

Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

23009F ALEDA E LUTZ VA MEDICAL CENTER

1500 WEISS STREET

Cost Report not Filed.

SAGINAW, MI 48602

CR Beds 0

POS Beds 0

SAGINAW

Key Performace Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,990

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line Rank Expense

01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmancy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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231328 ALLEGAN GENERAL HOSPITAL			Nonprofit - Other		
555 LINN STREET		12/31/2013 365 Days Reopened		General Short Term	
ALLEGAN, MI 49010				CR Beds 25	POS Beds 0
ALLEGAN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	32.7%
				Length of Stay	3.8
Balance Sheet		Income Statement			
Current Assets	11,031,928	Total Charges	88,597,500	Average Wages	31.21
Fixed Assets	19,211,927	Contract Allowance	46,619,261	52.6%	Medicare Part A 0.0%
Other Assets	3,335,367	Operating Revenue	41,978,239	47.4%	Medicare Part B 10.5%
Total Assets	33,579,222	Operating Expense	44,980,833	107.2%	Current Ratio 1.5
Current Liabilities	7,370,310	Operating Margin	-3,002,594	-7.2%	Days to Collect 176.1
Long Term Liabilities	16,198,300	Other Income	4,367,934	10.4%	Avg Payment Days 35.2
Total Equity	10,010,612	Other Expense	900,000	2.1%	Depreciation Rate 3.1%
Total Liab. and Equity	33,579,222	Net Profit or Loss	465,340	1.1%	Return on Equity 4.6%
Selected Revenue Departments			Revenue Ranking - 3,043		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,240	8,019,942	2,904,815	2.760913
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,484	5,167,449	15,279,188	0.338202
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,666	3,557,018	8,604,329	0.413399
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	2,913	1,823,001	02	Capital Cost - Movable Equip 3,607 609,627
04	Employee Benefits	2,899	3,007,291	05	Administrative and General 3,041 6,386,036
06	Maintenance and Repairs	0	0	07	Operation of Plant 2,588 1,451,724
08/09	Laundry / Housekeeping	3,311	623,401	10/11	Dietary and Cafeteria 3,777 519,131
13	Nursing Administration	1,502	1,552,036	14	Central Service and Supply 2,382 192,614
15	Pharmacy	1,143	2,635,092	16	Medical Records 2,855 566,301
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

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Sample Hospital reports from the Halmanac.com website.

230092 ALLEGIANCE HEALTH			Nonprofit - Other				
205 N EAST AVE		6/30/2013 365 Days Reopened		General Short Term			
JACKSON, MI 49201				CR Beds 319	POS Beds 0		
JACKSON		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	56.2%		
				Length of Stay	4.1		
Balance Sheet		Income Statement					
Current Assets	95,118,102	Total Charges	1,445,856,296	Average Wages	29.37		
Fixed Assets	155,897,044	Contract Allowance	1,042,023,015	72.1%	Medicare Part A	15.7%	
Other Assets	222,476,444	Operating Revenue	403,833,281	27.9%	Medicare Part B	7.7%	
Total Assets	473,491,590	Operating Expense	429,449,367	106.3%	Current Ratio	1.9	
Current Liabilities	49,523,808	Operating Margin	-25,616,086	-6.3%	Days to Collect	54.2	
Long Term Liabilities	236,620,161	Other Income	37,460,243	9.3%	Avg Payment Days	38.2	
Total Equity	187,347,621	Other Expense	-9,148,541	-2.3%	Depreciation Rate	7.8%	
Total Liab. and Equity	473,491,590	Net Profit or Loss	20,992,698	5.2%	Return on Equity	11.2%	
Selected Revenue Departments			Revenue Ranking - 493				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	449	74,478,317	194,883,812	0.382168		
31	Intensive Care Unit	1,123	7,984,883	14,335,457	0.557002		
50	Operating Room	519	29,078,913	61,836,254	0.470257		
52	Labor Room and Delivery Room	576	6,773,098	10,204,897	0.663711		
91	Emergency Department	208	30,197,717	101,884,090	0.296393		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
01	Capital Cost - Buildings	520	13,772,689	02	Capital Cost - Movable Equip	223	18,710,237
04	Employee Benefits	271	47,509,034	05	Administrative and General	814	40,604,983
06	Maintenance and Repairs	516	4,007,673	07	Operation of Plant	511	8,940,501
08/09	Laundry / Housekeeping	910	3,691,155	10/11	Dietary and Cafeteria	596	3,774,300
13	Nursing Administration	701	3,178,722	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	670	3,081,701
17	Social Services	209	3,461,275	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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230036 ALPENA REGIONAL MEDICAL CENTER			Government - City				
1501 W CHISHOLM ST		6/30/2013 365 Days Reopened		General Short Term			
ALPENA, MI 49707				CR Beds 87	POS Beds 0		
ALPENA		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	45.8%		
				Length of Stay	4.0		
Balance Sheet		Income Statement					
Current Assets	28,726,875	Total Charges	304,164,130	Average Wages	27.53		
Fixed Assets	30,087,838	Contract Allowance	183,352,766	60.3% Medicare Part A	17.6%		
Other Assets	25,286,892	Operating Revenue	120,811,364	39.7% Medicare Part B	12.1%		
Total Assets	84,101,605	Operating Expense	119,824,116	99.2% Current Ratio	2.1		
Current Liabilities	13,626,648	Operating Margin	987,248	0.8% Days to Collect	215.4		
Long Term Liabilities	10,403,512	Other Income	6,942,916	5.7% Avg Payment Days	29.6		
Total Equity	60,071,445	Other Expense	0	0.0% Depreciation Rate	5.7%		
Total Liab. and Equity	84,101,605	Net Profit or Loss	7,930,164	6.6% Return on Equity	13.2%		
Selected Revenue Departments			Revenue Ranking - 1,759				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	2,540	12,831,467	17,056,715	0.752282		
31	Intensive Care Unit	2,165	2,788,215	5,823,035	0.478825		
50	Operating Room	1,831	8,882,982	31,108,688	0.285547		
52	Labor Room and Delivery Room	2,109	725,252	1,136,222	0.638301		
91	Emergency Department	2,662	3,565,865	16,263,074	0.219261		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	2,431	2,516,438	02	Capital Cost - Movable Equip	1,559	4,126,198
04	Employee Benefits	1,292	12,288,191	05	Administrative and General	2,806	7,560,765
06	Maintenance and Repairs	825	2,236,907	07	Operation of Plant	0	0
08/09	Laundry / Housekeeping	1,781	1,841,095	10/11	Dietary and Cafeteria	2,277	1,181,854
13	Nursing Administration	2,304	888,733	14	Central Service and Supply	690	1,836,948
15	Pharmacy	0	0	16	Medical Records	1,655	1,361,573
17	Social Services	1,900	234,780	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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231333 ASPIRUS GRAND VIEW HOSPITAL				Nonprofit - Other	
N10561 GRAND VIEW LANE		6/30/2013 365 Days Reopened		General Short Term	
IRONWOOD, MI 49938				CR Beds 20	POS Beds 0
GOGEBIC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		48.6%	
		Length of Stay		4.2	
		Average Wages			
		55.4%		Medicare Part A 0.0%	
		44.6%		Medicare Part B 11.4%	
		102.6%		Current Ratio 3.4	
		-2.6%		Days to Collect 248.2	
		9.9%		Avg Payment Days 34.5	
		0.0%		Depreciation Rate 4.1%	
		7.3%		Return on Equity 10.0%	
<hr/>					
Balance Sheet			Income Statement		
Current Assets	25,278,895	Total Charges	96,643,285		
Fixed Assets	11,523,434	Contract Allowance	53,580,205		
Other Assets	11,010,565	Operating Revenue	43,063,080		
Total Assets	47,812,894	Operating Expense	44,197,898		
Current Liabilities	7,418,572	Operating Margin	-1,134,818		
Long Term Liabilities	8,972,316	Other Income	4,275,865		
Total Equity	31,422,006	Other Expense	0		
Total Liab. and Equity	47,812,894	Net Profit or Loss	3,141,047		
<hr/>					
Selected Revenue Departments			Revenue Ranking - 3,000		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,820	3,248,188	2,737,848	1.186402
31	Intensive Care Unit	3,140	462,542	466,217	0.992117
50	Operating Room	3,435	1,929,503	7,099,500	0.271780
52	Labor Room and Delivery Room	2,344	404,847	472,855	0.856176
91	Emergency Department	2,804	3,264,789	7,384,682	0.442103
<hr/>					
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
		Rank	Expense		
01	Capital Cost - Buildings	4,876	453,339	02	Capital Cost - Movable Equip
04	Employee Benefits	2,598	3,844,346	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	3,498	546,856	10/11	Dietary and Cafeteria
13	Nursing Administration	4,051	251,600	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	2,653	67,611	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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231319 ASPIRUS KEWEENAW HOSPITAL			Nonprofit - Other				
205 OSCEOLA		6/30/2013 365 Days Settled		General Short Term			
LAURIUM, MI 49913				CR Beds 20	POS Beds 0		
HOUGHTON		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	38.1%		
				Length of Stay	3.8		
Balance Sheet		Income Statement					
Current Assets	18,314,439	Total Charges	62,500,850	Average Wages	29.31		
Fixed Assets	7,103,617	Contract Allowance	28,697,543	45.9%	Medicare Part A	0.0%	
Other Assets	3,866,525	Operating Revenue	33,803,307	54.1%	Medicare Part B	8.4%	
Total Assets	29,284,581	Operating Expense	35,174,439	104.1%	Current Ratio	3.5	
Current Liabilities	5,255,343	Operating Margin	-1,371,132	-4.1%	Days to Collect	76.4	
Long Term Liabilities	4,224,222	Other Income	3,449,300	10.2%	Avg Payment Days	38.4	
Total Equity	19,805,016	Other Expense	0	0.0%	Depreciation Rate	1.6%	
Total Liab. and Equity	29,284,581	Net Profit or Loss	2,078,168	6.1%	Return on Equity	10.5%	
Selected Revenue Departments			Revenue Ranking - 3,320				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	4,801	3,287,426	2,691,140	1.221574		
31	Intensive Care Unit	2,733	1,426,669	1,134,353	1.257694		
50	Operating Room	3,481	1,827,691	5,718,874	0.319589		
52	Labor Room and Delivery Room	2,875	1,893	56,668	0.033405		
91	Emergency Department	3,415	2,270,881	3,123,594	0.727009		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
01	Capital Cost - Buildings	5,063	382,392	02	Capital Cost - Movable Equip	0	0
04	Employee Benefits	2,342	4,752,582	05	Administrative and General	3,563	4,571,388
06	Maintenance and Repairs	1,688	390,536	07	Operation of Plant	4,386	425,270
08/09	Laundry / Housekeeping	3,868	421,609	10/11	Dietary and Cafeteria	4,301	398,402
13	Nursing Administration	3,360	462,054	14	Central Service and Supply	2,797	114,053
15	Pharmacy	1,496	1,856,260	16	Medical Records	2,928	530,423
17	Social Services	2,365	114,135	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231309 ASPIRUS ONTONAGON HOSPITAL, INC				Nonprofit - Other	
601 S SEVENTH ST		6/30/2013 365 Days Settled		General Short Term	
ONTONAGON, MI 49953				CR Beds 25	POS Beds 0
ONTONAGON		Key Performace Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	12.1%
				Length of Stay	6.3
Balance Sheet		Income Statement			
Current Assets	5,752,953	Total Charges	22,319,111	Average Wages	20.31
Fixed Assets	1,498,468	Contract Allowance	9,082,328	40.7%	Medicare Part A 0.0%
Other Assets	433,493	Operating Revenue	13,236,783	59.3%	Medicare Part B 14.0%
Total Assets	<u>7,684,914</u>	Operating Expense	<u>13,912,669</u>	105.1%	Current Ratio 0.8
Current Liabilities	7,240,068	Operating Margin	-675,886	-5.1%	Days to Collect 217.4
Long Term Liabilities	1,663,783	Other Income	1,421,325	10.7%	Avg Payment Days 29.1
Total Equity	<u>-1,218,937</u>	Other Expense	1,388	0.0%	Depreciation Rate 9.1%
Total Liab. and Equity	<u>7,684,914</u>	Net Profit or Loss	<u>744,051</u>	5.6%	Return on Equity -61.0%
Selected Revenue Departments				Revenue Ranking - 4,812	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,938	1,302,268	529,089	2.461340
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,552	300,346	507,773	0.591497
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,800	1,754,889	1,416,523	1.238871
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,859	94,505	02	Capital Cost - Movable Equip 234,298
04	Employee Benefits	3,724	1,718,877	05	Administrative and General 1,887,923
06	Maintenance and Repairs	0	0	07	Operation of Plant 394,156
08/09	Laundry / Housekeeping	4,602	276,446	10/11	Dietary and Cafeteria 498,867
13	Nursing Administration	4,064	249,233	14	Central Service and Supply 0
15	Pharmacy	0	0	16	Medical Records 270,648
17	Social Services	0	0	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

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Sample Hospital reports from the Halmanac.com website.

231307 BARAGA COUNTY MEMORIAL HOSPITAL			Government - County		
18341 US HIGHWAY 41		9/30/2013 365 Days Settled		General Short Term	
L' ANSE, MI 49946				CR Beds 15	POS Beds 0
BARAGA			Key Performace Ind.		
NATIONAL GOVERNMENT SERVICES			Occupancy Rate	44.9%	
			Length of Stay	4.9	
			Average Wages	34.18	
			25.2% Medicare Part A	0.0%	
			74.8% Medicare Part B	13.8%	
			94.8% Current Ratio	2.0	
			5.2% Days to Collect	59.0	
			9.9% Avg Payment Days	38.0	
			10.2% Depreciation Rate	7.1%	
			4.9% Return on Equity	35.6%	
Balance Sheet			Income Statement		
Current Assets	8,188,026	Total Charges	26,745,282		
Fixed Assets	20,633,936	Contract Allowance	6,744,650		
Other Assets	4,708,925	Operating Revenue	20,000,632		
Total Assets	<u>33,530,887</u>	Operating Expense	<u>18,957,892</u>		
Current Liabilities	4,013,074	Operating Margin	1,042,740		
Long Term Liabilities	26,779,136	Other Income	1,978,033		
Total Equity	<u>2,738,677</u>	Other Expense	<u>2,046,315</u>		
Total Liab. and Equity	<u>33,530,887</u>	Net Profit or Loss	<u>974,458</u>		
Selected Revenue Departments			Revenue Ranking - 4,107		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,602	3,723,178	1,819,102	2.046712
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,712	1,343,610	1,678,011	0.800716
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,390	2,305,866	2,598,308	0.887449
General Service Cost by Line			General Service Cost by Line		
Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	2,445	2,483,500	02	Capital Cost - Movable Equip
04	Employee Benefits	3,072	2,647,399	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	4,334	324,858	10/11	Dietary and Cafeteria
13	Nursing Administration	3,789	326,430	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	2,761	54,976	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Sample Hospital reports from the Halmanac.com website.

23012F BATTLE CREEK VA MEDICAL CENTER

5500 ARMSTRONG ROAD

Cost Report not Filed.

BATTLE CREEK, MI 49015

CR Beds 0

POS Beds 0

CALHOUN

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,990

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line

Rank Expense

General Service Cost by Line

Rank Expense

01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

234038 BCA STONECREST CENTER

Proprietary - Partnership

15000 GRATIOT AVENUE

12/31/2013 365 Days Settled

Psychiatric

DETROIT, MI 48205

CR Beds 90 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 78.9%

Balance Sheet

Income Statement

Length of Stay 15.3

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	3,130,417	Total Charges	26,049,675	Average Wages	
Fixed Assets	12,796,844	Contract Allowance	6,013,848	23.1% Medicare Part A	0.0%
Other Assets	163,329	Operating Revenue	20,035,827	76.9% Medicare Part B	0.0%
Total Assets	16,090,590	Operating Expense	18,263,399	91.2% Current Ratio	4.1
Current Liabilities	754,633	Operating Margin	1,772,428	8.8% Days to Collect	72.0
Long Term Liabilities	-152,712	Other Income	362,088	1.8% Avg Payment Days	14.9
Total Equity	15,488,669	Other Expense	0	0.0% Depreciation Rate	4.1%
Total Liab. and Equity	16,090,590	Net Profit or Loss	2,134,516	10.7% Return on Equity	13.8%

Selected Revenue Departments

Revenue Ranking - 4,103

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,397	14,165,303	25,932,708	0.546233
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,737	505,902	02 Capital Cost - Movable Equip	5,174	119,532
04 Employee Benefits	3,710	1,741,891	05 Administrative and General	3,798	3,994,115
06 Maintenance and Repairs	0	0	07 Operation of Plant	3,022	1,054,175
08/09 Laundry / Housekeeping	4,540	287,972	10/11 Dietary and Cafeteria	3,829	508,432
13 Nursing Administration	2,795	669,995	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	4,468	201,927
17 Social Services	1,298	508,915	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

239806 BEAUMONT HEALTH SYSTEM

3601 W 13 MILE RD Cost Report not Filed.

ROYAL OAK, MI 48073

CR Beds 0 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A 0.0%
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B 0.0%
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity 0.0%

Selected Revenue Departments

Revenue Ranking - 5,990

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230130 BEAUMONT HEALTH SYSTEM

Nonprofit - Other

3601 W THIRTEEN MILE RD

12/31/2013 365 Days Reopened

General Short Term

ROYAL OAK, MI 48073

CR Beds 841 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 75.4%

Balance Sheet

Income Statement

Length of Stay 5.1

Current Assets 816,214,701

Total Charges 3,460,962,138

Average Wages 31.09

Fixed Assets 612,978,305

Contract Allowance 2,272,937,413

65.7% Medicare Part A 23.0%

Other Assets 158,580,014

Operating Revenue 1,188,024,725

34.3% Medicare Part B 6.1%

Total Assets 1,587,773,020

Operating Expense 1,140,205,963

96.0% Current Ratio 10.5

Current Liabilities 77,711,013

Operating Margin 47,818,762

4.0% Days to Collect 50.1

Long Term Liabilities -22,557,111

Other Income 15,546,558

1.3% Avg Payment Days 24.9

Total Equity 1,532,619,118

Other Expense 55,571

0.0% Depreciation Rate 5.5%

Total Liab. and Equity 1,587,773,020

Net Profit or Loss 63,309,749

5.3% Return on Equity 4.1%

Selected Revenue Departments

Revenue Ranking - 61

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	45	196,761,730	314,378,431	0.625875
31	Intensive Care Unit	46	59,941,126	145,388,322	0.412283
50	Operating Room	30	104,285,726	313,420,576	0.332734
52	Labor Room and Delivery Room	327	9,451,143	19,553,289	0.483353
91	Emergency Department	130	36,380,197	200,280,910	0.181646

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	13	93,637,243	02 Capital Cost - Movable Equip	57	34,548,197
04 Employee Benefits	184	63,078,940	05 Administrative and General	121	131,791,796
06 Maintenance and Repairs	18	31,999,433	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	184	10,078,692	10/11 Dietary and Cafeteria	36	11,936,098
13 Nursing Administration	543	3,867,435	14 Central Service and Supply	104	7,605,563
15 Pharmacy	91	19,602,221	16 Medical Records	27	14,879,113
17 Social Services	671	1,317,212	18 Other General Service Cost	201	3,161,854
19 Non Physician Anesthetists	0	0	20-23 Education Programs	99	40,123,772

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Sample Hospital reports from the Halmanac.com website.

230089 BEAUMONT HEALTH SYSTEM

Nonprofit - Other

468 CADIEUX RD

12/31/2013 365 Days Reopened

General Short Term

GROSSE POINTE, MI 48230

CR Beds 206 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 57.0%

Balance Sheet

Income Statement

Length of Stay 4.2

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	30,552,907	Total Charges	482,368,338	Average Wages	28.79
Fixed Assets	111,569,305	Contract Allowance	318,059,099	65.9% Medicare Part A	25.3%
Other Assets	3,778,032	Operating Revenue	164,309,239	34.1% Medicare Part B	5.7%
Total Assets	145,900,244	Operating Expense	167,080,353	101.7% Current Ratio	4.1
Current Liabilities	7,537,582	Operating Margin	-2,771,114	-1.7% Days to Collect	230.7
Long Term Liabilities	-6,238,710	Other Income	5,751,981	3.5% Avg Payment Days	5.2
Total Equity	144,601,372	Other Expense	0	0.0% Depreciation Rate	9.2%
Total Liab. and Equity	145,900,244	Net Profit or Loss	2,980,867	1.8% Return on Equity	2.1%

Selected Revenue Departments

Revenue Ranking - 1,385

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	983	43,183,301	40,099,967	1.076891
31	Intensive Care Unit	1,587	4,990,938	8,070,408	0.618424
50	Operating Room	1,443	12,472,084	48,809,875	0.255524
52	Labor Room and Delivery Room	1,482	2,009,096	1,207,944	1.663236
91	Emergency Department	1,445	8,440,388	45,722,957	0.184598

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	515	13,898,360	02 Capital Cost - Movable Equip	1,031	6,739,851
04 Employee Benefits	1,629	9,037,129	05 Administrative and General	1,317	25,038,430
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,729	1,294,872
08/09 Laundry / Housekeeping	1,993	1,567,933	10/11 Dietary and Cafeteria	1,976	1,435,875
13 Nursing Administration	1,692	1,347,386	14 Central Service and Supply	731	1,691,206
15 Pharmacy	1,049	2,902,648	16 Medical Records	1,633	1,382,555
17 Social Services	349	2,527,845	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	820	1,878,641

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Sample Hospital reports from the Halmanac.com website.

231321 BELL MEMORIAL HOSPITAL			Nonprofit - Church				
901 LAKESHORE DRIVE		6/30/2013 365 Days Settled		General Short Term			
ISHPEMING, MI 49849		11/30/2013 153 Days Reopened		CR Beds 21	POS Beds 0		
MARQUETTE			Key Performance Ind.				
NATIONAL GOVERNMENT SERVICES			Occupancy Rate	28.2%			
Balance Sheet			Income Statement				
Current Assets	19,754,445	Total Charges	34,388,981	Average Wages	28.58		
Fixed Assets	36,435,560	Contract Allowance	19,178,412	55.8%	Medicare Part A 0.0%		
Other Assets	3,224,704	Operating Revenue	15,210,569	44.2%	Medicare Part B 11.9%		
Total Assets	59,414,709	Operating Expense	16,293,669	107.1%	Current Ratio 4.3		
Current Liabilities	4,596,591	Operating Margin	-1,083,100	-7.1%	Days to Collect 196.8		
Long Term Liabilities	38,159,133	Other Income	1,428,385	9.4%	Avg Payment Days 99.7		
Total Equity	16,658,985	Other Expense	0	0.0%	Depreciation Rate 1.6%		
Total Liab. and Equity	59,414,709	Net Profit or Loss	345,285	2.3%	Return on Equity 2.1%		
Selected Revenue Departments			Revenue Ranking - 3,579				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	4,565	1,784,209	1,390,985	1.282695		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	2,384	2,417,411	6,428,834	0.376026		
52	Labor Room and Delivery Room	2,364	188,921	343,776	0.549547		
91	Emergency Department	3,555	947,721	2,076,717	0.456355		
General Service Cost by Line			General Service Cost by Line				
Rank	Expense	Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	2,332	1,111,204	02	Capital Cost - Movable Equip	2,711	568,182
04	Employee Benefits	2,692	1,303,915	05	Administrative and General	3,123	2,291,896
06	Maintenance and Repairs	0	0	07	Operation of Plant	3,111	393,419
08/09	Laundry / Housekeeping	3,163	288,359	10/11	Dietary and Cafeteria	4,153	184,914
13	Nursing Administration	3,249	224,807	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	2,662	475,735
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231321 BELL MEMORIAL HOSPITAL			Nonprofit - Other		
901 LAKESHORE DRIVE		6/30/2013 365 Days Settled		General Short Term	
ISHPEMING, MI 49849		11/30/2013 153 Days Reopened		CR Beds 21	POS Beds 0
MARQUETTE			Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES			Occupancy Rate	30.0%	
			Length of Stay	2.1	
Balance Sheet		Income Statement		Average Wages	28.58
Current Assets	20,315,544	Total Charges	87,677,707	54.6% Medicare Part A	0.0%
Fixed Assets	38,342,288	Contract Allowance	47,914,156	45.4% Medicare Part B	10.4%
Other Assets	1,989,395	Operating Revenue	39,763,551	99.5% Current Ratio	2.4
Total Assets	60,647,227	Operating Expense	39,546,736	0.5% Days to Collect	261.1
Current Liabilities	8,547,965	Operating Margin	216,815	7.5% Avg Payment Days	83.9
Long Term Liabilities	35,090,458	Other Income	2,995,351	0.0% Depreciation Rate	5.0%
Total Equity	17,008,804	Other Expense	8,831	8.1% Return on Equity	18.8%
Total Liab. and Equity	60,647,227	Net Profit or Loss	3,203,335		
Selected Revenue Departments			Revenue Ranking - 3,579		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,565	3,796,914	2,862,222	1.326562
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,384	5,614,756	15,698,523	0.357661
52	Labor Room and Delivery Room	2,364	375,194	573,628	0.654072
91	Emergency Department	3,555	2,067,283	4,769,306	0.433456
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	2,332	2,710,746	02	Capital Cost - Movable Equip
04	Employee Benefits	2,692	3,495,443	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	3,163	688,936	10/11	Dietary and Cafeteria
13	Nursing Administration	3,249	499,983	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230125 BERRIEN GENERAL HOSPITAL

6418 DEANS HILL RD

Cost Report not Filed.

BERRIEN CENTER, MI 49102

CR Beds 0

POS Beds 0

BERRIEN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets

0

Total Charges

0

Average Wages

Fixed Assets

0

Contract Allowance

0

0.0%

Medicare Part A

0.0%

Other Assets

0

Operating Revenue

0

0.0%

Medicare Part B

0.0%

Total Assets

0

Operating Expense

0

0.0%

Current Ratio

Current Liabilities

0

Operating Margin

0

0.0%

Days to Collect

Long Term Liabilities

0

Other Income

0

0.0%

Avg Payment Days

Total Equity

0

Other Expense

0

0.0%

Depreciation Rate

0.0%

Total Liab. and Equity

0

Net Profit or Loss

0

0.0%

Return on Equity

0.0%

Selected Revenue Departments

Revenue Ranking -

5,990

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231315 BORGESS-LEE MEMORIAL HOSPITAL				Nonprofit - Church	
420 W HIGH STREET		6/30/2013 365 Days Settled		General Short Term	
DOWAGIAC, MI 49047				CR Beds 20	POS Beds 0
CASS		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	21.3%
				Length of Stay	2.8
Balance Sheet		Income Statement			
Current Assets	7,051,723	Total Charges	58,992,514	Average Wages	
Fixed Assets	4,964,922	Contract Allowance	32,775,687	55.6%	Medicare Part A 0.0%
Other Assets	3,921,301	Operating Revenue	26,216,827	44.4%	Medicare Part B 12.5%
Total Assets	15,937,946	Operating Expense	26,839,862	102.4%	Current Ratio 0.4
Current Liabilities	18,855,042	Operating Margin	-623,035	-2.4%	Days to Collect 349.4
Long Term Liabilities	3,915,725	Other Income	908,028	3.5%	Avg Payment Days 16.8
Total Equity	-6,832,821	Other Expense	0	0.0%	Depreciation Rate 2.8%
Total Liab. and Equity	15,937,946	Net Profit or Loss	284,993	1.1%	Return on Equity -4.2%
Selected Revenue Departments				Revenue Ranking - 3,653	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,703	3,489,170	1,545,474	2.257670
31	Intensive Care Unit	3,010	861,037	283,674	3.035305
50	Operating Room	3,545	1,695,090	2,672,967	0.634160
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,602	3,740,257	8,795,636	0.425240
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,329	278,998	02	Capital Cost - Movable Equip 4,634 247,654
04	Employee Benefits	2,608	3,814,084	05	Administrative and General 3,249 5,572,291
06	Maintenance and Repairs	0	0	07	Operation of Plant 2,844 1,185,155
08/09	Laundry / Housekeeping	4,508	292,980	10/11	Dietary and Cafeteria 4,573 342,969
13	Nursing Administration	2,987	600,699	14	Central Service and Supply 3,357 50,832
15	Pharmacy	2,182	866,960	16	Medical Records 5,908 491
17	Social Services	2,504	89,517	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

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Sample Hospital reports from the Halmanac.com website.

230117 BORGESS MEDICAL CENTER			Nonprofit - Church		
1521 GULL ROAD		6/30/2013 365 Days Reopened		General Short Term	
KALAMAZOO, MI 49048				CR Beds 252 POS Beds 0	
KALAMAZOO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.8%
				Length of Stay	4.3
Balance Sheet		Income Statement		Average Wages	25.54
Current Assets	92,255,629	Total Charges	1,452,698,136	73.1%	Medicare Part A
Fixed Assets	130,904,980	Contract Allowance	1,062,616,080	26.9%	Medicare Part B
Other Assets	180,299,061	Operating Revenue	390,082,056	96.8%	Current Ratio
Total Assets	<u>403,459,670</u>	Operating Expense	<u>377,667,512</u>	3.2%	Days to Collect
Current Liabilities	53,932,358	Operating Margin	12,414,544	10.3%	Avg Payment Days
Long Term Liabilities	241,674,436	Other Income	40,113,376	0.0%	Depreciation Rate
Total Equity	<u>107,852,876</u>	Other Expense	0	13.5%	Return on Equity
Total Liab. and Equity	<u>403,459,670</u>	Net Profit or Loss	<u>52,527,920</u>		
Selected Revenue Departments			Revenue Ranking - 525		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	697	56,062,579	101,521,336	0.552225
31	Intensive Care Unit	1,191	7,358,289	25,230,493	0.291643
50	Operating Room	392	34,570,804	227,243,737	0.152131
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	876	13,468,286	89,886,359	0.149837
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	844	9,135,692	02	Capital Cost - Movable Equip
04	Employee Benefits	1,228	12,970,816	05	Administrative and General
06	Maintenance and Repairs	255	7,696,286	07	Operation of Plant
08/09	Laundry / Housekeeping	712	4,489,999	10/11	Dietary and Cafeteria
13	Nursing Administration	964	2,457,478	14	Central Service and Supply
15	Pharmacy	420	6,876,343	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs
				223	17,926,515

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Sample Hospital reports from the Halmanac.com website.

232034 BORGESS PIPP HOSPITAL			Nonprofit - Church		
411 NAOMI STREET		6/30/2013 365 Days Settled		General Long Term	
PLAINWELL, MI 49080				CR Beds 43	POS Beds 0
ALLEGAN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		37.3%	
		Length of Stay		29.7	
		Average Wages			
		70.4%		Medicare Part A 0.0%	
		29.6%		Medicare Part B 2.0%	
		88.6%		Current Ratio 5.8	
		11.4%		Days to Collect 386.4	
		0.8%		Avg Payment Days 5.4	
		0.0%		Depreciation Rate 5.9%	
		12.2%		Return on Equity 42.6%	
Balance Sheet			Income Statement		
Current Assets	2,585,106	Total Charges	69,522,943		
Fixed Assets	3,764,232	Contract Allowance	48,942,317		
Other Assets	6,575	Operating Revenue	20,580,626		
Total Assets	6,355,913	Operating Expense	18,225,648		
Current Liabilities	448,545	Operating Margin	2,354,978		
Long Term Liabilities	0	Other Income	159,129		
Total Equity	5,907,368	Other Expense	0		
Total Liab. and Equity	6,355,913	Net Profit or Loss	2,514,107		
Selected Revenue Departments			Revenue Ranking - 4,054		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,808	5,774,918	13,076,351	0.441631
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,541	2,085,517	9,994,661	0.208663
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	5,406	256,214	02	Capital Cost - Movable Equip 154,453
04	Employee Benefits	4,313	1,153,904	05	Administrative and General 3,523,624
06	Maintenance and Repairs	1,380	766,344	07	Operation of Plant 0
08/09	Laundry / Housekeeping	4,786	248,543	10/11	Dietary and Cafeteria 410,047
13	Nursing Administration	0	0	14	Central Service and Supply 56,232
15	Pharmacy	2,633	543,734	16	Medical Records 5,287
17	Social Services	0	0	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

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Sample Hospital reports from the Halmanac.com website.

230151 BOTSFORD HOSPITAL			Nonprofit - Other		
28050 GRAND RIVER AVENUE		12/31/2013 365 Days Reopened		General Short Term	
FARMINGTON HILLS, MI 48336				CR Beds 254 POS Beds 0	
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		59.4%	
		Length of Stay		3.9	
		Average Wages		29.09	
		Medicare Part A		26.9%	
		Medicare Part B		5.8%	
		Current Ratio		1.2	
		Days to Collect		45.8	
		Avg Payment Days		18.8	
		Depreciation Rate		0.9%	
		Return on Equity		1.1%	
Balance Sheet					
Current Assets		62,735,551			
Fixed Assets		103,378,558			
Other Assets		78,930,199			
Total Assets		245,044,308			
Current Liabilities		53,460,573			
Long Term Liabilities		83,432,122			
Total Equity		108,151,613			
Total Liab. and Equity		245,044,308			
Income Statement					
Total Charges		534,355,484			
Contract Allowance		273,452,705		51.2%	
Operating Revenue		260,902,779		48.8%	
Operating Expense		269,741,599		103.4%	
Operating Margin		-8,838,820		-3.4%	
Other Income		9,994,633		3.8%	
Other Expense		0		0.0%	
Net Profit or Loss		1,155,813		0.4%	
Selected Revenue Departments					
				Revenue Ranking - 894	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	912	46,049,435	65,441,337	0.703675
31	Intensive Care Unit	871	10,347,704	17,768,412	0.582365
50	Operating Room	585	26,294,504	74,523,380	0.352836
52	Labor Room and Delivery Room	1,019	3,882,279	4,382,021	0.885956
91	Emergency Department	434	20,779,883	75,718,394	0.274436
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	3,211	1,505,383	02 Capital Cost - Movable Equip	3,596	615,517
04 Employee Benefits	1,096	14,839,522	05 Administrative and General	589	51,145,294
06 Maintenance and Repairs	307	6,880,411	07 Operation of Plant	1,560	3,225,226
08/09 Laundry / Housekeeping	553	5,350,921	10/11 Dietary and Cafeteria	665	3,508,716
13 Nursing Administration	537	3,894,580	14 Central Service and Supply	944	1,218,476
15 Pharmacy	894	3,472,208	16 Medical Records	120	7,812,879
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	298	12,913,116

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230279 BRIGHTON HOSPITAL

Nonprofit - Other

12851 GRAND RIVER RD

6/30/2013 365 Days Settled

General Short Term

BRIGHTON, MI 48116

CR Beds 99 POS Beds 0

LIVINGSTON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 56.4%

Balance Sheet

Income Statement

Length of Stay 7.2

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	2,290,730	Total Charges	27,873,443	Average Wages	25.52
Fixed Assets	3,777,817	Contract Allowance	12,136,538	43.5% Medicare Part A	1.4%
Other Assets	7,492,544	Operating Revenue	15,736,905	56.5% Medicare Part B	0.0%
Total Assets	13,561,091	Operating Expense	15,904,450	101.1% Current Ratio	0.9
Current Liabilities	2,503,891	Operating Margin	-167,545	-1.1% Days to Collect	123.0
Long Term Liabilities	83,903	Other Income	1,026,173	6.5% Avg Payment Days	54.3
Total Equity	10,973,297	Other Expense	96,217	0.6% Depreciation Rate	3.0%
Total Liab. and Equity	13,561,091	Net Profit or Loss	762,411	4.8% Return on Equity	6.9%

Selected Revenue Departments

Revenue Ranking - 4,550

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,976	9,358,688	23,027,235	0.406418
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,124	356,421	02 Capital Cost - Movable Equip	4,369	326,017
04 Employee Benefits	3,530	1,960,527	05 Administrative and General	4,486	2,734,142
06 Maintenance and Repairs	1,378	767,781	07 Operation of Plant	4,107	516,176
08/09 Laundry / Housekeeping	3,572	517,676	10/11 Dietary and Cafeteria	2,551	998,664
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	4,020	260,389
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230075 BRONSON BATTLE CREEK HOSPITAL				Nonprofit - Other	
300 NORTH AVENUE		12/31/2013 365 Days Submitted		General Short Term	
BATTLE CREEK, MI 49017				CR Beds 159	POS Beds 0
CALHOUN		Key Performance Ind.			
TRAVELERS (NEW YORK)				Occupancy Rate	52.7%
				Length of Stay	3.6
				Average Wages	32.52
				69.4% Medicare Part A	21.5%
				30.6% Medicare Part B	12.0%
				122.5% Current Ratio	4.6
				-22.5% Days to Collect	32.2
				34.1% Avg Payment Days	25.3
				0.0% Depreciation Rate	15.6%
				11.6% Return on Equity	14.6%
<hr/>					
Balance Sheet			Income Statement		
Current Assets	74,537,715	Total Charges	536,334,076		
Fixed Assets	78,872,163	Contract Allowance	372,414,963		
Other Assets	6,303,590	Operating Revenue	163,919,113		
Total Assets	159,713,468	Operating Expense	200,845,000		
Current Liabilities	16,221,968	Operating Margin	-36,925,887		
Long Term Liabilities	9,689,225	Other Income	55,896,931		
Total Equity	129,766,591	Other Expense	218		
Total Liab. and Equity	155,677,784	Net Profit or Loss	18,970,826		
<hr/>					
Selected Revenue Departments			Revenue Ranking - 1,392		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,299	32,802,308	34,293,250	0.956524
31	Intensive Care Unit	1,330	6,430,052	7,979,367	0.805835
50	Operating Room	886	19,805,706	102,575,833	0.193084
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	1,162	10,357,298	46,077,766	0.224779
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,261	6,049,014	02 Capital Cost - Movable Equip	688	9,633,438
04 Employee Benefits	505	31,331,922	05 Administrative and General	1,526	21,031,181
06 Maintenance and Repairs	706	2,787,918	07 Operation of Plant	1,348	3,825,333
08/09 Laundry / Housekeeping	1,307	2,610,721	10/11 Dietary and Cafeteria	867	3,013,920
13 Nursing Administration	1,738	1,301,478	14 Central Service and Supply	377	3,143,349
15 Pharmacy	2,793	449,833	16 Medical Records	657	3,132,043
17 Social Services	656	1,364,736	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,331	112,923

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

231332 BRONSON LAKEVIEW HOSPITAL			Nonprofit - Other		
408 HAZEN STREET		12/31/2013 365 Days Settled		General Short Term	
PAW PAW, MI 49079				CR Beds 25	POS Beds 0
VAN BUREN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	23.2%
				Length of Stay	2.8
Balance Sheet		Income Statement			
Current Assets	10,834,915	Total Charges	96,571,027	Average Wages	33.86
Fixed Assets	13,538,001	Contract Allowance	49,633,888	51.4%	Medicare Part A 0.0%
Other Assets	0	Operating Revenue	46,937,139	48.6%	Medicare Part B 9.2%
Total Assets	24,372,916	Operating Expense	49,358,215	105.2%	Current Ratio 1.5
Current Liabilities	7,339,740	Operating Margin	-2,421,076	-5.2%	Days to Collect 170.2
Long Term Liabilities	0	Other Income	4,344,210	9.3%	Avg Payment Days 54.2
Total Equity	17,033,176	Other Expense	0	0.0%	Depreciation Rate 4.6%
Total Liab. and Equity	24,372,916	Net Profit or Loss	1,923,134	4.1%	Return on Equity 11.3%
Selected Revenue Departments			Revenue Ranking - 2,882		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,429	4,068,909	3,955,070	1.028783
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,025	3,203,648	8,971,468	0.357093
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,461	4,141,946	17,076,052	0.242559
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	2,540	2,337,526	02	Capital Cost - Movable Equip 1,448,970
04	Employee Benefits	2,405	4,485,574	05	Administrative and General 9,768,498
06	Maintenance and Repairs	1,556	527,980	07	Operation of Plant 413,299
08/09	Laundry / Housekeeping	3,300	628,620	10/11	Dietary and Cafeteria 706,956
13	Nursing Administration	2,086	1,009,985	14	Central Service and Supply 272,045
15	Pharmacy	1,941	1,114,387	16	Medical Records 3,874
17	Social Services	2,602	74,944	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230017 BRONSON METHODIST HOSPITAL

Nonprofit - Other

601 JOHN STREET 42

12/31/2013 365 Days Audited

General Short Term

KALAMAZOO, MI 49007

CR Beds 301 POS Beds 0

KALAMAZOO

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 71.4%

Balance Sheet

Income Statement

Length of Stay 4.3

Current Assets	438,144	Total Charges	1,303,446,082		Average Wages	35.08
Fixed Assets	291,210	Contract Allowance	884,492,921	67.9%	Medicare Part A	21.4%
Other Assets	37,936	Operating Revenue	418,953,161	32.1%	Medicare Part B	5.5%
Total Assets	767,290	Operating Expense	583,654,000	139.3%	Current Ratio	6.0
Current Liabilities	73,227	Operating Margin	-164,700,839	-39.3%	Days to Collect	0.1
Long Term Liabilities	265,229	Other Income	182,541,285	43.6%	Avg Payment Days	0.0
Total Equity	428,834	Other Expense	-727	0.0%	Depreciation Rate	8,178.5%
Total Liab. and Equity	767,290	Net Profit or Loss	17,841,173	4.3%	Return on Equity	4,160.4%

Selected Revenue Departments

Revenue Ranking - 462

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	292	92,839,906	223,499,232	0.415393
31	Intensive Care Unit	373	19,622,506	45,535,758	0.430925
50	Operating Room	98	70,421,445	177,049,694	0.397750
52	Labor Room and Delivery Room	234	10,963,833	26,768,096	0.409586
91	Emergency Department	285	26,139,735	103,705,213	0.252058

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	237	21,950,572	02 Capital Cost - Movable Equip	135	25,040,547
04 Employee Benefits	132	76,593,540	05 Administrative and General	381	68,550,623
06 Maintenance and Repairs	456	4,538,159	07 Operation of Plant	951	5,361,168
08/09 Laundry / Housekeeping	319	7,278,968	10/11 Dietary and Cafeteria	827	3,100,064
13 Nursing Administration	1,610	1,438,728	14 Central Service and Supply	213	4,719,582
15 Pharmacy	0	0	16 Medical Records	282	5,081,441
17 Social Services	94	5,368,116	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	196	20,885,187

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

232036 CARELINK OF JACKSON, A COMMUNITY-OWNED SPECIALTY H

Nonprofit - Other

110 N ELM AVENUE

2/28/2013 365 Days Settled

General Long Term

JACKSON, MI 49202

CR Beds 44 POS Beds 0

JACKSON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 77.0%

Balance Sheet

Income Statement

Length of Stay 26.5

Current Assets 3,879,798

Total Charges 45,509,762

Average Wages 24.80

Fixed Assets 2,394,751

Contract Allowance 28,719,426

63.1% Medicare Part A 0.0%

Other Assets 0

Operating Revenue 16,790,336

36.9% Medicare Part B 0.0%

Total Assets 6,274,549

Operating Expense 16,457,241

98.0% Current Ratio 1.6

Current Liabilities 2,379,131

Operating Margin 333,095

2.0% Days to Collect 30.2

Long Term Liabilities 203,780

Other Income 287,339

1.7% Avg Payment Days 22.1

Total Equity 3,691,638

Other Expense 1,572

0.0% Depreciation Rate 6.2%

Total Liab. and Equity 6,274,549

Net Profit or Loss 618,862

3.7% Return on Equity 16.8%

Selected Revenue Departments

Revenue Ranking - 4,430

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,024	9,081,537	18,056,948	0.502939
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,643	229,041	242,241	0.945509
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,347	272,420	02 Capital Cost - Movable Equip	5,186	116,863
04 Employee Benefits	4,144	1,295,066	05 Administrative and General	5,014	1,993,599
06 Maintenance and Repairs	0	0	07 Operation of Plant	3,808	628,413
08/09 Laundry / Housekeeping	4,212	346,749	10/11 Dietary and Cafeteria	3,665	544,561
13 Nursing Administration	3,835	313,908	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	4,171	240,357
17 Social Services	3,051	24,913	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

234025 CARO CENTER

Government - State

2000 CHAMBERS, BOX A

9/30/2013 365 Days Settled

Psychiatric

CARO, MI 48723

CR Beds 236 POS Beds 0

TUSCOLA

Key Performace Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 61.9%

Balance Sheet

Income Statement

Length of Stay 321.0

Balance Sheet		Income Statement		Key Performace Ind.	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	13,248,200	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	13,248,200	Operating Expense	43,612,146	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	-43,612,146	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	43,612,146	0.0% Avg Payment Days	0.0
Total Equity	13,248,200	Other Expense	0	0.0% Depreciation Rate	1.9%
Total Liab. and Equity	13,248,200	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments

