

Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

23009F ALEDA E LUTZ VA MEDICAL CENTER

1500 WEISS STREET

Cost Report not Filed.

SAGINAW, MI 48602

CR Beds 0

POS Beds 0

SAGINAW

Key Performace Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line

Rank

Expense

General Service Cost by Line

Rank

Expense

01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Sample Hospital reports from the Halmanac.com website.

231328 ALLEGAN GENERAL HOSPITAL			Nonprofit - Other		
555 LINN STREET		12/31/2011 365 Days Settled		General Short Term	
ALLEGAN, MI 49010				CR Beds 25	POS Beds 0
ALLEGAN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	34.7%
				Length of Stay	3.5
Balance Sheet		Income Statement			
Current Assets	11,845,403	Total Charges	76,357,948	Average Wages	
Fixed Assets	16,122,031	Contract Allowance	33,032,305	43.3%	Medicare Part A 0.0%
Other Assets	7,131,714	Operating Revenue	43,325,643	56.7%	Medicare Part B 9.7%
Total Assets	35,099,148	Operating Expense	43,326,272	100.0%	Current Ratio 1.7
Current Liabilities	6,870,025	Operating Margin	-629	0.0%	Days to Collect 38.6
Long Term Liabilities	17,897,204	Other Income	1,262,177	2.9%	Avg Payment Days 47.3
Total Equity	10,331,919	Other Expense	733,461	1.7%	Depreciation Rate 3.0%
Total Liab. and Equity	35,099,148	Net Profit or Loss	528,087	1.2%	Return on Equity 5.1%
Selected Revenue Departments			Revenue Ranking - 2,858		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,947	8,609,386	2,777,811	3.099342
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,652	3,956,984	13,273,482	0.298112
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,779	2,866,710	7,398,630	0.387465
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	3,022	1,474,800	02	Capital Cost - Movable Equip 731,449
04	Employee Benefits	2,805	2,849,743	05	Administrative and General 5,419,624
06	Maintenance and Repairs	0	0	07	Operation of Plant 1,259,104
08/09	Laundry / Housekeeping	3,027	661,030	10/11	Dietary and Cafeteria 547,457
13	Nursing Administration	1,347	1,550,612	14	Central Service and Supply 170,595
15	Pharmacy	1,254	2,265,200	16	Medical Records 495,707
17	Social Services	0	0	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

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Sample Hospital reports from the Halmanac.com website.

230092 ALLEGIANCE HEALTH			Nonprofit - Other		
205 N EAST AVE		6/30/2011 365 Days Audited		General Short Term	
JACKSON, MI 49201				CR Beds 319 POS Beds 0	
JACKSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	57.8%
				Length of Stay	4.0
Balance Sheet		Income Statement		Average Wages	27.91
Current Assets	87,847,285	Total Charges	1,217,749,295	68.1%	Medicare Part A
Fixed Assets	160,207,296	Contract Allowance	829,855,850	31.9%	Medicare Part B
Other Assets	220,551,431	Operating Revenue	387,893,445	98.2%	Current Ratio
Total Assets	468,606,012	Operating Expense	380,885,503	1.8%	Days to Collect
Current Liabilities	52,072,018	Operating Margin	7,007,942	10.2%	Avg Payment Days
Long Term Liabilities	214,843,480	Other Income	39,550,950	3.4%	Depreciation Rate
Total Equity	201,690,514	Other Expense	13,288,141	8.6%	Return on Equity
Total Liab. and Equity	468,606,012	Net Profit or Loss	33,270,751		16.5%
Selected Revenue Departments			Revenue Ranking - 492		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	520	64,340,705	173,022,541	0.371863
31	Intensive Care Unit	986	8,515,610	11,806,838	0.721244
50	Operating Room	479	28,842,654	87,206,689	0.330739
52	Labor Room and Delivery Room	683	5,436,051	10,899,151	0.498759
91	Emergency Department	336	21,904,265	80,974,494	0.270508
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	677	10,186,773	02	Capital Cost - Movable Equip
04	Employee Benefits	326	39,843,517	05	Administrative and General
06	Maintenance and Repairs	580	3,227,882	07	Operation of Plant
08/09	Laundry / Housekeeping	1,010	3,245,038	10/11	Dietary and Cafeteria
13	Nursing Administration	786	2,591,509	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	266	2,722,929	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230036 ALPENA REGIONAL MEDICAL CENTER

Government - City

1501 W CHISHOLM ST

6/30/2011 365 Days Settled

General Short Term

ALPENA, MI 49707

CR Beds 87 POS Beds 0

ALPENA

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 52.1%

Balance Sheet

Income Statement

Length of Stay 4.3

Current Assets	21,393,039	Total Charges	292,131,816		Average Wages	26.97
Fixed Assets	32,972,975	Contract Allowance	168,336,081	57.6%	Medicare Part A	18.6%
Other Assets	20,234,166	Operating Revenue	123,795,735	42.4%	Medicare Part B	11.9%
Total Assets	74,600,180	Operating Expense	124,586,436	100.6%	Current Ratio	1.5
Current Liabilities	14,585,318	Operating Margin	-790,701	-0.6%	Days to Collect	222.7
Long Term Liabilities	14,517,864	Other Income	4,345,803	3.5%	Avg Payment Days	30.7
Total Equity	45,496,998	Other Expense	0	0.0%	Depreciation Rate	5.6%
Total Liab. and Equity	74,600,180	Net Profit or Loss	3,555,102	2.9%	Return on Equity	7.8%

Selected Revenue Departments

Revenue Ranking - 1,628

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,369	12,724,921	16,601,935	0.766472
31	Intensive Care Unit	1,982	3,083,420	5,709,969	0.540006
50	Operating Room	1,602	9,734,382	28,439,058	0.342289
52	Labor Room and Delivery Room	1,948	780,525	1,093,948	0.713494
91	Emergency Department	2,417	3,705,910	13,524,752	0.274009

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,324	2,393,729	02 Capital Cost - Movable Equip	1,441	4,150,518
04 Employee Benefits	1,051	15,181,978	05 Administrative and General	2,487	7,982,573
06 Maintenance and Repairs	798	2,125,915	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	1,713	1,785,564	10/11 Dietary and Cafeteria	1,593	1,737,880
13 Nursing Administration	2,022	930,190	14 Central Service and Supply	820	1,353,443
15 Pharmacy	0	0	16 Medical Records	1,543	1,452,106
17 Social Services	1,954	185,851	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231333 ASPIRUS GRAND VIEW HOSPITAL				Nonprofit - Other			
N10561 GRAND VIEW LANE		6/30/2011 181 Days Settled		General Short Term			
IRONWOOD, MI 49938				CR Beds 20	POS Beds 0		
GOGEBIC		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	35.6%		
Balance Sheet		Income Statement		Length of Stay	3.2		
Current Assets	18,312,346	Total Charges	43,419,897	Average Wages	28.60		
Fixed Assets	10,627,383	Contract Allowance	22,921,259	52.8%	Medicare Part A	0.0%	
Other Assets	8,200,512	Operating Revenue	20,498,638	47.2%	Medicare Part B	9.2%	
Total Assets	<u>37,140,241</u>	Operating Expense	21,885,712	106.8%	Current Ratio	3.9	
Current Liabilities	4,673,657	Operating Margin	-1,387,074	-6.8%	Days to Collect	183.7	
Long Term Liabilities	4,477,617	Other Income	0	0.0%	Avg Payment Days	20.9	
Total Equity	27,988,967	Other Expense	4,956,938	24.2%	Depreciation Rate	2.1%	
Total Liab. and Equity	<u>37,140,241</u>	Net Profit or Loss	<u>(6,344,012)</u>	-30.9%	Return on Equity	-22.7%	
Selected Revenue Departments				Revenue Ranking - 2,912			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	5,395	1,664,735	930,076	1.789891		
31	Intensive Care Unit	3,086	207,532	180,780	1.147981		
50	Operating Room	3,780	942,213	2,916,399	0.323074		
52	Labor Room and Delivery Room	2,340	278,222	360,732	0.771271		
91	Emergency Department	3,876	1,228,291	3,114,702	0.394353		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
01	Capital Cost - Buildings	4,931	291,618	02	Capital Cost - Movable Equip	3,812	443,852
04	Employee Benefits	3,241	2,081,719	05	Administrative and General	4,062	2,830,188
06	Maintenance and Repairs	0	0	07	Operation of Plant	4,036	455,853
08/09	Laundry / Housekeeping	4,536	240,538	10/11	Dietary and Cafeteria	5,515	95,508
13	Nursing Administration	3,616	284,320	14	Central Service and Supply	3,341	34,506
15	Pharmacy	0	0	16	Medical Records	3,095	435,698
17	Social Services	2,944	28,338	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231319 ASPIRUS KEWEENAW HOSPITAL

Nonprofit - Other

205 OSCEOLA

6/30/2011 365 Days Settled

General Short Term

LAURIUM, MI 49913

CR Beds 20 POS Beds 0

HOUGHTON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 39.0%

Balance Sheet

Income Statement

Length of Stay 3.3

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	12,130,836	Total Charges	56,438,084	Average Wages	
Fixed Assets	6,745,769	Contract Allowance	23,471,906	41.6%	Medicare Part A 0.0%
Other Assets	7,188,907	Operating Revenue	32,966,178	58.4%	Medicare Part B 11.0%
Total Assets	26,065,512	Operating Expense	34,617,645	105.0%	Current Ratio 1.9
Current Liabilities	6,400,605	Operating Margin	-1,651,467	-5.0%	Days to Collect 73.3
Long Term Liabilities	4,808,985	Other Income	2,562,006	7.8%	Avg Payment Days 32.5
Total Equity	14,855,922	Other Expense	-9,365	0.0%	Depreciation Rate 2.1%
Total Liab. and Equity	26,065,512	Net Profit or Loss	919,904	2.8%	Return on Equity 6.2%

Selected Revenue Departments

Revenue Ranking - 3,193

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,644	2,963,729	2,513,985	1.178897
31	Intensive Care Unit	2,668	1,330,691	1,171,633	1.135758
50	Operating Room	3,379	1,674,398	5,502,116	0.304319
52	Labor Room and Delivery Room	2,759	24,484	49,416	0.495467
91	Emergency Department	3,048	2,419,916	2,537,029	0.953839

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,536	451,650	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	2,381	4,206,785	05 Administrative and General	3,494	3,941,017
06 Maintenance and Repairs	1,638	388,496	07 Operation of Plant	4,163	406,925
08/09 Laundry / Housekeeping	3,716	395,711	10/11 Dietary and Cafeteria	4,252	348,091
13 Nursing Administration	3,248	404,853	14 Central Service and Supply	2,731	103,418
15 Pharmacy	1,477	1,771,205	16 Medical Records	3,080	440,134
17 Social Services	2,575	65,707	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Sample Hospital reports from the Halmanac.com website.

231309 ASPIRUS ONTONAGON HOSPITAL, INC				Nonprofit - Other	
601 S SEVENTH ST		6/30/2011 365 Days Settled		General Short Term	
ONTONAGON, MI 49953				CR Beds 25	POS Beds 0
ONTONAGON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	13.9%
				Length of Stay	4.1
Balance Sheet		Income Statement			
Current Assets	4,372,210	Total Charges	19,266,251	Average Wages	
Fixed Assets	1,705,240	Contract Allowance	6,905,146	35.8%	Medicare Part A 0.0%
Other Assets	208,503	Operating Revenue	12,361,105	64.2%	Medicare Part B 14.3%
Total Assets	<u>6,285,953</u>	Operating Expense	<u>13,710,419</u>	110.9%	Current Ratio 0.8
Current Liabilities	5,695,153	Operating Margin	-1,349,314	-10.9%	Days to Collect 1,736.0
Long Term Liabilities	1,844,680	Other Income	360,835	2.9%	Avg Payment Days 24.9
Total Equity	-1,253,880	Other Expense	0	0.0%	Depreciation Rate 11.7%
Total Liab. and Equity	<u>6,285,953</u>	Net Profit or Loss	<u>(988,479)</u>	-8.0%	Return on Equity 78.8%
Selected Revenue Departments				Revenue Ranking - 4,616	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,449	1,552,456	792,434	1.959098
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,271	338,137	569,277	0.593976
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,711	1,484,333	978,844	1.516414
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	5,449	107,225	02	Capital Cost - Movable Equip 279,266
04	Employee Benefits	3,379	1,875,148	05	Administrative and General 2,044,807
06	Maintenance and Repairs	0	0	07	Operation of Plant 429,484
08/09	Laundry / Housekeeping	3,919	351,120	10/11	Dietary and Cafeteria 496,795
13	Nursing Administration	4,125	170,105	14	Central Service and Supply 0
15	Pharmacy	0	0	16	Medical Records 276,117
17	Social Services	3,159	0	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

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Sample Hospital reports from the Halmanac.com website.

231307 BARAGA COUNTY MEMORIAL HOSPITAL			Government - County		
18341 US HIGHWAY 41		9/30/2011 365 Days Settled		General Short Term	
L' ANSE, MI 49946				CR Beds 15	POS Beds 0
BARAGA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	18.1%
				Length of Stay	2.5
Balance Sheet		Income Statement			
Current Assets	4,177,379	Total Charges	23,752,236	Average Wages	
Fixed Assets	24,532,581	Contract Allowance	7,081,117	29.8%	Medicare Part A 0.0%
Other Assets	6,544,475	Operating Revenue	16,671,119	70.2%	Medicare Part B 18.7%
Total Assets	35,254,435	Operating Expense	20,420,588	122.5%	Current Ratio 1.2
Current Liabilities	3,609,768	Operating Margin	-3,749,469	-22.5%	Days to Collect 45.8
Long Term Liabilities	28,466,058	Other Income	503,189	3.0%	Avg Payment Days 38.3
Total Equity	3,178,609	Other Expense	102,583	0.6%	Depreciation Rate 3.8%
Total Liab. and Equity	35,254,435	Net Profit or Loss	(3,348,863)	-20.1%	Return on Equity -105.4%
Selected Revenue Departments			Revenue Ranking - 4,192		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,444	3,368,370	1,223,533	2.752987
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,622	1,175,048	1,475,830	0.796195
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,263	2,092,965	2,449,285	0.854521
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	3,956	737,443	02	Capital Cost - Movable Equip 3,406 626,928
04	Employee Benefits	2,451	3,927,103	05	Administrative and General 4,145 2,672,471
06	Maintenance and Repairs	0	0	07	Operation of Plant 3,542 632,682
08/09	Laundry / Housekeeping	3,949	345,636	10/11	Dietary and Cafeteria 4,283 344,078
13	Nursing Administration	3,645	275,688	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 4,032 235,489
17	Social Services	2,652	56,848	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

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Sample Hospital reports from the Halmanac.com website.

23012F BATTLE CREEK VA MEDICAL CENTER

5500 ARMSTRONG ROAD

Cost Report not Filed.

BATTLE CREEK, MI 49015

CR Beds 0

POS Beds 0

CALHOUN

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line

Rank

Expense

General Service Cost by Line

Rank

Expense

01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Sample Hospital reports from the Halmanac.com website.

230041 BAY REGIONAL MEDICAL CENTER

Nonprofit - Other

1900 COLUMBUS AVE

9/30/2011 365 Days Audited

General Short Term

BAY CITY, MI 48708

CR Beds 324 POS Beds 0

BAY

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 53.2%

Balance Sheet

Income Statement

Length of Stay 4.3

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	174,980,773	Total Charges	730,476,578	Average Wages	29.22
Fixed Assets	93,674,526	Contract Allowance	480,311,559	65.8% Medicare Part A	28.3%
Other Assets	16,133,661	Operating Revenue	250,165,019	34.2% Medicare Part B	8.2%
Total Assets	284,788,960	Operating Expense	261,773,243	104.6% Current Ratio	3.1
Current Liabilities	56,198,777	Operating Margin	-11,608,224	-4.6% Days to Collect	94.6
Long Term Liabilities	79,294,467	Other Income	521,196	0.2% Avg Payment Days	77.0
Total Equity	149,295,716	Other Expense	0	0.0% Depreciation Rate	4.7%
Total Liab. and Equity	284,788,960	Net Profit or Loss	(11,087,028)	-4.4% Return on Equity	-7.4%

Selected Revenue Departments

Revenue Ranking - 890

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	896	44,112,465	94,734,682	0.465642
31	Intensive Care Unit	659	12,504,810	29,391,463	0.425457
50	Operating Room	807	19,744,894	47,271,201	0.417694
52	Labor Room and Delivery Room	1,244	2,554,105	3,785,557	0.674697
91	Emergency Department	842	12,568,395	49,601,538	0.253387

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,576	4,208,760	02 Capital Cost - Movable Equip	1,017	6,461,700
04 Employee Benefits	534	28,628,343	05 Administrative and General	837	35,267,648
06 Maintenance and Repairs	433	4,594,921	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	749	4,090,600	10/11 Dietary and Cafeteria	1,613	1,717,666
13 Nursing Administration	847	2,456,820	14 Central Service and Supply	945	1,125,966
15 Pharmacy	0	0	16 Medical Records	1,808	1,194,845
17 Social Services	474	1,714,877	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	923	946,789

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

234038 BCA STONECREST CENTER

Proprietary - Partnership

15000 GRATIOT AVENUE

12/31/2011 365 Days Settled

Psychiatric

DETROIT, MI 48205

CR Beds 90 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 61.3%

Balance Sheet

Income Statement

Length of Stay 8.8

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	3,253,895	Total Charges	20,128,000	Average Wages	25.08
Fixed Assets	1,199,961	Contract Allowance	3,663,174	18.2% Medicare Part A	0.0%
Other Assets	6,359,762	Operating Revenue	16,464,826	81.8% Medicare Part B	0.0%
Total Assets	10,813,618	Operating Expense	14,658,777	89.0% Current Ratio	3.6
Current Liabilities	905,228	Operating Margin	1,806,049	11.0% Days to Collect	72.9
Long Term Liabilities	7,930,963	Other Income	23,947	0.1% Avg Payment Days	19.5
Total Equity	1,977,427	Other Expense	243,990	1.5% Depreciation Rate	9.5%
Total Liab. and Equity	10,813,618	Net Profit or Loss	1,586,006	9.6% Return on Equity	80.2%

Selected Revenue Departments

Revenue Ranking - 4,211

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,557	11,088,396	19,104,100	0.580420
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,719	897,782	02 Capital Cost - Movable Equip	4,978	77,484
04 Employee Benefits	3,866	1,359,954	05 Administrative and General	3,442	4,078,527
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,910	993,324
08/09 Laundry / Housekeeping	4,458	254,848	10/11 Dietary and Cafeteria	3,787	458,546
13 Nursing Administration	3,225	410,638	14 Central Service and Supply	3,303	39,247
15 Pharmacy	0	0	16 Medical Records	4,653	150,616
17 Social Services	1,502	341,313	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230089 BEAUMONT HOSPITAL, GROSSE POINTE

Nonprofit - Other

468 CADIEUX RD

12/31/2011 365 Days Reopened

General Short Term

GROSSE POINTE, MI 48230

CR Beds 217 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 50.3%

Balance Sheet

Income Statement

Length of Stay 3.8

Current Assets	22,422,472	Total Charges	407,198,686		Average Wages	27.55
Fixed Assets	91,359,792	Contract Allowance	249,404,009	61.2%	Medicare Part A	25.2%
Other Assets	3,778,032	Operating Revenue	157,794,677	38.8%	Medicare Part B	4.8%
Total Assets	117,560,296	Operating Expense	155,543,991	98.6%	Current Ratio	4.2
Current Liabilities	5,380,511	Operating Margin	2,250,686	1.4%	Days to Collect	178.7
Long Term Liabilities	-9,737,980	Other Income	-12,413,160	-7.9%	Avg Payment Days	5.0
Total Equity	121,917,765	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	117,560,296	Net Profit or Loss	(10,162,474)	-6.4%	Return on Equity	-8.3%

Selected Revenue Departments

Revenue Ranking - 1,365

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,016	39,581,224	39,975,977	0.990125
31	Intensive Care Unit	1,540	4,818,879	7,216,263	0.667780
50	Operating Room	567	25,742,171	57,578,368	0.447081
52	Labor Room and Delivery Room	1,132	2,943,465	1,506,165	1.954278
91	Emergency Department	1,309	8,374,561	34,391,382	0.243508

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	618	11,063,393	02 Capital Cost - Movable Equip	1,500	3,939,416
04 Employee Benefits	2,119	5,301,871	05 Administrative and General	927	32,227,039
06 Maintenance and Repairs	0	0	07 Operation of Plant	3,000	934,764
08/09 Laundry / Housekeeping	1,856	1,602,951	10/11 Dietary and Cafeteria	1,666	1,647,054
13 Nursing Administration	1,677	1,195,662	14 Central Service and Supply	1,004	1,031,255
15 Pharmacy	0	0	16 Medical Records	1,449	1,566,293
17 Social Services	333	2,313,532	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	605	3,416,349

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

231321 BELL MEMORIAL HOSPITAL			Nonprofit - Other				
901 LAKESHORE DRIVE		6/30/2011 365 Days Audited		General Short Term			
ISHPEMING, MI 49849				CR Beds 21	POS Beds 0		
MARQUETTE		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		35.5%			
		Length of Stay		2.3			
		Average Wages					
		48.9%		Medicare Part A 0.0%			
		51.1%		Medicare Part B 9.0%			
		100.4%		Current Ratio 2.4			
		-0.4%		Days to Collect 169.6			
		10.6%		Avg Payment Days 52.4			
		0.2%		Depreciation Rate 4.8%			
		10.0%		Return on Equity 23.1%			
Balance Sheet			Income Statement				
Current Assets	16,696,882	Total Charges	80,115,576				
Fixed Assets	42,698,696	Contract Allowance	39,190,805				
Other Assets	1,484,869	Operating Revenue	40,924,771				
Total Assets	60,880,447	Operating Expense	41,099,156				
Current Liabilities	6,849,014	Operating Margin	-174,385				
Long Term Liabilities	36,385,350	Other Income	4,345,910				
Total Equity	17,646,083	Other Expense	91,932				
Total Liab. and Equity	60,880,447	Net Profit or Loss	4,079,593				
Selected Revenue Departments			Revenue Ranking - 2,924				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	4,322	3,622,788	3,128,452	1.158013		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	2,709	3,770,395	12,318,625	0.306073		
52	Labor Room and Delivery Room	2,241	386,480	617,282	0.626100		
91	Emergency Department	3,221	2,157,791	2,932,616	0.735791		
General Service Cost by Line			General Service Cost by Line				
01	Capital Cost - Buildings	2,594	1,975,337	02	Capital Cost - Movable Equip	2,349	1,725,131
04	Employee Benefits	2,309	4,515,412	05	Administrative and General	3,175	4,891,885
06	Maintenance and Repairs	0	0	07	Operation of Plant	2,834	1,047,618
08/09	Laundry / Housekeeping	2,875	750,113	10/11	Dietary and Cafeteria	3,845	443,265
13	Nursing Administration	2,997	494,882	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	2,661	598,402
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230125 BERRIEN GENERAL HOSPITAL

6418 DEANS HILL RD

Cost Report not Filed.

BERRIEN CENTER, MI 49102

CR Beds 0

POS Beds 0

BERRIEN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231315 BORGESS-LEE MEMORIAL HOSPITAL			Nonprofit - Church		
420 W HIGH STREET		6/30/2011 365 Days Audited		General Short Term	
DOWAGIAC, MI 49047				CR Beds 20	POS Beds 0
CASS		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	32.4%
				Length of Stay	3.6
Balance Sheet		Income Statement			
Current Assets	9,202,569	Total Charges	54,275,779	Average Wages	29.18
Fixed Assets	4,294,321	Contract Allowance	25,470,551	46.9%	Medicare Part A 0.0%
Other Assets	922,165	Operating Revenue	28,805,228	53.1%	Medicare Part B 9.3%
Total Assets	14,419,055	Operating Expense	31,304,188	108.7%	Current Ratio 0.6
Current Liabilities	15,973,253	Operating Margin	-2,498,960	-8.7%	Days to Collect 284.8
Long Term Liabilities	3,180,685	Other Income	517,672	1.8%	Avg Payment Days 16.4
Total Equity	-4,734,883	Other Expense	0	0.0%	Depreciation Rate 2.8%
Total Liab. and Equity	14,419,055	Net Profit or Loss	(1,981,288)	-6.9%	Return on Equity 41.8%
Selected Revenue Departments			Revenue Ranking - 3,375		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,222	3,872,399	1,868,143	2.072860
31	Intensive Care Unit	2,846	954,577	533,745	1.788451
50	Operating Room	3,226	2,049,668	3,261,502	0.628443
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,613	3,250,403	6,045,789	0.537631
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,315	155,113	02	Capital Cost - Movable Equip 347,858
04	Employee Benefits	4,021	1,206,832	05	Administrative and General 6,105,582
06	Maintenance and Repairs	0	0	07	Operation of Plant 1,242,779
08/09	Laundry / Housekeeping	3,773	384,085	10/11	Dietary and Cafeteria 431,524
13	Nursing Administration	2,660	633,738	14	Central Service and Supply 263,586
15	Pharmacy	2,030	926,017	16	Medical Records 678
17	Social Services	2,277	110,377	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

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Sample Hospital reports from the Halmanac.com website.

230117 BORGESS MEDICAL CENTER

Nonprofit - Church

1521 GULL ROAD

6/30/2011 365 Days Audited

General Short Term

KALAMAZOO, MI 49048

CR Beds 252 POS Beds 0

KALAMAZOO

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 68.6%

Balance Sheet

Income Statement

Length of Stay 4.1

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	118,237,279	Total Charges	1,313,317,675	Average Wages	25.80
Fixed Assets	132,031,268	Contract Allowance	912,970,880	69.5% Medicare Part A	24.6%
Other Assets	97,009,640	Operating Revenue	400,346,795	30.5% Medicare Part B	6.5%
Total Assets	347,278,187	Operating Expense	439,084,709	109.7% Current Ratio	1.6
Current Liabilities	72,234,880	Operating Margin	-38,737,914	-9.7% Days to Collect	347.5
Long Term Liabilities	196,009,777	Other Income	47,063,315	11.8% Avg Payment Days	23.1
Total Equity	79,033,530	Other Expense	944,991	0.2% Depreciation Rate	3.9%
Total Liab. and Equity	347,278,187	Net Profit or Loss	7,380,410	1.8% Return on Equity	9.3%

Selected Revenue Departments

Revenue Ranking - 467

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	644	56,346,319	90,505,165	0.622576
31	Intensive Care Unit	1,168	6,963,959	22,569,052	0.308562
50	Operating Room	317	37,229,579	194,525,586	0.191387
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	733	13,775,065	75,897,730	0.181495

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	857	8,248,158	02 Capital Cost - Movable Equip	331	14,522,379
04 Employee Benefits	1,116	14,156,040	05 Administrative and General	302	70,942,202
06 Maintenance and Repairs	245	7,427,658	07 Operation of Plant	1,045	4,614,380
08/09 Laundry / Housekeeping	720	4,208,995	10/11 Dietary and Cafeteria	531	3,859,813
13 Nursing Administration	555	3,478,783	14 Central Service and Supply	293	3,660,705
15 Pharmacy	413	6,605,101	16 Medical Records	238	5,415,331
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	215	17,859,230

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

232034 BORGESS PIPP HOSPITAL			Nonprofit - Church				
411 NAOMI STREET		6/30/2011 365 Days Settled		General Long Term			
PLAINWELL, MI 49080				CR Beds 43	POS Beds 0		
ALLEGAN		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		31.8%			
		Length of Stay		30.2			
		Average Wages		27.87			
		62.6% Medicare Part A		0.0%			
		37.4% Medicare Part B		1.9%			
		96.8% Current Ratio		44.2			
		3.2% Days to Collect		146.9			
		0.3% Avg Payment Days		3.5			
		0.0% Depreciation Rate		3.9%			
		3.5% Return on Equity		4.3%			
Balance Sheet			Income Statement				
Current Assets	9,431,464	Total Charges	61,349,669				
Fixed Assets	9,878,236	Contract Allowance	38,378,320				
Other Assets	14,426	Operating Revenue	22,971,349				
Total Assets	19,324,126	Operating Expense	22,244,085				
Current Liabilities	213,255	Operating Margin	727,264				
Long Term Liabilities	176,807	Other Income	76,133				
Total Equity	18,934,064	Other Expense	-1,526				
Total Liab. and Equity	19,324,126	Net Profit or Loss	804,923				
Selected Revenue Departments			Revenue Ranking - 3,673				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	3,567	5,730,634	10,066,051	0.569303		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	0	0	0	0.000000		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	3,051	2,417,852	8,690,911	0.278205		
General Service Cost by Line			General Service Cost by Line				
Rank	Expense	Rank	Expense				
01	Capital Cost - Buildings	5,099	233,333	02	Capital Cost - Movable Equip	4,706	154,453
04	Employee Benefits	4,497	795,357	05	Administrative and General	2,819	6,290,678
06	Maintenance and Repairs	1,339	741,440	07	Operation of Plant	4,551	278,857
08/09	Laundry / Housekeeping	0	(8,785)	10/11	Dietary and Cafeteria	4,364	326,579
13	Nursing Administration	0	0	14	Central Service and Supply	2,599	121,811
15	Pharmacy	2,589	478,691	16	Medical Records	5,576	6,003
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230151 BOTSFORD HOSPITAL			Nonprofit - Other		
28050 GRAND RIVER AVENUE		12/31/2011 365 Days Audited		General Short Term	
FARMINGTON HILLS, MI 48336				CR Beds 258 POS Beds 0	
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		62.3%	
		Length of Stay		4.1	
		Average Wages		28.71	
		48.8% Medicare Part A		25.3%	
		51.2% Medicare Part B		5.1%	
		99.7% Current Ratio		1.2	
		0.3% Days to Collect		38.2	
		3.2% Avg Payment Days		24.4	
		0.0% Depreciation Rate		1.0%	
		3.5% Return on Equity		11.6%	

Balance Sheet		Income Statement			
Current Assets	67,442,521	Total Charges	561,245,425		
Fixed Assets	109,482,791	Contract Allowance	273,905,613	48.8%	
Other Assets	75,979,826	Operating Revenue	287,339,812	51.2%	
Total Assets	252,905,138	Operating Expense	286,587,395	99.7%	
Current Liabilities	54,596,450	Operating Margin	752,417	0.3%	
Long Term Liabilities	111,828,142	Other Income	9,286,385	3.2%	
Total Equity	86,480,546	Other Expense	0	0.0%	
Total Liab. and Equity	252,905,138	Net Profit or Loss	10,038,802	3.5%	

Selected Revenue Departments			Revenue Ranking - 744		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	835	46,533,149	62,528,057	0.744196
31	Intensive Care Unit	774	10,751,020	17,889,572	0.600966
50	Operating Room	553	25,939,885	74,754,681	0.347000
52	Labor Room and Delivery Room	1,009	3,495,107	4,452,680	0.784945
91	Emergency Department	584	15,779,151	67,830,861	0.232625

General Service Cost by Line			General Service Cost by Line		
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	3,032	1,465,526	02 Capital Cost - Movable Equip	3,006	916,652
04 Employee Benefits	897	17,743,096	05 Administrative and General	603	45,367,442
06 Maintenance and Repairs	295	6,524,109	07 Operation of Plant	1,587	2,944,688
08/09 Laundry / Housekeeping	471	5,536,022	10/11 Dietary and Cafeteria	617	3,580,646
13 Nursing Administration	486	3,888,624	14 Central Service and Supply	740	1,560,534
15 Pharmacy	893	3,341,896	16 Medical Records	161	6,355,032
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	297	12,270,420

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Sample Hospital reports from the Halmanac.com website.

230279 BRIGHTON HOSPITAL			Nonprofit - Other		
12851 E GRAND RIVER		6/30/2011 365 Days Settled		General Short Term	
BRIGHTON, MI 48116				CR Beds 99	POS Beds 0
LIVINGSTON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	64.7%
				Length of Stay	8.0
Balance Sheet		Income Statement			
Current Assets	6,248,549	Total Charges	29,258,235	Average Wages	24.19
Fixed Assets	4,814,309	Contract Allowance	11,413,433	39.0% Medicare Part A	1.5%
Other Assets	865,890	Operating Revenue	17,844,802	61.0% Medicare Part B	0.0%
Total Assets	11,928,748	Operating Expense	19,071,953	106.9% Current Ratio	2.3
Current Liabilities	2,684,813	Operating Margin	-1,227,151	-6.9% Days to Collect	81.2
Long Term Liabilities	0	Other Income	1,890,921	10.6% Avg Payment Days	14.7
Total Equity	9,243,935	Other Expense	319,400	1.8% Depreciation Rate	2.9%
Total Liab. and Equity	11,928,748	Net Profit or Loss	344,370	1.9% Return on Equity	3.7%
Selected Revenue Departments			Revenue Ranking - 4,077		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,643	10,410,153	23,214,560	0.448432
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	4,713	381,251	02	Capital Cost - Movable Equip
04	Employee Benefits	3,105	2,284,130	05	Administrative and General
06	Maintenance and Repairs	1,119	1,182,538	07	Operation of Plant
08/09	Laundry / Housekeeping	3,934	348,040	10/11	Dietary and Cafeteria
13	Nursing Administration	0	0	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230075 BRONSON BATTLE CREEK HOSPITAL			Nonprofit - Other		
300 NORTH AVENUE		6/30/2011 365 Days Reopened	General Short Term		
BATTLE CREEK, MI 49017		12/31/2011 184 Days Reopened	CR Beds 179	POS Beds 0	
CALHOUN		Key Performance Ind.			
TRAVELERS (NEW YORK)		Occupancy Rate		49.5%	
		Length of Stay		3.5	
		Average Wages		30.71	
		63.5% Medicare Part A		20.4%	
		36.5% Medicare Part B		9.1%	
		106.5% Current Ratio		3.3	
		-6.5% Days to Collect		205.7	
		7.8% Avg Payment Days		93.5	
		0.0% Depreciation Rate		2.2%	
		1.3% Return on Equity		1.0%	
Balance Sheet					
		Income Statement			
Current Assets	75,866,114	Total Charges	255,999,641		
Fixed Assets	76,150,031	Contract Allowance	162,610,300		
Other Assets	15,088,560	Operating Revenue	93,389,341		
Total Assets	167,104,705	Operating Expense	99,475,443		
Current Liabilities	22,794,658	Operating Margin	-6,086,102		
Long Term Liabilities	18,633,103	Other Income	7,289,131		
Total Equity	125,676,944	Other Expense	93		
Total Liab. and Equity	167,104,705	Net Profit or Loss	1,202,936		
Selected Revenue Departments					
				Revenue Ranking - 1,585	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,187	15,393,503	13,243,192	1.162371
31	Intensive Care Unit	1,110	3,488,940	3,939,616	0.885604
50	Operating Room	757	10,745,724	38,542,385	0.278803
52	Labor Room and Delivery Room	1,050	2,017,511	2,112,986	0.954815
91	Emergency Department	1,194	4,572,745	22,652,911	0.201861
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	950	1,807,899	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	2,784	935,935	05 Administrative and General	940	24,264,207
06 Maintenance and Repairs	0	0	07 Operation of Plant	561	3,742,675
08/09 Laundry / Housekeeping	1,345	1,204,479	10/11 Dietary and Cafeteria	571	1,641,973
13 Nursing Administration	755	1,095,545	14 Central Service and Supply	715	725,962
15 Pharmacy	915	1,349,290	16 Medical Records	437	1,785,657
17 Social Services	1,158	291,927	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,358	31,098

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230075 BRONSON BATTLE CREEK HOSPITAL			Nonprofit - Other		
300 NORTH AVENUE		6/30/2011 365 Days Reopened		General Short Term	
BATTLE CREEK, MI 49017		12/31/2011 184 Days Reopened		CR Beds 179	POS Beds 0
CALHOUN			Key Performance Ind.		
TRAVELERS (NEW YORK)			Occupancy Rate	55.3%	
			Length of Stay	4.0	
			Average Wages	30.71	
			63.9%	Medicare Part A	21.1%
			36.1%	Medicare Part B	9.3%
			109.0%	Current Ratio	6.4
			-9.0%	Days to Collect	104.9
			17.0%	Avg Payment Days	34.7
			3.1%	Depreciation Rate	1.8%
			5.0%	Return on Equity	6.4%
Balance Sheet			Income Statement		
Current Assets	123,317,686	Total Charges	535,760,510		
Fixed Assets	94,634,314	Contract Allowance	342,338,949		
Other Assets	25,067,946	Operating Revenue	193,421,561		
Total Assets	243,019,946	Operating Expense	210,832,087		
Current Liabilities	19,409,786	Operating Margin	-17,410,526		
Long Term Liabilities	73,251,572	Other Income	32,976,961		
Total Equity	150,358,588	Other Expense	5,907,664		
Total Liab. and Equity	243,019,946	Net Profit or Loss	9,658,771		
Selected Revenue Departments			Revenue Ranking - 1,585		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,187	33,677,876	31,732,805	1.061295
31	Intensive Care Unit	1,110	7,409,572	8,341,626	0.888265
50	Operating Room	757	20,693,350	75,246,845	0.275006
52	Labor Room and Delivery Room	1,050	3,325,569	3,288,667	1.011221
91	Emergency Department	1,194	9,162,836	40,554,739	0.225937
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	950	7,432,138	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	2,784	2,893,168	05 Administrative and General	940	31,726,179
06 Maintenance and Repairs	0	0	07 Operation of Plant	561	7,771,526
08/09 Laundry / Housekeeping	1,345	2,393,615	10/11 Dietary and Cafeteria	571	3,713,795
13 Nursing Administration	755	2,680,888	14 Central Service and Supply	715	1,646,546
15 Pharmacy	915	3,266,380	16 Medical Records	437	3,906,190
17 Social Services	1,158	548,656	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

231332 BRONSON LAKEVIEW HOSPITAL			Nonprofit - Other		
408 HAZEN STREET		12/31/2011 365 Days Settled		General Short Term	
PAW PAW, MI 49079				CR Beds 25	POS Beds 0
VAN BUREN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	24.6%
				Length of Stay	2.8
Balance Sheet		Income Statement			
Current Assets	13,401,973	Total Charges	101,420,927	Average Wages	33.27
Fixed Assets	12,197,434	Contract Allowance	40,956,227	40.4% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	60,464,700	59.6% Medicare Part B	8.3%
Total Assets	<u>25,599,407</u>	Operating Expense	<u>58,982,454</u>	97.5% Current Ratio	2.1
Current Liabilities	6,461,931	Operating Margin	1,482,246	2.5% Days to Collect	181.3
Long Term Liabilities	42,056	Other Income	1,177,328	1.9% Avg Payment Days	39.4
Total Equity	<u>19,095,420</u>	Other Expense	0	0.0% Depreciation Rate	2.2%
Total Liab. and Equity	<u>25,599,407</u>	Net Profit or Loss	<u>2,659,574</u>	4.4% Return on Equity	13.9%
Selected Revenue Departments			Revenue Ranking - 2,475		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,387	3,482,720	6,199,731	0.561753
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,586	4,254,202	9,170,131	0.463919
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,540	3,403,436	10,145,900	0.335449
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	2,745	1,782,471	02	Capital Cost - Movable Equip
04	Employee Benefits	2,023	5,812,338	05	Administrative and General
06	Maintenance and Repairs	1,131	1,158,832	07	Operation of Plant
08/09	Laundry / Housekeeping	2,985	684,049	10/11	Dietary and Cafeteria
13	Nursing Administration	2,046	919,086	14	Central Service and Supply
15	Pharmacy	1,958	998,054	16	Medical Records
17	Social Services	2,522	72,009	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230017 BRONSON METHODIST HOSPITAL

Nonprofit - Other

601 JOHN STREET

12/31/2011 365 Days Audited

General Short Term

KALAMAZOO, MI 49007

CR Beds 276 POS Beds 0

KALAMAZOO

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 78.7%

Balance Sheet

Income Statement

Length of Stay 4.2

Current Assets	404,718	Total Charges	1,121,092,637		Average Wages	33.34
Fixed Assets	288,473	Contract Allowance	695,554,154	62.0%	Medicare Part A	20.7%
Other Assets	41,206	Operating Revenue	425,538,483	38.0%	Medicare Part B	4.7%
Total Assets	734,397	Operating Expense	527,651,999	124.0%	Current Ratio	4.9
Current Liabilities	83,237	Operating Margin	-102,113,516	-24.0%	Days to Collect	0.1
Long Term Liabilities	286,529	Other Income	137,073,147	32.2%	Avg Payment Days	0.0
Total Equity	364,631	Other Expense	390	0.0%	Depreciation Rate	7,409.8%
Total Liab. and Equity	734,397	Net Profit or Loss	34,959,241	8.2%	Return on Equity	9,587.6%

Selected Revenue Departments

Revenue Ranking - 412

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	288	87,081,370	192,323,192	0.452787
31	Intensive Care Unit	463	16,451,993	39,060,376	0.421194
50	Operating Room	122	60,203,299	145,657,551	0.413321
52	Labor Room and Delivery Room	240	10,254,368	21,597,227	0.474800
91	Emergency Department	282	23,807,168	74,525,292	0.319451

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	164	24,521,709	02 Capital Cost - Movable Equip	264	16,479,893
04 Employee Benefits	88	85,535,161	05 Administrative and General	590	45,812,765
06 Maintenance and Repairs	499	3,923,022	07 Operation of Plant	901	5,345,245
08/09 Laundry / Housekeeping	370	6,454,702	10/11 Dietary and Cafeteria	703	3,255,046
13 Nursing Administration	1,375	1,508,412	14 Central Service and Supply	194	4,764,667
15 Pharmacy	0	(854,496)	16 Medical Records	258	5,234,712
17 Social Services	103	4,494,979	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	202	19,442,209

