Sample Hospital reports from the Halmanac.com website.

23009F ALEDA E L	UTZ VA MEDICA	AL CEN	NTER						
1500 WEISS STREE	Т		Cost Repo	rt not Filed.					
SAGINAW, MI 48602							CR Beds 0	POS Beds (	)
SAGINAW							Key Perform	nanace Ind	d.
							Occupancy Rate		0.0%
Balance S	Sheet		Incom	e Statement			Length of Stay		
Current Assets	0	Total	Charges		0		Average Wages		
Fixed Assets	0	Contr	act Allowance		0	0.0%	Medicare Part A		0.0%
Other Assets	0	Opera	ating Revenue		0	0.0%	Medicare Part B		0.0%
Total Assets	0	Opera	ating Expense		0	0.0%	Current Ratio		
Current Liabilities	0	Opera	ating Margin		0	0.0%	Days to Collect		
Long Term Liabilities	0	Other	Income		0	0.0%	Avg Payment Day	/S	
Total Equity	0	Other	Expense		0	0.0%	Depreciation Rate	Э	0.0%
Total Liab. and Equity	0	Net P	rofit or Loss		0	0.0%	Return on Equity		0.0%
Selected	Revenue Depar	tments	<b>5</b>			Reve	enue Ranking -	5,95	57
Line	Line Descripti	on		Rank		Cost	Charges	Ratio	
30 Adults an	d Pediatrics - Gene	eral Car	е				0	0.000000	
31 Intensive	Care Unit			0		0	0	0.000000	
50 Operating	Room			0		0	0	0.000000	
52 Labor Ro	om and Delivery R	oom		0		0	0	0.000000	
91 Emergen	cy Department			0		0	0	0.000000	
General Service Co	st by Line Ra	ınk	Expense	General Se	rvice	Cost by	Line Rank	Expen	ıse
01 Capital Cost - Buildin	ngs	0	0	02 Capital C	ost - I	Movable E	quip 0		0
04 Employee Benefits		0	0	05 Administr	ative	and Gene	ral 0		0
06 Maintenance and Re	epairs	0	0	07 Operation	n of Pl	lant	0		0
08/09 Laundry / Housel	keeping	0	0	10/11 Dietar	y and	Cafeteria	0		0
13 Nursing Administrati	on	0	0	14 Central S		•			0
15 Pharmancy		0	0	16 Medical F			0		C
17 Social Services		0	0	18 Other Ge					C
19 Non Physician Anes	thetists	0	0	20-23 Educa	ation F	Programs	0		0

All Providers

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

231328 ALLEGAN	GENERAL HOSI	PITAL				Nonprofit - Other	
555 LINN STREET			12/31/2012	366 Days Settle	ed	General Short Terr	m
ALLEGAN, MI 49010						CR Beds 25	POS Beds 0
ALLEGAN						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	31.8%
Balance S	Sheet		Income	Statement		Length of Stay	3.5
Current Assets	12,828,743	Total	Charges	85,344,866		Average Wages	
Fixed Assets	19,124,691	Conti	ract Allowance	42,373,879	49.7%	Medicare Part A	0.0%
Other Assets	4,427,299	Oper	ating Revenue	42,970,987	50.3%	Medicare Part B	9.8%
Total Assets	36,380,733	Oper	ating Expense	43,362,280	100.9%	Current Ratio	1.4
Current Liabilities	9,267,553	Oper	ating Margin	-391,293	-0.9%	Days to Collect	42.5
Long Term Liabilities	17,567,908	Othe	r Income	1,324,345	3.1%	Avg Payment Day	rs 54.8
Total Equity	9,545,272	Othe	r Expense	86,080	0.2%	Depreciation Rate	3.4%
Total Liab. and Equity	36,380,733	Net F	Profit or Loss	846,972	2.0%	Return on Equity	8.9%
Selected	Revenue Depar	tments	s		Rev	enue Ranking -	2,999
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	e	3,087	8,696,529	2,990,394	2.908155
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			2,681	4,288,803	13,714,519	0.312720
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			2,752	3,228,490	8,452,993	0.381935
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildii	ngs 2	2,711	2,025,188	02 Capital Cost	- Movable E	Equip 3,641	589,421
04 Employee Benefits	2	2,817	3,199,314	05 Administrativ	e and Gene	eral 3,075	5,957,812
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,592	1,364,135
08/09 Laundry / Housel	keeping 3	3,257	622,643	10/11 Dietary ar	nd Cafeteria	3,521	587,451
13 Nursing Administrati	13 Nursing Administration 1,571 1,410,872			14 Central Serv	ice and Sup	ply 2,487	168,775
15 Pharmancy	1	,033	2,997,394	16 Medical Rec	3,079	474,007	
17 Social Services		0	0	18 Other Gener	al Service C	cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230092 ALLEGIAN	CE HEALTH					Nonprofit - Other	
205 N EAST AVE			6/30/2012 3	66 Days Settled	l	General Short Terr	m
JACKSON, MI 49201						CR Beds 319 F	POS Beds 0
JACKSON						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	ES				Occupancy Rate	58.5%
Balance S	Sheet		Income	Statement		Length of Stay	4.5
Current Assets	95,118,102	Total	Charges	1,366,945,275	i	Average Wages	29.08
Fixed Assets	155,897,044	Conti	act Allowance	967,877,695	70.8%	Medicare Part A	15.8%
Other Assets	222,476,444	Oper	ating Revenue	399,067,580	29.2%	Medicare Part B	6.9%
Total Assets	473,491,590	Oper	ating Expense	405,953,129	101.7%	Current Ratio	1.9
Current Liabilities	49,523,808	Oper	ating Margin	-6,885,549	-1.7%	Days to Collect	55.0
Long Term Liabilities	236,620,161	Othe	r Income	4,263,083	1.1%	Avg Payment Day	s 40.5
Total Equity	187,347,621	Othe	r Expense	11,720,422	2.9%	Depreciation Rate	7.5%
Total Liab. and Equity	473,491,590	Net F	Profit or Loss	ofit or Loss (14,342,888) -3.6% Retu			-7.7%
Selected	Revenue Depar	tments	S		Rev	enue Ranking -	482
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	re	494	69,494,800	201,085,419	0.345598
31 Intensive	Care Unit			923	9,432,543	12,777,125	0.738237
50 Operating	Room			531 27,624,247 54,49			0.506893
52 Labor Ro	om and Delivery R	oom		621	6,173,861	9,509,430	0.649236
91 Emergen	cy Department			304	24,551,561	93,412,192	0.262830
General Service Co	st by Line Ra	ank	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs	401	15,529,473	02 Capital Cost	- Movable E	Equip 245	17,049,944
04 Employee Benefits		318	42,020,325	05 Administrativ	e and Gene	eral 662	45,289,601
06 Maintenance and Repairs 551 3,606,453			3,606,453	07 Operation of	Plant	714	6,572,207
08/09 Laundry / Housekeeping 914 3,649,825			3,649,825	10/11 Dietary a	nd Cafeteria	693	3,397,930
	13 Nursing Administration 704 3,048,818			14 Central Serv		0	
15 Pharmancy		0	0	16 Medical Rec	ords	749	2,866,916
17 Social Services		220	3,308,188				0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230036 ALPENA RI	EGIONAL MEDIO	CAL C	ENTER			Government - City	
1501 W CHISHOLM	ST		6/30/2012 3	66 Days Reope	ned	General Short Terr	n
ALPENA, MI 49707						CR Beds 87 F	POS Beds 0
ALPENA						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	46.2%
Balance S	Sheet		Income	Statement		Length of Stay	4.3
Current Assets	21,304,881 Total Charges			294,338,640	)	Average Wages	27.00
Fixed Assets	30,339,332	Conti	ract Allowance	172,277,871	58.5%	Medicare Part A	16.5%
Other Assets	26,093,431	Oper	ating Revenue	122,060,769	41.5%	Medicare Part B	13.3%
Total Assets	77,737,644	Oper	ating Expense	124,665,185	102.1%	Current Ratio	1.6
Current Liabilities	13,319,102	Oper	ating Margin	-2,604,416	2.1%	Days to Collect	205.1
Long Term Liabilities	11,973,201	Othe	r Income	9,518,258	7.8%	Avg Payment Day	s 28.0
Total Equity	52,445,341	Othe	r Expense	0	0.0%	Depreciation Rate	5.8%
Total Liab. and Equity	77,737,644	Net F	Profit or Loss	6,913,842	- 5.7%	Return on Equity	13.2%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	1,728
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	re	2,454	13,299,789	16,571,229	0.802583
31 Intensive	Care Unit			2,160	2,811,191	5,566,657	0.505005
50 Operating	Room			1,709	9,643,781	28,904,567	0.333642
52 Labor Ro	om and Delivery R	oom		2,073	736,387	1,080,985	0.681219
91 Emergen	cy Department			2,575	3,662,263	15,642,269	0.234126
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 2	2,421	2,438,847	02 Capital Cost	- Movable E	quip 1,499	4,200,926
04 Employee Benefits	•	,168	13,944,139	05 Administrativ	e and Gene	eral 2,559	8,481,951
06 Maintenance and Re	Maintenance and Repairs 855 2,145,411		2,145,411	07 Operation of	Plant	0	0
08/09 Laundry / Housekeeping 1,750 1,827,682		1,827,682	10/11 Dietary a	nd Cafeteria	1,725	1,667,210	
13 Nursing Administration 2,212 908,055			908,055	14 Central Serv	ice and Sup	ply 862	1,344,956
15 Pharmancy		0	0	16 Medical Rec	ords	1,616	1,401,929
17 Social Services	,	,972	197,893	18 Other Gener	Other General Service Cost		0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

231333 ASPIRUS (	GRAND VIEW HO	SPIT	AL			Nonprofit - Other	
N10561 GRAND VIE	W LANE		6/30/2012 3	666 Days Reope	ned	General Short Ter	m
IRONWOOD, MI 499	938					CR Beds 20	POS Beds 0
GOGEBIC						Key Perform	anace Ind.
NATIONAL GOVER	NMENT SERVICE	ES				Occupancy Rate	41.5%
Balance \$	Sheet		Income	Statement		Length of Stay	3.7
Current Assets	19,665,918	Total	Charges	88,434,160		Average Wages	32.41
Fixed Assets	10,217,711	Cont	ract Allowance	49,058,845	55.5%	Medicare Part A	0.0%
Other Assets	10,282,979	Oper	ating Revenue	39,375,315	44.5%	Medicare Part B	12.1%
Total Assets	40,166,608	Oper	ating Expense	41,858,723	106.3%	Current Ratio	3.4
Current Liabilities	5,866,819	Oper	ating Margin	-2,483,408	-6.3%	Days to Collect	205.0
Long Term Liabilities	6,624,268	Othe	r Income	2,700,534	6.9%	Avg Payment Day	rs 29.5
Total Equity	27,675,521	Othe	r Expense	0	0.0%	Depreciation Rate	4.1%
Total Liab. and Equity	40,166,608	Net F	Profit or Loss	217,126 0.6%		Return on Equity	0.8%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	3,142
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults ar	nd Pediatrics - Gene	eral Ca	re	4,773	3,243,477	2,185,029	1.484409
31 Intensive	Care Unit			3,101	617,503	473,220	1.304896
50 Operating	g Room			3,303	2,256,969	5,267,224	0.428493
52 Labor Ro	oom and Delivery R	oom		2,188	579,235	456,434	1.269044
91 Emerger	ncy Department			2,628	3,514,658	6,761,828	0.519779
General Service Co	ost by Line Ra	ank	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Build	ings 4	4,691	506,191	02 Capital Cost	- Movable E	Equip 3,008	1,033,136
04 Employee Benefits	2	2,719	3,425,754	05 Administrativ	e and Gene	eral 2,698	7,658,078
06 Maintenance and R	epairs	0	0	0 07 Operation of Plant		3,260	864,138
08/09 Laundry / Housekeeping 3,518 522,076			522,076	10/11 Dietary ar	nd Cafeteria	5,306	200,291
13 Nursing Administration 3,244 480,913			480,913	14 Central Service and Supply			50,090
15 Pharmancy 0 0			0	16 Medical Reco	990,639		
17 Social Services	2	2,740	54,256	18 Other Genera	al Service C	cost 0	0
19 Non Physician Anes	sthetists	0	0	20-23 Education	Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231319 ASPIRUS K	EWEENAW HO	SPITA	L			Nonprofit - Other	
205 OSCEOLA			6/30/2012 3	66 Days Reope	ned	General Short Ter	m
LAURIUM, MI 49913						CR Beds 20	POS Beds 0
HOUGHTON						Key Perform	nanace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	41.7%
Balance S	Sheet		Income	Statement		Length of Stay	3.9
Current Assets	16,391,125	Total	Charges	61,928,589	)	Average Wages	28.41
Fixed Assets	6,419,898	Conti	act Allowance	26,257,822	42.4%	Medicare Part A	0.0%
Other Assets	3,716,940	Oper	ating Revenue	35,670,767	57.6%	Medicare Part B	8.2%
Total Assets	26,527,963	Oper	ating Expense	34,890,313	97.8%	Current Ratio	3.8
Current Liabilities	4,290,799	Oper	ating Margin	780,454	2.2%	Days to Collect	76.1
Long Term Liabilities	4,552,101	Othe	r Income	3,049,118	8.5%	Avg Payment Day	/s 36.5
Total Equity	17,685,063	Othe	r Expense	1,674,127	4.7%	Depreciation Rate	e 1.8%
Total Liab. and Equity	26,527,963	Net F	Profit or Loss	2,155,445	6.0%	Return on Equity	12.2%
Selected	Revenue Depar	tments	S		Rev	enue Ranking -	3,261
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	е	4,725	3,313,001	2,832,635	1.169583
31 Intensive	Care Unit			2,746	1,392,461	1,194,525	1.165703
50 Operating	Room			3,453	1,861,166	6,306,402	0.295123
52 Labor Ro	om and Delivery R	oom		2,887	1,182	53,220	0.022210
91 Emergen	cy Department			3,319	2,268,659	2,848,751	0.796370
General Service Co	st by Line Ra	ınk	Expense	General Servi	ice Cost b	y Line Rank	Expense
01 Capital Cost - Buildir	ngs 4	1,962	398,895	02 Capital Cost	- Movable E	Equip 0	0
04 Employee Benefits	2	2,434	4,333,267	05 Administrativ	e and Gene	eral 3,393	4,741,897
06 Maintenance and Re	epairs ´	,710	380,514	07 Operation of	Plant	4,418	397,241
08/09 Laundry / Housekeeping 3,879 407,568		407,568	10/11 Dietary a	nd Cafeteria	4,409	371,060	
13 Nursing Administration 3,337 446,715			446,715	14 Central Serv	rice and Sup	ply 3,326	52,456
15 Pharmancy	•	,675	1,487,481	16 Medical Records 2,90			538,064
17 Social Services	2	2,357	107,638	18 Other Gener	al Service C	Cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

231309 ASPIRUS C	NTONAGON HO	SPIT	AL, INC			Nonprofit - Other	
601 S SEVENTH ST			6/30/2012 3	66 Days Settled		General Short Ter	m
ONTONAGON, MI 49	953					CR Beds 25	POS Beds 0
ONTONAGON						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	13.1%
Balance S	Sheet		Income	Statement		Length of Stay	5.0
Current Assets	4,824,742	Total	Charges	18,252,189		Average Wages	21.67
Fixed Assets	1,494,273	Conti	ract Allowance	6,023,066	33.0%	Medicare Part A	0.0%
Other Assets	285,553	Oper	ating Revenue	12,229,123	67.0%	Medicare Part B	14.6%
Total Assets	6,604,568	Oper	ating Expense	13,657,556	111.7%	Current Ratio	0.7
Current Liabilities	6,801,876	Oper	ating Margin	-1,428,433	-11.7%	Days to Collect	158.5
Long Term Liabilities	1,765,680	Othe	r Income	719,325	5.9%	Avg Payment Day	rs 48.6
Total Equity	-1,962,988	Othe	r Expense	0	0.0%	Depreciation Rate	11.6%
Total Liab. and Equity	6,604,568	Net F	Profit or Loss	(709,108)	-5.8%	Return on Equity	36.1%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	4,923
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	re	5,828	1,425,224	676,282	2.107440
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			4,607	251,946	609,527	0.413347
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			3,892	1,502,448	1,270,970	1.182127
General Service Co	st by Line Ra	nk	Expense	General Service	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildir	ngs 5	5,782	100,059	02 Capital Cost	- Movable E	Equip 4,474	290,494
04 Employee Benefits	3	3,662	1,789,434	05 Administrative	e and Gene	ral 4,765	2,181,433
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	4,361	415,312
08/09 Laundry / Housel	keeping 4	,470	294,090	10/11 Dietary an	d Cafeteria	3,760	516,734
13 Nursing Administrati	13 Nursing Administration 4,128 225,001		225,001	14 Central Servi	ce and Sup	ply 0	0
15 Pharmancy		0 0			ords	4,057	256,288
17 Social Services		0	0	18 Other Genera	al Service C	ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

231307 BARAGA C	OUNTY MEMOR	RIAL H	OSPITAL			Government - Cou	nty
18341 US HIGHWAY	′ 41		9/30/2012 3	66 Days Reope	ned	General Short Terr	m
L' ANSE, MI 49946						CR Beds 15	POS Beds 0
BARAGA						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	32.5%
Balance S	Sheet		Income	Statement		Length of Stay	3.7
Current Assets	5,432,163	Total	Charges	25,068,823		Average Wages	32.93
Fixed Assets	22,725,231	Conti	ract Allowance	8,001,859	31.9%	Medicare Part A	0.0%
Other Assets	4,721,746	Oper	ating Revenue	17,066,964	68.1%	Medicare Part B	16.6%
Total Assets	32,879,140	Oper	ating Expense	18,724,537	109.7%	Current Ratio	1.4
Current Liabilities	3,830,959	Oper	ating Margin	-1,657,573	-9.7%	Days to Collect	51.7
Long Term Liabilities	27,283,962	Othe	r Income	2,226,255	13.0%	Avg Payment Day	s 34.1
Total Equity	1,764,219	Othe	r Expense	1,983,072	11.6%	Depreciation Rate	7.2%
Total Liab. and Equity	32,879,140	Net F	Profit or Loss	(1,414,390)	-8.3%	Return on Equity	-80.2%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	4,419
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	4,527	3,712,148	1,382,505	2.685088
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			3,713	1,313,736	1,539,673	0.853257
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			3,409	2,148,234	2,607,780	0.823779
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildii	ngs 2	2,536	2,265,442	02 Capital Cost	- Movable E	Equip 2,945	1,079,116
04 Employee Benefits	3	3,013	2,759,356	05 Administrativ	e and Gene	ral 4,846	2,075,187
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	3,925	565,092
08/09 Laundry / Housel	keeping 2	1,423	302,212	10/11 Dietary ar	nd Cafeteria	5,225	213,906
13 Nursing Administration 3,890 278,860		278,860	14 Central Serv	ice and Sup	ply 0	0	
15 Pharmancy	0 0			16 Medical Rec	ords	4,182	240,767
17 Social Services	2	2,820	48,506	18 Other Gener	al Service C	ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

23012F BATTLE	CREEK VA MEDI	CAL CE	ENTER							
5500 ARMSTRON	G ROAD		Cost Rep	ort ı	not Filed.					
BATTLE CREEK, N	ИI 49015							CR Beds 0	POS Beds (	)
CALHOUN								Key Perform	nanace Inc	.k
								Occupancy Rate		0.0%
Balance	Sheet		Incon	ne s	Statement			Length of Stay		
Current Assets	(	Total	Charges			0		Average Wages		
Fixed Assets	(	) Contr	act Allowance	Э		0	0.0%	Medicare Part A		0.0%
Other Assets	(	Opera	ating Revenue	е —		0	0.0%	Medicare Part B		0.0%
Total Assets		Opera	ating Expense	Э		0	0.0%	Current Ratio		
Current Liabilities		Opera	ating Margin	_		0	0.0%	Days to Collect		
Long Term Liabilities	C	Other	r Income			0	0.0%	Avg Payment Day	ys	
Total Equity	(	Other	r Expense			0	0.0%	Depreciation Rate	Э	0.0%
Total Liab. and Equit	y (	Net P	Profit or Loss			0	0.0%	Return on Equity		0.0%
Selecte	ed Revenue Depa	rtments	5				Reve	enue Ranking -	5,95	7
Line	Line Descrip	tion			Rank		Cost	Charges	Ratio	
30 Adults	and Pediatrics - Ger	neral Car	е					0	0.000000	
31 Intensi	ve Care Unit				0		0	0	0.000000	
50 Operat	ing Room				0		0	0	0.000000	
52 Labor	Room and Delivery	Room			0		0	0	0.000000	
91 Emerg	ency Department				0		0	0	0.000000	
General Service	Cost by Line R	Rank	Expense		General Se	rvice	Cost by	Line Rank	Expen	ıse
01 Capital Cost - Bui	ldings	0	0	) (	02 Capital Co	ost - N	Movable E	quip 0		(
04 Employee Benefit	s	0	0	) (	05 Administra	ative	and Gene	ral 0		(
06 Maintenance and	•	0	0		07 Operation			0		(
08/09 Laundry / Hous		0	0		10/11 Dietary			0		(
13 Nursing Administr	ration	0	C		14 Central Se			ply 0		(
15 Pharmancy		0	C		16 Medical R			0		(
17 Social Services		0	C		18 Other Ger			ost 0		(
19 Non Physician Ar	esthetists	0	C	) :	20-23 Educa	tion F	Programs	0		(

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

234038 BCA STON	ECREST CENTE	R				Proprietary - Partn	ership
15000 GRATIOT AVI	ENUE		12/31/2012	366 Days Settle	d	Psychiatric	
DETROIT, MI 48205						CR Beds 90	POS Beds 0
WAYNE						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	77.3%
Balance S	Sheet		Income	Statement		Length of Stay	11.5
Current Assets	3,347,807	Total	Charges	25,457,000		Average Wages	
Fixed Assets	1,372,889	Cont	ract Allowance	5,426,636	21.3%	Medicare Part A	0.0%
Other Assets	4,357,818	Oper	ating Revenue	20,030,364	78.7%	Medicare Part B	0.0%
Total Assets	9,078,514	Oper	ating Expense	18,431,378	92.0%	Current Ratio	2.6
Current Liabilities	1,299,510	Oper	ating Margin	1,598,986	8.0%	Days to Collect	61.7
Long Term Liabilities	4,484,930	Othe	r Income	24,406	0.1%	Avg Payment Day	s 25.1
Total Equity	3,294,074	Othe	r Expense	306,745	1.5%	Depreciation Rate	8.8%
Total Liab. and Equity	9,078,514	Net F	Profit or Loss	1,316,647	6.6%	Return on Equity	40.0%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	4,110
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	2,400 1	3,669,247	24,304,965	0.562406
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			0	0	0	0.000000
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	nk	Expense	General Service	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs 3	3,315	1,355,093	02 Capital Cost	- Movable E	Equip 5,286	68,716
04 Employee Benefits	3	3,646	1,800,887	05 Administrative	e and Gene	ral 3,483	4,522,168
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,979	1,029,690
08/09 Laundry / Housel	keeping 4	,610	270,490	10/11 Dietary an	d Cafeteria	3,721	527,466
13 Nursing Administrati	3 Nursing Administration 3,056 543,155		543,155	14 Central Servi	ce and Sup	ply 3,462	38,467
15 Pharmancy	0 0			16 Medical Records 4,			195,786
17 Social Services	•	,269	493,882	18 Other Genera	al Service C	ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

239806 BEAUMONT HEA	ALTH SYST	ГЕМ								
3601 W 13 MILE RD			Cost Repo	rt not Filed.						
ROYAL OAK, MI 48073							CR Beds 0	ı	POS Beds 0	1
OAKLAND							Key Perfo	rm	anace Ind	i.
NATIONAL GOVERNMEN	T SERVICE	S					Occupancy Ra	ate	(	0.0%
Balance Sheet			Incom	e Statement	t		Length of Stay	•		
Current Assets	0	Total	Charges		0		Average Wage	es		
Fixed Assets	0	Conti	ract Allowance		0	0.0%	Medicare Part	Α	(	0.0%
Other Assets	0	Oper	ating Revenue		0	0.0%	Medicare Part	В	(	0.0%
Total Assets	0	Oper	ating Expense		0	0.0%	Current Ratio			
Current Liabilities	0	Oper	ating Margin		0	0.0%	Days to Collec	t		
Long Term Liabilities	0	Othe	r Income		0	0.0%	Avg Payment	Day	'S	
Total Equity	0	Othe	r Expense		0	0.0%	Depreciation F	Rate	)	0.0%
Total Liab. and Equity	0	Net F	Profit or Loss		0	0.0%	Return on Equ	ity	(	0.0%
Selected Reve	nue Depar	tment	S			Reve	enue Rankino	<b>y</b> -	5,95	7
Line Line	e Descripti	on		Rank		Cost	Charg	es	Ratio	
30 Adults and Pedi	atrics - Gene	eral Cai	re					0	0.000000	
31 Intensive Care I	Jnit			0		0		0	0.000000	
50 Operating Room	1			0		0		0	0.000000	
52 Labor Room an	d Delivery R	oom		0		0		0	0.000000	
91 Emergency Dep	artment			0		0		0	0.000000	
General Service Cost by	Line Ra	nk	Expense	General S	Service	Cost by	Line Ran	k	Expen	se
01 Capital Cost - Buildings		0	0	02 Capital	Cost - N	/lovable E	quip	0		0
04 Employee Benefits		0	0	05 Adminis	strative a	and Gene	ral	0		0
06 Maintenance and Repairs		0	0	07 Operation				0		0
08/09 Laundry / Housekeeping	g	0	0	10/11 Dieta				0		0
13 Nursing Administration		0	0	14 Central			ply	0		C
15 Pharmancy		0	0	16 Medical				0		0
17 Social Services		0	0	18 Other G			ost	0		0
19 Non Physician Anesthetist	5	0	0	20-23 Edu	cation P	rograms		0		0

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

230130 BEAUMON	THEALTH SYST	ГЕМ					Nonprof	fit - Other	
3601 W THIRTEEN N	IILE RD		12/31/2012	366 Days R	eopen	ed	General	Short Terr	n
ROYAL OAK, MI 480	73						CR Bed	s 893 F	POS Beds 0
OAKLAND							Key	/ Perform	anace Ind.
NATIONAL GOVERN	MENT SERVICE	S					Occupa	ancy Rate	76.9%
Balance S	heet		Income	Statement			Length	of Stay	4.9
Current Assets	592,476,983	Total	Charges	3,341,860	,336		Averag	e Wages	29.93
Fixed Assets	634,065,468	Conti	act Allowance	2,138,859	,463	64.0%	Medica	re Part A	23.2%
Other Assets	1,462,985,782	Oper	ating Revenue	1,203,000	,873	36.0%	Medica	re Part B	5.7%
Total Assets	2,689,528,233	Oper	ating Expense	1,159,407	,061	96.4%	Current	Ratio	2.4
Current Liabilities	242,856,056	Oper	ating Margin	43,593	,812	3.6%	Days to	Collect	384.4
Long Term Liabilities	963,620,414	Othe	r Income	23,924	,678	2.0%	Avg Pa	yment Day	s 76.7
Total Equity	1,483,051,763	Other Expense 699,096 0.1%			Deprec	iation Rate	4.6%		
Total Liab. and Equity	2,689,528,233	Net F	Profit or Loss	66,819,394 5.6%		Return	on Equity	4.5%	
Selected	Revenue Depar	tments	S			Rev	enue R	anking -	51
Line	Line Descripti	on		Rank		Cost		Charges	Ratio
30 Adults and	d Pediatrics - Gene	eral Car	е	54	178	,379,626	31	8,678,308	0.559748
31 Intensive	Care Unit			100	40	,099,037	9	5,026,955	0.421975
50 Operating	Room			43	91,	010,619	23	0,708,798	0.394483
52 Labor Roo	om and Delivery R	oom		234	10	,474,819	2	3,380,843	0.448009
91 Emergend	cy Department			80	41	,466,311	16	2,117,452	0.255779
General Service Co	st by Line Ra	nk	Expense	General S	ervice	Cost by	Line	Rank	Expense
01 Capital Cost - Buildir	ngs	12	86,627,962	02 Capital 0	Cost - N	Movable E	quip	26	45,142,851
04 Employee Benefits		137	72,524,307	05 Administ	trative	and Gene	ral	192	100,364,284
06 Maintenance and Re	pairs	15	32,678,144	07 Operation	n of Pl	ant		0	0
08/09 Laundry / Housek	eeping	159	10,372,189	10/11 Dieta	ry and	Cafeteria		29	12,628,796
13 Nursing Administration	on	92	10,677,978	14 Central S	Service	and Sup	ply	405	2,898,148
15 Pharmancy		88	19,444,170	19,444,170 16 Medical Records				158	6,664,858
17 Social Services		636	1,332,590	18 Other G	eneral	Service C	ost	92	9,000,839
19 Non Physician Anest	hetists	0	0	20-23 Educ	ation P	rograms		133	29,415,113

All Providers

Sample Hospital reports from the Halmanac.com website.

230089 BEAUMON	THEALTH SYST	ГЕМ					Nonprofit - Other	
468 CADIEUX RD			12/31/2012	366 Days A	udited		General Short Ter	m
GROSSE POINTE, M	II 48230						CR Beds 214	POS Beds 0
WAYNE							Key Perform	nanace Ind.
NATIONAL GOVERN	MENT SERVICE	S					Occupancy Rate	53.9%
Balance S	heet		Income	Statement	:		Length of Stay	4.1
Current Assets	28,071,707	Total	Charges	446,238	3,448		Average Wages	28.06
Fixed Assets	106,037,397	Conti	ract Allowance	269,835	5,019	60.5%	Medicare Part A	23.9%
Other Assets	3,778,032	Oper	ating Revenue	176,403	3,429	39.5%	Medicare Part B	5.1%
Total Assets	137,887,136	Oper	ating Expense	166,432	2,689	94.3%	Current Ratio	6.3
Current Liabilities	4,464,536	Oper	ating Margin	9,970	,740	5.7%	Days to Collect	168.1
Long Term Liabilities	-4,034,403	Othe	r Income	7,409	,318	4.2%	Avg Payment Day	/s 7.3
Total Equity	137,457,003	Othe	r Expense	56	,207	0.0%	Depreciation Rate	8.6%
Total Liab. and Equity	137,887,136	Net F	Profit or Loss	17,323	,851	9.8%	Return on Equity	12.6%
Selected	Revenue Depar	tment	S			Rev	enue Ranking -	1,277
Line	Line Descripti	on		Rank		Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	964	42,	539,189	42,729,613	0.995544
31 Intensive	Care Unit			1,515	5,	213,536	7,829,557	0.665879
50 Operating	Room			610	25,2	273,276	55,569,458	0.454805
52 Labor Ro	om and Delivery R	oom		1,238		786,758	1,082,438	2.574520
91 Emergen	cy Department			1,416	8,	212,756	37,703,931	0.217822
General Service Co	st by Line Ra	ınk	Expense	General S	ervice	Cost by	Line Rank	Expense
01 Capital Cost - Buildin	ngs	677	10,612,327	02 Capital 0	Cost - M	lovable E	quip 895	7,588,080
04 Employee Benefits	•	,410	11,140,573	05 Adminis	trative a	ınd Gene	ral 1,595	18,926,308
06 Maintenance and Re	pairs	0	0	07 Operation	on of Pla	ant	2,779	1,188,643
08/09 Laundry / Housek	eeping	,931	1,614,242	10/11 Dieta	ary and	Cafeteria	1,699	1,689,214
13 Nursing Administrati	3 Nursing Administration 1,490 1,504,200			14 Central	Service	and Sup	ply 998	1,085,371
15 Pharmancy	5 Pharmancy 0 0			16 Medical Records 1,385			1,694,917	
17 Social Services	7 Social Services 354 2,369,61				eneral S	Service C	ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Educ	cation P	rograms	857	1,525,794

All Providers

Sample Hospital reports from the Halmanac.com website.

231321 BELL MEM	ORIAL HOSPITA	<b>AL</b>				Nonprofit - Other	
901 LAKESHORE DE	RIVE		6/30/2012 3	66 Days Settled		General Short Terr	m
ISHPEMING, MI 4984	49					CR Beds 21 F	POS Beds 0
MARQUETTE						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	32.4%
Balance S	Sheet		Income	Statement		Length of Stay	2.2
Current Assets	18,367,249	Total	Charges	88,537,802		Average Wages	27.19
Fixed Assets	40,364,134	Conti	ract Allowance	46,112,760	52.1%	Medicare Part A	0.0%
Other Assets	1,871,534	Oper	ating Revenue	42,425,042	47.9%	Medicare Part B	8.8%
Total Assets	60,602,917	Oper	ating Expense	44,775,766	105.5%	Current Ratio	1.8
Current Liabilities	10,008,847	ating Margin	-2,350,724	- -5.5%	Days to Collect	284.1	
Long Term Liabilities	35,812,844	Othe	r Income	3,819,490	9.0%	Avg Payment Day	s 70.2
Total Equity	14,781,226	Othe	r Expense	8,072	0.0%	Depreciation Rate	5.1%
Total Liab. and Equity 60,602,917 Net Profit or Loss				1,460,694	3.4%	Return on Equity	9.9%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	3,017
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	re	4,586	3,590,430	2,838,433	1.264934
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			2,579	4,682,526	15,189,440	0.308275
52 Labor Ro	om and Delivery R	oom		2,334	388,655	489,758	0.793565
91 Emergen	cy Department			3,393	2,167,845	3,649,416	0.594025
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 2	2,548	2,251,334	02 Capital Cost	- Movable E	Equip 2,388	1,778,693
04 Employee Benefits	2	2,214	5,360,983	05 Administrativ	e and Gene	eral 3,244	5,242,155
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,937	1,057,411
08/09 Laundry / Housel	keeping 3	3,203	649,372	10/11 Dietary ar	nd Cafeteria	4,080	440,290
3 Nursing Administration 3,103 528,493			528,493	14 Central Serv	ice and Sup	ply 0	0
15 Pharmancy	5 Pharmancy 0 0			16 Medical Records 2,891			544,227
17 Social Services	7 Social Services 0				al Service C	cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

230125 BERRIEN C	GENERAL HOSP	ITAL								
6418 DEANS HILL R	RD		Cost Repo	ort n	ot Filed.					
BERRIEN CENTER,	MI 49102							CR Beds 0	POS Beds (	)
BERRIEN								Key Perform	nanace Ind	d.
NATIONAL GOVERN	NMENT SERVICE	S						Occupancy Rate		0.0%
Balance S	Sheet		Incom	ne S	Statement			Length of Stay		
Current Assets	0	Total (	Charges			0		Average Wages		
Fixed Assets	0	Contra	act Allowance	)		0	0.0%	Medicare Part A		0.0%
Other Assets	0	Opera	ting Revenue	<del>-</del>		0	0.0%	Medicare Part B		0.0%
Total Assets	0	Opera	ating Expense			0	0.0%	Current Ratio		
Current Liabilities	0	Opera	ting Margin	_		0	0.0%	Days to Collect		
Long Term Liabilities	0	Other	Income			0	0.0%	Avg Payment Da	ys	
Total Equity	0	Other	Expense			0	0.0%	Depreciation Rat	е	0.0%
Total Liab. and Equity	0	Net Pi	rofit or Loss			0	0.0%	Return on Equity		0.0%
Selected	Revenue Depar	tments					Reve	enue Ranking -	5,95	57
Line	Line Descripti	on			Rank		Cost	Charges	Ratio	
30 Adults an	nd Pediatrics - Gene	eral Care	e					C	0.000000	
31 Intensive	Care Unit				0		0	0	0.000000	
50 Operating	g Room				0		0	0	0.000000	
52 Labor Ro	oom and Delivery R	oom			0		0	C	0.000000	
91 Emergen	cy Department				0		0	0	0.000000	
General Service Co	ost by Line Ra	ank	Expense	(	General Se	rvice	Cost by	Line Rank	Exper	ise
01 Capital Cost - Buildi	ngs	0	0	0	2 Capital Co	ost - N	/lovable E	quip 0		0
04 Employee Benefits		0	0	0	5 Administra	ative a	and Gene	ral 0		0
06 Maintenance and Re	epairs	0	0	0	7 Operation	of Pl	ant	0		0
08/09 Laundry / House	keeping	0	0	1	0/11 Dietary	/ and	Cafeteria	0		0
13 Nursing Administrati	ion	0	0		4 Central Se			ply 0		0
15 Pharmancy		0	0		6 Medical R			0		0
17 Social Services		0	0		8 Other Ger			ost 0		0
19 Non Physician Anes	sthetists	0	0	2	20-23 Educa	tion P	rograms	0		0

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

231315 BORGESS-	LEE MEMORIAL	HOS	PITAL			Nonprofit - Church	
420 W HIGH STREE	Т		6/30/2012 3	66 Days Settled		General Short Terr	m
DOWAGIAC, MI 4904	<b>1</b> 7					CR Beds 20 F	POS Beds 0
CASS						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	30.1%
Balance S	heet		Income	Statement		Length of Stay	3.3
Current Assets	7,253,414	Total	Charges	57,542,043		Average Wages	
Fixed Assets	5,123,690	Cont	ract Allowance	29,099,855	50.6%	Medicare Part A	0.0%
Other Assets	3,557,553	Oper	ating Revenue	28,442,188	49.4%	Medicare Part B	10.6%
Total Assets	15,934,657	Oper	ating Expense	30,474,571	107.1%	Current Ratio	0.4
Current Liabilities	19,162,142	Oper	ating Margin	-2,032,383	- -7.1%	Days to Collect	296.9
Long Term Liabilities	4,505,773	Othe	r Income	259,713	0.9%	Avg Payment Day	s 12.9
Total Equity	-7,733,258	Othe	r Expense	0	0.0%	Depreciation Rate	2.2%
Total Liab. and Equity	15,934,657	Net F	Profit or Loss	(1,772,670)	-6.2%	Return on Equity	22.9%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	3,566
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	4,463	3,852,590	1,992,008	1.934023
31 Intensive	Care Unit			2,965	948,032	496,172	1.910692
50 Operating	Room			3,457	1,852,568	2,510,516	0.737923
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			2,755	3,219,135	7,283,569	0.441972
General Service Co	st by Line Ra	nk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 5	5,398	232,428	02 Capital Cost	- Movable E	Equip 4,863	179,651
04 Employee Benefits	2	,392	1,072,477	05 Administrativ	e and Gene	eral 2,969	6,397,155
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,769	1,197,258
08/09 Laundry / Housek	keeping 2	,037	376,556	10/11 Dietary ar	nd Cafeteria	4,151	422,480
13 Nursing Administrati	on 2	2,812	637,415	14 Central Servi	ice and Sup	ply 3,206	64,743
15 Pharmancy	Pharmancy 2,028 1,013,999			16 Medical Records 5,879			1,438
17 Social Services	Services 2,391 100,64			18 Other Genera	al Service C	cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

230117 BORGESS	MEDICAL CENT	ER				Nonprofit - Church	
1521 GULL ROAD			6/30/2012 3	66 Days Reop	ened	General Short Terr	m
KALAMAZOO, MI 490	048					CR Beds 252	POS Beds 0
KALAMAZOO						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	66.6%
Balance S	heet		Income	Statement		Length of Stay	3.5
Current Assets	113,813,971	Total	Charges	1,383,159,27	6	Average Wages	25.84
Fixed Assets	141,037,047	Conti	act Allowance	970,156,44	6 70.1%	Medicare Part A	22.7%
Other Assets	129,700,914	Oper	ating Revenue	413,002,83	0 29.9%	Medicare Part B	6.8%
Total Assets	384,551,932	Oper	ating Expense	432,545,96	8 104.7%	Current Ratio	1.5
Current Liabilities	75,507,585	Oper	ating Margin	-19,543,13	<del></del>	Days to Collect	375.7
Long Term Liabilities	220,989,190	Othe	r Income	37,025,33	4 9.0%	Avg Payment Day	rs 37.0
Total Equity	88,055,157	Othe	r Expense	(	0.0%	Depreciation Rate	4.5%
Total Liab. and Equity	384,551,932	Net F	Profit or Loss	17,482,196	- 6 4.2%	Return on Equity	19.9%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	452
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	е	739	52,719,513	99,493,488	0.529879
31 Intensive	Care Unit			1,289	6,527,043	26,750,799	0.243994
50 Operating	Room			367	35,074,889	212,834,389	0.164799
52 Labor Ro	om and Delivery R	oom		0	0		0.000000
91 Emergen	cy Department			813	13,614,854	86,986,960	0.156516
General Service Co	st by Line Ra	nk	Expense	General Serv	vice Cost b	y Line Rank	Expense
01 Capital Cost - Buildin	ngs	897	8,308,255	02 Capital Cos	t - Movable E	Equip 411	13,171,116
04 Employee Benefits	•	,822	7,466,619	05 Administrat	ive and Gene	eral 321	72,523,676
06 Maintenance and Re	epairs	269	7,266,869	07 Operation of	of Plant	1,186	4,203,278
08/09 Laundry / Housek	keeping	690	4,422,785	10/11 Dietary a	and Cafeteria	586	3,729,996
3 Nursing Administration 1,091 2,074,791				14 Central Ser	vice and Sup	pply 280	3,763,180
15 Pharmancy	5 Pharmancy 421 6,702,151				16 Medical Records 237		
17 Social Services	7 Social Services 0				0 18 Other General Service Cost 0		
19 Non Physician Anes	thetists	0	0	20-23 Education	on Programs	222	17,486,770

All Providers

Sample Hospital reports from the Halmanac.com website.

232034 BORGESS	PIPP HOSPITAL	-				Nonprofit - Church	ı
411 NAOMI STREET	-		6/30/2012 3	66 Days Settled		General Long Terr	n
PLAINWELL, MI 490	80					CR Beds 43	POS Beds 0
ALLEGAN						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	40.8%
Balance S	Sheet		Income	Statement		Length of Stay	27.7
Current Assets	3,750,978	Total	Charges	71,276,498		Average Wages	
Fixed Assets	3,105,876	Conti	ract Allowance	48,644,687	68.2%	Medicare Part A	0.0%
Other Assets	12,459	Oper	ating Revenue	22,631,811	31.8%	Medicare Part B	2.2%
Total Assets	6,869,313	Oper	ating Expense	21,814,932	96.4%	Current Ratio	9.8
Current Liabilities	384,574	Oper	ating Margin	816,879	3.6%	Days to Collect	259.6
Long Term Liabilities	0	Othe	r Income	0	0.0%	Avg Payment Day	rs 3.5
Total Equity	6,484,739	Othe	r Expense	0	0.0%	Depreciation Rate	5.3%
Total Liab. and Equity 6,869,313 Net Profit or Loss				816,879	3.6%	Return on Equity	12.6%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	3,898
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	3,629	6,262,444	13,938,038	0.449306
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			0	0	0	0.000000
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			3,324	2,259,361	9,569,172	0.236108
General Service Co	st by Line Ra	nk	Expense	General Servi	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildii	ngs t	5,408	229,439	02 Capital Cost	- Movable E	Equip 4,968	151,987
04 Employee Benefits	4	1,552	941,042	05 Administrativ	e and Gene	ral 3,481	4,526,321
06 Maintenance and Re	epairs ´	,400	733,531	07 Operation of	Plant	0	0
08/09 Laundry / Housel	keeping 4	1,690	256,978	10/11 Dietary an	nd Cafeteria	4,447	363,410
13 Nursing Administrati	on	0	0	14 Central Servi	ce and Sup	ply 2,631	137,281
15 Pharmancy	5 Pharmancy 2,645 527,375			16 Medical Records 5,859			5,982
17 Social Services	7 Social Services 0				18 Other General Service Cost 0		
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230151 BOTSFORE	HOSPITAL						Nonprofit - C	Other	
28050 GRAND RIVE	R AVENUE		12/31/2012	366 Days <i>I</i>	Audite	d	General Sho	ort Terr	n
FARMINGTON HILLS	S, MI 48336						CR Beds 25	8 F	POS Beds 0
OAKLAND							Key Pe	rform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S					Occupancy	Rate	62.0%
Balance S	Sheet		Income	Statemen	ıt		Length of S	tay	4.1
Current Assets	62,700,545	Total	Charges	564,54	1,334		Average Wa	ages	28.28
Fixed Assets	106,092,216	Contr	act Allowance	294,20	0,793	52.1%	Medicare P	art A	25.8%
Other Assets	73,873,135	Opera	ating Revenue	270,34	0,541	47.9%	Medicare P	art B	5.5%
Total Assets	242,665,896	Opera	ating Expense	278,61	5,506	103.1%	Current Rat	io	1.2
Current Liabilities	51,911,227	Opera	ating Margin	-8,27	4,965	-3.1%	Days to Col	llect	43.3
Long Term Liabilities	113,475,365	Othe	r Income	12,31	9,126	4.6%	Avg Payme	nt Day	s 20.3
Total Equity	77,279,304	Othe	r Expense		0	0.0%	Depreciatio	n Rate	1.0%
Total Liab. and Equity	Total Liab. and Equity 242,665,896 Net Profit or Loss			4,044	4,161	1.5%	Return on E	quity	5.2%
Selected	Revenue Depar	tments	5		<u> </u>	Rev	enue Rank	ing -	843
Line	Line Descripti	on		Rank		Cost	Cha	rges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	е	888	46	6,008,680	61,03	7,632	0.753776
31 Intensive	Care Unit			802	10	0,784,109	17,59	7,965	0.612804
50 Operating	Room			516	28	3,332,783	78,63	7,890	0.360294
52 Labor Ro	om and Delivery R	oom		1,020	;	3,774,996	4,10	0,742	0.920564
91 Emergen	cy Department			470	19	9,297,560	69,96	3,417	0.275824
General Service Co	st by Line Ra	nk	Expense	General S	Servic	e Cost by	/ Line R	ank	Expense
01 Capital Cost - Buildin	ngs 3	3,259	1,403,487	02 Capital	Cost -	Movable E	quip	3,235	841,941
04 Employee Benefits		957	17,680,800	05 Admini	strative	and Gene	ral	635	46,514,763
06 Maintenance and Re	epairs	394	5,129,160	07 Operati	ion of F	Plant		1,596	3,010,697
08/09 Laundry / Housel	keeping	529	5,416,767	10/11 Diet	ary and	d Cafeteria		605	3,679,707
13 Nursing Administrati	3 Nursing Administration 491 4,056,998			14 Central Service and Supply 74			740	1,646,500	
15 Pharmancy	5 Pharmancy 865 3,577,904				4 16 Medical Records 137			7,057,845	
17 Social Services	7 Social Services 0				O 18 Other General Service Cost 0			0	
19 Non Physician Anes	thetists	0	0	20-23 Edu	ıcation	Programs		295	12,558,248

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Sample Hospital reports from the Halmanac.com website.

230279 BRIGHTON	HOSPITAL					Nonprofit - Other	
12851 E GRAND RI\	/ER		6/30/2012 3	66 Days Settled		General Short Ter	m
BRIGHTON, MI 4811	6					CR Beds 99	POS Beds 0
LIVINGSTON						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	64.3%
Balance S	Sheet		Income	Statement		Length of Stay	7.9
Current Assets	3,204,729	Total	Charges	28,510,480		Average Wages	24.44
Fixed Assets	4,213,965	Cont	act Allowance	11,176,610	39.2%	Medicare Part A	1.6%
Other Assets	4,900,283	Oper	ating Revenue	17,333,870	60.8%	Medicare Part B	0.0%
Total Assets	12,318,977	Oper	ating Expense	16,841,182	97.2%	Current Ratio	1.4
Current Liabilities	2,313,865	ating Margin	492,688	2.8%	Days to Collect	116.8	
Long Term Liabilities	83,521	Othe	r Income	515,302	3.0%	Avg Payment Day	rs 44.9
Total Equity	9,921,591	Othe	r Expense	148,378	0.9%	Depreciation Rate	3.2%
Total Liab. and Equity 12,318,977 Net Profit or Loss				859,612	5.0%	Return on Equity	8.7%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	4,385
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	е	2,828 1	0,182,067	23,016,575	0.442380
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			0	0	0	0.000000
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	ınk	Expense	General Service	e Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs 5	5,107	345,072	02 Capital Cost -	Movable E	Equip 4,217	367,749
04 Employee Benefits	3	3,177	2,438,404	05 Administrative	and Gene	ral 3,733	3,958,242
06 Maintenance and Re	epairs	,388	766,527	07 Operation of F	Plant	4,128	494,295
08/09 Laundry / Housel	keeping 4	1,197	346,688	10/11 Dietary and	d Cafeteria	2,708	909,262
13 Nursing Administrati	3 Nursing Administration 0 0				14 Central Service and Supply		0
15 Pharmancy	5 Pharmancy 0				16 Medical Records 4,638		
17 Social Services	Social Services 0				I Service C	ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230075 BRONSON	BATTLE CREEK	( HOS	PITAL			Nonprofit - Other	
300 NORTH AVENU	E		12/31/2012	366 Days Sett	led	General Short Terr	m
BATTLE CREEK, MI	49017					CR Beds 159	POS Beds 0
CALHOUN						Key Perform	anace Ind.
TRAVELERS (NEW )	YORK)					Occupancy Rate	53.9%
Balance S	Sheet		Income	Statement		Length of Stay	3.6
Current Assets	75,499,613	Total	Charges	529,482,34	11	Average Wages	32.41
Fixed Assets	74,915,941	Contr	act Allowance	361,557,52	20 68.3%	Medicare Part A	20.7%
Other Assets	11,479,650	Opera	ating Revenue	167,924,82	<u></u>	Medicare Part B	11.9%
Total Assets	161,895,204	Opera	ating Expense	194,753,96	65 116.0%	Current Ratio	3.6
Current Liabilities	21,005,256	Opera	ating Margin	-26,829,14	<del></del>	Days to Collect	35.2
Long Term Liabilities	30,164,180	Othe	Income	12,910,7	7.7%	Avg Payment Day	s 31.3
Total Equity	110,725,768	Othe	Expense		0 0.0%	Depreciation Rate	15.8%
Total Liab. and Equity 161,895,204 Net Profit or Loss				(13,918,434	 4) -8.3%	Return on Equity	-12.6%
Selected	Revenue Depar	tments	5		Rev	enue Ranking -	1,334
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	re	1,321	31,525,979	34,644,057	0.909997
31 Intensive	Care Unit			1,213	6,877,165	8,544,603	0.804855
50 Operating	Room			928	18,648,644	87,299,684	0.213616
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			1,109	10,374,120	49,564,426	0.209306
General Service Co	st by Line Ra	ınk	Expense	General Ser	vice Cost b	y Line Rank	Expense
01 Capital Cost - Buildir	ngs ´	,587	4,505,016	02 Capital Co	st - Movable E	Equip 611	10,189,950
04 Employee Benefits		479	32,095,612	05 Administra	tive and Gene	eral 1,520	20,113,338
06 Maintenance and Re	epairs	694	2,811,748	07 Operation	of Plant	1,346	3,656,299
08/09 Laundry / Housek	keeping '	,254	2,710,654	10/11 Dietary	and Cafeteria	818	3,078,258
3 Nursing Administration 2,121 963,455				14 Central Service and Supply 370			3,097,654
15 Pharmancy	5 Pharmancy 2,775 443,875				16 Medical Records 781		
17 Social Services	Social Services 631 1,353,00				18 Other General Service Cost 0		
19 Non Physician Anes	thetists	0	0	20-23 Educati	on Programs	1,316	115,559

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Sample Hospital reports from the Halmanac.com website.

231332 BRONSON	LAKEVIEW HOS	SPITA	L			Nonprofit - Other	
408 HAZEN STREET	-		12/31/2012	366 Days Settle	d	General Short Terr	m
PAW PAW, MI 49079	1					CR Beds 25	POS Beds 0
VAN BUREN						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	21.4%
Balance S	heet		Income	Statement		Length of Stay	2.9
Current Assets	9,099,725	Total	Charges	100,383,728		Average Wages	32.63
Fixed Assets	14,738,691	Conti	ract Allowance	49,934,357	49.7%	Medicare Part A	0.0%
Other Assets	0	Oper	ating Revenue	50,449,371	50.3%	Medicare Part B	10.4%
Total Assets	23,838,416	Oper	ating Expense	52,260,344	103.6%	Current Ratio	1.4
Current Liabilities	6,728,374	Oper	ating Margin	-1,810,973	-3.6%	Days to Collect	178.3
Long Term Liabilities	0	Othe	r Income	1,325,591	2.6%	Avg Payment Day	s 46.8
Total Equity	17,110,042	Othe	r Expense	0	0.0%	Depreciation Rate	2.5%
Total Liab. and Equity	23,838,416	Net F	Profit or Loss	(485,382)	-1.0%	Return on Equity	-2.8%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	2,802
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	e	4,533	3,695,937	3,900,171	0.947635
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			2,743	4,029,377	10,426,540	0.386454
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			2,478	3,892,997	12,501,510	0.311402
General Service Co	st by Line Ra	nk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildir	ngs 2	2,953	1,717,960	02 Capital Cost	- Movable E	Equip 3,037	1,006,526
04 Employee Benefits	1	,805	7,593,623	05 Administrativ	e and Gene	eral 3,181	5,514,174
06 Maintenance and Re	epairs 1	,282	960,565	07 Operation of	Plant	4,238	453,499
08/09 Laundry / Housek	keeping 3	3,175	662,819	10/11 Dietary ar	nd Cafeteria	2,818	858,297
13 Nursing Administrati	on 2	2,193	917,036	14 Central Serv	ice and Sup	ply 1,927	332,402
15 Pharmancy	5 Pharmancy 2,075 969,649			16 Medical Records 2,475			738,763
17 Social Services	ocial Services 2,547 75,84				al Service C	cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230017 BRONSON	METHODIST HO	SPIT	<b>AL</b>			Nonprofit - Other	
601 JOHN STREET			12/31/2012	366 Days Reop	pened	General Short Terr	m
KALAMAZOO, MI 490	007					CR Beds 276	POS Beds 0
KALAMAZOO						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	79.1%
Balance S	heet		Income	Statement		Length of Stay	4.3
Current Assets	422,226	Total	Charges	1,186,801,15	4	Average Wages	35.18
Fixed Assets	292,102	Cont	ract Allowance	764,304,330	64.4%	Medicare Part A	20.1%
Other Assets	37,300	Oper	ating Revenue	422,496,81	<del>-</del> 3 35.6%	Medicare Part B	4.7%
Total Assets	751,628	Oper	ating Expense	556,612,00	0 131.7%	Current Ratio	5.9
Current Liabilities	72,051	Oper	ating Margin	-134,115,182		Days to Collect	0.1
Long Term Liabilities	278,770	Othe	r Income	174,018,71	7 41.2%	Avg Payment Day	s 0.0
Total Equity	400,807	Othe	r Expense	1,535	0.0%	Depreciation Rate	8,248.3%
Total Liab. and Equity	751,628	Net F	Profit or Loss	39,902,000	9.4%	Return on Equity	9,955.4%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	432
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	301	87,438,783	205,693,353	0.425093
31 Intensive	Care Unit			478	16,212,467	41,668,865	0.389079
50 Operating	Room			121	61,305,625	154,574,457	0.396609
52 Labor Ro	om and Delivery R	oom		253	10,279,247	26,171,346	0.392767
91 Emergen	cy Department			333	23,283,118	84,753,050	0.274717
General Service Co	st by Line Ra	nk	Expense	General Serv	ice Cost b	y Line Rank	Expense
01 Capital Cost - Buildin	ngs	197	24,161,782	02 Capital Cos	t - Movable E	Equip 138	23,831,776
04 Employee Benefits		128	74,897,309	05 Administrati	ve and Gene	eral 932	34,425,957
06 Maintenance and Re	epairs	498	4,029,458	07 Operation o	f Plant	967	5,056,628
08/09 Laundry / Housel	keeping	356	6,845,581	10/11 Dietary a	and Cafeteria	726	3,303,486
13 Nursing Administrati	on ´	1,619	1,361,700	14 Central Ser	vice and Sup	ply 217	4,659,095
15 Pharmancy	5 Pharmancy 0 0				16 Medical Records 287		
17 Social Services	Social Services 100 4,878,88				0 18 Other General Service Cost 0		
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	195	20,521,450

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Sample Hospital reports from the Halmanac.com website.

232036 CARELINK	OF JACKSON,	A COI	MMUNITY-OWN	ED SPECIALTY	Н	Nonprofit - Other	
110 N ELM AVENUE			2/29/2012 3	66 Days Settled		General Long Terr	m
JACKSON, MI 49202						CR Beds 44	POS Beds 0
JACKSON						Key Perform	nanace Ind.
NATIONAL GOVERN	IMENT SERVICE	ES				Occupancy Rate	78.1%
Balance S	Sheet		Income	Statement		Length of Stay	26.9
Current Assets	3,944,292	Total	Charges	40,310,985		Average Wages	23.96
Fixed Assets	2,528,816	Cont	ract Allowance	25,055,656	62.2%	Medicare Part A	0.0%
Other Assets	0	Oper	ating Revenue	15,255,329	37.8%	Medicare Part B	0.0%
Total Assets	6,473,108	Oper	ating Expense	16,251,542	106.5%	Current Ratio	1.2
Current Liabilities	3,196,555	Oper	ating Margin	-996,213	-6.5%	Days to Collect	65.7
Long Term Liabilities	0	Othe	r Income	0	0.0%	Avg Payment Day	/s 16.7
Total Equity	3,276,553	Othe	r Expense	0	0.0%	Depreciation Rate	6.7%
Total Liab. and Equity	otal Liab. and Equity 6,473,108 Net Profit or Loss				-6.5%	Return on Equity	-30.4%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	4,618
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	3,123	8,475,540	19,004,518	0.445975
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			4,790	113,258	236,692	0.478504
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	ank	Expense	General Service	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs t	5,213	301,441	02 Capital Cost	- Movable E	Equip 5,158	102,883
04 Employee Benefits	4	1,192	1,231,787	05 Administrative	e and Gene	eral 5,085	1,759,453
06 Maintenance and Re	06 Maintenance and Repairs 0			07 Operation of	Plant	3,481	752,264
08/09 Laundry / Housel	08/09 Laundry / Housekeeping 4,237 339,203			10/11 Dietary and Cafeteria 3			472,568
13 Nursing Administrati	13 Nursing Administration 3,655 349,628			14 Central Service and Supply			0
15 Pharmancy	·				16 Medical Records 4,26		
17 Social Services	;	3,063	19,476	18 Other Genera	al Service C	Cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

234025 CARO CEN	TER					Government - Stat	е	
2000 CHAMBERS, B	OX A		9/30/2012 3	666 Days Settled		Psychiatric		
CARO, MI 48723						CR Beds 236	POS Beds 0	
TUSCOLA						Key Perform	anace Ind.	
NATIONAL GOVERN	IMENT SERVICE	ES				Occupancy Rate	62.3%	
Balance S	Sheet		Income	Statement		Length of Stay	372.4	
Current Assets	0	Total	Charges	0		Average Wages		
Fixed Assets	1,159,464	Cont	ract Allowance	0	0.0%	Medicare Part A	0.0%	
Other Assets	0	Oper	ating Revenue	0	0.0%	Medicare Part B	0.0%	
Total Assets	1,159,464	Oper	ating Expense	40,077,294	0.0%	Current Ratio		
Current Liabilities	Current Liabilities 0 Operating Margin				0.0%	Days to Collect		
Long Term Liabilities	Long Term Liabilities 0 Other Income				0.0%	Avg Payment Day	s 0.0	
Total Equity 1,159,467 Other Expense			r Expense	0	0.0%	Depreciation Rate	2.0%	
Total Liab. and Equity 1,159,467 Net Profit or Loss			Profit or Loss	1	0.0%	Return on Equity	0.0%	
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	5,957	
Line	Line Descripti	on		Rank	Cost	Charges	Ratio	
30 Adults and	d Pediatrics - Gene	eral Ca	re	1,081 3	88,900,242	36,411,257	1.068358	
31 Intensive	Care Unit			0	0	0	0.000000	
50 Operating	Room			0	0	0	0.000000	
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000	
91 Emergend	cy Department			0	0	0	0.000000	
General Service Co	st by Line Ra	ank	Expense	General Service	ce Cost by	y Line Rank	Expense	
01 Capital Cost - Buildir	ngs :	5,614	155,610	02 Capital Cost	- Movable E	Equip 4,969	151,654	
04 Employee Benefits	;	5,620	164,722	05 Administrative	e and Gene	eral 2,449	9,229,211	
06 Maintenance and Re	06 Maintenance and Repairs 1,340 850,49			07 Operation of	Plant	2,602	1,352,524	
08/09 Laundry / Housekeeping 2,180 1,352,350			1,352,356	10/11 Dietary an	nd Cafeteria	1,917	1,493,621	
13 Nursing Administration 391 4,867,345			4,867,342	14 Central Servi	ce and Sup	pply 1,647	485,443	
15 Pharmancy 2,427 658,59			658,593	16 Medical Records 2,69			624,283	
17 Social Services		917	827,882	18 Other General Service Cost 0			0	
19 Non Physician Anes	thetists	0	0	20-23 Education Programs 0				

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Sample Hospital reports from the Halmanac.com website.