Revenue Ranking - 5,990

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,074	39,536,759	37,273,671	1.060715
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,710	146,203	02 Capital Cost - Movable Equip	5,033	154,120
04 Employee Benefits	5,648	164,241	05 Administrative and General	2,496	9,549,474
06 Maintenance and Repairs	1,227	1,045,940	07 Operation of Plant	2,624	1,397,488
08/09 Laundry / Housekeeping	2,102	1,439,046	10/11 Dietary and Cafeteria	1,888	1,520,851
13 Nursing Administration	367	5,103,435	14 Central Service and Supply	1,660	483,295
15 Pharmancy	2,408	686,782	16 Medical Records	2,016	1,035,465
17 Social Services	862	958,833	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

231329 CARO COMMUNITY HOSPITAL			Nonprofit - Other		
401 N HOOPER STREET		12/31/2013 365 Days Settled		General Short Term	
CARO, MI 48723				CR Beds 25	POS Beds 0
TUSCOLA		Key Performace Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	4.7%
				Length of Stay	2.7
Balance Sheet		Income Statement			
Current Assets	2,467,108	Total Charges	20,182,806	Average Wages	
Fixed Assets	4,935,857	Contract Allowance	8,790,692	43.6% Medicare Part A	0.0%
Other Assets	545,477	Operating Revenue	11,392,114	56.4% Medicare Part B	23.5%
Total Assets	<u>7,948,442</u>	Operating Expense	<u>11,290,715</u>	99.1% Current Ratio	0.9
Current Liabilities	2,798,802	Operating Margin	101,399	0.9% Days to Collect	22.6
Long Term Liabilities	1,449,741	Other Income	239,784	2.1% Avg Payment Days	39.7
Total Equity	<u>3,699,899</u>	Other Expense	0	0.0% Depreciation Rate	1.7%
Total Liab. and Equity	<u>7,948,442</u>	Net Profit or Loss	<u>341,183</u>	3.0% Return on Equity	9.2%
Selected Revenue Departments			Revenue Ranking - 5,014		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,490	2,159,819	476,430	4.533340
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,282	572,866	1,516,261	0.377815
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,412	2,275,706	6,008,565	0.378744
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,293	292,154	02	Capital Cost - Movable Equip
04	Employee Benefits	3,855	1,577,759	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	5,404	156,800	10/11	Dietary and Cafeteria
13	Nursing Administration	4,085	244,809	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	2,769	54,328	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230208 CARSON CITY HOSPITAL			Nonprofit - Other		
406 EAST ELM ST		12/31/2013 365 Days Reopened		General Short Term	
CARSON CITY, MI 48811				CR Beds 38	POS Beds 0
MONTCALM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	29.1%
				Length of Stay	2.8
Balance Sheet		Income Statement			
Current Assets	10,654,711	Total Charges	122,611,196	Average Wages	29.11
Fixed Assets	21,250,508	Contract Allowance	64,945,462	53.0%	Medicare Part A 10.3%
Other Assets	8,105,486	Operating Revenue	57,665,734	47.0%	Medicare Part B 5.7%
Total Assets	40,010,705	Operating Expense	62,302,347	108.0%	Current Ratio 1.6
Current Liabilities	6,585,440	Operating Margin	-4,636,613	-8.0%	Days to Collect 133.1
Long Term Liabilities	14,844,428	Other Income	1,817,458	3.2%	Avg Payment Days 20.4
Total Equity	18,580,837	Other Expense	0	0.0%	Depreciation Rate -0.1%
Total Liab. and Equity	40,010,705	Net Profit or Loss	(2,819,155)	-4.9%	Return on Equity -15.2%
Selected Revenue Departments			Revenue Ranking - 2,637		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,382	4,184,228	2,436,571	1.717261
31	Intensive Care Unit	2,620	1,687,168	1,092,255	1.544665
50	Operating Room	1,910	8,353,036	29,914,011	0.279235
52	Labor Room and Delivery Room	2,195	599,001	1,026,605	0.583478
91	Emergency Department	3,251	2,494,504	10,882,421	0.229223
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	3,426	1,308,161	02	Capital Cost - Movable Equip 3,843,510
04	Employee Benefits	4,245	1,213,333	05	Administrative and General 11,769,185
06	Maintenance and Repairs	1,704	377,237	07	Operation of Plant 880,100
08/09	Laundry / Housekeeping	3,084	721,069	10/11	Dietary and Cafeteria 491,584
13	Nursing Administration	2,504	801,117	14	Central Service and Supply 803,696
15	Pharmacy	2,574	582,184	16	Medical Records 665,544
17	Social Services	0	0	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

231322 CHARLEVOIX AREA HOSPITAL

Nonprofit - Other

14700 LAKESHORE DRIVE

3/31/2013 365 Days Audited

General Short Term

CHARLEVOIX, MI 49720

CR Beds 22 POS Beds 0

CHARLEVOIX

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 37.4%

Balance Sheet

Income Statement

Length of Stay 3.4

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	10,300,205	Total Charges	55,088,487	Average Wages	
Fixed Assets	14,706,833	Contract Allowance	17,950,721	32.6% Medicare Part A	0.0%
Other Assets	1,916,027	Operating Revenue	37,137,766	67.4% Medicare Part B	11.2%
Total Assets	26,923,065	Operating Expense	38,048,391	102.5% Current Ratio	1.8
Current Liabilities	5,766,470	Operating Margin	-910,625	-2.5% Days to Collect	134.4
Long Term Liabilities	3,809,360	Other Income	1,111,680	3.0% Avg Payment Days	23.0
Total Equity	17,347,235	Other Expense	0	0.0% Depreciation Rate	4.6%
Total Liab. and Equity	26,923,065	Net Profit or Loss	201,055	0.5% Return on Equity	1.2%

Selected Revenue Departments

Revenue Ranking - 3,203

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,116	4,917,521	2,646,826	1.857894
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	1,977	7,961,070	12,495,240	0.637128
52	Labor Room and Delivery Room	2,750	73,154	437,005	0.167399
91	Emergency Department	3,314	2,405,049	3,341,057	0.719847

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,854	1,891,314	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	3,047	2,710,598	05 Administrative and General	3,967	3,662,267
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,931	1,117,207
08/09 Laundry / Housekeeping	3,397	588,525	10/11 Dietary and Cafeteria	3,516	593,655
13 Nursing Administration	3,510	415,999	14 Central Service and Supply	1,669	477,749
15 Pharmacy	0	0	16 Medical Records	3,627	336,646
17 Social Services	2,801	51,721	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230259 CHELSEA COMMUNITY HOSPITAL			Nonprofit - Church		
775 S MAIN ST		6/30/2013 365 Days Settled		General Short Term	
CHELSEA, MI 48118				CR Beds 69	POS Beds 0
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	43.6%
				Length of Stay	3.8
Balance Sheet		Income Statement			
Current Assets	53,419,207	Total Charges	263,261,613	Average Wages	30.66
Fixed Assets	33,020,829	Contract Allowance	156,213,773	59.3% Medicare Part A	8.4%
Other Assets	54,964,491	Operating Revenue	107,047,840	40.7% Medicare Part B	6.9%
Total Assets	141,404,527	Operating Expense	108,380,548	101.2% Current Ratio	3.4
Current Liabilities	15,620,929	Operating Margin	-1,332,708	-1.2% Days to Collect	70.1
Long Term Liabilities	78,863,409	Other Income	6,393,099	6.0% Avg Payment Days	30.1
Total Equity	46,920,189	Other Expense	0	0.0% Depreciation Rate	6.0%
Total Liab. and Equity	141,404,527	Net Profit or Loss	5,060,391	4.7% Return on Equity	10.8%
Selected Revenue Departments			Revenue Ranking - 1,902		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,643	11,736,442	13,655,862	0.859444
31	Intensive Care Unit	2,572	1,780,246	1,894,048	0.939916
50	Operating Room	1,168	15,818,721	63,501,852	0.249106
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	1,981	5,794,559	14,245,274	0.406771
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,533	2,351,696	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	3,655	1,804,782	05 Administrative and General	1,428	22,941,926
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,389	3,690,643
08/09 Laundry / Housekeeping	1,917	1,650,543	10/11 Dietary and Cafeteria	1,708	1,685,512
13 Nursing Administration	3,752	338,989	14 Central Service and Supply	1,851	372,742
15 Pharmacy	0	0	16 Medical Records	1,198	1,952,965
17 Social Services	1,672	315,404	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

233300 CHILDREN'S HOSPITAL OF MICHIGAN				Proprietary - Corporation			
3901 BEAUBIEN		12/31/2013 365 Days Settled		Children			
DETROIT, MI 48201				CR Beds 136	POS Beds 0		
WAYNE		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	61.3%		
				Length of Stay	4.6		
Balance Sheet		Income Statement					
Current Assets	26,970,663	Total Charges	738,464,586	Average Wages	28.41		
Fixed Assets	131,760,834	Contract Allowance	409,663,220	55.5%	Medicare Part A	0.0%	
Other Assets	508,157	Operating Revenue	328,801,366	44.5%	Medicare Part B	0.3%	
Total Assets	159,239,654	Operating Expense	350,303,174	106.5%	Current Ratio	1.9	
Current Liabilities	13,971,565	Operating Margin	-21,501,808	-6.5%	Days to Collect	37.5	
Long Term Liabilities	63,972,054	Other Income	19,361,637	5.9%	Avg Payment Days	20.8	
Total Equity	81,296,035	Other Expense	0	0.0%	Depreciation Rate	18.7%	
Total Liab. and Equity	159,239,654	Net Profit or Loss	(2,140,171)	-0.7%	Return on Equity	-2.6%	
Selected Revenue Departments				Revenue Ranking - 664			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	1,115	38,276,743	36,983,020	1.034982		
31	Intensive Care Unit	447	17,452,955	30,415,840	0.573811		
50	Operating Room	409	33,781,992	129,736,954	0.260388		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	385	22,395,921	70,151,400	0.319251		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	613	12,098,575	02	Capital Cost - Movable Equip	295	16,202,894
04	Employee Benefits	728	23,174,883	05	Administrative and General	322	76,973,395
06	Maintenance and Repairs	1,274	953,948	07	Operation of Plant	208	14,910,236
08/09	Laundry / Housekeeping	332	7,104,183	10/11	Dietary and Cafeteria	958	2,782,097
13	Nursing Administration	308	5,766,969	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	248	5,488,053
17	Social Services	765	1,117,835	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	175	23,992,196

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

239802 CHILDRENS OF MI TRANSPLANT

3901 BEAUBIEN BLVD

Cost Report not Filed.

DETROIT, MI 48201

CR Beds 0

POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity

Selected Revenue Departments

Revenue Ranking - 5,990

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230239 CHIPPEWA COUNTY WAR MEMORIAL HOSPITAL				Nonprofit - Other	
500 OSBORN BLVD		12/31/2013 365 Days Settled		General Short Term	
SAULT SAINTE MARIE, MI 49783				CR Beds 76	POS Beds 0
CHIPPEWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	39.0%
				Length of Stay	4.2
Balance Sheet		Income Statement		Average Wages	24.41
Current Assets	18,589,052	Total Charges	201,708,372	56.4%	Medicare Part A
Fixed Assets	44,162,455	Contract Allowance	113,784,262	43.6%	Medicare Part B
Other Assets	6,601,557	Operating Revenue	87,924,110	102.3%	Current Ratio
Total Assets	69,353,064	Operating Expense	89,916,654	-2.3%	Days to Collect
Current Liabilities	11,705,069	Operating Margin	-1,992,544	2.9%	Avg Payment Days
Long Term Liabilities	34,930,381	Other Income	2,589,781	0.0%	Depreciation Rate
Total Equity	22,717,614	Other Expense	0	0.7%	Return on Equity
Total Liab. and Equity	69,353,064	Net Profit or Loss	597,237		2.6%
Selected Revenue Departments				Revenue Ranking - 2,116	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,818	10,417,739	8,946,681	1.164425
31	Intensive Care Unit	2,468	2,010,891	2,552,828	0.787711
50	Operating Room	2,181	6,668,750	18,841,247	0.353944
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,404	4,326,193	13,539,354	0.319527
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	1,915	3,575,951	02	Capital Cost - Movable Equip
04	Employee Benefits	1,774	7,796,848	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	2,726	926,458	10/11	Dietary and Cafeteria
13	Nursing Administration	3,001	595,892	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	1,660	319,741	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

231326 CLINTON MEMORIAL HOSPITAL			Nonprofit - Other		
805 S OAKLAND		12/31/2013 365 Days Reopened		General Short Term	
SAINT JOHNS, MI 48879				CR Beds 23	POS Beds 0
CLINTON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	21.9%
				Length of Stay	3.0
Balance Sheet		Income Statement			
Current Assets	20,251,524	Total Charges	94,535,404	Average Wages	29.97
Fixed Assets	6,686,625	Contract Allowance	57,076,761	60.4%	Medicare Part A 0.0%
Other Assets	72,106,839	Operating Revenue	37,458,643	39.6%	Medicare Part B 6.1%
Total Assets	99,044,988	Operating Expense	37,575,238	100.3%	Current Ratio 3.0
Current Liabilities	6,758,815	Operating Margin	-116,595	-0.3%	Days to Collect 276.0
Long Term Liabilities	6,733,740	Other Income	10,645,629	28.4%	Avg Payment Days 64.8
Total Equity	85,552,433	Other Expense	0	0.0%	Depreciation Rate 6.3%
Total Liab. and Equity	99,044,988	Net Profit or Loss	10,529,034	28.1%	Return on Equity 12.3%
Selected Revenue Departments			Revenue Ranking - 3,194		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,112	2,747,010	2,838,928	0.967622
31	Intensive Care Unit	3,207	198,774	71,975	2.761709
50	Operating Room	3,487	1,819,676	6,137,309	0.296494
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,806	3,256,183	13,063,092	0.249266
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	3,377	1,349,516	02	Capital Cost - Movable Equip 757,793
04	Employee Benefits	5,225	456,466	05	Administrative and General 5,159,502
06	Maintenance and Repairs	0	0	07	Operation of Plant 854,540
08/09	Laundry / Housekeeping	3,015	764,661	10/11	Dietary and Cafeteria 480,116
13	Nursing Administration	3,080	562,488	14	Central Service and Supply 0
15	Pharmacy	0	0	16	Medical Records 0
17	Social Services	0	0	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

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Sample Hospital reports from the Halmanac.com website.

230022 COMMUNITY HEALTH CENTER OF BRANCH COUNTY				Government - County	
274 E CHICAGO ST		12/31/2013 365 Days Settled		General Short Term	
COLDWATER, MI 49036				CR Beds 87	POS Beds 0
BRANCH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	49.7%
				Length of Stay	3.8
				Average Wages	27.63
				68.4%	Medicare Part A 18.1%
				31.6%	Medicare Part B 9.3%
				111.9%	Current Ratio 1.4
				-11.9%	Days to Collect 76.0
				4.4%	Avg Payment Days 43.5
				0.0%	Depreciation Rate 4.9%
				-7.6%	Return on Equity -15.5%
				Revenue Ranking - 2,562	
Selected Revenue Departments					
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,816	10,442,216	8,453,902	1.235195
31	Intensive Care Unit	2,300	2,435,356	1,851,915	1.315047
50	Operating Room	2,239	6,383,974	14,725,257	0.433539
52	Labor Room and Delivery Room	2,188	609,792	1,375,355	0.443371
91	Emergency Department	2,351	4,458,294	13,562,347	0.328726
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,629	2,185,951	02 Capital Cost - Movable Equip	2,381	1,851,553
04 Employee Benefits	1,729	8,088,701	05 Administrative and General	2,635	8,517,308
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,159	1,976,889
08/09 Laundry / Housekeeping	2,616	996,581	10/11 Dietary and Cafeteria	3,064	748,611
13 Nursing Administration	3,392	452,994	14 Central Service and Supply	2,201	241,308
15 Pharmacy	1,757	1,380,254	16 Medical Records	1,981	1,058,534
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,046	627,332

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Sample Hospital reports from the Halmanac.com website.

230070 COVENANT MEDICAL CENTER, INC				Nonprofit - Church	
1447 N HARRISON		6/30/2013 365 Days Reopened		General Short Term	
SAGINAW, MI 48602				CR Beds 358	POS Beds 0
SAGINAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	75.8%
				Length of Stay	4.7
Balance Sheet		Income Statement			
Current Assets	107,362,124	Total Charges	1,483,376,120	Average Wages	28.86
Fixed Assets	164,425,504	Contract Allowance	1,012,344,140	68.2%	Medicare Part A 22.9%
Other Assets	283,948,672	Operating Revenue	471,031,980	31.8%	Medicare Part B 5.0%
Total Assets	555,736,300	Operating Expense	481,425,045	102.2%	Current Ratio 1.6
Current Liabilities	67,556,251	Operating Margin	-10,393,065	-2.2%	Days to Collect 86.8
Long Term Liabilities	224,479,060	Other Income	41,965,152	8.9%	Avg Payment Days 33.7
Total Equity	263,700,989	Other Expense	0	0.0%	Depreciation Rate 4.4%
Total Liab. and Equity	555,736,300	Net Profit or Loss	31,572,087	6.7%	Return on Equity 12.0%
Selected Revenue Departments				Revenue Ranking - 373	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	885	47,531,004	127,074,665	0.374040
31	Intensive Care Unit	690	12,578,207	36,076,916	0.348650
50	Operating Room	1,007	18,309,099	68,616,096	0.266834
52	Labor Room and Delivery Room	1,136	3,225,816	8,673,906	0.371899
91	Emergency Department	383	22,432,560	108,028,177	0.207655
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	1,174	6,605,076	02	Capital Cost - Movable Equip 173 22,263,323
04	Employee Benefits	396	37,031,254	05	Administrative and General 622 49,271,171
06	Maintenance and Repairs	0	0	07	Operation of Plant 349 10,929,637
08/09	Laundry / Housekeeping	534	5,509,757	10/11	Dietary and Cafeteria 425 4,430,162
13	Nursing Administration	191	7,351,243	14	Central Service and Supply 114 7,106,285
15	Pharmacy	485	6,053,114	16	Medical Records 65 10,059,376
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 340 10,522,124

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Sample Hospital reports from the Halmanac.com website.

230254 CRITTENTON HOSPITAL MEDICAL CENTER

Nonprofit - Other

1101 W UNIVERSITY DRIVE

12/31/2013 365 Days Reopened

General Short Term

ROCHESTER, MI 48307

CR Beds 167 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 62.1%

Balance Sheet

Income Statement

Length of Stay 4.1

Current Assets	90,804,417	Total Charges	653,537,909		Average Wages	33.45
Fixed Assets	114,525,607	Contract Allowance	448,365,323	68.6%	Medicare Part A	22.7%
Other Assets	176,113,971	Operating Revenue	205,172,586	31.4%	Medicare Part B	5.4%
Total Assets	381,443,995	Operating Expense	231,016,892	112.6%	Current Ratio	3.3
Current Liabilities	27,160,807	Operating Margin	-25,844,306	-12.6%	Days to Collect	69.2
Long Term Liabilities	180,539,415	Other Income	21,131,861	10.3%	Avg Payment Days	38.4
Total Equity	173,743,773	Other Expense	0	0.0%	Depreciation Rate	1.6%
Total Liab. and Equity	381,443,995	Net Profit or Loss	(4,712,445)	-2.3%	Return on Equity	-2.7%

Selected Revenue Departments

Revenue Ranking - 1,147

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,399	29,812,536	52,080,277	0.572434
31	Intensive Care Unit	1,298	6,677,447	13,386,876	0.498805
50	Operating Room	833	20,656,838	93,373,349	0.221228
52	Labor Room and Delivery Room	802	5,061,681	7,741,299	0.653854
91	Emergency Department	1,664	7,164,229	44,790,994	0.159948

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,292	5,896,752	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	835	20,081,533	05 Administrative and General	1,000	33,841,245
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,258	4,160,752
08/09 Laundry / Housekeeping	757	4,281,594	10/11 Dietary and Cafeteria	1,214	2,329,635
13 Nursing Administration	2,165	967,267	14 Central Service and Supply	518	2,458,630
15 Pharmacy	1,078	2,833,502	16 Medical Records	1,158	2,027,546
17 Social Services	1,855	253,423	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	376	9,010,362

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

231311 DECKERVILLE COMMUNITY HOSPITAL			Nonprofit - Other		
3559 PINE ST		6/30/2013 365 Days Settled		General Short Term	
DECKERVILLE, MI 48427				CR Beds 15 POS Beds 0	
SANILAC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	3.7%
				Length of Stay	2.4
				Average Wages	
				36.2%	Medicare Part A 0.0%
				63.8%	Medicare Part B 20.4%
				95.5%	Current Ratio 1.8
				4.5%	Days to Collect 80.1
				1.3%	Avg Payment Days 42.3
				0.0%	Depreciation Rate 0.3%
				5.8%	Return on Equity 35.1%
Balance Sheet			Income Statement		
Current Assets	2,814,324	Total Charges	10,924,052		
Fixed Assets	483,302	Contract Allowance	3,958,747		
Other Assets	0	Operating Revenue	6,965,305		
Total Assets	<u>3,297,626</u>	Operating Expense	<u>6,653,307</u>		
Current Liabilities	1,582,734	Operating Margin	311,998		
Long Term Liabilities	573,730	Other Income	88,767		
Total Equity	<u>1,141,162</u>	Other Expense	0		
Total Liab. and Equity	<u>3,297,626</u>	Net Profit or Loss	<u>400,765</u>		
Selected Revenue Departments			Revenue Ranking - 5,507		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,969	1,218,841	241,164	5.053992
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,326	529,295	1,881,253	0.281352
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	4,351	827,383	1,187,072	0.696995
General Service Cost by Line			General Service Cost by Line		
Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	6,065	12,928	02	Capital Cost - Movable Equip
04	Employee Benefits	5,854	40,365	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	5,650	120,253	10/11	Dietary and Cafeteria
13	Nursing Administration	4,012	261,619	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	444	18,180	20-23	Education Programs

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230273 DETROIT RECEIVING HOSPITAL & UNIV HEALTH CENTER

Proprietary - Corporation

4201 ST ANTOINE ST - 3M

12/31/2013 365 Days Reopened

General Short Term

DETROIT, MI 48201

CR Beds 160 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 72.9%

Balance Sheet

Income Statement

Length of Stay 4.6

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	41,095,681	Total Charges	831,465,434	Average Wages	27.04
Fixed Assets	71,434,874	Contract Allowance	594,007,506	71.4%	Medicare Part A 29.4%
Other Assets	-53,268	Operating Revenue	237,457,928	28.6%	Medicare Part B 3.4%
Total Assets	112,477,287	Operating Expense	270,163,718	113.8%	Current Ratio 6.6
Current Liabilities	6,240,608	Operating Margin	-32,705,790	-13.8%	Days to Collect 232.5
Long Term Liabilities	86,854,711	Other Income	22,615,913	9.5%	Avg Payment Days 14.8
Total Equity	19,381,968	Other Expense	0	0.0%	Depreciation Rate 20.4%
Total Liab. and Equity	112,477,287	Net Profit or Loss	(10,089,877)	-4.2%	Return on Equity -52.1%

Selected Revenue Departments

Revenue Ranking - 998

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	924	45,624,286	112,341,956	0.406120
31	Intensive Care Unit	845	10,657,506	23,156,885	0.460231
50	Operating Room	711	23,041,587	102,750,330	0.224248
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	319	24,907,652	138,212,429	0.180213

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	965	8,157,673	02 Capital Cost - Movable Equip	663	9,851,811
04 Employee Benefits	1,010	16,625,727	05 Administrative and General	753	43,074,316
06 Maintenance and Repairs	238	7,993,106	07 Operation of Plant	845	5,877,345
08/09 Laundry / Housekeeping	382	6,632,984	10/11 Dietary and Cafeteria	966	2,766,110
13 Nursing Administration	566	3,759,080	14 Central Service and Supply	1,870	366,074
15 Pharmacy	317	8,722,948	16 Medical Records	509	3,654,390
17 Social Services	1,599	347,618	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	148	28,474,469

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

239807 DEVOS CHILDRENS HOSPITAL - TRANSPLANT UNIT

100 MICHIGAN STREET NE

Cost Report not Filed.

GRAND RAPIDS, MI 49503

CR Beds 0

POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments

Revenue Ranking - 5,990

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230055 DICKINSON COUNTY MEMORIAL HOSPITAL				Government - County			
1721 S STEPHENSON AVE		12/31/2013 365 Days Settled		General Short Term			
IRON MOUNTAIN, MI 49801				CR Beds 92	POS Beds 0		
DICKINSON		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	33.2%		
				Length of Stay	3.8		
Balance Sheet		Income Statement					
Current Assets	24,860,293	Total Charges	225,117,835	Average Wages	28.45		
Fixed Assets	39,214,515	Contract Allowance	147,213,943	65.4%	Medicare Part A	13.3%	
Other Assets	7,484,228	Operating Revenue	77,903,892	34.6%	Medicare Part B	7.5%	
Total Assets	<u>71,559,036</u>	Operating Expense	<u>82,309,917</u>	105.7%	Current Ratio	2.0	
Current Liabilities	12,133,679	Operating Margin	-4,406,025	-5.7%	Days to Collect	76.7	
Long Term Liabilities	24,973,423	Other Income	3,728,859	4.8%	Avg Payment Days	39.2	
Total Equity	<u>34,451,934</u>	Other Expense	<u>824,011</u>	1.1%	Depreciation Rate	5.2%	
Total Liab. and Equity	<u>71,559,036</u>	Net Profit or Loss	<u>(1,501,177)</u>	-1.9%	Return on Equity	-4.4%	
Selected Revenue Departments				Revenue Ranking - 2,253			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	2,882	9,945,382	12,873,855	0.772526		
31	Intensive Care Unit	2,552	1,817,686	2,409,666	0.754331		
50	Operating Room	2,963	3,390,092	13,777,053	0.246068		
52	Labor Room and Delivery Room	2,533	217,586	1,791,378	0.121463		
91	Emergency Department	2,956	2,993,572	11,676,930	0.256366		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
01	Capital Cost - Buildings	2,434	2,506,110	02	Capital Cost - Movable Equip	1,652	3,765,096
04	Employee Benefits	1,219	13,082,902	05	Administrative and General	2,544	9,187,598
06	Maintenance and Repairs	0	0	07	Operation of Plant	2,339	1,752,510
08/09	Laundry / Housekeeping	2,571	1,029,340	10/11	Dietary and Cafeteria	2,659	934,307
13	Nursing Administration	3,025	586,219	14	Central Service and Supply	2,165	251,721
15	Pharmacy	0	0	16	Medical Records	1,920	1,109,198
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230013 DOCTORS' HOSPITAL OF MICHIGAN

Proprietary - Corporation

461 W HURON ST

12/31/2013 365 Days Settled

General Short Term

PONTIAC, MI 48341

CR Beds 37 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 22.6%

Balance Sheet

Income Statement

Length of Stay 3.5

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	4,202,530	Total Charges	63,752,810	Average Wages	23.43
Fixed Assets	4,077,641	Contract Allowance	41,823,586	65.6%	Medicare Part A 20.8%
Other Assets	0	Operating Revenue	21,929,224	34.4%	Medicare Part B 5.2%
Total Assets	8,280,171	Operating Expense	35,299,628	161.0%	Current Ratio 0.3
Current Liabilities	16,363,572	Operating Margin	-13,370,404	-61.0%	Days to Collect 538.7
Long Term Liabilities	18,684,581	Other Income	1,372,613	6.3%	Avg Payment Days 164.6
Total Equity	-26,767,982	Other Expense	2	0.0%	Depreciation Rate 41.7%
Total Liab. and Equity	8,280,171	Net Profit or Loss	(11,997,793)	-54.7%	Return on Equity 44.8%

Selected Revenue Departments

Revenue Ranking - 3,941

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,458	4,026,328	2,005,136	2.008007
31	Intensive Care Unit	2,683	1,548,914	3,469,183	0.446478
50	Operating Room	3,003	3,287,299	11,259,157	0.291967
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,746	3,396,764	10,339,778	0.328514

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,300	2,768,250	02 Capital Cost - Movable Equip	3,461	683,638
04 Employee Benefits	2,981	2,833,790	05 Administrative and General	2,796	7,599,829
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,741	2,765,557
08/09 Laundry / Housekeeping	3,315	622,936	10/11 Dietary and Cafeteria	2,831	856,981
13 Nursing Administration	3,089	558,992	14 Central Service and Supply	2,198	241,896
15 Pharmacy	2,264	793,561	16 Medical Records	2,501	730,586
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	835	1,787,926

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

231324 EATON RAPIDS MEDICAL CENTER			Nonprofit - Other		
1500 S MAIN STREET		6/30/2013 365 Days Settled		General Short Term	
EATON RAPIDS, MI 48827				CR Beds 20	POS Beds 0
EATON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	10.5%
				Length of Stay	2.5
Balance Sheet		Income Statement			
Current Assets	9,049,474	Total Charges	31,196,198	Average Wages	
Fixed Assets	13,242,563	Contract Allowance	11,448,294	36.7%	Medicare Part A 0.0%
Other Assets	3,676,644	Operating Revenue	19,747,904	63.3%	Medicare Part B 14.3%
Total Assets	<u>25,968,681</u>	Operating Expense	<u>20,062,037</u>	101.6%	Current Ratio 3.1
Current Liabilities	2,882,572	Operating Margin	-314,133	-1.6%	Days to Collect 147.4
Long Term Liabilities	3,669,008	Other Income	951,339	4.8%	Avg Payment Days 41.4
Total Equity	<u>19,417,101</u>	Other Expense	43,711	0.2%	Depreciation Rate 4.0%
Total Liab. and Equity	<u>25,968,681</u>	Net Profit or Loss	<u>593,495</u>	3.0%	Return on Equity 3.1%
Selected Revenue Departments			Revenue Ranking - 4,121		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,737	1,756,131	590,466	2.974144
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,783	1,233,055	5,193,074	0.237442
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,020	2,879,241	3,269,683	0.880587
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	4,245	744,422	02	Capital Cost - Movable Equip 368,455
04	Employee Benefits	3,101	2,589,860	05	Administrative and General 2,087,939
06	Maintenance and Repairs	0	0	07	Operation of Plant 605,386
08/09	Laundry / Housekeeping	4,486	298,421	10/11	Dietary and Cafeteria 284,378
13	Nursing Administration	5,087	99,348	14	Central Service and Supply 0
15	Pharmacy	0	0	16	Medical Records 318,281
17	Social Services	2,837	48,806	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230230 EDWARD W SPARROW HOSPITAL

Nonprofit - Other

1215 E MICHIGAN AVENUE

12/31/2013 365 Days Audited

General Short Term

LANSING, MI 48912

CR Beds 418 POS Beds 0

INGHAM

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 80.9%

Balance Sheet

Income Statement

Length of Stay 4.6

Current Assets	243,625,000	Total Charges	2,561,464,443	Average Wages	33.54
Fixed Assets	425,859,000	Contract Allowance	1,763,772,243	68.9% Medicare Part A	16.0%
Other Assets	445,312,000	Operating Revenue	797,692,200	31.1% Medicare Part B	4.8%
Total Assets	1,114,796,000	Operating Expense	776,970,657	97.4% Current Ratio	2.3
Current Liabilities	107,425,000	Operating Margin	20,721,543	2.6% Days to Collect	52.0
Long Term Liabilities	468,324,000	Other Income	39,001,457	4.9% Avg Payment Days	41.3
Total Equity	539,047,000	Other Expense	0	0.0% Depreciation Rate	4.6%
Total Liab. and Equity	1,114,796,000	Net Profit or Loss	59,723,000	7.5% Return on Equity	11.1%

Selected Revenue Departments

Revenue Ranking - 150

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	190	114,710,659	226,441,716	0.506579
31	Intensive Care Unit	353	20,759,246	50,204,758	0.413492
50	Operating Room	51	85,568,122	304,547,254	0.280968
52	Labor Room and Delivery Room	208	11,379,150	30,071,556	0.378402
91	Emergency Department	79	44,431,241	182,513,961	0.243440

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	420	15,660,325	02 Capital Cost - Movable Equip	75	31,856,662
04 Employee Benefits	1,632	9,021,278	05 Administrative and General	194	104,786,016
06 Maintenance and Repairs	219	8,619,140	07 Operation of Plant	143	18,021,382
08/09 Laundry / Housekeeping	67	15,053,101	10/11 Dietary and Cafeteria	99	8,515,525
13 Nursing Administration	194	7,295,713	14 Central Service and Supply	91	8,212,471
15 Pharmacy	0	0	16 Medical Records	157	6,946,333
17 Social Services	82	5,556,921	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	170	24,219,183

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230005 EMMA L BIXBY MEDICAL CENTER			Nonprofit - Other		
818 RIVERSIDE AVENUE		12/31/2013 365 Days Settled		General Short Term	
ADRIAN, MI 49221				CR Beds 79	POS Beds 0
LENAWEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	46.9%
				Length of Stay	4.2
Balance Sheet		Income Statement			
Current Assets	25,302,793	Total Charges	326,311,106	Average Wages	26.54
Fixed Assets	22,866,713	Contract Allowance	255,053,976	78.2%	Medicare Part A 15.8%
Other Assets	59,818,802	Operating Revenue	71,257,130	21.8%	Medicare Part B 10.4%
Total Assets	107,988,308	Operating Expense	71,546,460	100.4%	Current Ratio 1.8
Current Liabilities	14,258,665	Operating Margin	-289,330	-0.4%	Days to Collect 513.7
Long Term Liabilities	13,182,925	Other Income	5,333,526	7.5%	Avg Payment Days 21.1
Total Equity	80,546,718	Other Expense	0	0.0%	Depreciation Rate 5.6%
Total Liab. and Equity	107,988,308	Net Profit or Loss	5,044,196	7.1%	Return on Equity 6.3%
Selected Revenue Departments			Revenue Ranking - 2,374		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,647	11,691,812	16,830,092	0.694697
31	Intensive Care Unit	1,833	3,947,839	6,426,780	0.614279
50	Operating Room	1,856	8,679,447	60,710,988	0.142963
52	Labor Room and Delivery Room	1,354	2,416,125	5,736,247	0.421203
91	Emergency Department	1,675	7,127,917	46,457,736	0.153428
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	2,823	1,937,093	02	Capital Cost - Movable Equip 1,837 3,135,723
04	Employee Benefits	1,832	7,371,168	05	Administrative and General 2,225 11,810,184
06	Maintenance and Repairs	690	2,836,202	07	Operation of Plant 3,851 613,285
08/09	Laundry / Housekeeping	2,040	1,505,246	10/11	Dietary and Cafeteria 3,233 681,410
13	Nursing Administration	1,036	2,308,302	14	Central Service and Supply 2,240 229,560
15	Pharmacy	1,985	1,066,990	16	Medical Records 2,960 518,899
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

23006F FEDERAL CORRECTIONAL INSTITUTE HOSP

4004 E ARKONA RD

Cost Report not Filed.

MILAN, MI 48160

CR Beds 0

POS Beds 0

MONROE

Key Performace Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Income Statement

Current Assets	0	Total Charges	0	
Fixed Assets	0	Contract Allowance	0	
Other Assets	0	Operating Revenue	0	
Total Assets	0	Operating Expense	0	
Current Liabilities	0	Operating Margin	0	
Long Term Liabilities	0	Other Income	0	
Total Equity	0	Other Expense	0	
Total Liab. and Equity	0	Net Profit or Loss	0	

Selected Revenue Departments

Revenue Ranking - 5,990

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmancy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230144 FOREST HEALTH MEDICAL CENTER				Proprietary - Other	
135 S PROSPECT ST		12/31/2013 365 Days Settled		General Short Term	
YPSILANTI, MI 48198				CR Beds 24	POS Beds 0
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	23.9%
Balance Sheet		Income Statement		Length of Stay	2.3
Current Assets	11,453,767	Total Charges	66,689,021	Average Wages	30.14
Fixed Assets	3,464,957	Contract Allowance	28,116,150	42.2%	Medicare Part A 3.8%
Other Assets	248,497	Operating Revenue	38,572,871	57.8%	Medicare Part B 7.3%
Total Assets	15,167,221	Operating Expense	35,112,100	91.0%	Current Ratio 2.9
Current Liabilities	3,910,675	Operating Margin	3,460,771	9.0%	Days to Collect 250.6
Long Term Liabilities	1,093,405	Other Income	210,605	0.5%	Avg Payment Days 17.8
Total Equity	10,163,141	Other Expense	-2	0.0%	Depreciation Rate 15.2%
Total Liab. and Equity	15,167,221	Net Profit or Loss	3,671,378	9.5%	Return on Equity 36.1%
Selected Revenue Departments				Revenue Ranking - 3,150	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,925	9,660,220	2,055,430	4.699854
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	1,583	11,042,097	34,215,275	0.322724
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	1,530	4,836,251	02	Capital Cost - Movable Equip 0
04	Employee Benefits	5,963	5,748	05	Administrative and General 1,847 16,156,035
06	Maintenance and Repairs	1,115	1,280,395	07	Operation of Plant 0 0
08/09	Laundry / Housekeeping	4,597	277,354	10/11	Dietary and Cafeteria 5,302 206,826
13	Nursing Administration	5,335	75,950	14	Central Service and Supply 3,301 57,031
15	Pharmacy	0	0	16	Medical Records 5,016 132,767
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

234030 FOREST VIEW PSYCHIATRIC HOSPITAL			Proprietary - Corporation		
1055 MEDICAL PARK SE		12/31/2013 365 Days Settled		Psychiatric	
GRAND RAPIDS, MI 49546				CR Beds 82	POS Beds 0
KENT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		86.1%	
		Length of Stay		10.4	
		Average Wages		24.24	
		32.2% Medicare Part A		0.0%	
		67.8% Medicare Part B		0.4%	
		65.6% Current Ratio		2.3	
		34.4% Days to Collect		100.5	
		0.8% Avg Payment Days		35.9	
		0.0% Depreciation Rate		2.7%	
		35.2% Return on Equity		16.5%	
Balance Sheet			Income Statement		
Current Assets	3,696,371	Total Charges	32,274,422		
Fixed Assets	4,298,012	Contract Allowance	10,386,125		
Other Assets	385,692	Operating Revenue	21,888,297		
Total Assets	<u>8,380,075</u>	Operating Expense	<u>14,359,279</u>		
Current Liabilities	1,635,032	Operating Margin	7,529,018		
Long Term Liabilities	-39,875,205	Other Income	170,098		
Total Equity	<u>46,620,248</u>	Other Expense	0		
Total Liab. and Equity	<u>8,380,075</u>	Net Profit or Loss	<u>7,699,116</u>		
Selected Revenue Departments			Revenue Ranking - 3,944		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,547	12,734,448	28,993,500	0.439217
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	5,030	393,044	02	Capital Cost - Movable Equip
04	Employee Benefits	3,363	2,173,570	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	4,697	262,912	10/11	Dietary and Cafeteria
13	Nursing Administration	3,489	423,079	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	984	804,471	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Sample Hospital reports from the Halmanac.com website.

230244 GARDEN CITY HOSPITAL			Nonprofit - Other		
6245 INKSTER RD		9/30/2013 365 Days Settled		General Short Term	
GARDEN CITY, MI 48135				CR Beds 137 POS Beds 0	
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 65.9%	
				Length of Stay 4.3	
Balance Sheet		Income Statement		Average Wages 25.54	
Current Assets	52,078,736	Total Charges	319,942,280	60.3% Medicare Part A 30.1%	
Fixed Assets	46,558,909	Contract Allowance	192,892,708	39.7% Medicare Part B 7.6%	
Other Assets	6,829,683	Operating Revenue	127,049,572	104.3% Current Ratio 3.1	
Total Assets	105,467,328	Operating Expense	132,453,421	-4.3% Days to Collect 283.3	
Current Liabilities	16,666,273	Operating Margin	-5,403,849	6.7% Avg Payment Days 35.3	
Long Term Liabilities	75,618,266	Other Income	8,482,319	0.0% Depreciation Rate 3.7%	
Total Equity	13,182,789	Other Expense	0	2.4% Return on Equity 23.4%	
Total Liab. and Equity	105,467,328	Net Profit or Loss	3,078,470		
Selected Revenue Departments			Revenue Ranking - 1,701		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,563	26,123,168	26,203,960	0.996917
31	Intensive Care Unit	1,624	4,786,340	6,166,620	0.776169
50	Operating Room	1,203	15,282,638	36,770,612	0.415621
52	Labor Room and Delivery Room	1,347	2,431,663	3,623,172	0.671142
91	Emergency Department	1,178	10,258,237	56,151,604	0.182688
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	1,840	3,751,479	02	Capital Cost - Movable Equip
04	Employee Benefits	943	18,050,255	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	1,864	1,709,644	10/11	Dietary and Cafeteria
13	Nursing Administration	969	2,439,003	14	Central Service and Supply
15	Pharmacy	1,325	2,193,535	16	Medical Records
17	Social Services	847	974,133	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs
				502	5,665,456

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230197 GENESYS REGIONAL MEDICAL CENTER - HEALTH PARK

Nonprofit - Church

ONE GENESYS PARKWAY

6/30/2013 365 Days Reopened

General Short Term

GRAND BLANC, MI 48439

CR Beds 292 POS Beds 0

GENESEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 76.6%

Balance Sheet

Income Statement

Length of Stay 4.8

Current Assets	0	Total Charges	1,129,236,530		Average Wages	31.76
Fixed Assets	0	Contract Allowance	730,611,741	64.7%	Medicare Part A	29.3%
Other Assets	391,351,000	Operating Revenue	398,624,789	35.3%	Medicare Part B	5.5%
Total Assets	391,351,000	Operating Expense	409,758,696	102.8%	Current Ratio	
Current Liabilities	0	Operating Margin	-11,133,907	-2.8%	Days to Collect	0.0
Long Term Liabilities	375,575,000	Other Income	20,155,105	5.1%	Avg Payment Days	0.0
Total Equity	15,776,000	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	391,351,000	Net Profit or Loss	9,021,198	2.3%	Return on Equity	57.2%

Selected Revenue Departments

Revenue Ranking - 503

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	376	81,197,602	108,384,594	0.749162
31	Intensive Care Unit	310	22,874,803	36,221,460	0.631526
50	Operating Room	396	34,415,057	140,928,514	0.244202
52	Labor Room and Delivery Room	411	8,514,210	15,599,579	0.545797
91	Emergency Department	136	35,561,860	149,083,922	0.238536

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,026	7,640,297	02 Capital Cost - Movable Equip	1,012	6,897,577
04 Employee Benefits	350	40,234,142	05 Administrative and General	340	75,110,661
06 Maintenance and Repairs	0	0	07 Operation of Plant	279	12,434,947
08/09 Laundry / Housekeeping	395	6,539,207	10/11 Dietary and Cafeteria	1,217	2,327,408
13 Nursing Administration	0	0	14 Central Service and Supply	342	3,363,202
15 Pharmacy	331	8,455,875	16 Medical Records	417	4,161,642
17 Social Services	341	2,557,524	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	212	19,155,157

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

232026 GREAT LAKES SPECIALTY HOSPITAL - GRAND RAPIDS

Proprietary - Corporation

200 SE JEFFERSON, 5TH FLOOR

12/31/2013 365 Days Settled

General Long Term

GRAND RAPIDS, MI 49503

CR Beds 20 POS Beds 0

KENT

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 86.1%

Balance Sheet

Current Assets	1,510,438
Fixed Assets	1,468,553
Other Assets	-1,736,513
Total Assets	1,242,478
Current Liabilities	1,775,973
Long Term Liabilities	40,101
Total Equity	-573,596
Total Liab. and Equity	1,242,478

Income Statement

Total Charges	19,618,631
Contract Allowance	10,331,365
Operating Revenue	9,287,266
Operating Expense	9,141,363
Operating Margin	145,903
Other Income	2,391
Other Expense	0
Net Profit or Loss	148,294

Length of Stay	26.2
Average Wages	33.65
Medicare Part A	0.0%
Medicare Part B	0.0%
Current Ratio	0.9
Days to Collect	67.2
Avg Payment Days	18.1
Depreciation Rate	18.9%
Return on Equity	-25.9%

Selected Revenue Departments

Revenue Ranking - 5,257

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,132	4,887,610	4,791,751	1.020005
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,770	140,655	231,500	0.607581
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line

Rank

Expense

General Service Cost by Line

Rank

Expense

01 Capital Cost - Buildings	4,613	557,805	02 Capital Cost - Movable Equip	4,096	412,487
04 Employee Benefits	5,977	205	05 Administrative and General	5,394	1,479,074
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	5,285	174,873	10/11 Dietary and Cafeteria	5,542	166,477
13 Nursing Administration	5,059	101,519	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	5,407	87,831
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

232021 GREAT LAKES SPECIALTY HOSPITAL - MUSKEGON				Proprietary - Corporation	
1700 CLINTON STREET, 2 SOUTH AND 3 SOUTH FLOORS		6/30/2013 365 Days Settled		General Long Term	
MUSKEGON, MI 49442				CR Beds 31	POS Beds 0
MUSKEGON		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	80.3%
				Length of Stay	28.7
				Average Wages	33.06
				43.3% Medicare Part A	0.0%
				56.7% Medicare Part B	0.0%
				88.6% Current Ratio	16.5
				11.4% Days to Collect	38.5
				0.0% Avg Payment Days	13.4
				0.0% Depreciation Rate	13.0%
				11.4% Return on Equity	26.8%

Balance Sheet		Income Statement			
Current Assets	1,309,430	Total Charges	23,816,799		
Fixed Assets	2,713,002	Contract Allowance	10,314,959		
Other Assets	1,825,782	Operating Revenue	13,501,840		
Total Assets	5,848,214	Operating Expense	11,959,391		
Current Liabilities	79,232	Operating Margin	1,542,449		
Long Term Liabilities	0	Other Income	942		
Total Equity	5,768,982	Other Expense	4		
Total Liab. and Equity	5,848,214	Net Profit or Loss	1,543,387		

Selected Revenue Departments			Revenue Ranking - 4,790		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,622	6,402,983	6,620,961	0.967078
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,286	567,223	987,508	0.574398
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line			General Service Cost by Line		
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	4,420	652,056	02 Capital Cost - Movable Equip	3,936	468,596
04 Employee Benefits	5,867	35,205	05 Administrative and General	5,085	1,885,928
06 Maintenance and Repairs	0	0	07 Operation of Plant	5,342	113,268
08/09 Laundry / Housekeeping	4,497	296,553	10/11 Dietary and Cafeteria	5,164	234,978
13 Nursing Administration	4,932	114,714	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	5,615	61,314
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

231313 HARBOR BEACH COMMUNITY HOSPITAL				Nonprofit - Other	
210 S FIRST ST		12/31/2013 365 Days Reopened		General Short Term	
HARBOR BEACH, MI 48441				CR Beds 15	POS Beds 0
HURON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	3.7%
				Length of Stay	2.7
Balance Sheet		Income Statement			
Current Assets	3,813,310	Total Charges	13,693,943	Average Wages	
Fixed Assets	2,443,868	Contract Allowance	3,233,129	23.6%	Medicare Part A 0.0%
Other Assets	300,000	Operating Revenue	10,460,814	76.4%	Medicare Part B 18.9%
Total Assets	<u>6,557,178</u>	Operating Expense	<u>11,405,311</u>	109.0%	Current Ratio 2.7
Current Liabilities	1,438,971	Operating Margin	-944,497	-9.0%	Days to Collect 46.1
Long Term Liabilities	736,964	Other Income	1,075,318	10.3%	Avg Payment Days 31.5
Total Equity	<u>4,381,243</u>	Other Expense	0	0.0%	Depreciation Rate 1.9%
Total Liab. and Equity	<u>6,557,178</u>	Net Profit or Loss	<u>130,821</u>	1.3%	Return on Equity 3.0%
Selected Revenue Departments				Revenue Ranking - 5,132	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	6,000	1,132,018	212,978	5.315187
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,343	514,274	913,058	0.563244
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	4,153	1,173,475	728,702	1.610363
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	5,653	164,161	02	Capital Cost - Movable Equip 19,574
04	Employee Benefits	4,011	1,409,491	05	Administrative and General 1,533,191
06	Maintenance and Repairs	1,970	172,394	07	Operation of Plant 159,839
08/09	Laundry / Housekeeping	4,968	220,596	10/11	Dietary and Cafeteria 493,807
13	Nursing Administration	0	0	14	Central Service and Supply 77,331
15	Pharmacy	3,569	70,809	16	Medical Records 72,291
17	Social Services	2,719	59,983	18	Other General Service Cost 0
19	Non Physician Anesthetists	328	100,000	20-23	Education Programs 0

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Sample Hospital reports from the Halmanac.com website.