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230190 BRONSON VICKSBURG HOSPITAL

13326 NORTH BOULEVARD

1/16/2011 381 Days Settled

VICKSBURG, MI 49097

CR Beds 0

POS Beds 0

KALAMAZOO

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	29.48
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

232036 CARELINK OF JACKSON, A COMMUNITY-OWNED SPECIALTY H

110 N ELM AVENUE

2/28/2011 365 Days Settled

JACKSON, MI 49202

CR Beds 0

POS Beds 0

JACKSON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets

0

Total Charges

0

Average Wages

23.41

Fixed Assets

0

Contract Allowance

0

0.0%

Medicare Part A

0.0%

Other Assets

0

Operating Revenue

0

0.0%

Medicare Part B

0.0%

Total Assets

0

Operating Expense

0

0.0%

Current Ratio

Current Liabilities

0

Operating Margin

0

0.0%

Days to Collect

Long Term Liabilities

0

Other Income

0

0.0%

Avg Payment Days

Total Equity

0

Other Expense

0

0.0%

Depreciation Rate

0.0%

Total Liab. and Equity

0

Net Profit or Loss

0

0.0%

Return on Equity

0.0%

Selected Revenue Departments

Revenue Ranking -

5,600

Line

Line Description

Rank

Cost

Charges

Ratio

30 Adults and Pediatrics - General Care

0 0.000000

31 Intensive Care Unit

0

0

0 0.000000

50 Operating Room

0

0

0 0.000000

52 Labor Room and Delivery Room

0

0

0 0.000000

91 Emergency Department

0

0

0 0.000000

General Service Cost by Line

Rank

Expense

General Service Cost by Line

Rank

Expense

01 Capital Cost - Buildings

0

0

02 Capital Cost - Movable Equip

0

0

04 Employee Benefits

0

0

05 Administrative and General

0

0

06 Maintenance and Repairs

0

0

07 Operation of Plant

0

0

08/09 Laundry / Housekeeping

0

0

10/11 Dietary and Cafeteria

0

0

13 Nursing Administration

0

0

14 Central Service and Supply

0

0

15 Pharmacy

0

0

16 Medical Records

0

0

17 Social Services

0

0

18 Other General Service Cost

0

0

19 Non Physician Anesthetists

0

0

20-23 Education Programs

0

0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230208 CARSON CITY HOSPITAL			Nonprofit - Other		
406 EAST ELM ST		12/31/2011 365 Days Reopened		General Short Term	
CARSON CITY, MI 48811				CR Beds 38	POS Beds 0
MONTCALM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	31.4%
				Length of Stay	3.0
Balance Sheet		Income Statement			
Current Assets	14,256,896	Total Charges	107,266,768	Average Wages	27.39
Fixed Assets	23,307,804	Contract Allowance	53,921,614	50.3%	Medicare Part A 9.2%
Other Assets	8,863,672	Operating Revenue	53,345,154	49.7%	Medicare Part B 6.9%
Total Assets	46,428,372	Operating Expense	58,155,714	109.0%	Current Ratio 1.8
Current Liabilities	8,006,398	Operating Margin	-4,810,560	-9.0%	Days to Collect 167.3
Long Term Liabilities	15,552,749	Other Income	6,195,810	11.6%	Avg Payment Days 30.1
Total Equity	22,869,225	Other Expense	696,247	1.3%	Depreciation Rate 0.0%
Total Liab. and Equity	46,428,372	Net Profit or Loss	689,003	1.3%	Return on Equity 3.0%
Selected Revenue Departments			Revenue Ranking - 2,633		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,049	4,271,576	2,203,990	1.938110
31	Intensive Care Unit	2,581	1,529,804	1,035,453	1.477425
50	Operating Room	2,072	6,552,072	18,682,151	0.350713
52	Labor Room and Delivery Room	2,064	619,225	854,335	0.724804
91	Emergency Department	3,081	2,350,564	9,149,487	0.256907
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	3,058	1,440,691	02	Capital Cost - Movable Equip 1,642 3,397,198
04	Employee Benefits	2,091	5,434,449	05	Administrative and General 2,825 6,240,117
06	Maintenance and Repairs	1,575	455,486	07	Operation of Plant 2,999 934,984
08/09	Laundry / Housekeeping	2,736	828,354	10/11	Dietary and Cafeteria 3,301 597,730
13	Nursing Administration	3,313	383,818	14	Central Service and Supply 1,667 417,384
15	Pharmacy	2,229	739,348	16	Medical Records 2,601 631,925
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 1,357 31,704

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230080 CENTRAL MICHIGAN COMMUNITY HOSPITAL				Nonprofit - Other	
1221 SOUTH DRIVE		9/30/2011 365 Days Reopened		General Short Term	
MOUNT PLEASANT, MI 48858				CR Beds 70	POS Beds 0
ISABELLA		Key Performace Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	46.3%
				Length of Stay	3.0
Balance Sheet		Income Statement			
Current Assets	23,249,166	Total Charges	228,775,531	Average Wages	28.88
Fixed Assets	29,703,416	Contract Allowance	143,958,137	62.9% Medicare Part A	12.5%
Other Assets	22,338,897	Operating Revenue	84,817,394	37.1% Medicare Part B	9.4%
Total Assets	<u>75,291,479</u>	Operating Expense	86,174,934	101.6% Current Ratio	1.0
Current Liabilities	24,379,747	Operating Margin	-1,357,540	-1.6% Days to Collect	32.3
Long Term Liabilities	1,313,546	Other Income	4,625,527	5.5% Avg Payment Days	34.5
Total Equity	49,598,186	Other Expense	0	0.0% Depreciation Rate	1.9%
Total Liab. and Equity	<u>75,291,479</u>	Net Profit or Loss	<u>3,267,987</u>	3.9% Return on Equity	6.6%
Selected Revenue Departments				Revenue Ranking - 2,047	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,774	9,578,896	11,047,828	0.867039
31	Intensive Care Unit	2,263	2,281,194	2,753,934	0.828340
50	Operating Room	2,234	5,774,727	29,604,563	0.195062
52	Labor Room and Delivery Room	1,720	1,193,008	1,660,101	0.718636
91	Emergency Department	2,156	4,478,915	17,323,768	0.258542
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	2,778	1,746,796	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	2,703	3,157,917	05 Administrative and General	1,642	16,527,112
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,449	3,309,704
08/09 Laundry / Housekeeping	2,041	1,392,732	10/11 Dietary and Cafeteria	2,558	921,513
13 Nursing Administration	3,053	471,637	14 Central Service and Supply	1,989	276,295
15 Pharmancy	2,620	460,201	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

231322 CHARLEVOIX AREA HOSPITAL

14700 LAKESHORE DRIVE

3/31/2011 365 Days Reopened

CHARLEVOIX, MI 49720

CR Beds 0

POS Beds 0

CHARLEVOIX

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets

0

Total Charges

0

Average Wages

Fixed Assets

0

Contract Allowance

0

0.0%

Medicare Part A

0.0%

Other Assets

0

Operating Revenue

0

0.0%

Medicare Part B

0.0%

Total Assets

0

Operating Expense

0

0.0%

Current Ratio

Current Liabilities

0

Operating Margin

0

0.0%

Days to Collect

Long Term Liabilities

0

Other Income

0

0.0%

Avg Payment Days

Total Equity

0

Other Expense

0

0.0%

Depreciation Rate

0.0%

Total Liab. and Equity

0

Net Profit or Loss

0

0.0%

Return on Equity

0.0%

Selected Revenue Departments

Revenue Ranking -

5,600

Line

Line Description

Rank

Cost

Charges

Ratio

30 Adults and Pediatrics - General Care

0 0.000000

31 Intensive Care Unit

0

0

0 0.000000

50 Operating Room

0

0

0 0.000000

52 Labor Room and Delivery Room

0

0

0 0.000000

91 Emergency Department

0

0

0 0.000000

General Service Cost by Line

Rank

Expense

General Service Cost by Line

Rank

Expense

01 Capital Cost - Buildings

0

0

02 Capital Cost - Movable Equip

0

0

04 Employee Benefits

0

0

05 Administrative and General

0

0

06 Maintenance and Repairs

0

0

07 Operation of Plant

0

0

08/09 Laundry / Housekeeping

0

0

10/11 Dietary and Cafeteria

0

0

13 Nursing Administration

0

0

14 Central Service and Supply

0

0

15 Pharmacy

0

0

16 Medical Records

0

0

17 Social Services

0

0

18 Other General Service Cost

0

0

19 Non Physician Anesthetists

0

0

20-23 Education Programs

0

0

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

231336 CHEBOYGAN MEMORIAL HOSPITAL

748 S MAIN

3/31/2011 276 Days *Settled

CHEBOYGAN, MI 49721

CR Beds 0

POS Beds 0

CHEBOYGAN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230259 CHELSEA COMMUNITY HOSPITAL				Nonprofit - Church	
775 S MAIN ST		6/30/2011 365 Days Settled		General Short Term	
CHELSEA, MI 48118				CR Beds 69	POS Beds 0
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	50.5%
Balance Sheet		Income Statement		Length of Stay	4.5
Current Assets	59,105,081	Total Charges	199,336,987	Average Wages	28.28
Fixed Assets	35,393,524	Contract Allowance	105,455,418	52.9%	Medicare Part A 9.9%
Other Assets	8,211,745	Operating Revenue	93,881,569	47.1%	Medicare Part B 5.9%
Total Assets	<u>102,710,350</u>	Operating Expense	<u>101,238,519</u>	107.8%	Current Ratio 2.9
Current Liabilities	20,251,114	Operating Margin	-7,356,950	-7.8%	Days to Collect 33.7
Long Term Liabilities	41,223,700	Other Income	8,496,549	9.1%	Avg Payment Days 58.3
Total Equity	41,235,536	Other Expense	0	0.0%	Depreciation Rate 8.7%
Total Liab. and Equity	<u>102,710,350</u>	Net Profit or Loss	<u>1,139,599</u>	1.2%	Return on Equity 2.8%
Selected Revenue Departments				Revenue Ranking - 1,927	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,391	12,532,939	13,321,454	0.940809
31	Intensive Care Unit	2,487	1,732,059	1,962,554	0.882554
50	Operating Room	1,098	15,269,265	44,838,204	0.340541
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	1,983	5,194,703	12,245,915	0.424199
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	1,686	3,818,943	02	Capital Cost - Movable Equip 0 0
04	Employee Benefits	4,460	826,407	05	Administrative and General 1,528 18,484,470
06	Maintenance and Repairs	0	0	07	Operation of Plant 1,433 3,352,340
08/09	Laundry / Housekeeping	1,940	1,511,719	10/11	Dietary and Cafeteria 1,687 1,627,142
13	Nursing Administration	3,292	392,442	14	Central Service and Supply 1,617 447,215
15	Pharmacy	927	3,216,412	16	Medical Records 988 2,262,712
17	Social Services	1,428	371,459	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

233300 CHILDREN'S HOSPITAL OF MICHIGAN				Proprietary - Corporation	
3901 BEAUBIEN		12/31/2011 365 Days Settled		Children	
DETROIT, MI 48201				CR Beds 111	POS Beds 0
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	65.3%
				Length of Stay	4.3
Balance Sheet		Income Statement			
Current Assets	41,256,295	Total Charges	745,776,447	Average Wages	
Fixed Assets	88,461,495	Contract Allowance	398,074,482	53.4%	Medicare Part A 0.0%
Other Assets	236,041	Operating Revenue	347,701,965	46.6%	Medicare Part B 0.3%
Total Assets	<u>129,953,831</u>	Operating Expense	<u>327,930,084</u>	94.3%	Current Ratio 7.6
Current Liabilities	5,458,253	Operating Margin	19,771,881	5.7%	Days to Collect 51.1
Long Term Liabilities	84,943,136	Other Income	19,780,559	5.7%	Avg Payment Days 22.0
Total Equity	<u>39,552,442</u>	Other Expense	0	0.0%	Depreciation Rate 24.3%
Total Liab. and Equity	<u>129,953,831</u>	Net Profit or Loss	<u>39,552,440</u>	11.4%	Return on Equity 100.0%
Selected Revenue Departments				Revenue Ranking - 581	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,073	37,462,053	33,300,341	1.124975
31	Intensive Care Unit	569	13,966,817	28,790,620	0.485117
50	Operating Room	420	31,095,353	139,947,997	0.222192
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	291	23,340,242	60,765,010	0.384107
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	556	12,024,675	02	Capital Cost - Movable Equip 328 14,589,231
04	Employee Benefits	1,584	8,580,154	05	Administrative and General 278 74,563,600
06	Maintenance and Repairs	1,149	1,117,050	07	Operation of Plant 263 12,333,535
08/09	Laundry / Housekeeping	296	7,232,624	10/11	Dietary and Cafeteria 799 3,049,537
13	Nursing Administration	183	7,217,264	14	Central Service and Supply 1,769 365,361
15	Pharmacy	0	0	16	Medical Records 317 4,663,325
17	Social Services	623	1,313,290	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 112 31,825,679

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

239802 CHILDRENS OF MI TRANSPLANT

3901 BEAUBIEN BLVD

Cost Report not Filed.

DETROIT, MI 48201

CR Beds 0

POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A 0.0%
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B 0.0%
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity 0.0%

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230239 CHIPPEWA COUNTY WAR MEMORIAL HOSPITAL				Nonprofit - Other			
500 OSBORN BLVD		12/31/2011 365 Days Reopened		General Short Term			
SAULT SAINTE MARIE, MI 49783				CR Beds 76	POS Beds 0		
CHIPPEWA		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	40.3%		
				Length of Stay	4.3		
Balance Sheet		Income Statement					
Current Assets	18,068,558	Total Charges	184,512,871	Average Wages	23.88		
Fixed Assets	38,170,725	Contract Allowance	95,737,902	51.9% Medicare Part A	14.1%		
Other Assets	3,396,892	Operating Revenue	88,774,969	48.1% Medicare Part B	6.2%		
Total Assets	<u>59,636,175</u>	Operating Expense	<u>82,754,228</u>	93.2% Current Ratio	1.6		
Current Liabilities	11,148,308	Operating Margin	6,020,741	6.8% Days to Collect	37.8		
Long Term Liabilities	25,266,221	Other Income	1,345,037	1.5% Avg Payment Days	33.9		
Total Equity	<u>23,221,646</u>	Other Expense	<u>5,665,085</u>	6.4% Depreciation Rate	6.2%		
Total Liab. and Equity	<u>59,636,175</u>	Net Profit or Loss	<u>1,700,693</u>	1.9% Return on Equity	7.3%		
Selected Revenue Departments				Revenue Ranking - 1,993			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	2,830	9,280,338	6,769,164	1.370973		
31	Intensive Care Unit	2,409	1,915,475	1,992,689	0.961251		
50	Operating Room	1,977	7,080,867	19,850,119	0.356717		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	2,265	4,165,972	12,672,332	0.328745		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	2,783	1,741,406	02	Capital Cost - Movable Equip	1,816	2,808,354
04	Employee Benefits	2,049	5,650,584	05	Administrative and General	2,490	7,966,002
06	Maintenance and Repairs	0	0	07	Operation of Plant	1,978	2,086,804
08/09	Laundry / Housekeeping	2,516	967,349	10/11	Dietary and Cafeteria	1,854	1,478,825
13	Nursing Administration	2,868	552,036	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	2,216	860,376
17	Social Services	1,505	341,062	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

231326 CLINTON MEMORIAL HOSPITAL			Nonprofit - Other		
805 S OAKLAND		12/31/2011 365 Days Settled		General Short Term	
SAINT JOHNS, MI 48879				CR Beds 23	POS Beds 0
CLINTON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	26.6%
				Length of Stay	3.2
Balance Sheet		Income Statement		Average Wages	27.84
Current Assets	12,069,015	Total Charges	94,073,278	49.3%	Medicare Part A
Fixed Assets	6,723,292	Contract Allowance	46,403,444	50.7%	Medicare Part B
Other Assets	55,327,530	Operating Revenue	47,669,834	79.4%	Current Ratio
Total Assets	74,119,837	Operating Expense	37,852,732	20.6%	Days to Collect
Current Liabilities	4,113,072	Operating Margin	9,817,102	3.5%	Avg Payment Days
Long Term Liabilities	6,601,356	Other Income	1,682,626	7.1%	Depreciation Rate
Total Equity	63,405,409	Other Expense	3,363,472	17.1%	Return on Equity
Total Liab. and Equity	74,119,837	Net Profit or Loss	8,136,256		12.8%
Selected Revenue Departments			Revenue Ranking - 2,740		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,532	3,161,761	3,671,051	0.861269
31	Intensive Care Unit	3,074	248,653	122,614	2.027933
50	Operating Room	3,361	1,720,269	5,850,493	0.294038
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,516	3,448,329	13,427,854	0.256804
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	3,521	1,031,867	02	Capital Cost - Movable Equip
04	Employee Benefits	2,570	3,559,450	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	3,211	574,248	10/11	Dietary and Cafeteria
13	Nursing Administration	2,992	496,826	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230022 COMMUNITY HEALTH CENTER OF BRANCH COUNTY				Government - County	
274 E CHICAGO ST		12/31/2011 365 Days Settled		General Short Term	
COLDWATER, MI 49036				CR Beds 92	POS Beds 0
BRANCH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	31.0%
				Length of Stay	3.5
Balance Sheet		Income Statement			
Current Assets	16,942,258	Total Charges	180,760,337	Average Wages	26.22
Fixed Assets	22,538,268	Contract Allowance	115,511,642	63.9%	Medicare Part A 17.2%
Other Assets	9,192,953	Operating Revenue	65,248,695	36.1%	Medicare Part B 9.5%
Total Assets	48,673,479	Operating Expense	64,846,682	99.4%	Current Ratio 2.1
Current Liabilities	8,126,359	Operating Margin	402,013	0.6%	Days to Collect 60.6
Long Term Liabilities	6,727,231	Other Income	152,832	0.2%	Avg Payment Days 17.6
Total Equity	33,819,889	Other Expense	263,508	0.4%	Depreciation Rate 4.8%
Total Liab. and Equity	48,673,479	Net Profit or Loss	291,337	0.4%	Return on Equity 0.9%
Selected Revenue Departments				Revenue Ranking - 2,380	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,992	8,331,356	5,430,926	1.534058
31	Intensive Care Unit	2,300	2,191,010	2,382,767	0.919523
50	Operating Room	2,006	6,932,871	17,034,791	0.406983
52	Labor Room and Delivery Room	2,151	498,950	1,183,447	0.421607
91	Emergency Department	2,286	4,095,744	11,596,883	0.353176
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	2,656	1,904,356	02	Capital Cost - Movable Equip 2,304,785
04	Employee Benefits	1,630	8,309,800	05	Administrative and General 2,762 6,529,094
06	Maintenance and Repairs	0	0	07	Operation of Plant 2,102 1,897,325
08/09	Laundry / Housekeeping	2,681	856,694	10/11	Dietary and Cafeteria 3,038 699,137
13	Nursing Administration	3,230	408,736	14	Central Service and Supply 2,228 205,188
15	Pharmacy	1,767	1,242,475	16	Medical Records 2,165 897,002
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 997 616,306

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Sample Hospital reports from the Halmanac.com website.

230078 COMMUNITY HOSPITAL

Nonprofit - Other

400 MEDICAL PARK DR

9/30/2011 365 Days Settled

General Short Term

WATERVLIET, MI 49098

CR Beds 40 POS Beds 0

BERRIEN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 14.1%

Balance Sheet

Income Statement

Length of Stay 3.1

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	7,476,751	Total Charges	53,595,617	Average Wages	25.12
Fixed Assets	3,400,915	Contract Allowance	24,762,112	46.2% Medicare Part A	9.5%
Other Assets	370,218	Operating Revenue	28,833,505	53.8% Medicare Part B	4.0%
Total Assets	11,247,884	Operating Expense	25,971,003	90.1% Current Ratio	3.1
Current Liabilities	2,427,227	Operating Margin	2,862,502	9.9% Days to Collect	72.9
Long Term Liabilities	1,494,371	Other Income	377,396	1.3% Avg Payment Days	24.8
Total Equity	7,326,286	Other Expense	2,686,071	9.3% Depreciation Rate	3.0%
Total Liab. and Equity	11,247,884	Net Profit or Loss	553,827	1.9% Return on Equity	7.6%

Selected Revenue Departments

Revenue Ranking - 3,374

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,686	2,886,124	1,554,876	1.856176
31	Intensive Care Unit	3,105	122,986	25,690	4.787310
50	Operating Room	3,407	1,608,574	4,900,176	0.328269
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,026	2,457,719	5,980,264	0.410972

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,011	260,685	02 Capital Cost - Movable Equip	3,805	447,159
04 Employee Benefits	2,702	3,158,642	05 Administrative and General	3,140	4,986,578
06 Maintenance and Repairs	0	0	07 Operation of Plant	3,072	894,449
08/09 Laundry / Housekeeping	4,027	332,473	10/11 Dietary and Cafeteria	4,230	354,003
13 Nursing Administration	3,145	439,294	14 Central Service and Supply	1,854	322,298
15 Pharmacy	2,367	633,890	16 Medical Records	3,278	385,356
17 Social Services	1,999	174,309	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230070 COVENANT MEDICAL CENTER, INC

Nonprofit - Church

1447 N HARRISON

6/30/2011 365 Days Audited

General Short Term

SAGINAW, MI 48602

CR Beds 358 POS Beds 0

SAGINAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 78.3%

Balance Sheet

Income Statement

Length of Stay 4.7

Current Assets	299,607,497	Total Charges	1,346,121,691		Average Wages	28.01
Fixed Assets	166,633,787	Contract Allowance	851,334,126	63.2%	Medicare Part A	21.8%
Other Assets	45,631,365	Operating Revenue	494,787,565	36.8%	Medicare Part B	4.5%
Total Assets	511,872,649	Operating Expense	494,622,516	100.0%	Current Ratio	2.2
Current Liabilities	137,241,034	Operating Margin	165,049	0.0%	Days to Collect	87.6
Long Term Liabilities	164,791,184	Other Income	31,008,074	6.3%	Avg Payment Days	29.4
Total Equity	209,840,431	Other Expense	0	0.0%	Depreciation Rate	4.4%
Total Liab. and Equity	511,872,649	Net Profit or Loss	31,173,123	6.3%	Return on Equity	14.9%

Selected Revenue Departments

Revenue Ranking - 318

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	792	49,265,850	117,176,139	0.420443
31	Intensive Care Unit	603	13,416,834	35,372,687	0.379299
50	Operating Room	1,023	16,281,902	63,191,546	0.257659
52	Labor Room and Delivery Room	1,266	2,493,421	9,251,781	0.269507
91	Emergency Department	550	16,491,517	97,080,847	0.169874

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	848	8,334,882	02 Capital Cost - Movable Equip	185	19,516,285
04 Employee Benefits	273	44,425,852	05 Administrative and General	534	48,556,439
06 Maintenance and Repairs	0	0	07 Operation of Plant	239	12,811,395
08/09 Laundry / Housekeeping	507	5,276,865	10/11 Dietary and Cafeteria	396	4,492,102
13 Nursing Administration	201	6,809,020	14 Central Service and Supply	259	4,076,478
15 Pharmacy	439	6,275,037	16 Medical Records	50	10,559,884
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	304	11,706,998

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230254 CRITTENTON HOSPITAL MEDICAL CENTER

Nonprofit - Other

1101 W UNIVERSITY DRIVE

12/31/2011 365 Days Reopened

General Short Term

ROCHESTER, MI 48307

CR Beds 134 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 70.4%

Balance Sheet

Income Statement

Length of Stay 4.5

Current Assets	74,056,571	Total Charges	648,588,954	Average Wages	31.54
Fixed Assets	133,869,138	Contract Allowance	424,445,931	65.4%	Medicare Part A 20.4%
Other Assets	115,547,955	Operating Revenue	224,143,023	34.6%	Medicare Part B 4.5%
Total Assets	323,473,664	Operating Expense	238,696,495	106.5%	Current Ratio 2.2
Current Liabilities	33,074,309	Operating Margin	-14,553,472	-6.5%	Days to Collect 182.1
Long Term Liabilities	129,364,885	Other Income	8,496,203	3.8%	Avg Payment Days 32.3
Total Equity	161,034,470	Other Expense	2,775,896	1.2%	Depreciation Rate 1.7%
Total Liab. and Equity	323,473,664	Net Profit or Loss	(8,833,165)	-3.9%	Return on Equity -5.5%

Selected Revenue Departments

Revenue Ranking - 1,014

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,556	24,346,483	36,212,227	0.672328
31	Intensive Care Unit	478	16,066,890	32,723,760	0.490985
50	Operating Room	759	20,669,070	87,334,102	0.236667
52	Labor Room and Delivery Room	819	4,571,070	8,766,025	0.521453
91	Emergency Department	1,286	8,539,135	43,302,311	0.197198

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,240	5,553,813	02 Capital Cost - Movable Equip	5,212	15,910
04 Employee Benefits	813	19,701,694	05 Administrative and General	864	34,256,788
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,105	4,383,650
08/09 Laundry / Housekeeping	651	4,447,022	10/11 Dietary and Cafeteria	1,032	2,533,218
13 Nursing Administration	1,981	957,406	14 Central Service and Supply	530	2,238,948
15 Pharmacy	1,047	2,845,472	16 Medical Records	1,060	2,169,679
17 Social Services	1,193	518,482	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	441	6,364,512

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

231311 DECKERVILLE COMMUNITY HOSPITAL			Nonprofit - Other		
3559 PINE ST		6/30/2011 365 Days Settled		General Short Term	
DECKERVILLE, MI 48427				CR Beds 15	POS Beds 0
SANILAC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	8.6%
				Length of Stay	2.4
Balance Sheet		Income Statement			
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	5,859,103	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	-5,859,103	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	(5,859,103)	0.0% Return on Equity	0.0%
Selected Revenue Departments			Revenue Ranking - 5,600		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,642	1,067,934	533,776	2.000716
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,266	341,404	1,501,049	0.227444
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	4,137	757,771	607,855	1.246631
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	5,614	40,446	02	Capital Cost - Movable Equip
04	Employee Benefits	5,450	77,234	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	5,395	99,408	10/11	Dietary and Cafeteria
13	Nursing Administration	5,158	46,061	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	349	54,562	20-23	Education Programs

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230273 DETROIT RECEIVING HOSPITAL & UNIV HEALTH CENTER				Proprietary - Corporation			
4201 ST ANTOINE ST - 3M		12/31/2011 365 Days Reopened		General Short Term			
DETROIT, MI 48201				CR Beds 171	POS Beds 0		
WAYNE		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	75.8%		
				Length of Stay	4.8		
Balance Sheet		Income Statement					
Current Assets	33,080,040	Total Charges	845,252,201	Average Wages	26.13		
Fixed Assets	56,425,193	Contract Allowance	580,205,801	68.6%	Medicare Part A	27.3%	
Other Assets	276,216	Operating Revenue	265,046,400	31.4%	Medicare Part B	2.6%	
Total Assets	<u>89,781,449</u>	Operating Expense	276,999,701	104.5%	Current Ratio	(18.3)	
Current Liabilities	-1,811,229	Operating Margin	-11,953,301	-4.5%	Days to Collect	221.8	
Long Term Liabilities	80,486,920	Other Income	23,059,059	8.7%	Avg Payment Days	8.5	
Total Equity	11,105,758	Other Expense	0	0.0%	Depreciation Rate	14.5%	
Total Liab. and Equity	<u>89,781,449</u>	Net Profit or Loss	<u>11,105,758</u>	4.2%	Return on Equity	100.0%	
Selected Revenue Departments				Revenue Ranking - 821			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	829	47,007,744	115,103,695	0.408395		
31	Intensive Care Unit	816	10,368,275	25,277,211	0.410183		
50	Operating Room	1,281	12,859,424	90,817,999	0.141596		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	194	28,861,792	135,662,221	0.212747		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	623	10,986,374	02	Capital Cost - Movable Equip	3,482	584,867
04	Employee Benefits	2,764	2,964,983	05	Administrative and General	344	64,356,428
06	Maintenance and Repairs	398	5,031,460	07	Operation of Plant	865	5,573,274
08/09	Laundry / Housekeeping	313	7,064,599	10/11	Dietary and Cafeteria	734	3,190,703
13	Nursing Administration	371	4,834,307	14	Central Service and Supply	301	3,594,533
15	Pharmacy	450	6,174,687	16	Medical Records	310	4,719,650
17	Social Services	1,409	382,491	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	175	22,494,142

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Sample Hospital reports from the Halmanac.com website.

239807 DEVOS CHILDRENS HOSPITAL - TRANSPLANT UNIT

100 MICHIGAN STREET NE

Cost Report not Filed.

GRAND RAPIDS, MI 49503

CR Beds 0

POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A 0.0%
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B 0.0%
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity 0.0%

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230055 DICKINSON COUNTY MEMORIAL HOSPITAL				Government - County			
1721 S STEPHENSON AVE		12/31/2011 365 Days Reopened		General Short Term			
IRON MOUNTAIN, MI 49801				CR Beds 92	POS Beds 0		
DICKINSON		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	36.4%		
				Length of Stay	3.8		
Balance Sheet		Income Statement					
Current Assets	24,106,134	Total Charges	196,361,438	Average Wages	27.76		
Fixed Assets	37,782,714	Contract Allowance	121,904,979	62.1%	Medicare Part A	14.2%	
Other Assets	9,897,171	Operating Revenue	74,456,459	37.9%	Medicare Part B	5.9%	
Total Assets	<u>71,786,019</u>	Operating Expense	<u>77,923,348</u>	104.7%	Current Ratio	2.2	
Current Liabilities	10,802,689	Operating Margin	-3,466,889	-4.7%	Days to Collect	62.8	
Long Term Liabilities	26,664,544	Other Income	1,797,330	2.4%	Avg Payment Days	24.6	
Total Equity	<u>34,318,786</u>	Other Expense	<u>-30,326</u>	0.0%	Depreciation Rate	5.0%	
Total Liab. and Equity	<u>71,786,019</u>	Net Profit or Loss	<u>(1,639,233)</u>	-2.2%	Return on Equity	-4.8%	
Selected Revenue Departments				Revenue Ranking - 2,209			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	2,567	11,026,535	12,991,175	0.848771		
31	Intensive Care Unit	2,422	1,885,710	2,057,850	0.916350		
50	Operating Room	2,750	3,634,352	13,172,576	0.275903		
52	Labor Room and Delivery Room	2,359	259,241	1,589,966	0.163048		
91	Emergency Department	2,687	3,048,139	9,802,900	0.310943		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	2,017	2,982,244	02	Capital Cost - Movable Equip	1,732	3,089,055
04	Employee Benefits	1,251	12,113,756	05	Administrative and General	2,475	8,018,563
06	Maintenance and Repairs	0	0	07	Operation of Plant	2,117	1,868,957
08/09	Laundry / Housekeeping	2,489	996,929	10/11	Dietary and Cafeteria	2,431	1,000,333
13	Nursing Administration	2,903	536,925	14	Central Service and Supply	2,163	222,856
15	Pharmacy	0	0	16	Medical Records	1,761	1,238,428
17	Social Services	1,523	332,821	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230013 DOCTORS' HOSPITAL OF MICHIGAN

Proprietary - Corporation

461 W HURON ST

12/31/2011 365 Days Settled

General Short Term

PONTIAC, MI 48341

CR Beds 37 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 38.1%

Balance Sheet

Income Statement

Length of Stay 4.3

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	5,244,453	Total Charges	90,201,368	Average Wages	23.38
Fixed Assets	4,185,261	Contract Allowance	48,387,000	53.6%	Medicare Part A 15.5%
Other Assets	0	Operating Revenue	41,814,368	46.4%	Medicare Part B 4.8%
Total Assets	9,429,714	Operating Expense	53,402,000	127.7%	Current Ratio 0.7
Current Liabilities	7,037,147	Operating Margin	-11,587,632	-27.7%	Days to Collect 395.7
Long Term Liabilities	12,556,461	Other Income	3,602,758	8.6%	Avg Payment Days 42.2
Total Equity	-10,163,894	Other Expense	0	0.0%	Depreciation Rate 85.3%
Total Liab. and Equity	9,429,714	Net Profit or Loss	(7,984,874)	-19.1%	Return on Equity 78.6%

Selected Revenue Departments

Revenue Ranking - 2,899

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,623	5,562,460	4,484,929	1.240256
31	Intensive Care Unit	2,237	2,325,152	2,490,020	0.933788
50	Operating Room	2,287	5,520,537	13,952,546	0.395665
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,049	4,890,157	10,415,874	0.469491

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,322	2,397,933	02 Capital Cost - Movable Equip	1,973	2,455,815
04 Employee Benefits	2,446	3,941,832	05 Administrative and General	2,335	8,982,903
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,675	2,720,113
08/09 Laundry / Housekeeping	3,267	552,347	10/11 Dietary and Cafeteria	2,452	985,126
13 Nursing Administration	2,710	615,457	14 Central Service and Supply	1,973	281,879
15 Pharmacy	2,032	923,808	16 Medical Records	2,408	742,875
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	995	626,811

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

231324 EATON RAPIDS MEDICAL CENTER

Nonprofit - Other

1500 S MAIN STREET

6/30/2011 365 Days Settled

General Short Term

EATON RAPIDS, MI 48827

CR Beds 20 POS Beds 0

EATON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 14.2%

Balance Sheet

Income Statement

Length of Stay 2.8

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	6,924,578	Total Charges	29,886,532	Average Wages	
Fixed Assets	15,129,128	Contract Allowance	9,559,909	32.0% Medicare Part A	0.0%
Other Assets	1,799,885	Operating Revenue	20,326,623	68.0% Medicare Part B	14.1%
Total Assets	23,853,591	Operating Expense	21,178,271	104.2% Current Ratio	3.0
Current Liabilities	2,326,418	Operating Margin	-851,648	-4.2% Days to Collect	132.9
Long Term Liabilities	4,455,742	Other Income	1,071,388	5.3% Avg Payment Days	32.2
Total Equity	17,071,431	Other Expense	48,218	0.2% Depreciation Rate	4.8%
Total Liab. and Equity	23,853,591	Net Profit or Loss	171,522	0.8% Return on Equity	1.0%

Selected Revenue Departments

Revenue Ranking - 3,862

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,268	1,898,720	764,611	2.483250
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,521	1,335,630	4,810,853	0.277629
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,697	3,020,133	3,913,551	0.771712

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,834	802,211	02 Capital Cost - Movable Equip	3,669	501,153
04 Employee Benefits	3,027	2,417,345	05 Administrative and General	4,136	2,687,009
06 Maintenance and Repairs	0	0	07 Operation of Plant	3,551	628,449
08/09 Laundry / Housekeeping	4,067	324,905	10/11 Dietary and Cafeteria	4,640	273,622
13 Nursing Administration	4,435	126,485	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	3,623	309,272
17 Social Services	2,935	29,276	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230230 EDWARD W SPARROW HOSPITAL				Nonprofit - Other	
1215 E MICHIGAN AVENUE		12/31/2011 365 Days Audited		General Short Term	
LANSING, MI 48912				CR Beds 432	POS Beds 0
INGHAM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.1%
				Length of Stay	4.7
				Average Wages	32.43
				67.6% Medicare Part A	15.5%
				32.4% Medicare Part B	4.8%
				99.3% Current Ratio	1.9
				0.7% Days to Collect	44.6
				3.7% Avg Payment Days	36.4
				0.0% Depreciation Rate	4.7%
				4.4% Return on Equity	8.9%
Balance Sheet					
		Income Statement			
Current Assets	168,664,000	Total Charges	2,234,795,704		
Fixed Assets	388,413,000	Contract Allowance	1,509,704,704		
Other Assets	328,015,000	Operating Revenue	725,091,000		
Total Assets	885,092,000	Operating Expense	720,002,000		
Current Liabilities	89,808,000	Operating Margin	5,089,000		
Long Term Liabilities	438,266,000	Other Income	26,653,000		
Total Equity	357,018,000	Other Expense	0		
Total Liab. and Equity	885,092,000	Net Profit or Loss	31,742,000		
Selected Revenue Departments					
				Revenue Ranking -	164
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	168	111,091,732	201,040,772	0.552583
31	Intensive Care Unit	418	17,718,325	52,058,946	0.340351
50	Operating Room	135	57,290,343	260,575,719	0.219861
52	Labor Room and Delivery Room	271	9,651,280	27,178,834	0.355103
91	Emergency Department	99	36,757,149	159,227,455	0.230847
General Service Cost by Line					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	330	16,610,468	02 Capital Cost - Movable Equip	92	26,929,803
04 Employee Benefits	2,029	5,761,995	05 Administrative and General	260	77,494,908
06 Maintenance and Repairs	210	8,438,088	07 Operation of Plant	205	14,104,089
08/09 Laundry / Housekeeping	68	13,963,473	10/11 Dietary and Cafeteria	90	8,314,808
13 Nursing Administration	221	6,477,117	14 Central Service and Supply	96	7,786,839
15 Pharmacy	0	0	16 Medical Records	101	7,809,095
17 Social Services	72	5,106,380	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	204	19,390,086

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230005 EMMA L BIXBY MEDICAL CENTER				Nonprofit - Other	
818 RIVERSIDE AVENUE		12/31/2011 365 Days Settled		General Short Term	
ADRIAN, MI 49221				CR Beds 79	POS Beds 0
LENAWEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	50.8%
				Length of Stay	3.4
Balance Sheet		Income Statement			
Current Assets	21,191,281	Total Charges	299,496,818	Average Wages	25.13
Fixed Assets	23,951,846	Contract Allowance	217,966,861	72.8%	Medicare Part A 13.8%
Other Assets	50,520,072	Operating Revenue	81,529,957	27.2%	Medicare Part B 7.8%
Total Assets	95,663,199	Operating Expense	82,245,065	100.9%	Current Ratio 2.0
Current Liabilities	10,779,112	Operating Margin	-715,108	-0.9%	Days to Collect 386.5
Long Term Liabilities	14,866,074	Other Income	4,624,017	5.7%	Avg Payment Days 19.0
Total Equity	70,018,013	Other Expense	0	0.0%	Depreciation Rate 5.3%
Total Liab. and Equity	95,663,199	Net Profit or Loss	3,908,909	4.8%	Return on Equity 5.6%
Selected Revenue Departments				Revenue Ranking - 2,098	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,656	10,342,880	16,513,725	0.626320
31	Intensive Care Unit	1,933	3,252,806	5,727,812	0.567897
50	Operating Room	2,113	6,345,799	54,335,536	0.116789
52	Labor Room and Delivery Room	1,310	2,336,748	5,456,872	0.428221
91	Emergency Department	1,753	6,071,176	41,225,758	0.147267
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	2,239	2,534,138	02	Capital Cost - Movable Equip 2,070 2,238,303
04	Employee Benefits	1,859	6,632,722	05	Administrative and General 1,763 14,785,951
06	Maintenance and Repairs	561	3,318,986	07	Operation of Plant 4,717 216,784
08/09	Laundry / Housekeeping	1,950	1,502,720	10/11	Dietary and Cafeteria 3,248 620,007
13	Nursing Administration	2,895	540,076	14	Central Service and Supply 2,356 170,525
15	Pharmacy	2,107	855,097	16	Medical Records 2,716 576,519
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

23006F FEDERAL CORRECTIONAL INSTITUTE HOSP

ARKONA RD Cost Report not Filed.

