Sample Hospice reports from the Halmanac.com website.

231676 A CHANGE OF	SEASONS	HOSPICE			Proprietary - Corpora	tion
8201 PORT AUSTIN RD		12/31/2020	366 Days Submi	tted	Hospice	
PIGEON, MI 48755						
HURON					Key Performana	ce Ind.
					Skilled Nursing	0.9%
Balance Shee	et	Incom	e Statement		Nursing	0.2%
Current Assets	38,195	Total Charges	438,707		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	373	0.1%	Length of Stay	
Other Assets	0	Operating Revenue	438,334	99.9%	Medicare LOS	
Total Assets	38,195	Operating Expense	267,174	61.0%	Current Ratio	1.1
Current Liabilities	33,890	Operating Margin	171,160	39.0%	Days to Collect	27.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	46.4
Total Equity	4,305	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	38,195	Net Profit or Loss	171,160	39.0%	Return on Equity	3,975.8%
231639 A&D HOSPICE						
3150 ENTERPRISE DR		Cost Repo	rt not filed.			
SAGINAW, MI 48603						
SAGINAW					Key Performana	ce Ind.
					Skilled Nursing	0.0%
Balance Shee	et	Incom	e Statement		Nursing	0.0%
Current Assets	0	Total Charges	0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

Sample Hospice reports from the Halmanac.com website.

	HOME HEALT		Proprietary - Corporation			
9463 HOLLY ROAD,	SUITE 104	12/31/2020 3	66 Days Submi	itted	Hospice	
GRAND BLANC, MI 4	8439					
GENESEE					Key Performanac	e Ind.
					Skilled Nursing	0.0%
Balance S	heet	Income	Statement		Nursing	0.0%
Current Assets	912,071	Total Charges	3,247,299		Home Healthcare	0.0%
Fixed Assets	31,677	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	3,247,299	100.0%	Medicare LOS	
Total Assets	943,748	Operating Expense	1,211,947	37.3%	Current Ratio	1.5
Current Liabilities	623,368	Operating Margin	2,035,352	62.7%	Days to Collect	7.0
Long Term Liabilities	-3,463,890	Other Income	0	0.0%	Avg Payment Days	7.2
Total Equity	3,784,270	Other Expense	0	0.0%	Depreciation Rate	0.0%
-		— —	0.005.050	00 70/		53.8%
Total Liab. and Equity	943,748	Net Profit or Loss	2,035,352	62.7%	Return on Equity	55.0%
Total Liab. and Equity 231530 ADVISACA		Net Profit or Loss	2,035,352	62.7%	Return on Equity Proprietary - Corporati	
231530 ADVISACA	RE HOSPICE	UITE 501 12/31/2020 3				
231530 ADVISACA	RE HOSPICE				Proprietary - Corporati	
231530 ADVISACAI	RE HOSPICE				Proprietary - Corporati	on
231530 ADVISACAI 3290 WEST BIG BEA TROY, MI 48084	RE HOSPICE				Proprietary - Corporati Hospice	on
231530 ADVISACAI 3290 WEST BIG BEA TROY, MI 48084	RE HOSPICE	— JITE 501 12/31/2020 3			Proprietary - Corporati Hospice Key Performanac	on e Ind.
231530 ADVISACAI 3290 WEST BIG BEA TROY, MI 48084 OAKLAND	RE HOSPICE VER ROAD, SU	— JITE 501 12/31/2020 3	66 Days Submi		Proprietary - Corporati Hospice Key Performanac Skilled Nursing	on e Ind. 0.0%
231530 ADVISACAI 3290 WEST BIG BEA TROY, MI 48084 OAKLAND Balance S	RE HOSPICE VER ROAD, SU heet 3,753	 JITE 501 12/31/2020 3 Income \$	66 Days Submi		Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare	on e Ind. 0.0% 0.0%
231530 ADVISACAI 3290 WEST BIG BEA TROY, MI 48084 OAKLAND Balance S Current Assets	RE HOSPICE VER ROAD, SU heet 3,753 0		66 Days Submi Statement 210,343	itted	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay	on e Ind. 0.0% 0.0%
231530 ADVISACAI 3290 WEST BIG BEA TROY, MI 48084 OAKLAND Balance S Current Assets Fixed Assets	RE HOSPICE AVER ROAD, SU heet 3,753 0 150,000	JITE 501 12/31/2020 3 Income S Total Charges Contract Allowance	66 Days Submi Statement 210,343 0	itted 0.0%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	on e Ind. 0.0% 0.0%
231530 ADVISACAI 3290 WEST BIG BEA TROY, MI 48084 OAKLAND Balance S Current Assets Fixed Assets Other Assets	RE HOSPICE AVER ROAD, SU heet 3,753 0 150,000 153,753	JITE 501 12/31/2020 3 Income S Total Charges Contract Allowance Operating Revenue	66 Days Submi Statement 210,343 0 210,343	itted 0.0% 100.0%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	on e Ind. 0.0% 0.0% 0.0%
231530 ADVISACAI 3290 WEST BIG BEA TROY, MI 48084 OAKLAND Balance S Current Assets Fixed Assets Other Assets Total Assets	RE HOSPICE AVER ROAD, SU heet 3,753 0 150,000 153,753 7,097	JITE 501 12/31/2020 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	66 Days Submi Statement 210,343 0 210,343 175,521	0.0% 100.0% 83.4%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	on e Ind. 0.0% 0.0% 0.0%
231530 ADVISACAN 3290 WEST BIG BEA TROY, MI 48084 OAKLAND Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	RE HOSPICE AVER ROAD, SU heet 3,753 0 150,000 153,753 7,097 211,050	JITE 501 12/31/2020 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	66 Days Submi Statement 210,343 0 210,343 175,521 34,822	0.0% 0.0% 100.0% 83.4% 16.6% 0.0%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	on e Ind. 0.0% 0.0% 0.0% 0.5 0.0

All Providers

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Sample Hospice reports from the Halmanac.com website.

231518 ADVISACA	RE HOSPICE SI	ERVICES			Proprietary - Partnersh	nip
39111 SIX MILE ROA	D, SUITE 154	12/31/2020 36	6 Days Submi	itted	Hospice	
LIVONIA, MI 48152						
WAYNE					Key Performanad	e Ind.
					Skilled Nursing	0.0%
Balance S	heet	Income S	statement		Nursing	0.0%
Current Assets	183,696	Total Charges	301,480		Home Healthcare	0.0%
Fixed Assets	21,990	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	325,000	Operating Revenue	301,480	100.0%	Medicare LOS	
Total Assets	530,686	Operating Expense	97,431	32.3%	Current Ratio	35.6
Current Liabilities	5,164	Operating Margin	204,049	67.7%	Days to Collect	132.6
Long Term Liabilities	30,000	Other Income	0	0.0%	Avg Payment Days	12.4
Total Equity	495,522	Other Expense	0	0.0%	Depreciation Rate	0.0%
- Total Liab. and Equity	530,686	Net Profit or Loss	204,049	67.7%	Return on Equity	41.2%
231557 ADVISACA	RE SOLUTIONS		GAN		Proprietary - Partnersh	nip
220 W GARFIELD ST	-	12/31/2020 16	62 Days Submi	itted	Hospice	
CHARLEVOIX, MI 497	720					
CHARLEVOIX						
					Key Performanac	e Ind.
					Key Performanac Skilled Nursing	e Ind. 0.0%
Balance S	heet	Income S	itatement		•	
Balance S Current Assets		Income S	s tatement 313,002		Skilled Nursing	0.0%
	32,719			0.0%	Skilled Nursing Nursing	0.0% 0.4%
Current Assets	32,719 0	Total Charges	313,002	0.0% 100.0%	Skilled Nursing Nursing Home Healthcare Length of Stay	0.0% 0.4%
Current Assets Fixed Assets	32,719 0	Total Charges Contract Allowance Operating Revenue	313,002 0	100.0%	Skilled Nursing Nursing Home Healthcare Length of Stay	0.0% 0.4%
Current Assets Fixed Assets Other Assets	32,719 0 0 32,719	Total Charges Contract Allowance Operating Revenue	313,002 0 313,002	100.0% 145.1%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	0.0% 0.4% 0.0%
Current Assets Fixed Assets Other Assets Total Assets	32,719 0 0 32,719 7,937	Total Charges Contract Allowance Operating Revenue Operating Expense	313,002 0 313,002 454,318	100.0% 145.1%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.0% 0.4% 0.0% 4.1
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	32,719 0 0 32,719 7,937 0	Total ChargesContract AllowanceOperating RevenueOperating ExpenseOperating Margin	313,002 0 313,002 454,318 -141,316	100.0% 145.1% -45.1%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	0.0% 0.4% 0.0% 4.1 0.0

All Providers

Sample Hospice reports from the Halmanac.com website.

231678 ALL AMERICAN HOSPICE CARE									
39555 W 10 MILE RD), SUITE 308A	Cost Repor	t not filed.						
NOVI, MI 48375									
OAKLAND					Key Performanad	e Ind.			
					Skilled Nursing	0.0%			
Balance S	heet	Income	e Statement		Nursing	0.0%			
Current Assets	0	Total Charges	0		Home Healthcare	0.0%			
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay				
Other Assets	0	Operating Revenue	0	0.0%	Medicare LOS				
Total Assets	0	Operating Expense	0	0.0%	Current Ratio				
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect				
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days				
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%			
- Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%			
		Total Liab. and Equity 0 Net Profit or Loss 0 0.0% Return on Equity 0.0%							
231637 ALL AMERICANS HOSPICE CARE INC Proprietary - Corporation									
			366 Days Subm	itted		ion			
1397 S LINDEN ROA			366 Days Subm	itted	Proprietary - Corporati	ion			
1397 S LINDEN ROA FLINT, MI 48532			366 Days Subm	itted	Hospice				
1397 S LINDEN ROA			366 Days Subm	itted	Hospice Key Performanac				
1397 S LINDEN ROA FLINT, MI 48532 GENESEE	.D, STE D	12/31/2020		itted	Hospice Key Performanac Skilled Nursing	ce Ind.			
1397 S LINDEN ROA FLINT, MI 48532 GENESEE Balance S	.D, STE D heet	12/31/2020 Income	e Statement	itted	Hospice Key Performanac Skilled Nursing Nursing	ce Ind. 0.1%			
1397 S LINDEN ROA FLINT, MI 48532 GENESEE Balance S Current Assets	D, STE D heet 686,245	12/31/2020 Income Total Charges		itted 0.0%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare	ce Ind. 0.1% 0.0%			
1397 S LINDEN ROA FLINT, MI 48532 GENESEE Balance S	D, STE D heet 686,245 44,603	12/31/2020 Income Total Charges Contract Allowance	Statement 3,261,160		Hospice Key Performanac Skilled Nursing Nursing	ce Ind. 0.1% 0.0%			
1397 S LINDEN ROA FLINT, MI 48532 GENESEE Balance S Current Assets Fixed Assets	D, STE D heet 686,245 44,603	12/31/2020 Income Total Charges Contract Allowance Operating Revenue	e Statement 3,261,160 0	0.0%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay	ce Ind. 0.1% 0.0%			
1397 S LINDEN ROA FLINT, MI 48532 GENESEE Balance S Current Assets Fixed Assets Other Assets	D, STE D heet 686,245 44,603 15,284	12/31/2020 Income Total Charges Contract Allowance	e Statement 3,261,160 0 3,261,160	0.0% 100.0%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	ce Ind. 0.1% 0.0% 0.0%			
1397 S LINDEN ROA FLINT, MI 48532 GENESEE Balance S Current Assets Fixed Assets Other Assets Total Assets	D, STE D heet 686,245 44,603 15,284 747,799 5,381	12/31/2020 Incom Total Charges Contract Allowance Operating Revenue Operating Expense	e Statement 3,261,160 0 3,261,160 2,328,687	0.0% 100.0% 71.4%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	ce Ind. 0.1% 0.0% 0.0% 127.5			
1397 S LINDEN ROA FLINT, MI 48532 GENESEE Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	D, STE D heet 686,245 44,603 15,284 747,799 5,381	I2/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	e Statement 3,261,160 0 3,261,160 2,328,687 932,473	0.0% 100.0% 71.4% 28.6%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	ce Ind. 0.1% 0.0% 0.0% 127.5 0.2			
1397 S LINDEN ROA FLINT, MI 48532 GENESEE Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities Long Term Liabilities	D, STE D heet 686,245 44,603 15,284 747,799 5,381 148,309 594,109	I2/31/2020 Incom Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	e Statement 3,261,160 0 3,261,160 2,328,687 932,473 0	0.0% 100.0% 71.4% 28.6% 0.0%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	ce Ind. 0.1% 0.0% 0.0% 127.5 0.2 0.8			

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Sample Hospice reports from the Halmanac.com website.

231668 AMARA HC	DSPICE				Proprietary - Partners	hip	
3085 BAY ROAD, SU	JITE 3	12/31/2020	232 Days Subm	itted	Hospice		
SAGINAW, MI 48603	}						
SAGINAW					Key Performana	ce Ind.	
NGS (WI)					Skilled Nursing	0.0%	
Balance S	Sheet	Income	e Statement		Nursing	0.0%	
Current Assets	86,867	Total Charges	76,006		Home Healthcare	0.0%	
Fixed Assets	350,000	Contract Allowance	0	0.0%	Length of Stay		
Other Assets	800	Operating Revenue	76,006	100.0%	Medicare LOS		
Total Assets	437,667	Operating Expense	503,806	662.9%	Current Ratio	1.1	
Current Liabilities	80,993	Operating Margin	-427,800	-562.9%	Days to Collect	174.7	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	37.3	
Total Equity	356,674	Other Expense	0	0.0%	Depreciation Rate	0.0%	
Total Liab. and Equity	437,667	Net Profit or Loss	(427,800)	-562.9%	Return on Equity	-119.9%	
231616 AMEDISYS	HOSPICE				Proprietary - Corporat	tion	
5730 N LILLEY RD,	SUITE A&B	12/31/2020	366 Days Subm	itted	Hospice		
5730 N LILLEY RD, S CANTON, MI 48187	SUITE A&B	12/31/2020	366 Days Subm	itted	Hospice		
	SUITE A&B	12/31/2020	366 Days Submi	itted	Hospice Key Performana	ce Ind.	
CANTON, MI 48187	SUITE A&B	12/31/2020	366 Days Submi	itted		ce Ind. 0.8%	
CANTON, MI 48187			366 Days Submi	itted	Key Performana		
CANTON, MI 48187 WAYNE	Sheet			itted	Key Performana Skilled Nursing	0.8%	
CANTON, MI 48187 WAYNE Balance S	Sheet 361,983,689	Income	e Statement		Key Performana Skilled Nursing Nursing	0.8% 0.0%	
CANTON, MI 48187 WAYNE Balance S Current Assets	Sheet 361,983,689 23,719,485	Incom Total Charges	e Statement 1,570,034		Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay	0.8% 0.0%	
CANTON, MI 48187 WAYNE Balance S Current Assets Fixed Assets	Sheet 361,983,689 23,719,485 1,181,494,615	Income Total Charges Contract Allowance	e Statement 1,570,034 38,038	2.4%	Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	0.8% 0.0%	
CANTON, MI 48187 WAYNE Balance S Current Assets Fixed Assets Other Assets	Sheet 361,983,689 23,719,485 1,181,494,615 1,567,197,789	Income Total Charges Contract Allowance Operating Revenue	e Statement 1,570,034 38,038 1,531,996	2.4% 97.6% 139.2%	Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	0.8% 0.0% 0.0%	
CANTON, MI 48187 WAYNE Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 361,983,689 23,719,485 1,181,494,615 1,567,197,789 456,337,686	Income Total Charges Contract Allowance Operating Revenue Operating Expense	e Statement 1,570,034 38,038 1,531,996 2,132,693	2.4% 97.6% 139.2% -39.2%	Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.8% 0.0% 0.0% 0.8	
CANTON, MI 48187 WAYNE Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	Sheet 361,983,689 23,719,485 1,181,494,615 1,567,197,789 456,337,686 300,119,401	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	e Statement 1,570,034 38,038 1,531,996 2,132,693 -600,697	2.4% 97.6% 139.2% -39.2%	Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	0.8% 0.0% 0.0% 0.8 60,955.2	

All Providers

Sample Hospice reports from the Halmanac.com website.

231608 AMERICANS HOSPICE CARE										
2575 NORTH MCLEC	2575 NORTH MCLEOD DRIVE, SUITE C Cost Report not filed.									
SAGINAW, MI 48604										
SAGINAW					Key Performanad	e Ind.				
NATIONAL GOVERNM	MENT SERVICE	ES			Skilled Nursing	0.0%				
Balance Sl	heet	Incom	e Statement		Nursing	0.0%				
Current Assets	0	Total Charges	0		Home Healthcare	0.0%				
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay					
Other Assets	0	Operating Revenue	0	0.0%	Medicare LOS					
- Total Assets	0	Operating Expense	0	0.0%	Current Ratio					
- Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect					
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days					
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%				
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%				
231636 ANGEL HOS	SPICE				Government - County					
231636 ANGEL HOS		540 12/31/2020	366 Days Subm	itted	Government - County Hospice					
	ROAD, SUITE 2	540 12/31/2020	366 Days Subm	itted						
30700 TELEGRAPH F	ROAD, SUITE 2	540 12/31/2020	366 Days Subm	itted		ce Ind.				
30700 TELEGRAPH F BINGHAM FARMS, M	ROAD, SUITE 2	540 12/31/2020	366 Days Subm	itted	Hospice	ce Ind. 0.0%				
30700 TELEGRAPH F BINGHAM FARMS, M	ROAD, SUITE 2 I 48025		9 366 Days Subm	itted	Hospice Key Performanad					
30700 TELEGRAPH F BINGHAM FARMS, M OAKLAND	ROAD, SUITE 2 I 48025 h eet			itted	Hospice Key Performanad Skilled Nursing	0.0%				
30700 TELEGRAPH F BINGHAM FARMS, M OAKLAND Balance SI	ROAD, SUITE 2 I 48025 h eet	Incom Total Charges	e Statement	itted 0.0%	Hospice Key Performanad Skilled Nursing Nursing	0.0% 0.0%				
30700 TELEGRAPH F BINGHAM FARMS, M OAKLAND Balance SI Current Assets	ROAD, SUITE 2 I 48025 heet 137,186	Incom Total Charges	e Statement 569,340		Hospice Key Performanad Skilled Nursing Nursing Home Healthcare	0.0% 0.0%				
30700 TELEGRAPH F BINGHAM FARMS, M OAKLAND Balance SH Current Assets Fixed Assets	ROAD, SUITE 2 I 48025 heet 137,186 0 0	Incom Total Charges Contract Allowance	e Statement 569,340 0	0.0%	Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay	0.0% 0.0%				
30700 TELEGRAPH F BINGHAM FARMS, M OAKLAND Balance SH Current Assets Fixed Assets Other Assets	ROAD, SUITE 2 I 48025 heet 137,186 0 0 137,186	Incom Total Charges Contract Allowance Operating Revenue	e Statement 569,340 0 569,340	0.0% 100.0%	Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	0.0% 0.0% 0.0%				
30700 TELEGRAPH F BINGHAM FARMS, M OAKLAND Balance Si Current Assets Fixed Assets Other Assets Total Assets	ROAD, SUITE 2 I 48025 heet 137,186 0 0 137,186 189,033	Incom Total Charges Contract Allowance Operating Revenue Operating Expense	e Statement 569,340 0 569,340 452,442	0.0% 100.0% 79.5%	Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.0% 0.0% 0.0% 0.7				
30700 TELEGRAPH F BINGHAM FARMS, M OAKLAND Balance SH Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	ROAD, SUITE 2 I 48025 heet 137,186 0 0 137,186 189,033 59,500	Incom Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	e Statement 569,340 0 569,340 452,442 116,898	0.0% 100.0% 79.5% 20.5%	Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	0.0% 0.0% 0.0% 0.7 50.6				

All Providers

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Sample Hospice reports from the Halmanac.com website.

ZJIJZI ANGELA IU	OSPICE HOME	CARE			Nonprofit - Church	
14100 NEWBURGH F	ROAD	6/30/2020 3	366 Days Submitt	ted	Hospice	
LIVONIA, MI 48154						
WAYNE					Key Performanad	ce Ind.
NATIONAL GOVERNM	MENT SERVICE	S			Skilled Nursing	0.5%
Balance SI	heet	Income	e Statement		Nursing	8.5%
Current Assets	8,343,205	Total Charges	27,407,352		Home Healthcare	0.0%
Fixed Assets	15,222,546	Contract Allowance	2,506,552	9.1%	Length of Stay	
Other Assets	7,443	Operating Revenue	24,900,800	90.9%	Medicare LOS	
- Total Assets	33,288,914	Operating Expense	23,875,748	95.9%	Current Ratio	3.2
- Current Liabilities	2,584,190	Operating Margin	1,025,052	4.1%	Days to Collect	40.7
Long Term Liabilities	1,218,260	Other Income	0	0.0%	Avg Payment Days	29.4
Total Equity	29,486,464	Other Expense	0	0.0%	Depreciation Rate	0.0%
– Total Liab. and Equity	33,288,914	Net Profit or Loss	1,025,052	4.1%	Return on Equity	3.5%
231650 ANGELIC H						
231030 ANGELIC T	EART HOSPICI	E			Proprietary - Corporat	ion
1040 S STATE ROAD			366 Days Subm	itted	Proprietary - Corporat Hospice	ion
			366 Days Subm	itted		ion
1040 S STATE ROAD			366 Days Submi	itted		
1040 S STATE ROAD DAVISON, MI 48423			366 Days Submi	itted	Hospice	
1040 S STATE ROAD DAVISON, MI 48423)	12/31/2020	366 Days Submi	itted	Hospice Key Performanad	ce Ind.
1040 S STATE ROAD DAVISON, MI 48423 GENESEE) heet	12/31/2020		itted	Hospice Key Performanad Skilled Nursing	ce Ind. 0.0%
1040 S STATE ROAD DAVISON, MI 48423 GENESEE Balance SI) h eet 59,215	12/31/2020 Income	e Statement		Hospice Key Performanad Skilled Nursing Nursing	ce Ind. 0.0% 0.0%
1040 S STATE ROAD DAVISON, MI 48423 GENESEE Balance SI Current Assets) h eet 59,215 1,547	12/31/2020 Income Total Charges	e Statement 972,562	0.0%	Hospice Key Performanae Skilled Nursing Nursing Home Healthcare	ce Ind. 0.0% 0.0%
1040 S STATE ROAD DAVISON, MI 48423 GENESEE Balance SI Current Assets Fixed Assets) heet 59,215 1,547 0	12/31/2020 Income Total Charges Contract Allowance	e Statement 972,562 0	0.0%	Hospice Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	ce Ind. 0.0% 0.0%
1040 S STATE ROAD DAVISON, MI 48423 GENESEE Balance SI Current Assets Fixed Assets Other Assets	h eet 59,215 1,547 0 60,762	12/31/2020 Income Total Charges Contract Allowance Operating Revenue	e Statement 972,562 0 972,562	0.0% 100.0% 96.3%	Hospice Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	ce Ind. 0.0% 0.0% 0.0% 0.9
1040 S STATE ROAD DAVISON, MI 48423 GENESEE Balance SI Current Assets Fixed Assets Other Assets Other Assets	heet 59,215 1,547 0 60,762 65,134	12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense	e Statement 972,562 0 972,562 936,489	0.0% 100.0% 96.3% 3.7%	Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	ce Ind. 0.0% 0.0% 0.0% 0.9 0.0
1040 S STATE ROAD DAVISON, MI 48423 GENESEE Balance SI Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	heet 59,215 1,547 0 60,762 65,134 0	12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	e Statement 972,562 0 972,562 936,489 36,073	0.0% 100.0% 96.3% 3.7%	Hospice Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	ce Ind. 0.0% 0.0% 0.0%

All Providers

Sample Hospice reports from the Halmanac.com website.

231526 ARBOR HC	OSPICE				Nonprofit - Private	
2366 OAK VALLEY I	DRIVE	12/31/2020	366 Days Submi	tted	Hospice	
ANN ARBOR, MI 481	03					
WASHTENAW					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Skilled Nursing	0.5%
Balance S	Sheet	Income	Statement		Nursing	3.2%
Current Assets	21,678,045	Total Charges	30,213,566		Home Healthcare	0.0%
Fixed Assets	9,335,947	Contract Allowance	7,908,741	26.2%	Length of Stay	
Other Assets	378,867	Operating Revenue	22,304,825	73.8%	Medicare LOS	
Total Assets	41,749,918	Operating Expense	16,656,916	74.7%	Current Ratio	2.3
Current Liabilities	9,574,685	Operating Margin	5,647,909	25.3%	Days to Collect	169.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	144.4
Total Equity	32,175,233	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	41,749,918	Net Profit or Loss	5,647,909	25.3%	Return on Equity	17.6%
231509 ASCENSIO	N AT HOME				Proprietary - Partnersh	nip
5445 ALI DRIVE, DE	PT 200	9/30/2020 2		I		
	.1 1 200	0,00,2020 2	74 Days Submitt	ea	Hospice	
GRAND BLANC, MI			274 Days Submitt 274 Days Submi		Hospice	
GRAND BLANC, MI		12/31/2020	-	tted	Key Performanac	e Ind.
		12/31/2020	274 Days Submi	tted		e Ind. 0.2%
	48439	12/31/2020 12/31/2020	274 Days Submi	tted	Key Performanac	
GENESEE	48439 Sheet	12/31/2020 12/31/2020	274 Days Submi 274 Days Submit	tted	Key Performanac Skilled Nursing	0.2%
GENESEE Balance S	48439 Sheet 325,799,149	12/31/2020 12/31/2020 Income	274 Days Submi 274 Days Submit Statement	tted	Key Performanac Skilled Nursing Nursing Home Healthcare	0.2% 1.5%
GENESEE Balance S Current Assets	48439 Sheet 325,799,149 22,206,236	12/31/2020 12/31/2020 Income Total Charges	274 Days Submi 274 Days Submit 9 Statement 7,901,057	tted	Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay	0.2% 1.5%
GENESEE Balance S Current Assets Fixed Assets	48439 Sheet 325,799,149 22,206,236 1,231,796,649	12/31/2020 12/31/2020 Income Total Charges Contract Allowance	274 Days Submi 274 Days Submit 9 Statement 7,901,057 0	tted tted 0.0%	Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	0.2% 1.5%
GENESEE Balance S Current Assets Fixed Assets Other Assets	48439 Sheet 325,799,149 22,206,236 1,231,796,649 1,580,533,657	12/31/2020 12/31/2020 Income Total Charges Contract Allowance Operating Revenue	274 Days Submi 274 Days Submit 274 Days Submit	tted tted 0.0% 100.0%	Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.2% 1.5% 0.0%
GENESEE Balance S Current Assets Fixed Assets Other Assets Total Assets	48439 Sheet 325,799,149 22,206,236 1,231,796,649 1,580,533,657 153,227,181	12/31/2020 12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense	274 Days Submi 274 Days Submit 274 Days Submit 7,901,057 0 7,901,057 0 6,239,699	tted 0.0% 100.0% 79.0% 21.0%	Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.2% 1.5% 0.0% 2.1
GENESEE Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	48439 Sheet 325,799,149 22,206,236 1,231,796,649 1,580,533,657 153,227,181 800,865,030	12/31/2020 12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	274 Days Submi 274 Days Submit 274 Days Submit 5 Statement 7,901,057 0 7,901,057 6,239,699 1,661,358	tted 0.0% 100.0% 79.0% 21.0%	Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	0.2% 1.5% 0.0% 2.1 5,044.7

All Providers

Sample Hospice reports from the Halmanac.com website.