234021 HARBOR OAKS HOSPITAL			Proprietary - Corporation				
35031 23 MILE RD		6/30/2013 365 Days Settled		Psychiatric			
NEW BALTIMORE, MI 48047		CR Beds 71		POS Beds 0			
MACOMB		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		86.1%			
		Length of Stay		7.8			
		Average Wages					
		39.8%		Medicare Part A 0.0%			
		60.2%		Medicare Part B 0.5%			
		73.5%		Current Ratio (1.5)			
		26.5%		Days to Collect 88.8			
		0.9%		Avg Payment Days 23.8			
		0.0%		Depreciation Rate 5.8%			
		27.3%		Return on Equity 72.5%			
Balance Sheet			Income Statement				
Current Assets	2,025,436	Total Charges	28,965,031				
Fixed Assets	2,826,698	Contract Allowance	11,541,676				
Other Assets	404,620	Operating Revenue	17,423,355				
Total Assets	<u>5,256,754</u>	Operating Expense	<u>12,807,498</u>				
Current Liabilities	-1,313,937	Operating Margin	4,615,857				
Long Term Liabilities	0	Other Income	148,464				
Total Equity	<u>6,570,691</u>	Other Expense	0				
Total Liab. and Equity	<u>5,256,754</u>	Net Profit or Loss	<u>4,764,321</u>				
Selected Revenue Departments			Revenue Ranking - 4,364				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	2,807	10,501,032	26,792,209	0.391943		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	0	0	0	0.000000		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	0	0	0	0.000000		
General Service Cost by Line			General Service Cost by Line				
Rank	Expense	Rank	Expense				
01	Capital Cost - Buildings	5,751	132,510	02	Capital Cost - Movable Equip	5,462	43,860
04	Employee Benefits	4,308	1,156,910	05	Administrative and General	3,685	4,226,577
06	Maintenance and Repairs	0	0	07	Operation of Plant	4,493	399,088
08/09	Laundry / Housekeeping	5,202	188,137	10/11	Dietary and Cafeteria	3,927	481,001
13	Nursing Administration	4,343	194,425	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	4,665	174,859
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

239805 HARPER UNIVERSITY HOSPITAL

3990 JOHN R Cost Report not Filed.

DETROIT, MI 48201 CR Beds 0 POS Beds 0

WAYNE **Key Performance Ind.**

NATIONAL GOVERNMENT SERVICES Occupancy Rate 0.0%

Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments			Revenue Ranking - 5,990		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230104 HARPER UNIVERSITY HOSPITAL

Nonprofit - Other

3990 JOHN R STREET

12/31/2013 365 Days Reopened

General Short Term

DETROIT, MI 48201

CR Beds 315 POS Beds 0

WAYNE

Key Performace Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 68.7%

Balance Sheet

Income Statement

Length of Stay 5.1

Current Assets	46,704,510	Total Charges	1,115,141,515		Average Wages	26.90
Fixed Assets	262,745,053	Contract Allowance	680,407,692	61.0%	Medicare Part A	26.7%
Other Assets	-1,523,732	Operating Revenue	434,733,823	39.0%	Medicare Part B	6.2%
Total Assets	307,925,831	Operating Expense	493,468,263	113.5%	Current Ratio	2.6
Current Liabilities	18,141,862	Operating Margin	-58,734,440	-13.5%	Days to Collect	61.8
Long Term Liabilities	163,482,801	Other Income	79,159,379	18.2%	Avg Payment Days	26.7
Total Equity	126,301,168	Other Expense	0	0.0%	Depreciation Rate	15.4%
Total Liab. and Equity	307,925,831	Net Profit or Loss	20,424,939	4.7%	Return on Equity	16.2%

Selected Revenue Departments

Revenue Ranking - 424

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	337	83,533,782	75,810,293	1.101879
31	Intensive Care Unit	337	21,515,600	24,282,471	0.886055
50	Operating Room	353	36,630,370	160,943,941	0.227597
52	Labor Room and Delivery Room	258	10,385,860	14,972,216	0.693676
91	Emergency Department	939	12,811,532	54,649,617	0.234430

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	370	17,187,695	02 Capital Cost - Movable Equip	125	26,055,852
04 Employee Benefits	760	22,046,576	05 Administrative and General	215	98,948,095
06 Maintenance and Repairs	901	1,943,462	07 Operation of Plant	60	27,177,432
08/09 Laundry / Housekeeping	155	10,849,696	10/11 Dietary and Cafeteria	357	4,760,141
13 Nursing Administration	259	6,401,221	14 Central Service and Supply	526	2,430,080
15 Pharmancy	280	9,541,271	16 Medical Records	142	7,273,543
17 Social Services	267	3,027,897	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	122	33,587,143

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

234023 HAVENWYCK HOSPITAL

Proprietary - Corporation

1525 UNIVERSITY DRIVE

6/30/2013 365 Days Settled

Psychiatric

AUBURN HILLS, MI 48326

CR Beds 169 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 83.2%

Balance Sheet

Income Statement

Length of Stay 9.3

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	6,342,453	Total Charges	65,690,242	Average Wages	19.55
Fixed Assets	42,779,994	Contract Allowance	22,059,511	33.6% Medicare Part A	0.0%
Other Assets	37,448,417	Operating Revenue	43,630,731	66.4% Medicare Part B	0.1%
Total Assets	86,570,864	Operating Expense	31,393,689	72.0% Current Ratio	2.4
Current Liabilities	2,643,722	Operating Margin	12,237,042	28.0% Days to Collect	66.5
Long Term Liabilities	60,181,747	Other Income	177,717	0.4% Avg Payment Days	30.7
Total Equity	23,745,395	Other Expense	488,153	1.1% Depreciation Rate	4.2%
Total Liab. and Equity	86,570,864	Net Profit or Loss	11,926,606	27.3% Return on Equity	50.2%

Selected Revenue Departments

Revenue Ranking - 2,988

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,152	16,808,941	47,373,565	0.354817
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,611	2,214,449	02 Capital Cost - Movable Equip	3,840	505,404
04 Employee Benefits	2,816	3,190,034	05 Administrative and General	3,597	4,465,145
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,327	1,770,450
08/09 Laundry / Housekeeping	3,190	674,107	10/11 Dietary and Cafeteria	2,034	1,377,982
13 Nursing Administration	2,824	661,036	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,769	600,456
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231327 HAYES GREEN BEACH MEMORIAL HOSPITAL				Nonprofit - Other	
321 E HARRIS STREET		3/31/2013 365 Days Settled		General Short Term	
CHARLOTTE, MI 48813				CR Beds 25	POS Beds 0
EATON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	25.6%
				Length of Stay	3.3
Balance Sheet		Income Statement			
Current Assets	20,560,642	Total Charges	80,185,333	Average Wages	
Fixed Assets	43,174,436	Contract Allowance	33,751,789	42.1%	Medicare Part A 0.0%
Other Assets	11,795,417	Operating Revenue	46,433,544	57.9%	Medicare Part B 9.4%
Total Assets	<u>75,530,495</u>	Operating Expense	48,602,419	104.7%	Current Ratio 4.5
Current Liabilities	4,565,159	Operating Margin	-2,168,875	-4.7%	Days to Collect 150.8
Long Term Liabilities	34,994,503	Other Income	3,432,328	7.4%	Avg Payment Days 26.8
Total Equity	<u>35,970,833</u>	Other Expense	45,840	0.1%	Depreciation Rate 2.0%
Total Liab. and Equity	<u>75,530,495</u>	Net Profit or Loss	<u>1,217,613</u>	2.6%	Return on Equity 3.4%
Selected Revenue Departments				Revenue Ranking - 2,892	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,641	3,656,931	2,095,041	1.745518
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,728	4,182,606	4,989,809	0.838230
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,937	3,025,093	4,440,690	0.681221
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	2,203	2,948,590	02	Capital Cost - Movable Equip 0
04	Employee Benefits	2,449	4,338,273	05	Administrative and General 3,338 5,228,603
06	Maintenance and Repairs	0	0	07	Operation of Plant 2,524 1,504,326
08/09	Laundry / Housekeeping	3,116	705,806	10/11	Dietary and Cafeteria 4,745 309,306
13	Nursing Administration	2,534	783,754	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 2,826 576,627
17	Social Services	2,318	125,549	18	Other General Service Cost 387 593,497
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

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Sample Hospital reports from the Halmanac.com website.

230275 HEALTHSOURCE SAGINAW			Government - County		
3340 HOSPITAL ROAD		12/31/2013 365 Days Settled		General Short Term	
SAGINAW, MI 48608				CR Beds 7	POS Beds 0
SAGINAW		Key Performance Ind.			
TRAVELERS (NEW YORK)				Occupancy Rate	45.2%
				Length of Stay	2.7
Balance Sheet		Income Statement			
Current Assets	21,897,827	Total Charges	62,111,177	Average Wages	19.95
Fixed Assets	45,195,309	Contract Allowance	22,488,646	36.2% Medicare Part A	0.8%
Other Assets	0	Operating Revenue	39,622,531	63.8% Medicare Part B	0.0%
Total Assets	67,093,136	Operating Expense	42,576,595	107.5% Current Ratio	7.4
Current Liabilities	2,950,564	Operating Margin	-2,954,064	-7.5% Days to Collect	155.8
Long Term Liabilities	2,782,634	Other Income	3,332,253	8.4% Avg Payment Days	23.5
Total Equity	61,359,938	Other Expense	420,000	1.1% Depreciation Rate	5.2%
Total Liab. and Equity	67,093,136	Net Profit or Loss	(41,811)	-0.1% Return on Equity	-0.1%
Selected Revenue Departments			Revenue Ranking - 3,107		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	6,055	937,421	1,301,580	0.720218
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,477	2,441,402	02 Capital Cost - Movable Equip	3,606	610,253
04 Employee Benefits	1,982	6,560,685	05 Administrative and General	4,368	2,933,288
06 Maintenance and Repairs	1,055	1,473,511	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	2,272	1,281,695	10/11 Dietary and Cafeteria	907	2,909,822
13 Nursing Administration	4,122	237,003	14 Central Service and Supply	3,069	80,601
15 Pharmacy	2,433	670,073	16 Medical Records	3,268	419,690
17 Social Services	1,504	395,752	18 Other General Service Cost	161	5,030,700
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231304 HELEN NEWBERRY JOY HOSPITAL			Government - County		
502 W HARRIE ST		12/31/2013 365 Days Audited		General Short Term	
NEWBERRY, MI 49868				CR Beds 25 POS Beds 0	
LUCE		Key Performace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		36.8%	
		Length of Stay		6.9	
		Average Wages		24.28	
		36.8%		Medicare Part A 0.0%	
		63.2%		Medicare Part B 11.3%	
		106.5%		Current Ratio 4.4	
		-6.5%		Days to Collect 204.8	
		6.5%		Avg Payment Days 23.0	
		0.0%		Depreciation Rate 12.1%	
		0.0%		Return on Equity 0.0%	
<hr/>					
Balance Sheet			Income Statement		
Current Assets	9,589,287	Total Charges	48,733,451		
Fixed Assets	6,997,778	Contract Allowance	17,929,990	36.8%	
Other Assets	3,613,749	Operating Revenue	30,803,461	63.2%	
Total Assets	20,200,814	Operating Expense	32,802,612	106.5%	
Current Liabilities	2,200,357	Operating Margin	-1,999,151	-6.5%	
Long Term Liabilities	5,694,891	Other Income	2,005,134	6.5%	
Total Equity	12,305,566	Other Expense	0	0.0%	
Total Liab. and Equity	20,200,814	Net Profit or Loss	5,983	0.0%	
<hr/>					
Selected Revenue Departments			Revenue Ranking - 3,448		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,965	5,322,515	2,101,480	2.532746
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,715	1,338,584	2,410,225	0.555377
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	4,045	1,380,264	2,859,843	0.482636
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,071	843,608	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	3,638	4,361,936
06 Maintenance and Repairs	0	0	07 Operation of Plant	3,080	1,010,903
08/09 Laundry / Housekeeping	3,135	700,900	10/11 Dietary and Cafeteria	2,650	938,219
13 Nursing Administration	2,477	814,083	14 Central Service and Supply	0	0
15 Pharmancy	0	0	16 Medical Records	2,750	608,069
17 Social Services	2,553	81,708	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

239801 HENRY FORD HOSPITAL

2799 W GRAND BLVD

Cost Report not Filed.

DETROIT, MI 48202

CR Beds 0

POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity

Selected Revenue Departments

Revenue Ranking - 5,990

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230053 HENRY FORD HOSPITAL

Nonprofit - Other

2799 W GRAND BLVD

12/31/2013 365 Days Amended

General Short Term

DETROIT, MI 48202

CR Beds 531 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 78.4%

Length of Stay 5.6

Average Wages 36.88

Medicare Part A 13.7%

Medicare Part B 5.1%

Current Ratio 1.3

Days to Collect 43.3

Avg Payment Days 21.4

Depreciation Rate 0.0%

Return on Equity -5.2%

Balance Sheet

Income Statement

Current Assets	439,004,487	Total Charges	3,671,360,632		
Fixed Assets	919,946,000	Contract Allowance	2,136,704,910	58.2%	
Other Assets	403,073,470	Operating Revenue	1,534,655,722	41.8%	
Total Assets	1,762,023,957	Operating Expense	1,659,244,592	108.1%	
Current Liabilities	346,169,645	Operating Margin	-124,588,870	-8.1%	
Long Term Liabilities	998,634,060	Other Income	102,911,472	6.7%	
Total Equity	417,220,252	Other Expense	0	0.0%	
Total Liab. and Equity	1,762,023,957	Net Profit or Loss	(21,677,398)	-1.4%	

Selected Revenue Departments

Revenue Ranking - 29

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	136	132,884,363	233,761,415	0.568461
31	Intensive Care Unit	243	26,978,161	60,103,073	0.448865
50	Operating Room	102	69,522,107	197,039,025	0.352834
52	Labor Room and Delivery Room	306	9,638,795	24,870,836	0.387554
91	Emergency Department	31	57,065,928	214,498,599	0.266043

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	5,669	1
04 Employee Benefits	57	117,031,321	05 Administrative and General	91	145,256,263
06 Maintenance and Repairs	4	59,417,868	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	530	5,519,320	10/11 Dietary and Cafeteria	423	4,439,442
13 Nursing Administration	773	2,997,386	14 Central Service and Supply	273	3,909,668
15 Pharmacy	199	12,453,459	16 Medical Records	141	7,313,726
17 Social Services	86	5,490,036	18 Other General Service Cost	51	22,291,521
19 Non Physician Anesthetists	0	0	20-23 Education Programs	24	73,899,450

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Sample Hospital reports from the Halmanac.com website.

234011 HENRY FORD KINGSWOOD HOSPITAL			Nonprofit - Other		
10300 W EIGHT MILE ROAD		12/31/2013 365 Days Settled		Psychiatric	
FERNDALE, MI 48220				CR Beds 100	POS Beds 0
OAKLAND		Key Performance Ind.			
HCSC OF MICHIGAN		Occupancy Rate		70.4%	
		Length of Stay		6.2	
Balance Sheet		Income Statement		Average Wages	
Current Assets	439,004,487	Total Charges	38,179,887	35.5% Medicare Part A 0.0%	
Fixed Assets	919,946,000	Contract Allowance	13,537,951	64.5% Medicare Part B 0.0%	
Other Assets	403,073,471	Operating Revenue	24,641,936	79.7% Current Ratio 1.3	
Total Assets	1,762,023,958	Operating Expense	19,633,413	20.3% Days to Collect 2,698.1	
Current Liabilities	346,169,645	Operating Margin	5,008,523	1.4% Avg Payment Days 1,804.9	
Long Term Liabilities	998,634,059	Other Income	353,614	0.0% Depreciation Rate 0.0%	
Total Equity	417,220,254	Other Expense	0	21.8% Return on Equity 1.3%	
Total Liab. and Equity	1,762,023,958	Net Profit or Loss	5,362,137		
Selected Revenue Departments			Revenue Ranking - 3,754		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,020	18,422,524	28,106,460	0.655455
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
		Rank	Expense		
01	Capital Cost - Buildings	5,427	250,757	02	Capital Cost - Movable Equip 3,883 487,990
04	Employee Benefits	2,994	2,814,418	05	Administrative and General 3,601 4,456,425
06	Maintenance and Repairs	1,349	811,278	07	Operation of Plant 0 0
08/09	Laundry / Housekeeping	3,597	508,950	10/11	Dietary and Cafeteria 2,994 777,157
13	Nursing Administration	3,276	489,060	14	Central Service and Supply 3,074 80,331
15	Pharmacy	3,363	167,990	16	Medical Records 4,082 252,976
17	Social Services	1,154	637,625	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 1,101 438,265

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230047 HENRY FORD MACOMB HOSPITAL

Nonprofit - Other

15855 NINETEEN MILE RD

12/31/2013 365 Days Audited

General Short Term

CLINTON TOWNSHIP, MI 48038

CR Beds 261 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 67.7%

Balance Sheet

Income Statement

Length of Stay 4.3

Current Assets 93,002,139

Total Charges 923,255,152

Average Wages 28.88

Fixed Assets 152,867,376

Contract Allowance 527,876,258

57.2% Medicare Part A 21.1%

Other Assets 67,002,997

Operating Revenue 395,378,894

42.8% Medicare Part B 5.6%

Total Assets 312,872,512

Operating Expense 416,376,686

105.3% Current Ratio 1.2

Current Liabilities 76,230,147

Operating Margin -20,997,792

-5.3% Days to Collect 30.2

Long Term Liabilities 152,158,125

Other Income 21,731,513

5.5% Avg Payment Days 13.9

Total Equity 84,484,240

Other Expense 0

0.0% Depreciation Rate 4.4%

Total Liab. and Equity 312,872,512

Net Profit or Loss 733,721

0.2% Return on Equity 0.9%

Selected Revenue Departments

Revenue Ranking - 509

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	734	53,456,534	71,751,832	0.745020
31	Intensive Care Unit	655	13,015,282	24,619,340	0.528661
50	Operating Room	429	32,839,355	107,635,557	0.305098
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	433	20,793,543	63,647,121	0.326700

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	455	14,821,087	02 Capital Cost - Movable Equip	453	12,731,530
04 Employee Benefits	448	33,826,966	05 Administrative and General	1,026	32,907,833
06 Maintenance and Repairs	0	0	07 Operation of Plant	220	14,481,795
08/09 Laundry / Housekeeping	554	5,347,925	10/11 Dietary and Cafeteria	1,050	2,634,216
13 Nursing Administration	641	3,414,176	14 Central Service and Supply	512	2,470,047
15 Pharmacy	2,528	606,101	16 Medical Records	210	6,199,284
17 Social Services	693	1,278,830	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	392	8,404,947

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Sample Hospital reports from the Halmanac.com website.

230302 HENRY FORD WEST BLOOMFIELD HOSPITAL

Nonprofit - Other

6777 WEST MAPLE ROAD

12/31/2013 365 Days Settled

General Short Term

W BLOOMFIELD, MI 48322

CR Beds 155 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 74.0%

Balance Sheet

Income Statement

Length of Stay 4.4

Current Assets	439,004,487	Total Charges	760,014,829		Average Wages	34.96
Fixed Assets	919,946,000	Contract Allowance	463,037,071	60.9%	Medicare Part A	10.6%
Other Assets	403,073,472	Operating Revenue	296,977,758	39.1%	Medicare Part B	4.2%
Total Assets	1,762,023,959	Operating Expense	308,527,388	103.9%	Current Ratio	1.3
Current Liabilities	346,169,645	Operating Margin	-11,549,630	-3.9%	Days to Collect	223.9
Long Term Liabilities	998,634,060	Other Income	5,905,441	2.0%	Avg Payment Days	114.9
Total Equity	417,220,254	Other Expense	138,478	0.0%	Depreciation Rate	1.2%
Total Liab. and Equity	1,762,023,959	Net Profit or Loss	(5,782,667)	-1.9%	Return on Equity	-1.4%

Selected Revenue Departments

Revenue Ranking - 759

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,020	41,492,818	57,458,480	0.722136
31	Intensive Care Unit	515	15,580,732	29,576,180	0.526800
50	Operating Room	551	27,601,458	74,419,547	0.370890
52	Labor Room and Delivery Room	416	8,464,370	12,548,856	0.674513
91	Emergency Department	821	14,091,551	47,575,398	0.296194

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	353	17,654,984	02 Capital Cost - Movable Equip	207	20,131,539
04 Employee Benefits	639	26,150,487	05 Administrative and General	1,047	32,077,956
06 Maintenance and Repairs	0	0	07 Operation of Plant	213	14,753,691
08/09 Laundry / Housekeeping	1,141	3,046,863	10/11 Dietary and Cafeteria	1,597	1,807,164
13 Nursing Administration	1,713	1,328,644	14 Central Service and Supply	949	1,202,838
15 Pharmacy	1,075	2,849,140	16 Medical Records	1,509	1,505,854
17 Social Services	204	3,508,159	18 Other General Service Cost	340	884,387
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,039	652,628

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Sample Hospital reports from the Halmanac.com website.

230146 HENRY FORD WYANDOTTE HOSPITAL				Nonprofit - Other	
2333 BIDDLE AVE		12/31/2013 365 Days Settled		General Short Term	
WYANDOTTE, MI 48192				CR Beds 183 POS Beds 0	
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.3%
				Length of Stay	4.6
				Average Wages	29.03
				Medicare Part A	22.1%
				Medicare Part B	5.4%
				Current Ratio	2.6
				Days to Collect	(0.7)
				Avg Payment Days	32.4
				Depreciation Rate	5.0%
				Return on Equity	0.2%
Balance Sheet					
		Income Statement			
Current Assets	61,990,004	Total Charges	630,305,413		
Fixed Assets	83,994,704	Contract Allowance	364,122,417	57.8%	
Other Assets	54,213,960	Operating Revenue	266,182,996	42.2%	
Total Assets	200,198,668	Operating Expense	273,171,268	102.6%	
Current Liabilities	24,281,594	Operating Margin	-6,988,272	-2.6%	
Long Term Liabilities	66,114,667	Other Income	7,196,910	2.7%	
Total Equity	109,802,407	Other Expense	0	0.0%	
Total Liab. and Equity	200,198,668	Net Profit or Loss	208,638	0.1%	
Selected Revenue Departments					
				Revenue Ranking - 871	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,017	41,818,606	55,841,297	0.748883
31	Intensive Care Unit	295	23,370,801	50,442,892	0.463312
50	Operating Room	968	18,879,798	60,841,403	0.310312
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	583	17,557,681	71,892,361	0.244222
General Service Cost by Line					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,096	7,103,144	02 Capital Cost - Movable Equip	704	9,402,874
04 Employee Benefits	607	27,003,916	05 Administrative and General	1,131	29,536,287
06 Maintenance and Repairs	0	0	07 Operation of Plant	485	9,132,079
08/09 Laundry / Housekeeping	891	3,766,649	10/11 Dietary and Cafeteria	730	3,340,760
13 Nursing Administration	1,490	1,571,538	14 Central Service and Supply	927	1,241,196
15 Pharmacy	201	12,392,734	16 Medical Records	807	2,699,525
17 Social Services	175	3,930,983	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	544	4,980,609

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Sample Hospital reports from the Halmanac.com website.

231316 HILLS & DALES GENERAL HOSPITAL			Nonprofit - Other		
4675 HILL STREET		9/30/2013 365 Days Settled		General Short Term	
CASS CITY, MI 48726				CR Beds 25	POS Beds 0
TUSCOLA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	17.6%
				Length of Stay	3.0
Balance Sheet		Income Statement			
Current Assets	5,122,869	Total Charges	40,689,220	Average Wages	
Fixed Assets	10,758,362	Contract Allowance	17,789,025	43.7%	Medicare Part A 0.0%
Other Assets	293,739	Operating Revenue	22,900,195	56.3%	Medicare Part B 15.3%
Total Assets	16,174,970	Operating Expense	23,974,858	104.7%	Current Ratio 1.4
Current Liabilities	3,760,312	Operating Margin	-1,074,663	-4.7%	Days to Collect 56.8
Long Term Liabilities	13,800,378	Other Income	920,485	4.0%	Avg Payment Days 27.7
Total Equity	-1,385,720	Other Expense	0	0.0%	Depreciation Rate 2.2%
Total Liab. and Equity	16,174,970	Net Profit or Loss	(154,178)	-0.7%	Return on Equity 11.1%
Selected Revenue Departments			Revenue Ranking - 3,874		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,243	2,539,111	1,891,268	1.342544
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,626	1,524,599	2,753,182	0.553759
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,147	2,656,739	5,059,651	0.525083
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	3,279	1,446,916	02	Capital Cost - Movable Equip 91,551
04	Employee Benefits	3,071	2,650,110	05	Administrative and General 3,799,089
06	Maintenance and Repairs	0	0	07	Operation of Plant 652,181
08/09	Laundry / Housekeeping	4,667	267,916	10/11	Dietary and Cafeteria 228,334
13	Nursing Administration	4,444	176,749	14	Central Service and Supply 99,969
15	Pharmacy	0	0	16	Medical Records 388,565
17	Social Services	2,923	40,958	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

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Sample Hospital reports from the Halmanac.com website.

230037 HILLSDALE COMMUNITY HEALTH CENTER

Nonprofit - Other

168 S HOWELL STREET

6/30/2013 365 Days Reopened

General Short Term

HILLSDALE, MI 49242

CR Beds 49 POS Beds 0

HILLSDALE

Key Performace Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 47.8%

Balance Sheet

Income Statement

Length of Stay 3.5

Current Assets	19,829,650	Total Charges	117,494,322		Average Wages	27.28
Fixed Assets	26,523,662	Contract Allowance	63,297,725	53.9%	Medicare Part A	15.6%
Other Assets	20,540,836	Operating Revenue	54,196,597	46.1%	Medicare Part B	8.3%
Total Assets	66,894,148	Operating Expense	57,079,559	105.3%	Current Ratio	2.2
Current Liabilities	9,188,471	Operating Margin	-2,882,962	-5.3%	Days to Collect	229.5
Long Term Liabilities	29,344,407	Other Income	2,887,555	5.3%	Avg Payment Days	29.9
Total Equity	28,361,270	Other Expense	-1,262,721	-2.3%	Depreciation Rate	3.7%
Total Liab. and Equity	66,894,148	Net Profit or Loss	1,267,314	2.3%	Return on Equity	4.5%

Selected Revenue Departments

Revenue Ranking - 2,715

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,478	6,963,567	6,882,563	1.011769
31	Intensive Care Unit	2,632	1,658,760	1,085,616	1.527944
50	Operating Room	3,018	3,231,024	9,098,239	0.355126
52	Labor Room and Delivery Room	1,802	1,210,276	844,151	1.433720
91	Emergency Department	2,756	3,376,449	9,808,097	0.344251

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	1,579	4,006,862
04 Employee Benefits	2,201	5,336,770	05 Administrative and General	2,802	7,573,239
06 Maintenance and Repairs	1,011	1,572,159	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	3,096	713,496	10/11 Dietary and Cafeteria	2,766	885,809
13 Nursing Administration	3,398	450,746	14 Central Service and Supply	0	0
15 Pharmancy	686	4,537,646	16 Medical Records	2,046	1,011,567
17 Social Services	1,933	223,201	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,177	282,544

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Sample Hospital reports from the Halmanac.com website.

230072 HOLLAND COMMUNITY HOSPITAL

Nonprofit - Other

602 MICHIGAN AVE

3/31/2013 365 Days Reopened

General Short Term

HOLLAND, MI 49423

CR Beds 165 POS Beds 0

OTTAWA

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 44.9%

Balance Sheet

Income Statement

Length of Stay 3.8

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	75,621,585	Total Charges	465,958,591	Average Wages	25.66
Fixed Assets	125,171,585	Contract Allowance	291,330,538	62.5% Medicare Part A	10.0%
Other Assets	188,238,492	Operating Revenue	174,628,053	37.5% Medicare Part B	4.1%
Total Assets	389,031,662	Operating Expense	171,464,694	98.2% Current Ratio	4.0
Current Liabilities	18,700,887	Operating Margin	3,163,359	1.8% Days to Collect	209.1
Long Term Liabilities	103,831,732	Other Income	18,657,469	10.7% Avg Payment Days	34.2
Total Equity	266,499,043	Other Expense	2,761,336	1.6% Depreciation Rate	5.2%
Total Liab. and Equity	389,031,662	Net Profit or Loss	19,059,492	10.9% Return on Equity	7.2%

Selected Revenue Departments

Revenue Ranking - 1,318

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,454	28,429,882	37,366,840	0.760832
31	Intensive Care Unit	2,719	1,454,379	2,959,252	0.491468
50	Operating Room	590	26,235,202	75,876,161	0.345763
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	1,234	9,802,149	26,240,464	0.373551

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,078	7,303,510	02 Capital Cost - Movable Equip	1,187	5,943,783
04 Employee Benefits	767	21,859,663	05 Administrative and General	1,265	26,457,427
06 Maintenance and Repairs	686	2,869,293	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	1,965	1,602,313	10/11 Dietary and Cafeteria	2,716	906,102
13 Nursing Administration	1,244	1,920,718	14 Central Service and Supply	1,247	810,589
15 Pharmacy	1,528	1,793,229	16 Medical Records	710	2,944,425
17 Social Services	612	1,483,162	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230132 HURLEY MEDICAL CENTER

Government - City

ONE HURLEY PLAZA

6/30/2013 365 Days Audited

General Short Term

FLINT, MI 48503

CR Beds 247 POS Beds 0

GENESEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 68.3%

Balance Sheet

Income Statement

Length of Stay 5.7

Current Assets	89,970,996	Total Charges	1,186,132,911		Average Wages	31.51
Fixed Assets	101,997,054	Contract Allowance	854,156,267	72.0%	Medicare Part A	19.6%
Other Assets	113,028,464	Operating Revenue	331,976,644	28.0%	Medicare Part B	3.7%
Total Assets	304,996,514	Operating Expense	366,619,208	110.4%	Current Ratio	1.3
Current Liabilities	69,710,293	Operating Margin	-34,642,564	-10.4%	Days to Collect	167.1
Long Term Liabilities	142,447,137	Other Income	31,622,313	9.5%	Avg Payment Days	25.2
Total Equity	92,839,084	Other Expense	0	0.0%	Depreciation Rate	5.8%
Total Liab. and Equity	304,996,514	Net Profit or Loss	(3,020,251)	-0.9%	Return on Equity	-3.3%

Selected Revenue Departments

Revenue Ranking - 657

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	833	49,568,962	86,205,235	0.575011
31	Intensive Care Unit	360	20,194,432	58,728,313	0.343862
50	Operating Room	759	22,009,194	176,194,478	0.124914
52	Labor Room and Delivery Room	453	8,101,266	30,317,557	0.267214
91	Emergency Department	238	28,651,039	200,583,120	0.142839

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	679	11,211,331	02 Capital Cost - Movable Equip	1,133	6,182,352
04 Employee Benefits	439	34,346,596	05 Administrative and General	1,036	32,667,583
06 Maintenance and Repairs	310	6,825,772	07 Operation of Plant	438	9,656,416
08/09 Laundry / Housekeeping	308	7,497,625	10/11 Dietary and Cafeteria	1,185	2,382,681
13 Nursing Administration	315	5,681,040	14 Central Service and Supply	955	1,189,327
15 Pharmacy	659	4,682,463	16 Medical Records	1,160	2,019,838
17 Social Services	128	4,547,531	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	333	11,071,921

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Sample Hospital reports from the Halmanac.com website.

230118 HURON MEDICAL CENTER				Nonprofit - Other			
1100 SOUTH VAN DYKE ROAD		9/30/2013 365 Days Reopened		General Short Term			
BAD AXE, MI 48413				CR Beds 49 POS Beds 0			
HURON		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 29.4%			
				Length of Stay 3.4			
				Average Wages 27.24			
				Medicare Part A 18.2%			
				Medicare Part B 11.9%			
				Current Ratio 1.9			
				Days to Collect 172.5			
				Avg Payment Days 42.7			
				Depreciation Rate 2.8%			
				Return on Equity 2.1%			
<hr/>							
Balance Sheet			Income Statement				
Current Assets	14,703,245	Total Charges	72,803,674				
Fixed Assets	14,426,450	Contract Allowance	31,665,634	43.5%			
Other Assets	11,014,627	Operating Revenue	41,138,040	56.5%			
Total Assets	<u>40,144,322</u>	Operating Expense	44,123,865	107.3%			
Current Liabilities	7,561,921	Operating Margin	-2,985,825	-7.3%			
Long Term Liabilities	9,243,508	Other Income	3,475,013	8.4%			
Total Equity	<u>23,338,893</u>	Other Expense	0	0.0%			
Total Liab. and Equity	<u>40,144,322</u>	Net Profit or Loss	<u>489,188</u>	1.2%			
<hr/>							
Selected Revenue Departments			Revenue Ranking - 3,069				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	4,216	4,656,088	4,091,410	1.138016		
31	Intensive Care Unit	2,991	893,136	764,781	1.167832		
50	Operating Room	2,536	4,978,201	10,630,039	0.468314		
52	Labor Room and Delivery Room	2,315	438,473	701,898	0.624696		
91	Emergency Department	3,554	2,069,867	3,989,959	0.518769		
<hr/>							
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
Rank				Rank	Expense		
01	Capital Cost - Buildings	3,458	1,279,144	02	Capital Cost - Movable Equip	0	0
04	Employee Benefits	2,335	4,787,449	05	Administrative and General	3,689	4,213,292
06	Maintenance and Repairs	1,245	1,011,606	07	Operation of Plant	0	0
08/09	Laundry / Housekeeping	3,334	615,832	10/11	Dietary and Cafeteria	4,030	456,409
13	Nursing Administration	3,855	307,571	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	3,153	453,768
17	Social Services	1,934	223,200	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230277 HURON VALLEY-SINAI HOSPITAL			Proprietary - Corporation		
ONE WILLIAM CARLS DRIVE		10/31/2013 365 Days Reopened	General Short Term		
COMMERCE TOWNSHIP, MI 48382			CR Beds 184	POS Beds 0	
OAKLAND			Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES			Occupancy Rate	72.4%	
			Length of Stay	4.2	
			Average Wages	28.01	
			66.1%	Medicare Part A	18.0%
			33.9%	Medicare Part B	5.8%
			103.8%	Current Ratio	2.9
			-3.8%	Days to Collect	86.8
			3.8%	Avg Payment Days	11.9
			0.0%	Depreciation Rate	8.0%
			-0.1%	Return on Equity	-0.3%

Balance Sheet		Income Statement			
Current Assets	28,333,979	Total Charges	470,064,057		
Fixed Assets	80,957,707	Contract Allowance	310,616,755		
Other Assets	0	Operating Revenue	159,447,302		
Total Assets	109,291,686	Operating Expense	165,534,363		
Current Liabilities	9,890,631	Operating Margin	-6,087,061		
Long Term Liabilities	65,371,228	Other Income	5,983,244		
Total Equity	34,029,827	Other Expense	0		
Total Liab. and Equity	109,291,686	Net Profit or Loss	(103,817)		

Selected Revenue Departments			Revenue Ranking - 1,421		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,167	36,507,005	46,362,456	0.787426
31	Intensive Care Unit	1,705	4,427,415	7,991,670	0.554004
50	Operating Room	1,260	14,573,038	83,565,004	0.174392
52	Labor Room and Delivery Room	868	4,690,413	8,676,452	0.540591
91	Emergency Department	1,291	9,391,875	38,661,368	0.242927

General Service Cost by Line			General Service Cost by Line				
Rank	Expense	Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	778	9,893,253	02	Capital Cost - Movable Equip	1,574	4,026,854
04	Employee Benefits	1,298	12,252,885	05	Administrative and General	1,280	25,998,230
06	Maintenance and Repairs	0	0	07	Operation of Plant	731	6,655,218
08/09	Laundry / Housekeeping	1,005	3,428,863	10/11	Dietary and Cafeteria	1,470	1,954,674
13	Nursing Administration	792	2,962,009	14	Central Service and Supply	1,295	771,227
15	Pharmacy	308	8,888,857	16	Medical Records	946	2,396,298
17	Social Services	728	1,198,727	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	460	6,507,142

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Sample Hospital reports from the Halmanac.com website.

23005F IRON MOUNTAIN VA MEDICAL CENTER

325 EAST H STREET

Cost Report not Filed.

IRON MOUNTAIN, MI 49801

CR Beds 0

POS Beds 0

DICKINSON

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,990

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line Rank Expense

01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

23037F JOHN D DINGELL VETERAN AFFAIRS MED CTR

4646 JOHN R STREET Cost Report not Filed.

DETROIT, MI 48201 CR Beds 0 POS Beds 0

WAYNE **Key Performance Ind.**

BLUE CROSS (ALABAMA) Occupancy Rate 0.0%

Balance Sheet		Income Statement			
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments			Revenue Ranking - 5,990		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

234026 KALAMAZOO REGIONAL PSYCHIATRIC HOSPITAL			Government - State		
1312 OAKLAND DR		9/30/2013 365 Days Settled		Psychiatric	
KALAMAZOO, MI 49008		CR Beds 203		POS Beds 0	
KALAMAZOO		Key Performace Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		79.9%	
		Length of Stay		137.3	
		Average Wages			
		0.0% Medicare Part A		0.0%	
		0.0% Medicare Part B		0.0%	
		0.0% Current Ratio		0.0	
		0.0% Days to Collect			
		0.0% Avg Payment Days		2.0	
		0.0% Depreciation Rate		2.1%	
		0.0% Return on Equity		0.0%	
Balance Sheet			Income Statement		
Current Assets	5,750	Total Charges	0		
Fixed Assets	2,677,987	Contract Allowance	0		
Other Assets	0	Operating Revenue	0		
Total Assets	2,683,737	Operating Expense	55,614,146		
Current Liabilities	394,447	Operating Margin	-55,614,146		
Long Term Liabilities	0	Other Income	55,614,146		
Total Equity	2,289,290	Other Expense	0		
Total Liab. and Equity	2,683,737	Net Profit or Loss	0		
Selected Revenue Departments			Revenue Ranking - 5,990		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	714	54,847,802	38,600,068	1.420925
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	10,534	0.000000
General Service Cost by Line			General Service Cost by Line		
Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	5,983	47,836	02	Capital Cost - Movable Equip
04	Employee Benefits	5,714	115,393	05	Administrative and General
06	Maintenance and Repairs	816	2,248,804	07	Operation of Plant
08/09	Laundry / Housekeeping	1,443	2,347,516	10/11	Dietary and Cafeteria
13	Nursing Administration	125	9,440,078	14	Central Service and Supply
15	Pharmacy	2,179	868,544	16	Medical Records
17	Social Services	537	1,691,047	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

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Sample Hospital reports from the Halmanac.com website.

231301 KALKASKA MEMORIAL HEALTH CENTER			Government - County		
419 S CORAL		6/30/2013 365 Days Settled		General Short Term	
KALKASKA, MI 49646				CR Beds 8	POS Beds 0
KALKASKA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	1.6%
				Length of Stay	2.2
				Average Wages	19.34
				Medicare Part A	0.0%
				Medicare Part B	12.6%
				Current Ratio	1.8
				Days to Collect	68.0
				Avg Payment Days	45.8
				Depreciation Rate	4.3%
				Return on Equity	9.0%
Balance Sheet			Income Statement		
Current Assets	10,959,109	Total Charges	40,218,128		
Fixed Assets	26,863,744	Contract Allowance	13,956,510	34.7%	
Other Assets	3,832,218	Operating Revenue	26,261,618	65.3%	
Total Assets	41,655,071	Operating Expense	26,584,626	101.2%	
Current Liabilities	6,149,693	Operating Margin	-323,008	-1.2%	
Long Term Liabilities	4,874,242	Other Income	2,127,862	8.1%	
Total Equity	30,631,136	Other Expense	-936,712	-3.6%	
Total Liab. and Equity	41,655,071	Net Profit or Loss	2,741,566	10.4%	
Selected Revenue Departments			Revenue Ranking - 3,651		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	6,034	984,840	49,079	20.066424
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,800	1,205,069	1,891,793	0.636998
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,452	2,206,344	3,353,647	0.657894
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	3,497	1,259,028	02	Capital Cost - Movable Equip
04	Employee Benefits	2,691	3,499,556	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	3,859	423,616	10/11	Dietary and Cafeteria
13	Nursing Administration	5,051	102,011	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	3,193	1,620	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230297 KARMANOS CANCER CENTER

Nonprofit - Other

4100 JOHN R

4/30/2013 365 Days Reopened

General Short Term

DETROIT, MI 48201

CR Beds 119 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 58.7%

Balance Sheet

Income Statement

Length of Stay 6.8

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	70,436,792	Total Charges	647,744,020	Average Wages	34.61
Fixed Assets	25,415,283	Contract Allowance	424,866,342	65.6% Medicare Part A	8.1%
Other Assets	2,318,775	Operating Revenue	222,877,678	34.4% Medicare Part B	11.7%
Total Assets	98,170,850	Operating Expense	233,225,191	104.6% Current Ratio	1.3
Current Liabilities	56,239,352	Operating Margin	-10,347,513	-4.6% Days to Collect	286.7
Long Term Liabilities	1,220,503	Other Income	13,854,924	6.2% Avg Payment Days	19.3
Total Equity	40,710,995	Other Expense	-38,166	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	98,170,850	Net Profit or Loss	3,545,577	1.6% Return on Equity	8.7%

Selected Revenue Departments

Revenue Ranking - 1,052

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,587	25,665,107	28,467,089	0.901571
31	Intensive Care Unit	1,844	3,904,265	5,543,852	0.704251
50	Operating Room	1,341	13,500,659	25,348,414	0.532604
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,704	1,095,143	02 Capital Cost - Movable Equip	2,964	1,064,905
04 Employee Benefits	4,101	1,332,635	05 Administrative and General	1,067	31,515,762
06 Maintenance and Repairs	767	2,484,121	07 Operation of Plant	1,735	2,775,377
08/09 Laundry / Housekeeping	1,709	1,914,772	10/11 Dietary and Cafeteria	2,001	1,409,418
13 Nursing Administration	945	2,491,021	14 Central Service and Supply	908	1,275,954
15 Pharmacy	0	(37,061,878)	16 Medical Records	747	2,829,806
17 Social Services	525	1,740,251	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	541	5,036,444

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Sample Hospital reports from the Halmanac.com website.