231329 CARO CON	MUNITY HOSPI	TAL				Nonprofit - Other	
401 N HOOPER STR	REET		12/31/2012	366 Days Settle	d	General Short Ter	m
CARO, MI 48723						CR Beds 25	POS Beds 0
TUSCOLA						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	4.8%
Balance S	Sheet		Income	Statement	Length of Stay	2.8	
Current Assets	2,505,338	Total	Charges	19,200,022		Average Wages	21.43
Fixed Assets	4,290,704	Cont	ract Allowance	8,009,071	41.7%	Medicare Part A	0.0%
Other Assets	526,943	Oper	ating Revenue	11,190,951	58.3%	Medicare Part B	24.3%
Total Assets	7,322,985	Oper	ating Expense	11,460,203	102.4%	Current Ratio	1.0
Current Liabilities	2,603,322	Oper	ating Margin	-269,252	-2.4%	Days to Collect	26.3
Long Term Liabilities	1,430,534	Othe	r Income	611,066	5.5%	rs 34.9	
Total Equity	otal Equity 3,289,129 Other Expense				0.0%	Depreciation Rate	2.0%
Total Liab. and Equity 7,322,985 Net Profit or Loss			Profit or Loss	341,814	3.1%	Return on Equity	10.4%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	5,048
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	5,525	1,982,397	460,674	4.303253
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			4,248	587,404	1,353,958	0.433842
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			3,329	2,254,393	5,481,828	0.411248
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildir	ngs t	5,266	281,261	02 Capital Cost	- Movable E	Equip 5,498	18,620
04 Employee Benefits	3	3,869	1,535,832	05 Administrativ	e and Gene	eral 4,859	2,061,026
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	3,984	543,860
08/09 Laundry / Housek	08/09 Laundry / Housekeeping 5,299 165,379			10/11 Dietary ar	d Cafeteria	5,042	247,342
13 Nursing Administrati	13 Nursing Administration 5,016 99,117			14 Central Servi	ce and Sup	ply 0	0
15 Pharmancy 0				16 Medical Reco	218,843		
17 Social Services	17 Social Services 2,781 51,44				18 Other General Service Cost 0		
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230208 CARSON C	ITY HOSPITAL					Nonprofit - Other	
406 EAST ELM ST			12/31/2012	366 Days Reop	ened	General Short Terr	m
CARSON CITY, MI 4	8811					CR Beds 38	POS Beds 0
MONTCALM						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	26.0%
Balance S	Sheet		Income	Statement		Length of Stay	2.3
Current Assets	15,589,305	Total	Charges	113,367,130		Average Wages	28.75
Fixed Assets	22,236,365	Conti	act Allowance	57,065,866	50.3%	Medicare Part A	10.0%
Other Assets	7,810,028	Oper	ating Revenue	56,301,264	49.7%	Medicare Part B	5.8%
Total Assets	45,635,698	Oper	ating Expense	61,750,782	109.7%	Current Ratio	1.7
Current Liabilities	9,402,371	Oper	ating Margin	-5,449,518	-9.7%	Days to Collect	164.6
Long Term Liabilities	15,775,046	Othe	r Income	5,413,490	9.6%	Avg Payment Day	s 37.3
Total Equity	20,458,281	20,458,281 Other Expense			1.0%	Depreciation Rate	0.0%
Total Liab. and Equity 45,635,698 Net Profit or Loss			Profit or Loss	(599,991)	-1.1%	Return on Equity	-2.9%
Selected	Revenue Depar	tments	S		Rev	enue Ranking -	2,671
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	е	4,276	4,335,758	2,582,623	1.678820
31 Intensive	Care Unit			2,588	1,724,841	1,206,604	1.429500
50 Operating	Room			1,891	8,218,945	22,039,816	0.372914
52 Labor Ro	om and Delivery R	oom		2,158	629,933	1,018,394	0.618555
91 Emergen	cy Department			3,235	2,401,514	9,951,948	0.241311
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost b	y Line Rank	Expense
01 Capital Cost - Buildir	ngs 3	3,311	1,357,328	02 Capital Cost	- Movable E	Equip 1,634	3,682,640
04 Employee Benefits	2	2,130	5,752,069	05 Administrativ	e and Gene	eral 2,900	6,707,736
06 Maintenance and Re	epairs 1	,669	417,403	07 Operation of	Plant	3,185	908,359
08/09 Laundry / Housek	08/09 Laundry / Housekeeping 2,924 787,235			10/11 Dietary and Cafeteria 3,6			549,288
13 Nursing Administrati	3 Nursing Administration 3,461 406,997			14 Central Serv	ice and Sup	ply 1,399	650,301
15 Pharmancy	Pharmancy 2,270 775,954			16 Medical Records 2,636			655,466
17 Social Services		0	18 Other General Service Cost			0	
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	1,413	47,740

All Providers

Sample Hospital reports from the Halmanac.com website.

231322 CHARLEVO	DIX AREA HOSP	ITAL				Nonprofit - Other	
14700 LAKESHORE	DRIVE		3/31/2012 3	66 Days Settled		General Short Terr	m
CHARLEVOIX, MI 49	720					CR Beds 22 F	POS Beds 0
CHARLEVOIX						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	32.9%
Balance S	Sheet		Income	Statement		Length of Stay	3.3
Current Assets	8,180,800	Total	Charges	44,613,985		Average Wages	
Fixed Assets	16,284,119	Conti	ract Allowance	13,904,091	31.2%	Medicare Part A	0.0%
Other Assets	1,762,289	Oper	ating Revenue	30,709,894	68.8%	Medicare Part B	13.4%
Total Assets	26,227,208	Oper	ating Expense	35,373,803	115.2%	Current Ratio	1.9
Current Liabilities	4,347,696	Oper	ating Margin	-4,663,909	- -15.2%	Days to Collect	166.5
Long Term Liabilities	Liabilities 4,836,803 Other Income			2,619,544	8.5%	Avg Payment Day	s 29.8
Total Equity	Equity 17,042,709 Other Expense			0	4.7%		
Total Liab. and Equity 26,227,208 Net Profit or Loss			(2,044,365)	-6.7%	Return on Equity	-12.0%	
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	3,467
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	4,110	4,777,461	2,206,158	2.165512
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			2,629	4,483,070	7,088,709	0.632424
52 Labor Ro	om and Delivery R	oom		2,719	93,499	448,979	0.208248
91 Emergen	cy Department			3,202	2,457,308	2,927,984	0.839249
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs 2	2,547	2,251,808	02 Capital Cost	- Movable E	Equip 0	0
04 Employee Benefits	2	2,915	2,972,705	05 Administrativ	e and Gene	ral 4,163	3,110,904
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,746	1,218,241
08/09 Laundry / Housekeeping 3,405 566,727			566,727	10/11 Dietary and Cafeteria			554,619
13 Nursing Administrati	13 Nursing Administration 3,545 381,547			14 Central Serv	ice and Sup	ply 1,760	415,277
15 Pharmancy	15 Pharmancy 0 0			16 Medical Records 3,345			394,908
17 Social Services	17 Social Services 2,707 56,802			18 Other General Service Cost 0			0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

231336 CHEBOYG	AN MEMORIAL	HOSPI	TAL			Nonprofit - Other	
748 S MAIN			4/4/2012 37	0 Days Settled		General Short Terr	m
CHEBOYGAN, MI 49	721					CR Beds 21	POS Beds 0
CHEBOYGAN						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	33.4%
Balance S	Sheet		Income	Statement		Length of Stay	2.2
Current Assets	6,150,065	Total	Charges	81,132,525		Average Wages	
Fixed Assets	13,794,123	Conti	ract Allowance	40,071,436	49.4%	Medicare Part A	0.0%
Other Assets	116,594	Oper	ating Revenue	41,061,089	50.6%	Medicare Part B	12.9%
Total Assets	20,060,782	Oper	ating Expense	47,185,248	114.9%	Current Ratio	0.5
Current Liabilities	13,623,019	Oper	ating Margin	-6,124,159	- -14.9%	Days to Collect	188.9
Long Term Liabilities	13,373,239	Othe	r Income	617,395	1.5%	Avg Payment Day	rs 61.6
Total Equity	-6,935,476	-6,935,476 Other Expense			0.0%	Depreciation Rate	2.6%
Total Liab. and Equity	Equity 20,060,782 Net Profit or Loss			(5,506,764)	-13.4%	Return on Equity	79.4%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	3,061
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	re	5,158	2,577,130	2,555,323	1.008534
31 Intensive	Care Unit			3,179	351,409	318,004	1.105046
50 Operating	Room			3,172	2,617,218	3,847,907	0.680167
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			2,760	3,201,155	6,980,815	0.458565
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 3	3,139	1,521,742	02 Capital Cost	- Movable E	Equip 0	0
04 Employee Benefits	2	2,588	3,848,768	05 Administrativ	e and Gene	eral 2,680	7,771,606
06 Maintenance and Re	epairs ´	,457	665,678	07 Operation of	Plant	3,638	681,158
08/09 Laundry / Housel	8/09 Laundry / Housekeeping 3,759 439,324			10/11 Dietary ar	nd Cafeteria	3,334	642,563
13 Nursing Administrati	3 Nursing Administration 3,045 546,888			14 Central Serv	ice and Sup	ply 0	0
15 Pharmancy	15 Pharmancy 0			16 Medical Records 2,899			540,058
17 Social Services	ocial Services 0				18 Other General Service Cost 0		
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230259 CHELSEA	COMMUNITY HO	SPIT	<b>AL</b>			Nonprofit - Church			
775 S MAIN ST			6/30/2012 3	66 Days Settle	ed	General Short Terr	m		
CHELSEA, MI 48118	1					CR Beds 69	POS Beds 0		
WASHTENAW					Key Performana				
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	47.6%		
Balance S	Sheet		Income	Statement		Length of Stay	4.2		
Current Assets	43,631,835	Total	Charges	228,624,52	29	Average Wages	28.66		
Fixed Assets	33,261,099	Cont	ract Allowance	126,599,73	55.4%	Medicare Part A	8.8%		
Other Assets	36,813,699	Oper	ating Revenue	102,024,79	9 44.6%	Medicare Part B	6.0%		
Total Assets	113,706,633	Oper	ating Expense	105,124,02	24 103.0%	Current Ratio	1.5		
Current Liabilities	29,039,716	Oper	ating Margin	-3,099,22	<u>-</u> 25 -3.0%	Days to Collect	49.4		
Long Term Liabilities	40,332,767	Othe	r Income	5,187,23	5.1%	Avg Payment Day	s 83.1		
Total Equity	44,334,150 Other Expense				0 0.0%	Depreciation Rate	5.8%		
Total Liab. and Equity 113,706,633 Net Profit or Loss			Profit or Loss	2,088,00	<del>-</del> 5 2.0%	Return on Equity	4.7%		
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	1,936		
Line	Line Descripti	on		Rank	Cost	Charges	Ratio		
30 Adults an	d Pediatrics - Gene	eral Ca	re	2,592	12,085,578	12,665,020	0.954249		
31 Intensive	Care Unit			2,592	1,713,334	1,603,179	1.068710		
50 Operating	Room			1,106	16,141,990	55,732,832	0.289632		
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000		
91 Emergen	cy Department			2,020	5,393,118	13,670,158	0.394518		
General Service Co	st by Line Ra	nk	Expense	General Serv	ice Cost b	y Line Rank	Expense		
01 Capital Cost - Buildi	ngs 2	2,208	2,828,353	02 Capital Cos	st - Movable E	Equip 0	0		
04 Employee Benefits	Ę	5,013	568,200	05 Administrat	ive and Gene	eral 1,571	19,262,021		
06 Maintenance and Re	epairs	0	0	07 Operation of	of Plant	1,417	3,441,066		
08/09 Laundry / Housel	08/09 Laundry / Housekeeping 1,963 1,576,682			10/11 Dietary	and Cafeteria	1,688	1,696,081		
13 Nursing Administrati	13 Nursing Administration 3,562 377,694			14 Central Ser	vice and Sup	ply 1,694	455,612		
15 Pharmancy	15 Pharmancy 1,049 2,934,956			16 Medical Records 1,115			2,093,981		
17 Social Services	Social Services 1,463 378,22				18 Other General Service Cost 0				
19 Non Physician Anes	thetists	0	0	20-23 Education	on Programs	0	0		

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Sample Hospital reports from the Halmanac.com website.

233300 CHILDREN	S HOSPITAL OI	- MICI	HIGAN			Prop	rietary - Corpo	oration
3901 BEAUBIEN			12/31/2012	366 Days Se	ettled	Child	ren	
DETROIT, MI 48201						CR E	Beds 136 F	POS Beds 0
WAYNE						K	Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				upancy Rate	61.1%	
Balance S	Sheet		Income	Statement		Leng	th of Stay	4.8
Current Assets	36,591,861	Total	Charges	753,884,	154	Aver	age Wages	28.31
Fixed Assets	116,974,472	Cont	ract Allowance	397,702,	135 52.8	% Med	icare Part A	0.0%
Other Assets	185,540	Oper	ating Revenue	356,182,0	) 19 47.2	% Med	icare Part B	0.2%
Total Assets	153,751,873	Oper	ating Expense	347,274,2	212 97.5	% Curr	ent Ratio	3.8
Current Liabilities	9,528,233	Oper	ating Margin	8,907,8	807 2.5	% Days	s to Collect	40.2
Long Term Liabilities	80,725,355	Othe	r Income	15,319,	546 4.3	% Avg	Payment Day	s 22.5
Total Equity	63,498,285	Othe	r Expense	8,4	<b>17</b> 2 0.0	% Dep	reciation Rate	15.5%
Total Liab. and Equity	otal Liab. and Equity 153,751,873 Net Profit or Loss			24,218,8	<del></del> 381 6.8	% Retu	ırn on Equity	38.1%
Selected	Revenue Depar	tment	s		R	evenue	Ranking -	591
Line	Line Descripti	on		Rank	Co	st	Charges	Ratio
30 Adults and	d Pediatrics - Gene	eral Ca	re	999	41,455,5	18	34,364,490	1.206348
31 Intensive	Care Unit			557 14,440,544		44	26,849,780	0.537827
50 Operating	Room			444	31,563,5	35	139,875,410	0.225655
52 Labor Ro	om and Delivery R	oom		0		0	0	0.000000
91 Emergen	cy Department			431	20,524,9	75	71,942,533	0.285297
General Service Co	st by Line Ra	nk	Expense	General Se	rvice Cos	by Lin	e Rank	Expense
01 Capital Cost - Buildin	ngs	360	16,573,718	02 Capital C	ost - Movab	e Equip	264	16,538,650
04 Employee Benefits	•	1,211	13,292,302	05 Administr	ative and G	eneral	356	68,515,688
06 Maintenance and Re	epairs	,305	909,575	07 Operation	of Plant		213	13,878,304
08/09 Laundry / Housek	08/09 Laundry / Housekeeping 269 8,009,633			10/11 Dietary and Cafeteria			736	3,275,133
13 Nursing Administrati	3 Nursing Administration 339 5,300,470			14 Central Service and Supply			2,308	204,005
15 Pharmancy	5 Pharmancy 0 0			16 Medical Records 548			548	3,473,585
17 Social Services	7 Social Services 591 1,430,236			18 Other General Service Cost 0			0	0
19 Non Physician Anes	thetists	0	0	20-23 Educa	ation Prograi	ns	110	33,884,657

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Sample Hospital reports from the Halmanac.com website.

239802 CHILDREN	NS OF MI TRANS	SPLANT	Γ							
3901 BEAUBIEN BL	_VD		Cost Rep	ort	not Filed.					
DETROIT, MI 48201								CR Beds 0	POS Beds (	)
WAYNE								Key Perforn	nanace Ind	d.
NATIONAL GOVER	NMENT SERVIC	ES						Occupancy Rate		0.0%
Balance	Sheet		Incor	me	Statement			Length of Stay		
Current Assets	0	Total	Charges			0		Average Wages		
Fixed Assets	0	Contr	act Allowance	e _		0	0.0%	Medicare Part A		0.0%
Other Assets	0	Opera	ating Revenue	e ¯		0	0.0%	Medicare Part B		0.0%
Total Assets	0	Opera	ating Expense	Э		0	0.0%	Current Ratio		
Current Liabilities	0	Opera	ating Margin	-		0	0.0%	Days to Collect		
Long Term Liabilities	0	Other	r Income			0	0.0%	Avg Payment Day	ys	
Total Equity	0	Other	r Expense			0	0.0%	Depreciation Rate	е	0.0%
Total Liab. and Equity	0	Net P	Profit or Loss	Ī		0	0.0%	Return on Equity		0.0%
Selected	d Revenue Depa	rtments	S				Reve	enue Ranking -	5,95	57
Line	Line Descript	ion			Rank		Cost	Charges	Ratio	
30 Adults a	nd Pediatrics - Ger	eral Car	е					0	0.000000	
31 Intensive	e Care Unit				0		0	0	0.000000	
50 Operatin	g Room				0		0	0	0.000000	
52 Labor R	oom and Delivery F	Room			0		0	0		
91 Emerge	ncy Department				0		0	0	0.000000	
General Service C	ost by Line R	ank	Expense		General Se	rvice	Cost by	Line Rank	Expen	ise
01 Capital Cost - Build	lings	0	(	0	02 Capital Co	ost - N	Movable E	quip 0		C
04 Employee Benefits		0	(	0	05 Administra	ative a	and Gene	ral 0		C
06 Maintenance and F	•	0	(	0	07 Operation			0		C
08/09 Laundry / House		0	(	)	10/11 Dietary			0		C
13 Nursing Administra	tion	0		0	14 Central Se					(
15 Pharmancy		0		0	16 Medical R			0		C
17 Social Services		0		0	18 Other Ger					(
19 Non Physician Ane	sthetists	0	(	0	20-23 Educa	tion F	Programs	0		C

All Providers

Sample Hospital reports from the Halmanac.com website.

230239 CHIPPEWA	COUNTY WAR		Nonprofit - Other						
500 OSBORN BLVD			12/31/2012	366 Days Reop	ened	General Short Terr	m		
SAULT SAINTE MAR	RIE, MI 49783					CR Beds 76	POS Beds 0		
CHIPPEWA						Key Performanace Ind.			
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	42.8%		
Balance S	Sheet		Income	Statement		Length of Stay	4.4		
Current Assets	15,961,972	Total	Charges	198,340,621		Average Wages	24.16		
Fixed Assets	43,203,169	Conti	ract Allowance	112,443,695	56.7%	Medicare Part A	14.5%		
Other Assets	6,197,185	Oper	ating Revenue	85,896,926	43.3%	Medicare Part B	6.4%		
Total Assets	65,362,326	Oper	ating Expense	89,767,173	104.5%	Current Ratio	1.4		
Current Liabilities	11,361,742	Oper	ating Margin	-3,870,247	- ' -4.5%	Days to Collect	44.4		
Long Term Liabilities	31,880,207 Other Income			3,445,292	4.0%	Avg Payment Day	s 30.5		
Total Equity	22,120,377 Other Expense			676,314	676,314 0.8% Depreciation Rat				
Total Liab. and Equity	otal Liab. and Equity 65,362,326 Net Profit or Loss			(1,101,269)	- -1.3%	Return on Equity	-5.0%		
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	2,138		
Line	Line Descripti	on		Rank	Cost	Charges	Ratio		
30 Adults an	d Pediatrics - Gene	eral Car	·e	2,790	10,475,358	9,007,611	1.162945		
31 Intensive	Care Unit			2,441	2,044,254	2,425,874	0.842688		
50 Operating	Room			2,191	6,429,656	20,636,635	0.311565		
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000		
91 Emergen	cy Department			2,435	4,010,886	12,589,541	0.318589		
General Service Co	st by Line Ra	nk	Expense	General Servi	ce Cost by	y Line Rank	Expense		
01 Capital Cost - Buildin	ngs 2	2,111	3,031,083	02 Capital Cost	- Movable E	Equip 1,926	2,730,117		
04 Employee Benefits	1	,802	7,630,468	05 Administrativ	e and Gene	eral 2,599	8,268,063		
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	1,967	2,217,348		
08/09 Laundry / Housel	8/09 Laundry / Housekeeping 2,692 927,348			10/11 Dietary and Cafeteria			1,498,507		
13 Nursing Administrati	3 Nursing Administration 3,039 548,749			14 Central Serv	ice and Sup	ply 0	0		
15 Pharmancy	15 Pharmancy 0 0			16 Medical Records 2,10			972,472		
17 Social Services	7 Social Services 1,516 357,61			18 Other General Service Cost			0		
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0		

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

231326 CLINTON N	IEMORIAL HOS	PITAL				Nonprofit - Other	
805 S OAKLAND			12/31/2012	366 Days Settle	ed	General Short Terr	m
SAINT JOHNS, MI 48	3879					CR Beds 23	POS Beds 0
CLINTON						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	24.5%
Balance S	Sheet		Income	Statement		Length of Stay	2.9
Current Assets	15,902,500	Total	Charges	96,499,598	3	Average Wages	31.61
Fixed Assets	6,444,200	Conti	ract Allowance	54,975,059	57.0%	Medicare Part A	0.0%
Other Assets	64,963,191	Oper	ating Revenue	41,524,539	43.0%	Medicare Part B	4.6%
Total Assets	87,309,891	Oper	ating Expense	38,103,577	91.8%	Current Ratio	3.0
Current Liabilities	5,282,899	Oper	ating Margin	3,420,962	8.2%	Days to Collect	245.1
Long Term Liabilities	6,896,337	Othe	r Income	7,195,002	17.3%	Avg Payment Day	s 31.3
Total Equity	75,130,655 Other Expense			-1,109,282	-2.7%	Depreciation Rate	5.8%
Total Liab. and Equity	otal Liab. and Equity 87,309,891 Net Profit or Loss			11,725,246	28.2%	Return on Equity	15.6%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	3,047
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	4,885	3,040,275	3,330,987	0.912725
31 Intensive	Care Unit			3,216	240,065	91,995	2.609544
50 Operating	Room			3,439	1,887,084	6,921,029	0.272659
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			2,651	3,443,038	13,755,930	0.250295
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 3	3,789	985,374	02 Capital Cost	- Movable E	Equip 3,271	816,100
04 Employee Benefits	2	2,891	3,008,870	05 Administrativ	e and Gene	eral 3,382	4,780,571
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	3,281	853,772
08/09 Laundry / Housel	keeping 3	3,413	564,811	10/11 Dietary a	nd Cafeteria	4,444	364,046
13 Nursing Administrati	3 Nursing Administration 3,186 500,068			14 Central Serv	rice and Sup	ply 0	0
15 Pharmancy	5 Pharmancy 0 0			16 Medical Records 4,309			222,870
17 Social Services	Social Services 0			18 Other General Service Cost 0			0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230022 COMMUNIT	Y HEALTH CEN		Government - Cou	nty					
274 E CHICAGO ST			12/31/2012	366 Days Reop	ened	General Short Terr	m		
COLDWATER, MI 49	036					CR Beds 92 F	POS Beds 0		
BRANCH						Key Perform	anace Ind.		
NATIONAL GOVERN	IMENT SERVICE	S			Occupancy Rate				
Balance S	Sheet		Income	Statement		Length of Stay	3.5		
Current Assets	20,028,931	Total	Charges	194,042,080		Average Wages	27.19		
Fixed Assets	24,259,562	Cont	ract Allowance	126,581,922	65.2%	Medicare Part A	16.0%		
Other Assets	13,528,691	Oper	ating Revenue	67,460,158	34.8%	Medicare Part B	8.7%		
Total Assets	57,817,184	Oper	ating Expense	68,036,385	100.9%	Current Ratio	1.9		
Current Liabilities	10,787,083	Oper	ating Margin	-576,227	-0.9%	Days to Collect	78.6		
Long Term Liabilities	12,473,046 Other Income			1,322,388	2.0%	s 42.5			
Total Equity	34,557,055 Other Expense			8,998	Depreciation Rate	5.2%			
Total Liab. and Equity 57,817,184 Net Profit or Loss			Profit or Loss	737,163	1.1%	Return on Equity	2.1%		
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	2,447		
Line	Line Descripti	on		Rank	Cost	Charges	Ratio		
30 Adults an	d Pediatrics - Gene	eral Ca	re	3,053	8,869,587	4,801,597	1.847216		
31 Intensive	Care Unit			2,320	2,325,504	1,858,928	1.250992		
50 Operating	Room			2,265	6,112,718	15,587,808	0.392147		
52 Labor Ro	om and Delivery R	oom		2,178	597,694	1,287,055	0.464389		
91 Emergen	cy Department			2,398	4,096,582	11,868,147	0.345175		
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense		
01 Capital Cost - Buildin	ngs 2	2,284	2,688,368	02 Capital Cost	- Movable E	Equip 2,216	2,100,635		
04 Employee Benefits	•	,654	8,772,520	05 Administrativ	e and Gene	eral 2,901	6,703,048		
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,158	1,928,895		
08/09 Laundry / Housek	08/09 Laundry / Housekeeping 2,714 914,714			10/11 Dietary ar	nd Cafeteria	3,051	747,150		
13 Nursing Administrati	3 Nursing Administration 3,387 429,996			14 Central Serv	ice and Sup	ply 2,227	227,345		
15 Pharmancy	15 Pharmancy 1,761 1,372,060			16 Medical Records			895,850		
17 Social Services	17 Social Services 0				al Service C		0		
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	1,023	637,642		

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Sample Hospital reports from the Halmanac.com website.

230070 COVENANT	MEDICAL CEN	TER,	NC				Nonprof	it - Church	
1447 N HARRISON			6/30/2012 3	66 Days Au	dited		General	Short Ter	m
SAGINAW, MI 48602							CR Bed	s 358 F	POS Beds 0
SAGINAW							Key	Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S		Occu				ncy Rate	77.5%
Balance S	Sheet		Income	Statement	:		Length	of Stay	4.7
Current Assets	317,026,675	Total	Charges	1,436,886	,349		Average	e Wages	28.19
Fixed Assets	169,841,091	Conti	act Allowance	959,193	3,367	66.8%	Medica	re Part A	22.4%
Other Assets	42,890,379	Oper	ating Revenue	477,692	2,982	33.2%	Medica	re Part B	4.8%
Total Assets	529,758,145					102.2%	Current	Ratio	4.8
Current Liabilities	65,938,000	65,938,000 Operating Margin			2,338	-2.2%	Days to	Collect	89.4
Long Term Liabilities	261,965,000	Othe	r Income	35,424	,310	7.4%	Avg Pay	yment Day	rs 32.0
Total Equity	201,855,145	Othe	r Expense		0	0.0%	Depreci	iation Rate	4.4%
Total Liab. and Equity	Total Liab. and Equity 529,758,145 Net Profit or Loss			24,861	,972	5.2%	Return	on Equity	12.3%
Selected	Revenue Depar	tment	S			Rev	enue Ra	anking -	353
Line	Line Descripti	on		Rank		Cost	(	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	е	808	49	9,843,160	124	4,332,397	0.400886
31 Intensive	Care Unit			611 13,550,412		36	6,576,245	0.370470	
50 Operating	Room			1,103 16,177,941		67	7,014,245	0.241410	
52 Labor Ro	om and Delivery R	oom		1,202	2	2,920,727	(	6,781,935	0.430663
91 Emergen	cy Department			310	24	1,394,740	100	6,646,397	0.228744
General Service Co	st by Line Ra	ınk	Expense	General S	ervic	e Cost by	/ Line	Rank	Expense
01 Capital Cost - Buildin	ngs ´	,144	6,584,257	02 Capital	Cost -	Movable E	quip	154	22,298,129
04 Employee Benefits		360	39,561,998	05 Adminis	trative	and Gene	ral	582	50,064,752
06 Maintenance and Re	epairs	0	0	07 Operation	on of P	lant		331	10,944,654
08/09 Laundry / Housekeeping 528 5,419,577			5,419,577	10/11 Dietary and Cafeteria			354	4,750,184	
13 Nursing Administrati	3 Nursing Administration 176 7,537,817			14 Central	Servic	e and Sup	ply	205	4,830,601
15 Pharmancy	5 Pharmancy 500 5,849,595			16 Medical Records 6			60	10,325,061	
17 Social Services	7 Social Services 0			18 Other General Service Cost 0			0		
19 Non Physician Anes	thetists	0	0	20-23 Educ	cation	Programs		331	10,542,161

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Sample Hospital reports from the Halmanac.com website.

230254 CRITTENTO	ON HOSPITAL M	IEDIC	AL CENTER				Nonpro	fit - Other	
1101 W UNIVERSITY	/ DRIVE		12/31/2012	366 Days Re	ope	ned	Genera	l Short Terr	n
ROCHESTER, MI 48	307						CR Bed	ds 142 F	POS Beds 0
OAKLAND							Ke	y Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S					Occupa	ancy Rate	66.0%
Balance S	heet		Income	Statement			Length	of Stay	4.4
Current Assets	83,352,461	Total	Charges	659,370,2	260		Averag	je Wages	32.94
Fixed Assets	124,116,066	Conti	act Allowance	442,316,8	887	67.1%	Medica	are Part A	22.3%
Other Assets	152,752,114	Oper	ating Revenue	217,053,3	373	32.9%	Medica	are Part B	4.5%
Total Assets	360,220,641				802	109.5%	Curren	t Ratio	2.4
Current Liabilities	urrent Liabilities 34,053,760 Operating Margin				429	-9.5%	Days to	o Collect	86.8
Long Term Liabilities	Long Term Liabilities 160,513,871 Other Income				091	7.3%	Avg Pa	yment Day	s 41.8
Total Equity	165,653,010	Othe	r Expense		0	0.0%	Depred	ciation Rate	1.6%
Total Liab. and Equity	360,220,641	Net F	Profit or Loss	(4,668,33	38)	-2.2%	Return	on Equity	-2.8%
Selected	Revenue Depar	tment	S			Rev	enue R	anking -	1,080
Line	Line Descripti	on		Rank		Cost		Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	1,635	24	4,533,497	3	37,065,573	0.661894
31 Intensive	Care Unit			460	16	5,627,537	3	3,233,195	0.500329
50 Operating	Room			704	22	2,669,837	11	0,922,874	0.204375
52 Labor Ro	om and Delivery R	oom		710	į	5,557,368		8,336,090	0.666664
91 Emergen	cy Department			1,325		8,731,914		16,761,528	0.186733
General Service Co	st by Line Ra	nk	Expense	General Se	rvic	e Cost by	/ Line	Rank	Expense
01 Capital Cost - Buildin	ngs ´	1,318	5,601,063	02 Capital C	ost -	Movable E	quip	0	0
04 Employee Benefits		831	20,263,901	05 Administr	ative	and Gene	eral	634	46,684,961
06 Maintenance and Re	epairs	0	0	07 Operation	of F	Plant		1,150	4,295,831
08/09 Laundry / Housekeeping 641 4,619,443			4,619,443	10/11 Dietar	y and	d Cafeteria		1,167	2,406,385
13 Nursing Administration 1,906 1,123,083			1,123,083	14 Central Service and Supply			479	2,555,680	
15 Pharmancy	15 Pharmancy 1,053 2,917,172			16 Medical Records 1,1			1,140	2,055,757	
17 Social Services	,	1,641	307,488	18 Other General Service Cost 0			0		
19 Non Physician Anes	thetists	0	0	20-23 Educa	ation	Programs		400	7,715,531

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

231311 DECKERVI	LLE COMMUNIT	Y HO	SPITAL			Nonprofit - Other	
3559 PINE ST			6/30/2012 3	66 Days Settled		General Short Terr	m
DECKERVILLE, MI 4	8427					CR Beds 15	POS Beds 0
SANILAC						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	4.1%
Balance S	heet		Income	Statement		Length of Stay	1.9
Current Assets	2,233,215	Total	Charges	12,581,755		Average Wages	21.54
Fixed Assets	585,066	Cont	ract Allowance	4,860,291	38.6%	Medicare Part A	0.0%
Other Assets	0	Oper	ating Revenue	7,721,464	61.4%	Medicare Part B	15.5%
Total Assets	2,818,281	Oper	ating Expense	6,367,995	82.5%	Current Ratio	2.2
Current Liabilities	999,702	Oper	ating Margin	1,353,469	17.5%	Days to Collect	46.3
Long Term Liabilities	1,078,182	Othe	r Income	0	0.0%	Avg Payment Day	rs 41.6
Total Equity	740,397	Othe	r Expense	674	0.0%	Depreciation Rate	0.3%
Total Liab. and Equity	2,818,281	Net F	Profit or Loss	1,352,795	17.5%	Return on Equity	182.7%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	5,414
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	5,968	1,029,347	269,802	3.815194
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			4,372	467,039	2,487,599	0.187747
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergend	cy Department			4,286	866,543	735,905	1.177520
General Service Co	st by Line Ra	nk	Expense	General Service	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs (	5,013	13,785	02 Capital Cost	- Movable E	Equip 5,556	8,381
04 Employee Benefits	ţ	5,852	30,855	05 Administrative	e and Gene	eral 5,500	1,249,182
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	4,851	259,601
08/09 Laundry / Housek	keeping 5	5,663	107,869	10/11 Dietary an	d Cafeteria	5,948	55,920
13 Nursing Administration 4,365 179,596			179,596	14 Central Servi	ce and Sup	ply 3,282	56,221
15 Pharmancy	15 Pharmancy 0			16 Medical Records 5,517			73,346
17 Social Services 0			0	18 Other Genera	al Service C	Cost 0	0
19 Non Physician Anes	thetists	441	20,961	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230273 DETROIT R	ECEIVING HOS	PITAL	& UNIV HEALT	TH CENTER		Proprietary - Corpo	oration
4201 ST ANTOINE S	ST - 3M		12/31/2012	366 Days Reo	pened	General Short Ter	m
DETROIT, MI 48201						CR Beds 163	POS Beds 0
WAYNE						Key Perform	nanace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	76.2%
Balance S	Sheet		Income	Statement		Length of Stay	4.6
Current Assets	38,165,053	Total	Charges	866,826,71	9	Average Wages	26.05
Fixed Assets	59,045,080	Conti	ract Allowance	597,391,76	3 68.9%	Medicare Part A	26.4%
Other Assets	276,216	Oper	ating Revenue	269,434,95	<del>_</del> 6 31.1%	Medicare Part B	2.7%
Total Assets	97,486,349	Oper	ating Expense	277,902,09	3 103.1%	Current Ratio	12.9
Current Liabilities	2,949,826	Oper	ating Margin	-8,467,13	<del>-</del> 7 -3.1%	Days to Collect	233.6
Long Term Liabilities	75,201,378	Othe	r Income	16,892,22	0 6.3%	Avg Payment Day	/s 16.0
Total Equity	19,335,145	Othe	r Expense	(	0.0%	Depreciation Rate	21.3%
Total Liab. and Equity	97,486,349	Net F	Profit or Loss	8,425,083	_ 3 3.1%	Return on Equity	43.6%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	850
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	771	51,424,751	110,712,257	0.464490
31 Intensive	Care Unit			759	11,356,610	23,650,007	0.480195
50 Operating	Room			1,190	15,067,596	101,498,051	0.148452
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			261	26,281,392	153,113,634	0.171646
General Service Co	st by Line Ra	nk	Expense	General Serv	vice Cost b	y Line Rank	Expense
01 Capital Cost - Buildin	ngs ´	,353	5,428,197	02 Capital Cos	t - Movable E	Equip 572	10,611,779
04 Employee Benefits	•	,896	7,057,739	05 Administrat	ive and Gene	eral 616	47,661,625
06 Maintenance and Re	epairs	260	7,444,961	07 Operation of	of Plant	990	4,972,332
08/09 Laundry / Housekeeping 290 7,642,110			7,642,110	10/11 Dietary a	665	3,482,879	
13 Nursing Administrati	13 Nursing Administration 398 4,823,338			14 Central Ser	vice and Sup	pply 1,740	426,230
15 Pharmancy	15 Pharmancy 289 8,932,839			16 Medical Records 843			2,603,590
17 Social Services	,	1,493	365,263	18 Other General Service Cost 0			0
19 Non Physician Anes	9 Non Physician Anesthetists 0				on Programs	187	21,761,021

All Providers

Sample Hospital reports from the Halmanac.com website.

239807 DEVOS CH	IILDRENS HOSF	PITAL -	TRANSPLANT	T UNIT					
100 MICHIGAN STR	EET NE		Cost Repo	t not Filed.					
GRAND RAPIDS, MI	49503						CR Beds 0	POS Beds (	)
KENT							Key Perform	nanace Inc	d.
NATIONAL GOVERN	NMENT SERVIC	ES .					Occupancy Rate		0.0%
Balance S	Sheet		Incom	e Statement			Length of Stay		
Current Assets	0	Total	Charges		0		Average Wages		
Fixed Assets	0	Contr	act Allowance		0	0.0%	Medicare Part A	(	0.0%
Other Assets	0	Opera	ating Revenue		0	0.0%	Medicare Part B		0.0%
Total Assets	0	Opera	ating Expense		0	0.0%	Current Ratio		
Current Liabilities	0	Opera	ating Margin		0	0.0%	Days to Collect		
Long Term Liabilities	0	Other	Income		0	0.0%	Avg Payment Day	/S	
Total Equity	0	Other	Expense		0	0.0%	Depreciation Rate	Э	0.0%
Total Liab. and Equity	0	Net P	Profit or Loss		0	0.0%	Return on Equity		0.0%
Selected	Revenue Depar	tments	<b>S</b>			Reve	enue Ranking -	5,95	7
Line	Line Descript	ion		Rank		Cost	Charges	Ratio	
30 Adults ar	nd Pediatrics - Gen	eral Car	re				0	0.000000	
31 Intensive	Care Unit			0		0	0	0.000000	
50 Operating	g Room			0		0	0	0.000000	
52 Labor Ro	oom and Delivery R	oom		0		0	0	0.000000	
91 Emerger	ncy Department			0		0	0	0.000000	
General Service Co	ost by Line Ra	ank	Expense	General Se	ervice	Cost by	Line Rank	Expen	ıse
01 Capital Cost - Buildi	ings	0	0	02 Capital C	Cost - N	/lovable E	quip 0		0
04 Employee Benefits		0	0	05 Administ	rative a	and Gene	ral 0		0
06 Maintenance and R	epairs	0	0	07 Operatio	n of Pl	ant	0		0
08/09 Laundry / House	keeping	0	0	10/11 Dieta	ry and	Cafeteria	0		0
13 Nursing Administrat	3 Nursing Administration 0 0		14 Central S	Service	and Sup	oly 0		0	
15 Pharmancy	armancy 0 0		0	16 Medical Records			0		0
17 Social Services		0	0	18 Other General Service Cost			ost 0		0
19 Non Physician Anes	sthetists	0	0	20-23 Educ	ation P	rograms	0		0

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

230055 DICKINSON	I COUNTY MEM	ORIAI	HOSPITAL			Government - Cou	inty
1721 S STEPHENSO	N AVE		12/31/2012	366 Days Settle	d	General Short Terr	m
IRON MOUNTAIN, M	I 49801					CR Beds 92	POS Beds 0
DICKINSON						Key Perform	anace Ind.
NATIONAL GOVERN	MENT SERVICE	S				Occupancy Rate	36.0%
Balance S	heet		Income	Statement		Length of Stay	3.9
Current Assets	23,530,786	Total	Charges	211,037,294		Average Wages	27.78
Fixed Assets	41,373,130	Cont	ract Allowance	133,236,602	63.1%	Medicare Part A	13.9%
Other Assets	11,082,473	Oper	ating Revenue	77,800,692	36.9%	Medicare Part B	6.4%
Total Assets	75,986,389	Oper	ating Expense	79,755,611	102.5%	Current Ratio	1.8
Current Liabilities	<del></del>				- -2.5%	Days to Collect	64.3
Long Term Liabilities	m Liabilities 26,956,611 Other Income				2.6%	Avg Payment Day	s 38.7
Total Equity	35,997,608	Othe	r Expense	31,706	0.0%	Depreciation Rate	4.9%
Total Liab. and Equity	75,986,389	Net F	Profit or Loss	21,700	0.0%	Return on Equity	0.1%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	2,252
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults and	d Pediatrics - Gene	eral Ca	re	2,728	10,883,159	13,551,553	0.803093
31 Intensive	Care Unit			2,528	1,823,820	2,169,956	0.840487
50 Operating	Room			2,900	3,488,750	13,303,904	0.262235
52 Labor Roo	om and Delivery R	oom		2,507	209,180	1,520,827	0.137544
91 Emergend	cy Department			2,801	3,115,331	11,165,093	0.279024
General Service Co	st by Line Ra	nk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 2	2,470	2,366,030	02 Capital Cost	- Movable E	Equip 1,732	3,320,644
04 Employee Benefits	1	,353	11,576,552	05 Administrativ	e and Gene	eral 2,555	8,517,296
06 Maintenance and Re	pairs	0	0	07 Operation of Plant 2,214			1,861,737
08/09 Laundry / Housek	08/09 Laundry / Housekeeping 2,532 1,028,800			10/11 Dietary ar	nd Cafeteria	2,500	1,026,763
13 Nursing Administration	13 Nursing Administration 3,052 545,096			14 Central Serv	ice and Sup	ply 2,279	210,011
15 Pharmancy	15 Pharmancy 0 0			16 Medical Records 1,785			1,230,988
17 Social Services	17 Social Services 1,473 374,550			18 Other General Service Cost 0			0
19 Non Physician Anest	thetists	0	0	20-23 Education	Programs	0	0

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

230013 DOCTORS'	HOSPITAL OF	MICHI	GAN			Proprietary - Corpo	oration
461 W HURON ST			12/31/2012	366 Days Settle	d	General Short Terr	m
PONTIAC, MI 48341						CR Beds 37	POS Beds 0
OAKLAND						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	31.0%
Balance S	Sheet		Income	Statement		Length of Stay	3.3
Current Assets	8,353,867	Total	Charges	97,565,956		Average Wages	25.03
Fixed Assets	4,484,427	Conti	ract Allowance	57,480,215	58.9%	Medicare Part A	17.7%
Other Assets	0	Oper	ating Revenue	40,085,741	41.1%	Medicare Part B	4.4%
Total Assets	12,838,294	Oper	ating Expense	46,623,098	116.3%	Current Ratio	0.4
Current Liabilities	20,755,957	Oper	ating Margin	-6,537,357	- -16.3%	Days to Collect	464.5
Long Term Liabilities	6,281,768	Othe	r Income	2,451,431	6.1%	Avg Payment Day	s 90.7
Total Equity	-14,199,431	Othe	r Expense	0	0.0%	Depreciation Rate	78.3%
Total Liab. and Equity	12,838,294	Net F	Profit or Loss	(4,085,926)	-10.2%	Return on Equity	28.8%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	3,106
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	·e	3,908	5,346,370	6,281,857	0.851081
31 Intensive	Care Unit			2,399	2,156,167	2,621,361	0.822537
50 Operating	Room			2,665	4,353,955	17,027,394	0.255703
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergend	cy Department			2,326	4,344,421	15,460,425	0.281003
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildir	ngs 2	2,348	2,574,717	02 Capital Cost	- Movable E	Equip 2,167	2,187,158
04 Employee Benefits	2	2,712	3,471,460	05 Administrativ	e and Gene	eral 2,511	8,825,046
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	1,677	2,822,406
08/09 Laundry / Housekeeping 2,852 830,014			830,014	10/11 Dietary and Cafeteria 2,46			1,060,110
13 Nursing Administration 2,658 702,105			702,105	14 Central Servi	ce and Sup	ply 2,239	222,112
15 Pharmancy	15 Pharmancy 2,091 954,556			16 Medical Records 2,457			750,162
17 Social Services	17 Social Services 0 0			18 Other Genera	al Service C	Cost 0	0
19 Non Physician Anesthetists 0				20-23 Education	Programs	923	1,103,208

All Providers

Sample Hospital reports from the Halmanac.com website.

231324 EATON RA	PIDS MEDICAL		Nonprofit - Other				
1500 S MAIN STREE	ΞΤ		6/30/2012 3	66 Days Reope	ned	General Short Ter	m
EATON RAPIDS, MI	48827					CR Beds 20	POS Beds 0
EATON						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	10.8%
Balance S	Sheet		Income	Statement		Length of Stay	2.7
Current Assets	8,182,200	Total	Charges	32,167,229		Average Wages	
Fixed Assets	13,984,983	Cont	ract Allowance	10,485,269	32.6%	Medicare Part A	0.0%
Other Assets	3,037,391	Oper	ating Revenue	21,681,960	67.4%	Medicare Part B	13.6%
Total Assets	25,204,574	Oper	ating Expense	21,245,773	98.0%	Current Ratio	3.5
Current Liabilities	2,314,546	Oper	ating Margin	436,187	2.0%	Days to Collect	131.0
Long Term Liabilities	4,066,422	Othe	r Income	1,361,847	6.3%	Avg Payment Day	rs 33.0
Total Equity	18,823,606	Othe	r Expense	45,859	0.2%	Depreciation Rate	4.4%
Total Liab. and Equity	Total Liab. and Equity 25,204,574 Net Profit or Loss			1,752,175	8.1%	Return on Equity	9.3%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	3,973
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	5,570	1,919,359	603,842	3.178578
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			3,720	1,301,559	5,953,952	0.218604
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			2,839	3,057,642	3,851,857	0.793810
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildir	ngs 4	1,008	840,038	02 Capital Cost	- Movable E	Equip 3,999	436,753
04 Employee Benefits	3	3,156	2,472,194	05 Administrativ	e and Gene	ral 4,532	2,497,892
06 Maintenance and Re	06 Maintenance and Repairs 0			07 Operation of Plant 3,885			578,056
08/09 Laundry / Housekeeping 4,481 292,724			292,724	10/11 Dietary and Cafeteria 4,8			274,715
13 Nursing Administrati	13 Nursing Administration 4,654 138,155			14 Central Serv	ice and Sup	ply 0	0
15 Pharmancy	15 Pharmancy 0 0			16 Medical Records 3,675			322,218
17 Social Services	17 Social Services 2,978 33,056			18 Other General	al Service C	ost 0	0
19 Non Physician Anes	19 Non Physician Anesthetists 0				Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230230 EDWARD W	SPARROW HO	SPITA	<b>AL</b>				Nonprofi	t - Other	
1215 E MICHIGAN A	VENUE		12/31/2012	366 Days A	udited	i	General	Short Ter	m
LANSING, MI 48912							CR Beds	s 432 F	POS Beds 0
INGHAM							Key	Perform	anace Ind.
NATIONAL GOVERN	MENT SERVICE	S					Occupa	ncy Rate	80.1%
Balance S	heet		Income	Statement	t		Length (	of Stay	5.0
Current Assets	173,805,000	Total	Charges	2,394,641	,325		Average	Wages	33.05
Fixed Assets	421,784,000	Contr	act Allowance	1,631,019	9,325	68.1%	Medicar	e Part A	15.4%
Other Assets	448,425,000	Opera	ating Revenue	763,622	2,000	31.9%	Medicar	e Part B	4.9%
Total Assets	1,044,014,000	Opera	ating Expense	768,403	3,000	100.6%	Current	Ratio	1.8
Current Liabilities	97,988,000	Opera	ating Margin	-4,781	,000	-0.6%	Days to	Collect	45.2
Long Term Liabilities	579,320,000	Other	Income	60,386	5,000	7.9%	Avg Pay	ment Day	rs 37.6
Total Equity	366,706,000	Other	Expense		0	0.0%	Depreci	ation Rate	10.4%
Total Liab. and Equity	1,044,014,000	Net P	rofit or Loss	55,605	,000	7.3%	Return	on Equity	15.2%
Selected	Revenue Depar	tments	<u> </u>			Rev	enue Ra	nking -	151
Line	Line Descripti	on		Rank		Cost	(	Charges	Ratio
30 Adults and	d Pediatrics - Gene	eral Car	е	214	105	,067,080	215	5,790,258	0.486894
31 Intensive	Care Unit			347	20	,211,187	55	5,279,540	0.365618
50 Operating	Room			40	92	,426,462	286	5,569,951	0.322527
52 Labor Ro	om and Delivery R	oom		260	10	,155,035	28	3,534,451	0.355887
91 Emergend	cy Department			90	39	,720,347	185	5,451,934	0.214181
General Service Co	st by Line Ra	nk	Expense	General S	ervice	Cost by	y Line	Rank	Expense
01 Capital Cost - Buildir	ngs	396	15,598,666	02 Capital	Cost - I	Movable E	quip	92	28,299,430
04 Employee Benefits		92	88,292,563	05 Adminis	trative	and Gene	ral	303	75,209,061
06 Maintenance and Re	epairs	215	8,484,678	07 Operation	on of P	lant		207	14,148,848
08/09 Laundry / Housekeeping 137 10,900,703			10,900,703	10/11 Dietary and Cafeteria 22			228	5,924,636	
13 Nursing Administration 304 5,644,281			5,644,281	14 Central Service and Supply 12			129	6,506,539	
15 Pharmancy	15 Pharmancy 0 0			16 Medical Records 109			7,694,743		
17 Social Services		134	4,261,090	18 Other G	eneral	Service C	ost	0	0
9 Non Physician Anesthetists 0				20-23 Educ	cation F	Programs		218	18,278,732

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Sample Hospital reports from the Halmanac.com website.

230005 EMMA L BI	XBY MEDICAL (	CENTE	ER			Nonprofit - Other	
818 RIVERSIDE AVI	ENUE		12/31/2012	366 Days Reo	pened	General Short Ter	rm
ADRIAN, MI 49221						CR Beds 79	POS Beds 0
LENAWEE						Key Perform	nanace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	50.5%
Balance S	Sheet		Income	Statement		Length of Stay	4.2
Current Assets	23,124,194	Total	Charges	320,418,16	4	Average Wages	25.13
Fixed Assets	23,359,112	Cont	ract Allowance	247,804,78	0 77.3%	Medicare Part A	15.3%
Other Assets	55,905,682	Oper	ating Revenue	72,613,38	<u>4</u> 22.7%	Medicare Part B	9.6%
Total Assets	102,388,988	Oper	ating Expense	70,515,69	6 97.1%	Current Ratio	1.8
Current Liabilities	ent Liabilities 12,860,654 Operating Margin				8 2.9%	Days to Collect	466.5
Long Term Liabilities	ng Term Liabilities 14,544,251 Other Income				7 3.6%	Avg Payment Day	ys 22.9
Total Equity	74,984,083	Othe	r Expense	1	0.0%	Depreciation Rate	e 5.1%
Total Liab. and Equity	Liab. and Equity 102,388,988 Net Profit or Loss			4,733,34	<del>-</del> 5 6.5%	Return on Equity	6.3%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	2,351
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	2,657	11,453,676	17,799,763	0.643474
31 Intensive	Care Unit			1,888	3,623,880	6,025,763	0.601398
50 Operating	Room			2,021	7,368,815	57,643,673	0.127834
52 Labor Ro	om and Delivery R	oom		1,353	2,373,804	5,185,802	0.457751
91 Emergen	cy Department			1,817	6,197,151	45,483,984	0.136249
General Service Co	st by Line Ra	ank	Expense	General Serv	vice Cost b	y Line Rank	Expense
01 Capital Cost - Buildi	ngs 2	2,723	2,012,632	02 Capital Cos	t - Movable E	Equip 1,868	2,882,022
04 Employee Benefits	•	1,835	7,401,540	05 Administrat	ive and Gene	eral 2,125	12,032,862
06 Maintenance and Ro	epairs	654	2,988,473	07 Operation of	of Plant	3,689	654,944
-	08/09 Laundry / Housekeeping 1,990 1,541,749			10/11 Dietary and Cafeteria			633,185
_	13 Nursing Administration 2,966 577,850			14 Central Ser	·		
15 Pharmancy	15 Pharmancy 2,158 892,358			16 Medical Records 2,828			568,514
17 Social Services				18 Other Gene			
19 Non Physician Anes	sthetists	0	0	20-23 Education	on Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

23006F FEDE	ERAL CORRECTION	ONAL	. INST	ITUTE HOSI	P							
4004 E ARKO	NA RD			Cost Rep	por	t not Filed.						
MILAN, MI 481	160								CR Beds	s 0 F	POS Beds 0	)
MONROE									Key	Perform	anace Ind	i.
									Occupa	ncy Rate		0.0%
Bal	ance Sheet			Inco	me	Statement			Length	of Stay		
Current Assets	3	0	Total	Charges			0		Average	Wages		
Fixed Assets		0	Contr	act Allowand	е		0	0.0%	Medicar	e Part A	(	0.0%
Other Assets		0	Opera	ating Revenu	ıe		0	0.0%	Medicar	e Part B		0.0%
Total Assets		0	Opera	ating Expens	е		0	0.0%	Current	Ratio		
Current Liabilit	ies	0	Opera	ating Margin			0	0.0%	Days to	Collect		
Long Term Liabi	ilities	0	Other	Income			0	0.0%	Avg Pay	ment Day	'S	
Total Equity		0	Other	Expense			0	0.0%	Depreci	ation Rate		0.0%
Total Liab. and E	Equity	0	Net P	rofit or Loss			0	0.0%	Return	on Equity		0.0%
Se	lected Revenue D	epart	ments	<b>S</b>				Reve	enue Ra	nking -	5,95	7
Line	Line Desc	riptio	on			Rank		Cost	(	Charges	Ratio	
30 Ad	dults and Pediatrics -	Gene	ral Car	е						0	0.000000	
31 In	tensive Care Unit					0		0		0	0.000000	
50 O <sub>l</sub>	perating Room					0		0		0	0.000000	
52 La	abor Room and Deliv	ery Ro	oom			0		0		0	0.000000	
91 E	mergency Departmer	nt				0		0		0	0.000000	
General Serv	ice Cost by Line	Ra	nk	Expense		General Sei	rvice	Cost by	/ Line	Rank	Expen	se
01 Capital Cost	- Buildings		0		0	02 Capital Co	ost - N	Movable E	quip	0		0
04 Employee Be	enefits		0		0	05 Administra	ative	and Gene	ral	0		0
06 Maintenance	and Repairs		0		0	07 Operation	of PI	ant		0		0
08/09 Laundry /			0		0	10/11 Dietary				0		0
13 Nursing Adm	ninistration		0		0	14 Central Se			ply	0		0
15 Pharmancy			0		0	16 Medical R				0		0
17 Social Service			0		0	18 Other Ger			ost	0		0
19 Non Physicia	an Anesthetists		0		0	20-23 Educat	tion F	Programs		0		0

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

230144 FOREST HE	ALTH MEDICA	L CEN	ITER			Proprietary - Othe	r
135 S PROSPECT ST			12/31/2012	366 Days Settle	ed	General Short Ter	m
YPSILANTI, MI 48198						CR Beds 24	POS Beds 0
WASHTENAW						Key Perform	nanace Ind.
NATIONAL GOVERNI	MENT SERVICE	ES .				Occupancy Rate	19.0%
Balance Sh	neet		Income	Statement		Length of Stay	1.9
Current Assets	5,273,236	Total	Charges	48,012,627		Average Wages	28.81
Fixed Assets	1,442,768	Cont	ract Allowance	25,350,204	52.8%	Medicare Part A	5.8%
Other Assets	152,844	Oper	ating Revenue	22,662,423	47.2%	Medicare Part B	7.4%
Total Assets	6,868,848	Oper	ating Expense	19,386,726	85.5%	Current Ratio	2.1
Current Liabilities	2,463,413	Oper	ating Margin	3,275,697	14.5%	Days to Collect	190.6
Long Term Liabilities	907,606	Othe	r Income	124,706	0.6%	Avg Payment Day	/s 10.6
Total Equity	3,497,829	Othe	r Expense	0	0.0%	Depreciation Rate	e -10.5%
Total Liab. and Equity	6,868,848	Net F	Profit or Loss	3,400,403	15.0%	Return on Equity	97.2%
Selected R	Revenue Depar	tment	s		Rev	enue Ranking -	3,897
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults and	Pediatrics - Gene	eral Ca	re	3,143	8,341,494	1,629,441	5.119237
31 Intensive C	are Unit			0	0	0	0.000000
50 Operating F	Room			1,769	9,131,981	23,780,774	0.384007
52 Labor Room	m and Delivery R	oom		0	0	0	0.000000
91 Emergency	/ Department			0	0	0	0.000000
General Service Cos	t by Line Ra	ank	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Building	gs 2	2,630	2,121,094	02 Capital Cost	- Movable E	Equip 3,766	523,973
04 Employee Benefits		0	0	05 Administrativ	e and Gene	eral 1,814	15,767,308
06 Maintenance and Rep	pairs 1	1,158	1,197,665	07 Operation of	Plant	0	0
08/09 Laundry / Housekeeping 4,853 231,501			231,501	10/11 Dietary ar	nd Cafeteria	5,122	231,579
13 Nursing Administration	13 Nursing Administration 5,317 72,820			14 Central Serv	ice and Sup	ply 3,254	58,694
15 Pharmancy	15 Pharmancy 0 0			16 Medical Records 5,551			68,803
17 Social Services	17 Social Services 0 0			18 Other General Service Cost 0			0
19 Non Physician Anesthetists 0				20-23 Education	_	0	_

All Providers

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Sample Hospital reports from the Halmanac.com website.

234030 FOREST VI	EW PSYCHIATE		Proprietary - Corpo	oration			
1055 MEDICAL PAR	K SE		12/31/2012	366 Days Settled	d	Psychiatric	
GRAND RAPIDS, MI	49546					CR Beds 82	POS Beds 0
KENT						Key Perform	anace Ind.
WISCONSIN PHYSIC	CIANS SERVICE					Occupancy Rate	84.9%
Balance S	Sheet		Income	Statement		Length of Stay	10.7
Current Assets	2,282,726	Total	Charges	31,414,867		Average Wages	23.90
Fixed Assets	d Assets 4,096,606 Contract Allowance			10,830,325	34.5%	Medicare Part A	0.0%
Other Assets	733,756	Oper	ating Revenue	20,584,542	65.5%	Medicare Part B	0.4%
Total Assets	7,113,088	7,113,088 Operating Expense			67.8%	Current Ratio	1.8
Current Liabilities	bilities 1,284,259 Operating Margin				32.2%	Days to Collect	104.7
Long Term Liabilities	Liabilities -33,092,302 Other Income				0.6%	Avg Payment Day	s 33.8
Total Equity	38,921,131	Othe	r Expense	0	0.0%	Depreciation Rate	3.6%
Total Liab. and Equity	7,113,088	Net F	Profit or Loss	6,764,790	32.9%	Return on Equity	17.4%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	4,068
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	2,492 1	2,854,837	28,658,077	0.448559
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			0	0	0	0.000000
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	nk	Expense	General Service	e Cost by	/ Line Rank	Expense
01 Capital Cost - Buildii	ngs 4	1,763	481,854	02 Capital Cost -	Movable E	Equip 5,100	118,162
04 Employee Benefits	3	3,449	2,030,806	05 Administrative	and Gene	ral 4,357	2,773,142
06 Maintenance and Re	06 Maintenance and Repairs 0			07 Operation of F	Plant	3,442	768,154
08/09 Laundry / Housel	08/09 Laundry / Housekeeping 4,830 234,941			10/11 Dietary and	d Cafeteria	3,192	692,485
_	13 Nursing Administration 3,445 412,579			14 Central Service	·		0
15 Pharmancy	15 Pharmancy 0 0			16 Medical Records 3,85			289,037
17 Social Services	17 Social Services 964 771,169			18 Other Genera			0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230244 GARDEN C	ITY HOSPITAL						Nonprofit - Other	
6245 INKSTER RD			9/30/2012 3	66 Days Aud	dited		General Short Terr	m
GARDEN CITY, MI 4	8135						CR Beds 170 F	POS Beds 0
WAYNE							Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S					Occupancy Rate	55.9%
Balance S	Sheet		Income	Statement			Length of Stay	4.2
Current Assets	47,663,489	Total	Charges	306,110,	074		Average Wages	25.36
Fixed Assets	45,173,558	Conti	ract Allowance	179,514,	615	58.6%	Medicare Part A	31.5%
Other Assets	7,634,357	Oper	ating Revenue	126,595,	459	41.4%	Medicare Part B	7.1%
Total Assets	100,471,404	Oper	ating Expense	128,808,	,414	101.7%	Current Ratio	3.4
Current Liabilities	13,987,370	Oper	ating Margin	-2,212,	955	-1.7%	Days to Collect	256.4
Long Term Liabilities	86,818,989	Othe	r Income	6,898,	689	5.4%	Avg Payment Day	s 33.9
Total Equity	-334,954	Othe	r Expense	2,701,	889	2.1%	Depreciation Rate	4.1%
Total Liab. and Equity	100,471,405	Net F	Profit or Loss	1,983,8	845	1.6%	Return on Equity	-592.3%
Selected	Revenue Depar	tment	s			Rev	enue Ranking -	1,685
Line	Line Descripti	on		Rank		Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	1,678	23,	571,066	27,758,371	0.849152
31 Intensive	Care Unit			1,676	4,	433,692	5,785,560	0.766338
50 Operating	Room			1,272	13,8	335,353	28,679,629	0.482410
52 Labor Ro	om and Delivery R	oom		1,216	2,	882,230	3,403,221	0.846912
91 Emergen	cy Department			1,205	9,	583,587	48,528,190	0.197485
General Service Co	st by Line Ra	ınk	Expense	General Se	ervice	Cost by	/ Line Rank	Expense
01 Capital Cost - Buildir	ngs ´	,850	3,683,954	02 Capital C	Cost - M	lovable E	quip 1,806	3,072,159
04 Employee Benefits	2	2,558	3,943,242	05 Administr	rative a	ind Gene	ral 1,384	22,793,555
06 Maintenance and Re	epairs	0	0	07 Operation	n of Pla	ant	1,154	4,282,517
08/09 Laundry / Housek	keeping '	,760	1,816,428	10/11 Dietar	ry and (	Cafeteria	1,636	1,749,390
13 Nursing Administrati	on ´	,040	2,195,741	14 Central S	Service	and Sup	ply 0	0
15 Pharmancy	•	,217	2,430,917	16 Medical I	Record	s	1,366	1,716,391
17 Social Services		854	912,211	18 Other Ge	eneral S	Service C	ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Educa	ation P	rograms	469	6,080,766

All Providers

Sample Hospital reports from the Halmanac.com website.