MILAN, MI 48160

CR Beds 0 POS Beds 0

MONROE

Key Performace Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line Rank Expense

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmancy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230144 FOREST HEALTH MEDICAL CENTER

Proprietary - Other

135 S PROSPECT ST

12/31/2011 365 Days Settled

General Short Term

YPSILANTI, MI 48198

CR Beds 24 POS Beds 0

WASHTENAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 18.4%

Balance Sheet

Income Statement

Length of Stay 2.1

Current Assets	5,797,869	Total Charges	34,517,549	Average Wages	27.93
Fixed Assets	1,952,147	Contract Allowance	17,765,773	51.5% Medicare Part A	5.7%
Other Assets	152,844	Operating Revenue	16,751,776	48.5% Medicare Part B	1.9%
Total Assets	7,902,860	Operating Expense	6,168,706	36.8% Current Ratio	0.9
Current Liabilities	6,398,601	Operating Margin	10,583,070	63.2% Days to Collect	81.7
Long Term Liabilities	1,406,833	Other Income	124,819	0.7% Avg Payment Days	14.1
Total Equity	97,426	Other Expense	10,649,318	63.6% Depreciation Rate	24.2%
Total Liab. and Equity	7,902,860	Net Profit or Loss	58,571	0.3% Return on Equity	60.1%

Selected Revenue Departments

Revenue Ranking - 4,183

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,923	4,631,555	1,674,215	2.766404
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	1,874	7,732,572	15,947,109	0.484889
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,630	959,532	02 Capital Cost - Movable Equip	3,747	468,912
04 Employee Benefits	0	0	05 Administrative and General	2,846	6,142,563
06 Maintenance and Repairs	1,214	983,984	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	4,731	209,776	10/11 Dietary and Cafeteria	4,707	260,242
13 Nursing Administration	4,983	72,292	14 Central Service and Supply	3,158	54,004
15 Pharmacy	0	0	16 Medical Records	5,405	49,224
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

234030 FOREST VIEW PSYCHIATRIC HOSPITAL			Proprietary - Corporation		
1055 MEDICAL PARK SE		12/31/2011 365 Days Settled		Psychiatric	
GRAND RAPIDS, MI 49546				CR Beds 82	POS Beds 0
KENT		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE		Occupancy Rate		81.5%	
		Length of Stay		9.8	
		Average Wages		0.00	
		32.8%		Medicare Part A 0.0%	
		67.2%		Medicare Part B 0.5%	
		72.3%		Current Ratio (0.1)	
		27.7%		Days to Collect 52.0	
		0.5%		Avg Payment Days 29.4	
		0.0%		Depreciation Rate 3.1%	
		28.2%		Return on Equity 16.3%	
Balance Sheet			Income Statement		
Current Assets	2,670,591	Total Charges	27,764,339		
Fixed Assets	4,448,358	Contract Allowance	9,118,384		
Other Assets	323,336	Operating Revenue	18,645,955		
Total Assets	7,442,285	Operating Expense	13,489,469		
Current Liabilities	-24,714,057	Operating Margin	5,156,486		
Long Term Liabilities	0	Other Income	100,975		
Total Equity	32,156,342	Other Expense	0		
Total Liab. and Equity	7,442,285	Net Profit or Loss	5,257,461		
Selected Revenue Departments			Revenue Ranking - 3,995		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,645	10,405,292	23,643,110	0.440098
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line			General Service Cost by Line		
Rank	Expense	Rank	Expense	Rank	Expense
01	Capital Cost - Buildings 4,573 436,425	02	Capital Cost - Movable Equip 4,864 111,064		
04	Employee Benefits 3,399 1,850,526	05	Administrative and General 4,245 2,487,272		
06	Maintenance and Repairs 0 0	07	Operation of Plant 3,370 711,420		
08/09	Laundry / Housekeeping 4,747 207,549	10/11	Dietary and Cafeteria 3,181 644,688		
13	Nursing Administration 3,431 343,797	14	Central Service and Supply 0 0		
15	Pharmacy 0 0	16	Medical Records 3,733 287,392		
17	Social Services 957 730,737	18	Other General Service Cost 0 0		
19	Non Physician Anesthetists 0 0	20-23	Education Programs 0 0		

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230244 GARDEN CITY HOSPITAL			Nonprofit - Other		
6245 INKSTER RD		9/30/2011 365 Days Audited		General Short Term	
GARDEN CITY, MI 48135				CR Beds 189 POS Beds 0	
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 52.5%	
				Length of Stay 4.3	
Balance Sheet		Income Statement		Average Wages 24.01	
Current Assets	46,696,085	Total Charges	308,039,442	54.3%	Medicare Part A 27.7%
Fixed Assets	47,309,849	Contract Allowance	167,175,882	45.7%	Medicare Part B 6.6%
Other Assets	7,530,101	Operating Revenue	140,863,560	92.0%	Current Ratio 3.3
Total Assets	<u>101,536,035</u>	Operating Expense	<u>129,596,204</u>	8.0%	Days to Collect 233.6
Current Liabilities	13,941,126	Operating Margin	11,267,356	4.0%	Avg Payment Days 34.0
Long Term Liabilities	80,434,063	Other Income	5,571,471	12.7%	Depreciation Rate 4.2%
Total Equity	<u>7,160,846</u>	Other Expense	<u>17,926,472</u>	-0.8%	Return on Equity -15.2%
Total Liab. and Equity	<u>101,536,035</u>	Net Profit or Loss	<u>(1,087,645)</u>		
Selected Revenue Departments			Revenue Ranking - 1,484		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,461	26,092,532	28,811,393	0.905632
31	Intensive Care Unit	1,760	3,879,442	5,274,780	0.735470
50	Operating Room	1,153	14,433,035	30,324,845	0.475948
52	Labor Room and Delivery Room	1,463	1,865,030	4,021,507	0.463764
91	Emergency Department	1,281	8,556,021	42,293,316	0.202302
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,558	4,242,845	02 Capital Cost - Movable Equip	1,591	3,632,367
04 Employee Benefits	2,489	3,792,879	05 Administrative and General	1,080	27,294,931
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,209	4,000,716
08/09 Laundry / Housekeeping	1,753	1,733,460	10/11 Dietary and Cafeteria	1,567	1,765,978
13 Nursing Administration	1,371	1,519,318	14 Central Service and Supply	0	0
15 Pharmacy	1,212	2,378,021	16 Medical Records	1,422	1,592,025
17 Social Services	683	1,152,032	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	453	6,025,900

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230197 GENESYS REGIONAL MEDICAL CENTER - HEALTH PARK

Government - Other

ONE GENESYS PARKWAY

6/30/2011 365 Days Reopened

General Short Term

GRAND BLANC, MI 48439

CR Beds 292 POS Beds 0

GENESEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 77.7%

Balance Sheet

Income Statement

Length of Stay 4.8

Current Assets 0

Total Charges 1,157,845,617

Average Wages 31.18

Fixed Assets 0

Contract Allowance 748,238,916

64.6% Medicare Part A 29.0%

Other Assets 416,029,000

Operating Revenue 409,606,701

35.4% Medicare Part B 5.2%

Total Assets 416,029,000

Operating Expense 414,387,528

101.2% Current Ratio

Current Liabilities 0

Operating Margin -4,780,827

-1.2% Days to Collect 0.0

Long Term Liabilities 364,178,000

Other Income 35,526,538

8.7% Avg Payment Days 0.0

Total Equity 51,851,000

Other Expense 0

0.0% Depreciation Rate 0.0%

Total Liab. and Equity 416,029,000

Net Profit or Loss 30,745,711

7.5% Return on Equity 59.3%

Selected Revenue Departments

Revenue Ranking - 439

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	354	79,186,567	109,129,636	0.725619
31	Intensive Care Unit	266	23,630,286	38,728,087	0.610159
50	Operating Room	323	36,833,390	147,198,658	0.250229
52	Labor Room and Delivery Room	368	8,277,432	18,399,098	0.449882
91	Emergency Department	148	31,926,796	151,641,186	0.210542

General Service Cost by Line

Rank

Expense

General Service Cost by Line

Rank

Expense

01 Capital Cost - Buildings	885	8,020,062	02 Capital Cost - Movable Equip	1,328	4,761,720
04 Employee Benefits	305	41,836,393	05 Administrative and General	277	74,615,849
06 Maintenance and Repairs	0	0	07 Operation of Plant	326	10,981,225
08/09 Laundry / Housekeeping	413	6,038,390	10/11 Dietary and Cafeteria	1,677	1,637,451
13 Nursing Administration	0	0	14 Central Service and Supply	231	4,303,043
15 Pharmacy	323	7,941,284	16 Medical Records	376	4,258,968
17 Social Services	264	2,729,108	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	214	17,968,787

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

232026 GREAT LAKES SPECIALTY HOSPITAL - GRAND RAPIDS

Proprietary - Corporation

1700 OAK AVE, 3RD FLOOR

12/31/2011 365 Days Settled

General Long Term

MUSKEGON, MI 49442

CR Beds 20 POS Beds 0

MUSKEGON

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 35.8%

Balance Sheet

Income Statement

Length of Stay 22.5

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	401,549	Total Charges	5,624,313	Average Wages	33.18
Fixed Assets	154,652	Contract Allowance	2,088,143	37.1%	Medicare Part A 0.0%
Other Assets	-1,350,855	Operating Revenue	3,536,170	62.9%	Medicare Part B 0.0%
Total Assets	-794,654	Operating Expense	3,684,981	104.2%	Current Ratio 6.9
Current Liabilities	57,953	Operating Margin	-148,811	-4.2%	Days to Collect 41.4
Long Term Liabilities	0	Other Income	3,598	0.1%	Avg Payment Days 52.9
Total Equity	-852,607	Other Expense	0	0.0%	Depreciation Rate 7.2%
Total Liab. and Equity	-794,654	Net Profit or Loss	(145,213)	-4.1%	Return on Equity 17.0%

Selected Revenue Departments

Revenue Ranking - 5,463

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,196	2,025,094	1,715,208	1.180670
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,611	67,004	74,101	0.904225
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,954	283,620	02 Capital Cost - Movable Equip	5,186	22,059
04 Employee Benefits	5,596	5,882	05 Administrative and General	5,517	727,993
06 Maintenance and Repairs	0	0	07 Operation of Plant	5,207	15,120
08/09 Laundry / Housekeeping	5,451	87,395	10/11 Dietary and Cafeteria	5,635	57,252
13 Nursing Administration	5,233	21,176	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	5,526	25,339
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

232021 GREAT LAKES SPECIALTY HOSPITAL - HACKLEY, LLC

Proprietary - Corporation

1700 CLINTON STREET, 2 SOUTH AND 3 SOUTH FLOORS

General Long Term

MUSKEGON, MI 49442

CR Beds 31 POS Beds 0

MUSKEGON

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 72.8%

Balance Sheet

Income Statement

Length of Stay 32.4

Current Assets	1,659,653	Total Charges	20,822,312		Average Wages	
Fixed Assets	1,884,111	Contract Allowance	9,019,890	43.3%	Medicare Part A	0.0%
Other Assets	215,158	Operating Revenue	11,802,422	56.7%	Medicare Part B	0.0%
Total Assets	3,758,922	Operating Expense	9,949,966	84.3%	Current Ratio	6.8
Current Liabilities	242,614	Operating Margin	1,852,456	15.7%	Days to Collect	55.3
Long Term Liabilities	0	Other Income	1,255	0.0%	Avg Payment Days	31.9
Total Equity	3,516,308	Other Expense	0	0.0%	Depreciation Rate	2.2%
Total Liab. and Equity	3,758,922	Net Profit or Loss	1,853,711	15.7%	Return on Equity	52.7%

Selected Revenue Departments

Revenue Ranking - 4,669

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,903	4,700,410	4,959,762	0.947709
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,159	461,557	890,338	0.518406
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,591	428,688	02 Capital Cost - Movable Equip	5,057	55,072
04 Employee Benefits	5,576	14,693	05 Administrative and General	4,941	1,534,154
06 Maintenance and Repairs	0	0	07 Operation of Plant	5,098	74,467
08/09 Laundry / Housekeeping	4,589	231,877	10/11 Dietary and Cafeteria	5,057	188,605
13 Nursing Administration	4,758	92,164	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	5,264	71,653
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231313 HARBOR BEACH COMMUNITY HOSPITAL				Nonprofit - Other	
210 S FIRST ST		12/31/2011 365 Days Settled		General Short Term	
HARBOR BEACH, MI 48441				CR Beds 15	POS Beds 0
HURON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	3.7%
				Length of Stay	2.8
				Average Wages	19.03
				Medicare Part A	0.0%
				Medicare Part B	20.5%
				Current Ratio	2.7
				Days to Collect	50.0
				Avg Payment Days	25.2
				Depreciation Rate	2.0%
				Return on Equity	1.1%
Balance Sheet				Income Statement	
Current Assets	3,684,962	Total Charges	12,269,547		
Fixed Assets	3,077,161	Contract Allowance	2,744,244	22.4%	
Other Assets	341,850	Operating Revenue	9,525,303	77.6%	
Total Assets	7,103,973	Operating Expense	11,029,121	115.8%	
Current Liabilities	1,374,865	Operating Margin	-1,503,818	-15.8%	
Long Term Liabilities	1,243,834	Other Income	1,554,218	16.3%	
Total Equity	4,485,274	Other Expense	0	0.0%	
Total Liab. and Equity	7,103,973	Net Profit or Loss	50,400	0.5%	
Selected Revenue Departments				Revenue Ranking - 4,912	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,634	1,092,864	186,064	5.873592
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,153	472,825	762,116	0.620411
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	4,014	978,531	706,996	1.384069
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,279	166,331	02	Capital Cost - Movable Equip
04	Employee Benefits	3,879	1,347,458	05	Administrative and General
06	Maintenance and Repairs	1,898	181,320	07	Operation of Plant
08/09	Laundry / Housekeeping	4,574	235,120	10/11	Dietary and Cafeteria
13	Nursing Administration	0	0	14	Central Service and Supply
15	Pharmacy	3,360	67,671	16	Medical Records
17	Social Services	2,468	78,430	18	Other General Service Cost
19	Non Physician Anesthetists	292	100,000	20-23	Education Programs

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Sample Hospital reports from the Halmanac.com website.

234021 HARBOR OAKS HOSPITAL			Proprietary - Corporation				
35031 23 MILE RD		6/30/2011 365 Days Settled		Psychiatric			
NEW BALTIMORE, MI 48047				CR Beds 71	POS Beds 0		
MACOMB		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		84.7%			
		Length of Stay		6.7			
		Average Wages		29.75			
		44.4%		Medicare Part A 0.0%			
		55.6%		Medicare Part B 0.2%			
		87.5%		Current Ratio 6.1			
		12.5%		Days to Collect 191.3			
		0.4%		Avg Payment Days 18.1			
		0.0%		Depreciation Rate 8.3%			
		12.9%		Return on Equity 48.7%			
Balance Sheet			Income Statement				
Current Assets	3,528,297	Total Charges	26,495,352				
Fixed Assets	951,845	Contract Allowance	11,761,471				
Other Assets	25,247	Operating Revenue	14,733,881				
Total Assets	4,505,389	Operating Expense	12,895,995				
Current Liabilities	580,103	Operating Margin	1,837,886				
Long Term Liabilities	15,193	Other Income	65,480				
Total Equity	3,910,093	Other Expense	0				
Total Liab. and Equity	4,505,389	Net Profit or Loss	1,903,366				
Selected Revenue Departments			Revenue Ranking - 4,383				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	2,840	9,240,392	21,013,327	0.439740		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	0	0	0	0.000000		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	0	0	0	0.000000		
General Service Cost by Line			General Service Cost by Line				
Rank	Expense	Rank	Expense				
01	Capital Cost - Buildings	4,959	281,921	02	Capital Cost - Movable Equip	5,222	14,237
04	Employee Benefits	4,189	1,069,136	05	Administrative and General	3,743	3,409,815
06	Maintenance and Repairs	0	0	07	Operation of Plant	4,503	295,569
08/09	Laundry / Housekeeping	4,471	253,871	10/11	Dietary and Cafeteria	4,221	355,213
13	Nursing Administration	4,273	147,692	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	3,696	293,670
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

239805 HARPER UNIVERSITY HOSPITAL

3990 JOHN R Cost Report not Filed.

DETROIT, MI 48201 CR Beds 0 POS Beds 0

WAYNE **Key Performance Ind.**

NATIONAL GOVERNMENT SERVICES Occupancy Rate 0.0%

Balance Sheet		Income Statement			
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments			Revenue Ranking - 5,600		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230104 HARPER UNIVERSITY HOSPITAL

Nonprofit - Other

3990 JOHN R STREET

12/31/2011 365 Days Reopened

General Short Term

DETROIT, MI 48201

CR Beds 336 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 71.0%

Balance Sheet

Income Statement

Length of Stay 5.2

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	47,569,042	Total Charges	1,102,947,532		Average Wages	26.43
Fixed Assets	148,209,777	Contract Allowance	637,077,462	57.8%	Medicare Part A	26.3%
Other Assets	461,536	Operating Revenue	465,870,070	42.2%	Medicare Part B	5.0%
Total Assets	196,240,355	Operating Expense	546,268,083	117.3%	Current Ratio	3.7
Current Liabilities	12,709,205	Operating Margin	-80,398,013	-17.3%	Days to Collect	57.1
Long Term Liabilities	146,908,258	Other Income	117,023,228	25.1%	Avg Payment Days	11.8
Total Equity	36,622,892	Other Expense	2,326	0.0%	Depreciation Rate	22.7%
Total Liab. and Equity	196,240,355	Net Profit or Loss	36,622,889	7.9%	Return on Equity	100.0%

Selected Revenue Departments

Revenue Ranking - 356

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	298	85,650,905	81,917,233	1.045579
31	Intensive Care Unit	394	18,292,053	21,601,554	0.846793
50	Operating Room	268	41,228,709	186,216,218	0.221402
52	Labor Room and Delivery Room	154	12,088,000	19,237,592	0.628353
91	Emergency Department	774	13,347,255	41,107,064	0.324695

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	150	25,473,018	02 Capital Cost - Movable Equip	352	14,180,076
04 Employee Benefits	1,379	10,613,188	05 Administrative and General	193	90,812,375
06 Maintenance and Repairs	455	4,326,880	07 Operation of Plant	83	21,352,357
08/09 Laundry / Housekeeping	74	13,538,856	10/11 Dietary and Cafeteria	201	6,108,009
13 Nursing Administration	181	7,223,776	14 Central Service and Supply	1,710	393,247
15 Pharmacy	469	5,943,396	16 Medical Records	125	7,164,491
17 Social Services	149	3,830,782	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	91	36,489,833

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

234023 HAVENWYCK HOSPITAL

Proprietary - Corporation

1525 UNIVERSITY DRIVE

6/30/2011 365 Days Settled

Psychiatric

AUBURN HILLS, MI 48326

CR Beds 139 POS Beds 0

OAKLAND

Key Performace Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 89.2%

Balance Sheet

Income Statement

Length of Stay 8.1

Current Assets	5,704,783	Total Charges	55,565,901		Average Wages	
Fixed Assets	43,765,275	Contract Allowance	16,203,180	29.2%	Medicare Part A	0.0%
Other Assets	37,004,586	Operating Revenue	39,362,721	70.8%	Medicare Part B	0.1%
Total Assets	86,474,644	Operating Expense	31,040,339	78.9%	Current Ratio	2.7
Current Liabilities	2,128,922	Operating Margin	8,322,382	21.1%	Days to Collect	76.6
Long Term Liabilities	81,031,004	Other Income	574,717	1.5%	Avg Payment Days	25.0
Total Equity	3,314,718	Other Expense	0	0.0%	Depreciation Rate	4.6%
Total Liab. and Equity	86,474,644	Net Profit or Loss	8,897,099	22.6%	Return on Equity	268.4%

Selected Revenue Departments

Revenue Ranking - 2,978

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,224	14,316,489	39,806,052	0.359656
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,042	1,459,801	02 Capital Cost - Movable Equip	4,215	306,305
04 Employee Benefits	3,803	1,423,596	05 Administrative and General	2,920	5,778,446
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,649	1,206,936
08/09 Laundry / Housekeeping	3,364	511,101	10/11 Dietary and Cafeteria	2,081	1,269,218
13 Nursing Administration	3,785	235,913	14 Central Service and Supply	0	0
15 Pharmancy	0	0	16 Medical Records	2,848	519,300
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

231327 HAYES GREEN BEACH MEMORIAL HOSPITAL

321 E HARRIS STREET

3/31/2011 365 Days Settled

CHARLOTTE, MI 48813

CR Beds 0

POS Beds 0

EATON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets

0

Total Charges

0

Average Wages

Fixed Assets

0

Contract Allowance

0

0.0%

Medicare Part A

0.0%

Other Assets

0

Operating Revenue

0

0.0%

Medicare Part B

0.0%

Total Assets

0

Operating Expense

0

0.0%

Current Ratio

Current Liabilities

0

Operating Margin

0

0.0%

Days to Collect

Long Term Liabilities

0

Other Income

0

0.0%

Avg Payment Days

Total Equity

0

Other Expense

0

0.0%

Depreciation Rate

0.0%

Total Liab. and Equity

0

Net Profit or Loss

0

0.0%

Return on Equity

0.0%

Selected Revenue Departments

Revenue Ranking -

5,600

Line

Line Description

Rank

Cost

Charges

Ratio

30 Adults and Pediatrics - General Care

0 0.000000

31 Intensive Care Unit

0

0

0 0.000000

50 Operating Room

0

0

0 0.000000

52 Labor Room and Delivery Room

0

0

0 0.000000

91 Emergency Department

0

0

0 0.000000

General Service Cost by Line

Rank

Expense

General Service Cost by Line

Rank

Expense

01 Capital Cost - Buildings

0

0

02 Capital Cost - Movable Equip

0

0

04 Employee Benefits

0

0

05 Administrative and General

0

0

06 Maintenance and Repairs

0

0

07 Operation of Plant

0

0

08/09 Laundry / Housekeeping

0

0

10/11 Dietary and Cafeteria

0

0

13 Nursing Administration

0

0

14 Central Service and Supply

0

0

15 Pharmacy

0

0

16 Medical Records

0

0

17 Social Services

0

0

18 Other General Service Cost

0

0

19 Non Physician Anesthetists

0

0

20-23 Education Programs

0

0

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230275 HEALTHSOURCE SAGINAW			Government - County		
3340 HOSPITAL ROAD		12/31/2011 365 Days Settled		General Short Term	
SAGINAW, MI 48608				CR Beds 7	POS Beds 0
SAGINAW		Key Performance Ind.			
TRAVELERS (NEW YORK)				Occupancy Rate	55.3%
				Length of Stay	3.5
Balance Sheet		Income Statement			
Current Assets	21,671,422	Total Charges	53,876,662	Average Wages	18.85
Fixed Assets	42,446,483	Contract Allowance	14,085,640	26.1% Medicare Part A	0.7%
Other Assets	401,168	Operating Revenue	39,791,022	73.9% Medicare Part B	0.0%
Total Assets	64,519,073	Operating Expense	40,146,743	100.9% Current Ratio	7.6
Current Liabilities	2,838,810	Operating Margin	-355,721	-0.9% Days to Collect	29.1
Long Term Liabilities	2,077,423	Other Income	3,127,609	7.9% Avg Payment Days	25.8
Total Equity	59,602,840	Other Expense	0	0.0% Depreciation Rate	4.5%
Total Liab. and Equity	64,519,073	Net Profit or Loss	2,771,888	7.0% Return on Equity	4.7%
Selected Revenue Departments			Revenue Ranking - 2,966		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,690	873,092	1,405,440	0.621223
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,346	2,363,533	02 Capital Cost - Movable Equip	4,394	249,287
04 Employee Benefits	1,992	5,940,440	05 Administrative and General	4,270	2,450,863
06 Maintenance and Repairs	1,008	1,474,473	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	2,184	1,265,591	10/11 Dietary and Cafeteria	1,115	2,391,612
13 Nursing Administration	3,805	230,679	14 Central Service and Supply	2,499	138,494
15 Pharmacy	2,337	652,737	16 Medical Records	3,294	382,158
17 Social Services	84	4,749,727	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

231304 HELEN NEWBERRY JOY HOSPITAL			Government - County		
502 W HARRIE ST		12/31/2011 365 Days Settled		General Short Term	
NEWBERRY, MI 49868				CR Beds 25 POS Beds 0	
LUCE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 21.7%	
				Length of Stay 3.9	
Balance Sheet		Income Statement		Average Wages 26.65	
Current Assets	10,927,917	Total Charges	46,620,389	40.5% Medicare Part A 0.0%	
Fixed Assets	8,526,687	Contract Allowance	18,887,055	59.5% Medicare Part B 11.3%	
Other Assets	-2,668,244	Operating Revenue	27,733,334	102.7% Current Ratio 6.6	
Total Assets	16,786,360	Operating Expense	28,475,679	-2.7% Days to Collect 135.4	
Current Liabilities	1,647,077	Operating Margin	-742,345	3.6% Avg Payment Days 18.2	
Long Term Liabilities	3,757,518	Other Income	1,003,712	0.0% Depreciation Rate 5.9%	
Total Equity	11,381,765	Other Expense	0	0.9% Return on Equity 2.3%	
Total Liab. and Equity	16,786,360	Net Profit or Loss	261,367		
Selected Revenue Departments			Revenue Ranking - 3,417		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,114	4,093,771	1,006,933	4.065584
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,706	1,023,411	2,525,360	0.405254
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,942	1,109,005	1,937,865	0.572282
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	4,647	407,727	02	Capital Cost - Movable Equip
04	Employee Benefits	0	0	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	3,043	653,906	10/11	Dietary and Cafeteria
13	Nursing Administration	2,621	652,019	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	2,551	68,013	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

239801 HENRY FORD HOSPITAL

2799 W GRAND BLVD

Cost Report not Filed.

DETROIT, MI 48202

CR Beds 0

POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230053 HENRY FORD HOSPITAL

Nonprofit - Other

2799 W GRAND BLVD

12/31/2011 365 Days Amended

General Short Term

DETROIT, MI 48202

CR Beds 607 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 77.8%

Balance Sheet

Income Statement

Length of Stay 5.6

Current Assets	417,526,000	Total Charges	3,783,981,424		Average Wages	37.40
Fixed Assets	846,191,000	Contract Allowance	2,068,152,437	54.7%	Medicare Part A	12.3%
Other Assets	413,074,000	Operating Revenue	1,715,828,987	45.3%	Medicare Part B	4.3%
Total Assets	1,676,791,000	Operating Expense	1,769,775,850	103.1%	Current Ratio	1.2
Current Liabilities	335,075,000	Operating Margin	-53,946,863	-3.1%	Days to Collect	32.1
Long Term Liabilities	990,559,000	Other Income	88,330,544	5.1%	Avg Payment Days	17.3
Total Equity	351,157,000	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1,676,791,000	Net Profit or Loss	34,383,681	2.0%	Return on Equity	9.8%

Selected Revenue Departments

Revenue Ranking - 16

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	108	133,034,000	260,142,721	0.511389
31	Intensive Care Unit	185	29,252,081	74,243,341	0.394003
50	Operating Room	77	71,246,290	205,208,018	0.347191
52	Labor Room and Delivery Room	387	8,083,156	23,198,637	0.348432
91	Emergency Department	24	54,163,141	211,000,410	0.256697

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	5,287	1
04 Employee Benefits	53	106,584,845	05 Administrative and General	82	134,980,802
06 Maintenance and Repairs	6	52,223,395	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	809	3,886,164	10/11 Dietary and Cafeteria	299	5,017,515
13 Nursing Administration	675	2,960,540	14 Central Service and Supply	167	5,193,263
15 Pharmacy	156	13,357,006	16 Medical Records	152	6,497,663
17 Social Services	49	5,951,371	18 Other General Service Cost	43	25,541,412
19 Non Physician Anesthetists	0	0	20-23 Education Programs	17	77,738,650

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

234011 HENRY FORD KINGSWOOD HOSPITAL

Nonprofit - Other

10300 W EIGHT MILE ROAD

12/31/2011 365 Days Settled

Psychiatric

FERNDALE, MI 48220

CR Beds 100 POS Beds 0

OAKLAND

Key Performance Ind.

HCSC OF MICHIGAN

Occupancy Rate 58.2%

Balance Sheet

Income Statement

Length of Stay 6.5

Current Assets	417,526,000	Total Charges	28,125,681	Average Wages	26.18
Fixed Assets	846,191,000	Contract Allowance	7,924,075	28.2% Medicare Part A	0.0%
Other Assets	413,074,000	Operating Revenue	20,201,606	71.8% Medicare Part B	0.0%
Total Assets	1,676,791,000	Operating Expense	15,843,102	78.4% Current Ratio	1.2
Current Liabilities	335,075,000	Operating Margin	4,358,504	21.6% Days to Collect	2,728.9
Long Term Liabilities	990,559,000	Other Income	111,388	0.6% Avg Payment Days	1,933.7
Total Equity	351,157,000	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,676,791,000	Net Profit or Loss	4,469,892	22.1% Return on Equity	1.3%

Selected Revenue Departments

Revenue Ranking - 3,878

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,171	14,949,356	22,631,295	0.660561
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,095	235,083	02 Capital Cost - Movable Equip	4,483	221,989
04 Employee Benefits	3,137	2,236,977	05 Administrative and General	3,398	4,205,071
06 Maintenance and Repairs	1,366	699,720	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	3,668	406,304	10/11 Dietary and Cafeteria	3,085	679,416
13 Nursing Administration	3,607	287,731	14 Central Service and Supply	2,849	88,012
15 Pharmacy	3,183	176,497	16 Medical Records	3,505	333,350
17 Social Services	1,114	579,520	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,184	168,461

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230047 HENRY FORD MACOMB HOSPITAL

Nonprofit - Other

15855 NINETEEN MILE RD

12/31/2011 365 Days Audited

General Short Term

CLINTON TOWNSHIP, MI 48038

CR Beds 415 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 65.2%

Balance Sheet

Income Statement

Length of Stay 4.2

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	85,466,177	Total Charges	1,119,511,461	Average Wages	28.35
Fixed Assets	158,686,532	Contract Allowance	642,895,497	57.4%	Medicare Part A 22.4%
Other Assets	68,529,602	Operating Revenue	476,615,964	42.6%	Medicare Part B 4.6%
Total Assets	312,682,311	Operating Expense	513,068,712	107.6%	Current Ratio 0.9
Current Liabilities	96,666,727	Operating Margin	-36,452,748	-7.6%	Days to Collect 34.5
Long Term Liabilities	158,052,841	Other Income	6,665,414	1.4%	Avg Payment Days 9.3
Total Equity	57,962,743	Other Expense	0	0.0%	Depreciation Rate 6.5%
Total Liab. and Equity	312,682,311	Net Profit or Loss	(29,787,334)	-6.2%	Return on Equity -51.4%

Selected Revenue Departments

Revenue Ranking - 339

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	418	72,680,656	87,199,478	0.833499
31	Intensive Care Unit	484	15,929,535	16,422,642	0.969974
50	Operating Room	232	44,327,076	124,597,630	0.355762
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	225	26,721,596	109,952,664	0.243028

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	325	16,750,293	02 Capital Cost - Movable Equip	228	17,450,428
04 Employee Benefits	257	45,637,732	05 Administrative and General	517	49,674,322
06 Maintenance and Repairs	0	0	07 Operation of Plant	173	15,455,998
08/09 Laundry / Housekeeping	420	5,978,827	10/11 Dietary and Cafeteria	579	3,702,307
13 Nursing Administration	263	5,983,283	14 Central Service and Supply	550	2,160,085
15 Pharmacy	1,105	2,670,048	16 Medical Records	90	8,226,512
17 Social Services	352	2,216,093	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	331	10,386,816

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230302 HENRY FORD WEST BLOOMFIELD HOSPITAL

Nonprofit - Other

6777 WEST MAPLE ROAD

12/31/2011 365 Days Reopened

General Short Term

W BLOOMFIELD, MI 48322

CR Beds 155 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 73.2%

Balance Sheet

Income Statement

Length of Stay 4.3

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	417,526,000	Total Charges	698,744,796	Average Wages	33.49
Fixed Assets	846,191,000	Contract Allowance	398,045,625	57.0%	Medicare Part A 10.4%
Other Assets	413,074,000	Operating Revenue	300,699,171	43.0%	Medicare Part B 3.5%
Total Assets	1,676,791,000	Operating Expense	311,311,739	103.5%	Current Ratio 1.2
Current Liabilities	335,075,000	Operating Margin	-10,612,568	-3.5%	Days to Collect 183.3
Long Term Liabilities	990,559,000	Other Income	4,481,262	1.5%	Avg Payment Days 98.4
Total Equity	351,157,000	Other Expense	354,943	0.1%	Depreciation Rate 1.3%
Total Liab. and Equity	1,676,791,000	Net Profit or Loss	(6,486,249)	-2.2%	Return on Equity -1.8%

Selected Revenue Departments

Revenue Ranking - 712

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	865	45,193,689	53,672,041	0.842034
31	Intensive Care Unit	396	18,201,250	28,189,829	0.645667
50	Operating Room	509	27,645,196	60,790,039	0.454765
52	Labor Room and Delivery Room	326	8,783,995	8,426,513	1.042423
91	Emergency Department	785	13,234,243	41,262,096	0.320736

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	283	18,110,158	02 Capital Cost - Movable Equip	186	19,484,448
04 Employee Benefits	487	30,769,727	05 Administrative and General	587	45,885,578
06 Maintenance and Repairs	0	0	07 Operation of Plant	200	14,329,253
08/09 Laundry / Housekeeping	993	3,270,028	10/11 Dietary and Cafeteria	1,183	2,293,985
13 Nursing Administration	1,373	1,512,007	14 Central Service and Supply	510	2,319,068
15 Pharmacy	1,076	2,746,559	16 Medical Records	1,405	1,606,707
17 Social Services	248	2,843,548	18 Other General Service Cost	338	877,667
19 Non Physician Anesthetists	0	0	20-23 Education Programs	986	652,149

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230146 HENRY FORD WYANDOTTE HOSPITAL

Nonprofit - Other

2333 BIDDLE AVE

12/31/2011 365 Days Audited

General Short Term

WYANDOTTE, MI 48192

CR Beds 222 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 64.7%

Balance Sheet

Income Statement

Length of Stay 4.7

Current Assets	51,828,463	Total Charges	640,719,584		Average Wages	27.69
Fixed Assets	85,307,106	Contract Allowance	359,019,861	56.0%	Medicare Part A	22.3%
Other Assets	50,902,853	Operating Revenue	281,699,723	44.0%	Medicare Part B	5.0%
Total Assets	188,038,422	Operating Expense	291,772,584	103.6%	Current Ratio	1.1
Current Liabilities	45,828,529	Operating Margin	-10,072,861	-3.6%	Days to Collect	29.0
Long Term Liabilities	56,471,275	Other Income	7,103,196	2.5%	Avg Payment Days	7.4
Total Equity	85,738,618	Other Expense	0	0.0%	Depreciation Rate	5.7%
Total Liab. and Equity	188,038,422	Net Profit or Loss	(2,969,665)	-1.1%	Return on Equity	-3.5%

Selected Revenue Departments

Revenue Ranking - 769

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	953	41,584,642	58,311,305	0.713149
31	Intensive Care Unit	262	23,739,343	51,776,621	0.458495
50	Operating Room	849	18,980,523	69,230,113	0.274166
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	559	16,253,824	74,244,922	0.218922

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	970	7,302,945	02 Capital Cost - Movable Equip	825	7,754,103
04 Employee Benefits	552	27,795,097	05 Administrative and General	1,036	28,529,200
06 Maintenance and Repairs	0	0	07 Operation of Plant	354	10,480,598
08/09 Laundry / Housekeeping	808	3,888,371	10/11 Dietary and Cafeteria	587	3,677,343
13 Nursing Administration	956	2,203,266	14 Central Service and Supply	687	1,727,002
15 Pharmacy	177	12,423,896	16 Medical Records	884	2,480,813
17 Social Services	93	4,635,994	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	525	4,692,126

All Providers

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Sample Hospital reports from the Halmanac.com website.

231334 HERRICK MEMORIAL HOSPITAL

Nonprofit - Other

500 E POTTAWATAMIE STREET

12/31/2011 365 Days Audited

Other

TECUMSEH, MI 49286

CR Beds 22 POS Beds 0

LENAWEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 41.5%

Balance Sheet

Income Statement

Length of Stay 3.7

Current Assets	19,425,744	Total Charges	109,064,909	Average Wages	
Fixed Assets	22,214,476	Contract Allowance	66,436,045	60.9%	Medicare Part A 0.0%
Other Assets	49,569,355	Operating Revenue	42,628,864	39.1%	Medicare Part B 4.7%
Total Assets	91,209,575	Operating Expense	39,804,721	93.4%	Current Ratio 2.5
Current Liabilities	7,643,820	Operating Margin	2,824,143	6.6%	Days to Collect 243.7
Long Term Liabilities	15,353,546	Other Income	398,751	0.9%	Avg Payment Days 13.9
Total Equity	68,212,209	Other Expense	0	0.0%	Depreciation Rate 4.4%
Total Liab. and Equity	91,209,575	Net Profit or Loss	3,222,894	7.6%	Return on Equity 4.7%

Selected Revenue Departments

Revenue Ranking - 2,874

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,240	3,818,954	4,539,768	0.841222
31	Intensive Care Unit	2,975	642,024	902,372	0.711485
50	Operating Room	2,764	3,592,992	17,716,604	0.202804
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,633	3,177,970	15,466,225	0.205478

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,097	1,401,417	02 Capital Cost - Movable Equip	2,772	1,146,536
04 Employee Benefits	2,596	3,491,083	05 Administrative and General	2,711	6,780,023
06 Maintenance and Repairs	1,432	616,789	07 Operation of Plant	2,828	1,052,937
08/09 Laundry / Housekeeping	2,899	738,345	10/11 Dietary and Cafeteria	3,948	419,170
13 Nursing Administration	3,597	290,835	14 Central Service and Supply	2,926	79,694
15 Pharmacy	2,481	548,493	16 Medical Records	3,921	253,890
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

231316 HILLS & DALES GENERAL HOSPITAL				Nonprofit - Other	
4675 HILL STREET		9/30/2011 365 Days Reopened		General Short Term	
CASS CITY, MI 48726				CR Beds 25	POS Beds 0
TUSCOLA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	16.6%
				Length of Stay	3.0
Balance Sheet		Income Statement			
Current Assets	3,381,875	Total Charges	27,156,789	Average Wages	25.74
Fixed Assets	11,214,492	Contract Allowance	10,158,023	37.4%	Medicare Part A 0.0%
Other Assets	393,833	Operating Revenue	16,998,766	62.6%	Medicare Part B 17.2%
Total Assets	14,990,200	Operating Expense	19,441,469	114.4%	Current Ratio 1.4
Current Liabilities	2,441,469	Operating Margin	-2,442,703	-14.4%	Days to Collect 47.8
Long Term Liabilities	13,808,075	Other Income	2,304,324	13.6%	Avg Payment Days 29.6
Total Equity	-1,259,344	Other Expense	0	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	14,990,200	Net Profit or Loss	(138,379)	-0.8%	Return on Equity 11.0%
Selected Revenue Departments				Revenue Ranking - 4,158	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,308	1,828,497	1,640,282	1.114746
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,620	1,177,363	2,157,856	0.545617
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,064	2,389,969	3,842,728	0.621946
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	2,937	1,563,246	02	Capital Cost - Movable Equip 5,141 36,534
04	Employee Benefits	3,367	1,884,766	05	Administrative and General 4,192 2,601,535
06	Maintenance and Repairs	0	0	07	Operation of Plant 3,676 578,185
08/09	Laundry / Housekeeping	4,725	210,868	10/11	Dietary and Cafeteria 5,014 200,163
13	Nursing Administration	4,712	97,277	14	Central Service and Supply 2,939 78,117
15	Pharmacy	0	0	16	Medical Records 3,846 266,905
17	Social Services	2,969	24,103	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230037 HILLSDALE COMMUNITY HEALTH CENTER				Nonprofit - Other	
168 S HOWELL STREET		6/30/2011 365 Days Settled		General Short Term	
HILLSDALE, MI 49242				CR Beds 49	POS Beds 0
HILLSDALE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	51.0%
				Length of Stay	3.3
				Average Wages	27.04
				46.3%	Medicare Part A 16.0%
				53.7%	Medicare Part B 8.2%
				90.7%	Current Ratio 1.8
				9.3%	Days to Collect 41.5
				6.0%	Avg Payment Days 60.6
				8.5%	Depreciation Rate 18.8%
				6.8%	Return on Equity 16.0%
Balance Sheet					
		Income Statement			
Current Assets	17,967,276	Total Charges	111,803,339		
Fixed Assets	13,958,903	Contract Allowance	51,757,268		
Other Assets	16,057,716	Operating Revenue	60,046,071		
Total Assets	47,983,895	Operating Expense	54,462,831		
Current Liabilities	10,161,970	Operating Margin	5,583,240		
Long Term Liabilities	12,400,396	Other Income	3,628,225		
Total Equity	25,421,529	Other Expense	5,133,457		
Total Liab. and Equity	47,983,895	Net Profit or Loss	4,078,008		
Selected Revenue Departments					
				Revenue Ranking - 2,486	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,306	6,826,616	7,296,961	0.935542
31	Intensive Care Unit	2,500	1,698,960	968,682	1.753888
50	Operating Room	2,835	3,341,088	6,214,544	0.537624
52	Labor Room and Delivery Room	1,730	1,163,360	751,166	1.548739
91	Emergency Department	2,592	3,301,333	9,804,277	0.336724
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	1,452	4,098,200
04 Employee Benefits	2,026	5,795,981	05 Administrative and General	2,540	7,660,872
06 Maintenance and Repairs	874	1,838,792	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	2,965	699,367	10/11 Dietary and Cafeteria	2,491	964,235
13 Nursing Administration	3,252	403,729	14 Central Service and Supply	0	0
15 Pharmacy	568	5,094,986	16 Medical Records	1,949	1,065,948
17 Social Services	1,844	222,565	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,077	340,823

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Sample Hospital reports from the Halmanac.com website.

230072 HOLLAND COMMUNITY HOSPITAL

602 MICHIGAN AVE 3/31/2011 365 Days Audited

HOLLAND, MI 49423 CR Beds 0 POS Beds 0

OTTAWA **Key Performance Ind.**

NATIONAL GOVERNMENT SERVICES Occupancy Rate 0.0%

Balance Sheet		Income Statement			
Current Assets	0	Total Charges	0	Average Wages	23.95
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments			Revenue Ranking - 5,600		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230132 HURLEY MEDICAL CENTER

Government - City

ONE HURLEY PLAZA

6/30/2011 365 Days Reopened

General Short Term

FLINT, MI 48503

CR Beds 247 POS Beds 0

GENESEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 68.1%

Balance Sheet

Income Statement

Length of Stay 5.5

Current Assets	63,369,053	Total Charges	1,046,743,550		Average Wages	30.74
Fixed Assets	57,155,505	Contract Allowance	724,442,674	69.2%	Medicare Part A	20.1%
Other Assets	166,393,325	Operating Revenue	322,300,876	30.8%	Medicare Part B	2.7%
Total Assets	286,917,883	Operating Expense	346,386,815	107.5%	Current Ratio	0.8
Current Liabilities	81,023,995	Operating Margin	-24,085,939	-7.5%	Days to Collect	139.0
Long Term Liabilities	114,264,244	Other Income	28,693,529	8.9%	Avg Payment Days	39.9
Total Equity	91,629,644	Other Expense	0	0.0%	Depreciation Rate	4.5%
Total Liab. and Equity	286,917,883	Net Profit or Loss	4,607,590	1.4%	Return on Equity	5.0%

Selected Revenue Departments

Revenue Ranking - 646

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	785	49,641,308	80,590,931	0.615966
31	Intensive Care Unit	316	20,842,847	50,245,169	0.414823
50	Operating Room	625	23,722,744	155,905,543	0.152161
52	Labor Room and Delivery Room	317	8,962,885	29,650,518	0.302284
91	Emergency Department	289	23,411,727	156,511,888	0.149584

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,418	4,789,812	02 Capital Cost - Movable Equip	869	7,413,286
04 Employee Benefits	223	51,395,771	05 Administrative and General	928	32,216,784
06 Maintenance and Repairs	279	6,727,114	07 Operation of Plant	451	8,985,639
08/09 Laundry / Housekeeping	330	6,869,381	10/11 Dietary and Cafeteria	944	2,707,703
13 Nursing Administration	259	6,045,272	14 Central Service and Supply	797	1,405,142
15 Pharmacy	695	4,267,812	16 Medical Records	594	3,264,065
17 Social Services	118	4,176,311	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	313	11,349,361

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Sample Hospital reports from the Halmanac.com website.