232027 KINDRED HOSPITAL DETROIT

Proprietary - Corporation

4777 E OUTER DRIVE

11/30/2013 365 Days Reopened

General Long Term

DETROIT, MI 48234

CR Beds 77 POS Beds 0

WAYNE

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 66.5%

Balance Sheet

Income Statement

Length of Stay 27.3

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	5,640,390	Total Charges	106,531,833	Average Wages	26.47
Fixed Assets	2,227,212	Contract Allowance	76,424,151	71.7% Medicare Part A	0.0%
Other Assets	6,465,737	Operating Revenue	30,107,682	28.3% Medicare Part B	0.1%
Total Assets	14,333,339	Operating Expense	24,653,215	81.9% Current Ratio	2.6
Current Liabilities	2,169,176	Operating Margin	5,454,467	18.1% Days to Collect	80.9
Long Term Liabilities	-1,701,177	Other Income	11,546	0.0% Avg Payment Days	27.8
Total Equity	13,865,340	Other Expense	0	0.0% Depreciation Rate	11.6%
Total Liab. and Equity	14,333,339	Net Profit or Loss	5,466,013	18.2% Return on Equity	39.4%

Selected Revenue Departments

Revenue Ranking - 3,477

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,418	14,048,085	44,107,909	0.318494
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,291	561,780	1,052,591	0.533712
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,613	2,210,257	02 Capital Cost - Movable Equip	3,601	612,975
04 Employee Benefits	3,693	1,752,998	05 Administrative and General	4,392	2,906,523
06 Maintenance and Repairs	0	0	07 Operation of Plant	4,743	316,884
08/09 Laundry / Housekeeping	3,136	700,742	10/11 Dietary and Cafeteria	3,879	493,378
13 Nursing Administration	2,785	674,464	14 Central Service and Supply	2,941	94,607
15 Pharmacy	2,625	547,514	16 Medical Records	2,744	611,466
17 Social Services	1,579	357,979	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230078 LAKELAND COMMUNITY HOSPITAL, WATERVLIET				Nonprofit - Other	
400 MEDICAL PARK DR		9/30/2013 365 Days Settled		General Short Term	
WATERVLIET, MI 49098				CR Beds 26	POS Beds 0
BERRIEN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	17.8%
				Length of Stay	2.8
Balance Sheet		Income Statement		Average Wages	25.41
Current Assets	8,739,602	Total Charges	58,822,404	53.0%	Medicare Part A 10.8%
Fixed Assets	14,710,398	Contract Allowance	31,199,704	47.0%	Medicare Part B 4.2%
Other Assets	1,348,983	Operating Revenue	27,622,700	95.9%	Current Ratio 2.7
Total Assets	24,798,983	Operating Expense	26,501,141	4.1%	Days to Collect 99.7
Current Liabilities	3,268,044	Operating Margin	1,121,559	6.7%	Avg Payment Days 39.6
Long Term Liabilities	2,300,728	Other Income	1,843,414	8.8%	Depreciation Rate 2.0%
Total Equity	19,230,211	Other Expense	2,436,663	1.9%	Return on Equity 2.7%
Total Liab. and Equity	24,798,983	Net Profit or Loss	528,310		
Selected Revenue Departments				Revenue Ranking - 3,595	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,188	2,620,704	1,350,405	1.940680
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,702	1,357,241	5,257,515	0.258153
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,092	2,743,743	7,254,879	0.378193
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,100	368,288	02	Capital Cost - Movable Equip 283,339
04	Employee Benefits	2,941	2,914,222	05	Administrative and General 4,706,400
06	Maintenance and Repairs	0	0	07	Operation of Plant 946,363
08/09	Laundry / Housekeeping	3,827	433,503	10/11	Dietary and Cafeteria 382,821
13	Nursing Administration	3,796	325,836	14	Central Service and Supply 171,464
15	Pharmacy	2,235	819,780	16	Medical Records 113,944
17	Social Services	2,093	179,220	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

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Sample Hospital reports from the Halmanac.com website.

230021 LAKELAND HOSPITAL, ST JOSEPH			Nonprofit - Other		
1234 NAPIER AVENUE		9/30/2013 365 Days Reopened		General Short Term	
ST JOSEPH, MI 49085				CR Beds 244	POS Beds 0
BERRIEN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	58.3%
				Length of Stay	3.6
Balance Sheet		Income Statement			
Current Assets	121,199,065	Total Charges	675,351,607	Average Wages	24.87
Fixed Assets	228,252,497	Contract Allowance	331,219,228	49.0%	Medicare Part A 18.7%
Other Assets	338,683,748	Operating Revenue	344,132,379	51.0%	Medicare Part B 8.1%
Total Assets	688,135,310	Operating Expense	320,771,423	93.2%	Current Ratio 3.4
Current Liabilities	35,365,663	Operating Margin	23,360,956	6.8%	Days to Collect 156.2
Long Term Liabilities	146,408,604	Other Income	23,724,215	6.9%	Avg Payment Days 21.7
Total Equity	506,361,043	Other Expense	10,871,328	3.2%	Depreciation Rate 7.1%
Total Liab. and Equity	688,135,310	Net Profit or Loss	36,213,843	10.5%	Return on Equity 7.2%
Selected Revenue Departments			Revenue Ranking - 628		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	761	52,157,026	57,079,422	0.913762
31	Intensive Care Unit	1,150	7,705,972	13,350,646	0.577198
50	Operating Room	533	28,643,531	42,722,229	0.670460
52	Labor Room and Delivery Room	652	6,153,841	6,771,619	0.908770
91	Emergency Department	665	16,085,372	52,877,814	0.304199
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	281	20,043,583	02	Capital Cost - Movable Equip 348 14,650,792
04	Employee Benefits	429	35,466,423	05	Administrative and General 1,179 28,346,378
06	Maintenance and Repairs	340	6,301,047	07	Operation of Plant 983 5,231,675
08/09	Laundry / Housekeeping	655	4,676,316	10/11	Dietary and Cafeteria 549 3,954,589
13	Nursing Administration	1,230	1,940,812	14	Central Service and Supply 323 3,457,959
15	Pharmacy	837	3,732,641	16	Medical Records 1,103 2,127,285
17	Social Services	288	2,861,366	18	Other General Service Cost 194 3,366,170
19	Non Physician Anesthetists	0	0	20-23	Education Programs 748 2,431,993

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Sample Hospital reports from the Halmanac.com website.

232025 LAKELAND SPECIALTY HOSPITAL AT BERRIEN CENTER				Nonprofit - Other			
6418 DEANS HILL RD		9/30/2013 365 Days Settled		General Long Term			
BERRIEN CENTER, MI 49102				CR Beds 33	POS Beds 0		
BERRIEN		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	45.6%		
				Length of Stay	13.2		
Balance Sheet		Income Statement					
Current Assets	2,688,078	Total Charges	27,209,867	Average Wages	20.05		
Fixed Assets	3,280,957	Contract Allowance	10,037,156	36.9%	Medicare Part A	0.0%	
Other Assets	0	Operating Revenue	17,172,711	63.1%	Medicare Part B	0.0%	
Total Assets	5,969,035	Operating Expense	18,165,716	105.8%	Current Ratio	1.4	
Current Liabilities	1,925,162	Operating Margin	-993,005	-5.8%	Days to Collect	44.3	
Long Term Liabilities	0	Other Income	133,689	0.8%	Avg Payment Days	2.7	
Total Equity	4,043,873	Other Expense	0	0.0%	Depreciation Rate	3.8%	
Total Liab. and Equity	5,969,035	Net Profit or Loss	(859,316)	-5.0%	Return on Equity	-21.2%	
Selected Revenue Departments			Revenue Ranking - 4,394				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	4,046	5,116,427	8,334,123	0.613913		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	0	0	0	0.000000		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	0	0	0	0.000000		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
01	Capital Cost - Buildings	5,198	329,404	02	Capital Cost - Movable Equip	5,148	125,285
04	Employee Benefits	2,921	2,953,324	05	Administrative and General	4,781	2,303,125
06	Maintenance and Repairs	1,576	506,434	07	Operation of Plant	4,353	439,111
08/09	Laundry / Housekeeping	3,270	638,304	10/11	Dietary and Cafeteria	2,518	1,024,390
13	Nursing Administration	2,962	611,418	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	5,760	39,025
17	Social Services	1,854	253,540	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230172 LAKEVIEW COMMUNITY HOSPITAL

408 HAZEN ST

Cost Report not Filed.

PAW PAW, MI 49079

CR Beds 0

POS Beds 0

VAN BUREN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity

Selected Revenue Departments

Revenue Ranking - 5,990

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231306 MACKINAC STRAITS HOSPITAL AND HEALTH CENTER				Nonprofit - Other			
1140 N STATE STREET		3/31/2013 365 Days Reopened		General Short Term			
SAINT IGNACE, MI 49781				CR Beds 15	POS Beds 0		
MACKINAC		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	48.5%		
				Length of Stay	9.9		
Balance Sheet		Income Statement					
Current Assets	5,483,548	Total Charges	32,514,284	Average Wages	26.61		
Fixed Assets	38,402,920	Contract Allowance	10,767,004	33.1% Medicare Part A	0.0%		
Other Assets	3,968,242	Operating Revenue	21,747,280	66.9% Medicare Part B	17.7%		
Total Assets	<u>47,854,710</u>	Operating Expense	<u>31,926,250</u>	146.8% Current Ratio	0.8		
Current Liabilities	6,982,879	Operating Margin	-10,178,970	-46.8% Days to Collect	117.2		
Long Term Liabilities	49,926,089	Other Income	8,728,129	40.1% Avg Payment Days	56.3		
Total Equity	-9,054,258	Other Expense	0	0.0% Depreciation Rate	4.1%		
Total Liab. and Equity	<u>47,854,710</u>	Net Profit or Loss	<u>(1,450,841)</u>	-6.7% Return on Equity	16.0%		
Selected Revenue Departments				Revenue Ranking - 3,954			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	4,817	3,253,257	1,443,327	2.253999		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	0	0	0	0.000000		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	2,902	3,085,132	2,803,672	1.100390		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	1,769	3,981,264	02	Capital Cost - Movable Equip	5,094	140,582
04	Employee Benefits	2,762	3,318,425	05	Administrative and General	3,920	3,749,433
06	Maintenance and Repairs	0	0	07	Operation of Plant	2,823	1,208,772
08/09	Laundry / Housekeeping	4,179	354,024	10/11	Dietary and Cafeteria	3,349	642,907
13	Nursing Administration	0	0	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	5,185	110,901
17	Social Services	2,737	57,369	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231330 MARLETTE REGIONAL HOSPITAL			Nonprofit - Other		
2770 MAIN STREET		6/30/2013 365 Days Settled		General Short Term	
MARLETTE, MI 48453				CR Beds 25	POS Beds 0
SANILAC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	32.0%
				Length of Stay	3.9
Balance Sheet		Income Statement			
Current Assets	14,365,481	Total Charges	52,354,707		
Fixed Assets	19,024,372	Contract Allowance	19,813,865	37.8%	
Other Assets	2,065,564	Operating Revenue	32,540,842	62.2%	
Total Assets	<u>35,455,417</u>	Operating Expense	<u>34,102,337</u>	104.8%	
Current Liabilities	3,696,647	Operating Margin	-1,561,495	-4.8%	
Long Term Liabilities	11,933,301	Other Income	513,338	1.6%	
Total Equity	<u>19,825,469</u>	Other Expense	<u>36,716</u>	0.1%	
Total Liab. and Equity	<u>35,455,417</u>	Net Profit or Loss	<u>(1,084,873)</u>	-3.3%	
Selected Revenue Departments			Revenue Ranking - 3,369		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,868	3,155,739	2,541,350	1.241757
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,465	1,859,546	2,815,271	0.660521
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,386	2,315,478	3,553,777	0.651554
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	3,762	1,062,377	02	Capital Cost - Movable Equip
04	Employee Benefits	5,347	369,755	05	Administrative and General
06	Maintenance and Repairs	1,678	401,429	07	Operation of Plant
08/09	Laundry / Housekeeping	3,273	637,770	10/11	Dietary and Cafeteria
13	Nursing Administration	4,045	253,063	14	Central Service and Supply
15	Pharmacy	1,702	1,460,304	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Sample Hospital reports from the Halmanac.com website.

230054 MARQUETTE GENERAL HOSPITAL			Proprietary - Corporation		
420 W MAGNETIC		6/30/2013 303 Days Settled		General Short Term	
MARQUETTE, MI 49855				CR Beds 174	POS Beds 0
MARQUETTE		Key Performance Ind.			
WPS MI				Occupancy Rate	50.1%
				Length of Stay	4.9
Balance Sheet		Income Statement			
Current Assets	74,968,243	Total Charges	543,556,662	Average Wages	28.41
Fixed Assets	114,044,084	Contract Allowance	299,688,274	55.1%	Medicare Part A 15.8%
Other Assets	43,267,540	Operating Revenue	243,868,388	44.9%	Medicare Part B 7.4%
Total Assets	232,279,867	Operating Expense	273,306,849	112.1%	Current Ratio 1.5
Current Liabilities	51,214,656	Operating Margin	-29,438,461	-12.1%	Days to Collect 38.4
Long Term Liabilities	60,237,067	Other Income	17,362,391	7.1%	Avg Payment Days 31.6
Total Equity	120,828,144	Other Expense	0	0.0%	Depreciation Rate 6.1%
Total Liab. and Equity	232,279,867	Net Profit or Loss	(12,076,070)	-5.0%	Return on Equity -10.0%
Selected Revenue Departments			Revenue Ranking - 768		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,028	18,327,854	18,668,262	0.981765
31	Intensive Care Unit	1,120	8,029,414	11,071,634	0.725224
50	Operating Room	1,450	12,402,292	62,388,073	0.198793
52	Labor Room and Delivery Room	1,593	1,674,582	2,487,023	0.673328
91	Emergency Department	2,125	5,211,385	17,592,613	0.296226
General Service Cost by Line					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,683	2,120,054	02 Capital Cost - Movable Equip	621	10,237,926
04 Employee Benefits	191	61,111,930	05 Administrative and General	2,217	11,912,144
06 Maintenance and Repairs	623	3,162,541	07 Operation of Plant	1,167	4,500,601
08/09 Laundry / Housekeeping	2,353	1,208,908	10/11 Dietary and Cafeteria	1,505	1,910,514
13 Nursing Administration	1,410	1,680,184	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	1,006	2,281,211
17 Social Services	2,363	114,212	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	731	2,541,754

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Sample Hospital reports from the Halmanac.com website.

233026 MARY FREE BED HOSPITAL & REHABILITATION CENTER				Nonprofit - Other	
235 WEALTHY SE		3/31/2013 365 Days Reopened		Rehabilitation	
GRAND RAPIDS, MI 49503				CR Beds 80	POS Beds 0
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		76.6%	
		Length of Stay		18.6	
		Average Wages		27.00	
		35.0% Medicare Part A		0.0%	
		65.0% Medicare Part B		0.5%	
		98.7% Current Ratio		2.4	
		1.3% Days to Collect		138.9	
		16.0% Avg Payment Days		54.0	
		2.9% Depreciation Rate		5.8%	
		14.4% Return on Equity		9.9%	
Balance Sheet			Income Statement		
Current Assets	21,053,165	Total Charges	74,623,010		
Fixed Assets	12,120,933	Contract Allowance	26,082,116		
Other Assets	59,483,162	Operating Revenue	48,540,894		
Total Assets	92,657,260	Operating Expense	47,923,453		
Current Liabilities	8,686,178	Operating Margin	617,441		
Long Term Liabilities	13,542,549	Other Income	7,778,182		
Total Equity	70,428,533	Other Expense	1,412,844		
Total Liab. and Equity	92,657,260	Net Profit or Loss	6,982,779		
Selected Revenue Departments			Revenue Ranking - 2,837		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,035	18,235,409	24,386,207	0.747776
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	3,781	1,047,261	02	Capital Cost - Movable Equip
04	Employee Benefits	1,663	8,717,050	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	2,908	818,905	10/11	Dietary and Cafeteria
13	Nursing Administration	1,992	1,082,847	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	1,329	490,318	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Sample Hospital reports from the Halmanac.com website.

231314 MCKENZIE MEMORIAL HOSPITAL

Nonprofit - Other

120 DELAWARE STREET

9/30/2013 365 Days Settled

General Short Term

SANDUSKY, MI 48471

CR Beds 25 POS Beds 0

SANILAC

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 16.3%

Balance Sheet

Income Statement

Length of Stay 4.2

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	4,503,493	Total Charges	34,253,276	Average Wages	
Fixed Assets	4,764,379	Contract Allowance	15,913,703	46.5%	Medicare Part A 0.0%
Other Assets	540,412	Operating Revenue	18,339,573	53.5%	Medicare Part B 15.3%
Total Assets	9,808,284	Operating Expense	19,036,210	103.8%	Current Ratio 1.5
Current Liabilities	3,001,869	Operating Margin	-696,637	-3.8%	Days to Collect 44.7
Long Term Liabilities	2,359,247	Other Income	1,210,629	6.6%	Avg Payment Days 46.2
Total Equity	4,447,168	Other Expense	0	0.0%	Depreciation Rate 0.7%
Total Liab. and Equity	9,808,284	Net Profit or Loss	513,992	2.8%	Return on Equity 11.6%

Selected Revenue Departments

Revenue Ranking - 4,262

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,320	2,432,352	2,383,200	1.020624
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,977	944,425	2,046,072	0.461580
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,322	2,391,819	4,032,631	0.593116

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,805	114,767	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	4,195	3,205,237
06 Maintenance and Repairs	1,892	229,761	07 Operation of Plant	4,992	241,755
08/09 Laundry / Housekeeping	4,577	281,926	10/11 Dietary and Cafeteria	5,243	217,398
13 Nursing Administration	3,647	374,777	14 Central Service and Supply	3,228	64,858
15 Pharmacy	3,339	178,653	16 Medical Records	4,125	245,263
17 Social Services	2,428	102,771	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	237	192,800	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230167 MCLAREN - GREATER LANSING

Nonprofit - Other

401 W GREENLAWN AVE

9/30/2013 365 Days Settled

General Short Term

LANSING, MI 48910

CR Beds 315 POS Beds 0

INGHAM

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 49.1%

Balance Sheet

Income Statement

Length of Stay 4.3

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	47,994,974	Total Charges	884,316,000	Average Wages	33.06
Fixed Assets	104,751,708	Contract Allowance	613,301,000	69.4%	Medicare Part A 23.1%
Other Assets	93,863,318	Operating Revenue	271,015,000	30.6%	Medicare Part B 10.0%
Total Assets	246,610,000	Operating Expense	296,649,938	109.5%	Current Ratio 1.3
Current Liabilities	36,596,000	Operating Margin	-25,634,938	-9.5%	Days to Collect 30.7
Long Term Liabilities	130,628,000	Other Income	25,154,938	9.3%	Avg Payment Days 38.5
Total Equity	79,386,000	Other Expense	-7,914,000	-2.9%	Depreciation Rate 4.9%
Total Liab. and Equity	246,610,000	Net Profit or Loss	7,434,000	2.7%	Return on Equity 9.4%

Selected Revenue Departments

Revenue Ranking - 853

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	898	47,053,671	69,115,922	0.680794
31	Intensive Care Unit	1,295	6,688,350	14,496,214	0.461386
50	Operating Room	538	28,320,404	83,323,556	0.339885
52	Labor Room and Delivery Room	656	6,110,943	9,656,444	0.632836
91	Emergency Department	1,108	10,918,098	53,693,577	0.203341

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	660	11,529,240	02 Capital Cost - Movable Equip	915	7,576,851
04 Employee Benefits	436	34,516,915	05 Administrative and General	850	38,956,319
06 Maintenance and Repairs	0	0	07 Operation of Plant	647	7,340,782
08/09 Laundry / Housekeeping	810	4,065,350	10/11 Dietary and Cafeteria	1,202	2,353,495
13 Nursing Administration	1,323	1,806,366	14 Central Service and Supply	0	0
15 Pharmacy	1,082	2,825,368	16 Medical Records	351	4,549,129
17 Social Services	445	2,023,385	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	433	7,290,526

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Sample Hospital reports from the Halmanac.com website.

230105 MCLAREN - NORTHERN MICHIGAN			Nonprofit - Other		
416 CONNABLE AVE		9/30/2013 365 Days Reopened		General Short Term	
PETOSKEY, MI 49770				CR Beds 129	POS Beds 0
EMMET		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		50.1%	
		Length of Stay		3.8	
		Average Wages		27.70	
		64.2%		Medicare Part A 26.5%	
		35.8%		Medicare Part B 13.3%	
		102.5%		Current Ratio 4.1	
		-2.5%		Days to Collect 51.5	
		16.3%		Avg Payment Days 36.9	
		0.1%		Depreciation Rate 8.6%	
		13.7%		Return on Equity 18.4%	
Balance Sheet					
Income Statement					
Current Assets	99,336,392	Total Charges	515,151,093		
Fixed Assets	78,216,712	Contract Allowance	330,472,555		
Other Assets	23,622,063	Operating Revenue	184,678,538		
Total Assets	201,175,167	Operating Expense	189,296,234		
Current Liabilities	24,007,665	Operating Margin	-4,617,696		
Long Term Liabilities	39,397,602	Other Income	30,123,178		
Total Equity	137,769,900	Other Expense	214,455		
Total Liab. and Equity	201,175,167	Net Profit or Loss	25,291,027		
Selected Revenue Departments					
				Revenue Ranking - 1,256	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,316	14,892,456	17,041,100	0.873914
31	Intensive Care Unit	1,200	7,283,428	11,926,475	0.610694
50	Operating Room	679	23,762,341	69,671,766	0.341061
52	Labor Room and Delivery Room	2,211	576,594	1,419,762	0.406120
91	Emergency Department	1,569	7,724,935	25,765,664	0.299815
General Service Cost by Line					
Rank	Expense	Rank	Expense	Rank	Expense
01	Capital Cost - Buildings	1,961	3,470,470	02	Capital Cost - Movable Equip
04	Employee Benefits	1,401	11,157,506	05	Administrative and General
06	Maintenance and Repairs	531	3,910,990	07	Operation of Plant
08/09	Laundry / Housekeeping	1,549	2,173,915	10/11	Dietary and Cafeteria
13	Nursing Administration	613	3,528,471	14	Central Service and Supply
15	Pharmacy	320	8,694,674	16	Medical Records
17	Social Services	1,882	242,781	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Sample Hospital reports from the Halmanac.com website.

230041 MCLAREN BAY REGION				Nonprofit - Other	
1900 COLUMBUS AVE		9/30/2013 365 Days Audited		General Short Term	
BAY CITY, MI 48708				CR Beds 2,250 POS Beds 0	
BAY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	48.8%
				Length of Stay	4.5
				Average Wages	32.53
				69.5% Medicare Part A	26.2%
				30.5% Medicare Part B	9.7%
				103.6% Current Ratio	1.6
				-3.6% Days to Collect	70.2
				14.2% Avg Payment Days	30.8
				-2.1% Depreciation Rate	4.9%
				12.6% Return on Equity	14.5%
Balance Sheet			Income Statement		
Current Assets	49,911,678	Total Charges	825,062,936		
Fixed Assets	99,830,140	Contract Allowance	573,446,635		
Other Assets	192,084,051	Operating Revenue	251,616,301		
Total Assets	341,825,869	Operating Expense	260,761,581		
Current Liabilities	31,569,142	Operating Margin	-9,145,280		
Long Term Liabilities	91,674,145	Other Income	35,686,456		
Total Equity	218,582,582	Other Expense	-5,224,824		
Total Liab. and Equity	341,825,869	Net Profit or Loss	31,766,000		
Selected Revenue Departments			Revenue Ranking - 934		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,016	41,821,988	94,129,643	0.444302
31	Intensive Care Unit	681	12,664,670	33,824,378	0.374424
50	Operating Room	1,124	16,513,917	52,184,862	0.316450
52	Labor Room and Delivery Room	1,330	2,487,681	3,705,139	0.671414
91	Emergency Department	979	12,288,623	48,631,752	0.252687
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	1,038	7,576,992	02	Capital Cost - Movable Equip
04	Employee Benefits	557	28,896,926	05	Administrative and General
06	Maintenance and Repairs	787	2,385,293	07	Operation of Plant
08/09	Laundry / Housekeeping	819	4,056,957	10/11	Dietary and Cafeteria
13	Nursing Administration	974	2,427,551	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	596	1,527,225	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs
				989	856,149

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Sample Hospital reports from the Halmanac.com website.

232020 MCLAREN BAY SPECIAL CARE HOSPITAL				Nonprofit - Other	
3250 E MIDLAND RD, SUITE 1		9/30/2013 365 Days Settled		General Long Term	
BAY CITY, MI 48706				CR Beds 31	POS Beds 0
BAY		Key Performace Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.4%
				Length of Stay	27.7
Balance Sheet		Income Statement			
Current Assets	3,399,449	Total Charges	27,068,091	Average Wages	
Fixed Assets	1,523,005	Contract Allowance	17,680,048	65.3%	Medicare Part A 0.0%
Other Assets	18,167,256	Operating Revenue	9,388,043	34.7%	Medicare Part B 0.0%
Total Assets	23,089,710	Operating Expense	8,302,407	88.4%	Current Ratio 1.8
Current Liabilities	1,877,899	Operating Margin	1,085,636	11.6%	Days to Collect 215.4
Long Term Liabilities	0	Other Income	2,382,854	25.4%	Avg Payment Days 39.6
Total Equity	21,211,811	Other Expense	9,912	0.1%	Depreciation Rate 5.5%
Total Liab. and Equity	23,089,710	Net Profit or Loss	3,458,578	36.8%	Return on Equity 16.3%
Selected Revenue Departments				Revenue Ranking - 5,245	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,014	5,188,000	15,833,440	0.327661
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,624	246,662	3,101	79.542728
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,053	384,983	02	Capital Cost - Movable Equip 4,498 288,677
04	Employee Benefits	4,412	1,076,135	05	Administrative and General 5,655 1,124,978
06	Maintenance and Repairs	2,175	4,482	07	Operation of Plant 0 0
08/09	Laundry / Housekeeping	0	0	10/11	Dietary and Cafeteria 5,793 115,558
13	Nursing Administration	0	0	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 0 0
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

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Sample Hospital reports from the Halmanac.com website.

230080 MCLAREN CENTRAL MICHIGAN			Nonprofit - Other		
1221 SOUTH DRIVE		9/30/2013 365 Days Settled		General Short Term	
MOUNT PLEASANT, MI 48858				CR Beds 70	POS Beds 0
ISABELLA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	40.7%
				Length of Stay	2.9
Balance Sheet		Income Statement			
Current Assets	24,451,905	Total Charges	254,561,300	Average Wages	31.32
Fixed Assets	27,312,972	Contract Allowance	178,491,429	70.1% Medicare Part A	15.1%
Other Assets	27,186,520	Operating Revenue	76,069,871	29.9% Medicare Part B	10.4%
Total Assets	<u>78,951,397</u>	Operating Expense	<u>82,364,102</u>	108.3% Current Ratio	1.6
Current Liabilities	15,436,235	Operating Margin	-6,294,231	-8.3% Days to Collect	43.4
Long Term Liabilities	10,822,284	Other Income	4,222,920	5.6% Avg Payment Days	35.4
Total Equity	<u>52,692,878</u>	Other Expense	<u>-2,227,719</u>	-2.9% Depreciation Rate	1.8%
Total Liab. and Equity	<u>78,951,397</u>	Net Profit or Loss	<u>156,408</u>	0.2% Return on Equity	0.3%
Selected Revenue Departments			Revenue Ranking - 2,288		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,030	9,044,832	11,581,797	0.780952
31	Intensive Care Unit	2,419	2,141,119	3,261,066	0.656570
50	Operating Room	1,918	8,321,519	32,414,433	0.256723
52	Labor Room and Delivery Room	1,791	1,235,870	1,590,262	0.777149
91	Emergency Department	2,546	3,919,475	19,565,858	0.200322
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,658	2,156,688	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	2,623	3,738,648	05 Administrative and General	1,995	14,259,296
06 Maintenance and Repairs	0	0	07 Operation of Plant	847	5,858,194
08/09 Laundry / Housekeeping	2,317	1,242,843	10/11 Dietary and Cafeteria	2,772	883,494
13 Nursing Administration	2,398	848,816	14 Central Service and Supply	1,970	324,560
15 Pharmacy	2,757	468,239	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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230141 MCLAREN FLINT				Nonprofit - Other	
401 S BALLENGER HIGHWAY		9/30/2013 365 Days Audited		General Short Term	
FLINT, MI 48532				CR Beds 238 POS Beds 0	
GENESEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 83.3%	
				Length of Stay 4.1	
				Average Wages 32.11	
				Medicare Part A 31.2%	
				Medicare Part B 7.8%	
				Current Ratio 2.0	
				Days to Collect 291.8	
				Avg Payment Days 29.0	
				Depreciation Rate 4.7%	
				Return on Equity 25.1%	
<hr/>					
Balance Sheet			Income Statement		
Current Assets	96,316,688	Total Charges	1,413,816,081		
Fixed Assets	198,246,984	Contract Allowance	1,005,472,022	71.1%	
Other Assets	165,583,929	Operating Revenue	408,344,059	28.9%	
Total Assets	460,147,601	Operating Expense	409,929,002	100.4%	
Current Liabilities	47,129,659	Operating Margin	-1,584,943	-0.4%	
Long Term Liabilities	248,935,691	Other Income	33,381,000	8.2%	
Total Equity	164,082,251	Other Expense	-9,438,717	-2.3%	
Total Liab. and Equity	460,147,601	Net Profit or Loss	41,234,774	10.1%	
<hr/>					
Selected Revenue Departments			Revenue Ranking - 483		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	494	70,895,321	104,707,076	0.677082
31	Intensive Care Unit	768	11,512,316	24,883,587	0.462647
50	Operating Room	253	44,063,128	155,667,026	0.283060
52	Labor Room and Delivery Room	2,210	579,259	4,607,302	0.125726
91	Emergency Department	393	22,148,723	100,404,194	0.220596
<hr/>					
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
		Rank	Expense		
01	Capital Cost - Buildings	507	14,060,776	02	Capital Cost - Movable Equip
04	Employee Benefits	256	49,178,124	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	480	5,826,070	10/11	Dietary and Cafeteria
13	Nursing Administration	378	4,988,007	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Sample Hospital reports from the Halmanac.com website.

230193 MCLAREN LAPEER REGION			Nonprofit - Other				
1375 N MAIN ST		9/30/2013 365 Days Settled		General Short Term			
LAPEER, MI 48446				CR Beds 163	POS Beds 0		
LAPEER		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	37.9%		
				Length of Stay	4.0		
Balance Sheet		Income Statement					
Current Assets	31,091,771	Total Charges	397,415,000	Average Wages	25.87		
Fixed Assets	23,925,231	Contract Allowance	290,984,193	73.2% Medicare Part A	22.0%		
Other Assets	35,565,453	Operating Revenue	106,430,807	26.8% Medicare Part B	7.6%		
Total Assets	90,582,455	Operating Expense	106,566,040	100.1% Current Ratio	2.9		
Current Liabilities	10,698,306	Operating Margin	-135,233	-0.1% Days to Collect	316.1		
Long Term Liabilities	47,470,149	Other Income	7,770,000	7.3% Avg Payment Days	23.4		
Total Equity	32,414,000	Other Expense	-2,543,194	-2.4% Depreciation Rate	7.7%		
Total Liab. and Equity	90,582,455	Net Profit or Loss	10,177,961	9.6% Return on Equity	31.4%		
Selected Revenue Departments			Revenue Ranking - 1,908				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	1,962	19,135,130	31,170,259	0.613891		
31	Intensive Care Unit	1,884	3,727,947	5,254,166	0.709522		
50	Operating Room	1,657	10,351,056	36,601,345	0.282805		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	1,937	5,945,712	49,074,451	0.121157		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	1,607	4,529,312	02	Capital Cost - Movable Equip	2,235	2,121,084
04	Employee Benefits	1,415	11,052,790	05	Administrative and General	2,166	12,420,569
06	Maintenance and Repairs	0	0	07	Operation of Plant	1,330	3,897,107
08/09	Laundry / Housekeeping	2,199	1,359,710	10/11	Dietary and Cafeteria	1,612	1,793,976
13	Nursing Administration	1,954	1,114,426	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	1,023	2,251,618
17	Social Services	826	1,012,881	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230227 MCLAREN MACOMB			Nonprofit - Church		
1000 HARRINGTON BLVD		9/30/2013 365 Days Settled		General Short Term	
MOUNT CLEMENS, MI 48043				CR Beds 255	POS Beds 0
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	59.3%
				Length of Stay	4.2
Balance Sheet		Income Statement			
Current Assets	36,812,135	Total Charges	773,480,442	Average Wages	32.92
Fixed Assets	120,028,462	Contract Allowance	498,672,980	64.5% Medicare Part A	24.8%
Other Assets	181,326,258	Operating Revenue	274,807,462	35.5% Medicare Part B	6.3%
Total Assets	338,166,855	Operating Expense	272,950,627	99.3% Current Ratio	1.0
Current Liabilities	38,677,343	Operating Margin	1,856,835	0.7% Days to Collect	21.4
Long Term Liabilities	163,865,880	Other Income	25,596,000	9.3% Avg Payment Days	32.4
Total Equity	135,623,632	Other Expense	-7,401,399	-2.7% Depreciation Rate	2.0%
Total Liab. and Equity	338,166,855	Net Profit or Loss	34,854,234	12.7% Return on Equity	25.7%
Selected Revenue Departments			Revenue Ranking - 844		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	911	46,058,238	65,674,194	0.701314
31	Intensive Care Unit	889	10,078,338	18,491,873	0.545014
50	Operating Room	635	25,193,270	117,836,292	0.213799
52	Labor Room and Delivery Room	935	4,304,127	6,461,032	0.666167
91	Emergency Department	630	16,605,067	33,833,553	0.490787
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	471	14,586,651	02	Capital Cost - Movable Equip 5,542 23,783
04	Employee Benefits	978	17,348,539	05	Administrative and General 1,152 28,953,858
06	Maintenance and Repairs	147	10,717,769	07	Operation of Plant 2,564 1,471,955
08/09	Laundry / Housekeeping	699	4,534,502	10/11	Dietary and Cafeteria 932 2,843,109
13	Nursing Administration	986	2,399,124	14	Central Service and Supply 648 1,985,045
15	Pharmacy	939	3,297,913	16	Medical Records 664 3,104,378
17	Social Services	1,527	381,790	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 381 8,748,413

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Sample Hospital reports from the Halmanac.com website.

230207 MCLAREN OAKLAND			Nonprofit - Other		
50 NORTH PERRY		9/30/2013 365 Days Reopened		General Short Term	
PONTIAC, MI 48342				CR Beds 134 POS Beds 0	
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	38.5%
				Length of Stay	4.6
				Average Wages	26.69
				Medicare Part A	21.1%
				Medicare Part B	13.0%
				Current Ratio	1.3
				Days to Collect	16.2
				Avg Payment Days	54.7
				Depreciation Rate	3.2%
				Return on Equity	24.7%
Balance Sheet			Income Statement		
Current Assets	40,779,618	Total Charges	330,249,557		
Fixed Assets	31,635,897	Contract Allowance	194,375,119	58.9%	
Other Assets	29,039,375	Operating Revenue	135,874,438	41.1%	
Total Assets	101,454,890	Operating Expense	138,771,308	102.1%	
Current Liabilities	30,404,135	Operating Margin	-2,896,870	-2.1%	
Long Term Liabilities	44,402,801	Other Income	6,322,714	4.7%	
Total Equity	26,647,954	Other Expense	-3,155,950	-2.3%	
Total Liab. and Equity	101,454,890	Net Profit or Loss	6,581,794	4.8%	
Selected Revenue Departments			Revenue Ranking - 1,626		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,224	15,976,544	26,353,341	0.606244
31	Intensive Care Unit	2,023	3,210,325	5,627,361	0.570485
50	Operating Room	1,750	9,594,415	38,274,028	0.250677
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	1,145	10,641,230	41,293,194	0.257699
General Service Cost by Line			General Service Cost by Line		
01 Capital Cost - Buildings	1,377	5,484,665	02 Capital Cost - Movable Equip	2,734	1,339,581
04 Employee Benefits	1,389	11,276,234	05 Administrative and General	1,868	15,863,890
06 Maintenance and Repairs	0	0	07 Operation of Plant	954	5,342,997
08/09 Laundry / Housekeeping	2,046	1,501,545	10/11 Dietary and Cafeteria	1,706	1,687,471
13 Nursing Administration	2,630	741,112	14 Central Service and Supply	1,265	789,433
15 Pharmacy	1,590	1,657,368	16 Medical Records	700	2,979,240
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	427	7,497,799

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Sample Hospital reports from the Halmanac.com website.

230121 MEMORIAL HEALTHCARE			Nonprofit - Other				
826 WEST KING STREET		12/31/2013 365 Days Settled		General Short Term			
OWOSSO, MI 48867				CR Beds 99	POS Beds 0		
SHIAWASSEE		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	26.7%		
				Length of Stay	3.9		
Balance Sheet		Income Statement					
Current Assets	26,320,976	Total Charges	332,641,587	Average Wages	25.76		
Fixed Assets	42,087,208	Contract Allowance	248,213,693	74.6% Medicare Part A	10.6%		
Other Assets	96,589,265	Operating Revenue	84,427,894	25.4% Medicare Part B	8.4%		
Total Assets	164,997,449	Operating Expense	86,658,848	102.6%	Current Ratio 1.8		
Current Liabilities	14,297,641	Operating Margin	-2,230,954	-2.6%	Days to Collect 291.5		
Long Term Liabilities	16,776,447	Other Income	9,499,200	11.3%	Avg Payment Days 26.3		
Total Equity	133,923,361	Other Expense	13	0.0%	Depreciation Rate 4.6%		
Total Liab. and Equity	164,997,449	Net Profit or Loss	7,268,233	8.6%	Return on Equity 5.4%		
Selected Revenue Departments			Revenue Ranking - 2,160				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	3,074	8,819,430	10,818,852	0.815191		
31	Intensive Care Unit	2,543	1,842,514	3,106,577	0.593101		
50	Operating Room	2,680	4,394,692	24,513,219	0.179278		
52	Labor Room and Delivery Room	1,414	2,202,320	2,956,256	0.744969		
91	Emergency Department	1,993	5,727,800	30,780,992	0.186082		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	2,763	2,012,753	02	Capital Cost - Movable Equip	1,314	5,331,049
04	Employee Benefits	2,111	5,779,659	05	Administrative and General	2,488	9,599,943
06	Maintenance and Repairs	0	0	07	Operation of Plant	1,506	3,345,973
08/09	Laundry / Housekeeping	2,187	1,367,159	10/11	Dietary and Cafeteria	2,368	1,119,770
13	Nursing Administration	1,769	1,272,100	14	Central Service and Supply	1,113	961,966
15	Pharmacy	321	8,677,600	16	Medical Records	1,176	1,991,467
17	Social Services	1,603	345,810	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230110 MEMORIAL MEDICAL CENTER OF WEST MICHIGAN				Nonprofit - Other	
1 N ATKINSON DRIVE		9/30/2013 365 Days Settled		General Short Term	
LUDINGTON, MI 49431				CR Beds 60	POS Beds 0
MASON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	35.2%
				Length of Stay	4.7
Balance Sheet		Income Statement			
Current Assets	15,979,643	Total Charges	176,365,357	Average Wages	24.94
Fixed Assets	35,958,402	Contract Allowance	121,019,989	68.6% Medicare Part A	14.8%
Other Assets	15,870,793	Operating Revenue	55,345,368	31.4% Medicare Part B	13.6%
Total Assets	67,808,838	Operating Expense	62,086,106	112.2% Current Ratio	1.9
Current Liabilities	8,282,157	Operating Margin	-6,740,738	-12.2% Days to Collect	45.4
Long Term Liabilities	22,140,877	Other Income	12,128,149	21.9% Avg Payment Days	29.1
Total Equity	37,385,804	Other Expense	0	0.0% Depreciation Rate	4.3%
Total Liab. and Equity	67,808,838	Net Profit or Loss	5,387,411	9.7% Return on Equity	14.4%
Selected Revenue Departments				Revenue Ranking - 2,696	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,634	6,366,875	6,229,137	1.022112
31	Intensive Care Unit	2,693	1,516,120	1,779,139	0.852165
50	Operating Room	2,562	4,868,694	36,935,135	0.131817
52	Labor Room and Delivery Room	2,161	650,072	877,403	0.740905
91	Emergency Department	2,464	4,131,802	14,855,579	0.278131
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	3,899	965,830	02 Capital Cost - Movable Equip	2,207	2,184,870
04 Employee Benefits	1,865	7,226,446	05 Administrative and General	2,447	9,842,936
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,324	1,774,436
08/09 Laundry / Housekeeping	2,889	828,883	10/11 Dietary and Cafeteria	2,497	1,035,689
13 Nursing Administration	4,080	245,503	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,405	780,230
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230066 MERCY HEALTH HACKLEY CAMPUS

Nonprofit - Church

1700 CLINTON STREET

6/30/2013 365 Days Settled

General Short Term

MUSKEGON, MI 49442

12/31/2013 184 Days Reopened

CR Beds 145 POS Beds 0

MUSKEGON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 47.2%

Balance Sheet

Income Statement

Length of Stay 4.1

Current Assets	73,904,003	Total Charges	205,469,167		Average Wages	28.25
Fixed Assets	31,967,798	Contract Allowance	122,806,732	59.8%	Medicare Part A	10.9%
Other Assets	1,364,472	Operating Revenue	82,662,435	40.2%	Medicare Part B	6.1%
Total Assets	107,236,273	Operating Expense	80,947,042	97.9%	Current Ratio	3.4
Current Liabilities	22,009,587	Operating Margin	1,715,393	2.1%	Days to Collect	290.9
Long Term Liabilities	94,087,373	Other Income	15,543,408	18.8%	Avg Payment Days	119.8
Total Equity	-8,860,687	Other Expense	1,765,841	2.1%	Depreciation Rate	2.3%
Total Liab. and Equity	107,236,273	Net Profit or Loss	15,492,960	18.7%	Return on Equity	-174.9%

Selected Revenue Departments

Revenue Ranking - 1,940

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,038	9,227,080	7,391,447	1.248346
31	Intensive Care Unit	1,400	3,067,550	3,741,004	0.819980
50	Operating Room	606	11,820,416	43,916,265	0.269158
52	Labor Room and Delivery Room	365	4,511,028	6,362,933	0.708954
91	Emergency Department	617	8,409,501	22,642,977	0.371396

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,925	1,776,329	02 Capital Cost - Movable Equip	1,586	2,031,035
04 Employee Benefits	1,897	5,131,846	05 Administrative and General	1,103	11,503,307
06 Maintenance and Repairs	0	0	07 Operation of Plant	653	3,591,663
08/09 Laundry / Housekeeping	1,194	1,373,682	10/11 Dietary and Cafeteria	1,783	807,735
13 Nursing Administration	816	1,406,891	14 Central Service and Supply	1,172	454,277
15 Pharmacy	3,020	323,387	16 Medical Records	1,182	997,959
17 Social Services	576	749,783	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	956	683,570

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Sample Hospital reports from the Halmanac.com website.