230197 GENESYS	REGIONAL MED	DICAL	CENTER - HEA	LTH PARK		Nonprofit - Church	
ONE GENESYS PAR	RKWAY		6/30/2012 3	66 Days Reope	ned	General Short Terr	m
GRAND BLANC, MI	48439					CR Beds 292 F	POS Beds 0
GENESEE						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	ΞS				Occupancy Rate	78.3%
Balance S	Sheet		Income	Statement		Length of Stay	4.8
Current Assets	0	Total	Charges	1,147,252,496	;	Average Wages	31.41
Fixed Assets	0	Conti	act Allowance	731,537,911	63.8%	Medicare Part A	27.4%
Other Assets	395,641,000	Oper	ating Revenue	415,714,585	36.2%	Medicare Part B	5.1%
Total Assets	395,641,000	Oper	ating Expense	417,551,000	100.4%	Current Ratio	
Current Liabilities	0	Oper	ating Margin	-1,836,415	-0.4%	Days to Collect	0.0
Long Term Liabilities	373,197,000	Othe	r Income	2,216,415	0.5%	Avg Payment Day	s 0.0
Total Equity	22,444,000	Othe	r Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	395,641,000	Net F	Profit or Loss	380,000	0.1%	Return on Equity	1.7%
Selected	Revenue Depar	tments	S		Rev	enue Ranking -	447
Line	Line Descript	ion		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gen	eral Car	е	360	80,815,350	106,874,516	0.756170
31 Intensive	Care Unit			283	23,405,125	36,971,107	0.633065
50 Operating	Room			358	35,679,935	145,229,222	0.245680
52 Labor Ro	om and Delivery R	loom		389	8,542,269	17,368,852	0.491815
91 Emergen	cy Department			132	34,899,219	150,507,348	0.231877
General Service Co	st by Line Ra	ank	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildi	ngs	671	10,655,143	02 Capital Cost	- Movable E	Equip 1,088	6,347,418
04 Employee Benefits		335	41,135,725	05 Administrativ	e and Gene	eral 273	80,361,369
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	347	10,722,638
08/09 Laundry / House	keeping	416	6,271,405	10/11 Dietary ar	nd Cafeteria	1,851	1,554,825
13 Nursing Administrat	on	0	0	14 Central Serv	ice and Sup	ply 335	3,329,272
15 Pharmancy	Pharmancy 308 8,404,11				16 Medical Records 383		
17 Social Services		326	2,509,706	18 Other Gener	al Service C	Cost 0 211	0

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

232026 GREAT LA	KES SPECIALT	Y HOS	PITAL - GRANI	RAPIDS		Government - Stat	e
200 SE JEFFERSON	I, 5TH FLOOR		12/31/2012	366 Days Subm	itted	General Long Terr	n
GRAND RAPIDS, MI	49503					CR Beds 20	POS Beds 0
KENT						Key Perform	anace Ind.
WISCONSIN PHYSIC	CIANS SERVICE					Occupancy Rate	75.2%
Balance S	Sheet		Income	Statement		Length of Stay	30.1
Current Assets	1,072,977	Total	Charges	15,829,013		Average Wages	35.52
Fixed Assets	1,675,759	Cont	ract Allowance	7,089,162	44.8%	Medicare Part A	0.0%
Other Assets	-3,199,647	Oper	ating Revenue	8,739,851	55.2%	Medicare Part B	0.0%
Total Assets	-450,911	Oper	ating Expense	8,612,460	98.5%	Current Ratio	4.0
Current Liabilities	270,987	Oper	ating Margin	127,391	1.5%	Days to Collect	54.9
Long Term Liabilities	0	Othe	r Income	3,320	0.0%	Avg Payment Day	rs 25.4
Total Equity	-721,898	Othe	r Expense	0	0.0%	Depreciation Rate	15.4%
Total Liab. and Equity	-450,911	Net F	Profit or Loss	130,711	1.5%	Return on Equity	-18.1%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	5,311
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	4,194	4,555,193	3,879,776	1.174087
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	ı Room			4,781	119,611	260,957	0.458355
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	ank	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildir	ngs 4	4,657	518,731	02 Capital Cost	- Movable E	Equip 4,169	380,916
04 Employee Benefits	Ę	5,928	5,257	05 Administrativ	e and Gene	eral 5,275	1,532,126
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	5,521	4,349
08/09 Laundry / Housel	keeping 5	5,389	151,990	10/11 Dietary ar	nd Cafeteria	5,549	152,551
13 Nursing Administrati	on 4	4,847	116,034	14 Central Servi	•		0
15 Pharmancy		0	0	0 16 Medical Records 5,316			98,464
17 Social Services		0	0	18 Other Genera	al Service C	Cost 0	0
   19 Non Physician Anes				20-23 Education		0	

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

232021 GREAT LA	KES SPECIALTY	Y HOSP	ITAL - MUSKE	EGON		Government - Stat	е
1700 CLINTON STR SOUTH FLOORS	EET, 2 SOUTH A	AND 3	6/30/2012 3	366 Days Settled		General Long Terr	n
MUSKEGON, MI 494	42					CR Beds 31 F	POS Beds 0
MUSKEGON						Key Perform	anace Ind.
WISCONSIN PHYSIC	CIANS SERVICE					Occupancy Rate	72.0%
Balance S	iheet		Income	Statement		Length of Stay	28.9
Current Assets	969,397	Total (	Charges	22,273,460		Average Wages	31.39
Fixed Assets	2,867,564	Contra	act Allowance	10,204,877	45.8%	Medicare Part A	0.0%
Other Assets	-303,858	Opera	ting Revenue	12,068,583	54.2%	Medicare Part B	0.0%
Total Assets	3,533,103	Opera	ting Expense	11,360,489	94.1%	Current Ratio	(1.4)
Current Liabilities	-692,491	Opera	ting Margin	708,094	5.9%	Days to Collect	35.5
Long Term Liabilities	0	Other	Income	990	0.0%	Avg Payment Day	s 22.7
Total Equity	4,225,594	Other	Expense	0	0.0%	Depreciation Rate	10.3%
Total Liab. and Equity	3,533,103	Net Pr	ofit or Loss	709,084	5.9%	Return on Equity	16.8%
Selected	Revenue Depar	tments			Rev	enue Ranking -	4,937
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Care	•	3,764	5,813,087	5,688,207	1.021954
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	•					630,606	0.631694
	Room om and Delivery R	oom		4,433 0	398,350 0	630,606 0	0.631694 0.000000
52 Labor Ro		oom				0	
52 Labor Ro	om and Delivery R	oom	Expense	0	0	0	0.000000
52 Labor Ro 91 Emergen	om and Delivery R cy Department est by Line Ra		<b>Expense</b> 619,274	0	0 0 ce Cost by	0 0 <b>/ Line Rank</b>	0.000000 0.000000
52 Labor Ro 91 Emergen  General Service Co	om and Delivery R cy Department est by Line Ra ngs 4	ank	•	0 0 General Service	0 0 ce Cost by Movable E	0 0 <b>/ Line Rank</b> Equip 4,298	0.000000 0.000000 Expense
52 Labor Ro 91 Emergen  General Service Co 01 Capital Cost - Buildin	om and Delivery R cy Department est by Line Ra ngs 2	ank 4,411	619,274	0 0 <b>General Servic</b> 02 Capital Cost	0 0 ce Cost by Movable E	0 0 <b>/ Line Rank</b> Equip 4,298	0.000000 0.000000 <b>Expense</b> 348,972
52 Labor Ro 91 Emergen  General Service Co 01 Capital Cost - Buildin 04 Employee Benefits	om and Delivery R cy Department est by Line Ra ngs 4 epairs	ank 4,411 5,848	619,274 32,480	0 0 <b>General Servic</b> 02 Capital Cost 05 Administrative	0  ce Cost by  Movable E e and Gene	0 7 Line Rank Equip 4,298 eral 5,032 5,292	0.000000 0.000000 <b>Expense</b> 348,972 1,829,291
52 Labor Ro 91 Emergen  General Service Co 01 Capital Cost - Buildin 04 Employee Benefits 06 Maintenance and Re	om and Delivery Rocy Department  est by Line Rangs 2  epairs keeping 2	ank 4,411 5,848 0	619,274 32,480 0	0 0  General Service 02 Capital Cost of Administrative 07 Operation of	0 0 ce Cost by Movable E e and Gene Plant d Cafeteria	0 7 Line Rank Equip 4,298 15,032 5,292 5,181	0.000000 0.000000 <b>Expense</b> 348,972 1,829,291 107,573
52 Labor Ro 91 Emergen  General Service Co 01 Capital Cost - Buildin 04 Employee Benefits 06 Maintenance and Re 08/09 Laundry / Housel	om and Delivery Rocy Department  est by Line Rangs 2  epairs keeping 2	ank 4,411 5,848 0 4,717	619,274 32,480 0 253,372	0 0 General Service 02 Capital Cost - 05 Administrative 07 Operation of 10/11 Dietary an	0  ce Cost by  Movable Ee and Gene  Plant  d Cafeteria  ce and Sup	0 7 Line Rank Equip 4,298 15,032 5,292 5,181	0.000000 0.000000 <b>Expense</b> 348,972 1,829,291 107,573 221,180
52 Labor Ro 91 Emergen  General Service Co 01 Capital Cost - Buildin 04 Employee Benefits 06 Maintenance and Re 08/09 Laundry / Housel 13 Nursing Administration	om and Delivery Rocy Department  est by Line Rangs 2  epairs keeping 2	ank 4,411 5,848 0 4,717 4,958	619,274 32,480 0 253,372 105,320	0 0  General Service 02 Capital Cost - 05 Administrative 07 Operation of 10/11 Dietary and 14 Central Service	0  ce Cost by  Movable Ee and Gene  Plant  d Cafeteria  ce and Sup	0 0  / Line Rank  Equip 4,298  Fral 5,032  5,292  5,181  ply 0  5,659	0.000000 0.000000 <b>Expense</b> 348,972  1,829,291  107,573  221,180

All Providers

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

231313 HARBOR B	EACH COMMUN	NITY H	IOSPITAL			Nonprofit - Other	
210 S FIRST ST			12/31/2012	366 Days Reope	ened	General Short Ter	m
HARBOR BEACH, M	l 48441					CR Beds 15	POS Beds 0
HURON						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	2.7%
Balance S	Sheet		Income	Statement		Length of Stay	2.5
Current Assets	3,520,828	Total	Charges	12,305,954		Average Wages	19.75
Fixed Assets	2,798,420	Conti	ract Allowance	2,994,052	24.3%	Medicare Part A	0.0%
Other Assets	343,804	Oper	ating Revenue	9,311,902	75.7%	Medicare Part B	22.3%
Total Assets	6,663,052	Oper	ating Expense	11,080,328	119.0%	Current Ratio	2.7
Current Liabilities	1,286,568	Oper	ating Margin	-1,768,426	-19.0%	Days to Collect	39.2
Long Term Liabilities	1,085,896	Othe	r Income	1,573,740	16.9%	Avg Payment Day	rs 27.7
Total Equity	4,290,588	Othe	r Expense	0	0.0%	Depreciation Rate	2.0%
Total Liab. and Equity	6,663,052	Net F	Profit or Loss	(194,686)	-2.1%	Return on Equity	-4.5%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	5,257
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	5,950	1,099,855	143,805	7.648239
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			4,335	508,983	752,598	0.676301
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergend	cy Department			4,151	1,090,168	782,009	1.394061
General Service Co	st by Line Ra	ınk	Expense	General Service	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildir	ngs 5	5,574	169,446	02 Capital Cost	- Movable E	Equip 5,495	19,606
04 Employee Benefits	3	3,913	1,494,814	05 Administrativ	e and Gene	eral 5,212	1,590,529
06 Maintenance and Re	epairs 1	,984	170,628	07 Operation of	Plant	5,155	156,830
08/09 Laundry / Housek	keeping 2	1,919	221,447	10/11 Dietary an	d Cafeteria	3,810	505,499
13 Nursing Administrati	on	0	0	14 Central Servi	ce and Sup	ply 3,084	76,008
15 Pharmancy	3	3,542	65,421	16 Medical Reco	ords	5,605	62,830
17 Social Services	2	2,559	73,615	18 Other Genera	al Service C	Cost 0	0
19 Non Physician Anes	thetists	333	100,000	20-23 Education	Programs	0	0

All Providers

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

234021 HARBOR C	AKS HOSPITAL	-				Proprietary - Corpo	oration
35031 23 MILE RD			6/30/2012 3	66 Days Settled		Psychiatric	
NEW BALTIMORE, N	ЛІ 48047					CR Beds 71 F	POS Beds 0
MACOMB						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	79.2%
Balance S	Sheet		Income	Statement		Length of Stay	6.9
Current Assets	2,503,784	Total	Charges	27,206,011		Average Wages	
Fixed Assets	2,901,733	Cont	act Allowance	11,589,524	42.6%	Medicare Part A	0.0%
Other Assets	45,155	Oper	ating Revenue	15,616,487	57.4%	Medicare Part B	0.4%
Total Assets	5,450,672	Oper	ating Expense	13,232,587	84.7%	Current Ratio	0.7
Current Liabilities	3,644,302	Oper	ating Margin	2,383,900	15.3%	Days to Collect	231.3
Long Term Liabilities	0	Othe	r Income	520,542	3.3%	Avg Payment Day	s 32.1
Total Equity	1,806,370	Othe	r Expense	0	0.0%	Depreciation Rate	2.6%
Total Liab. and Equity	5,450,672	Net F	Profit or Loss	2,904,442	18.6%	Return on Equity	160.8%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	4,580
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	е	2,883	9,881,235	24,199,815	0.408319
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			0	0	0	0.000000
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	ınk	Expense	General Service	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildi	ngs 5	5,791	96,870	02 Capital Cost	- Movable E	Equip 5,382	44,419
04 Employee Benefits	4	1,362	1,091,277	05 Administrative	e and Gene	ral 3,493	4,498,022
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	4,501	372,898
08/09 Laundry / Housel	keeping 4	1,982	212,670	10/11 Dietary an	d Cafeteria	4,294	391,211
13 Nursing Administrati	ion	0	0	14 Central Servi	ce and Sup	ply 0	0
15 Pharmancy		0	0	16 Medical Reco	ords	4,271	228,667
17 Social Services		0	0	18 Other Genera	al Service C	ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

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Sample Hospital reports from the Halmanac.com website.

239805 HARPER U	NIVERSITY HOS	SPITAL	-						
3990 JOHN R			Cost Repo	rt not Filed					
DETROIT, MI 48201							CR Beds 0	POS Beds (	)
WAYNE							Key Perform	nanace Inc	i.
NATIONAL GOVERN	MENT SERVICE	ES					Occupancy Rate		0.0%
Balance S	Sheet		Incom	e Stateme	nt		Length of Stay		
Current Assets	0	Total	Charges		0		Average Wages		
Fixed Assets	0	Contr	act Allowance		0	0.0%	Medicare Part A	(	0.0%
Other Assets	0	Opera	ating Revenue		0	0.0%	Medicare Part B		0.0%
Total Assets	0	Opera	ating Expense		0	0.0%	Current Ratio		
Current Liabilities	0	Opera	ating Margin		0	0.0%	Days to Collect		
Long Term Liabilities	0	Other	Income		0	0.0%	Avg Payment Day	ys	
Total Equity	0	Other	Expense		0	0.0%	Depreciation Rate	Э	0.0%
Total Liab. and Equity	0	Net P	Profit or Loss		0	0.0%	Return on Equity		0.0%
Selected	Revenue Depar	tments	<b>S</b>			Reve	enue Ranking -	5,95	7
Line	Line Descripti	on		Rank		Cost	Charges	Ratio	
30 Adults an	d Pediatrics - Gene	eral Car	re				0	0.000000	
31 Intensive	Care Unit			0		0	0	0.000000	
50 Operating	Room			0		0	0	0.000000	
52 Labor Ro	om and Delivery R	oom		0		0	0	0.000000	
91 Emergen	cy Department			0		0	0	0.000000	
General Service Co	st by Line Ra	ank	Expense	General	Service	Cost by	Line Rank	Expen	se
01 Capital Cost - Buildi	ngs	0	0	02 Capita	al Cost - N	lovable E	quip 0		0
04 Employee Benefits		0	0	05 Admir	nistrative a	and Gene	ral 0		0
06 Maintenance and Re	epairs	0	0	07 Opera	ation of Pla	ant	0		0
08/09 Laundry / House	keeping	0	0	10/11 Die	etary and	Cafeteria	0		0
13 Nursing Administrati	ion	0	0	14 Centr			ply 0		0
15 Pharmancy		0	0	16 Medic	al Record	ls	0		0
17 Social Services		0	0	18 Other	General	Service C	ost 0		0
19 Non Physician Anes	thetists	0	0	20-23 Ec	lucation P	rograms	0		0

All Providers

Sample Hospital reports from the Halmanac.com website.

230104 HARPER U	NIVERSITY HOS	PITAL	-				Nonpro	fit - Other	
3990 JOHN R STREI	ĒΤ		12/31/2012	366 Days Re	ope	ned	Genera	l Short Terr	n
DETROIT, MI 48201							CR Bed	ds 335 F	POS Beds 0
WAYNE							Key	y Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S					Occupa	ancy Rate	65.9%
Balance S	heet		Income	Statement			Length	of Stay	4.9
Current Assets	56,331,921	Total	Charges	1,122,999,	523		Averag	e Wages	26.45
Fixed Assets	183,525,607	Contr	act Allowance	638,878,	517	56.9%	Medica	re Part A	26.2%
Other Assets	0	Opera	ating Revenue	484,121,0	006	43.1%	Medica	re Part B	5.1%
Total Assets	239,857,528	Opera	ating Expense	524,213,	596	108.3%	Curren	t Ratio	5.4
Current Liabilities	10,392,734	Opera	ating Margin	-40,092,	590	-8.3%	Days to	Collect	64.5
Long Term Liabilities	145,227,605	Othe	r Income	87,682,	548	18.1%	Avg Pa	yment Day	s 12.2
Total Equity	84,237,189	Othe	r Expense		0	0.0%	Depred	ciation Rate	16.5%
Total Liab. and Equity	239,857,528	Net F	Profit or Loss	47,589,9	958	9.8%	Return	on Equity	56.5%
Selected	Revenue Depar	tments	S			Rev	enue R	anking -	348
Line	Line Descripti	on		Rank		Cost		Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	re	306	87	7,036,456	7	9,384,159	1.096396
31 Intensive	Care Unit			413	18	3,175,901	2	0,116,361	0.903538
50 Operating	Room			337	37	7,205,890	16	8,061,240	0.221383
52 Labor Ro	om and Delivery R	oom		185	1	1,633,632	1	8,223,706	0.638379
91 Emergen	cy Department			852	1;	3,272,861	5	51,787,026	0.256297
General Service Co	st by Line Ra	nk	Expense	General Se	rvic	e Cost by	/ Line	Rank	Expense
01 Capital Cost - Buildin	ngs	463	13,883,622	02 Capital C	ost -	Movable E	quip	79	29,624,306
04 Employee Benefits		809	20,693,862	05 Administr	ative	and Gene	ral	423	61,394,099
06 Maintenance and Re	epairs	459	4,377,951	07 Operation	of F	Plant		68	23,539,761
08/09 Laundry / Housek	keeping	83	13,520,461	10/11 Dietar	y and	l Cafeteria		206	6,141,161
13 Nursing Administrati	on	237	6,516,825	14 Central S	ervic	e and Sup	ply	638	1,922,105
15 Pharmancy	5 Pharmancy 255 9,751,02				16 Medical Records 306			306	4,795,790
17 Social Services		159	3,902,228	18 Other Ge	nera	Service C	ost	0	0
19 Non Physician Anes	thetists	0	0	20-23 Educa	ation	Programs		105	35,164,421

All Providers

Sample Hospital reports from the Halmanac.com website.

234023 HAVENWY	CK HOSPITAL					Proprietary - Corpo	oration
1525 UNIVERSITY D	RIVE		6/30/2012 3	66 Days Settled		Psychiatric	
AUBURN HILLS, MI	48326					CR Beds 139 F	POS Beds 0
OAKLAND						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	ES				Occupancy Rate	89.7%
Balance S	Sheet		Income	Statement		Length of Stay	8.2
Current Assets	5,363,504	Total	Charges	58,921,560		Average Wages	
Fixed Assets	43,261,690	Cont	ract Allowance	20,541,452	34.9%	Medicare Part A	0.0%
Other Assets	37,453,417	Oper	ating Revenue	38,380,108	65.1%	Medicare Part B	0.1%
Total Assets	86,078,611	Oper	ating Expense	29,824,263	77.7%	Current Ratio	2.6
Current Liabilities	2,069,939	Oper	ating Margin	8,555,845	22.3%	Days to Collect	83.1
Long Term Liabilities	72,189,884	Othe	r Income	276,607	0.7%	Avg Payment Day	s 25.1
Total Equity	11,818,788	Othe	r Expense	328,385	0.9%	Depreciation Rate	4.5%
Total Liab. and Equity	86,078,611	Net F	Profit or Loss	8,504,067	22.2%	Return on Equity	72.0%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	3,174
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	2,353 1	4,276,521	40,539,005	0.352168
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			0	0	0	0.000000
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	ank	Expense	General Service	e Cost by	Line Rank	Expense
01 Capital Cost - Buildi	ngs 2	2,624	2,138,925	02 Capital Cost -	Movable E	quip 3,787	516,683
04 Employee Benefits	;	3,128	2,520,757	05 Administrative	and Gene	ral 3,629	4,182,726
06 Maintenance and Re	epairs	0	0	07 Operation of F	Plant	2,434	1,542,644
08/09 Laundry / Housel	keeping 3	3,331	592,004	10/11 Dietary and	d Cafeteria	2,138	1,305,585
13 Nursing Administrati	ion :	3,814	300,759	14 Central Service	ce and Sup	ply 0	0
15 Pharmancy	Pharmancy 0				16 Medical Records 2,888		545,543
17 Social Services		0	0	18 Other Genera	I Service C	ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

231327 HAYES GR	EEN BEACH ME	MORI	AL HOSPITAL			Nonprofit - Other	
321 E HARRIS STRE	ET		3/31/2012 3	66 Days Settled	l	General Short Terr	m
CHARLOTTE, MI 488	313					CR Beds 25	POS Beds 0
EATON						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	24.3%
Balance S	Sheet		Income	Statement		Length of Stay	3.1
Current Assets	26,565,978	Total	Charges	78,626,591		Average Wages	28.10
Fixed Assets	41,408,122	Conti	ract Allowance	32,718,962	41.6%	Medicare Part A	0.0%
Other Assets	10,244,938	Oper	ating Revenue	45,907,629	58.4%	Medicare Part B	8.5%
Total Assets	78,219,038	Oper	ating Expense	45,758,471	99.7%	Current Ratio	3.7
Current Liabilities	7,228,897	Oper	ating Margin	149,158	0.3%	Days to Collect	155.9
Long Term Liabilities	35,793,070	Othe	r Income	3,124,850	6.8%	Avg Payment Day	s 29.5
Total Equity	35,197,071	Othe	r Expense	91,482	0.2%	Depreciation Rate	1.9%
Total Liab. and Equity	78,219,038	Net F	Profit or Loss	3,182,526	6.9%	Return on Equity	9.0%
Selected	Revenue Depar	tments	s		Rev	enue Ranking -	2,917
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	e	4,688	3,390,004	2,016,422	1.681198
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			2,697	4,227,848	5,551,607	0.761554
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			2,599	3,591,236	4,613,968	0.778340
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 2	2,385	2,501,426	02 Capital Cost	- Movable E	Equip 0	0
04 Employee Benefits	2	2,717	3,449,140	05 Administrativ	e and Gene	eral 2,938	6,501,360
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,541	1,425,904
08/09 Laundry / Housel	keeping 3	3,165	669,555	10/11 Dietary a	nd Cafeteria	4,768	297,481
13 Nursing Administrati	on 2	2,548	748,444	14 Central Serv	ice and Sup	ply 0	0
15 Pharmancy		0	0	16 Medical Rec	ords	2,825	569,663
17 Social Services	2	2,234	130,642	18 Other Gener	al Service C	ost 380	611,666
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230275 HEALTHSO	URCE SAGINA	N				Government - Cou	nty
3340 HOSPITAL ROA	AD		12/31/2012	366 Days Settled	i	General Short Terr	m
SAGINAW, MI 48608						CR Beds 7	POS Beds 0
SAGINAW						Key Perform	anace Ind.
TRAVELERS (NEW )	YORK)					Occupancy Rate	47.2%
Balance S	heet		Income	Statement		Length of Stay	2.7
Current Assets	24,667,421	Total	Charges	61,599,149		Average Wages	19.82
Fixed Assets	40,525,933	Conti	act Allowance	22,106,654	35.9%	Medicare Part A	0.9%
Other Assets	1,203,029	Oper	ating Revenue	39,492,495	64.1%	Medicare Part B	0.0%
Total Assets	66,396,383	Oper	ating Expense	43,400,865	109.9%	Current Ratio	7.5
Current Liabilities	3,301,436	Oper	ating Margin	-3,908,370	-9.9%	Days to Collect	169.9
Long Term Liabilities	2,337,423	Othe	r Income	2,877,794	7.3%	Avg Payment Day	s 26.0
Total Equity	60,757,524	Othe	r Expense	0	0.0%	Depreciation Rate	4.6%
Total Liab. and Equity	66,396,383	Net F	Profit or Loss	(1,030,576)	-2.6%	Return on Equity	-1.7%
Selected	Revenue Depar	tments	S		Rev	enue Ranking -	3,133
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	re	6,002	919,380	1,277,680	0.719570
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			0	0	0	0.000000
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	ınk	Expense	General Service	e Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 2	2,465	2,372,216	02 Capital Cost -	Movable E	Equip 4,400	314,264
04 Employee Benefits	2	2,059	6,072,814	05 Administrative	and Gene	eral 4,553	2,468,508
06 Maintenance and Re	epairs	,062	1,450,341	07 Operation of F	Plant	0	0
08/09 Laundry / Housek	keeping 2	2,194	1,338,961	10/11 Dietary and	d Cafeteria	978	2,733,314
13 Nursing Administrati	on 4	1,082	231,798	14 Central Service	e and Sup	ply 3,056	78,943
15 Pharmancy	2	2,377	697,910	0 16 Medical Records 3,076			475,716
17 Social Services	,	2,217	134,872	18 Other Genera	I Service C	ost 157	4,941,982
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

231304 HELEN NEV	WBERRY JOY H	OSPIT	AL			Government - Cou	nty
502 W HARRIE ST			12/31/2012	366 Days Settle	d	General Short Terr	m
NEWBERRY, MI 498	68			·		CR Beds 25	POS Beds 0
LUCE						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	34.3%
Balance S	heet		Income	Statement		Length of Stay	6.3
Current Assets	11,061,254	Total	Charges	50,206,453		Average Wages	27.76
Fixed Assets	7,127,370	Conti	act Allowance	20,028,749	39.9%	Medicare Part A	0.0%
Other Assets	1,876,378	Oper	ating Revenue	30,177,704	60.1%	Medicare Part B	10.5%
Total Assets	20,065,002	Oper	ating Expense	29,482,560	97.7%	Current Ratio	2.4
Current Liabilities	4,557,713	Oper	ating Margin	695,144	2.3%	Days to Collect	43.9
Long Term Liabilities	3,194,891	Othe	r Income	1,531,660	5.1%	Avg Payment Day	s 28.5
Total Equity	12,312,398	Othe	r Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	20,065,002	Net F	Profit or Loss	2,226,804	7.4%	Return on Equity	18.1%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	3,490
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	е	4,200	4,543,151	3,584,225	1.267541
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			3,866	1,048,576	2,368,136	0.442785
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			4,164	1,069,704	2,413,514	0.443214
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildir	ngs 3	3,914	907,914	02 Capital Cost	- Movable E	Equip 0	0
04 Employee Benefits		0	0	05 Administrativ	e and Gene	ral 3,931	3,522,899
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,990	1,023,167
08/09 Laundry / Housek	keeping 3	3,164	670,227	10/11 Dietary ar	nd Cafeteria	2,805	863,218
13 Nursing Administrati	on 2	2,681	691,007	14 Central Servi	ice and Sup	ply 0	0
15 Pharmancy	Pharmancy 0				ords	2,785	588,201
17 Social Services		2,502	81,958	18 Other Genera		ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

239801 HENRY FO	RD HOSPITAL								
2799 W GRAND BL\	/D		Cost Repo	rt not File	d.				
DETROIT, MI 48202							CR Beds 0	POS Beds (	)
WAYNE							Key Perforn	manace Ind	d.
NATIONAL GOVERN	MENT SERVICE	ES					Occupancy Rate		0.0%
Balance S	Sheet		Incom	e Statem	ent		Length of Stay		
Current Assets	0	Total	Charges		0		Average Wages		
Fixed Assets	0	Contr	act Allowance		0	0.0%	Medicare Part A		0.0%
Other Assets	0	Opera	ating Revenue		0	0.0%	Medicare Part B		0.0%
Total Assets	0	Opera	ating Expense		0	0.0%	Current Ratio		
Current Liabilities	0	Opera	ating Margin		0	0.0%	Days to Collect		
Long Term Liabilities	0	Other	Income		0	0.0%	Avg Payment Da	ys	
Total Equity	0	Other	Expense		0	0.0%	Depreciation Rat	e	0.0%
Total Liab. and Equity	0	Net P	Profit or Loss		0	0.0%	Return on Equity		0.0%
Selected	Revenue Depar	tments	<b>S</b>			Reve	enue Ranking -	5,95	7
Line	Line Descripti	on		Rank		Cost	Charges	Ratio	
30 Adults an	d Pediatrics - Gene	eral Car	re				C	0.000000	
31 Intensive	Care Unit			C	)	0	C	0.000000	
50 Operating	Room			0		0	0	0.000000	
52 Labor Ro	om and Delivery R	oom		C	)	0	(	0.000000	
91 Emergen	cy Department			C	)	0	(	0.000000	
General Service Co	st by Line Ra	ank	Expense	Genera	al Service	Cost by	/ Line Rank	Exper	ıse
01 Capital Cost - Buildi	ngs	0	0	02 Cap	ital Cost - N	/lovable E	iquip 0	)	0
04 Employee Benefits		0	0	05 Adm	ninistrative a	and Gene	ral 0	)	0
06 Maintenance and Re	epairs	0	0	07 Ope	ration of Pl	ant	0	)	0
08/09 Laundry / House	keeping	0	0	10/11	Dietary and	Cafeteria	0	)	0
13 Nursing Administrati	ion	0	0		tral Service		ply 0	)	0
15 Pharmancy		0	0	16 Med	lical Record	ds	0	)	0
17 Social Services		0	0	18 Oth	er General	Service C	ost 0	)	0
19 Non Physician Anes	thetists	0	0	20-23 E	Education P	rograms	0	)	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230053 HENRY FO	RD HOSPITAL						Nonprof	it - Other	
2799 W GRAND BLV	'D		12/31/2012	366 Days A	mend	ed	General	Short Terr	m
DETROIT, MI 48202				·			CR Bed	s 587 F	POS Beds 0
WAYNE							Key	Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S					Occupa	ncy Rate	75.9%
Balance S	Sheet		Income	Statement			Length	of Stay	4.9
Current Assets	427,689,000	Total	Charges	3,693,455	,794		Average	e Wages	36.59
Fixed Assets	876,684,000	Contr	act Allowance	2,211,367	,468	59.9%	Medica	re Part A	14.9%
Other Assets	408,568,000	Opera	ating Revenue	1,482,088	,326	40.1%	Medica	re Part B	5.0%
Total Assets	1,712,941,000	Opera	ating Expense	1,622,706	,100	109.5%	Current	Ratio	1.2
Current Liabilities	371,555,000	Opera	ating Margin	-140,617	,774	-9.5%	Days to	Collect	34.2
Long Term Liabilities	985,276,000	Othe	Income	101,290	,300	6.8%	Avg Pa	yment Day	rs 21.5
Total Equity	356,110,000	Othe	Expense		0	0.0%	Deprec	iation Rate	0.0%
Total Liab. and Equity	1,712,941,000	Net F	rofit or Loss	(39,327,4	474)	-2.7%	Return	on Equity	-11.0%
Selected	Revenue Depar	tments	<b>S</b>			Rev	enue Ra	anking -	26
Line	Line Descripti	on		Rank		Cost	(	Charges	Ratio
30 Adults and	d Pediatrics - Gene	eral Car	e	95	144	1,660,093	26	7,403,435	0.540981
31 Intensive	Care Unit			186	30	,735,262	6	8,702,291	0.447369
50 Operating	Room			78	72	2,730,979	198	3,734,587	0.365970
52 Labor Ro	om and Delivery R	oom		339	(	9,103,736	2	6,373,374	0.345187
91 Emergen	cy Department			21	58	3,364,308	21	5,248,682	0.271148
General Service Co	st by Line Ra	nk	Expense	General S	ervic	e Cost by	y Line	Rank	Expense
01 Capital Cost - Buildir	ngs	0	0	02 Capital 0	Cost -	Movable E	quip	5,603	1
04 Employee Benefits		52	114,055,130	05 Adminis	trative	and Gene	ral	47	170,708,471
06 Maintenance and Re	epairs	4	59,762,691	07 Operation	on of P	lant		0	0
08/09 Laundry / Housek	08/09 Laundry / Housekeeping 449 5,988,637			10/11 Dieta	ry and	l Cafeteria		347	4,812,276
13 Nursing Administrati	3 Nursing Administration 702 3,054,252			14 Central	Servic	e and Sup	ply	132	6,260,159
15 Pharmancy	5 Pharmancy 186 12,677,141			16 Medical Records 144			144	6,930,425	
17 Social Services	, ,						21,550,908		
19 Non Physician Anes	thetists	0	0	20-23 Educ	ation	Programs		16	77,982,147

All Providers

Sample Hospital reports from the Halmanac.com website.

234011 HENRY FO	RD KINGSWOO		Nonprofit - Other				
10300 W EIGHT MIL	E ROAD		12/31/2012	366 Days Settled		Psychiatric	
FERNDALE, MI 4822	0					CR Beds 100 F	POS Beds 0
OAKLAND						Key Perform	anace Ind.
HCSC OF MICHIGAN	١					Occupancy Rate	62.5%
Balance S	heet		Income	Statement		Length of Stay	6.1
Current Assets	427,689,000	Total	Charges	32,207,391		Average Wages	28.76
Fixed Assets	876,684,000	Contr	act Allowance	11,122,476	34.5%	Medicare Part A	0.0%
Other Assets	408,568,000	Opera	ating Revenue	21,084,915	65.5%	Medicare Part B	0.0%
Total Assets	1,712,941,000	Opera	ating Expense	17,560,499	83.3%	Current Ratio	1.2
Current Liabilities	371,555,000	Opera	ating Margin	3,524,416	16.7%	Days to Collect	0.0
Long Term Liabilities	985,276,000	Other	Income	92,442	0.4%	Avg Payment Day	s 1,982.3
Total Equity	356,110,000	Other	Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1,712,941,000	Net P	rofit or Loss	3,616,858	17.2%	Return on Equity	1.0%
Selected	Revenue Depar	tments	<u> </u>		Rev	enue Ranking -	4,023
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	е	2,242	5,425,080	25,089,790	0.614795
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			0	0	0	0.000000
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	ınk	Expense	General Servic	e Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs 5	5,376	241,310	02 Capital Cost -	Movable E	Equip 3,920	464,827
04 Employee Benefits	3	3,090	2,603,871	05 Administrative	and Gene	eral 3,625	4,197,100
06 Maintenance and Re	epairs 1	,468	655,559	07 Operation of F	Plant	0	0
08/09 Laundry / Housek	keeping 3	3,787	431,250	10/11 Dietary and	d Cafeteria	2,992	771,994
13 Nursing Administrati	3 Nursing Administration 3,411 423,940			14 Central Service	e and Sup	ply 2,984	86,774
15 Pharmancy	5 Pharmancy 3,353 168,12			5 16 Medical Records 3,95			272,237
17 Social Services	ocial Services 1,222 531,4			1 18 Other General Service Cost 0			0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	1,128	329,051

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Sample Hospital reports from the Halmanac.com website.

230047 HENRY FO	RD MACOMB H	OSPIT	AL			Nonprofit - Other	
15855 NINETEEN M	ILE RD		12/31/2012	366 Days Audit	ed	General Short Ter	m
CLINTON TOWNSHI	P, MI 48038					CR Beds 294	POS Beds 0
МАСОМВ						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	68.1%
Balance S	Sheet		Income	Statement		Length of Stay	4.0
Current Assets	79,506,809	Total	Charges	959,288,568	3	Average Wages	28.62
Fixed Assets	155,369,967	Conti	act Allowance	559,121,068	58.3%	Medicare Part A	22.1%
Other Assets	69,787,295	Oper	ating Revenue	400,167,500	41.7%	Medicare Part B	5.4%
Total Assets	304,664,071	Oper	ating Expense	427,058,211	1 106.7%	Current Ratio	0.9
Current Liabilities	91,412,330	Oper	ating Margin	-26,890,711	- l -6.7%	Days to Collect	20.0
Long Term Liabilities	155,161,594	Othe	r Income	22,573,066	5.6%	Avg Payment Day	rs 11.8
Total Equity	58,090,147	Othe	r Expense	1	0.0%	Depreciation Rate	4.8%
Total Liab. and Equity	304,664,071	Net F	Profit or Loss	(4,317,646)	- -1.1%	Return on Equity	-7.4%
Selected	Revenue Depar	tments	S		Rev	enue Ranking -	481
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	е	623	60,378,655	74,233,295	0.813364
31 Intensive	Care Unit			586	13,983,938	22,240,564	0.628758
50 Operating	Room			372	34,788,539	110,192,397	0.315707
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			350	22,678,250	80,258,398	0.282565
General Service Co	st by Line Ra	ınk	Expense	General Servi	ice Cost b	y Line Rank	Expense
01 Capital Cost - Buildin	ngs	458	14,066,004	02 Capital Cost	- Movable E	Equip 327	14,842,301
04 Employee Benefits		351	40,021,385	05 Administrativ	ve and Gene	eral 778	40,090,396
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	283	12,035,419
08/09 Laundry / Housel	keeping	551	5,187,642	10/11 Dietary a	nd Cafeteria	934	2,819,428
13 Nursing Administrati	3 Nursing Administration 470 4,233,389			14 Central Serv	vice and Sup	ply 552	2,233,948
15 Pharmancy	5 Pharmancy 2,035 1,008,566			16 Medical Records 174			6,381,333
17 Social Services	Social Services 610 1,407,1			2 18 Other General Service Cost 0			0
19 Non Physician Anes	thetists	0	0	20-23 Educatio	n Programs	372	8,505,536

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Sample Hospital reports from the Halmanac.com website.

230302 HENRY FO	RD WEST BLOC	MFIEI	LD HOSPITAL				Nonprofit - Oth	ner	
6777 WEST MAPLE	ROAD		12/31/2012	366 Days Se	ettled		General Short	Terr	m
W BLOOMFIELD, MI	48322						CR Beds 155	F	POS Beds 0
OAKLAND							Key Perf	orm	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S					Occupancy R	ate	74.6%
Balance S	Sheet		Income	Statement			Length of Stay	y	4.0
Current Assets	427,689,000	Total	Charges	749,369,	391		Average Wag	es	35.07
Fixed Assets	876,684,000	Conti	act Allowance	427,097,	164	57.0%	Medicare Part	t A	9.4%
Other Assets	408,568,000	Oper	ating Revenue	322,272,	227	43.0%	Medicare Part	t B	3.7%
Total Assets	1,712,941,000				,337	99.7%	Current Ratio		1.2
Current Liabilities	371,555,000	371,555,000 Operating Margin				0.3%	Days to Collec	ct	157.5
Long Term Liabilities	985,276,000	7,657,	690	2.4%	Avg Payment	Day	s 108.4		
Total Equity	356,110,000	356,110,000 Other Expense			293	0.1%	Depreciation I	Rate	1.2%
Total Liab. and Equity 1,712,941,000 Net Profit or Loss			Profit or Loss	8,367,	287	2.6%	Return on Equ	uity	2.3%
Selected	Revenue Depar	tments	S			Rev	enue Rankin	g -	665
Line	Line Descripti	on		Rank		Cost	Charg	ges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	re	913	45	,189,208	56,269,	765	0.803082
31 Intensive	Care Unit			419	17	,837,411	29,648,0	656	0.601626
50 Operating	Room			456	30	,997,119	72,628,9	990	0.426787
52 Labor Ro	om and Delivery R	oom		403	8	,416,785	7,458,	157	1.128534
91 Emergen	cy Department			722	14	,668,782	44,199,	287	0.331878
General Service Co	st by Line Ra	ınk	Expense	General Se	ervice	Cost by	/ Line Ran	k	Expense
01 Capital Cost - Buildin	ngs	300	18,446,090	02 Capital C	Cost - I	Movable E	iquip ′	188	19,609,795
04 Employee Benefits		583	27,375,483	05 Administ	rative	and Gene	ral 6	601	48,921,948
06 Maintenance and Re	epairs	0	0	07 Operatio	n of Pl	ant	2	202	14,332,619
08/09 Laundry / Housek	8/09 Laundry / Housekeeping 1,107 3,096,238			10/11 Dieta	ry and	Cafeteria	1,4	493	1,902,291
13 Nursing Administrati	3 Nursing Administration 1,270 1,787,871			14 Central S	Service	and Sup	ply !	579	2,121,878
15 Pharmancy	5 Pharmancy 1,041 2,954,881			16 Medical Records			1,5	515	1,516,376
17 Social Services	Social Services 125 4,392,80						334	890,918	
19 Non Physician Anes	thetists	0	0	20-23 Educ	ation F	Programs	1,0	016	666,431

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Sample Hospital reports from the Halmanac.com website.

230146 HENRY FO	RD WYANDOTT	E HOS	PITAL			Nonprofit - Other	
2333 BIDDLE AVE			12/31/2012	366 Days Settl	led	General Short Terr	m
WYANDOTTE, MI 48	192					CR Beds 183 F	POS Beds 0
WAYNE						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	68.9%
Balance S	Sheet		Income	Statement		Length of Stay	4.6
Current Assets	57,089,951	Total	Charges	627,862,82	8	Average Wages	27.84
Fixed Assets	82,253,346	Conti	act Allowance	366,973,87	4 58.4%	Medicare Part A	22.7%
Other Assets	55,657,240	Oper	ating Revenue	260,888,95	41.6%	Medicare Part B	5.3%
Total Assets	195,000,537	Oper	ating Expense	264,593,63	8 101.4%	Current Ratio	2.5
Current Liabilities	22,993,477	Oper	ating Margin	-3,704,68	<del>-</del> 4 -1.4%	Days to Collect	39.0
Long Term Liabilities	76,641,404	Othe	r Income	7,404,98	4 2.8%	Avg Payment Day	s 10.8
Total Equity	95,365,656	Othe	r Expense	1	0.0%	Depreciation Rate	5.3%
Total Liab. and Equity	195,000,537	Net F	Profit or Loss	3,700,300	 0 1.4%	Return on Equity	3.9%
Selected	Revenue Depar	tments	S		Rev	enue Ranking -	891
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	е	960	42,595,916	54,152,468	0.786592
31 Intensive	Care Unit			285	23,141,951	49,394,784	0.468510
50 Operating	Room			963	18,190,908	61,661,640	0.295012
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			656	15,706,275	72,537,288	0.216527
General Service Co	st by Line Ra	ınk	Expense	General Serv	ice Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 1	,050	7,171,306	02 Capital Cos	st - Movable E	Equip 690	9,378,787
04 Employee Benefits		552	28,831,260	05 Administrat	ive and Gene	eral 1,044	30,644,456
06 Maintenance and Re	epairs	0	0	07 Operation of	of Plant	427	9,558,195
08/09 Laundry / Housel	keeping	855	3,820,188	10/11 Dietary a	and Cafeteria	734	3,280,103
13 Nursing Administrati	3 Nursing Administration 2,146 944,693			14 Central Ser	vice and Sup	ply 677	1,808,075
15 Pharmancy	5 Pharmancy 202 12,044,106			16 Medical Records 8			2,673,262
17 Social Services	Il Services 112 4,579,78			30 18 Other General Service Cost 0			0
19 Non Physician Anes	thetists	0	0	20-23 Education	on Programs	538	4,868,537

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Sample Hospital reports from the Halmanac.com website.

231334 HERRICK N	MEMORIAL HOS	PITAL				Nonprofit - Other	
500 E POTTAWATAI	MIE STREET		12/31/2012	366 Days Settle	d	Other	
TECUMSEH, MI 4928	36					CR Beds 22	POS Beds 0
LENAWEE						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	ES .				Occupancy Rate	37.5%
Balance S	heet		Income	Statement		Length of Stay	3.6
Current Assets	17,813,895	Total	Charges	113,146,614		Average Wages	
Fixed Assets	20,992,623	Conti	act Allowance	75,849,984	67.0%	Medicare Part A	0.0%
Other Assets	57,566,044	Oper	ating Revenue	37,296,630	33.0%	Medicare Part B	4.3%
Total Assets	96,372,562	Oper	ating Expense	35,604,026	95.5%	Current Ratio	2.7
Current Liabilities	6,485,042	Oper	ating Margin	1,692,604	4.5%	Days to Collect	289.7
Long Term Liabilities	15,248,925	Othe	r Income	2,938,446	7.9%	Avg Payment Day	rs 16.4
Total Equity	74,638,595	Othe	r Expense	0	0.0%	Depreciation Rate	4.5%
Total Liab. and Equity	96,372,562	Net F	Profit or Loss	4,631,050	12.4%	Return on Equity	6.2%
Selected	Revenue Depar	tment	<u> </u>		Rev	enue Ranking -	3,196
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	е	4,549	3,667,546	4,447,165	0.824693
31 Intensive	Care Unit			3,064	725,512	911,697	0.795782
50 Operating	Room			2,994	3,220,653	19,205,896	0.167691
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			2,817	3,087,532	17,165,051	0.179873
General Service Co	st by Line Ra	ank	Expense	General Service	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildir	ngs 3	3,431	1,240,958	02 Capital Cost	- Movable E	Equip 2,671	1,381,705
04 Employee Benefits	2	2,931	2,932,537	05 Administrative	e and Gene	eral 2,822	7,032,944
06 Maintenance and Re	epairs ´	1,580	519,097	07 Operation of	Plant	2,968	1,039,739
08/09 Laundry / Housekeeping 3,140 684,027			684,027	10/11 Dietary an	nd Cafeteria	4,192	410,832
_	13 Nursing Administration 3,771 311,190			14 Central Servi	•		105,265
15 Pharmancy				16 Medical Records 3,758			306,318
17 Social Services	Social Services 0			0 18 Other General Service Cost 0			0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231316 HILLS & DA	ALES GENERAL	HOSE	PITAL			Nonprofit - Other	
4675 HILL STREET			9/30/2012 3	66 Days Reope	ned	General Short Terr	n
CASS CITY, MI 4872	6					CR Beds 25 F	POS Beds 0
TUSCOLA						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	19.2%
Balance S	Sheet		Income	Statement		Length of Stay	3.2
Current Assets	4,957,721	Total	Charges	34,012,668		Average Wages	26.48
Fixed Assets	11,366,037	Cont	ract Allowance	14,470,379	42.5%	Medicare Part A	0.0%
Other Assets	738,874	Oper	ating Revenue	19,542,289	57.5%	Medicare Part B	16.1%
Total Assets	17,062,632	Oper	ating Expense	21,610,947	110.6%	Current Ratio	1.6
Current Liabilities	3,145,774	Oper	ating Margin	-2,068,658	-10.6%	Days to Collect	54.1
Long Term Liabilities	14,724,424	Othe	r Income	2,481,482	12.7%	Avg Payment Day	s 28.0
Total Equity	-807,566	Othe	r Expense	11,738	0.1%	Depreciation Rate	2.3%
Total Liab. and Equity	17,062,632	Net F	Profit or Loss	401,086	2.1%	Return on Equity	-49.7%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	4,160
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	5,355	2,268,413	1,989,312	1.140300
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			3,710	1,324,474	2,548,015	0.519806
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			3,155	2,535,117	4,561,030	0.555821
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildii	ngs 3	3,149	1,516,121	02 Capital Cost	- Movable E	quip 5,468	26,225
04 Employee Benefits	3	3,319	2,215,508	05 Administrativ	e and Gene	ral 4,086	3,231,683
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	3,757	630,884
08/09 Laundry / Housel	keeping 4	1,802	238,604	10/11 Dietary ar	nd Cafeteria	5,262	207,383
13 Nursing Administrati	3 Nursing Administration 4,540 152,095			14 Central Servi	ice and Sup	ply 2,920	94,178
15 Pharmancy	Pharmancy 0			16 Medical Records 3,7			317,296
17 Social Services	2	2,986 31,938			al Service C	ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230037 HILLSDALE	E COMMUNITY H		Nonprofit - Other				
168 S HOWELL STR	EET		6/30/2012 3	66 Days Settled	l	General Short Terr	m
HILLSDALE, MI 4924	2					CR Beds 49	POS Beds 0
HILLSDALE						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	52.0%
Balance S	Sheet		Income	Statement		Length of Stay	3.5
Current Assets	21,450,403	Total	Charges	115,027,206	i	Average Wages	27.33
Fixed Assets	19,953,595	Cont	ract Allowance	54,338,249	47.2%	Medicare Part A	14.8%
Other Assets	26,851,455	Oper	ating Revenue	60,688,957	52.8%	Medicare Part B	7.2%
Total Assets	68,255,453	Oper	ating Expense	61,164,436	100.8%	Current Ratio	2.1
Current Liabilities	10,354,405	Oper	ating Margin	-475,479	-0.8%	Days to Collect	219.6
Long Term Liabilities	30,429,381	Othe	r Income	2,866,757	4.7%	Avg Payment Day	s 30.2
Total Equity	27,471,667	Othe	r Expense	344,212	0.6%	Depreciation Rate	5.2%
Total Liab. and Equity	68,255,453	Net F	Profit or Loss	2,047,066	3.4%	Return on Equity	7.5%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	2,580
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	3,476	6,851,423	7,416,913	0.923757
31 Intensive	Care Unit			2,580	1,734,161	1,039,696	1.667950
50 Operating	Room			2,968	3,286,746	7,625,463	0.431022
52 Labor Ro	om and Delivery R	oom		1,777	1,219,957	681,558	1.789953
91 Emergen	cy Department			2,687	3,376,959	9,433,830	0.357963
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildir	ngs	0	0	02 Capital Cost	- Movable E	Equip 1,550	3,971,339
04 Employee Benefits	2	2,062	6,056,239	05 Administrativ	e and Gene	eral 2,814	7,063,374
06 Maintenance and Re	epairs	984	1,663,702	07 Operation of	Plant	0	0
08/09 Laundry / Housel	keeping 3	3,114	696,359	10/11 Dietary a	nd Cafeteria	2,647	937,292
13 Nursing Administrati	3 Nursing Administration 3,224 487,603			14 Central Serv	ice and Sup	ply 0	0
15 Pharmancy	5 Pharmancy 594 5,002,95			16 Medical Records 1,856			1,170,209
17 Social Services	Social Services 1,849 231,36		231,303	3 18 Other General Service Cost			0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	1,099	391,082

All Providers

Sample Hospital reports from the Halmanac.com website.

230072 HOLLAND	COMMUNITY HO	SPITA	<b>AL</b>			Nonprofit - Other	
602 MICHIGAN AVE			3/31/2012 3	366 Days Reo	pened	General Short Ter	m
HOLLAND, MI 49423						CR Beds 162	POS Beds 0
OTTAWA						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	42.8%
Balance S	Sheet		Income	Statement		Length of Stay	3.7
Current Assets	64,928,963	Total	Charges	423,700,6	679	Average Wages	24.65
Fixed Assets	114,379,783	Contr	act Allowance	257,922,7	<b>7</b> 91 60.9%	Medicare Part A	9.3%
Other Assets	167,775,740	Opera	ating Revenue	165,777,8	39.1%	Medicare Part B	4.2%
Total Assets	347,084,486	Opera	ating Expense	164,049,8	361 99.0%	Current Ratio	4.0
Current Liabilities	16,280,030	Opera	ating Margin	1,728,0	)27 1.0%	Days to Collect	207.1
Long Term Liabilities	81,695,538	Othe	Income	15,427,5	554 9.3%	Avg Payment Day	rs 27.6
Total Equity	249,108,918	Othe	Expense	7,276,4	97 4.4%	Depreciation Rate	5.7%
Total Liab. and Equity	347,084,486	Net F	rofit or Loss	9,879,0	84 6.0%	Return on Equity	4.0%
Selected	Revenue Depar	tments	3		Rev	enue Ranking -	1,355
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	re	1,465	27,873,905	32,503,583	0.857564
31 Intensive	Care Unit			2,749	1,387,045	2,102,242	0.659793
50 Operating	Room			761	21,409,435	67,163,303	0.318767
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			1,199	9,644,509	21,657,547	0.445319
General Service Co	st by Line Ra	ınk	Expense	General Se	rvice Cost b	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 1	,006	7,500,395	02 Capital Co	ost - Movable I	Equip 1,156	6,026,795
04 Employee Benefits		841	20,067,660	05 Administra	ative and Gen	eral 1,318	24,118,128
06 Maintenance and Re	epairs	632	3,118,488	07 Operation	of Plant	0	0
08/09 Laundry / Housel	keeping 1	,926	1,622,228	10/11 Dietary	and Cafeteria	a 2,621	947,960
13 Nursing Administrati	on 1	,127	1,982,298	14 Central Se	ervice and Sup	oply 1,233	811,817
15 Pharmancy	5 Pharmancy 1,529 1,757,674		1,757,674	16 Medical Records		916	2,431,692
17 Social Services	rices 588 1,441,29		1,441,293	3 18 Other General Service Cost		Cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Educa	tion Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230132 HURLEY M	EDICAL CENTE	R					Government -	City	
ONE HURLEY PLAZ	A		6/30/2012 3	66 Days Rec	pene	ed	General Short	Terr	m
FLINT, MI 48503							CR Beds 247	F	POS Beds 0
GENESEE							Key Perfe	orm	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S					Occupancy Ra	ate	65.6%
Balance S	heet		Income	Statement			Length of Stay	/	5.5
Current Assets	72,475,801	Total	Charges	1,092,755,0	057		Average Wag	es	31.27
Fixed Assets	106,722,836	Contr	act Allowance	766,402,	311	70.1%	Medicare Part	Α	17.7%
Other Assets	116,429,649	Opera	ating Revenue	326,352,	746	29.9%	Medicare Part	В	3.2%
Total Assets	295,628,286	Opera	ating Expense	358,499,	479	109.9%	Current Ratio		0.9
Current Liabilities	81,247,789	Opera	ating Margin	-32,146,	733	-9.9%	Days to Collec	ct	153.5
Long Term Liabilities	118,521,162	Other	Income	36,376,4	429	11.1%	Avg Payment	Day	rs 38.8
Total Equity	95,859,335	Other	Expense		0	0.0%	Depreciation F	Rate	4.6%
Total Liab. and Equity	295,628,286	Net P	rofit or Loss	4,229,6	696	1.3%	Return on Equ	uity	4.4%
Selected	Revenue Depar	tments	3			Rev	enue Rankin	g -	655
Line	Line Descripti	on		Rank		Cost	Charg	jes	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	е	794	50	,441,405	81,500,8	304	0.618907
31 Intensive	Care Unit			330	20	,968,652	53,519,2	233	0.391797
50 Operating	Room			758	21	,451,716	154,518,3	344	0.138830
52 Labor Ro	om and Delivery R	oom		371	8	3,770,511	25,909,4	438	0.338506
91 Emergen	cy Department			278	25	5,376,004	175,289,0	017	0.144767
General Service Co	st by Line Ra	nk	Expense	General Se	rvic	e Cost by	/ Line Ran	k	Expense
01 Capital Cost - Buildir	ngs 1	1,414	5,172,142	02 Capital C	ost -	Movable E	Equip 7	700	9,309,289
04 Employee Benefits		435	34,895,790	05 Administr	ative	and Gene	ral 8	317	38,816,928
06 Maintenance and Re	epairs	294	6,770,786	07 Operation	n of P	lant	3	369	10,436,637
08/09 Laundry / Housek	keeping	340	6,927,111	10/11 Dietar	y and	Cafeteria	1,1	116	2,493,427
13 Nursing Administrati	3 Nursing Administration 264 6,096,227			14 Central S	ervic	e and Sup	ply 9	938	1,192,189
15 Pharmancy	5 Pharmancy 675 4,429,462			16 Medical Records 1,038			)38	2,215,943	
17 Social Services	Social Services 120 4,459,26			3 18 Other General Service Cost 0			0	0	
19 Non Physician Anes	thetists	0	0	20-23 Educa	ation I	Programs		316	11,503,046

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Sample Hospital reports from the Halmanac.com website.

230118 HURON	MEDICAL CENTI	ΞR				Nonprofit - Other	
1100 SOUTH VAN	DYKE ROAD		9/30/2012 3	666 Days Settled		General Short Teri	m
BAD AXE, MI 484 <sup>.</sup>	3					CR Beds 49	POS Beds 0
HURON						Key Perform	anace Ind.
NATIONAL GOVE	RNMENT SERVI	CES				Occupancy Rate	26.6%
Balanc	e Sheet		Income	Statement		Length of Stay	3.4
Current Assets	14,994,48	8 Tota	l Charges	63,570,056		Average Wages	25.32
Fixed Assets	15,248,77	1 Cont	ract Allowance	23,697,763	37.3%	Medicare Part A	17.3%
Other Assets	10,036,87	3 Оре	rating Revenue	39,872,293	62.7%	Medicare Part B	10.4%
Total Assets	40,280,13		rating Expense	41,771,536	104.8%	Current Ratio	2.2
Current Liabilities	6,939,19	_ 1 Ope	rating Margin	-1,899,243	-4.8%	Days to Collect	95.0
Long Term Liabilities	10,154,94	0 Othe	er Income	2,520,717	6.3%	Avg Payment Day	s 24.3
Total Equity	23,186,00	1 Othe	er Expense	-1,058,279	-2.7%	Depreciation Rate	2.9%
Total Liab. and Equit	y 40,280,13	– 2 Net I	Profit or Loss	1,679,753	4.2%	Return on Equity	7.2%
Select	ed Revenue Dep	artment	s		Rev	enue Ranking -	3,115
Line	Line Descrip	otion		Rank	Cost	Charges	Ratio
30 Adults	and Pediatrics - Ge	eneral Ca	ire	4,169	4,634,114	3,832,239	1.209245
31 Intens	ve Care Unit			3,046	772,931	602,840	1.282149
50 Opera	ing Room			2,758	3,967,630	9,092,776	0.436350
52 Labor	Room and Delivery	Room		2,309	418,264	527,774	0.792506
91 Emerg	ency Department			3,385	2,177,956	3,813,109	0.571176
<b>General Service</b>	Cost by Line	Rank	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Bu	ldings	3,375	1,296,369	02 Capital Cost	- Movable E	Equip 0	0
04 Employee Benefi	rs .	2,448	4,275,174	05 Administrativ	e and Gene	eral 3,497	4,491,991
06 Maintenance and	Repairs	1,195	1,115,305	07 Operation of	Plant	0	0
08/09 Laundry / Hou	08/09 Laundry / Housekeeping 3,270 615,805			10/11 Dietary ar	nd Cafeteria	3,776	510,816
13 Nursing Administ	3 Nursing Administration 3,511 396,358			14 Central Servi	ice and Sup	ply 0	0
15 Pharmancy	5 Pharmancy 0			16 Medical Records 3,107			466,362
17 Social Services	Social Services 1,985 194,7			9 18 Other General Service Cost 0			0
19 Non Physician Ar	esthetists	0	0	20-23 Education	Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230277 HURON VA	LLEY-SINAI HC	SPITA	.L				Proprietary - Corp	oration
ONE WILLIAM CARL	S DRIVE		10/31/2012	366 Days S	Settled		General Short Ter	m
COMMERCE TOWN	SHIP, MI 48382						CR Beds 143	POS Beds 0
OAKLAND							Key Perform	nanace Ind.
NATIONAL GOVERN	IMENT SERVIC	ES					Occupancy Rate	72.2%
Balance S	Sheet		Income	Statemen	t		Length of Stay	4.3
Current Assets	29,591,671	Total	Charges	478,938	8,489		Average Wages	27.64
Fixed Assets	76,633,117	Cont	ract Allowance	304,809	9,376	63.6%	Medicare Part A	17.6%
Other Assets	0	Oper	ating Revenue	174,129	9,113	36.4%	Medicare Part B	5.3%
Total Assets	106,224,788	ating Expense	162,35	3,363	93.2%	Current Ratio	3.6	
Current Liabilities	8,294,998	Oper	ating Margin	11,77	5,750	6.8%	Days to Collect	89.8
Long Term Liabilities	ng Term Liabilities 64,005,078 Other Income						Avg Payment Day	ys 9.3
Total Equity	otal Equity 33,924,712 Other Expense					0.0%	Depreciation Rate	10.2%
Total Liab. and Equity	106,224,788	Net F	Profit or Loss	17,723	3,514	10.2%	Return on Equity	52.2%
Selected	Revenue Depar	rtment	s			Reve	enue Ranking -	1,290
Line	Line Descript	ion		Rank		Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gen	eral Ca	re	1,239	33	,830,802	45,193,838	0.748571
31 Intensive	Care Unit			1,605	1,605 4,739,738			0.565619
50 Operating	Room			1,327	13	,212,749	78,498,529	0.168318
52 Labor Ro	om and Delivery R	Room		860	4	,594,817	9,920,847	0.463148
91 Emergen	cy Department			1,301	8	3,912,955	35,430,041	0.251565
General Service Co	st by Line R	ank	Expense	General S	Service	Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs	1,253	5,954,526	02 Capital	Cost - I	Movable E	iquip 904	7,521,699
04 Employee Benefits		2,353	4,710,257	05 Adminis	strative	and Gene	ral 1,159	27,454,834
06 Maintenance and Re	epairs	0	0	07 Operati	on of Pl	lant	860	5,594,035
08/09 Laundry / Housel	08/09 Laundry / Housekeeping 1,020 3,326,959				10/11 Dietary and Cafeteria			1,856,027
13 Nursing Administration 764 2,865,907				14 Central Service and Supply			ply 1,314	728,575
15 Pharmancy 439 6,504,049				1,280 16 Medical Records				1,822,952
15 Pharmancy								
15 Pharmancy 17 Social Services		736	1,094,998	18 Other G	Seneral	Service C	ost 0	0

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Sample Hospital reports from the Halmanac.com website.