230118 HURON MEDICAL CENTER				Nonprofit - Other			
1100 SOUTH VAN DYKE ROAD		9/30/2011 365 Days Reopened		General Short Term			
BAD AXE, MI 48413				CR Beds 57	POS Beds 0		
HURON		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	22.6%		
				Length of Stay	3.3		
				Average Wages	26.53		
				37.3% Medicare Part A	18.7%		
				62.7% Medicare Part B	9.3%		
				100.3% Current Ratio	2.6		
				-0.3% Days to Collect	45.3		
				4.6% Avg Payment Days	20.4		
				0.0% Depreciation Rate	3.5%		
				4.3% Return on Equity	7.0%		
<hr/>							
Balance Sheet				Income Statement			
Current Assets	12,692,968	Total Charges	56,224,925				
Fixed Assets	15,396,921	Contract Allowance	20,967,886				
Other Assets	8,990,393	Operating Revenue	35,257,039				
Total Assets	37,080,282	Operating Expense	35,363,578				
Current Liabilities	4,908,148	Operating Margin	-106,539				
Long Term Liabilities	10,665,886	Other Income	1,620,901				
Total Equity	21,506,248	Other Expense	0				
Total Liab. and Equity	37,080,282	Net Profit or Loss	1,514,362				
<hr/>							
Selected Revenue Departments				Revenue Ranking - 3,104			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	3,948	4,573,121	3,662,606	1.248598		
31	Intensive Care Unit	2,958	682,359	345,557	1.974664		
50	Operating Room	2,718	3,736,022	8,465,871	0.441304		
52	Labor Room and Delivery Room	2,185	458,622	587,282	0.780923		
91	Emergency Department	3,231	2,138,963	3,987,278	0.536447		
<hr/>							
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
		Rank	Expense				
01	Capital Cost - Buildings	2,978	1,523,539	02	Capital Cost - Movable Equip	0	0
04	Employee Benefits	2,604	3,472,180	05	Administrative and General	3,266	4,592,536
06	Maintenance and Repairs	1,220	967,445	07	Operation of Plant	0	0
08/09	Laundry / Housekeeping	3,197	579,241	10/11	Dietary and Cafeteria	3,518	529,055
13	Nursing Administration	3,280	396,218	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	3,314	377,317
17	Social Services	1,972	181,422	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230277 HURON VALLEY-SINAI HOSPITAL

Proprietary - Corporation

ONE WILLIAM CARLS DRIVE

10/31/2011 304 Days *Reopened

General Short Term

COMMERCE TOWNSHIP, MI 48382

CR Beds 142 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 82.1%

Balance Sheet

Income Statement

Length of Stay 4.7

Current Assets	22,010,118	Total Charges	393,794,471	Average Wages	27.46
Fixed Assets	81,256,156	Contract Allowance	254,783,156	64.7%	Medicare Part A 18.8%
Other Assets	0	Operating Revenue	139,011,315	35.3%	Medicare Part B 5.1%
Total Assets	103,266,274	Operating Expense	125,600,292	90.4%	Current Ratio 2.9
Current Liabilities	7,715,287	Operating Margin	13,411,023	9.6%	Days to Collect 78.0
Long Term Liabilities	79,199,836	Other Income	2,953,643	2.1%	Avg Payment Days 23.3
Total Equity	16,351,151	Other Expense	13,515	0.0%	Depreciation Rate 8.3%
Total Liab. and Equity	103,266,274	Net Profit or Loss	16,351,151	11.8%	Return on Equity 100.0%

Selected Revenue Departments

Revenue Ranking - 1,294

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,428	26,753,861	42,208,307	0.633853
31	Intensive Care Unit	1,627	4,387,736	7,950,800	0.551861
50	Operating Room	1,422	11,431,503	63,534,658	0.179925
52	Labor Room and Delivery Room	886	4,130,849	5,524,016	0.747798
91	Emergency Department	1,397	7,892,854	26,704,955	0.295558

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,188	5,881,727	02 Capital Cost - Movable Equip	1,079	6,059,462
04 Employee Benefits	2,852	2,746,175	05 Administrative and General	1,095	27,031,896
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,132	4,273,942
08/09 Laundry / Housekeeping	1,238	2,656,650	10/11 Dietary and Cafeteria	1,734	1,590,608
13 Nursing Administration	1,151	1,833,586	14 Central Service and Supply	1,410	585,566
15 Pharmacy	1,314	2,114,515	16 Medical Records	621	3,144,538
17 Social Services	905	795,431	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	606	3,381,742

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Sample Hospital reports from the Halmanac.com website.

230167 INGHAM REGIONAL MEDICAL CENTER				Nonprofit - Other			
401 W GREENLAWN AVE		9/30/2011 365 Days Audited		General Short Term			
LANSING, MI 48910				CR Beds 334	POS Beds 0		
INGHAM		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	51.5%		
				Length of Stay	4.3		
Balance Sheet		Income Statement					
Current Assets	58,352,273	Total Charges	850,444,348	Average Wages	32.70		
Fixed Assets	115,312,329	Contract Allowance	563,603,047	66.3% Medicare Part A	24.7%		
Other Assets	77,375,398	Operating Revenue	286,841,301	33.7% Medicare Part B	7.9%		
Total Assets	<u>251,040,000</u>	Operating Expense	300,237,283	104.7% Current Ratio	1.5		
Current Liabilities	38,188,000	Operating Margin	-13,395,982	-4.7% Days to Collect	34.3		
Long Term Liabilities	173,767,000	Other Income	11,488,000	4.0% Avg Payment Days	42.8		
Total Equity	39,085,000	Other Expense	0	0.0% Depreciation Rate	5.1%		
Total Liab. and Equity	<u>251,040,000</u>	Net Profit or Loss	<u>(1,907,982)</u>	-0.7% Return on Equity	-4.9%		
Selected Revenue Departments				Revenue Ranking - 748			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	716	52,194,913	72,404,289	0.720882		
31	Intensive Care Unit	1,083	7,632,838	13,072,040	0.583906		
50	Operating Room	528	27,075,585	69,114,456	0.391750		
52	Labor Room and Delivery Room	612	5,914,916	7,153,379	0.826870		
91	Emergency Department	1,057	10,374,115	46,100,241	0.225034		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	475	13,044,967	02	Capital Cost - Movable Equip	841	7,648,942
04	Employee Benefits	365	37,243,258	05	Administrative and General	570	46,861,998
06	Maintenance and Repairs	0	0	07	Operation of Plant	602	7,461,614
08/09	Laundry / Housekeeping	691	4,302,284	10/11	Dietary and Cafeteria	1,056	2,485,043
13	Nursing Administration	1,320	1,585,957	14	Central Service and Supply	0	0
15	Pharmacy	842	3,552,131	16	Medical Records	297	4,801,608
17	Social Services	572	1,445,385	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	416	7,097,514

All Providers

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Sample Hospital reports from the Halmanac.com website.

231331 IONIA COUNTY MEMORIAL HOSPITAL				Nonprofit - Other	
479 LAFAYETTE STREET		12/31/2011 365 Days Settled		General Short Term	
IONIA, MI 48846				CR Beds 23	POS Beds 0
IONIA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	16.1%
				Length of Stay	3.0
				Average Wages	29.39
				57.9%	Medicare Part A 0.0%
				42.1%	Medicare Part B 7.0%
				100.5%	Current Ratio 1.0
				-0.5%	Days to Collect 76.3
				0.7%	Avg Payment Days 97.0
				0.0%	Depreciation Rate 3.0%
				0.3%	Return on Equity 1.6%
Balance Sheet			Income Statement		
Current Assets	7,313,695	Total Charges	64,231,819		
Fixed Assets	6,211,984	Contract Allowance	37,201,127		
Other Assets	434,859	Operating Revenue	27,030,692		
Total Assets	13,960,538	Operating Expense	27,160,720		
Current Liabilities	7,312,737	Operating Margin	-130,028		
Long Term Liabilities	2,122,272	Other Income	202,329		
Total Equity	4,525,529	Other Expense	0		
Total Liab. and Equity	13,960,538	Net Profit or Loss	72,301		
Selected Revenue Departments			Revenue Ranking - 3,453		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,699	2,870,541	1,218,509	2.355782
31	Intensive Care Unit	2,887	869,439	352,575	2.465969
50	Operating Room	3,249	2,000,658	2,939,710	0.680563
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,523	3,429,368	11,446,297	0.299605
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	4,795	343,570	02	Capital Cost - Movable Equip 227,075
04	Employee Benefits	2,982	2,492,185	05	Administrative and General 3,571,820
06	Maintenance and Repairs	0	0	07	Operation of Plant 1,022,354
08/09	Laundry / Housekeeping	4,272	289,367	10/11	Dietary and Cafeteria 294,307
13	Nursing Administration	1,912	1,010,089	14	Central Service and Supply 0
15	Pharmacy	0	0	16	Medical Records 311,205
17	Social Services	0	0	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

23005F IRON MOUNTAIN VA MEDICAL CENTER

325 EAST H STREET

Cost Report not Filed.

IRON MOUNTAIN, MI 49801

CR Beds 0

POS Beds 0

DICKINSON

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

23037F JOHN D DINGELL VETERAN AFFAIRS MED CTR

4646 JOHN R STREET

Cost Report not Filed.

DETROIT, MI 48201

CR Beds 0

POS Beds 0

WAYNE

Key Performance Ind.

BLUE CROSS (ALABAMA)

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

234026 KALAMAZOO REGIONAL PSYCHIATRIC HOSPITAL

Government - State

1312 OAKLAND DR

9/30/2011 365 Days Settled

Psychiatric

KALAMAZOO, MI 49008

CR Beds 205 POS Beds 0

KALAMAZOO

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 77.2%

Balance Sheet

Income Statement

Length of Stay 96.1

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	15,750	Total Charges	45,163,031	Average Wages	
Fixed Assets	2,051,340	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	45,163,031	100.0% Medicare Part B	0.0%
Total Assets	2,067,090	Operating Expense	42,108,981	93.2% Current Ratio	0.1
Current Liabilities	148,514	Operating Margin	3,054,050	6.8% Days to Collect	0.1
Long Term Liabilities	6,011	Other Income	864,387	1.9% Avg Payment Days	1.3
Total Equity	1,912,565	Other Expense	0	0.0% Depreciation Rate	2.3%
Total Liab. and Equity	2,067,090	Net Profit or Loss	3,918,437	8.7% Return on Equity	204.9%

Selected Revenue Departments

Revenue Ranking - 2,806

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	976	40,907,696	41,665,467	0.981813
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,587	48,337	02 Capital Cost - Movable Equip	5,190	21,117
04 Employee Benefits	5,566	16,649	05 Administrative and General	2,547	7,581,879
06 Maintenance and Repairs	997	1,502,666	07 Operation of Plant	4,819	183,332
08/09 Laundry / Housekeeping	1,548	2,042,388	10/11 Dietary and Cafeteria	1,329	2,041,440
13 Nursing Administration	197	6,851,090	14 Central Service and Supply	1,992	274,819
15 Pharmacy	2,440	574,324	16 Medical Records	2,436	726,113
17 Social Services	627	1,299,617	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

231301 KALKASKA MEMORIAL HEALTH CENTER				Government - County	
419 S CORAL		6/30/2011 365 Days Settled		General Short Term	
KALKASKA, MI 49646				CR Beds 8	POS Beds 0
KALKASKA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	1.0%
				Length of Stay	2.6
Balance Sheet		Income Statement			
Current Assets	11,694,318	Total Charges	35,782,982		
Fixed Assets	29,763,824	Contract Allowance	8,750,610	24.5%	Average Wages
Other Assets	346,296	Operating Revenue	27,032,372	75.5%	Medicare Part A
Total Assets	41,804,438	Operating Expense	26,318,101	97.4%	Medicare Part B
Current Liabilities	4,887,734	Operating Margin	714,271	2.6%	Current Ratio
Long Term Liabilities	9,042,114	Other Income	1,751,118	6.5%	Days to Collect
Total Equity	27,874,590	Other Expense	761,396	2.8%	Avg Payment Days
Total Liab. and Equity	41,804,438	Net Profit or Loss	1,703,993	6.3%	Depreciation Rate
					Return on Equity
					6.1%
Selected Revenue Departments				Revenue Ranking - 3,452	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,644	1,065,878	38,922	27.384975
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,493	1,380,765	1,736,340	0.795216
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,118	2,288,254	3,040,692	0.752544
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	3,232	1,287,595	02	Capital Cost - Movable Equip
04	Employee Benefits	2,462	3,886,643	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	3,438	486,305	10/11	Dietary and Cafeteria
13	Nursing Administration	4,719	96,232	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	2,507	73,743	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230297 KARMANOS CANCER CENTER

Nonprofit - Other

4100 JOHN R

4/30/2011 365 Days Audited

General Short Term

DETROIT, MI 48201

CR Beds 123 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 56.6%

Balance Sheet

Income Statement

Length of Stay 6.8

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	53,153,706	Total Charges	598,300,712	Average Wages	30.77
Fixed Assets	22,155,270	Contract Allowance	373,204,803	62.4% Medicare Part A	8.1%
Other Assets	1,075,460	Operating Revenue	225,095,909	37.6% Medicare Part B	10.3%
Total Assets	76,384,436	Operating Expense	232,923,242	103.5% Current Ratio	1.8
Current Liabilities	29,595,669	Operating Margin	-7,827,333	-3.5% Days to Collect	259.6
Long Term Liabilities	20,922,285	Other Income	11,403,993	5.1% Avg Payment Days	18.2
Total Equity	25,866,482	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	76,384,436	Net Profit or Loss	3,576,660	1.6% Return on Equity	13.8%

Selected Revenue Departments

Revenue Ranking - 1,009

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,539	24,684,086	25,566,527	0.965485
31	Intensive Care Unit	1,660	4,253,118	6,019,835	0.706517
50	Operating Room	1,264	13,069,736	33,586,822	0.389133
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,425	1,100,720	02 Capital Cost - Movable Equip	2,473	1,519,683
04 Employee Benefits	3,160	2,209,065	05 Administrative and General	798	36,740,459
06 Maintenance and Repairs	735	2,431,821	07 Operation of Plant	2,016	2,021,814
08/09 Laundry / Housekeeping	1,724	1,772,270	10/11 Dietary and Cafeteria	2,009	1,330,406
13 Nursing Administration	809	2,534,439	14 Central Service and Supply	796	1,406,664
15 Pharmacy	659	4,485,686	16 Medical Records	542	3,435,250
17 Social Services	499	1,654,402	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	484	5,445,675

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

232027 KINDRED HOSPITAL DETROIT

Proprietary - Corporation

4777 E OUTER DRIVE

11/30/2011 365 Days Settled

General Long Term

DETROIT, MI 48234

CR Beds 77 POS Beds 0

WAYNE

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 65.0%

Balance Sheet

Income Statement

Length of Stay 27.0

Current Assets	6,225,640	Total Charges	98,521,867	Average Wages	30.91
Fixed Assets	2,617,600	Contract Allowance	68,978,448	70.0% Medicare Part A	0.0%
Other Assets	6,462,500	Operating Revenue	29,543,419	30.0% Medicare Part B	0.3%
Total Assets	15,305,740	Operating Expense	23,604,220	79.9% Current Ratio	2.7
Current Liabilities	2,307,925	Operating Margin	5,939,199	20.1% Days to Collect	100.6
Long Term Liabilities	8,877,047	Other Income	80,270	0.3% Avg Payment Days	34.4
Total Equity	4,120,768	Other Expense	0	0.0% Depreciation Rate	13.5%
Total Liab. and Equity	15,305,740	Net Profit or Loss	6,019,469	20.4% Return on Equity	146.1%

Selected Revenue Departments

Revenue Ranking - 3,338

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,314	13,340,624	39,895,063	0.334393
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,208	403,540	1,529,989	0.263754
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,431	2,212,604	02 Capital Cost - Movable Equip	3,422	619,904
04 Employee Benefits	3,319	1,945,347	05 Administrative and General	3,941	3,046,963
06 Maintenance and Repairs	0	0	07 Operation of Plant	4,712	218,121
08/09 Laundry / Housekeeping	3,308	532,360	10/11 Dietary and Cafeteria	3,745	467,733
13 Nursing Administration	2,402	742,975	14 Central Service and Supply	2,720	104,383
15 Pharmacy	2,564	497,896	16 Medical Records	2,744	565,082
17 Social Services	2,994	20,373	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230021 LAKELAND HOSPITAL, ST JOSEPH

Nonprofit - Other

1234 NAPIER AVENUE

9/30/2011 365 Days Reopened

General Short Term

ST JOSEPH, MI 49085

CR Beds 275 POS Beds 0

BERRIEN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 57.0%

Balance Sheet

Income Statement

Length of Stay 3.6

Current Assets	110,832,558	Total Charges	604,472,464	Average Wages	24.87
Fixed Assets	224,391,760	Contract Allowance	290,292,669	48.0%	Medicare Part A 20.9%
Other Assets	276,022,980	Operating Revenue	314,179,795	52.0%	Medicare Part B 7.2%
Total Assets	611,247,298	Operating Expense	286,812,885	91.3%	Current Ratio 3.0
Current Liabilities	36,348,059	Operating Margin	27,366,910	8.7%	Days to Collect 158.5
Long Term Liabilities	159,793,571	Other Income	17,207,725	5.5%	Avg Payment Days 24.9
Total Equity	415,105,668	Other Expense	3,603,863	1.1%	Depreciation Rate 6.8%
Total Liab. and Equity	611,247,298	Net Profit or Loss	40,970,772	13.0%	Return on Equity 9.9%

Selected Revenue Departments

Revenue Ranking - 669

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	749	51,000,910	51,311,410	0.993949
31	Intensive Care Unit	1,099	7,483,315	11,547,588	0.648041
50	Operating Room	595	24,516,316	40,076,827	0.611733
52	Labor Room and Delivery Room	669	5,556,123	5,854,642	0.949012
91	Emergency Department	554	16,419,570	46,699,019	0.351604

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	242	19,565,097	02 Capital Cost - Movable Equip	421	12,629,291
04 Employee Benefits	395	35,451,562	05 Administrative and General	1,499	18,984,781
06 Maintenance and Repairs	294	6,539,228	07 Operation of Plant	939	5,128,964
08/09 Laundry / Housekeeping	640	4,484,859	10/11 Dietary and Cafeteria	496	3,993,909
13 Nursing Administration	1,029	2,054,787	14 Central Service and Supply	412	2,774,404
15 Pharmacy	779	3,841,729	16 Medical Records	896	2,454,365
17 Social Services	195	3,367,095	18 Other General Service Cost	201	3,113,352
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,023	529,982

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

232025 LAKELAND SPECIALTY HOSPITAL AT BERRIEN CENTER

Nonprofit - Other

6418 DEANS HILL RD

9/30/2011 365 Days Settled

General Long Term

BERRIEN CENTER, MI 49102

CR Beds 53 POS Beds 0

BERRIEN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 36.6%

Balance Sheet

Income Statement

Length of Stay 24.2

Current Assets 3,606,751

Total Charges 35,609,971

Average Wages 19.78

Fixed Assets 4,023,820

Contract Allowance 13,188,468

37.0% Medicare Part A 0.0%

Other Assets 0

Operating Revenue 22,421,503

63.0% Medicare Part B 1.9%

Total Assets 7,630,571

Operating Expense 21,874,648

97.6% Current Ratio 2.8

Current Liabilities 1,291,986

Operating Margin 546,855

2.4% Days to Collect 45.2

Long Term Liabilities 0

Other Income 221,803

1.0% Avg Payment Days 5.3

Total Equity 6,338,585

Other Expense 0

0.0% Depreciation Rate 4.3%

Total Liab. and Equity 7,630,571

Net Profit or Loss 768,658

3.4% Return on Equity 12.1%

Selected Revenue Departments

Revenue Ranking - 3,710

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,792	5,001,732	9,293,508	0.538196
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,672	30,427	50,903	0.597745
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,824	332,065	02 Capital Cost - Movable Equip	4,585	186,935
04 Employee Benefits	2,582	3,542,419	05 Administrative and General	4,228	2,522,869
06 Maintenance and Repairs	1,430	619,059	07 Operation of Plant	3,988	474,362
08/09 Laundry / Housekeeping	2,788	800,747	10/11 Dietary and Cafeteria	2,068	1,280,449
13 Nursing Administration	2,795	582,297	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	5,278	69,663
17 Social Services	1,725	259,064	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230172 LAKEVIEW COMMUNITY HOSPITAL

408 HAZEN ST

Cost Report not Filed.

PAW PAW, MI 49079

CR Beds 0

POS Beds 0

VAN BUREN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230193 LAPEER REGIONAL MEDICAL CENTER			Nonprofit - Other				
1375 N MAIN ST		9/30/2011 365 Days Settled		General Short Term			
LAPEER, MI 48446				CR Beds 171	POS Beds 0		
LAPEER		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	34.1%		
				Length of Stay	3.9		
Balance Sheet		Income Statement					
Current Assets	23,176,419	Total Charges	330,926,729	Average Wages	25.18		
Fixed Assets	27,893,581	Contract Allowance	239,014,509	72.2% Medicare Part A	21.3%		
Other Assets	29,390,000	Operating Revenue	91,912,220	27.8% Medicare Part B	8.2%		
Total Assets	<u>80,460,000</u>	Operating Expense	<u>89,131,624</u>	97.0% Current Ratio	2.2		
Current Liabilities	10,623,221	Operating Margin	2,780,596	3.0% Days to Collect	298.0		
Long Term Liabilities	59,426,779	Other Income	973,000	1.1% Avg Payment Days	39.6		
Total Equity	<u>10,410,000</u>	Other Expense	8,665,000	9.4% Depreciation Rate	6.2%		
Total Liab. and Equity	<u>80,460,000</u>	Net Profit or Loss	<u>(4,911,404)</u>	-5.3% Return on Equity	-47.2%		
Selected Revenue Departments			Revenue Ranking - 1,949				
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	1,802	20,246,054	25,910,821	0.781374		
31	Intensive Care Unit	1,771	3,816,309	4,333,479	0.880657		
50	Operating Room	1,401	11,691,876	34,643,570	0.337491		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	1,751	6,072,753	38,784,359	0.156577		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	1,393	4,885,312	02	Capital Cost - Movable Equip	2,128	2,106,982
04	Employee Benefits	1,471	9,586,225	05	Administrative and General	1,613	16,852,881
06	Maintenance and Repairs	0	0	07	Operation of Plant	1,314	3,724,887
08/09	Laundry / Housekeeping	2,215	1,230,556	10/11	Dietary and Cafeteria	1,564	1,768,678
13	Nursing Administration	1,910	1,011,475	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	1,010	2,227,272
17	Social Services	896	808,268	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231306 MACKINAC STRAITS HOSPITAL AND HEALTH CENTER

1140 N STATE STREET

3/31/2011 365 Days Reopened

SAINT IGNACE, MI 49781

CR Beds 0

POS Beds 0

MACKINAC

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	22.61
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231330 MARLETTE REGIONAL HOSPITAL				Nonprofit - Other			
2770 MAIN STREET		6/30/2011 365 Days Settled		General Short Term			
MARLETTE, MI 48453				CR Beds 25	POS Beds 0		
SANILAC		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	31.4%		
				Length of Stay	3.3		
Balance Sheet		Income Statement					
Current Assets	15,115,837	Total Charges	48,449,819	Average Wages	22.11		
Fixed Assets	21,875,297	Contract Allowance	18,576,899	38.3% Medicare Part A	0.0%		
Other Assets	2,434,150	Operating Revenue	29,872,920	61.7% Medicare Part B	9.9%		
Total Assets	<u>39,425,284</u>	Operating Expense	<u>34,413,354</u>	115.2% Current Ratio	3.1		
Current Liabilities	4,908,892	Operating Margin	-4,540,434	-15.2% Days to Collect	131.9		
Long Term Liabilities	13,236,272	Other Income	5,185,259	17.4% Avg Payment Days	24.8		
Total Equity	<u>21,280,120</u>	Other Expense	0	0.0% Depreciation Rate	2.1%		
Total Liab. and Equity	<u>39,425,284</u>	Net Profit or Loss	<u>644,825</u>	2.2% Return on Equity	3.0%		
Selected Revenue Departments				Revenue Ranking - 3,323			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	4,654	2,954,970	2,242,920	1.317466		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	3,390	1,648,638	2,934,482	0.561816		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	3,204	2,177,681	3,148,933	0.691562		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	3,514	1,035,680	02	Capital Cost - Movable Equip	5,237	10,080
04	Employee Benefits	4,654	668,756	05	Administrative and General	3,251	4,625,303
06	Maintenance and Repairs	0	0	07	Operation of Plant	2,569	1,282,467
08/09	Laundry / Housekeeping	3,155	596,140	10/11	Dietary and Cafeteria	2,708	847,607
13	Nursing Administration	3,644	276,705	14	Central Service and Supply	2,426	155,015
15	Pharmacy	1,765	1,244,532	16	Medical Records	2,563	653,839
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230054 MARQUETTE GENERAL HOSPITAL

Nonprofit - Other

420 W MAGNETIC

6/30/2011 365 Days Settled

General Short Term

MARQUETTE, MI 49855

CR Beds 196 POS Beds 0

MARQUETTE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 49.1%

Balance Sheet

Income Statement

Length of Stay 4.5

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	76,365,169	Total Charges	517,274,479	Average Wages	29.62
Fixed Assets	91,942,951	Contract Allowance	271,786,754	52.5%	Medicare Part A 20.1%
Other Assets	80,518,595	Operating Revenue	245,487,725	47.5%	Medicare Part B 8.3%
Total Assets	248,826,715	Operating Expense	228,837,833	93.2%	Current Ratio 1.8
Current Liabilities	42,153,908	Operating Margin	16,649,892	6.8%	Days to Collect 89.4
Long Term Liabilities	125,008,772	Other Income	17,082,070	7.0%	Avg Payment Days 61.9
Total Equity	81,664,035	Other Expense	25,704,108	10.5%	Depreciation Rate 4.0%
Total Liab. and Equity	248,826,715	Net Profit or Loss	8,027,854	3.3%	Return on Equity 9.8%

Selected Revenue Departments

Revenue Ranking - 916

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,699	21,785,635	23,252,618	0.936911
31	Intensive Care Unit	912	9,229,294	11,567,773	0.797845
50	Operating Room	981	16,791,859	69,503,938	0.241596
52	Labor Room and Delivery Room	1,544	1,614,844	2,622,767	0.615702
91	Emergency Department	1,745	6,101,589	19,612,048	0.311114

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	929	7,603,864	02 Capital Cost - Movable Equip	768	8,159,984
04 Employee Benefits	312	41,012,794	05 Administrative and General	1,208	24,365,645
06 Maintenance and Repairs	334	5,898,926	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	1,342	2,398,038	10/11 Dietary and Cafeteria	1,193	2,284,976
13 Nursing Administration	1,427	1,444,090	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	844	2,584,228
17 Social Services	1,569	311,233	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	655	2,888,448

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Sample Hospital reports from the Halmanac.com website.

233026 MARY FREE BED HOSPITAL & REHABILITATION CENTER

235 WEALTHY SE

3/31/2011 365 Days Settled

GRAND RAPIDS, MI 49503

CR Beds 0

POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	26.74
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231314 MCKENZIE MEMORIAL HOSPITAL				Nonprofit - Other	
120 DELAWARE STREET		9/30/2011 365 Days Settled		General Short Term	
SANDUSKY, MI 48471				CR Beds 25	POS Beds 0
SANILAC		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	11.2%
				Length of Stay	2.7
				Average Wages	27.08
				40.0%	Medicare Part A 0.0%
				60.0%	Medicare Part B 15.4%
				117.0%	Current Ratio 1.1
				-17.0%	Days to Collect 54.7
				15.9%	Avg Payment Days 52.6
				0.0%	Depreciation Rate 1.4%
				-1.2%	Return on Equity -6.3%
Balance Sheet		Income Statement			
Current Assets	3,939,886	Total Charges	27,786,531		
Fixed Assets	4,991,278	Contract Allowance	11,104,748		
Other Assets	523,877	Operating Revenue	16,681,783		
Total Assets	9,455,041	Operating Expense	19,523,366		
Current Liabilities	3,593,871	Operating Margin	-2,841,583		
Long Term Liabilities	2,811,653	Other Income	2,648,063		
Total Equity	3,049,517	Other Expense	0		
Total Liab. and Equity	9,455,041	Net Profit or Loss	(193,520)		
Selected Revenue Departments			Revenue Ranking - 4,190		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,130	2,141,197	1,294,790	1.653702
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,750	974,718	1,869,388	0.521410
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,128	2,276,638	3,275,011	0.695154
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,156	210,825	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	3,979	2,985,973
06 Maintenance and Repairs	1,810	242,303	07 Operation of Plant	4,631	250,065
08/09 Laundry / Housekeeping	4,434	259,343	10/11 Dietary and Cafeteria	4,926	215,989
13 Nursing Administration	3,435	342,615	14 Central Service and Supply	3,058	64,884
15 Pharmacy	3,229	156,617	16 Medical Records	3,454	344,275
17 Social Services	2,363	94,487	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230141 MCLAREN REGIONAL MEDICAL CENTER

Government - Federal

401 S BALLENGER HIGHWAY

9/30/2011 365 Days Audited

General Short Term

FLINT, MI 48532

CR Beds 256 POS Beds 0

GENESEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 78.6%

Balance Sheet

Income Statement

Length of Stay 4.2

Current Assets	100,789,628	Total Charges	1,206,771,197	Average Wages	30.94
Fixed Assets	179,372,419	Contract Allowance	836,255,080	69.3%	Medicare Part A 32.7%
Other Assets	157,694,953	Operating Revenue	370,516,117	30.7%	Medicare Part B 7.1%
Total Assets	437,857,000	Operating Expense	361,377,825	97.5%	Current Ratio 1.3
Current Liabilities	74,948,491	Operating Margin	9,138,292	2.5%	Days to Collect 362.7
Long Term Liabilities	311,684,509	Other Income	2,266,000	0.6%	Avg Payment Days 54.7
Total Equity	51,224,000	Other Expense	0	0.0%	Depreciation Rate 5.3%
Total Liab. and Equity	437,857,000	Net Profit or Loss	11,404,292	3.1%	Return on Equity 22.3%

Selected Revenue Departments

Revenue Ranking - 537

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	539	63,070,300	98,388,574	0.641033
31	Intensive Care Unit	808	10,445,592	21,106,084	0.494909
50	Operating Room	265	41,505,968	154,024,222	0.269477
52	Labor Room and Delivery Room	1,142	2,902,793	5,005,623	0.579906
91	Emergency Department	330	22,197,567	92,221,744	0.240698

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	766	9,070,886	02 Capital Cost - Movable Equip	476	11,734,755
04 Employee Benefits	427	33,819,313	05 Administrative and General	492	51,213,390
06 Maintenance and Repairs	0	0	07 Operation of Plant	432	9,247,682
08/09 Laundry / Housekeeping	646	4,467,338	10/11 Dietary and Cafeteria	602	3,622,103
13 Nursing Administration	518	3,709,366	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	59	10,004,439
17 Social Services	0	0	18 Other General Service Cost	484	252,276
19 Non Physician Anesthetists	0	0	20-23 Education Programs	376	8,277,818

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Sample Hospital reports from the Halmanac.com website.

230093 MECOSTA COUNTY MEDICAL CENTER				Government - County	
605 OAK STREET		6/30/2011 365 Days Settled		General Short Term	
BIG RAPIDS, MI 49307				CR Beds 42	POS Beds 0
MECOSTA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	30.2%
				Length of Stay	2.9
Balance Sheet		Income Statement			
Current Assets	12,058,823	Total Charges	83,743,230	Average Wages	22.85
Fixed Assets	21,226,373	Contract Allowance	38,174,521	45.6%	Medicare Part A 12.6%
Other Assets	7,439,906	Operating Revenue	45,568,709	54.4%	Medicare Part B 9.0%
Total Assets	40,725,102	Operating Expense	42,698,677	93.7%	Current Ratio 1.8
Current Liabilities	6,811,513	Operating Margin	2,870,032	6.3%	Days to Collect 16.2
Long Term Liabilities	4,001,578	Other Income	446,999	1.0%	Avg Payment Days 39.4
Total Equity	29,912,011	Other Expense	10,892,395	23.9%	Depreciation Rate 4.7%
Total Liab. and Equity	40,725,102	Net Profit or Loss	(7,575,364)	-16.6%	Return on Equity -25.3%
Selected Revenue Departments				Revenue Ranking - 2,796	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,682	5,373,929	4,040,481	1.330022
31	Intensive Care Unit	2,816	1,009,860	1,192,513	0.846834
50	Operating Room	2,324	5,321,346	15,044,666	0.353703
52	Labor Room and Delivery Room	1,864	930,389	1,635,292	0.568944
91	Emergency Department	2,387	3,801,019	12,845,406	0.295905
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	1,716	3,151,384
04 Employee Benefits	2,141	5,208,369	05 Administrative and General	3,216	4,709,319
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,214	1,709,239
08/09 Laundry / Housekeeping	3,045	652,446	10/11 Dietary and Cafeteria	2,624	889,071
13 Nursing Administration	2,942	522,715	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,467	703,937
17 Social Services	1,138	562,375	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230121 MEMORIAL HEALTHCARE			Nonprofit - Other		
826 WEST KING STREET		12/31/2011 365 Days Settled		General Short Term	
OWOSSO, MI 48867				CR Beds 99	POS Beds 0
SHIAWASSEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	28.9%
				Length of Stay	4.3
Balance Sheet		Income Statement			
Current Assets	22,796,635	Total Charges	317,782,058	Average Wages	24.96
Fixed Assets	45,466,157	Contract Allowance	227,662,678	71.6% Medicare Part A	11.5%
Other Assets	40,772,043	Operating Revenue	90,119,380	28.4% Medicare Part B	8.1%
Total Assets	109,034,835	Operating Expense	87,003,225	96.5% Current Ratio	1.4
Current Liabilities	16,817,908	Operating Margin	3,116,155	3.5% Days to Collect	27.1
Long Term Liabilities	11,124,086	Other Income	4,795,945	5.3% Avg Payment Days	13.3
Total Equity	81,092,841	Other Expense	1,593,350	1.8% Depreciation Rate	4.5%
Total Liab. and Equity	109,034,835	Net Profit or Loss	6,318,750	7.0% Return on Equity	7.8%
Selected Revenue Departments			Revenue Ranking - 1,971		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,211	7,151,966	10,284,678	0.695400
31	Intensive Care Unit	2,398	1,939,306	3,403,395	0.569815
50	Operating Room	2,627	4,056,382	25,971,417	0.156186
52	Labor Room and Delivery Room	1,460	1,869,243	2,826,447	0.661340
91	Emergency Department	1,926	5,358,622	29,010,884	0.184711
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	2,495	2,112,478	02 Capital Cost - Movable Equip	1,304	4,852,155
04 Employee Benefits	2,303	4,538,308	05 Administrative and General	2,345	8,879,246
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,481	3,239,013
08/09 Laundry / Housekeeping	2,042	1,392,377	10/11 Dietary and Cafeteria	2,110	1,241,484
13 Nursing Administration	1,642	1,229,211	14 Central Service and Supply	987	1,062,146
15 Pharmacy	361	7,370,360	16 Medical Records	1,207	1,893,218
17 Social Services	1,747	249,298	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Sample Hospital reports from the Halmanac.com website.

230110 MEMORIAL MEDICAL CENTER OF WEST MICHIGAN				Nonprofit - Other	
1 N ATKINSON DRIVE		9/30/2011 365 Days Reopened		General Short Term	
LUDINGTON, MI 49431				CR Beds 60	POS Beds 0
MASON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	39.5%
				Length of Stay	4.7
				Average Wages	23.62
				63.0% Medicare Part A	15.4%
				37.0% Medicare Part B	10.9%
				96.9% Current Ratio	1.1
				3.1% Days to Collect	33.2
				2.5% Avg Payment Days	9.3
				7.5% Depreciation Rate	5.0%
				-1.9% Return on Equity	-3.4%
Balance Sheet					
		Income Statement			
Current Assets	7,986,797	Total Charges	149,712,953		
Fixed Assets	21,552,747	Contract Allowance	94,367,663		
Other Assets	27,833,844	Operating Revenue	55,345,290		
Total Assets	57,373,388	Operating Expense	53,621,446		
Current Liabilities	7,516,354	Operating Margin	1,723,844		
Long Term Liabilities	19,445,485	Other Income	1,378,311		
Total Equity	30,411,549	Other Expense	4,133,235		
Total Liab. and Equity	57,373,388	Net Profit or Loss	(1,031,080)		
Selected Revenue Departments					
				Revenue Ranking - 2,589	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,439	6,263,180	6,019,647	1.040456
31	Intensive Care Unit	2,628	1,405,981	1,675,062	0.839361
50	Operating Room	2,534	4,445,723	33,598,730	0.132318
52	Labor Room and Delivery Room	2,062	623,402	813,872	0.765971
91	Emergency Department	2,434	3,670,869	12,964,324	0.283152
General Service Cost by Line					
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	3,646	945,229	02 Capital Cost - Movable Equip	2,290	1,812,913
04 Employee Benefits	1,740	7,349,247	05 Administrative and General	2,955	5,623,591
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,402	1,464,651
08/09 Laundry / Housekeeping	2,738	827,567	10/11 Dietary and Cafeteria	2,563	920,290
13 Nursing Administration	3,768	239,738	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,624	618,803
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230066 MERCY HEALTH PARTNERS, HACKLEY CAMPUS

Nonprofit - Other

1700 CLINTON STREET

6/30/2011 365 Days Audited

General Short Term

MUSKEGON, MI 49442

CR Beds 157 POS Beds 0

MUSKEGON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 48.7%

Balance Sheet

Income Statement

Length of Stay 3.0

Current Assets	85,153,006	Total Charges	356,750,854	Average Wages	27.01
Fixed Assets	35,455,232	Contract Allowance	197,817,410	55.4%	Medicare Part A 11.7%
Other Assets	10,823,442	Operating Revenue	158,933,444	44.6%	Medicare Part B 6.1%
Total Assets	131,431,680	Operating Expense	168,399,551	106.0%	Current Ratio 1.3
Current Liabilities	63,626,055	Operating Margin	-9,466,107	-6.0%	Days to Collect 76.4
Long Term Liabilities	97,889,126	Other Income	14,664,582	9.2%	Avg Payment Days 127.2
Total Equity	-30,083,501	Other Expense	51,083	0.0%	Depreciation Rate 2.0%
Total Liab. and Equity	131,431,680	Net Profit or Loss	5,147,392	3.2%	Return on Equity -17.1%

Selected Revenue Departments

Revenue Ranking - 1,359

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,851	19,410,783	11,079,671	1.751928
31	Intensive Care Unit	1,509	4,984,324	5,113,415	0.974754
50	Operating Room	818	19,532,313	65,024,985	0.300382
52	Labor Room and Delivery Room	715	5,238,412	7,234,058	0.724132
91	Emergency Department	939	11,539,895	39,452,198	0.292503

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,045	6,787,464	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	4,218	1,039,389	05 Administrative and General	1,198	24,568,998
06 Maintenance and Repairs	0	0	07 Operation of Plant	700	6,598,309
08/09 Laundry / Housekeeping	828	3,820,120	10/11 Dietary and Cafeteria	1,435	1,914,627
13 Nursing Administration	731	2,754,514	14 Central Service and Supply	761	1,510,467
15 Pharmacy	1,046	2,845,623	16 Medical Records	1,116	2,051,975
17 Social Services	558	1,481,430	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	964	750,529

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Sample Hospital reports from the Halmanac.com website.