230066 MERCY HEALTH HACKLEY CAMPUS

Nonprofit - Church

1700 CLINTON STREET

6/30/2013 365 Days Settled

General Short Term

MUSKEGON, MI 49442

12/31/2013 184 Days Reopened

CR Beds 145 POS Beds 0

MUSKEGON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 48.7%

Balance Sheet

Income Statement

Length of Stay 4.1

Current Assets	64,958,377	Total Charges	395,122,672		Average Wages	28.25
Fixed Assets	31,810,808	Contract Allowance	240,667,924	60.9%	Medicare Part A	11.6%
Other Assets	9,440,934	Operating Revenue	154,454,748	39.1%	Medicare Part B	6.1%
Total Assets	106,210,119	Operating Expense	161,083,264	104.3%	Current Ratio	2.6
Current Liabilities	25,140,602	Operating Margin	-6,628,516	-4.3%	Days to Collect	119.0
Long Term Liabilities	94,944,422	Other Income	13,439,751	8.7%	Avg Payment Days	67.3
Total Equity	-13,874,905	Other Expense	492,038	0.3%	Depreciation Rate	4.6%
Total Liab. and Equity	106,210,119	Net Profit or Loss	6,319,197	4.1%	Return on Equity	-45.5%

Selected Revenue Departments

Revenue Ranking - 1,940

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,038	18,219,130	13,673,036	1.332486
31	Intensive Care Unit	1,400	6,066,550	7,353,681	0.824968
50	Operating Room	606	25,917,708	82,457,848	0.314315
52	Labor Room and Delivery Room	365	8,990,450	13,239,225	0.679077
91	Emergency Department	617	16,871,658	46,323,264	0.364216

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,925	3,551,945	02 Capital Cost - Movable Equip	1,586	3,988,436
04 Employee Benefits	1,897	7,037,115	05 Administrative and General	1,103	30,552,582
06 Maintenance and Repairs	0	0	07 Operation of Plant	653	7,304,089
08/09 Laundry / Housekeeping	1,194	2,896,681	10/11 Dietary and Cafeteria	1,783	1,615,092
13 Nursing Administration	816	2,854,524	14 Central Service and Supply	1,172	887,729
15 Pharmacy	3,020	104,545	16 Medical Records	1,182	1,988,197
17 Social Services	576	1,582,469	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	956	998,685

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Sample Hospital reports from the Halmanac.com website.

231320 MERCY HEALTH LAKESHORE CAMPUS			Nonprofit - Church		
72 SOUTH STATE STREET		6/30/2013 365 Days Reopened		General Short Term	
SHELBY, MI 49455		12/31/2013 184 Days Reopened		CR Beds 24	POS Beds 0
OCEANA			Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES			Occupancy Rate	12.2%	
			Length of Stay	3.1	
Balance Sheet		Income Statement			
Current Assets	16,367,067	Total Charges	35,516,543	Average Wages	
Fixed Assets	845,332	Contract Allowance	13,546,875	38.1% Medicare Part A	0.0%
Other Assets	3,612,139	Operating Revenue	21,969,668	61.9% Medicare Part B	6.9%
Total Assets	<u>20,824,538</u>	Operating Expense	<u>21,291,801</u>	96.9% Current Ratio	3.3
Current Liabilities	4,987,410	Operating Margin	677,867	3.1% Days to Collect	182.3
Long Term Liabilities	136,083	Other Income	2,897,489	13.2% Avg Payment Days	105.6
Total Equity	<u>15,701,045</u>	Other Expense	0	0.0% Depreciation Rate	8.9%
Total Liab. and Equity	<u>20,824,538</u>	Net Profit or Loss	<u>3,575,356</u>	16.3% Return on Equity	22.8%
Selected Revenue Departments			Revenue Ranking - 4,679		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,291	2,468,848	728,178	3.390446
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,898	1,065,206	2,146,310	0.496296
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,711	1,878,950	5,149,019	0.364914
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,365	266,430	02	Capital Cost - Movable Equip
04	Employee Benefits	4,432	405,723	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	5,449	150,754	10/11	Dietary and Cafeteria
13	Nursing Administration	4,340	194,716	14	Central Service and Supply
15	Pharmacy	3,191	240,745	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	259	173,360	20-23	Education Programs

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Sample Hospital reports from the Halmanac.com website.

231320 MERCY HEALTH LAKESHORE CAMPUS			Nonprofit - Church		
72 SOUTH STATE STREET		6/30/2013 365 Days Reopened		General Short Term	
SHELBY, MI 49455		12/31/2013 184 Days Reopened		CR Beds 24	POS Beds 0
OCEANA			Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES			Occupancy Rate	13.1%	
			Length of Stay	3.3	
Balance Sheet		Income Statement			
Current Assets	18,218,086	Total Charges	19,537,599	Average Wages	
Fixed Assets	716,129	Contract Allowance	8,464,078	43.3% Medicare Part A	0.0%
Other Assets	3,760,163	Operating Revenue	11,073,521	56.7% Medicare Part B	6.5%
Total Assets	<u>22,694,378</u>	Operating Expense	<u>10,377,861</u>	93.7% Current Ratio	4.0
Current Liabilities	4,517,209	Operating Margin	695,660	6.3% Days to Collect	327.5
Long Term Liabilities	139,281	Other Income	1,623,879	14.7% Avg Payment Days	192.0
Total Equity	<u>18,037,888</u>	Other Expense	0	0.0% Depreciation Rate	3.9%
Total Liab. and Equity	<u>22,694,378</u>	Net Profit or Loss	<u>2,319,539</u>	20.9% Return on Equity	12.9%
Selected Revenue Departments			Revenue Ranking - 4,679		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,291	1,138,918	422,273	2.697113
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,898	558,264	959,990	0.581531
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,711	924,557	2,824,371	0.327350
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,365	115,161	02	Capital Cost - Movable Equip
04	Employee Benefits	4,432	1,054,903	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	5,449	61,058	10/11	Dietary and Cafeteria
13	Nursing Administration	4,340	88,087	14	Central Service and Supply
15	Pharmacy	3,191	177,384	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	259	155,165	20-23	Education Programs

All Providers

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Sample Hospital reports from the Halmanac.com website.

230004 MERCY HEALTH PARTNERS, MERCY CAMPUS				Nonprofit - Church	
1500 E SHERMAN BOULEVARD		6/30/2013 365 Days Settled		General Short Term	
MUSKEGON, MI 49444				CR Beds 135 POS Beds 0	
MUSKEGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	62.8%
				Length of Stay	4.1
				Average Wages	32.15
				Medicare Part A	23.8%
				Medicare Part B	10.2%
				Current Ratio	2.8
				Days to Collect	83.2
				Avg Payment Days	46.9
				Depreciation Rate	4.1%
				Return on Equity	2.7%

Balance Sheet		Income Statement			
Current Assets	118,347,751	Total Charges	495,459,880		
Fixed Assets	44,418,119	Contract Allowance	291,970,160	58.9%	
Other Assets	45,208,516	Operating Revenue	203,489,720	41.1%	
Total Assets	207,974,386	Operating Expense	289,341,058	142.2%	
Current Liabilities	42,799,386	Operating Margin	-85,851,338	-42.2%	
Long Term Liabilities	44,375,755	Other Income	89,144,934	43.8%	
Total Equity	120,799,245	Other Expense	0	0.0%	
Total Liab. and Equity	207,974,386	Net Profit or Loss	3,293,596	1.6%	

Selected Revenue Departments			Revenue Ranking - 1,154		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,520	26,935,453	20,719,285	1.300018
31	Intensive Care Unit	840	10,738,003	14,478,972	0.741627
50	Operating Room	904	19,570,783	73,072,938	0.267825
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	686	15,831,269	42,283,964	0.374404

General Service Cost by Line			General Service Cost by Line				
Rank	Expense	Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	2,380	2,626,603	02	Capital Cost - Movable Equip	1,201	5,868,462
04	Employee Benefits	1,498	10,347,156	05	Administrative and General	628	48,934,483
06	Maintenance and Repairs	530	3,917,259	07	Operation of Plant	1,447	3,493,932
08/09	Laundry / Housekeeping	1,063	3,252,652	10/11	Dietary and Cafeteria	2,228	1,229,723
13	Nursing Administration	1,019	2,341,892	14	Central Service and Supply	1,016	1,096,560
15	Pharmacy	991	3,106,200	16	Medical Records	899	2,495,382
17	Social Services	505	1,806,600	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	804	1,965,338

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Sample Hospital reports from the Halmanac.com website.

230081 MERCY HOSPITAL - CADILLAC

Nonprofit - Church

400 HOBART ST

6/30/2013 365 Days Settled

General Short Term

CADILLAC, MI 49601

CR Beds 76 POS Beds 0

WEXFORD

Key Performance Ind.

TRAVELERS (NEW YORK)

Occupancy Rate 42.2%

Balance Sheet

Income Statement

Length of Stay 3.5

Current Assets	38,523,347	Total Charges	152,008,561	Average Wages	23.38
Fixed Assets	31,885,512	Contract Allowance	93,648,780	61.6%	Medicare Part A 21.8%
Other Assets	18,655,584	Operating Revenue	58,359,781	38.4%	Medicare Part B 9.2%
Total Assets	89,064,443	Operating Expense	63,211,006	108.3%	Current Ratio 3.8
Current Liabilities	10,084,632	Operating Margin	-4,851,225	-8.3%	Days to Collect 49.2
Long Term Liabilities	21,053,313	Other Income	10,449,027	17.9%	Avg Payment Days 40.1
Total Equity	57,926,498	Other Expense	0	0.0%	Depreciation Rate 4.4%
Total Liab. and Equity	89,064,443	Net Profit or Loss	5,597,802	9.6%	Return on Equity 9.7%

Selected Revenue Departments

Revenue Ranking - 2,616

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,731	11,116,712	14,532,840	0.764937
31	Intensive Care Unit	2,832	1,225,154	2,105,805	0.581798
50	Operating Room	2,029	7,526,050	22,164,828	0.339549
52	Labor Room and Delivery Room	1,639	1,576,217	1,454,355	1.083791
91	Emergency Department	2,550	3,908,378	16,913,454	0.231081

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,294	1,431,438	02 Capital Cost - Movable Equip	2,304	1,969,779
04 Employee Benefits	2,047	6,124,687	05 Administrative and General	2,201	12,143,785
06 Maintenance and Repairs	2,076	79,228	07 Operation of Plant	2,019	2,200,434
08/09 Laundry / Housekeeping	2,652	976,896	10/11 Dietary and Cafeteria	3,575	566,231
13 Nursing Administration	3,171	528,404	14 Central Service and Supply	2,056	291,622
15 Pharmacy	1,929	1,139,286	16 Medical Records	2,126	951,673
17 Social Services	2,819	49,989	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230058 MERCY HOSPITAL - GRAYLING

Nonprofit - Other

1100 E MICHIGAN AVE

6/30/2013 365 Days Reopened

General Short Term

GRAYLING, MI 49738

CR Beds 52 POS Beds 0

CRAWFORD

Key Performance Ind.

TRAVELERS (NEW YORK)

Occupancy Rate 42.7%

Length of Stay 2.9

Average Wages 27.94

60.2% Medicare Part A 17.7%

39.8% Medicare Part B 8.7%

103.9% Current Ratio 1.5

-3.9% Days to Collect 174.4

8.5% Avg Payment Days 41.1

0.0% Depreciation Rate 5.1%

4.7% Return on Equity 65.3%

Balance Sheet

Current Assets	20,282,731
Fixed Assets	16,903,418
Other Assets	6,181,047
Total Assets	43,367,196
Current Liabilities	13,101,085
Long Term Liabilities	25,466,853
Total Equity	4,799,258
Total Liab. and Equity	43,367,196

Income Statement

Total Charges	168,954,957
Contract Allowance	101,639,129
Operating Revenue	67,315,828
Operating Expense	69,910,418
Operating Margin	-2,594,590
Other Income	5,729,458
Other Expense	0
Net Profit or Loss	3,134,868

Selected Revenue Departments

Revenue Ranking - 2,444

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,695	6,183,974	8,493,718	0.728064
31	Intensive Care Unit	2,753	1,373,717	2,363,743	0.581162
50	Operating Room	2,524	5,031,692	16,988,187	0.296188
52	Labor Room and Delivery Room	1,898	1,050,562	863,771	1.216251
91	Emergency Department	2,260	4,724,268	16,687,898	0.283095

General Service Cost by Line

Rank

Expense

General Service Cost by Line

Rank

Expense

01 Capital Cost - Buildings	3,390	1,332,819	02 Capital Cost - Movable Equip	2,640	1,478,179
04 Employee Benefits	2,412	4,466,199	05 Administrative and General	2,253	11,522,446
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,623	1,400,693
08/09 Laundry / Housekeeping	3,003	770,687	10/11 Dietary and Cafeteria	5,170	232,978
13 Nursing Administration	1,997	1,077,619	14 Central Service and Supply	2,304	211,914
15 Pharmacy	1,538	1,765,966	16 Medical Records	2,456	758,354
17 Social Services	2,679	63,953	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230099 MERCY MEMORIAL HOSPITAL SYSTEM				Nonprofit - Other	
718 N MACOMB ST		6/30/2013 365 Days Reopened		General Short Term	
MONROE, MI 48162				CR Beds 160	POS Beds 0
MONROE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	55.6%
				Length of Stay	4.1
Balance Sheet		Income Statement			
Current Assets	34,710,678	Total Charges	402,337,991	Average Wages	27.62
Fixed Assets	64,082,963	Contract Allowance	255,423,259	63.5%	Medicare Part A 17.3%
Other Assets	97,169,342	Operating Revenue	146,914,732	36.5%	Medicare Part B 4.9%
Total Assets	<u>195,962,983</u>	Operating Expense	163,274,676	111.1%	Current Ratio 0.8
Current Liabilities	43,305,166	Operating Margin	-16,359,944	-11.1%	Days to Collect 228.2
Long Term Liabilities	50,088,236	Other Income	16,182,135	11.0%	Avg Payment Days 20.2
Total Equity	102,569,581	Other Expense	-650,086	-0.4%	Depreciation Rate 5.7%
Total Liab. and Equity	<u>195,962,983</u>	Net Profit or Loss	<u>472,277</u>	0.3%	Return on Equity 0.5%
Selected Revenue Departments				Revenue Ranking - 1,529	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,407	29,611,211	43,261,261	0.684474
31	Intensive Care Unit	1,516	5,389,127	7,469,247	0.721509
50	Operating Room	1,302	13,961,428	32,106,913	0.434842
52	Labor Room and Delivery Room	1,102	3,399,694	4,766,884	0.713190
91	Emergency Department	1,059	11,362,227	55,465,167	0.204853
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,049	7,502,075	02 Capital Cost - Movable Equip	2,828	1,200,442
04 Employee Benefits	825	20,346,116	05 Administrative and General	1,196	27,746,856
06 Maintenance and Repairs	0	0	07 Operation of Plant	953	5,344,131
08/09 Laundry / Housekeeping	1,629	2,064,623	10/11 Dietary and Cafeteria	1,209	2,335,384
13 Nursing Administration	1,145	2,079,778	14 Central Service and Supply	1,386	678,343
15 Pharmacy	374	7,550,345	16 Medical Records	586	3,385,670
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230236 METRO HEALTH HOSPITAL			Nonprofit - Other		
5900 BYRON CENTER AVENUE, SW		6/30/2013 365 Days Submitted	General Short Term		
WYOMING, MI 49519			CR Beds 192 POS Beds 0		
KENT			Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES			Occupancy Rate	71.9%	
			Length of Stay	4.7	
			Average Wages	29.17	
			67.5%	Medicare Part A	14.0%
			32.5%	Medicare Part B	6.7%
			123.9%	Current Ratio	1.9
			-23.9%	Days to Collect	183.0
			25.0%	Avg Payment Days	37.2
			2.6%	Depreciation Rate	5.4%
			-1.6%	Return on Equity	-4.4%

Balance Sheet			Income Statement		
Current Assets	98,222,359	Total Charges	663,434,961		
Fixed Assets	214,137,840	Contract Allowance	448,010,621		
Other Assets	54,327,342	Operating Revenue	215,424,340		
Total Assets	366,687,541	Operating Expense	266,956,902		
Current Liabilities	51,422,518	Operating Margin	-51,532,562		
Long Term Liabilities	236,941,735	Other Income	53,777,526		
Total Equity	78,323,288	Other Expense	5,691,648		
Total Liab. and Equity	366,687,541	Net Profit or Loss	(3,446,684)		

Selected Revenue Departments			Revenue Ranking - 1,086		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	715	54,782,527	56,506,323	0.969494
31	Intensive Care Unit	1,352	6,276,570	10,160,314	0.617754
50	Operating Room	641	24,955,343	86,253,112	0.289327
52	Labor Room and Delivery Room	1,250	2,752,201	7,354,259	0.374232
91	Emergency Department	1,148	10,502,869	73,907,354	0.142109

General Service Cost by Line			General Service Cost by Line		
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	390	16,534,812	02 Capital Cost - Movable Equip	447	12,827,525
04 Employee Benefits	997	16,879,726	05 Administrative and General	656	47,969,381
06 Maintenance and Repairs	0	0	07 Operation of Plant	272	12,701,527
08/09 Laundry / Housekeeping	1,176	2,936,869	10/11 Dietary and Cafeteria	1,492	1,930,398
13 Nursing Administration	1,431	1,652,152	14 Central Service and Supply	457	2,711,070
15 Pharmacy	858	3,636,546	16 Medical Records	1,538	1,481,822
17 Social Services	1,431	439,079	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	509	5,545,902

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Sample Hospital reports from the Halmanac.com website.

230180 MIDMICHIGAN MEDICAL CENTER-CLARE				Nonprofit - Other	
703 N MCEWAN ST		6/30/2013 365 Days Reopened		General Short Term	
CLARE, MI 48617				CR Beds 49	POS Beds 0
CLARE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	21.2%
				Length of Stay	2.6
Balance Sheet		Income Statement			
Current Assets	10,023,440	Total Charges	104,274,819	Average Wages	27.24
Fixed Assets	13,678,600	Contract Allowance	63,536,403	60.9%	Medicare Part A 13.4%
Other Assets	18,161,205	Operating Revenue	40,738,416	39.1%	Medicare Part B 9.3%
Total Assets	<u>41,863,245</u>	Operating Expense	<u>42,919,861</u>	105.4%	Current Ratio 2.1
Current Liabilities	4,821,010	Operating Margin	-2,181,445	-5.4%	Days to Collect 113.2
Long Term Liabilities	11,600,925	Other Income	3,559,926	8.7%	Avg Payment Days 19.3
Total Equity	<u>25,441,310</u>	Other Expense	0	0.0%	Depreciation Rate 5.2%
Total Liab. and Equity	<u>41,863,245</u>	Net Profit or Loss	<u>1,378,481</u>	3.4%	Return on Equity 5.4%
Selected Revenue Departments				Revenue Ranking - 3,079	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,028	5,160,308	3,698,612	1.395201
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,743	4,145,751	11,594,863	0.357551
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,506	2,129,310	7,994,532	0.266346
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	4,597	564,990	02	Capital Cost - Movable Equip 2,864 1,161,895
04	Employee Benefits	3,205	2,396,924	05	Administrative and General 3,988 3,612,501
06	Maintenance and Repairs	0	0	07	Operation of Plant 3,059 1,026,154
08/09	Laundry / Housekeeping	3,581	514,052	10/11	Dietary and Cafeteria 4,400 379,368
13	Nursing Administration	4,788	128,961	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 2,141 937,872
17	Social Services	2,701	61,641	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

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Sample Hospital reports from the Halmanac.com website.

231325 MIDMICHIGAN MEDICAL CENTER-GLADWIN				Nonprofit - Other	
515 QUARTER STREET		6/30/2013 365 Days Reopened		General Short Term	
GLADWIN, MI 48624				CR Beds 25	POS Beds 0
GLADWIN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		21.0%	
		Length of Stay		2.8	
		Average Wages		30.91	
		58.7%		Medicare Part A 0.0%	
		41.3%		Medicare Part B 17.4%	
		106.3%		Current Ratio 2.5	
		-6.3%		Days to Collect 233.9	
		15.0%		Avg Payment Days 19.9	
		0.0%		Depreciation Rate 5.0%	
		8.7%		Return on Equity 5.9%	
Balance Sheet			Income Statement		
Current Assets	5,637,626	Total Charges	55,725,299		
Fixed Assets	6,565,864	Contract Allowance	32,701,444		
Other Assets	35,265,853	Operating Revenue	23,023,855		
Total Assets	47,469,343	Operating Expense	24,470,176		
Current Liabilities	2,269,161	Operating Margin	-1,446,321		
Long Term Liabilities	11,271,966	Other Income	3,452,558		
Total Equity	33,928,216	Other Expense	0		
Total Liab. and Equity	47,469,343	Net Profit or Loss	2,006,237		
Selected Revenue Departments			Revenue Ranking - 3,865		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,200	2,598,935	2,290,571	1.134623
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,150	718,138	782,951	0.917220
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,919	3,049,700	6,381,657	0.477885
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	4,926	432,395	02	Capital Cost - Movable Equip 3,734 543,746
04	Employee Benefits	3,962	1,460,960	05	Administrative and General 3,931 3,720,024
06	Maintenance and Repairs	0	0	07	Operation of Plant 3,558 737,634
08/09	Laundry / Housekeeping	4,517	291,143	10/11	Dietary and Cafeteria 4,893 282,740
13	Nursing Administration	4,104	240,801	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 3,599 342,405
17	Social Services	2,540	84,214	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	273	159,666	20-23	Education Programs 0 0

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Sample Hospital reports from the Halmanac.com website.

230030 MIDMICHIGAN MEDICAL CENTER-GRATIOT				Nonprofit - Other			
300 E WARWICK DR		6/30/2013 365 Days Reopened		General Short Term			
ALMA, MI 48801				CR Beds 52	POS Beds 0		
GRATIOT		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	60.9%		
				Length of Stay	3.7		
Balance Sheet		Income Statement					
Current Assets	19,663,127	Total Charges	212,278,849	Average Wages	27.95		
Fixed Assets	58,938,337	Contract Allowance	121,873,765	57.4%	Medicare Part A	15.3%	
Other Assets	47,030,401	Operating Revenue	90,405,084	42.6%	Medicare Part B	9.9%	
Total Assets	<u>125,631,865</u>	Operating Expense	103,600,696	114.6%	Current Ratio	2.0	
Current Liabilities	9,992,315	Operating Margin	-13,195,612	-14.6%	Days to Collect	62.3	
Long Term Liabilities	44,474,297	Other Income	8,116,357	9.0%	Avg Payment Days	26.2	
Total Equity	71,165,253	Other Expense	0	0.0%	Depreciation Rate	5.0%	
Total Liab. and Equity	<u>125,631,865</u>	Net Profit or Loss	<u>(5,079,255)</u>	-5.6%	Return on Equity	-7.1%	
Selected Revenue Departments				Revenue Ranking - 2,075			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	2,502	13,140,966	12,333,676	1.065454		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	2,480	5,180,350	20,655,343	0.250800		
52	Labor Room and Delivery Room	1,885	1,078,549	1,305,309	0.826279		
91	Emergency Department	2,304	4,575,083	13,426,554	0.340749		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	1,258	6,063,345	02	Capital Cost - Movable Equip	2,139	2,323,310
04	Employee Benefits	3,522	1,966,504	05	Administrative and General	2,379	10,328,080
06	Maintenance and Repairs	1,475	621,080	07	Operation of Plant	1,970	2,272,682
08/09	Laundry / Housekeeping	2,326	1,232,894	10/11	Dietary and Cafeteria	1,773	1,630,277
13	Nursing Administration	1,468	1,606,185	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	1,205	1,938,550
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230222 MIDMICHIGAN MEDICAL CENTER-MIDLAND

Nonprofit - Other

4000 WELLNESS DRIVE

6/30/2013 365 Days Reopened

General Short Term

MIDLAND, MI 48670

CR Beds 219 POS Beds 0

MIDLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 49.9%

Balance Sheet

Income Statement

Length of Stay 3.4

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	62,953,224	Total Charges	671,978,423	Average Wages	26.31
Fixed Assets	206,911,908	Contract Allowance	370,236,349	55.1% Medicare Part A	22.3%
Other Assets	290,402,997	Operating Revenue	301,742,074	44.9% Medicare Part B	7.6%
Total Assets	560,268,129	Operating Expense	324,085,805	107.4% Current Ratio	2.4
Current Liabilities	26,754,178	Operating Margin	-22,343,731	-7.4% Days to Collect	51.7
Long Term Liabilities	171,378,893	Other Income	40,358,991	13.4% Avg Payment Days	21.3
Total Equity	362,135,058	Other Expense	0	0.0% Depreciation Rate	7.3%
Total Liab. and Equity	560,268,129	Net Profit or Loss	18,015,260	6.0% Return on Equity	5.0%

Selected Revenue Departments

Revenue Ranking - 744

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,304	32,474,316	32,400,349	1.002283
31	Intensive Care Unit	950	9,416,270	13,179,118	0.714484
50	Operating Room	506	29,633,739	90,120,120	0.328825
52	Labor Room and Delivery Room	908	4,453,088	5,477,688	0.812950
91	Emergency Department	1,730	6,894,346	19,646,753	0.350915

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	724	10,625,171	02 Capital Cost - Movable Equip	246	17,880,290
04 Employee Benefits	2,290	4,983,818	05 Administrative and General	913	36,630,347
06 Maintenance and Repairs	608	3,272,018	07 Operation of Plant	1,314	3,947,647
08/09 Laundry / Housekeeping	615	4,926,482	10/11 Dietary and Cafeteria	1,215	2,329,541
13 Nursing Administration	1,128	2,117,790	14 Central Service and Supply	0	0
15 Pharmacy	618	4,889,290	16 Medical Records	769	2,786,132
17 Social Services	1,252	544,943	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	718	2,639,908

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

231308 MUNISING MEMORIAL HOSPITAL

Nonprofit - Other

1500 SAND POINT RD

3/31/2013 365 Days Settled

General Short Term

MUNISING, MI 49862

CR Beds 11 POS Beds 0

ALGER

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 10.6%

Balance Sheet

Income Statement

Length of Stay 3.4

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	2,069,429	Total Charges	11,618,302	Average Wages	22.79
Fixed Assets	9,937,563	Contract Allowance	3,434,252	29.6%	Medicare Part A 0.0%
Other Assets	1,637,291	Operating Revenue	8,184,050	70.4%	Medicare Part B 19.1%
Total Assets	13,644,283	Operating Expense	9,215,383	112.6%	Current Ratio 1.7
Current Liabilities	1,219,237	Operating Margin	-1,031,333	-12.6%	Days to Collect 128.2
Long Term Liabilities	13,346,521	Other Income	1,068,858	13.1%	Avg Payment Days 12.7
Total Equity	-921,475	Other Expense	430,336	5.3%	Depreciation Rate 6.3%
Total Liab. and Equity	13,644,283	Net Profit or Loss	(392,811)	-4.8%	Return on Equity 42.6%

Selected Revenue Departments

Revenue Ranking - 5,364

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,953	1,261,765	293,280	4.302254
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,457	387,265	647,653	0.597951
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,992	1,471,486	1,127,302	1.305317

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	2,568	1,570,605
04 Employee Benefits	5,797	70,380	05 Administrative and General	5,702	1,068,773
06 Maintenance and Repairs	0	0	07 Operation of Plant	4,205	481,768
08/09 Laundry / Housekeeping	5,692	111,711	10/11 Dietary and Cafeteria	5,944	78,979
13 Nursing Administration	4,680	142,496	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	5,736	43,163
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230097 MUNSON MEDICAL CENTER

Nonprofit - Other

1105 SIXTH STREET

6/30/2013 365 Days Settled

General Short Term

TRAVERSE CITY, MI 49684

CR Beds 333 POS Beds 0

GRAND TRAVERSE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 78.4%

Balance Sheet

Income Statement

Length of Stay 4.4

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	192,895,202	Total Charges	1,255,476,361	Average Wages	25.69
Fixed Assets	238,871,350	Contract Allowance	793,628,067	63.2%	Medicare Part A 24.4%
Other Assets	217,114,768	Operating Revenue	461,848,294	36.8%	Medicare Part B 8.9%
Total Assets	648,881,320	Operating Expense	465,498,668	100.8%	Current Ratio 3.6
Current Liabilities	54,065,322	Operating Margin	-3,650,374	-0.8%	Days to Collect 77.6
Long Term Liabilities	224,285,268	Other Income	46,887,051	10.2%	Avg Payment Days 27.0
Total Equity	370,530,730	Other Expense	0	0.0%	Depreciation Rate 6.0%
Total Liab. and Equity	648,881,320	Net Profit or Loss	43,236,677	9.4%	Return on Equity 11.7%

Selected Revenue Departments

Revenue Ranking - 388

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	266	96,548,212	209,047,014	0.461849
31	Intensive Care Unit	932	9,598,360	21,921,244	0.437857
50	Operating Room	564	27,176,797	111,653,599	0.243403
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	766	14,899,766	63,909,866	0.233137

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	513	13,968,668	02 Capital Cost - Movable Equip	254	17,670,032
04 Employee Benefits	205	59,067,801	05 Administrative and General	538	54,240,614
06 Maintenance and Repairs	256	7,579,751	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	790	4,131,342	10/11 Dietary and Cafeteria	757	3,276,843
13 Nursing Administration	1,750	1,287,230	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	440	4,039,446
17 Social Services	541	1,679,505	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	867	1,595,274

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230174 NORTH OTTAWA COMMUNITY HOSPITAL

Nonprofit - Other

1309 SHELDON RD

6/30/2013 365 Days Reopened

General Short Term

GRAND HAVEN, MI 49417

CR Beds 74 POS Beds 0

OTTAWA

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 20.0%

Balance Sheet

Income Statement

Length of Stay 3.4

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	11,677,163	Total Charges	133,902,933		Average Wages	25.41
Fixed Assets	23,741,863	Contract Allowance	80,074,049	59.8%	Medicare Part A	5.5%
Other Assets	13,476,517	Operating Revenue	53,828,884	40.2%	Medicare Part B	4.5%
Total Assets	48,895,543	Operating Expense	62,000,353	115.2%	Current Ratio	1.6
Current Liabilities	7,239,175	Operating Margin	-8,171,469	-15.2%	Days to Collect	49.4
Long Term Liabilities	22,263,962	Other Income	7,233,752	13.4%	Avg Payment Days	33.7
Total Equity	19,392,406	Other Expense	0	0.0%	Depreciation Rate	3.6%
Total Liab. and Equity	48,895,543	Net Profit or Loss	(937,717)	-1.7%	Return on Equity	-4.8%

Selected Revenue Departments

Revenue Ranking - 2,723

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,066	5,059,783	3,070,445	1.647899
31	Intensive Care Unit	2,762	1,348,951	1,641,238	0.821911
50	Operating Room	2,516	5,059,193	23,034,278	0.219638
52	Labor Room and Delivery Room	2,108	726,795	803,500	0.904536
91	Emergency Department	2,644	3,603,084	13,476,488	0.267361

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,067	846,008	02 Capital Cost - Movable Equip	2,362	1,876,793
04 Employee Benefits	1,841	7,329,621	05 Administrative and General	2,929	6,926,035
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,734	1,289,073
08/09 Laundry / Housekeeping	2,770	895,273	10/11 Dietary and Cafeteria	3,030	761,979
13 Nursing Administration	3,558	398,449	14 Central Service and Supply	1,691	464,677
15 Pharmacy	0	0	16 Medical Records	2,162	929,286
17 Social Services	1,998	203,598	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231318 NORTHSTAR HEALTH SYSTEM			Nonprofit - Other				
1400 W ICE LAKE ROAD		12/31/2013 365 Days Settled		General Short Term			
IRON RIVER, MI 49935				CR Beds 22	POS Beds 0		
IRON		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	38.3%		
				Length of Stay	4.7		
Balance Sheet		Income Statement					
Current Assets	11,358,745	Total Charges	56,889,537	Average Wages	27.69		
Fixed Assets	20,238,482	Contract Allowance	24,097,464	42.4%	Medicare Part A	0.0%	
Other Assets	3,833,660	Operating Revenue	32,792,073	57.6%	Medicare Part B	18.1%	
Total Assets	35,430,887	Operating Expense	37,458,348	114.2%	Current Ratio	1.5	
Current Liabilities	7,737,671	Operating Margin	-4,666,275	-14.2%	Days to Collect	227.5	
Long Term Liabilities	22,170,253	Other Income	2,576,668	7.9%	Avg Payment Days	56.6	
Total Equity	5,522,963	Other Expense	10,309	0.0%	Depreciation Rate	4.6%	
Total Liab. and Equity	35,430,887	Net Profit or Loss	(2,099,916)	-6.4%	Return on Equity	-38.0%	
Selected Revenue Departments			Revenue Ranking - 3,357				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	3,437	7,143,960	4,380,796	1.630745		
31	Intensive Care Unit	3,136	472,770	139,695	3.384302		
50	Operating Room	3,380	2,064,992	1,698,048	1.216098		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	2,732	3,420,907	2,844,936	1.202455		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
01	Capital Cost - Buildings	2,805	1,957,957	02	Capital Cost - Movable Equip	4,312	339,063
04	Employee Benefits	2,651	3,627,984	05	Administrative and General	4,037	3,504,031
06	Maintenance and Repairs	0	0	07	Operation of Plant	2,548	1,484,696
08/09	Laundry / Housekeeping	2,683	957,212	10/11	Dietary and Cafeteria	3,957	474,411
13	Nursing Administration	4,845	123,753	14	Central Service and Supply	2,384	192,127
15	Pharmacy	1,121	2,695,318	16	Medical Records	2,766	603,085
17	Social Services	2,070	186,074	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230301 OAKLAND REGIONAL HOSPITAL

Proprietary - Corporation

22401 FOSTER WINTER DRIVE

12/31/2013 365 Days Settled

General Short Term

SOUTHFIELD, MI 48075

CR Beds 30 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 23.6%

Balance Sheet

Income Statement

Length of Stay 5.7

Current Assets	8,586,823	Total Charges	107,900,780	Average Wages	26.66
Fixed Assets	7,515,271	Contract Allowance	77,079,005	71.4% Medicare Part A	8.5%
Other Assets	0	Operating Revenue	30,821,775	28.6% Medicare Part B	10.3%
Total Assets	16,102,094	Operating Expense	30,556,708	99.1% Current Ratio	1.1
Current Liabilities	7,829,939	Operating Margin	265,067	0.9% Days to Collect	361.5
Long Term Liabilities	6,942,304	Other Income	1,795,014	5.8% Avg Payment Days	32.6
Total Equity	1,329,851	Other Expense	0	0.0% Depreciation Rate	9.2%
Total Liab. and Equity	16,102,094	Net Profit or Loss	2,060,081	6.7% Return on Equity	154.9%

Selected Revenue Departments

Revenue Ranking - 3,447

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,239	2,541,888	2,516,475	1.010099
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,033	7,482,581	61,687,812	0.121298
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,945	1,779,569	02 Capital Cost - Movable Equip	2,293	1,992,803
04 Employee Benefits	3,369	2,170,300	05 Administrative and General	3,977	3,639,580
06 Maintenance and Repairs	0	0	07 Operation of Plant	3,305	869,981
08/09 Laundry / Housekeeping	3,338	614,998	10/11 Dietary and Cafeteria	2,842	851,730
13 Nursing Administration	4,502	167,066	14 Central Service and Supply	0	0
15 Pharmacy	2,023	1,032,379	16 Medical Records	4,369	214,211
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Sample Hospital reports from the Halmanac.com website.

230217 OAKLAWN HOSPITAL			Nonprofit - Other			
200 N MADISON		6/30/2013 365 Days Settled		General Short Term		
MARSHALL, MI 49068				CR Beds 66 POS Beds 0		
CALHOUN		Key Performance Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	47.2%	
				Length of Stay	3.4	
				Average Wages	32.26	
				68.5% Medicare Part A	10.0%	
				31.5% Medicare Part B	6.4%	
				106.5% Current Ratio	5.0	
				-6.5% Days to Collect	124.2	
				11.0% Avg Payment Days	30.6	
				0.6% Depreciation Rate	4.4%	
				3.9% Return on Equity	5.4%	
Balance Sheet						
			Income Statement			
Current Assets	59,478,176	Total Charges	335,445,568			
Fixed Assets	103,049,662	Contract Allowance	229,727,275			
Other Assets	10,463,034	Operating Revenue	105,718,293			
Total Assets	172,990,872	Operating Expense	112,540,580			
Current Liabilities	11,927,488	Operating Margin	-6,822,287			
Long Term Liabilities	84,496,840	Other Income	11,594,624			
Total Equity	76,566,544	Other Expense	660,341			
Total Liab. and Equity	172,990,872	Net Profit or Loss	4,111,996			
Selected Revenue Departments						
				Revenue Ranking -		1,914
Line	Line Description	Rank	Cost	Charges	Ratio	
30	Adults and Pediatrics - General Care	1,916	19,931,826	28,816,836	0.691673	
31	Intensive Care Unit	1,903	3,665,753	4,815,359	0.761263	
50	Operating Room	1,529	11,675,319	55,361,631	0.210892	
52	Labor Room and Delivery Room	1,563	1,749,981	6,093,993	0.287165	
91	Emergency Department	2,264	4,707,127	21,788,070	0.216041	
General Service Cost by Line						
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense	
01 Capital Cost - Buildings	1,118	6,978,947	02 Capital Cost - Movable Equip	1,943	2,761,528	
04 Employee Benefits	1,123	14,475,966	05 Administrative and General	2,284	11,134,229	
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,648	2,978,092	
08/09 Laundry / Housekeeping	1,892	1,679,540	10/11 Dietary and Cafeteria	2,142	1,305,089	
13 Nursing Administration	1,294	1,835,568	14 Central Service and Supply	0	0	
15 Pharmacy	1,615	1,618,738	16 Medical Records	1,753	1,265,278	
17 Social Services	591	1,543,807	18 Other General Service Cost	0	0	
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0	

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230142 OAKWOOD ANNAPOLIS HOSPITAL

Nonprofit - Other

33155 ANNAPOLIS AVE

12/31/2013 365 Days Reopened

General Short Term

WAYNE, MI 48184

CR Beds 155 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 53.1%

Length of Stay 4.2

Balance Sheet

Income Statement

Average Wages 28.19

Current Assets 1,877,675

Total Charges 490,691,252

73.8% Medicare Part A 25.4%

Fixed Assets 27,785,509

Contract Allowance 362,105,356

26.2% Medicare Part B 6.2%

Other Assets 0

Operating Revenue 128,585,896

101.8% Current Ratio 1.5

Total Assets 29,663,184

Operating Expense 130,910,452

-1.8% Days to Collect 380.3

Current Liabilities 1,268,936

Operating Margin -2,324,556

3.1% Avg Payment Days 3.5

Long Term Liabilities 0

Other Income 3,962,063

1.2% Depreciation Rate 6.3%

Total Equity 28,394,248

Other Expense 1,509,322

0.1% Return on Equity 0.5%

Total Liab. and Equity 29,663,184

Net Profit or Loss 128,185

Selected Revenue Departments

Revenue Ranking - 1,684

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,467	28,026,954	54,891,898	0.510585
31	Intensive Care Unit	1,338	6,365,054	15,808,664	0.402631
50	Operating Room	1,952	8,077,250	51,775,316	0.156006
52	Labor Room and Delivery Room	805	5,033,896	9,930,731	0.506901
91	Emergency Department	554	18,135,434	109,726,909	0.165278

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,172	3,007,526	02 Capital Cost - Movable Equip	1,638	3,828,124
04 Employee Benefits	1,300	12,228,956	05 Administrative and General	1,721	18,053,837
06 Maintenance and Repairs	2,056	98,308	07 Operation of Plant	1,220	4,315,409
08/09 Laundry / Housekeeping	1,755	1,868,327	10/11 Dietary and Cafeteria	1,510	1,905,233
13 Nursing Administration	549	3,822,469	14 Central Service and Supply	1,864	368,424
15 Pharmacy	1,266	2,345,300	16 Medical Records	2,098	971,483
17 Social Services	1,898	235,658	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	667	3,126,845

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Sample Hospital reports from the Halmanac.com website.

230270 OAKWOOD HERITAGE HOSPITAL

Nonprofit - Other

10000 TELEGRAPH ROAD

12/31/2013 365 Days Reopened

General Short Term

TAYLOR, MI 48180

CR Beds 86 POS Beds 0

WAYNE

Key Performance Ind.

WPS MI

Occupancy Rate 58.8%

Balance Sheet

Income Statement

Length of Stay 4.3

Current Assets	9,431,276	Total Charges	422,298,886		Average Wages	26.61
Fixed Assets	44,081,962	Contract Allowance	302,771,496	71.7%	Medicare Part A	18.7%
Other Assets	0	Operating Revenue	119,527,390	28.3%	Medicare Part B	4.1%
Total Assets	53,513,238	Operating Expense	129,664,660	108.5%	Current Ratio	7.6
Current Liabilities	1,248,932	Operating Margin	-10,137,270	-8.5%	Days to Collect	363.1
Long Term Liabilities	480,787	Other Income	3,980,382	3.3%	Avg Payment Days	3.4
Total Equity	51,783,519	Other Expense	-2,316,593	-1.9%	Depreciation Rate	8.3%
Total Liab. and Equity	53,513,238	Net Profit or Loss	(3,840,295)	-3.2%	Return on Equity	-7.4%

Selected Revenue Departments

Revenue Ranking - 1,768

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,093	17,548,575	35,243,981	0.497917
31	Intensive Care Unit	1,483	5,557,957	16,074,804	0.345756
50	Operating Room	1,580	11,063,174	47,163,576	0.234570
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	1,394	8,711,486	64,304,467	0.135472

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,877	3,657,721	02 Capital Cost - Movable Equip	1,252	5,590,258
04 Employee Benefits	1,354	11,657,569	05 Administrative and General	1,672	18,818,625
06 Maintenance and Repairs	1,872	245,925	07 Operation of Plant	1,308	3,980,715
08/09 Laundry / Housekeeping	1,759	1,863,429	10/11 Dietary and Cafeteria	1,111	2,520,180
13 Nursing Administration	663	3,310,605	14 Central Service and Supply	1,533	562,843
15 Pharmacy	1,466	1,914,447	16 Medical Records	1,602	1,416,408
17 Social Services	2,442	99,787	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	517	5,430,554

All Providers

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Sample Hospital reports from the Halmanac.com website.

230020 OAKWOOD HOSPITAL AND MEDICAL CENTER

Nonprofit - Other

18101 OAKWOOD BLVD

12/31/2013 365 Days Audited

General Short Term

DEARBORN, MI 48124

CR Beds 547 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 67.7%

Balance Sheet

Income Statement

Length of Stay 5.2

Current Assets	48,902,496	Total Charges	2,122,201,082		Average Wages	29.56
Fixed Assets	133,156,606	Contract Allowance	1,524,667,282	71.8%	Medicare Part A	24.4%
Other Assets	4,124,399	Operating Revenue	597,533,800	28.2%	Medicare Part B	5.3%
Total Assets	186,183,501	Operating Expense	570,789,502	95.5%	Current Ratio	2.4
Current Liabilities	20,288,793	Operating Margin	26,744,298	4.5%	Days to Collect	331.9
Long Term Liabilities	189,766,200	Other Income	12,228,687	2.0%	Avg Payment Days	4.1
Total Equity	-23,871,492	Other Expense	2,975,014	0.5%	Depreciation Rate	5.6%
Total Liab. and Equity	186,183,501	Net Profit or Loss	35,997,971	6.0%	Return on Equity	-150.8%

Selected Revenue Departments

Revenue Ranking - 254

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	213	107,704,987	257,877,984	0.417659
31	Intensive Care Unit	1,125	7,968,292	26,335,748	0.302566
50	Operating Room	273	42,532,585	242,775,031	0.175193
52	Labor Room and Delivery Room	136	13,537,369	50,017,697	0.270652
91	Emergency Department	187	31,588,130	192,446,011	0.164140

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	342	17,968,508	02 Capital Cost - Movable Equip	297	16,126,517
04 Employee Benefits	263	48,226,605	05 Administrative and General	333	75,794,543
06 Maintenance and Repairs	0	0	07 Operation of Plant	234	13,887,951
08/09 Laundry / Housekeeping	279	7,947,738	10/11 Dietary and Cafeteria	186	6,503,666
13 Nursing Administration	85	11,606,784	14 Central Service and Supply	608	2,122,430
15 Pharmacy	231	10,966,166	16 Medical Records	331	4,662,684
17 Social Services	1,186	599,696	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	291	13,360,139

All Providers

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Sample Hospital reports from the Halmanac.com website.