231509 ASCENSIO	N AT HOME				Proprietary - Partners	hip
5445 ALI DRIVE, DE	PT 200	9/30/2020 2	274 Days Submitt	ted	Hospice	
GRAND BLANC, MI 4	18439	12/31/2020	274 Days Submi	tted		
GENESEE		12/31/2020 274 Days Submitted			Key Performanace Ind.	
					Skilled Nursing	0.2%
Balance S	Sheet	Incom	e Statement		Nursing	4.5%
Current Assets	325,799,149	Total Charges	2,633,686		Home Healthcare	0.0%
Fixed Assets	22,206,236	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	1,231,796,649	Operating Revenue	2,633,686	100.0%	Medicare LOS	
Total Assets	1,580,533,657	Operating Expense	2,079,899	79.0%	Current Ratio	2.1
Current Liabilities	153,227,181	Operating Margin	553,787	21.0%	Days to Collect	15,134.2
Long Term Liabilities	800,865,030	Other Income	0	0.0%	Avg Payment Days	17,398.2
Total Equity	626,441,446	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1,580,533,657	Net Profit or Loss	553,787	21.0%	Return on Equity	0.1%
231538 ASCENSIO	N AT HOME					
716 GERMAN STRE	ET	Cost Repo	rt not filed.			
TAWAS CITY, MI 487	764					
IOSCO					Key Performanae	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Skilled Nursing	0.0%
Balance S	Sheet	Incom	e Statement		Nursing	0.0%
Current Assets	0	Total Charges	0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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Sample Hospice reports from the Halmanac.com website.

231548 ASCENSIO	N AT HOME						
5220 LOVERS LANE	, SUITE 140	Cost Repor	t not filed.				
PORTAGE, MI 49002	2						
KALAMAZOO						Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES				Skilled Nursing	0.0%
Balance S	Sheet	Income	e Statement			Nursing	0.0%
Current Assets	0	Total Charges		0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance		0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue		0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense		0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin		0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income		0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense		0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss		0	0.0%	Return on Equity	0.0%
231583 ASCENSIO	N AT HOME CL	INTON TOWNSHIP					
28120 DEQUINDRE	RD	Cost Repor	t not filed.				
WARREN, MI 48092							
МАСОМВ						Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES				Skilled Nursing	0.0%
Balance S	Sheet	Income	e Statement			Nursing	0.0%
Current Assets	0	Total Charges		0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance		0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue		0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense		0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin		0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income		0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense		0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss		0	0.0%	Return on Equity	0.0%

All Providers

Sample Hospice reports from the Halmanac.com website.

1101 ELEVATION ST	г	Cost Repor	rt not filed.			
HANCOCK, MI 49930)					
HOUGHTON					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Skilled Nursing	0.0%
Balance S	Sheet	Income	e Statement		Nursing	0.0%
Current Assets	0	Total Charges	0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
231626 ASSURED	HOSPICE CARE	1			Proprietary - Corporati	on
231626 ASSURED			366 Days Subm	itted	Proprietary - Corporati Hospice	on
	SUITE 200		366 Days Submi	itted		on
25180 LAHSER RD,	SUITE 200		366 Days Submi	itted		
25180 LAHSER RD, SOUTHFIELD, MI 48	SUITE 200 033	12/31/2020	366 Days Submi	itted	Hospice	e Ind.
25180 LAHSER RD, SOUTHFIELD, MI 484 OAKLAND	SUITE 200 033 IMENT SERVICE	12/31/2020 ES	9366 Days Submi	itted	Hospice Key Performanac	
25180 LAHSER RD, SOUTHFIELD, MI 489 OAKLAND NATIONAL GOVERN	SUITE 200 033 IMENT SERVICE Sheet	12/31/2020 ES		itted	Hospice Key Performanac Skilled Nursing	e Ind. 0.19
25180 LAHSER RD, SOUTHFIELD, MI 484 OAKLAND NATIONAL GOVERN Balance S	SUITE 200 033 IMENT SERVICE Sheet 714,600	12/31/2020 ES Income	e Statement	itted 0.0%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare	e Ind. 0.19 0.09
25180 LAHSER RD, SOUTHFIELD, MI 480 OAKLAND NATIONAL GOVERN Balance S Current Assets	SUITE 200 033 IMENT SERVICE Sheet 714,600 14,660	12/31/2020 ES Income Total Charges	e Statement 3,177,450		Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay	e Ind. 0.19 0.09
25180 LAHSER RD, SOUTHFIELD, MI 480 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets	SUITE 200 033 IMENT SERVICE Sheet 714,600 14,660 0	12/31/2020 ES Income Total Charges Contract Allowance	e Statement 3,177,450 0	0.0%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	e Ind. 0.19 0.09 0.09
25180 LAHSER RD, SOUTHFIELD, MI 480 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	SUITE 200 033 IMENT SERVICE Sheet 714,600 14,660 0	12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	e Statement 3,177,450 0 3,177,450	0.0% 100.0%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	e Ind. 0.19 0.09 0.09
25180 LAHSER RD, SOUTHFIELD, MI 480 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	SUITE 200 033 IMENT SERVICE Sheet 714,600 14,660 0 729,260 5,939	12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	e Statement 3,177,450 0 3,177,450 2,490,277	0.0% 100.0% 78.4% 21.6%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	e Ind. 0.19 0.09
25180 LAHSER RD, SOUTHFIELD, MI 480 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	SUITE 200 033 IMENT SERVICE Sheet 714,600 14,660 0 729,260 5,939	12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	e Statement 3,177,450 0 3,177,450 2,490,277 687,173	0.0% 100.0% 78.4% 21.6% 0.0%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	e Ind. 0.19 0.09 0.09 120. 0.

All Providers

Sample Hospice reports from the Halmanac.com website.

231655 AZ HOSPIC	E					
1230 S LINDEN ROA	D, STE 2	Cost Report	not filed.			
FLINT, MI 48532						
GENESEE					Key Performanac	e Ind.
					Skilled Nursing	0.0%
Balance S	heet	Income	Statement		Nursing	0.0%
Current Assets	0	Total Charges	0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
231586 BARAGA C	OUNTY HOME	CARE & HOSPICE				
510 MEMORIAL STR	EET, SUITE A	Cost Report	not filed.			
L ANSE, MI 49946						
BARAGA					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Skilled Nursing	0.0%
Balance S	heet	Income	Statement		Nursing	0.0%
Current Assets	0	Total Charges	0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	- Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	- Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

Sample Hospice reports from the Halmanac.com website.

	OSPICE OF MIC	CHIGAN			Proprietary - Partnersh	nip
30700 TELEGRAPH I	ROAD, SUITE 3	650B 12/31/2020 3	366 Days Submi	tted	Hospice	
BINGHAM FARMS, M	I 48025					
OAKLAND					Key Performanad	e Ind.
					Skilled Nursing	0.0%
Balance S	heet	Income	Statement		Nursing	13.9%
Current Assets	3,451	Total Charges	17,873		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	3,646	20.4%	Length of Stay	
Other Assets	2,519	Operating Revenue	14,227	79.6%	Medicare LOS	
- Total Assets	5,970	Operating Expense	26,071	183.3%	Current Ratio	0.0
- Current Liabilities	184,864	Operating Margin	-11,844	-83.3%	Days to Collect	51.9
Long Term Liabilities	93,568	Other Income	0	0.0%	Avg Payment Days	2,595.2
Total Equity	-272,462	Other Expense	0	0.0%	Depreciation Rate	0.0%
- Total Liab. and Equity -	5,970	Net Profit or Loss	(11,844)	-83.3%	Return on Equity	4.3%
		_	(11,844)	-83.3%	Return on Equity Proprietary - Partnersł	
231642 BEACON H	OSPICE OF NO	RTH DETROIT	(11,844) 366 Days Submi			
231642 BEACON H	OSPICE OF NO	RTH DETROIT			Proprietary - Partnersh	
Total Liab. and Equity 231642 BEACON H 30700 TELEGRAPH I BINGHAM FARMS, M OAKLAND	OSPICE OF NO	RTH DETROIT			Proprietary - Partnersh	nip
231642 BEACON HO 30700 TELEGRAPH I BINGHAM FARMS, M	OSPICE OF NO	RTH DETROIT			Proprietary - Partnersk	
231642 BEACON HO 30700 TELEGRAPH I BINGHAM FARMS, M	DSPICE OF NO ROAD, SUITE 3 I 48025				Proprietary - Partnersk Hospice Key Performanad	nip ce Ind.
231642 BEACON HO 30700 TELEGRAPH I BINGHAM FARMS, M OAKLAND	DSPICE OF NO ROAD, SUITE 3 I 48025 heet		366 Days Submi		Proprietary - Partnersk Hospice Key Performanac Skilled Nursing	nip :e Ind. 0.0%
231642 BEACON He 30700 TELEGRAPH I BINGHAM FARMS, M OAKLAND Balance S Current Assets	DSPICE OF NO ROAD, SUITE 3 I 48025 heet 452,291	 RTH DETROIT 650 12/31/2020 3 Income	366 Days Submi Statement		Proprietary - Partnersk Hospice Key Performanac Skilled Nursing Nursing	nip :e Ind. 0.0% 1.6%
231642 BEACON He 30700 TELEGRAPH I BINGHAM FARMS, M OAKLAND Balance S Current Assets Fixed Assets	DSPICE OF NO ROAD, SUITE 3 I 48025 heet 452,291 5,030	RTH DETROIT 650 12/31/2020 3 Income Total Charges	366 Days Submi Statement 2,821,220	tted	Proprietary - Partnersk Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay	nip :e Ind. 0.0% 1.6%
231642 BEACON H 30700 TELEGRAPH I BINGHAM FARMS, M OAKLAND Balance S Current Assets Fixed Assets Other Assets	DSPICE OF NO ROAD, SUITE 3 I 48025 heet 452,291 5,030 37,184	RTH DETROIT 650 12/31/2020 3 Income Total Charges Contract Allowance	366 Days Submi Statement 2,821,220 388,640	tted 13.8%	Proprietary - Partnersh Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	nip :e Ind. 0.0% 1.6%
231642 BEACON H 30700 TELEGRAPH I BINGHAM FARMS, M OAKLAND Balance S Current Assets Fixed Assets Other Assets Total Assets	DSPICE OF NO ROAD, SUITE 3 I 48025 heet 452,291 5,030 37,184 494,505	RTH DETROIT 650 12/31/2020 3 Income Total Charges Contract Allowance Operating Revenue	366 Days Submi Statement 2,821,220 388,640 2,432,580	13.8% 86.2%	Proprietary - Partnersh Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	nip :e Ind. 0.0% 1.6% 0.0% 0.0%
231642 BEACON He 30700 TELEGRAPH I BINGHAM FARMS, M OAKLAND Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	DSPICE OF NO ROAD, SUITE 3 I 48025 heet 452,291 5,030 37,184 494,505 931,321	RTH DETROIT 650 12/31/2020 3 income Total Charges Contract Allowance Operating Revenue Operating Expense	366 Days Submi Statement 2,821,220 388,640 2,432,580 2,270,716	13.8% 86.2% 93.3% 6.7%	Proprietary - Partnersh Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	nip :e Ind. 0.0% 1.6% 0.0% 0.3 56.1
231642 BEACON H 30700 TELEGRAPH I BINGHAM FARMS, M OAKLAND Balance S	DSPICE OF NO ROAD, SUITE 3 I 48025 heet 452,291 5,030 37,184 494,505 931,321	RTH DETROIT 650 12/31/2020 3 650 12/31/2020 3 Income Total Charges Contract Allowance Operating Revenue Operating Revenue Operating Expense Operating Margin Other Income	366 Days Submi Statement 2,821,220 388,640 2,432,580 2,270,716 161,864	13.8% 86.2% 93.3% 6.7%	Proprietary - Partnersh Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	nip :e Ind. 0.0% 1.6% 0.0%

All Providers

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Sample Hospice reports from the Halmanac.com website.

231574 BEAUMON	T HOSPICE				Proprietary - Corporati	on
1975 TECHNOLOG	Y DR, SUITE J12	12/31/2020	366 Days Subm	itted	Hospice	
TROY, MI 48083						
OAKLAND					Key Performanac	e Ind.
					Skilled Nursing	0.3%
Balance S	Sheet	Income	Statement		Nursing	21.0%
Current Assets	4,192,342	Total Charges	17,686,036		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	17,686,036	100.0%	Medicare LOS	
Total Assets	4,192,342	Operating Expense	16,375,294	92.6%	Current Ratio	
Current Liabilities	0	Operating Margin	1,310,742	7.4%	Days to Collect	92.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	4,192,342	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	4,192,342	- Net Profit or Loss	1,310,742	7.4%	Return on Equity	31.3%
231543 BLUE WAT	ER HOSPICE				Nonprofit - Private	
1430 MILITARY, SU	ITE A	12/31/2020	366 Days Subm	itted	Hospice	
PORT HURON, MI 4	8060					
SAINT CLAIR					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Skilled Nursing	1.5%
Balance S	Sheet	Income	Statement		Nursing	0.1%
Current Assets	323,903	Total Charges	3,509,711		Home Healthcare	0.0%
Fixed Assets	2,380,584	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	- Operating Revenue	3,509,711	100.0%	Medicare LOS	
Total Assets	2,704,487	Operating Expense	2,798,813	79.7%	Current Ratio	1.8
	182,742	Operating Margin	710,898	20.3%	Days to Collect	32.5
Current Liabilities				0.0%	Avg Payment Days	23.9
	0	Other Income	0	0.070	Avg i ayment Days	20.0
Current Liabilities Long Term Liabilities Total Equity	0 2,521,745		0	0.0%		0.0%

All Providers

Sample Hospice reports from the Halmanac.com website.

	LE HOSPICE				Proprietary - Corporat	ion
32300 NORTHWEST 125	ERN HIGHWAY	7, SUITE 12/31/2020 3	866 Days Submit	tted	Hospice	
FARMINGTON HILLS	s, MI 48334					
OAKLAND					Key Performanad	e Ind.
					Skilled Nursing	0.0%
Balance S	heet	Income	Statement		Nursing	0.0%
Current Assets	243,056	Total Charges	2,540,840		Home Healthcare	0.0%
Fixed Assets	30,608	Contract Allowance	8,293	0.3%	Length of Stay	
Other Assets	0	Operating Revenue	2,532,547	99.7%	Medicare LOS	
Total Assets	387,254	Operating Expense	2,056,275	81.2%	Current Ratio	1.6
Current Liabilities	155,030	Operating Margin	476,272	18.8%	Days to Collect	35.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	9.8
Total Equity	232,224	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	387,254	Net Profit or Loss	476,272	18.8%	Return on Equity	205.1%
Total Liab. and Equity 231652 CARDINAL		Net Profit or Loss	476,272	18.8%	Return on Equity Proprietary - Partnersl	
-	HOSPICE		476,272 366 Days Submit			
231652 CARDINAL	HOSPICE				Proprietary - Partnersl	
231652 CARDINAL	HOSPICE				Proprietary - Partnersl	nip
231652 CARDINAL 1097 S LAPEER ROA OXFORD, MI 48371	HOSPICE				Proprietary - Partnersl Hospice	nip
231652 CARDINAL 1097 S LAPEER ROA OXFORD, MI 48371	HOSPICE AD, SUITE A				Proprietary - Partnersl Hospice Key Performanad	nip :e Ind.
231652 CARDINAL 1097 S LAPEER ROA OXFORD, MI 48371 OAKLAND	HOSPICE AD, SUITE A heet		66 Days Submit		Proprietary - Partnersl Hospice Key Performanac Skilled Nursing	nip :e Ind. 0.0%
231652 CARDINAL 1097 S LAPEER ROA OXFORD, MI 48371 OAKLAND Balance S	HOSPICE AD, SUITE A heet	12/31/2020 3 Income 3 Total Charges	366 Days Submit		Proprietary - Partners Hospice Key Performanac Skilled Nursing Nursing	nip :e Ind. 0.0% 0.0%
231652 CARDINAL 1097 S LAPEER ROA OXFORD, MI 48371 OAKLAND Balance S Current Assets	HOSPICE AD, SUITE A heet 517,618 0	12/31/2020 3 Income 3 Total Charges Contract Allowance	66 Days Submit Statement 2,402,743	tted	Proprietary - Partners Hospice Key Performanac Skilled Nursing Nursing Home Healthcare	nip :e Ind. 0.0% 0.0%
231652 CARDINAL 1097 S LAPEER ROA OXFORD, MI 48371 OAKLAND Balance S Current Assets Fixed Assets	HOSPICE AD, SUITE A heet 517,618 0 0	12/31/2020 3 Income 3 Total Charges Contract Allowance	366 Days Submit Statement 2,402,743 12,411	tted 0.5%	Proprietary - Partners Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay	nip :e Ind. 0.0% 0.0%
231652 CARDINAL 1097 S LAPEER ROA OXFORD, MI 48371 OAKLAND Balance S Current Assets Fixed Assets Other Assets	HOSPICE AD, SUITE A heet 517,618 0 0 517,618	12/31/2020 3 Income 3 Total Charges Contract Allowance Operating Revenue	366 Days Submit Statement 2,402,743 12,411 2,390,332	0.5% 99.5%	Proprietary - Partners Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	nip e Ind. 0.0% 0.0% 0.0%
231652 CARDINAL 1097 S LAPEER ROA OXFORD, MI 48371 OAKLAND Balance S Current Assets Fixed Assets Other Assets Total Assets	HOSPICE AD, SUITE A heet 517,618 0 0 517,618 116,821	Income Total Charges Contract Allowance Operating Revenue Operating Expense	866 Days Submit Statement 2,402,743 12,411 2,390,332 1,581,813	0.5% 99.5% 66.2%	Proprietary - Partners Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	nip e Ind. 0.0% 0.0% 0.0%
231652 CARDINAL 1097 S LAPEER ROA OXFORD, MI 48371 OAKLAND Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	HOSPICE AD, SUITE A heet 517,618 0 0 517,618 116,821	Income S Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	866 Days Submit Statement 2,402,743 12,411 2,390,332 1,581,813 808,519	0.5% 99.5% 66.2% 33.8%	Proprietary - Partners Hospice Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	nip e Ind. 0.0% 0.0% 0.0% 4.4 41.3

All Providers

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Sample Hospice reports from the Halmanac.com website.

231672 CARDINAL	HOSPICE				Proprietary - Partnersh	nip
3195 CHRISTYWAY		12/31/2020	366 Days Submi	tted	Hospice	
SAGINAW, MI 48603						
SAGINAW					Key Performanac	e Ind.
					Skilled Nursing	0.0%
Balance S	heet	Income	Statement		Nursing	0.0%
Current Assets	164,240	Total Charges	635,751		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	7,579	1.2%	Length of Stay	
Other Assets	0	Operating Revenue	628,172	98.8%	Medicare LOS	
Total Assets	164,240	Operating Expense	494,659	78.7%	Current Ratio	2.4
- Current Liabilities	67,299	- Operating Margin	133,513	21.3%	Days to Collect	59.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	19.8
Total Equity	96,941	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	164,240	Net Profit or Loss	133,513	21.3%	Return on Equity	137.7%
231669 CARELINE	HEALTH GROU	IP			Proprietary - Partnersh	nip
113 W MICHIGAN AV	/E, SUITE 102	12/31/2020	366 Days Submi	tted	Hospice	
JACKSON, MI 49201						
JACKSON						
					Key Performanac	e Ind.
					Key Performanac Skilled Nursing	e Ind. 0.1%
Balance S	heet	Income	Statement		-	
Balance S Current Assets		Income Total Charges	• Statement 7,293,865		Skilled Nursing	0.1% 0.0%
	1,709,018			6.2%	Skilled Nursing Nursing	0.1%
Current Assets	1,709,018	Total Charges Contract Allowance	7,293,865	6.2% 93.8%	Skilled Nursing Nursing Home Healthcare Length of Stay	0.1% 0.0%
Current Assets Fixed Assets	1,709,018 0 38,414	Total Charges Contract Allowance	7,293,865 449,958		Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	0.1% 0.0%
Current Assets Fixed Assets Other Assets	1,709,018 0 38,414 2,143,483	Total Charges Contract Allowance Operating Revenue	7,293,865 449,958 6,843,907	93.8%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.1% 0.0% 0.0%
Current Assets Fixed Assets Other Assets Total Assets	1,709,018 0 38,414 2,143,483 732,594	Total Charges Contract Allowance Operating Revenue Operating Expense	7,293,865 449,958 6,843,907 5,974,667	93.8% 87.3% 12.7%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.1% 0.0% 0.0% 2.3
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,709,018 0 38,414 2,143,483 732,594	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	7,293,865 449,958 6,843,907 5,974,667 869,240	93.8% 87.3% 12.7%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	0.1% 0.0% 0.0% 2.3 52.3

All Providers

Sample Hospice reports from the Halmanac.com website.

231658 CHOICE HC	OSPICE				Proprietary - Corporati	on
12500 E 13 MILE RD	1	12/31/2020	366 Days Subm	itted	Hospice	
WARREN, MI 48093						
MACOMB					Key Performanac	e Ind.
					Skilled Nursing	0.0%
Balance S	heet	Income	e Statement		Nursing	0.0%
Current Assets	160,340	Total Charges	842,874		Home Healthcare	0.0%
Fixed Assets	360	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	8,422	Operating Revenue	842,874	100.0%	Medicare LOS	
Total Assets	169,122	Operating Expense	845,737	100.3%	Current Ratio	2.8
Current Liabilities	56,591	Operating Margin	-2,863	-0.3%	Days to Collect	42.0
Long Term Liabilities	354,799	Other Income	0	0.0%	Avg Payment Days	24.5
Total Equity	-242,268	Other Expense	0	0.0%	Depreciation Rate	0.0%
			()			4 00/
Total Liab. and Equity	169,122	Net Profit or Loss	(2,863)	-0.3%	Return on Equity	1.2%
Total Liab. and Equity 231661 CLM ENTER		Net Profit or Loss	(2,863)	-0.3%	Return on Equity Proprietary - Corporati	
	RPRISES		(2,863) 366 Days Subm			
231661 CLM ENTER	R PRISES E AVENUE, NE				Proprietary - Corporati	
231661 CLM ENTER	R PRISES E AVENUE, NE				Proprietary - Corporati	on
231661 CLM ENTER 1971 EAST BELTLIN GRAND RAPIDS, MI	R PRISES E AVENUE, NE				Proprietary - Corporati Hospice	on
231661 CLM ENTER 1971 EAST BELTLIN GRAND RAPIDS, MI	RPRISES E AVENUE, NE 49525	12/31/2020			Proprietary - Corporati Hospice Key Performanac	on e Ind.
231661 CLM ENTER 1971 EAST BELTLIN GRAND RAPIDS, MI KENT	RPRISES E AVENUE, NE 49525 Sheet	12/31/2020	366 Days Subm		Proprietary - Corporati Hospice Key Performanac Skilled Nursing	on e Ind. 0.3%
231661 CLM ENTER 1971 EAST BELTLIN GRAND RAPIDS, MI KENT Balance S	RPRISES E AVENUE, NE 49525 Sheet 4,721,120		366 Days Subm	itted	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing	on e Ind. 0.3% 0.0%
231661 CLM ENTER 1971 EAST BELTLIN GRAND RAPIDS, MI KENT Balance S Current Assets	RPRISES E AVENUE, NE 49525 Sheet 4,721,120 68,445	12/31/2020 Income Total Charges	366 Days Subm • Statement 2,586,384	itted 0.0%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare	on e Ind. 0.3% 0.0%
231661 CLM ENTER 1971 EAST BELTLIN GRAND RAPIDS, MI KENT Balance S Current Assets Fixed Assets	RPRISES E AVENUE, NE 49525 Sheet 4,721,120 68,445 4,000	12/31/2020 Income Total Charges Contract Allowance	366 Days Subm • Statement 2,586,384 0	itted 0.0%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	on e Ind. 0.3% 0.0%
231661 CLM ENTER 1971 EAST BELTLIN GRAND RAPIDS, MI KENT Balance S Current Assets Fixed Assets Other Assets	RPRISES IE AVENUE, NE 49525 Sheet 4,721,120 68,445 4,000 4,793,565	12/31/2020 Income Total Charges Contract Allowance Operating Revenue	366 Days Subm Statement 2,586,384 0 2,586,384	itted 0.0% 100.0%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	on e Ind. 0.3% 0.0% 0.0%
231661 CLM ENTER 1971 EAST BELTLIN GRAND RAPIDS, MI KENT Balance S Current Assets Fixed Assets Other Assets Total Assets	RPRISES E AVENUE, NE 49525 Sheet 4,721,120 68,445 4,000 4,793,565 433,930	12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense	366 Days Subm Statement 2,586,384 0 2,586,384 1,784,310	0.0% 0.0% 100.0% 69.0% 31.0%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	on e Ind. 0.3% 0.0% 0.0% 10.9
231661 CLM ENTER 1971 EAST BELTLIN GRAND RAPIDS, MI KENT Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	RPRISES E AVENUE, NE 49525 Sheet 4,721,120 68,445 4,000 4,793,565 433,930	I2/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	366 Days Subm 2 Statement 2,586,384 0 2,586,384 1,784,310 802,074	0.0% 0.0% 100.0% 69.0% 31.0% 0.0%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	on e Ind. 0.3% 0.0% 0.0% 10.9 422.4

All Providers

Sample Hospice reports from the Halmanac.com website.