231320 MERCY HEALTH PARTNERS, LAKESHORE CAMPUS				Nonprofit - Church	
72 SOUTH STATE STREET		6/30/2011 365 Days Settled		General Short Term	
SHELBY, MI 49455				CR Beds 24	POS Beds 0
OCEANA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	18.3%
				Length of Stay	3.3
Balance Sheet		Income Statement			
Current Assets	16,328,315	Total Charges	31,742,417	Average Wages	27.54
Fixed Assets	1,482,051	Contract Allowance	10,096,320	31.8%	Medicare Part A 0.0%
Other Assets	3,600,933	Operating Revenue	21,646,097	68.2%	Medicare Part B 8.2%
Total Assets	<u>21,411,299</u>	Operating Expense	<u>21,787,695</u>	100.7%	Current Ratio 1.3
Current Liabilities	13,002,431	Operating Margin	-141,598	-0.7%	Days to Collect 102.9
Long Term Liabilities	124,140	Other Income	2,134,332	9.9%	Avg Payment Days 204.8
Total Equity	<u>8,284,728</u>	Other Expense	9,723	0.0%	Depreciation Rate 10.2%
Total Liab. and Equity	<u>21,411,299</u>	Net Profit or Loss	<u>1,983,011</u>	9.2%	Return on Equity 23.9%
Selected Revenue Departments				Revenue Ranking - 3,756	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,690	2,882,464	901,217	3.198413
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,075	559,682	1,103,024	0.507407
52	Labor Room and Delivery Room	2,467	174,247	114,279	1.524751
91	Emergency Department	3,339	1,968,854	5,285,417	0.372507
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,009	261,284	02	Capital Cost - Movable Equip 574,739
04	Employee Benefits	5,141	309,868	05	Administrative and General 4,262,889
06	Maintenance and Repairs	0	0	07	Operation of Plant 603,125
08/09	Laundry / Housekeeping	4,912	180,264	10/11	Dietary and Cafeteria 231,953
13	Nursing Administration	4,259	149,077	14	Central Service and Supply 148,747
15	Pharmacy	3,133	199,085	16	Medical Records 283,038
17	Social Services	0	0	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

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Sample Hospital reports from the Halmanac.com website.

230004 MERCY HEALTH PARTNERS, MERCY CAMPUS

Nonprofit - Church

1500 E SHERMAN BOULEVARD

6/30/2011 365 Days Settled

General Short Term

MUSKEGON, MI 49444

CR Beds 135 POS Beds 0

MUSKEGON

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 62.5%

Balance Sheet

Income Statement

Length of Stay 4.0

Current Assets 114,691,630

Total Charges 463,093,962

Average Wages 29.81

Fixed Assets 51,836,709

Contract Allowance 224,054,877

48.4% Medicare Part A 20.5%

Other Assets 37,874,696

Operating Revenue 239,039,085

51.6% Medicare Part B 7.4%

Total Assets 204,403,035

Operating Expense 283,513,691

118.6% Current Ratio 2.7

Current Liabilities 41,713,859

Operating Margin -44,474,606

-18.6% Days to Collect 62.3

Long Term Liabilities 45,912,503

Other Income 114,959,682

48.1% Avg Payment Days 42.3

Total Equity 116,776,673

Other Expense 34,396,511

14.4% Depreciation Rate 2.1%

Total Liab. and Equity 204,403,035

Net Profit or Loss 36,088,565

15.1% Return on Equity 30.9%

Selected Revenue Departments

Revenue Ranking - 943

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,460	26,098,845	19,081,710	1.367741
31	Intensive Care Unit	764	10,869,095	12,972,922	0.837829
50	Operating Room	937	17,492,146	60,400,197	0.289604
52	Labor Room and Delivery Room	1,469	1,852,421	1,831,008	1.011695
91	Emergency Department	825	12,725,491	36,093,677	0.352568

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,499	4,471,483	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	558	27,606,095	05 Administrative and General	860	34,446,348
06 Maintenance and Repairs	465	4,252,788	07 Operation of Plant	1,419	3,385,303
08/09 Laundry / Housekeeping	1,203	2,752,345	10/11 Dietary and Cafeteria	2,184	1,180,945
13 Nursing Administration	944	2,234,522	14 Central Service and Supply	986	1,062,804
15 Pharmacy	1,176	2,468,841	16 Medical Records	862	2,518,940
17 Social Services	576	1,437,629	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	788	1,814,260

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Sample Hospital reports from the Halmanac.com website.

230081 MERCY HOSPITAL - CADILLAC

Proprietary - Partnership

400 HOBART ST

6/30/2011 365 Days Settled

General Short Term

CADILLAC, MI 49601

CR Beds 76 POS Beds 0

WEXFORD

Key Performance Ind.

TRAVELERS (NEW YORK)

Occupancy Rate 44.9%

Balance Sheet

Current Assets	45,308,007
Fixed Assets	21,416,941
Other Assets	16,398,474
Total Assets	83,123,422
Current Liabilities	9,513,572
Long Term Liabilities	21,956,143
Total Equity	51,653,707
Total Liab. and Equity	83,123,422

Income Statement

Total Charges	165,581,980
Contract Allowance	98,319,354
Operating Revenue	67,262,626
Operating Expense	66,798,141
Operating Margin	464,485
Other Income	7,333,931
Other Expense	0
Net Profit or Loss	7,798,416

Length of Stay	3.4
Average Wages	22.73
Medicare Part A	22.3%
Medicare Part B	9.3%
Current Ratio	4.8
Days to Collect	31.2
Avg Payment Days	30.1
Depreciation Rate	4.5%
Return on Equity	15.1%

Selected Revenue Departments

Revenue Ranking - 2,329

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,837	9,250,564	12,929,621	0.715455
31	Intensive Care Unit	2,469	1,768,381	2,571,848	0.687592
50	Operating Room	1,838	8,034,009	21,779,582	0.368878
52	Labor Room and Delivery Room	1,699	1,232,917	1,597,309	0.771871
91	Emergency Department	2,619	3,229,449	16,590,878	0.194652

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,278	1,237,684	02 Capital Cost - Movable Equip	2,406	1,613,700
04 Employee Benefits	2,258	4,689,548	05 Administrative and General	2,072	11,322,586
06 Maintenance and Repairs	760	2,298,116	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	2,699	852,720	10/11 Dietary and Cafeteria	3,648	494,309
13 Nursing Administration	2,588	664,060	14 Central Service and Supply	1,939	292,135
15 Pharmacy	1,850	1,130,945	16 Medical Records	2,006	1,021,366
17 Social Services	2,340	98,370	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230058 MERCY HOSPITAL - GRAYLING				Nonprofit - Other			
1100 E MICHIGAN AVE		6/30/2011 365 Days Settled		General Short Term			
GRAYLING, MI 49738				CR Beds 52	POS Beds 0		
CRAWFORD		Key Performance Ind.					
TRAVELERS (NEW YORK)				Occupancy Rate	45.5%		
Balance Sheet		Income Statement		Length of Stay	2.7		
Current Assets	18,209,967	Total Charges	154,496,624	Average Wages	26.33		
Fixed Assets	18,209,470	Contract Allowance	86,886,076	56.2%	Medicare Part A	19.6%	
Other Assets	5,559,237	Operating Revenue	67,610,548	43.8%	Medicare Part B	8.1%	
Total Assets	41,978,674	Operating Expense	70,825,916	104.8%	Current Ratio	1.6	
Current Liabilities	11,259,567	Operating Margin	-3,215,368	-4.8%	Days to Collect	167.6	
Long Term Liabilities	26,358,376	Other Income	8,469,538	12.5%	Avg Payment Days	28.3	
Total Equity	4,360,731	Other Expense	0	0.0%	Depreciation Rate	5.8%	
Total Liab. and Equity	41,978,674	Net Profit or Loss	5,254,170	7.8%	Return on Equity	120.5%	
Selected Revenue Departments				Revenue Ranking - 2,326			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	3,581	5,683,139	8,130,302	0.699007		
31	Intensive Care Unit	2,601	1,476,001	2,453,243	0.601653		
50	Operating Room	2,674	3,908,298	13,056,887	0.299328		
52	Labor Room and Delivery Room	1,900	870,317	900,019	0.966998		
91	Emergency Department	2,234	4,266,257	16,889,465	0.252599		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
01	Capital Cost - Buildings	3,257	1,259,262	02	Capital Cost - Movable Equip	2,348	1,725,404
04	Employee Benefits	2,009	5,864,662	05	Administrative and General	2,622	7,197,219
06	Maintenance and Repairs	971	1,570,654	07	Operation of Plant	0	0
08/09	Laundry / Housekeeping	2,726	831,971	10/11	Dietary and Cafeteria	3,354	581,322
13	Nursing Administration	1,659	1,209,172	14	Central Service and Supply	2,424	155,123
15	Pharmacy	1,539	1,640,030	16	Medical Records	2,415	739,422
17	Social Services	2,837	40,717	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230099 MERCY MEMORIAL HOSPITAL SYSTEM				Nonprofit - Other	
718 N MACOMB ST		6/30/2011 365 Days Reopened		General Short Term	
MONROE, MI 48162				CR Beds 140	POS Beds 0
MONROE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	66.2%
				Length of Stay	4.2
Balance Sheet		Income Statement			
Current Assets	40,298,402	Total Charges	361,640,677	Average Wages	26.76
Fixed Assets	71,999,418	Contract Allowance	211,086,949	58.4%	Medicare Part A 18.2%
Other Assets	75,456,997	Operating Revenue	150,553,728	41.6%	Medicare Part B 4.6%
Total Assets	<u>187,754,817</u>	Operating Expense	151,920,333	100.9%	Current Ratio 1.1
Current Liabilities	35,050,607	Operating Margin	-1,366,605	-0.9%	Days to Collect 199.4
Long Term Liabilities	49,093,388	Other Income	19,259,107	12.8%	Avg Payment Days 24.5
Total Equity	103,610,822	Other Expense	0	0.0%	Depreciation Rate 4.7%
Total Liab. and Equity	<u>187,754,817</u>	Net Profit or Loss	<u>17,892,502</u>	11.9%	Return on Equity 17.3%
Selected Revenue Departments				Revenue Ranking - 1,418	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,494	25,461,174	41,335,559	0.615963
31	Intensive Care Unit	1,580	4,624,181	7,008,932	0.659755
50	Operating Room	843	19,086,522	36,726,029	0.519700
52	Labor Room and Delivery Room	1,047	3,350,639	4,691,461	0.714199
91	Emergency Department	1,209	9,020,669	42,113,897	0.214197
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,103	6,359,313	02 Capital Cost - Movable Equip	3,877	417,027
04 Employee Benefits	931	17,121,075	05 Administrative and General	1,171	25,357,641
06 Maintenance and Repairs	0	0	07 Operation of Plant	902	5,342,986
08/09 Laundry / Housekeeping	1,522	2,079,923	10/11 Dietary and Cafeteria	1,281	2,117,795
13 Nursing Administration	1,217	1,729,230	14 Central Service and Supply	1,087	903,366
15 Pharmacy	372	7,190,851	16 Medical Records	587	3,287,511
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230236 METRO HEALTH HOSPITAL

Nonprofit - Other

5900 BYRON CENTER AVENUE, SW

6/30/2011 365 Days Submitted

General Short Term

WYOMING, MI 49519

CR Beds 186 POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 73.9%

Balance Sheet

Income Statement

Length of Stay 5.5

Current Assets	81,737,603	Total Charges	566,459,364		Average Wages	28.49
Fixed Assets	195,237,061	Contract Allowance	307,491,093	54.3%	Medicare Part A	15.0%
Other Assets	51,573,741	Operating Revenue	258,968,271	45.7%	Medicare Part B	4.9%
Total Assets	328,548,405	Operating Expense	275,565,061	106.4%	Current Ratio	2.1
Current Liabilities	38,361,130	Operating Margin	-16,596,790	-6.4%	Days to Collect	144.6
Long Term Liabilities	196,072,631	Other Income	34,158,422	13.2%	Avg Payment Days	35.2
Total Equity	94,114,644	Other Expense	2,486,079	1.0%	Depreciation Rate	5.3%
Total Liab. and Equity	328,548,405	Net Profit or Loss	15,075,553	5.8%	Return on Equity	16.0%

Selected Revenue Departments

Revenue Ranking - 849

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	808	48,164,117	49,473,899	0.973526
31	Intensive Care Unit	1,277	6,227,417	9,942,292	0.626356
50	Operating Room	753	20,806,885	99,183,786	0.209781
52	Labor Room and Delivery Room	1,330	2,250,859	6,093,979	0.369358
91	Emergency Department	1,207	9,031,691	61,422,674	0.147042

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	391	14,678,254	02 Capital Cost - Movable Equip	548	10,575,841
04 Employee Benefits	758	20,923,804	05 Administrative and General	748	38,772,157
06 Maintenance and Repairs	0	0	07 Operation of Plant	184	14,863,635
08/09 Laundry / Housekeeping	1,312	2,462,742	10/11 Dietary and Cafeteria	5,565	81,931
13 Nursing Administration	1,118	1,899,012	14 Central Service and Supply	1,123	868,567
15 Pharmacy	899	3,310,895	16 Medical Records	1,540	1,454,770
17 Social Services	1,350	413,890	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	536	4,487,489

All Providers

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Sample Hospital reports from the Halmanac.com website.

230180 MIDMICHIGAN MEDICAL CENTER-CLARE

Nonprofit - Other

703 N MCEWAN ST

6/30/2011 365 Days Reopened

General Short Term

CLARE, MI 48617

CR Beds 49 POS Beds 0

CLARE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 29.0%

Balance Sheet

Income Statement

Length of Stay 3.2

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	10,240,245	Total Charges	96,386,071	Average Wages	24.91
Fixed Assets	13,990,345	Contract Allowance	52,106,435	54.1% Medicare Part A	12.6%
Other Assets	18,857,059	Operating Revenue	44,279,636	45.9% Medicare Part B	7.9%
Total Assets	43,087,649	Operating Expense	46,936,469	106.0% Current Ratio	2.0
Current Liabilities	5,042,661	Operating Margin	-2,656,833	-6.0% Days to Collect	77.5
Long Term Liabilities	11,926,421	Other Income	2,524,760	5.7% Avg Payment Days	21.0
Total Equity	26,118,567	Other Expense	0	0.0% Depreciation Rate	6.2%
Total Liab. and Equity	43,087,649	Net Profit or Loss	(132,073)	-0.3% Return on Equity	-0.5%

Selected Revenue Departments

Revenue Ranking - 2,828

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,312	6,782,326	4,671,145	1.451962
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,772	3,568,881	10,413,811	0.342707
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,155	2,242,313	7,380,631	0.303810

General Service Cost by Line			General Service Cost by Line		
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	4,105	646,537	02 Capital Cost - Movable Equip	2,573	1,371,372
04 Employee Benefits	3,509	1,730,837	05 Administrative and General	2,865	6,069,530
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,869	1,027,933
08/09 Laundry / Housekeeping	3,367	510,222	10/11 Dietary and Cafeteria	4,484	305,593
13 Nursing Administration	2,594	662,817	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,223	855,936
17 Social Services	2,384	91,708	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Sample Hospital reports from the Halmanac.com website.

231325 MIDMICHIGAN MEDICAL CENTER-GLADWIN				Nonprofit - Other	
515 QUARTER STREET		6/30/2011 365 Days Reopened		General Short Term	
GLADWIN, MI 48624				CR Beds 25	POS Beds 0
GLADWIN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	20.9%
				Length of Stay	3.1
Balance Sheet		Income Statement			
Current Assets	4,843,373	Total Charges	47,457,548	Average Wages	24.38
Fixed Assets	6,736,652	Contract Allowance	22,777,549	48.0% Medicare Part A	0.0%
Other Assets	32,410,259	Operating Revenue	24,679,999	52.0% Medicare Part B	16.2%
Total Assets	<u>43,990,284</u>	Operating Expense	<u>24,652,673</u>	99.9% Current Ratio	2.2
Current Liabilities	2,201,358	Operating Margin	27,326	0.1% Days to Collect	176.1
Long Term Liabilities	12,410,943	Other Income	3,226,751	13.1% Avg Payment Days	22.9
Total Equity	<u>29,377,983</u>	Other Expense	0	0.0% Depreciation Rate	6.5%
Total Liab. and Equity	<u>43,990,284</u>	Net Profit or Loss	<u>3,254,077</u>	13.2% Return on Equity	11.1%
Selected Revenue Departments				Revenue Ranking - 3,558	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,806	2,698,915	1,569,975	1.719082
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,958	713,863	970,605	0.735483
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,874	2,714,491	5,790,789	0.468760
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	4,639	410,877	02	Capital Cost - Movable Equip
04	Employee Benefits	3,973	1,250,291	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	3,930	348,592	10/11	Dietary and Cafeteria
13	Nursing Administration	3,979	192,594	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	2,021	169,296	18	Other General Service Cost
19	Non Physician Anesthetists	228	185,226	20-23	Education Programs

All Providers

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Sample Hospital reports from the Halmanac.com website.

230030 MIDMICHIGAN MEDICAL CENTER-GRATIOT				Nonprofit - Other			
300 E WARWICK DR		6/30/2011 365 Days Reopened		General Short Term			
ALMA, MI 48801				CR Beds 94	POS Beds 0		
GRATIOT		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	47.8%		
				Length of Stay	4.2		
Balance Sheet		Income Statement					
Current Assets	25,191,126	Total Charges	235,003,283	Average Wages	27.35		
Fixed Assets	69,008,377	Contract Allowance	129,729,340	55.2%	Medicare Part A	13.6%	
Other Assets	29,829,993	Operating Revenue	105,273,943	44.8%	Medicare Part B	6.8%	
Total Assets	<u>124,029,496</u>	Operating Expense	110,922,492	105.4%	Current Ratio	2.0	
Current Liabilities	12,904,718	Operating Margin	-5,648,549	-5.4%	Days to Collect	52.9	
Long Term Liabilities	44,667,768	Other Income	7,383,745	7.0%	Avg Payment Days	31.1	
Total Equity	<u>66,457,010</u>	Other Expense	0	0.0%	Depreciation Rate	5.4%	
Total Liab. and Equity	<u>124,029,496</u>	Net Profit or Loss	<u>1,735,196</u>	1.6%	Return on Equity	2.6%	
Selected Revenue Departments				Revenue Ranking - 1,813			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	2,533	11,343,993	11,227,635	1.010364		
31	Intensive Care Unit	1,948	3,214,367	3,718,122	0.864514		
50	Operating Room	2,567	4,335,067	17,409,949	0.248999		
52	Labor Room and Delivery Room	2,069	613,572	660,714	0.928650		
91	Emergency Department	2,494	3,519,715	11,883,669	0.296181		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	1,607	4,109,840	02	Capital Cost - Movable Equip	1,615	3,536,599
04	Employee Benefits	3,883	1,346,192	05	Administrative and General	2,139	10,655,421
06	Maintenance and Repairs	1,383	681,709	07	Operation of Plant	1,828	2,366,174
08/09	Laundry / Housekeeping	2,011	1,426,917	10/11	Dietary and Cafeteria	1,750	1,576,013
13	Nursing Administration	981	2,144,437	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	975	2,289,314
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230222 MIDMICHIGAN MEDICAL CENTER-MIDLAND

Nonprofit - Other

4000 WELLNESS DRIVE

6/30/2011 365 Days Reopened

General Short Term

MIDLAND, MI 48670

CR Beds 229 POS Beds 0

MIDLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 44.7%

Balance Sheet

Income Statement

Length of Stay 4.0

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	60,689,603	Total Charges	604,992,947	Average Wages	24.01
Fixed Assets	205,794,582	Contract Allowance	313,997,809	51.9%	Medicare Part A 17.4%
Other Assets	287,967,586	Operating Revenue	290,995,138	48.1%	Medicare Part B 8.6%
Total Assets	554,451,771	Operating Expense	297,069,436	102.1%	Current Ratio 1.3
Current Liabilities	48,437,072	Operating Margin	-6,074,298	-2.1%	Days to Collect 51.0
Long Term Liabilities	176,191,301	Other Income	36,115,095	12.4%	Avg Payment Days 52.2
Total Equity	329,823,398	Other Expense	0	0.0%	Depreciation Rate 4.9%
Total Liab. and Equity	554,451,771	Net Profit or Loss	30,040,797	10.3%	Return on Equity 9.1%

Selected Revenue Departments

Revenue Ranking - 734

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,424	26,889,249	30,642,911	0.877503
31	Intensive Care Unit	1,119	7,365,451	8,718,490	0.844808
50	Operating Room	320	37,011,715	94,596,499	0.391259
52	Labor Room and Delivery Room	1,059	3,278,172	6,994,378	0.468687
91	Emergency Department	1,538	7,144,823	13,917,017	0.513388

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	711	9,760,086	02 Capital Cost - Movable Equip	824	7,755,439
04 Employee Benefits	2,013	5,848,429	05 Administrative and General	949	31,577,811
06 Maintenance and Repairs	545	3,490,488	07 Operation of Plant	1,219	3,969,716
08/09 Laundry / Housekeeping	753	4,080,637	10/11 Dietary and Cafeteria	1,242	2,186,637
13 Nursing Administration	659	3,024,701	14 Central Service and Supply	0	0
15 Pharmacy	559	5,169,428	16 Medical Records	322	4,630,263
17 Social Services	807	951,897	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	696	2,457,099

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230227 MOUNT CLEMENS REGIONAL MEDICAL CENTER

Nonprofit - Church

1000 HARRINGTON BLVD

9/30/2011 365 Days Audited

General Short Term

MOUNT CLEMENS, MI 48043

CR Beds 255 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 58.4%

Balance Sheet

Income Statement

Length of Stay 4.1

Current Assets	39,103,865	Total Charges	709,026,206	Average Wages	31.08
Fixed Assets	124,971,809	Contract Allowance	447,705,017	63.1% Medicare Part A	26.4%
Other Assets	127,900,580	Operating Revenue	261,321,189	36.9% Medicare Part B	6.8%
Total Assets	291,976,254	Operating Expense	254,983,182	97.6% Current Ratio	1.1
Current Liabilities	34,150,160	Operating Margin	6,338,007	2.4% Days to Collect	30.1
Long Term Liabilities	181,976,619	Other Income	4,660,861	1.8% Avg Payment Days	34.2
Total Equity	75,849,475	Other Expense	0	0.0% Depreciation Rate	2.0%
Total Liab. and Equity	291,976,254	Net Profit or Loss	10,998,868	4.2% Return on Equity	14.5%

Selected Revenue Departments

Revenue Ranking - 838

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	836	46,525,753	64,045,562	0.726448
31	Intensive Care Unit	803	10,500,075	17,831,546	0.588848
50	Operating Room	525	27,176,365	105,843,461	0.256760
52	Labor Room and Delivery Room	861	4,266,826	5,997,751	0.711404
91	Emergency Department	580	15,867,562	30,660,502	0.517525

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	363	15,509,160	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	1,069	14,882,775	05 Administrative and General	835	35,386,704
06 Maintenance and Repairs	157	9,873,521	07 Operation of Plant	2,486	1,372,207
08/09 Laundry / Housekeeping	676	4,343,289	10/11 Dietary and Cafeteria	933	2,735,696
13 Nursing Administration	890	2,358,408	14 Central Service and Supply	709	1,662,975
15 Pharmacy	960	3,108,075	16 Medical Records	643	3,071,883
17 Social Services	1,483	348,315	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	320	10,937,080

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

231308 MUNISING MEMORIAL HOSPITAL

1500 SAND POINT RD

3/31/2011 365 Days Settled

MUNISING, MI 49862

CR Beds 0

POS Beds 0

ALGER

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230097 MUNSON MEDICAL CENTER			Nonprofit - Other		
1105 SIXTH STREET		6/30/2011 365 Days Settled		General Short Term	
TRAVERSE CITY, MI 49684				CR Beds 333	POS Beds 0
GRAND TRAVERSE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.1%
				Length of Stay	4.3
Balance Sheet		Income Statement			
Current Assets	163,099,588	Total Charges	1,086,143,926	Average Wages	24.97
Fixed Assets	239,606,203	Contract Allowance	640,363,957	59.0% Medicare Part A	26.4%
Other Assets	174,221,707	Operating Revenue	445,779,969	41.0% Medicare Part B	7.5%
Total Assets	<u>576,927,498</u>	Operating Expense	<u>435,148,228</u>	97.6% Current Ratio	2.8
Current Liabilities	58,284,634	Operating Margin	10,631,741	2.4% Days to Collect	51.0
Long Term Liabilities	211,118,685	Other Income	40,727,319	9.1% Avg Payment Days	30.4
Total Equity	<u>307,524,179</u>	Other Expense	0	0.0% Depreciation Rate	6.2%
Total Liab. and Equity	<u>576,927,498</u>	Net Profit or Loss	<u>51,359,060</u>	11.5% Return on Equity	16.7%
Selected Revenue Departments			Revenue Ranking - 381		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	281	88,632,959	177,712,557	0.498743
31	Intensive Care Unit	877	9,695,416	17,567,808	0.551885
50	Operating Room	591	24,670,005	101,896,373	0.242109
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	767	13,435,209	51,431,810	0.261224
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	507	12,648,374	02	Capital Cost - Movable Equip
04	Employee Benefits	207	54,154,213	05	Administrative and General
06	Maintenance and Repairs	237	7,687,475	07	Operation of Plant
08/09	Laundry / Housekeeping	698	4,275,346	10/11	Dietary and Cafeteria
13	Nursing Administration	1,792	1,101,039	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	770	1,020,131	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs
				870	1,234,987

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Sample Hospital reports from the Halmanac.com website.

230174 NORTH OTTAWA COMMUNITY HOSPITAL

Nonprofit - Other

1309 SHELDON RD

6/30/2011 365 Days Settled

General Short Term

GRAND HAVEN, MI 49417

CR Beds 74 POS Beds 0

OTTAWA

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 19.2%

Balance Sheet

Income Statement

Length of Stay 3.5

Current Assets	12,418,365	Total Charges	123,648,361	Average Wages	24.74
Fixed Assets	26,525,949	Contract Allowance	66,275,876	53.6%	Medicare Part A 5.9%
Other Assets	12,893,182	Operating Revenue	57,372,485	46.4%	Medicare Part B 4.4%
Total Assets	51,837,496	Operating Expense	59,447,686	103.6%	Current Ratio 1.7
Current Liabilities	7,260,708	Operating Margin	-2,075,201	-3.6%	Days to Collect 45.3
Long Term Liabilities	15,491,999	Other Income	3,521,596	6.1%	Avg Payment Days 35.9
Total Equity	29,084,789	Other Expense	0	0.0%	Depreciation Rate 3.8%
Total Liab. and Equity	51,837,496	Net Profit or Loss	1,446,395	2.5%	Return on Equity 5.0%

Selected Revenue Departments

Revenue Ranking - 2,545

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,867	4,775,170	2,945,364	1.621250
31	Intensive Care Unit	2,592	1,507,577	1,867,829	0.807128
50	Operating Room	2,553	4,381,096	21,531,197	0.203477
52	Labor Room and Delivery Room	2,045	650,887	489,814	1.328845
91	Emergency Department	2,591	3,301,611	8,222,320	0.401543

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,745	874,338	02 Capital Cost - Movable Equip	2,183	1,997,476
04 Employee Benefits	1,977	6,027,452	05 Administrative and General	2,788	6,431,411
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,585	1,267,150
08/09 Laundry / Housekeeping	2,690	855,046	10/11 Dietary and Cafeteria	2,980	720,368
13 Nursing Administration	3,253	403,528	14 Central Service and Supply	1,464	552,194
15 Pharmacy	0	0	16 Medical Records	2,139	913,487
17 Social Services	1,958	184,584	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230105 NORTHERN MICHIGAN REGIONAL HOSPITAL				Nonprofit - Other			
416 CONNABLE AVE		12/31/2011 365 Days Settled		General Short Term			
PETOSKEY, MI 49770				CR Beds 129	POS Beds 0		
EMMET		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	48.0%		
				Length of Stay	3.8		
Balance Sheet		Income Statement					
Current Assets	50,634,093	Total Charges	414,511,624	Average Wages	25.27		
Fixed Assets	55,278,481	Contract Allowance	243,647,684	58.8% Medicare Part A	25.2%		
Other Assets	14,191,010	Operating Revenue	170,863,940	41.2% Medicare Part B	11.8%		
Total Assets	120,103,584	Operating Expense	169,808,565	99.4% Current Ratio	2.8		
Current Liabilities	17,855,240	Operating Margin	1,055,375	0.6% Days to Collect	56.8		
Long Term Liabilities	29,511,841	Other Income	7,046,374	4.1% Avg Payment Days	22.2		
Total Equity	72,736,503	Other Expense	937,034	0.5% Depreciation Rate	3.5%		
Total Liab. and Equity	120,103,584	Net Profit or Loss	7,164,715	4.2% Return on Equity	9.9%		
Selected Revenue Departments				Revenue Ranking - 1,272			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	2,212	14,441,409	15,501,062	0.931640		
31	Intensive Care Unit	1,055	7,848,779	11,591,034	0.677142		
50	Operating Room	774	20,315,025	51,608,227	0.393639		
52	Labor Room and Delivery Room	2,035	665,609	956,381	0.695966		
91	Emergency Department	2,012	5,057,787	16,257,029	0.311114		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	1,930	3,214,254	02	Capital Cost - Movable Equip	912	7,246,736
04	Employee Benefits	1,161	13,394,806	05	Administrative and General	943	31,686,126
06	Maintenance and Repairs	586	3,199,894	07	Operation of Plant	1,938	2,158,513
08/09	Laundry / Housekeeping	1,633	1,899,381	10/11	Dietary and Cafeteria	1,944	1,393,928
13	Nursing Administration	760	2,659,683	14	Central Service and Supply	0	0
15	Pharmacy	348	7,482,868	16	Medical Records	660	3,033,753
17	Social Services	1,900	206,122	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

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Sample Hospital reports from the Halmanac.com website.

231318 NORTHSTAR HEALTH SYSTEM			Nonprofit - Other		
1400 W ICE LAKE ROAD		12/31/2011 365 Days Settled		General Short Term	
IRON RIVER, MI 49935				CR Beds 22	POS Beds 0
IRON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	41.3%
				Length of Stay	4.2
Balance Sheet		Income Statement			
Current Assets	9,535,779	Total Charges	61,694,176	Average Wages	
Fixed Assets	21,381,260	Contract Allowance	25,698,450	41.7%	Medicare Part A 0.0%
Other Assets	4,138,789	Operating Revenue	35,995,726	58.3%	Medicare Part B 15.0%
Total Assets	35,055,828	Operating Expense	37,908,408	105.3%	Current Ratio 2.0
Current Liabilities	4,827,086	Operating Margin	-1,912,682	-5.3%	Days to Collect 169.8
Long Term Liabilities	22,135,301	Other Income	1,156,286	3.2%	Avg Payment Days 42.4
Total Equity	8,093,441	Other Expense	16,541	0.0%	Depreciation Rate 4.4%
Total Liab. and Equity	35,055,828	Net Profit or Loss	(772,937)	-2.1%	Return on Equity -9.6%
Selected Revenue Departments			Revenue Ranking - 3,085		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,264	6,964,613	4,718,211	1.476113
31	Intensive Care Unit	2,998	543,897	176,769	3.076880
50	Operating Room	3,179	2,185,791	2,529,812	0.864013
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,477	3,562,281	2,784,114	1.279503
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	2,353	2,350,126	02	Capital Cost - Movable Equip 742,933
04	Employee Benefits	2,636	3,370,227	05	Administrative and General 3,138,501
06	Maintenance and Repairs	0	0	07	Operation of Plant 1,600,466
08/09	Laundry / Housekeeping	2,671	859,668	10/11	Dietary and Cafeteria 508,452
13	Nursing Administration	3,715	254,780	14	Central Service and Supply 244,332
15	Pharmacy	1,178	2,467,326	16	Medical Records 506,759
17	Social Services	2,222	121,550	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0

All Providers

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Sample Hospital reports from the Halmanac.com website.

230301 OAKLAND REGIONAL HOSPITAL				Proprietary - Corporation			
22401 FOSTER WINTER DRIVE		12/31/2011 365 Days Settled		General Short Term			
SOUTHFIELD, MI 48075				CR Beds 30 POS Beds 0			
OAKLAND		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 17.1%			
Balance Sheet		Income Statement		Length of Stay 5.7			
Current Assets	12,258,015	Total Charges	102,560,548	Average Wages 26.73			
Fixed Assets	5,331,824	Contract Allowance	70,931,923	69.2% Medicare Part A 4.5%			
Other Assets	0	Operating Revenue	31,628,625	30.8% Medicare Part B 7.7%			
Total Assets	17,589,839	Operating Expense	28,133,713	89.0% Current Ratio 1.1			
Current Liabilities	10,833,891	Operating Margin	3,494,912	11.0% Days to Collect 476.1			
Long Term Liabilities	3,509,503	Other Income	199,738	0.6% Avg Payment Days 25.8			
Total Equity	3,246,445	Other Expense	9,984	0.0% Depreciation Rate 10.1%			
Total Liab. and Equity	17,589,839	Net Profit or Loss	3,684,666	11.6% Return on Equity 113.5%			
Selected Revenue Departments				Revenue Ranking - 3,253			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	4,750	2,804,126	1,820,325	1.540453		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	2,081	6,502,050	68,208,619	0.095326		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	0	0	0	0.000000		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
Rank				Rank	Expense		
01	Capital Cost - Buildings	2,411	2,247,429	02	Capital Cost - Movable Equip	2,936	983,181
04	Employee Benefits	3,402	1,845,004	05	Administrative and General	2,868	6,037,082
06	Maintenance and Repairs	1,351	728,327	07	Operation of Plant	4,356	344,539
08/09	Laundry / Housekeeping	3,261	554,010	10/11	Dietary and Cafeteria	2,794	804,409
13	Nursing Administration	5,205	33,898	14	Central Service and Supply	0	0
15	Pharmacy	2,208	756,111	16	Medical Records	4,082	227,998
17	Social Services	0	0	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230217 OAKLAWN HOSPITAL

Nonprofit - Other

200 N MADISON

6/30/2011 181 Days Reopened

General Short Term

MARSHALL, MI 49068

CR Beds 66 POS Beds 0

CALHOUN

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 54.4%

Balance Sheet

Income Statement

Length of Stay 3.2

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	54,575,892	Total Charges	147,121,008	Average Wages	31.53
Fixed Assets	87,908,859	Contract Allowance	93,563,950	63.6% Medicare Part A	11.1%
Other Assets	32,111,854	Operating Revenue	53,557,058	36.4% Medicare Part B	4.7%
Total Assets	174,596,605	Operating Expense	52,895,505	98.8% Current Ratio	4.7
Current Liabilities	11,588,134	Operating Margin	661,553	1.2% Days to Collect	93.4
Long Term Liabilities	88,405,106	Other Income	1,599,882	3.0% Avg Payment Days	28.7
Total Equity	74,603,365	Other Expense	252,984	0.5% Depreciation Rate	2.1%
Total Liab. and Equity	174,596,605	Net Profit or Loss	2,008,451	3.8% Return on Equity	2.7%

Selected Revenue Departments

Revenue Ranking - 1,784

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,782	9,527,063	13,025,344	0.731425
31	Intensive Care Unit	2,563	1,568,722	2,487,757	0.630577
50	Operating Room	2,331	5,307,910	24,078,634	0.220441
52	Labor Room and Delivery Room	1,968	753,803	2,410,795	0.312678
91	Emergency Department	3,327	1,984,904	9,425,826	0.210581

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,368	2,326,215	02 Capital Cost - Movable Equip	2,809	1,101,812
04 Employee Benefits	2,065	5,568,153	05 Administrative and General	2,997	5,445,602
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,701	1,158,542
08/09 Laundry / Housekeeping	2,920	727,837	10/11 Dietary and Cafeteria	3,556	520,642
13 Nursing Administration	2,146	866,399	14 Central Service and Supply	0	0
15 Pharmacy	2,318	665,786	16 Medical Records	2,710	577,723
17 Social Services	1,169	541,495	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Sample Hospital reports from the Halmanac.com website.

230142 OAKWOOD ANNAPOLIS HOSPITAL			Nonprofit - Other		
33155 ANNAPOLIS AVE			12/31/2011 365 Days Audited		
WAYNE, MI 48184			General Short Term		
WAYNE			CR Beds 173 POS Beds 0		
NATIONAL GOVERNMENT SERVICES			Key Performance Ind.		
			Occupancy Rate 57.2%		
			Length of Stay 4.6		
			Average Wages 27.42		
			67.0% Medicare Part A 25.4%		
			33.0% Medicare Part B 4.7%		
			105.1% Current Ratio 12.9		
			-5.1% Days to Collect 354.2		
			0.8% Avg Payment Days 2.5		
			0.1% Depreciation Rate 8.6%		
			-4.3% Return on Equity -16.1%		
Balance Sheet			Income Statement		
Current Assets	13,213,811	Total Charges	424,980,741		
Fixed Assets	25,747,084	Contract Allowance	284,769,807		
Other Assets	0	Operating Revenue	140,210,934		
Total Assets	<u>38,960,895</u>	Operating Expense	<u>147,379,359</u>		
Current Liabilities	1,022,466	Operating Margin	-7,168,425		
Long Term Liabilities	0	Other Income	1,184,298		
Total Equity	<u>37,938,429</u>	Other Expense	113,464		
Total Liab. and Equity	<u>38,960,895</u>	Net Profit or Loss	<u>(6,097,591)</u>		
Selected Revenue Departments			Revenue Ranking - 1,490		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,372	28,013,510	52,710,236	0.531462
31	Intensive Care Unit	1,165	6,982,372	18,367,237	0.380154
50	Operating Room	1,830	8,130,612	48,471,302	0.167741
52	Labor Room and Delivery Room	717	5,228,700	10,192,614	0.512989
91	Emergency Department	708	14,030,739	77,947,925	0.180001
General Service Cost by Line			General Service Cost by Line		
01 Capital Cost - Buildings	1,638	3,999,165	02 Capital Cost - Movable Equip	1,396	4,416,758
04 Employee Benefits	1,467	9,624,053	05 Administrative and General	1,594	17,114,549
06 Maintenance and Repairs	1,998	95,266	07 Operation of Plant	1,146	4,222,875
08/09 Laundry / Housekeeping	1,706	1,791,871	10/11 Dietary and Cafeteria	1,369	1,997,215
13 Nursing Administration	471	3,979,374	14 Central Service and Supply	2,177	218,308
15 Pharmacy	1,422	1,903,852	16 Medical Records	1,770	1,232,003
17 Social Services	1,699	265,759	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	671	2,719,781

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Sample Hospital reports from the Halmanac.com website.

230270 OAKWOOD HERITAGE HOSPITAL

Nonprofit - Other

10000 TELEGRAPH ROAD

12/31/2011 365 Days Audited

General Short Term

TAYLOR, MI 48180

CR Beds 86 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 71.5%

Balance Sheet

Income Statement

Length of Stay 4.4

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	9,389,952	Total Charges	377,655,006	Average Wages	25.90
Fixed Assets	41,341,743	Contract Allowance	250,125,494	66.2% Medicare Part A	21.1%
Other Assets	0	Operating Revenue	127,529,512	33.8% Medicare Part B	3.7%
Total Assets	50,731,695	Operating Expense	134,614,816	105.6% Current Ratio	1.9
Current Liabilities	4,981,133	Operating Margin	-7,085,304	-5.6% Days to Collect	347.7
Long Term Liabilities	480,787	Other Income	2,022,679	1.6% Avg Payment Days	13.4
Total Equity	45,269,775	Other Expense	-2,721,278	-2.1% Depreciation Rate	6.1%
Total Liab. and Equity	50,731,695	Net Profit or Loss	(2,341,347)	-1.8% Return on Equity	-5.2%

Selected Revenue Departments

Revenue Ranking - 1,593

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,928	18,096,679	37,322,258	0.484876
31	Intensive Care Unit	1,278	6,225,371	18,958,352	0.328371
50	Operating Room	1,690	9,107,253	50,151,910	0.181593
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	1,380	7,970,450	50,701,804	0.157202

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,035	2,945,774	02 Capital Cost - Movable Equip	1,677	3,292,638
04 Employee Benefits	1,586	8,570,955	05 Administrative and General	1,684	15,976,044
06 Maintenance and Repairs	1,855	210,530	07 Operation of Plant	1,373	3,492,988
08/09 Laundry / Housekeeping	1,635	1,894,243	10/11 Dietary and Cafeteria	1,180	2,297,367
13 Nursing Administration	658	3,031,620	14 Central Service and Supply	2,145	228,865
15 Pharmacy	1,502	1,717,079	16 Medical Records	1,474	1,545,725
17 Social Services	1,525	332,180	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	679	2,601,154

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Sample Hospital reports from the Halmanac.com website.

230020 OAKWOOD HOSPITAL AND MEDICAL CENTER

Nonprofit - Other

18101 OAKWOOD BLVD

12/31/2011 365 Days Reopened

General Short Term

DEARBORN, MI 48124

CR Beds 514 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 75.5%

Balance Sheet

Income Statement

Length of Stay 5.2

Current Assets	68,267,390	Total Charges	1,835,010,681	Average Wages	28.65
Fixed Assets	147,223,225	Contract Allowance	1,200,165,299	65.4%	Medicare Part A 24.4%
Other Assets	10,583,204	Operating Revenue	634,845,382	34.6%	Medicare Part B 4.4%
Total Assets	226,073,819	Operating Expense	614,154,381	96.7%	Current Ratio 3.5
Current Liabilities	19,725,973	Operating Margin	20,691,001	3.3%	Days to Collect 339.8
Long Term Liabilities	213,681,299	Other Income	18,718,474	2.9%	Avg Payment Days 3.8
Total Equity	-7,333,453	Other Expense	-1,260,562	-0.2%	Depreciation Rate 6.2%
Total Liab. and Equity	226,073,819	Net Profit or Loss	40,670,037	6.4%	Return on Equity -554.6%

Selected Revenue Departments

Revenue Ranking - 207

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	220	100,049,935	250,122,199	0.400004
31	Intensive Care Unit	1,142	7,162,409	25,155,094	0.284730
50	Operating Room	252	42,773,589	240,226,052	0.178056
52	Labor Room and Delivery Room	131	12,818,176	48,456,119	0.264532
91	Emergency Department	170	30,029,802	157,794,517	0.190310

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	237	19,836,024	02 Capital Cost - Movable Equip	271	16,287,442
04 Employee Benefits	353	38,537,212	05 Administrative and General	322	67,642,034
06 Maintenance and Repairs	0	0	07 Operation of Plant	276	12,034,641
08/09 Laundry / Housekeeping	242	8,098,308	10/11 Dietary and Cafeteria	177	6,325,525
13 Nursing Administration	87	10,069,054	14 Central Service and Supply	594	2,003,261
15 Pharmacy	305	8,397,350	16 Medical Records	265	5,130,758
17 Social Services	707	1,102,613	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	280	12,990,400

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Sample Hospital reports from the Halmanac.com website.