230176 OAKWOOD SOUTHSORE MEDICAL CENTER				Nonprofit - Other			
5450 FORT STREET		12/31/2013 365 Days Settled		General Short Term			
TRENTON, MI 48183				CR Beds 165	POS Beds 0		
WAYNE		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	47.3%		
				Length of Stay	3.9		
Balance Sheet		Income Statement					
Current Assets	10,435,017	Total Charges	527,037,351	Average Wages	28.89		
Fixed Assets	58,598,742	Contract Allowance	379,170,377	71.9% Medicare Part A	22.6%		
Other Assets	3,210,948	Operating Revenue	147,866,974	28.1% Medicare Part B	6.3%		
Total Assets	<u>72,244,707</u>	Operating Expense	<u>138,611,846</u>	93.7% Current Ratio	4.4		
Current Liabilities	2,362,832	Operating Margin	9,255,128	6.3% Days to Collect	268.3		
Long Term Liabilities	26,950,793	Other Income	3,856,018	2.6% Avg Payment Days	6.2		
Total Equity	42,931,082	Other Expense	886,278	0.6% Depreciation Rate	8.8%		
Total Liab. and Equity	<u>72,244,707</u>	Net Profit or Loss	<u>12,224,868</u>	8.3% Return on Equity	28.5%		
Selected Revenue Departments				Revenue Ranking - 1,521			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	1,724	22,902,589	62,953,477	0.363802		
31	Intensive Care Unit	1,266	6,866,537	14,940,712	0.459586		
50	Operating Room	883	19,829,531	122,093,507	0.162413		
52	Labor Room and Delivery Room	959	4,200,309	6,646,613	0.631947		
91	Emergency Department	1,277	9,477,100	71,808,590	0.131977		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	1,213	6,341,477	02	Capital Cost - Movable Equip	1,067	6,534,356
04	Employee Benefits	1,428	10,965,598	05	Administrative and General	1,710	18,180,149
06	Maintenance and Repairs	0	0	07	Operation of Plant	1,451	3,486,286
08/09	Laundry / Housekeeping	1,784	1,838,688	10/11	Dietary and Cafeteria	1,646	1,752,944
13	Nursing Administration	732	3,092,696	14	Central Service and Supply	1,949	332,182
15	Pharmacy	1,554	1,734,223	16	Medical Records	2,049	1,004,254
17	Social Services	2,341	119,467	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	565	4,551,484

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Sample Hospital reports from the Halmanac.com website.

230133 OTSEGO MEMORIAL HOSPITAL			Nonprofit - Other		
825 N CENTER AVE		12/31/2013 365 Days Reopened		General Short Term	
GAYLORD, MI 49735				CR Beds 42	POS Beds 0
OTSEGO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	35.9%
				Length of Stay	3.6
Balance Sheet		Income Statement			
Current Assets	8,153,131	Total Charges	136,416,141	Average Wages	32.37
Fixed Assets	28,172,125	Contract Allowance	62,063,743	45.5%	Medicare Part A 10.3%
Other Assets	18,701,070	Operating Revenue	74,352,398	54.5%	Medicare Part B 7.5%
Total Assets	<u>55,026,326</u>	Operating Expense	76,453,478	102.8%	Current Ratio 0.9
Current Liabilities	8,883,117	Operating Margin	-2,101,080	-2.8%	Days to Collect 120.1
Long Term Liabilities	19,719,820	Other Income	4,444,250	6.0%	Avg Payment Days 27.9
Total Equity	<u>26,423,389</u>	Other Expense	0	0.0%	Depreciation Rate 5.0%
Total Liab. and Equity	<u>55,026,326</u>	Net Profit or Loss	<u>2,343,170</u>	3.2%	Return on Equity 8.9%
Selected Revenue Departments			Revenue Ranking - 2,314		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,554	3,817,776	5,126,833	0.744666
31	Intensive Care Unit	2,743	1,395,685	1,766,745	0.789975
50	Operating Room	2,491	5,143,221	10,109,891	0.508732
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,453	2,204,264	7,528,316	0.292796
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	2,082	3,183,803	02	Capital Cost - Movable Equip 2,260 2,078,870
04	Employee Benefits	1,559	9,756,798	05	Administrative and General 2,881 7,115,761
06	Maintenance and Repairs	0	0	07	Operation of Plant 2,458 1,588,251
08/09	Laundry / Housekeeping	2,958	791,399	10/11	Dietary and Cafeteria 3,316 652,009
13	Nursing Administration	3,940	282,522	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 2,335 827,889
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

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Sample Hospital reports from the Halmanac.com website.

231300 PAUL OLIVER MEMORIAL HOSPITAL				Nonprofit - Other	
224 PARK AVENUE		6/30/2013 365 Days Settled		General Short Term	
FRANKFORT, MI 49635				CR Beds 8	POS Beds 0
BENZIE		Key Performace Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	0.7%
				Length of Stay	7.0
Balance Sheet		Income Statement			
Current Assets	6,950,751	Total Charges	25,983,776	Average Wages	19.62
Fixed Assets	6,648,018	Contract Allowance	10,006,801	38.5% Medicare Part A	0.0%
Other Assets	6,995,017	Operating Revenue	15,976,975	61.5% Medicare Part B	16.5%
Total Assets	<u>20,593,786</u>	Operating Expense	<u>15,208,774</u>	95.2% Current Ratio	4.9
Current Liabilities	1,430,784	Operating Margin	768,201	4.8% Days to Collect	63.9
Long Term Liabilities	0	Other Income	509,003	3.2% Avg Payment Days	24.1
Total Equity	<u>19,163,002</u>	Other Expense	0	0.0% Depreciation Rate	4.5%
Total Liab. and Equity	<u>20,593,786</u>	Net Profit or Loss	<u>1,277,204</u>	8.0% Return on Equity	6.7%
Selected Revenue Departments				Revenue Ranking - 4,521	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	6,077	828,385	17,003	48.719932
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,234	621,442	1,141,056	0.544620
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,730	1,856,194	3,426,257	0.541756
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,194	330,368	02	Capital Cost - Movable Equip
04	Employee Benefits	3,675	1,775,602	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	4,707	261,532	10/11	Dietary and Cafeteria
13	Nursing Administration	4,689	141,537	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	2,913	41,819	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Sample Hospital reports from the Halmanac.com website.

230040 PENNOCK HOSPITAL			Nonprofit - Other		
1009 W GREEN ST		9/30/2013 365 Days Settled		General Short Term	
HASTINGS, MI 49058				CR Beds 82	POS Beds 0
BARRY		Key Performace Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	29.1%
				Length of Stay	3.8
Balance Sheet		Income Statement			
Current Assets	11,487,891	Total Charges	142,907,746	Average Wages	26.40
Fixed Assets	24,129,367	Contract Allowance	89,488,532	62.6%	Medicare Part A 13.7%
Other Assets	62,221,218	Operating Revenue	53,419,214	37.4%	Medicare Part B 5.5%
Total Assets	<u>97,838,476</u>	Operating Expense	<u>57,088,177</u>	106.9%	Current Ratio 1.4
Current Liabilities	8,124,536	Operating Margin	-3,668,963	-6.9%	Days to Collect 224.4
Long Term Liabilities	5,775,489	Other Income	8,024,709	15.0%	Avg Payment Days 33.2
Total Equity	<u>83,938,451</u>	Other Expense	0	0.0%	Depreciation Rate 8.9%
Total Liab. and Equity	<u>97,838,476</u>	Net Profit or Loss	<u>4,355,746</u>	8.2%	Return on Equity 5.2%
Selected Revenue Departments			Revenue Ranking - 2,736		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,689	6,215,689	8,047,296	0.772395
31	Intensive Care Unit	2,633	1,653,562	3,505,349	0.471725
50	Operating Room	2,427	5,418,605	23,320,901	0.232350
52	Labor Room and Delivery Room	1,602	1,649,363	1,295,951	1.272705
91	Emergency Department	2,724	3,437,883	12,868,310	0.267159
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,611	4,517,608	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	1,817	7,497,408	05 Administrative and General	2,915	6,981,057
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,369	1,713,637
08/09 Laundry / Housekeeping	2,939	801,381	10/11 Dietary and Cafeteria	3,422	622,118
13 Nursing Administration	2,616	746,378	14 Central Service and Supply	0	0
15 Pharmancy	0	0	16 Medical Records	2,577	697,972
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

234006 PINE REST CHRISTIAN MENTAL HEALTH SERVICES				Nonprofit - Other	
300 - 68TH STREET, SE		6/30/2013 365 Days Settled		Psychiatric	
GRAND RAPIDS, MI 49548				CR Beds 56	POS Beds 0
KENT		Key Performance Ind.			
TRAVELERS (NEW YORK)				Occupancy Rate	82.8%
				Length of Stay	9.2
Balance Sheet		Income Statement			
Current Assets	10,675,048	Total Charges	89,585,635	Average Wages	
Fixed Assets	30,202,001	Contract Allowance	24,392,415	27.2%	Medicare Part A 0.0%
Other Assets	60,101,750	Operating Revenue	65,193,220	72.8%	Medicare Part B 1.8%
Total Assets	<u>100,978,799</u>	Operating Expense	91,162,327	139.8%	Current Ratio 1.8
Current Liabilities	5,893,078	Operating Margin	-25,969,107	-39.8%	Days to Collect 59.4
Long Term Liabilities	11,797,685	Other Income	30,974,085	47.5%	Avg Payment Days 19.9
Total Equity	83,288,036	Other Expense	0	0.0%	Depreciation Rate 1.2%
Total Liab. and Equity	<u>100,978,799</u>	Net Profit or Loss	<u>5,004,978</u>	7.7%	Return on Equity 6.0%
Selected Revenue Departments				Revenue Ranking - 2,491	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,441	13,797,948	24,124,632	0.571944
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	74	17,400,615	29,802,118	0.583872
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,977	49,978	02	Capital Cost - Movable Equip 3,090 952,214
04	Employee Benefits	1,562	9,736,511	05	Administrative and General 3,702 4,186,780
06	Maintenance and Repairs	0	0	07	Operation of Plant 2,143 1,997,117
08/09	Laundry / Housekeeping	4,737	257,268	10/11	Dietary and Cafeteria 4,279 403,031
13	Nursing Administration	0	0	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 3,280 416,552
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

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Sample Hospital reports from the Halmanac.com website.

230216 PORT HURON HOSPITAL			Nonprofit - Other		
1221 PINE GROVE AVE		6/30/2013 365 Days Reopened		General Short Term	
PORT HURON, MI 48060				CR Beds 147	POS Beds 0
SAINT CLAIR		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.0%
				Length of Stay	3.9
Balance Sheet		Income Statement			
Current Assets	83,753,749	Total Charges	488,655,072	Average Wages	28.60
Fixed Assets	46,444,016	Contract Allowance	329,807,676	67.5% Medicare Part A	23.3%
Other Assets	21,857,428	Operating Revenue	158,847,396	32.5% Medicare Part B	7.5%
Total Assets	152,055,193	Operating Expense	154,797,029	97.5% Current Ratio	2.7
Current Liabilities	30,877,297	Operating Margin	4,050,367	2.5% Days to Collect	14.3
Long Term Liabilities	47,265,150	Other Income	8,604,436	5.4% Avg Payment Days	31.3
Total Equity	73,912,746	Other Expense	0	0.0% Depreciation Rate	5.3%
Total Liab. and Equity	152,055,193	Net Profit or Loss	12,654,803	8.0% Return on Equity	17.1%
Selected Revenue Departments			Revenue Ranking - 1,424		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,307	32,425,253	51,889,007	0.624896
31	Intensive Care Unit	1,415	5,995,435	9,873,892	0.607201
50	Operating Room	952	19,014,694	57,246,443	0.332155
52	Labor Room and Delivery Room	1,292	2,608,480	5,554,980	0.469575
91	Emergency Department	1,478	8,231,811	40,889,204	0.201320
General Service Cost by Line					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,967	3,460,192	02 Capital Cost - Movable Equip	1,245	5,620,202
04 Employee Benefits	1,058	15,722,215	05 Administrative and General	1,138	29,401,705
06 Maintenance and Repairs	464	4,486,598	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	1,472	2,298,265	10/11 Dietary and Cafeteria	1,377	2,087,822
13 Nursing Administration	405	4,751,218	14 Central Service and Supply	1,254	801,848
15 Pharmacy	0	0	16 Medical Records	855	2,587,231
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230108 PORTAGE HEALTH HOSPITAL			Proprietary - Other		
500 CAMPUS DRIVE		6/30/2013 365 Days Settled		General Short Term	
HANCOCK, MI 49930		11/30/2013 153 Days Reopened		CR Beds 36	POS Beds 0
HOUGHTON			Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES			Occupancy Rate	46.4%	
			Length of Stay	4.3	
Balance Sheet		Income Statement		Average Wages	30.03
Current Assets	15,138,971	Total Charges	58,395,253	41.8%	Medicare Part A
Fixed Assets	43,282,064	Contract Allowance	24,437,648	58.2%	Medicare Part B
Other Assets	40,911,927	Operating Revenue	33,957,605	109.2%	Current Ratio
Total Assets	99,332,962	Operating Expense	37,090,952	-9.2%	Days to Collect
Current Liabilities	4,902,297	Operating Margin	-3,133,347	16.1%	Avg Payment Days
Long Term Liabilities	23,049,938	Other Income	5,475,901	0.0%	Depreciation Rate
Total Equity	71,380,727	Other Expense	0	6.9%	Return on Equity
Total Liab. and Equity	99,332,962	Net Profit or Loss	2,342,554		
Selected Revenue Departments			Revenue Ranking - 2,687		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,600	2,900,780	2,233,483	1.298770
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,343	2,318,908	4,363,953	0.531378
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,444	1,051,604	3,026,642	0.347449
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	2,491	992,980	02	Capital Cost - Movable Equip
04	Employee Benefits	1,787	3,823,546	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	3,347	72,797	10/11	Dietary and Cafeteria
13	Nursing Administration	1,612	476,095	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	2,626	34,371	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Sample Hospital reports from the Halmanac.com website.

230108 PORTAGE HEALTH HOSPITAL			Proprietary - Other		
500 CAMPUS DRIVE		6/30/2013 365 Days Settled		General Short Term	
HANCOCK, MI 49930		11/30/2013 153 Days Reopened		CR Beds 36	POS Beds 0
HOUGHTON			Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES			Occupancy Rate	39.6%	
			Length of Stay	3.6	
Balance Sheet		Income Statement		Average Wages	30.03
Current Assets	21,199,941	Total Charges	134,009,615	41.0%	Medicare Part A
Fixed Assets	44,512,571	Contract Allowance	54,981,487	59.0%	Medicare Part B
Other Assets	36,016,124	Operating Revenue	79,028,128	100.2%	Current Ratio
Total Assets	<u>101,728,636</u>	Operating Expense	<u>79,153,935</u>	-0.2%	Days to Collect
Current Liabilities	7,644,280	Operating Margin	-125,807	9.3%	Avg Payment Days
Long Term Liabilities	25,046,183	Other Income	7,314,650	0.0%	Depreciation Rate
Total Equity	<u>69,038,173</u>	Other Expense	0	9.1%	Return on Equity
Total Liab. and Equity	<u>101,728,636</u>	Net Profit or Loss	<u>7,188,843</u>		
Selected Revenue Departments			Revenue Ranking - 2,687		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,600	6,493,390	5,472,121	1.186631
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,343	5,800,543	10,918,541	0.531256
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,444	2,217,070	7,131,388	0.310889
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	2,491	2,419,804	02	Capital Cost - Movable Equip
04	Employee Benefits	1,787	7,690,189	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	3,347	607,728	10/11	Dietary and Cafeteria
13	Nursing Administration	1,612	1,435,503	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	2,626	71,434	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Sample Hospital reports from the Halmanac.com website.

231334 PROMEDICA HERRICK HOSPITAL			Nonprofit - Other		
500 E POTTAWATAMIE STREET		12/31/2013 365 Days Settled	Other		
TECUMSEH, MI 49286			CR Beds 22	POS Beds 0	
LENAWEE			Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES			Occupancy Rate	34.7%	
			Length of Stay	3.7	
			Average Wages		
			66.6%	Medicare Part A	0.0%
			33.4%	Medicare Part B	4.7%
			100.2%	Current Ratio	1.5
			-0.2%	Days to Collect	296.8
			4.8%	Avg Payment Days	17.6
			0.0%	Depreciation Rate	5.3%
			4.6%	Return on Equity	2.2%

Balance Sheet		Income Statement			
Current Assets	11,612,271	Total Charges	112,208,894		
Fixed Assets	19,920,694	Contract Allowance	74,676,337	66.6%	
Other Assets	69,540,840	Operating Revenue	37,532,557	33.4%	
Total Assets	101,073,805	Operating Expense	37,603,671	100.2%	
Current Liabilities	7,838,033	Operating Margin	-71,114	-0.2%	
Long Term Liabilities	13,657,958	Other Income	1,804,519	4.8%	
Total Equity	79,577,814	Other Expense	0	0.0%	
Total Liab. and Equity	101,073,805	Net Profit or Loss	1,733,405	4.6%	

Selected Revenue Departments			Revenue Ranking - 3,192		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,449	4,036,307	4,004,873	1.007849
31	Intensive Care Unit	2,868	1,148,715	1,438,941	0.798306
50	Operating Room	3,034	3,169,680	21,119,195	0.150085
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,805	3,256,894	17,189,732	0.189467

General Service Cost by Line			General Service Cost by Line				
Rank	Expense	Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	3,556	1,207,304	02	Capital Cost - Movable Equip	2,424	1,781,316
04	Employee Benefits	3,003	2,785,471	05	Administrative and General	2,800	7,577,041
06	Maintenance and Repairs	1,539	541,025	07	Operation of Plant	3,042	1,039,774
08/09	Laundry / Housekeeping	3,225	659,570	10/11	Dietary and Cafeteria	3,653	545,818
13	Nursing Administration	3,335	472,974	14	Central Service and Supply	2,836	108,956
15	Pharmacy	2,498	627,024	16	Medical Records	4,512	194,880
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230019 PROVIDENCE HOSPITAL AND MEDICAL CENTERS

Nonprofit - Other

16001 W NINE MILE RD

6/30/2013 365 Days Audited

General Short Term

SOUTHFIELD, MI 48075

CR Beds 455 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 74.3%

Balance Sheet

Income Statement

Length of Stay 4.5

Current Assets	115,985,977	Total Charges	1,647,294,216	Average Wages	32.21
Fixed Assets	332,296,550	Contract Allowance	1,028,515,024	62.4% Medicare Part A	23.5%
Other Assets	442,258,615	Operating Revenue	618,779,192	37.6% Medicare Part B	6.0%
Total Assets	890,541,142	Operating Expense	603,852,688	97.6% Current Ratio	1.8
Current Liabilities	66,100,277	Operating Margin	14,926,504	2.4% Days to Collect	275.0
Long Term Liabilities	186,270,423	Other Income	19,038,085	3.1% Avg Payment Days	1.4
Total Equity	638,170,442	Other Expense	-9,037,591	-1.5% Depreciation Rate	3.1%
Total Liab. and Equity	890,541,142	Net Profit or Loss	43,002,180	6.9% Return on Equity	6.7%

Selected Revenue Departments

Revenue Ranking - 242

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	309	88,261,683	186,206,224	0.474000
31	Intensive Care Unit	556	14,919,830	30,774,178	0.484817
50	Operating Room	135	61,975,035	235,189,402	0.263511
52	Labor Room and Delivery Room	55	18,764,787	35,645,484	0.526428
91	Emergency Department	272	26,848,768	144,129,909	0.186282

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	597	12,336,592	02 Capital Cost - Movable Equip	397	13,703,302
04 Employee Benefits	415	36,189,261	05 Administrative and General	236	94,393,492
06 Maintenance and Repairs	410	5,047,803	07 Operation of Plant	105	20,222,874
08/09 Laundry / Housekeeping	207	9,459,685	10/11 Dietary and Cafeteria	187	6,495,891
13 Nursing Administration	428	4,560,232	14 Central Service and Supply	230	4,420,928
15 Pharmacy	180	13,077,488	16 Medical Records	886	2,522,375
17 Social Services	846	974,300	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	273	14,521,490

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

233027 REHABILITATION INSTITUTE OF MICHIGAN

Proprietary - Corporation

261 MACK BLVD

10/31/2013 365 Days Reopened

Rehabilitation

DETROIT, MI 48201

CR Beds 94 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 65.2%

Balance Sheet

Income Statement

Length of Stay 15.7

Current Assets	15,991,138	Total Charges	139,954,345	Average Wages	28.98
Fixed Assets	25,001,118	Contract Allowance	67,300,825	48.1%	Medicare Part A 0.0%
Other Assets	8,620	Operating Revenue	72,653,520	51.9%	Medicare Part B 0.2%
Total Assets	41,000,876	Operating Expense	82,900,292	114.1%	Current Ratio 4.3
Current Liabilities	3,747,134	Operating Margin	-10,246,772	-14.1%	Days to Collect 119.9
Long Term Liabilities	26,701,192	Other Income	6,656,763	9.2%	Avg Payment Days 18.2
Total Equity	10,552,550	Other Expense	0	0.0%	Depreciation Rate 6.6%
Total Liab. and Equity	41,000,876	Net Profit or Loss	(3,590,009)	-4.9%	Return on Equity -34.0%

Selected Revenue Departments

Revenue Ranking - 2,352

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,503	27,281,643	33,397,267	0.816883
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,469	372,237	888,952	0.418737
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,610	2,216,887	02 Capital Cost - Movable Equip	2,860	1,164,778
04 Employee Benefits	1,738	7,989,500	05 Administrative and General	1,662	18,969,000
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,573	3,185,035
08/09 Laundry / Housekeeping	1,640	2,048,517	10/11 Dietary and Cafeteria	2,533	1,013,644
13 Nursing Administration	1,916	1,143,711	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	1,896	1,126,628
17 Social Services	1,191	591,687	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	863	1,611,457

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Sample Hospital reports from the Halmanac.com website.

233029 ROGERS CITY REHABILITATION HOSPITAL				Proprietary - Corporation	
555 N BRADLEY HIGHWAY		11/1/2013 305 Days Settled		Rehabilitation	
ROGERS CITY, MI 49779				CR Beds 28	POS Beds 0
PRESQUE ISLE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	18.6%
				Length of Stay	12.9
Balance Sheet		Income Statement			
Current Assets	134,343	Total Charges	3,124,671	Average Wages	22.99
Fixed Assets	3,575,499	Contract Allowance	1,025,763	32.8%	Medicare Part A 0.0%
Other Assets	2,154,824	Operating Revenue	2,098,908	67.2%	Medicare Part B 0.0%
Total Assets	5,864,666	Operating Expense	3,451,981	164.5%	Current Ratio 0.1
Current Liabilities	2,384,840	Operating Margin	-1,353,073	-64.5%	Days to Collect 50.0
Long Term Liabilities	3,813,933	Other Income	221,851	10.6%	Avg Payment Days 6.6
Total Equity	-334,107	Other Expense	0	0.0%	Depreciation Rate 1.2%
Total Liab. and Equity	5,864,666	Net Profit or Loss	(1,131,222)	-53.9%	Return on Equity 338.6%
Selected Revenue Departments				Revenue Ranking - 5,901	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,487	2,166,126	1,329,237	1.629601
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	5,599	180,958	02 Capital Cost - Movable Equip	5,458	44,272
04 Employee Benefits	5,399	339,359	05 Administrative and General	5,974	584,608
06 Maintenance and Repairs	2,141	26,557	07 Operation of Plant	5,369	102,998
08/09 Laundry / Housekeeping	5,778	95,034	10/11 Dietary and Cafeteria	5,977	70,103
13 Nursing Administration	5,393	67,573	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	5,853	15,799
17 Social Services	0	0	18 Other General Service Cost	664	33,209
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230069 SAINT JOSEPH MERCY LIVINGSTON HOSPITAL

Nonprofit - Church

620 BYRON RD

6/30/2013 365 Days Audited

General Short Term

HOWELL, MI 48843

CR Beds 53 POS Beds 0

LIVINGSTON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 47.2%

Balance Sheet

Income Statement

Length of Stay 3.1

Current Assets 133,135,101

Total Charges 332,193,527

Average Wages 30.86

Fixed Assets 45,388,406

Contract Allowance 225,979,239

68.0% Medicare Part A 13.3%

Other Assets 2,996,705

Operating Revenue 106,214,288

32.0% Medicare Part B 7.9%

Total Assets 181,520,212

Operating Expense 108,962,753

102.6% Current Ratio 2.3

Current Liabilities 57,539,419

Operating Margin -2,748,465

-2.6% Days to Collect 615.8

Long Term Liabilities 28,059,333

Other Income 6,222,780

5.9% Avg Payment Days 18.5

Total Equity 95,921,460

Other Expense 175,096

0.2% Depreciation Rate 0.0%

Total Liab. and Equity 181,520,212

Net Profit or Loss 3,299,219

3.1% Return on Equity 3.4%

Selected Revenue Departments

Revenue Ranking - 1,911

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,107	8,654,796	10,460,400	0.827387
31	Intensive Care Unit	2,155	2,809,619	6,811,483	0.412483
50	Operating Room	1,907	8,356,430	30,903,362	0.270405
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	1,034	11,720,168	38,402,043	0.305196

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,994	1,726,719	02 Capital Cost - Movable Equip	5,617	7,136
04 Employee Benefits	5,113	537,627	05 Administrative and General	1,228	27,140,448
06 Maintenance and Repairs	1,829	276,167	07 Operation of Plant	1,836	2,555,236
08/09 Laundry / Housekeeping	2,435	1,142,206	10/11 Dietary and Cafeteria	3,924	481,690
13 Nursing Administration	2,375	856,542	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	1,974	1,063,259
17 Social Services	2,313	126,129	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	587	4,211,988

All Providers

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Sample Hospital reports from the Halmanac.com website.

239808 SAINT MARY'S HEALTH CARE

200 JEFFERSON ST SE Cost Report not Filed.

GRAND RAPIDS, MI 49503 CR Beds 0 POS Beds 0

KENT **Key Performance Ind.**

NATIONAL GOVERNMENT SERVICES Occupancy Rate 0.0%

Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments			Revenue Ranking - 5,990		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230059 SAINT MARY'S HEALTH CARE

Nonprofit - Church

200 JEFFERSON AVENUE SE

6/30/2013 365 Days Amended

General Short Term

GRAND RAPIDS, MI 49503

CR Beds 202 POS Beds 0

KENT

Key Performance Ind.

TRAVELERS (NEW YORK)

Occupancy Rate 71.3%

Balance Sheet

Income Statement

Length of Stay 3.5

Current Assets	147,346,532	Total Charges	831,812,888		Average Wages	33.32
Fixed Assets	214,547,370	Contract Allowance	474,250,893	57.0%	Medicare Part A	17.6%
Other Assets	312,478,918	Operating Revenue	357,561,995	43.0%	Medicare Part B	4.9%
Total Assets	674,372,820	Operating Expense	492,233,330	137.7%	Current Ratio	2.8
Current Liabilities	52,115,940	Operating Margin	-134,671,335	-37.7%	Days to Collect	92.5
Long Term Liabilities	180,209,209	Other Income	193,437,846	54.1%	Avg Payment Days	30.2
Total Equity	442,047,671	Other Expense	0	0.0%	Depreciation Rate	4.3%
Total Liab. and Equity	674,372,820	Net Profit or Loss	58,766,511	16.4%	Return on Equity	13.3%

Selected Revenue Departments

Revenue Ranking - 596

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,205	35,485,681	26,386,487	1.344843
31	Intensive Care Unit	389	19,279,380	62,840,216	0.306800
50	Operating Room	616	25,669,478	92,401,356	0.277804
52	Labor Room and Delivery Room	428	8,348,600	9,251,208	0.902433
91	Emergency Department	647	16,393,613	61,929,889	0.264712

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	615	12,061,586	02 Capital Cost - Movable Equip	723	9,216,264
04 Employee Benefits	1,205	13,355,041	05 Administrative and General	296	80,536,040
06 Maintenance and Repairs	106	12,869,134	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	596	5,042,208	10/11 Dietary and Cafeteria	1,461	1,973,459
13 Nursing Administration	176	7,801,007	14 Central Service and Supply	359	3,231,395
15 Pharmacy	517	5,722,742	16 Medical Records	348	4,568,275
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	401	8,218,007

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Sample Hospital reports from the Halmanac.com website.

231305 SAINT MARY'S STANDISH COMMUNITY HOSPITAL				Nonprofit - Other	
805 W CEDAR ST		6/30/2013 365 Days Settled		General Short Term	
STANDISH, MI 48658				CR Beds 20	POS Beds 0
ARENAC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	25.8%
				Length of Stay	2.9
Balance Sheet		Income Statement			
Current Assets	6,234,818	Total Charges	44,743,533	Average Wages	
Fixed Assets	5,981,835	Contract Allowance	23,240,167	51.9%	Medicare Part A 0.0%
Other Assets	19,694,711	Operating Revenue	21,503,366	48.1%	Medicare Part B 14.3%
Total Assets	31,911,364	Operating Expense	21,971,031	102.2%	Current Ratio 1.2
Current Liabilities	5,416,252	Operating Margin	-467,665	-2.2%	Days to Collect 87.2
Long Term Liabilities	3,886,413	Other Income	1,719,781	8.0%	Avg Payment Days 59.5
Total Equity	22,608,699	Other Expense	30,363	0.1%	Depreciation Rate 5.3%
Total Liab. and Equity	31,911,364	Net Profit or Loss	1,221,753	5.7%	Return on Equity 5.4%
Selected Revenue Departments				Revenue Ranking - 3,979	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,573	2,026,895	1,193,303	1.698559
31	Intensive Care Unit	2,898	1,086,032	817,135	1.329073
50	Operating Room	4,064	829,463	1,572,789	0.527384
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,334	2,370,891	3,799,812	0.623950
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	4,675	535,250	02	Capital Cost - Movable Equip 3,914 477,280
04	Employee Benefits	3,169	2,462,911	05	Administrative and General 3,543 4,620,595
06	Maintenance and Repairs	1,225	1,046,167	07	Operation of Plant 0 0
08/09	Laundry / Housekeeping	3,157	691,613	10/11	Dietary and Cafeteria 3,130 719,068
13	Nursing Administration	4,483	169,483	14	Central Service and Supply 2,915 98,251
15	Pharmacy	3,109	282,179	16	Medical Records 3,260 421,344
17	Social Services	2,899	42,745	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

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Sample Hospital reports from the Halmanac.com website.

234040 SAMARITAN BEHAVIORAL CENTER

Nonprofit - Other

5555 CONNER AVENUE, SUITE 3N

12/31/2013 365 Days Settled

Psychiatric

DETROIT, MI 48213

CR Beds 55 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 82.4%

Balance Sheet

Income Statement

Length of Stay 9.0

Current Assets 1,197,173

Total Charges 24,896,742

Average Wages 21.44

Fixed Assets 1,517,102

Contract Allowance 14,668,861

58.9% Medicare Part A 0.0%

Other Assets 100,000

Operating Revenue 10,227,881

41.1% Medicare Part B 0.0%

Total Assets 2,814,275

Operating Expense 10,078,400

98.5% Current Ratio 0.5

Current Liabilities 2,399,496

Operating Margin 149,481

1.5% Days to Collect 33.7

Long Term Liabilities 2,089,653

Other Income 12,167

0.1% Avg Payment Days 70.8

Total Equity -1,674,874

Other Expense 0

0.0% Depreciation Rate 7.9%

Total Liab. and Equity 2,814,275

Net Profit or Loss 161,648

1.6% Return on Equity -9.7%

Selected Revenue Departments

Revenue Ranking - 5,157

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,215	8,151,858	23,996,050	0.339717
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,717	144,712	02 Capital Cost - Movable Equip	5,477	39,900
04 Employee Benefits	4,312	1,154,148	05 Administrative and General	4,642	2,514,607
06 Maintenance and Repairs	1,922	206,407	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	5,913	68,972	10/11 Dietary and Cafeteria	4,599	337,825
13 Nursing Administration	3,002	595,417	14 Central Service and Supply	0	0
15 Pharmacy	3,095	287,565	16 Medical Records	4,031	259,151
17 Social Services	1,185	600,764	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Sample Hospital reports from the Halmanac.com website.

231310 SCHEURER HOSPITAL			Nonprofit - Other		
170 N CASEVILLE RD		6/30/2013 365 Days Settled		General Short Term	
PIGEON, MI 48755				CR Beds 25	POS Beds 0
HURON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	18.8%
				Length of Stay	3.0
Balance Sheet		Income Statement			
Current Assets	4,665,343	Total Charges	49,461,672	Average Wages	
Fixed Assets	16,472,675	Contract Allowance	17,325,555	35.0%	Medicare Part A 0.0%
Other Assets	11,579,291	Operating Revenue	32,136,117	65.0%	Medicare Part B 18.2%
Total Assets	<u>32,717,309</u>	Operating Expense	<u>33,732,052</u>	105.0%	Current Ratio 1.4
Current Liabilities	3,344,879	Operating Margin	-1,595,935	-5.0%	Days to Collect 72.2
Long Term Liabilities	4,113,312	Other Income	3,411,326	10.6%	Avg Payment Days 32.7
Total Equity	<u>25,259,118</u>	Other Expense	0	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	<u>32,717,309</u>	Net Profit or Loss	<u>1,815,391</u>	5.6%	Return on Equity 7.2%
Selected Revenue Departments			Revenue Ranking - 3,388		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,015	2,917,813	1,504,217	1.939755
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,110	2,879,726	3,656,617	0.787538
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,802	3,268,084	3,134,813	1.042513
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	3,747	1,071,643	02	Capital Cost - Movable Equip 16,848
04	Employee Benefits	2,642	3,672,867	05	Administrative and General 4,984,723
06	Maintenance and Repairs	0	0	07	Operation of Plant 1,138,945
08/09	Laundry / Housekeeping	3,594	510,393	10/11	Dietary and Cafeteria 634,982
13	Nursing Administration	4,086	244,674	14	Central Service and Supply 205,577
15	Pharmacy	2,652	527,632	16	Medical Records 699,420
17	Social Services	2,670	65,318	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

All Providers

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Sample Hospital reports from the Halmanac.com website.

231303 SCHOOLCRAFT MEMORIAL HOSPITAL			Government - County		
7870W US HIGHWAY 2		12/31/2013 365 Days Reopened		General Short Term	
MANISTIQUE, MI 49854				CR Beds 12	POS Beds 0
SCHOOLCRAFT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	42.7%
				Length of Stay	4.5
				Average Wages	29.96
				32.5% Medicare Part A	0.0%
				67.5% Medicare Part B	14.7%
				108.6% Current Ratio	2.4
				-8.6% Days to Collect	97.9
				2.7% Avg Payment Days	12.9
				1.9% Depreciation Rate	5.7%
				-7.8% Return on Equity	-42.1%
Balance Sheet			Income Statement		
Current Assets	4,257,607	Total Charges	34,780,466		
Fixed Assets	24,142,492	Contract Allowance	11,308,517		
Other Assets	1,461,725	Operating Revenue	23,471,949		
Total Assets	29,861,824	Operating Expense	25,481,591		
Current Liabilities	1,740,121	Operating Margin	-2,009,642		
Long Term Liabilities	23,777,071	Other Income	626,072		
Total Equity	4,344,632	Other Expense	446,582		
Total Liab. and Equity	29,861,824	Net Profit or Loss	(1,830,152)		
Selected Revenue Departments			Revenue Ranking - 3,829		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,743	3,404,690	1,041,745	3.268257
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,832	1,158,117	2,173,418	0.532855
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,789	1,776,205	2,072,939	0.856853
General Service Cost by Line			General Service Cost by Line		
Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	3,547	1,213,940	02	Capital Cost - Movable Equip
04	Employee Benefits	3,428	2,089,625	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	4,284	333,403	10/11	Dietary and Cafeteria
13	Nursing Administration	5,002	107,441	14	Central Service and Supply
15	Pharmacy	1,913	1,159,644	16	Medical Records
17	Social Services	2,438	100,462	18	Other General Service Cost
19	Non Physician Anesthetists	183	234,063	20-23	Education Programs

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Sample Hospital reports from the Halmanac.com website.

232035 SELECT SPECIALTY HOSPITAL- BATTLE CREEK				Government - State	
300 NORTH AVENUE 6TH FLOOR		5/31/2013 365 Days Reopened		General Long Term	
BATTLE CREEK, MI 49016				CR Beds 25 POS Beds 0	
CALHOUN		Key Performanace Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 69.8%	
				Length of Stay 27.0	
				Average Wages 27.51	
				65.9% Medicare Part A 0.0%	
				34.1% Medicare Part B 0.0%	
				84.0% Current Ratio 0.5	
				16.0% Days to Collect 24.1	
				0.0% Avg Payment Days 21.2	
				11.8% Depreciation Rate 14.7%	
				4.2% Return on Equity 6.9%	
<hr/>					
Balance Sheet			Income Statement		
Current Assets	481,354	Total Charges	31,025,571		
Fixed Assets	444,652	Contract Allowance	20,434,780	65.9%	
Other Assets	6,357,828	Operating Revenue	10,590,791	34.1%	
Total Assets	<u>7,283,834</u>	Operating Expense	<u>8,896,913</u>	84.0%	
Current Liabilities	918,513	Operating Margin	1,693,878	16.0%	
Long Term Liabilities	0	Other Income	867	0.0%	
Total Equity	<u>6,365,321</u>	Other Expense	<u>1,253,236</u>	11.8%	
Total Liab. and Equity	<u>7,283,834</u>	Net Profit or Loss	<u>441,509</u>	4.2%	
<hr/>					
Selected Revenue Departments			Revenue Ranking - 5,117		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,270	4,471,487	14,923,149	0.299634
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,349	513,062	1,293,142	0.396756
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
<hr/>					
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
		Rank	Expense		
01	Capital Cost - Buildings	5,098	368,723	02	Capital Cost - Movable Equip
04	Employee Benefits	5,945	12,056	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	5,214	186,796	10/11	Dietary and Cafeteria
13	Nursing Administration	4,970	110,652	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Sample Hospital reports from the Halmanac.com website.

232024 SELECT SPECIALTY HOSPITAL-ANN ARBOR				Government - State			
5301 E HURON RIVER DR, 7TH FL		4/30/2013 365 Days Reopened		General Long Term			
YPSILANTI, MI 48197				CR Beds 36	POS Beds 0		
WASHTENAW		Key Performance Ind.					
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		93.6%			
Balance Sheet		Income Statement		Length of Stay 31.8			
Current Assets	2,161,320	Total Charges	43,018,625	Average Wages	30.37		
Fixed Assets	336,240	Contract Allowance	24,399,273	56.7% Medicare Part A	0.0%		
Other Assets	16,181,965	Operating Revenue	18,619,352	43.3% Medicare Part B	0.2%		
Total Assets	18,679,525	Operating Expense	14,927,357	80.2% Current Ratio	14.2		
Current Liabilities	151,820	Operating Margin	3,691,995	19.8% Days to Collect	49.7		
Long Term Liabilities	0	Other Income	5,769	0.0% Avg Payment Days	21.3		
Total Equity	18,527,705	Other Expense	2,066,373	11.1% Depreciation Rate	9.5%		
Total Liab. and Equity	18,679,525	Net Profit or Loss	1,631,391	8.8% Return on Equity	8.8%		
Selected Revenue Departments				Revenue Ranking - 4,236			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	3,349	7,510,348	13,557,244	0.553973		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	4,460	381,862	534,381	0.714588		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	0	0	0	0.000000		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
Rank	Expense	Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	3,936	939,663	02	Capital Cost - Movable Equip	5,003	159,651
04	Employee Benefits	5,920	16,889	05	Administrative and General	4,878	2,168,925
06	Maintenance and Repairs	0	0	07	Operation of Plant	0	0
08/09	Laundry / Housekeeping	4,451	303,948	10/11	Dietary and Cafeteria	5,161	235,920
13	Nursing Administration	4,643	146,188	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	5,278	100,502
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

232012 SELECT SPECIALTY HOSPITAL-FLINT				Government - State			
401 S BALLENGER, 5TH FLOOR		1/31/2013 366 Days Settled		General Long Term			
FLINT, MI 48532				CR Beds 26	POS Beds 0		
GENESEE		Key Performance Ind.					
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	82.1%		
Balance Sheet		Income Statement		Length of Stay	25.4		
Current Assets	512,015	Total Charges	28,872,693	Average Wages	29.43		
Fixed Assets	461,627	Contract Allowance	15,362,475	53.2% Medicare Part A	0.0%		
Other Assets	11,851,461	Operating Revenue	13,510,218	46.8% Medicare Part B	0.0%		
Total Assets	12,825,103	Operating Expense	10,130,743	75.0% Current Ratio	(1.2)		
Current Liabilities	-439,981	Operating Margin	3,379,475	25.0% Days to Collect	13.1		
Long Term Liabilities	0	Other Income	-1,306	0.0% Avg Payment Days	27.5		
Total Equity	13,265,084	Other Expense	1,342,557	9.9% Depreciation Rate	14.8%		
Total Liab. and Equity	12,825,103	Net Profit or Loss	2,035,612	15.1% Return on Equity	15.3%		
Selected Revenue Departments				Revenue Ranking - 4,787			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	4,123	4,909,438	7,066,286	0.694769		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	4,224	629,093	1,383,280	0.454784		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	0	0	0	0.000000		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
Rank	Expense	Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	4,979	411,958	02	Capital Cost - Movable Equip	4,412	312,640
04	Employee Benefits	5,942	12,918	05	Administrative and General	5,392	1,480,784
06	Maintenance and Repairs	0	0	07	Operation of Plant	0	0
08/09	Laundry / Housekeeping	6,118	171	10/11	Dietary and Cafeteria	5,710	129,914
13	Nursing Administration	4,888	119,030	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	5,216	107,398
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

232038 SELECT SPECIALTY HOSPITAL-GROSSE POINTE				Proprietary - Corporation			
468 CADIEUX RD, 3 NORTHEAST		12/31/2013 365 Days Settled		General Long Term			
GROSSE POINTE, MI 48230				CR Beds 30 POS Beds 0			
WAYNE		Key Performance Ind.					
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 87.2%			
Balance Sheet		Income Statement		Length of Stay 28.0			
Current Assets	1,285,186	Total Charges	36,261,326	Average Wages 27.80			
Fixed Assets	618,735	Contract Allowance	20,248,356	55.8% Medicare Part A 0.0%			
Other Assets	10,077,286	Operating Revenue	16,012,970	44.2% Medicare Part B 0.2%			
Total Assets	11,981,207	Operating Expense	10,938,390	68.3% Current Ratio 48.1			
Current Liabilities	26,713	Operating Margin	5,074,580	31.7% Days to Collect 32.3			
Long Term Liabilities	0	Other Income	3,512	0.0% Avg Payment Days 23.1			
Total Equity	11,954,494	Other Expense	2,068,009	12.9% Depreciation Rate 15.5%			
Total Liab. and Equity	11,981,207	Net Profit or Loss	3,010,083	18.8% Return on Equity 25.2%			
Selected Revenue Departments				Revenue Ranking - 4,514			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	3,804	5,812,903	11,875,340	0.489494		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	4,566	290,977	817,977	0.355728		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	0	0	0	0.000000		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
Rank	Expense	Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	4,478	616,758	02	Capital Cost - Movable Equip	4,453	300,942
04	Employee Benefits	5,930	15,205	05	Administrative and General	5,278	1,622,122
06	Maintenance and Repairs	0	0	07	Operation of Plant	0	0
08/09	Laundry / Housekeeping	5,880	77,026	10/11	Dietary and Cafeteria	5,315	205,248
13	Nursing Administration	4,934	114,489	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	4,966	138,130
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

232023 SELECT SPECIALTY HOSPITAL-MACOMB COUNTY				Proprietary - Corporation	
215 NORTH AVE, SUITE 200		12/31/2013 365 Days Settled		General Long Term	
MOUNT CLEMENS, MI 48043				CR Beds 36	POS Beds 0
MACOMB		Key Performace Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	81.6%
				Length of Stay	26.7
				Average Wages	25.03
				55.7% Medicare Part A	0.0%
				44.3% Medicare Part B	0.0%
				95.6% Current Ratio	1.8
				4.4% Days to Collect	38.2
				10.6% Avg Payment Days	30.5
				12.6% Depreciation Rate	7.5%
				2.4% Return on Equity	1.1%
Balance Sheet					
Income Statement					
Current Assets	1,467,514	Total Charges	36,138,386		
Fixed Assets	2,161,967	Contract Allowance	20,142,047		
Other Assets	33,248,789	Operating Revenue	15,996,339		
Total Assets	36,878,270	Operating Expense	15,296,928		
Current Liabilities	836,536	Operating Margin	699,411		
Long Term Liabilities	0	Other Income	1,692,234		
Total Equity	36,041,734	Other Expense	2,012,668		
Total Liab. and Equity	36,878,270	Net Profit or Loss	378,977		
Selected Revenue Departments					
				Revenue Ranking -	4,519
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,449	7,088,729	12,470,615	0.568435
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,800	124,240	179,710	0.691336
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	5,013	399,827	02 Capital Cost - Movable Equip	3,813	514,376
04 Employee Benefits	5,751	92,937	05 Administrative and General	4,564	2,623,539
06 Maintenance and Repairs	0	0	07 Operation of Plant	3,300	872,571
08/09 Laundry / Housekeeping	2,923	809,648	10/11 Dietary and Cafeteria	5,319	204,759
13 Nursing Administration	4,887	119,113	14 Central Service and Supply	0	0
15 Pharmancy	0	0	16 Medical Records	4,734	165,998
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