	ICE				Proprietary - Corporati	on
1920 LIVERNOIS		12/31/2020	366 Days Subm	tted	Hospice	
TROY, MI 48083						
OAKLAND					Key Performanac	e Ind.
WPS IN					Skilled Nursing	0.0%
Balance S	sheet	Income	Statement		Nursing	0.0%
Current Assets	1,049,335	Total Charges	3,199,345		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	3,199,345	100.0%	Medicare LOS	
Total Assets	1,049,335	Operating Expense	2,686,366	84.0%	Current Ratio	44.2
Current Liabilities	23,728	Operating Margin	512,979	16.0%	Days to Collect	54.9
Long Term Liabilities	359,483	Other Income	0	0.0%	Avg Payment Days	3.2
Total Equity	666,124	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1.049.335	- Net Profit or Loss	512,979	16.0%	Return on Equity	77.0%
	.,		,		Return on Equity	
		TER OF BRANCH CO				
		-	DUNTY HOSPIC			
231584 COMMUNIT	Y HEALTH CEN	- NTER OF BRANCH CC	DUNTY HOSPIC			
231584 COMMUNIT	Y HEALTH CEN	- NTER OF BRANCH CC	DUNTY HOSPIC		Key Performanac	
231584 COMMUNIT 300 EAST CHICAGC COLDWATER, MI 49	O STREET	- NTER OF BRANCH CO Cost Report	DUNTY HOSPIC			
231584 COMMUNIT 300 EAST CHICAGC COLDWATER, MI 49 BRANCH	O STREET 036 IMENT SERVICE	- NTER OF BRANCH CO Cost Report	DUNTY HOSPIC		Key Performanac	e Ind.
231584 COMMUNIT 300 EAST CHICAGC COLDWATER, MI 49 BRANCH NATIONAL GOVERN	O STREET 036 IMENT SERVICE	- NTER OF BRANCH CO Cost Report	DUNTY HOSPIC		Key Performanac Skilled Nursing	e Ind. 0.0% 0.0%
231584 COMMUNIT 300 EAST CHICAGC COLDWATER, MI 49 BRANCH NATIONAL GOVERN Balance S	O STREET 036 IMENT SERVICE	- NTER OF BRANCH CO Cost Report	DUNTY HOSPIC	E	Key Performanac Skilled Nursing Nursing	e Ind. 0.0% 0.0%
231584 COMMUNIT 300 EAST CHICAGC COLDWATER, MI 49 BRANCH NATIONAL GOVERN Balance S Current Assets	O STREET 036 IMENT SERVICE Sheet 0 0	- TTER OF BRANCH CO Cost Report ES Income Total Charges	DUNTY HOSPIC	E 0.0%	Key Performanac Skilled Nursing Nursing Home Healthcare	e Ind. 0.0% 0.0%
231584 COMMUNIT 300 EAST CHICAGC COLDWATER, MI 49 BRANCH NATIONAL GOVERN Balance S Current Assets Fixed Assets	O STREET 036 IMENT SERVICE Sheet 0 0 0	TTER OF BRANCH CO Cost Report Total Charges Contract Allowance	DUNTY HOSPIC t not filed. • Statement 0 0	E 0.0%	Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	e Ind. 0.0%
231584 COMMUNIT 300 EAST CHICAGO COLDWATER, MI 49 BRANCH NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	O STREET 036 IMENT SERVICE Sheet 0 0 0 0	TTER OF BRANCH CO Cost Report Cost Report Total Charges Contract Allowance Operating Revenue Operating Expense	DUNTY HOSPIC t not filed.	E 0.0% 0.0%	Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	e Ind. 0.0% 0.0%
231584 COMMUNIT 300 EAST CHICAGO COLDWATER, MI 49 BRANCH NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	O STREET 036 IMENT SERVICE Sheet 0 0 0 0	Total Charges Contract Allowance Operating Revenue Operating Expense	DUNTY HOSPIC t not filed. • Statement 0 0 0 0	E 0.0% 0.0% 0.0% 0.0%	Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	e Ind. 0.0% 0.0%
231584 COMMUNIT 300 EAST CHICAGO COLDWATER, MI 49 BRANCH NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	O STREET 036 IMENT SERVICE Sheet 0 0 0 0	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	DUNTY HOSPIC t not filed. 0 0 0 0 0 0	E 0.0% 0.0% 0.0% 0.0% 0.0%	Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	e Ind. 0.0% 0.0%

All Providers

Sample Hospice reports from the Halmanac.com website.

231663 COMPASSI	ON CARE HOS	PICE, LLC					
1309 SOUTH LINDE	N ROAD, SUITE	A Cost Repor	rt not filed.				
FLINT, MI 48532							
GENESEE						Key Performanac	alad
GENESEE						Skilled Nursing	0.0%
Delaward	N 4		0			Nursing	0.0%
Balance S Current Assets		Total Charges	e Statement	0		Home Healthcare	0.0%
	_	-		-	0.00/		0.078
Fixed Assets	0			0	0.0%	Length of Stay	
Other Assets		Operating Revenue		0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense		0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin		0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income		0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense		0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss		0	0.0%	Return on Equity	0.0%
231675 COMPASSI	ONATE CARE H	IOSPICE					
1413 GRATIOT AVE	, SUITE B	Cost Repo	rt not filed.				
SAGINAW, MI 48602							
SAGINAW						Key Performanaco	e Ind.
						Skilled Nursing	0.0%
Balance S	sheet	Incom	e Statement			Nursing	0.0%
Current Assets	0	Total Charges		0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance		0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue		0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense		0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin		0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income		0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense		0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss		0	0.0%	Return on Equity	0.0%

All Providers

Sample Hospice reports from the Halmanac.com website.

231681 COMPASSI	ONATE HOSPIC	CE CARE			Proprietary - Individua	al
1320 RICKETT RD		12/31/2020	235 Days Subm	itted	Hospice	
BRIGHTON, MI 4811	6					
LIVINGSTON					Key Performana	ce Ind.
NGS (WI)					Skilled Nursing	0.0%
Balance S	sheet	Income	e Statement		Nursing	0.0%
Current Assets	5,467	Total Charges	14,304		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	14,304	100.0%	Medicare LOS	
Total Assets	5,467	Operating Expense	171,048	1,195.8%	Current Ratio	
Current Liabilities	0	Operating Margin	-156,744	۔ 1,095.8%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	5,467	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	5,467	Net Profit or Loss	(156,744)	۔ 1,095.8%	Return on Equity	۔ 2,867.1%
231596 COMPASS	US - BAY CITY				Proprietary - Other	
5889 BAY ROAD, SL	JITE 103	12/31/2020	366 Days Subm	itted	Hospice	
SAGINAW, MI 48604						
SAGINAW					Key Performana	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Skilled Nursing	0.1%
Balance S	sheet	Income	e Statement		Nursing	8.6%
Current Assets	325,799,149	Total Charges	2,389,864		Home Healthcare	0.0%
Fixed Assets	22,206,236	Contract Allowance	1,210	0.1%	Length of Stay	
Other Assets	1,231,796,649	Operating Revenue	2,388,654	99.9%	Medicare LOS	
Total Assets	1,580,533,657	Operating Expense	1,894,652	79.3%	Current Ratio	2.1
Current Liabilities	153,227,181	Operating Margin	494,002	20.7%	Days to Collect	16,686.7
Long Term Liabilities	800,865,030	Other Income	0	0.0%	Avg Payment Days	19,099.3
Total Equity	626,441,446	Other Expense	0	0.0%	Depreciation Rate	0.0%

All Providers

Sample Hospice reports from the Halmanac.com website.

	US - CASS CITY	,			Proprietary - Partners	hip
5986 CASS CITY RC	DAD	12/31/2020	366 Days Subm	itted	Hospice	
CASS CITY, MI 4872	6					
TUSCOLA					Key Performanae	ce Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Skilled Nursing	0.4%
Balance S	sheet	Incom	e Statement		Nursing	1.8%
Current Assets	325,799,149	Total Charges	3,702,567		Home Healthcare	0.0%
Fixed Assets	22,206,236	Contract Allowance	809	0.0%	Length of Stay	
Other Assets	1,231,796,649	Operating Revenue	3,701,758	100.0%	Medicare LOS	
Total Assets	1,580,533,657	Operating Expense	2,936,665	79.3%	Current Ratio	2.1
Current Liabilities	153,227,181	Operating Margin	765,093	20.7%	Days to Collect	10,767.5
Long Term Liabilities	800,865,030	Other Income	0	0.0%	Avg Payment Days	12,322.3
Total Equity	626,441,446	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1,580,533,657	Net Profit or Loss	765,093	20.7%	Return on Equity	0.1%
231599 COMPASS	US - LANSING				Proprietary - Corporat	ion
231599 COMPASS		E 200 12/31/2020	366 Days Subm	itted	Proprietary - Corporat Hospice	ion
		E 200 12/31/2020	366 Days Subm	itted		ion
801 SOUTH WAVER		E 200 12/31/2020	366 Days Subm	itted		
801 SOUTH WAVER LANSING, MI 48917	LY ROAD SUITE		366 Days Subm	itted	Hospice	
801 SOUTH WAVER LANSING, MI 48917 EATON	ILY ROAD SUITE	ES	9 366 Days Subm	itted	Hospice Key Performanae	ce Ind.
801 SOUTH WAVER LANSING, MI 48917 EATON NATIONAL GOVERN	LY ROAD SUITE IMENT SERVICE Sheet	ES		itted	Hospice Key Performanae Skilled Nursing	ce Ind. 0.0%
801 SOUTH WAVER LANSING, MI 48917 EATON NATIONAL GOVERN Balance S	LY ROAD SUITE IMENT SERVICE Sheet 325,799,149	ES	e Statement	itted 0.0%	Hospice Key Performanae Skilled Nursing Nursing Home Healthcare	ce Ind. 0.0% 0.0%
801 SOUTH WAVER LANSING, MI 48917 EATON NATIONAL GOVERN Balance S Current Assets	LY ROAD SUITE IMENT SERVICE Sheet 325,799,149 22,206,236	ES Incomo Total Charges	e Statement 6,179,305	0.0%	Hospice Key Performanae Skilled Nursing Nursing Home Healthcare	ce Ind. 0.0% 0.0%
801 SOUTH WAVER LANSING, MI 48917 EATON NATIONAL GOVERN Balance S Current Assets Fixed Assets	ILY ROAD SUITE IMENT SERVICE Sheet 325,799,149 22,206,236 1,231,796,649	ES Income Total Charges Contract Allowance	e Statement 6,179,305 790	0.0%	Hospice Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	ce Ind. 0.0% 0.0%
801 SOUTH WAVER LANSING, MI 48917 EATON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	LY ROAD SUITE IMENT SERVICE Sheet 325,799,149 22,206,236 1,231,796,649 1,580,533,657	ES Income Total Charges Contract Allowance Operating Revenue	e Statement 6,179,305 790 6,178,515	0.0% 100.0%	Hospice Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	ce Ind. 0.0% 0.0% 0.0%
801 SOUTH WAVER LANSING, MI 48917 EATON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	IMENT SERVICE Sheet 325,799,149 22,206,236 1,231,796,649 1,580,533,657 153,227,181	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	e Statement 6,179,305 790 6,178,515 4,547,339	0.0% 100.0% 73.6% 26.4%	Hospice Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	ce Ind. 0.0% 0.0% 0.0% 2.1
801 SOUTH WAVER LANSING, MI 48917 EATON NATIONAL GOVERN Balance S Current Assets Current Assets Other Assets Total Assets Current Liabilities	IMENT SERVICE Sheet 325,799,149 22,206,236 1,231,796,649 1,580,533,657 153,227,181 800,865,030	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	e Statement 6,179,305 790 6,178,515 4,547,339 1,631,176	0.0% 100.0% 73.6% 26.4%	Hospice Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	ce Ind. 0.0% 0.0% 0.0% 2.1 6,451.2

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Sample Hospice reports from the Halmanac.com website.

231600 COMPASS	US - NORTHERI	N MICHIGAN			Proprietary - Partnersh	nip
3217 WEST M-55, S	UITE B	12/31/2020	366 Days Submi	itted	Hospice	
WEST BRANCH, MI	48661					
OGEMAW					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Skilled Nursing	0.5%
Balance S	Sheet	Income	Statement		Nursing	0.9%
Current Assets	325,799,149	Total Charges	13,611,346		Home Healthcare	0.0%
Fixed Assets	22,206,236	Contract Allowance	11,748	0.1%	Length of Stay	
Other Assets	1,231,796,649	Operating Revenue	13,599,598	99.9%	Medicare LOS	
Total Assets	1,580,533,657	Operating Expense	8,573,078	63.0%	Current Ratio	2.1
Current Liabilities	153,227,181	- Operating Margin	5,026,520	37.0%	Days to Collect	2,930.9
Long Term Liabilities	800,865,030	Other Income	0	0.0%	Avg Payment Days	4,220.9
Total Equity	626,441,446	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1,580,533,657	– Net Profit or Loss	5,026,520	37.0%	Return on Equity	0.8%
231653 CORPORE	SANO HOME H	EALTH & HOSPICE			Proprietary - Corporati	on
39475 ANN ARBOR	RD	12/31/2020	366 Days Submi	itted	Hospice	
PLYMOUTH, MI 4817						
	70					
WAYNE	70				Key Performanac	e Ind.
WAYNE	70				Key Performanac Skilled Nursing	e Ind. 0.0%
WAYNE Balance S		Income	Statement		-	
	Sheet	Income Total Charges	Statement 3,485,767		Skilled Nursing	0.0%
Balance S	Sheet 599,940			0.0%	Skilled Nursing Nursing	0.0% 0.0%
Balance S Current Assets	Sheet 599,940 455,722	Total Charges	3,485,767		Skilled Nursing Nursing Home Healthcare	0.0% 0.0%
Balance S Current Assets Fixed Assets	Sheet 599,940 455,722 0	Total Charges Contract Allowance	3,485,767 0	100.0%	Skilled Nursing Nursing Home Healthcare Length of Stay	0.0% 0.0%
Balance S Current Assets Fixed Assets Other Assets	Sheet 599,940 455,722 0 1,055,662	Total Charges Contract Allowance Operating Revenue	3,485,767 0 3,485,767	100.0%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.0% 0.0%
Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 599,940 455,722 0 1,055,662 0	Total Charges Contract Allowance Operating Revenue Operating Expense	3,485,767 0 3,485,767 2,730,267	100.0% 78.3% 21.7%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.0% 0.0% 0.0%
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 599,940 455,722 0 1,055,662 0 408,955	Total ChargesContract AllowanceOperating RevenueOperating ExpenseOperating Margin	3,485,767 0 3,485,767 2,730,267 755,500	100.0% 78.3% 21.7%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	0.0% 0.0% 0.0% 0.0

All Providers

Sample Hospice reports from the Halmanac.com website.

231516 COVENANT	231516 COVENANT VISITING NURSE ASSOCIATION								
500 SOUTH HAMILT	ON, SUITE C	Cost Repor	t not filed.						
SAGINAW, MI 48602									
SAGINAW					Key Performanac	e Ind.			
WPS MI					Skilled Nursing	0.0%			
Balance S	heet	Income	e Statement		Nursing	0.0%			
Current Assets	0	Total Charges	0		Home Healthcare	0.0%			
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay				
Other Assets	0	Operating Revenue	0	0.0%	Medicare LOS				
Total Assets	0	Operating Expense	0	0.0%	Current Ratio				
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect				
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days				
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%			
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%			
231638 CUSTOM H	OSPICE				Proprietary - Partnersh	nip			
888 WEST BIG BEAV	/ER ROAD, SUI	TE 900 12/31/2020	366 Days Subm	itted	Hospice				
TROY, MI 48084									
OAKLAND					Key Performanac	e Ind.			
					Skilled Nursing	0.1%			
Balance S	heet	Incom	e Statement		Nursing	0.0%			
Current Assets	2,402,646	Total Charges	5,863,559		Home Healthcare	0.0%			
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay				
Other Assets	0	Operating Revenue	5,863,559	100.0%	Medicare LOS				
Total Assets	2,402,646	Operating Expense	5,161,458	88.0%	Current Ratio	5.4			
Current Liabilities	444,274	Operating Margin	702,101	12.0%	Days to Collect	52.7			
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	17 /			
	0					17.4			
Total Equity		Other Expense	0	0.0%	Depreciation Rate	0.0%			

All Providers

Sample Hospice reports from the Halmanac.com website.

231579 ELARA CA	RING				Proprietary - Corporati	on
30400 TELEGRAPH	RD, SUITE 334	12/31/2020	366 Days Submi	tted	Hospice	
BINGHAM FARMS, M	11 48025					
OAKLAND					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Skilled Nursing	0.7%
Balance S	heet	Income	Statement		Nursing	1.6%
Current Assets	240,229,954	Total Charges	21,892,337		Home Healthcare	0.0%
Fixed Assets	11,107,551	Contract Allowance	3,558,275	16.3%	Length of Stay	
Other Assets	764,546,833	Operating Revenue	18,334,062	83.7%	Medicare LOS	
Total Assets	1,015,884,338	Operating Expense	9,872,979	53.9%	Current Ratio	1.6
Current Liabilities	154,775,001	- Operating Margin	8,461,083	46.1%	Days to Collect	2,151.6
Long Term Liabilities	937,333,778	Other Income	0	0.0%	Avg Payment Days	4,082.5
Total Equity	-76,224,441	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1,015,884,338	- Net Profit or Loss	8,461,083	46.1%	Return on Equity	-11.1%
231581 ELARA CA	RING				Proprietary - Corporati	on
900 COOPER STRE	ET	12/31/2020	366 Days Submi	tted	Hospice	
JACKSON, MI 49202						
JACKSON					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Skilled Nursing	0.3%
Balance S	iheet	Income	Statement		Nursing	0.2%
Current Assets	240,229,954	Total Charges	22,335,597		Home Healthcare	0.0%
Fixed Assets	11,107,551	Contract Allowance	4,930,002	22.1%	Length of Stay	
Other Assets	764,546,833	- Operating Revenue	17,405,595	77.9%	Medicare LOS	
Total Assets	1,015,884,338	Operating Expense	9,896,532	56.9%	Current Ratio	1.6
Current Liabilities	154,775,001	- Operating Margin	7,509,063	43.1%	Days to Collect	2,266.4
Long Term Liabilities	937,333,778	Other Income	0	0.0%	Avg Payment Days	4,072.8
Total Equity	-76,224,441	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1 015 884 338	- Net Profit or Loss	7,509,063	43.1%	Return on Equity	-9.9%

All Providers

Sample Hospice reports from the Halmanac.com website.

231644 ELARA CA	RING				Proprietary - Corporat	ion
203 SOUTH STATE	STREET	12/31/2020 3	866 Days Submit	ted	Hospice	
BIG RAPIDS, MI 493	07					
MECOSTA					Key Performanae	ce Ind.
					Skilled Nursing	0.3%
Balance S	Sheet	Income	Statement		Nursing	0.1%
Current Assets	240,229,954	Total Charges	2,050,029		Home Healthcare	0.0%
Fixed Assets	11,107,551	Contract Allowance	431,423	21.0%	Length of Stay	
Other Assets	764,546,833	Operating Revenue	1,618,606	79.0%	Medicare LOS	
Total Assets	1,015,884,338	Operating Expense	1,095,892	67.7%	Current Ratio	1.6
Current Liabilities	154,775,001	Operating Margin	522,714	32.3%	Days to Collect	24,371.2
Long Term Liabilities	937,333,778	Other Income	0	0.0%	Avg Payment Days	36,779.8
Total Equity	-76,224,441	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1,015,884,338	Net Profit or Loss	522,714	32.3%	Return on Equity	-0.7%
231646 ELARA CA	RING				Proprietary - Corporat	ion
20698 HALL RD		12/31/2020 3	866 Days Submit	ted	Hospice	
CLINTON TOWNSHI	P, MI 48038					
MACOMB						
					Key Performana	ce Ind.
					Key Performanae Skilled Nursing	ce Ind. 0.2%
Balance S	Sheet	Income	Statement		-	
Balance S Current Assets		Income S	Statement 3,270,233		Skilled Nursing	0.2%
	240,229,954			26.9%	Skilled Nursing Nursing	0.2% 0.2%
Current Assets	240,229,954 11,107,551	Total Charges	3,270,233	26.9% 73.1%	Skilled Nursing Nursing Home Healthcare Length of Stay	0.2% 0.2%
Current Assets Fixed Assets	240,229,954 11,107,551 764,546,833	Total Charges Contract Allowance	3,270,233 879,054		Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	0.2% 0.2% 0.0%
Current Assets Fixed Assets Other Assets	240,229,954 11,107,551 764,546,833 1,015,884,338	Total Charges Contract Allowance Operating Revenue	3,270,233 879,054 2,391,179	73.1%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.2% 0.2%
Current Assets Fixed Assets Other Assets Total Assets	240,229,954 11,107,551 764,546,833 1,015,884,338 154,775,001	Total Charges Contract Allowance Operating Revenue Operating Expense	3,270,233 879,054 2,391,179 1,757,918	73.1% 73.5% 26.5%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.2% 0.2% 0.0% 1.6
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	240,229,954 11,107,551 764,546,833 1,015,884,338 154,775,001	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	3,270,233 879,054 2,391,179 1,757,918 633,261	73.1% 73.5% 26.5%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	0.2% 0.2% 0.0% 1.6 16,497.0

All Providers

Sample Hospice reports from the Halmanac.com website.

	L HOSPICE				Nonprofit - Church	
401 HALL ST SW		12/31/2020 3	66 Days Submi	ted	Hospice	
GRAND RAPIDS, MI	49503					
KENT					Key Performanac	e Ind.
					Skilled Nursing	0.0%
Balance S	heet	Income	Statement		Nursing	0.1%
Current Assets	3,955,642	Total Charges	12,479,850		Home Healthcare	0.0%
Fixed Assets	349,090	Contract Allowance	76,092	0.6%	Length of Stay	
Other Assets	0	Operating Revenue	12,403,758	99.4%	Medicare LOS	
Total Assets	4,304,732	Operating Expense	10,801,555	87.1%	Current Ratio	3.0
Current Liabilities	1,330,570	Operating Margin	1,602,203	12.9%	Days to Collect	73.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	10.2
Total Equity	2,974,162	Other Expense	0	0.0%	Depreciation Rate	0.0%
•	4,304,732	Net Profit or Loss	1,602,203	12.9%	Return on Equity	53.9%
Total Liab. and Equity 231609 ERIE WEST			1,602,203	12.9%	Return on Equity Nonprofit - Private	53.9%
Total Liab. and Equity	HOSPICE AND	PALLIATIVE CARE	1,602,203		1 5	53.9%
Total Liab. and Equity 231609 ERIE WEST 1070 N MONROE ST	HOSPICE AND	PALLIATIVE CARE			Nonprofit - Private	53.9%
Total Liab. and Equity 231609 ERIE WEST 1070 N MONROE ST MONROE, MI 48162	HOSPICE AND	PALLIATIVE CARE			Nonprofit - Private	
Total Liab. and Equity 231609 ERIE WEST 1070 N MONROE ST MONROE, MI 48162 MONROE	HOSPICE AND	• PALLIATIVE CARE			Nonprofit - Private Hospice	
Total Liab. and Equity 231609 ERIE WEST 1070 N MONROE ST MONROE, MI 48162 MONROE	HOSPICE AND REET, SUITE B				Nonprofit - Private Hospice Key Performanace	e Ind.
Total Liab. and Equity 231609 ERIE WEST 1070 N MONROE ST MONROE, MI 48162 MONROE NATIONAL GOVERN Balance S	HOSPICE AND REET, SUITE B MENT SERVICE		66 Days Submi		Nonprofit - Private Hospice Key Performanace Skilled Nursing	e Ind. 0.2%
Total Liab. and Equity 231609 ERIE WEST 1070 N MONROE ST MONROE, MI 48162 MONROE NATIONAL GOVERN Balance S Current Assets	HOSPICE AND REET, SUITE B MENT SERVICE Sheet 684,609	PALLIATIVE CARE 12/31/2020 3 ES	66 Days Submit	ted	Nonprofit - Private Hospice Key Performanace Skilled Nursing Nursing	e Ind. 0.2% 2.3%
Total Liab. and Equity 231609 ERIE WEST 1070 N MONROE ST MONROE, MI 48162 MONROE NATIONAL GOVERN	HOSPICE AND REET, SUITE B MENT SERVICE Sheet 684,609 12,316	PALLIATIVE CARE 12/31/2020 3 ES Income S Total Charges	66 Days Submit Statement 7,671,850	ted	Nonprofit - Private Hospice Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay	e Ind. 0.2% 2.3%
Total Liab. and Equity 231609 ERIE WEST 1070 N MONROE ST MONROE, MI 48162 MONROE NATIONAL GOVERN Balance S Current Assets Fixed Assets	HOSPICE AND REET, SUITE B MENT SERVICE Sheet 684,609 12,316 4,853,920	PALLIATIVE CARE 12/31/2020 3 S Income s Total Charges Contract Allowance	566 Days Submit Statement 7,671,850 2,261,886	tted 29.5%	Nonprofit - Private Hospice Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	e Ind. 0.2% 2.3%
Total Liab. and Equity 231609 ERIE WEST 1070 N MONROE ST MONROE, MI 48162 MONROE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	HOSPICE AND REET, SUITE B MENT SERVICE Sheet 684,609 12,316 4,853,920 5,550,845	PALLIATIVE CARE 12/31/2020 3 5 S Income s Total Charges Contract Allowance Operating Revenue	566 Days Submit Statement 7,671,850 2,261,886 5,409,964	29.5% 70.5%	Nonprofit - Private Hospice Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	e Ind. 0.2% 2.3% 0.0%
Total Liab. and Equity 231609 ERIE WEST 1070 N MONROE ST MONROE, MI 48162 MONROE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	HOSPICE AND REET, SUITE B MENT SERVICE Sheet 684,609 12,316 4,853,920 5,550,845 229,854	PALLIATIVE CARE 12/31/2020 3 12/31/2020 3 S Income s Total Charges Contract Allowance Operating Revenue Operating Expense	566 Days Submit Statement 7,671,850 2,261,886 5,409,964 4,025,169	29.5% 70.5% 74.4%	Nonprofit - Private Hospice Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	e Ind. 0.2% 2.3% 0.0% 3.0 76.9
Total Liab. and Equity 231609 ERIE WEST 1070 N MONROE ST MONROE, MI 48162 MONROE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	HOSPICE AND REET, SUITE B MENT SERVICE Sheet 684,609 12,316 4,853,920 5,550,845 229,854	PALLIATIVE CARE 12/31/2020 3 12/31/2020 3 S Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	Statement 7,671,850 2,261,886 5,409,964 4,025,169 1,384,795	29.5% 70.5% 74.4% 25.6%	Nonprofit - Private Hospice Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	e Ind. 0.2% 2.3% 0.0% 3.0

All Providers

Sample Hospice reports from the Halmanac.com website.

231647 EVERGREE	EN HOSPICE					
6510 TOWN CENTE	R DRIVE, SUITE	F Cost Repo	rt not filed.			
CLARKSTON, MI 483	346					
OAKLAND					Key Performanad	e Ind.
					Skilled Nursing	0.0%
Balance S	sheet	Incom	e Statement		Nursing	0.0%
Current Assets	0	Total Charges	0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
231570 FAITH HOS	PICE				Nonprofit - Private	
2100 RAYBROOK S	TREET SE, SUIT	TE 300 12/31/2020	366 Days Subm	itted	Hospice	
GRAND RAPIDS, MI	49546					
KENT					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Skilled Nursing	0.5%
Balance S	sheet	Incom	e Statement		Nursing	11.9%
Current Assets	6,569,712	Total Charges	24,563,804		Home Healthcare	0.0%
Fixed Assets	7,588,027	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	4,928,025	Operating Revenue	24,563,804	100.0%	Medicare LOS	
Total Assets	19,085,764	Operating Expense	21,781,172	88.7%	Current Ratio	2.7
Current Liabilities	2,466,274	Operating Margin	2,782,632	11.3%	Days to Collect	56.4
Long Term Liabilities	741,738	Other Income	0	0.0%	Avg Payment Days	28.3
Total Equity	15,877,752	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	19,085,764	Net Profit or Loss	2,782,632	11.3%	Return on Equity	17.5%

All Providers

Sample Hospice reports from the Halmanac.com website.