230176 OAKWOOD SOUTHSORE MEDICAL CENTER			Nonprofit - Other		
5450 FORT STREET		12/31/2011 365 Days Reopened		General Short Term	
TRENTON, MI 48183				CR Beds 179	POS Beds 0
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	51.8%
				Length of Stay	4.4
Balance Sheet		Income Statement			
Current Assets	16,553,668	Total Charges	443,561,418	Average Wages	28.14
Fixed Assets	62,704,364	Contract Allowance	296,800,838	66.9%	Medicare Part A 25.0%
Other Assets	1,145,545	Operating Revenue	146,760,580	33.1%	Medicare Part B 5.1%
Total Assets	80,403,577	Operating Expense	139,607,346	95.1%	Current Ratio 7.6
Current Liabilities	2,189,755	Operating Margin	7,153,234	4.9%	Days to Collect 291.7
Long Term Liabilities	27,049,665	Other Income	1,207,534	0.8%	Avg Payment Days 5.5
Total Equity	51,164,157	Other Expense	-656,985	-0.4%	Depreciation Rate 9.4%
Total Liab. and Equity	80,403,577	Net Profit or Loss	9,017,753	6.1%	Return on Equity 17.6%
Selected Revenue Departments			Revenue Ranking - 1,438		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,649	22,640,570	60,940,748	0.371518
31	Intensive Care Unit	1,315	5,971,258	16,839,023	0.354608
50	Operating Room	900	18,066,692	106,230,295	0.170071
52	Labor Room and Delivery Room	1,114	3,030,345	7,132,586	0.424859
91	Emergency Department	1,395	7,912,928	48,721,898	0.162410
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	1,279	5,331,524	02	Capital Cost - Movable Equip 1,098 5,971,335
04	Employee Benefits	1,644	8,194,896	05	Administrative and General 1,718 15,470,570
06	Maintenance and Repairs	0	0	07	Operation of Plant 1,478 3,252,528
08/09	Laundry / Housekeeping	1,816	1,654,919	10/11	Dietary and Cafeteria 1,591 1,739,912
13	Nursing Administration	674	2,966,014	14	Central Service and Supply 2,033 263,892
15	Pharmacy	1,660	1,447,224	16	Medical Records 1,833 1,175,308
17	Social Services	1,741	252,577	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 577 3,906,758

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Sample Hospital reports from the Halmanac.com website.

230133 OTSEGO MEMORIAL HOSPITAL

Nonprofit - Other

825 N CENTER AVE

12/31/2011 365 Days Reopened

General Short Term

GAYLORD, MI 49735

CR Beds 42 POS Beds 0

OTSEGO

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 31.9%

Balance Sheet

Income Statement

Length of Stay 3.4

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	11,657,195	Total Charges	123,051,422	Average Wages	30.51
Fixed Assets	27,518,637	Contract Allowance	50,682,826	41.2%	Medicare Part A 8.9%
Other Assets	8,854,865	Operating Revenue	72,368,596	58.8%	Medicare Part B 9.3%
Total Assets	48,030,697	Operating Expense	70,197,112	97.0%	Current Ratio 0.4
Current Liabilities	29,664,261	Operating Margin	2,171,484	3.0%	Days to Collect 34.8
Long Term Liabilities	1,440,792	Other Income	2,073,852	2.9%	Avg Payment Days 33.4
Total Equity	16,925,644	Other Expense	0	0.0%	Depreciation Rate 4.9%
Total Liab. and Equity	48,030,697	Net Profit or Loss	4,245,336	5.9%	Return on Equity 25.1%

Selected Revenue Departments

Revenue Ranking - 2,241

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,390	3,477,723	4,231,089	0.821945
31	Intensive Care Unit	2,671	1,317,528	1,831,686	0.719298
50	Operating Room	2,460	4,723,447	8,992,570	0.525261
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,269	2,084,011	6,267,648	0.332503

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,423	2,227,944	02 Capital Cost - Movable Equip	2,417	1,598,667
04 Employee Benefits	1,517	9,158,617	05 Administrative and General	2,740	6,651,422
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,470	1,396,084
08/09 Laundry / Housekeeping	3,048	650,749	10/11 Dietary and Cafeteria	3,244	622,045
13 Nursing Administration	3,839	224,002	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,520	677,903
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231300 PAUL OLIVER MEMORIAL HOSPITAL				Nonprofit - Other	
224 PARK AVENUE		6/30/2011 365 Days Settled		General Short Term	
FRANKFORT, MI 49635				CR Beds 8	POS Beds 0
BENZIE		Key Performace Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	1.4%
				Length of Stay	20.0
				Average Wages	18.94
				30.1% Medicare Part A	0.0%
				69.9% Medicare Part B	18.8%
				95.0% Current Ratio	2.6
				5.0% Days to Collect	62.0
				3.4% Avg Payment Days	27.6
				0.0% Depreciation Rate	4.5%
				8.4% Return on Equity	9.3%
<hr/>					
Balance Sheet				Income Statement	
Current Assets	4,753,950	Total Charges	22,160,781		
Fixed Assets	5,734,836	Contract Allowance	6,672,782		
Other Assets	5,253,483	Operating Revenue	15,487,999		
Total Assets	15,742,269	Operating Expense	14,711,062		
Current Liabilities	1,800,732	Operating Margin	776,937		
Long Term Liabilities	0	Other Income	525,022		
Total Equity	13,941,537	Other Expense	0		
Total Liab. and Equity	15,742,269	Net Profit or Loss	1,301,959		
<hr/>					
Selected Revenue Departments				Revenue Ranking - 4,307	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,709	785,457	16,789	46.784025
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,048	606,999	894,352	0.678703
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,483	1,793,576	2,724,998	0.658194
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,972	275,572	02 Capital Cost - Movable Equip	3,590	530,154
04 Employee Benefits	3,451	1,788,477	05 Administrative and General	4,550	2,065,561
06 Maintenance and Repairs	0	0	07 Operation of Plant	3,468	667,362
08/09 Laundry / Housekeeping	4,353	274,638	10/11 Dietary and Cafeteria	3,726	473,586
13 Nursing Administration	4,316	139,647	14 Central Service and Supply	0	0
15 Pharmancy	0	0	16 Medical Records	5,159	84,788
17 Social Services	2,829	41,452	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230040 PENNOCK HOSPITAL			Nonprofit - Other		
1009 W GREEN ST		9/30/2011 365 Days Settled		General Short Term	
HASTINGS, MI 49058				CR Beds 83	POS Beds 0
BARRY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	33.3%
				Length of Stay	4.0
Balance Sheet		Income Statement		Average Wages	24.85
Current Assets	14,319,515	Total Charges	123,594,064	54.3%	Medicare Part A
Fixed Assets	24,653,648	Contract Allowance	67,150,452	45.7%	Medicare Part B
Other Assets	45,851,832	Operating Revenue	56,443,612	98.7%	Current Ratio
Total Assets	84,824,995	Operating Expense	55,737,962	1.3%	Days to Collect
Current Liabilities	7,795,501	Operating Margin	705,650	1.8%	Avg Payment Days
Long Term Liabilities	6,249,335	Other Income	999,828	1.1%	Depreciation Rate
Total Equity	70,780,159	Other Expense	621,181	1.9%	Return on Equity
Total Liab. and Equity	84,824,995	Net Profit or Loss	1,084,297		
Selected Revenue Departments			Revenue Ranking - 2,565		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,328	6,701,633	8,464,603	0.791724
31	Intensive Care Unit	2,533	1,643,618	3,176,595	0.517415
50	Operating Room	2,440	4,824,241	18,449,273	0.261487
52	Labor Room and Delivery Room	1,602	1,478,630	1,429,032	1.034707
91	Emergency Department	2,499	3,498,490	10,929,866	0.320085
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	1,495	4,481,282	02	Capital Cost - Movable Equip
04	Employee Benefits	1,750	7,256,768	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	2,844	768,106	10/11	Dietary and Cafeteria
13	Nursing Administration	2,060	910,501	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	0	0	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

234006 PINE REST CHRISTIAN MENTAL HEALTH SERVICES				Nonprofit - Other	
300 - 68TH STREET, SE		6/30/2011 365 Days Settled		Psychiatric	
GRAND RAPIDS, MI 49548				CR Beds 56	POS Beds 0
KENT		Key Performance Ind.			
TRAVELERS (NEW YORK)				Occupancy Rate	76.1%
				Length of Stay	8.9
				Average Wages	26.43
				26.5%	Medicare Part A 0.0%
				73.5%	Medicare Part B 2.0%
				139.6%	Current Ratio 1.7
				-39.6%	Days to Collect 48.7
				57.8%	Avg Payment Days 22.8
				0.0%	Depreciation Rate 1.2%
				18.2%	Return on Equity 13.8%
Balance Sheet			Income Statement		
Current Assets	12,333,596	Total Charges	79,652,216		
Fixed Assets	28,317,409	Contract Allowance	21,096,422		
Other Assets	53,395,204	Operating Revenue	58,555,794		
Total Assets	94,046,209	Operating Expense	81,766,334		
Current Liabilities	7,186,751	Operating Margin	-23,210,540		
Long Term Liabilities	9,612,610	Other Income	33,839,785		
Total Equity	77,246,848	Other Expense	0		
Total Liab. and Equity	94,046,209	Net Profit or Loss	10,629,245		
Selected Revenue Departments			Revenue Ranking - 2,515		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,435	12,133,249	20,856,867	0.581739
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	95	14,381,466	24,644,937	0.583546
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line			General Service Cost by Line		
Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings 4,723 376,642	02	Capital Cost - Movable Equip 3,171 795,725		
04	Employee Benefits 1,654 8,134,315	05	Administrative and General 3,415 4,149,095		
06	Maintenance and Repairs 0 0	07	Operation of Plant 2,191 1,738,669		
08/09	Laundry / Housekeeping 4,462 254,631	10/11	Dietary and Cafeteria 5,589 74,499		
13	Nursing Administration 0 0	14	Central Service and Supply 0 0		
15	Pharmacy 0 0	16	Medical Records 3,596 315,513		
17	Social Services 0 0	18	Other General Service Cost 0 0		
19	Non Physician Anesthetists 0 0	20-23	Education Programs 0 0		

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230207 POH MEDICAL CENTER

Nonprofit - Other

50 NORTH PERRY

9/30/2011 365 Days Audited

General Short Term

PONTIAC, MI 48342

CR Beds 134 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 49.4%

Balance Sheet

Income Statement

Length of Stay 5.3

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	29,128,473	Total Charges	259,272,755	Average Wages	24.48
Fixed Assets	34,525,933	Contract Allowance	125,654,411	48.5%	Medicare Part A 26.0%
Other Assets	34,751,462	Operating Revenue	133,618,344	51.5%	Medicare Part B 5.1%
Total Assets	98,405,868	Operating Expense	134,580,588	100.7%	Current Ratio 1.5
Current Liabilities	19,127,466	Operating Margin	-962,244	-0.7%	Days to Collect 13.5
Long Term Liabilities	62,886,397	Other Income	2,670,568	2.0%	Avg Payment Days 36.5
Total Equity	16,392,005	Other Expense	1,862,283	1.4%	Depreciation Rate 3.5%
Total Liab. and Equity	98,405,868	Net Profit or Loss	(153,959)	-0.1%	Return on Equity -0.9%

Selected Revenue Departments

Revenue Ranking - 1,542

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,827	19,804,847	25,548,078	0.775199
31	Intensive Care Unit	1,676	4,191,130	6,112,748	0.685638
50	Operating Room	1,446	11,073,691	29,401,387	0.376638
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	999	10,961,537	37,381,479	0.293234

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,398	4,868,244	02 Capital Cost - Movable Equip	2,391	1,639,345
04 Employee Benefits	1,189	13,046,515	05 Administrative and General	1,294	22,699,552
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,003	4,835,875
08/09 Laundry / Housekeeping	1,698	1,800,117	10/11 Dietary and Cafeteria	1,486	1,844,520
13 Nursing Administration	2,465	713,094	14 Central Service and Supply	1,222	763,192
15 Pharmacy	1,434	1,863,462	16 Medical Records	526	3,504,983
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	421	6,944,157

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230216 PORT HURON HOSPITAL			Nonprofit - Other		
1221 PINE GROVE AVE		6/30/2011 365 Days Settled		General Short Term	
PORT HURON, MI 48060				CR Beds 147	POS Beds 0
SAINT CLAIR		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.9%
				Length of Stay	3.9
Balance Sheet		Income Statement			
Current Assets	81,191,976	Total Charges	463,885,435	Average Wages	26.35
Fixed Assets	44,987,404	Contract Allowance	293,490,823	63.3% Medicare Part A	24.4%
Other Assets	26,389,744	Operating Revenue	170,394,612	36.7% Medicare Part B	6.6%
Total Assets	<u>152,569,124</u>	Operating Expense	<u>168,537,569</u>	98.9% Current Ratio	3.0
Current Liabilities	27,337,848	Operating Margin	1,857,043	1.1% Days to Collect	17.1
Long Term Liabilities	68,047,260	Other Income	9,223,194	5.4% Avg Payment Days	29.1
Total Equity	<u>57,184,016</u>	Other Expense	0	0.0% Depreciation Rate	5.9%
Total Liab. and Equity	<u>152,569,124</u>	Net Profit or Loss	<u>11,080,237</u>	6.5% Return on Equity	19.4%
Selected Revenue Departments			Revenue Ranking - 1,277		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,265	31,135,005	55,175,300	0.564292
31	Intensive Care Unit	1,295	6,069,002	10,394,754	0.583852
50	Operating Room	1,010	16,405,800	55,586,599	0.295139
52	Labor Room and Delivery Room	1,233	2,574,028	5,655,335	0.455150
91	Emergency Department	1,456	7,521,781	34,354,138	0.218948
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,566	4,229,191	02 Capital Cost - Movable Equip	1,166	5,574,269
04 Employee Benefits	978	16,428,109	05 Administrative and General	1,164	25,444,599
06 Maintenance and Repairs	434	4,589,029	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	1,225	2,677,786	10/11 Dietary and Cafeteria	1,468	1,872,249
13 Nursing Administration	353	4,973,399	14 Central Service and Supply	1,577	477,422
15 Pharmacy	209	11,101,530	16 Medical Records	974	2,289,599
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,186	167,880

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230108 PORTAGE HEALTH HOSPITAL			Proprietary - Other		
500 CAMPUS DRIVE		6/30/2011 365 Days Settled		General Short Term	
HANCOCK, MI 49930				CR Beds 36	POS Beds 0
HOUGHTON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	43.5%
				Length of Stay	3.5
Balance Sheet		Income Statement			
Current Assets	21,608,984	Total Charges	113,169,849	Average Wages	28.33
Fixed Assets	41,077,776	Contract Allowance	43,770,635	38.7% Medicare Part A	8.4%
Other Assets	31,483,600	Operating Revenue	69,399,214	61.3% Medicare Part B	5.7%
Total Assets	<u>94,170,360</u>	Operating Expense	<u>70,107,625</u>	101.0% Current Ratio	2.5
Current Liabilities	8,574,835	Operating Margin	-708,411	-1.0% Days to Collect	43.7
Long Term Liabilities	27,593,465	Other Income	8,274,345	11.9% Avg Payment Days	11.0
Total Equity	<u>58,002,060</u>	Other Expense	0	0.0% Depreciation Rate	4.9%
Total Liab. and Equity	<u>94,170,360</u>	Net Profit or Loss	<u>7,565,934</u>	10.9% Return on Equity	13.0%
Selected Revenue Departments			Revenue Ranking - 2,290		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,431	6,301,892	5,310,174	1.186758
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	1,939	7,341,414	13,558,909	0.541446
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,087	2,340,954	6,770,247	0.345771
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	1,977	3,107,014	02	Capital Cost - Movable Equip
04	Employee Benefits	1,892	6,467,450	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	5,078	152,356	10/11	Dietary and Cafeteria
13	Nursing Administration	1,448	1,412,124	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	2,536	69,810	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230019 PROVIDENCE HOSPITAL AND MEDICAL CENTERS

Nonprofit - Other

16001 W NINE MILE RD

6/30/2011 365 Days Audited

General Short Term

SOUTHFIELD, MI 48075

CR Beds 408 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 80.4%

Balance Sheet

Income Statement

Length of Stay 4.8

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	117,553,131	Total Charges	1,625,268,490	Average Wages	31.04
Fixed Assets	375,383,731	Contract Allowance	1,012,014,896	62.3% Medicare Part A	25.3%
Other Assets	358,853,339	Operating Revenue	613,253,594	37.7% Medicare Part B	5.8%
Total Assets	851,790,201	Operating Expense	623,525,174	101.7% Current Ratio	2.0
Current Liabilities	58,032,730	Operating Margin	-10,271,580	-1.7% Days to Collect	256.1
Long Term Liabilities	170,261,655	Other Income	66,680,192	10.9% Avg Payment Days	1.2
Total Equity	623,495,816	Other Expense	3,232,955	0.5% Depreciation Rate	3.0%
Total Liab. and Equity	851,790,201	Net Profit or Loss	53,175,657	8.7% Return on Equity	8.5%

Selected Revenue Departments

Revenue Ranking - 222

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	234	97,150,843	191,815,300	0.506481
31	Intensive Care Unit	506	15,318,086	29,341,790	0.522057
50	Operating Room	120	60,612,658	234,968,235	0.257961
52	Labor Room and Delivery Room	49	18,641,171	34,848,841	0.534915
91	Emergency Department	319	22,492,100	131,287,512	0.171319

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	551	12,055,969	02 Capital Cost - Movable Equip	434	12,345,952
04 Employee Benefits	391	35,868,459	05 Administrative and General	167	96,071,743
06 Maintenance and Repairs	1,883	192,525	07 Operation of Plant	77	21,880,431
08/09 Laundry / Housekeeping	234	8,324,513	10/11 Dietary and Cafeteria	198	6,130,850
13 Nursing Administration	238	6,309,023	14 Central Service and Supply	150	5,416,273
15 Pharmacy	115	15,374,486	16 Medical Records	1,035	2,203,156
17 Social Services	773	1,012,177	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	263	13,746,114

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

233027 REHABILITATION INSTITUTE OF MICHIGAN

Proprietary - Corporation

261 MACK BLVD

10/31/2011 304 Days *Reopened

Rehabilitation

DETROIT, MI 48201

CR Beds 94 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 66.1%

Balance Sheet

Income Statement

Length of Stay 17.5

Current Assets	11,794,678	Total Charges	116,275,929	Average Wages	28.20
Fixed Assets	22,243,371	Contract Allowance	50,981,218	43.8%	Medicare Part A 0.0%
Other Assets	8,620	Operating Revenue	65,294,711	56.2%	Medicare Part B 0.1%
Total Assets	34,046,669	Operating Expense	63,023,908	96.5%	Current Ratio 5.1
Current Liabilities	2,291,938	Operating Margin	2,270,803	3.5%	Days to Collect 73.9
Long Term Liabilities	25,683,809	Other Income	4,181,436	6.4%	Avg Payment Days 14.3
Total Equity	6,070,922	Other Expense	387,116	0.6%	Depreciation Rate 15.1%
Total Liab. and Equity	34,046,669	Net Profit or Loss	6,065,123	9.3%	Return on Equity 99.9%

Selected Revenue Departments

Revenue Ranking - 2,142

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,791	20,534,911	27,724,440	0.740679
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,352	259,662	627,862	0.413565
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,980	3,102,350	02 Capital Cost - Movable Equip	2,461	1,534,399
04 Employee Benefits	3,725	1,498,018	05 Administrative and General	1,670	16,197,467
06 Maintenance and Repairs	2,041	52,087	07 Operation of Plant	1,794	2,453,464
08/09 Laundry / Housekeeping	1,686	1,814,401	10/11 Dietary and Cafeteria	2,767	815,643
13 Nursing Administration	1,924	1,001,844	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	3,198	408,657
17 Social Services	1,331	424,448	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	887	1,149,238

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

233029 ROGERS CITY REHABILITATION HOSPITAL

Proprietary - Corporation

555 N BRADLEY HIGHWAY

12/31/2011 365 Days Settled

Rehabilitation

ROGERS CITY, MI 49779

CR Beds 28 POS Beds 0

PRESQUE ISLE

Key Performace Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 30.8%

Balance Sheet

Income Statement

Length of Stay 13.4

Current Assets	938,565	Total Charges	6,325,673		Average Wages	
Fixed Assets	4,085,836	Contract Allowance	2,118,908	33.5%	Medicare Part A	0.0%
Other Assets	2,154,826	Operating Revenue	4,206,765	66.5%	Medicare Part B	0.0%
Total Assets	7,179,227	Operating Expense	4,873,468	115.8%	Current Ratio	2.3
Current Liabilities	413,556	Operating Margin	-666,703	-15.8%	Days to Collect	314.0
Long Term Liabilities	5,172,078	Other Income	564,138	13.4%	Avg Payment Days	30.0
Total Equity	1,593,593	Other Expense	0	0.0%	Depreciation Rate	1.0%
Total Liab. and Equity	7,179,227	Net Profit or Loss	(102,565)	-2.4%	Return on Equity	-6.4%

Selected Revenue Departments

Revenue Ranking - 5,409

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,095	2,199,683	2,642,171	0.832529
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,200	192,296	02 Capital Cost - Movable Equip	5,124	39,025
04 Employee Benefits	4,767	575,327	05 Administrative and General	5,370	966,894
06 Maintenance and Repairs	2,069	33,196	07 Operation of Plant	4,903	153,141
08/09 Laundry / Housekeeping	5,224	129,450	10/11 Dietary and Cafeteria	5,560	82,175
13 Nursing Administration	4,711	97,304	14 Central Service and Supply	0	0
15 Pharmancy	0	0	16 Medical Records	5,545	18,125
17 Social Services	2,979	22,076	18 Other General Service Cost	631	35,755
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230069 SAINT JOSEPH MERCY LIVINGSTON HOSPITAL				Nonprofit - Church	
620 BYRON RD		6/30/2011 365 Days Settled		General Short Term	
HOWELL, MI 48843				CR Beds 63	POS Beds 0
LIVINGSTON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	43.5%
				Length of Stay	3.2
				Average Wages	29.92
				64.5%	Medicare Part A 11.1%
				35.5%	Medicare Part B 7.3%
				97.0%	Current Ratio 4.3
				3.0%	Days to Collect 376.6
				5.1%	Avg Payment Days 19.0
				0.1%	Depreciation Rate 5.1%
				7.9%	Return on Equity 10.7%
<hr/>					
Balance Sheet				Income Statement	
Current Assets	72,931,179	Total Charges	313,706,575		
Fixed Assets	52,722,652	Contract Allowance	202,211,297		
Other Assets	2,892,671	Operating Revenue	111,495,278		
Total Assets	128,546,502	Operating Expense	108,185,194		
Current Liabilities	17,122,794	Operating Margin	3,310,084		
Long Term Liabilities	28,797,701	Other Income	5,670,276		
Total Equity	82,626,007	Other Expense	153,207		
Total Liab. and Equity	128,546,502	Net Profit or Loss	8,827,153		
<hr/>					
Selected Revenue Departments				Revenue Ranking - 1,745	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,820	9,313,701	10,619,011	0.877078
31	Intensive Care Unit	2,135	2,570,949	4,539,847	0.566307
50	Operating Room	1,724	8,880,483	28,239,493	0.314470
52	Labor Room and Delivery Room	1,797	1,025,360	797,778	1.285270
91	Emergency Department	902	11,915,396	33,093,637	0.360051
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,625	1,935,315	02 Capital Cost - Movable Equip	5,235	10,582
04 Employee Benefits	2,952	2,535,321	05 Administrative and General	1,262	23,363,955
06 Maintenance and Repairs	1,779	263,969	07 Operation of Plant	1,743	2,575,910
08/09 Laundry / Housekeeping	2,186	1,263,791	10/11 Dietary and Cafeteria	3,553	521,172
13 Nursing Administration	1,967	969,623	14 Central Service and Supply	3,622	653
15 Pharmacy	2,185	781,839	16 Medical Records	1,689	1,301,349
17 Social Services	2,096	149,828	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	580	3,829,330

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230212 SAINT JOSEPH MERCY SALINE HOSPITAL				Nonprofit - Church			
400 W RUSSELL ST		6/30/2011 365 Days Settled		General Short Term			
SALINE, MI 48176				CR Beds 49	POS Beds 0		
WASHTENAW		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	0.0%		
Balance Sheet		Income Statement		Length of Stay			
Current Assets	54,408,735	Total Charges	57,003,214	Average Wages	26.67		
Fixed Assets	17,602,133	Contract Allowance	38,727,329	67.9%	Medicare Part A	0.1%	
Other Assets	14,370,610	Operating Revenue	18,275,885	32.1%	Medicare Part B	9.3%	
Total Assets	<u>86,381,478</u>	Operating Expense	<u>22,406,122</u>	122.6%	Current Ratio	11.9	
Current Liabilities	4,578,041	Operating Margin	-4,130,237	-22.6%	Days to Collect	1,244.1	
Long Term Liabilities	4,389,257	Other Income	2,235,246	12.2%	Avg Payment Days	18.0	
Total Equity	<u>77,414,180</u>	Other Expense	14,936	0.1%	Depreciation Rate	4.1%	
Total Liab. and Equity	<u>86,381,478</u>	Net Profit or Loss	<u>(1,909,927)</u>	-10.5%	Return on Equity	-2.5%	
Selected Revenue Departments				Revenue Ranking - 4,040			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care			0	0.000000		
31	Intensive Care Unit	0	0	0	0.000000		
50	Operating Room	2,745	3,644,418	9,366,746	0.389080		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	2,207	4,344,576	8,932,782	0.486363		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
01	Capital Cost - Buildings	2,907	1,593,786	02	Capital Cost - Movable Equip	4,166	319,747
04	Employee Benefits	5,481	60,120	05	Administrative and General	2,636	7,128,180
06	Maintenance and Repairs	0	0	07	Operation of Plant	2,399	1,469,082
08/09	Laundry / Housekeeping	4,082	322,466	10/11	Dietary and Cafeteria	0	0
13	Nursing Administration	5,280	428	14	Central Service and Supply	3,579	5,666
15	Pharmacy	3,440	37,059	16	Medical Records	3,373	362,303
17	Social Services	3,101	3,128	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

239808 SAINT MARY'S HEALTH CARE

200 JEFFERSON ST SE

Cost Report not Filed.

GRAND RAPIDS, MI 49503

CR Beds 0

POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A 0.0%
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B 0.0%
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity 0.0%

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230059 SAINT MARY'S HEALTH CARE

Nonprofit - Church

200 JEFFERSON AVENUE SE

6/30/2011 365 Days Audited

General Short Term

GRAND RAPIDS, MI 49503

CR Beds 183 POS Beds 0

KENT

Key Performance Ind.

TRAVELERS (NEW YORK)

Occupancy Rate 72.3%

Length of Stay 3.4

Average Wages 28.82

53.5% Medicare Part A 18.8%

46.5% Medicare Part B 5.1%

120.9% Current Ratio 3.1

-20.9% Days to Collect 78.1

39.5% Avg Payment Days 24.8

0.0% Depreciation Rate 5.8%

18.6% Return on Equity 17.2%

Balance Sheet

Income Statement

Current Assets	119,500,362
Fixed Assets	213,036,859
Other Assets	196,894,935
Total Assets	529,432,156
Current Liabilities	38,276,494
Long Term Liabilities	122,104,447
Total Equity	369,051,215
Total Liab. and Equity	529,432,156

Total Charges	733,808,405
Contract Allowance	392,592,520
Operating Revenue	341,215,885
Operating Expense	412,439,400
Operating Margin	-71,223,515
Other Income	134,719,777
Other Expense	0
Net Profit or Loss	63,496,262

Selected Revenue Departments

Revenue Ranking - 594

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,452	26,274,549	28,499,703	0.921924
31	Intensive Care Unit	397	18,156,443	47,080,591	0.385646
50	Operating Room	608	24,096,154	75,751,060	0.318097
52	Labor Room and Delivery Room	711	5,257,498	7,025,873	0.748305
91	Emergency Department	989	11,032,763	55,228,833	0.199765

General Service Cost by Line

Rank Expense

General Service Cost by Line

Rank Expense

01 Capital Cost - Buildings	827	8,519,446	02 Capital Cost - Movable Equip	392	13,259,920
04 Employee Benefits	928	17,213,490	05 Administrative and General	315	68,997,267
06 Maintenance and Repairs	113	12,235,848	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	787	3,948,406	10/11 Dietary and Cafeteria	1,616	1,714,704
13 Nursing Administration	280	5,763,087	14 Central Service and Supply	360	3,131,032
15 Pharmacy	700	4,234,489	16 Medical Records	362	4,324,983
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	362	8,765,315

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

231305 SAINT MARY'S STANDISH COMMUNITY HOSPITAL				Nonprofit - Other			
805 W CEDAR ST		6/30/2011 365 Days Settled		General Short Term			
STANDISH, MI 48658				CR Beds 20	POS Beds 0		
ARENAC		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	28.4%		
				Length of Stay	2.8		
Balance Sheet		Income Statement					
Current Assets	5,725,112	Total Charges	42,584,006	Average Wages	21.93		
Fixed Assets	4,626,416	Contract Allowance	20,534,956	48.2%	Medicare Part A	0.0%	
Other Assets	18,556,722	Operating Revenue	22,049,050	51.8%	Medicare Part B	14.1%	
Total Assets	28,908,250	Operating Expense	23,095,287	104.7%	Current Ratio	1.8	
Current Liabilities	3,212,679	Operating Margin	-1,046,237	-4.7%	Days to Collect	60.7	
Long Term Liabilities	3,971,621	Other Income	3,943,012	17.9%	Avg Payment Days	45.1	
Total Equity	21,723,950	Other Expense	26,875	0.1%	Depreciation Rate	5.7%	
Total Liab. and Equity	28,908,250	Net Profit or Loss	2,869,900	13.0%	Return on Equity	13.2%	
Selected Revenue Departments				Revenue Ranking - 3,730			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	5,188	2,033,359	1,392,897	1.459806		
31	Intensive Care Unit	2,795	1,049,669	723,975	1.449869		
50	Operating Room	3,886	797,031	1,644,061	0.484794		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	3,149	2,249,593	3,946,880	0.569967		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	4,568	439,653	02	Capital Cost - Movable Equip	3,709	482,364
04	Employee Benefits	2,851	2,748,510	05	Administrative and General	3,529	3,843,475
06	Maintenance and Repairs	1,217	972,251	07	Operation of Plant	0	0
08/09	Laundry / Housekeeping	3,327	524,770	10/11	Dietary and Cafeteria	3,409	562,206
13	Nursing Administration	3,950	199,712	14	Central Service and Supply	2,868	86,294
15	Pharmacy	2,970	275,624	16	Medical Records	3,071	443,190
17	Social Services	2,791	44,624	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

234040 SAMARITAN BEHAVIORAL CENTER

Nonprofit - Other

5555 CONNER AVENUE, SUITE 3N

12/31/2011 365 Days Settled

Psychiatric

DETROIT, MI 48213

CR Beds 55 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 59.9%

Balance Sheet

Income Statement

Length of Stay 9.1

Current Assets 552,759

Total Charges 16,809,210

Average Wages 22.91

Fixed Assets 1,886,326

Contract Allowance 9,691,742

57.7% Medicare Part A 0.0%

Other Assets 100,000

Operating Revenue 7,117,468

42.3% Medicare Part B 0.0%

Total Assets 2,539,085

Operating Expense 7,504,872

105.4% Current Ratio 0.2

Current Liabilities 3,354,866

Operating Margin -387,404

-5.4% Days to Collect 27.1

Long Term Liabilities 1,754,087

Other Income 1,903

0.0% Avg Payment Days 62.8

Total Equity -2,569,868

Other Expense 0

0.0% Depreciation Rate 7.6%

Total Liab. and Equity 2,539,085

Net Profit or Loss (385,501)

-5.4% Return on Equity 15.0%

Selected Revenue Departments

Revenue Ranking - 5,136

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,571	5,715,838	16,642,507	0.343448
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,362	136,575	02 Capital Cost - Movable Equip	5,125	38,975
04 Employee Benefits	4,377	898,727	05 Administrative and General	4,506	2,126,145
06 Maintenance and Repairs	1,937	146,410	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	5,636	50,099	10/11 Dietary and Cafeteria	4,733	254,053
13 Nursing Administration	4,626	106,496	14 Central Service and Supply	0	0
15 Pharmacy	2,992	266,022	16 Medical Records	4,748	137,564
17 Social Services	1,236	485,640	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231310 SCHEURER HOSPITAL			Nonprofit - Other		
170 N CASEVILLE RD		6/30/2011 365 Days Settled		General Short Term	
PIGEON, MI 48755				CR Beds 25	POS Beds 0
HURON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	17.2%
				Length of Stay	2.9
Balance Sheet		Income Statement			
Current Assets	6,634,599	Total Charges	46,766,464	Average Wages	
Fixed Assets	14,828,345	Contract Allowance	14,909,726	31.9% Medicare Part A	0.0%
Other Assets	9,359,147	Operating Revenue	31,856,738	68.1% Medicare Part B	19.2%
Total Assets	<u>30,822,091</u>	Operating Expense	<u>31,715,727</u>	99.6% Current Ratio	2.0
Current Liabilities	3,274,560	Operating Margin	141,011	0.4% Days to Collect	70.7
Long Term Liabilities	3,855,340	Other Income	1,306,918	4.1% Avg Payment Days	29.8
Total Equity	<u>23,692,191</u>	Other Expense	0	0.0% Depreciation Rate	3.2%
Total Liab. and Equity	<u>30,822,091</u>	Net Profit or Loss	<u>1,447,929</u>	4.5% Return on Equity	6.1%
Selected Revenue Departments			Revenue Ranking - 3,243		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,822	2,674,215	1,240,943	2.154986
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,079	2,491,464	3,434,926	0.725333
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,671	3,079,215	2,794,837	1.101751
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	3,592	984,823	02	Capital Cost - Movable Equip
04	Employee Benefits	2,619	3,411,763	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	3,527	449,834	10/11	Dietary and Cafeteria
13	Nursing Administration	3,627	281,059	14	Central Service and Supply
15	Pharmacy	2,651	446,713	16	Medical Records
17	Social Services	2,371	93,745	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Sample Hospital reports from the Halmanac.com website.

231303 SCHOOLCRAFT MEMORIAL HOSPITAL				Government - County	
500 MAIN ST		12/31/2011 365 Days Reopened		General Short Term	
MANISTIQUE, MI 49854				CR Beds 15	POS Beds 0
SCHOOLCRAFT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	16.8%
				Length of Stay	2.8
Balance Sheet		Income Statement			
Current Assets	4,658,500	Total Charges	31,133,306	Average Wages	29.11
Fixed Assets	8,447,473	Contract Allowance	10,447,536	33.6%	Medicare Part A 0.0%
Other Assets	1,459,367	Operating Revenue	20,685,770	66.4%	Medicare Part B 18.0%
Total Assets	14,565,340	Operating Expense	21,904,770	105.9%	Current Ratio 1.5
Current Liabilities	3,158,857	Operating Margin	-1,219,000	-5.9%	Days to Collect 118.4
Long Term Liabilities	4,027,937	Other Income	1,288,296	6.2%	Avg Payment Days 31.3
Total Equity	7,378,546	Other Expense	0	0.0%	Depreciation Rate 4.2%
Total Liab. and Equity	14,565,340	Net Profit or Loss	69,296	0.3%	Return on Equity 0.9%
Selected Revenue Departments				Revenue Ranking - 3,838	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,823	2,671,097	693,963	3.849048
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,072	562,559	1,560,075	0.360597
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	3,635	1,581,891	1,910,437	0.828026
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,439	111,974	02	Capital Cost - Movable Equip 3,346 669,387
04	Employee Benefits	2,902	2,641,543	05	Administrative and General 3,902 3,115,027
06	Maintenance and Repairs	0	0	07	Operation of Plant 4,026 461,137
08/09	Laundry / Housekeeping	4,243	293,039	10/11	Dietary and Cafeteria 5,301 140,529
13	Nursing Administration	3,889	212,641	14	Central Service and Supply 2,114 236,890
15	Pharmacy	1,609	1,519,427	16	Medical Records 3,930 252,423
17	Social Services	2,328	101,056	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	169	237,099	20-23	Education Programs 0 0

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Sample Hospital reports from the Halmanac.com website.

232035 SELECT SPECIALTY HOSPITAL- BATTLE CREEK

Proprietary - Corporation

300 NORTH AVENUE 6TH FLOOR

5/31/2011 365 Days Settled

General Long Term

BATTLE CREEK, MI 49016

CR Beds 25 POS Beds 0

CALHOUN

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 58.5%

Balance Sheet

Income Statement

Length of Stay 25.9

Current Assets 1,551,125

Total Charges 22,294,078

Average Wages 28.08

Fixed Assets 304,131

Contract Allowance 14,006,367

62.8% Medicare Part A 0.0%

Other Assets 4,345,571

Operating Revenue 8,287,711

37.2% Medicare Part B 0.0%

Total Assets 6,200,827

Operating Expense 7,513,122

90.7% Current Ratio 1.1

Current Liabilities 1,470,409

Operating Margin 774,589

9.3% Days to Collect 73.8

Long Term Liabilities 0

Other Income 610

0.0% Avg Payment Days 29.2

Total Equity 4,730,418

Other Expense 720,332

8.7% Depreciation Rate 24.5%

Total Liab. and Equity 6,200,827

Net Profit or Loss 54,867

0.7% Return on Equity 1.2%

Selected Revenue Departments

Revenue Ranking - 5,030

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,179	3,969,323	10,491,201	0.378348
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,538	114,495	245,750	0.465900
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,833	328,846	02 Capital Cost - Movable Equip	4,649	168,040
04 Employee Benefits	5,553	22,280	05 Administrative and General	4,918	1,559,979
06 Maintenance and Repairs	0	0	07 Operation of Plant	5,188	23,988
08/09 Laundry / Housekeeping	4,998	166,264	10/11 Dietary and Cafeteria	5,453	109,686
13 Nursing Administration	4,554	114,384	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	5,076	96,025
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

232024 SELECT SPECIALTY HOSPITAL-ANN ARBOR

Proprietary - Corporation

5301 E HURON RIVER DR, 7TH FL

4/30/2011 365 Days Settled

General Long Term

YPSILANTI, MI 48197

CR Beds 36 POS Beds 0

WASHTENAW

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 88.6%

Balance Sheet

Income Statement

Length of Stay 25.9

Current Assets 2,271,584

Total Charges 34,134,518

Average Wages 28.65

Fixed Assets 207,597

Contract Allowance 16,755,729

49.1% Medicare Part A 0.0%

Other Assets 10,686,269

Operating Revenue 17,378,789

50.9% Medicare Part B 0.0%

Total Assets 13,165,450

Operating Expense 13,974,210

80.4% Current Ratio (3.1)

Current Liabilities -727,406

Operating Margin 3,404,579

19.6% Days to Collect 50.7

Long Term Liabilities 0

Other Income 5,063

0.0% Avg Payment Days 22.5

Total Equity 13,892,856

Other Expense 2,221,672

12.8% Depreciation Rate 9.1%

Total Liab. and Equity 13,165,450

Net Profit or Loss 1,187,970

6.8% Return on Equity 8.6%

Selected Revenue Departments

Revenue Ranking - 4,123

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,219	7,134,915	10,826,587	0.659018
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,283	326,701	429,127	0.761315
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,749	870,757	02 Capital Cost - Movable Equip	4,812	124,444
04 Employee Benefits	5,548	23,581	05 Administrative and General	4,505	2,126,493
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	4,586	232,740	10/11 Dietary and Cafeteria	4,826	236,498
13 Nursing Administration	4,520	117,832	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	4,907	115,711
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

232012 SELECT SPECIALTY HOSPITAL-FLINT

401 S BALLENGER, 5TH FLOOR 1/31/2011 365 Days Submitted

FLINT, MI 48532 CR Beds 0 POS Beds 0

GENESEE

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0		Average Wages	0.00
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

232038 SELECT SPECIALTY HOSPITAL-GROSSE POINTE				Proprietary - Corporation	
468 CADIEUX RD, 3 NORTHEAST		12/31/2011 365 Days Audited		General Long Term	
GROSSE POINTE, MI 48230				CR Beds 30 POS Beds 0	
WAYNE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate 79.1%	
				Length of Stay 25.6	
				Average Wages 0.00	
				Medicare Part A 0.0%	
				Medicare Part B 0.1%	
				Current Ratio (158.5)	
				Days to Collect 40.9	
				Avg Payment Days 16.2	
				Depreciation Rate 28.4%	
				Return on Equity 20.4%	
<hr/>					
Balance Sheet			Income Statement		
Current Assets	1,316,447	Total Charges	26,607,203		
Fixed Assets	946,068	Contract Allowance	13,880,353	52.2%	
Other Assets	3,608,962	Operating Revenue	12,726,850	47.8%	
Total Assets	<u>5,871,477</u>	Operating Expense	<u>10,406,552</u>	81.8%	
Current Liabilities	-8,304	Operating Margin	2,320,298	18.2%	
Long Term Liabilities	0	Other Income	2,283	0.0%	
Total Equity	<u>5,879,781</u>	Other Expense	<u>1,122,382</u>	8.8%	
Total Liab. and Equity	<u>5,871,477</u>	Net Profit or Loss	<u>1,200,199</u>	9.4%	
<hr/>					
Selected Revenue Departments			Revenue Ranking - 4,593		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,521	5,914,465	8,856,443	0.667815
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,423	200,492	339,458	0.590624
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
<hr/>					
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
		Rank	Expense		
01	Capital Cost - Buildings	3,920	755,148	02	Capital Cost - Movable Equip
				3,637	515,797
04	Employee Benefits	5,494	49,623	05	Administrative and General
				4,774	1,738,131
06	Maintenance and Repairs	0	0	07	Operation of Plant
				0	0
08/09	Laundry / Housekeeping	5,644	47,193	10/11	Dietary and Cafeteria
				4,956	210,913
13	Nursing Administration	4,376	134,128	14	Central Service and Supply
				0	0
15	Pharmacy	0	0	16	Medical Records
				5,109	90,784
17	Social Services	0	0	18	Other General Service Cost
				0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs
				0	0

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Sample Hospital reports from the Halmanac.com website.