231331 IONIA COU	NTY MEMORIAL	HOS	PITAL			Nonprofit - Other	
479 LAFAYETTE ST	REET		12/31/2012	366 Days Reop	ened	General Short Terr	m
IONIA, MI 48846						CR Beds 23	POS Beds 0
IONIA						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	17.0%
Balance S	Sheet		Income	Statement		Length of Stay	3.0
Current Assets	6,778,894	Total	Charges	72,084,105	i	Average Wages	26.20
Fixed Assets	6,121,990	Conti	ract Allowance	42,395,444	58.8%	Medicare Part A	0.0%
Other Assets	2,642,514	Oper	ating Revenue	29,688,661	41.2%	Medicare Part B	6.5%
Total Assets	15,543,398	Oper	ating Expense	28,978,073	97.6%	Current Ratio	0.8
Current Liabilities	8,911,903	Oper	ating Margin	710,588	2.4%	Days to Collect	242.1
Long Term Liabilities	1,247,973	Othe	r Income	147,407	0.5%	Avg Payment Day	rs 106.3
Total Equity	5,383,522 Other Expense			0	0.0%	Depreciation Rate	8.0%
Total Liab. and Equity	15,543,398	Net F	Profit or Loss	857,995	2.9%	Return on Equity	15.9%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	3,509
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	4,875	3,051,377	1,462,705	2.086119
31 Intensive	Care Unit			2,990	909,409	383,014	2.374349
50 Operating	Room			3,465	1,832,246	3,439,326	0.532734
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			2,663	3,423,623	12,165,248	0.281426
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 4	1,971	394,947	02 Capital Cost	- Movable E	Equip 4,458	296,108
04 Employee Benefits	3	3,170	2,453,350	05 Administrativ	e and Gene	eral 3,712	3,989,477
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,718	1,239,007
08/09 Laundry / Housek	keeping 4	1,540	281,635	10/11 Dietary a	nd Cafeteria	4,628	322,931
13 Nursing Administrati	13 Nursing Administration 2,407 812,991			14 Central Serv	ice and Sup	ply 0	0
15 Pharmancy 0				16 Medical Rec	ords	3,781	302,170
17 Social Services	17 Social Services 1,998 191,94				4 18 Other General Service Cost		
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

23005F IRON MOU	NTAIN VA MEDI	CAL C	ENTER								
325 EAST H STREE	Т		Cost Repo	rt not	Filed.						
IRON MOUNTAIN, M	11 49801							CR Beds	0 I	POS Beds (	0
DICKINSON								Key	Perform	anace Ind	d.
								Occupar	ncy Rate		0.0%
Balance S	Sheet		Incom	e Sta	tement			Length o	of Stay		
Current Assets	0	Total	Charges			0		Average	Wages		
Fixed Assets	0	Contr	act Allowance			0	0.0%	Medicar	e Part A		0.0%
Other Assets	0	Opera	ating Revenue			0	0.0%	Medicar	e Part B		0.0%
Total Assets	0	Opera	ating Expense			0	0.0%	Current	Ratio		
Current Liabilities	0	Opera	ating Margin			0	0.0%	Days to	Collect		
Long Term Liabilities	0	Other	Income			0	0.0%	Avg Pay	ment Day	r'S	
Total Equity	0	Other	Expense			0	0.0%	Deprecia	ation Rate	)	0.0%
Total Liab. and Equity	0	Net P	rofit or Loss			0	0.0%	Return c	n Equity		0.0%
Selected	Revenue Depar	tments	5				Rev	enue Ra	nking -	5,95	57
Line	Line Descripti	on		R	ank		Cost	C	harges	Ratio	
30 Adults an	d Pediatrics - Gene	eral Car	re						0	0.000000	
31 Intensive	Care Unit				0		0		0	0.000000	
50 Operating	g Room				0		0		0	0.000000	
52 Labor Ro	om and Delivery R	oom			0		0		0	0.000000	
91 Emergen	cy Department				0		0		0	0.000000	
General Service Co	st by Line Ra	ank	Expense	Ge	neral Ser	rvice	Cost by	/ Line	Rank	Exper	ıse
01 Capital Cost - Buildi	ngs	0	0	02	Capital Co	ost - N	Movable E	quip	0		0
04 Employee Benefits		0	0	05	Administra	ative	and Gene	ral	0		0
06 Maintenance and Re	epairs	0	0	07	Operation	of PI	ant		0		0
08/09 Laundry / House	keeping	0	0	10/1	11 Dietary	and	Cafeteria		0		0
13 Nursing Administrati	ion	0	0	14	Central Se	ervice	and Sup	ply	0		0
15 Pharmancy		0	0	16	Medical R	ecor	ds		0		0
17 Social Services		0	0	18	Other Ger	neral	Service C	ost	0		0
19 Non Physician Anes	sthetists	0	0	20-2	23 Educat	tion F	Programs		0		0

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

23037F JOHN E	DINGELL VETE	RAN A	AFFAIRS MED	СТ	R					
4646 JOHN R ST	REET		Cost Re	por	t not Filed.					
DETROIT, MI 482	201							CR Beds 0	POS Beds 0	)
WAYNE								Key Perform	nanace Ind	í.
BLUE CROSS (A	LABAMA)							Occupancy Rate	(	0.0%
Balan	ce Sheet		Inco	ome	e Statement			Length of Stay		
Current Assets		0 To	otal Charges			0		Average Wages		
Fixed Assets		0 C	ontract Allowan	се		0	0.0%	Medicare Part A	(	0.0%
Other Assets		0 O	perating Reven	ue		0	0.0%	Medicare Part B	(	0.0%
Total Assets		0 O	perating Expens	se		0	0.0%	Current Ratio		
Current Liabilities	-	0 O	perating Margin	1		0	0.0%	Days to Collect		
Long Term Liabilitie	es	0 O	ther Income			0	0.0%	Avg Payment Day	/S	
Total Equity		0 O	ther Expense			0	0.0%	Depreciation Rate	e (	0.0%
Total Liab. and Equ	iity	0 N	et Profit or Loss	5		0	0.0%	Return on Equity	(	0.0%
Selec	ted Revenue De	<del></del> partme	ents				Reve	enue Ranking -	5,95	7
Line	Line Descr	iption			Rank		Cost	Charges	Ratio	
30 Adult	s and Pediatrics - G	Seneral	Care					0	0.000000	
31 Inten	sive Care Unit				0		0	0	0.000000	
50 Opera	ating Room				0		0	0	0.000000	
52 Labo	r Room and Delive	y Roon	า		0		0	0	0.000000	
91 Eme	gency Department				0		0	0	0.000000	
General Service	Cost by Line	Rank	Expense		General Ser	vice	Cost by	Line Rank	Expen	se
01 Capital Cost - B	uildings		0	0	02 Capital Co	st - N	/lovable E	quip 0		(
04 Employee Bene	fits		0	0	05 Administra	tive a	and Gene	ral 0		C
06 Maintenance an	d Repairs		0	0	07 Operation	of PI	ant	0		(
08/09 Laundry / Ho			0	0	10/11 Dietary			0		C
13 Nursing Adminis	stration		0	0	14 Central Se			_		(
15 Pharmancy			0	0	16 Medical Re			0		(
17 Social Services			0	0	18 Other Gen					C
19 Non Physician A	Anesthetists		0	0	20-23 Educat	ion F	rograms	0		C

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

234026 KALAMAZO	OO REGIONAL F	PSYCH	HATRIC HOSPI	TAL		Government - Stat	е
1312 OAKLAND DR			9/30/2012 3	66 Days Settled		Psychiatric	
KALAMAZOO, MI 490	008					CR Beds 205 F	POS Beds 0
KALAMAZOO						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	84.9%
Balance S	Sheet		Income	Statement		Length of Stay	111.5
Current Assets	5,750	Total	Charges	0		Average Wages	
Fixed Assets	2,243,812	Cont	ract Allowance	0	0.0%	Medicare Part A	0.0%
Other Assets	0	Oper	ating Revenue	0	0.0%	Medicare Part B	0.0%
Total Assets	2,249,562	Oper	ating Expense	48,209,961	0.0%	Current Ratio	0.0
Current Liabilities	627,701	Oper	ating Margin	-48,209,961	0.0%	Days to Collect	
Long Term Liabilities	169,430	Othe	r Income	49,840,908	0.0%	Avg Payment Day	s 4.8
Total Equity	1,452,431	Othe	r Expense	0	0.0%	Depreciation Rate	2.2%
Total Liab. and Equity	2,249,562	Net F	Profit or Loss	1,630,947	0.0%	Return on Equity	112.3%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	5,957
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	824 48	8,879,293	41,730,046	1.171321
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			0	0	0	0.000000
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	nk	Expense	General Servic	e Cost by	/ Line Rank	Expense
01 Capital Cost - Buildir	ngs t	5,849	77,451	02 Capital Cost -	Movable E	Equip 5,473	25,206
04 Employee Benefits		0	0	05 Administrative	and Gene	ral 2,508	8,833,189
06 Maintenance and Re	epairs	906	1,916,837	07 Operation of F	Plant	2,985	1,027,670
08/09 Laundry / Housek	keeping '	,562	2,112,251	10/11 Dietary and	d Cafeteria	1,334	2,145,300
13 Nursing Administrati	13 Nursing Administration 166 7,876,403				e and Sup	ply 2,091	272,243
15 Pharmancy	15 Pharmancy 2,405 675,73				16 Medical Records 2,3		
17 Social Services		578	1,490,902	18 Other General Service Cost 0			0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231301 KALKASKA	MEMORIAL HE	ALTH	CENTER			Government - Cou	nty	
419 S CORAL			6/30/2012 3	66 Days Settled		General Short Terr	m	
KALKASKA, MI 4964	6					CR Beds 8	POS Beds 0	
KALKASKA						Key Perform	anace Ind.	
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	1.7%	
Balance S	Sheet		Income	Statement		Length of Stay	2.6	
Current Assets	13,791,881	Total	Charges	39,068,587		Average Wages	19.33	
Fixed Assets	28,166,679	Conti	act Allowance	12,807,408	32.8%	Medicare Part A	0.0%	
Other Assets	245,731	Oper	ating Revenue	26,261,179	67.2%	Medicare Part B	13.0%	
Total Assets	42,204,291	Oper	ating Expense	26,981,784	102.7%	Current Ratio	2.2	
Current Liabilities	6,207,155	Oper	ating Margin	-720,605	-2.7%	Days to Collect	78.3	
Long Term Liabilities	7,878,279	Othe	r Income	1,973,154	7.5%	Avg Payment Day	s 35.3	
Total Equity	28,118,857	Othe	r Expense	1,008,282	3.8%	Depreciation Rate	4.4%	
Total Liab. and Equity				244,267	0.9%	Return on Equity	0.9%	
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	3,676	
Line	Line Descripti	on		Rank	Cost	Charges	Ratio	
30 Adults an	d Pediatrics - Gene	eral Cai	re	5,974	1,001,069	45,130	22.181897	
31 Intensive	Care Unit			0	0	0	0.000000	
50 Operating	Room			3,705	1,327,972	1,838,448	0.722333	
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000	
91 Emergen	cy Department			3,309	2,284,541	3,342,719	0.683438	
General Service Co	st by Line Ra	nk	Expense	General Servi	ce Cost by	/ Line Rank	Expense	
01 Capital Cost - Buildin	ngs 3	3,639	1,085,019	02 Capital Cost	- Movable E	Equip 3,087	958,561	
04 Employee Benefits	2	2,590	3,841,624	05 Administrativ	e and Gene	ral 3,480	4,527,037	
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	3,145	930,914	
08/09 Laundry / Housel	keeping 3	3,698	457,232	10/11 Dietary ar	nd Cafeteria	2,256	1,197,369	
13 Nursing Administrati	13 Nursing Administration 4,943 106,580			14 Central Service and Supply			0	
15 Pharmancy	15 Pharmancy 0				16 Medical Records 4,34			
17 Social Services	2	2,921	40,004	18 Other Genera	0			
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0	

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Sample Hospital reports from the Halmanac.com website.

230297 KARMANO	S CANCER CEN	TER				Nonprofit - Other		
4100 JOHN R			4/30/2012 3	66 Days Reo <sub>l</sub>	pened	General Short Ter	rm	
DETROIT, MI 48201						CR Beds 123	POS Beds 0	
WAYNE						Key Perforn	nanace Ind.	
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	56.7%	
Balance S	heet		Income	Statement		Length of Stay	6.5	
Current Assets	60,949,465	Total	Charges	620,176,6	72	Average Wages	30.58	
Fixed Assets	24,215,637	Conti	ract Allowance	397,063,2	11 64.0%	Medicare Part A	8.4%	
Other Assets	1,325,450	Oper	ating Revenue	223,113,4	61 36.0%	Medicare Part B	11.3%	
Total Assets	86,490,552	Oper	ating Expense	235,990,8	18 105.8%	Current Ratio	1.7	
Current Liabilities	35,664,570	Oper	ating Margin	-12,877,3	<del></del> 57 -5.8%	Days to Collect	286.8	
Long Term Liabilities	19,671,371	Othe	r Income	14,446,1	42 6.5%	Avg Payment Day	ys 21.4	
Total Equity	31,154,611 Other Expense				0 0.0%	Depreciation Rate	e 0.0%	
Total Liab. and Equity				1,568,78	 B5 0.7%	Return on Equity	5.0%	
Selected	Revenue Depar	tment	s		Rev	venue Ranking -	1,045	
Line	Line Descripti	on		Rank	Cost	Charges	Ratio	
30 Adults an	d Pediatrics - Gene	eral Cai	re	1,640	24,447,134	25,824,594	0.946661	
31 Intensive	Care Unit			1,788	4,029,340	5,589,075	0.720931	
50 Operating	Room			1,278	13,794,615	27,398,731	0.503476	
52 Labor Ro	om and Delivery R	oom		0	C	0	0.000000	
91 Emergen	cy Department			0	(	0	0.000000	
General Service Co	st by Line Ra	ınk	Expense	General Ser	vice Cost b	y Line Rank	Expense	
01 Capital Cost - Buildin	ngs 3	3,583	1,131,646	02 Capital Co	st - Movable	Equip 2,672	1,381,552	
04 Employee Benefits	3	3,476	1,989,858	05 Administra	ative and Gen	eral 1,005	31,817,981	
06 Maintenance and Re	epairs	760	2,487,085	07 Operation	of Plant	1,791	2,573,738	
08/09 Laundry / Housek	keeping 1	,727	1,864,178	10/11 Dietary	and Cafeteri	a 2,079	1,358,377	
13 Nursing Administration 859 2,591,117				14 Central Se	ervice and Su	pply 883	1,307,786	
15 Pharmancy 788 3,923,041				16 Medical R	3,317,878			
17 Social Services	17 Social Services 515 1,674,97					18 Other General Service Cost 0		
19 Non Physician Anes	thetists	0	0	20-23 Educat	ion Programs	506	5,339,187	

All Providers

Sample Hospital reports from the Halmanac.com website.

232027 KINDRED H	OSPITAL DETR		Proprietary - Corp	oration				
4777 E OUTER DRI\	/E		11/30/2012	366 Days Reo	pened	General Long Ter	m	
DETROIT, MI 48234						CR Beds 77	POS Beds 0	
WAYNE						Key Perforn	nanace Ind.	
WISCONSIN PHYSIC	CIANS SERVICE					Occupancy Rate	74.6%	
Balance S	Sheet		Income	Statement		Length of Stay	28.7	
Current Assets	6,669,110	Total	Charges	108,827,07	2	Average Wages	26.82	
Fixed Assets	2,626,211	Cont	ract Allowance	77,584,36	5 71.3%	Medicare Part A	0.0%	
Other Assets	6,469,560	Oper	ating Revenue	31,242,70	7 28.7%	Medicare Part B	0.4%	
Total Assets	15,764,881	Oper	ating Expense	26,989,47	6 86.4%	Current Ratio	3.7	
Current Liabilities	1,811,208	Oper	ating Margin	4,253,23	1 13.6%	Days to Collect	106.3	
Long Term Liabilities	5,554,350	Othe	r Income	25,32	4 0.1%	Avg Payment Day	ys 22.3	
Total Equity	8,399,323	Othe	r Expense	1	0.0%	Depreciation Rate	e 13.3%	
Total Liab. and Equity	Fotal Liab. and Equity 15,764,881 Net Profit or Loss			4,278,555		Return on Equity	50.9%	
Selected	Revenue Depar	tment	s		– Rev	enue Ranking -	3,439	
Line	Line Descripti	on		Rank	Cost	Charges	Ratio	
30 Adults an	d Pediatrics - Gene	eral Ca	re	2,278	15,031,233	47,119,620	0.319002	
31 Intensive	Care Unit			0 0		0	0.000000	
50 Operating	Room			4,829	87,024	1,125,614	0.077312	
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000	
91 Emergen	cy Department			0	0	0	0.000000	
General Service Co	st by Line Ra	ank	Expense	General Serv	ice Cost by	y Line Rank	Expense	
01 Capital Cost - Buildi	ngs 2	2,580	2,201,964	02 Capital Cos	st - Movable E	Equip 3,511	651,743	
04 Employee Benefits	3	3,515	1,942,450	05 Administrat	ive and Gene	eral 4,104	3,203,899	
06 Maintenance and Re	epairs	0	0	07 Operation of	of Plant	4,801	277,863	
08/09 Laundry / Housel	keeping 3	3,223	642,391	10/11 Dietary a	and Cafeteria	3,993	461,579	
_	13 Nursing Administration 2,414 807,297			14 Central Ser	•		104,435	
15 Pharmancy	15 Pharmancy 2,633 531,508				cords	2,901	538,978	
17 Social Services								
19 Non Physician Anes	thetists	0	0	20-23 Education	on Programs	0	0	

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Sample Hospital reports from the Halmanac.com website.

230078 L	AKELAND	COMMUNITY F	HOSPI	TAL, WATERVL	IET		Nonprofit - Other	
400 MEDIO	CAL PARK	DR		9/30/2012 3	66 Days Settle	ed	General Short Ter	m
WATERVL	IET, MI 49	098					CR Beds 40	POS Beds 0
BERRIEN							Key Perform	nanace Ind.
NATIONAL	GOVERN	IMENT SERVICE	ES				Occupancy Rate	15.5%
	Balance S	heet		Income	Statement		Length of Stay	2.9
Current As	sets	12,838,714	Total	Charges	52,315,28	7	Average Wages	24.94
Fixed Asse	ets	9,841,637	Cont	ract Allowance	25,339,78	5 48.4%	Medicare Part A	9.2%
Other Asse	ets	1,459,548	Oper	ating Revenue	26,975,50	<u>2</u> 51.6%	Medicare Part B	4.8%
Total Asse	ts	24,139,899	Oper	ating Expense	25,728,26	66 95.4%	Current Ratio	3.6
Current Lia	bilities	3,610,128	Oper	ating Margin	1,247,23	6 4.6%	Days to Collect	161.1
Long Term I	Liabilities	2,849,330	Othe	r Income	6,550,39	5 24.3%	Avg Payment Day	/s 34.5
Total Equit	у	17,680,441	Othe	r Expense	2,423,38	7 9.0%	Depreciation Rate	2.7%
Total Liab. a	otal Liab. and Equity 24,139,899 Net Profit or Loss				5,374,244 19.9%		Return on Equity	30.4%
	Selected	Revenue Depar	tment	<u> </u>		– Rev	enue Ranking -	3,626
Line	:	Line Descripti	on		Rank	Cost	Charges	Ratio
30	Adults an	d Pediatrics - Gen	eral Ca	re	5,042	2,755,721	1,434,784	1.920652
31	Intensive	Care Unit			3,258	62,306	0	623,060,00 0,000.0000 00
50	Operating	Room			3,670	1,386,520	4,468,106	0.310315
52	Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91	Emergen	cy Department			2,947	2,875,529	6,066,196	0.474025
			ank	Expense	General Serv	ice Cost by	y Line Rank	Expense
General S	Service Co	st by Line Ra						
General S 01 Capital 0		-	5,114	340,488	02 Capital Cos	st - Movable E	Equip 4,152	384,342
	Cost - Buildir	ngs :	5,114 2,960	340,488 2,869,668	02 Capital Cos 05 Administrat		• •	
01 Capital 0	Cost - Buildin e Benefits	ngs			·	ive and Gene	• •	4,622,609
01 Capital 0	Cost - Building e Benefits ance and Re	ngs : :epairs	2,960	2,869,668	05 Administrat	ive and Gene of Plant	aral 3,439 3,006	4,622,609 1,007,149
01 Capital C 04 Employe 06 Maintena	Cost - Building Benefits ance and Reddry / Housel	ngs :	2,960	2,869,668	05 Administrat	ive and Gene of Plant and Cafeteria	3,439 3,006 4,443	4,622,609 1,007,149 364,115
01 Capital C 04 Employe 06 Maintena 08/09 Laund	Cost - Building Person Benefits ance and Reddry / Houself Administrati	epairs seeping	2,960 0 4,191	2,869,668 0 347,235	05 Administrat 07 Operation of 10/11 Dietary a	ive and Gene of Plant and Cafeteria vice and Sup	3,439 3,006 4,443	384,342 4,622,609 1,007,149 364,115 513,841 218,694
01 Capital C 04 Employe 06 Maintena 08/09 Laund 13 Nursing	Cost - Building to Benefits ance and Reddry / Houself Administrationcy	epairs seeping	2,960 0 4,191 3,384	2,869,668 0 347,235 431,219	05 Administrat 07 Operation of 10/11 Dietary a 14 Central Ser	ive and Gene of Plant and Cafeteria vice and Sup cords	3,439 3,006 4,443 ply 1,586 4,339	4,622 1,007 364 513

All Providers

Sample Hospital reports from the Halmanac.com website.

19 Non Physician Anesthetists

0

0 20-23 Education Programs

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All Providers

Sample Hospital reports from the Halmanac.com website.

230021 LAKELAND	HOSPITAL, ST	JOSE	PH				Nonprofit - Other	
1234 NAPIER AVEN	UE		9/30/2012 3	66 Days Re	opened	d	General Short Ter	m
ST JOSEPH, MI 4908	35						CR Beds 257	POS Beds 0
BERRIEN							Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S					Occupancy Rate	59.9%
Balance S	heet		Income	Statement			Length of Stay	3.7
Current Assets	104,769,162	Total	Charges	614,938	,080		Average Wages	24.10
Fixed Assets	236,967,373	Conti	act Allowance	294,434	518	47.9%	Medicare Part A	19.9%
Other Assets	316,836,253	Oper	ating Revenue	320,503	562	52.1%	Medicare Part B	7.8%
Total Assets	658,572,788	Oper	ating Expense	319,848	,904	99.8%	Current Ratio	2.9
Current Liabilities	36,142,664	Oper	ating Margin	654	658	0.2%	Days to Collect	159.1
Long Term Liabilities	164,870,090	Othe	r Income	13,272	,338	4.1%	Avg Payment Day	rs 21.9
Total Equity	457,560,034	1,887,	657	0.6%	Depreciation Rate	7.2%		
Total Liab. and Equity				12,039,	339	3.8%	Return on Equity	2.6%
Selected	Revenue Depar	tment	S			Rev	enue Ranking -	675
Line	Line Descripti	on		Rank		Cost	Charges	Ratio
30 Adults and	d Pediatrics - Gene	eral Cai	е	705	54,2	287,940	54,414,158	0.997680
31 Intensive	Care Unit			1,152	7,3	318,827	11,440,787	0.639714
50 Operating	Room			524	27,9	27,764	42,725,692	0.653653
52 Labor Ro	om and Delivery R	oom		663	5,8	352,994	6,116,011	0.956995
91 Emergen	cy Department			556	17,3	387,954	49,741,289	0.349568
General Service Co	st by Line Ra	nk	Expense	General Se	ervice	Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs	247	21,132,842	02 Capital C	Cost - M	ovable E	Equip 329	14,779,096
04 Employee Benefits		410	36,374,425	05 Administ	rative a	nd Gene	ral 1,260	25,438,795
06 Maintenance and Re	epairs	307	6,467,532	07 Operatio	n of Pla	int	934	5,253,291
08/09 Laundry / Housek	keeping	652	4,579,830	10/11 Dieta	ry and 0	Cafeteria	539	3,930,505
13 Nursing Administrati	13 Nursing Administration 1,118 1,997,091				14 Central Service and Supply			3,179,421
15 Pharmancy 805 3,850,648				16 Medical Records			955	2,376,622
17 Social Services	17 Social Services 201 3,510,41				4 18 Other General Service Cost 196			3,330,553
19 Non Physician Anes	thetists	0	0	20-23 Educ	ation Pr	ograms	849	1,577,879

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Sample Hospital reports from the Halmanac.com website.

232025 LAKELAND	SPECIALTY HO	OSPIT.	AL AT BERRIE	N CENTER		Nonprofit - Other	
6418 DEANS HILL R	D		9/30/2012 3	66 Days Settled		General Long Terr	m
BERRIEN CENTER,	MI 49102					CR Beds 33	POS Beds 0
BERRIEN						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	49.8%
Balance S	heet		Income	Statement		Length of Stay	10.0
Current Assets	2,224,543	Total	Charges	33,336,563		Average Wages	19.77
Fixed Assets	3,640,721	Cont	ract Allowance	13,723,867	41.2%	Medicare Part A	0.0%
Other Assets	0	Oper	ating Revenue	19,612,696	58.8%	Medicare Part B	2.2%
Total Assets	5,865,264	Oper	ating Expense	21,225,273	108.2%	Current Ratio	2.3
Current Liabilities	962,075	Oper	ating Margin	-1,612,577	-8.2%	Days to Collect	30.3
Long Term Liabilities	0	Othe	r Income	177,181	0.9%	Avg Payment Day	rs 3.4
Total Equity	4,903,189	Othe	r Expense	0	0.0%	Depreciation Rate	4.2%
Total Liab. and Equity				(1,435,396)	-7.3%	Return on Equity	-29.3%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	4,148
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	e	4,152	4,682,476	8,565,189	0.546687
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			4,937	26,748	68,264	0.391832
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergend	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	nk	Expense	General Service	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 5	5,136	332,131	02 Capital Cost	- Movable E	Equip 4,924	163,488
04 Employee Benefits	2	2,762	3,318,893	05 Administrative	e and Gene	eral 4,612	2,388,376
06 Maintenance and Re	epairs	1,410	722,758	07 Operation of	Plant	4,146	488,108
08/09 Laundry / Housek	keeping 2	2,896	803,116	10/11 Dietary an	d Cafeteria	2,219	1,233,178
13 Nursing Administrati	13 Nursing Administration 2,981 571,450				14 Central Service and Supply		
15 Pharmancy	15 Pharmancy 0				16 Medical Records		
17 Social Services	,	1,713	282,210	18 Other General Service Cost 0			0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230172 LAKEVIEW	COMMUNITY H	OSPIT	AL								
408 HAZEN ST			Cost Repo	ort n	ot Filed.						
PAW PAW, MI 49079	9							CR Beds	s O F	POS Beds (	)
VAN BUREN								Key	Perform	anace Ind	ı.
NATIONAL GOVERN	NMENT SERVICE	S						Occupa	ncy Rate		0.0%
Balance S	Sheet		Incon	ne S	tatement			Length	of Stay		
Current Assets	0	Total	Charges			0		Average	e Wages		
Fixed Assets	0	Contr	act Allowance			0	0.0%	Medicar	re Part A		0.0%
Other Assets	0	Opera	ating Revenue	• _		0	0.0%	Medicar	re Part B		0.0%
Total Assets	0	Opera	ating Expense	)		0	0.0%	Current	Ratio		
Current Liabilities	0	Opera	ating Margin			0	0.0%	Days to	Collect		
Long Term Liabilities	0	Other	Income			0	0.0%	Avg Pay	ment Day	S	
Total Equity	0	Other	Expense			0	0.0%	Depreci	ation Rate	:	0.0%
Total Liab. and Equity	0	Net P	rofit or Loss			0	0.0%	Return	on Equity		0.0%
Selected	Revenue Depar	tments	3				Reve	enue Ra	anking -	5,95	7
Line	Line Descripti	on			Rank		Cost	(	Charges	Ratio	
30 Adults ar	nd Pediatrics - Gene	eral Car	е						0	0.000000	
31 Intensive	Care Unit				0		0		0	0.000000	
50 Operating	g Room				0		0		0	0.000000	
52 Labor Ro	oom and Delivery R	oom			0		0		0	0.000000	
91 Emergen	cy Department				0		0		0	0.000000	
General Service Co	st by Line Ra	ank	Expense	G	eneral Se	ervice	Cost by	Line	Rank	Exper	ıse
01 Capital Cost - Buildi	ngs	0	0	0	2 Capital C	ost - N	/lovable E	quip	0		0
04 Employee Benefits		0	0		5 Administr			ral	0		0
06 Maintenance and R		0	0		7 Operation				0		0
08/09 Laundry / House		0	0		D/11 Dietar				0		0
13 Nursing Administrat	ion	0	0		4 Central S			ply	0		0
15 Pharmancy		0	0		6 Medical F				0		0
17 Social Services	uth atiata	0	0		Other Ge			ost	0		0
19 Non Physician Anes	sinetists	0	0	2	0-23 Educa	ation P	rograms		0		0

All Providers

Sample Hospital reports from the Halmanac.com website.

231306 MACKINAC	STRAITS HOSI		Nonprofit - Other				
1140 N STATE STRE	ET		3/31/2012 3	66 Days Reoper	ned	General Short Terr	m
SAINT IGNACE, MI 4	9781					CR Beds 15 F	POS Beds 0
MACKINAC						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	36.0%
Balance S	Sheet		Income	Statement		Length of Stay	7.1
Current Assets	6,292,994	Total	Charges	31,578,785		Average Wages	
Fixed Assets	37,915,579	Conti	act Allowance	7,560,926	23.9%	Medicare Part A	0.0%
Other Assets	4,213,118	Oper	ating Revenue	24,017,859	76.1%	Medicare Part B	14.7%
Total Assets	48,421,691	Oper	ating Expense	30,273,940	126.0%	Current Ratio	0.7
Current Liabilities	rrent Liabilities 8,578,550 Operating Margin				-26.0%	Days to Collect	127.4
Long Term Liabilities	ong Term Liabilities 46,297,388 Other Income				19.6%	s 68.6	
Total Equity -6,454,247 Other Expense			r Expense	0	0.0%	Depreciation Rate	4.9%
Total Liab. and Equity 48,421,691 Net Profit or Loss			Profit or Loss	(1,544,500)	-6.4%	Return on Equity	23.9%
Selected Revenue Departments					Rev	enue Ranking -	3,813
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	4,907	2,991,762	1,011,887	2.956617
31 Intensive	Care Unit			0 0		0	0.000000
50 Operating	Room			0 0		0	0.000000
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			2,900	2,961,349	2,322,516	1.275061
General Service Co	st by Line Ra	nk	Expense	General Service	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs ´	1,732	4,043,185	02 Capital Cost	- Movable E	Equip 4,827	190,450
04 Employee Benefits	2	2,750	3,342,654	05 Administrative	e and Gene	ral 4,160	3,116,548
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,782	1,186,423
08/09 Laundry / Housekeeping 4,081 366,865			366,865	10/11 Dietary an	d Cafeteria	3,308	650,670
13 Nursing Administrati	13 Nursing Administration 0 0			14 Central Servi	ce and Sup	ply 0	0
15 Pharmancy	15 Pharmancy 0 0			16 Medical Reco	ords	4,934	142,107
17 Social Services	17 Social Services 2,965 34,474			18 Other Genera	al Service C	ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

231330 MARLETTE	REGIONAL HO	SPITA	<b>L</b>			Nonprofit - Other	
2770 MAIN STREET			6/30/2012 3	866 Days Reopei	ned	General Short Terr	m
MARLETTE, MI 4845	3					CR Beds 25	POS Beds 0
SANILAC						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	27.8%
Balance S	Sheet		Income	Statement		Length of Stay	3.4
Current Assets	16,031,591	Total	Charges	50,642,854		Average Wages	21.99
Fixed Assets	20,656,912	Conti	ract Allowance	16,320,372	32.2%	Medicare Part A	0.0%
Other Assets	1,979,252	Oper	ating Revenue	34,322,482	67.8%	Medicare Part B	10.8%
Total Assets	38,667,755	Oper	ating Expense	36,416,724	106.1%	Current Ratio	3.4
Current Liabilities	4,701,276	Oper	ating Margin	-2,094,242	-6.1%	Days to Collect	149.5
Long Term Liabilities	13,056,137	Othe	r Income	1,724,464	5.0%	Avg Payment Day	rs 25.6
Total Equity	20,910,342	Othe	r Expense	0	0.0%	Depreciation Rate	2.1%
Total Liab. and Equity	y 38,667,755 Net Profit or Loss (369,778)		-1.1%	Return on Equity	-1.8%		
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	3,318
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults and	d Pediatrics - Gene	eral Cai	re	5,047	2,750,875	2,221,668	1.238203
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			3,446	1,871,093	3,049,621	0.613549
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			3,486	2,051,768	3,485,098	0.588726
General Service Co	st by Line Ra	nk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 3	3,705	1,036,989	02 Capital Cost	- Movable E	Equip 5,544	10,474
04 Employee Benefits	4	1,890	656,752	05 Administrativ	e and Gene	eral 3,516	4,459,940
06 Maintenance and Re	epairs	,705	383,949	07 Operation of	Plant	3,361	811,695
08/09 Laundry / Housekeeping 3,322 594,521			594,521	10/11 Dietary and Cafeteria			861,843
13 Nursing Administration 4,055 238,385			238,385	14 Central Servi	ce and Sup	ply 2,542	154,386
15 Pharmancy 1,803 1,296,161			1,296,161	16 Medical Records 2,68			627,007
17 Social Services	Social Services 0			18 Other General Service Cost 0			0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230054 MARQUET	230054 MARQUETTE GENERAL HOSPITAL							
420 W MAGNETIC			6/30/2012 3	66 Days Settled		General Short Terr	n	
MARQUETTE, MI 49	855		8/31/2012 6	2 Days Settled		CR Beds 174 F	POS Beds 0	
MARQUETTE						Key Perform	anace Ind.	
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	51.3%	
Balance S	heet		Income	Statement		Length of Stay	4.4	
Current Assets	71,414,993	Total	Charges	91,339,888		Average Wages	27.84	
Fixed Assets	88,139,397	Contr	act Allowance	46,505,453	50.9%	Medicare Part A	17.5%	
Other Assets	165,949,364	Opera	ating Revenue	44,834,435	49.1%	Medicare Part B	8.7%	
Total Assets	325,503,754	Opera	ating Expense	40,294,067	89.9%	Current Ratio	0.4	
Current Liabilities	164,469,529	Opera	ating Margin	4,540,368	10.1%	Days to Collect	496.4	
Long Term Liabilities	118,133,141	Other	Income	3,011,119	6.7%	Avg Payment Day	s 1,716.1	
Total Equity	42,901,084 Other Expense			8,810,968	19.7%	Depreciation Rate	0.6%	
Total Liab. and Equity	325,503,754	503,754 Net Profit or Loss (1,259,481) -2.8%			Return on Equity	-2.9%		
Selected	Selected Revenue Departments				Rev	enue Ranking -	1,120	
Line	Line Descripti	on		Rank	Cost	Charges	Ratio	
30 Adults an	d Pediatrics - Gene	eral Car	е	1,874	3,355,117	4,064,729	0.825422	
31 Intensive	Care Unit			1,020	1,429,323	2,055,184	0.695472	
50 Operating	Room			1,195	3,153,585	13,981,046	0.225561	
52 Labor Ro	om and Delivery R	oom		1,568	348,882	553,680	0.630115	
91 Emergen	cy Department			1,922	972,558	3,787,417	0.256787	
General Service Co	st by Line Ra	nk	Expense	General Servi	ce Cost by	y Line Rank	Expense	
01 Capital Cost - Buildin	ngs ´	,329	1,065,390	02 Capital Cost	- Movable E	Equip 920	1,181,994	
04 Employee Benefits		339	5,731,605	05 Administrativ	e and Gene	eral 1,270	4,378,068	
06 Maintenance and Re	06 Maintenance and Repairs 544 404,243			07 Operation of	Plant	929	986,282	
08/09 Laundry / Housekeeping 1,403 366,474			366,474	10/11 Dietary ar	nd Cafeteria	1,134	412,997	
13 Nursing Administration 1,353 323,472			323,472	14 Central Serv	ice and Sup	ply 0	0	
15 Pharmancy	5 Pharmancy 0 0			16 Medical Records			439,269	
17 Social Services	,	2,048	23,037	18 Other General Service Cost 0			0	
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	627	530,911	

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Sample Hospital reports from the Halmanac.com website.

230054 MARQUET	30054 MARQUETTE GENERAL HOSPITAL						
420 W MAGNETIC			6/30/2012 3	66 Days Settle	d	General Short Terr	m
MARQUETTE, MI 49	855		8/31/2012 6	2 Days Settled		CR Beds 174	POS Beds 0
MARQUETTE						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	49.3%
Balance S	Sheet		Income	Statement		Length of Stay	5.2
Current Assets	72,285,803	Total	Charges	508,399,89	2	Average Wages	27.84
Fixed Assets	89,017,880	Cont	ract Allowance	264,826,43	3 52.1%	Medicare Part A	18.0%
Other Assets	79,580,535	Oper	ating Revenue	243,573,45	9 47.9%	Medicare Part B	8.4%
Total Assets	240,884,218	Oper	ating Expense	242,763,45	1 99.7%	Current Ratio	1.8
Current Liabilities	39,639,812	Oper	ating Margin	810,00	8 0.3%	Days to Collect	86.6
Long Term Liabilities	157,085,016	Othe	r Income	26,218,53	0 10.8%	Avg Payment Day	s 65.1
Total Equity	44,159,390	Othe	r Expense	64,533,190	26.5%	Depreciation Rate	4.0%
Total Liab. and Equity	240,884,218	884,218 Net Profit or Loss (37,504			_ ) -15.4%	Return on Equity	-84.9%
Selected	Selected Revenue Departments				Rev	enue Ranking -	1,120
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	1,874	20,224,573	22,552,367	0.896783
31 Intensive	Care Unit			1,020 8,457,821		11,460,354	0.738007
50 Operating	Room			1,195	15,035,368	70,835,031	0.212259
52 Labor Ro	om and Delivery R	oom		1,568	1,704,361	3,038,834	0.560860
91 Emergen	cy Department			1,922	5,787,445	20,079,197	0.288231
General Service Co	st by Line Ra	ank	Expense	General Serv	rice Cost by	y Line Rank	Expense
01 Capital Cost - Buildi	ngs ´	1,329	5,537,357	02 Capital Cos	t - Movable E	Equip 920	7,388,212
04 Employee Benefits		339	40,909,352	05 Administrati	ive and Gene	eral 1,270	25,132,001
06 Maintenance and Re	06 Maintenance and Repairs 544 3,671,132			07 Operation of	f Plant	929	5,273,642
08/09 Laundry / Housekeeping 1,403 2,365,778			2,365,778	10/11 Dietary a	and Cafeteria	1,134	2,463,369
13 Nursing Administration 1,353 1,677,863			1,677,863	14 Central Ser	vice and Sup	ply 0 861	0
15 Pharmancy	15 Pharmancy 0 0			16 Medical Records			2,572,198
17 Social Services	Social Services 2,048 179,455			18 Other General Service Cost 0			0
19 Non Physician Anes				20-23 Education		627	3,514,498

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Sample Hospital reports from the Halmanac.com website.

233026 MARY FRE	33026 MARY FREE BED HOSPITAL & REHABILITATION CENTER							
235 WEALTHY SE			3/31/2012 3	66 Days Settled		Rehabilitation		
GRAND RAPIDS, MI	49503					CR Beds 80	POS Beds 0	
KENT						Key Perform	anace Ind.	
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	65.6%	
Balance S	Sheet		Income	Statement		Length of Stay	18.3	
Current Assets	17,226,809	Total	Charges	62,094,085		Average Wages	30.19	
Fixed Assets	9,743,708	Cont	ract Allowance	19,725,979	31.8%	Medicare Part A	0.0%	
Other Assets	46,111,031	Oper	ating Revenue	42,368,106	68.2%	Medicare Part B	0.4%	
Total Assets	73,081,548	Oper	ating Expense	41,298,670	97.5%	Current Ratio	2.5	
Current Liabilities	6,811,522	Oper	ating Margin	1,069,436	2.5%	Days to Collect	122.2	
Long Term Liabilities	2,824,272	Othe	r Income	3,755,834	8.9%	Avg Payment Day	s 52.8	
Total Equity	tal Equity 63,445,754 Other Expense			7,203,156	17.0%	Depreciation Rate	5.9%	
Total Liab. and Equity 73,081,548 Net Profit or Loss			Profit or Loss	(2,377,886)	-5.6%	Return on Equity	-3.7%	
Selected Revenue Departments			s		Rev	enue Ranking -	3,019	
Line	Line Descripti	on		Rank	Cost	Charges	Ratio	
30 Adults an	d Pediatrics - Gene	eral Ca	re	2,315 1	4,614,689	20,642,190	0.708001	
31 Intensive	Care Unit			0	0	0	0.000000	
50 Operating	Room			0	0	0	0.000000	
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000	
91 Emergen	cy Department			0	0	0	0.000000	
General Service Co	st by Line Ra	ınk	Expense	General Service	e Cost by	/ Line Rank	Expense	
01 Capital Cost - Buildi	ngs 3	3,757	1,009,535	02 Capital Cost -	Movable E	equip 2,929	1,104,650	
04 Employee Benefits	•	,788	7,792,759	05 Administrative	and Gene	ral 2,303	10,309,484	
06 Maintenance and Re	06 Maintenance and Repairs 0			07 Operation of I	Plant	2,884	1,107,009	
08/09 Laundry / Housekeeping 2,981 761,438			761,438	10/11 Dietary an	d Cafeteria	3,135	716,500	
13 Nursing Administrati	13 Nursing Administration 1,998 1,058,947			14 Central Service	ce and Sup	ply 0	0	
15 Pharmancy	15 Pharmancy 0 C			16 Medical Records			590,031	
17 Social Services	17 Social Services 1,407 409,51			18 Other General Service Cost			0	
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0	

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

231314 MCKENZIE	MEMORIAL HO	SPITA	L			Nonprofit - Other	
120 DELAWARE STI	REET		9/30/2012 3	66 Days Reoper	ned	General Short Terr	m
SANDUSKY, MI 4847	71					CR Beds 25	POS Beds 0
SANILAC						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S			Occupancy Rate	17.0%	
Balance S	Sheet		Income	Statement		Length of Stay	3.6
Current Assets	5,105,419	Total	Charges	30,918,891		Average Wages	23.79
Fixed Assets	4,822,602	Contr	act Allowance	14,569,280	47.1%	Medicare Part A	0.0%
Other Assets	541,654	Opera	ating Revenue	16,349,611	52.9%	Medicare Part B	14.5%
Total Assets	10,469,675	10,469,675 Operating Expense			113.0%	Current Ratio	1.3
Current Liabilities	3,884,869	Opera	ating Margin	-2,130,949	-13.0%	Days to Collect	52.9
Long Term Liabilities	Ferm Liabilities 2,651,630 Other Income			3,014,608	18.4%	Avg Payment Day	s 39.2
Total Equity	Total Equity 3,933,176 Other Expense			0	0.0%	Depreciation Rate	1.2%
Total Liab. and Equity	al Liab. and Equity 10,469,675 Net Profit or Loss 883,659			5.4%	Return on Equity	22.5%	
Selected	Selected Revenue Departments				Rev	enue Ranking -	4,510
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	е	5,367	2,243,162	2,174,200	1.031718
31 Intensive	Care Unit			0 0		0	0.000000
50 Operating	Room			3,998	890,636	2,107,579	0.422587
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			3,464	2,082,226	3,600,545	0.578309
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs 5	5,530	186,661	02 Capital Cost	- Movable E	Equip 0	0
04 Employee Benefits		0	0	05 Administrativ	e and Gene	ral 4,355	2,780,883
06 Maintenance and Re	epairs 1	,922	208,567	07 Operation of	Plant	4,972	221,960
08/09 Laundry / Housekeeping 4,741 248,509			248,509	10/11 Dietary an	d Cafeteria	5,260	207,700
13 Nursing Administration 3,513 395,900			14 Central Servi	ce and Sup	ply 3,215	64,025	
15 Pharmancy	15 Pharmancy 3,368 159,102			16 Medical Records			309,400
17 Social Services	17 Social Services 2,402 97,865			18 Other General Service Cost 0			0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230080 MCLAREN	- CENTRAL MIC	HIGAI	N			Nonprofit - Other	
1221 SOUTH DRIVE			9/30/2012 3	66 Days Settled		General Short Terr	m
MOUNT PLEASANT,	MI 48858					CR Beds 70 F	POS Beds 0
ISABELLA						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	42.4%
Balance S	Sheet		Income	Statement		Length of Stay	2.9
Current Assets	20,337,983	Total	Charges	228,181,492		Average Wages	30.69
Fixed Assets	28,118,639	Conti	act Allowance	149,307,578	65.4%	Medicare Part A	14.2%
Other Assets	30,538,709	Oper	ating Revenue	78,873,914	34.6%	Medicare Part B	8.3%
Total Assets	78,995,331	Oper	ating Expense	83,803,336	106.2%	Current Ratio	1.4
Current Liabilities	14,234,765	Oper	ating Margin	-4,929,422	- -6.2%	Days to Collect	62.7
Long Term Liabilities	12,037,178	Othe	r Income	4,209,252	5.3%	Avg Payment Day	s 35.7
Total Equity	52,723,388	23,388 Other Expense			0.0%	Depreciation Rate	1.9%
Total Liab. and Equity	78,995,331	Net F	Profit or Loss	(720,170)	-0.9%	Return on Equity	-1.4%
Selected	Selected Revenue Departments				Rev	enue Ranking -	2,229
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	е	3,072	8,775,702	10,781,100	0.813989
31 Intensive	Care Unit			2,477	1,949,079	2,670,656	0.729813
50 Operating	Room			1,952	7,891,351	31,087,055	0.253847
52 Labor Ro	om and Delivery R	oom		1,780	1,216,932	1,663,450	0.731571
91 Emergen	cy Department			2,433	4,016,434	18,654,685	0.215304
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildir	ngs 3	3,029	1,624,068	02 Capital Cost	- Movable E	Equip 0	0
04 Employee Benefits	2	2,474	4,223,389	05 Administrativ	e and Gene	eral 1,897	14,732,223
06 Maintenance and Re	06 Maintenance and Repairs 0			07 Operation of	Plant	1,238	4,026,825
08/09 Laundry / Housekeeping 2,182 1,349,004			1,349,004	10/11 Dietary ar	nd Cafeteria	2,919	809,965
13 Nursing Administration 2,100 977,478			977,478	14 Central Servi	ce and Sup	ply 2,090	273,330
15 Pharmancy	15 Pharmancy 2,804 430,276			16 Medical Reco	0	0	
17 Social Services	17 Social Services 0			18 Other General Service Cost 0			0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230167 MCLAREN	- GREATER LAN	ISING					Nonprofit - Other	
401 W GREENLAWN	I AVE		9/30/2012 3	66 Days Au	dited		General Short Terr	n
LANSING, MI 48910							CR Beds 316 F	POS Beds 0
INGHAM							Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	56.1%	
Balance S	heet		Income	e Statement Le			Length of Stay	4.3
Current Assets	51,997,714	Total	Charges	855,064,	085		Average Wages	32.64
Fixed Assets	111,952,021	Conti	act Allowance	574,416,	615	67.2%	Medicare Part A	25.2%
Other Assets	95,769,265	Oper	ating Revenue	280,647,	470	32.8%	Medicare Part B	8.3%
Total Assets	259,719,000	259,719,000 Operating Expense			,674	101.4%	Current Ratio	1.2
Current Liabilities	44,348,000	Oper	ating Margin	-3,809,	204	-1.4%	Days to Collect	42.8
Long Term Liabilities	Long Term Liabilities 167,117,000 Other Income				611	2.8%	Avg Payment Day	s 49.0
Total Equity	Total Equity 48,254,000 Other Expense			-7,571,593 -2.7% Depre			Depreciation Rate	4.8%
Total Liab. and Equity	otal Liab. and Equity 259,719,000 Net Profit or Loss			11,627,0	000	4.1%	Return on Equity	24.1%
Selected Revenue Departments						Rev	enue Ranking -	796
Line	Line Descripti	on		Rank		Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	е	753	52,	,319,336	76,998,018	0.679489
31 Intensive	Care Unit			1,146	7,	,374,980	12,580,261	0.586234
50 Operating	Room			549	27,	151,278	89,961,655	0.301809
52 Labor Ro	om and Delivery R	oom		634	6	,072,661	8,678,096	0.699769
91 Emergen	cy Department			1,083	10	,643,294	46,276,127	0.229995
General Service Co	st by Line Ra	ınk	Expense	General Se	ervice	Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs	600	11,599,537	02 Capital C	Cost - N	Movable E	equip 906	7,517,644
04 Employee Benefits		395	37,150,225	05 Administ	rative a	and Gene	ral 836	38,108,375
06 Maintenance and Re	epairs	0	0	07 Operation	n of Pl	ant	658	7,124,756
08/09 Laundry / Housekeeping 778 4,133,450			4,133,450	10/11 Dietar	ry and	Cafeteria	1,130	2,472,848
13 Nursing Administrati	13 Nursing Administration 1,316 1,715,898			14 Central S	Service	and Sup	ply 0	0
15 Pharmancy	15 Pharmancy 1,046 2,941,938			16 Medical Records			292	4,965,328
17 Social Services	17 Social Services 369 2,276,907			18 Other General Service Cost 0			0	
19 Non Physician Anes	thetists	0	0	20-23 Educa	ation P	rograms	429	6,986,587

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Sample Hospital reports from the Halmanac.com website.

230105 MCLAREN	- NORTHERN M	ICHIG	AN				Nonprofit	- Other	
416 CONNABLE AVE	<u> </u>		9/30/2012 2	74 Days Red	opene	d	General S	hort Ter	m
PETOSKEY, MI 4977	0						CR Beds	129 F	POS Beds 0
EMMET							Key F	Perform	nanace Ind.
NATIONAL GOVERN	MENT SERVICE	S					Occupano	cy Rate	47.7%
Balance S	heet		Income	e Statement			Length of	Stay	3.7
Current Assets	52,718,712	Total	Charges	356,619,	132		Average \	Wages	26.43
Fixed Assets	76,476,887	Conti	act Allowance	223,542,	661	62.7%	Medicare	Part A	24.8%
Other Assets	17,202,383	Oper	ating Revenue	133,076,	471	37.3%	Medicare	Part B	13.5%
Total Assets	146,397,982	Oper	ating Expense	133,474,	,594	100.3%	Current R	atio	2.9
Current Liabilities	18,451,396	Oper	ating Margin	-398,	123	-0.3%	Days to C	Collect	53.4
Long Term Liabilities	34,567,957	Othe	r Income	19,456,	280	14.6%	Avg Payn	nent Day	/s 32.5
Total Equity	93,378,629	Othe	r Expense	1,130,	253	0.8%	Depreciat	tion Rate	7.2%
Total Liab. and Equity	Liab. and Equity 146,397,982 Net Profit or Loss 17,927,904			904	13.5%	Return or	Equity	19.2%	
Selected Revenue Departments						Rev	enue Rar	king -	1,271
Line	Line Descripti	on		Rank		Cost	CI	harges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	е	2,795	10,4	440,525	12,	192,305	0.856321
31 Intensive	Care Unit			1,518	5,	210,187	8,6	628,571	0.603830
50 Operating	Room			984	17,8	386,818	50,2	209,960	0.356240
52 Labor Ro	om and Delivery R	oom		2,289		437,804		739,246	0.592230
91 Emergen	cy Department			2,215	4,	730,730	17,	543,621	0.269655
General Service Co	st by Line Ra	ank	Expense	General Se	ervice	Cost by	/ Line	Rank	Expense
01 Capital Cost - Buildir	ngs 2	2,130	2,989,359	02 Capital C	Cost - M	lovable E	quip	907	7,516,346
04 Employee Benefits	•	1,621	9,109,422	05 Administ	rative a	ind Gene	ral	1,579	19,191,696
06 Maintenance and Re	epairs	499	4,028,050	07 Operation	n of Pla	ant		2,237	1,830,235
08/09 Laundry / Housek	08/09 Laundry / Housekeeping 2,001 1,530,287			10/11 Dietar	ry and (	Cafeteria		2,531	1,006,494
13 Nursing Administration 1,134 1,976,575			1,976,575	14 Central S	Service	and Sup	ply	0	0
15 Pharmancy	15 Pharmancy 457 6,236,798			16 Medical Records				885	2,510,183
17 Social Services	17 Social Services 2,012 188,438			18 Other General Service Cost 0			0		
19 Non Physician Anes	thetists	0	0	20-23 Educa	ation P	rograms		0	0

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Sample Hospital reports from the Halmanac.com website.

230041 MCLAREN	BAY REGION						Nonprofit - Other	
1900 COLUMBUS AV	/E		9/30/2012 3	66 Days Au	dited		General Short Terr	m
BAY CITY, MI 48708							CR Beds 324 F	POS Beds 0
BAY							Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S					Occupancy Rate	50.8%
Balance S	heet		Income	e Statement			Length of Stay	4.4
Current Assets	51,283,457	Total	Charges	762,058	3,714		Average Wages	31.30
Fixed Assets	92,723,098	Conti	act Allowance	517,760	),229	67.9%	Medicare Part A	26.9%
Other Assets	167,279,523	Oper	ating Revenue	244,298	3,485	32.1%	Medicare Part B	8.3%
Total Assets	311,286,078	Oper	ating Expense	258,290	),600	105.7%	Current Ratio	1.6
Current Liabilities	32,007,656	Oper	ating Margin	-13,992	2,115	-5.7%	Days to Collect	86.2
Long Term Liabilities	107,570,600	Othe	r Income	31,341	,239	12.8%	Avg Payment Day	s 27.7
Total Equity	otal Equity 171,707,822 Other Expense			-5,062,982 -2.		-2.1%	Depreciation Rate	5.0%
Total Liab. and Equity	al Liab. and Equity 311,286,078 Net Profit or Loss			22,412	,106	9.2%	Return on Equity	13.1%
Selected Revenue Departments			S			Rev	enue Ranking -	941
Line	Line Descripti	on		Rank		Cost	Charges	Ratio
30 Adults and	d Pediatrics - Gene	eral Car	е	1,005	41	1,325,341	95,827,645	0.431247
31 Intensive	Care Unit			716 11,854,997		32,249,525	0.367602	
50 Operating	Room			922	18	3,687,972	57,164,247	0.326917
52 Labor Ro	om and Delivery R	oom		1,344	2	2,411,604	3,758,788	0.641591
91 Emergend	cy Department			1,001	1′	1,582,554	52,877,988	0.219043
General Service Co	st by Line Ra	ınk	Expense	General S	ervic	e Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs 1	,271	5,829,148	02 Capital	Cost -	Movable E	Equip 1,167	5,942,747
04 Employee Benefits		501	31,045,470	05 Adminis	trative	and Gene	ral 1,463	21,199,293
06 Maintenance and Re	epairs	840	2,181,645	07 Operation	on of P	Plant	0	0
08/09 Laundry / Housekeeping 795 4,046,313			4,046,313	10/11 Dietary and Cafeteria			1,530	1,864,558
13 Nursing Administration 880 2,538,521			14 Central	Servic	e and Sup	ply 1,289	751,433	
15 Pharmancy	5 Pharmancy 0 0			16 Medical Records			1,776	1,243,924
17 Social Services	17 Social Services 483 1,774,270			18 Other General Service Cost			ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Educ	cation	Programs	956	976,140

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Sample Hospital reports from the Halmanac.com website.

232020 MCLAREN	232020 MCLAREN BAY SPECIAL CARE HOSPITAL							
3250 E MIDLAND RI	D, SUITE 1		9/30/2012 3	66 Days Settled		General Long	Terr	m
BAY CITY, MI 48706						CR Beds 31	ı	POS Beds 0
BAY						Key Perfo	orm	nanace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Ra	ate	76.1%
Balance S	Sheet		Income	Statement		Length of Stay	/	25.6
Current Assets	2,820,417	Total	Charges	22,638,739		Average Wage	es	27.42
Fixed Assets	1,415,427	Cont	ract Allowance	14,856,354	65.6%	Medicare Part	Α	0.0%
Other Assets	15,072,771	Oper	ating Revenue	7,782,385	34.4%	Medicare Part	В	0.0%
Total Assets	19,308,615	Oper	ating Expense	7,616,837	97.9%	Current Ratio		1.8
Current Liabilities	1,555,382	Oper	ating Margin	165,548	2.1%	Days to Collec	ct	363.4
Long Term Liabilities	n Liabilities 0 Other Income			2,458,768	31.6%	Avg Payment	Day	/s 38.3
Total Equity	ty 17,753,233 Other Expense			-27,520	-0.4%	Depreciation F	e -6.2%	
Total Liab. and Equity	19,308,615	19,308,615 Net Profit or Loss		2,651,836	34.1%	Return on Equ	uity	14.9%
Selected	Selected Revenue Departments				Rev	enue Rankin	g -	5,408
Line	Line Descripti	on		Rank	Cost	Charg	jes	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	3,873	5,448,352	12,973,0	)55	0.419974
31 Intensive	Care Unit			0 0			0	0.000000
50 Operating	Room			4,968	9,760	9,8	389	0.986955
52 Labor Ro	om and Delivery R	oom		0	0		0	0.000000
91 Emergen	cy Department			4,732	4,295	4,9	905	0.875637
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Ran	k	Expense
01 Capital Cost - Buildi	ngs t	5,788	97,872	02 Capital Cost	- Movable E	Equip 4,6	68	228,456
04 Employee Benefits	4	1,389	1,074,343	05 Administrativ	e and Gene	eral 5,8	368	689,338
06 Maintenance and Re	epairs	,560	539,592	07 Operation of	Plant		0	0
08/09 Laundry / Housekeeping 4,116 359,874			359,874	10/11 Dietary ar	nd Cafeteria	4,2	249	400,808
13 Nursing Administration 0 0			0	14 Central Servi	ice and Sup	ply	0	0
15 Pharmancy	15 Pharmancy 0 0			16 Medical Records			339	14,363
17 Social Services		0	0	18 Other General Service Cost			0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs		0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230141 MCLAREN	FLINT						Govern	ment - Fed	eral
401 S BALLENGER I	HIGHWAY		9/30/2012 3	866 Days R	eopene	ed	Genera	ıl Short Terr	n
FLINT, MI 48532							CR Bed	ds 256 F	POS Beds 0
GENESEE							Ke	y Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S		Occupancy Rate					77.8%
Balance S	Sheet		Income	Statemen	Statement Length of Stay				4.2
Current Assets	103,435,135	Total	Charges	1,290,57	6,783		Averag	je Wages	31.52
Fixed Assets	191,895,247	Contr	act Allowance	899,26	5,410	69.7%	Medica	are Part A	29.7%
Other Assets	156,654,726 Operating Revenue				1,373	30.3%	Medica	are Part B	7.4%
Total Assets	451,985,108	Opera	ating Expense	387,03	8,653	98.9%	Curren	t Ratio	1.6
Current Liabilities	65,039,885	Opera	ating Margin	4,27	2,720	1.1%	Days to	o Collect	301.9
Long Term Liabilities	328,799,223	Othe	Income	29,22	3,000	7.5%	Avg Pa	ayment Day	s 33.0
Total Equity	Fotal Equity 58,146,000 Other Expense			-6,344,280 -1.6%		Depre	ciation Rate	5.2%	
Total Liab. and Equity	Total Liab. and Equity 451,985,108 Net Profit or Loss			39,840	0,000	10.2%	Return	on Equity	68.5%
Selected	Revenue Depar	tments	3			Rev	enue R	anking -	502
Line	Line Descripti	on		Rank		Cost		Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	e	524	67	,074,745	10	00,792,843	0.665471
31 Intensive	Care Unit			801	10	,784,775	2	23,161,340	0.465637
50 Operating	Room			265	42,	,395,729	14	0,493,948	0.301762
52 Labor Ro	om and Delivery R	oom		2,208		552,578		5,261,222	0.105028
91 Emergen	cy Department			404	21	,229,731	10	05,023,436	0.202143
General Service Co	st by Line Ra	ank	Expense	General S	Service	Cost by	/ Line	Rank	Expense
01 Capital Cost - Buildir	ngs	460	14,004,154	02 Capital	Cost - N	Movable E	quip	437	12,599,251
04 Employee Benefits		422	35,561,690	05 Adminis	strative	and Gene	ral	847	37,722,880
06 Maintenance and Re	06 Maintenance and Repairs 0 0			07 Operati	on of PI	ant		390	10,110,905
			5,296,267	10/11 Dietary and Cafeteria 76			769	3,210,635	
			4,100,290	14 Central		-	ply	0	0
15 Pharmancy	15 Pharmancy 0 0			16 Medical Records 51			51	11,102,534	
17 Social Services		0	0	18 Other C			ost	472	281,689
19 Non Physician Anes	thetists	0	0	20-23 Edu	cation F	Programs		384	8,189,179

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Sample Hospital reports from the Halmanac.com website.

230193 MCLAREN	LAPEER REGIO	N				Nonprofit - Other	
1375 N MAIN ST			9/30/2012 3	66 Days Reop	ened	General Short Terr	m
LAPEER, MI 48446						CR Beds 163 F	POS Beds 0
LAPEER						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	38.5%
Balance S	Sheet		Income	Statement		Length of Stay	4.0
Current Assets	25,330,426	Total	Charges	363,901,76	69	Average Wages	25.52
Fixed Assets	25,666,573	Cont	ract Allowance	266,644,97	75 73.3%	Medicare Part A	22.9%
Other Assets	32,846,000	Oper	ating Revenue	97,256,79	<del></del>	Medicare Part B	7.3%
Total Assets	83,842,999	Oper	ating Expense	98,438,98	37 101.2%	Current Ratio	2.3
Current Liabilities	11,112,993	Oper	ating Margin	-1,182,19	93 -1.2%	Days to Collect	343.9
Long Term Liabilities	60,702,117	Othe	r Income	6,015,00	00 6.2%	Avg Payment Day	s 37.7
Total Equity	12,027,889	Othe	r Expense	5,214,00	0 5.4%	Depreciation Rate	8.6%
Total Liab. and Equity	83,842,999	Net F	Profit or Loss	(381,193	3) -0.4%	Return on Equity	-3.2%
Selected	S		Rev	enue Ranking -	1,981		
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	1,878	20,172,952	30,729,373	0.656471
31 Intensive	Care Unit			1,844	3,809,908	4,866,804	0.782836
50 Operating	Room			1,590	10,768,296	35,686,403	0.301748
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			1,718	6,609,617	44,846,717	0.147382
General Service Co	st by Line Ra	ınk	Expense	General Serv	vice Cost b	y Line Rank	Expense
01 Capital Cost - Buildin	ngs ´	,530	4,726,661	02 Capital Cos	st - Movable E	Equip 1,986	2,577,483
04 Employee Benefits	•	,513	10,122,306	05 Administrat	tive and Gene	eral 1,987	13,412,251
06 Maintenance and Re	epairs	0	0	07 Operation of	of Plant	1,327	3,698,037
08/09 Laundry / Housel	keeping 2	2,235	1,303,808	10/11 Dietary	and Cafeteria	1,582	1,804,712
13 Nursing Administrati	on 2	2,347	847,668	14 Central Sei	rvice and Sup	ply 0	0
15 Pharmancy	Pharmancy 0 0					1,021	2,241,694
17 Social Services		806	982,815	18 Other General Service Cost 0			0
19 Non Physician Anes	thetists	0	0	20-23 Education	on Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230227 MCLAREN	МАСОМВ						Nonprofit - Church	
1000 HARRINGTON	BLVD		9/30/2012 3	66 Days Aud	dited		General Short Ter	m
MOUNT CLEMENS, I	VII 48043						CR Beds 255	POS Beds 0
МАСОМВ							Key Perform	anace Ind.
NATIONAL GOVERN	MENT SERVICE	S					Occupancy Rate	56.5%
Balance S	heet		Income	Statement			Length of Stay	4.2
Current Assets	29,456,659	Total	Charges	705,391,	727		Average Wages	30.68
Fixed Assets	124,414,906	Conti	act Allowance	449,194,	586	63.7%	Medicare Part A	26.3%
Other Assets	153,847,532	Oper	ating Revenue	256,197,	141	36.3%	Medicare Part B	6.4%
Total Assets	307,719,097	Oper	ating Expense	249,037,	138	97.2%	Current Ratio	0.8
Current Liabilities	35,228,374	Oper	ating Margin	7,160,	003	2.8%	Days to Collect	23.9
Long Term Liabilities	180,080,382	Othe	r Income	20,968,	436	8.2%	Avg Payment Day	s 36.4
Total Equity	92,410,341	Othe	r Expense		0	0.0%	Depreciation Rate	1.9%
Total Liab. and Equity	307,719,097	Net F	Profit or Loss	28,128,4	439	11.0%	Return on Equity	30.4%
Selected	Revenue Depar	tments	5			Rev	enue Ranking -	905
Line	Line Descripti	on		Rank		Cost	Charges	Ratio
30 Adults and	d Pediatrics - Gene	eral Car	е	944	43	,515,489	61,649,210	0.705856
31 Intensive	Care Unit			877	9	,875,496	17,037,200	0.579643
50 Operating	Room			539	27	,418,501	111,269,727	0.246415
52 Labor Ro	om and Delivery R	oom		961	4	,017,329	6,132,047	0.655137
91 Emergend	cy Department			659	15	5,693,753	32,695,955	0.479991
General Service Co	st by Line Ra	ınk	Expense	General Se	ervice	Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs	450	14,218,038	02 Capital C	cost - I	Movable E	quip 5,535	12,598
04 Employee Benefits	1	,075	15,583,833	05 Administr	rative	and Gene	ral 1,160	27,444,438
06 Maintenance and Re	pairs	168	9,696,412	07 Operation	n of P	lant	2,534	1,434,190
08/09 Laundry / Housek	eeping	738	4,291,120	10/11 Dietar	y and	Cafeteria	912	2,868,527
13 Nursing Administration	on	825	2,690,815	14 Central S	Service	e and Sup	ply 644	1,898,812
15 Pharmancy		950	3,223,860	16 Medical Records 676			676	3,053,502
17 Social Services	1	,524	353,660	18 Other General Service Cost 0			0	
19 Non Physician Anes	thetists	0	0	20-23 Educa	ation F	Programs	352	9,061,531

All Providers

Sample Hospital reports from the Halmanac.com website.