231674 FIRST HOS	PICE CARE				Proprietary - Corporati	on
2503 S LINDEN RD,	SUITE 130	12/31/2020	366 Days Submi	tted	Hospice	
FLINT, MI 48532						
GENESEE					Key Performanac	e Ind.
					Skilled Nursing	0.0%
Balance S	heet	Income	e Statement		Nursing	0.0%
Current Assets	299,784	Total Charges	962,819		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	342	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	962,477	100.0%	Medicare LOS	
Total Assets	299,784	Operating Expense	587,120	61.0%	Current Ratio	19.8
Current Liabilities	15,162	Operating Margin	375,357	39.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	9.5
Total Equity	284,622	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	299,784	Net Profit or Loss	375,357	39.0%	Return on Equity	131.9%
231634 FIRST STA	TE HOSPICE C	ARE INC				
3901 FORTUNE BLV	D	Cost Repor	t not filed.			
SAGINAW, MI 48603						
SAGINAW					Key Performanac	e Ind.
					Skilled Nursing	0.0%
Balance S	heet	Income	e Statement		Nursing	0.0%
Current Assets	0	Total Charges	0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
		Contract Allowance Operating Revenue	0	0.0% 0.0%		
Fixed Assets	0				Medicare LOS	
Fixed Assets Other Assets	0	Operating Revenue	0	0.0%	Medicare LOS Current Ratio	
Fixed Assets Other Assets Total Assets	0 0 0	Operating Revenue Operating Expense	0 0	0.0% 0.0%	Medicare LOS Current Ratio Days to Collect	
Fixed Assets Other Assets Total Assets Current Liabilities	0 0 0	Operating Revenue Operating Expense Operating Margin	0 0 0	0.0% 0.0% 0.0%	Medicare LOS Current Ratio Days to Collect Avg Payment Days	0.0%

All Providers

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Sample Hospice reports from the Halmanac.com website.

231677 FIRSTHEA	LTH HOSPICE				Proprietary - Individua	l
717 S ETON ST		12/31/2020	354 Days Submi	tted	Hospice	
BIRMINGHAM, MI 48	3009					
OAKLAND					Key Performanac	e Ind.
					Skilled Nursing	0.1%
Balance S	Sheet	Income	Statement		Nursing	0.0%
Current Assets	222,766	Total Charges	1,142,262		Home Healthcare	0.0%
Fixed Assets	10,535	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	81,600	Operating Revenue	1,142,262	100.0%	Medicare LOS	
Total Assets	320,712	Operating Expense	992,219	86.9%	Current Ratio	1.3
Current Liabilities	171,220	- Operating Margin	150,043	13.1%	Days to Collect	24.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	7.6
Total Equity	149,492	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	320,712	- Net Profit or Loss	150,043	13.1%	Return on Equity	100.4%
231611 GRACE HC	SPICE				Proprietary - Corporati	on
500 KIRTS BLVD, SI	UITE 250	12/31/2020	366 Days Submi	tted	Hospice	
TROY, MI 48084						
OAKLAND						
					Key Performanac	e Ind.
NATIONAL GOVERN	JMENT SERVICE	S			Key Performanac Skilled Nursing	e Ind. 0.2%
NATIONAL GOVERN Balance S			Statement		-	
Balance S	Sheet		• Statement 20,622,466		Skilled Nursing	0.2% 0.0%
Balance S	Sheet 24,970,182	Income		8.0%	Skilled Nursing Nursing	0.2% 0.0%
Current Assets	Sheet 24,970,182 592,458	Income Total Charges	20,622,466	8.0% 92.0%	Skilled Nursing Nursing Home Healthcare Length of Stay	0.2% 0.0%
Balance S Current Assets Fixed Assets	Sheet 24,970,182 592,458 2,421,476	Income Total Charges Contract Allowance	20,622,466 1,643,822		Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	0.2%
Balance S Current Assets Fixed Assets Other Assets	Sheet 24,970,182 592,458 2,421,476 28,029,163	Income Total Charges Contract Allowance Operating Revenue	20,622,466 1,643,822 18,978,644	92.0%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.2% 0.0% 0.0% 1.4
Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 24,970,182 592,458 2,421,476 28,029,163 17,517,988	Income Total Charges Contract Allowance Operating Revenue Operating Expense	20,622,466 1,643,822 18,978,644 19,768,174	92.0% 104.2% -4.2%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.2% 0.0% 0.0% 1.4 465.4
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 24,970,182 592,458 2,421,476 28,029,163 17,517,988 1,792,670	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	20,622,466 1,643,822 18,978,644 19,768,174 -789,530	92.0% 104.2% -4.2% 0.0%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	0.2% 0.0% 0.0%

All Providers

Sample Hospice reports from the Halmanac.com website.

231628 GRACE HC	SPICE				Proprietary - Corporati	ion
3355 EAGLE PARK	DRIVE NE, SUIT	E 102 12/31/2020	366 Days Submi	itted	Hospice	
GRAND RAPIDS, MI	49525					
KENT					Key Performanad	e Ind.
NGS (WI)					Skilled Nursing	0.2%
Balance S	Sheet	Incom	e Statement		Nursing	0.0%
Current Assets	24,970,182	Total Charges	2,005,102		Home Healthcare	0.0%
Fixed Assets	592,458	Contract Allowance	94,116	4.7%	Length of Stay	
Other Assets	2,421,476	Operating Revenue	1,910,986	95.3%	Medicare LOS	
Total Assets	28,029,163	Operating Expense	2,123,311	111.1%	Current Ratio	1.4
Current Liabilities	17,517,988	Operating Margin	-212,325	-11.1%	Days to Collect	4,626.1
Long Term Liabilities	1,792,670	Other Income	0	0.0%	Avg Payment Days	3,019.6
Total Equity	8,718,505	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	28,029,163	Net Profit or Loss	(212,325)	-11.1%	Return on Equity	-2.4%
231643 GRACE HC	OSPICE				Proprietary - Corporati	ion
2725 AIRVIEW BLVI	D, STE 101	12/31/2020	366 Days Submi	itted	Hospice	
PORTAGE, MI 49002	2					
KALAMAZOO					Key Performanad	e Ind.
					Skilled Nursing	0.0%
Balance S	Sheet	Incom	e Statement		Nursing	0.0%
Current Assets	24,970,182	Total Charges	3,307,038		Home Healthcare	0.0%
Fixed Assets	592,458	Contract Allowance	383,991	11.6%	Length of Stay	
Other Assets	2,421,476	Operating Revenue	2,923,047	88.4%	Medicare LOS	
Total Assets	28,029,163	Operating Expense	3,248,935	111.1%	Current Ratio	1.4
Current Liabilities	17,517,988	Operating Margin	-325,888	-11.1%	Days to Collect	3,024.4
	1.792.670	Other Income	0	0.0%	Avg Payment Days	1,973.4
Long Term Liabilities	.,,					
Long Term Liabilities Total Equity	8,718,505	Other Expense	0	0.0%	Depreciation Rate	0.0%

All Providers

Sample Hospice reports from the Halmanac.com website.

231615 GUARDIAN	I ANGEL HOME	HEALTH, HOSPICE I	DIVISION			
1715 NORTHFIELD	DRIVE	Cost Repor	t not filed.			
ROCHESTER, MI 48	309					
OAKLAND					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Skilled Nursing	0.0%
Balance S	Sheet	Income	e Statement		Nursing	0.0%
Current Assets	0	Total Charges	0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
231508 HARBOR H	IOSPICE				Nonprofit - Private	
		JITE 400 12/31/2020	366 Days Submi	tted	Nonprofit - Private Hospice	
	RN AVENUE, SI	JITE 400 12/31/2020	366 Days Submi	tted		
1050 WEST WESTE	RN AVENUE, SI	JITE 400 12/31/2020	366 Days Submi	tted		e Ind.
1050 WEST WESTE MUSKEGON, MI 494	RN AVENUE, SI 41		366 Days Submi	tted	Hospice	ce Ind. 0.2%
1050 WEST WESTE MUSKEGON, MI 494 MUSKEGON	RN AVENUE, SU 41 IMENT SERVICE	ES	366 Days Submi	tted	Hospice Key Performanad	
1050 WEST WESTE MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN	RN AVENUE, SI 41 IMENT SERVICE Sheet	ES		tted	Hospice Key Performanac Skilled Nursing	0.2%
1050 WEST WESTE MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance S	RN AVENUE, SU 41 IMENT SERVICE Sheet 5,026,574	ES Income	e Statement		Hospice Key Performanac Skilled Nursing Nursing	0.2% 3.5%
1050 WEST WESTE MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance S Current Assets	RN AVENUE, SU 41 IMENT SERVICE Sheet 5,026,574 657,169	ES Income Total Charges	e Statement 14,446,690		Hospice Key Performanac Skilled Nursing Nursing Home Healthcare	0.2% 3.5%
1050 WEST WESTE MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance S Current Assets Fixed Assets	RN AVENUE, SU 41 IMENT SERVICE Sheet 5,026,574 657,169	ES Income Total Charges Contract Allowance Operating Revenue	e Statement 14,446,690 3,061,506	21.2%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay	0.2% 3.5%
1050 WEST WESTE MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	RN AVENUE, SU 41 IMENT SERVICE Sheet 5,026,574 657,169 0	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 14,446,690 3,061,506 11,385,184	21.2% 78.8%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	0.2% 3.5% 0.0%
1050 WEST WESTE MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	RN AVENUE, SU 41 IMENT SERVICE Sheet 5,026,574 657,169 0 6,444,591	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 14,446,690 3,061,506 11,385,184 11,102,985	21.2% 78.8% 97.5% 2.5%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.2% 3.5% 0.0% 5.6
1050 WEST WESTE MUSKEGON, MI 494 MUSKEGON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	RN AVENUE, SU 41 IMENT SERVICE Sheet 5,026,574 657,169 0 6,444,591 895,320	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	e Statement 14,446,690 3,061,506 11,385,184 11,102,985 282,199	21.2% 78.8% 97.5% 2.5%	Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	0.2% 3.5% 0.0% 5.6 62.4

All Providers

Sample Hospice reports from the Halmanac.com website.

231625 HEART TO	HEART HOSPIC	CE			Proprietary - Corporation	on
30600 TELEGRAPH	RD, SUITE 1131	12/31/2020	366 Days Subm	itted	Hospice	
BINGHAM FARMS, N	AI 48025					
OAKLAND					Key Performanace	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Skilled Nursing	0.2%
Balance S	Sheet	Income	Statement		Nursing	9.0%
Current Assets	952,748	Total Charges	14,979,037		Home Healthcare	0.0%
Fixed Assets	146,659	Contract Allowance	3,184	0.0%	Length of Stay	
Other Assets	14,930,389	Operating Revenue	14,975,853	100.0%	Medicare LOS	
Total Assets	16,029,796	Operating Expense	13,958,111	93.2%	Current Ratio	0.5
Current Liabilities	2,047,762	- Operating Margin	1,017,742	6.8%	Days to Collect	25.3
Long Term Liabilities	72,767	Other Income	0	0.0%	Avg Payment Days	9.8
Total Equity	13,909,267	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	16,029,796	- Net Profit or Loss	1,017,742	6.8%	Return on Equity	7.3%
231617 HEART TO	HEART HOSPIC	E OF FLINT			Proprietary - Corporation	on
4438 OAKBRIDGE D	DR	12/31/2020	366 Days Subm	itted	Hospice	
FLINT, MI 48532						
GENESEE					Key Performanace	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Skilled Nursing	0.1%
Balance S	Sheet	Income	Statement		Nursing	0.0%
Current Assets	384,092	Total Charges	11,229,448		Home Healthcare	0.0%
Fixed Assets	559,281	Contract Allowance	1,360	0.0%	Length of Stay	
Other Assets	21,526,777	Operating Revenue	11,228,088	100.0%	Medicare LOS	
Total Assets	22,470,150	Operating Expense	9,589,939	85.4%	Current Ratio	0.2
Current Liabilities	1,669,186	- Operating Margin	1,638,149	14.6%	Days to Collect	13.7
Long Term Liabilities	175,091	Other Income	0	0.0%	Avg Payment Days	12.4
5			0	0.00/	Deservation Dete	0.00/
Total Equity	20,625,873	Other Expense	0	0.0%	Depreciation Rate	0.0%

All Providers

Sample Hospice reports from the Halmanac.com website.

	HEART HOSPIC	CE OF LANSING			Proprietary - Corporat	ion
2260 SAGINAW ST,	SUITE A	12/31/2020	366 Days Subm	itted	Hospice	
EAST LANSING, MI 4	18823					
INGHAM					Key Performanad	e Ind.
					Skilled Nursing	0.1%
Balance S	heet	Income	e Statement		Nursing	0.0%
Current Assets	252,897	Total Charges	3,516,622		Home Healthcare	0.0%
Fixed Assets	4,855	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	-1,011,389	Operating Revenue	3,516,622	100.0%	Medicare LOS	
Total Assets	-753,637	Operating Expense	3,093,386	88.0%	Current Ratio	4.7
Current Liabilities	53,670	Operating Margin	423,236	12.0%	Days to Collect	28.2
Long Term Liabilities	60,132	Other Income	0	0.0%	Avg Payment Days	1.5
Total Equity	-867,439	Other Expense	0	0.0%	Depreciation Rate	0.0%
	752 627	Net Profit or Loss	400.000	12 00/		-48.8%
Total Liab. and Equity	-755,057	Net FIGHT OF LOSS	423,236	12.0%	Return on Equity	40.070
•		CE OF MID MICHIGAN		12.0%	Return on Equity	-10.070
•	HEART HOSPIC	CE OF MID MICHIGAN	4	12.0%	Return on Equity	
231673 HEART TO	HEART HOSPIC	CE OF MID MICHIGAN	4	12.0%		40.076
231673 HEART TO 4760 FASHION SQ E	HEART HOSPIC	CE OF MID MICHIGAN	4	12.0%	Keturn on Equity	
231673 HEART TO 4760 FASHION SQ E SAGINAW, MI 48603	HEART HOSPIC	CE OF MID MICHIGAN	4	12.0%		
231673 HEART TO 4760 FASHION SQ E SAGINAW, MI 48603 SAGINAW	HEART HOSPIC	CE OF MID MICHIGAN	I t not filed.	12.0%	Key Performanac	e Ind.
231673 HEART TO 4760 FASHION SQ E SAGINAW, MI 48603	HEART HOSPIC	CE OF MID MICHIGAN	4	12.0%	Key Performanac Skilled Nursing	:e Ind. 0.0%
231673 HEART TO 4760 FASHION SQ E SAGINAW, MI 48603 SAGINAW Balance S	HEART HOSPIC BLVD, SUITE L-3 Sheet	CE OF MID MICHIGAN Cost Repor	t not filed.	0.0%	Key Performanac Skilled Nursing Nursing Home Healthcare	:e Ind. 0.0% 0.0%
231673 HEART TO 4760 FASHION SQ E SAGINAW, MI 48603 SAGINAW Balance S Current Assets	HEART HOSPIC BLVD, SUITE L-3 Sheet 0 0	CE OF MID MICHIGAN Cost Repor Cost Repor	t not filed.	0.0%	Key Performanac Skilled Nursing Nursing Home Healthcare	:e Ind. 0.0% 0.0%
231673 HEART TO 4760 FASHION SQ E SAGINAW, MI 48603 SAGINAW Balance S Current Assets Fixed Assets	HEART HOSPIC BLVD, SUITE L-3 Sheet 0 0	CE OF MID MICHIGAN Cost Repor Income Total Charges Contract Allowance	t not filed. • Statement 0 0	0.0%	Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	:e Ind. 0.0% 0.0%
231673 HEART TO 4760 FASHION SQ E SAGINAW, MI 48603 SAGINAW Balance S Current Assets Fixed Assets Other Assets	HEART HOSPIC BLVD, SUITE L-3 Sheet 0 0	CE OF MID MICHIGAN Cost Repor Income Total Charges Contract Allowance Operating Revenue Operating Expense	t not filed. Statement 0 0 0	0.0% 0.0%	Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	:e Ind. 0.0% 0.0%
231673 HEART TO 4760 FASHION SQ E SAGINAW, MI 48603 SAGINAW Balance S Current Assets Fixed Assets Other Assets Total Assets	HEART HOSPIC BLVD, SUITE L-3 Sheet 0 0 0	CE OF MID MICHIGAN Cost Repor	t not filed. Statement 0 0 0 0 0	0.0% 0.0% 0.0% 0.0%	Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	:e Ind. 0.0% 0.0%
231673 HEART TO 4760 FASHION SQ E SAGINAW, MI 48603 SAGINAW Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	HEART HOSPIC BLVD, SUITE L-3 Sheet 0 0 0 0	CE OF MID MICHIGAN Cost Report Cost Report Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	t not filed. Statement 0 0 0 0 0 0 0 0 0	0.0% 0.0% 0.0% 0.0%	Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	:e Ind. 0.0% 0.0%

All Providers

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Sample Hospice reports from the Halmanac.com website.

231620 HEART TO	HEART HOSPIC	CE OF SOUTHGATE,	LLC		Proprietary - Corporat	ion
1 HERITAGE PLACE	, SUITE 107	12/31/2020	366 Days Submi	tted	Hospice	
SOUTHGATE, MI 481	195					
WAYNE					Key Performanad	e Ind.
					Skilled Nursing	0.3%
Balance S	heet	Income	e Statement		Nursing	7.7%
Current Assets	544,264	Total Charges	6,294,115		Home Healthcare	0.0%
Fixed Assets	42,039	Contract Allowance	4,787	0.1%	Length of Stay	
Other Assets	1,905,128	Operating Revenue	6,289,328	99.9%	Medicare LOS	
Total Assets	2,491,431	Operating Expense	5,485,996	87.2%	Current Ratio	0.8
Current Liabilities	688,317	Operating Margin	803,332	12.8%	Days to Collect	37.6
Long Term Liabilities	33,398	Other Income	0	0.0%	Avg Payment Days	15.7
Total Equity	1,769,716	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	2,491,431	Net Profit or Loss	803,332	12.8%	Return on Equity	45.4%
231550 HEARTLAN	D HOME HEAL	TH CARE AND HOSP	PICE		Nonprofit - Private	
1320 WALDO AVE		12/31/2020	366 Days Submi	tted	Hospice	
MIDLAND, MI 48642						
MIDLAND					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Skilled Nursing	0.5%
Balance S	heet	Income	e Statement		Nursing	0.4%
Current Assets	-1,555,399	Total Charges	13,179,929		Home Healthcare	0.0%
Fixed Assets	10,653	Contract Allowance	896,815	6.8%	Length of Stay	
Other Assets	66,687	Operating Revenue	12,283,114	93.2%	Medicare LOS	
Total Assets	-1,478,059	Operating Expense	8,529,661	69.4%	Current Ratio	(2.5
Current Liabilities	617,541	Operating Margin	3,753,453	30.6%	Days to Collect	(39.8
		Other Income	0	0.0%	Avg Payment Days	17.
Long Term Liabilities	53,082					
		Other Expense	0	0.0%	Depreciation Rate	0.0%

All Providers

Sample Hospice reports from the Halmanac.com website.

231569 HEARTLAN	ND HOME HEAL	TH CARE AND HOSPI	CE		Nonprofit - Private	
26211 CENTRAL PA	RK BLVD, SUIT	E 600 12/31/2020 3	366 Days Submi	tted	Hospice	
SOUTHFIELD, MI 48	076					
OAKLAND					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Skilled Nursing	0.7%
Balance S	Sheet	Income	Statement		Nursing	0.0%
Current Assets	-814,421	Total Charges	6,583,484		Home Healthcare	0.0%
Fixed Assets	44,861	Contract Allowance	291,073	4.4%	Length of Stay	
Other Assets	0	- Operating Revenue	6,292,411	95.6%	Medicare LOS	
Total Assets	-769,560	Operating Expense	4,484,472	71.3%	Current Ratio	(2.4)
Current Liabilities	345,059	– Operating Margin	1,807,939	28.7%	Days to Collect	(30.6)
Long Term Liabilities	38,201	Other Income	0	0.0%	Avg Payment Days	19.0
Total Equity	-1,152,820	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	-769,560	– Net Profit or Loss	1,807,939	28.7%	Return on Equity	-156.8%
231572 HEARTLAN	ND HOME HEAL	TH CARE AND HOSPI	CE		Nonprofit - Private	
3840 PACKARD RO	AD, SUITE 260	12/31/2020 :	366 Days Submi	tted	Hospice	
ANN ARBOR, MI 481	08					
WASHTENAW					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Skilled Nursing	0.6%
Balance S	Sheet	Income	Statement		Nursing	0.0%
Current Assets	-711,281	Total Charges	5,800,059		Home Healthcare	0.0%
Fixed Assets	14,164	Contract Allowance	244,524	4.2%	Length of Stay	
Other Assets	0	- Operating Revenue	5,555,535	95.8%	Medicare LOS	
			4 004 470	72.0%	Current Ratio	(2.7)
Total Assets	-697,117	Operating Expense	4,001,478			
		Operating Expense Operating Margin	1,554,057	28.0%	Days to Collect	(42.3)
Total Assets	261,544			28.0%	Days to Collect Avg Payment Days	(42.3) 15.8
Total Assets Current Liabilities	261,544	Operating Margin Other Income	1,554,057	28.0%	Avg Payment Days	

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Sample Hospice reports from the Halmanac.com website.

		TH CARE AND HOSPIC			Nonprofit - Private	
564 PROGRESS STR	REET	9/30/2020 36	6 Days Submitte	ed	Hospice	
WEST BRANCH, MI 4	8661					
OGEMAW					Key Performanad	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Skilled Nursing	0.8%
Balance S	heet	Income	Statement		Nursing	0.0%
Current Assets	-706,967	Total Charges	6,546,973		Home Healthcare	0.0%
Fixed Assets	13,219	Contract Allowance	333,940	5.1%	Length of Stay	
Other Assets	0	Operating Revenue	6,213,033	94.9%	Medicare LOS	
Total Assets	-693,748	Operating Expense	4,203,428	67.7%	Current Ratio	(1.6)
Current Liabilities	431,191	Operating Margin	2,009,605	32.3%	Days to Collect	(31.9)
Long Term Liabilities	8,870	Other Income	0	0.0%	Avg Payment Days	17.6
Total Equity	-1,133,809	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	-693,748	Net Profit or Loss	2,009,605	32.3%	Return on Equity	-177.2%
- Total Liab. and Equity -		Net Profit or Loss		32.3%	Return on Equity Nonprofit - Private	-177.2%
- Total Liab. and Equity -	D HOME HEAL	TH CARE AND HOSPIC				-177.2%
Total Liab. and Equity 231582 HEARTLAN 3230 EAGLE PARK E	D HOME HEAL	TH CARE AND HOSPIC	 CE		Nonprofit - Private	ce Ind.
Total Liab. and Equity 231582 HEARTLAN 3230 EAGLE PARK E GRAND RAPIDS, MI	D HOME HEAL DRIVE NE, SUIT 49525	— TH CARE AND HOSPIC E 200 12/31/2020 3	 CE		Nonprofit - Private Hospice	
Total Liab. and Equity 231582 HEARTLAN 3230 EAGLE PARK E GRAND RAPIDS, MI	D HOME HEAL DRIVE NE, SUIT 49525 MENT SERVICE	— TH CARE AND HOSPIC E 200 12/31/2020 3	 CE		Nonprofit - Private Hospice Key Performanad	ce Ind.
Total Liab. and Equity 231582 HEARTLAN 3230 EAGLE PARK E GRAND RAPIDS, MI KENT NATIONAL GOVERNI	D HOME HEAL DRIVE NE, SUIT 49525 MENT SERVICE heet	— TH CARE AND HOSPIC E 200 12/31/2020 3	CE 366 Days Submi		Nonprofit - Private Hospice Key Performanad Skilled Nursing	ce Ind. 0.3%
Total Liab. and Equity 231582 HEARTLAN 3230 EAGLE PARK E GRAND RAPIDS, MI KENT NATIONAL GOVERNI Balance S	D HOME HEAL DRIVE NE, SUIT 49525 MENT SERVICE heet -2,121,288		CE 366 Days Submir Statement	tted	Nonprofit - Private Hospice Key Performanad Skilled Nursing Nursing	ce Ind. 0.3% 0.1%
Total Liab. and Equity 231582 HEARTLAN 3230 EAGLE PARK E GRAND RAPIDS, MI KENT NATIONAL GOVERNI Balance S Current Assets	D HOME HEAL DRIVE NE, SUIT 49525 MENT SERVICE heet -2,121,288 52,765	TH CARE AND HOSPIC E 200 12/31/2020 3 S Income S Total Charges	CE 366 Days Submir Statement 18,799,677	tted	Nonprofit - Private Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay	ce Ind. 0.3% 0.1%
Total Liab. and Equity 231582 HEARTLAN 3230 EAGLE PARK E GRAND RAPIDS, MI KENT NATIONAL GOVERNI Balance S Current Assets Fixed Assets	D HOME HEAL DRIVE NE, SUIT 49525 MENT SERVICE heet -2,121,288 52,765 13,245	TH CARE AND HOSPIC E 200 12/31/2020 3 ES Income 3 Total Charges Contract Allowance	CE 366 Days Submir Statement 18,799,677 1,293,873	tted 6.9%	Nonprofit - Private Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay	ce Ind. 0.3% 0.1%
Total Liab. and Equity 231582 HEARTLAN 3230 EAGLE PARK E GRAND RAPIDS, MI KENT NATIONAL GOVERNE Balance S Current Assets Fixed Assets Other Assets	D HOME HEAL DRIVE NE, SUIT 49525 MENT SERVICE heet -2,121,288 52,765 13,245 -2,055,278	TH CARE AND HOSPIC E 200 12/31/2020 3 ES Income 3 Total Charges Contract Allowance Operating Revenue	CE 366 Days Submir Statement 18,799,677 1,293,873 17,505,804	6.9% 93.1%	Nonprofit - Private Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	ce Ind. 0.3% 0.1% 0.0%
Total Liab. and Equity 231582 HEARTLAN 3230 EAGLE PARK E GRAND RAPIDS, MI KENT NATIONAL GOVERNE Balance S Current Assets Fixed Assets Other Assets Total Assets	D HOME HEAL DRIVE NE, SUIT 49525 MENT SERVICE heet -2,121,288 52,765 13,245 -2,055,278 814,008	TH CARE AND HOSPIC TE 200 12/31/2020 3 ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense	CE 366 Days Submit Statement 18,799,677 1,293,873 17,505,804 12,762,883	6.9% 93.1% 72.9%	Nonprofit - Private Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	ce Ind. 0.3% 0.1% 0.0% (2.6)
Total Liab. and Equity 231582 HEARTLAN 3230 EAGLE PARK D GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	D HOME HEAL DRIVE NE, SUIT 49525 MENT SERVICE heet -2,121,288 52,765 13,245 -2,055,278 814,008 1,840	TH CARE AND HOSPIC TE 200 12/31/2020 3 ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	CE 366 Days Submit Statement 18,799,677 1,293,873 17,505,804 12,762,883 4,742,921	6.9% 93.1% 72.9% 27.1%	Nonprofit - Private Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	ce Ind. 0.3% 0.1% 0.0% (2.6) (38.2)

All Providers

Sample Hospice reports from the Halmanac.com website.