232023 SELECT SPECIALTY HOSPITAL-MACOMB COUNTY				Proprietary - Corporation	
215 NORTH AVE, SUITE 200		12/31/2011 365 Days Settled		General Long Term	
MOUNT CLEMENS, MI 48043				CR Beds 36	POS Beds 0
MACOMB		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	83.7%
				Length of Stay	27.0
				Average Wages	24.30
				47.4%	Medicare Part A 0.0%
				52.6%	Medicare Part B 0.1%
				91.3%	Current Ratio 5.1
				8.7%	Days to Collect 42.6
				10.9%	Avg Payment Days 24.6
				9.1%	Depreciation Rate 8.2%
				10.6%	Return on Equity 5.2%
Balance Sheet			Income Statement		
Current Assets	1,516,273	Total Charges	31,501,346		
Fixed Assets	1,522,450	Contract Allowance	14,930,959		
Other Assets	30,907,301	Operating Revenue	16,570,387		
Total Assets	33,946,024	Operating Expense	15,121,935		
Current Liabilities	299,903	Operating Margin	1,448,452		
Long Term Liabilities	0	Other Income	1,806,802		
Total Equity	33,646,121	Other Expense	1,503,492		
Total Liab. and Equity	33,946,024	Net Profit or Loss	1,751,762		
Selected Revenue Departments			Revenue Ranking - 4,197		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,323	6,728,283	10,458,593	0.643326
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,578	88,806	150,481	0.590148
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line			General Service Cost by Line		
Rank	Expense	Rank	Expense		
01	Capital Cost - Buildings 4,544 447,038	02	Capital Cost - Movable Equip 3,713 481,635		
04	Employee Benefits 5,486 56,940	05	Administrative and General 4,199 2,586,204		
06	Maintenance and Repairs 0 0	07	Operation of Plant 3,261 776,694		
08/09	Laundry / Housekeeping 2,843 768,312	10/11	Dietary and Cafeteria 5,181 166,701		
13	Nursing Administration 4,322 139,229	14	Central Service and Supply 0 0		
15	Pharmacy 0 0	16	Medical Records 4,690 145,060		
17	Social Services 0 0	18	Other General Service Cost 0 0		
19	Non Physician Anesthetists 0 0	20-23	Education Programs 0 0		

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

232032 SELECT SPECIALTY HOSPITAL-NORTHWEST DETROIT

Proprietary - Corporation

6071 WEST OUTER DRIVE, 7TH FLOOR

8/31/2011 365 Days Settled

General Long Term

DETROIT, MI 48235

CR Beds 36 POS Beds 0

WAYNE

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 87.4%

Balance Sheet

Current Assets	1,432,088
Fixed Assets	513,736
Other Assets	9,394,215
Total Assets	11,340,039
Current Liabilities	-716,612
Long Term Liabilities	0
Total Equity	12,056,651
Total Liab. and Equity	11,340,039

Income Statement

Total Charges	37,312,133
Contract Allowance	18,844,370
Operating Revenue	18,467,763
Operating Expense	12,870,381
Operating Margin	5,597,382
Other Income	7,026
Other Expense	2,926,934
Net Profit or Loss	2,677,474

Length of Stay	29.4
Average Wages	26.82
50.5% Medicare Part A	0.0%
49.5% Medicare Part B	0.1%
69.7% Current Ratio	(2.0)
30.3% Days to Collect	35.8
0.0% Avg Payment Days	30.1
15.8% Depreciation Rate	16.5%
14.5% Return on Equity	22.2%

Selected Revenue Departments

Revenue Ranking - 4,020

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,376	6,505,322	12,251,304	0.530990
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,000	658,393	1,205,974	0.545943
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line

Rank

Expense

General Service Cost by Line

Rank

Expense

01 Capital Cost - Buildings	4,209	588,742	02 Capital Cost - Movable Equip	4,083	343,639
04 Employee Benefits	5,538	28,328	05 Administrative and General	4,806	1,694,517
06 Maintenance and Repairs	0	0	07 Operation of Plant	5,052	93,430
08/09 Laundry / Housekeeping	5,379	100,885	10/11 Dietary and Cafeteria	5,167	168,845
13 Nursing Administration	4,157	165,648	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	5,139	86,946
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

232030 SELECT SPECIALTY HOSPITAL-PONTIAC

44405 WOODWARD AVENUE, 8TH FLOOR 1/31/2011 365 Days Settled

PONTIAC, MI 48341

CR Beds 0 POS Beds 0

OAKLAND

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	0.00
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

232033 SELECT SPECIALTY HOSPITAL-SAGINAW

1447 NORTH HARRISON, 7TH & 8TH FLOOR

2/28/2011 365 Days Settled

SAGINAW, MI 48602

CR Beds 0

POS Beds 0

SAGINAW

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets 0

Total Charges 0

Average Wages

0.00

Fixed Assets 0

Contract Allowance 0

0.0%

Medicare Part A

0.0%

Other Assets 0

Operating Revenue 0

0.0%

Medicare Part B

0.0%

Total Assets 0

Operating Expense 0

0.0%

Current Ratio

Current Liabilities 0

Operating Margin 0

0.0%

Days to Collect

Long Term Liabilities 0

Other Income 0

0.0%

Avg Payment Days

Total Equity 0

Other Expense 0

0.0%

Depreciation Rate

0.0%

Total Liab. and Equity 0

Net Profit or Loss 0

0.0%

Return on Equity

0.0%

Selected Revenue Departments

Revenue Ranking -

5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

232031 SELECT SPECIALTY HOSPITAL-WYANDOTTE, LLC

Proprietary - Corporation

10000 TELEGRAPH ROAD, 2ND FLOOR

4/30/2011 365 Days Settled

General Long Term

TAYLOR, MI 48180

CR Beds 40 POS Beds 0

WAYNE

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 94.3%

Balance Sheet

Income Statement

Length of Stay 27.3

Current Assets 1,703,668

Total Charges 46,758,997

Average Wages 27.69

Fixed Assets 1,283,751

Contract Allowance 25,235,396

54.0% Medicare Part A 0.0%

Other Assets 3,409,764

Operating Revenue 21,523,601

46.0% Medicare Part B 0.1%

Total Assets 6,397,183

Operating Expense 16,927,759

78.6% Current Ratio 2.7

Current Liabilities 634,021

Operating Margin 4,595,842

21.4% Days to Collect 42.2

Long Term Liabilities 0

Other Income 3,226

0.0% Avg Payment Days 16.5

Total Equity 5,763,162

Other Expense -6,074

0.0% Depreciation Rate 13.6%

Total Liab. and Equity 6,397,183

Net Profit or Loss 4,605,142

21.4% Return on Equity 79.9%

Selected Revenue Departments

Revenue Ranking - 3,767

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,155	7,445,303	13,629,046	0.546282
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,769	953,995	1,643,176	0.580580
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,380	513,136	02 Capital Cost - Movable Equip	3,542	556,897
04 Employee Benefits	5,422	93,051	05 Administrative and General	4,708	1,843,341
06 Maintenance and Repairs	0	0	07 Operation of Plant	5,022	108,472
08/09 Laundry / Housekeeping	5,711	22,039	10/11 Dietary and Cafeteria	4,776	245,159
13 Nursing Administration	4,194	158,791	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	4,729	140,039
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

231312 SHERIDAN COMMUNITY HOSPITAL

301 N MAIN ST

3/31/2011 365 Days Reopened

SHERIDAN, MI 48884

CR Beds 0

POS Beds 0

MONTCALM

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0%	Medicare Part A
Other Assets	0	Operating Revenue	0	0.0%	Medicare Part B
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230024 SINAI-GRACE HOSPITAL

Proprietary - Corporation

6071 W OUTER DRIVE

12/31/2011 365 Days Reopened

General Short Term

DETROIT, MI 48235

CR Beds 271 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 70.6%

Balance Sheet

Income Statement

Length of Stay 5.3

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	23,544,508	Total Charges	848,150,764	Average Wages	26.55
Fixed Assets	111,190,538	Contract Allowance	513,043,300	60.5% Medicare Part A	31.6%
Other Assets	2,076,769	Operating Revenue	335,107,464	39.5% Medicare Part B	5.3%
Total Assets	136,811,815	Operating Expense	341,707,723	102.0% Current Ratio	(18.7)
Current Liabilities	-1,257,946	Operating Margin	-6,600,259	-2.0% Days to Collect	84.5
Long Term Liabilities	130,565,897	Other Income	14,104,124	4.2% Avg Payment Days	8.1
Total Equity	7,503,864	Other Expense	0	0.0% Depreciation Rate	15.5%
Total Liab. and Equity	136,811,815	Net Profit or Loss	7,503,865	2.2% Return on Equity	100.0%

Selected Revenue Departments

Revenue Ranking - 613

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	478	67,892,650	73,300,149	0.926228
31	Intensive Care Unit	356	19,436,088	36,241,093	0.536300
50	Operating Room	418	31,251,480	113,156,210	0.276180
52	Labor Room and Delivery Room	381	8,144,300	17,449,385	0.466739
91	Emergency Department	185	29,306,635	89,644,348	0.326921

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	569	11,896,766	02 Capital Cost - Movable Equip	286	15,681,080
04 Employee Benefits	1,626	8,317,277	05 Administrative and General	261	77,211,971
06 Maintenance and Repairs	0	0	07 Operation of Plant	297	11,650,415
08/09 Laundry / Housekeeping	245	8,047,930	10/11 Dietary and Cafeteria	447	4,202,328
13 Nursing Administration	191	7,044,549	14 Central Service and Supply	869	1,254,585
15 Pharmacy	303	8,426,037	16 Medical Records	193	5,987,049
17 Social Services	75	4,972,159	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	222	16,857,098

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230085 SOUTH HAVEN COMMUNITY HOSPITAL				Government - Other	
955 S BAILEY AVE		6/30/2011 365 Days Settled		General Short Term	
SOUTH HAVEN, MI 49090				CR Beds 29	POS Beds 0
VAN BUREN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	34.1%
				Length of Stay	3.2
				Average Wages	28.33
				48.5%	Medicare Part A 8.5%
				51.5%	Medicare Part B 6.5%
				114.1%	Current Ratio 1.7
				-14.1%	Days to Collect 37.7
				4.8%	Avg Payment Days 6.6
				0.0%	Depreciation Rate 11.6%
				-9.3%	Return on Equity -12.6%
Balance Sheet			Income Statement		
Current Assets	7,868,540	Total Charges	65,694,772		
Fixed Assets	19,842,696	Contract Allowance	31,880,808		
Other Assets	8,055,946	Operating Revenue	33,813,964		
Total Assets	35,767,182	Operating Expense	38,581,604		
Current Liabilities	4,564,271	Operating Margin	-4,767,640		
Long Term Liabilities	6,366,502	Other Income	1,638,937		
Total Equity	24,836,409	Other Expense	0		
Total Liab. and Equity	35,767,182	Net Profit or Loss	(3,128,703)		
Selected Revenue Departments			Revenue Ranking - 3,154		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,310	3,642,893	2,529,311	1.440271
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,011	2,724,649	8,114,063	0.335793
52	Labor Room and Delivery Room	2,158	490,348	533,252	0.919543
91	Emergency Department	2,831	2,779,721	9,466,300	0.293644
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,219	1,295,802	02 Capital Cost - Movable Equip	2,584	1,359,230
04 Employee Benefits	2,317	4,474,320	05 Administrative and General	2,958	5,618,230
06 Maintenance and Repairs	1,001	1,495,058	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	3,616	420,994	10/11 Dietary and Cafeteria	4,782	243,582
13 Nursing Administration	3,590	293,522	14 Central Service and Supply	2,693	108,090
15 Pharmacy	2,810	360,362	16 Medical Records	3,178	413,151
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230264 SOUTHEAST MICHIGAN SURGICAL HOSPITAL

Proprietary - Corporation

21230 DEQUINDRE ROAD

12/31/2011 365 Days Settled

General Short Term

WARREN, MI 48091

CR Beds 13 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 2.0%

Balance Sheet

Income Statement

Length of Stay 1.5

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,473,937	Total Charges	18,012,920	Average Wages	25.40
Fixed Assets	2,188,597	Contract Allowance	10,486,010	58.2%	Medicare Part A 1.7%
Other Assets	1,947,662	Operating Revenue	7,526,910	41.8%	Medicare Part B 29.6%
Total Assets	5,610,196	Operating Expense	8,576,677	113.9%	Current Ratio 0.1
Current Liabilities	10,443,447	Operating Margin	-1,049,767	-13.9%	Days to Collect 474.6
Long Term Liabilities	3,898,180	Other Income	4,750	0.1%	Avg Payment Days 47.2
Total Equity	-8,731,431	Other Expense	553,353	7.4%	Depreciation Rate 7.1%
Total Liab. and Equity	5,610,196	Net Profit or Loss	(1,598,370)	-21.2%	Return on Equity 18.3%

Selected Revenue Departments

Revenue Ranking - 5,098

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,717	734,549	154,153	4.765065
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	3,285	1,919,554	9,872,381	0.194437
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,952	739,080	02 Capital Cost - Movable Equip	5,047	57,501
04 Employee Benefits	4,674	651,992	05 Administrative and General	5,043	1,400,608
06 Maintenance and Repairs	0	0	07 Operation of Plant	4,237	378,401
08/09 Laundry / Housekeeping	5,620	53,754	10/11 Dietary and Cafeteria	5,462	108,376
13 Nursing Administration	0	0	14 Central Service and Supply	2,963	75,711
15 Pharmacy	3,054	233,145	16 Medical Records	5,005	103,776
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	1,042	424,869

All Providers

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Sample Hospital reports from the Halmanac.com website.

233025 SOUTHWEST REGIONAL REHABILITATION CENTER				Nonprofit - Other	
393 E ROOSEVELT AVENUE		6/30/2011 365 Days Settled		Rehabilitation	
BATTLE CREEK, MI 49017		CR Beds 26		POS Beds 0	
CALHOUN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Occupancy Rate		65.3%	
		Length of Stay		11.4	
		Average Wages			
		41.0%		Medicare Part A 0.0%	
		59.0%		Medicare Part B 0.0%	
		107.1%		Current Ratio 1.4	
		-7.1%		Days to Collect 88.0	
		3.6%		Avg Payment Days 19.3	
		0.0%		Depreciation Rate 4.9%	
		-3.5%		Return on Equity -7.2%	
<hr/>					
Balance Sheet			Income Statement		
Current Assets	3,672,372	Total Charges	19,410,224		
Fixed Assets	9,562,507	Contract Allowance	7,952,593		
Other Assets	2,031,419	Operating Revenue	11,457,631		
Total Assets	15,266,298	Operating Expense	12,266,427		
Current Liabilities	2,549,628	Operating Margin	-808,796		
Long Term Liabilities	7,240,000	Other Income	412,433		
Total Equity	5,476,670	Other Expense	0		
Total Liab. and Equity	15,266,298	Net Profit or Loss	(396,363)		
<hr/>					
Selected Revenue Departments			Revenue Ranking - 4,711		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,304	6,827,795	8,352,208	0.817484
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
<hr/>					
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
		Rank	Expense		
01	Capital Cost - Buildings	4,553	444,825	02	Capital Cost - Movable Equip
04	Employee Benefits	3,328	1,929,496	05	Administrative and General
06	Maintenance and Repairs	2,071	32,868	07	Operation of Plant
08/09	Laundry / Housekeeping	4,615	228,983	10/11	Dietary and Cafeteria
13	Nursing Administration	2,493	704,621	14	Central Service and Supply
15	Pharmacy	3,347	77,093	16	Medical Records
17	Social Services	2,683	54,693	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

All Providers

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Sample Hospital reports from the Halmanac.com website.

232037 SPARROW SPECIALTY HOSPITAL			Nonprofit - Other		
1210 W SAGINAW		12/31/2011 365 Days Settled		General Long Term	
LANSING, MI 48915				CR Beds 36	POS Beds 0
INGHAM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	72.9%
				Length of Stay	29.8
				Average Wages	30.64
				64.8%	Medicare Part A 0.0%
				35.2%	Medicare Part B 0.0%
				89.7%	Current Ratio 6.0
				10.3%	Days to Collect 90.0
				3.8%	Avg Payment Days 23.2
				0.0%	Depreciation Rate 8.8%
				14.0%	Return on Equity 20.0%
Balance Sheet			Income Statement		
Current Assets	9,554,017	Total Charges	38,568,630		
Fixed Assets	1,606,943	Contract Allowance	24,995,808		
Other Assets	0	Operating Revenue	13,572,822		
Total Assets	11,160,960	Operating Expense	12,180,990		
Current Liabilities	1,596,130	Operating Margin	1,391,832		
Long Term Liabilities	25,070	Other Income	513,086		
Total Equity	9,539,760	Other Expense	0		
Total Liab. and Equity	11,160,960	Net Profit or Loss	1,904,918		
Selected Revenue Departments			Revenue Ranking - 4,500		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,085	7,845,620	15,850,916	0.494963
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,585	81,244	219,035	0.370918
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	5,334	146,691	02	Capital Cost - Movable Equip 4,722 150,283
04	Employee Benefits	4,011	1,214,521	05	Administrative and General 4,671 1,894,446
06	Maintenance and Repairs	0	0	07	Operation of Plant 5,113 69,068
08/09	Laundry / Housekeeping	4,820	195,995	10/11	Dietary and Cafeteria 5,341 133,921
13	Nursing Administration	3,315	383,727	14	Central Service and Supply 0 0
15	Pharmacy	0	0	16	Medical Records 5,551 16,661
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

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Sample Hospital reports from the Halmanac.com website.

230038 SPECTRUM HEALTH - BUTTERWORTH CAMPUS

Nonprofit - Other

100 MICHIGAN ST NE

6/30/2011 365 Days Audited

General Short Term

GRAND RAPIDS, MI 49503

CR Beds 806 POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 76.9%

Balance Sheet

Income Statement

Length of Stay 5.0

Current Assets	208,486,847	Total Charges	2,359,214,482		Average Wages	25.99
Fixed Assets	1,025,328,075	Contract Allowance	1,027,508,906	43.6%	Medicare Part A	14.6%
Other Assets	1,077,611,312	Operating Revenue	1,331,705,576	56.4%	Medicare Part B	3.1%
Total Assets	2,311,426,234	Operating Expense	1,297,773,101	97.5%	Current Ratio	0.6
Current Liabilities	336,797,949	Operating Margin	33,932,475	2.5%	Days to Collect	142.4
Long Term Liabilities	833,399,658	Other Income	93,547,001	7.0%	Avg Payment Days	46.2
Total Equity	1,141,228,627	Other Expense	1,448,188	0.1%	Depreciation Rate	0.6%
Total Liab. and Equity	2,311,426,234	Net Profit or Loss	126,031,288	9.5%	Return on Equity	11.0%

Selected Revenue Departments

Revenue Ranking - 30

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	31	213,653,604	300,334,532	0.711385
31	Intensive Care Unit	17	80,576,545	184,380,713	0.437012
50	Operating Room	38	92,429,921	308,108,255	0.299992
52	Labor Room and Delivery Room	37	19,756,372	35,206,173	0.561162
91	Emergency Department	61	43,008,275	130,488,958	0.329593

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	716	9,694,473	02 Capital Cost - Movable Equip	2,044	2,278,991
04 Employee Benefits	603	25,701,931	05 Administrative and General	16	214,475,853
06 Maintenance and Repairs	0	0	07 Operation of Plant	2	68,903,618
08/09 Laundry / Housekeeping	41	16,270,798	10/11 Dietary and Cafeteria	31	11,797,566
13 Nursing Administration	46	13,270,386	14 Central Service and Supply	241	4,217,420
15 Pharmacy	57	24,344,980	16 Medical Records	24	14,029,877
17 Social Services	7	15,217,717	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	135	28,253,127

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Sample Hospital reports from the Halmanac.com website.

232029 SPECTRUM HEALTH - KENT COMMUNITY CAMPUS

Nonprofit - Other

750 FULLER AVE NE

6/30/2011 365 Days Settled

General Long Term

GRAND RAPIDS, MI 49503

CR Beds 51 POS Beds 0

KENT

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 53.8%

Balance Sheet

Income Statement

Length of Stay 26.3

Current Assets	40,789,247	Total Charges	65,847,511		Average Wages	19.42
Fixed Assets	8,239,940	Contract Allowance	20,634,170	31.3%	Medicare Part A	0.0%
Other Assets	0	Operating Revenue	45,213,341	68.7%	Medicare Part B	0.0%
Total Assets	49,029,187	Operating Expense	45,929,688	101.6%	Current Ratio	58.0
Current Liabilities	702,937	Operating Margin	-716,347	-1.6%	Days to Collect	63.0
Long Term Liabilities	26,767,225	Other Income	1,329,219	2.9%	Avg Payment Days	5.2
Total Equity	21,559,025	Other Expense	0	0.0%	Depreciation Rate	4.8%
Total Liab. and Equity	49,029,187	Net Profit or Loss	612,872	1.4%	Return on Equity	2.8%

Selected Revenue Departments

Revenue Ranking - 2,803

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,451	12,027,264	13,596,077	0.884613
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	3,802	825,193	02 Capital Cost - Movable Equip	3,173	794,911
04 Employee Benefits	2,137	5,221,801	05 Administrative and General	2,750	6,580,451
06 Maintenance and Repairs	0	0	07 Operation of Plant	1,854	2,323,864
08/09 Laundry / Housekeeping	2,037	1,396,328	10/11 Dietary and Cafeteria	1,368	1,997,712
13 Nursing Administration	0	0	14 Central Service and Supply	1,913	300,166
15 Pharmacy	0	0	16 Medical Records	5,294	67,667
17 Social Services	0	0	18 Other General Service Cost	460	299,034
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231323 SPECTRUM HEALTH - REED CITY CAMPUS				Nonprofit - Other			
PO BOX 75, 300 N PATTERSON		6/30/2011 365 Days Audited		General Short Term			
REED CITY, MI 49677				CR Beds 21	POS Beds 0		
OSCEOLA		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	25.2%		
Balance Sheet		Income Statement		Length of Stay	3.2		
Current Assets	7,885,921	Total Charges	87,890,425	Average Wages	22.16		
Fixed Assets	12,695,643	Contract Allowance	38,528,212	43.8%	Medicare Part A 0.0%		
Other Assets	0	Operating Revenue	49,362,213	56.2%	Medicare Part B 9.3%		
Total Assets	20,581,564	Operating Expense	47,551,441	96.3%	Current Ratio 1.3		
Current Liabilities	6,054,419	Operating Margin	1,810,772	3.7%	Days to Collect 152.7		
Long Term Liabilities	5,900,448	Other Income	308,025	0.6%	Avg Payment Days 19.7		
Total Equity	8,626,697	Other Expense	0	0.0%	Depreciation Rate 5.6%		
Total Liab. and Equity	20,581,564	Net Profit or Loss	2,118,797	4.3%	Return on Equity 24.6%		
Selected Revenue Departments				Revenue Ranking - 2,705			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	4,896	2,544,832	1,886,415	1.349031		
31	Intensive Care Unit	2,953	702,132	662,848	1.059265		
50	Operating Room	3,164	2,251,951	4,152,586	0.542301		
52	Labor Room and Delivery Room	0	0	0	0.000000		
91	Emergency Department	2,538	3,406,922	8,281,057	0.411411		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
Rank	Expense	Rank	Expense				
01	Capital Cost - Buildings	4,011	700,360	02	Capital Cost - Movable Equip	2,860	1,053,439
04	Employee Benefits	2,289	4,589,848	05	Administrative and General	2,536	7,675,148
06	Maintenance and Repairs	1,486	558,807	07	Operation of Plant	2,792	1,077,597
08/09	Laundry / Housekeeping	3,665	407,288	10/11	Dietary and Cafeteria	2,956	727,885
13	Nursing Administration	3,478	324,367	14	Central Service and Supply	2,140	230,338
15	Pharmacy	0	0	16	Medical Records	4,123	221,659
17	Social Services	2,599	62,292	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230106 SPECTRUM HEALTH GERBER MEMORIAL				Nonprofit - Other	
212 S SULLIVAN ST		6/30/2011 365 Days Reopened		General Short Term	
FREMONT, MI 49412				CR Beds 35	POS Beds 0
NEWAYGO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	54.9%
				Length of Stay	2.6
				Average Wages	26.72
				52.3%	Medicare Part A 9.7%
				47.7%	Medicare Part B 5.8%
				98.9%	Current Ratio 1.6
				1.1%	Days to Collect 172.4
				0.0%	Avg Payment Days 33.1
				0.0%	Depreciation Rate 4.2%
				1.1%	Return on Equity 2.9%
<hr/>					
Balance Sheet			Income Statement		
Current Assets	12,748,489	Total Charges	146,123,257		
Fixed Assets	29,643,028	Contract Allowance	76,378,666		
Other Assets	11,912,896	Operating Revenue	69,744,591		
Total Assets	<u>54,304,413</u>	Operating Expense	<u>69,008,821</u>		
Current Liabilities	7,854,925	Operating Margin	735,770		
Long Term Liabilities	20,751,527	Other Income	0		
Total Equity	<u>25,697,961</u>	Other Expense	0		
Total Liab. and Equity	<u>54,304,413</u>	Net Profit or Loss	<u>735,770</u>		
<hr/>					
Selected Revenue Departments			Revenue Ranking - 2,286		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,467	6,120,084	6,118,043	1.000334
31	Intensive Care Unit	2,622	1,427,106	1,287,788	1.108184
50	Operating Room	2,341	5,271,474	13,389,056	0.393715
52	Labor Room and Delivery Room	2,227	412,242	439,800	0.937340
91	Emergency Department	2,266	4,164,921	17,112,698	0.243382
<hr/>					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,480	2,126,488	02 Capital Cost - Movable Equip	2,315	1,777,314
04 Employee Benefits	1,910	6,390,126	05 Administrative and General	2,557	7,527,874
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,688	1,174,431
08/09 Laundry / Housekeeping	2,732	829,867	10/11 Dietary and Cafeteria	4,077	386,267
13 Nursing Administration	1,218	1,728,570	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,136	915,480
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

231317 SPECTRUM HEALTH UNITED MEMORIAL - KELSEY CAMPUS				Nonprofit - Other	
418 WASHINGTON		6/30/2011 365 Days Settled		General Short Term	
LAKEVIEW, MI 48850				CR Beds 12	POS Beds 0
LAKE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	8.7%
				Length of Stay	2.7
				Average Wages	24.00
				Medicare Part A	0.0%
				Medicare Part B	8.9%
				Current Ratio	31.8
				Days to Collect	59.1
				Avg Payment Days	1.2
				Depreciation Rate	3.4%
				Return on Equity	3.6%
Balance Sheet		Income Statement			
Current Assets	1,898,939	Total Charges	26,477,586		
Fixed Assets	1,899,428	Contract Allowance	11,641,916	44.0%	
Other Assets	243,613	Operating Revenue	14,835,670	56.0%	
Total Assets	4,041,980	Operating Expense	14,800,187	99.8%	
Current Liabilities	59,633	Operating Margin	35,483	0.2%	
Long Term Liabilities	1,083,544	Other Income	94,586	0.6%	
Total Equity	2,898,803	Other Expense	24,328	0.2%	
Total Liab. and Equity	4,041,980	Net Profit or Loss	105,741	0.7%	
Selected Revenue Departments				Revenue Ranking -	4,371
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	5,617	1,156,693	574,422	2.013664
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	4,250	352,771	1,367,984	0.257877
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,816	2,808,351	6,473,493	0.433823
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	5,427	115,597	02	Capital Cost - Movable Equip
04	Employee Benefits	3,580	1,652,371	05	Administrative and General
06	Maintenance and Repairs	0	0	07	Operation of Plant
08/09	Laundry / Housekeeping	4,328	279,267	10/11	Dietary and Cafeteria
13	Nursing Administration	5,220	28,071	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	2,950	26,685	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Sample Hospital reports from the Halmanac.com website.

230035 SPECTRUM HEALTH UNITED MEMORIAL - UNITED CAMPUS				Nonprofit - Other			
615 S BOWER STREET		6/30/2011 365 Days Settled		General Short Term			
GREENVILLE, MI 48838				CR Beds 57	POS Beds 0		
MONTCALM		Key Performace Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	38.5%		
				Length of Stay	3.0		
Balance Sheet		Income Statement					
Current Assets	21,513,595	Total Charges	124,724,709	Average Wages	22.94		
Fixed Assets	32,275,575	Contract Allowance	64,648,587	51.8% Medicare Part A	14.0%		
Other Assets	2,460,299	Operating Revenue	60,076,122	48.2% Medicare Part B	8.1%		
Total Assets	56,249,469	Operating Expense	53,781,055	89.5% Current Ratio	1.9		
Current Liabilities	11,196,879	Operating Margin	6,295,067	10.5% Days to Collect	142.5		
Long Term Liabilities	24,193,825	Other Income	783,518	1.3% Avg Payment Days	36.5		
Total Equity	20,858,765	Other Expense	1,153,558	1.9% Depreciation Rate	4.9%		
Total Liab. and Equity	56,249,469	Net Profit or Loss	5,925,027	9.9% Return on Equity	28.4%		
Selected Revenue Departments				Revenue Ranking - 2,483			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	3,786	5,017,527	6,519,011	0.769676		
31	Intensive Care Unit	2,527	1,658,465	2,110,830	0.785693		
50	Operating Room	2,205	5,889,824	12,713,080	0.463289		
52	Labor Room and Delivery Room	2,039	662,000	1,074,390	0.616164		
91	Emergency Department	2,269	4,148,274	19,270,087	0.215270		
General Service Cost by Line		Rank	Expense				
01	Capital Cost - Buildings	3,066	1,433,010	02	Capital Cost - Movable Equip	2,377	1,657,081
04	Employee Benefits	1,953	6,195,119	05	Administrative and General	2,229	9,821,830
06	Maintenance and Repairs	0	0	07	Operation of Plant	2,333	1,570,103
08/09	Laundry / Housekeeping	2,828	779,080	10/11	Dietary and Cafeteria	3,176	645,931
13	Nursing Administration	4,243	150,642	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	2,212	862,253
17	Social Services	1,925	197,284	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230003 SPECTRUM HEALTH ZEELAND COMMUNITY HOSPITAL				Nonprofit - Other	
8333 FELCH ST		6/30/2011 273 Days Settled		General Short Term	
ZEELAND, MI 49464				CR Beds 57	POS Beds 0
OTTAWA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	34.8%
				Length of Stay	3.1
Balance Sheet		Income Statement		Average Wages	26.09
Current Assets	12,875,550	Total Charges	71,847,169	50.5%	Medicare Part A
Fixed Assets	32,300,628	Contract Allowance	36,257,386	49.5%	Medicare Part B
Other Assets	12,539,622	Operating Revenue	35,589,783	102.9%	Current Ratio
Total Assets	57,715,800	Operating Expense	36,632,587	-2.9%	Days to Collect
Current Liabilities	4,082,164	Operating Margin	-1,042,804	8.0%	Avg Payment Days
Long Term Liabilities	25,940,917	Other Income	2,864,484	3.9%	Depreciation Rate
Total Equity	27,692,719	Other Expense	1,391,829	1.2%	Return on Equity
Total Liab. and Equity	57,715,800	Net Profit or Loss	429,851		1.6%
Selected Revenue Departments				Revenue Ranking - 2,741	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,691	5,354,318	4,408,196	1.214628
31	Intensive Care Unit	2,920	787,948	679,376	1.159811
50	Operating Room	2,782	3,551,361	12,412,365	0.286115
52	Labor Room and Delivery Room	2,165	480,401	873,332	0.550078
91	Emergency Department	3,242	2,116,634	6,702,212	0.315811
General Service Cost by Line		Rank	Expense	General Service Cost by Line	
01	Capital Cost - Buildings	2,134	2,751,260	02	Capital Cost - Movable Equip
04	Employee Benefits	2,860	2,734,164	05	Administrative and General
06	Maintenance and Repairs	1,283	825,331	07	Operation of Plant
08/09	Laundry / Housekeeping	3,302	536,033	10/11	Dietary and Cafeteria
13	Nursing Administration	2,810	575,109	14	Central Service and Supply
15	Pharmacy	0	0	16	Medical Records
17	Social Services	2,874	36,444	18	Other General Service Cost
19	Non Physician Anesthetists	0	0	20-23	Education Programs

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Sample Hospital reports from the Halmanac.com website.

230101 ST FRANCIS HOSPITAL			Nonprofit - Church		
3401 LUDINGTON ST		9/30/2011 365 Days Settled		General Short Term	
ESCANABA, MI 49829				CR Beds 39	POS Beds 0
DELTA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	45.2%
				Length of Stay	3.9
				Average Wages	29.34
				63.9%	Medicare Part A 10.6%
				36.1%	Medicare Part B 6.9%
				110.1%	Current Ratio 2.1
				-10.1%	Days to Collect 274.7
				2.3%	Avg Payment Days 29.8
				0.0%	Depreciation Rate 2.6%
				-7.8%	Return on Equity 29.8%
Balance Sheet					
Income Statement					
Current Assets	13,181,266	Total Charges	195,881,391		
Fixed Assets	13,566,793	Contract Allowance	125,190,643		
Other Assets	1,472,812	Operating Revenue	70,690,748		
Total Assets	28,220,871	Operating Expense	77,803,182		
Current Liabilities	6,319,509	Operating Margin	-7,112,434		
Long Term Liabilities	40,340,719	Other Income	1,613,955		
Total Equity	-18,439,357	Other Expense	0		
Total Liab. and Equity	28,220,871	Net Profit or Loss	(5,498,479)		
Selected Revenue Departments					
				Revenue Ranking -	2,265
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,361	6,562,822	5,645,099	1.162570
31	Intensive Care Unit	2,089	2,719,281	4,737,205	0.574026
50	Operating Room	2,067	6,568,949	17,925,876	0.366451
52	Labor Room and Delivery Room	2,327	297,713	1,862,793	0.159821
91	Emergency Department	2,067	4,824,675	12,854,964	0.375316
General Service Cost by Line					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,494	467,461	02 Capital Cost - Movable Equip	2,813	1,092,377
04 Employee Benefits	1,627	8,316,874	05 Administrative and General	1,795	14,367,258
06 Maintenance and Repairs	1,729	311,101	07 Operation of Plant	2,526	1,334,636
08/09 Laundry / Housekeeping	2,416	1,040,498	10/11 Dietary and Cafeteria	3,024	703,437
13 Nursing Administration	2,529	689,701	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	2,649	605,109
17 Social Services	2,167	132,316	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

239804 ST JOHN HOSPITAL - TRANSPLANT

22101 MOROSS Cost Report not Filed.

DETROIT, MI 48236 CR Beds 0 POS Beds 0

WAYNE **Key Performance Ind.**

NATIONAL GOVERNMENT SERVICES Occupancy Rate 0.0%

Balance Sheet		Income Statement		Length of Stay	
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230165 ST JOHN HOSPITAL AND MEDICAL CENTER

Nonprofit - Church

22101 MOROSS RD

6/30/2011 365 Days Reopened

General Short Term

DETROIT, MI 48236

CR Beds 602 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 61.5%

Balance Sheet

Income Statement

Length of Stay 5.0

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	251,849,114	Total Charges	1,753,583,225	Average Wages	30.63
Fixed Assets	353,914,067	Contract Allowance	1,103,440,833	62.9% Medicare Part A	23.8%
Other Assets	179,894,855	Operating Revenue	650,142,392	37.1% Medicare Part B	6.2%
Total Assets	785,658,036	Operating Expense	662,762,228	101.9% Current Ratio	3.2
Current Liabilities	79,232,239	Operating Margin	-12,619,836	-1.9% Days to Collect	129.6
Long Term Liabilities	217,816,562	Other Income	38,714,167	6.0% Avg Payment Days	26.1
Total Equity	488,609,235	Other Expense	0	0.0% Depreciation Rate	1.6%
Total Liab. and Equity	785,658,036	Net Profit or Loss	26,094,331	4.0% Return on Equity	5.3%

Selected Revenue Departments

Revenue Ranking - 195

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	231	97,781,925	194,540,559	0.502630
31	Intensive Care Unit	276	23,084,195	68,507,289	0.336960
50	Operating Room	400	32,053,884	127,887,206	0.250642
52	Labor Room and Delivery Room	103	14,011,735	20,108,540	0.696805
91	Emergency Department	193	29,056,320	124,496,213	0.233391

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	422	13,930,664	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	476	31,347,252	05 Administrative and General	179	93,043,630
06 Maintenance and Repairs	0	0	07 Operation of Plant	137	17,892,633
08/09 Laundry / Housekeeping	358	6,554,372	10/11 Dietary and Cafeteria	194	6,157,201
13 Nursing Administration	266	5,964,640	14 Central Service and Supply	379	3,003,164
15 Pharmacy	213	10,938,748	16 Medical Records	520	3,527,711
17 Social Services	76	4,932,547	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	184	21,285,474

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230195 ST JOHN MACOMB-OAKLAND HOSPITAL-MACOMB CENTER

Nonprofit - Other

11800 EAST TWELVE MILE ROAD

6/30/2011 365 Days Reopened

General Short Term

WARREN, MI 48093

CR Beds 418 POS Beds 0

MACOMB

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 68.4%

Balance Sheet

Income Statement

Length of Stay 4.5

Current Assets	52,091,035	Total Charges	1,112,660,778	Average Wages	28.68
Fixed Assets	80,685,888	Contract Allowance	738,856,624	66.4%	Medicare Part A 32.8%
Other Assets	290,365,660	Operating Revenue	373,804,154	33.6%	Medicare Part B 6.5%
Total Assets	423,142,583	Operating Expense	378,609,576	101.3%	Current Ratio 1.1
Current Liabilities	47,740,198	Operating Margin	-4,805,422	-1.3%	Days to Collect 100.7
Long Term Liabilities	200,639,581	Other Income	16,039,149	4.3%	Avg Payment Days 22.8
Total Equity	174,762,804	Other Expense	0	0.0%	Depreciation Rate 5.4%
Total Liab. and Equity	423,142,583	Net Profit or Loss	11,233,727	3.0%	Return on Equity 6.4%

Selected Revenue Departments

Revenue Ranking - 527

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	444	70,379,604	171,753,024	0.409772
31	Intensive Care Unit	724	11,293,481	25,089,479	0.450128
50	Operating Room	650	22,846,711	111,910,530	0.204152
52	Labor Room and Delivery Room	967	3,661,230	9,478,159	0.386281
91	Emergency Department	338	21,849,145	74,722,996	0.292402

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,191	5,876,621	02 Capital Cost - Movable Equip	465	11,944,249
04 Employee Benefits	658	23,732,259	05 Administrative and General	452	53,782,434
06 Maintenance and Repairs	0	0	07 Operation of Plant	609	7,395,193
08/09 Laundry / Housekeeping	554	4,960,572	10/11 Dietary and Cafeteria	293	5,078,446
13 Nursing Administration	349	5,006,179	14 Central Service and Supply	501	2,338,803
15 Pharmacy	382	7,072,774	16 Medical Records	298	4,800,604
17 Social Services	229	2,996,844	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	298	12,189,440