232032 SELECT SPECIALTY HOSPITAL-NORTHWEST DETROIT				Proprietary - Corporation			
6071 WEST OUTER DRIVE, 7TH FLOOR		8/31/2013 365 Days Reopened		General Long Term			
DETROIT, MI 48235				CR Beds 36 POS Beds 0			
WAYNE		Key Performance Ind.					
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 91.8%			
Balance Sheet		Income Statement		Length of Stay 30.8			
Current Assets	1,128,341	Total Charges	45,232,372	Average Wages 28.83			
Fixed Assets	376,106	Contract Allowance	25,968,710	57.4%	Medicare Part A 0.0%		
Other Assets	14,846,396	Operating Revenue	19,263,662	42.6%	Medicare Part B 0.0%		
Total Assets	16,350,843	Operating Expense	14,187,167	73.6%	Current Ratio (1.3)		
Current Liabilities	-858,847	Operating Margin	5,076,495	26.4%	Days to Collect 26.5		
Long Term Liabilities	0	Other Income	1,839	0.0%	Avg Payment Days 22.9		
Total Equity	17,209,690	Other Expense	2,675,735	13.9%	Depreciation Rate 11.7%		
Total Liab. and Equity	16,350,843	Net Profit or Loss	2,402,599	12.5%	Return on Equity 14.0%		
Selected Revenue Departments				Revenue Ranking - 4,171			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	3,451	7,061,549	16,343,228	0.432078		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	3,807	1,197,239	1,697,461	0.705312		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	0	0	0	0.000000		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
Rank				Rank	Expense		
01	Capital Cost - Buildings	4,504	604,248	02	Capital Cost - Movable Equip	4,470	295,544
04	Employee Benefits	5,910	19,152	05	Administrative and General	5,094	1,875,507
06	Maintenance and Repairs	0	0	07	Operation of Plant	5,391	95,891
08/09	Laundry / Housekeeping	5,730	105,402	10/11	Dietary and Cafeteria	5,167	233,534
13	Nursing Administration	4,674	142,807	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	5,253	103,968
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

232030 SELECT SPECIALTY HOSPITAL-PONTIAC				Government - State			
44405 WOODWARD AVENUE, 8TH FLOOR 1/31/2013 366 Days Settled				General Long Term			
PONTIAC, MI 48341				CR Beds 30 POS Beds 0			
OAKLAND				Key Performanace Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 91.2%			
Balance Sheet		Income Statement		Length of Stay 26.2			
Current Assets	788,395	Total Charges	36,782,346	Average Wages 29.06			
Fixed Assets	167,383	Contract Allowance	21,771,933	59.2% Medicare Part A 0.0%			
Other Assets	17,532,379	Operating Revenue	15,010,413	40.8% Medicare Part B 0.0%			
Total Assets	18,488,157	Operating Expense	11,454,042	76.3% Current Ratio (2.4)			
Current Liabilities	-322,654	Operating Margin	3,556,371	23.7% Days to Collect 22.0			
Long Term Liabilities	0	Other Income	3,068	0.0% Avg Payment Days 17.0			
Total Equity	18,810,811	Other Expense	1,846,648	12.3% Depreciation Rate 7.9%			
Total Liab. and Equity	18,488,157	Net Profit or Loss	1,712,791	11.4% Return on Equity 9.1%			
Selected Revenue Departments				Revenue Ranking - 4,626			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	3,747	5,996,750	11,478,923	0.522414		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	4,486	357,727	700,572	0.510621		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	0	0	0	0.000000		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
Rank		Expense	Rank		Expense		
01	Capital Cost - Buildings	4,898	445,040	02	Capital Cost - Movable Equip	5,028	155,054
04	Employee Benefits	5,775	79,852	05	Administrative and General	5,182	1,737,451
06	Maintenance and Repairs	0	0	07	Operation of Plant	5,584	317
08/09	Laundry / Housekeeping	5,188	190,086	10/11	Dietary and Cafeteria	5,322	204,317
13	Nursing Administration	5,026	104,909	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	5,137	116,459
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

232033 SELECT SPECIALTY HOSPITAL-SAGINAW				Proprietary - Corporation	
1447 NORTH HARRISON, 7TH & 8TH FLOOR		2/28/2013 365 Days Settled		General Long Term	
SAGINAW, MI 48602				CR Beds 32	POS Beds 0
SAGINAW		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	81.9%
				Length of Stay	25.8
				Average Wages	28.13
				63.3% Medicare Part A	0.0%
				36.7% Medicare Part B	0.0%
				81.7% Current Ratio	2.4
				18.3% Days to Collect	36.9
				0.0% Avg Payment Days	32.5
				13.9% Depreciation Rate	6.9%
				4.4% Return on Equity	3.4%

Balance Sheet			Income Statement			
Current Assets	1,300,377	Total Charges	38,291,776			
Fixed Assets	220,983	Contract Allowance	24,235,021	63.3%		
Other Assets	17,256,669	Operating Revenue	14,056,755	36.7%		
Total Assets	18,778,029	Operating Expense	11,485,260	81.7%		
Current Liabilities	541,920	Operating Margin	2,571,495	18.3%		
Long Term Liabilities	0	Other Income	1,773	0.0%		
Total Equity	18,236,109	Other Expense	1,951,869	13.9%		
Total Liab. and Equity	18,778,029	Net Profit or Loss	621,399	4.4%		

Selected Revenue Departments			Revenue Ranking - 4,743		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,751	5,985,272	12,434,044	0.481362
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,538	307,696	725,087	0.424357
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line			General Service Cost by Line		
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	4,965	417,525	02 Capital Cost - Movable Equip	4,887	184,298
04 Employee Benefits	5,938	14,127	05 Administrative and General	5,354	1,515,065
06 Maintenance and Repairs	0	0	07 Operation of Plant	5,569	10,446
08/09 Laundry / Housekeeping	5,622	124,206	10/11 Dietary and Cafeteria	5,232	219,638
13 Nursing Administration	4,785	129,505	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	5,232	105,374
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

232031 SELECT SPECIALTY HOSPITAL-WYANDOTTE, LLC

Proprietary - Corporation

10000 TELEGRAPH ROAD, 2ND FLOOR

4/30/2013 365 Days Reopened

General Long Term

TAYLOR, MI 48180

CR Beds 40 POS Beds 0

WAYNE

Key Performanace Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 96.8%

Balance Sheet

Income Statement

Length of Stay 28.1

Current Assets 2,345,406

Total Charges 53,339,979

Average Wages 28.67

Fixed Assets 618,264

Contract Allowance 31,803,651

59.6% Medicare Part A 0.0%

Other Assets 1,598,724

Operating Revenue 21,536,328

40.4% Medicare Part B 0.1%

Total Assets 4,562,394

Operating Expense 17,094,241

79.4% Current Ratio (1.9)

Current Liabilities -1,209,545

Operating Margin 4,442,087

20.6% Days to Collect 46.9

Long Term Liabilities 0

Other Income 3,371

0.0% Avg Payment Days 19.4

Total Equity 5,771,939

Other Expense -6,688

0.0% Depreciation Rate 12.8%

Total Liab. and Equity 4,562,394

Net Profit or Loss 4,452,146

20.7% Return on Equity 77.1%

Selected Revenue Departments

Revenue Ranking - 3,975

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,231	8,053,907	18,557,772	0.433991
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,154	714,789	1,473,000	0.485261
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line

Rank Expense

General Service Cost by Line

Rank Expense

01 Capital Cost - Buildings	4,747	501,543	02 Capital Cost - Movable Equip	3,760	531,968
04 Employee Benefits	5,803	67,034	05 Administrative and General	4,917	2,122,235
06 Maintenance and Repairs	0	0	07 Operation of Plant	5,215	163,673
08/09 Laundry / Housekeeping	6,067	28,819	10/11 Dietary and Cafeteria	5,011	259,152
13 Nursing Administration	4,811	127,236	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	5,178	111,733
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231312 SHERIDAN COMMUNITY HOSPITAL				Nonprofit - Other	
301 N MAIN ST		3/31/2013 365 Days Settled		General Short Term	
SHERIDAN, MI 48884				CR Beds 25	POS Beds 0
MONTCALM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	10.8%
				Length of Stay	3.3
Balance Sheet		Income Statement			
Current Assets	3,941,849	Total Charges	29,789,037	Average Wages	23.64
Fixed Assets	2,896,753	Contract Allowance	15,351,962	51.5% Medicare Part A	0.0%
Other Assets	2,149,308	Operating Revenue	14,437,075	48.5% Medicare Part B	11.9%
Total Assets	<u>8,987,910</u>	Operating Expense	<u>15,031,093</u>	104.1% Current Ratio	1.7
Current Liabilities	2,318,459	Operating Margin	-594,018	-4.1% Days to Collect	243.1
Long Term Liabilities	1,935,805	Other Income	294,968	2.0% Avg Payment Days	21.0
Total Equity	<u>4,733,646</u>	Other Expense	34,294	0.2% Depreciation Rate	6.9%
Total Liab. and Equity	<u>8,987,910</u>	Net Profit or Loss	<u>(333,344)</u>	-2.3% Return on Equity	-7.0%
Selected Revenue Departments				Revenue Ranking - 4,694	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,539	2,077,312	882,655	2.353481
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,216	634,882	3,643,205	0.174265
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,901	1,616,602	2,148,122	0.752565
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,621	171,477	02	Capital Cost - Movable Equip
04	Employee Benefits	3,743	1,702,910	05	Administrative and General
06	Maintenance and Repairs	1,653	425,715	07	Operation of Plant
08/09	Laundry / Housekeeping	5,305	172,604	10/11	Dietary and Cafeteria
13	Nursing Administration	0	0	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Sample Hospital reports from the Halmanac.com website.

230024 SINAI-GRACE HOSPITAL			Proprietary - Corporation		
6071 W OUTER DRIVE		12/31/2013 365 Days Reopened		General Short Term	
DETROIT, MI 48235				CR Beds 262	POS Beds 0
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.8%
				Length of Stay	5.0
Balance Sheet		Income Statement			
Current Assets	39,108,940	Total Charges	892,022,679	Average Wages	27.16
Fixed Assets	149,314,516	Contract Allowance	562,956,046	63.1% Medicare Part A	31.4%
Other Assets	502,598	Operating Revenue	329,066,633	36.9% Medicare Part B	5.3%
Total Assets	188,926,054	Operating Expense	345,930,344	105.1% Current Ratio	3.3
Current Liabilities	12,016,996	Operating Margin	-16,863,711	-5.1% Days to Collect	123.6
Long Term Liabilities	141,072,582	Other Income	11,744,140	3.6% Avg Payment Days	10.4
Total Equity	35,836,476	Other Expense	0	0.0% Depreciation Rate	8.4%
Total Liab. and Equity	188,926,054	Net Profit or Loss	(5,119,571)	-1.6% Return on Equity	-14.3%
Selected Revenue Departments			Revenue Ranking - 662		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	608	62,764,371	75,969,049	0.826183
31	Intensive Care Unit	413	18,617,887	38,576,578	0.482622
50	Operating Room	417	33,512,901	117,944,047	0.284142
52	Labor Room and Delivery Room	418	8,448,041	19,179,130	0.440481
91	Emergency Department	341	23,924,121	103,581,701	0.230969
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	769	9,962,140	02 Capital Cost - Movable Equip	465	12,574,898
04 Employee Benefits	632	26,292,821	05 Administrative and General	373	69,583,263
06 Maintenance and Repairs	0	0	07 Operation of Plant	201	15,331,786
08/09 Laundry / Housekeeping	300	7,652,515	10/11 Dietary and Cafeteria	626	3,649,835
13 Nursing Administration	474	4,265,649	14 Central Service and Supply	985	1,139,121
15 Pharmacy	188	12,829,584	16 Medical Records	323	4,750,309
17 Social Services	169	3,983,070	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	203	20,226,034

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Sample Hospital reports from the Halmanac.com website.

230085 SOUTH HAVEN COMMUNITY HOSPITAL

Government - Other

955 S BAILEY AVE

6/30/2013 365 Days Settled

General Short Term

SOUTH HAVEN, MI 49090

CR Beds 29 POS Beds 0

VAN BUREN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 36.8%

Balance Sheet

Income Statement

Length of Stay 3.2

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	8,733,010	Total Charges	79,504,557	Average Wages	31.61
Fixed Assets	19,668,560	Contract Allowance	41,312,729	52.0% Medicare Part A	8.6%
Other Assets	8,240,280	Operating Revenue	38,191,828	48.0% Medicare Part B	5.6%
Total Assets	36,641,850	Operating Expense	41,773,882	109.4% Current Ratio	1.4
Current Liabilities	6,322,347	Operating Margin	-3,582,054	-9.4% Days to Collect	44.8
Long Term Liabilities	4,766,670	Other Income	3,262,375	8.5% Avg Payment Days	18.0
Total Equity	25,552,833	Other Expense	0	0.0% Depreciation Rate	11.6%
Total Liab. and Equity	36,641,850	Net Profit or Loss	(319,679)	-0.8% Return on Equity	-1.3%

Selected Revenue Departments

Revenue Ranking - 3,168

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,521	3,885,107	3,587,248	1.083033
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,117	2,857,583	9,852,269	0.290043
52	Labor Room and Delivery Room	2,269	500,458	591,169	0.846557
91	Emergency Department	2,990	2,935,040	11,529,572	0.254566

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,502	1,255,609	02 Capital Cost - Movable Equip	2,787	1,257,784
04 Employee Benefits	2,661	3,593,256	05 Administrative and General	3,412	5,003,985
06 Maintenance and Repairs	1,050	1,480,187	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	3,305	626,534	10/11 Dietary and Cafeteria	4,872	286,061
13 Nursing Administration	3,263	494,578	14 Central Service and Supply	2,573	149,509
15 Pharmacy	2,925	370,311	16 Medical Records	3,193	442,835
17 Social Services	1,918	228,922	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230264 SOUTHEAST MICHIGAN SURGICAL HOSPITAL				Proprietary - Corporation	
21230 DEQUINDRE ROAD		12/31/2013 365 Days Settled		General Short Term	
WARREN, MI 48091				CR Beds 13	POS Beds 0
MACOMB		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	6.0%
				Length of Stay	1.7
Balance Sheet		Income Statement			
Current Assets	5,139,680	Total Charges	26,555,608	Average Wages	28.04
Fixed Assets	3,612,379	Contract Allowance	15,398,178	58.0%	Medicare Part A 9.4%
Other Assets	1,920,056	Operating Revenue	11,157,430	42.0%	Medicare Part B 29.8%
Total Assets	<u>10,672,115</u>	Operating Expense	13,476,621	120.8%	Current Ratio 0.3
Current Liabilities	19,737,994	Operating Margin	-2,319,191	-20.8%	Days to Collect 712.9
Long Term Liabilities	3,898,180	Other Income	1,667,482	14.9%	Avg Payment Days 46.0
Total Equity	-12,964,059	Other Expense	631,925	5.7%	Depreciation Rate 8.6%
Total Liab. and Equity	<u>10,672,115</u>	Net Profit or Loss	<u>(1,283,634)</u>	-11.5%	Return on Equity 9.9%
Selected Revenue Departments				Revenue Ranking - 5,044	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	6,006	1,097,865	932,042	1.177914
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,200	2,588,391	10,437,839	0.247982
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	3,787	1,044,504	02	Capital Cost - Movable Equip 100,559
04	Employee Benefits	4,815	748,854	05	Administrative and General 2,628,171
06	Maintenance and Repairs	0	0	07	Operation of Plant 566,710
08/09	Laundry / Housekeeping	5,615	125,659	10/11	Dietary and Cafeteria 143,239
13	Nursing Administration	0	0	14	Central Service and Supply 99,329
15	Pharmacy	3,037	316,146	16	Medical Records 91,394
17	Social Services	0	0	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 462,910

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Sample Hospital reports from the Halmanac.com website.

233025 SOUTHWEST REGIONAL REHABILITATION CENTER				Nonprofit - Other	
393 E ROOSEVELT AVENUE		6/30/2013 365 Days Settled		Rehabilitation	
BATTLE CREEK, MI 49017				CR Beds 26	POS Beds 0
CALHOUN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		64.4%	
		Length of Stay		8.9	
		Average Wages		26.71	
		35.4%		Medicare Part A 0.0%	
		64.6%		Medicare Part B 0.0%	
		107.5%		Current Ratio 2.3	
		-7.5%		Days to Collect 122.3	
		1.5%		Avg Payment Days 24.3	
		3.4%		Depreciation Rate 6.3%	
		-9.3%		Return on Equity -28.8%	
<hr/>					
Balance Sheet			Income Statement		
Current Assets	2,555,733	Total Charges	16,897,376		
Fixed Assets	8,194,608	Contract Allowance	5,974,698		
Other Assets	558,888	Operating Revenue	10,922,678		
Total Assets	<u>11,309,229</u>	Operating Expense	<u>11,737,360</u>		
Current Liabilities	1,110,634	Operating Margin	-814,682		
Long Term Liabilities	6,665,000	Other Income	168,346		
Total Equity	<u>3,533,595</u>	Other Expense	<u>370,684</u>		
Total Liab. and Equity	<u>11,309,229</u>	Net Profit or Loss	<u>(1,017,020)</u>		
<hr/>					
Selected Revenue Departments			Revenue Ranking - 5,070		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,514	6,824,752	8,282,275	0.824019
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
<hr/>					
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
		Rank	Expense		
01	Capital Cost - Buildings	4,909	441,104	02	Capital Cost - Movable Equip
04	Employee Benefits	3,733	1,710,041	05	Administrative and General
06	Maintenance and Repairs	2,136	32,134	07	Operation of Plant
08/09	Laundry / Housekeeping	5,048	209,240	10/11	Dietary and Cafeteria
13	Nursing Administration	3,216	510,444	14	Central Service and Supply
15	Pharmacy	3,507	98,041	16	Medical Records
17	Social Services	2,802	51,715	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Sample Hospital reports from the Halmanac.com website.

231331 SPARROW IONIA HOSPITAL			Nonprofit - Other				
520 E WASHINGTON STREET		12/31/2013 365 Days Reopened	General Short Term				
IONIA, MI 48846			CR Beds 23	POS Beds 0			
IONIA		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	16.1%				
Balance Sheet		Income Statement		Length of Stay	2.7		
Current Assets	13,451,112	Total Charges	77,327,089	Average Wages	26.24		
Fixed Assets	6,336,173	Contract Allowance	48,253,108	62.4%	Medicare Part A	0.0%	
Other Assets	135,103	Operating Revenue	29,073,981	37.6%	Medicare Part B	8.9%	
Total Assets	19,922,388	Operating Expense	31,123,258	107.0%	Current Ratio	1.0	
Current Liabilities	13,490,643	Operating Margin	-2,049,277	-7.0%	Days to Collect	374.8	
Long Term Liabilities	1,440,085	Other Income	1,657,415	5.7%	Avg Payment Days	157.2	
Total Equity	4,991,660	Other Expense	0	0.0%	Depreciation Rate	7.9%	
Total Liab. and Equity	19,922,388	Net Profit or Loss	(391,862)	-1.3%	Return on Equity	-7.9%	
Selected Revenue Departments			Revenue Ranking - 3,526				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	5,037	2,873,157	1,319,554	2.177370		
31	Intensive Care Unit	2,947	996,853	414,342	2.405870		
50	Operating Room	3,433	1,933,688	3,789,905	0.510221		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	2,794	3,295,248	13,653,862	0.241342		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
Rank	Expense	Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	4,908	441,624	02	Capital Cost - Movable Equip	4,333	334,195
04	Employee Benefits	3,108	2,580,837	05	Administrative and General	3,506	4,730,711
06	Maintenance and Repairs	0	0	07	Operation of Plant	2,865	1,168,883
08/09	Laundry / Housekeeping	4,105	370,774	10/11	Dietary and Cafeteria	4,891	283,002
13	Nursing Administration	2,429	835,466	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	5,270	102,048
17	Social Services	2,048	190,640	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

232037 SPARROW SPECIALTY HOSPITAL			Nonprofit - Other		
1210 W SAGINAW		12/31/2013 365 Days Settled		General Long Term	
LANSING, MI 48915				CR Beds 36	POS Beds 0
INGHAM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	65.9%
				Length of Stay	27.4
				Average Wages	28.40
				70.1% Medicare Part A	0.0%
				29.9% Medicare Part B	0.0%
				98.5% Current Ratio	2.4
				1.5% Days to Collect	406.6
				9.3% Avg Payment Days	52.0
				0.0% Depreciation Rate	7.7%
				10.8% Return on Equity	10.0%
Balance Sheet			Income Statement		
Current Assets	3,945,578	Total Charges	38,776,213		
Fixed Assets	1,395,299	Contract Allowance	27,190,063		
Other Assets	8,835,640	Operating Revenue	11,586,150		
Total Assets	14,176,517	Operating Expense	11,413,652		
Current Liabilities	1,626,374	Operating Margin	172,498		
Long Term Liabilities	50,959	Other Income	1,078,450		
Total Equity	12,499,184	Other Expense	0		
Total Liab. and Equity	14,176,517	Net Profit or Loss	1,250,948		
Selected Revenue Departments			Revenue Ranking - 4,986		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,353	7,498,691	15,509,941	0.483476
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,981	10,133	255,137	0.039716
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line			General Service Cost by Line		
Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings	5,752	132,440	02	Capital Cost - Movable Equip
04	Employee Benefits	5,976	459	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	5,400	157,100	10/11	Dietary and Cafeteria
13	Nursing Administration	3,586	390,445	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Sample Hospital reports from the Halmanac.com website.

230038 SPECTRUM HEALTH - BUTTERWORTH CAMPUS

Nonprofit - Other

100 MICHIGAN ST NE

6/30/2013 365 Days Audited

General Short Term

GRAND RAPIDS, MI 49503

CR Beds 780 POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 77.7%

Length of Stay 5.1

Average Wages 25.99

47.8% Medicare Part A 12.3%

52.2% Medicare Part B 3.0%

97.3% Current Ratio 1.1

2.7% Days to Collect 159.2

8.4% Avg Payment Days 35.7

0.0% Depreciation Rate 2.5%

11.2% Return on Equity 12.3%

Balance Sheet

Income Statement

Current Assets	260,054,465	Total Charges	2,952,097,466
Fixed Assets	1,037,872,610	Contract Allowance	1,412,419,556
Other Assets	1,172,106,388	Operating Revenue	1,539,677,910
Total Assets	<u>2,470,033,463</u>	Operating Expense	<u>1,498,426,449</u>
Current Liabilities	242,007,196	Operating Margin	41,251,461
Long Term Liabilities	836,834,858	Other Income	130,080,553
Total Equity	<u>1,391,191,409</u>	Other Expense	<u>-474,107</u>
Total Liab. and Equity	<u>2,470,033,463</u>	Net Profit or Loss	<u>171,806,121</u>

Selected Revenue Departments

Revenue Ranking - 28

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	41	206,259,537	344,965,859	0.597913
31	Intensive Care Unit	18	88,286,288	239,813,504	0.368146
50	Operating Room	27	110,297,555	368,768,263	0.299097
52	Labor Room and Delivery Room	36	21,804,771	42,750,844	0.510043
91	Emergency Department	83	43,324,975	168,423,212	0.257239

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	95	36,786,577	02 Capital Cost - Movable Equip	597	10,577,280
04 Employee Benefits	416	36,115,935	05 Administrative and General	47	176,751,481
06 Maintenance and Repairs	0	0	07 Operation of Plant	8	60,883,555
08/09 Laundry / Housekeeping	36	18,026,678	10/11 Dietary and Cafeteria	28	13,064,695
13 Nursing Administration	60	13,338,551	14 Central Service and Supply	227	4,540,698
15 Pharmacy	79	21,188,570	16 Medical Records	50	11,655,018
17 Social Services	5	17,288,687	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	161	26,228,680

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Sample Hospital reports from the Halmanac.com website.

232029 SPECTRUM HEALTH - KENT COMMUNITY CAMPUS				Nonprofit - Other	
750 FULLER AVE NE		6/30/2013 365 Days Settled		General Long Term	
GRAND RAPIDS, MI 49503				CR Beds 51	POS Beds 0
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	39.0%
				Length of Stay	27.6
				Average Wages	13.99
				Medicare Part A	0.0%
				Medicare Part B	0.0%
				Current Ratio	0.4
				Days to Collect	78.4
				Avg Payment Days	20.9
				Depreciation Rate	4.9%
				Return on Equity	-3.9%

Balance Sheet			Income Statement		
Current Assets	5,348,413	Total Charges	64,457,944		
Fixed Assets	7,448,252	Contract Allowance	22,052,843	34.2%	
Other Assets	25,729,866	Operating Revenue	42,405,101	65.8%	
Total Assets	38,526,531	Operating Expense	44,882,063	105.8%	
Current Liabilities	13,151,081	Operating Margin	-2,476,962	-5.8%	
Long Term Liabilities	1,201,387	Other Income	1,531,078	3.6%	
Total Equity	24,174,063	Other Expense	0	0.0%	
Total Liab. and Equity	38,526,531	Net Profit or Loss	(945,884)	-2.2%	

Selected Revenue Departments			Revenue Ranking - 3,025		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,987	9,279,744	10,129,273	0.916131
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line			General Service Cost by Line		
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	4,283	727,395	02 Capital Cost - Movable Equip	3,153	897,178
04 Employee Benefits	2,220	5,266,412	05 Administrative and General	2,873	7,156,696
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,999	2,230,868
08/09 Laundry / Housekeeping	2,265	1,292,283	10/11 Dietary and Cafeteria	1,526	1,882,466
13 Nursing Administration	0	0	14 Central Service and Supply	2,917	98,196
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	431	393,374
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

231323 SPECTRUM HEALTH - REED CITY CAMPUS				Nonprofit - Other			
PO BOX 75, 300 N PATTERSON		6/30/2013 365 Days Settled		General Short Term			
REED CITY, MI 49677				CR Beds 21	POS Beds 0		
OSCEOLA		Key Performanace Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	39.7%		
Balance Sheet		Income Statement		Length of Stay	5.3		
Current Assets	9,793,000	Total Charges	106,419,857	Average Wages	24.37		
Fixed Assets	17,633,011	Contract Allowance	53,167,356	50.0% Medicare Part A	0.0%		
Other Assets	1,137,583	Operating Revenue	53,252,501	50.0% Medicare Part B	12.7%		
Total Assets	<u>28,563,594</u>	Operating Expense	<u>49,317,094</u>	92.6% Current Ratio	1.7		
Current Liabilities	5,875,401	Operating Margin	3,935,407	7.4% Days to Collect	161.0		
Long Term Liabilities	4,925,490	Other Income	269,122	0.5% Avg Payment Days	21.3		
Total Equity	<u>17,762,703</u>	Other Expense	0	0.0% Depreciation Rate	8.7%		
Total Liab. and Equity	<u>28,563,594</u>	Net Profit or Loss	<u>4,204,529</u>	7.9% Return on Equity	23.7%		
Selected Revenue Departments				Revenue Ranking - 2,742			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	5,210	2,576,821	3,335,037	0.772651		
31	Intensive Care Unit	3,124	515,183	679,405	0.758286		
50	Operating Room	3,122	2,845,261	4,612,974	0.616795		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	2,513	4,012,406	9,452,675	0.424473		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
Rank				Rank	Expense		
01	Capital Cost - Buildings	4,122	808,680	02	Capital Cost - Movable Equip	1,965	2,714,881
04	Employee Benefits	2,156	5,551,255	05	Administrative and General	2,565	9,057,264
06	Maintenance and Repairs	1,537	542,262	07	Operation of Plant	3,323	861,620
08/09	Laundry / Housekeeping	4,000	390,939	10/11	Dietary and Cafeteria	3,203	692,944
13	Nursing Administration	4,165	228,355	14	Central Service and Supply	2,149	255,445
15	Pharmacy	0	0	16	Medical Records	4,055	256,720
17	Social Services	2,599	75,213	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

239809 SPECTRUM HEALTH ADULT SOLID ORGAN TRANSPLANT PROGR

100 MICHIGAN ST, NE MC231

Cost Report not Filed.

GRAND RAPIDS, MI 49503

CR Beds 0

POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A 0.0%
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B 0.0%
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity 0.0%

Selected Revenue Departments

Revenue Ranking - 5,990

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230093 SPECTRUM HEALTH BIG RAPIDS HOSPITAL				Government - County	
605 OAK STREET		6/30/2013 365 Days Reopened		General Short Term	
BIG RAPIDS, MI 49307				CR Beds 33	POS Beds 0
MECOSTA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	50.4%
				Length of Stay	3.0
Balance Sheet		Income Statement			
Current Assets	11,753,379	Total Charges	100,406,448	Average Wages	26.26
Fixed Assets	20,378,075	Contract Allowance	46,532,987	46.3%	Medicare Part A 10.2%
Other Assets	7,630,049	Operating Revenue	53,873,461	53.7%	Medicare Part B 7.7%
Total Assets	<u>39,761,503</u>	Operating Expense	58,340,826	108.3%	Current Ratio 1.8
Current Liabilities	6,699,014	Operating Margin	-4,467,365	-8.3%	Days to Collect 147.4
Long Term Liabilities	2,545,000	Other Income	1,760,063	3.3%	Avg Payment Days 28.5
Total Equity	<u>30,517,489</u>	Other Expense	0	0.0%	Depreciation Rate 5.3%
Total Liab. and Equity	<u>39,761,503</u>	Net Profit or Loss	<u>(2,707,302)</u>	-5.0%	Return on Equity -8.9%
Selected Revenue Departments				Revenue Ranking - 2,721	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,823	5,732,149	3,805,220	1.506391
31	Intensive Care Unit	2,841	1,204,299	1,084,770	1.110188
50	Operating Room	2,482	5,173,495	17,354,647	0.298104
52	Labor Room and Delivery Room	2,037	839,775	1,509,089	0.556478
91	Emergency Department	2,325	4,515,639	13,451,291	0.335703
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	0	0	02	Capital Cost - Movable Equip 1,685 3,626,453
04	Employee Benefits	1,779	7,771,273	05	Administrative and General 2,934 6,910,166
06	Maintenance and Repairs	0	0	07	Operation of Plant 2,278 1,826,328
08/09	Laundry / Housekeeping	3,175	681,556	10/11	Dietary and Cafeteria 2,702 913,009
13	Nursing Administration	2,881	637,997	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 2,215 897,251
17	Social Services	1,369	469,026	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

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Sample Hospital reports from the Halmanac.com website.

230106 SPECTRUM HEALTH GERBER MEMORIAL

Nonprofit - Other

212 S SULLIVAN ST
FREMONT, MI 49412
NEWAYGO
WPS MI

6/30/2013 365 Days Reopened

General Short Term

CR Beds 35 POS Beds 0

Key Performance Ind.

Balance Sheet		Income Statement			
Current Assets	15,545,433	Total Charges	156,252,251	Occupancy Rate	48.5%
Fixed Assets	30,213,361	Contract Allowance	93,171,109	Length of Stay	2.6
Other Assets	15,597,909	Operating Revenue	63,081,142	Average Wages	19.29
Total Assets	61,356,703	Operating Expense	63,835,598	59.6% Medicare Part A	9.5%
Current Liabilities	6,462,564	Operating Margin	-754,456	40.4% Medicare Part B	6.4%
Long Term Liabilities	24,325,572	Other Income	4,905,921	101.2% Current Ratio	2.4
Total Equity	30,568,567	Other Expense	0	-1.2% Days to Collect	1,232.4
Total Liab. and Equity	61,356,703	Net Profit or Loss	4,151,465	7.8% Avg Payment Days	30.9
				0.0% Depreciation Rate	8.3%
				6.6% Return on Equity	13.6%

Selected Revenue Departments

Revenue Ranking - 2,528

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,091	4,969,533	5,204,224	0.954904
31	Intensive Care Unit	2,400	2,183,251	2,732,357	0.799036
50	Operating Room	2,365	5,704,939	17,008,156	0.335424
52	Labor Room and Delivery Room	1,665	1,523,406	1,108,537	1.374249
91	Emergency Department	2,217	4,862,461	22,713,572	0.214077

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,832	1,015,378	02 Capital Cost - Movable Equip	2,177	2,257,663
04 Employee Benefits	1,819	7,477,998	05 Administrative and General	2,407	10,124,888
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,776	1,254,526
08/09 Laundry / Housekeeping	3,006	769,422	10/11 Dietary and Cafeteria	4,555	347,558
13 Nursing Administration	1,383	1,714,512	14 Central Service and Supply	1,512	577,260
15 Pharmacy	1,015	3,014,589	16 Medical Records	2,342	826,686
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231317 SPECTRUM HEALTH UNITED MEMORIAL - KELSEY CAMPUS				Nonprofit - Other	
418 WASHINGTON		6/30/2013 365 Days Reopened		General Short Term	
LAKEVIEW, MI 48850				CR Beds 16	POS Beds 0
LAKE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	14.2%
				Length of Stay	3.5
				Average Wages	27.01
				50.1% Medicare Part A	0.0%
				49.9% Medicare Part B	8.6%
				93.5% Current Ratio	357.5
				6.5% Days to Collect	184.0
				2.1% Avg Payment Days	0.0
				0.0% Depreciation Rate	7.4%
				8.6% Return on Equity	30.8%
Balance Sheet				Income Statement	
Current Assets	2,262,745	Total Charges	33,367,738		
Fixed Assets	1,898,925	Contract Allowance	16,703,391		
Other Assets	2,177,953	Operating Revenue	16,664,347		
Total Assets	6,339,623	Operating Expense	15,578,476		
Current Liabilities	6,329	Operating Margin	1,085,871		
Long Term Liabilities	1,663,068	Other Income	352,397		
Total Equity	4,670,226	Other Expense	0		
Total Liab. and Equity	6,339,623	Net Profit or Loss	1,438,268		
Selected Revenue Departments				Revenue Ranking - 4,448	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,884	1,434,178	999,827	1.434426
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,531	315,862	1,506,729	0.209634
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,938	3,023,421	8,150,573	0.370946
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,756	129,872	02	Capital Cost - Movable Equip
04	Employee Benefits	3,362	2,176,128	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	4,526	289,647	10/11	Dietary and Cafeteria
13	Nursing Administration	5,539	40,363	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	3,035	27,289	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Sample Hospital reports from the Halmanac.com website.

230035 SPECTRUM HEALTH UNITED MEMORIAL - UNITED CAMPUS				Nonprofit - Other	
615 S BOWER STREET		6/30/2013 365 Days Settled		General Short Term	
GREENVILLE, MI 48838				CR Beds 35	POS Beds 0
MONTCALM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	56.3%
				Length of Stay	3.1
Balance Sheet		Income Statement			
Current Assets	14,272,810	Total Charges	157,439,326	Average Wages	23.86
Fixed Assets	41,367,142	Contract Allowance	89,588,558	56.9%	Medicare Part A 11.0%
Other Assets	13,392,553	Operating Revenue	67,850,768	43.1%	Medicare Part B 8.1%
Total Assets	69,032,505	Operating Expense	62,820,526	92.6%	Current Ratio 0.9
Current Liabilities	15,124,537	Operating Margin	5,030,242	7.4%	Days to Collect 165.1
Long Term Liabilities	23,530,004	Other Income	1,148,988	1.7%	Avg Payment Days 37.2
Total Equity	30,377,964	Other Expense	285,743	0.4%	Depreciation Rate 8.1%
Total Liab. and Equity	69,032,505	Net Profit or Loss	5,893,487	8.7%	Return on Equity 19.4%
Selected Revenue Departments				Revenue Ranking - 2,432	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,439	7,138,849	7,207,622	0.990458
31	Intensive Care Unit	2,457	2,032,917	2,113,354	0.961939
50	Operating Room	2,248	6,280,451	12,883,370	0.487485
52	Labor Room and Delivery Room	1,835	1,165,717	1,086,928	1.072488
91	Emergency Department	2,082	5,374,170	23,154,170	0.232104
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	2,409	2,564,025	02	Capital Cost - Movable Equip 1,888 2,965,193
04	Employee Benefits	1,872	7,189,921	05	Administrative and General 2,220 11,870,756
06	Maintenance and Repairs	0	0	07	Operation of Plant 2,407 1,657,689
08/09	Laundry / Housekeeping	2,814	872,250	10/11	Dietary and Cafeteria 2,978 781,726
13	Nursing Administration	4,579	154,084	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 2,279 854,686
17	Social Services	1,912	231,236	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

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Sample Hospital reports from the Halmanac.com website.

230003 SPECTRUM HEALTH ZEELAND COMMUNITY HOSPITAL				Nonprofit - Other	
8333 FELCH ST		6/30/2013 365 Days Settled		General Short Term	
ZEELAND, MI 49464				CR Beds 50	POS Beds 0
OTTAWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	39.1%
				Length of Stay	2.8
				Average Wages	25.12
				50.9%	Medicare Part A 6.6%
				49.1%	Medicare Part B 2.5%
				97.9%	Current Ratio 2.4
				2.1%	Days to Collect 123.9
				6.0%	Avg Payment Days 30.1
				0.0%	Depreciation Rate 11.9%
				8.1%	Return on Equity 12.1%
<hr/>					
Balance Sheet			Income Statement		
Current Assets	13,735,757	Total Charges	100,911,842		
Fixed Assets	27,183,833	Contract Allowance	51,362,371		
Other Assets	20,397,331	Operating Revenue	49,549,471		
Total Assets	61,316,921	Operating Expense	48,496,130		
Current Liabilities	5,663,401	Operating Margin	1,053,341		
Long Term Liabilities	22,535,107	Other Income	2,958,354		
Total Equity	33,118,413	Other Expense	0		
Total Liab. and Equity	61,316,921	Net Profit or Loss	4,011,695		
<hr/>					
Selected Revenue Departments			Revenue Ranking - 2,810		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,407	7,239,545	7,311,181	0.990202
31	Intensive Care Unit	2,874	1,136,553	670,009	1.696325
50	Operating Room	2,018	7,606,370	16,954,429	0.448636
52	Labor Room and Delivery Room	1,580	1,698,005	1,443,725	1.176128
91	Emergency Department	2,626	3,665,868	14,079,050	0.260378
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	1,587	3,987,507
04 Employee Benefits	2,453	4,321,578	05 Administrative and General	2,302	10,977,668
06 Maintenance and Repairs	1,239	1,026,562	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	2,920	812,594	10/11 Dietary and Cafeteria	3,121	724,258
13 Nursing Administration	2,247	911,999	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	5,913	90
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231337 ST FRANCIS HOSPITAL			Nonprofit - Church		
3401 LUDINGTON ST		9/30/2013 365 Days Settled		General Short Term	
ESCANABA, MI 49829				CR Beds 17	POS Beds 0
DELTA		Key Performance Ind.			
WPS MI				Occupancy Rate	60.2%
				Length of Stay	3.4
Balance Sheet		Income Statement			
Current Assets	13,849,581	Total Charges	189,505,866	Average Wages	
Fixed Assets	11,733,362	Contract Allowance	122,069,119	64.4%	Medicare Part A 0.1%
Other Assets	4,285,839	Operating Revenue	67,436,747	35.6%	Medicare Part B 7.0%
Total Assets	29,868,782	Operating Expense	72,217,898	107.1%	Current Ratio 2.4
Current Liabilities	5,729,205	Operating Margin	-4,781,151	-7.1%	Days to Collect 225.8
Long Term Liabilities	51,288,944	Other Income	1,023,637	1.5%	Avg Payment Days 26.8
Total Equity	-27,149,367	Other Expense	0	0.0%	Depreciation Rate 2.9%
Total Liab. and Equity	29,868,782	Net Profit or Loss	(3,757,514)	-5.6%	Return on Equity 13.8%
Selected Revenue Departments			Revenue Ranking - 2,441		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,039	5,138,720	6,281,441	0.818080
31	Intensive Care Unit	2,245	2,585,648	4,742,141	0.545249
50	Operating Room	2,381	5,631,772	15,266,254	0.368903
52	Labor Room and Delivery Room	2,465	273,316	253,795	1.076916
91	Emergency Department	2,184	4,968,887	13,122,139	0.378664
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	4,451	633,938	02	Capital Cost - Movable Equip 3,154 895,880
04	Employee Benefits	1,724	8,142,009	05	Administrative and General 2,109 13,022,693
06	Maintenance and Repairs	1,705	369,038	07	Operation of Plant 2,679 1,343,017
08/09	Laundry / Housekeeping	2,613	997,120	10/11	Dietary and Cafeteria 3,195 695,896
13	Nursing Administration	2,403	846,299	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 3,034 493,018
17	Social Services	2,062	187,975	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

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Sample Hospital reports from the Halmanac.com website.