231300 HEANTEAN	D HOME HEAL	TH CARE AND HOSPIC	E		Nonprofit - Private	
865 SOUTH CEDAR S	STREET	12/31/2020 3	66 Days Submi	tted	Hospice	
MASON, MI 48854						
INGHAM					Key Performanae	ce Ind.
NATIONAL GOVERNM	MENT SERVICE	S			Skilled Nursing	0.1%
Balance Sh	neet	Income	Statement		Nursing	0.0%
Current Assets	-687,137	Total Charges	6,162,194		Home Healthcare	0.0%
Fixed Assets	7,635	Contract Allowance	314,357	5.1%	Length of Stay	
Other Assets	0	Operating Revenue	5,847,837	94.9%	Medicare LOS	
- Total Assets	-679,502	Operating Expense	3,569,313	61.0%	Current Ratio	(1.8)
- Current Liabilities	382,767	Operating Margin	2,278,524	39.0%	Days to Collect	(37.5)
Long Term Liabilities	4,292	Other Income	0	0.0%	Avg Payment Days	18.2
Total Equity	-1,066,561	Other Expense	0	0.0%	Depreciation Rate	0.0%
– Total Liab. and Equity	-679,502	Net Profit or Loss	2,278,524	39.0%	Return on Equity	-213.6%
231589 HEARTLAN	D HOME HEAL	TH CARE AND HOSPIC	E		Nonprofit - Private	
231589 HEARTLANI			CE 66 Days Submi	tted	Nonprofit - Private Hospice	
				tted		
6211 TAYLOR DRIVE				tted		ce Ind.
6211 TAYLOR DRIVE FLINT, MI 48507		12/31/2020 3		tted	Hospice	ce Ind. 0.5%
6211 TAYLOR DRIVE FLINT, MI 48507 GENESEE	MENT SERVICE	12/31/2020 3		tted	Hospice Key Performanad	0.5%
6211 TAYLOR DRIVE FLINT, MI 48507 GENESEE NATIONAL GOVERNM	MENT SERVICE	12/31/2020 3	66 Days Submi	tted	Hospice Key Performanae Skilled Nursing	0.5% 0.0%
6211 TAYLOR DRIVE FLINT, MI 48507 GENESEE NATIONAL GOVERNM Balance Sh	MENT SERVICE neet 342,052	12/31/2020 3 ES Income \$	66 Days Submi Statement		Hospice Key Performanae Skilled Nursing Nursing	0.5% 0.0%
6211 TAYLOR DRIVE FLINT, MI 48507 GENESEE NATIONAL GOVERNM Balance Sh Current Assets	MENT SERVICE neet 342,052 10,303	12/31/2020 3 ES Income S Total Charges	66 Days Submi Statement 4,991,860		Hospice Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay	0.5% 0.0%
6211 TAYLOR DRIVE FLINT, MI 48507 GENESEE NATIONAL GOVERNM Balance Sh Current Assets Fixed Assets	MENT SERVICE neet 342,052 10,303 16,575	12/31/2020 3 ES Income S Total Charges Contract Allowance	66 Days Submi Statement 4,991,860 339,599	6.8%	Hospice Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	0.5% 0.0% 0.0%
6211 TAYLOR DRIVE FLINT, MI 48507 GENESEE NATIONAL GOVERNM Balance SH Current Assets Fixed Assets Other Assets	MENT SERVICE neet 342,052 10,303 16,575 368,930	12/31/2020 3 ES Income S Total Charges Contract Allowance Operating Revenue	66 Days Submi Statement 4,991,860 339,599 4,652,261	6.8% 93.2%	Hospice Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	
6211 TAYLOR DRIVE FLINT, MI 48507 GENESEE NATIONAL GOVERNM Balance SH Current Assets Fixed Assets Other Assets Other Assets	MENT SERVICE neet 342,052 10,303 16,575 368,930 252,453	12/31/2020 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	66 Days Submi Statement 4,991,860 339,599 4,652,261 3,982,434	6.8% 93.2% 85.6%	Hospice Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	0.5% 0.0% 0.0% 1.4
6211 TAYLOR DRIVE FLINT, MI 48507 GENESEE NATIONAL GOVERNM Balance Sh Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	MENT SERVICE neet 342,052 10,303 16,575 368,930 252,453	12/31/2020 3 Income s Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	66 Days Submi Statement 4,991,860 339,599 4,652,261 3,982,434 669,827	6.8% 93.2% 85.6% 14.4%	Hospice Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	0.5% 0.0% 0.0% 1.4 41.6

All Providers

Sample Hospice reports from the Halmanac.com website.

ZUIUZU HEINKI FUI	RD ALLEGIANC	E HOSPICE			Nonprofit - Private	
100 E MICHIGAN AV	/E, SUITE 400	12/31/2020	366 Days Submi	tted	Hospice	
JACKSON, MI 49201						
JACKSON					Key Performanad	e Ind.
					Skilled Nursing	1.4%
Balance S	sheet	Income	Statement		Nursing	9.4%
Current Assets	-3,071,025	Total Charges	7,605,003		Home Healthcare	0.0%
Fixed Assets	2,766,410	Contract Allowance	1,230,599	16.2%	Length of Stay	
Other Assets	0	Operating Revenue	6,374,404	83.8%	Medicare LOS	
Total Assets	-65,163	Operating Expense	7,409,075	116.2%	Current Ratio	(1.8
Current Liabilities	1,745,309	- Operating Margin	-1,034,671	-16.2%	Days to Collect	(113.4
Long Term Liabilities	118,139	Other Income	0	0.0%	Avg Payment Days	31.6
Total Equity	-1,928,611	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	-65 163	- Net Profit or Loss	(1,034,671)	-16 2%	Deturn en Envite	53.6%
			(1,034,071)	-10.270	Return on Equity	55.07
231517 HENRY FO			(1,034,071)	-10.2 /6	Nonprofit - Private	55.076
· · · · ·	RD HOSPICE		366 Days Submi			
231517 HENRY FO	RD HOSPICE				Nonprofit - Private	55.07
231517 HENRY FO	RD HOSPICE				Nonprofit - Private	
231517 HENRY FO	RD HOSPICE				Nonprofit - Private Hospice	
231517 HENRY FO	RD HOSPICE R RD, 140 S, MI 48312	- 12/31/2020			Nonprofit - Private Hospice Key Performanad	ce Ind.
231517 HENRY FO 33464 SCHOENHER STERLING HEIGHTS MACOMB	RD HOSPICE R RD, 140 S, MI 48312 Sheet	- 12/31/2020	366 Days Submi		Nonprofit - Private Hospice Key Performanac Skilled Nursing	:e Ind. 0.2%
231517 HENRY FO 33464 SCHOENHER STERLING HEIGHTS MACOMB Balance S	RD HOSPICE R RD, 140 S, MI 48312 Sheet 935,149,040	- 12/31/2020 Income	366 Days Submi		Nonprofit - Private Hospice Key Performanac Skilled Nursing Nursing Home Healthcare	ce Ind. 0.2% 26.5%
231517 HENRY FO 33464 SCHOENHER STERLING HEIGHTS MACOMB Balance S Current Assets	RD HOSPICE R RD, 140 S, MI 48312 Sheet 935,149,040 1,005,205,000	- 12/31/2020 Income Total Charges	366 Days Submi Statement 18,734,459	tted 11.9%	Nonprofit - Private Hospice Key Performanac Skilled Nursing Nursing Home Healthcare	ce Ind. 0.2% 26.5%
231517 HENRY FOR 33464 SCHOENHER STERLING HEIGHTS MACOMB Balance S Current Assets Fixed Assets	RD HOSPICE R RD, 140 S, MI 48312 Sheet 935,149,040 1,005,205,000 697,640,080	- 12/31/2020 Income Total Charges Contract Allowance	366 Days Submi Statement 18,734,459 2,229,801	tted 11.9%	Nonprofit - Private Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	ce Ind. 0.2% 26.5%
231517 HENRY FOR 33464 SCHOENHER STERLING HEIGHTS MACOMB Balance S Current Assets Fixed Assets Other Assets Total Assets	RD HOSPICE R RD, 140 S, MI 48312 Sheet 935,149,040 1,005,205,000 697,640,080 3,655,746,986	12/31/2020 Income Total Charges Contract Allowance Operating Revenue	366 Days Submi Statement 18,734,459 2,229,801 16,504,658	tted 11.9% 88.1%	Nonprofit - Private Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	:e Ind. 0.2% 26.5% 0.0% 1.4
231517 HENRY FOR 33464 SCHOENHER STERLING HEIGHTS MACOMB Balance S Current Assets Fixed Assets Other Assets	RD HOSPICE R RD, 140 S, MI 48312 Sheet 935,149,040 1,005,205,000 697,640,080 3,655,746,986	12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	366 Days Submi Statement 18,734,459 2,229,801 16,504,658 15,155,658	11.9% 88.1% 91.8% 8.2%	Nonprofit - Private Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	ce Ind. 0.2% 26.5% 0.0%
231517 HENRY FOR 33464 SCHOENHER STERLING HEIGHTS MACOMB Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	RD HOSPICE R RD, 140 S, MI 48312 Sheet 935,149,040 1,005,205,000 697,640,080 3,655,746,986 643,241,829 1,582,158,873	12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	366 Days Submi Statement 18,734,459 2,229,801 16,504,658 15,155,658 1,349,000	11.9% 88.1% 91.8% 8.2%	Nonprofit - Private Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	ce Ind. 0.2% 26.5% 0.0% 1.4 7,236.4

All Providers

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Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

	THOME				Nonprofit - Private	
4025 HEALTH PARK	LANE	12/31/2020 3	366 Days Submi	tted	Hospice	
SAINT JOSEPH, MI 49	9085					
BERRIEN					Key Performanac	e Ind.
NATIONAL GOVERNM	MENT SERVICE	ES			Skilled Nursing	1.6%
Balance St	heet	Income	Statement		Nursing	3.3%
Current Assets	6,281,029	Total Charges	38,244,992		Home Healthcare	0.0%
Fixed Assets	-288,918	Contract Allowance	14,193,908	37.1%	Length of Stay	
Other Assets	56,558	Operating Revenue	24,051,084	62.9%	Medicare LOS	
- Total Assets	7,200,394	Operating Expense	21,277,358	88.5%	Current Ratio	2.6
- Current Liabilities	2,450,464	Operating Margin	2,773,726	11.5%	Days to Collect	44.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	39.3
Total Equity	4,749,930	Other Expense	0	0.0%	Depreciation Rate	0.0%
		_				EQ 10/
Total Liab. and Equity	7,200,394	Net Profit or Loss	2,773,726	11.5%	Return on Equity	58.4%
Total Liab. and Equity 231505 HOSPICE C			2,773,726	11.5%	Return on Equity Nonprofit - Private	56.4%
231505 HOSPICE C	ARE OF SOUTI					30.4 %
231505 HOSPICE C	ARE OF SOUTI	- HWEST MICHIGAN			Nonprofit - Private	56.4%
231505 HOSPICE CA	ARE OF SOUTI	- HWEST MICHIGAN			Nonprofit - Private	
231505 HOSPICE CA 222 NORTH KALAMA KALAMAZOO, MI 4900	ARE OF SOUTI				Nonprofit - Private Hospice	
231505 HOSPICE CA 222 NORTH KALAMA KALAMAZOO, MI 4900 KALAMAZOO	ARE OF SOUTI 200 MALL, SU 07 MENT SERVICE	- HWEST MICHIGAN JITE 100 12/31/2020 3			Nonprofit - Private Hospice Key Performanac	e Ind.
231505 HOSPICE CA 222 NORTH KALAMA KALAMAZOO, MI 4900 KALAMAZOO NATIONAL GOVERNM	ARE OF SOUTI AZOO MALL, SU 07 MENT SERVICE	- HWEST MICHIGAN JITE 100 12/31/2020 3	366 Days Submi		Nonprofit - Private Hospice Key Performanac Skilled Nursing	e Ind. 0.0%
231505 HOSPICE CA 222 NORTH KALAMA KALAMAZOO, MI 4900 KALAMAZOO NATIONAL GOVERNM Balance Sh	ARE OF SOUTI AZOO MALL, SU 07 MENT SERVICE heet 12,587,045	- HWEST MICHIGAN JITE 100 12/31/2020 3 ES Income	366 Days Submir	tted	Nonprofit - Private Hospice Key Performanac Skilled Nursing Nursing	e Ind. 0.0% 4.2%
231505 HOSPICE CA 222 NORTH KALAMA KALAMAZOO, MI 4900 KALAMAZOO NATIONAL GOVERNM Balance St Current Assets	ARE OF SOUTI AZOO MALL, SU 07 MENT SERVICE heet 12,587,045 15,032,433	HWEST MICHIGAN JITE 100 12/31/2020 3 ES Income Total Charges	366 Days Submir Statement 53,984,872	tted	Nonprofit - Private Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay	e Ind. 0.0% 4.2%
231505 HOSPICE CA 222 NORTH KALAMA KALAMAZOO, MI 4900 KALAMAZOO NATIONAL GOVERNM Balance Sh Current Assets Fixed Assets	ARE OF SOUTI ZOO MALL, SU 07 MENT SERVICE heet 12,587,045 15,032,433 0	HWEST MICHIGAN JITE 100 12/31/2020 3 ES Income Total Charges Contract Allowance	366 Days Submir Statement 53,984,872 12,151,911	tted 22.5%	Nonprofit - Private Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	e Ind. 0.0% 4.2%
231505 HOSPICE CA 222 NORTH KALAMA KALAMAZOO, MI 4900 KALAMAZOO NATIONAL GOVERNM Balance SH Current Assets Fixed Assets Other Assets	ARE OF SOUTI ZOO MALL, SU 07 MENT SERVICE heet 12,587,045 15,032,433 0 68,641,917	HWEST MICHIGAN UITE 100 12/31/2020 3 ES Income Total Charges Contract Allowance Operating Revenue	366 Days Submi Statement 53,984,872 12,151,911 41,832,961	22.5% 77.5%	Nonprofit - Private Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	e Ind. 0.0% 4.2% 0.0%
231505 HOSPICE CA 222 NORTH KALAMA KALAMAZOO, MI 4900 KALAMAZOO NATIONAL GOVERNM Balance SH Current Assets Fixed Assets Other Assets Other Assets	ARE OF SOUTI AZOO MALL, SU 07 MENT SERVICE heet 12,587,045 15,032,433 0 68,641,917 8,788,110	HWEST MICHIGAN UITE 100 12/31/2020 3 ES Income Total Charges Contract Allowance Operating Revenue Operating Revenue	366 Days Submir Statement 53,984,872 12,151,911 41,832,961 35,495,199	22.5% 77.5% 84.8% 15.2%	Nonprofit - Private Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	e Ind. 0.0% 4.2% 0.0% 1.4
231505 HOSPICE CA 222 NORTH KALAMA KALAMAZOO, MI 4900 KALAMAZOO NATIONAL GOVERNM Balance SH Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	ARE OF SOUTI AZOO MALL, SU 07 MENT SERVICE heet 12,587,045 15,032,433 0 68,641,917 8,788,110 2,705,694	HWEST MICHIGAN	366 Days Submit Statement 53,984,872 12,151,911 41,832,961 35,495,199 6,337,762	22.5% 77.5% 84.8% 15.2%	Nonprofit - Private Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	e Ind. 0.0% 4.2% 0.0% 1.4 47.5

All Providers

Sample Hospice reports from the Halmanac.com website.

231667 HOSPICE C	ARE TEAM					
28091 DEQUINDRE I	ROAD, SUITE 1	07 Cost Repor	rt not filed.			
MADISON HEIGHTS,	MI 48071					
OAKLAND					Key Performanad	ce Ind.
					Skilled Nursing	0.0%
Balance S	heet	Income	e Statement		Nursing	0.0%
Current Assets	0	Total Charges	0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
231562 HOSPICE C	OMPASSUS - D	DETROIT			Proprietary - Corporat	ion
30665 NORTHWEST	ERN HWY, SUI	TE 150 12/31/2020	366 Days Subm	itted	Hospice	
FARMINGTON, MI 48	3334					
OAKLAND					Key Performanad	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Skilled Nursing	0.1%
Balance S	heet	Income	e Statement		Nursing	10.2%
Current Assets	325,799,149	Total Charges	4,225,597		Home Healthcare	0.0%
Fixed Assets	22,206,236	Contract Allowance	1,457	0.0%	Length of Stay	
Other Assets	1,231,796,649	Operating Revenue	4,224,140	100.0%	Medicare LOS	
Total Assets	1,580,533,657	Operating Expense	3,559,171	84.3%	Current Ratio	2.1
Current Liabilities	153,227,181	Operating Margin	664,969	15.7%	Days to Collect	9,436.0
Long Term Liabilities	800,865,030	Other Income	0	0.0%	Avg Payment Days	10,167.1
Total Equity	626,441,446	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1,580,533,657	Net Profit or Loss	664,969	15.7%	Return on Equity	0.1%

All Providers

Sample Hospice reports from the Halmanac.com website.

231542 HOSPICE C	OF CHIPPEWA (COUNTY			Government - County	
508 ASHUM STREE	T, SUITE 120	9/30/2020 3	66 Days Submitt	ed	Hospice	
SAULT SAINTE MAR	RIE, MI 49783					
CHIPPEWA					Key Performanac	e Ind.
TRAVELERS (NEW	YORK)				Skilled Nursing	0.0%
Balance S	Sheet	Income	Statement		Nursing	0.0%
Current Assets	3,159,023	Total Charges	5,546,145		Home Healthcare	0.0%
Fixed Assets	71,687	Contract Allowance	39,293	0.7%	Length of Stay	
Other Assets	0	Operating Revenue	5,506,852	99.3%	Medicare LOS	
Total Assets	3,230,710	Operating Expense	5,314,553	96.5%	Current Ratio	2.5
Current Liabilities	1,275,733	Operating Margin	192,299	3.5%	Days to Collect	51.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	29.7
Total Equity	1,954,977	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	3,230,710	Net Profit or Loss	192,299	3.5%	Return on Equity	9.8%
231552 HOSPICE C	OF HILLSDALE	COUNTY			Nonprofit - Private	
124 SOUTH HOWEL	L STREET	12/31/2020	366 Days Submi	tted	Hospice	
HILLSDALE, MI 4924	2					
HILLSDALE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Skilled Nursing	0.1%
Balance S	Sheet	Income	Statement		Nursing	0.0%
Current Assets	3,315,618	Total Charges	2,499,319		Home Healthcare	0.0%
Fixed Assets	177,473	Contract Allowance	55,689	2.2%	Length of Stay	
Other Assets	0	Operating Revenue	2,443,630	97.8%	Medicare LOS	
Total Assets	3,493,091	Operating Expense	1,883,627	77.1%	Current Ratio	59.3
Current Liabilities	55,907	Operating Margin	560,003	22.9%	Days to Collect	73.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	10.9
Total Equity	3,437,184	Other Expense	0	0.0%	Depreciation Rate	0.0%

All Providers

Sample Hospice reports from the Halmanac.com website.

231546 HOSPICE C	F HOLLAND				Nonprofit - Private	
270 HOOVER BOUL	EVARD	12/31/2020	366 Days Submi	tted	Hospice	
HOLLAND, MI 49423						
OTTAWA					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Skilled Nursing	0.6%
Balance S	heet	Income	Statement		Nursing	1.5%
Current Assets	13,600,843	Total Charges	16,060,091		Home Healthcare	0.0%
Fixed Assets	1,019,246	Contract Allowance	4,219,269	26.3%	Length of Stay	
Other Assets	604,672	Operating Revenue	11,840,822	73.7%	Medicare LOS	
Total Assets	15,224,761	Operating Expense	10,930,161	92.3%	Current Ratio	14.5
Current Liabilities	939,494	Operating Margin	910,661	7.7%	Days to Collect	25.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	30.4
Total Equity	14,285,267	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	15,224,761	Net Profit or Loss	910,661	7.7%	Return on Equity	6.4%
231522 HOSPICE C	F LANSING				Nonprofit - Private	
3186 PINE TREE RC	DAD	12/31/2020	366 Days Submi	tted	Hospice	
LANSING, MI 48911						
INGHAM					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Skilled Nursing	0.7%
Balance S	heet	Income	Statement		Nursing	1.8%
Current Assets	2,391,013	Total Charges	5,370,938		Home Healthcare	0.0%
Fixed Assets	915,240	Contract Allowance	64,800	1.2%	Length of Stay	
Other Assets	7,242	Operating Revenue	5,306,138	98.8%	Medicare LOS	
Total Assets	3,313,495	Operating Expense	4,786,118	90.2%	Current Ratio	10.2
Current Liabilities	234,547	- Operating Margin	520,020	9.8%	Days to Collect	38.6
Long Term Liabilities	762,847	Other Income	0	0.0%	Avg Payment Days	17.9
Total Equity	2,316,101	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	3,313,495	Net Profit or Loss	520,020	9.8%	Return on Equity	22.5%

All Providers

Sample Hospice reports from the Halmanac.com website.

201001 HUOFICE U	F LENAWEE				Nonprofit - Private	
1903 WOLF CREEK I	HWY	12/31/2020	366 Days Submit	tted	Hospice	
ADRIAN, MI 49221						
LENAWEE					Key Performanac	e Ind.
NATIONAL GOVERNI	MENT SERVICE	ES			Skilled Nursing	0.9%
Balance S	heet	Income	Statement		Nursing	1.5%
Current Assets	3,525,039	Total Charges	10,528,238		Home Healthcare	0.0%
Fixed Assets	4,653,031	Contract Allowance	177,160	1.7%	Length of Stay	
Other Assets	0	Operating Revenue	10,351,078	98.3%	Medicare LOS	
- Total Assets	13,399,260	Operating Expense	9,444,874	91.2%	Current Ratio	1.0
Current Liabilities	3,588,439	- Operating Margin	906,204	8.8%	Days to Collect	45.9
Long Term Liabilities	134,334	Other Income	0	0.0%	Avg Payment Days	96.4
Total Equity	9,676,487	Other Expense	0	0.0%	Depreciation Rate	0.0%
- Total Liab. and Equity	13,399,260	- Net Profit or Loss	906,204	8.8%	Return on Equity	9.4%
231556 HOSPICE O	F MECOSTA C	OUNTY			Nonprofit - Private	
400 PERRY STREET		12/31/2020	366 Days Submit	tted	Hospice	
400 PERRY STREET BIG RAPIDS, MI 4930		12/31/2020	366 Days Submit	tted	Hospice	
		12/31/2020	366 Days Submit	tted	Hospice Key Performanac	e Ind.
BIG RAPIDS, MI 4930)7		366 Days Submit	tted		e Ind. 0.4%
BIG RAPIDS, MI 4930 MECOSTA	17 MENT SERVICE	ES	366 Days Submit Statement	tted	Key Performanac	
BIG RAPIDS, MI 4930 MECOSTA NATIONAL GOVERNI	07 MENT SERVICE heet	ES		tted	Key Performanac	0.4% 0.5%
BIG RAPIDS, MI 4930 MECOSTA NATIONAL GOVERNI Balance Si	07 MENT SERVICE heet 21,678,045	ES Income	Statement	tted 33.7%	Key Performanace Skilled Nursing Nursing Home Healthcare	0.4%
BIG RAPIDS, MI 4930 MECOSTA NATIONAL GOVERNI Balance SI Current Assets	07 MENT SERVICE heet 21,678,045 9,335,947	ES Income Total Charges	Statement 31,963,340		Key Performanac Skilled Nursing Nursing Home Healthcare	0.4% 0.5%
BIG RAPIDS, MI 4930 MECOSTA NATIONAL GOVERNI Balance SI Current Assets Fixed Assets	07 MENT SERVICE heet 21,678,045 9,335,947 378,867	ES Income Total Charges Contract Allowance	Statement 31,963,340 10,756,432	33.7%	Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay	0.4% 0.5%
BIG RAPIDS, MI 4930 MECOSTA NATIONAL GOVERNI Balance Si Current Assets Fixed Assets Other Assets	07 MENT SERVICE heet 21,678,045 9,335,947 378,867 41,749,918	ES Income Total Charges Contract Allowance Operating Revenue	Statement 31,963,340 10,756,432 21,206,908	33.7% 66.3%	Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.4% 0.5% 0.0%
BIG RAPIDS, MI 4930 MECOSTA NATIONAL GOVERNI Balance Si Current Assets Fixed Assets Other Assets Total Assets	07 MENT SERVICE heet 21,678,045 9,335,947 378,867 41,749,918 9,574,685	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 31,963,340 10,756,432 21,206,908 15,558,999	33.7% 66.3% 73.4%	Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	0.4% 0.5% 0.0% 2.3 178.1
BIG RAPIDS, MI 4930 MECOSTA NATIONAL GOVERNI Balance Si Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	07 MENT SERVICE heet 21,678,045 9,335,947 378,867 41,749,918 9,574,685	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	Statement 31,963,340 10,756,432 21,206,908 15,558,999 5,647,909	33.7% 66.3% 73.4% 26.6%	Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	0.4% 0.5% 0.0% 2.3

All Providers

Sample Hospice reports from the Halmanac.com website.