230207 MCLAREN	OAKLAND					Nonprofit - Other	
50 NORTH PERRY			9/30/2012 3	66 Days Reo	pened	General Short Te	erm
PONTIAC, MI 48342						CR Beds 134	POS Beds 0
OAKLAND						Key Perfor	manace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	45.7%
Balance S	Sheet		Income	Statement		Length of Stay	4.9
Current Assets	35,091,168	Total	Charges	315,140,1	196	Average Wages	25.57
Fixed Assets	33,385,904	Cont	ract Allowance	184,286,3	386 58.5%	6 Medicare Part A	24.4%
Other Assets	27,195,576	Oper	ating Revenue	130,853,8	310 41.5%	6 Medicare Part B	10.9%
Total Assets	95,672,648	Oper	ating Expense	132,592,4	465 101.3%	6 Current Ratio	1.3
Current Liabilities	26,813,442	Oper	ating Margin	-1,738,6	 655 -1.3%	Days to Collect	10.1
Long Term Liabilities	56,480,656	Othe	r Income	6,122,4	141 4.7%	6 Avg Payment Da	ays 43.9
Total Equity	12,378,550	Othe	r Expense	-4,475,5	596 -3.4%	6 Depreciation Ra	te 3.3%
Total Liab. and Equity	95,672,648	Net F	Profit or Loss	8,859,3	6.8%	6 Return on Equity	71.6%
Selected	S		Re	venue Ranking -	1,637		
Line	Line Descripti	on		Rank	Cos	t Charges	S Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	2,134	16,638,704	4 26,280,74	7 0.633114
31 Intensive	Care Unit			1,789	4,027,127	7,499,099	9 0.537015
50 Operating	Room			1,597	10,694,704	37,249,543	3 0.287110
52 Labor Ro	om and Delivery R	oom		0	(	0	0.000000
91 Emergen	cy Department			1,098	10,511,86	7 40,300,90	1 0.260835
General Service Co	st by Line Ra	ınk	Expense	General Se	rvice Cost I	by Line Rank	Expense
01 Capital Cost - Buildin	ngs 1	,402	5,221,672	02 Capital Co	ost - Movable	Equip 2,622	1,442,971
04 Employee Benefits	1	,263	12,518,701	05 Administr	ative and Ger	neral 1,623	18,457,423
06 Maintenance and Re	epairs	0	0	07 Operation	of Plant	977	5,021,071
08/09 Laundry / Housel	keeping 1	,932	1,611,885	10/11 Dietary	y and Cafeter	ia 1,474	1,943,339
13 Nursing Administrati	on 2	2,744	665,907	14 Central S	ervice and Su	ipply 1,246	803,681
15 Pharmancy	1	,567	1,684,315	16 Medical Records 576			3,365,550
17 Social Services		0	0	18 Other General Service Cost 0			0
19 Non Physician Anes	thetists	0	0	20-23 Educa	tion Program	s 42°	7,140,930

All Providers

Sample Hospital reports from the Halmanac.com website.

230093 MECOSTA	COUNTY MEDIC		Government - Cou	nty			
605 OAK STREET			6/30/2012 3	66 Days Settled	l	General Short Terr	m
BIG RAPIDS, MI 493	07					CR Beds 33	POS Beds 0
MECOSTA						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	51.9%
Balance S	Sheet		Income	Statement		Length of Stay	5.6
Current Assets	13,703,748	Total	Charges	97,969,540	1	Average Wages	25.13
Fixed Assets	21,311,428	Cont	ract Allowance	42,925,861	43.8%	Medicare Part A	10.4%
Other Assets	7,744,375	Oper	ating Revenue	55,043,679	56.2%	Medicare Part B	7.3%
Total Assets	42,759,551	Oper	ating Expense	53,567,686	97.3%	Current Ratio	2.2
Current Liabilities	6,287,494	Oper	ating Margin	1,475,993	2.7%	Days to Collect	34.9
Long Term Liabilities	3,247,266	Othe	r Income	1,854,542	3.4%	Avg Payment Day	s 35.2
Total Equity	33,224,791	Othe	r Expense	17,836	0.0%	Depreciation Rate	5.0%
Total Liab. and Equity	42,759,551	Net F	Profit or Loss	3,312,699	6.0%	Return on Equity	10.0%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	2,700
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	3,793	5,723,791	4,042,916	1.415758
31 Intensive	Care Unit			2,901	1,073,746	1,092,569	0.982772
50 Operating	Room			2,414	5,333,706	17,849,446	0.298816
52 Labor Ro	om and Delivery R	oom		2,005	827,048	1,617,396	0.511345
91 Emergen	cy Department			2,450	3,954,616	13,072,100	0.302523
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs	0	0	02 Capital Cost	- Movable E	Equip 1,665	3,554,148
04 Employee Benefits	2	2,000	6,437,320	05 Administrativ	e and Gene	ral 3,084	5,915,614
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,276	1,759,909
08/09 Laundry / Housel	keeping 3	3,097	702,159	10/11 Dietary a	nd Cafeteria	2,664	927,114
13 Nursing Administrati	on 2	2,948	584,311	14 Central Serv	ice and Sup	ply 0	0
15 Pharmancy		0	0	16 Medical Records 2,392			786,915
17 Social Services	•	,255	501,634	18 Other Gener	al Service C	ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230121 MEMORIAL	. HEALTHCARE					Nonprofit - Other	
826 WEST KING ST	REET		12/31/2012	366 Days Reop	ened	General Short Terr	m
OWOSSO, MI 48867						CR Beds 99	POS Beds 0
SHIAWASSEE						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	27.5%
Balance S	Sheet		Income	Statement		Length of Stay	3.8
Current Assets	24,606,057	Total	Charges	330,020,574		Average Wages	24.59
Fixed Assets	39,987,823	Conti	act Allowance	240,635,484	72.9%	Medicare Part A	10.3%
Other Assets	88,684,867	Oper	ating Revenue	89,385,090	27.1%	Medicare Part B	8.7%
Total Assets	153,278,747	Oper	ating Expense	87,119,286	97.5%	Current Ratio	1.5
Current Liabilities	15,972,027	Oper	ating Margin	2,265,804	2.5%	Days to Collect	270.8
Long Term Liabilities	10,651,590	Othe	r Income	7,872,780	8.8%	Avg Payment Day	s 23.4
Total Equity	126,655,130	Othe	r Expense	0	0.0%	Depreciation Rate	4.8%
Total Liab. and Equity	153,278,747	Net F	Profit or Loss	10,138,584	11.3%	Return on Equity	8.0%
Selected	Revenue Depar	tments	S		Rev	enue Ranking -	2,086
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	е	3,139	8,379,103	10,397,153	0.805904
31 Intensive	Care Unit			2,468	1,968,935	3,359,574	0.586067
50 Operating	Room			2,698	4,218,271	26,664,289	0.158199
52 Labor Ro	om and Delivery R	oom		1,436	2,100,998	3,168,313	0.663128
91 Emergend	cy Department			2,211	4,744,876	28,414,196	0.166990
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildir	ngs 2	2,647	2,109,059	02 Capital Cost	- Movable E	Equip 1,292	5,244,302
04 Employee Benefits	2	2,242	5,228,120	05 Administrativ	e and Gene	eral 2,313	10,224,329
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	1,443	3,375,768
08/09 Laundry / Housek	keeping 2	2,159	1,375,120	10/11 Dietary ar	nd Cafeteria	2,322	1,153,831
13 Nursing Administrati	on 1	,577	1,404,824	14 Central Servi	ice and Sup	ply 1,064	998,032
15 Pharmancy		272	9,373,606	16 Medical Records 1,172			2,000,245
17 Social Services	1	,697	287,474	18 Other Genera	al Service C	cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230110 MEMORIAL	MEDICAL CEN		Nonprofit - Other				
1 N ATKINSON DRI\	/E		9/30/2012 3	66 Days Reope	ned	General Short Terr	m
LUDINGTON, MI 494	31					CR Beds 60	POS Beds 0
MASON						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	35.3%
Balance S	Sheet		Income	Statement		Length of Stay	4.5
Current Assets	11,256,261	Total	Charges	159,803,295		Average Wages	24.86
Fixed Assets	24,422,006	Conti	ract Allowance	101,296,457	63.4%	Medicare Part A	11.8%
Other Assets	35,969,687	Oper	ating Revenue	58,506,838	36.6%	Medicare Part B	12.8%
Total Assets	71,647,954	Oper	ating Expense	57,388,072	98.1%	Current Ratio	1.7
Current Liabilities	6,649,548	Oper	ating Margin	1,118,766	1.9%	Days to Collect	53.6
Long Term Liabilities	33,000,013	Othe	r Income	3,612,183	6.2%	Avg Payment Day	rs 17.7
Total Equity	31,998,393	Othe	r Expense	3,144,105	5.4%	Depreciation Rate	5.0%
Total Liab. and Equity	71,647,954	Net F	Profit or Loss	1,586,844	2.7%	Return on Equity	5.0%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	2,625
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	·e	3,686	6,072,803	5,697,614	1.065850
31 Intensive	Care Unit			2,770	1,357,651	1,513,196	0.897208
50 Operating	Room			2,602	4,620,797	34,693,540	0.133189
52 Labor Ro	om and Delivery R	oom		2,128	665,436	1,024,294	0.649653
91 Emergen	cy Department			2,475	3,900,143	12,933,331	0.301558
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 3	3,869	938,253	02 Capital Cost	- Movable E	Equip 2,325	1,889,933
04 Employee Benefits	•	,804	7,619,536	05 Administrativ	e and Gene	eral 2,862	6,878,948
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,495	1,483,615
08/09 Laundry / Housel	keeping 2	2,955	774,760	10/11 Dietary and Cafeteria 2,56			983,674
13 Nursing Administrati	on 4	1,044	240,491	14 Central Serv	ice and Sup	ply 0	0
15 Pharmancy		0	0	16 Medical Records 2,6			673,239
17 Social Services		0	0	18 Other Gener	al Service C	cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230066 MERCY HE	ALTH PARTNER		Nonprofit - Church	1				
1700 CLINTON STR	EET		6/30/2012 3	66 Days Red	opene	ed	General Short Ter	m
MUSKEGON, MI 494	42						CR Beds 157	POS Beds 0
MUSKEGON							Key Perforn	nanace Ind.
NATIONAL GOVERN	IMENT SERVICE	S					Occupancy Rate	45.7%
Balance S	Sheet		Income	Statement			Length of Stay	3.7
Current Assets	75,863,576	Total	Charges	384,047,	979		Average Wages	26.88
Fixed Assets	34,433,587	Cont	ract Allowance	213,502,	052	55.6%	Medicare Part A	9.8%
Other Assets	11,654,858	Oper	ating Revenue	170,545,	927	44.4%	Medicare Part B	5.3%
Total Assets	121,952,021	Oper	ating Expense	163,419,	,588	95.8%	Current Ratio	1.6
Current Liabilities	46,818,642	Oper	ating Margin	7,126,	339	4.2%	Days to Collect	104.3
Long Term Liabilities	96,066,515	Othe	r Income	10,191,	726	6.0%	Avg Payment Day	ys 94.7
Total Equity	-20,933,136	Othe	r Expense	256,	677	0.2%	Depreciation Rate	e 4.9%
Total Liab. and Equity	121,952,021	121,952,021 Net Profit or Loss		17,061,	388	10.0%	Return on Equity	-81.5%
Selected	Revenue Depar	tment	s			Rev	enue Ranking -	1,316
Line	Line Descripti	on		Rank		Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	·e	2,063	17	,661,542	13,125,428	1.345597
31 Intensive	Care Unit			1,579	4	,917,661	5,592,703	0.879300
50 Operating	Room			818	20,	,293,012	80,208,440	0.253003
52 Labor Ro	om and Delivery R	oom		459	7	,652,092	13,285,874	0.575957
91 Emergen	cy Department			933	12	,374,274	44,724,568	0.276677
General Service Co	st by Line Ra	nk	Expense	General Se	ervice	Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs ´	,565	4,594,487	02 Capital C	Cost - N	Movable E	Equip 1,678	3,506,351
04 Employee Benefits	2	1,551	941,251	05 Administ	rative	and Gene	ral 1,507	20,388,890
06 Maintenance and Re	epairs	0	0	07 Operatio	n of Pl	ant	784	6,059,367
08/09 Laundry / Housel	keeping	854	3,822,302	10/11 Dietai	ry and	Cafeteria	1,508	1,886,622
13 Nursing Administrati	on	626	3,324,899	14 Central S	Service	and Sup	ply 1,127	927,865
15 Pharmancy	•	1,782	1,332,125	16 Medical Records			1,126	2,078,406
17 Social Services		544	1,581,150	18 Other General Service Cost			ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Educa	ation F	Programs	928	1,084,150

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Sample Hospital reports from the Halmanac.com website.

231320 MERCY HE		Nonprofit - Church	ı				
72 SOUTH STATE S	TREET		6/30/2012 3	66 Days Reope	ned	General Short Ter	m
SHELBY, MI 49455						CR Beds 24	POS Beds 0
OCEANA						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	12.3%
Balance S	Sheet		Income	Statement		Length of Stay	3.0
Current Assets	13,105,904	Total	Charges	34,697,204		Average Wages	
Fixed Assets	1,305,509	Conti	ract Allowance	10,127,297	29.2%	Medicare Part A	0.0%
Other Assets	3,507,966	Oper	ating Revenue	24,569,907	70.8%	Medicare Part B	6.5%
Total Assets	17,919,379	Oper	ating Expense	22,826,390	92.9%	Current Ratio	2.3
Current Liabilities	5,666,247	Oper	ating Margin	1,743,517	7.1%	Days to Collect	111.3
Long Term Liabilities	129,975	Othe	r Income	2,151,306	8.8%	Avg Payment Day	s 82.5
Total Equity	12,123,157	Othe	r Expense	58,033	0.2%	Depreciation Rate	10.1%
Total Liab. and Equity	17,919,379	Net F	Profit or Loss	3,836,790	15.6%	Return on Equity	31.6%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	3,781
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	5,064	2,728,068	654,896	4.165651
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			4,064	813,371	2,334,732	0.348379
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			3,601	1,909,602	5,890,609	0.324177
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs 5	,306	266,024	02 Capital Cost	- Movable E	Equip 3,631	594,943
04 Employee Benefits	Ę	5,597	180,793	05 Administrativ	e and Gene	eral 3,486	4,516,595
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	3,660	670,577
08/09 Laundry / Housel	08/09 Laundry / Housekeeping 5,396 151,070			10/11 Dietary ar	nd Cafeteria	5,200	219,014
13 Nursing Administrati	on 3	3,964	261,564	14 Central Serv	ice and Sup	ply 2,653	134,144
15 Pharmancy	3	3,169	243,292	16 Medical Records 3			283,827
17 Social Services		0	0	18 Other Gener	al Service C	cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230004 MERCY HE	0004 MERCY HEALTH PARTNERS, MERCY CAMPUS							
1500 E SHERMAN E	OULEVARD		6/30/2012 3	366 Days Reopened General Short Term				
MUSKEGON, MI 494	44					CR Beds 135 F	POS Beds 0	
MUSKEGON						Key Perform	anace Ind.	
NATIONAL GOVERN	IMENT SERVICI	ES				Occupancy Rate	64.4%	
Balance S	Sheet		Income	Statement		Length of Stay	4.0	
Current Assets	119,066,632	Total	Charges	469,977,955	5	Average Wages	32.01	
Fixed Assets	48,475,553	Cont	ract Allowance	258,565,432	2 55.0%	Medicare Part A	21.4%	
Other Assets	39,123,233	Oper	ating Revenue	211,412,523	45.0%	Medicare Part B	8.7%	
Total Assets	206,665,418	Oper	ating Expense	296,287,720	140.1%	Current Ratio	2.8	
Current Liabilities	42,008,654	Oper	ating Margin	-84,875,197	- 7 -40.1%	Days to Collect	83.0	
Long Term Liabilities	44,753,248	Othe	r Income	138,207,950	65.4%	Avg Payment Day	s 42.8	
Total Equity	119,903,516	Othe	r Expense	49,721,523	23.5%	Depreciation Rate	4.6%	
Total Liab. and Equity	206,665,418	Net F	Profit or Loss	3,611,230	1.7%	Return on Equity	3.0%	
Selected	Selected Revenue Departments				Rev	enue Ranking -	1,103	
Line	Line Descript	ion		Rank	Cost	Charges	Ratio	
30 Adults an	d Pediatrics - Gen	eral Ca	re	1,469	27,733,485	20,301,743	1.366064	
31 Intensive	Care Unit			831	10,417,236	13,719,037	0.759327	
50 Operating	Room			1,060	16,680,135	64,913,625	0.256959	
52 Labor Ro	om and Delivery R	Room		0	0	0	0.000000	
91 Emergen	cy Department			850	13,294,876	45,597,295	0.291572	
General Service Co	st by Line R	ank	Expense	General Serv	ice Cost by	y Line Rank	Expense	
01 Capital Cost - Buildi	ngs	2,285	2,687,511	02 Capital Cost	- Movable E	Equip 1,065	6,469,915	
04 Employee Benefits		3,667	1,783,425	05 Administrativ	ve and Gene	eral 717	43,113,393	
06 Maintenance and Ro	epairs	501	4,013,341	07 Operation of	Plant	1,508	3,229,986	
08/09 Laundry / Housekeeping 1,052 3,225,779			3,225,779	10/11 Dietary and Cafeteria 1,892			1,507,790	
,	13 Nursing Administration 1,116 2,002,429			14 Central Serv	ice and Sup	ply 922	1,210,868	
•	ion	,						
•		1,062	2,888,812	16 Medical Rec	cords	845	2,601,403	
13 Nursing Administrat			2,888,812 1,792,222	<ul><li>16 Medical Red</li><li>18 Other General</li></ul>			2,601,403 0	

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

230081 MERCY HO	SPITAL - CADIL	LAC				Nonprofit - Church	
400 HOBART ST			6/30/2012 3	66 Days Settled		General Short Terr	m
CADILLAC, MI 49601						CR Beds 76 F	POS Beds 0
WEXFORD						Key Perform	anace Ind.
TRAVELERS (NEW '	YORK)					Occupancy Rate	41.1%
Balance S	Sheet		Income	Statement		Length of Stay	3.3
Current Assets	37,277,109	Total	Charges	162,605,489		Average Wages	23.45
Fixed Assets	30,507,679	Cont	ract Allowance	98,640,007	60.7%	Medicare Part A	21.0%
Other Assets	15,933,581	Oper	ating Revenue	63,965,482	39.3%	Medicare Part B	9.0%
Total Assets	83,718,369	Oper	ating Expense	63,963,727	100.0%	Current Ratio	3.8
Current Liabilities	9,824,792	Oper	ating Margin	1,755	0.0%	Days to Collect	36.4
Long Term Liabilities	21,446,166	Othe	r Income	1,068,879	1.7%	Avg Payment Day	s 33.1
Total Equity	52,447,411	Othe	r Expense	0	0.0%	Depreciation Rate	4.0%
Total Liab. and Equity	83,718,369	Net F	Profit or Loss	1,070,634	1.7%	Return on Equity	2.0%
Selected	Selected Revenue Departments				Rev	enue Ranking -	2,516
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	·e	2,845	10,101,679	12,996,513	0.777261
31 Intensive	Care Unit			2,689	1,501,220	2,358,041	0.636639
50 Operating	Room			1,873	8,335,459	23,208,530	0.359155
52 Labor Ro	om and Delivery R	oom		1,674	1,447,240	1,242,189	1.165072
91 Emergen	cy Department			2,714	3,306,277	14,873,899	0.222287
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 3	3,401	1,276,097	02 Capital Cost	- Movable E	Equip 2,443	1,687,225
04 Employee Benefits	2	2,539	3,995,141	05 Administrativ	e and Gene	eral 2,098	12,311,742
06 Maintenance and Re	epairs 2	2,074	92,677	07 Operation of	Plant	2,024	2,125,242
08/09 Laundry / Housel	keeping 2	2,699	922,898	10/11 Dietary ar	nd Cafeteria	3,512	589,269
13 Nursing Administrati	on 2	2,956	580,905	14 Central Serv	ice and Sup	ply 1,957	320,170
15 Pharmancy	•	,773	1,346,400	16 Medical Records 2,0			1,052,611
17 Social Services	,	2,377	102,696	18 Other Gener	al Service C	Cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230058 MERCY HO		Nonprofit - Other					
1100 E MICHIGAN A	VE		6/30/2012 3	66 Days Settled		General Short Terr	m
GRAYLING, MI 4973	8					CR Beds 52	POS Beds 0
CRAWFORD						Key Perform	anace Ind.
TRAVELERS (NEW)	YORK)					Occupancy Rate	42.9%
Balance S	Sheet		Income	Statement		Length of Stay	2.9
Current Assets	16,888,934	Total	Charges	183,397,881		Average Wages	27.15
Fixed Assets	18,289,775	Conti	ract Allowance	95,732,433	52.2%	Medicare Part A	13.0%
Other Assets	5,495,110	Oper	ating Revenue	87,665,448	47.8%	Medicare Part B	6.4%
Total Assets	40,673,819	Oper	ating Expense	70,505,872	80.4%	Current Ratio	1.3
Current Liabilities	12,562,648	Oper	ating Margin	17,159,576	- 19.6%	Days to Collect	142.9
Long Term Liabilities	25,930,319	Othe	r Income	-1,461,329	-1.7%	Avg Payment Day	s 38.7
Total Equity	4,429,948	Othe	r Expense	0	0.0%	Depreciation Rate	5.1%
Total Liab. and Equity	42,922,915	Net F	Profit or Loss	15,698,247	17.9%	Return on Equity	354.4%
Selected	Selected Revenue Departments				Rev	enue Ranking -	2,107
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	·e	3,555	6,521,692	8,081,893	0.806951
31 Intensive	Care Unit			2,773	1,349,395	1,960,810	0.688182
50 Operating	Room			2,595	4,641,023	15,486,493	0.299682
52 Labor Ro	om and Delivery R	oom		1,853	1,058,733	873,653	1.211846
91 Emergen	cy Department			2,289	4,474,253	16,416,280	0.272550
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildir	ngs 3	3,369	1,303,130	02 Capital Cost	- Movable E	Equip 2,576	1,494,391
04 Employee Benefits	2	2,356	4,696,193	05 Administrativ	e and Gene	ral 2,266	10,656,785
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,614	1,339,271
08/09 Laundry / Housel	keeping 3	3,004	749,755	10/11 Dietary ar	nd Cafeteria	3,925	477,054
13 Nursing Administrati	on 1	,706	1,280,413	14 Central Serv	ice and Sup	ply 2,421	181,699
15 Pharmancy	1	,385	2,060,061	16 Medical Records 2,405			780,060
17 Social Services	2	2,724	55,309	18 Other Gener	al Service C	ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230099 MERCY ME	MORIAL HOSPI	TAL S	YSTEM			Nonp	rofit - Other	
718 N MACOMB ST			6/30/2012 3	66 Days Reo	pened	Gene	ral Short Terr	n
MONROE, MI 48162						CR B	eds 160 F	POS Beds 0
MONROE						K	ey Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occu	pancy Rate	58.9%
Balance S	heet		Income	Statement		Leng	th of Stay	4.1
Current Assets	48,135,614	Total	Charges	388,764,5	522	Avera	age Wages	29.24
Fixed Assets	70,359,769	Conti	act Allowance	233,386,0	082 60.0	% Medi	care Part A	16.7%
Other Assets	85,441,681	Oper	ating Revenue	155,378,4	140 40.0	% Medi	care Part B	4.1%
Total Assets	203,937,064	Oper	ating Expense	161,141,0	71 103.7	% Curre	ent Ratio	0.8
Current Liabilities	61,257,667	Oper	ating Margin	-5,762,6	31 -3.7	% Days	to Collect	237.7
Long Term Liabilities	51,419,658	Othe	r Income	11,066,9	970 7.1	% Avg I	Payment Day	s 23.7
Total Equity	91,259,739	Othe	r Expense	-701,2	255 -0.5	% Depr	eciation Rate	5.1%
Total Liab. and Equity	203,937,064	Net F	Profit or Loss	6,005,5	94 3.9	% Retu	rn on Equity	6.6%
Selected	Revenue Depar	tment	S		R	evenue	Ranking -	1,441
Line	Line Descripti	on		Rank	Co	st	Charges	Ratio
30 Adults and	d Pediatrics - Gene	eral Cai	е	1,447	28,166,7	31	43,129,030	0.653081
31 Intensive	Care Unit			1,457	5,552,8	19	7,908,796	0.702107
50 Operating	Room			1,143	15,628,3	40	36,114,659	0.432742
52 Labor Ro	om and Delivery R	oom		1,079	3,458,2	89	5,163,464	0.669761
91 Emergen	cy Department			1,085	10,637,9	43	45,396,891	0.234332
General Service Co	st by Line Ra	nk	Expense	General Se	rvice Cos	by Line	Rank	Expense
01 Capital Cost - Buildin	ngs ´	1,117	6,720,627	02 Capital Co	ost - Movab	le Equip	3,337	771,248
04 Employee Benefits		956	17,696,726	05 Administra	ative and G	eneral	1,161	27,438,063
06 Maintenance and Re	epairs	0	0	07 Operation	of Plant		986	4,988,356
08/09 Laundry / Housek	keeping '	,605	2,053,852	10/11 Dietary	and Cafete	eria	1,316	2,173,660
13 Nursing Administrati	on	946	2,396,410	14 Central Se	ervice and S	Supply	1,122	931,160
15 Pharmancy	5 Pharmancy 358 7,545,045				5 16 Medical Records 604			3,258,429
17 Social Services	Social Services 0				neral Servic	e Cost	0	0
19 Non Physician Anes	thetists	0	0	20-23 Educa	tion Prograi	ms	0	0

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Sample Hospital reports from the Halmanac.com website.

230236 METRO HE	ALTH HOSPITA	L					Nonprofit - Othe	ər	
5900 BYRON CENTE	ER AVENUE, SW	I	6/30/2012 3	866 Days Su	bmitte	ed	General Short	Гerm	
WYOMING, MI 49519	9						CR Beds 192	POS Be	eds 0
KENT							Key Perfo	rmanace	Ind.
NATIONAL GOVERN	IMENT SERVICE	S					Occupancy Ra	te	71.6%
Balance S	Sheet		Income	Statement			Length of Stay		5.7
Current Assets	88,469,301	Total	Charges	615,324	,359		Average Wage	s	29.21
Fixed Assets	223,511,591	Conti	ract Allowance	348,344	,151	56.6%	Medicare Part	A	12.4%
Other Assets	53,421,917	Oper	ating Revenue	266,980	,208	43.4%	Medicare Part	В	5.4%
Total Assets	365,402,809	Oper	ating Expense	275,009	,750	103.0%	Current Ratio		2.3
Current Liabilities	37,967,698	Oper	ating Margin	-8,029	,542	-3.0%	Days to Collec	t	169.4
Long Term Liabilities						6.4%	Avg Payment [	Days	39.1
Total Equity	81,769,972	Othe	r Expense	1,723	,606	0.6%	Depreciation R	ate	5.1%
Total Liab. and Equity	Total Liab. and Equity 365,402,809 Net Profit or Loss				769	2.7%	Return on Equ	ity	8.9%
Selected	Revenue Depar	tment	s			Rev	enue Ranking	ı <b>-</b>	865
Line	Line Descripti	on		Rank		Cost	Charg	es Ra	tio
30 Adults an	d Pediatrics - Gene	eral Cai	re	776	51	1,280,248	52,686,2	25 0.973	314
31 Intensive	Care Unit			1,309	6	5,393,510	9,829,4	77 0.650	443
50 Operating	Room			676	23	3,377,834	87,582,0	46 0.2669	925
52 Labor Ro	om and Delivery R	oom		1,108	(	3,310,692	6,591,7	35 0.502	249
91 Emergen	cy Department			1,120	10	0,276,348	68,021,0	64 0.151	076
General Service Co	st by Line Ra	ank	Expense	General S	ervic	e Cost by	/ Line Rani	c Ex	pense
01 Capital Cost - Buildin	ngs	416	15,089,524	02 Capital 0	Cost -	Movable E	Equip 4	67 1	2,084,974
04 Employee Benefits		878	19,238,815	05 Administ	trative	and Gene	ral 8	50 3	7,688,356
06 Maintenance and Re	epairs	0	0	07 Operation	n of F	Plant	1	94 1	4,842,940
08/09 Laundry / Housekeeping 1,221 2,812,352				10/11 Dietary and Cafeteria 1,30			09	2,186,324	
3 Nursing Administration 1,114 2,007,254				14 Central Service and Supply 432			32	2,756,217	
15 Pharmancy	5 Pharmancy 878 3,534,73					16 Medical Records 1,591			1,420,744
17 Social Services	Social Services 1,366 430,					Service C	ost	0	0
19 Non Physician Anes	thetists	0	0	20-23 Educ	ation	Programs	5	18	5,191,293

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

230180 MIDMICHIG	AN MEDICAL C	ENTE	R-CLARE			Nonprofit - Other	
703 N MCEWAN ST			6/30/2012 3	666 Days Reope	ned	General Short Terr	m
CLARE, MI 48617						CR Beds 49	POS Beds 0
CLARE						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	26.1%
Balance S	Sheet		Income	Statement		Length of Stay	2.8
Current Assets	9,797,649	Total	Charges	101,609,828		Average Wages	26.71
Fixed Assets	12,870,349	Cont	act Allowance	60,744,081	59.8%	Medicare Part A	14.4%
Other Assets	16,680,921	Oper	ating Revenue	40,865,747	40.2%	Medicare Part B	8.3%
Total Assets	39,348,919	Oper	ating Expense	44,915,839	109.9%	Current Ratio	2.0
Current Liabilities	4,823,004	Oper	ating Margin	-4,050,092	- -9.9%	Days to Collect	83.3
Long Term Liabilities	11,338,417	Othe	r Income	1,989,702	4.9%	Avg Payment Day	rs 21.4
Total Equity	23,187,498	Othe	r Expense	0	0.0%	Depreciation Rate	5.7%
Total Liab. and Equity	39,348,919	Net F	Profit or Loss	(2,060,390)	-5.0%	Return on Equity	-8.9%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	3,073
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	3,606	6,312,516	4,389,752	1.438012
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			2,578	4,684,442	10,734,112	0.436407
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			3,289	2,326,045	7,607,861	0.305742
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 4	1,564	557,549	02 Capital Cost	- Movable E	Equip 2,808	1,230,864
04 Employee Benefits	3	3,781	1,647,672	05 Administrativ	e and Gene	eral 2,934	6,521,002
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	3,000	1,012,850
08/09 Laundry / Housel	keeping 3	3,471	541,698	10/11 Dietary ar	nd Cafeteria	4,692	311,440
13 Nursing Administrati	on 2	2,608	721,629	14 Central Servi	ice and Sup	ply 0	0
15 Pharmancy	5 Pharmancy 0				0 16 Medical Records 2,011		
17 Social Services	Social Services 2,362 106,42				al Service C	Cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

231325 MIDMICHIG	AN MEDICAL C	ENTE	R-GLADWIN			Nonprofit - Other	
515 QUARTER STRI	EET		6/30/2012 3	66 Days Reope	ned	General Short Ter	m
GLADWIN, MI 48624						CR Beds 25	POS Beds 0
GLADWIN						Key Perform	nanace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	20.1%
Balance S	Sheet		Income	Statement		Length of Stay	2.9
Current Assets	6,200,834	Total	Charges	52,520,817		Average Wages	27.88
Fixed Assets	6,653,574	Conti	ract Allowance	28,910,161	55.0%	Medicare Part A	0.0%
Other Assets	30,965,877	Oper	ating Revenue	23,610,656	45.0%	Medicare Part B	16.6%
Total Assets	43,820,285	Oper	ating Expense	24,681,428	104.5%	Current Ratio	2.9
Current Liabilities	2,159,702	Oper	ating Margin	-1,070,772	-4.5%	Days to Collect	255.0
Long Term Liabilities	11,452,992	Othe	r Income	2,786,882	11.8%	Avg Payment Day	rs 18.7
Total Equity	30,207,591	Othe	r Expense	0	0.0%	Depreciation Rate	6.0%
Total Liab. and Equity	43,820,285	Net F	Profit or Loss	1,716,110	7.3%	Return on Equity	5.7%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	3,838
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	5,076	2,709,199	1,614,761	1.677771
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			4,096	771,510	799,592	0.964880
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			2,940	2,888,526	6,183,672	0.467121
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildii	ngs 4	1,748	488,748	02 Capital Cost	- Movable E	Equip 3,501	659,842
04 Employee Benefits	3	3,536	1,927,430	05 Administrativ	e and Gene	eral 4,298	2,863,612
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	3,503	738,340
08/09 Laundry / Housel	keeping 4	1,099	363,334	10/11 Dietary ar	nd Cafeteria	2,410	1,089,500
13 Nursing Administrati	3 Nursing Administration 4,169 217,867				ice and Sup	ply 0	0
15 Pharmancy	5 Pharmancy 0				16 Medical Records 2,234		
17 Social Services	Social Services 2,092 168,4				al Service C	Cost 0	0
19 Non Physician Anes	thetists	263	173,383	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230030 MIDMICHIG	AN MEDICAL C	ENTE	R-GRATIOT			Nonprofit - Other	
300 E WARWICK DR	₹		6/30/2012 3	66 Days Settled	I	General Short Terr	m
ALMA, MI 48801						CR Beds 114 F	POS Beds 0
GRATIOT						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	34.7%
Balance S	Sheet		Income	Statement		Length of Stay	4.0
Current Assets	24,770,342	Total	Charges	223,003,108	i .	Average Wages	27.41
Fixed Assets	63,344,396	Conti	ract Allowance	120,699,893	54.1%	Medicare Part A	13.3%
Other Assets	42,837,025	Oper	ating Revenue	102,303,215	45.9%	Medicare Part B	8.6%
Total Assets	130,951,763	Oper	ating Expense	113,141,782	110.6%	Current Ratio	2.3
Current Liabilities	10,784,313	Oper	ating Margin	-10,838,567	- -10.6%	Days to Collect	72.5
Long Term Liabilities	45,751,469	Othe	r Income	19,800,807	19.4%	Avg Payment Day	s 24.3
Total Equity	74,415,981	Othe	r Expense	0	0.0%	Depreciation Rate	5.7%
Total Liab. and Equity	130,951,763	Net F	Profit or Loss	8,962,240	8.8%	Return on Equity	12.0%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	1,930
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	2,739	10,768,361	9,602,937	1.121361
31 Intensive	Care Unit			2,044	3,131,241	3,224,042	0.971216
50 Operating	Room			2,373	5,554,825	20,027,320	0.277362
52 Labor Ro	om and Delivery R	oom		2,142	647,311	550,256	1.176382
91 Emergen	cy Department			2,339	4,292,993	12,367,118	0.347130
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs ´	,773	3,896,423	02 Capital Cost	- Movable E	quip 1,767	3,213,791
04 Employee Benefits	4	1,711	801,296	05 Administrativ	e and Gene	eral 2,120	12,099,642
06 Maintenance and Re	epairs	,445	672,863	07 Operation of	Plant	1,893	2,371,543
08/09 Laundry / Housel	keeping 2	2,146	1,384,799	10/11 Dietary a	nd Cafeteria	1,829	1,570,283
13 Nursing Administrati	on ´	1,100	2,038,737	14 Central Serv	ice and Sup	ply 0	0
15 Pharmancy	5 Pharmancy 0				0 16 Medical Records 362		
17 Social Services	Social Services 0				al Service C	Cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

All Providers

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Sample Hospital reports from the Halmanac.com website.

230222 MIDMICHIG	AN MEDICAL C	ENTE	R-MIDLAND			Nonprofit - Other	
4000 WELLNESS DF	RIVE		6/30/2012 3	666 Days Red	pened	General Short Ter	m
MIDLAND, MI 48670						CR Beds 219	POS Beds 0
MIDLAND						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	ES				Occupancy Rate	45.2%
Balance S	Sheet		Income	Statement		Length of Stay	3.5
Current Assets	62,971,526	Total	Charges	627,083,	509	Average Wages	24.08
Fixed Assets	223,757,314	Cont	ract Allowance	339,229,	678 54.1%	Medicare Part A	19.5%
Other Assets	250,646,916	Oper	ating Revenue	287,853,	831 45.9%	Medicare Part B	7.4%
Total Assets	537,375,756	Oper	ating Expense	315,646,	923 109.7%	Current Ratio	2.0
Current Liabilities	31,909,904	Oper	ating Margin	-27,793,	092 -9.7%	Days to Collect	51.8
Long Term Liabilities	174,406,165	Othe	r Income	34,662,	698 12.0%	Avg Payment Day	rs 32.2
Total Equity	331,059,687	Othe	r Expense		0 0.0%	Depreciation Rate	6.9%
Total Liab. and Equity	537,375,756	Net F	Profit or Loss	6,869,6	<u> </u>	Return on Equity	2.1%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	774
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	1,394	29,570,034	26,425,530	1.118995
31 Intensive	Care Unit			1,125	7,497,772	10,929,872	0.685989
50 Operating	Room			400	33,336,281	89,249,597	0.373517
52 Labor Ro	om and Delivery R	oom		1,024	3,753,034	, ,	0.559230
91 Emergen	cy Department			1,572	7,410,842	18,890,113	0.392313
General Service Co	st by Line Ra	ank	Expense	General Se	ervice Cost b	y Line Rank	Expense
01 Capital Cost - Buildin	ngs	684	10,531,844	02 Capital C	ost - Movable E	Equip 266	16,493,187
04 Employee Benefits	4	4,267	1,164,205	05 Administr	ative and Gene	eral 516	54,470,614
06 Maintenance and Re	epairs	541	3,679,781	07 Operation	n of Plant	1,056	4,655,305
08/09 Laundry / Housel	keeping	653	4,573,391	10/11 Dietar	y and Cafeteria	1,321	2,165,552
	3 Nursing Administration 1,032 2,204,131			14 Central Service and Supply		oply 0	0
13 Nursing Administrati	on						
<ul><li>13 Nursing Administrati</li><li>15 Pharmancy</li></ul>	on	568	5,184,822	16 Medical F	Records	611	3,235,668
_		568 1,721	5,184,822 278,160	18 Other Ge	Records eneral Service C ation Programs		3,235,668 0 2,321,685

All Providers

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Sample Hospital reports from the Halmanac.com website.

231308 MUNISING	MEMORIAL HO	SPITA	L			Nonprofit -	Other	
1500 SAND POINT F	RD		3/31/2012 3	66 Days Settled		General S	hort Ter	m
MUNISING, MI 49862	2					CR Beds 1	11 F	POS Beds 0
ALGER						Key P	Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupano	y Rate	15.7%
Balance S	Sheet		Income	Statement		Length of	Stay	3.6
Current Assets	2,630,773	Total	Charges	12,459,342		Average V	Vages	23.38
Fixed Assets	10,858,456	Cont	ract Allowance	3,495,919	28.1%	Medicare	Part A	0.0%
Other Assets	1,972,057	Oper	ating Revenue	8,963,423	71.9%	Medicare	Part B	16.9%
Total Assets	15,461,286	Oper	ating Expense	10,226,276	114.1%	Current R	atio	2.3
Current Liabilities	1,122,015	Oper	ating Margin	-1,262,853	-14.1%	Days to C	ollect	145.9
Long Term Liabilities	14,580,683	Othe	r Income	653,302	7.3%	Avg Paym	nent Day	rs 11.6
Total Equity	-241,412	Othe	r Expense	352,140	3.9%	Depreciat	ion Rate	6.3%
Total Liab. and Equity	15,461,286	Net F	Profit or Loss	(961,691)	-10.7%	Return on	Equity	398.4%
Selected	Revenue Depar	tment	S		Rev	enue Ran	king -	5,290
Line	Line Descripti	on		Rank	Cost	Cł	narges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	5,831	1,421,603	2	135,535	3.264038
31 Intensive	Care Unit			0	0		0	0.000000
50 Operating	Room			4,428	402,064	6	61,484	0.607821
52 Labor Ro	om and Delivery R	oom		0	0		0	0.000000
91 Emergen	cy Department			3,922	1,458,227	1,1	163,725	1.253068
General Service Co	st by Line Ra	ınk	Expense	General Service	ce Cost by	/ Line I	Rank	Expense
01 Capital Cost - Buildin	ngs	0	0	02 Capital Cost	- Movable E	quip	2,579	1,490,380
04 Employee Benefits	Ę	5,797	56,237	05 Administrative	e and Gene	ral	5,537	1,203,022
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant		4,182	476,703
08/09 Laundry / Housel	keeping 5	5,462	139,912	10/11 Dietary an	d Cafeteria		5,822	95,219
13 Nursing Administrati	on 4	1,464	163,891	14 Central Servi	ce and Sup	ply	0	0
15 Pharmancy	5 Pharmancy 0				16 Medical Records 5,664			54,237
17 Social Services		0	18 Other Genera	al Service C	ost	0	0	
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs		0	0

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Sample Hospital reports from the Halmanac.com website.

230097 MUNSON M	IEDICAL CENTE	R				Nonprofit - Other	
1105 SIXTH STREET	Г		6/30/2012 3	666 Days Reop	ened	General Short Ter	m
TRAVERSE CITY, MI	49684					CR Beds 333	POS Beds 0
GRAND TRAVERSE						Key Perform	anace Ind.
NATIONAL GOVERN	MENT SERVICE	S				Occupancy Rate	75.6%
Balance S	heet		Income	Statement		Length of Stay	4.2
Current Assets	163,062,640	Total	Charges	1,146,581,89	96	Average Wages	25.06
Fixed Assets	242,760,775	Contr	act Allowance	686,440,47	70 59.9%	Medicare Part A	23.0%
Other Assets	185,916,801	Opera	ating Revenue	460,141,42	<del></del>	Medicare Part B	8.0%
Total Assets	591,740,216	Opera	ating Expense	451,400,98	33 98.1%	Current Ratio	3.4
Current Liabilities	47,897,545	Opera	ating Margin	8,740,44	<del></del>	Days to Collect	70.7
Long Term Liabilities	266,816,627	Othe	r Income	18,243,68	32 4.0%	Avg Payment Day	rs 23.5
Total Equity	277,026,044	Othe	r Expense	1,157,37	75 0.3%	Depreciation Rate	6.2%
Total Liab. and Equity	591,740,216	Net F	Profit or Loss	25,826,75	5.6%	Return on Equity	9.3%
Selected	Revenue Depar	tments	S		Rev	enue Ranking -	372
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults and	d Pediatrics - Gene	eral Car	re	284	90,822,915	186,170,424	0.487848
31 Intensive	Care Unit			932	9,360,997	19,664,072	0.476046
50 Operating	Room			581	26,039,465	108,033,384	0.241032
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergend	cy Department			761	14,218,967	61,243,081	0.232173
General Service Co	st by Line Ra	nk	Expense	General Ser	vice Cost b	y Line Rank	Expense
01 Capital Cost - Buildin	ngs	465	13,874,643	02 Capital Co	st - Movable E	Equip 238	17,302,441
04 Employee Benefits		238	51,340,755	05 Administra	tive and Gene	eral 679	44,670,537
06 Maintenance and Re	epairs	251	7,549,143	07 Operation	of Plant	0	0
08/09 Laundry / Housek	keeping	761	4,193,776	10/11 Dietary	and Cafeteria	686	3,415,780
13 Nursing Administration	on ´	1,893	1,130,910	14 Central Se	rvice and Sup	ply 0	0
15 Pharmancy	5 Pharmancy 0 0				O 16 Medical Records 415		
17 Social Services	7 Social Services 677 1,229,41				eral Service C	Cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Educati	on Programs	873	1,410,690

All Providers

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Sample Hospital reports from the Halmanac.com website.

230174 NORTH OT	0174 NORTH OTTAWA COMMUNITY HOSPITAL					Nonprofit - Other	
1309 SHELDON RD			6/30/2012 3	66 Days Reope	ned	General Short Ter	m
GRAND HAVEN, MI	49417					CR Beds 74	POS Beds 0
OTTAWA						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	21.3%
Balance S	Sheet		Income	Statement		Length of Stay	3.6
Current Assets	13,591,369	Total	Charges	131,949,733	;	Average Wages	25.07
Fixed Assets	24,913,604	Conti	act Allowance	74,861,556	56.7%	Medicare Part A	5.7%
Other Assets	12,943,417	Oper	ating Revenue	57,088,177	43.3%	Medicare Part B	4.1%
Total Assets	51,448,390	Oper	ating Expense	63,218,638	110.7%	Current Ratio	1.6
Current Liabilities	8,325,879	Oper	ating Margin	-6,130,461	- -10.7%	Days to Collect	53.0
Long Term Liabilities	22,762,660	Othe	r Income	5,588,193	9.8%	Avg Payment Day	rs 40.4
Total Equity	20,359,851	Othe	r Expense	8,227,497	14.4%	Depreciation Rate	3.7%
Total Liab. and Equity	51,448,390	Net F	Profit or Loss	(8,769,765)	- -15.4%	Return on Equity	-43.1%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	2,656
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	3,971	5,149,038	3,277,845	1.570861
31 Intensive	Care Unit			2,715	1,450,867	1,778,134	0.815949
50 Operating	Room			2,528	4,885,706	23,450,909	0.208338
52 Labor Ro	om and Delivery R	oom		2,197	563,255	625,148	0.900995
91 Emergen	cy Department			2,565	3,683,021	10,063,155	0.365991
General Service Co	st by Line Ra	nk	Expense	General Servi	ce Cost b	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 3	3,941	890,022	02 Capital Cost	- Movable E	Equip 2,236	2,074,243
04 Employee Benefits	•	,988	6,484,549	05 Administrativ	e and Gene	eral 3,003	6,246,395
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,574	1,389,217
08/09 Laundry / Housel	keeping 2	2,743	899,261	10/11 Dietary a	nd Cafeteria	3,025	757,854
13 Nursing Administrati	on 3	3,493	399,645	14 Central Serv	rice and Sup	ply 1,534	553,954
15 Pharmancy	5 Pharmancy 0				ords	2,022	1,034,214
17 Social Services	Social Services 2,018 187,09°				al Service C	Cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

231318 NORTHSTA	AR HEALTH SYS	TEM				Nonprofit - Other	
1400 W ICE LAKE R	OAD		12/31/2012	366 Days Settle	d	General Short Terr	m
IRON RIVER, MI 499	35					CR Beds 22	POS Beds 0
IRON						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	41.5%
Balance S	Sheet		Income	Statement		Length of Stay	4.5
Current Assets	10,711,872	Total	Charges	63,014,784		Average Wages	27.56
Fixed Assets	20,178,013	Conti	ract Allowance	28,200,521	44.8%	Medicare Part A	0.0%
Other Assets	4,857,255	Oper	ating Revenue	34,814,263	55.2%	Medicare Part B	17.3%
Total Assets	35,747,140	Oper	ating Expense	38,592,358	110.9%	Current Ratio	1.7
Current Liabilities	6,375,287	Oper	ating Margin	-3,778,095	- -10.9%	Days to Collect	152.5
Long Term Liabilities	21,820,000	Othe	r Income	3,038,045	8.7%	Avg Payment Day	s 55.9
Total Equity	7,551,853	Othe	r Expense	0	0.0%	Depreciation Rate	4.1%
Total Liab. and Equity	35,747,140	Net F	Profit or Loss	(740,050)	-2.1%	Return on Equity	-9.8%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	3,302
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	3,327	7,431,006	5,080,847	1.462553
31 Intensive	Care Unit			3,123	551,734	178,070	3.098411
50 Operating	Room			3,411	1,943,051	2,065,912	0.940529
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			2,670	3,406,155	2,952,099	1.153808
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildir	ngs 2	2,608	2,159,160	02 Capital Cost	- Movable E	Equip 3,567	617,343
04 Employee Benefits	2	2,477	4,214,727	05 Administrativ	e and Gene	eral 3,991	3,404,085
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,337	1,670,067
08/09 Laundry / Housel	keeping 2	2,683	938,411	10/11 Dietary ar	nd Cafeteria	3,700	534,486
13 Nursing Administrati	3 Nursing Administration 3,844 292,484				4 14 Central Service and Supply 2,209		
15 Pharmancy	5 Pharmancy 1,180 2,533,93				0 16 Medical Records 2,856		
17 Social Services	Social Services 2,023 185,5				al Service C	Cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

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Sample Hospital reports from the Halmanac.com website.

230301 OAKLAND	REGIONAL HOS	SPITA	L			Proprietary - Corpo	oration
22401 FOSTER WIN	ITER DRIVE		12/31/2012	366 Days Settl	ed	General Short Ter	m
SOUTHFIELD, MI 48	3075					CR Beds 30	POS Beds 0
OAKLAND						Key Perform	anace Ind.
NATIONAL GOVER	NMENT SERVICE	ES				Occupancy Rate	19.2%
Balance \$	Sheet		Income	Statement		Length of Stay	5.4
Current Assets	urrent Assets 9,651,554 Total Charges					Average Wages	26.56
Fixed Assets	6,975,361	Cont	ract Allowance	75,457,86	2 71.1%	Medicare Part A	6.3%
Other Assets	0	Ope	rating Revenue	30,724,86	<del>-</del> 6 28.9%	Medicare Part B	9.6%
Total Assets	16,626,915	Opei	rating Expense	28,084,05	0 91.4%	Current Ratio	1.3
Current Liabilities	7,396,824	Ope	rating Margin	2,640,81	<del>-</del> 6 8.6%	Days to Collect	436.7
Long Term Liabilities 7,460,303 Other Income				192,62	0 0.6%	Avg Payment Day	s 30.4
Total Equity 1,769,788 Other Expense				143,33	1 0.5%	Depreciation Rate	9.4%
Total Liab. and Equity	Total Liab. and Equity 16,626,915 Net Profit or Loss				<del>-</del> 5 8.8%	Return on Equity	152.0%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	3,465
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults ar	nd Pediatrics - Gene	eral Ca	re	4,772	3,244,832	2,060,175	1.575027
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	g Room			2,060	7,254,406	64,272,071	0.112870
52 Labor Ro	oom and Delivery R	oom		0	0	0	0.000000
91 Emerger	ncy Department			0	0	0	0.000000
General Service Co	ost by Line Ra	ank	Expense	General Serv	rice Cost by	y Line Rank	Expense
01 Capital Cost - Build	ings 2	2,915	1,763,018	02 Capital Cos	t - Movable E	Equip 2,331	1,872,038
04 Employee Benefits	;	3,553	1,907,429	05 Administrati	ive and Gene	eral 3,986	3,414,081
06 Maintenance and R	epairs	0	0	07 Operation o	of Plant	3,220	891,770
08/09 Laundry / House	08/09 Laundry / Housekeeping 3,285 610,96				10/11 Dietary and Cafeteria 2,6		
13 Nursing Administrat	3 Nursing Administration 4,254 200,65				14 Central Service and Supply		C
15 Pharmancy	5 Pharmancy 2,142 908,66				6 16 Medical Records 4,368		
17 Social Services		0	0	18 Other Gene	eral Service C	Cost 0	C
19 Non Physician Anes	sthetists	0	0	20-23 Education	on Programs	0	0

All Providers

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

230217 OAKLAWN	HOSPITAL					Nonprofit - Other	
200 N MADISON			6/30/2012 3	66 Days Settl	ed	General Short Ter	m
MARSHALL, MI 4906	88					CR Beds 66	POS Beds 0
CALHOUN						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	43.9%
Balance S	Sheet		Income	Statement		Length of Stay	2.8
Current Assets	63,782,547	Total	Charges	307,160,5	76	Average Wages	31.59
Fixed Assets	104,177,438	Conti	ract Allowance	207,321,5	18 67.5%	Medicare Part A	10.5%
Other Assets	13,969,873	Oper	ating Revenue	99,839,0	58 32.5%	Medicare Part B	5.8%
Total Assets	181,929,858	Oper	ating Expense	102,324,4	33 102.5%	Current Ratio	3.6
Current Liabilities	17,672,561	Oper	ating Margin	-2,485,3	75 -2.5%	Days to Collect	124.8
Long Term Liabilities	91,802,753	Othe	r Income	7,088,3	81 7.1%	Avg Payment Day	rs 40.9
Total Equity	72,454,544	Othe	r Expense	6,751,8	27 6.8%	Depreciation Rate	4.2%
Total Liab. and Equity	181,929,858	Net F	Profit or Loss	(2,148,82	1) -2.2%	Return on Equity	-3.0%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	1,958
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	e	1,941	19,403,196	27,448,373	0.706898
31 Intensive	Care Unit			1,956	3,383,880	4,687,910	0.721831
50 Operating	Room			1,547	11,065,936	49,793,292	0.222237
52 Labor Ro	om and Delivery R	oom		1,829	1,110,987	5,009,390	0.221781
91 Emergen	cy Department			2,372	4,180,030	19,657,185	0.212646
General Service Co	st by Line Ra	ınk	Expense	General Ser	vice Cost b	y Line Rank	Expense
01 Capital Cost - Buildir	ngs ´	,222	6,136,113	02 Capital Co	st - Movable I	Equip 1,962	2,645,191
04 Employee Benefits	•	,259	12,553,794	05 Administra	ative and Gene	eral 2,173	11,544,973
06 Maintenance and Re	epairs	0	0	07 Operation	of Plant	1,724	2,695,404
08/09 Laundry / Housel	keeping 2	2,009	1,524,688	10/11 Dietary	and Cafeteria	2,334	1,142,924
13 Nursing Administrati	on ´	,294	1,753,380	14 Central Se	ervice and Sup	oply 0	0
15 Pharmancy	5 Pharmancy 1,590 1,637,414				ecords	1,824	1,189,465
17 Social Services	7 Social Services 661 1,259,49				neral Service (	Cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Educat	ion Programs	0	0

All Providers

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Sample Hospital reports from the Halmanac.com website.

230142 OAKWOOD	AL			Nonprofit - Other			
33155 ANNAPOLIS A	AVE		12/31/2012	366 Days Reop	ened	General Short Terr	m
WAYNE, MI 48184						CR Beds 168	POS Beds 0
WAYNE						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	52.9%
Balance S	heet		Income	Statement		Length of Stay	4.2
Current Assets	11,138,681	Total	Charges	476,358,675	5	Average Wages	27.71
Fixed Assets	26,310,497	Cont	ract Allowance	331,541,670	69.6%	Medicare Part A	24.0%
Other Assets	0	Oper	ating Revenue	144,817,005	5 30.4%	Medicare Part B	5.1%
Total Assets	37,449,178	Oper	ating Expense	137,265,94	5 94.8%	Current Ratio	5.5
Current Liabilities	2,013,123	ating Margin	7,551,060	5.2%	Days to Collect	347.9	
Long Term Liabilities	0	Othe	r Income	713,484	4 0.5%	Avg Payment Day	rs 5.4
Total Equity	35,436,055	Othe	r Expense	-1,003,723	-0.7%	Depreciation Rate	7.0%
Total Liab. and Equity	37,449,178	Net F	Profit or Loss	9,268,267	6.4%	Return on Equity	26.2%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	1,516
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults and	d Pediatrics - Gene	eral Ca	re	1,425	28,833,562	49,420,051	0.583439
31 Intensive	Care Unit			1,200	6,966,679	16,067,037	0.433601
50 Operating	Room			1,855	8,513,194	53,983,428	0.157700
52 Labor Ro	om and Delivery R	oom		659	5,879,085	12,864,377	0.457005
91 Emergend	cy Department			537	17,889,189	108,154,367	0.165404
General Service Co	st by Line Ra	nk	Expense	General Serv	ice Cost b	y Line Rank	Expense
01 Capital Cost - Buildir	ngs ´	,983	3,350,025	02 Capital Cost	t - Movable E	Equip 1,552	3,965,933
04 Employee Benefits	•	,227	13,069,370	05 Administrati	ve and Gene	eral 1,559	19,527,067
06 Maintenance and Re	epairs 2	2,078	88,885	07 Operation of	f Plant	1,207	4,152,307
08/09 Laundry / Housek	keeping	1,713	1,879,006	10/11 Dietary a	ind Cafeteria	1,401	2,048,079
13 Nursing Administration	3 Nursing Administration 480 4,132,209			14 Central Serv	ice and Sup	ply 1,775	404,324
15 Pharmancy	5 Pharmancy 1,329 2,171,083			33 16 Medical Records 1,9			1,119,590
17 Social Services	7 Social Services 1,681 292,4			03 18 Other General Service Cost 0			0
19 Non Physician Anes	thetists	0	0	20-23 Educatio	n Programs	689	2,791,154

All Providers

Sample Hospital reports from the Halmanac.com website.

230270 OAKWOOD	L			Nonprofit - Other			
10000 TELEGRAPH	ROAD		12/31/2012	366 Days Auc	dited	General Short Terr	m
TAYLOR, MI 48180						CR Beds 86	POS Beds 0
WAYNE						Key Perform	anace Ind.
NATIONAL GOVERN	MENT SERVICE	S				Occupancy Rate	67.3%
Balance S	heet		Income	Statement		Length of Stay	4.4
Current Assets	7,182,712	Total	Charges	429,319,9	30	Average Wages	26.21
Fixed Assets	44,438,224	Contr	act Allowance	305,611,02	27 71.2%	Medicare Part A	20.6%
Other Assets	0	Opera	ating Revenue	123,708,90	03 28.8%	Medicare Part B	3.9%
Total Assets	51,620,936	Opera	ating Expense	133,671,3	66 108.1%	Current Ratio	3.7
Current Liabilities	oilities 1,952,351 Operating Margin				<del></del>	Days to Collect	348.3
Long Term Liabilities	480,787	Othe	Income	1,561,40	00 1.3%	Avg Payment Day	rs 5.3
Total Equity	49,187,798	Othe	Expense	-4,689,43	30 -3.8%	Depreciation Rate	8.8%
Total Liab. and Equity	51,620,936	Net F	Profit or Loss	(3,711,63	3) -3.0%	Return on Equity	-7.5%
Selected	Revenue Depar	tments	5		Rev	enue Ranking -	1,707
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults and	d Pediatrics - Gene	eral Car	e	1,911	19,690,925	36,157,444	0.544588
31 Intensive	Care Unit			1,413	5,808,184	16,968,217	0.342298
50 Operating	Room			1,527	11,287,025	51,195,846	0.220468
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergend	cy Department			1,273	9,125,505	72,738,524	0.125456
General Service Co	st by Line Ra	ınk	Expense	General Ser	vice Cost b	y Line Rank	Expense
01 Capital Cost - Buildin	ngs ´	,824	3,733,775	02 Capital Co	st - Movable E	Equip 1,327	5,040,164
04 Employee Benefits	•	,290	12,234,290	05 Administra	tive and Gene	eral 1,616	18,549,995
06 Maintenance and Re	epairs	,930	204,718	07 Operation	of Plant	1,332	3,685,445
08/09 Laundry / Housek	keeping ^	,640	1,992,793	10/11 Dietary	and Cafeteria	1,141	2,444,865
13 Nursing Administration	on	609	3,407,346	14 Central Se	ervice and Sup	pply 1,470	592,565
15 Pharmancy	5 Pharmancy 1,473 1,894,362			2 16 Medical Records 1,43			1,633,994
17 Social Services	Social Services 1,377 423,5			3 18 Other General Service Cost 0			0
19 Non Physician Anes	thetists	0	0	20-23 Educat	ion Programs	604	3,761,126

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

230020 OAKWOOD	HOSPITAL AN	D MED	ICAL CENTER			No	onprofit - Other	
18101 OAKWOOD B	LVD		12/31/2012	366 Days R	eopened	Ge	eneral Short Terr	n
DEARBORN, MI 481	24					CF	R Beds 533 F	POS Beds 0
WAYNE							Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				0	ccupancy Rate	72.4%
Balance S	heet		Income	Statement		Le	ength of Stay	5.4
Current Assets	64,427,877	Total	Charges	2,049,133	,018	A۱	verage Wages	28.72
Fixed Assets	134,515,468	Conti	act Allowance	1,420,713	,235 69	.3% M	edicare Part A	23.4%
Other Assets	3,607,320	ating Revenue	628,419	,783 30	.7% M	edicare Part B	5.0%	
Total Assets	202,550,665	ating Expense	614,293	,380 97	.8% Cı	urrent Ratio	3.0	
Current Liabilities	abilities 21,797,083 Operating Margin				,403 2.	.2% Da	ays to Collect	362.5
Long Term Liabilities	200,701,934	Othe	r Income	11,628	,732 1.	.9% A	/g Payment Day	s 4.8
Total Equity	-19,948,352	Othe	r Expense	-1,692	,090 -0	.3% D	epreciation Rate	5.8%
Total Liab. and Equity	202,550,665	Net F	Profit or Loss	27,447,	 225 4	.4% R	eturn on Equity	-137.6%
Selected	Revenue Depar	tments	S			Reven	ue Ranking -	226
Line	Line Descripti	on		Rank	С	ost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	те	184	111,756,	217	245,937,408	0.454409
31 Intensive	Care Unit			1,074	7,992,	760	26,166,659	0.305456
50 Operating	Room			253	43,982,	576	241,551,326	0.182084
52 Labor Ro	om and Delivery R	oom		122	13,842,	780	48,693,170	0.284286
91 Emergen	cy Department			141	34,171,	810	193,237,989	0.176838
General Service Co	st by Line Ra	ank	Expense	General S	ervice Co	st by L	Ine Rank	Expense
01 Capital Cost - Buildin	ngs	303	18,424,760	02 Capital 0	Cost - Mova	ble Equ	ip 306	15,439,911
04 Employee Benefits		232	51,961,999	05 Administ	rative and (	General	243	87,540,128
06 Maintenance and Re	epairs	0	0	07 Operation	n of Plant		219	13,598,356
08/09 Laundry / Housel	keeping	259	8,113,512	10/11 Dieta	ry and Cafe	teria	178	6,444,662
13 Nursing Administrati	13 Nursing Administration 84 10,830,925			14 Central	Service and	Supply	540	2,279,777
15 Pharmancy	15 Pharmancy 345 7,767,854			4 16 Medical Records 262			262	5,271,366
	Social Services 624 1,366,5				7 18 Other General Service Cost 0			0
17 Social Services		n Physician Anesthetists 0 0						· ·

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Sample Hospital reports from the Halmanac.com website.