239804 ST JOHN HOSPITAL - TRANSPLANT

22101 MOROSS Cost Report not Filed.

DETROIT, MI 48236 CR Beds 0 POS Beds 0

WAYNE **Key Performance Ind.**

NATIONAL GOVERNMENT SERVICES Occupancy Rate 0.0%

Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments			Revenue Ranking - 5,990		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230165 ST JOHN HOSPITAL AND MEDICAL CENTER

Nonprofit - Other

22101 MOROSS RD

6/30/2013 365 Days Audited

General Short Term

DETROIT, MI 48236

CR Beds 536 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 63.2%

Balance Sheet

Income Statement

Length of Stay 4.6

Current Assets	283,526,385	Total Charges	1,820,330,915		Average Wages	32.27
Fixed Assets	308,956,680	Contract Allowance	1,119,110,158	61.5%	Medicare Part A	19.6%
Other Assets	219,564,136	Operating Revenue	701,220,757	38.5%	Medicare Part B	8.2%
Total Assets	812,047,201	Operating Expense	701,553,850	100.0%	Current Ratio	3.4
Current Liabilities	83,975,690	Operating Margin	-333,093	0.0%	Days to Collect	114.4
Long Term Liabilities	212,865,834	Other Income	37,630,319	5.4%	Avg Payment Days	27.6
Total Equity	515,205,677	Other Expense	5,723,780	0.8%	Depreciation Rate	1.7%
Total Liab. and Equity	812,047,201	Net Profit or Loss	31,573,446	4.5%	Return on Equity	6.1%

Selected Revenue Departments

Revenue Ranking - 191

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	278	95,277,882	174,934,937	0.544648
31	Intensive Care Unit	383	19,391,679	59,903,742	0.323714
50	Operating Room	450	31,891,724	133,069,216	0.239663
52	Labor Room and Delivery Room	181	12,140,862	18,713,889	0.648762
91	Emergency Department	228	29,138,961	132,837,517	0.219358

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	441	15,069,365	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	695	24,030,722	05 Administrative and General	212	99,426,332
06 Maintenance and Repairs	0	0	07 Operation of Plant	152	17,559,688
08/09 Laundry / Housekeeping	262	8,287,478	10/11 Dietary and Cafeteria	167	6,737,589
13 Nursing Administration	279	6,119,988	14 Central Service and Supply	545	2,385,270
15 Pharmacy	258	10,120,974	16 Medical Records	673	3,078,806
17 Social Services	106	4,999,084	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	169	24,974,364

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230195 ST JOHN MACOMB-OAKLAND HOSPITAL-MACOMB CENTER

Nonprofit - Other

11800 EAST TWELVE MILE ROAD

6/30/2013 365 Days Reopened

General Short Term

WARREN, MI 48093

CR Beds 414 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 70.2%

Balance Sheet

Income Statement

Length of Stay 4.6

Current Assets	53,617,862	Total Charges	1,117,997,615	Average Wages	30.45
Fixed Assets	70,726,179	Contract Allowance	717,556,175	64.2%	Medicare Part A 31.1%
Other Assets	342,790,596	Operating Revenue	400,441,440	35.8%	Medicare Part B 6.5%
Total Assets	467,134,637	Operating Expense	377,153,429	94.2%	Current Ratio 1.2
Current Liabilities	45,744,384	Operating Margin	23,288,011	5.8%	Days to Collect 89.5
Long Term Liabilities	200,244,791	Other Income	4,994,811	1.2%	Avg Payment Days 25.8
Total Equity	221,145,462	Other Expense	-6,941,689	-1.7%	Depreciation Rate 4.9%
Total Liab. and Equity	467,134,637	Net Profit or Loss	35,224,511	8.8%	Return on Equity 15.9%

Selected Revenue Departments

Revenue Ranking - 500

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	460	73,374,918	180,564,757	0.406363
31	Intensive Care Unit	738	11,881,070	22,119,760	0.537125
50	Operating Room	683	23,488,486	126,920,071	0.185065
52	Labor Room and Delivery Room	988	4,024,075	9,359,465	0.429947
91	Emergency Department	279	26,526,595	93,119,718	0.284865

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,201	6,446,458	02 Capital Cost - Movable Equip	396	13,708,574
04 Employee Benefits	746	22,628,960	05 Administrative and General	505	56,620,204
06 Maintenance and Repairs	0	0	07 Operation of Plant	360	10,821,870
08/09 Laundry / Housekeeping	392	6,568,042	10/11 Dietary and Cafeteria	170	6,688,119
13 Nursing Administration	288	6,031,894	14 Central Service and Supply	519	2,455,150
15 Pharmacy	483	6,080,880	16 Medical Records	784	2,750,540
17 Social Services	143	4,435,128	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	271	14,600,481

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230241 ST JOHN RIVER DISTRICT HOSPITAL				Nonprofit - Church	
4100 RIVER RD		6/30/2013 365 Days Settled		General Short Term	
EAST CHINA, MI 48054				CR Beds 64	POS Beds 0
SAINT CLAIR		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	25.4%
				Length of Stay	3.9
Balance Sheet		Income Statement		Average Wages	29.70
Current Assets	4,219,757	Total Charges	82,705,889	58.8%	Medicare Part A 15.3%
Fixed Assets	2,674,555	Contract Allowance	48,600,851	41.2%	Medicare Part B 8.6%
Other Assets	-8,947,920	Operating Revenue	34,105,038	115.9%	Current Ratio 0.9
Total Assets	-2,053,608	Operating Expense	39,520,165	-15.9%	Days to Collect 209.3
Current Liabilities	4,552,168	Operating Margin	-5,415,127	2.8%	Avg Payment Days 21.4
Long Term Liabilities	8,178,077	Other Income	942,228	0.0%	Depreciation Rate 8.3%
Total Equity	-14,783,853	Other Expense	0	-13.1%	Return on Equity 30.3%
Total Liab. and Equity	-2,053,608	Net Profit or Loss	(4,472,899)		
Selected Revenue Departments				Revenue Ranking - 3,307	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,021	5,171,881	6,644,446	0.778377
31	Intensive Care Unit	2,882	1,118,491	1,618,504	0.691065
50	Operating Room	3,145	2,786,397	5,759,280	0.483810
52	Labor Room and Delivery Room	1,811	1,198,398	1,450,314	0.826302
91	Emergency Department	3,356	2,339,822	8,563,402	0.273235
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	4,405	658,791	02	Capital Cost - Movable Equip 776,575
04	Employee Benefits	3,723	1,719,305	05	Administrative and General 7,059,639
06	Maintenance and Repairs	1,545	536,795	07	Operation of Plant 1,182,315
08/09	Laundry / Housekeeping	3,762	454,786	10/11	Dietary and Cafeteria 629,360
13	Nursing Administration	5,569	28,462	14	Central Service and Supply 66,237
15	Pharmacy	2,196	854,320	16	Medical Records 411,561
17	Social Services	1,637	330,245	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 105,624

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230156 ST JOSEPH MERCY HOSPITAL

Nonprofit - Church

5301 E HURON RIVER DR

6/30/2013 365 Days Audited

General Short Term

ANN ARBOR, MI 48106

CR Beds 382 POS Beds 0

WASHTENAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 83.9%

Balance Sheet

Income Statement

Length of Stay 4.4

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	720,315,097	Total Charges	2,031,950,286	Average Wages	31.67
Fixed Assets	407,184,345	Contract Allowance	1,330,163,749	65.5% Medicare Part A	19.2%
Other Assets	179,137,094	Operating Revenue	701,786,537	34.5% Medicare Part B	5.7%
Total Assets	1,306,636,536	Operating Expense	738,074,324	105.2% Current Ratio	2.2
Current Liabilities	322,923,540	Operating Margin	-36,287,787	-5.2% Days to Collect	371.1
Long Term Liabilities	310,052,453	Other Income	94,449,433	13.5% Avg Payment Days	22.4
Total Equity	673,660,542	Other Expense	2,175,679	0.3% Depreciation Rate	3.9%
Total Liab. and Equity	1,306,636,535	Net Profit or Loss	55,985,967	8.0% Return on Equity	8.3%

Selected Revenue Departments

Revenue Ranking - 189

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	210	108,753,521	190,729,837	0.570197
31	Intensive Care Unit	956	9,377,024	18,511,186	0.506560
50	Operating Room	399	34,254,862	152,259,218	0.224977
52	Labor Room and Delivery Room	94	15,851,986	17,129,894	0.925399
91	Emergency Department	203	30,513,542	100,008,907	0.305108

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	179	26,008,262	02 Capital Cost - Movable Equip	3,141	903,597
04 Employee Benefits	2,484	4,212,933	05 Administrative and General	90	145,909,555
06 Maintenance and Repairs	159	10,153,074	07 Operation of Plant	357	10,869,710
08/09 Laundry / Housekeeping	234	8,809,145	10/11 Dietary and Cafeteria	366	4,694,180
13 Nursing Administration	251	6,489,587	14 Central Service and Supply	277	3,864,866
15 Pharmacy	363	7,725,485	16 Medical Records	172	6,784,008
17 Social Services	181	3,871,382	18 Other General Service Cost	297	1,289,741
19 Non Physician Anesthetists	0	0	20-23 Education Programs	217	18,275,489

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230029 ST JOSEPH MERCY OAKLAND

Nonprofit - Church

44405 WOODWARD AVE

6/30/2013 365 Days Reopened

General Short Term

PONTIAC, MI 48341

CR Beds 316 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 61.1%

Balance Sheet

Income Statement

Length of Stay 4.2

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	205,808,472	Total Charges	891,599,457	Average Wages	30.08
Fixed Assets	179,894,220	Contract Allowance	538,309,929	60.4%	Medicare Part A 26.2%
Other Assets	105,293,998	Operating Revenue	353,289,528	39.6%	Medicare Part B 5.3%
Total Assets	490,996,690	Operating Expense	381,732,071	108.1%	Current Ratio 3.4
Current Liabilities	59,878,466	Operating Margin	-28,442,543	-8.1%	Days to Collect 65.2
Long Term Liabilities	135,644,113	Other Income	40,582,695	11.5%	Avg Payment Days 46.9
Total Equity	295,474,111	Other Expense	0	0.0%	Depreciation Rate 2.6%
Total Liab. and Equity	490,996,690	Net Profit or Loss	12,140,152	3.4%	Return on Equity 4.1%

Selected Revenue Departments

Revenue Ranking - 605

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	729	53,731,673	63,523,361	0.845857
31	Intensive Care Unit	1,073	8,304,123	14,234,097	0.583397
50	Operating Room	322	38,795,419	110,455,487	0.351231
52	Labor Room and Delivery Room	305	9,646,450	22,042,914	0.437621
91	Emergency Department	521	18,678,312	69,338,008	0.269381

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,192	770,050	02 Capital Cost - Movable Equip	481	12,339,157
04 Employee Benefits	335	41,638,163	05 Administrative and General	653	48,034,293
06 Maintenance and Repairs	278	7,347,847	07 Operation of Plant	870	5,699,774
08/09 Laundry / Housekeeping	337	7,082,086	10/11 Dietary and Cafeteria	416	4,472,421
13 Nursing Administration	928	2,528,999	14 Central Service and Supply	1,021	1,086,757
15 Pharmacy	0	0	16 Medical Records	335	4,633,243
17 Social Services	1,520	386,850	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	352	10,015,876

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230031 ST JOSEPH MERCY PORT HURON				Nonprofit - Other		
2601 ELECTRIC AVENUE		6/30/2013 365 Days Reopened		General Short Term		
PORT HURON, MI 48060				CR Beds 146	POS Beds 0	
SAINT CLAIR		Key Performance Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	32.6%	
				Length of Stay	4.5	
				Average Wages	25.25	
				66.2%	Medicare Part A	23.4%
				33.8%	Medicare Part B	6.2%
				107.4%	Current Ratio	2.9
				-7.4%	Days to Collect	72.7
				8.3%	Avg Payment Days	26.8
				-1.8%	Depreciation Rate	4.0%
				2.7%	Return on Equity	5.3%
Balance Sheet						
		Income Statement				
Current Assets	25,901,143	Total Charges	221,178,530			
Fixed Assets	30,485,665	Contract Allowance	146,401,112			
Other Assets	22,509,302	Operating Revenue	74,777,418			
Total Assets	78,896,110	Operating Expense	80,279,946			
Current Liabilities	8,979,699	Operating Margin	-5,502,528			
Long Term Liabilities	31,397,533	Other Income	6,177,412			
Total Equity	38,518,878	Other Expense	-1,366,182			
Total Liab. and Equity	78,896,110	Net Profit or Loss	2,041,066			
Selected Revenue Departments						
				Revenue Ranking - 2,309		
Line	Line Description	Rank	Cost	Charges	Ratio	
30	Adults and Pediatrics - General Care	2,475	13,380,074	19,065,613	0.701791	
31	Intensive Care Unit	2,179	2,741,317	5,494,370	0.498932	
50	Operating Room	1,973	7,982,369	25,401,358	0.314250	
52	Labor Room and Delivery Room	0	0	0	0.000000	
91	Emergency Department	2,498	4,038,205	18,778,905	0.215039	
General Service Cost by Line						
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense	
01 Capital Cost - Buildings	2,074	3,199,368	02 Capital Cost - Movable Equip	2,206	2,186,702	
04 Employee Benefits	3,377	2,155,733	05 Administrative and General	2,438	9,906,677	
06 Maintenance and Repairs	936	1,796,764	07 Operation of Plant	2,238	1,881,481	
08/09 Laundry / Housekeeping	2,136	1,409,631	10/11 Dietary and Cafeteria	2,852	845,991	
13 Nursing Administration	1,375	1,732,765	14 Central Service and Supply	1,208	850,172	
15 Pharmacy	1,385	2,060,899	16 Medical Records	1,214	1,925,586	
17 Social Services	0	0	18 Other General Service Cost	616	69,621	
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0	

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230077 ST MARY'S OF MICHIGAN MEDICAL CENTER

Nonprofit - Church

800 S WASHINGTON AVENUE

6/30/2013 365 Days Reopened

General Short Term

SAGINAW, MI 48601

CR Beds 195 POS Beds 0

SAGINAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 64.1%

Balance Sheet

Income Statement

Length of Stay 5.2

Current Assets	54,917,104	Total Charges	741,032,619	Average Wages	28.72
Fixed Assets	86,903,449	Contract Allowance	510,068,286	68.8%	Medicare Part A 22.8%
Other Assets	269,163,319	Operating Revenue	230,964,333	31.2%	Medicare Part B 8.0%
Total Assets	410,983,872	Operating Expense	249,002,326	107.8%	Current Ratio 1.3
Current Liabilities	42,421,838	Operating Margin	-18,037,993	-7.8%	Days to Collect 103.9
Long Term Liabilities	102,159,446	Other Income	25,728,592	11.1%	Avg Payment Days 22.6
Total Equity	266,402,588	Other Expense	0	0.0%	Depreciation Rate 3.0%
Total Liab. and Equity	410,983,872	Net Profit or Loss	7,690,599	3.3%	Return on Equity 2.9%

Selected Revenue Departments

Revenue Ranking - 1,021

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,434	28,955,327	33,158,437	0.873242
31	Intensive Care Unit	1,909	3,638,029	6,532,864	0.556881
50	Operating Room	1,255	14,605,931	41,563,859	0.351409
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	718	15,434,289	48,307,557	0.319501

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,436	5,238,051	02 Capital Cost - Movable Equip	604	10,484,241
04 Employee Benefits	782	21,379,754	05 Administrative and General	666	47,624,057
06 Maintenance and Repairs	226	8,292,456	07 Operation of Plant	1,136	4,603,361
08/09 Laundry / Housekeeping	1,172	2,951,920	10/11 Dietary and Cafeteria	1,145	2,452,912
13 Nursing Administration	1,014	2,347,970	14 Central Service and Supply	698	1,805,699
15 Pharmacy	1,264	2,348,203	16 Medical Records	998	2,289,470
17 Social Services	1,009	773,465	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	538	5,054,825

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230002 ST MARY MERCY HOSPITAL

Nonprofit - Church

36475 FIVE MILE ROAD

6/30/2013 365 Days Reopened

General Short Term

LIVONIA, MI 48154

CR Beds 236 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 69.9%

Balance Sheet

Income Statement

Length of Stay 4.3

Current Assets	138,882,363	Total Charges	539,862,217	Average Wages	31.01
Fixed Assets	125,666,843	Contract Allowance	302,036,343	55.9%	Medicare Part A 30.3%
Other Assets	25,639,093	Operating Revenue	237,825,874	44.1%	Medicare Part B 7.4%
Total Assets	290,188,299	Operating Expense	245,699,370	103.3%	Current Ratio 3.8
Current Liabilities	36,673,120	Operating Margin	-7,873,496	-3.3%	Days to Collect 192.7
Long Term Liabilities	150,256,418	Other Income	12,186,432	5.1%	Avg Payment Days 25.8
Total Equity	103,258,762	Other Expense	868,640	0.4%	Depreciation Rate 0.0%
Total Liab. and Equity	290,188,300	Net Profit or Loss	3,444,296	1.4%	Return on Equity 3.3%

Selected Revenue Departments

Revenue Ranking - 993

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	862	48,495,950	69,507,568	0.697707
31	Intensive Care Unit	1,425	5,934,849	11,968,872	0.495857
50	Operating Room	1,166	15,832,176	50,909,203	0.310988
52	Labor Room and Delivery Room	1,057	3,661,934	6,535,136	0.560345
91	Emergency Department	867	13,538,820	46,413,929	0.291697

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	(2,693,310)	02 Capital Cost - Movable Equip	1,157	6,090,036
04 Employee Benefits	1,827	7,417,753	05 Administrative and General	878	37,837,806
06 Maintenance and Repairs	801	2,318,513	07 Operation of Plant	786	6,239,099
08/09 Laundry / Housekeeping	846	3,970,541	10/11 Dietary and Cafeteria	1,807	1,596,386
13 Nursing Administration	583	3,696,254	14 Central Service and Supply	753	1,627,271
15 Pharmacy	3,666	20,033	16 Medical Records	649	3,163,922
17 Social Services	142	4,437,926	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	262	15,041,650

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230071 STRAITH HOSPITAL FOR SPECIAL SURGERY

Nonprofit - Other

23901 LAHSER

10/31/2013 365 Days Settled

General Short Term

SOUTHFIELD, MI 48033

CR Beds 34 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 42.9%

Balance Sheet

Income Statement

Length of Stay 8.0

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	7,811,751	Total Charges	15,218,920	Average Wages	26.76
Fixed Assets	11,876,870	Contract Allowance	5,464,550	35.9% Medicare Part A	38.5%
Other Assets	1,008,368	Operating Revenue	9,754,370	64.1% Medicare Part B	16.4%
Total Assets	20,696,989	Operating Expense	10,810,471	110.8% Current Ratio	5.8
Current Liabilities	1,342,192	Operating Margin	-1,056,101	-10.8% Days to Collect	39.8
Long Term Liabilities	9,500,252	Other Income	3,064,851	31.4% Avg Payment Days	29.9
Total Equity	9,854,545	Other Expense	0	0.0% Depreciation Rate	5.7%
Total Liab. and Equity	20,696,989	Net Profit or Loss	2,008,750	20.6% Return on Equity	20.4%

Selected Revenue Departments

Revenue Ranking - 5,207

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,779	3,332,063	3,249,270	1.025480
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,246	2,470,115	3,858,178	0.640228
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line			General Service Cost by Line		
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	3,743	1,074,071	02 Capital Cost - Movable Equip	4,708	226,138
04 Employee Benefits	5,776	78,637	05 Administrative and General	4,882	2,164,960
06 Maintenance and Repairs	1,514	563,267	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	4,158	358,352	10/11 Dietary and Cafeteria	4,717	313,614
13 Nursing Administration	0	0	14 Central Service and Supply	1,156	907,545
15 Pharmacy	2,860	415,045	16 Medical Records	5,156	114,287
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230096 STURGIS HOSPITAL			Government - City-County		
916 MYRTLE AVE		9/30/2013 365 Days Settled		General Short Term	
STURGIS, MI 49091				CR Beds 45 POS Beds 0	
SAINT JOSEPH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 27.9%	
				Length of Stay 2.4	
Balance Sheet		Income Statement		Average Wages 33.30	
Current Assets	10,766,573	Total Charges	95,549,876	Medicare Part A 13.1%	
Fixed Assets	15,270,062	Contract Allowance	53,351,621	Medicare Part B 10.0%	
Other Assets	5,691,618	Operating Revenue	42,198,255	Current Ratio 1.6	
Total Assets	<u>31,728,253</u>	Operating Expense	43,570,437	Days to Collect 124.2	
Current Liabilities	6,905,250	Operating Margin	-1,372,182	Avg Payment Days 45.8	
Long Term Liabilities	11,879,680	Other Income	-1,224,295	Depreciation Rate 3.4%	
Total Equity	<u>12,943,323</u>	Other Expense	0	Return on Equity -20.1%	
Total Liab. and Equity	<u>31,728,253</u>	Net Profit or Loss	<u>(2,596,477)</u>		
Selected Revenue Departments			Revenue Ranking - 3,033		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,320	4,358,594	2,111,639	2.064081
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,911	3,548,970	12,251,422	0.289678
52	Labor Room and Delivery Room	2,004	881,785	1,420,501	0.620756
91	Emergency Department	3,403	2,289,798	6,496,080	0.352489
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	3,187	1,535,786	02	Capital Cost - Movable Equip
04	Employee Benefits	2,568	3,930,182	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	3,516	540,067	10/11	Dietary and Cafeteria
13	Nursing Administration	2,813	664,170	14	Central Service and Supply
15	Pharmacy	1,390	2,054,067	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Sample Hospital reports from the Halmanac.com website.

230100 TAWAS ST JOSEPH HOSPITAL		Nonprofit - Church	
200 HEMLOCK	6/30/2013 365 Days Settled	General Short Term	
TAWAS CITY, MI 48764		CR Beds 45	POS Beds 0
IOSCO		Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES		Occupancy Rate	23.5%
		Length of Stay	2.8
		Average Wages	25.97
		Medicare Part A	13.5%
		Medicare Part B	15.2%
		Current Ratio	1.3
		Days to Collect	281.9
		Avg Payment Days	26.4
		Depreciation Rate	4.5%
		Return on Equity	11.3%
Balance Sheet		Income Statement	
Current Assets	8,592,677	Total Charges	83,376,522
Fixed Assets	19,002,750	Contract Allowance	39,529,600
Other Assets	29,869,919	Operating Revenue	43,846,922
Total Assets	57,465,346	Operating Expense	51,479,211
Current Liabilities	6,430,027	Operating Margin	-7,632,289
Long Term Liabilities	20,576,094	Other Income	11,255,612
Total Equity	30,459,225	Other Expense	196,189
Total Liab. and Equity	57,465,346	Net Profit or Loss	3,427,134
		47.4%	52.6%
		117.4%	-17.4%
		25.7%	0.4%
		7.8%	
Selected Revenue Departments		Revenue Ranking - 2,979	
Line	Line Description	Rank	Cost
Charges	Ratio		
30	Adults and Pediatrics - General Care	4,379	4,193,046
31	Intensive Care Unit	2,796	1,287,534
50	Operating Room	2,841	3,809,876
52	Labor Room and Delivery Room	2,088	766,826
91	Emergency Department	3,401	2,291,948
			2,357,945
			1,417,274
			9,061,826
			406,146
			5,858,574
			1.778263
			0.908458
			0.420431
			1.888055
			0.391213
General Service Cost by Line	Rank	Expense	General Service Cost by Line
Rank	Expense		Rank
			Expense
01	Capital Cost - Buildings	2,900	1,837,394
04	Employee Benefits	2,734	3,383,792
06	Maintenance and Repairs	0	0
08/09	Laundry / Housekeeping	2,810	873,156
13	Nursing Administration	4,091	243,023
15	Pharmacy	2,275	782,594
17	Social Services	0	0
19	Non Physician Anesthetists	0	0
02	Capital Cost - Movable Equip	2,868	1,153,673
05	Administrative and General	2,404	10,151,565
07	Operation of Plant	2,704	1,316,087
10/11	Dietary and Cafeteria	3,834	506,768
14	Central Service and Supply	0	0
16	Medical Records	2,341	826,895
18	Other General Service Cost	0	0
20-23	Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

234042 THE BEHAVIORAL CENTER OF MICHIGAN

Proprietary - Corporation

4050 E 12 MILE ROAD

12/31/2013 365 Days Settled

Psychiatric

WARREN, MI 48092

CR Beds 42 POS Beds 0

MACOMB

Key Performance Ind.

WPS MI

Occupancy Rate 76.5%

Balance Sheet

Current Assets	3,979,899
Fixed Assets	2,575,951
Other Assets	0
Total Assets	6,555,850
Current Liabilities	2,649,270
Long Term Liabilities	857,415
Total Equity	3,049,165
Total Liab. and Equity	6,555,850

Income Statement

Total Charges	22,679,462
Contract Allowance	14,182,381
Operating Revenue	8,497,081
Operating Expense	8,901,537
Operating Margin	-404,456
Other Income	1,152,626
Other Expense	-239,481
Net Profit or Loss	987,651

Length of Stay	10.5
Average Wages	22.02
62.5% Medicare Part A	0.0%
37.5% Medicare Part B	3.3%
104.8% Current Ratio	1.5
-4.8% Days to Collect	155.4
13.6% Avg Payment Days	68.6
-2.8% Depreciation Rate	2.9%
11.6% Return on Equity	32.4%

Selected Revenue Departments

Revenue Ranking - 5,336

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,328	7,591,890	17,002,700	0.446511
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,985	46,286	02 Capital Cost - Movable Equip	5,380	63,396
04 Employee Benefits	4,074	1,352,002	05 Administrative and General	4,413	2,874,178
06 Maintenance and Repairs	1,761	324,388	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	5,917	67,819	10/11 Dietary and Cafeteria	4,041	453,417
13 Nursing Administration	3,856	307,433	14 Central Service and Supply	0	0
15 Pharmacy	3,046	309,676	16 Medical Records	4,603	183,060
17 Social Services	1,415	446,788	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

234041 THE CENTER FOR FORENSIC PSYCHIATRY			Government - State		
8303 PLATT ROAD		9/30/2013 365 Days Settled		Psychiatric	
SALINE, MI 48176				CR Beds 210 POS Beds 0	
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 97.4%	
				Length of Stay 360.5	
Balance Sheet		Income Statement			
Current Assets	0	Total Charges	0		
Fixed Assets	85,501,346	Contract Allowance	0		
Other Assets	0	Operating Revenue	0		
Total Assets	<u>85,501,346</u>	Operating Expense	<u>67,300,362</u>		
Current Liabilities	192,056	Operating Margin	-67,300,362		
Long Term Liabilities	0	Other Income	67,300,362		
Total Equity	<u>85,309,290</u>	Other Expense	0		
Total Liab. and Equity	<u>85,501,346</u>	Net Profit or Loss	<u>0</u>		
			Revenue Ranking - 5,990		
Selected Revenue Departments					
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	531	68,546,192	51,173,901	1.339476
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,453	2,473,923	02 Capital Cost - Movable Equip	5,530	27,143
04 Employee Benefits	5,756	91,909	05 Administrative and General	2,341	10,622,559
06 Maintenance and Repairs	1,131	1,245,990	07 Operation of Plant	2,439	1,617,542
08/09 Laundry / Housekeeping	1,897	1,672,869	10/11 Dietary and Cafeteria	2,924	801,830
13 Nursing Administration	131	9,162,641	14 Central Service and Supply	2,047	295,159
15 Pharmacy	2,173	872,251	16 Medical Records	2,711	624,982
17 Social Services	345	2,544,817	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230015 THREE RIVERS HEALTH			Government - Hospital Dis		
701 S HEALTH PARKWAY		12/31/2013 275 Days Settled	General Short Term		
THREE RIVERS, MI 49093		3/31/2013 90 Days Reopened	CR Beds 44	POS Beds 0	
SAINT JOSEPH			Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES			Occupancy Rate	29.1%	
			Length of Stay	3.1	
			Average Wages	24.55	
			61.6%	Medicare Part A	8.7%
			38.4%	Medicare Part B	5.7%
			110.6%	Current Ratio	0.9
			-10.6%	Days to Collect	1,112.6
			3.7%	Avg Payment Days	145.9
			0.2%	Depreciation Rate	1.0%
			-7.2%	Return on Equity	-8.0%
Balance Sheet			Income Statement		
Current Assets	8,012,405	Total Charges	29,116,481		
Fixed Assets	13,113,245	Contract Allowance	17,936,671		
Other Assets	610,340	Operating Revenue	11,179,810		
Total Assets	21,735,990	Operating Expense	12,367,488		
Current Liabilities	9,346,962	Operating Margin	-1,187,678		
Long Term Liabilities	2,378,406	Other Income	410,082		
Total Equity	10,010,622	Other Expense	25,262		
Total Liab. and Equity	21,735,990	Net Profit or Loss	(802,858)		
Selected Revenue Departments			Revenue Ranking - 3,306		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,783	1,201,429	777,878	1.544495
31	Intensive Care Unit	3,051	267,775	262,047	1.021859
50	Operating Room	3,574	551,803	3,137,955	0.175848
52	Labor Room and Delivery Room	2,483	83,184	72,657	1.144886
91	Emergency Department	3,440	685,573	3,157,360	0.217135
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,327	291,229	02 Capital Cost - Movable Equip	2,239	585,653
04 Employee Benefits	2,401	1,469,016	05 Administrative and General	3,436	1,794,644
06 Maintenance and Repairs	1,837	91,978	07 Operation of Plant	4,351	144,830
08/09 Laundry / Housekeeping	3,731	156,951	10/11 Dietary and Cafeteria	4,415	126,973
13 Nursing Administration	3,857	74,600	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	3,238	164,991
17 Social Services	2,881	13,886	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230015 THREE RIVERS HEALTH			Nonprofit - Other		
701 S HEALTH PARKWAY		12/31/2013 275 Days Settled	General Short Term		
THREE RIVERS, MI 49093		3/31/2013 90 Days Reopened	CR Beds 44	POS Beds 0	
SAINT JOSEPH			Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES			Occupancy Rate	23.5%	
			Length of Stay	3.5	
			Average Wages	24.55	
			63.1%	Medicare Part A	8.3%
			36.9%	Medicare Part B	7.2%
			111.7%	Current Ratio	1.0
			-11.7%	Days to Collect	378.7
			4.6%	Avg Payment Days	65.7
			0.3%	Depreciation Rate	3.9%
			-7.5%	Return on Equity	-36.8%
Balance Sheet			Income Statement		
Current Assets	8,600,207	Total Charges	92,337,489		
Fixed Assets	10,130,044	Contract Allowance	58,229,376		
Other Assets	599,491	Operating Revenue	34,108,113		
Total Assets	19,329,742	Operating Expense	38,099,523		
Current Liabilities	8,191,290	Operating Margin	-3,991,410		
Long Term Liabilities	4,230,128	Other Income	1,558,456		
Total Equity	6,908,324	Other Expense	111,205		
Total Liab. and Equity	19,329,742	Net Profit or Loss	(2,544,159)		
Selected Revenue Departments			Revenue Ranking - 3,306		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,783	3,326,570	1,923,525	1.729413
31	Intensive Care Unit	3,051	759,799	751,433	1.011133
50	Operating Room	3,574	1,628,118	9,291,609	0.175225
52	Labor Room and Delivery Room	2,483	255,022	187,041	1.363455
91	Emergency Department	3,440	2,221,936	10,406,875	0.213507
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,327	704,864	02 Capital Cost - Movable Equip	2,239	2,115,137
04 Employee Benefits	2,401	4,497,159	05 Administrative and General	3,436	4,937,123
06 Maintenance and Repairs	1,837	272,566	07 Operation of Plant	4,351	439,415
08/09 Laundry / Housekeeping	3,731	464,809	10/11 Dietary and Cafeteria	4,415	374,975
13 Nursing Administration	3,857	306,291	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	3,238	428,052
17 Social Services	2,881	44,757	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230046 UNIVERSITY OF MICHIGAN HEALTH SYSTEM				Government - Other	
1500 E MEDICAL CENTER DRIVE, SPC 5474		6/30/2013 365 Days Audited		General Short Term	
ANN ARBOR, MI 48109				CR Beds 674 POS Beds 0	
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.8%
				Length of Stay	6.2
				Average Wages	29.78
				Medicare Part A	12.6%
				Medicare Part B	5.7%
				Current Ratio	1.7
				Days to Collect	50.2
				Avg Payment Days	21.3
				Depreciation Rate	0.0%
				Return on Equity	4.3%

Balance Sheet		Income Statement			
Current Assets	368,260,724	Total Charges	5,316,035,055		
Fixed Assets	1,573,460,717	Contract Allowance	3,109,664,260	58.5%	
Other Assets	1,144,669,464	Operating Revenue	2,206,370,795	41.5%	
Total Assets	3,086,390,905	Operating Expense	2,350,054,530	106.5%	
Current Liabilities	219,855,862	Operating Margin	-143,683,735	-6.5%	
Long Term Liabilities	1,284,068,681	Other Income	211,524,056	9.6%	
Total Equity	1,582,466,362	Other Expense	0	0.0%	
Total Liab. and Equity	3,086,390,905	Net Profit or Loss	67,840,321	3.1%	

Selected Revenue Departments			Revenue Ranking - 12		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	29	231,034,407	412,069,482	0.560669
31	Intensive Care Unit	5	118,304,147	230,547,996	0.513143
50	Operating Room	3	220,416,397	542,271,852	0.406468
52	Labor Room and Delivery Room	123	14,274,754	26,835,258	0.531940
91	Emergency Department	43	52,256,876	184,528,078	0.283192

General Service Cost by Line		Rank	Expense	General Service Cost by Line		Rank	Expense
01	Capital Cost - Buildings	0	0	02	Capital Cost - Movable Equip	0	0
04	Employee Benefits	816	20,525,967	05	Administrative and General	5	386,244,655
06	Maintenance and Repairs	1	152,467,343	07	Operation of Plant	0	0
08/09	Laundry / Housekeeping	454	6,027,033	10/11	Dietary and Cafeteria	4	18,725,630
13	Nursing Administration	2	43,026,547	14	Central Service and Supply	190	5,089,076
15	Pharmacy	10	91,059,494	16	Medical Records	29	14,626,849
17	Social Services	70	5,915,461	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	4	141,686,163

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Sample Hospital reports from the Halmanac.com website.

239803 UNIVERSITY OF MICHIGAN MEDICAL CENTER

1500 E MEDICAL CTR DR, 3868 TAUBMAN CENTER, SPC Cost Report not Filed.

ANN ARBOR, MI 48109

CR Beds 0 POS Beds 0

WASHTENAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments

Revenue Ranking - 5,990

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

23014F US AIR FORCE HOSP

SAWYER AFB

Cost Report not Filed.

GWINN, MI 49841

CR Beds 0

POS Beds 0

MARQUETTE

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Income Statement

Current Assets	0	Total Charges	0	
Fixed Assets	0	Contract Allowance	0	
Other Assets	0	Operating Revenue	0	
Total Assets	0	Operating Expense	0	
Current Liabilities	0	Operating Margin	0	
Long Term Liabilities	0	Other Income	0	
Total Equity	0	Other Expense	0	
Total Liab. and Equity	0	Net Profit or Loss	0	

Selected Revenue Departments

Revenue Ranking - 5,990

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

23010F US AIR FORCE HOSP

KINCHELOE AFB

Cost Report not Filed.

KINCHELOE, MI 49788

CR Beds 0

POS Beds 0

CHIPPEWA

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,990

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line

Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

23008F US AIR FORCE HOSP

WURTSMITH AFB

Cost Report not Filed.

OSCODA, MI 48750

CR Beds 0

POS Beds 0

IOSCO

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Income Statement

Current Assets 0

Total Charges 0

Fixed Assets 0

Contract Allowance 0

Other Assets 0

Operating Revenue 0

Total Assets 0

Operating Expense 0

Current Liabilities 0

Operating Margin 0

Long Term Liabilities 0

Other Income 0

Total Equity 0

Other Expense 0

Total Liab. and Equity 0

Net Profit or Loss 0

Selected Revenue Departments

Revenue Ranking - 5,990

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line Rank Expense

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

23007F US AIR FORCE HOSP

SELFRIDGE AFB

Cost Report not Filed.

MOUNT CLEMENS, MI 48045

CR Beds 0

POS Beds 0

MACOMB

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,990

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line Rank Expense

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

23036F US PUBLIC HEALTH SERVICE HOSP

14700 RIVERSIDE DR

Cost Report not Filed.

DETROIT, MI 48215

CR Beds 0

POS Beds 0

WAYNE

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Income Statement

Current Assets	0	Total Charges	0	
Fixed Assets	0	Contract Allowance	0	
Other Assets	0	Operating Revenue	0	
Total Assets	0	Operating Expense	0	
Current Liabilities	0	Operating Margin	0	
Long Term Liabilities	0	Other Income	0	
Total Equity	0	Other Expense	0	
Total Liab. and Equity	0	Net Profit or Loss	0	

Selected Revenue Departments

Revenue Ranking - 5,990

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

23011F VA ANN ARBOR HEALTHCARE SYSTEM

2215 FULLER ROAD

Cost Report not Filed.

ANN ARBOR, MI 48105

CR Beds 0

POS Beds 0

WASHTENAW

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,990

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

23013F VA HOSP

SOUTHFIELD + OUTER DR

Cost Report not Filed.

DEARBORN, MI 48121

CR Beds 0

POS Beds 0

WAYNE

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Income Statement

Current Assets	0	Total Charges	0	
Fixed Assets	0	Contract Allowance	0	
Other Assets	0	Operating Revenue	0	
Total Assets	0	Operating Expense	0	
Current Liabilities	0	Operating Margin	0	
Long Term Liabilities	0	Other Income	0	
Total Equity	0	Other Expense	0	
Total Liab. and Equity	0	Net Profit or Loss	0	

Selected Revenue Departments

Revenue Ranking - 5,990

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

232019 VIBRA OF SOUTHEASTERN MICHIGAN

Proprietary - Corporation

26400 W OUTER DRIVE

5/31/2013 365 Days Reopened

General Long Term

LINCOLN PARK, MI 48146

CR Beds 220 POS Beds 0

WAYNE

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 13.1%

Balance Sheet

Income Statement

Length of Stay 30.7

Current Assets 6,237,694

Total Charges 93,350,902

Average Wages 29.17

Fixed Assets 718,414

Contract Allowance 74,077,371

79.4% Medicare Part A 0.0%

Other Assets 0

Operating Revenue 19,273,531

20.6% Medicare Part B 0.0%

Total Assets 6,956,108

Operating Expense 17,962,567

93.2% Current Ratio 1.7

Current Liabilities 3,732,796

Operating Margin 1,310,964

6.8% Days to Collect 138.0

Long Term Liabilities 0

Other Income 38,541

0.2% Avg Payment Days 21.2

Total Equity 3,223,312

Other Expense 0

0.0% Depreciation Rate 0.0%

Total Liab. and Equity 6,956,108

Net Profit or Loss 1,349,505

7.0% Return on Equity 41.9%

Selected Revenue Departments

Revenue Ranking - 4,170

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,509	13,086,560	29,442,475	0.444479
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,860	1,886,164	02 Capital Cost - Movable Equip	4,374	325,077
04 Employee Benefits	3,612	1,858,915	05 Administrative and General	3,657	4,281,675
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,999	1,066,018
08/09 Laundry / Housekeeping	3,990	393,430	10/11 Dietary and Cafeteria	3,967	471,173
13 Nursing Administration	3,913	292,149	14 Central Service and Supply	1,793	401,581
15 Pharmacy	2,951	357,763	16 Medical Records	4,639	177,945
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

234035 WALTER P REUTHER PSYCHIATRIC HOSPITAL			Government - State		
30901 PALMER RD		9/30/2013 365 Days Settled		Psychiatric	
WESTLAND, MI 48185				CR Beds 220 POS Beds 0	
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 84.9%	
				Length of Stay 253.6	
Balance Sheet		Income Statement			
Current Assets	0	Total Charges	0		
Fixed Assets	1,438,544	Contract Allowance	0		
Other Assets	0	Operating Revenue	0		
Total Assets	1,438,544	Operating Expense	47,968,229		
Current Liabilities	240,000	Operating Margin	-47,968,229		
Long Term Liabilities	0	Other Income	47,968,229		
Total Equity	1,198,544	Other Expense	0		
Total Liab. and Equity	1,438,544	Net Profit or Loss	0		
Selected Revenue Departments			Revenue Ranking - 5,990		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	927	45,573,522	39,616,182	1.150376
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,048	387,720	02 Capital Cost - Movable Equip	5,450	45,027
04 Employee Benefits	0	0	05 Administrative and General	2,396	10,235,492
06 Maintenance and Repairs	930	1,838,896	07 Operation of Plant	3,348	851,064
08/09 Laundry / Housekeeping	1,600	2,097,992	10/11 Dietary and Cafeteria	1,254	2,273,135
13 Nursing Administration	3,055	573,948	14 Central Service and Supply	0	0
15 Pharmacy	2,542	596,728	16 Medical Records	3,134	461,806
17 Social Services	699	1,255,337	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230095 WEST BRANCH REGIONAL MEDICAL CENTER

Government - City-County

2463 SOUTH M-30

3/31/2013 365 Days Reopened

General Short Term

WEST BRANCH, MI 48661

CR Beds 78 POS Beds 0

OGEMAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 26.9%

Balance Sheet

Income Statement

Length of Stay 4.2

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	8,596,916	Total Charges	60,611,359	Average Wages	21.65
Fixed Assets	13,456,250	Contract Allowance	26,952,543	44.5%	Medicare Part A 28.1%
Other Assets	2,018,925	Operating Revenue	33,658,816	55.5%	Medicare Part B 19.9%
Total Assets	24,072,091	Operating Expense	39,068,080	116.1%	Current Ratio 1.3
Current Liabilities	6,667,135	Operating Margin	-5,409,264	-16.1%	Days to Collect 45.5
Long Term Liabilities	12,892,310	Other Income	2,391,787	7.1%	Avg Payment Days 29.5
Total Equity	4,512,646	Other Expense	714,552	2.1%	Depreciation Rate 6.5%
Total Liab. and Equity	24,072,091	Net Profit or Loss	(3,732,029)	-11.1%	Return on Equity -82.7%

Selected Revenue Departments

Revenue Ranking - 3,325

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,755	5,975,498	5,592,445	1.068495
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,887	3,653,741	5,667,114	0.644727
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,028	2,863,560	5,890,971	0.486093

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,218	1,502,120	02 Capital Cost - Movable Equip	2,531	1,612,511
04 Employee Benefits	2,406	4,483,267	05 Administrative and General	4,095	3,391,959
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,132	2,010,489
08/09 Laundry / Housekeeping	2,924	809,600	10/11 Dietary and Cafeteria	4,277	403,246
13 Nursing Administration	2,862	646,953	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,774	599,278
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231335 WEST SHORE MEDICAL CENTER				Government - County	
1465 E PARKDALE AVENUE		6/30/2013 365 Days Settled		General Short Term	
MANISTEE, MI 49660		12/16/2013 169 Days Reopened*		CR Beds 19	POS Beds 0
MANISTEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	57.9%
Balance Sheet		Income Statement		Length of Stay	3.3
Current Assets	18,844,151	Total Charges	64,416,044	Average Wages	
Fixed Assets	26,165,836	Contract Allowance	38,262,516	59.4% Medicare Part A	0.0%
Other Assets	14,956,687	Operating Revenue	26,153,528	40.6% Medicare Part B	15.3%
Total Assets	<u>59,966,674</u>	Operating Expense	<u>26,531,245</u>	101.4% Current Ratio	2.1
Current Liabilities	9,139,843	Operating Margin	-377,717	-1.4% Days to Collect	753.2
Long Term Liabilities	18,115,584	Other Income	217,588	0.8% Avg Payment Days	150.0
Total Equity	<u>32,711,247</u>	Other Expense	3,765	0.0% Depreciation Rate	2.6%
Total Liab. and Equity	<u>59,966,674</u>	Net Profit or Loss	<u>(163,894)</u>	-0.6% Return on Equity	-0.5%
Selected Revenue Departments				Revenue Ranking - 3,179	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,392	3,328,068	2,050,470	1.623076
31	Intensive Care Unit	2,579	810,212	1,290,031	0.628056
50	Operating Room	3,027	1,325,620	5,589,166	0.237177
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,773	1,718,076	3,678,551	0.467052
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	2,435	1,098,510	02	Capital Cost - Movable Equip
04	Employee Benefits	5,282	275,920	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	2,725	432,516	10/11	Dietary and Cafeteria
13	Nursing Administration	4,498	32,051	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

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Sample Hospital reports from the Halmanac.com website.

231335 WEST SHORE MEDICAL CENTER				Government - County	
1465 E PARKDALE AVENUE		6/30/2013 365 Days Settled		General Short Term	
MANISTEE, MI 49660		12/16/2013 169 Days Reopened*		CR Beds 19	POS Beds 0
MANISTEE				Key Performanace Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	59.6%
Balance Sheet		Income Statement		Length of Stay	3.4
Current Assets	19,305,874	Total Charges	134,958,958	Average Wages	
Fixed Assets	27,223,181	Contract Allowance	79,542,287	58.9%	Medicare Part A 0.0%
Other Assets	15,492,901	Operating Revenue	55,416,671	41.1%	Medicare Part B 12.1%
Total Assets	62,021,956	Operating Expense	56,563,277	102.1%	Current Ratio 1.8
Current Liabilities	10,951,198	Operating Margin	-1,146,606	-2.1%	Days to Collect 345.9
Long Term Liabilities	18,195,617	Other Income	2,824,380	5.1%	Avg Payment Days 83.3
Total Equity	32,875,141	Other Expense	101,703	0.2%	Depreciation Rate 5.6%
Total Liab. and Equity	62,021,956	Net Profit or Loss	1,576,071	2.8%	Return on Equity 4.8%
Selected Revenue Departments				Revenue Ranking - 3,179	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,392	7,345,841	4,622,412	1.589179
31	Intensive Care Unit	2,579	1,764,103	2,365,248	0.745843
50	Operating Room	3,027	3,197,036	11,636,642	0.274739
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,773	3,346,129	7,954,550	0.420656
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	2,435	2,504,897	02	Capital Cost - Movable Equip 2,910 1,115,483
04	Employee Benefits	5,282	409,398	05	Administrative and General 2,535 9,264,108
06	Maintenance and Repairs	0	0	07	Operation of Plant 2,365 1,717,586
08/09	Laundry / Housekeeping	2,725	927,154	10/11	Dietary and Cafeteria 2,621 951,202
13	Nursing Administration	4,498	167,242	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 1,935 1,097,219
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

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Hospital Profile Report - 2013

Sample Hospital reports from the Halmanac.com website.

230269 WILLIAM BEAUMONT HOSPITAL-TROY

Nonprofit - Other

44201 DEQUINDRE ROAD

12/31/2013 365 Days Reopened

General Short Term

TROY, MI 48085

CR Beds 414 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 81.9%

Balance Sheet

Income Statement

Length of Stay 4.2

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	97,935,255	Total Charges	1,700,193,698	Average Wages	30.81
Fixed Assets	405,060,348	Contract Allowance	1,134,545,935	66.7% Medicare Part A	17.7%
Other Assets	135,626	Operating Revenue	565,647,763	33.3% Medicare Part B	5.8%
Total Assets	503,131,229	Operating Expense	531,594,754	94.0% Current Ratio	(1.6)
Current Liabilities	-61,822,212	Operating Margin	34,053,009	6.0% Days to Collect	215.7
Long Term Liabilities	30,007,159	Other Income	12,266,752	2.2% Avg Payment Days	5.0
Total Equity	534,946,282	Other Expense	120,583	0.0% Depreciation Rate	6.4%
Total Liab. and Equity	503,131,229	Net Profit or Loss	46,199,178	8.2% Return on Equity	8.6%

Selected Revenue Departments

Revenue Ranking - 278

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	264	97,121,565	181,699,115	0.534519
31	Intensive Care Unit	510	15,930,243	30,693,554	0.519009
50	Operating Room	224	47,429,537	157,113,937	0.301880
52	Labor Room and Delivery Room	825	4,941,647	10,921,976	0.452450
91	Emergency Department	262	27,164,234	134,690,752	0.201679

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	67	45,366,853	02 Capital Cost - Movable Equip	141	24,553,334
04 Employee Benefits	814	20,560,915	05 Administrative and General	574	52,240,979
06 Maintenance and Repairs	156	10,300,105	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	31	18,853,899	10/11 Dietary and Cafeteria	587	3,810,519
13 Nursing Administration	1,154	2,066,286	14 Central Service and Supply	149	6,069,880
15 Pharmacy	573	5,273,416	16 Medical Records	125	7,667,334
17 Social Services	0	0	18 Other General Service Cost	210	2,789,691
19 Non Physician Anesthetists	0	0	20-23 Education Programs	377	8,922,042

All Providers

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