231534 HOSPICE C	OF NORTH OTT	AWA COMMUNITY			Nonprofit - Private	
1061 S BEACON BL	VD, #200	6/30/2020 3	366 Days Submit	ted	Hospice	
GRAND HAVEN, MI	49417					
OTTAWA					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Skilled Nursing	0.7%
Balance S	Sheet	Income	e Statement		Nursing	7.2%
Current Assets	10,373,179	Total Charges	6,152,150		Home Healthcare	0.0%
Fixed Assets	694,183	Contract Allowance	637,225	10.4%	Length of Stay	
Other Assets	50,327	Operating Revenue	5,514,925	89.6%	Medicare LOS	
Total Assets	11,117,689	Operating Expense	4,168,131	75.6%	Current Ratio	5.8
Current Liabilities	1,802,922	Operating Margin	1,346,794	24.4%	Days to Collect	29.9
Long Term Liabilities	1,700,988	Other Income	0	0.0%	Avg Payment Days	123.8
Total Equity	7,613,779	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	11,117,689	Net Profit or Loss	1,346,794	24.4%	Return on Equity	17.7%
231536 HOSPICE	OF NORTHEAST	ERN MICHIGAN			Nonprofit - Private	
830 S OTSEGO AVE	E	12/31/2020	366 Days Subm	itted	Hospice	
GAYLORD, MI 49735	5					
OTSEGO					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Skilled Nursing	0.4%
Balance S	Sheet	Income	e Statement		Nursing	1.8%
Current Assets	21,678,045	Total Charges	17,129,121		Home Healthcare	0.0%
Fixed Assets	9,335,947	Contract Allowance	6,199,372	36.2%	Length of Stay	
Other Assets	378,867	Operating Revenue	10,929,749	63.8%	Medicare LOS	
Total Assets	41,749,918	Operating Expense	5,281,840	48.3%	Current Ratio	2.3
Current Liabilities	9,574,685	Operating Margin	5,647,909	51.7%	Days to Collect	345.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	455.3
Total Equity	32,175,233	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	41,749,918	Net Profit or Loss	5,647,909	51.7%	Return on Equity	17.6%

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Sample Hospice reports from the Halmanac.com website.

	F NORTHWEST	ГОНЮ			Proprietary - Corporation	on
8132 SECOR ROAD		12/31/2020	366 Days Submi	tted	Hospice	
LAMBERTVILLE, MI 4	8144					
MONROE					Key Performanac	e Ind.
NATIONAL GOVERNM	MENT SERVICE	ES			Skilled Nursing	0.7%
Balance Sh	neet	Income	Statement		Nursing	1.8%
Current Assets	42,203,530	Total Charges	6,970,604		Home Healthcare	0.0%
Fixed Assets	5,613,406	Contract Allowance	927,634	13.3%	Length of Stay	
Other Assets	0	Operating Revenue	6,042,970	86.7%	Medicare LOS	
Total Assets	47,816,936	Operating Expense	3,481,513	57.6%	Current Ratio	4.7
Current Liabilities	8,933,590	- Operating Margin	2,561,457	42.4%	Days to Collect	562.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	361.9
Total Equity	38,883,346	Other Expense	0	0.0%	Depreciation Rate	0.0%
		-				
Total Liab. and Equity	47,816,936	Net Profit or Loss	2,561,457	42.4%	Return on Equity	6.6%
Total Liab. and Equity		_	2,561,457	42.4%	Return on Equity Nonprofit - Private	6.6%
	F SOUTHEAST	ERN MICHIGAN	2,561,457 366 Days Submi			6.6%
231501 HOSPICE OF	F SOUTHEAST	ERN MICHIGAN			Nonprofit - Private	6.6%
231501 HOSPICE OF 43097 WOODWARD A	F SOUTHEAST	ERN MICHIGAN			Nonprofit - Private	
231501 HOSPICE OF 43097 WOODWARD A BLOOMFIELD, MI 483	F SOUTHEAST	- ERN MICHIGAN 2 12/31/2020			Nonprofit - Private Hospice	
231501 HOSPICE OF 43097 WOODWARD A BLOOMFIELD, MI 483 OAKLAND	F SOUTHEAST AVE, SUITE 102 502 MENT SERVICE	- ERN MICHIGAN 2 12/31/2020 : ES			Nonprofit - Private Hospice Key Performanac	e Ind.
231501 HOSPICE OF 43097 WOODWARD A BLOOMFIELD, MI 483 OAKLAND NATIONAL GOVERNM	F SOUTHEAST AVE, SUITE 102 302 MENT SERVICE	- ERN MICHIGAN 2 12/31/2020 : ES	366 Days Submi		Nonprofit - Private Hospice Key Performanac Skilled Nursing	e Ind. 0.6%
231501 HOSPICE OF 43097 WOODWARD A BLOOMFIELD, MI 483 OAKLAND NATIONAL GOVERNM Balance Sh	F SOUTHEAST AVE, SUITE 102 302 MENT SERVICE neet 21,678,045	ERN MICHIGAN 2 12/31/2020 S Income	366 Days Submi Statement	tted	Nonprofit - Private Hospice Key Performanac Skilled Nursing Nursing	e Ind. 0.6% 2.1%
231501 HOSPICE OF 43097 WOODWARD A BLOOMFIELD, MI 483 OAKLAND NATIONAL GOVERNM Balance Sh Current Assets	F SOUTHEAST AVE, SUITE 102 302 MENT SERVICE neet 21,678,045 9,335,947	ERN MICHIGAN 2 12/31/2020 ES Income Total Charges	366 Days Submi Statement 24,198,112	tted 28.1%	Nonprofit - Private Hospice Key Performanac Skilled Nursing Nursing Home Healthcare	e Ind. 0.6% 2.1%
231501 HOSPICE OF 43097 WOODWARD A BLOOMFIELD, MI 483 OAKLAND NATIONAL GOVERNM Balance Sh Current Assets Fixed Assets	F SOUTHEAST AVE, SUITE 103 302 MENT SERVICE neet 21,678,045 9,335,947 378,867	ERN MICHIGAN 2 12/31/2020 5 5 6 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	366 Days Submi Statement 24,198,112 6,789,385	tted 28.1%	Nonprofit - Private Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	e Ind. 0.6% 2.1%
231501 HOSPICE OF 43097 WOODWARD A BLOOMFIELD, MI 483 OAKLAND NATIONAL GOVERNM Balance Sh Current Assets Fixed Assets Other Assets	F SOUTHEAST AVE, SUITE 103 302 MENT SERVICE Deet 21,678,045 9,335,947 378,867 41,749,918	ERN MICHIGAN 2 12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue	366 Days Submi Statement 24,198,112 6,789,385 17,408,727	tted 28.1% 71.9%	Nonprofit - Private Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	e Ind. 0.6% 2.1% 0.0%
231501 HOSPICE OF 43097 WOODWARD A BLOOMFIELD, MI 483 OAKLAND NATIONAL GOVERNM Balance Sh Current Assets Fixed Assets Other Assets Other Assets	F SOUTHEAST AVE, SUITE 10. 302 MENT SERVICE 21,678,045 9,335,947 378,867 41,749,918 9,574,685	ERN MICHIGAN 2 12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	366 Days Submi Statement 24,198,112 6,789,385 17,408,727 11,760,818	28.1% 71.9% 67.6% 32.4%	Nonprofit - Private Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	e Ind. 0.6% 2.1% 0.0% 2.3 217.0
231501 HOSPICE OF 43097 WOODWARD A BLOOMFIELD, MI 483 OAKLAND NATIONAL GOVERNM Balance Sh Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	F SOUTHEAST AVE, SUITE 10. 302 MENT SERVICE 21,678,045 9,335,947 378,867 41,749,918 9,574,685	ERN MICHIGAN 2 12/31/2020 2 12/31/2020 3 5 5 6 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	366 Days Submi Statement 24,198,112 6,789,385 17,408,727 11,760,818 5,647,909	28.1% 71.9% 67.6% 32.4%	Nonprofit - Private Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	e Ind. 0.6% 2.1% 0.0% 2.3

All Providers

Sample Hospice reports from the Halmanac.com website.

231510 HOSPICE C	OF WESTERN M	ICHIGAN			Nonprofit - Private	
989 SPAULDING SE		12/31/2020	366 Days Submi	itted	Hospice	
ADA, MI 49301						
KENT					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Skilled Nursing	0.6%
Balance S	Sheet	Income	e Statement		Nursing	0.3%
Current Assets	21,678,045	Total Charges	17,805,691		Home Healthcare	0.0%
Fixed Assets	9,335,947	Contract Allowance	6,308,181	35.4%	Length of Stay	
Other Assets	378,867	Operating Revenue	11,497,510	64.6%	Medicare LOS	
Total Assets	41,749,918	Operating Expense	5,849,601	50.9%	Current Ratio	2.3
Current Liabilities	9,574,685	Operating Margin	5,647,909	49.1%	Days to Collect	328.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	411.1
Total Equity	32,175,233	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	41,749,918	Net Profit or Loss	5,647,909	49.1%	Return on Equity	17.6%
231659 INTELICAR	E HOSPICE					
					Proprietary - Partners	hip
6170 US 31 N		12/31/2020	366 Days Subm	itted	Proprietary - Partners	hip
6170 US 31 N WILLIAMSBURG, MI		12/31/2020	366 Days Subm	itted		hip
		12/31/2020	366 Days Subm	itted		
WILLIAMSBURG, MI		12/31/2020	366 Days Subm	itted	Hospice	
WILLIAMSBURG, MI	49690		366 Days Submi	itted	Hospice Key Performanad	ce Ind.
WILLIAMSBURG, MI GRAND TRAVERSE	49690 Sheet			itted	Hospice Key Performanad Skilled Nursing	ce Ind. 0.1%
WILLIAMSBURG, MI GRAND TRAVERSE Balance S	49690 Sheet 4,316,194	Income	e Statement		Hospice Key Performanad Skilled Nursing Nursing	ce Ind. 0.1% 0.0%
WILLIAMSBURG, MI GRAND TRAVERSE Balance S Current Assets	49690 Sheet 4,316,194 94,625	Income Total Charges	e Statement 666,806	0.0%	Hospice Key Performanad Skilled Nursing Nursing Home Healthcare	ce Ind. 0.1% 0.0%
WILLIAMSBURG, MI GRAND TRAVERSE Balance S Current Assets Fixed Assets	49690 Sheet 4,316,194 94,625 4,327,673	Income Total Charges Contract Allowance	e Statement 666,806 0	0.0%	Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	ce Ind. 0.1% 0.0%
WILLIAMSBURG, MI GRAND TRAVERSE Balance S Current Assets Fixed Assets Other Assets	49690 Sheet 4,316,194 94,625 4,327,673 8,744,063	Income Total Charges Contract Allowance Operating Revenue	e Statement 666,806 0 666,806	0.0% 100.0%	Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	ce Ind. 0.1% 0.0% 0.0%
WILLIAMSBURG, MI GRAND TRAVERSE Balance S Current Assets Fixed Assets Other Assets Total Assets	49690 Sheet 4,316,194 94,625 4,327,673 8,744,063 6,894,200	Income Total Charges Contract Allowance Operating Revenue Operating Expense	e Statement 666,806 0 666,806 664,980	0.0% 100.0% 99.7% 0.3%	Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	ce Ind. 0.1% 0.0% 0.0% 0.6
WILLIAMSBURG, MI GRAND TRAVERSE Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	49690 Sheet 4,316,194 94,625 4,327,673 8,744,063 6,894,200 6,026	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	e Statement 666,806 0 666,806 664,980 1,826	0.0% 100.0% 99.7% 0.3%	Hospice Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	ce Ind. 0.1% 0.0% 0.0% 0.6 5,256.5

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Sample Hospice reports from the Halmanac.com website.

231665 INTELICARE	HOSPICE				Proprietary - Partners	hip
604 W MAIN ST		12/31/2020	366 Days Submi	tted	Hospice	
GAYLORD, MI 49735						
OTSEGO					Key Performanad	ce Ind.
					Skilled Nursing	0.0%
Balance Sh	neet	Income	e Statement		Nursing	0.0%
Current Assets	4,316,194	Total Charges	383,549		Home Healthcare	0.0%
Fixed Assets	94,625	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	4,327,673	Operating Revenue	383,549	100.0%	Medicare LOS	
Total Assets	8,744,063	Operating Expense	275,660	71.9%	Current Ratio	0.6
Current Liabilities	6,894,200	Operating Margin	107,889	28.1%	Days to Collect	9,138.5
Long Term Liabilities	6,026	Other Income	0	0.0%	Avg Payment Days	373.2
Total Equity	1,843,837	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	8,744,063	Net Profit or Loss	107,889	28.1%	Return on Equity	5.9%
231651 INTELICARE	E HOSPICE SEI	RVICES			Proprietary - Partners	hip
441 S MAIN STREET,						
	, SUITE 4	12/31/2020	366 Days Submi	tted	Hospice	
STANDISH, MI 48658		12/31/2020	366 Days Submi	itted	Hospice	
		12/31/2020	366 Days Submi	tted	Hospice Key Performanad	ce Ind.
STANDISH, MI 48658		12/31/2020	366 Days Submi	itted		ce Ind. 0.1%
STANDISH, MI 48658			366 Days Submi	itted	Key Performanad	
STANDISH, MI 48658 ARENAC	heet			itted	Key Performanad	0.1%
STANDISH, MI 48658 ARENAC Balance Sh	h eet 4,316,194	Income	e Statement		Key Performanad Skilled Nursing Nursing	0.1% 0.0%
STANDISH, MI 48658 ARENAC Balance Sh Current Assets	h eet 4,316,194 94,625	Income Total Charges	e Statement 2,950,049	0.0%	Key Performanae Skilled Nursing Nursing Home Healthcare	0.1% 0.0%
STANDISH, MI 48658 ARENAC Balance Sh Current Assets Fixed Assets	h eet 4,316,194 94,625 4,327,673	Income Total Charges Contract Allowance	e Statement 2,950,049 0	0.0%	Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	0.1% 0.0%
STANDISH, MI 48658 ARENAC Balance Sh Current Assets Fixed Assets Other Assets	h eet 4,316,194 94,625 4,327,673 8,744,063	Income Total Charges Contract Allowance Operating Revenue	e Statement 2,950,049 0 2,950,049	0.0% 100.0%	Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.1% 0.0% 0.0%
STANDISH, MI 48658 ARENAC Balance Sh Current Assets Fixed Assets Other Assets Total Assets	heet 4,316,194 94,625 4,327,673 8,744,063 6,894,200	Income Total Charges Contract Allowance Operating Revenue Operating Expense	e Statement 2,950,049 0 2,950,049 2,483,783	0.0% 100.0% 84.2% 15.8%	Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.1% 0.0% 0.0% 0.6
STANDISH, MI 48658 ARENAC Balance Sh Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	heet 4,316,194 94,625 4,327,673 8,744,063 6,894,200 6,026	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	e Statement 2,950,049 0 2,950,049 2,483,783 466,266	0.0% 100.0% 84.2% 15.8%	Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	0.1% 0.0% 0.0% 0.6 1,188.1

All Providers

Sample Hospice reports from the Halmanac.com website.

	OSPICE OF OAI	KLAND COUNTY			Proprietary - Corporat	ion
40200 GRAND RIVE	R AVE	12/31/2020	263 Days Submi	tted	Hospice	
NOVI, MI 48375						
OAKLAND					Key Performanad	e Ind.
					Skilled Nursing	0.0%
Balance S	heet	Income	e Statement		Nursing	0.0%
Current Assets	59,155	Total Charges	172,261		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	83,227	Operating Revenue	172,261	100.0%	Medicare LOS	
Total Assets	142,382	Operating Expense	135,572	78.7%	Current Ratio	0.6
Current Liabilities	103,768	Operating Margin	36,689	21.3%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	38,614	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liph and Equity	142 382	Net Profit or Loss	36,689	21 3%	Return on Equity	95.0%
Total Liab. and Equity				21.370	Retuin on Equity	00.070
231564 KINDRED H				21.070	Proprietary - Corporat	
	IOSPICE		366 Days Submi			
231564 KINDRED H	IOSPICE ROAD, SUITE 1				Proprietary - Corporat	
231564 KINDRED H 25925 TELEGRAPH SOUTHFIELD, MI 480	IOSPICE ROAD, SUITE 1				Proprietary - Corporat	ion
231564 KINDRED H	IOSPICE ROAD, SUITE 1 033				Proprietary - Corporati	ion
231564 KINDRED H 25925 TELEGRAPH SOUTHFIELD, MI 480 OAKLAND	IOSPICE ROAD, SUITE 1 033 MENT SERVICE	02 12/31/2020 ES			Proprietary - Corporati Hospice Key Performanac	ion ce Ind.
231564 KINDRED H 25925 TELEGRAPH SOUTHFIELD, MI 480 OAKLAND NATIONAL GOVERN Balance S	IOSPICE ROAD, SUITE 1 D33 MENT SERVICE	02 12/31/2020 ES	366 Days Submi		Proprietary - Corporati Hospice Key Performanac Skilled Nursing	ion :e Ind. 0.2%
231564 KINDRED H 25925 TELEGRAPH SOUTHFIELD, MI 480 OAKLAND NATIONAL GOVERN Balance S Current Assets	IOSPICE ROAD, SUITE 1 D33 MENT SERVICE Theet 1,103,099	02 12/31/2020 ES Income	366 Days Submi		Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare	ion :e Ind. 0.2% 0.3%
231564 KINDRED H 25925 TELEGRAPH SOUTHFIELD, MI 480 OAKLAND NATIONAL GOVERN	IOSPICE ROAD, SUITE 1 D33 MENT SERVICE theet 1,103,099 28,608	02 12/31/2020 ES Income Total Charges	366 Days Submi e Statement 5,187,966	itted	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare	ion :e Ind. 0.2% 0.3%
231564 KINDRED H 25925 TELEGRAPH SOUTHFIELD, MI 480 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets	IOSPICE ROAD, SUITE 1 033 MENT SERVICE theet 1,103,099 28,608 419,166	02 12/31/2020 ES Income Total Charges Contract Allowance	366 Days Submi e Statement 5,187,966 40,337	itted 0.8%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay	ion :e Ind. 0.2% 0.3%
231564 KINDRED H 25925 TELEGRAPH SOUTHFIELD, MI 480 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	IOSPICE ROAD, SUITE 1 033 MENT SERVICE theet 1,103,099 28,608 419,166	02 12/31/2020 ES Total Charges Contract Allowance Operating Revenue Operating Expense	366 Days Submi e Statement 5,187,966 40,337 5,147,629	itted 0.8% 99.2%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	ion :e Ind. 0.2% 0.3% 0.0% 16.7
231564 KINDRED H 25925 TELEGRAPH SOUTHFIELD, MI 480 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	IOSPICE ROAD, SUITE 1 033 MENT SERVICE theet 1,103,099 28,608 419,166 1,553,373 66,078	02 12/31/2020 ES Total Charges Contract Allowance Operating Revenue Operating Expense	366 Days Submi Statement 5,187,966 40,337 5,147,629 3,983,001	0.8% 99.2% 77.4%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	ion e Ind. 0.2% 0.3% 0.0% 16.7 77.7
231564 KINDRED H 25925 TELEGRAPH SOUTHFIELD, MI 480 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	IOSPICE ROAD, SUITE 1 033 MENT SERVICE theet 1,103,099 28,608 419,166 1,553,373 66,078	02 12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	366 Days Submi Statement 5,187,966 40,337 5,147,629 3,983,001 1,164,628	0.8% 99.2% 77.4% 22.6%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	ion :e Ind. 0.2% 0.3% 0.0%

All Providers

Sample Hospice reports from the Halmanac.com website.

231591 KINDRED H	HOSPICE				Proprietary - Corporati	on
1911 WEST CENTR	E AVENUE	12/31/2020	366 Days Submi	tted	Hospice	
PORTAGE, MI 49024	1					
KALAMAZOO					Key Performanac	e Ind.
					Skilled Nursing	0.1%
Balance S	Sheet	Income	Statement		Nursing	0.0%
Current Assets	1,009,330	Total Charges	9,196,730		Home Healthcare	0.0%
Fixed Assets	11,831	Contract Allowance	53,101	0.6%	Length of Stay	
Other Assets	413,333	Operating Revenue	9,143,629	99.4%	Medicare LOS	
Total Assets	1,434,494	Operating Expense	7,632,382	83.5%	Current Ratio	6.5
Current Liabilities	156,283	Operating Margin	1,511,247	16.5%	Days to Collect	40.1
Long Term Liabilities	-3,587,329	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	4,865,540	Other Expense	0	0.0%	Depreciation Rate	0.0%
		-				
Total Liab. and Equity	1,434,494	Net Profit or Loss	1,511,247	16.5%	Return on Equity	31.1%
Total Liab. and Equity 231627 KINDRED H		Net Profit or Loss	1,511,247	16.5%	Return on Equity Proprietary - Corporati	
	HOSPICE		1,511,247 366 Days Submi			
231627 KINDRED H	HOSPICE				Proprietary - Corporati	
231627 KINDRED F	HOSPICE				Proprietary - Corporati	on
231627 KINDRED H 625 KENMOOR AVE GRAND RAPIDS, MI	HOSPICE ENUE SE, SUITE 49546	- 115 12/31/2020			Proprietary - Corporati Hospice	on
231627 KINDRED H 625 KENMOOR AVE GRAND RAPIDS, MI KENT	HOSPICE ENUE SE, SUITE 49546 IMENT SERVICE	- : 115 12/31/2020 ES			Proprietary - Corporati Hospice Key Performanac	on e Ind.
231627 KINDRED H 625 KENMOOR AVE GRAND RAPIDS, MI KENT NATIONAL GOVERN	HOSPICE ENUE SE, SUITE 49546 IMENT SERVICE	- : 115 12/31/2020 ES	366 Days Submi		Proprietary - Corporati Hospice Key Performanac Skilled Nursing	on e Ind. 0.1%
231627 KINDRED H 625 KENMOOR AVE GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S	HOSPICE ENUE SE, SUITE 49546 IMENT SERVICE Sheet 1,305,205	- : 115 12/31/2020 ES Income	366 Days Submi		Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare	on e Ind. 0.1% 0.0%
231627 KINDRED H 625 KENMOOR AVE GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets	HOSPICE ENUE SE, SUITE 49546 IMENT SERVICE Sheet 1,305,205 75,265	- I 115 12/31/2020 Income Total Charges	366 Days Submi Statement 12,513,648	tted	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay	on e Ind. 0.1% 0.0%
231627 KINDRED H 625 KENMOOR AVE GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets Fixed Assets	HOSPICE ENUE SE, SUITE 49546 IMENT SERVICE Sheet 1,305,205 75,265 419,168	I 115 12/31/2020 S Income Total Charges Contract Allowance	366 Days Submi • Statement 12,513,648 58,328	tted 0.5%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	on e Ind. 0.1% 0.0%
231627 KINDRED H 625 KENMOOR AVE GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	HOSPICE ENUE SE, SUITE 49546 IMENT SERVICE Sheet 1,305,205 75,265 419,168 1,800,638	Total Charges Contract Allowance Operating Revenue	366 Days Submi Statement 12,513,648 58,328 12,455,320	0.5% 99.5% 72.0%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	on e Ind. 0.1% 0.0% 0.0%
231627 KINDRED H 625 KENMOOR AVE GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	HOSPICE ENUE SE, SUITE 49546 IMENT SERVICE Sheet 1,305,205 75,265 419,168 1,800,638 101,417	Total Charges Contract Allowance Operating Revenue Operating Expense	366 Days Submi Statement 12,513,648 58,328 12,455,320 8,973,753	0.5% 99.5% 72.0% 28.0%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	on e Ind. 0.1% 0.0% 0.0% 12.9
231627 KINDRED H 625 KENMOOR AVE GRAND RAPIDS, MI KENT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	HOSPICE ENUE SE, SUITE 49546 IMENT SERVICE Sheet 1,305,205 75,265 419,168 1,800,638 101,417	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	366 Days Submi Statement 12,513,648 58,328 12,455,320 8,973,753 3,481,567	0.5% 99.5% 72.0% 28.0%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	on e Ind. 0.1% 0.0% 0.0% 12.9 38.2

All Providers

Sample Hospice reports from the Halmanac.com website.

231524 KINDRED H	IOSPICE I				Proprietary - Corporat	ion
4458 OAKBRIDGE D	RIVE, SUITE D	12/31/2020 3	366 Days Submi	itted	Hospice	
FLINT, MI 48532						
GENESEE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Skilled Nursing	0.2%
Balance S	sheet	Income	Statement		Nursing	0.0%
Current Assets	961,691	Total Charges	7,787,584		Home Healthcare	0.0%
Fixed Assets	39,674	Contract Allowance	31,427	0.4%	Length of Stay	
Other Assets	419,166	Operating Revenue	7,756,157	99.6%	Medicare LOS	
Total Assets	1,435,049	Operating Expense	4,822,089	62.2%	Current Ratio	2.5
Current Liabilities	384,391	Operating Margin	2,934,068	37.8%	Days to Collect	45.4
Long Term Liabilities	-4,579,948	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	5,630,606	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1,435,049	Net Profit or Loss	2,934,068	37.8%	Return on Equity	52.1%
231553 LAKE SUP	ERIOR HOSPIC	E ASSOCIATION			Nonprofit - Private	
914 WEST BARAGA		12/31/2020 3	366 Days Submi	itted	Hospice	
MARQUETTE, MI 498	855					
MARQUETTE					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Skilled Nursing	0.0%
Balance S	sheet	Income	Statement		Nursing	0.0%
Current Assets	312,705	Total Charges	1,947,504		Home Healthcare	0.0%
Fixed Assets	594,782	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	1,947,504	100.0%	Medicare LOS	
Total Assets	910,707	Operating Expense	1,829,031	93.9%	Current Ratio	3.0
Current Liabilities	103,625	Operating Margin	118,473	6.1%	Days to Collect	25.0
Long Term Liabilities	306,667	Other Income	0	0.0%	Avg Payment Days	20.2
Total Equity	500,415	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	910,707	Net Profit or Loss	118,473	6.1%	Return on Equity	23.7%

All Providers

Sample Hospice reports from the Halmanac.com website.

231649 LAURUS H	OSPICE				Proprietary - Corporati	on
312 EAST HOUGHT	ON AVE, SUITE	A 12/31/2020 3	66 Days Submi	tted	Hospice	
WEST BRANCH, MI	48661					
OGEMAW					Key Performanac	e Ind.
					Skilled Nursing	0.1%
Balance S	Sheet	Income	Statement		Nursing	0.0%
Current Assets	731,020	Total Charges	4,713,240		Home Healthcare	0.0%
Fixed Assets	13,010	Contract Allowance	770,321	16.3%	Length of Stay	
Other Assets	0	Operating Revenue	3,942,919	83.7%	Medicare LOS	
Total Assets	1,773,424	Operating Expense	3,867,493	98.1%	Current Ratio	0.4
Current Liabilities	1,752,421	Operating Margin	75,426	1.9%	Days to Collect	65.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	164.8
Total Equity	21,003	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1,773,424	Net Profit or Loss	75,426	1.9%	Return on Equity	359.1%
231504 MCLAREN	HOME CARE A	MD HOSPICE			Nonprofit - Private	
761 LAFAYETTE AV	ENUE	9/30/2020 36	6 Days Submitt	ed	Hospice	
CHEBOYGAN, MI 49	721					
CHEBOYGAN					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Skilled Nursing	0.1%
Balance S	Sheet	Income	Statement		Nursing	8.4%
Current Assets	30,142,848	Total Charges	5,605,000		Home Healthcare	0.0%
Fixed Assets	1,536,989	Contract Allowance	1,370,162	24.4%	Length of Stay	
Other Assets	37,597	Operating Revenue	4,234,838	75.6%	Medicare LOS	
Total Assets	31,717,434	Operating Expense	2,630,664	62.1%	Current Ratio	14.8
Current Liabilities	2,041,793	Operating Margin	1,604,174	37.9%	Days to Collect	857.9
	0	Other Income	0	0.0%	Avg Payment Days	152.9
Long Term Liabilities						
Long Term Liabilities Total Equity	29,675,641	Other Expense	0	0.0%	Depreciation Rate	0.0%

All Providers

Sample Hospice reports from the Halmanac.com website.