230176 OAKWOOD	SOUTHSHORE	MEDI	CAL CENTER			Nonprofit - Other	
5450 FORT STREET	-		12/31/2012	366 Days Se	ettled	General Short Te	rm
TRENTON, MI 48183	3					CR Beds 179	POS Beds 0
WAYNE						Key Perfori	manace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	48.6%
Balance S	Sheet		Income	Statement		Length of Stay	4.0
Current Assets	11,756,948	Total	Charges	509,646,	509	Average Wages	28.65
Fixed Assets	59,152,109	Cont	ract Allowance	362,071,	213 71.0%	Medicare Part A	24.7%
Other Assets	1,077,951	Oper	ating Revenue	147,575,	296 29.0%	Medicare Part B	6.0%
Total Assets	71,987,008	Oper	ating Expense	136,718,	473 92.6%	Current Ratio	4.4
Current Liabilities	2,679,498	Oper	ating Margin	10,856,	823 7.4%	Days to Collect	266.8
Long Term Liabilities	26,976,975	Othe	r Income	1,215,	854 0.8%	Avg Payment Da	ys 7.0
Total Equity	42,330,535	Othe	r Expense	-188,8	863 -0.1%	Depreciation Rat	e 8.8%
Total Liab. and Equity	71,987,008	Net F	Profit or Loss	12,261,5	540 8.3%	Return on Equity	29.0%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	1,496
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	1,708	22,924,680	60,534,047	0.378707
31 Intensive	Care Unit			1,336	6,196,277	16,502,889	0.375466
50 Operating	Room			866	19,570,983	122,492,569	0.159773
52 Labor Ro	om and Delivery R	oom		912	4,257,597	7,476,558	3 0.569460
91 Emergen	cy Department			1,270	9,143,516	73,229,090	0.124862
General Service Co	st by Line Ra	nk	Expense	General Se	ervice Cost b	y Line Rank	Expense
01 Capital Cost - Buildin	ngs ´	1,179	6,398,523	02 Capital C	ost - Movable	Equip 1,193	5,754,589
04 Employee Benefits	•	,398	11,232,924	05 Administr	rative and Gen	eral 1,687	17,635,433
06 Maintenance and Re	epairs	0	0	07 Operation	n of Plant	1,412	3,457,213
08/09 Laundry / Housel	keeping	1,861	1,690,375	10/11 Dietar	y and Cafeteria	a 1,607	1,777,206
13 Nursing Administrati	ion	790	2,791,971	14 Central S	Service and Su	oply 1,971	315,038
15 Pharmancy	Pharmancy 1,635 1,557,83			1,910 Medical Records			1,122,020
17 Social Services	ocial Services 1,686 290,8			18 Other Ge	eneral Service	Cost (	) C
19 Non Physician Anes	thetists	0	0	20-23 Educa	ation Programs	582	4,113,068

All Providers

Sample Hospital reports from the Halmanac.com website.

230133 OTSEGO M	IEMORIAL HOSI	PITAL				Nonprofit - Other	
825 N CENTER AVE			12/31/2012	366 Days Reop	ened	General Short Terr	m
GAYLORD, MI 49735	5					CR Beds 42	POS Beds 0
OTSEGO						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	34.6%
Balance S	Sheet		Income	Statement		Length of Stay	3.5
Current Assets	10,496,584	Total	Charges	134,104,920		Average Wages	31.71
Fixed Assets	28,180,030	Conti	act Allowance	58,956,563	44.0%	Medicare Part A	8.9%
Other Assets	15,213,697	Oper	ating Revenue	75,148,357	56.0%	Medicare Part B	10.1%
Total Assets	53,890,311	Oper	ating Expense	72,599,730	96.6%	Current Ratio	1.1
Current Liabilities	9,582,776	Oper	ating Margin	2,548,627	3.4%	Days to Collect	114.1
Long Term Liabilities	20,234,353	Othe	r Income	4,586,459	6.1%	Avg Payment Day	s 30.4
Total Equity	24,073,182	Othe	r Expense	0	0.0%	Depreciation Rate	5.1%
Total Liab. and Equity	53,890,311	Net F	Profit or Loss	7,135,086	9.5%	Return on Equity	29.6%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	2,300
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	4,515	3,748,788	4,782,050	0.783929
31 Intensive	Care Unit			2,745	1,396,158	2,040,627	0.684181
50 Operating	Room			2,510	4,944,863	10,392,593	0.475806
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			3,424	2,128,855	7,059,567	0.301556
General Service Co	st by Line Ra	nk	Expense	General Servi	ce Cost b	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 2	2,697	2,043,049	02 Capital Cost	- Movable E	Equip 2,288	1,958,684
04 Employee Benefits	•	,578	9,418,235	05 Administrativ	e and Gene	eral 2,759	7,319,819
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,371	1,627,847
08/09 Laundry / Housel	keeping 3	3,036	732,029	10/11 Dietary ar	nd Cafeteria	3,322	645,769
13 Nursing Administrati	ion 3	3,942	266,280	14 Central Serv	ice and Sup	ply 0	0
15 Pharmancy	5 Pharmancy 0			0 16 Medical Records 2,49:			728,353
17 Social Services	Social Services 0			18 Other Gener	al Service C	Cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

231300 PAUL OLIV	ER MEMORIAL	HOSP	ITAL			Nonprofit - Other	
224 PARK AVENUE			6/30/2012 3	66 Days Settled		General Short Ter	m
FRANKFORT, MI 496	635					CR Beds 8	POS Beds 0
BENZIE						Key Perform	nanace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	2.9%
Balance S	Sheet		Income	Statement		Length of Stay	28.7
Current Assets	7,667,539	Total	Charges	25,291,281		Average Wages	19.47
Fixed Assets	6,349,497	Conti	ract Allowance	8,152,267	32.2%	Medicare Part A	0.0%
Other Assets	7,148,049	Oper	ating Revenue	17,139,014	67.8%	Medicare Part B	15.8%
Total Assets	21,165,085	Oper	ating Expense	16,171,888	94.4%	Current Ratio	2.3
Current Liabilities	3,279,287	Oper	ating Margin	967,126	5.6%	Days to Collect	70.6
Long Term Liabilities	0	Othe	r Income	2,977,135	17.4%	Avg Payment Day	rs 19.5
Total Equity	17,885,798	Othe	r Expense	0	0.0%	Depreciation Rate	4.2%
Total Liab. and Equity	21,165,085	Net F	Profit or Loss	3,944,261	23.0%	Return on Equity	22.1%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	4,410
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	6,020	841,259	30,720	27.384733
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			4,204	631,676	971,866	0.649962
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			3,659	1,842,940	3,181,777	0.579217
General Service Co	st by Line Ra	ınk	Expense	General Service	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs t	5,452	212,428	02 Capital Cost	· Movable E	quip 3,573	615,270
04 Employee Benefits	3	3,696	1,748,673	05 Administrative	e and Gene	ral 4,647	2,333,825
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	3,320	834,311
08/09 Laundry / Housel	keeping 4	1,616	269,646	10/11 Dietary an	d Cafeteria	3,662	544,673
13 Nursing Administrati	on 4	1,717	131,604	14 Central Servi	ce and Sup	ply 0	0
15 Pharmancy	Pharmancy 0			0 16 Medical Records 5,38			90,314
17 Social Services	ocial Services 2,877 43,0			9 18 Other General Service Cost 0			0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230040 PENNOCK	HOSPITAL					Nonprofit - Other	
1009 W GREEN ST			9/30/2012 3	66 Days Reopei	ned	General Short Terr	n
HASTINGS, MI 4905	8		0,00,20120	22 24,3 Noopol	.54		POS Beds 0
BARRY	•					Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	31.8%
Balance S			Income	Statement		Length of Stay	3.8
Current Assets	14,131,824	Total	Charges	141,147,955		Average Wages	25.80
Fixed Assets	23,582,594		ract Allowance	84,649,105	60.0%	Medicare Part A	13.1%
Other Assets	56,236,205	Oper	ating Revenue	56,498,850	40.0%	Medicare Part B	5.3%
Total Assets	93,950,623	•	ating Expense	56,514,724	100.0%	Current Ratio	1.8
Current Liabilities	7,854,460	•	ating Margin	-15,874	0.0%	Days to Collect	52.5
Long Term Liabilities	6,513,458	Othe	r Income	8,818,420	15.6%	Avg Payment Day	s 31.0
Total Equity	79,582,705	Othe	r Expense	0	0.0%	Depreciation Rate	5.8%
Total Liab. and Equity	93,950,623	Net F	Profit or Loss	8,802,546	15.6%	Return on Equity	11.1%
Selected	Revenue Depar	tment	 S		Rev	enue Ranking -	2,668
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	3,543	6,566,522	8,652,905	0.758881
31 Intensive	Care Unit			2,622	1,648,523	3,396,015	0.485429
50 Operating	Room			2,460	5,116,146	21,988,402	0.232675
52 Labor Ro	om and Delivery R	oom		1,630	1,550,038	1,361,699	1.138312
91 Emergen	cy Department			2,639	3,473,112	11,827,734	0.293641
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs ´	,491	4,889,740	02 Capital Cost	- Movable E	Equip 0	0
04 Employee Benefits	•	,831	7,427,462	05 Administrativ	e and Gene	eral 2,798	7,141,200
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,379	1,617,117
08/09 Laundry / Housel	keeping 2	2,958	772,523	10/11 Dietary ar	d Cafeteria	3,536	583,797
13 Nursing Administrati	on 2	2,291	874,270	14 Central Servi	ce and Sup	ply 0	0
15 Pharmancy	Pharmancy 0			0 16 Medical Records 2,46			743,252
17 Social Services	cial Services 0			0 18 Other General Service Cost 0			0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

234006 PINE REST	CHRISTIAN ME	NTAL	HEALTH SERV	ICES		Nonprofit - Other	
300 - 68TH STREET	, SE		6/30/2012 3	66 Days Settle	d	Psychiatric	
GRAND RAPIDS, MI	49548					CR Beds 56	POS Beds 0
KENT						Key Perform	anace Ind.
TRAVELERS (NEW	YORK)					Occupancy Rate	80.0%
Balance S	Sheet		Income	Statement		Length of Stay	8.8
Current Assets	13,519,795	Total	Charges	85,736,61	9	Average Wages	25.98
Fixed Assets	30,248,684	Conti	act Allowance	23,520,53	7 27.4%	Medicare Part A	0.0%
Other Assets	52,365,926	Oper	ating Revenue	62,216,08	<del>-</del> 2 72.6%	Medicare Part B	1.8%
Total Assets	96,134,405	Oper	ating Expense	87,856,84	8 141.2%	Current Ratio	2.6
Current Liabilities	iabilities 5,250,794 Operating Margin				- 6 -41.2%	Days to Collect	48.5
Long Term Liabilities	Term Liabilities 12,600,553 Other Income				6 42.9%	Avg Payment Day	s 20.9
Total Equity	tal Equity 78,283,058 Other Expense				0.0%	Depreciation Rate	1.4%
Total Liab. and Equity	96,134,405	Net F	Profit or Loss	1,036,210	– ) 1.7%	Return on Equity	1.3%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	2,553
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	е	2,440	13,362,786	23,433,347	0.570247
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			0	0	0	0.000000
52 Labor Ro	om and Delivery R	oom		68	17,035,561	27,307,419	0.623844
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	nk	Expense	General Serv	ice Cost b	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 4	1,847	443,016	02 Capital Cos	t - Movable E	Equip 2,818	1,223,665
04 Employee Benefits	•	,622	9,094,940	05 Administrati	ve and Gene	eral 3,525	4,445,237
06 Maintenance and Re	epairs	0	0	07 Operation o	f Plant	2,123	1,983,834
08/09 Laundry / Housel	8/09 Laundry / Housekeeping 4,539 281,672			10/11 Dietary and Cafeteria		4,316	387,288
13 Nursing Administrati	3 Nursing Administration 0 0			14 Central Service and Supply		ply 0	0
15 Pharmancy	5 Pharmancy 0				0 16 Medical Records 3,363		
17 Social Services	Social Services 0				ral Service C	Cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230216 PORT HUR	ON HOSPITAL						Nonprofit - Other	
1221 PINE GROVE A	AVE		6/30/2012 3	66 Days Re	opene	ed	General Short Terr	n
PORT HURON, MI 48	3060						CR Beds 147 F	POS Beds 0
SAINT CLAIR							Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S					Occupancy Rate	71.2%
Balance S	Sheet		Income	Statement			Length of Stay	3.9
Current Assets	81,290,231	Total	Charges	475,243	,139		Average Wages	27.50
Fixed Assets	46,310,129	Cont	ract Allowance	314,633	,328	66.2%	Medicare Part A	22.9%
Other Assets	25,951,835	Oper	ating Revenue	160,609	,811	33.8%	Medicare Part B	7.1%
Total Assets	153,552,195	Oper	ating Expense	156,186	,708	97.2%	Current Ratio	3.2
Current Liabilities	25,564,304	Oper	ating Margin	4,423	,103	2.8%	Days to Collect	15.3
Long Term Liabilities	71,384,197	Othe	r Income	4,268	,963	2.7%	Avg Payment Day	s 33.1
Total Equity	56,603,694	Othe	r Expense		0	0.0%	Depreciation Rate	5.4%
Total Liab. and Equity	153,552,195	Net F	Profit or Loss	8,692,	066	5.4%	Return on Equity	15.4%
Selected	Revenue Depar	tment	S			Rev	enue Ranking -	1,402
Line	Line Descripti	on		Rank		Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	1,264	32	,810,652	50,919,229	0.644367
31 Intensive	Care Unit			1,359	6	,089,355	10,169,979	0.598758
50 Operating	Room			916	18,	,795,345	57,098,923	0.329172
52 Labor Ro	om and Delivery R	oom		1,281	2	,646,872	5,552,386	0.476709
91 Emergen	cy Department			1,547	7	,498,755	39,344,322	0.190593
General Service Co	st by Line Ra	nk	Expense	General Se	ervice	Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs ´	,784	3,851,127	02 Capital C	Cost - N	Movable E	Equip 1,259	5,410,986
04 Employee Benefits	•	,005	16,894,975	05 Administ	rative	and Gene	ral 1,103	29,314,073
06 Maintenance and Re	epairs	469	4,280,125	07 Operatio	n of Pl	ant	0	0
08/09 Laundry / Housel	keeping '	1,339	2,488,817	10/11 Dieta	ry and	Cafeteria	1,487	1,916,787
13 Nursing Administrati	on	412	4,695,398	14 Central S	Service	and Sup	ply 1,271	773,005
15 Pharmancy	5 Pharmancy 216 11,209,210		11,209,210	16 Medical Records		997	2,286,846	
17 Social Services	7 Social Services 0		0	0 18 Other General Service Cost		ost 0	0	
19 Non Physician Anes	thetists	0	0	20-23 Educ	ation F	Programs	1,254	161,958

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Sample Hospital reports from the Halmanac.com website.

230108 PORTAGE	HEALTH HOSPI	TAL				Proprietary - Other	
500 CAMPUS DRIVE	<u> </u>		6/30/2012 3	66 Days Settled	İ	General Short Terr	m
HANCOCK, MI 49930	)					CR Beds 36	POS Beds 0
HOUGHTON						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	40.0%
Balance S	heet		Income	Statement		Length of Stay	3.7
Current Assets	23,573,241	Total	Charges	126,874,666	i	Average Wages	29.26
Fixed Assets	43,367,712	Cont	ract Allowance	47,037,758	37.1%	Medicare Part A	6.2%
Other Assets	32,671,057	Oper	ating Revenue	79,836,908	62.9%	Medicare Part B	4.9%
Total Assets	99,612,010	Oper	ating Expense	78,424,628	98.2%	Current Ratio	2.3
Current Liabilities	10,035,349	Oper	ating Margin	1,412,280	1.8%	Days to Collect	108.1
Long Term Liabilities	27,727,331	Othe	r Income	2,629,907	3.3%	Avg Payment Day	s 20.7
Total Equity	61,849,330	Othe	r Expense	194,917	0.2%	Depreciation Rate	4.5%
Total Liab. and Equity	99,612,010	Net F	Profit or Loss	3,847,270	4.8%	Return on Equity	6.2%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	2,216
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	3,653	6,166,551	5,196,967	1.186567
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			1,874	8,335,448	16,719,545	0.498545
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			3,343	2,239,094	6,654,376	0.336484
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 2	2,556	2,243,789	02 Capital Cost	- Movable E	Equip 2,196	2,146,169
04 Employee Benefits	1	,905	6,990,447	05 Administrativ	e and Gene	eral 2,844	6,940,650
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	1,827	2,510,752
08/09 Laundry / Housel	keeping 5	5,287	166,867	10/11 Dietary a	nd Cafeteria	2,448	1,066,024
13 Nursing Administrati	on 1	1,601	1,375,502	14 Central Serv	ice and Sup	ply 0	0
15 Pharmancy	5 Pharmancy 0			0 16 Medical Records 2,04			1,010,643
17 Social Services	Social Services 2,596 68,4			18 Other Gener	al Service C	Cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230019 PROVIDEN	ERS			Nonprof	fit - Other				
16001 W NINE MILE	RD		6/30/2012 3	66 Days Au	dited		General	Short Terr	m
SOUTHFIELD, MI 48	075						CR Bed	s 401 F	POS Beds 0
OAKLAND							Key	/ Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S					Occupa	ancy Rate	77.0%
Balance S	heet		Income	Statement			Length	of Stay	4.6
Current Assets	108,208,837	Total	Charges	1,624,802	,119		Averag	e Wages	30.92
Fixed Assets	355,965,684	Conti	act Allowance	1,009,929	,211	62.2%	Medica	re Part A	23.1%
Other Assets	365,614,476	Oper	ating Revenue	614,872	,908	37.8%	Medica	re Part B	6.1%
Total Assets	829,788,997	Oper	ating Expense	601,624	,407	97.8%	Current	Ratio	1.7
Current Liabilities	t Liabilities 63,197,942 Operating Margin				,501	2.2%	Days to	Collect	273.0
Long Term Liabilities	166,344,640	Othe	Income	17,774	,307	2.9%	Avg Pa	yment Day	s 1.5
Total Equity	600,246,415	Othe	Expense	3,338	,252	0.5%	Deprec	iation Rate	3.2%
Total Liab. and Equity	829,788,997	Net F	Profit or Loss	27,684,	556	4.5%	Return	on Equity	4.6%
Selected	Revenue Depar	tment	5			Rev	enue R	anking -	235
Line	Line Descripti	on		Rank		Cost		Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	re	295	88	,963,203	18	4,515,000	0.482146
31 Intensive	Care Unit			529	15	,145,022	2	9,135,378	0.519816
50 Operating	Room			125	60	,593,042	23	4,729,795	0.258140
52 Labor Ro	om and Delivery R	oom		60	17	,623,019	3	4,573,603	0.509725
91 Emergen	cy Department			331	23	,402,297	13	4,047,173	0.174583
General Service Co	st by Line Ra	nk	Expense	General S	ervice	Cost by	/ Line	Rank	Expense
01 Capital Cost - Buildin	ngs	529	12,671,351	02 Capital 0	Cost - N	Movable E	quip	378	13,757,740
04 Employee Benefits		633	25,750,759	05 Administ	trative	and Gene	ral	186	101,803,399
06 Maintenance and Re	epairs	0	0	07 Operation	n of Pl	ant		104	20,265,004
08/09 Laundry / Housek	8/09 Laundry / Housekeeping 272 7,978,197			10/11 Dieta	ry and	Cafeteria		249	5,783,716
13 Nursing Administrati	3 Nursing Administration 436 4,462,751			14 Central Service and Supply		206	4,789,099		
15 Pharmancy	5 Pharmancy 180 13,218,453			3 16 Medical Records 964			2,363,937		
17 Social Services	Social Services 908 842,5				175 18 Other General Service Cost 0			0	
19 Non Physician Anes	thetists	0	0	20-23 Educ	ation F	Programs		284	13,033,833

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Sample Hospital reports from the Halmanac.com website.

233027 REHABILIT	ATION INSTITU	TE OF	MICHIGAN			Proprietary - Corpo	oration
261 MACK BLVD			10/31/2012	366 Days Reope	ened	Rehabilitation	
DETROIT, MI 48201						CR Beds 94	POS Beds 0
WAYNE						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	65.0%
Balance S	Sheet		Income	Statement		Length of Stay	17.6
Current Assets	18,095,031	Total	Charges	140,841,661		Average Wages	28.12
Fixed Assets	24,522,581	Cont	ract Allowance	63,205,663	44.9%	Medicare Part A	0.0%
Other Assets	8,620	Oper	ating Revenue	77,635,998	55.1%	Medicare Part B	0.2%
Total Assets	42,626,232	Oper	ating Expense	77,926,530	100.4%	Current Ratio	3.0
Current Liabilities	6,128,071	Oper	ating Margin	-290,532	-0.4%	Days to Collect	118.8
Long Term Liabilities	25,235,446	Othe	r Income	5,673,167	7.3%	Avg Payment Day	s 21.6
Total Equity	11,262,715	Othe	r Expense	0	0.0%	Depreciation Rate	14.4%
Total Liab. and Equity	42,626,232	Net F	Profit or Loss	5,382,635	6.9%	Return on Equity	47.8%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	2,257
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	1,606 2	4,947,222	33,352,178	0.747994
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			4,442	383,991	1,037,719	0.370034
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	ınk	Expense	General Service	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildir	ngs ´	,966	3,397,247	02 Capital Cost	· Movable E	Equip 3,117	938,341
04 Employee Benefits	2	2,993	2,798,516	05 Administrative	e and Gene	eral 1,681	17,739,819
06 Maintenance and Re	epairs 2	2,101	64,101	07 Operation of	Plant	1,549	3,126,732
08/09 Laundry / Housel	keeping ^	,535	2,155,421	10/11 Dietary an	d Cafeteria	2,547	992,728
13 Nursing Administrati	on ´	,825	1,185,663	14 Central Servi	ce and Sup	ply 0	0
15 Pharmancy	Pharmancy 0			0 16 Medical Records 3,3			405,261
17 Social Services	I Services 1,151 579,1				18 Other General Service Cost 0		
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	865	1,465,570

All Providers

Sample Hospital reports from the Halmanac.com website.

233029 ROGERS C	ITY REHABILIT	ATION	HOSPITAL			Proprietary - Corpo	oration
555 N BRADLEY HIG	SHWAY		12/31/2012	366 Days Settled	d	Rehabilitation	
ROGERS CITY, MI 4	9779					CR Beds 28	POS Beds 0
PRESQUE ISLE						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	23.0%
Balance S	Sheet		Income	Statement		Length of Stay	13.2
Current Assets	1,660,776	Total	Charges	4,722,727		Average Wages	20.14
Fixed Assets	3,997,250	Cont	ract Allowance	1,793,028	38.0%	Medicare Part A	0.0%
Other Assets	2,154,825	Oper	ating Revenue	2,929,699	62.0%	Medicare Part B	0.0%
Total Assets	7,812,851	Oper	ating Expense	3,952,372	134.9%	Current Ratio	0.4
Current Liabilities	3,877,151	Oper	ating Margin	-1,022,673	-34.9%	Days to Collect	19.4
Long Term Liabilities	3,138,585	Othe	r Income	226,197	7.7%	Avg Payment Day	s 22.7
Total Equity	797,115	Othe	r Expense	2	0.0%	Depreciation Rate	1.3%
Total Liab. and Equity	7,812,851	Net F	Profit or Loss	(796,478)	-27.2%	Return on Equity	-99.9%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	5,867
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	5,313	2,325,742	1,911,478	1.216724
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			0	0	0	0.000000
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	ınk	Expense	General Service	e Cost by	y Line Rank	Expense
01 Capital Cost - Buildir	ngs s	5,439	217,040	02 Capital Cost -	Movable E	Equip 5,331	55,654
04 Employee Benefits		5,381	333,006	05 Administrative	e and Gene	eral 5,848	725,852
06 Maintenance and Re	epairs 2	2,149	31,218	07 Operation of I	Plant	5,229	129,777
08/09 Laundry / Housel	keeping 8	5,562	123,388	10/11 Dietary an	d Cafeteria	5,860	87,187
13 Nursing Administrati	Nursing Administration 5,173 86,229			14 Central Service	ce and Sup	ply 0	0
15 Pharmancy	5 Pharmancy 0				16 Medical Records 5,837		
17 Social Services	7 Social Services 3,113 9,3				al Service C	Cost 655	41,082
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

**All Providers** 

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

230069 SAINT JOS	EPH MERCY LIV	/INGS	TON HOSPITAL	L		Nonprofit - Church	
620 BYRON RD			6/30/2012 3	66 Days Reope	ned	General Short Terr	m
HOWELL, MI 48843						CR Beds 53	POS Beds 0
LIVINGSTON						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	45.8%
Balance S	heet		Income	Statement		Length of Stay	3.2
Current Assets	104,747,827	Total	Charges	332,430,454	ļ	Average Wages	30.21
Fixed Assets	48,801,246	Conti	act Allowance	212,978,882	64.1%	Medicare Part A	11.1%
Other Assets	2,760,625	Oper	ating Revenue	119,451,572	35.9%	Medicare Part B	7.3%
Total Assets	156,309,698	Oper	ating Expense	118,387,767	99.1%	Current Ratio	2.8
Current Liabilities	37,492,283	Oper	ating Margin	1,063,805	0.9%	Days to Collect	437.7
Long Term Liabilities	28,466,666	Othe	r Income	5,936,122	5.0%	Avg Payment Day	s 15.1
Total Equity	90,350,749	Othe	r Expense	158,877	0.1%	Depreciation Rate	0.0%
Total Liab. and Equity	156,309,698	Net F	Profit or Loss	6,841,050	5.7%	Return on Equity	7.6%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	1,756
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	е	3,055	8,839,944	10,395,183	0.850388
31 Intensive	Care Unit			2,260	2,500,647	5,516,989	0.453263
50 Operating	Room			1,828	8,685,990	31,085,145	0.279426
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			1,021	11,359,089	37,206,922	0.305295
General Service Co	st by Line Ra	nk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 2	2,566	2,223,869	02 Capital Cost	- Movable E	Equip 5,562	6,632
04 Employee Benefits	Ę	5,401	315,184	05 Administrativ	e and Gene	eral 1,404	22,445,528
06 Maintenance and Re	epairs	,853	256,068	07 Operation of	Plant	1,802	2,546,960
08/09 Laundry / Housek	keeping 2	2,375	1,178,412	10/11 Dietary a	nd Cafeteria	3,840	498,393
13 Nursing Administrati	on 2	2,116	966,571	14 Central Serv	rice and Sup	ply 0	0
15 Pharmancy	Pharmancy 2,263 786,106			16 Medical Records 1,879			1,143,348
17 Social Services	Social Services 2,193 140,0				al Service C	cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	586	4,058,814

All Providers

Sample Hospital reports from the Halmanac.com website.

230212 SAINT JOS	EPH MERCY SA	LINE	HOSPITAL			Nonprofit - Church	
400 W RUSSELL ST			6/30/2012 3	66 Days Settled		General Short Terr	m
SALINE, MI 48176						CR Beds 4	POS Beds 0
WASHTENAW						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	0.0%
Balance S	heet		Income	Statement		Length of Stay	
Current Assets	57,427,103	Total	Charges	56,027,102		Average Wages	27.17
Fixed Assets	16,496,592	Conti	act Allowance	39,794,003	71.0%	Medicare Part A	0.0%
Other Assets	14,405,240	Oper	ating Revenue	16,233,099	29.0%	Medicare Part B	9.0%
Total Assets	88,328,935	Oper	ating Expense	19,196,012	118.3%	Current Ratio	7.0
Current Liabilities	8,213,091	Oper	ating Margin	-2,962,913	- -18.3%	Days to Collect	1,432.8
Long Term Liabilities	4,319,469	Othe	r Income	1,443,767	8.9%	Avg Payment Day	rs 13.6
Total Equity	75,796,375	Othe	r Expense	27,445	0.2%	Depreciation Rate	3.8%
Total Liab. and Equity	88,328,935	Net F	Profit or Loss	(1,546,591)	-9.5%	Return on Equity	-2.0%
Selected	Revenue Depar	tments	<u> </u>		Rev	enue Ranking -	4,522
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	re			0	0.000000
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			3,166	2,633,813	8,966,623	0.293735
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			2,642	3,464,288	9,231,355	0.375274
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs 2	2,926	1,747,433	02 Capital Cost	- Movable E	Equip 5,453	28,691
04 Employee Benefits	5	5,812	48,890	05 Administrativ	e and Gene	ral 3,577	4,297,318
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,713	1,247,481
08/09 Laundry / Housek	keeping 4	,588	274,097	10/11 Dietary ar	nd Cafeteria	0	0
13 Nursing Administrati	on 5	5,584	308	14 Central Servi	ice and Sup	ply 3,509	33,521
15 Pharmancy	3	3,646	17,069	16 Medical Reco	ords	3,790	300,905
17 Social Services	3	3,144	5,062	18 Other Genera	al Service C	ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

239808 SAINT MAI	RY'S HEALTH C	ARE							
200 JEFFERSON ST	ΓSE		Cost Repo	rt not Filed.					
GRAND RAPIDS, MI	49503						CR Beds 0	POS Beds 0	)
KENT							Key Perform	nanace Ind	i.
NATIONAL GOVERN	NMENT SERVICE	ES					Occupancy Rate		0.0%
Balance S	Sheet		Incom	e Statement			Length of Stay		
Current Assets	0	Total	Charges		0		Average Wages		
Fixed Assets	0	Contr	act Allowance		0	0.0%	Medicare Part A	(	0.0%
Other Assets	0	Opera	ating Revenue		0	0.0%	Medicare Part B		0.0%
Total Assets	0	Opera	ating Expense		0	0.0%	Current Ratio		
Current Liabilities	0	Opera	ating Margin		0	0.0%	Days to Collect		
Long Term Liabilities	0	Other	Income		0	0.0%	Avg Payment Day	/S	
Total Equity	0	Other	Expense		0	0.0%	Depreciation Rate	)	0.0%
Total Liab. and Equity	0	Net P	rofit or Loss		0	0.0%	Return on Equity		0.0%
Selected	Revenue Depar	tments	5			Reve	enue Ranking -	5,95	7
Line	Line Descripti	on		Rank		Cost	Charges	Ratio	
30 Adults ar	nd Pediatrics - Gene	eral Car	re				0	0.000000	
31 Intensive	Care Unit			0		0	0	0.000000	
50 Operating	g Room			0		0	0	0.000000	
52 Labor Ro	oom and Delivery R	oom		0		0	0	0.000000	
91 Emergen	cy Department			0		0	0	0.000000	
General Service Co	st by Line Ra	ank	Expense	General Se	ervice	Cost by	Line Rank	Expen	se
01 Capital Cost - Buildi	ngs	0	0	02 Capital C	Cost - N	/lovable E	quip 0		0
04 Employee Benefits		0	0	05 Administ	rative a	and Gene	ral 0		0
06 Maintenance and R	epairs	0	0	07 Operation	n of Pl	ant	0		0
08/09 Laundry / House	keeping	0	0	10/11 Dietai	ry and	Cafeteria	0		0
13 Nursing Administrat	ion	0	0	14 Central S			oly 0		0
15 Pharmancy		0	0	16 Medical I	Record	ds	0		0
17 Social Services		0	0	18 Other Ge	eneral	Service C	ost 0		0
19 Non Physician Anes	sthetists	0	0	20-23 Educa	ation P	rograms	0		0

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Sample Hospital reports from the Halmanac.com website.

230059 SAINT MAI	RY'S HEALTH C					Nonprofit	- Church			
200 JEFFERSON A	VENUE SE		6/30/2012 3	66 Days A	udited		General S	Short Ter	m	
GRAND RAPIDS, MI	49503						CR Beds	188 F	POS Beds 0	
KENT							Key	Perform	anace Ind.	
TRAVELERS (NEW	YORK)						Occupan	cy Rate	74.4	1%
Balance \$	Sheet		Income	Statemen	ıt		Length o	f Stay	3	3.5
Current Assets	115,849,071	Total	Charges	815,29	0,657		Average	Wages	27.	06
Fixed Assets	ed Assets 208,743,921 Contract Allowance					57.8%	Medicare	e Part A	19.0	1%
Other Assets	er Assets 283,687,972 Operating Revenue					42.2%	Medicare	e Part B	5.1	%
Total Assets	Assets 608,280,964 Operating Expense					125.8%	Current F	Ratio	2	2.7
Current Liabilities	rrent Liabilities 42,314,810 Operating Margin					-25.8%	Days to 0	Collect	85	5.6
Long Term Liabilities	182,544,154	Othe	r Income	121,08	3,357	35.2%	Avg Payı	ment Day	s 26	6.6
Total Equity	383,422,000	Othe	r Expense		0	0.0%	Deprecia	ition Rate	4.5	5%
Total Liab. and Equity	608,280,964	Net F	Profit or Loss	32,269	9,463	9.4%	Return o	n Equity	8.4	۱%
Selected	Revenue Depar	tment	s			Rev	enue Ra	nking -	615	_
Line	Line Descripti	on		Rank		Cost	C	harges	Ratio	
30 Adults ar	nd Pediatrics - Gene	eral Caı	re	1,374	30	0,021,495	23	,975,474	1.252175	
31 Intensive	Care Unit			403	18	3,651,384	60	,833,410	0.306598	
50 Operating	g Room			666	23	3,522,742	88,	758,252	0.265020	
52 Labor Ro	oom and Delivery R	oom		715	:	5,530,905	9	,128,814	0.605873	
91 Emerger	ncy Department			978	1	1,840,125	59	,216,418	0.199947	
General Service Co	ost by Line Ra	ank	Expense	General S	Servic	e Cost by	/ Line	Rank	Expense	;
01 Capital Cost - Buildi	ings	536	12,575,696	02 Capital	Cost -	Movable E	quip	747	8,812,9	987
04 Employee Benefits	;	3,163	2,464,964	05 Admini	strative	and Gene	ral	302	75,302,4	<del>1</del> 85
06 Maintenance and R	epairs	124	11,518,317	07 Operat	ion of F	Plant		0		0
08/09 Laundry / House	keeping	591	4,885,136	10/11 Diet	ary and	d Cafeteria		1,425	1,999,1	185
13 Nursing Administrat	Nursing Administration 200 7,053,670			0 14 Central Service and Supply 329			3,361,2	201		
15 Pharmancy	5 Pharmancy 533 5,475,42				16 Medical Records 370			4,345,4	138	
17 Social Services	7 Social Services 0				Genera	Service C	ost	0		0
19 Non Physician Anes	sthetists	0	0	20-23 Edu	ıcation	Programs		350	9,197,2	281

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Sample Hospital reports from the Halmanac.com website.

231305 SAINT MAR	RY'S STANDISH	COM	UNITY HOSPIT	ΓAL		Nonprofit - Other	
805 W CEDAR ST			6/30/2012 3	66 Days Settled		General Short Terr	m
STANDISH, MI 48658	3					CR Beds 20	POS Beds 0
ARENAC						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	24.4%
Balance S	heet		Income	Statement		Length of Stay	2.8
Current Assets	5,074,866	Total	Charges	42,106,250		Average Wages	21.94
Fixed Assets	5,460,237	Conti	ract Allowance	19,653,349	46.7%	Medicare Part A	0.0%
Other Assets	17,894,979	Oper	ating Revenue	22,452,901	53.3%	Medicare Part B	14.0%
Total Assets	28,430,082	Oper	ating Expense	22,896,005	102.0%	Current Ratio	1.6
Current Liabilities	3,177,764	Oper	ating Margin	-443,104	-2.0%	Days to Collect	49.6
Long Term Liabilities	3,940,672	Othe	r Income	-265,095	-1.2%	Avg Payment Day	rs 47.5
Total Equity	21,311,646	Othe	r Expense	25,588	0.1%	Depreciation Rate	4.9%
Total Liab. and Equity	28,430,082	Net F	Profit or Loss	(733,787)	-3.3%	Return on Equity	-3.4%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	3,912
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	re	5,571	1,918,788	1,137,499	1.686848
31 Intensive	Care Unit			2,936	1,006,697	753,280	1.336418
50 Operating	Room			4,124	735,252	1,377,561	0.533735
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			3,257	2,364,747	4,058,939	0.582602
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 4	1,673	513,027	02 Capital Cost	- Movable E	Equip 4,225	365,991
04 Employee Benefits	3	3,023	2,739,233	05 Administrativ	e and Gene	eral 3,459	4,572,134
06 Maintenance and Re	epairs 1	,243	1,018,583	07 Operation of	Plant	0	0
08/09 Laundry / Housel	keeping 3	3,572	499,093	10/11 Dietary ar	nd Cafeteria	3,729	525,264
13 Nursing Administrati	on 4	1,298	193,266	14 Central Serv	ice and Sup	ply 2,940	91,400
15 Pharmancy	Pharmancy 3,116 274,58			16 Medical Records 3,232			427,480
17 Social Services	2	2,876	43,173	18 Other Gener	al Service C	cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

234040 SAMARITA	N BEHAVIORAL	. CEN	TER			Nonprofit - Other	
5555 CONNER AVEI	NUE, SUITE 3N		12/31/2012	366 Days Settle	d	Psychiatric	
DETROIT, MI 48213						CR Beds 55	POS Beds 0
WAYNE						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	72.5%
Balance S	Sheet		Income	Statement		Length of Stay	9.7
Current Assets	urrent Assets 218,393 Total Charges					Average Wages	21.53
Fixed Assets	ted Assets 1,701,714 Contract Allowance					Medicare Part A	0.0%
Other Assets	ther Assets 100,000 Operating Revenue					Medicare Part B	0.0%
Total Assets	2,020,107	Oper	ating Expense	9,054,481	100.8%	Current Ratio	0.1
Current Liabilities	2,011,195	Oper	ating Margin	-68,081	-0.8%	Days to Collect	8.8
Long Term Liabilities	ong Term Liabilities 1,845,434 Other Income				0.0%	Avg Payment Day	rs 63.3
Total Equity	Fotal Equity -1,836,522 Other Expense				0.0%	Depreciation Rate	7.9%
Total Liab. and Equity				(66,654)	-0.7%	Return on Equity	3.6%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	5,286
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	3,387	7,189,283	20,055,750	0.358465
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			0	0	0	0.000000
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	ınk	Expense	General Service	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildir	ngs 5	5,641	144,712	02 Capital Cost	- Movable E	Equip 5,402	39,900
04 Employee Benefits	2	1,231	1,200,751	05 Administrative	e and Gene	eral 4,575	2,436,166
06 Maintenance and Re	epairs 1	1,943	195,833	07 Operation of	Plant	0	0
08/09 Laundry / Housel	8/09 Laundry / Housekeeping 5,950 49,113			10/11 Dietary and Cafeteria		4,711	307,400
13 Nursing Administrati	3 Nursing Administration 3,802 302,930			14 Central Service and Supply		ply 0	0
15 Pharmancy	5 Pharmancy 3,043 306,15				ords	4,399	212,336
17 Social Services		1,060	667,593	18 Other Genera	al Service C	cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231310 SCHEUREF	RHOSPITAL					Nonprofit - Other	
170 N CASEVILLE R	D		6/30/2012 3	66 Days Settled	l	General Short Terr	m
PIGEON, MI 48755						CR Beds 25	POS Beds 0
HURON						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	17.7%
Balance S	Sheet		Income	Statement		Length of Stay	2.9
Current Assets	5,579,823	Total	Charges	47,768,649	)	Average Wages	
Fixed Assets	13,760,891	Cont	ract Allowance	15,891,277	33.3%	Medicare Part A	0.0%
Other Assets	12,443,818	Oper	ating Revenue	31,877,372	66.7%	Medicare Part B	17.9%
Total Assets	31,784,532	Oper	ating Expense	31,430,761	98.6%	Current Ratio	1.6
Current Liabilities	3,443,022	Oper	ating Margin	446,611	1.4%	Days to Collect	68.0
Long Term Liabilities	3,572,912	Othe	r Income	1,239,796	3.9%	Avg Payment Day	s 36.7
Total Equity	24,768,598	Othe	r Expense	0	0.0%	Depreciation Rate	3.0%
Total Liab. and Equity	31,784,532	Net F	Profit or Loss	1,686,407	5.3%	Return on Equity	6.8%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	3,414
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	5,033	2,765,007	1,336,685	2.068555
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			3,119	2,767,857	3,477,501	0.795933
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			2,846	3,051,636	2,933,481	1.040278
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildir	ngs 3	3,743	1,018,779	02 Capital Cost	- Movable E	Equip 5,518	14,809
04 Employee Benefits	2	2,585	3,858,099	05 Administrativ	e and Gene	eral 3,546	4,384,510
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	3,010	1,004,544
08/09 Laundry / Housel	keeping 3	3,659	470,998	10/11 Dietary a	nd Cafeteria	3,405	621,727
13 Nursing Administrati	on 4	1,089	230,430	14 Central Serv	ice and Sup	ply 2,094	271,003
15 Pharmancy	2	2,747	460,344	16 Medical Rec	ords	2,646	647,459
17 Social Services	,	2,649	62,629	18 Other Gener	al Service C	cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231303 SCHOOLCI	RAFT MEMORIA	L HOS	SPITAL			Government - Cou	nty
500 MAIN ST			12/31/2012	366 Days Reop	ened	General Short Terr	m
MANISTIQUE, MI 49	854					CR Beds 15 F	POS Beds 0
SCHOOLCRAFT						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	32.4%
Balance S	Sheet		Income	Statement		Length of Stay	4.1
Current Assets	3,487,075	Total	Charges	31,352,192		Average Wages	27.89
Fixed Assets	20,614,777	Conti	ract Allowance	10,077,509	32.1%	Medicare Part A	0.0%
Other Assets	1,486,206	Oper	ating Revenue	21,274,683	67.9%	Medicare Part B	14.2%
Total Assets	25,588,058	Oper	ating Expense	22,798,199	107.2%	Current Ratio	0.9
Current Liabilities	3,839,796	Oper	ating Margin	-1,523,516	- -7.2%	Days to Collect	96.8
Long Term Liabilities	15,579,707	Othe	r Income	1,108,667	5.2%	Avg Payment Day	s 41.1
Total Equity	6,168,555	Othe	r Expense	800,382	3.8%	Depreciation Rate	3.1%
Total Liab. and Equity	25,588,058	Net F	Profit or Loss	(1,215,231)	-5.7%	Return on Equity	-19.7%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	4,013
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	4,858	3,077,122	1,018,349	3.021677
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			4,345	499,271	1,495,530	0.333842
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			3,862	1,548,628	2,089,845	0.741025
General Service Co	st by Line Ra	nk	Expense	General Servi	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildii	ngs 5	5,198	307,754	02 Capital Cost	- Movable E	Equip 3,479	675,252
04 Employee Benefits	2	2,865	3,063,240	05 Administrativ	e and Gene	ral 4,161	3,113,328
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	4,297	438,876
08/09 Laundry / Housel	keeping 4	,400	305,203	10/11 Dietary ar	nd Cafeteria	5,446	171,892
13 Nursing Administrati	on 4	1,428	168,483	14 Central Servi	ice and Sup	ply 2,039	290,190
15 Pharmancy	5 Pharmancy 1,881 1,181,65				ords	4,298	224,424
17 Social Services	Social Services 2,349 108,6				al Service C	ost 0	0
19 Non Physician Anes	thetists	223	213,483	20-23 Education	Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

232035 SELECT SF	PECIALTY HOSE	PITAL-	BATTLE CREE	REEK Government - State			e
300 NORTH AVENU	E 6TH FLOOR		5/31/2012 3	666 Days Settled		General Long Terr	n
BATTLE CREEK, MI	49016					CR Beds 25	POS Beds 0
CALHOUN						Key Perform	anace Ind.
WISCONSIN PHYSIC	CIANS SERVICE					Occupancy Rate	75.0%
Balance S	Sheet		Income	Statement		Length of Stay	25.7
Current Assets	1,079,204	Total	Charges	31,557,953		Average Wages	29.50
Fixed Assets	ed Assets 501,496 Contract Allowance					Medicare Part A	0.0%
Other Assets	ther Assets 6,054,662 Operating Revenue					Medicare Part B	0.0%
Total Assets	al Assets 7,635,362 Operating Expense					Current Ratio	1.0
Current Liabilities	urrent Liabilities 1,116,747 Operating Margin					Days to Collect	53.1
Long Term Liabilities	ong Term Liabilities 0 Other Income					Avg Payment Day	s 18.7
Total Equity	otal Equity 6,518,615 Other Expense				6.5%	Depreciation Rate	13.8%
Total Liab. and Equity	Total Liab. and Equity 7,635,362 Net Profit or Loss				10.6%	Return on Equity	18.3%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	5,032
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	4,074	4,868,178	15,671,122	0.310646
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			4,483	343,436	744,191	0.461489
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs 5	5,081	357,085	02 Capital Cost	- Movable E	Equip 4,948	157,529
04 Employee Benefits	Ę	5,879	17,789	05 Administrativ	e and Gene	ral 5,322	1,468,968
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	5,477	24,483
08/09 Laundry / Housek	3/09 Laundry / Housekeeping 5,135 189,81			10/11 Dietary ar	nd Cafeteria	5,421	180,228
13 Nursing Administrati	8 Nursing Administration 4,961 105,12			14 Central Service and Supply		ply 0	0
15 Pharmancy	5 Pharmancy 0				ords	5,035	130,927
17 Social Services		0	0	18 Other Genera	al Service C	ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

232024 SELECT S	SPECIALTY HOSE	PITAL-	ANN ARBOR			Proprietary - Corpo	oration
5301 E HURON RI\	/ER DR, 7TH FL		4/30/2012 3	366 Days Settled		General Long Terr	m
YPSILANTI, MI 481	97					CR Beds 36	POS Beds 0
WASHTENAW						Key Perform	anace Ind.
WISCONSIN PHYS	ICIANS SERVICE					Occupancy Rate	93.9%
Balance	Sheet		Income	Statement		Length of Stay	30.2
Current Assets	2,707,050	Charges	42,029,279		Average Wages	29.82	
Fixed Assets	xed Assets 182,380 Contract Allowance					Medicare Part A	0.0%
Other Assets	13,584,413	ating Revenue	19,353,141	46.0%	Medicare Part B	0.2%	
Total Assets	16,473,843	Oper	ating Expense	14,744,065	76.2%	Current Ratio	21.5
Current Liabilities	125,920	ating Margin	4,609,076	23.8%	Days to Collect	52.9	
Long Term Liabilities	r Income	3,937	0.0%	Avg Payment Day	s 21.2		
Total Equity	Total Equity 16,347,923 Other Expense				8.3%	Depreciation Rate	9.7%
Total Liab. and Equity	Total Liab. and Equity 16,473,843 Net Profit or Loss				15.5%	Return on Equity	18.4%
Selected	d Revenue Depar	tment	s		Rev	enue Ranking -	4,185
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults a	nd Pediatrics - Gene	eral Ca	re	3,353	7,331,352	13,370,319	0.548330
31 Intensive	e Care Unit			0	0	0	0.000000
50 Operatir	ng Room			4,455	368,248	464,470	0.792835
52 Labor R	oom and Delivery R	oom		0	0	0	0.000000
91 Emerge	ncy Department			0	0	0	0.000000
General Service C	ost by Line Ra	ank	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Build	dings	3,907	912,294	02 Capital Cost	- Movable E	Equip 4,974	149,836
04 Employee Benefits	;	5,827	42,900	05 Administrativ	e and Gene	eral 4,930	1,965,063
06 Maintenance and F	Repairs	0	0	07 Operation of	Plant	0	C
08/09 Laundry / House	8/09 Laundry / Housekeeping 4,492 290,80			10/11 Dietary and Cafeteria 5,20		5,202	218,874
13 Nursing Administra	3 Nursing Administration 5,045 96,24			14 Central Service and Supply		ply 0	(
15 Pharmancy	5 Pharmancy 0				ords	5,201	111,238
17 Social Services		0	0	18 Other Genera		Cost 0	C
19 Non Physician Ane	sthetists	0	0	20-23 Education	n Programs	0	C

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Sample Hospital reports from the Halmanac.com website.

232012 SELECT	SPECIALTY HOS	PITAL	-FLINT			Proprietary - Corpo	oration
401 S BALLENGE	R, 5TH FLOOR		1/31/2012 3	65 Days Settled		General Long Terr	n
FLINT, MI 48532						CR Beds 26	POS Beds 0
GENESEE						Key Perform	anace Ind.
WISCONSIN PHYS	SICIANS SERVICI	Ξ.				Occupancy Rate	81.6%
Balance	Sheet		Income	Statement		Length of Stay	24.9
Current Assets	940,468	Tota	l Charges	25,966,845		Average Wages	29.03
Fixed Assets	386,081	Cont	tract Allowance	13,444,461	51.8%	Medicare Part A	0.0%
Other Assets	ther Assets 10,229,231 Operating Revenue				48.2%	Medicare Part B	0.0%
Total Assets	11,555,780	Ope	rating Expense	9,535,082	76.1%	Current Ratio	2.9
Current Liabilities	326,310	- Ope	rating Margin	2,987,302	23.9%	Days to Collect	25.6
Long Term Liabilities	C	Othe	er Income	4,931	0.0%	Avg Payment Day	s 42.2
Total Equity	11,229,470	Othe	er Expense	1,728,935	13.8%	Depreciation Rate	18.8%
Total Liab. and Equit	Total Liab. and Equity 11,555,780 Net Profit or Loss				10.1%	Return on Equity	11.2%
Selecte	ed Revenue Depa	rtment	ts		Rev	enue Ranking -	4,889
Line	Line Descrip	tion		Rank	Cost	Charges	Ratio
30 Adults	and Pediatrics - Ger	neral Ca	ire	4,131	4,730,025	6,313,766	0.749161
31 Intensi	ve Care Unit			0	0	0	0.000000
50 Operat	ing Room			4,276	559,347	1,323,145	0.422741
52 Labor	Room and Delivery I	Room		0	0	0	0.000000
91 Emerg	ency Department			0	0	0	0.000000
General Service	Cost by Line R	ank	Expense	General Service	ce Cost by	y Line Rank	Expense
01 Capital Cost - Bui	ldings	4,942	404,392	02 Capital Cost	- Movable E	Equip 4,221	367,004
04 Employee Benefit	s	5,872	19,650	05 Administrativ	e and Gene	eral 5,433	1,327,988
06 Maintenance and	Repairs	0	0	07 Operation of	Plant	0	0
08/09 Laundry / Hou	sekeeping	6,061	122	10/11 Dietary an	nd Cafeteria	5,612	139,920
13 Nursing Administ	3 Nursing Administration 4,774 125,13			14 Central Service and Supply		ply 0	0
15 Pharmancy	5 Pharmancy 0				16 Medical Records 5,405		89,720
17 Social Services		0	0	18 Other Genera	al Service C	cost 0	0
19 Non Physician Ar	esthetists	0	0	20-23 Education	Programs	0	0

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

232038 SELECT SI	PECIALTY HOSE	PITAL-	GROSSE POIN	TE		Government - Stat	e
468 CADIEUX RD, 3	NORTHEAST		12/31/2012	366 Days Settle	d	General Long Terr	m
GROSSE POINTE, N	/II 48230					CR Beds 30	POS Beds 0
WAYNE						Key Perform	anace Ind.
WISCONSIN PHYSIC	CIANS SERVICE					Occupancy Rate	87.1%
Balance S	Sheet		Income	Statement		Length of Stay	26.9
Current Assets	urrent Assets 1,078,344 Total Charges					Average Wages	28.18
Fixed Assets	816,545	Cont	ract Allowance	18,725,289	54.8%	Medicare Part A	0.0%
Other Assets	ther Assets 6,889,935 Operating Revenue					Medicare Part B	0.1%
Total Assets	8,784,824	Oper	ating Expense	11,136,385	72.2%	Current Ratio	(6.8)
Current Liabilities	Current Liabilities -159,587 Operating Margin					Days to Collect	32.3
Long Term Liabilities	r Income	4,253	0.0%	Avg Payment Day	rs 19.7		
Total Equity 8,944,411 Other Expense				1,236,914	8.0%	Depreciation Rate	13.5%
Total Liab. and Equity	8,784,824	Net F	Profit or Loss	3,064,631	19.9%	Return on Equity	34.3%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	4,602
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults ar	d Pediatrics - Gene	eral Ca	re	3,741	5,899,911	11,082,099	0.532382
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	g Room			4,583	275,810	623,623	0.442270
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	ank	Expense	General Servi	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildi	ngs 4	1,454	601,285	02 Capital Cost	- Movable E	Equip 4,527	270,227
04 Employee Benefits	Ę	5,814	48,137	05 Administrativ	e and Gene	ral 5,238	1,563,487
06 Maintenance and R	epairs	0	0	07 Operation of	Plant	0	0
08/09 Laundry / House	8/09 Laundry / Housekeeping 5,900 60,68				10/11 Dietary and Cafeteria 5		218,341
13 Nursing Administrat	3 Nursing Administration 4,833 118,17				14 Central Service and Supply		0
15 Pharmancy	5 Pharmancy 0				0 16 Medical Records 4,998		
17 Social Services		0	0	18 Other Genera	al Service C	ost 0	0
19 Non Physician Anes	sthetists	0	0	20-23 Education	Programs	0	0

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

232023 SELECT SF	PECIALTY HOSE	PITAL-	MACOMB COU	NTY		Proprieta	ry - Corpo	oration
215 NORTH AVE, SI	JITE 200		12/31/2012	366 Days Reope	ened	General I	Long Terr	n
MOUNT CLEMENS,	MI 48043					CR Beds	36 F	POS Beds 0
MACOMB						Key	Perform	anace Ind.
WISCONSIN PHYSIC	CIANS SERVICE					Occupar	ncy Rate	85.8%
Balance S	Sheet		Income	Statement		Length o	of Stay	27.6
Current Assets	1,832,927	Total	Charges	35,531,557		Average	Wages	24.93
Fixed Assets	1,818,465	Conti	ract Allowance	18,111,517	51.0%	Medicare	e Part A	0.0%
Other Assets	32,039,648	Oper	ating Revenue	17,420,040	49.0%	Medicare	e Part B	0.1%
Total Assets	35,691,040	Oper	ating Expense	15,351,033	88.1%	Current l	Ratio	64.8
Current Liabilities	28,280	Oper	ating Margin	2,069,007	11.9%	Days to	Collect	47.0
Long Term Liabilities	0	Othe	r Income	1,704,897	9.8%	Avg Pay	ment Day	s 21.9
Total Equity	35,662,760	Othe	r Expense	1,757,266	10.1%	Deprecia	ation Rate	7.9%
Total Liab. and Equity	35,691,040	Net F	Profit or Loss	2,016,638	11.6%	Return o	n Equity	5.7%
Selected	Revenue Depar	tment	S		Rev	enue Ra	nking -	4,371
Line	Line Descripti	on		Rank	Cost	C	harges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	e	3,413	7,093,188	12	,209,629	0.580950
31 Intensive	Care Unit			0	0		0	0.000000
50 Operating	Room			4,799	108,542		113,805	0.953754
52 Labor Ro	om and Delivery R	oom		0	0		0	0.000000
91 Emergen	cy Department			0	0		0	0.000000
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	/ Line	Rank	Expense
01 Capital Cost - Buildin	ngs 4	1,977	393,530	02 Capital Cost	- Movable E	quip	3,845	485,696
04 Employee Benefits	Ę	5,753	78,860	05 Administrativ	e and Gene	ral	4,547	2,473,899
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant		3,192	903,233
08/09 Laundry / Housel	keeping 2	2,900	800,593	10/11 Dietary an	d Cafeteria		5,281	204,632
13 Nursing Administrati	on 4	1,948	106,132	14 Central Servi	ce and Sup	ply	0	0
15 Pharmancy		0	0	16 Medical Reco	ords		4,743	166,555
17 Social Services		0	0	18 Other Genera	al Service C	ost	0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs		0	0

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Sample Hospital reports from the Halmanac.com website.