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230241 ST JOHN RIVER DISTRICT HOSPITAL				Nonprofit - Church	
4100 RIVER RD		6/30/2011 365 Days Settled		General Short Term	
EAST CHINA, MI 48054				CR Beds 64	POS Beds 0
SAINT CLAIR		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	31.9%
				Length of Stay	4.3
Balance Sheet		Income Statement		Average Wages	26.92
Current Assets	3,513,666	Total Charges	88,578,714	57.0%	Medicare Part A 15.2%
Fixed Assets	11,167,694	Contract Allowance	50,480,221	43.0%	Medicare Part B 9.5%
Other Assets	192,300	Operating Revenue	38,098,493	126.0%	Current Ratio 0.8
Total Assets	14,873,660	Operating Expense	48,016,860	-26.0%	Days to Collect 187.6
Current Liabilities	4,156,062	Operating Margin	-9,918,367	3.1%	Avg Payment Days 13.7
Long Term Liabilities	8,265,388	Other Income	1,192,492	0.0%	Depreciation Rate 1.6%
Total Equity	2,452,210	Other Expense	-11,519	-22.9%	Return on Equity -355.4%
Total Liab. and Equity	14,873,660	Net Profit or Loss	(8,714,356)		
Selected Revenue Departments				Revenue Ranking - 3,025	
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,533	5,847,726	8,528,736	0.685650
31	Intensive Care Unit	2,722	1,208,325	2,124,468	0.568766
50	Operating Room	2,934	2,946,713	6,476,621	0.454977
52	Labor Room and Delivery Room	1,788	1,039,621	1,173,174	0.886161
91	Emergency Department	3,007	2,474,890	9,189,310	0.269323
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	4,302	549,277	02	Capital Cost - Movable Equip 183,272
04	Employee Benefits	3,180	2,165,583	05	Administrative and General 6,917,114
06	Maintenance and Repairs	0	0	07	Operation of Plant 1,277,860
08/09	Laundry / Housekeeping	4,159	309,467	10/11	Dietary and Cafeteria 502,578
13	Nursing Administration	5,239	18,711	14	Central Service and Supply 115,963
15	Pharmacy	2,036	920,797	16	Medical Records 324,008
17	Social Services	1,586	305,808	18	Other General Service Cost 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 110,521

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230156 ST JOSEPH MERCY HOSPITAL

Nonprofit - Church

5301 E HURON RIVER DR

6/30/2011 365 Days Audited

General Short Term

ANN ARBOR, MI 48106

CR Beds 376 POS Beds 0

WASHTENAW

Key Performace Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 80.9%

Balance Sheet

Income Statement

Length of Stay 4.2

Current Assets	430,468,854	Total Charges	1,800,463,485		Average Wages	31.22
Fixed Assets	415,519,432	Contract Allowance	1,149,310,347	63.8%	Medicare Part A	20.8%
Other Assets	208,770,874	Operating Revenue	651,153,138	36.2%	Medicare Part B	5.3%
Total Assets	1,054,759,160	Operating Expense	674,509,731	103.6%	Current Ratio	2.2
Current Liabilities	199,048,471	Operating Margin	-23,356,593	-3.6%	Days to Collect	366.5
Long Term Liabilities	267,064,647	Other Income	75,102,081	11.5%	Avg Payment Days	24.9
Total Equity	588,646,042	Other Expense	1,167,552	0.2%	Depreciation Rate	4.4%
Total Liab. and Equity	1,054,759,160	Net Profit or Loss	50,577,936	7.8%	Return on Equity	8.6%

Selected Revenue Departments

Revenue Ranking - 194

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	172	109,923,517	167,997,619	0.654316
31	Intensive Care Unit	1,012	8,254,442	16,334,005	0.505353
50	Operating Room	345	35,215,827	125,049,622	0.281615
52	Labor Room and Delivery Room	156	12,044,409	14,670,463	0.820997
91	Emergency Department	234	26,321,087	76,561,901	0.343788

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	345	16,200,416	02 Capital Cost - Movable Equip	592	9,999,275
04 Employee Benefits	1,046	15,236,339	05 Administrative and General	97	127,807,585
06 Maintenance and Repairs	143	10,497,850	07 Operation of Plant	427	9,325,923
08/09 Laundry / Housekeeping	185	9,328,515	10/11 Dietary and Cafeteria	432	4,273,034
13 Nursing Administration	279	5,782,442	14 Central Service and Supply	319	3,469,271
15 Pharmancy	119	15,157,130	16 Medical Records	154	6,488,759
17 Social Services	159	3,692,051	18 Other General Service Cost	404	497,719
19 Non Physician Anesthetists	0	0	20-23 Education Programs	227	16,383,551

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230029 ST JOSEPH MERCY OAKLAND

Nonprofit - Church

44405 WOODWARD AVE

6/30/2011 365 Days Audited

General Short Term

PONTIAC, MI 48341

CR Beds 316 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 64.8%

Balance Sheet

Income Statement

Length of Stay 5.1

Current Assets 226,195,403

Total Charges 955,650,827

Average Wages 29.57

Fixed Assets 170,993,711

Contract Allowance 577,977,710

60.5% Medicare Part A 25.8%

Other Assets 33,700,989

Operating Revenue 377,673,117

39.5% Medicare Part B 5.5%

Total Assets 430,890,103

Operating Expense 382,029,041

101.2% Current Ratio 5.8

Current Liabilities 38,895,187

Operating Margin -4,355,924

-1.2% Days to Collect 74.7

Long Term Liabilities 107,439,520

Other Income 38,486,831

10.2% Avg Payment Days 26.3

Total Equity 284,555,396

Other Expense 0

0.0% Depreciation Rate 2.7%

Total Liab. and Equity 430,890,103

Net Profit or Loss 34,130,907

9.0% Return on Equity 12.0%

Selected Revenue Departments

Revenue Ranking - 519

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	722	51,990,884	73,110,139	0.711131
31	Intensive Care Unit	979	8,545,002	15,121,758	0.565080
50	Operating Room	255	42,196,392	114,450,140	0.368688
52	Labor Room and Delivery Room	441	7,477,879	11,140,393	0.671240
91	Emergency Department	495	17,685,572	66,500,670	0.265946

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	4,928	293,170	02 Capital Cost - Movable Equip	460	11,998,787
04 Employee Benefits	366	37,174,886	05 Administrative and General	280	74,139,393
06 Maintenance and Repairs	331	5,947,736	07 Operation of Plant	1,032	4,684,200
08/09 Laundry / Housekeeping	376	6,407,142	10/11 Dietary and Cafeteria	910	2,776,251
13 Nursing Administration	882	2,380,255	14 Central Service and Supply	1,115	876,569
15 Pharmacy	666	4,425,207	16 Medical Records	400	4,123,758
17 Social Services	1,485	347,647	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	427	6,762,307

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230031 ST JOSEPH MERCY PORT HURON

Proprietary - Individual

2601 ELECTRIC AVENUE

6/30/2011 365 Days Settled

General Short Term

PORT HURON, MI 48060

CR Beds 101 POS Beds 0

SAINT CLAIR

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 44.9%

Balance Sheet

Income Statement

Length of Stay 4.4

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	22,940,670	Total Charges	192,428,651	Average Wages	23.88
Fixed Assets	33,545,424	Contract Allowance	116,501,950	60.5% Medicare Part A	24.6%
Other Assets	22,278,067	Operating Revenue	75,926,701	39.5% Medicare Part B	6.3%
Total Assets	78,764,161	Operating Expense	79,665,290	104.9%	Current Ratio 2.2
Current Liabilities	10,360,559	Operating Margin	-3,738,589	-4.9%	Days to Collect 76.1
Long Term Liabilities	32,582,919	Other Income	9,059,096	11.9%	Avg Payment Days 33.0
Total Equity	35,820,683	Other Expense	3,920,446	5.2%	Depreciation Rate 4.8%
Total Liab. and Equity	78,764,161	Net Profit or Loss	1,400,061	1.8%	Return on Equity 3.9%

Selected Revenue Departments

Revenue Ranking - 2,175

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,397	12,512,151	17,177,706	0.728395
31	Intensive Care Unit	2,125	2,609,833	4,628,011	0.563921
50	Operating Room	2,171	6,072,685	19,726,062	0.307851
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,351	3,890,067	14,757,086	0.263607

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,424	4,761,642	02 Capital Cost - Movable Equip	2,202	1,962,751
04 Employee Benefits	5,599	2,007	05 Administrative and General	2,125	10,829,128
06 Maintenance and Repairs	891	1,802,964	07 Operation of Plant	2,110	1,887,520
08/09 Laundry / Housekeeping	2,170	1,274,636	10/11 Dietary and Cafeteria	2,686	860,549
13 Nursing Administration	1,593	1,271,782	14 Central Service and Supply	1,292	688,803
15 Pharmacy	1,452	1,830,216	16 Medical Records	1,292	1,760,476
17 Social Services	0	0	18 Other General Service Cost	596	67,147
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230077 ST MARY'S OF MICHIGAN MEDICAL CENTER

Nonprofit - Church

800 S WASHINGTON AVENUE

6/30/2011 365 Days Audited

General Short Term

SAGINAW, MI 48601

CR Beds 204 POS Beds 0

SAGINAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 70.6%

Balance Sheet

Income Statement

Length of Stay 5.7

Current Assets	57,629,878	Total Charges	754,376,835	Average Wages	25.57
Fixed Assets	86,041,769	Contract Allowance	505,403,371	67.0% Medicare Part A	26.7%
Other Assets	272,240,730	Operating Revenue	248,973,464	33.0% Medicare Part B	7.1%
Total Assets	415,912,377	Operating Expense	250,194,467	100.5% Current Ratio	1.3
Current Liabilities	45,275,476	Operating Margin	-1,221,003	-0.5% Days to Collect	113.4
Long Term Liabilities	104,856,344	Other Income	45,792,677	18.4% Avg Payment Days	26.3
Total Equity	265,780,557	Other Expense	0	0.0% Depreciation Rate	4.3%
Total Liab. and Equity	415,912,377	Net Profit or Loss	44,571,674	17.9% Return on Equity	16.8%

Selected Revenue Departments

Revenue Ranking - 897

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,121	35,420,808	38,035,051	0.931268
31	Intensive Care Unit	1,750	3,902,543	6,655,149	0.586395
50	Operating Room	1,052	15,910,455	47,787,036	0.332945
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	955	11,331,100	47,472,647	0.238687

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	1,264	5,383,660	02 Capital Cost - Movable Equip	390	13,282,243
04 Employee Benefits	776	20,436,754	05 Administrative and General	730	39,239,866
06 Maintenance and Repairs	291	6,594,876	07 Operation of Plant	1,080	4,494,248
08/09 Laundry / Housekeeping	1,426	2,246,930	10/11 Dietary and Cafeteria	1,246	2,178,283
13 Nursing Administration	909	2,324,649	14 Central Service and Supply	661	1,808,515
15 Pharmacy	942	3,156,184	16 Medical Records	1,152	1,998,361
17 Social Services	1,061	628,762	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	457	5,967,043

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230002 ST MARY MERCY HOSPITAL

Nonprofit - Church

36475 FIVE MILE ROAD

6/30/2011 365 Days Reopened

General Short Term

LIVONIA, MI 48154

CR Beds 236 POS Beds 0

WAYNE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 71.4%

Balance Sheet

Income Statement

Length of Stay 4.0

Current Assets	107,172,242	Total Charges	509,628,191	Average Wages	30.08
Fixed Assets	74,270,294	Contract Allowance	286,656,045	56.2%	Medicare Part A 27.9%
Other Assets	25,209,399	Operating Revenue	222,972,146	43.8%	Medicare Part B 6.4%
Total Assets	206,651,935	Operating Expense	217,930,803	97.7%	Current Ratio 3.6
Current Liabilities	30,021,539	Operating Margin	5,041,343	2.3%	Days to Collect 155.8
Long Term Liabilities	97,348,402	Other Income	11,832,081	5.3%	Avg Payment Days 36.7
Total Equity	79,281,994	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	206,651,935	Net Profit or Loss	16,873,424	7.6%	Return on Equity 21.3%

Selected Revenue Departments

Revenue Ranking - 1,019

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	957	41,515,324	67,845,115	0.611913
31	Intensive Care Unit	1,260	6,306,983	10,223,638	0.616902
50	Operating Room	1,008	16,436,787	47,617,792	0.345182
52	Labor Room and Delivery Room	716	5,237,516	5,429,657	0.964613
91	Emergency Department	932	11,630,696	44,990,194	0.258516

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	4,630	174,501
04 Employee Benefits	1,919	6,355,219	05 Administrative and General	825	35,829,013
06 Maintenance and Repairs	813	2,076,791	07 Operation of Plant	892	5,406,460
08/09 Laundry / Housekeeping	893	3,587,693	10/11 Dietary and Cafeteria	1,603	1,727,868
13 Nursing Administration	742	2,722,243	14 Central Service and Supply	798	1,403,735
15 Pharmacy	1,098	2,685,017	16 Medical Records	816	2,647,112
17 Social Services	128	4,072,378	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	413	7,139,304

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230071 STRAITH HOSPITAL FOR SPECIAL SURGERY

Nonprofit - Other

23901 LAHSER

10/31/2011 365 Days Settled

General Short Term

SOUTHFIELD, MI 48033

CR Beds 34 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 37.7%

Balance Sheet

Income Statement

Length of Stay 7.7

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	6,592,051	Total Charges	15,889,082	Average Wages	26.37
Fixed Assets	13,656,047	Contract Allowance	5,482,307	34.5% Medicare Part A	30.4%
Other Assets	896,170	Operating Revenue	10,406,775	65.5% Medicare Part B	20.8%
Total Assets	21,144,268	Operating Expense	11,520,970	110.7% Current Ratio	3.8
Current Liabilities	1,727,032	Operating Margin	-1,114,195	-10.7% Days to Collect	34.6
Long Term Liabilities	10,125,340	Other Income	-485,953	-4.7% Avg Payment Days	31.6
Total Equity	9,291,896	Other Expense	0	0.0% Depreciation Rate	7.1%
Total Liab. and Equity	21,144,268	Net Profit or Loss	(1,600,148)	-15.4% Return on Equity	-17.2%

Selected Revenue Departments

Revenue Ranking - 4,820

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,597	3,044,571	2,668,740	1.140827
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,863	3,226,366	4,883,345	0.660688
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line			General Service Cost by Line		
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	3,183	1,326,236	02 Capital Cost - Movable Equip	4,078	345,352
04 Employee Benefits	5,293	186,760	05 Administrative and General	4,597	1,994,966
06 Maintenance and Repairs	1,479	563,819	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	4,132	314,592	10/11 Dietary and Cafeteria	4,216	356,411
13 Nursing Administration	0	0	14 Central Service and Supply	1,168	821,328
15 Pharmacy	2,633	453,332	16 Medical Records	5,142	86,638
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230096 STURGIS HOSPITAL			Government - City-County		
916 MYRTLE AVE		9/30/2011 365 Days Reopened		General Short Term	
STURGIS, MI 49091				CR Beds 45	POS Beds 0
SAINT JOSEPH		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	28.9%
				Length of Stay	3.2
Balance Sheet		Income Statement			
Current Assets	11,973,923	Total Charges	82,552,623	Average Wages	28.64
Fixed Assets	16,911,764	Contract Allowance	40,787,094	49.4%	Medicare Part A 13.0%
Other Assets	3,474,240	Operating Revenue	41,765,529	50.6%	Medicare Part B 8.8%
Total Assets	<u>32,359,927</u>	Operating Expense	43,662,276	104.5%	Current Ratio 5.0
Current Liabilities	2,383,134	Operating Margin	-1,896,747	-4.5%	Days to Collect 88.1
Long Term Liabilities	12,765,444	Other Income	4,065,264	9.7%	Avg Payment Days 29.2
Total Equity	<u>17,211,349</u>	Other Expense	0	0.0%	Depreciation Rate 3.2%
Total Liab. and Equity	<u>32,359,927</u>	Net Profit or Loss	<u>2,168,517</u>	5.2%	Return on Equity 12.6%
Selected Revenue Departments			Revenue Ranking - 2,901		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,040	4,291,375	2,313,658	1.854801
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	2,726	3,706,245	11,068,832	0.334836
52	Labor Room and Delivery Room	1,824	985,654	1,402,545	0.702761
91	Emergency Department	3,208	2,172,586	6,376,246	0.340731
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	2,944	1,556,292	02	Capital Cost - Movable Equip 2,385 1,646,883
04	Employee Benefits	2,444	3,947,599	05	Administrative and General 3,029 5,336,682
06	Maintenance and Repairs	0	0	07	Operation of Plant 2,401 1,465,239
08/09	Laundry / Housekeeping	3,341	518,553	10/11	Dietary and Cafeteria 3,082 680,068
13	Nursing Administration	2,662	632,208	14	Central Service and Supply 888 1,221,327
15	Pharmacy	1,243	2,297,489	16	Medical Records 2,528 672,794
17	Social Services	0	0	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 0 0

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Sample Hospital reports from the Halmanac.com website.

230100 TAWAS ST JOSEPH HOSPITAL			Nonprofit - Church		
200 HEMLOCK M-55		6/30/2011 365 Days Settled		General Short Term	
TAWAS CITY, MI 48763		CR Beds 45		POS Beds 0	
IOSCO			Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES			Occupancy Rate		31.9%
			Length of Stay		3.0
			Average Wages		24.80
			Medicare Part A		15.3%
			Medicare Part B		15.4%
			Current Ratio		1.3
			Days to Collect		195.0
			Avg Payment Days		26.3
			Depreciation Rate		5.3%
			Return on Equity		11.7%
Balance Sheet			Income Statement		
Current Assets	9,152,285	Total Charges	88,405,353		
Fixed Assets	19,354,970	Contract Allowance	41,550,051	47.0%	
Other Assets	26,218,564	Operating Revenue	46,855,302	53.0%	
Total Assets	<u>54,725,819</u>	Operating Expense	56,024,385	119.6%	
Current Liabilities	7,118,247	Operating Margin	-9,169,083	-19.6%	
Long Term Liabilities	20,852,379	Other Income	13,068,719	27.9%	
Total Equity	26,755,193	Other Expense	777,523	1.7%	
Total Liab. and Equity	<u>54,725,819</u>	Net Profit or Loss	<u>3,122,113</u>	6.7%	
Selected Revenue Departments			Revenue Ranking - 2,759		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	4,088	4,173,854	3,118,593	1.338377
31	Intensive Care Unit	2,662	1,348,001	1,300,879	1.036223
50	Operating Room	2,588	4,230,294	9,083,454	0.465714
52	Labor Room and Delivery Room	1,993	719,626	439,365	1.637877
91	Emergency Department	3,185	2,202,361	5,841,791	0.377001
General Service Cost by Line			General Service Cost by Line		
01 Capital Cost - Buildings	2,796	1,726,781	02 Capital Cost - Movable Equip	2,558	1,390,683
04 Employee Benefits	2,132	5,236,346	05 Administrative and General	2,413	8,360,150
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,453	1,416,509
08/09 Laundry / Housekeeping	2,851	765,106	10/11 Dietary and Cafeteria	4,041	394,927
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	2,110	850,824	16 Medical Records	2,051	983,882
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

234039 THE BEHAVIORAL CENTER OF MICHIGAN

Proprietary - Corporation

4050 E 12 MILE ROAD

8/11/2011 223 Days Settled

Psychiatric

WARREN, MI 48092

CR Beds 42 POS Beds 0

MACOMB

Key Performace Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 86.0%

Balance Sheet

Income Statement

Length of Stay 9.2

Balance Sheet		Income Statement		Key Performace Ind.	
Current Assets	5,303,162	Total Charges	14,779,747	Average Wages	15.83
Fixed Assets	2,796,219	Contract Allowance	8,624,425	58.4% Medicare Part A	0.0%
Other Assets	8,185	Operating Revenue	6,155,322	41.6% Medicare Part B	1.9%
Total Assets	8,107,566	Operating Expense	5,752,521	93.5% Current Ratio	2.6
Current Liabilities	2,057,410	Operating Margin	402,801	6.5% Days to Collect	182.6
Long Term Liabilities	4,809,365	Other Income	392,505	6.4% Avg Payment Days	66.2
Total Equity	1,240,791	Other Expense	0	0.0% Depreciation Rate	3.1%
Total Liab. and Equity	8,107,566	Net Profit or Loss	795,306	12.9% Return on Equity	64.1%

Selected Revenue Departments

Revenue Ranking - 4,850

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,933	4,613,558	12,146,440	0.379828
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	5,526	74,762	02 Capital Cost - Movable Equip	5,099	45,004
04 Employee Benefits	4,521	777,329	05 Administrative and General	4,854	1,631,448
06 Maintenance and Repairs	1,850	213,714	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	5,681	34,014	10/11 Dietary and Cafeteria	5,020	198,954
13 Nursing Administration	3,326	379,992	14 Central Service and Supply	0	0
15 Pharmancy	2,869	331,117	16 Medical Records	4,923	114,151
17 Social Services	1,771	241,735	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

234041 THE CENTER FOR FORENSIC PSYCHIATRY

Government - State

8303 PLATT ROAD

9/30/2011 318 Days *Settled

Psychiatric

SALINE, MI 48176

CR Beds 210 POS Beds 0

WASHTENAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 98.5%

Length of Stay 352.6

Balance Sheet

Income Statement

Current Assets	0	Total Charges	915,568		Average Wages	
Fixed Assets	89,848,636	Contract Allowance	0	0.0%	Medicare Part A	0.0%
Other Assets	0	Operating Revenue	915,568	100.0%	Medicare Part B	0.0%
Total Assets	89,848,636	Operating Expense	60,811,223	6,641.9%	Current Ratio	0.0
Current Liabilities	92,297	Operating Margin	-59,895,655	-6,541.9%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	59,917,967	6,544.3%	Avg Payment Days	0.5
Total Equity	89,756,339	Other Expense	0	0.0%	Depreciation Rate	2.5%
Total Liab. and Equity	89,848,636	Net Profit or Loss	22,312	2.4%	Return on Equity	0.0%

Selected Revenue Departments

Revenue Ranking - 5,575

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	680	54,327,492	24,142,047	2.250327
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,177	2,640,318	02 Capital Cost - Movable Equip	5,109	42,873
04 Employee Benefits	5,551	23,037	05 Administrative and General	2,250	9,682,263
06 Maintenance and Repairs	1,064	1,333,612	07 Operation of Plant	2,285	1,624,672
08/09 Laundry / Housekeeping	1,998	1,445,020	10/11 Dietary and Cafeteria	2,908	745,657
13 Nursing Administration	155	7,853,103	14 Central Service and Supply	2,072	251,449
15 Pharmacy	2,268	707,021	16 Medical Records	2,741	566,454
17 Social Services	319	2,413,593	18 Other General Service Cost	0	0

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Sample Hospital reports from the Halmanac.com website.

19 Non Physician Anesthetists	0	0	20-23 Education Programs	722	2,320,057
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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230015 THREE RIVERS HEALTH				Government - District			
701 S HEALTH PARKWAY		12/31/2011 365 Days Settled		General Short Term			
THREE RIVERS, MI 49093				CR Beds 36	POS Beds 0		
SAINT JOSEPH		Key Performance Ind.					
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	34.0%		
				Length of Stay	2.8		
Balance Sheet		Income Statement					
Current Assets	8,816,470	Total Charges	124,188,273	Average Wages	24.10		
Fixed Assets	11,589,034	Contract Allowance	80,265,457	64.6%	Medicare Part A	10.2%	
Other Assets	668,392	Operating Revenue	43,922,816	35.4%	Medicare Part B	6.7%	
Total Assets	<u>21,073,896</u>	Operating Expense	48,485,470	110.4%	Current Ratio	0.8	
Current Liabilities	10,938,100	Operating Margin	-4,562,654	-10.4%	Days to Collect	287.0	
Long Term Liabilities	503,678	Other Income	5,493,965	12.5%	Avg Payment Days	46.2	
Total Equity	9,632,118	Other Expense	0	0.0%	Depreciation Rate	5.0%	
Total Liab. and Equity	<u>21,073,896</u>	Net Profit or Loss	<u>931,311</u>	2.1%	Return on Equity	9.7%	
Selected Revenue Departments				Revenue Ranking - 2,838			
Line	Line Description	Rank	Cost	Charges	Ratio		
30	Adults and Pediatrics - General Care	3,872	4,769,422	3,170,290	1.504412		
31	Intensive Care Unit	2,774	1,091,882	898,028	1.215866		
50	Operating Room	3,101	2,439,964	13,321,010	0.183167		
52	Labor Room and Delivery Room	2,321	306,220	295,418	1.036565		
91	Emergency Department	2,837	2,765,471	13,884,032	0.199184		
General Service Cost by Line		Rank	Expense	General Service Cost by Line			
01	Capital Cost - Buildings	2,120	2,779,680	02	Capital Cost - Movable Equip	3,219	758,053
04	Employee Benefits	2,103	5,378,413	05	Administrative and General	2,824	6,260,177
06	Maintenance and Repairs	1,618	403,322	07	Operation of Plant	3,875	516,792
08/09	Laundry / Housekeeping	3,287	541,571	10/11	Dietary and Cafeteria	3,586	508,946
13	Nursing Administration	3,452	335,300	14	Central Service and Supply	0	0
15	Pharmacy	0	0	16	Medical Records	2,793	544,401
17	Social Services	2,672	55,445	18	Other General Service Cost	0	0
19	Non Physician Anesthetists	0	0	20-23	Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

230046 UNIVERSITY OF MICHIGAN HEALTH SYSTEM				Government - Other	
1500 E MEDICAL CENTER DRIVE, SPC 5474		6/30/2011 365 Days Audited		General Short Term	
ANN ARBOR, MI 48109				CR Beds 655 POS Beds 0	
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.4%
				Length of Stay	6.0
				Average Wages	28.16
				Medicare Part A	13.6%
				Medicare Part B	5.3%
				Current Ratio	1.2
				Days to Collect	37.8
				Avg Payment Days	30.0
				Depreciation Rate	0.0%
				Return on Equity	14.6%

Balance Sheet		Income Statement			
Current Assets	373,659,100	Total Charges	4,419,747,505		
Fixed Assets	994,709,075	Contract Allowance	2,444,865,589	55.3%	
Other Assets	1,799,229,232	Operating Revenue	1,974,881,916	44.7%	
Total Assets	3,167,597,407	Operating Expense	2,064,059,372	104.5%	
Current Liabilities	312,639,257	Operating Margin	-89,177,456	-4.5%	
Long Term Liabilities	1,131,080,587	Other Income	340,443,374	17.2%	
Total Equity	1,723,877,563	Other Expense	0	0.0%	
Total Liab. and Equity	3,167,597,407	Net Profit or Loss	251,265,918	12.7%	

Selected Revenue Departments			Revenue Ranking - 11		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	33	208,001,586	313,833,367	0.662777
31	Intensive Care Unit	9	94,412,846	175,253,216	0.538722
50	Operating Room	3	181,152,306	429,538,775	0.421737
52	Labor Room and Delivery Room	176	11,535,147	19,300,137	0.597672
91	Emergency Department	113	35,158,098	139,889,035	0.251328

General Service Cost by Line			General Service Cost by Line		
Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	871	18,247,770	05 Administrative and General	3	361,499,295
06 Maintenance and Repairs	1	122,927,135	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	530	5,135,258	10/11 Dietary and Cafeteria	10	15,504,704
13 Nursing Administration	2	39,933,934	14 Central Service and Supply	188	4,872,364
15 Pharmacy	7	88,136,990	16 Medical Records	29	13,216,546
17 Social Services	86	4,706,582	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	5	122,844,057

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Sample Hospital reports from the Halmanac.com website.

239803 UNIVERSITY OF MICHIGAN MEDICAL CENTER

1500 E MEDICAL CTR DR, 3868 TAUBMAN CENTER, SPC Cost Report not Filed.

ANN ARBOR, MI 48109

CR Beds 0 POS Beds 0

WASHTENAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Sample Hospital reports from the Halmanac.com website.

23014F US AIR FORCE HOSP

SAWYER AFB

Cost Report not Filed.

GWINN, MI 49841

CR Beds 0

POS Beds 0

MARQUETTE

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Income Statement

Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Sample Hospital reports from the Halmanac.com website.

23010F US AIR FORCE HOSP

KINCHELOE AFB

Cost Report not Filed.

KINCHELOE, MI 49788

CR Beds 0

POS Beds 0

CHIPPEWA

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line

Line	Rank	Expense	Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Sample Hospital reports from the Halmanac.com website.

23008F US AIR FORCE HOSP

WURTSMITH AFB

Cost Report not Filed.

OSCODA, MI 48750

CR Beds 0

POS Beds 0

IOSCO

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

23007F US AIR FORCE HOSP

SELFRIDGE AFB

Cost Report not Filed.

MOUNT CLEMENS, MI 48045

CR Beds 0

POS Beds 0

MACOMB

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line

Rank

Expense

General Service Cost by Line

Rank

Expense

01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

23036F US PUBLIC HEALTH SERVICE HOSP

14700 RIVERSIDE DR

Cost Report not Filed.

DETROIT, MI 48215

CR Beds 0

POS Beds 0

WAYNE

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Income Statement

Current Assets	0	Total Charges	0	
Fixed Assets	0	Contract Allowance	0	
Other Assets	0	Operating Revenue	0	
Total Assets	0	Operating Expense	0	
Current Liabilities	0	Operating Margin	0	
Long Term Liabilities	0	Other Income	0	
Total Equity	0	Other Expense	0	
Total Liab. and Equity	0	Net Profit or Loss	0	

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

23011F VA ANN ARBOR HEALTHCARE SYSTEM

2215 FULLER ROAD

Cost Report not Filed.

ANN ARBOR, MI 48105

CR Beds 0

POS Beds 0

WASHTENAW

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Current Assets	0
Fixed Assets	0
Other Assets	0
Total Assets	0
Current Liabilities	0
Long Term Liabilities	0
Total Equity	0
Total Liab. and Equity	0

Income Statement

Total Charges	0
Contract Allowance	0
Operating Revenue	0
Operating Expense	0
Operating Margin	0
Other Income	0
Other Expense	0
Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

23013F VA HOSP

SOUTHFIELD + OUTER DR

Cost Report not Filed.

DEARBORN, MI 48121

CR Beds 0

POS Beds 0

WAYNE

Key Performance Ind.

Occupancy Rate 0.0%

Length of Stay

Average Wages

0.0% Medicare Part A 0.0%

0.0% Medicare Part B 0.0%

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate 0.0%

0.0% Return on Equity 0.0%

Balance Sheet

Income Statement

Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

232019 VIBRA OF SOUTHEASTERN MICHIGAN

Proprietary - Corporation

26400 W OUTER DRIVE

5/31/2011 365 Days Reopened

General Long Term

LINCOLN PARK, MI 48146

CR Beds 220 POS Beds 0

WAYNE

Key Performance Ind.

WISCONSIN PHYSICIANS SERVICE

Occupancy Rate 17.7%

Balance Sheet

Income Statement

Length of Stay 34.6

Current Assets 6,148,486

Total Charges 80,894,900

Average Wages 25.25

Fixed Assets 785,093

Contract Allowance 58,973,546

72.9% Medicare Part A 0.0%

Other Assets 3,423

Operating Revenue 21,921,354

27.1% Medicare Part B 0.1%

Total Assets 6,937,002

Operating Expense 19,649,838

89.6% Current Ratio 4.0

Current Liabilities 1,518,675

Operating Margin 2,271,516

10.4% Days to Collect 93.9

Long Term Liabilities 1,592,600

Other Income 89,462

0.4% Avg Payment Days 30.7

Total Equity 3,825,727

Other Expense 0

0.0% Depreciation Rate 0.0%

Total Liab. and Equity 6,937,002

Net Profit or Loss 2,360,978

10.8% Return on Equity 61.7%

Selected Revenue Departments

Revenue Ranking - 3,739

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	2,317	13,308,336	29,910,966	0.444932
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,772	1,752,358	02 Capital Cost - Movable Equip	4,603	181,398
04 Employee Benefits	3,327	1,929,725	05 Administrative and General	3,891	3,128,897
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,851	1,038,673
08/09 Laundry / Housekeeping	3,857	363,567	10/11 Dietary and Cafeteria	3,742	468,448
13 Nursing Administration	3,977	193,367	14 Central Service and Supply	1,111	881,200
15 Pharmacy	2,696	419,696	16 Medical Records	2,888	503,847
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

234035 WALTER P REUTHER PSYCHIATRIC HOSPITAL			Government - State		
30901 PALMER RD		9/30/2011 365 Days Settled		Psychiatric	
WESTLAND, MI 48185				CR Beds 244 POS Beds 0	
WAYNE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 95.1%	
				Length of Stay 325.8	
Balance Sheet		Income Statement			
Current Assets	0	Total Charges	42,745,876		
Fixed Assets	2,347,965	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	42,745,876	100.0%	
Total Assets	<u>2,347,965</u>	Operating Expense	<u>45,041,405</u>	105.4%	
Current Liabilities	100,000	Operating Margin	-2,295,529	-5.4%	
Long Term Liabilities	0	Other Income	4,543,494	10.6%	
Total Equity	<u>2,247,965</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,347,965</u>	Net Profit or Loss	<u>2,247,965</u>	5.3%	
Selected Revenue Departments			Revenue Ranking - 2,871		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	1,004	40,101,348	40,129,228	0.999305
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000
General Service Cost by Line		Rank	Expense		
01	Capital Cost - Buildings	4,244	575,892	02	Capital Cost - Movable Equip 5,259 4,479
04	Employee Benefits	5,605	2	05	Administrative and General 2,444 8,174,098
06	Maintenance and Repairs	957	1,604,939	07	Operation of Plant 3,151 844,026
08/09	Laundry / Housekeeping	1,590	1,971,476	10/11	Dietary and Cafeteria 1,156 2,319,576
13	Nursing Administration	2,738	602,179	14	Central Service and Supply 1,529 506,791
15	Pharmacy	2,549	504,011	16	Medical Records 3,054 448,415
17	Social Services	598	1,366,491	18	Other General Service Cost 0 0
19	Non Physician Anesthetists	0	0	20-23	Education Programs 763 2,009,494

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230095 WEST BRANCH REGIONAL MEDICAL CENTER

2463 SOUTH M-30

3/31/2011 365 Days Settled

WEST BRANCH, MI 48661

CR Beds 0

POS Beds 0

OGEMAW

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate

0.0%

Balance Sheet

Income Statement

Length of Stay

Current Assets	0	Total Charges	0	Average Wages	21.74
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments

Revenue Ranking - 5,600

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

231335 WEST SHORE MEDICAL CENTER

Government - County

1465 E PARKDALE AVENUE

6/30/2011 365 Days Reopened

General Short Term

MANISTEE, MI 49660

CR Beds 19 POS Beds 0

MANISTEE

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 69.4%

Balance Sheet

Income Statement

Length of Stay 4.5

Current Assets	13,203,978	Total Charges	110,146,522	Average Wages	29.39
Fixed Assets	26,196,777	Contract Allowance	63,664,400	57.8%	Medicare Part A 0.0%
Other Assets	14,136,135	Operating Revenue	46,482,122	42.2%	Medicare Part B 11.1%
Total Assets	53,536,890	Operating Expense	47,135,451	101.4%	Current Ratio 1.5
Current Liabilities	8,549,128	Operating Margin	-653,329	-1.4%	Days to Collect 232.6
Long Term Liabilities	17,585,706	Other Income	1,450,339	3.1%	Avg Payment Days 58.6
Total Equity	27,402,056	Other Expense	1,872,962	4.0%	Depreciation Rate 6.6%
Total Liab. and Equity	53,536,890	Net Profit or Loss	(1,075,952)	-2.3%	Return on Equity -3.9%

Selected Revenue Departments

Revenue Ranking - 2,770

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	3,132	7,566,403	4,845,495	1.561534
31	Intensive Care Unit	2,399	1,935,833	2,541,870	0.761578
50	Operating Room	2,815	3,413,704	11,518,256	0.296373
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	2,674	3,069,541	7,022,995	0.437070

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	2,348	2,359,829	02 Capital Cost - Movable Equip	2,374	1,661,996
04 Employee Benefits	4,779	570,111	05 Administrative and General	2,396	8,482,624
06 Maintenance and Repairs	0	0	07 Operation of Plant	2,544	1,316,036
08/09 Laundry / Housekeeping	2,636	881,901	10/11 Dietary and Cafeteria	2,577	913,224
13 Nursing Administration	4,253	149,594	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	1,975	1,041,101
17 Social Services	2,581	65,373	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

239806 WILLIAM BEAUMONT HOSPITAL

3601 W 13 MILE RD Cost Report not Filed.

ROYAL OAK, MI 48073 CR Beds 0 POS Beds 0

OAKLAND **Key Performance Ind.**

NATIONAL GOVERNMENT SERVICES Occupancy Rate 0.0%

Balance Sheet		Income Statement			
Current Assets	0	Total Charges	0	Average Wages	
Fixed Assets	0	Contract Allowance	0	0.0% Medicare Part A	0.0%
Other Assets	0	Operating Revenue	0	0.0% Medicare Part B	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

Selected Revenue Departments			Revenue Ranking - 5,600		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care			0	0.000000
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	0	0	0	0.000000
52	Labor Room and Delivery Room	0	0	0	0.000000
91	Emergency Department	0	0	0	0.000000

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	0	0	02 Capital Cost - Movable Equip	0	0
04 Employee Benefits	0	0	05 Administrative and General	0	0
06 Maintenance and Repairs	0	0	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	0	0	10/11 Dietary and Cafeteria	0	0
13 Nursing Administration	0	0	14 Central Service and Supply	0	0
15 Pharmacy	0	0	16 Medical Records	0	0
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	0	0

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230130 WILLIAM BEAUMONT HOSPITAL

Nonprofit - Other

3601 W THIRTEEN MILE RD

12/31/2011 365 Days Reopened

General Short Term

ROYAL OAK, MI 48073

CR Beds 900 POS Beds 0

OAKLAND

Key Performance Ind.

NATIONAL GOVERNMENT SERVICES

Occupancy Rate 78.7%

Balance Sheet

Income Statement

Length of Stay 4.9

Current Assets	309,816,583	Total Charges	3,305,562,136		Average Wages	29.21
Fixed Assets	654,111,802	Contract Allowance	2,149,027,993	65.0%	Medicare Part A	24.2%
Other Assets	527,001,556	Operating Revenue	1,156,534,143	35.0%	Medicare Part B	5.7%
Total Assets	1,490,929,941	Operating Expense	1,126,020,421	97.4%	Current Ratio	6.8
Current Liabilities	45,783,228	Operating Margin	30,513,722	2.6%	Days to Collect	214.9
Long Term Liabilities	7,648,504	Other Income	25,413,725	2.2%	Avg Payment Days	19.7
Total Equity	1,437,498,209	Other Expense	0	0.0%	Depreciation Rate	4.7%
Total Liab. and Equity	1,490,929,941	Net Profit or Loss	55,927,447	4.8%	Return on Equity	3.9%

Selected Revenue Departments

Revenue Ranking - 52

Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	48	178,646,710	325,788,076	0.548353
31	Intensive Care Unit	90	39,587,644	93,801,930	0.422034
50	Operating Room	240	43,865,474	227,857,037	0.192513
52	Labor Room and Delivery Room	452	7,355,359	10,931,144	0.672881
91	Emergency Department	53	43,786,445	172,636,951	0.253633

General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	12	80,611,262	02 Capital Cost - Movable Equip	52	34,486,621
04 Employee Benefits	174	59,138,155	05 Administrative and General	78	135,655,414
06 Maintenance and Repairs	22	28,068,522	07 Operation of Plant	0	0
08/09 Laundry / Housekeeping	135	10,589,636	10/11 Dietary and Cafeteria	28	12,208,676
13 Nursing Administration	94	9,557,521	14 Central Service and Supply	0	0
15 Pharmacy	89	18,002,470	16 Medical Records	105	7,652,117
17 Social Services	648	1,249,064	18 Other General Service Cost	68	14,036,814
19 Non Physician Anesthetists	0	0	20-23 Education Programs	97	35,266,275

All Providers

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Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

230269 WILLIAM BEAUMONT HOSPITAL-TROY			Nonprofit - Other		
44201 DEQUINDRE ROAD		12/31/2011 365 Days Reopened		General Short Term	
TROY, MI 48085				CR Beds 362	POS Beds 0
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.0%
				Length of Stay	4.2
Balance Sheet		Income Statement			
Current Assets	82,050,457	Total Charges	1,537,852,903	Average Wages	28.63
Fixed Assets	412,507,280	Contract Allowance	1,026,960,520	66.8% Medicare Part A	19.6%
Other Assets	135,626	Operating Revenue	510,892,383	33.2% Medicare Part B	6.2%
Total Assets	494,693,363	Operating Expense	480,496,609	94.1% Current Ratio	(1.5)
Current Liabilities	-53,726,758	Operating Margin	30,395,774	5.9% Days to Collect	197.6
Long Term Liabilities	33,786,986	Other Income	12,557,190	2.5% Avg Payment Days	4.3
Total Equity	514,633,135	Other Expense	0	0.0% Depreciation Rate	5.4%
Total Liab. and Equity	494,693,363	Net Profit or Loss	42,952,964	8.4% Return on Equity	8.3%
Selected Revenue Departments			Revenue Ranking - 304		
Line	Line Description	Rank	Cost	Charges	Ratio
30	Adults and Pediatrics - General Care	327	82,465,775	215,512,894	0.382649
31	Intensive Care Unit	0	0	0	0.000000
50	Operating Room	151	53,328,453	108,173,077	0.492992
52	Labor Room and Delivery Room	443	7,469,033	14,286,122	0.522817
91	Emergency Department	303	23,069,924	113,505,511	0.203249
General Service Cost by Line					
General Service Cost by Line	Rank	Expense	General Service Cost by Line	Rank	Expense
01 Capital Cost - Buildings	68	38,503,093	02 Capital Cost - Movable Equip	248	16,897,126
04 Employee Benefits	1,378	10,619,261	05 Administrative and General	438	54,673,967
06 Maintenance and Repairs	203	8,588,714	07 Operation of Plant	2,520	1,340,071
08/09 Laundry / Housekeeping	762	4,040,668	10/11 Dietary and Cafeteria	182	6,244,292
13 Nursing Administration	1,385	1,493,722	14 Central Service and Supply	643	1,864,181
15 Pharmacy	523	5,393,336	16 Medical Records	63	9,613,991
17 Social Services	0	0	18 Other General Service Cost	0	0
19 Non Physician Anesthetists	0	0	20-23 Education Programs	485	5,443,266

All Providers

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