231541 MCLAREN	HOME CARE A	ND HOSPICE			Nonprofit - Private	
1 HILAND DRIVE		9/30/2020	366 Days Submit	ted	Hospice	
PETOSKEY, MI 4977	0					
EMMET					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Skilled Nursing	0.3%
Balance S	sheet	Incom	e Statement		Nursing	4.2%
Current Assets	30,142,848	Total Charges	4,803,887		Home Healthcare	0.0%
Fixed Assets	1,536,989	Contract Allowance	905,654	18.9%	Length of Stay	
Other Assets	37,597	Operating Revenue	3,898,233	81.1%	Medicare LOS	
Total Assets	31,717,434	Operating Expense	2,475,950	63.5%	Current Ratio	14.8
Current Liabilities	2,041,793	Operating Margin	1,422,283	36.5%	Days to Collect	932.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	162.4
Total Equity	29,675,641	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	31,717,434	Net Profit or Loss	1,422,283	36.5%	Return on Equity	4.8%
231580 MCLAREN	HOME CARE A	ND HOSPICE			Nonprofit - Private	
506 N BRADLEY HW	IY	9/30/2020	366 Days Submit	ted	Hospice	
ROGERS CITY, MI 4	9779					
PRESQUE ISLE					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Skilled Nursing	0.9%
Balance S	sheet	Incom	e Statement		Nursing	7.8%
Current Assets	30,142,848	Total Charges	2,375,665		Home Healthcare	0.0%
Fixed Assets	1,536,989	Contract Allowance	643,693	27.1%	Length of Stay	
Other Assets	37,597	Operating Revenue	1,731,972	72.9%	Medicare LOS	
Total Assets	31,717,434	Operating Expense	1,920,060	110.9%	Current Ratio	14.8
Current Liabilities	2,041,793	Operating Margin	-188,088	-10.9%	Days to Collect	2,097.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	209.5
Total Equity	29,675,641	Other Expense	0	0.0%	Depreciation Rate	0.0%
			(188,088)	-10.9%		

2/13/2024

Sample Hospice reports from the Halmanac.com website.

231521 MCLAREN H	OSPICE				Nonprofit - Private	
1515 CAL DRIVE		9/30/2020 :	366 Days Submitt	ed	Hospice	
DAVISON, MI 48423						
GENESEE					Key Performanac	e Ind.
NATIONAL GOVERNM	IENT SERVICE	S			Skilled Nursing	0.1%
Balance Sh	eet	Incom	e Statement		Nursing	1.4%
Current Assets	60,284,214	Total Charges	96,220,262		Home Healthcare	0.0%
Fixed Assets	12,025,393	Contract Allowance	1,009,921	1.0%	Length of Stay	
Other Assets	25,281,651	Operating Revenue	95,210,341	99.0%	Medicare LOS	
Total Assets	97,591,258	Operating Expense	83,875,558	88.1%	Current Ratio	1.7
Current Liabilities	35,340,813	Operating Margin	11,334,783	11.9%	Days to Collect	52.9
Long Term Liabilities	17,447,594	Other Income	0	0.0%	Avg Payment Days	21.6
Total Equity	44,802,851	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	97,591,258	Net Profit or Loss	11,334,783	11.9%	Return on Equity	25.3%
231514 MEMORIAL	HEALTHCARE					
1975 W M21, SUITE 1	02	Cost Repor	t not filed.			
OWOSSO, MI 48867						
SHIAWASSEE					Key Performanac	e Ind.
NATIONAL GOVERNM	IENT SERVICE	S			Skilled Nursing	0.0%
Balance Sh	eet	Incom	e Statement		Nursing	0.0%
Current Assets	0	Total Charges	0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

		NA HOSPICE			Proprietary - Corporat	ion
30800 TELEGRAPH	ROAD, SUITE 1	728 12/31/2020	366 Days Submi	tted	Hospice	
BINGHAM FARMS, M	MI 48025					
OAKLAND					Key Performanad	ce Ind.
NGS (WI)					Skilled Nursing	0.1%
Balance S	Sheet	Income	Statement		Nursing	1.0%
Current Assets	519,281	Total Charges	2,834,159		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	5,420	0.2%	Length of Stay	
Other Assets	510,355	Operating Revenue	2,828,739	99.8%	Medicare LOS	
Total Assets	1,145,848	Operating Expense	1,885,413	66.7%	Current Ratio	6.1
Current Liabilities	85,553	- Operating Margin	943,326	33.3%	Days to Collect	37.5
Long Term Liabilities	9,056	Other Income	0	0.0%	Avg Payment Days	9.9
Total Equity	1,051,239	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1,145,848	- Net Profit or Loss	943,326	33.3%	Return on Equity	89.7%
		_	,			
231640 MID MICHI	GAN HOME HEA	LTH & HOSPICE	,,		Proprietary - Individua	l
231640 MID MICHIO 1055 PROFESSION SUITE 4			366 Days Submi			l
1055 PROFESSION					Proprietary - Individua	l
1055 PROFESSION SUITE 4					Proprietary - Individua	
1055 PROFESSION SUITE 4 FLINT, MI 48532					Proprietary - Individua Hospice	
1055 PROFESSION SUITE 4 FLINT, MI 48532	AL DR, BUILDIN	G C, 12/31/2020			Proprietary - Individua Hospice Key Performanad	ce Ind.
1055 PROFESSION SUITE 4 FLINT, MI 48532 GENESEE	AL DR, BUILDIN Sheet	G C, 12/31/2020	366 Days Submi		Proprietary - Individua Hospice Key Performanad Skilled Nursing	ce Ind. 0.4%
1055 PROFESSION SUITE 4 FLINT, MI 48532 GENESEE Balance S	AL DR, BUILDIN Sheet 315,143	G C, 12/31/2020	366 Days Submi Statement		Proprietary - Individua Hospice Key Performanad Skilled Nursing Nursing Home Healthcare	ce Ind. 0.4% 0.0%
1055 PROFESSION SUITE 4 FLINT, MI 48532 GENESEE Balance S Current Assets	AL DR, BUILDIN Sheet 315,143 326,516	G C, 12/31/2020 Income Total Charges	366 Days Submi Statement 4,273,381	tted	Proprietary - Individua Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay	ce Ind. 0.4% 0.0%
1055 PROFESSION SUITE 4 FLINT, MI 48532 GENESEE Balance S Current Assets Fixed Assets	AL DR, BUILDIN Sheet 315,143 326,516 0	G C, 12/31/2020 Income Total Charges Contract Allowance	366 Days Submi Statement 4,273,381 130,122	tted 3.0%	Proprietary - Individua Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	ce Ind. 0.4% 0.0%
1055 PROFESSION SUITE 4 FLINT, MI 48532 GENESEE Balance S Current Assets Fixed Assets Other Assets	AL DR, BUILDIN Sheet 315,143 326,516 0 1,352,765	G C, 12/31/2020 Income Total Charges Contract Allowance Operating Revenue	366 Days Submi Statement 4,273,381 130,122 4,143,259	tted 3.0% 97.0%	Proprietary - Individua Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	ce Ind. 0.4% 0.0% 0.0%
1055 PROFESSION SUITE 4 FLINT, MI 48532 GENESEE Balance S Current Assets Fixed Assets Other Assets Total Assets	AL DR, BUILDIN Sheet 315,143 326,516 0 1,352,765 9,996	G C, 12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense	366 Days Submi Statement 4,273,381 130,122 4,143,259 3,615,285	3.0% 97.0% 87.3% 12.7%	Proprietary - Individua Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	ce Ind. 0.4% 0.0% 0.0% 31.5
1055 PROFESSION SUITE 4 FLINT, MI 48532 GENESEE Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	AL DR, BUILDIN Sheet 315,143 326,516 0 1,352,765 9,996 149,900	G C, 12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	366 Days Submi Statement 4,273,381 130,122 4,143,259 3,615,285 527,974	3.0% 97.0% 87.3% 12.7%	Proprietary - Individua Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	ce Ind. 0.4% 0.0% 0.0% 31.5 14.4

All Providers

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Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

231549 MIDMICHIG	AN HOME CAR	E			Nonprofit - Private	
2597 S MERIDIAN R	OAD	6/30/2020 3	866 Days Submitt	ted	Hospice	
MOUNT PLEASANT,	MI 48858					
ISABELLA					Key Performanac	e Ind.
					Skilled Nursing	0.3%
Balance S	heet	Income	e Statement		Nursing	0.0%
Current Assets	14,907,693	Total Charges	24,596,755		Home Healthcare	0.0%
Fixed Assets	1,215,913	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	39,265	Operating Revenue	24,596,755	100.0%	Medicare LOS	
Total Assets	16,162,871	Operating Expense	24,669,470	100.3%	Current Ratio	3.4
Current Liabilities	4,443,577	Operating Margin	-72,715	-0.3%	Days to Collect	91.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	15.0
Total Equity	11,719,294	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	16,162,871	Net Profit or Loss	(72,715)	-0.3%	Return on Equity	-0.6%
231515 MUNSON H	OSPICE				Nonprofit - Private	
550 MUNSON AVEN	UE	6/30/2020 3	866 Days Submitt	ted	Hospice	
TRAVERSE CITY, MI	49686					
GRAND TRAVERSE					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Skilled Nursing	0.8%
Balance S	heet	Income	e Statement		Nursing	0.0%
Current Assets	9,879,927	Total Charges	10,588,949		Home Healthcare	0.0%
Fixed Assets	811,338	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	397,373	Operating Revenue	10,588,949	100.0%	Medicare LOS	
Total Assets	15,503,227	Operating Expense	9,444,990	89.2%	Current Ratio	4.1
Current Liabilities	2,434,911	Operating Margin	1,143,959	10.8%	Days to Collect	224.1
Long Term Liabilities	577,131	Other Income	0	0.0%	Avg Payment Days	77.1
Total Equity	12,491,185	Other Expense	0	0.0%	Depreciation Rate	0.0%
- Total Liab. and Equity		- Net Profit or Loss	1,143,959	40.00/	Return on Equity	9.2%

All Providers

Sample Hospice reports from the Halmanac.com website.

231558 NORTH WC	OODS HOME NU	RSING & HOSPICE					
226 SOUTH CEDAR	STREET	Cost Repor	t not filed.				
MANISTIQUE, MI 498	854						
SCHOOLCRAFT						Key Performanace I	nd.
NATIONAL GOVERN	IMENT SERVICE	ES				Skilled Nursing	0.0%
Balance S	Sheet	Income	e Statement			Nursing	0.0%
Current Assets	0	Total Charges		0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance		0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	(0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense	(C	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	(5	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	(D	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	(D	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	(0	0.0%	Return on Equity	0.0%
231622 NORTHST	AR HOME CARE	& HOSPICE					
229 GENESEE		Cost Repor	t not filed.				
IRON RIVER, MI 499	35						
IRON						Key Performanace I	nd.
NATIONAL GOVERN	IMENT SERVICE	ES				Skilled Nursing	0.0%
Balance S	Sheet	Income	e Statement			Nursing	0.0%
Current Assets	0	Total Charges		0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance		0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	(0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense	(C	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	(0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	(D	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	(D	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	(0.0%	Return on Equity	0.0%

All Providers

Sample Hospice reports from the Halmanac.com website.

231664 OAKLAND	HOSPICE				Proprietary - Corporati	on
7125 ORCHARD LA	KE RD, SUITE 2	22 12/31/2020	366 Days Subm	itted	Hospice	
WEST BLOOMFIELD), MI 48322					
OAKLAND					Key Performanac	e Ind.
					Skilled Nursing	0.0%
Balance S	Sheet	Income	e Statement		Nursing	0.0%
Current Assets	-911,358	Total Charges	97,788		Home Healthcare	0.0%
Fixed Assets	559	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	316,132	Operating Revenue	97,788	100.0%	Medicare LOS	
Total Assets	-594,667	Operating Expense	366,334	374.6%	Current Ratio	(96.7)
Current Liabilities	9,428	Operating Margin	-268,546	-274.6%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.4
Total Equity	-604,095	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	-594,667	Net Profit or Loss	(268,546)	-274.6%	Return on Equity	44.5%
231612 OAKLAWN	HOSPICE					
13444 PRESTON DF	RIVE	Cost Repor	t not filed.			
MARSHALL, MI 4906	8					
CALHOUN					Key Performanac	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Skilled Nursing	0.0%
Balance S	Sheet	Income	e Statement		Nursing	0.0%
Current Assets	0	Total Charges	0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

Sample Hospice reports from the Halmanac.com website.

231671 OPEN ARM	S HOSPICE				Proprietary - Corporat	ion
39500 W TEN MILE F	RD	12/31/2020) 366 Days Subm	itted	Hospice	
NOVI, MI 48375						
OAKLAND					Key Performanad	e Ind.
					Skilled Nursing	0.1%
Balance S	heet	Incom	e Statement		Nursing	0.0%
Current Assets	113,760	Total Charges	980,819		Home Healthcare	0.0%
Fixed Assets	19,644	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	-546	Operating Revenue	980,819	100.0%	Medicare LOS	
- Total Assets	189,290	Operating Expense	938,986	95.7%	Current Ratio	2.0
- Current Liabilities	56,388	Operating Margin	41,833	4.3%	Days to Collect	15.2
Long Term Liabilities	155,879	Other Income	0	0.0%	Avg Payment Days	15.6
Total Equity	-22,977	Other Expense	0	0.0%	Depreciation Rate	0.0%
- Total Liab. and Equity	189,290	Net Profit or Loss	41,833	4.3%	Return on Equity	-182.1%
231563 OSF BAY D	E NOC HOSPIC	E			Nonprofit - Church	
901 NORTH LINCOLI	N ROAD	9/30/2020 :	366 Days Submit	ted	Hospice	
ESCANABA, MI 4982	9					
DELTA					Key Performanad	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Skilled Nursing	0.0%
Balance S	heet	Incom	e Statement		Nursing	0.0%
Current Assets	20,995,000	Total Charges	1,584,392		Home Healthcare	0.0%
Fixed Assets	5,896,000	Contract Allowance	571,591	36.1%	Length of Stay	
Other Assets	4,482,000	Operating Revenue	1,012,801	63.9%	Medicare LOS	
Total Assets	31,865,000	Operating Expense	1,528,921	151.0%	Current Ratio	1.2
-		Operating Margin	-516,120	-51.0%	Days to Collect	7,437.8
Current Liabilities	18,099,000					
Current Liabilities Long Term Liabilities		Other Income	0	0.0%	Avg Payment Days	858.0
		Other Income Other Expense	0 0	0.0% 0.0%		858.0 0.0%

All Providers

Sample Hospice reports from the Halmanac.com website.

231666 PARRISH F	ALLIATIVE ANI	O HOSPICE CARE			Proprietary - Partnersh	hip
27211 LAHSER RD		12/31/2020	366 Days Submi	tted	Hospice	
SOUTHFIELD, MI 48	034					
OAKLAND					Key Performanac	e Ind.
					Skilled Nursing	0.4%
Balance S	Sheet	Income	Statement		Nursing	0.0%
Current Assets	227,589	Total Charges	2,007,969		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	2,007,969	100.0%	Medicare LOS	
Total Assets	227,589	Operating Expense	990,331	49.3%	Current Ratio	
Current Liabilities	0	- Operating Margin	1,017,638	50.7%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	522,299	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	522,299	– Net Profit or Loss	1,017,638	50.7%	Return on Equity	194.8%
231623 PREMIER H	IOSPICE				Proprietary - Partnersh	nip
33259 DEQUINDRE	RD, SUITE C	12/31/2020	366 Days Submi	tted	Hospice	
TROY, MI 48083						
OAKLAND						
NATIONAL GOVERN					Key Performanac	
	IMENT SERVICE	ES			Key Performanac Skilled Nursing	e Ind. 0.0%
Balance S			Statement		-	
Balance S Current Assets	Sheet		Statement 5,016,709		Skilled Nursing	0.0%
	Sheet 1,858,435	Income		0.0%	Skilled Nursing Nursing Home Healthcare	0.0% 0.0%
Current Assets	Sheet 1,858,435 30,283	Income Total Charges	5,016,709	0.0% 100.0%	Skilled Nursing Nursing Home Healthcare Length of Stay	0.0% 0.0%
Current Assets Fixed Assets	Sheet 1,858,435 30,283	Income Total Charges Contract Allowance Operating Revenue	5,016,709 0		Skilled Nursing Nursing Home Healthcare Length of Stay	0.0% 0.0%
Current Assets Fixed Assets Other Assets	Sheet 1,858,435 30,283 0 4,507,333	Income Total Charges Contract Allowance Operating Revenue	5,016,709 0 5,016,709	100.0%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.0% 0.0% 0.0%
Current Assets Fixed Assets Other Assets Total Assets	Sheet 1,858,435 30,283 0 4,507,333 1,468,956	Income Total Charges Contract Allowance Operating Revenue Operating Expense	5,016,709 0 5,016,709 4,272,991	100.0% 85.2%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.0% 0.0% 0.0% 1.3
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 1,858,435 30,283 0 4,507,333 1,468,956	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	5,016,709 0 5,016,709 4,272,991 743,718	100.0% 85.2% 14.8%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	0.0% 0.0% 0.0% 1.3 135.6

All Providers

Sample Hospice reports from the Halmanac.com website.

231603 RESIDENT	AL HOME HEAI	LTH AND HOSPICE				
1681 WOODBRIDGE	PARK DRIVE	Cost Report	t not filed.			
LAPEER, MI 48446						
LAPEER					Key Performanad	e Ind.
NATIONAL GOVERN	IMENT SERVICE	ES			Skilled Nursing	0.0%
Balance S	sheet	Incom	e Statement		Nursing	0.0%
Current Assets	0	Total Charges	0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
231619 RESIDENT	AL HOSPICE				Proprietary - Partnersl	nip
231619 RESIDENT		12/31/2020	366 Days Subm	itted	Proprietary - Partnersl Hospice	nip
		12/31/2020	366 Days Subm	itted		nip
5440 CORPORATE I		12/31/2020	366 Days Subm	itted		
5440 CORPORATE I TROY, MI 48098	DR, SUITE 400		366 Days Subm	itted	Hospice	
5440 CORPORATE I TROY, MI 48098 OAKLAND	DR, SUITE 400 IMENT SERVICE	ES	366 Days Subm	itted	Hospice Key Performanad	e Ind.
5440 CORPORATE I TROY, MI 48098 OAKLAND NATIONAL GOVERN	DR, SUITE 400 IMENT SERVICE Sheet	ES		itted	Hospice Key Performanac Skilled Nursing	e Ind. 0.2%
5440 CORPORATE I TROY, MI 48098 OAKLAND NATIONAL GOVERN Balance S	DR, SUITE 400 IMENT SERVICE Sheet 30,656,413	ES Incom	e Statement	itted 0.2%	Hospice Key Performanac Skilled Nursing Nursing	e Ind. 0.2% 0.1%
5440 CORPORATE I TROY, MI 48098 OAKLAND NATIONAL GOVERN Balance S Current Assets	DR, SUITE 400 IMENT SERVICE Sheet 30,656,413 211,921	ES Incomo Total Charges	e Statement 28,588,031		Hospice Key Performanac Skilled Nursing Nursing Home Healthcare	e Ind. 0.2% 0.1%
5440 CORPORATE I TROY, MI 48098 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets	DR, SUITE 400 IMENT SERVICE Sheet 30,656,413 211,921 13,311,998	ES Incom Total Charges Contract Allowance	e Statement 28,588,031 61,978	0.2%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay	e Ind. 0.2% 0.1%
5440 CORPORATE I TROY, MI 48098 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	DR, SUITE 400 IMENT SERVICE Sheet 30,656,413 211,921 13,311,998 44,180,332	ES Incom Total Charges Contract Allowance Operating Revenue	e Statement 28,588,031 61,978 28,526,053	0.2% 99.8%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	e Ind. 0.2% 0.1% 0.0%
5440 CORPORATE I TROY, MI 48098 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets	DR, SUITE 400 IMENT SERVICE Sheet 30,656,413 211,921 13,311,998 44,180,332 6,875,297	ES Incom Total Charges Contract Allowance Operating Revenue Operating Expense	e Statement 28,588,031 61,978 28,526,053 22,988,522	0.2% 99.8% 80.6%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	e Ind. 0.2% 0.1% 0.0% 4.5
5440 CORPORATE I TROY, MI 48098 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	DR, SUITE 400 IMENT SERVICE Sheet 30,656,413 211,921 13,311,998 44,180,332 6,875,297	ES Incom Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	e Statement 28,588,031 61,978 28,526,053 22,988,522 5,537,531	0.2% 99.8% 80.6% 19.4%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	e Ind. 0.2% 0.1% 0.0% 4.5 29.6

All Providers

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Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

231585 SCHOOLCF	RAFT MEMORIA	L HOMECARE AND	HOSPICE			
115 LAKE STREET		Cost Repo	t not filed.			
MANISTIQUE, MI 498	354					
SCHOOLCRAFT					Key Performanad	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Skilled Nursing	0.0%
Balance S	iheet	Incom	e Statement		Nursing	0.0%
Current Assets	0	Total Charges	0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
231601 SEASONS	HOSPICE & PAI	LLIATIVE CARE OF N	MICHIGAN		Proprietary - Corporat	ion
	HOSPICE & PAI			itted		ion
27355 JOHN R RD			IICHIGAN	itted	Proprietary - Corporat	ion
27355 JOHN R RD MADISON HEIGHTS,				itted	Hospice	
27355 JOHN R RD	, MI 48071	12/31/2020		itted		
27355 JOHN R RD MADISON HEIGHTS, OAKLAND	, MI 48071 MENT SERVICE	12/31/2020 ES		itted	Hospice Key Performanad	e Ind.
27355 JOHN R RD MADISON HEIGHTS, OAKLAND NATIONAL GOVERN	, MI 48071 MENT SERVICE S heet	12/31/2020 ES	366 Days Submi	itted	Hospice Key Performanad Skilled Nursing	ce Ind. 0.1%
27355 JOHN R RD MADISON HEIGHTS, OAKLAND NATIONAL GOVERN Balance S	, MI 48071 MENT SERVICE S heet 9,079,788	12/31/2020 ES Income	366 Days Submi		Hospice Key Performanad Skilled Nursing Nursing	ce Ind. 0.1% 4.8%
27355 JOHN R RD MADISON HEIGHTS, OAKLAND NATIONAL GOVERN Balance S Current Assets	, MI 48071 MENT SERVICE S heet 9,079,788 232,905	12/31/2020 ES Income Total Charges	366 Days Submi e Statement 30,437,059		Hospice Key Performanae Skilled Nursing Nursing Home Healthcare	ce Ind. 0.1% 4.8%
27355 JOHN R RD MADISON HEIGHTS, OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets	, MI 48071 MENT SERVICE Sheet 9,079,788 232,905 20,798	12/31/2020 ES Income Total Charges Contract Allowance	366 Days Submi e Statement 30,437,059 37,590	0.1%	Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay	ce Ind. 0.1% 4.8%
27355 JOHN R RD MADISON HEIGHTS, OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	, MI 48071 MENT SERVICE Sheet 9,079,788 232,905 20,798 9,333,491	12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue	366 Days Submi e Statement 30,437,059 37,590 30,399,469	0.1% 99.9%	Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	ce Ind. 0.1% 4.8% 0.0%
27355 JOHN R RD MADISON HEIGHTS, OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	, MI 48071 MENT SERVICE Sheet 9,079,788 232,905 20,798 9,333,491 4,136,250	12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	29,869,820	0.1% 99.9% 98.3%	Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	ce Ind. 0.1% 4.8% 0.0% 2.2
27355 JOHN R RD MADISON HEIGHTS, OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	, MI 48071 MENT SERVICE Sheet 9,079,788 232,905 20,798 9,333,491 4,136,250 1,779,943	12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	29,869,820 529,649	0.1% 99.9% 98.3% 1.7%	Hospice Key Performanad Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	ce Ind. 0.1% 4.8% 0.0% 2.2 109.3

All Providers

Sample Hospice reports from the Halmanac.com website.

231592 SOUTHERN	ICARE JACKSC	DN			Proprietary - Corporat	ion
1965 BOARDMAN R	D, SUITE B	12/31/2020	366 Days Subm	itted	Hospice	
JACKSON, MI 49202						
JACKSON					Key Performanad	ce Ind.
PALMETTO HHH C					Skilled Nursing	0.0%
Balance S	heet	Income	e Statement		Nursing	0.0%
Current Assets	473,667	Total Charges	5,663,804		Home Healthcare	0.0%
Fixed Assets	31,447	Contract Allowance	7,958	0.1%	Length of Stay	
Other Assets	413,334	Operating Revenue	5,655,846	99.9%	Medicare LOS	
Total Assets	925,137	Operating Expense	4,460,158	78.9%	Current Ratio	7.2
Current Liabilities	66,200	Operating Margin	1,195,688	21.1%	Days to Collect	30.3
Long Term Liabilities	-1,412,573	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	2,271,510	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	925,137	Net Profit or Loss	1,195,688	21.1%	Return on Equity	52.6%
231594 SOUTHERN	ICARE SAGINA	W			Proprietary - Corporat	ion
6272 STATE STREE	т	12/31/2020	366 Days Subm	itted	Hospice	
SAGINAW, MI 48603						
SAGINAW					Key Performanad	ce Ind.
BLUE CROSS (SOUT	TH CAROLINA)				Skilled Nursing	0.0%
Balance S	heet	Income	e Statement		Nursing	0.0%
Current Assets	217,225	Total Charges	2,683,894		Home Healthcare	0.0%
Fixed Assets	2,736	Contract Allowance	22,231	0.8%	Length of Stay	
Other Assets	413,334	Operating Revenue	2,661,663	99.2%	Medicare LOS	
Total Assets	636,420	Operating Expense	2,568,056	96.5%	Current Ratio	0.6
Current Liabilities	360,908	Operating Margin	93,607	3.5%	Days to Collect	29.1
Long Term Liabilities	-2,216,317	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	2,491,829	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	636,420	Net Profit or Loss	93,607	3.5%	Return on Equity	3.8%

All Providers

Sample Hospice reports from the Halmanac.com website.