232032 SELECT SF	PECIALTY HOSI	PITAL-	NORTHWEST [	DETROIT		Government - Stat	e
6071 WEST OUTER	DRIVE, 7TH FLO	OOR	8/31/2012 3	666 Days Settled		General Long Terr	n
DETROIT, MI 48235						CR Beds 36	POS Beds 0
WAYNE						Key Perform	anace Ind.
WISCONSIN PHYSIC	CIANS SERVICE					Occupancy Rate	90.0%
Balance S	Sheet		Income	Statement		Length of Stay	28.8
Current Assets	1,125,782	Total	Charges	43,729,128		Average Wages	26.80
Fixed Assets	375,693	Cont	ract Allowance	24,557,118	56.2%	Medicare Part A	0.0%
Other Assets	12,738,136	Oper	ating Revenue	19,172,010	43.8%	Medicare Part B	0.1%
Total Assets	14,239,611	Oper	ating Expense	13,953,763	72.8%	Current Ratio	(2.0)
Current Liabilities	-567,478	Oper	ating Margin	5,218,247	27.2%	Days to Collect	26.3
Long Term Liabilities	0	Othe	r Income	2,748	0.0%	Avg Payment Day	s 28.4
Total Equity 14,807,089 Other Expense				2,470,557	12.9%	Depreciation Rate	16.4%
Total Liab. and Equity	14,239,611	Net F	Profit or Loss	2,750,438	14.3%	Return on Equity	18.6%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	4,200
Line	Line Descript	ion		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gen	eral Ca	re	3,417	7,084,680	14,851,135	0.477046
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			4,091	775,027	1,432,052	0.541200
52 Labor Ro	om and Delivery R	loom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line R	ank	Expense	General Service	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildi	ngs	4,492	586,791	02 Capital Cost	- Movable E	Equip 4,201	370,604
04 Employee Benefits	;	5,853	29,939	05 Administrative	e and Gene	eral 5,136	1,683,131
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	5,324	93,121
	keeping	5,689	103,366	10/11 Dietary an	d Cafeteria	5,310	199,213
08/09 Laundry / House	. 0					l	0
08/09 Laundry / Housel 13 Nursing Administrati		4,441	166,666	14 Central Servi	ce and Sup	ply 0	U
-		4,441 0	166,666 0	<ul><li>14 Central Servin</li><li>16 Medical Reco</li></ul>	·	5,251	
13 Nursing Administrati					ords	5,251	0 105,976 0

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

232030 SELECT S	SPECIALTY HOS	PITAL	PONTIAC			Proprietary - Corpo	oration
44405 WOODWAR	D AVENUE, 8TH	FLOO	R 1/31/2012 3	65 Days Settled	I	General Long Terr	m
PONTIAC, MI 4834	1					CR Beds 30	POS Beds 0
OAKLAND						Key Perform	anace Ind.
WISCONSIN PHYS	ICIANS SERVICI	E				Occupancy Rate	92.5%
Balance	Sheet		Income	Statement		Length of Stay	26.2
Current Assets	1,515,067	<b>Tota</b>	l Charges	36,108,244		Average Wages	29.17
Fixed Assets	184,288	3 Cont	ract Allowance	20,541,855	56.9%	Medicare Part A	0.0%
Other Assets	15,457,407	Ope	rating Revenue	15,566,389	- 43.1%	Medicare Part B	0.0%
Total Assets	17,156,762	- 2 Ope	rating Expense	11,562,810	74.3%	Current Ratio	25.8
Current Liabilities	58,745	- Ope	rating Margin	4,003,579	25.7%	Days to Collect	38.5
Long Term Liabilities	C	Othe	r Income	3,638	0.0%	Avg Payment Day	s 19.7
Total Equity	Total Equity 17,098,017 Other Expense					Depreciation Rate	8.4%
Total Liab. and Equity	17,156,762	- P Net I	Profit or Loss	2,191,814	14.1%	Return on Equity	12.8%
Selecte	d Revenue Depa	rtment	S		Rev	enue Ranking -	4,587
Line	Line Descrip	tion		Rank	Cost	Charges	Ratio
30 Adults a	nd Pediatrics - Ger	neral Ca	re	3,675	6,098,276	10,494,739	0.581079
31 Intensiv	e Care Unit			0	0	0	0.000000
50 Operatii	ng Room			4,432	399,212	737,983	0.540950
52 Labor R	oom and Delivery I	Room		0	0	0	0.000000
91 Emerge	ncy Department			0	0	0	0.000000
General Service C	ost by Line R	lank	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Build	dings	4,844	445,040	02 Capital Cost	- Movable E	Equip 4,943	158,401
04 Employee Benefits		5,749	79,796	05 Administrativ	e and Gene	eral 5,221	1,585,883
6 Maintenance and Repairs 0				07 Operation of	Plant	0	0
00 Maintenance and i		E 407	191,088	10/11 Dietary and Cafeteria 5,42		5,428	177,805
08/09 Laundry / Hous	ekeeping	5,127	,	10/11 Dictary at		,	177,000
		4,973	103,778	14 Central Serv			_
08/09 Laundry / Hous				_	ice and Sup		0
08/09 Laundry / Hous 13 Nursing Administra		4,973	103,778	14 Central Serv	ice and Sup ords	ply 0 5,288	0 101,765 0

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

232033 S	ELECT SF	PECIALTY HO	SPITAL	-SAGINAW			Proprietary - Corpo	oration
1447 NOR FLOOR	TH HARRI	SON, 7TH & 8	BTH	2/29/2012 3	366 Days Settled	I	General Long Terr	n
SAGINAW	, MI 48602						CR Beds 32	POS Beds 0
SAGINAW							Key Perform	anace Ind.
WISCONS	IN PHYSIC	CIANS SERVIO	CE				Occupancy Rate	93.3%
	Balance S	heet		Income	Statement		Length of Stay	26.0
Current As	sets	1,507,63	37 Tota	l Charges	43,067,740		Average Wages	28.08
Fixed Asse	ets	200,92	28 Cont	ract Allowance	26,060,282	60.5%	Medicare Part A	0.0%
Other Asse	ets	15,587,68	33 Ope	rating Revenue	17,007,458	39.5%	Medicare Part B	0.0%
Total Asse	ts	17,296,24	— 18 Ope	rating Expense	12,867,056	75.7%	Current Ratio	(4.7)
Current Lia	Current Liabilities -318,461 Operating Margin					24.3%	Days to Collect	38.9
Long Term I	Long Term Liabilities 0 Other Income					0.0%	Avg Payment Day	s 24.9
Total Equit	Total Equity 17,614,709 Other Expense				2,467,155	14.5%	Depreciation Rate	11.9%
Total Liab. a	and Equity	17,296,24	— 18 Net I	Profit or Loss	1,674,486	9.8%	Return on Equity	9.5%
	Selected	Revenue Dep	artment	s		Rev	enue Ranking -	4,425
Line		Line Descri	ption		Rank	Cost	Charges	Ratio
30	Adults and	d Pediatrics - G	eneral Ca	ire	3,610	6,309,026	12,977,877	0.486137
31	Intensive	Care Unit			0	0	0	0.000000
50	Operating	Room			4,450	374,594	988,594	0.378916
52	Labor Ro	om and Delivery	/ Room		0	0	0	0.000000
91	Emergen	cy Department			0	0	0	0.000000
General S	Service Co	st by Line	Rank	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital C	Cost - Buildir	ngs	4,884	426,185	02 Capital Cost	- Movable E	Equip 4,482	285,841
04 Employe	e Benefits		5,900	14,082	05 Administrativ	e and Gene	eral 5,260	1,545,345
06 Maintena	ance and Re	pairs	0	0	07 Operation of	Plant	5,512	10,663
08/09 Laund	98/09 Laundry / Housekeeping 5,647 110,979				10/11 Dietary and Cafeteria		5,209	217,774
13 Nursing	3 Nursing Administration 5,034 97,224				14 Central Service and Supply		ply 0	0
15 Pharmar	5 Pharmancy 0					0 16 Medical Records 5,30°		
17 Social S	ervices		0	0	18 Other Gener	al Service C	Cost 0	0
19 Non Phy	sician Anes	thetists	0	0	20-23 Education	n Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

232031 SELECT SF	PECIALTY HOSE	PITAL-W	YANDOTTE,	LLC		Proprietary - Corpo	oration
10000 TELEGRAPH	ROAD, 2ND FLC	OOR	4/30/2012 3	666 Days Settled		General Long Terr	m
TAYLOR, MI 48180						CR Beds 40 F	POS Beds 0
WAYNE						Key Perform	anace Ind.
WISCONSIN PHYSIC	CIANS SERVICE					Occupancy Rate	97.2%
Balance S	Sheet		Income	Statement		Length of Stay	29.2
Current Assets	2,020,642	Total C	Charges	51,008,946		Average Wages	27.89
Fixed Assets	836,327	Contra	ct Allowance	29,706,140	58.2%	Medicare Part A	0.0%
Other Assets	2,636,275	Operat	ing Revenue	21,302,806	41.8%	Medicare Part B	0.2%
Total Assets	5,493,244	Operat	ing Expense	17,337,212	81.4%	Current Ratio	(1.7)
Current Liabilities	-1,224,460	Operat	ing Margin	3,965,594	18.6%	Days to Collect	60.9
Long Term Liabilities	0	Other I	ncome	6,028	0.0%	Avg Payment Day	s 19.9
Total Equity 6,717,704 Other Expense				-3,332	0.0%	Depreciation Rate	13.5%
Total Liab. and Equity	5,493,244	Net Pro	ofit or Loss	3,974,954	18.7%	Return on Equity	59.2%
Selected	Revenue Depar	tments			Rev	enue Ranking -	4,011
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Care		3,274	7,699,900	17,177,649	0.448251
	d Pediatrics - Gene Care Unit	eral Care		3,274 0	7,699,900 0	17,177,649 0	
	Care Unit	eral Care					0.000000
<ul><li>31 Intensive</li><li>50 Operating</li></ul>	Care Unit			0	0	0	0.000000
<ul><li>31 Intensive</li><li>50 Operating</li><li>52 Labor Ro</li></ul>	Care Unit			0 4,043	0 832,129	0 1,540,936 0	0.000000 0.540015
<ul><li>31 Intensive</li><li>50 Operating</li><li>52 Labor Ro</li></ul>	Care Unit Room om and Delivery Rocy Department		Expense	0 4,043 0	0 832,129 0 0	0 1,540,936 0 0	0.000000 0.540015 0.000000
31 Intensive 50 Operating 52 Labor Ro 91 Emergen	Care Unit Room om and Delivery Rocy Department st by Line Ra	oom	<b>Expense</b> 519,962	0 4,043 0 0	0 832,129 0 0	0 1,540,936 0 0 v Line Rank	0.000000 0.540015 0.000000 0.000000 Expense
31 Intensive 50 Operating 52 Labor Ro 91 Emergen  General Service Co	Care Unit Room om and Delivery Rocy Department st by Line Rangs	oom ank	-	0 4,043 0 0 <b>General Service</b>	0 832,129 0 0 ce Cost by	0 1,540,936 0 0 <b>/ Line Rank</b> Equip 3,695	0.000000 0.540015 0.000000 0.000000 <b>Expense</b> 561,044
31 Intensive 50 Operating 52 Labor Ro 91 Emergen  General Service Co 01 Capital Cost - Building	Care Unit Room om and Delivery Rocy Department st by Line Rangs	oom ank 4,653	519,962	0 4,043 0 0  General Service 02 Capital Cost	0 832,129 0 0 <b>ce Cost by</b> - Movable E	0 1,540,936 0 0 <b>/ Line Rank</b> Equip 3,695	0.000000 0.540015 0.000000 0.000000 <b>Expense</b> 561,044 1,741,115
31 Intensive 50 Operating 52 Labor Ro 91 Emergen  General Service Co 01 Capital Cost - Buildin 04 Employee Benefits	Care Unit Room om and Delivery Rocy Department  st by Line Rangs epairs	oom ank 4,653 5,794	519,962 58,273	0 4,043 0 0  General Service 02 Capital Cost - 05 Administrative	0 832,129 0 0 <b>ce Cost by</b> - Movable E e and Gene	0 1,540,936 0 0 <b>/ Line Rank</b> Equip 3,695 oral 5,094 5,271	0.000000 0.540015 0.000000 0.0000000 <b>Expense</b> 561,044 1,741,115 113,947
31 Intensive 50 Operating 52 Labor Ro 91 Emergen  General Service Co 01 Capital Cost - Buildin 04 Employee Benefits 06 Maintenance and Re	Care Unit Room om and Delivery Rocy Department  st by Line Rangs epairs seeping 5	oom ank 4,653 5,794	519,962 58,273 0	0 4,043 0 0  General Service 02 Capital Cost 05 Administrative 07 Operation of 10/11 Dietary an 14 Central Service	0 832,129 0 0 <b>ce Cost by</b> - Movable E e and Gene Plant d Cafeteria ce and Sup	1,540,936 0 0  / Line Rank Equip 3,695 and 5,271 4,983 ply 0	0.000000 0.540015 0.000000 0.000000 <b>Expense</b> 561,044 1,741,115 113,947 259,197
31 Intensive 50 Operating 52 Labor Ro 91 Emergen  General Service Co 01 Capital Cost - Buildin 04 Employee Benefits 06 Maintenance and Re 08/09 Laundry / Housel	Care Unit Room om and Delivery Rocy Department  st by Line Rangs epairs seeping 5	oom  ank 4,653 5,794 0 5,991	519,962 58,273 0 34,852	0 4,043 0 0  General Service 02 Capital Cost 05 Administrative 07 Operation of 10/11 Dietary an	0 832,129 0 0 <b>ce Cost by</b> - Movable E e and Gene Plant d Cafeteria ce and Sup	1,540,936 0 0  / Line Rank Equip 3,695 aral 5,094 5,271 4,983	0.000000 0.540015 0.000000 0.000000 <b>Expense</b> 561,044 1,741,115 113,947 259,197
31 Intensive 50 Operating 52 Labor Ro 91 Emergen  General Service Co 01 Capital Cost - Buildin 04 Employee Benefits 06 Maintenance and Re 08/09 Laundry / Housel 13 Nursing Administration	Care Unit Room om and Delivery Rocy Department  st by Line Rangs epairs eeping 5	oom ank 4,653 5,794 0 5,991 4,507	519,962 58,273 0 34,852 155,965	0 4,043 0 0  General Service 02 Capital Cost 05 Administrative 07 Operation of 10/11 Dietary an 14 Central Service	0 832,129 0 0 ce Cost by Movable Ee and Gene Plant d Cafeteria ce and Sup ords al Service C	1,540,936 0 0  / Line Rank Equip 3,695 anal 5,094 5,271 4,983 ply 0 5,090	0.000000 0.540015 0.000000 0.000000

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

231312 SHERIDAN	COMMUNITY H	OSPIT	AL			Nonprofit - Other	
301 N MAIN ST			3/31/2012 3	66 Days Settled		General Short Teri	m
SHERIDAN, MI 4888	4					CR Beds 25	POS Beds 0
MONTCALM						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	10.7%
Balance S	Sheet		Income	Statement		Length of Stay	3.0
Current Assets	3,520,590	Total	Charges	29,542,992		Average Wages	
Fixed Assets	2,839,908	Conti	act Allowance	13,453,468	45.5%	Medicare Part A	0.0%
Other Assets	2,914,893	Oper	ating Revenue	16,089,524	54.5%	Medicare Part B	10.1%
Total Assets	9,275,391	Oper	ating Expense	15,803,747	98.2%	Current Ratio	1.8
Current Liabilities	1,932,762	Oper	ating Margin	285,777	1.8%	Days to Collect	39.9
Long Term Liabilities	2,275,639	Othe	r Income	313,875	2.0%	Avg Payment Day	s 24.8
Total Equity	5,066,990	Othe	r Expense	0	0.0%	Depreciation Rate	11.4%
Total Liab. and Equity	9,275,391	Net F	Profit or Loss	599,652	3.7%	Return on Equity	11.8%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	4,533
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	е	5,631	1,810,236	530,002	3.415527
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			4,634	233,208	3,129,254	0.074525
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			3,957	1,381,349	1,468,605	0.940586
General Service Co	st by Line Ra	nk	Expense	General Servi	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs 5	5,624	152,624	02 Capital Cost	- Movable E	Equip 4,889	172,431
04 Employee Benefits	3	3,805	1,614,933	05 Administrativ	e and Gene	ral 4,913	1,978,916
06 Maintenance and Re	epairs	,696	389,778	07 Operation of	Plant	0	0
08/09 Laundry / Housel	keeping 5	5,269	169,635	10/11 Dietary ar	nd Cafeteria	5,267	207,002
13 Nursing Administrati	on	0	0	14 Central Servi	ce and Sup	ply 0	0
15 Pharmancy		0	0	16 Medical Reco	ords	4,047	257,725
17 Social Services		0	0	18 Other Genera	al Service C	ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230024 SINAI-GRA	CE HOSPITAL						Proprietar	y - Corpo	oration
6071 W OUTER DRI	VE		12/31/2012	366 Days Re	eoper	ned	General S	hort Terr	m
DETROIT, MI 48235							CR Beds	272 F	POS Beds 0
WAYNE							Key F	Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S					Occupano	cy Rate	69.6%
Balance S	Sheet		Income	Statement			Length of	Stay	5.0
Current Assets	36,645,038	Total	Charges	899,900,4	472		Average \	Nages	26.79
Fixed Assets	119,578,859	Conti	act Allowance	538,484,6	622	59.8%	Medicare	Part A	31.2%
Other Assets	1,102,754	Oper	ating Revenue	361,415,8	850	40.2%	Medicare	Part B	5.4%
Total Assets	157,326,651	Oper	ating Expense	345,553,	933	95.6%	Current R	atio	19.9
Current Liabilities	1,838,268	Oper	ating Margin	15,861,9	917	4.4%	Days to C	Collect	118.0
Long Term Liabilities	125,272,704	Othe	r Income	6,934,0	044	1.9%	Avg Payn	nent Day	rs 10.4
Total Equity	30,215,679	Othe	r Expense		1	0.0%	Depreciat	ion Rate	9.1%
Total Liab. and Equity	157,326,651	Net F	Profit or Loss	22,795,9	960	6.3%	Return or	Equity	75.4%
Selected	Revenue Depar	tments	S			Rev	enue Ran	king -	577
Line	Line Descripti	on		Rank		Cost	CI	narges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	е	627	60	,289,480	72,3	335,424	0.833471
31 Intensive	Care Unit			414	18	3,131,864	38,7	769,656	0.467682
50 Operating	Room			438	31	,718,082	119,6	642,176	0.265108
52 Labor Ro	om and Delivery R	oom		456	7	7,686,884	18,0	606,702	0.413124
91 Emergen	cy Department			348	22	2,780,894	102,9	945,738	0.221290
General Service Co	st by Line Ra	nk	Expense	General Se	rvice	e Cost by	/ Line	Rank	Expense
01 Capital Cost - Buildir	ngs ´	1,246	6,012,529	02 Capital C	ost - I	Movable E	Equip	347	14,422,014
04 Employee Benefits	•	1,175	13,879,852	05 Administr	ative	and Gene	ral	462	57,874,389
06 Maintenance and Re	epairs	0	0	07 Operation	n of P	lant		240	13,104,809
08/09 Laundry / Housek	keeping	234	8,575,330	10/11 Dietar	y and	Cafeteria		510	4,015,901
13 Nursing Administrati	on	359	5,130,226	14 Central S	ervic	e and Sup	ply	892	1,295,304
15 Pharmancy		193	12,409,217	17 16 Medical Records 541			3,499,648		
17 Social Services		103	4,754,818	18 Other Ge	neral	Service C	ost	0	0
19 Non Physician Anes	thetists	0	0	20-23 Educa	ation F	Programs		229	17,023,810

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Sample Hospital reports from the Halmanac.com website.

230085 SOUTH HA	VEN COMMUNI	гү но	SPITAL			Government - Oth	er
955 S BAILEY AVE			6/30/2012 3	866 Days Settled	I	General Short Ter	m
SOUTH HAVEN, MI	49090					CR Beds 29	POS Beds 0
VAN BUREN						Key Perform	nanace Ind.
NATIONAL GOVERN	IMENT SERVICE	ES .				Occupancy Rate	34.3%
Balance S	Sheet		Income	Statement		Length of Stay	3.3
Current Assets	9,655,771	Total	Charges	69,117,345		Average Wages	28.41
Fixed Assets	19,447,248	Cont	ract Allowance	32,206,955	46.6%	Medicare Part A	7.6%
Other Assets	8,120,462	Oper	ating Revenue	36,910,390	53.4%	Medicare Part B	6.0%
Total Assets	37,223,481	Oper	ating Expense	37,997,366	102.9%	Current Ratio	1.7
Current Liabilities	5,794,984	Oper	ating Margin	-1,086,976	-2.9%	Days to Collect	34.1
Long Term Liabilities	5,555,985	Othe	r Income	2,123,079	5.8%	Avg Payment Day	/s 7.8
Total Equity	25,872,512	Othe	r Expense	0	0.0%	Depreciation Rate	e 11.5%
Total Liab. and Equity	37,223,481	Net F	Profit or Loss	1,036,103	2.8%	Return on Equity	4.0%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	3,212
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	4,682	3,394,202	3,160,732	1.073866
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			3,163	2,644,979	8,962,272	0.295124
52 Labor Ro	om and Delivery R	oom		2,266	468,221	592,416	0.790358
91 Emergen	cy Department			3,081	2,656,243	10,172,978	0.261108
General Service Co	st by Line Ra	ank	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs :	3,383	1,291,453	02 Capital Cost	- Movable E	Equip 2,769	1,264,984
04 Employee Benefits	2	2,597	3,826,348	05 Administrativ	e and Gene	eral 3,606	4,240,545
06 Maintenance and Re	epairs	1,032	1,537,684	07 Operation of	Plant	0	0
08/09 Laundry / Housek	keeping 3	3,873	408,905	10/11 Dietary ar	nd Cafeteria	4,869	279,133
13 Nursing Administrati	on :	3,863	286,483	14 Central Serv	ice and Sup	ply 2,874	99,132
15 Pharmancy	2	2,984	335,332	2 16 Medical Records 3,286		3,286	413,067
17 Social Services		0	0	18 Other Gener	al Service C	Cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230264 SOUTHEAS	ST MICHIGAN SU	JRGIC	AL HOSPITAL			Proprietary - Corpo	oration
21230 DEQUINDRE	ROAD		12/31/2012	366 Days Settled	d	General Short Terr	m
WARREN, MI 48091						CR Beds 13 F	POS Beds 0
МАСОМВ						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	2.7%
Balance S	heet		Income	Statement		Length of Stay	1.6
Current Assets	2,125,475	Total	Charges	19,048,911		Average Wages	23.79
Fixed Assets	2,767,114	Cont	ract Allowance	11,817,270	62.0%	Medicare Part A	4.0%
Other Assets	1,920,056	Oper	ating Revenue	7,231,641	38.0%	Medicare Part B	40.7%
Total Assets	6,812,645	Oper	ating Expense	9,651,983	133.5%	Current Ratio	0.1
Current Liabilities	14,577,140	Oper	ating Margin	-2,420,342	-33.5%	Days to Collect	733.4
Long Term Liabilities	3,898,180	Othe	r Income	7,713	0.1%	Avg Payment Day	s 63.2
Total Equity	-11,662,675	Othe	r Expense	518,615	7.2%	Depreciation Rate	7.9%
Total Liab. and Equity	6,812,645	Net F	Profit or Loss	(2,931,244)	-40.5%	Return on Equity	25.1%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	5,474
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults and	d Pediatrics - Gene	eral Ca	·e	6,001	922,326	587,100	1.570986
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			3,364	2,085,926	9,672,806	0.215648
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	ınk	Expense	General Service	e Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs 4	1,001	844,510	02 Capital Cost -	Movable E	iquip 5,323	57,076
04 Employee Benefits	2	1,781	750,200	05 Administrative	e and Gene	ral 5,371	1,408,152
06 Maintenance and Re	epairs	0	0	07 Operation of I	Plant	4,237	454,223
08/09 Laundry / Housek	keeping 5	5,930	54,367	10/11 Dietary an	d Cafeteria	5,773	105,684
13 Nursing Administrati	on	0	0	14 Central Servi	ce and Sup	ply 3,064	78,179
15 Pharmancy	3	3,138	260,195	16 Medical Reco	ords	5,272	103,509
17 Social Services		0	0	18 Other Genera	al Service C	ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	1,073	464,491

All Providers

Sample Hospital reports from the Halmanac.com website.

233025 SOUTHWE	ST REGIONAL F	REHAE	BILITATION CEI	NTER		Nonprofit - Other	
393 E ROOSEVELT	AVENUE		6/30/2012 3	666 Days Settled		Rehabilitation	
BATTLE CREEK, MI	49017					CR Beds 26	POS Beds 0
CALHOUN						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	≣S				Occupancy Rate	63.8%
Balance S	Balance Sheet Inco					Length of Stay	9.7
Current Assets	3,937,116	Total	Charges	17,217,203		Average Wages	30.48
Fixed Assets	9,486,391	Cont	ract Allowance	6,266,488	36.4%	Medicare Part A	0.0%
Other Assets	763,080	Oper	ating Revenue	10,950,715	63.6%	Medicare Part B	0.0%
Total Assets	14,186,587	Oper	ating Expense	12,569,128	114.8%	Current Ratio	1.5
Current Liabilities	2,675,974	Oper	ating Margin	-1,618,413	-14.8%	Days to Collect	82.6
Long Term Liabilities	ng Term Liabilities 6,960,000 Other Income				2.7%	Avg Payment Day	rs 28.6
Total Equity	otal Equity 4,550,613 Other Expense				0.0%	Depreciation Rate	5.9%
Total Liab. and Equity	14,186,587	Net F	Profit or Loss	(1,322,181)	-12.1%	Return on Equity	-29.1%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	5,068
Line	Line Descripti	ion		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gen	eral Ca	re	3,485	6,824,093	8,112,877	0.841143
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			0	0	0	0.000000
52 Labor Ro	om and Delivery R	loom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	ank	Expense	General Service	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildi	ngs .	4,840	447,477	02 Capital Cost	- Movable E	Equip 3,500	659,865
04 Employee Benefits	;	3,480	1,980,697	05 Administrative	e and Gene	eral 4,156	3,123,141
06 Maintenance and Re	epairs 2	2,146	31,957	07 Operation of	Plant	4,469	379,750
08/09 Laundry / Housel	8/09 Laundry / Housekeeping 5,055 203,00			10/11 Dietary an	d Cafeteria	5,319	198,195
13 Nursing Administrati	on :	2,967	577,218	14 Central Servi	ce and Sup	ply 0	0
	5 Pharmancy 3,462 113,59				7 16 Medical Records		97,817
15 Pharmancy	;	0, 102	,			5,320	
<ul><li>15 Pharmancy</li><li>17 Social Services</li><li>19 Non Physician Anes</li></ul>	:	2,728	54,993	18 Other General			0

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

232037 SPARROW	SPECIALTY HO	SPITA	<b>AL</b>			Nonprofit - Other	
1210 W SAGINAW			12/31/2012	366 Days Settle	d	General Long Terr	m
LANSING, MI 48915						CR Beds 36	POS Beds 0
INGHAM						Key Perform	nanace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	70.0%
Balance S	Sheet		Income	Statement		Length of Stay	30.1
Current Assets	4,348,649	Total	Charges	40,708,793		Average Wages	28.88
Fixed Assets	1,459,847	Cont	ract Allowance	27,756,276	68.2%	Medicare Part A	0.0%
Other Assets	7,057,407	Oper	ating Revenue	12,952,517	31.8%	Medicare Part B	0.0%
Total Assets	12,865,903	Oper	ating Expense	12,287,059	94.9%	Current Ratio	2.6
Current Liabilities	1,657,667	Oper	ating Margin	665,458	5.1%	Days to Collect	375.1
Long Term Liabilities	0	Othe	r Income	1,003,019	7.7%	Avg Payment Day	/s 49.4
Total Equity	11,208,236	Othe	r Expense	0	0.0%	Depreciation Rate	8.2%
Total Liab. and Equity	12,865,903	Net F	Profit or Loss	1,668,477	12.9%	Return on Equity	14.9%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	4,837
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	3,253	7,779,135	15,920,538	0.488623
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			4,950	20,113	94,059	0.213834
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	ınk	Expense	General Service	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs 5	5,669	138,284	02 Capital Cost	- Movable E	Equip 4,980	149,179
04 Employee Benefits	2	1,439	1,037,481	05 Administrativ	e and Gene	eral 4,847	2,073,149
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	5,319	95,067
08/09 Laundry / Housel	keeping 5	5,364	155,724	10/11 Dietary an	d Cafeteria	5,736	114,285
13 Nursing Administrati	on 3	3,624	362,096	14 Central Servi	ce and Sup	ply 0	0
15 Pharmancy		0	0	16 Medical Reco	ords	5,832	17,486
17 Social Services		0	0	18 Other Genera	al Service C	Cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230038 SPECTRUM	30038 SPECTRUM HEALTH - BUTTERWORTH CAMPUS								
100 MICHIGAN ST N	IE		6/30/2012 3	366 Days Au	udited		General	Short Terr	m
GRAND RAPIDS, MI	49503						CR Beds	796 F	POS Beds 0
KENT							Key	Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S					Occupar	ncy Rate	78.5%
Balance S	heet		Income	Statemen	t		Length o	of Stay	5.1
Current Assets	246,558,881	Total	Charges	2,667,13	5,804		Average	Wages	25.97
Fixed Assets	1,044,799,339	Contr	act Allowance	1,219,659	9,975	45.7%	Medicar	e Part A	13.2%
Other Assets	1,003,071,474	Opera	ating Revenue	1,447,47	5,829	54.3%	Medicar	e Part B	3.0%
Total Assets	2,294,429,694	Opera	ating Expense	1,423,12	7,099	98.3%	Current	Ratio	1.5
Current Liabilities	165,594,333	Opera	ating Margin	24,34	8,730	1.7%	Days to	Collect	146.0
Long Term Liabilities	926,466,658	Othe	Income	89,229	9,610	6.2%	Avg Pay	ment Day	s 39.8
Total Equity	1,202,368,703	Othe	Expense	1,628,830 0.1%			Deprecia	ation Rate	2.2%
Total Liab. and Equity 2,294,429,694 Net Profit or Loss			rofit or Loss	111,949	9,510	7.7%	Return c	n Equity	9.3%
Selected	Revenue Depar	tments	5			Rev	enue Ra	nking -	28
Line	Line Descripti	on		Rank		Cost	C	harges	Ratio
30 Adults and	d Pediatrics - Gene	eral Car	e	34	213	,207,395	336	,280,813	0.634016
31 Intensive	Care Unit			16	86	,575,313	212	,250,002	0.407893
50 Operating	Room			28	103	,232,765	338	,195,027	0.305246
52 Labor Ro	om and Delivery R	oom		47	18	,952,873	38	,860,267	0.487719
91 Emergend	cy Department			64	44	,279,536	147	,685,643	0.299823
General Service Co	st by Line Ra	nk	Expense	General S	Service	Cost by	y Line	Rank	Expense
01 Capital Cost - Buildin	ngs	153	27,383,175	02 Capital	Cost - I	Movable E	quip	448	12,401,999
04 Employee Benefits		492	31,597,945	05 Adminis	strative	and Gene	eral	43	175,862,556
06 Maintenance and Re	epairs	0	0	07 Operati	on of Pl	ant		8	58,089,185
08/09 Laundry / Housek	keeping	33	17,816,054	10/11 Dieta	ary and	Cafeteria		34	12,015,739
13 Nursing Administrati	on	54	13,070,225	14 Central Service and Supply			ply	193	5,030,951
15 Pharmancy	5 Pharmancy 70 23,910,505			5 16 Medical Records			216	5,722,412	
17 Social Services		7	15,805,394	04 18 Other General Service Cost 0			0		
19 Non Physician Anes	thetists	0	0	0 20-23 Education Programs 164 24,40				24,408,208	

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Sample Hospital reports from the Halmanac.com website.

232029 SPECTRUM	/ HEALTH - KEN	IT CO	MMUNITY CAM	PUS		Nonprofit - Other	
750 FULLER AVE NI	E		6/30/2012 3	666 Days Settled		General Long Ter	m
GRAND RAPIDS, MI	49503					CR Beds 51	POS Beds 0
KENT						Key Perforn	nanace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	53.2%
Balance S	Sheet		Income	Statement		Length of Stay	27.7
Current Assets	8,251,941	Total	Charges	68,133,649		Average Wages	13.66
Fixed Assets	8,129,124	Cont	ract Allowance	22,329,190	32.8%	Medicare Part A	0.0%
Other Assets	20,449,937	Oper	ating Revenue	45,804,459	67.2%	Medicare Part B	0.0%
Total Assets	36,831,002	Oper	ating Expense	46,595,994	101.7%	Current Ratio	0.7
Current Liabilities	11,917,475	Oper	ating Margin	-791,535	-1.7%	Days to Collect	65.0
Long Term Liabilities	17,568,094	Othe	r Income	281,172	0.6%	Avg Payment Day	ys 10.3
Total Equity	7,345,433	Othe	r Expense	0	0.0%	Depreciation Rate	e 4.8%
Total Liab. and Equity	36,831,002	Net F	Profit or Loss	(510,363)	-1.1%	Return on Equity	-6.9%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	2,921
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	2,607 1	1,962,854	13,679,596	0.874503
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			0	0	0	0.000000
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	nk	Expense	General Service	e Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs 4	1,174	748,777	02 Capital Cost -	Movable E	Equip 3,283	805,359
04 Employee Benefits	4	2,142	5,709,944	05 Administrative	and Gene	eral 2,659	7,872,158
06 Maintenance and Re	epairs	0	0	07 Operation of F	Plant	1,934	2,306,901
08/09 Laundry / Housel	keeping 2	2,115	1,413,067	10/11 Dietary and	d Cafeteria	1,477	1,938,161
13 Nursing Administrati	3 Nursing Administration 0 0		0	14 Central Service	ce and Sup	ply 2,060	284,125
15 Pharmancy	5 Pharmancy 0 0			16 Medical Records 5,552			68,778
17 Social Services		0	0	18 Other Genera	I Service C	ost 442	358,739
19 Non Physician Anes	thetists	0	0	0 20-23 Education Programs 0			

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

231323 SPECTRUM	I HEALTH - REE	231323 SPECTRUM HEALTH - REED CITY CAMPUS  Nonprofit - Other									
PO BOX 75, 300 N P	ATTERSON		6/30/2012 3	366 Days Settled	I	General Short Ter	m				
REED CITY, MI 4967	7					CR Beds 21	POS Beds 0				
OSCEOLA						Key Perform	nanace Ind.				
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	27.5%				
Balance S	Sheet		Income	Statement		Length of Stay	3.9				
Current Assets	9,269,652	Total	Charges	97,086,602		Average Wages	22.55				
Fixed Assets	14,012,890	Cont	ract Allowance	43,484,758	44.8%	Medicare Part A	0.0%				
Other Assets	209,940	Oper	ating Revenue	53,601,844	- 55.2%	Medicare Part B	11.2%				
Total Assets	23,492,482	Oper	ating Expense	51,453,591	96.0%	Current Ratio	1.5				
Current Liabilities	6,373,465	Oper	ating Margin	2,148,253	4.0%	Days to Collect	138.4				
Long Term Liabilities	5,931,390	Othe	r Income	295,613	0.6%	Avg Payment Day	/s 18.5				
Total Equity	Il Equity 11,187,627 Other Expense				0.0%	Depreciation Rate	e 7.8%				
Total Liab. and Equity	Total Liab. and Equity 23,492,482 Net Profit or Loss		Profit or Loss	2,443,866	4.6%	Return on Equity	21.8%				
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	2,732				
Line	Line Descripti	on		Rank	Cost	Charges	Ratio				
30 Adults an	d Pediatrics - Gene	eral Ca	re	5,319	2,322,155	2,254,969	1.029795				
31 Intensive	Care Unit			3,115	567,048	474,083	1.196094				
50 Operating	Room			3,264	2,357,148	4,106,361	0.574024				
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000				
91 Emergen	cy Department			2,369	4,183,111	8,757,731	0.477648				
General Service Co	st by Line Ra	ank	Expense	General Servi	ce Cost by	y Line Rank	Expense				
01 Capital Cost - Buildin	ngs 3	3,756	1,010,134	02 Capital Cost	- Movable E	Equip 2,437	1,699,545				
04 Employee Benefits	04 Employee Benefits 2,252 5,198,6			05 Administrativ	e and Gene	eral 2,669	7,837,848				
06 Maintenance and Repairs 1,571 531,7			531,756	07 Operation of	Plant	3,229	886,451				
08/09 Laundry / Housel	08/09 Laundry / Housekeeping 3,880 407,30			10/11 Dietary ar	nd Cafeteria	3,218	685,658				
13 Nursing Administrati	13 Nursing Administration 3,976 258,454			14 Central Servi	ice and Sup	ply 2,194	236,244				
15 Pharmancy	15 Pharmancy 0 0			16 Medical Reco	212,339						
17 Social Services	17 Social Services 2,573 71,36						0				
19 Non Physician Anes	9 Non Physician Anesthetists 0				Programs	0	0				

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Sample Hospital reports from the Halmanac.com website.

100 MICHIG	SAN ST, N	NE MC231			Cost Rep	or	t not Filed.						
GRAND RAI	PIDS, MI	49503								CR Bed	s 0	POS Beds	0
KENT										Key	Perforn	nanace Inc	d.
NATIONAL (	GOVERN	MENT SER	VICE	:S						Occupa	ncy Rate		0.0%
В	alance S	heet			Inco	me	Statement			Length	of Stay		
Current Asse	ets		0	Total	Charges			0		Average	e Wages		
Fixed Assets	3		0	Contr	act Allowanc	е		0	0.0%	Medica	re Part A		0.0%
Other Assets	3		0	Operating Revenue				0	0.0%	Medica	re Part B		0.0%
Total Assets	•		0	Operating Expense				0	0.0%	Current	Ratio		
Current Liab	ilities		0	Opera	ating Margin			0	0.0%	Days to	Collect		
Long Term Lia	abilities		0	Other	Income			0	0.0%	Avg Pa	yment Day	/S	
Total Equity			0	Other	Expense			0	0.0%	Deprec	iation Rate	Э	0.0%
Total Liab. an	d Equity		0	Net P	rofit or Loss			0	0.0%	Return	on Equity		0.0%
	Selected	Revenue De	part	ments	<b>3</b>				Rev	enue R	anking -	5,95	57
Line		Line Desc	ripti	on			Rank		Cost		Charges	Ratio	
30	Adults and	d Pediatrics -	Gene	ral Car	е						0	0.000000	1
31	Intensive	Care Unit					0		0		0	0.000000	١
50	Operating	Room					0		0		0	0.000000	
52	Labor Ro	om and Delive	ery Ro	oom			0		0		0	0.000000	)
91	Emergend	cy Departmen	t				0		0		0	0.000000	)
General Se	rvice Co	st by Line	Ra	nk	Expense		General Se	rvice	Cost by	/ Line	Rank	Exper	nse
01 Capital Co	st - Buildir	ngs		0		0	02 Capital Co	ost - N	Movable E	quip	0		(
04 Employee	Benefits			0		0	05 Administra	ative a	and Gene	ral	0		(
06 Maintenan	ce and Re	pairs		0		0	07 Operation	of PI	ant		0		
08/09 Laundry	y / Housek	eeping		0		0	10/11 Dietary	/ and	Cafeteria		0		(
-	Nursing Administration 0 0		0	14 Central Service and Supply			ply	0					
15 Pharmanc	у	0 0		0	16 Medical Records				0				
17 Social Ser	vices		0 0		0	18 Other General Service Cost			ost	0			
	cian Anest						20-23 Educa						

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

230106 SPECTRUM	I HEALTH GER	BER M	IEMORIAL			Nonprofit - Other		
212 S SULLIVAN ST			6/30/2012 3	866 Days Settled		General Short Terr	m	
FREMONT, MI 49412	2					CR Beds 35	POS Beds 0	
NEWAYGO						Key Perform	anace Ind.	
NATIONAL GOVERN	IMENT SERVICE	ES .				Occupancy Rate	51.1%	
Balance S	Sheet		Income	Statement		Length of Stay	2.8	
Current Assets	17,400,756	Total	Charges	147,661,096		Average Wages	25.67	
Fixed Assets	30,074,945	Cont	ract Allowance	78,170,552	52.9%	Medicare Part A	8.7%	
Other Assets	13,257,283	Oper	ating Revenue	69,490,544	47.1%	Medicare Part B	5.4%	
Total Assets	60,732,984	Oper	ating Expense	70,531,097	101.5%	Current Ratio	2.5	
Current Liabilities	6,895,491	Oper	ating Margin	-1,040,553	- -1.5%	Days to Collect	1,127.0	
Long Term Liabilities	27,942,672	Othe	r Income	2,502,226	3.6%	Avg Payment Day	s 30.5	
Total Equity	25,894,821	Othe	r Expense	1,317,196	1.9%	Depreciation Rate	6.7%	
Total Liab. and Equity	60,732,984	Net F	Profit or Loss	144,477	0.2%	Return on Equity	0.6%	
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	2,396	
Line	Line Descripti	on		Rank	Cost	Charges	Ratio	
30 Adults an	d Pediatrics - Gene	eral Ca	re	3,990	5,106,555	5,512,048	0.926435	
31 Intensive	Care Unit			2,503	1,888,199	1,336,810	1.412466	
50 Operating	Room			2,702	4,199,076	4,466,398	0.940148	
52 Labor Ro	om and Delivery R	oom		1,787	1,196,065	1,007,696	1.186930	
91 Emergen	cy Department			2,361	4,205,919	18,062,710	0.232851	
General Service Co	st by Line Ra	ank	Expense	General Servi	ce Cost by	y Line Rank	Expense	
01 Capital Cost - Buildin	ngs 2	2,746	1,989,664	02 Capital Cost	- Movable E	Equip 2,524	1,576,167	
04 Employee Benefits	•	1,892	7,071,475	05 Administrativ	e and Gene	eral 2,777	7,231,530	
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,771	1,195,295	
08/09 Laundry / Housek	keeping 2	2,829	846,461	10/11 Dietary ar	nd Cafeteria	4,581	333,134	
13 Nursing Administrati	3 Nursing Administration 1,090 2,075,367		2,075,367	14 Central Serv	ice and Sup	ply 1,795	395,224	
15 Pharmancy	5 Pharmancy 781 3,945,035			16 Medical Records 1,s			1,085,920	
17 Social Services		0	0	18 Other Gener	al Service C	cost 0	0	
19 Non Physician Anes	thetists	0	0	0 20-23 Education Programs 0				

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Sample Hospital reports from the Halmanac.com website.

231317 SPECTRUM	I HEALTH UNIT	ED ME	MORIAL - KEL	SEY CAMPUS		Nonprofit - Other	
418 WASHINGTON			6/30/2012 3	66 Days Reope	ned	General Short Terr	m
LAKEVIEW, MI 4885	0					CR Beds 16	POS Beds 0
LAKE						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	13.5%
Balance S	Sheet		Income	Statement		Length of Stay	2.7
Current Assets	1,602,906	Total	Charges	29,833,331		Average Wages	18.56
Fixed Assets	1,761,469	Conti	ract Allowance	13,106,985	43.9%	Medicare Part A	0.0%
Other Assets	1,775,731	Oper	ating Revenue	16,726,346	56.1%	Medicare Part B	9.2%
Total Assets	5,140,106	Oper	ating Expense	16,548,886	98.9%	Current Ratio	13.4
Current Liabilities	119,846	Oper	ating Margin	177,460	1.1%	Days to Collect	167.9
Long Term Liabilities	1,666,379	Othe	r Income	242,207	1.4%	Avg Payment Day	s 1.2
Total Equity	3,353,881	Othe	r Expense	20,469	0.1%	Depreciation Rate	3.5%
Total Liab. and Equity	5,140,106	Net F	Profit or Loss	399,198	2.4%	Return on Equity	11.9%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	4,464
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	5,841	1,401,372	688,056	2.036712
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			4,430	400,798	1,509,842	0.265457
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			2,854	3,026,300	7,156,047	0.422901
General Service Co	st by Line Ra	nk	Expense	General Servi	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs 5	5,039	370,768	02 Capital Cost	- Movable E	Equip 5,063	129,358
04 Employee Benefits	3	3,416	2,074,144	05 Administrativ	e and Gene	ral 4,253	2,947,109
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	4,406	401,833
08/09 Laundry / Housel	keeping 4	,568	277,391	10/11 Dietary ar	nd Cafeteria	4,047	449,038
13 Nursing Administrati	on 5	5,518	32,370	14 Central Servi	ice and Sup	ply 0	0
15 Pharmancy	Pharmancy 0 0			16 Medical Reco	ords	4,213	237,261
17 Social Services	3	3,042	22,146				0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230035 SPECTRUM	I HEALTH UNIT	TED CAMPUS		Nonprofit - Other			
615 S BOWER STRE	ET		6/30/2012 3	66 Days Settled		General Short Terr	m
GREENVILLE, MI 48	838					CR Beds 24 F	POS Beds 0
MONTCALM						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	77.2%
Balance S	Sheet		Income	Statement		Length of Stay	3.1
Current Assets	24,872,856	Total	Charges	141,363,965		Average Wages	22.57
Fixed Assets	36,764,503	Cont	ract Allowance	74,586,173	52.8%	Medicare Part A	12.2%
Other Assets	3,589,831	Oper	ating Revenue	66,777,792	47.2%	Medicare Part B	9.0%
Total Assets	65,227,190	Oper	ating Expense	61,296,744	91.8%	Current Ratio	1.3
Current Liabilities	18,493,449	Oper	ating Margin	5,481,048	8.2%	Days to Collect	162.3
Long Term Liabilities	23,817,634	Othe	r Income	835,690	1.3%	Avg Payment Day	s 37.3
Total Equity	otal Equity 22,916,107 Other Expense				0.0%	4.5%	
Total Liab. and Equity 65,227,190 Net Profit or Loss			Profit or Loss	6,316,738	9.5%	Return on Equity	27.6%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	2,460
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	3,560	6,493,496	7,824,196	0.829925
31 Intensive	Care Unit			2,488	1,929,588	1,907,932	1.011351
50 Operating	Room			2,209	6,348,091	12,124,071	0.523594
52 Labor Ro	om and Delivery R	oom		1,888	1,019,803	1,489,477	0.684672
91 Emergen	cy Department			2,257	4,583,144	20,611,274	0.222361
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 2	2,016	3,252,276	02 Capital Cost	- Movable E	Equip 2,572	1,501,668
04 Employee Benefits	•	,900	7,042,268	05 Administrativ	e and Gene	eral 2,349	9,887,188
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,351	1,655,549
08/09 Laundry / Housel	keeping 2	2,822	849,662	10/11 Dietary ar	nd Cafeteria	3,094	730,737
13 Nursing Administrati	13 Nursing Administration 4,848 116,020			14 Central Serv	ice and Sup	ply 0	0
15 Pharmancy 0 0			0	16 Medical Records 2,13			949,551
17 Social Services	•	,904	215,779				0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230003 SPECTRUM	1 HEALTH ZEEL	AND (	COMMUNITY H	OSPITAL		Nonprofit - Other	
8333 FELCH ST			6/30/2012 3	66 Days Settled		General Short Terr	m
ZEELAND, MI 49464						CR Beds 50 F	POS Beds 0
OTTAWA						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	38.8%
Balance S	Sheet		Income	Statement		Length of Stay	3.0
Current Assets	13,519,614	Total	Charges	104,799,415		Average Wages	24.84
Fixed Assets	30,637,328	Cont	ract Allowance	54,293,863	51.8%	Medicare Part A	7.2%
Other Assets	18,337,477	Oper	ating Revenue	50,505,552	48.2%	Medicare Part B	2.8%
Total Assets	62,494,419	Oper	ating Expense	50,045,118	99.1%	Current Ratio	1.4
Current Liabilities	9,486,935	Oper	ating Margin	460,434	0.9%	Days to Collect	51.2
Long Term Liabilities	23,651,999	Othe	r Income	1,202,338	2.4%	Avg Payment Day	s 25.3
Total Equity	29,355,485	Othe	r Expense	0	0.0%	Depreciation Rate	9.2%
Total Liab. and Equity	62,494,419	Net F	Profit or Loss	1,662,772	3.3%	Return on Equity	5.7%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	2,800
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	3,514	6,685,088	6,286,651	1.063378
31 Intensive	Care Unit			2,971	939,821	733,339	1.281564
50 Operating	Room			2,340	5,744,725	19,152,453	0.299947
52 Labor Ro	om and Delivery R	oom		1,850	1,061,160	1,227,801	0.864277
91 Emergen	cy Department			2,921	2,926,019	10,565,333	0.276945
General Service Co	st by Line Ra	nk	Expense	General Servi	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildii	ngs	0	0	02 Capital Cost	- Movable E	Equip 1,588	3,850,317
04 Employee Benefits	2	2,559	3,936,708	05 Administrativ	e and Gene	ral 2,905	6,691,753
06 Maintenance and Re	epairs	,283	959,532	07 Operation of	Plant	0	0
08/09 Laundry / Housel	keeping 2	2,966	766,447	10/11 Dietary ar	nd Cafeteria	3,046	749,057
13 Nursing Administrati	3 Nursing Administration 2,584 733,837		733,837	14 Central Serv	ice and Sup	ply 0	0
15 Pharmancy	Pharmancy 0 0		0	16 Medical Rec	ords	1,578	1,435,897
17 Social Services	2	2,914	40,477	18 Other Gener	al Service C	ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

231337 ST FRANCI	S HOSPITAL					Nonprofit - Church			
3401 LUDINGTON S	Т		9/30/2012 9	7 Days Reopen	ed	General Short Terr	m		
ESCANABA, MI 4982	29					CR Beds 17 F	POS Beds 0		
DELTA						Key Perform	anace Ind.		
WPS MI						Occupancy Rate	59.8%		
Balance S	Sheet		Income	Statement		Length of Stay	3.2		
Current Assets	18,236,183	Total	Charges	48,306,937		Average Wages	30.84		
Fixed Assets	13,066,254	Conti	ract Allowance	31,936,379	66.1%	Medicare Part A	0.0%		
Other Assets	1,635,716	Oper	ating Revenue	16,370,558	33.9%	Medicare Part B	6.2%		
Total Assets	32,938,153	Oper	ating Expense	18,783,911	114.7%	Current Ratio	2.8		
Current Liabilities	6,618,808	Oper	ating Margin	-2,413,353	- -14.7%	Days to Collect	389.4		
Long Term Liabilities	52,195,719	Othe	r Income	2,366,462	14.5%	Avg Payment Day	s 30.8		
Total Equity	-25,876,374	Othe	r Expense	0	0.0%	Depreciation Rate	0.6%		
Total Liab. and Equity 32,938,153 Net Profit or Loss			Profit or Loss	(46,891)	-0.3%	Return on Equity	0.2%		
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	2,566		
Line	Line Descripti	on		Rank	Cost	Charges	Ratio		
30 Adults an	d Pediatrics - Gene	eral Cai	re	5,826	1,428,710	1,542,897	0.925992		
31 Intensive	Care Unit			3,105	609,130	981,660	0.620510		
50 Operating	Room			3,576	1,584,201	4,842,491	0.327146		
52 Labor Ro	om and Delivery R	oom		2,747	79,834	70,270	1.136104		
91 Emergen	cy Department			4,028	1,268,764	3,658,754	0.346775		
General Service Co	st by Line Ra	ank	Expense	General Servi	ce Cost by	/ Line Rank	Expense		
01 Capital Cost - Buildin	ngs 4	1,394	625,375	02 Capital Cost	- Movable E	Equip 4,676	227,754		
04 Employee Benefits	3	3,376	2,128,460	05 Administrativ	e and Gene	eral 4,386	2,733,994		
06 Maintenance and Re	epairs 2	2,044	120,837	07 Operation of	Plant	4,410	401,008		
08/09 Laundry / Housel	keeping 4	1,555	279,360	10/11 Dietary and Cafeteria 5,			207,129		
13 Nursing Administrati	13 Nursing Administration 4,049 239,36			14 Central Service and Supply			0		
15 Pharmancy	15 Pharmancy 0			0 16 Medical Records 4,53			192,914		
17 Social Services	17 Social Services 2,768 52,1			18 Other Genera	0				
19 Non Physician Anes	19 Non Physician Anesthetists 0				20-23 Education Programs 0				

All Providers

Sample Hospital reports from the Halmanac.com website.

230101 ST FRANCI	IS HOSPITAL					Nonprofit - Church	
3401 LUDINGTON S	т		6/25/2012 2	69 Days Settled		General Short Terr	m
ESCANABA, MI 4982	29					CR Beds 39	POS Beds 0
DELTA						Key Perform	anace Ind.
WISCONSIN PHYSIC	CIANS SERVICE					Occupancy Rate	30.0%
Balance S	Sheet		Income	Statement	Length of Stay	3.4	
Current Assets	13,201,286	Total	Charges	134,205,650		Average Wages	29.76
Fixed Assets	12,734,168	Cont	ract Allowance	88,783,373	66.2%	Medicare Part A	10.6%
Other Assets	1,673,116	Oper	ating Revenue	45,422,277	33.8%	Medicare Part B	7.5%
Total Assets	27,608,570	Oper	ating Expense	53,979,313	118.8%	Current Ratio	2.7
Current Liabilities	4,818,852	Oper	ating Margin	-8,557,036	-18.8%	Days to Collect	282.0
Long Term Liabilities	48,788,219	Othe	r Income	1,004,022	2.2%	Avg Payment Day	s 22.2
Total Equity	-25,998,501	Othe	r Expense	0	0.0%	Depreciation Rate	1.9%
Total Liab. and Equity 27,608,570 Net Profit or Loss			Profit or Loss	(7,553,014)	-16.6%	Return on Equity	29.1%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	2,565
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	4,248	4,398,146	4,496,683	0.978087
31 Intensive	Care Unit			2,495	1,904,095	3,108,180	0.612608
50 Operating	Room			3,111	2,791,755	9,776,866	0.285547
52 Labor Ro	om and Delivery R	oom		2,489	226,986	186,626	1.216261
91 Emergen	cy Department			2,516	3,806,885	9,388,068	0.405502
General Service Co	st by Line Ra	nk	Expense	General Service	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildii	ngs t	5,128	333,434	02 Capital Cost	- Movable E	Equip 3,304	793,046
04 Employee Benefits	•	,969	6,555,608	05 Administrative	e and Gene	eral 2,405	9,444,854
06 Maintenance and Re	epairs	,707	382,240	07 Operation of	Plant	3,044	986,271
08/09 Laundry / Housel	keeping 2	2,928	785,406	10/11 Dietary an	nd Cafeteria	3,767	513,545
13 Nursing Administrati	ion 3	3,014	561,366	14 Central Servi	ce and Sup	ply 0	0
15 Pharmancy	5 Pharmancy 0 C			16 Medical Reco	3,463	369,425	
17 Social Services	2	2,406	97,341	18 Other Genera	Cost 0	0	
19 Non Physician Anes	sthetists 0			20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

239804 ST JOHN H	IOSPITAL - TRA	NSPLA	ANT								
22101 MOROSS			Cost Repo	ort no	Filed.						
DETROIT, MI 48236								CR Beds	0 1	POS Beds (	0
WAYNE								Key I	Perform	nanace Ind	d.
NATIONAL GOVERN	MENT SERVICE	S						Occupan	cy Rate		0.0%
Balance S	Sheet		Incom	ne Sta	atement			Length of	f Stay		
Current Assets	0	Total	Charges			0		Average	Wages		
Fixed Assets	0	Contr	act Allowance			0	0.0%	Medicare	Part A		0.0%
Other Assets	0	Opera	ating Revenue			0	0.0%	Medicare	Part B		0.0%
Total Assets	0	Opera	ating Expense			0	0.0%	Current F	Ratio		
Current Liabilities	0	Opera	ating Margin			0	0.0%	Days to 0	Collect		
Long Term Liabilities	0	Other	Income			0	0.0%	Avg Payr	ment Day	/S	
Total Equity	0	Other	Expense			0	0.0%	Deprecia	tion Rate	)	0.0%
Total Liab. and Equity	0	Net P	rofit or Loss			0	0.0%	Return or	n Equity		0.0%
Selected	Revenue Depar	tments	3	<u>'</u>			Reve	enue Rai	nking -	5,95	57
Line	Line Descripti	on		F	Rank		Cost	С	harges	Ratio	
30 Adults an	d Pediatrics - Gene	eral Car	е						0	0.000000	
31 Intensive	Care Unit				0		0		0	0.000000	
50 Operating	g Room				0		0		0	0.000000	
52 Labor Ro	om and Delivery R	oom			0		0		0	0.000000	I
91 Emergen	cy Department				0		0		0	0.000000	1
General Service Co	st by Line Ra	ank	Expense	Ge	eneral Se	rvice	Cost by	Line	Rank	Exper	ıse
01 Capital Cost - Buildi	ngs	0	0	02	Capital Co	ost - N	Movable E	quip	0		0
04 Employee Benefits		0	0	05	Administra	ative	and Gene	ral	0		0
06 Maintenance and Re	epairs	0	0	07	Operation	of Pl	ant		0		0
08/09 Laundry / House	keeping	0	0	10/	11 Dietary	/ and	Cafeteria		0		0
13 Nursing Administrati	ion	0	0		Central S			ply	0		0
15 Pharmancy		0	0	16	Medical R	Record	ds		0		0
17 Social Services		0	0	18	Other Ger	neral	Service C	ost	0		0
19 Non Physician Anes	sthetists	0	0	20-	23 Educa	tion F	rograms		0		0

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

230165 ST JOHN H	OSPITAL AND I	MEDIC	AL CENTER				Nonprofi	t - Church	
22101 MOROSS RD			6/30/2012 3	66 Days Aud	dited		General	Short Terr	n
DETROIT, MI 48236							CR Beds	s 591 F	POS Beds 0
WAYNE							Key	Perform	anace Ind.
NATIONAL GOVERN	MENT SERVICE	S					Occupa	ncy Rate	59.0%
Balance S	heet		Income	e Statement			Length of	of Stay	4.8
Current Assets	290,730,151	Total	Charges	1,815,354,4	474		Average	Wages	30.79
Fixed Assets	329,578,502	Conti	ract Allowance	1,116,874,3	346	61.5%	Medicar	e Part A	21.4%
Other Assets	172,554,861	Oper	ating Revenue	698,480,	128	38.5%	Medicar	e Part B	7.3%
Total Assets	792,863,514	Oper	ating Expense	714,356,9	978	102.3%	Current	Ratio	3.3
Current Liabilities	87,669,373	Oper	ating Margin	-15,876,8	850	-2.3%	Days to	Collect	119.6
Long Term Liabilities	214,676,367	Othe	r Income	27,821,8	841	4.0%	Avg Pay	ment Day	s 26.8
Total Equity	490,517,774	Othe	r Expense	2,725,9	997	0.4%	Depreci	ation Rate	1.7%
Total Liab. and Equity	al Liab. and Equity 792,863,514 Net Profit or Loss			9,218,9	994	1.3%	Return	on Equity	1.9%
Selected	Revenue Depar	tment	s			Rev	enue Ra	nking -	177
Line	Line Descripti	on		Rank		Cost	(	Charges	Ratio
30 Adults and	d Pediatrics - Gene	eral Cai	re	263	94	,980,101	185	5,833,362	0.511104
31 Intensive	Care Unit			388 19,164,446 61,			,166,708	0.313315	
50 Operating	Room			387	33,	949,197	131	,232,916	0.258694
52 Labor Roo	om and Delivery R	oom		116	14	,083,853	22	2,030,241	0.639296
91 Emergend	cy Department			214	28	,762,631	127	7,545,197	0.225509
General Service Co	st by Line Ra	ank	Expense	General Se	ervice	Cost by	/ Line	Rank	Expense
01 Capital Cost - Buildin	ngs	446	14,333,492	02 Capital C	ost - N	/lovable E	quip	0	(
04 Employee Benefits		567	28,271,280	05 Administr	rative a	and Gene	ral	210	96,213,862
06 Maintenance and Re	epairs	0	0	07 Operation	n of PI	ant		172	15,786,319
08/09 Laundry / Housek	08/09 Laundry / Housekeeping 361 6,745,769		6,745,769	10/11 Dietary and Cafeteria			207	6,124,710	
13 Nursing Administration	on	299	5,678,399	9 14 Central Service and Supply 422				2,792,612	
15 Pharmancy		233	10,452,783	3 16 Medical Records 686				686	3,025,35
17 Social Services	17 Social Services 79 5,205,194			18 Other Ge	neral	Service C	ost	0	(
19 Non Physician Anes	thetists	0	0	20-23 Educa	ation P	rograms		170	23,120,41

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Sample Hospital reports from the Halmanac.com website.

230195 ST JOHN	MACOMB-OAKL	AND H	OSPITAL-MAC	OMB CENTE	ER	Nonprofit - Other	
11800 EAST TWEL	VE MILE ROAD		6/30/2012 3	366 Days Reo	pened	General Short Te	rm
WARREN, MI 48093	3					CR Beds 420	POS Beds 0
MACOMB						Key Perform	nanace Ind.
NATIONAL GOVER	NMENT SERVICI	ES				Occupancy Rate	67.0%
Balance	Sheet		Income	Statement		Length of Stay	4.5
Current Assets	62,333,327	Total	Charges	1,110,562,3	390	Average Wages	28.96
Fixed Assets	78,326,970	Cont	ract Allowance	722,054,8	825 65.0%	Medicare Part A	29.9%
Other Assets	296,863,804	Oper	ating Revenue	388,507,5	565 35.0%	Medicare Part B	6.7%
Total Assets	437,524,101	Oper	ating Expense	377,691,6	641 97.2%	Current Ratio	1.2
Current Liabilities	51,422,141	Oper	ating Margin	10,815,9	924 2.8%	Days to Collect	95.6
Long Term Liabilities	198,351,273	Othe	r Income	11,309,5	512 2.9%	Avg Payment Da	ys 27.0
Total Equity	187,750,687	Othe	r Expense	6,066,1	1.6%	Depreciation Rate	e 4.9%
Total Liab. and Equity	437,524,101	Net F	Profit or Loss	16,059,3	329 4.1%	Return on Equity	8.6%
Selected	I Revenue Depar	rtment	s		Rev	enue Ranking -	508
Line	Line Descript	ion		Rank	Cost	Charges	Ratio
30 Adults a	nd Pediatrics - Gen	eral Ca	re	447	72,769,289	170,375,732	0.427111
31 Intensive	e Care Unit			767	11,250,885	20,808,382	0.540690
50 Operatin	g Room			697	22,797,427	112,039,977	0.203476
52 Labor R	oom and Delivery R	Room		1,017	3,782,595	9,573,255	0.395121
91 Emerge	ncy Department			318	24,047,560	81,499,775	0.295063
General Service C	ost by Line Ra	ank	Expense	General Se	rvice Cost b	y Line Rank	Expense
01 Capital Cost - Build	ings	1,177	6,401,112	02 Capital Co	ost - Movable I	Equip 385	13,588,881
04 Employee Benefits		609	26,356,934	05 Administr	ative and Gene	eral 503	55,147,975
06 Maintenance and R	tepairs	0	0	07 Operation	of Plant	470	8,886,171
08/09 Laundry / House	ekeeping	581	5,000,597	10/11 Dietary	y and Cafeteria	a 331	4,927,764
13 Nursing Administra	3 Nursing Administration 312 5,575,827				27 14 Central Service and Supply 556		
15 Pharmancy	5 Pharmancy 430 6,562,879				9 16 Medical Records 585		
17 Social Services	Social Services 123 4,415,49				neral Service (	Cost 0	0
17 Social Services							

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Sample Hospital reports from the Halmanac.com website.

230241 ST JOHN R	IVER DISTRICT	HOSF	PITAL			Nonprofit - Church	ı
4100 RIVER RD			6/30/2012 3	66 Days Settled		General Short Ter	m
EAST CHINA, MI 480	)54					CR Beds 64	POS Beds 0
SAINT CLAIR						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	26.1%
Balance S	Sheet		Income	Statement		Length of Stay	3.7
Current Assets	5,107,805	Total	Charges	85,867,511		Average Wages	28.03
Fixed Assets	2,721,753	Cont	ract Allowance	48,488,291	56.5%	Medicare Part A	13.6%
Other Assets	-6,146,888	Oper	ating Revenue	37,379,220	43.5%	Medicare Part B	8.9%
Total Assets	1,682,670	Oper	ating Expense	51,574,520	138.0%	Current Ratio	1.3
Current Liabilities	3,839,505	Oper	ating Margin	-14,195,300	-38.0%	Days to Collect	171.2
Long Term Liabilities	8,253,790	Othe	r Income	1,167,182	3.1%	Avg Payment Day	rs 15.5
Total Equity	-10,410,625	Othe	r Expense	-5,650	0.0%	Depreciation Rate	3.7%
Total Liab. and Equity	1,682,670	Net F	Profit or Loss	(13,022,468)	-34.8%	Return on Equity	125.1%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	3,193
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	3,947	5,211,547	6,986,259	0.745971
31 Intensive	Care Unit			2,949	972,342	1,515,032	0.641796
50 Operating	Room			3,179	2,588,298	6,094,513	0.424693
52 Labor Ro	om and Delivery R	oom		1,812	1,153,193	1,477,635	0.780432
91 Emergen	cy Department			3,137	2,556,237	8,672,360	0.294757
General Service Co	st by Line Ra	nk	Expense	General Servi	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildii	ngs 5	5,002	383,752	02 Capital Cost	- Movable E	Equip 4,586	250,550
04 Employee Benefits	4	,230	1,203,095	05 Administrativ	e and Gene	eral 2,672	7,830,585
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,759	1,207,638
08/09 Laundry / Housel	keeping 4	,336	319,983	10/11 Dietary ar	nd Cafeteria	3,647	549,675
13 Nursing Administrati	on	0	0	14 Central Servi	ce and Sup	ply 3,133	71,702
15 Pharmancy	5 Pharmancy 2,243 802,38				3,353 Medical Records		
17 Social Services	1	,504	361,911	18 Other Genera	al Service C	cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	1,322	110,521

All Providers

Sample Hospital reports from the Halmanac.com website.

230156 ST JOSEPH	MERCY HOSP	ITAL					Nonprofit - Church	١
5301 E HURON RIVE	R DR		6/30/2012 3	66 Days Re	eopen	ed	General Short Ter	m
ANN ARBOR, MI 481	06						CR Beds 376	POS Beds 0
WASHTENAW							Key Perform	nanace Ind.
NATIONAL GOVERN	MENT SERVICE	S					Occupancy Rate	80.1%
Balance S	heet		Income	Statement	t		Length of Stay	4.1
Current Assets	619,078,590	Total	Charges	1,926,253	3,540		Average Wages	32.68
Fixed Assets	402,500,362	Contr	act Allowance	1,247,224	1,242	64.7%	Medicare Part A	19.1%
Other Assets	154,092,912	Opera	ating Revenue	679,029	9,298	35.3%	Medicare Part B	5.5%
Total Assets	1,175,671,864	Opera	ating Expense	702,961	1,673	103.5%	Current Ratio	2.5
Current Liabilities	244,889,603	Opera	ating Margin	-23,932	2,375	-3.5%	Days to Collect	368.3
Long Term Liabilities	312,110,103	Other	Income	57,616	6,052	8.5%	Avg Payment Day	ys 21.5
Total Equity	618,672,158	Other	Expense		0	0.0%	Depreciation Rate	e 4.2%
Total Liab. and Equity	1,175,671,864	Net P	Profit or Loss	33,683	,677	5.0%	Return on Equity	5.4%
Selected	Revenue Depar	tments	<u> </u>			Rev	enue Ranking -	189
Line	Line Descripti	on		Rank		Cost	Charges	Ratio
30 Adults and	d Pediatrics - Gene	eral Car	re	210	105	5,921,919	175,079,976	0.604992
31 Intensive	Care Unit			1,034	8	3,319,552	16,874,014	0.493039
50 Operating	Room			368	35	5,046,680	143,273,098	0.244615
52 Labor Ro	om and Delivery R	oom		93	15	5,144,248	18,033,059	0.839805
91 Emergend	cy Department			259	26	6,415,895	88,707,840	0.297785
General Service Co	st by Line Ra	ınk	Expense	General S	ervic	e Cost by	y Line Rank	Expense
01 Capital Cost - Buildir	ngs	166	26,453,135	02 Capital	Cost -	Movable E	Equip 2,990	1,043,733
04 Employee Benefits	2	2,709	3,486,092	05 Adminis	trative	and Gene	eral 152	110,163,858
06 Maintenance and Re	pairs	137	10,934,249	07 Operation	on of F	lant	443	9,283,868
08/09 Laundry / Housek	eeping	219	8,871,538	10/11 Dieta	ary and	l Cafeteria	397	4,499,757
13 Nursing Administration	on	303	5,661,773	14 Central	Servic	e and Sup	ply 282	3,733,886
15 Pharmancy	5 Pharmancy 144 14,736,609				9 16 Medical Records 175			6,374,823
17 Social Services	Social Services 167 3,821,63				35 18 Other General Service Cost 457			312,092
19 Non Physician Anes	thetists	0	0	20-23 Educ	cation	Programs	231	16,973,082

All Providers

Sample Hospital reports from the Halmanac.com website.