	VOTOFET					
1210 WEST SAGINAV	VSIREEI	Cost Report	t not filed.			
LANSING, MI 48915						
INGHAM					Key Performanac	e Ind.
NATIONAL GOVERNM	IENT SERVICE	ES			Skilled Nursing	0.0%
Balance Sh	eet	Income	Statement		Nursing	0.0%
Current Assets	0	Total Charges	0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.09
231544 SPECTRUM	HEALTH HOS	PICE & PALLIATIVE C	CARE		Nonprofit - Private	
750 FULLER AVENUE	: NE	12/31/2020	366 Days Submit	ted	Hospice	
GRAND RAPIDS, MI 4	9503					
KENT					Key Performanac	e Ind.
		ES			Key Performanac	e Ind. 0.4%
	IENT SERVICE	-	Statement		-	
NATIONAL GOVERNM	IENT SERVICE	-	Statement 36,914,498		Skilled Nursing	0.49
NATIONAL GOVERNM Balance Sh	1ENT SERVICE neet 3,599,643	Income		21.2%	Skilled Nursing Nursing	0.49 3.89
NATIONAL GOVERNM Balance Sh Current Assets	1ENT SERVICE 1 eet 3,599,643 136,017	Income Total Charges	36,914,498	21.2% 78.8%	Skilled Nursing Nursing Home Healthcare Length of Stay	0.49 3.89
NATIONAL GOVERNM Balance Sh Current Assets Fixed Assets	MENT SERVICE 19 eet 3,599,643 136,017 0	Income Total Charges Contract Allowance	36,914,498 7,825,831		Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	0.49 3.89
NATIONAL GOVERNM Balance Sh Current Assets Fixed Assets Other Assets	MENT SERVICE 19 eet 3,599,643 136,017 0	Income Total Charges Contract Allowance Operating Revenue Operating Expense	36,914,498 7,825,831 29,088,667	78.8%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.49 3.89 0.09
NATIONAL GOVERNM Balance Sh Current Assets Fixed Assets Other Assets Total Assets	MENT SERVICE aeet 3,599,643 136,017 0 3,884,968	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	36,914,498 7,825,831 29,088,667 28,600,344	78.8% 98.3%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	0.4 3.8 0.0 0.0
NATIONAL GOVERNM Balance Sh Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	MENT SERVICE 3,599,643 136,017 0 3,884,968 4,941,281	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	36,914,498 7,825,831 29,088,667 28,600,344 488,323	78.8% 98.3% 1.7%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	0.4' 3.8' 0.0' 0 38

All Providers

Sample Hospice reports from the Halmanac.com website.

ZOIDTE OF UCOLFI	H MERCY HOSP	ICE, ANN ARBOR			Nonprofit - Church	
34505 W TWELVE M	IILE RD	6/30/2020 36	66 Days Submitt	ted	Hospice	
FARMINGTON HILLS	S, MI 48331					
OAKLAND					Key Performanac	e Ind.
					Skilled Nursing	0.4%
Balance S	Sheet	Income	Statement		Nursing	3.2%
Current Assets	2,465,294	Total Charges	11,765,568		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	348,923	3.0%	Length of Stay	
Other Assets	0	- Operating Revenue	11,416,645	97.0%	Medicare LOS	
Total Assets	2,465,294	Operating Expense	9,896,915	86.7%	Current Ratio	3.4
Current Liabilities	715,168	Operating Margin	1,519,730	13.3%	Days to Collect	84.0
Long Term Liabilities	195,226	Other Income	0	0.0%	Avg Payment Days	22.3
Total Equity	1,554,900	Other Expense	0	0.0%	Depreciation Rate	0.0%
		-				
Total Liab. and Equity	2,465,294	Net Profit or Loss	1,519,730	13.3%	Return on Equity	97.7%
Total Liab. and Equity 231641 ST MARIE'S		Net Profit or Loss	1,519,730	13.3%	Return on Equity Proprietary - Corporati	
	S		1,519,730 366 Days Submi			
231641 ST MARIE'	S D RD, SUITE 100				Proprietary - Corporati	
231641 ST MARIE	S D RD, SUITE 100				Proprietary - Corporati	on
231641 ST MARIE'S 24555 SOUTHFIELD SOUTHFIELD, MI 48	S D RD, SUITE 100				Proprietary - Corporati Hospice	on
231641 ST MARIE'S 24555 SOUTHFIELD SOUTHFIELD, MI 48 OAKLAND	S 0 RD, SUITE 100 075	- 12/31/2020			Proprietary - Corporati Hospice Key Performanac	on e Ind.
231641 ST MARIE'S 24555 SOUTHFIELD SOUTHFIELD, MI 48 OAKLAND WPS MI	S 70 RD, SUITE 100 075 Sheet	- 12/31/2020	366 Days Submi		Proprietary - Corporati Hospice Key Performanac Skilled Nursing	on e Ind. 0.0%
231641 ST MARIE'S 24555 SOUTHFIELD SOUTHFIELD, MI 48 OAKLAND WPS MI Balance S	S 0 RD, SUITE 100 075 Sheet 13,970	– 12/31/2020 : Income	366 Days Submi	itted	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing	on e Ind. 0.0% 0.0%
231641 ST MARIE'S 24555 SOUTHFIELD SOUTHFIELD, MI 48 OAKLAND WPS MI Balance S Current Assets	S 0 RD, SUITE 100 075 Sheet 13,970 8,614	– 12/31/2020 3 Income Total Charges	366 Days Submi Statement 2,444,311	itted	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay	on e Ind. 0.0% 0.0%
231641 ST MARIE'S 24555 SOUTHFIELD SOUTHFIELD, MI 48 OAKLAND WPS MI Balance S Current Assets Fixed Assets	S 0 RD, SUITE 100 075 Sheet 13,970 8,614 0	- 12/31/2020 3 Income Total Charges Contract Allowance	366 Days Submi Statement 2,444,311 0	itted 0.0%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	on e Ind. 0.0% 0.0%
231641 ST MARIE'S 24555 SOUTHFIELD SOUTHFIELD, MI 48 OAKLAND WPS MI Balance S Current Assets Fixed Assets Other Assets	Solve t 13,970 8,614 0 22,584	I2/31/2020 3	366 Days Subm Statement 2,444,311 0 2,444,311	0.0% 100.0% 99.9%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	on e Ind. 0.0% 0.0% 0.0%
231641 ST MARIE'S 24555 SOUTHFIELD SOUTHFIELD, MI 48 OAKLAND WPS MI Balance S Current Assets Fixed Assets Other Assets Total Assets	Solve t 13,970 8,614 0 22,584 6,412	I2/31/2020 3	366 Days Subm Statement 2,444,311 0 2,444,311 2,442,019	0.0% 0.0% 100.0% 99.9% 0.1%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	on e Ind. 0.0% 0.0% 2.2
231641 ST MARIE'S 24555 SOUTHFIELD SOUTHFIELD, MI 48 OAKLAND WPS MI Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Solve t 13,970 8,614 0 22,584 6,412 242,387	I2/31/2020 3	366 Days Subm Statement 2,444,311 0 2,444,311 2,442,019 2,292	0.0% 0.0% 100.0% 99.9% 0.1% 0.0%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	on e Ind. 0.0% 0.0% 0.0% 2.2 0.0

All Providers

Sample Hospice reports from the Halmanac.com website.

231648 THE CARE	TEAM HOSPIC	E			Proprietary - Corporat	tion
5401 GATEWAY CE	NTER, SUITE D	12/31/2020	366 Days Subm	itted	Hospice	
FLINT, MI 48507						
GENESEE					Key Performana	ce Ind.
					Skilled Nursing	0.0%
Balance S	Sheet	Income	e Statement		Nursing	0.0%
Current Assets	2,981,611	Total Charges	21,767,349		Home Healthcare	0.0%
Fixed Assets	41,172	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	21,767,349	100.0%	Medicare LOS	
Total Assets	3,022,783	Operating Expense	14,714,065	67.6%	Current Ratio	0.6
Current Liabilities	5,377,347	Operating Margin	7,053,284	32.4%	Days to Collect	42.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	7.4
Total Equity	-2,354,564	Other Expense	0	0.0%	Depreciation Rate	0.0%
						
Total Liab. and Equity	3,022,783	Net Profit or Loss	7,053,284	32.4%	Return on Equity	-299.6%
Total Liab. and Equity 231631 THE MEDIC		Net Profit or Loss	7,053,284	32.4%	Return on Equity Proprietary - Corporat	
	CAL TEAM		7,053,284 			
231631 THE MEDIC 4400 S SAGINAW S	CAL TEAM				Proprietary - Corporat	
231631 THE MEDIC	CAL TEAM				Proprietary - Corporat	tion
231631 THE MEDIC 4400 S SAGINAW S FLINT, MI 48507	CAL TEAM				Proprietary - Corporat	tion
231631 THE MEDIC 4400 S SAGINAW S FLINT, MI 48507 GENESEE	CAL TEAM T, SUITE 1300A	12/31/2020	366 Days Subm		Proprietary - Corporat Hospice Key Performana	tion ce Ind.
231631 THE MEDIC 4400 S SAGINAW S FLINT, MI 48507	CAL TEAM T, SUITE 1300A	12/31/2020			Proprietary - Corporat Hospice Key Performana Skilled Nursing	tion ce Ind. 0.1%
231631 THE MEDIC 4400 S SAGINAW S FLINT, MI 48507 GENESEE Balance S	CAL TEAM T, SUITE 1300A Sheet 852,611	12/31/2020 Income	366 Days Subm		Proprietary - Corporat Hospice Key Performana Skilled Nursing Nursing	tion ce Ind. 0.1% 0.0%
231631 THE MEDIC 4400 S SAGINAW S FLINT, MI 48507 GENESEE Balance S Current Assets	CAL TEAM T, SUITE 1300A Sheet 852,611 16,200	12/31/2020 Income Total Charges	366 Days Subm • Statement 7,709,418	itted	Proprietary - Corporat Hospice Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay	tion ce Ind. 0.1% 0.0%
231631 THE MEDIC 4400 S SAGINAW S FLINT, MI 48507 GENESEE Balance S Current Assets Fixed Assets	CAL TEAM T, SUITE 1300A Sheet 852,611 16,200	12/31/2020 Income Total Charges Contract Allowance Operating Revenue	366 Days Subm • Statement 7,709,418 0	itted 0.0%	Proprietary - Corporat Hospice Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	tion ce Ind. 0.1% 0.0%
231631 THE MEDIC 4400 S SAGINAW S FLINT, MI 48507 GENESEE Balance S Current Assets Fixed Assets Other Assets	CAL TEAM T, SUITE 1300A Sheet 852,611 16,200 11,471,480 12,340,291	12/31/2020 Income Total Charges Contract Allowance Operating Revenue	366 Days Subm • Statement 7,709,418 0 7,709,418	itted 0.0% 100.0%	Proprietary - Corporat Hospice Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	tion ce Ind. 0.1% 0.0% 0.0%
231631 THE MEDIC 4400 S SAGINAW S FLINT, MI 48507 GENESEE Balance S Current Assets Fixed Assets Other Assets Total Assets	CAL TEAM T, SUITE 1300A Sheet 852,611 16,200 11,471,480 12,340,291 1,845,430	12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense	366 Days Subm e Statement 7,709,418 0 7,709,418 5,259,384	0.0% 100.0% 68.2%	Proprietary - Corporat Hospice Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	tion ce Ind. 0.1% 0.0% 0.0%
231631 THE MEDIC 4400 S SAGINAW S FLINT, MI 48507 GENESEE Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	CAL TEAM T, SUITE 1300A Sheet 852,611 16,200 11,471,480 12,340,291 1,845,430	I2/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	366 Days Subm 2 Statement 7,709,418 0 7,709,418 5,259,384 2,450,034	0.0% 0.0% 100.0% 68.2% 31.8%	Proprietary - Corporat Hospice Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	tion ce Ind. 0.1% 0.0% 0.0% 0.5 40.5

All Providers

Sample Hospice reports from the Halmanac.com website.

231645 THE MEDIC	CAL TEAM HOS	PICE			Proprietary - Corporat	ion
17197 N LAUREL PA	ARK DRIVE, SUI	TE 555 12/31/2020	366 Days Subm	itted	Hospice	
LIVONIA, MI 48152						
WAYNE					Key Performanad	e Ind.
					Skilled Nursing	0.1%
Balance S	Sheet	Income	Statement		Nursing	0.0%
Current Assets	697,089	Total Charges	7,362,009		Home Healthcare	0.0%
Fixed Assets	4,914	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	4,452,230	Operating Revenue	7,362,009	100.0%	Medicare LOS	
Total Assets	5,154,233	Operating Expense	5,955,901	80.9%	Current Ratio	0.5
Current Liabilities	1,470,000	- Operating Margin	1,406,108	19.1%	Days to Collect	34.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	3,684,233	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	5,154,233	Net Profit or Loss	1,406,108	19.1%	Return on Equity	38.2%
231656 THE MEDIC	CAL TEAM INC				Proprietary - Corporat	ion
400 ANN STREET, S	SUITE 104	12/31/2020	366 Days Subm	itted	Hospice	
GRAND RAPIDS, MI	49503					
KENT					Key Performanad	e Ind.
					Skilled Nursing	0.2%
Balance S	Sheet	Income	Statement		Nursing	0.0%
Current Assets	67,964	Total Charges	621,753		Home Healthcare	0.0%
Fixed Assets	752	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	- Operating Revenue	621,753	100.0%	Medicare LOS	
Total Assets	68,716	Operating Expense	749,302	120.5%	Current Ratio	0.2
Current Liabilities	433,028	- Operating Margin	-127,549	-20.5%	Days to Collect	40.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	-364,312	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	68,716	- Net Profit or Loss	(127,549)	-20.5%	Return on Equity	35.0%

All Providers

Sample Hospice reports from the Halmanac.com website.

231533 THREE RIV	ERS HEALTH H	IOMECARE & HOSPI	CE				
711 S HEALTH PARI	KWAY	Cost Repo	t not filed.				
THREE RIVERS, MI	49093						
SAINT JOSEPH						Key Performanace	e Ind.
WPS MI						Skilled Nursing	0.0%
Balance S	iheet	Incom	e Statement			Nursing	0.0%
Current Assets	0	Total Charges		0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance		0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue		0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense		0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin		0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income		0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense		0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss		0	0.0%	Return on Equity	0.0%
231512 UNITED HO	SPICE SERVIC	E					
231512 UNITED HC	SPICE SERVIC		t not filed.				
2770 MAIN STREET		E Cost Repo	t not filed.				
			t not filed.			Key Performanac	e Ind.
2770 MAIN STREET MARLETTE, MI 4845	3	Cost Repo	t not filed.			Key Performanace Skilled Nursing	e Ind. 0.0%
2770 MAIN STREET MARLETTE, MI 4845 SANILAC	3 MENT SERVICE	Cost Repo	t not filed.			-	
2770 MAIN STREET MARLETTE, MI 4845 SANILAC NATIONAL GOVERN	3 MENT SERVICE S heet	Cost Repo		0		Skilled Nursing	0.0%
2770 MAIN STREET MARLETTE, MI 4845 SANILAC NATIONAL GOVERN Balance S	3 IMENT SERVICE S heet 0	Cost Repo ES Income		0	0.0%	Skilled Nursing Nursing	0.0% 0.0%
2770 MAIN STREET MARLETTE, MI 4845 SANILAC NATIONAL GOVERN Balance S Current Assets	3 IMENT SERVICE S heet 0 0	Cost Report ES Incomo Total Charges		-		Skilled Nursing Nursing Home Healthcare	0.0% 0.0%
2770 MAIN STREET MARLETTE, MI 4845 SANILAC NATIONAL GOVERN Balance S Current Assets Fixed Assets	3 IMENT SERVICE Sheet 0 0 0	Cost Report ES Income Total Charges Contract Allowance		0		Skilled Nursing Nursing Home Healthcare Length of Stay	0.0% 0.0%
2770 MAIN STREET MARLETTE, MI 4845 SANILAC NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	3 IMENT SERVICE Sheet 0 0 0 0	Cost Report ES Income Total Charges Contract Allowance Operating Revenue		0	0.0%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	0.0% 0.0%
2770 MAIN STREET MARLETTE, MI 4845 SANILAC NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	3 IMENT SERVICE Sheet 0 0 0 0 0	Cost Report ES Income Total Charges Contract Allowance Operating Revenue Operating Expense		0 0 0	0.0% 0.0% 0.0%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.0% 0.0%
2770 MAIN STREET MARLETTE, MI 4845 SANILAC NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	3 IMENT SERVICE Sheet 0 0 0 0 0	Cost Report		0 0 0 0	0.0% 0.0% 0.0%	Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	0.0% 0.0%

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Sample Hospice reports from the Halmanac.com website.

	HOSPICE CAP	RE			Proprietary - Corporati	on
24315 NORTHWESTI 102	ERN HIGHWAY	7, SUITE 12/31/2020 3	66 Days Submi	itted	Hospice	
SOUTHFIELD, MI 480	75					
OAKLAND					Key Performanac	e Ind.
NATIONAL GOVERNM	MENT SERVICE	ES			Skilled Nursing	0.0%
Balance SI	heet	Income	Statement		Nursing	1.3%
Current Assets	583,636	Total Charges	2,978,073		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	454,704	15.3%	Length of Stay	
Other Assets	50,639	Operating Revenue	2,523,369	84.7%	Medicare LOS	
- Total Assets	634,275	Operating Expense	2,510,329	99.5%	Current Ratio	20.1
- Current Liabilities	29,030	Operating Margin	13,040	0.5%	Days to Collect	18.8
Long Term Liabilities	432,505	Other Income	0	0.0%	Avg Payment Days	4.2
Total Equity	172,740	Other Expense	0	0.0%	Depreciation Rate	0.0%
- Total Liab. and Equity	634,275	Net Profit or Loss	13,040	0.5%	Return on Equity	7.5%
	SYSTEM HOM	E CARE AND HOSPIC			Proprietary - Corporati	on
			E 66 Days Submi	itted		on
231571 UP HEALTH	NRD, SUITE 2			itted	Proprietary - Corporati	on
231571 UP HEALTH 901 SOUTH LINCOLN	NRD, SUITE 2			itted	Proprietary - Corporati	
231571 UP HEALTH 901 SOUTH LINCOLN ESCANABA, MI 49829	NRD, SUITE 2			itted	Proprietary - Corporati Hospice	
231571 UP HEALTH 901 SOUTH LINCOLN ESCANABA, MI 49829	N RD, SUITE 2	12/31/2020 3		itted	Proprietary - Corporati Hospice Key Performanac	e Ind.
231571 UP HEALTH 901 SOUTH LINCOLN ESCANABA, MI 49829 DELTA	N RD, SUITE 2	12/31/2020 3	66 Days Submi	itted	Proprietary - Corporati Hospice Key Performanac Skilled Nursing	e Ind. 0.1%
231571 UP HEALTH 901 SOUTH LINCOLM ESCANABA, MI 49829 DELTA Balance Si	N RD, SUITE 2	12/31/2020 3 Income \$	66 Days Submi Statement	itted 0.0%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare	e Ind. 0.1% 0.0%
231571 UP HEALTH 901 SOUTH LINCOLM ESCANABA, MI 49829 DELTA Balance SI Current Assets	N RD, SUITE 2 9 heet 1,755,357 28,874	12/31/2020 3 Income S Total Charges	66 Days Submi Statement 3,929,450	0.0%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare	e Ind. 0.1% 0.0%
231571 UP HEALTH 901 SOUTH LINCOLM ESCANABA, MI 49829 DELTA Balance SI Current Assets Fixed Assets	N RD, SUITE 2 heet 1,755,357 28,874 196,034	12/31/2020 3 Income S Total Charges Contract Allowance	66 Days Submi Statement 3,929,450 0	0.0%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	e Ind. 0.1% 0.0%
231571 UP HEALTH 901 SOUTH LINCOLM ESCANABA, MI 49829 DELTA Balance SI Current Assets Fixed Assets Other Assets	N RD, SUITE 2 heet 1,755,357 28,874 196,034 1,984,198	12/31/2020 3 Income S Total Charges Contract Allowance Operating Revenue	66 Days Submi Statement 3,929,450 0 3,929,450	0.0% 100.0% 83.6%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	e Ind. 0.1% 0.0% 0.0%
231571 UP HEALTH 901 SOUTH LINCOLM ESCANABA, MI 4982S DELTA Balance SI Current Assets Fixed Assets Other Assets Total Assets	N RD, SUITE 2 heet 1,755,357 28,874 196,034 1,984,198 983,904	12/31/2020 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	66 Days Submi Statement 3,929,450 0 3,929,450 3,283,211	0.0% 100.0% 83.6% 16.4%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	e Ind. 0.1% 0.0% 0.0% 1.8
231571 UP HEALTH 901 SOUTH LINCOLM ESCANABA, MI 4982S DELTA Balance SI Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	N RD, SUITE 2 heet 1,755,357 28,874 196,034 1,984,198 983,904 46,048	I2/31/2020 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	66 Days Submi Statement 3,929,450 0 3,929,450 3,283,211 646,239	0.0% 100.0% 83.6% 16.4%	Proprietary - Corporati Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days	e Ind. 0.1% 0.0% 0.0% 1.8 163.3

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Sample Hospice reports from the Halmanac.com website.

231602 UP HEALTH	H SYSTEM HON	IE CARE AND HOSPICI	E PORTAGE		Proprietary - Corporation	on
821 WEST WATER S	STREET	12/31/2020 3	66 Days Subm	tted	Hospice	
HANCOCK, MI 49930)					
HOUGHTON					Key Performanac	e Ind.
					Skilled Nursing	0.1%
Balance S	heet	Income S	Statement		Nursing	0.0%
Current Assets	272,369	Total Charges	1,448,156		Home Healthcare	0.0%
Fixed Assets	22,719	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	174,200	Operating Revenue	1,448,156	100.0%	Medicare LOS	
Total Assets	472,600	Operating Expense	1,554,867	107.4%	Current Ratio	0.4
Current Liabilities	610,065	Operating Margin	-106,711	-7.4%	Days to Collect	68.6
Long Term Liabilities	34,310	Other Income	0	0.0%	Avg Payment Days	41.6
Total Equity	-171,775	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	472,600	Net Profit or Loss	(106,711)	-7.4%	Return on Equity	62.1%
231555 UPPER PEI	NINSULA HOME	 E HEALTH & HOSPICE				
1125 W RIDGE ST		Cost Report r	not filed.			
MARQUETTE, MI 498	855					
MARQUETTE					Key Performanac	e Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Skilled Nursing	0.0%
Balance S	heet	Income S	Statement		Nursing	0.0%
Current Assets	0	Total Charges	0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Equity	•					

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Sample Hospice reports from the Halmanac.com website.

231660 VALLEY HC	OSPICE CARE				Proprietary - Corpora	tion
3175 CHRISTY WAY	, SUITE 10	12/31/2020	366 Days Subm	itted	Hospice	
SAGINAW, MI 48603						
SAGINAW					Key Performana	ce Ind.
					Skilled Nursing	0.0%
Balance S	heet	Incom	e Statement		Nursing	0.0%
Current Assets	246,041	Total Charges	1,952,186		Home Healthcare	0.0%
Fixed Assets	879	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	1,952,186	100.0%	Medicare LOS	
Total Assets	246,920	Operating Expense	1,388,548	71.1%	Current Ratio	4.0
Current Liabilities	61,062	Operating Margin	563,638	28.9%	Days to Collect	15.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	14.1
Total Equity	185,858	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	246,920	Net Profit or Loss	563,638	28.9%	Return on Equity	303.3%
231587 WELLSPRI	NG LUTHERAN	SERVICES				
100 MAYER RD		Cost Repor	rt not filed.			
FRANKENMUTH, MI	48734					
SAGINAW					Key Performana	ce Ind.
NATIONAL GOVERN	MENT SERVICE	ES			Skilled Nursing	0.0%
Balance S	heet	Incom	e Statement		Nursing	0.0%
Current Assets	0	Total Charges	0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

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Sample Hospice reports from the Halmanac.com website.

231679 WEST MICH	IIGAN HOSPICI	E				
318 E MAIN, SUITE F	=	Cost Repo	t not filed.			
LOWELL, MI 49331						
KENT					Key Performanac	e Ind.
					Skilled Nursing	0.0%
Balance S	heet	Incom	e Statement		Nursing	0.0%
Current Assets	0	Total Charges	0		Home Healthcare	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Length of Stay	
Other Assets	0	Operating Revenue	0	0.0%	Medicare LOS	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
- Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
-						
231547 WINGS OF	HOPE HOSPICE	=			Nonprofit - Private	
231547 WINGS OF			366 Days Submi	tted	Nonprofit - Private Hospice	
			366 Days Submi	tted		
530 LINN STREET, S			366 Days Submi	tted		e Ind.
530 LINN STREET, S ALLEGAN, MI 49010	SUITE A	12/31/2020	366 Days Submi	tted	Hospice	e Ind. 0.1%
530 LINN STREET, S ALLEGAN, MI 49010 ALLEGAN	SUITE A MENT SERVICE	12/31/2020 ES	366 Days Submi	tted	Hospice Key Performanac	
530 LINN STREET, S ALLEGAN, MI 49010 ALLEGAN NATIONAL GOVERN	SUITE A MENT SERVICE heet	12/31/2020 ES		tted	Hospice Key Performanac Skilled Nursing	0.1%
530 LINN STREET, S ALLEGAN, MI 49010 ALLEGAN NATIONAL GOVERN Balance S	SUITE A MENT SERVICE heet 1,228,530	12/31/2020 ES Income	e Statement		Hospice Key Performanac Skilled Nursing Nursing	0.1% 0.1%
530 LINN STREET, S ALLEGAN, MI 49010 ALLEGAN NATIONAL GOVERN Balance S Current Assets	SUITE A MENT SERVICE heet 1,228,530 446,806	12/31/2020 ES Income Total Charges	e Statement 3,676,012		Hospice Key Performanac Skilled Nursing Nursing Home Healthcare	0.1% 0.1%
530 LINN STREET, S ALLEGAN, MI 49010 ALLEGAN NATIONAL GOVERN Balance S Current Assets Fixed Assets	SUITE A MENT SERVICE heet 1,228,530 446,806 -36,422	12/31/2020 ES Income Total Charges Contract Allowance	e Statement 3,676,012 11,054	0.3%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay	0.1% 0.1%
530 LINN STREET, S ALLEGAN, MI 49010 ALLEGAN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	SUITE A MENT SERVICE heet 1,228,530 446,806 -36,422	12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	e Statement 3,676,012 11,054 3,664,958	0.3% 99.7%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS	0.1% 0.1% 0.0%
530 LINN STREET, S ALLEGAN, MI 49010 ALLEGAN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	SUITE A MENT SERVICE heet 1,228,530 446,806 -36,422 1,638,914	12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	e Statement 3,676,012 11,054 3,664,958 3,230,838	0.3% 99.7% 88.2%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio	0.1% 0.1% 0.0% 5.5
530 LINN STREET, S ALLEGAN, MI 49010 ALLEGAN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	MENT SERVICE heet 1,228,530 446,806 -36,422 1,638,914 222,859	12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	e Statement 3,676,012 11,054 3,664,958 3,230,838 434,120	0.3% 99.7% 88.2% 11.8%	Hospice Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect	0.1% 0.1% 0.0% 5.5 40.8

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