230029 ST JOSEPH					Nonprofit - Other			
44405 WOODWARD	AVE		6/30/2012 3	66 Days Audi	ited		General Short Te	rm
PONTIAC, MI 48341							CR Beds 316	POS Beds 0
OAKLAND							Key Perform	nanace Ind.
NATIONAL GOVERN	IMENT SERVICE	S					Occupancy Rate	65.9%
Balance S	heet		Income	Statement			Length of Stay	4.4
Current Assets	248,631,235	Total	Charges	957,290,4	52		Average Wages	31.97
Fixed Assets	172,812,219	Conti	act Allowance	583,103,4	14	60.9%	Medicare Part A	26.5%
Other Assets	53,929,379	Oper	ating Revenue	374,187,0	38	39.1%	Medicare Part B	5.4%
Total Assets	475,372,833	Oper	ating Expense	385,989,1	79	103.2%	Current Ratio	5.7
Current Liabilities	43,795,270	Oper	ating Margin	-11,802,1	41	-3.2%	Days to Collect	72.2
Long Term Liabilities	138,917,072	Othe	r Income	21,812,7	'68	5.8%	Avg Payment Da	ys 30.8
Total Equity	292,660,491	Othe	r Expense		0	0.0%	Depreciation Rat	e 3.1%
Total Liab. and Equity	475,372,833	Net F	Profit or Loss	10,010,62	27	2.7%	Return on Equity	3.4%
Selected	Revenue Depar	tment	S			Rev	enue Ranking -	549
Line	Line Descripti	on		Rank		Cost	Charges	Ratio
30 Adults and	d Pediatrics - Gene	eral Cai	е	714	53	,888,455	75,300,660	0.715644
31 Intensive	Care Unit			1,062	8	,120,329	15,644,411	0.519056
50 Operating	Room			286	40	,733,297	116,846,093	0.348606
52 Labor Ro	om and Delivery R	oom		281	9	,789,897	17,615,479	0.555755
91 Emergend	cy Department			505	18	,464,570	68,944,115	0.267819
General Service Co	st by Line Ra	nk	Expense	General Sei	rvice	Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs 1	,339	5,471,646	02 Capital Co	ost - ľ	Movable E	Equip 453	12,325,163
04 Employee Benefits		638	25,632,193	05 Administra	ative	and Gene	ral 430	60,746,583
06 Maintenance and Re	epairs	299	6,714,453	07 Operation	of Pl	ant	966	5,073,422
08/09 Laundry / Housek	keeping	332	7,050,069	10/11 Dietary	and	Cafeteria	365	4,674,204
13 Nursing Administration	on	841	2,638,005	14 Central Se	ervice	and Sup	ply 1,060	1,001,029
15 Pharmancy	5 Pharmancy 0				0 16 Medical Records 338			4,566,044
17 Social Services	Social Services 1,427 400,84				neral	Service C	ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Educat	tion F	Programs	359	8,888,422

All Providers

Sample Hospital reports from the Halmanac.com website.

230031 ST JOSEPH	MERCY PORT	HURC	N			Nonprofit - Church	
2601 ELECTRIC AVE	ENUE		6/30/2012 3	66 Days Reope	ned	General Short Terr	m
PORT HURON, MI 48	3060					CR Beds 146 F	POS Beds 0
SAINT CLAIR						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	36.6%
Balance S	heet		Income	Statement		Length of Stay	4.4
Current Assets	24,133,201	Total	Charges	207,832,981		Average Wages	24.74
Fixed Assets	32,210,242	Cont	ract Allowance	135,969,437	65.4%	Medicare Part A	24.2%
Other Assets	21,837,135	Oper	ating Revenue	71,863,544	34.6%	Medicare Part B	7.0%
Total Assets	78,180,578	Oper	ating Expense	78,518,648	109.3%	Current Ratio	2.6
Current Liabilities	9,127,947	Oper	ating Margin	-6,655,104	-9.3%	Days to Collect	82.9
Long Term Liabilities	32,131,869	Othe	r Income	8,584,872	11.9%	Avg Payment Day	s 30.9
Total Equity	36,920,762	Othe	r Expense	430,550	0.6%	Depreciation Rate	4.7%
Total Liab. and Equity	78,180,578	Net F	Profit or Loss	1,499,218	- 2.1%	Return on Equity	4.1%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	2,364
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	·e	2,486	12,911,967	17,574,406	0.734703
31 Intensive	Care Unit			2,223	2,614,342	4,609,454	0.567170
50 Operating	Room			2,118	6,923,559	22,221,917	0.311564
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			2,424	4,037,006	17,926,759	0.225194
General Service Co	st by Line Ra	nk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildir	ngs 1	,634	4,334,695	02 Capital Cost	- Movable E	Equip 2,203	2,134,386
04 Employee Benefits	Ę	5,153	467,433	05 Administrativ	e and Gene	eral 2,211	11,056,654
06 Maintenance and Re	epairs	959	1,757,040	07 Operation of	Plant	2,269	1,774,665
08/09 Laundry / Housel	keeping 2	2,148	1,383,084	10/11 Dietary ar	nd Cafeteria	2,765	882,605
13 Nursing Administrati	on 1	1,434	1,570,328	14 Central Serv	ice and Sup	ply 1,104	954,265
15 Pharmancy	5 Pharmancy 1,410 2,015,17				4 16 Medical Records 1,375		
17 Social Services	Social Services 0				al Service C	cost 625	69,711
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230077 ST MARY'S	OF MICHIGAN	MEDIC	CAL CENTER				Nonprofit - Church	
800 S WASHINGTO	N AVENUE		6/30/2012 3	666 Days Re	eopene	ed	General Short Ter	m
SAGINAW, MI 48601							CR Beds 206	POS Beds 0
SAGINAW							Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	ES .					Occupancy Rate	67.3%
Balance S	Sheet		Income	Statement	t		Length of Stay	5.4
Current Assets	56,980,590	Total	Charges	788,922	2,239		Average Wages	25.84
Fixed Assets	89,136,347	Conti	ract Allowance	527,724	1,978	66.9%	Medicare Part A	23.4%
Other Assets	263,344,579	Oper	ating Revenue	261,197	7,261	33.1%	Medicare Part B	7.1%
Total Assets	409,461,516	Oper	ating Expense	233,829	9,576	89.5%	Current Ratio	1.5
Current Liabilities	37,640,098	Oper	ating Margin	27,367	7,685	10.5%	Days to Collect	114.1
Long Term Liabilities	103,828,943	Othe	r Income	117	7,353	0.0%	Avg Payment Day	s 21.7
Total Equity	267,992,475	Othe	r Expense		0	0.0%	Depreciation Rate	3.3%
Total Liab. and Equity	Total Liab. and Equity 409,461,516 Net Profit or Loss			27,485	,038	10.5%	Return on Equity	10.3%
Selected	Revenue Depar	tment	s			Reve	enue Ranking -	888
Line	Line Descripti	on		Rank		Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	е	1,385	29	,767,968	37,566,999	0.792397
31 Intensive	Care Unit			2,025	3	,180,480	6,632,977	0.479495
50 Operating	Room			1,266	13	,986,336	46,128,358	0.303205
52 Labor Ro	om and Delivery R	oom		0		0	0	0.000000
91 Emergen	cy Department			1,128	10	,227,338	49,522,724	0.206518
General Service Co	st by Line Ra	ank	Expense	General S	Service	Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs	1,261	5,903,481	02 Capital	Cost - I	Movable E	Equip 568	10,633,697
04 Employee Benefits		887	19,156,373	05 Adminis	strative	and Gene	ral 1,651	18,154,594
06 Maintenance and Re	epairs	255	7,507,778	07 Operation	on of P	lant	1,101	4,466,780
08/09 Laundry / Housel	keeping	1,439	2,292,692	10/11 Dieta	ary and	Cafeteria	1,299	2,203,934
13 Nursing Administrati	3 Nursing Administration 995 2,288,257				57 14 Central Service and Supply 699			1,762,204
15 Pharmancy	5 Pharmancy 1,006 3,065,978				78 16 Medical Records 819			2,671,623
10 Thaillandy	Social Services 940 802,520					26 18 Other General Service Cost 0 0 20-23 Education Programs 537		
17 Social Services		940	802,526	18 Other G	eneral	Service C		0

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Sample Hospital reports from the Halmanac.com website.

230002 ST MARY N	IERCY HOSPITA	<b>AL</b>					Nonprofit - Church	
36475 FIVE MILE RC	OAD		6/30/2012 3	666 Days Red	pened		General Short Terr	n
LIVONIA, MI 48154							CR Beds 226 F	POS Beds 0
WAYNE							Key Perform	anace Ind.
NATIONAL GOVERN	MENT SERVICE	S					Occupancy Rate	74.2%
Balance S	heet		Income	Statement			Length of Stay	4.5
Current Assets	115,338,784	Total	Charges	527,373,	207		Average Wages	30.41
Fixed Assets	105,972,653	Conti	act Allowance	292,103,	097	55.4%	Medicare Part A	29.8%
Other Assets	25,516,621	Oper	ating Revenue	235,270,	110	44.6%	Medicare Part B	6.8%
Total Assets	246,828,058	Oper	ating Expense	231,513,	206	98.4%	Current Ratio	3.6
Current Liabilities	32,072,273	Oper	ating Margin	3,756,	904	1.6%	Days to Collect	189.0
Long Term Liabilities	123,909,807	Othe	r Income	6,721,	142	2.9%	Avg Payment Day	s 29.1
Total Equity	90,845,978	Othe	r Expense	570,9	925	0.2%	Depreciation Rate	0.0%
Total Liab. and Equity	246,828,058	Net F	Profit or Loss	9,907,1	121	4.2%	Return on Equity	10.9%
Selected	Revenue Depar	tment	S			Rev	enue Ranking -	988
Line	Line Descripti	on		Rank		Cost	Charges	Ratio
30 Adults and	d Pediatrics - Gene	eral Cai	е	1,138	36,8	81,586	68,406,740	0.539151
31 Intensive	Care Unit			1,375	5,9	82,418	11,363,023	0.526481
50 Operating	Room			1,332	13,1	93,585	49,068,365	0.268882
52 Labor Ro	om and Delivery R	oom		988	3,8	95,270	5,136,617	0.758334
91 Emergend	cy Department			1,158	10,0	02,013	47,243,687	0.211711
General Service Co	st by Line Ra	nk	Expense	General Se	rvice	Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs t	5,692	130,264	02 Capital C	ost - Mo	ovable E	quip 4,510	276,621
04 Employee Benefits	4	1,499	982,597	05 Administr	ative ar	nd Gene	ral 1,376	22,985,419
06 Maintenance and Re	pairs ´	,000	1,609,559	07 Operation	n of Pla	nt	926	5,278,767
08/09 Laundry / Housek	eeping	831	3,892,160	10/11 Dietar	y and C	afeteria	1,701	1,688,128
13 Nursing Administration	on	692	3,088,032	14 Central S	Service a	and Sup	ply 789	1,511,860
15 Pharmancy	5 Pharmancy 1,005 3,076,536				36 16 Medical Records 712			2,970,432
17 Social Services	Social Services 151 3,971,15				52 18 Other General Service Cost 0			0
19 Non Physician Anes	thetists	0	0	20-23 Educa	ation Pro	ograms	312	11,633,185

**All Providers** 

Sample Hospital reports from the Halmanac.com website.

230071 STRAITH H	OSPITAL FOR S	SPECIA	AL SURGERY			Nonprofit - Other	
23901 LAHSER			10/31/2012	12 366 Days Settled General Short Term			m
SOUTHFIELD, MI 48	033					CR Beds 34 F	POS Beds 0
OAKLAND						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	39.3%
Balance S	Sheet		Income	Statement		Length of Stay	7.6
Current Assets	6,276,396	Total	Charges	13,902,287		Average Wages	26.81
Fixed Assets	12,736,425	Conti	act Allowance	4,839,296	34.8%	Medicare Part A	38.4%
Other Assets	1,007,769	Oper	ating Revenue	9,062,991	65.2%	Medicare Part B	18.2%
Total Assets	20,020,590	Oper	ating Expense	9,896,891	109.2%	Current Ratio	4.4
Current Liabilities	1,415,317	Oper	ating Margin	-833,900	-9.2%	Days to Collect	40.6
Long Term Liabilities	10,759,474	Othe	r Income	-612,197	-6.8%	Avg Payment Day	s 36.1
Total Equity	7,845,799	Othe	r Expense	0	0.0%	Depreciation Rate	5.4%
Total Liab. and Equity	20,020,590	Net F	Profit or Loss	(1,446,097)	-16.0%	Return on Equity	-18.4%
Selected	Revenue Depar	tments	5		Rev	enue Ranking -	5,275
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	re	4,892	3,020,537	2,890,410	1.045020
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			3,212	2,501,646	3,534,296	0.707820
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	nk	Expense	General Servi	ce Cost by	/ Line Rank	Expense
01 Capital Cost - Buildin	ngs 3	3,800	980,105	02 Capital Cost	- Movable E	Equip 4,469	293,362
04 Employee Benefits	Ę	5,585	185,866	05 Administrativ	e and Gene	eral 4,992	1,883,468
06 Maintenance and Re	epairs	,551	544,659	07 Operation of	Plant	0	0
08/09 Laundry / Housel	keeping 4	1,169	351,362	10/11 Dietary ar	nd Cafeteria	4,761	298,688
13 Nursing Administrati	on	0	0	14 Central Servi	ice and Sup	ply 1,384	663,455
15 Pharmancy	5 Pharmancy 2,707 482,04				6 16 Medical Records 5,480		
17 Social Services	Social Services 0				al Service C	cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230096 STURGIS H	IOSPITAL					Government - City	-County
916 MYRTLE AVE			9/30/2012 3	66 Days Settled		General Short Terr	m
STURGIS, MI 49091						CR Beds 45	POS Beds 0
SAINT JOSEPH						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	25.1%
Balance S	Sheet		Income	Statement		Length of Stay	3.1
Current Assets	11,343,950	Total	Charges	85,279,318		Average Wages	30.78
Fixed Assets	15,926,229	Cont	ract Allowance	48,298,569	56.6%	Medicare Part A	12.0%
Other Assets	3,683,936	Oper	ating Revenue	36,980,749	43.4%	Medicare Part B	9.9%
Total Assets	30,954,115	Oper	ating Expense	40,624,507	109.9%	Current Ratio	3.3
Current Liabilities	3,449,927	Oper	ating Margin	-3,643,758	- -9.9%	Days to Collect	143.4
Long Term Liabilities	11,973,769	Othe	r Income	2,312,940	6.3%	Avg Payment Day	s 39.9
Total Equity	15,530,530	Othe	r Expense	0	0.0%	Depreciation Rate	3.3%
Total Liab. and Equity	30,954,226	Net F	Profit or Loss	(1,330,818)	-3.6%	Return on Equity	-8.6%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	3,208
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	e	4,405	3,997,820	2,016,360	1.982692
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			2,879	3,559,671	11,109,638	0.320413
52 Labor Ro	om and Delivery R	oom		1,924	963,983	1,389,816	0.693605
91 Emergen	cy Department			3,310	2,284,328	6,739,291	0.338957
General Service Co	st by Line Ra	ınk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 3	3,181	1,479,568	02 Capital Cost	- Movable E	Equip 2,451	1,664,421
04 Employee Benefits	2	2,571	3,909,531	05 Administrativ	e and Gene	eral 3,320	4,991,172
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,533	1,435,482
08/09 Laundry / Housel	keeping 3	3,520	521,642	10/11 Dietary ar	nd Cafeteria	3,365	635,675
13 Nursing Administrati	on 2	2,821	634,242	14 Central Serv	ice and Sup	ply 827	1,427,282
15 Pharmancy	•	,468	1,899,041	16 Medical Rec	ords	2,805	579,106
17 Social Services		0	0	18 Other Gener	al Service C	cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

230100 TAWAS ST	JOSEPH HOSP	ITAL				Nonprofit - Church	1
200 HEMLOCK			6/30/2012 3	66 Days Reope	ned	General Short Ter	m
TAWAS CITY, MI 487	764					CR Beds 45	POS Beds 0
IOSCO						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	28.3%
Balance S	Sheet		Income	Statement		Length of Stay	2.9
Current Assets	9,068,863	Total	Charges	92,431,177		Average Wages	25.75
Fixed Assets	18,399,526	Conti	ract Allowance	45,801,032	49.6%	Medicare Part A	14.6%
Other Assets	27,638,870	Oper	ating Revenue	46,630,145	50.4%	Medicare Part B	14.9%
Total Assets	55,107,259	Oper	ating Expense	55,534,266	119.1%	Current Ratio	1.4
Current Liabilities	6,595,204	Oper	ating Margin	-8,904,121	- -19.1%	Days to Collect	183.1
Long Term Liabilities	20,613,333	Othe	r Income	14,838,711	31.8%	Avg Payment Day	rs 27.4
Total Equity	27,898,722	Othe	r Expense	1,725,888	3.7%	Depreciation Rate	5.1%
Total Liab. and Equity	55,107,259	Net F	Profit or Loss	4,208,702	9.0%	Return on Equity	15.1%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	2,902
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	е	4,385	4,065,865	2,868,294	1.417520
31 Intensive	Care Unit			2,814	1,243,117	1,311,054	0.948181
50 Operating	Room			2,768	3,934,830	9,447,227	0.416506
52 Labor Ro	om and Delivery R	oom		2,111	686,693	398,895	1.721488
91 Emergen	cy Department			3,425	2,128,732	5,994,841	0.355094
General Service Co	st by Line Ra	nk	Expense	General Servi	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 2	2,651	2,106,377	02 Capital Cost	- Movable E	Equip 2,771	1,264,538
04 Employee Benefits	2	2,405	4,479,140	05 Administrativ	e and Gene	eral 2,484	8,947,941
06 Maintenance and Re	epairs	0	0	07 Operation of	Plant	2,627	1,329,468
08/09 Laundry / Housel	keeping 3	3,043	728,134	10/11 Dietary ar	nd Cafeteria	4,504	350,765
13 Nursing Administrati	on	0	0	14 Central Serv	ice and Sup	oply 0	0
15 Pharmancy	5 Pharmancy 2,242 802,695				95 16 Medical Records 2,206		
17 Social Services	Social Services 0				al Service C	Cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0

All Providers

Sample Hospital reports from the Halmanac.com website.

234042 THE BEHA	VIORAL CENTE	R OF I	MICHIGAN			Proprietary - Corpo	oration
4050 E 12 MILE ROA	<b>AD</b>		12/31/2012	118 Days Settle	d	Psychiatric	
WARREN, MI 48092						CR Beds 42	POS Beds 0
MACOMB						Key Perform	anace Ind.
WPS MI						Occupancy Rate	99.2%
Balance S	Sheet		Income	Statement		Length of Stay	8.2
Current Assets	3,209,113	Total	Charges	9,285,752		Average Wages	22.07
Fixed Assets	2,523,063	Conti	ract Allowance	6,357,279	68.5%	Medicare Part A	0.0%
Other Assets	8,185	Oper	ating Revenue	2,928,473	31.5%	Medicare Part B	1.1%
Total Assets	5,740,361	Oper	ating Expense	6,449,482	220.2%	Current Ratio	1.7
Current Liabilities	1,854,113	Oper	ating Margin	-3,521,009	-120.2%	Days to Collect	128.6
Long Term Liabilities	6,059,387	Othe	r Income	915,584	31.3%	Avg Payment Day	rs 27.6
Total Equity	-2,173,139	Othe	r Expense	-237,805	-8.1%	Depreciation Rate	5.3%
Total Liab. and Equity	5,740,361	Net F	Profit or Loss	(2,367,620)	-80.8%	Return on Equity	108.9%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	5,276
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	e	4,001	5,093,231	6,388,200	0.797287
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			0	0	0	0.000000
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	ınk	Expense	General Service	ce Cost by	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 5	5,658	140,762	02 Capital Cost	- Movable E	Equip 5,299	63,396
04 Employee Benefits	4	1,805	734,985	05 Administrative	e and Gene	eral 4,576	2,435,904
06 Maintenance and Re	epairs	,851	256,527	07 Operation of	Plant	0	0
08/09 Laundry / Housel	keeping 5	5,993	34,070	10/11 Dietary an	d Cafeteria	4,699	308,982
13 Nursing Administrati	on 3	3,783	308,753	14 Central Servi	ce and Sup	ply 0	0
15 Pharmancy	3	3,321	180,812	2 16 Medical Records 5,230			108,475
17 Social Services	,	1,643	307,093	93 18 Other General Service Cost 0			0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

All Providers

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

234041 THE CENTE	ER FOR FOREN	SIC PS	SYCHIATRY			Government - Stat	e
8303 PLATT ROAD			9/30/2012 3	666 Days Settled		Psychiatric	
SALINE, MI 48176						CR Beds 210	POS Beds 0
WASHTENAW						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	98.0%
Balance S	Sheet		Income	Statement		Length of Stay	315.6
Current Assets	0	Total	Charges	0		Average Wages	
Fixed Assets	87,961,773	Conti	ract Allowance	0	0.0%	Medicare Part A	0.0%
Other Assets	0	Oper	ating Revenue	0	0.0%	Medicare Part B	0.0%
Total Assets	87,961,773	Oper	ating Expense	65,031,742	0.0%	Current Ratio	0.0
Current Liabilities	152,975	Oper	ating Margin	-65,031,742	0.0%	Days to Collect	
Long Term Liabilities	0	Othe	r Income	65,031,742	0.0%	Avg Payment Day	rs 0.9
Total Equity	87,808,798	Othe	r Expense	0	0.0%	Depreciation Rate	2.5%
Total Liab. and Equity	87,961,773	Net F	Profit or Loss	0	0.0%	Return on Equity	0.0%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	5,957
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Cai	re	638 5	9,308,949	50,506,786	1.174277
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			0	0	0	0.000000
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	ınk	Expense	General Service	e Cost by	y Line Rank	Expense
01 Capital Cost - Buildir	ngs 2	2,314	2,640,318	02 Capital Cost -	Movable E	Equip 5,390	42,873
04 Employee Benefits	Ę	5,724	93,950	05 Administrative	and Gene	eral 2,149	11,732,054
06 Maintenance and Re	epairs	,081	1,396,920	07 Operation of F	Plant	2,348	1,658,986
08/09 Laundry / Housek	keeping ^	,980	1,554,273	10/11 Dietary and	d Cafeteria	3,006	766,055
13 Nursing Administrati	on	147	8,343,988	14 Central Service	e and Sup	ply 2,066	282,181
15 Pharmancy	Pharmancy 2,228 818,34				3 16 Medical Records 2,7		
17 Social Services	Social Services 319 2,553,7				I Service C	Cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230015 THREE RIV	ERS HEALTH					Government - Hos	pital Dis
701 S HEALTH PAR	KWAY		12/31/2012	366 Days Settle	ed	General Short Terr	m
THREE RIVERS, MI	49093					CR Beds 44 F	POS Beds 0
SAINT JOSEPH						Key Perform	anace Ind.
NATIONAL GOVERN	IMENT SERVICE	S				Occupancy Rate	26.0%
Balance S	Sheet		Income	Statement		Length of Stay	3.3
Current Assets	8,546,649	Total	Charges	120,771,592	2	Average Wages	24.05
Fixed Assets	10,330,473	Cont	ract Allowance	73,955,602	2 61.2%	Medicare Part A	7.2%
Other Assets	610,349	Oper	ating Revenue	46,815,990	38.8%	Medicare Part B	6.2%
Total Assets	19,487,471	Oper	ating Expense	48,035,14	1 102.6%	Current Ratio	1.0
Current Liabilities	8,881,704	Oper	ating Margin	-1,219,15	- l -2.6%	Days to Collect	260.4
Long Term Liabilities	350,426	Othe	r Income	1,964,799	9 4.2%	Avg Payment Day	s 42.7
Total Equity	10,255,341	Othe	r Expense	122,425	0.3%	Depreciation Rate	4.7%
Total Liab. and Equity	19,487,471	Net F	Profit or Loss	623,223	1.3%	Return on Equity	6.1%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	2,893
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	4,230	4,431,193	2,794,867	1.585475
31 Intensive	Care Unit			2,907	1,067,176	883,315	1.208149
50 Operating	Room			3,320	2,209,456	12,731,766	0.173539
52 Labor Ro	om and Delivery R	oom		2,415	294,822	253,906	1.161146
91 Emergen	cy Department			2,930	2,908,641	13,229,777	0.219856
General Service Co	st by Line Ra	ınk	Expense	General Serv	ice Cost b	y Line Rank	Expense
01 Capital Cost - Buildin	ngs 3	3,860	944,400	02 Capital Cost	- Movable E	Equip 2,053	2,426,241
04 Employee Benefits	2	2,141	5,716,816	05 Administration	ve and Gene	eral 2,924	6,568,003
06 Maintenance and Re	epairs	,759	334,328	07 Operation of	f Plant	4,064	515,882
08/09 Laundry / Housel	keeping 3	3,333	591,207	10/11 Dietary a	nd Cafeteria	3,666	544,031
13 Nursing Administrati	on 3	3,649	351,560	14 Central Serv	ice and Sup	ply 0	0
15 Pharmancy	15 Pharmancy 0 0			16 Medical Red	cords	2,855	558,901
17 Social Services	2	2,725	55,277	18 Other Gene	ral Service C	Cost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Educatio	n Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230046 UNIVERSIT	Y OF MICHIGAN	I HEA	LTH SYSTEM				Government - Oth	ner
1500 E MEDICAL CE 5474	ENTER DRIVE, S	PC	6/30/2012 3	366 Days A	udited		General Short Tel	rm
ANN ARBOR, MI 481	09						CR Beds 641	POS Beds 0
WASHTENAW							Key Perforn	nanace Ind.
NATIONAL GOVERN	IMENT SERVICE	S					Occupancy Rate	86.0%
Balance S	Sheet		Income	Statemer	nt		Length of Stay	6.0
Current Assets	346,598,010	Total	Charges	4,831,10	02,531		Average Wages	28.91
Fixed Assets	1,662,175,872	Conti	act Allowance	2,783,22	26,464	57.6%	Medicare Part A	12.8%
Other Assets	1,150,260,162	Oper	ating Revenue	2,047,87	76,067	42.4%	Medicare Part B	5.6%
Total Assets	3,159,034,044	Oper	ating Expense	2,186,26	88,854	106.8%	Current Ratio	1.1
Current Liabilities	310,864,795	Oper	ating Margin	-138,39	92,787	-6.8%	Days to Collect	45.8
Long Term Liabilities	1,230,542,295	Othe	r Income	128,50	04,655	6.3%	Avg Payment Day	ys 24.9
Total Equity 1,617,626,954 Other Expense					0	0.0%	Depreciation Rate	e 0.0%
Total Liab. and Equity	<del></del>			(9,888	3,132)	-0.5%	Return on Equity	-0.6%
Selected	Revenue Depar	tments	5			Rev	enue Ranking -	11
Line	Line Descripti	on		Rank		Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Car	е	28	229	9,823,237	376,923,075	0.609735
31 Intensive	Care Unit			6	11	1,494,950	208,154,675	0.535635
50 Operating	Room			3	196	5,623,336	497,994,955	0.394830
52 Labor Ro	om and Delivery R	oom		150	1:	2,579,601	21,130,138	0.595339
91 Emergen	cy Department			57	40	6,026,335	158,359,344	0.290645
General Service Co	st by Line Ra	ank	Expense	General	Servic	e Cost by	/ Line Rank	Expense
01 Capital Cost - Buildi	ngs	0	0	02 Capita	l Cost -	Movable E	iquip 0	0
04 Employee Benefits		799	21,042,744	05 Admin	istrative	and Gene	ral 5	352,890,235
06 Maintenance and Re	epairs	1	151,226,338	07 Opera	tion of F	Plant	0	0
08/09 Laundry / Housel	keeping	504	5,618,865	10/11 Die	tary and	d Cafeteria	6	17,864,340
13 Nursing Administration 2 42,075,255			42,075,255	14 Central Service and Sup			ply 192	5,031,485
15 Pharmancy 8 98,739,925			98,739,925	25 16 Medical Records			25	14,738,848
17 Social Services		73	5,306,113	18 Other	Genera	Service C	ost 0	0
19 Non Physician Anes	thetists	0	0	20-23 Ed	ucation	Programs	5	130,397,740

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Sample Hospital reports from the Halmanac.com website.

239803 UNIVERSIT	Y OF MICHIGAN	I MEDI	CAL CENTER						
1500 E MEDICAL CT CENTER, SPC	R DR, 3868 TAL	JBMAN	Cost Report	t not Filed.					
ANN ARBOR, MI 481	09						CR Beds 0	POS Beds (	0
WASHTENAW							Key Perform	nanace Inc	d.
NATIONAL GOVERN	IMENT SERVICE	S					Occupancy Rate		0.0%
Balance S	Sheet		Income	Statement			Length of Stay		
Current Assets	0	Total	Charges		0		Average Wages		
Fixed Assets	0	Contra	act Allowance		0	0.0%	Medicare Part A	1	0.0%
Other Assets	0	Opera	ating Revenue		0	0.0%	Medicare Part B		0.0%
Total Assets	0	Opera	ating Expense		0	0.0%	Current Ratio		
Current Liabilities	0	Opera	ating Margin		0	0.0%	Days to Collect		
Long Term Liabilities	0	Other	Income		0	0.0%	Avg Payment Day	/S	
Total Equity	0	Other	Expense		0	0.0%	Depreciation Rate	e	0.0%
Total Liab. and Equity	0	Net P	rofit or Loss		0	0.0%	Return on Equity		0.0%
Selected	Revenue Depar	tments	}			Reve	enue Ranking -	5,95	57
Line	Line Descripti	on		Rank		Cost	Charges	Ratio	
30 Adults an	d Pediatrics - Gene	eral Car	е				0	0.000000	
31 Intensive	Care Unit			0		0	0	0.000000	
50 Operating	Room			0		0	0	0.000000	
52 Labor Ro	om and Delivery R	oom		0		0	0	0.000000	
91 Emergen	cy Department			0		0	0	0.000000	
General Service Co	st by Line Ra	ank	Expense	General Se	rvice	Cost by	/ Line Rank	Expen	ıse
General Service Co 01 Capital Cost - Buildin	•	<b>ank</b> 0	Expense 0	General Se		-		Expen	
	•		•		ost - M	lovable E	quip 0	Expen	(
01 Capital Cost - Buildin	ngs	0	0	02 Capital C	ost - M	lovable E and Gene	quip 0	Expen	(
<ul><li>01 Capital Cost - Buildin</li><li>04 Employee Benefits</li></ul>	ngs epairs	0	0	02 Capital C	ost - M rative a	lovable E and Gene	quip 0 ral 0	Expen	(
<ul><li>01 Capital Cost - Buildin</li><li>04 Employee Benefits</li><li>06 Maintenance and Re</li></ul>	ngs epairs keeping	0 0	0 0	<ul><li>02 Capital C</li><li>05 Administr</li><li>07 Operation</li></ul>	ost - M rative a n of Pla ry and (	lovable E and Gene ant Cafeteria	ral 0 0	Expen	(
<ul><li>01 Capital Cost - Buildin</li><li>04 Employee Benefits</li><li>06 Maintenance and Re</li><li>08/09 Laundry / Housel</li></ul>	ngs epairs keeping	0 0 0	0 0 0 0	02 Capital C 05 Administr 07 Operation 10/11 Dietar	cost - M rative a n of Pla ry and ( Service	lovable E and Gene ant Cafeteria and Sup	ral 0 0	Expen	()
<ul> <li>01 Capital Cost - Buildin</li> <li>04 Employee Benefits</li> <li>06 Maintenance and Re</li> <li>08/09 Laundry / Housel</li> <li>13 Nursing Administration</li> </ul>	ngs epairs keeping	0 0 0 0	0 0 0 0	02 Capital C 05 Administr 07 Operation 10/11 Dietar 14 Central S	cost - M rative a n of Pla y and ( Gervice Record	lovable E and Gene ant Cafeteria and Sup	ral 0 0 0 ply 0	Expen	() () () () ()

All Providers

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

23014F US AIR FO	RCE HOSP									
SAWYER AFB			Cost Rep	ort	not Filed.					
GWINN, MI 49841								CR Beds 0	POS Beds (	)
MARQUETTE								Key Perform	nanace Inc	d.
								Occupancy Rate		0.0%
Balance S	Sheet		Incor	me	Statement			Length of Stay		
Current Assets	0	Total	Charges			0		Average Wages		
Fixed Assets	0	Contr	act Allowance	е		0	0.0%	Medicare Part A		0.0%
Other Assets	0	Opera	ating Revenue	e -		0	0.0%	Medicare Part B		0.0%
Total Assets	0	Opera	ating Expense	Э		0	0.0%	Current Ratio		
Current Liabilities	0	Opera	ating Margin	_		0	0.0%	Days to Collect		
Long Term Liabilities	0	Other	Income			0	0.0%	Avg Payment Day	ys	
Total Equity	0	Other	Expense			0	0.0%	Depreciation Rate	Э	0.0%
Total Liab. and Equity	0	Net P	rofit or Loss	_		0	0.0%	Return on Equity		0.0%
Selected	Revenue Depar	tments	<b>3</b>				Reve	enue Ranking -	5,95	57
Line	Line Descripti	on			Rank		Cost	Charges	Ratio	
30 Adults ar	nd Pediatrics - Gene	eral Car	е					0	0.000000	
31 Intensive	Care Unit				0		0	0	0.000000	
50 Operating	g Room				0		0	0	0.000000	
52 Labor Ro	oom and Delivery R	oom			0		0	0		
91 Emerger	ncy Department				0		0	0	0.000000	
General Service Co	ost by Line Ra	ank	Expense		General Se	rvice	Cost by	Line Rank	Expen	ise
01 Capital Cost - Build	ings	0	C	)	02 Capital Co	ost - N	Movable E	quip 0		C
04 Employee Benefits		0	C	)	05 Administra	ative	and Gene	ral 0		C
06 Maintenance and R	•	0	C		07 Operation			0		C
08/09 Laundry / House		0	C		10/11 Dietary			0		C
13 Nursing Administrat	tion	0	(		14 Central Se			•		C
15 Pharmancy		0	C		16 Medical R			0		C
17 Social Services		0	(		18 Other Ger					C
19 Non Physician Anes	sthetists	0	(	J	20-23 Educat	tion F	rograms	0		C

**All Providers** 

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

23010F US AIR FOR	RCE HOSP										
KINCHELOE AFB			Cost Repo	ort no	t Filed.						
KINCHELOE, MI 497	88							CR Beds	0 F	POS Beds (	0
CHIPPEWA								Key	Perform	anace Ind	d.
								Occupan	cy Rate		0.0%
Balance S	Sheet		Incom	ne St	atement			Length o	f Stay		
Current Assets	0	Total	Charges			0		Average	Wages		
Fixed Assets	0	Contr	act Allowance			0	0.0%	Medicare	Part A		0.0%
Other Assets	0	Opera	ating Revenue	-		0	0.0%	Medicare	Part B		0.0%
Total Assets	0	Opera	ating Expense			0	0.0%	Current F	Ratio		
Current Liabilities	0	Opera	ating Margin			0	0.0%	Days to 0	Collect		
Long Term Liabilities	0	Other	Income			0	0.0%	Avg Payı	ment Day	'S	
Total Equity	0	Other	Expense			0	0.0%	Deprecia	ition Rate	)	0.0%
Total Liab. and Equity	0	Net P	rofit or Loss			0	0.0%	Return o	n Equity		0.0%
Selected	Revenue Depar	tments	3				Reve	enue Ra	nking -	5,95	57
Line	Line Descripti	on			Rank		Cost	С	harges	Ratio	
30 Adults and	d Pediatrics - Gene	eral Car	е						0	0.000000	
31 Intensive	Care Unit				0		0		0	0.000000	
50 Operating	Room				0		0		0	0.000000	
52 Labor Ro	om and Delivery R	oom			0		0		0	0.000000	
91 Emergend	cy Department				0		0		0	0.000000	
General Service Co	st by Line Ra	ank	Expense	G	eneral Se	rvice	Cost by	/ Line	Rank	Exper	ıse
01 Capital Cost - Buildir	ngs	0	0	02	Capital C	ost - N	Movable E	quip	0		0
04 Employee Benefits		0	0	05	Administr	ative a	and Gene	ral	0		0
06 Maintenance and Re	epairs	0	0	07	Operation	of Pla	ant		0		0
08/09 Laundry / Housek	keeping	0	0	10	/11 Dietar	y and	Cafeteria		0		0
13 Nursing Administration	on	0	0	14	Central S	ervice	and Sup	ply	0		0
15 Pharmancy		0	0	16	Medical F	Record	ds		0		0
17 Social Services		0	0	18	Other Ge	neral :	Service C	ost	0		0
19 Non Physician Anes	thetists	0	0	20	-23 Educa	tion P	rograms		0		0

All Providers

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

23008F US AIR FO	DRCE HOSP									
WURTSMITH AFB			Cost Rep	ort	not Filed.					
OSCODA, MI 48750	)							CR Beds 0	POS Beds (	)
IOSCO								Key Perform	nanace Inc	d.
								Occupancy Rate		0.0%
Balance	Sheet		Incor	me	Statement			Length of Stay		
Current Assets	0	Total	Charges			0		Average Wages		
Fixed Assets	0	Contr	act Allowance	е		0	0.0%	Medicare Part A		0.0%
Other Assets	0	Opera	ating Revenue	e –		0	0.0%	Medicare Part B		0.0%
Total Assets	0	Opera	ating Expense	Э		0	0.0%	Current Ratio		
Current Liabilities	0	Opera	ating Margin	-		0	0.0%	Days to Collect		
Long Term Liabilities	0	Other	Income			0	0.0%	Avg Payment Day	ys	
Total Equity	0	Other	Expense			0	0.0%	Depreciation Rate	Э	0.0%
Total Liab. and Equity	0	Net P	rofit or Loss	_		0	0.0%	Return on Equity		0.0%
Selected	d Revenue Depar	tments	3				Reve	enue Ranking -	5,95	57
Line	Line Descript	ion			Rank		Cost	Charges	Ratio	
30 Adults a	ınd Pediatrics - Gen	eral Car	е					0	0.000000	
31 Intensive	e Care Unit				0		0	0	0.000000	
50 Operatir	ng Room				0		0	0	0.000000	
52 Labor R	oom and Delivery R	loom			0		0	0	0.000000	
91 Emerge	ncy Department				0		0	0	0.000000	
General Service C	ost by Line R	ank	Expense		General Se	rvice	Cost by	Line Rank	Expen	ıse
01 Capital Cost - Build	dings	0	C	)	02 Capital Co	ost - N	Movable E	quip 0		0
04 Employee Benefits		0	C	)	05 Administra	ative	and Gene	ral 0		0
06 Maintenance and F	Repairs	0	C	)	07 Operation	of Pl	ant	0		0
08/09 Laundry / House	ekeeping	0	C	)	10/11 Dietary	/ and	Cafeteria	0		0
13 Nursing Administra	ation	0	C		14 Central Se					C
15 Pharmancy		0	C		16 Medical R			0		C
17 Social Services		0	C		18 Other Ger					C
19 Non Physician Ane	esthetists	0	C	)	20-23 Educa	tion F	Programs	0		C

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Sample Hospital reports from the Halmanac.com website.

23007F US AIR F	ORCE HOSP									
SELFRIDGE AFB			Cost Repo	ort n	ot Filed.					
MOUNT CLEMENS	S, MI 48045							CR Beds 0	POS Beds (	0
MACOMB								Key Perforn	nanace Ind	d.
								Occupancy Rate		0.0%
Balance	Sheet		Incon	ne S	statement			Length of Stay		
Current Assets	0	Total	Charges			0		Average Wages		
Fixed Assets	0	Contr	act Allowance	)		0	0.0%	Medicare Part A		0.0%
Other Assets	0	Opera	ating Revenue	· _		0	0.0%	Medicare Part B		0.0%
Total Assets	0	Opera	ating Expense	<b>:</b>		0	0.0%	Current Ratio		
Current Liabilities	0	Opera	ating Margin			0	0.0%	Days to Collect		
Long Term Liabilities	0	Other	r Income			0	0.0%	Avg Payment Day	ys	
Total Equity	0	Other	r Expense			0	0.0%	Depreciation Rate	е	0.0%
Total Liab. and Equity	0	Net P	Profit or Loss			0	0.0%	Return on Equity		0.0%
Selecte	d Revenue Depa	rtments	5				Reve	enue Ranking -	5,95	57
Line	Line Descript	tion			Rank		Cost	Charges	Ratio	
30 Adults a	and Pediatrics - Ger	neral Car	е					0	0.000000	
31 Intensiv	e Care Unit				0		0	0	0.000000	
50 Operati	ng Room				0		0	0	0.000000	
52 Labor F	Room and Delivery F	Room			0		0	0	0.000000	
91 Emerge	ency Department				0		0	0	0.000000	
General Service C	Cost by Line R	ank	Expense	(	General Se	rvice	Cost by	Line Rank	Exper	ıse
01 Capital Cost - Buil	dings	0	0	0	2 Capital Co	ost - N	/lovable E	quip 0		(
04 Employee Benefits	S	0	0	0	5 Administra	ative a	and Gene	ral 0		(
06 Maintenance and	Repairs	0	0	0	7 Operation	of PI	ant	0		(
08/09 Laundry / Hous	sekeeping	0	0	1	0/11 Dietary	/ and	Cafeteria	0		(
13 Nursing Administra	ation	0	0		4 Central S			ply 0		(
15 Pharmancy		0	0	1	6 Medical R	Record	ds	0		(
17 Social Services		0	0	1	8 Other Ger	neral	Service C	ost 0		(
19 Non Physician And	esthetists	0	0	2	0-23 Educa	tion P	rograms	0		(

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Sample Hospital reports from the Halmanac.com website.

23036F US PUBLIC	HEALTH SERV	ICE HO	OSP								
14700 RIVERSIDE D	)R		Cost Repo	ort r	not Filed.						
DETROIT, MI 48215								CR Beds 0	) F	POS Beds (	)
WAYNE								Key P	erform	anace Inc	d.
								Occupano	y Rate		0.0%
Balance S	Sheet		Incom	ne S	Statement			Length of	Stay		
Current Assets	0	Total	Charges			0		Average V	Vages		
Fixed Assets	0	Contr	act Allowance	)		0	0.0%	Medicare	Part A		0.0%
Other Assets	0	Opera	ating Revenue	· —		0	0.0%	Medicare	Part B		0.0%
Total Assets	0	Opera	ating Expense	•		0	0.0%	Current R	atio		
Current Liabilities	0	Opera	ating Margin	_		0	0.0%	Days to C	ollect		
Long Term Liabilities	0	Other	Income			0	0.0%	Avg Paym	nent Day	'S	
Total Equity	0	Other	Expense			0	0.0%	Depreciati	ion Rate	<b>)</b>	0.0%
Total Liab. and Equity	0	Net P	rofit or Loss			0	0.0%	Return on	Equity		0.0%
Selected	Revenue Depar	tments	3				Reve	enue Ran	king -	5,95	57
Line	Line Descripti	on			Rank		Cost	Ch	narges	Ratio	
30 Adults ar	d Pediatrics - Gene	eral Car	е						0	0.000000	
31 Intensive	Care Unit				0		0		0	0.000000	
50 Operating	g Room				0		0		0	0.000000	
52 Labor Ro	om and Delivery R	oom			0		0		0	0.000000	
91 Emergen	cy Department				0		0		0	0.000000	
General Service Co	st by Line Ra	ank	Expense	(	General Se	rvice	Cost by	Line F	Rank	Exper	ise
01 Capital Cost - Buildi	ngs	0	0	(	02 Capital Co	ost - N	/lovable E	quip	0		0
04 Employee Benefits		0	0	(	05 Administra	ative a	and Gene	ral	0		0
06 Maintenance and R	epairs	0	0	(	07 Operation	of Pl	ant		0		0
08/09 Laundry / House	keeping	0	0	•	10/11 Dietary	/ and	Cafeteria		0		0
13 Nursing Administrat	ion	0	0		14 Central Se			ply	0		0
15 Pharmancy		0	0	, 1	16 Medical R	ecord	ds		0		0
17 Social Services		0	0	, .	18 Other Ger	neral	Service C	ost	0		0
19 Non Physician Anes	sthetists	0	0	) 2	20-23 Educa	tion P	rograms		0		0

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Sample Hospital reports from the Halmanac.com website.

2215 FULLER ROAL	)		Cost Rep	ort i	not Filed.					
ANN ARBOR, MI 48	105							CR Beds 0	POS Beds	)
WASHTENAW								Key Perform	manace Ind	J.
								Occupancy Rate		0.0%
Balance S	Sheet		Incor	me S	Statement			Length of Stay		
Current Assets	0	Total	Charges			0		Average Wages		
Fixed Assets	0	Contr	act Allowance	е		0	0.0%	Medicare Part A		0.0%
Other Assets	0	Opera	ating Revenue	e _		0	0.0%	Medicare Part B		0.0%
Total Assets	0	Opera	ating Expense	Э		0	0.0%	Current Ratio		
Current Liabilities	0	Opera	ating Margin	_		0	0.0%	Days to Collect		
Long Term Liabilities	0	Other	Income			0	0.0%	Avg Payment Da	ıys	
Total Equity	0	Other	Expense			0	0.0%	Depreciation Rat	te	0.0%
Total Liab. and Equity	0	Net P	rofit or Loss	_		0	0.0%	Return on Equity	,	0.0%
Selected	Revenue Depar	tments	5				Reve	enue Ranking -	5,95	7
Line	Line Descripti	on			Rank		Cost	Charges	Ratio	
30 Adults ar	nd Pediatrics - Gene	eral Car	e					(	0.000000	
31 Intensive	Care Unit				0		0	(	0.000000	
50 Operating	g Room				0		0	(	0.000000	
52 Labor Ro	oom and Delivery R	oom			0		0	(	0.000000	
91 Emerger	ncy Department				0		0	(	0.000000	
General Service Co	ost by Line Ra	ank	Expense		General Se	rvice	Cost by	Line Rank	Exper	ıse
01 Capital Cost - Build	ings	0	(	) (	02 Capital Co	ost - N	Movable E	quip 0	)	(
04 Employee Benefits		0	(	) (	05 Administra	ative	and Gene	ral C	)	(
06 Maintenance and R	epairs	0	(	) (	07 Operation	of PI	ant	C	)	(
08/09 Laundry / House	keeping	0	(	) .	10/11 Dietary	/ and	Cafeteria	C	)	(
13 Nursing Administrat	ion	0	(	)	14 Central Se	ervice	and Sup	ply (	)	
15 Pharmancy		0	(	)	16 Medical R	ecord	ds	C	)	
17 Social Services		0	(	)	18 Other Ger	neral	Service C	ost (	)	

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Sample Hospital reports from the Halmanac.com website.

23013F VA HOSF										
SOUTHFIELD + O	UTER DR		Cost Repo	ort n	ot Filed.					
DEARBORN, MI 48	3121							CR Beds 0	POS Beds (	0
WAYNE								Key Perform	nanace Ind	d.
								Occupancy Rate		0.0%
Balance	Sheet		Incom	ne S	Statement			Length of Stay		
Current Assets	0	Total	Charges			0		Average Wages		
Fixed Assets	0	Contr	act Allowance			0	0.0%	Medicare Part A		0.0%
Other Assets	0	Opera	ating Revenue	,		0	0.0%	Medicare Part B		0.0%
Total Assets	0	Opera	ating Expense			0	0.0%	Current Ratio		
Current Liabilities	0	Opera	ating Margin	_		0	0.0%	Days to Collect		
Long Term Liabilities	0	Other	Income			0	0.0%	Avg Payment Da	ys	
Total Equity	0	Other	Expense			0	0.0%	Depreciation Rate	е	0.0%
Total Liab. and Equity	0	Net P	Profit or Loss			0	0.0%	Return on Equity		0.0%
Selecte	ed Revenue Depa	rtments	5				Reve	enue Ranking -	5,95	57
Line	Line Descript	ion			Rank		Cost	Charges	Ratio	
30 Adults	and Pediatrics - Gen	eral Car	re					0	0.000000	
31 Intensi	ve Care Unit				0		0	0	0.000000	
50 Operati	ng Room				0		0	0	0.000000	
52 Labor I	Room and Delivery F	Room			0		0	C	0.000000	
91 Emerg	ency Department				0		0	C	0.000000	
General Service (	Cost by Line R	ank	Expense	(	General Se	rvice	Cost by	Line Rank	Exper	ıse
01 Capital Cost - Bui	ldings	0	0	0	2 Capital Co	ost - N	Movable E	quip 0		C
04 Employee Benefit	S	0	0	0	05 Administra	ative a	and Gene	ral 0		C
06 Maintenance and	Repairs	0	0	0	7 Operation	of PI	ant	0		C
08/09 Laundry / Hous	sekeeping	0	0	1	0/11 Dietary	/ and	Cafeteria	0		C
13 Nursing Administr	ation	0	0		4 Central Se			ply 0		(
15 Pharmancy		0	0		6 Medical R			0		(
17 Social Services		0	0		8 Other Ger			ost 0		(
19 Non Physician An	esthetists	0	0	2	20-23 Educa	tion P	Programs	0		C

**All Providers** 

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Sample Hospital reports from the Halmanac.com website.

232019 VIBRA OF	SOUTHEASTER	N MIC	HIGAN			Proprietary - Corpo	oration
26400 W OUTER DF	RIVE		5/31/2012 3	66 Days Settled		General Long Terr	n
LINCOLN PARK, MI	48146					CR Beds 220 F	POS Beds 0
WAYNE						Key Perform	anace Ind.
WISCONSIN PHYSIC	CIANS SERVICE					Occupancy Rate	16.0%
Balance S	Sheet		Income	Statement		Length of Stay	32.0
Current Assets	6,148,486	Total	Charges	86,972,685		Average Wages	27.87
Fixed Assets	785,093	Cont	ract Allowance	66,796,529	76.8%	Medicare Part A	0.0%
Other Assets	3,423	Oper	ating Revenue	20,176,156	23.2%	Medicare Part B	0.2%
Total Assets	6,937,002	Oper	ating Expense	18,978,372	94.1%	Current Ratio	4.0
Current Liabilities	1,518,675	Oper	ating Margin	1,197,784	5.9%	Days to Collect	102.3
Long Term Liabilities	ong Term Liabilities 1,592,600 Other Income				0.2%	Avg Payment Day	s 31.9
Total Equity	Total Equity 3,825,727 Other Expense				0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	<del></del>			1,243,056	6.2%	Return on Equity	32.5%
Selected	Revenue Depar	tment	s		Rev	enue Ranking -	4,096
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	2,444 1	3,336,855	31,459,675	0.423935
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			0	0	0	0.000000
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	ınk	Expense	General Service	e Cost by	/ Line Rank	Expense
01 Capital Cost - Buildi	ngs 2	2,717	2,021,851	02 Capital Cost -	Movable E	Equip 5,094	119,662
04 Employee Benefits	3	3,692	1,753,000	05 Administrative	and Gene	ral 4,205	3,030,186
06 Maintenance and Re	epairs	0	0	07 Operation of F	Plant	2,924	1,070,123
08/09 Laundry / House	keeping 3	3,920	398,156	10/11 Dietary and	d Cafeteria	3,898	483,611
13 Nursing Administrati	13 Nursing Administration 2,103 974,394				14 Central Service and Supply		
15 Pharmancy	15 Pharmancy 2,849 406,875				16 Medical Records		
17 Social Services		0	0	18 Other General Service Cost			0
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

234035 WALTER P	REUTHER PSY	CHIAT	RIC HOSPITAL	-		Government - Stat	е
30901 PALMER RD			9/30/2012 3	666 Days Settled		Psychiatric	
WESTLAND, MI 4818	85					CR Beds 220	POS Beds 0
WAYNE						Key Perform	anace Ind.
NATIONAL GOVERN	MENT SERVICE	S				Occupancy Rate	96.5%
Balance S	Sheet		Income	Statement		Length of Stay	316.3
Current Assets	0	Total	Charges	0		Average Wages	
Fixed Assets	1,748,224	Cont	ract Allowance	0	0.0%	Medicare Part A	0.0%
Other Assets	0	Oper	ating Revenue	0	0.0%	Medicare Part B	0.0%
Total Assets	1,748,224	Oper	ating Expense	45,073,866	0.0%	Current Ratio	0.0
Current Liabilities	250,000	Oper	ating Margin	-45,073,866	0.0%	Days to Collect	
Long Term Liabilities	0	Othe	r Income	45,073,866	0.0%	Avg Payment Day	s 2.0
Total Equity	1,498,224	Othe	r Expense	0	0.0%	Depreciation Rate	3.4%
Total Liab. and Equity	1,748,224	Net F	Profit or Loss	0	0.0%	Return on Equity	0.0%
Selected	Revenue Depar	tment	S		Rev	enue Ranking -	5,957
Line	Line Descripti	on		Rank	Cost	Charges	Ratio
30 Adults an	d Pediatrics - Gene	eral Ca	re	1,012 4	1,086,630	40,372,611	1.017686
31 Intensive	Care Unit			0	0	0	0.000000
50 Operating	Room			0	0	0	0.000000
52 Labor Ro	om and Delivery R	oom		0	0	0	0.000000
91 Emergen	cy Department			0	0	0	0.000000
General Service Co	st by Line Ra	nk	Expense	General Servic	e Cost by	y Line Rank	Expense
01 Capital Cost - Buildi	ngs 4	1,518	575,885	02 Capital Cost -	Movable E	Equip 5,398	40,886
04 Employee Benefits		0	0	05 Administrative	and Gene	eral 2,369	9,732,342
06 Maintenance and Re	epairs	,007	1,595,924	07 Operation of F	Plant	3,408	790,914
08/09 Laundry / House	keeping	1,721	1,871,965	10/11 Dietary and	d Cafeteria	1,168	2,406,198
13 Nursing Administrati	ion 3	3,194	498,789	14 Central Service	e and Sup	ply 0	0
15 Pharmancy	2	2,519	599,765	16 Medical Reco	rds	3,009	499,949
17 Social Services		690	1,211,543	18 Other Genera	cost 0	0	
19 Non Physician Anes	sthetists	0	0	20-23 Education	Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230095 WEST BRANCH REGIONAL MEDICAL CENTER Government - City-County								
2463 SOUTH M-30	3/31/2012 3	66 Days Settled	I	General Short Term				
WEST BRANCH, MI				CR Beds 78 F	POS Beds 0			
OGEMAW						Key Perform	anace Ind.	
NATIONAL GOVERN				Occupancy Rate	28.6%			
Balance Sheet Incom				Statement		Length of Stay	4.2	
Current Assets	9,199,084	Total	Charges	63,370,173		Average Wages	21.71	
Fixed Assets	14,711,066	Conti	ract Allowance	26,333,952	41.6%	Medicare Part A	28.2%	
Other Assets	2,646,129	Oper	ating Revenue	37,036,221	58.4%	Medicare Part B	17.4%	
Total Assets	26,556,279	Oper	ating Expense	38,050,723	102.7%	Current Ratio	1.9	
Current Liabilities	4,923,138	Oper	ating Margin	-1,014,502	-2.7%	Days to Collect	57.2	
Long Term Liabilities	13,388,465	Othe	r Income	1,056,145	2.9%	Avg Payment Day	s 37.9	
Total Equity	8,244,676	Othe	r Expense	754,703	2.0%	Depreciation Rate	6.5%	
Total Liab. and Equity 26,556,279 Net P		Profit or Loss	(713,060)	- -1.9%	Return on Equity	-8.6%		
Selected Revenue Departments					Rev	enue Ranking -	3,207	
Line	Line Description				Cost	Charges	Ratio	
30 Adults and Pediatrics - General Care				3,725	5,961,017	5,998,437	0.993762	
31 Intensive Care Unit				0	0	0	0.000000	
50 Operating		3,021	3,112,872	5,221,393	0.596177			
52 Labor Ro		0	0	0	0.000000			
91 Emergency Department				2,739	3,260,205	6,181,094	0.527448	
General Service Co	st by Line Ra	nk	Expense	General Servi	ce Cost by	/ Line Rank	Expense	
01 Capital Cost - Buildin	ngs 3	3,154	1,510,390	02 Capital Cost	- Movable E	Equip 2,516	1,590,092	
04 Employee Benefits 2,56		2,500	4,120,892	05 Administrative and General		ral 3,891	3,586,897	
06 Maintenance and Repairs 0			0	07 Operation of Plant		2,183	1,901,444	
08/09 Laundry / Housekeeping 2,890 805,8			805,832	10/11 Dietary and Cafeteria 4			390,481	
13 Nursing Administration 2,774 652,911			14 Central Service and Supply		ply 0	0		
15 Pharmancy 0 0			16 Medical Records 2			551,071		
17 Social Services 0 0			0	18 Other Gener	al Service C	ost 0	0	
19 Non Physician Anes	thetists	0	0	20-23 Education	n Programs	0	0	

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Sample Hospital reports from the Halmanac.com website.

231335 WEST SHORE MEDICAL CENTER Government - County								
1465 E PARKDALE AVENUE			6/30/2012 366 Days Audited			General Short Term		
MANISTEE, MI 49660						CR Beds 19	POS Beds 0	
MANISTEE				Key Perform	anace Ind.			
NATIONAL GOVERN				Occupancy Rate	61.7%			
Balance Sheet Incom				Statement		Length of Stay	3.6	
Current Assets	18,704,708 Total Charges		Charges	128,170,847		Average Wages		
Fixed Assets	28,396,185	Contract Allowance		74,507,045	58.1%	Medicare Part A	0.0%	
Other Assets	16,200,317	Oper	ating Revenue	53,663,802	41.9%	Medicare Part B	11.5%	
Total Assets	63,301,210	Oper	ating Expense	51,972,537	96.8%	Current Ratio	1.5	
Current Liabilities	12,882,482	Oper	ating Margin	1,691,265	3.2%	Days to Collect	247.8	
Long Term Liabilities	19,119,658	Othe	r Income	2,205,749	4.1%	Avg Payment Day	rs 57.4	
Total Equity	31,299,070	Other Expense		0	0.0%	Depreciation Rate	6.4%	
Total Liab. and Equity	63,301,210	Net Profit or Loss		3,897,014	7.3%	Return on Equity	12.5%	
Selected Revenue Departments					Rev	enue Ranking -	2,729	
Line		Rank	Cost	Charges	Ratio			
30 Adults an	re	3,382	7,216,529	4,634,777	1.557039			
31 Intensive		2,529	1,823,075	2,470,578	0.737914			
50 Operating		2,982	3,240,147	11,848,633	0.273462			
52 Labor Ro		0	0	0	0.000000			
91 Emergen	91 Emergency Department			2,761	3,198,612	7,908,515	0.404452	
General Service Co	st by Line Ra	ank	Expense	General Service	ce Cost by	y Line Rank	Expense	
01 Capital Cost - Buildings 2		2,466	2,369,001	02 Capital Cost	- Movable E	Equip 2,382	1,789,284	
04 Employee Benefits 4		1,919	630,232	05 Administrative and General		eral 2,564	8,451,779	
06 Maintenance and Repairs		0	0	07 Operation of Plant		2,412	1,572,605	
08/09 Laundry / Housekeeping 2,			847,441	10/11 Dietary and Cafeteria			910,479	
13 Nursing Administration 5,			75,924	14 Central Service and Supply			0	
15 Pharmancy 0			0	16 Medical Records			1,157,832	
			0	18 Other General Service Cost 0			0	
19 Non Physician Anes	thetists	0	0	20-23 Education	Programs	0	0	

All Providers

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Healthcare Almanac 561-594-7551

Sample Hospital reports from the Halmanac.com website.

230269 WILLIAM BEAUMONT HOSPITAL-TROY  Nonprofit - Other								
44201 DEQUINDRE ROAD 12/31/2			12/31/2012	2 366 Days Reopened General Short Term			rm	
TROY, MI 48085				CR Beds 386	POS Beds 0			
OAKLAND						Key Perforn	nanace Ind.	
NATIONAL GOVERN				Occupancy Rate	81.7%			
Balance Sheet Incor				Statement		Length of Stay	3.7	
Current Assets	94,718,373	Total	Charges	1,578,692,3	96	Average Wages	29.82	
Fixed Assets	422,277,983	Conti	act Allowance	1,037,789,5	622 65.7%	Medicare Part A	18.3%	
Other Assets	135,626	Oper	ating Revenue	540,902,8	34.3%	Medicare Part B	5.8%	
Total Assets	517,131,982	Oper	ating Expense	501,227,7	47 92.7%	Current Ratio	(4.0)	
Current Liabilities	-23,512,914	Oper	ating Margin	39,675,1	<del>27</del> 7.3%	Days to Collect	198.7	
Long Term Liabilities	26,202,601	Othe	r Income	10,289,8	05 1.9%	Avg Payment Day	ys 4.6	
Total Equity	514,442,295	Othe	r Expense		0 0.0%	Depreciation Rate	e 5.7%	
Total Liab. and Equity 517,131,982		Net Profit or Loss		49,964,9	— 32 9.2%	Return on Equity	9.7%	
Selected Revenue Departments					Rev	venue Ranking -	289	
Line	Line Description			Rank	Cost	Charges	Ratio	
30 Adults and Pediatrics - General Care			300	87,601,143	215,375,785	0.406736		
31 Intensive Care Unit				0	C	0	0.000000	
50 Operating Room				230	45,870,560	124,086,129	0.369667	
52 Labor Room and Delivery Room				452	7,775,456	12,890,450	0.603195	
91 Emergen	cy Department			335	23,255,979	121,074,556	0.192080	
General Service Co	st by Line Ra	nk	Expense	General Se	rvice Cost b	y Line Rank	Expense	
01 Capital Cost - Buildings		72	40,741,053	02 Capital Cost - Movable Ed		Equip 166	21,174,369	
04 Employee Benefits 607		607	26,456,590	05 Administrative and General		eral 568	51,008,549	
06 Maintenance and Repairs		0	0	07 Operation of Plant		365	10,483,334	
08/09 Laundry / Housekeeping 63		634	4,656,354	10/11 Dietary and Cafeteria 1		a 179	6,424,053	
13 Nursing Administration 1,509 1,481,53			1,481,533	14 Central Service and Supply 469			2,590,405	
15 Pharmancy 539 5,423,616			16 Medical Records 85			8,558,218		
17 Social Services 0 0			18 Other General Service Cost 0			0		
19 Non Physician Anesthetists 0 0			0	20-23 Educa	tion Programs	507	5,335,051	

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