Sample Hospice reports from the Halmanac.com website.

| SPICE CA                             | RE                                                                                                   |                                                                                                                                                                                                                                                        |                                                      | Proprietary - Corporati                                                           | on                    |
|--------------------------------------|------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|-----------------------------------------------------------------------------------|-----------------------|
| D. SUITE 22                          | 25A 12/31/2019                                                                                       | 365 Days Submi                                                                                                                                                                                                                                         | tted                                                 | Hospice                                                                           |                       |
|                                      |                                                                                                      |                                                                                                                                                                                                                                                        |                                                      |                                                                                   |                       |
|                                      |                                                                                                      |                                                                                                                                                                                                                                                        |                                                      | Key Performanac                                                                   | e Ind.                |
| IT SERVICE                           | ES .                                                                                                 |                                                                                                                                                                                                                                                        |                                                      | Skilled Nursing                                                                   | 0.0%                  |
| :                                    | Income                                                                                               | e Statement                                                                                                                                                                                                                                            |                                                      | Nursing                                                                           | 0.0%                  |
| 814,095                              | Total Charges                                                                                        | 4,807,493                                                                                                                                                                                                                                              |                                                      | Home Healthcare                                                                   | 0.0%                  |
| 1,814                                | Contract Allowance                                                                                   | 0                                                                                                                                                                                                                                                      | 0.0%                                                 | Length of Stay                                                                    |                       |
| 0                                    | Operating Revenue                                                                                    | 4,807,493                                                                                                                                                                                                                                              | 100.0%                                               | Medicare LOS                                                                      |                       |
| 815,909                              | Operating Expense                                                                                    | 4,312,469                                                                                                                                                                                                                                              | 89.7%                                                | Current Ratio                                                                     | (21.7)                |
| -37,470                              | Operating Margin                                                                                     | 495,024                                                                                                                                                                                                                                                | 10.3%                                                | Days to Collect                                                                   | 0.0                   |
| -9,500                               | Other Income                                                                                         | 0                                                                                                                                                                                                                                                      | 0.0%                                                 | Avg Payment Days                                                                  | 0.0                   |
| 862,879                              | Other Expense                                                                                        | 0                                                                                                                                                                                                                                                      | 0.0%                                                 | Depreciation Rate                                                                 | 0.0%                  |
| 815,909                              | Net Profit or Loss                                                                                   | 495,024                                                                                                                                                                                                                                                | 10.3%                                                | Return on Equity                                                                  | 57.4%                 |
| OSPICE C                             | ARE, INC                                                                                             |                                                                                                                                                                                                                                                        |                                                      | Proprietary - Corporati                                                           | on                    |
| D, SUITE #                           | 128 12/31/2019                                                                                       | 365 Days Submi                                                                                                                                                                                                                                         | tted                                                 | Hospice                                                                           |                       |
| x 91361                              |                                                                                                      |                                                                                                                                                                                                                                                        |                                                      |                                                                                   |                       |
|                                      |                                                                                                      |                                                                                                                                                                                                                                                        |                                                      | Key Performanac                                                                   |                       |
| IT SERVICE                           | VENTURA  NATIONAL GOVERNMENT SERVICES                                                                |                                                                                                                                                                                                                                                        |                                                      | 01.111 1.111                                                                      | e ina.                |
| 02                                   | :8                                                                                                   |                                                                                                                                                                                                                                                        |                                                      | Skilled Nursing                                                                   | <b>e ind.</b><br>0.0% |
| :                                    |                                                                                                      | e Statement                                                                                                                                                                                                                                            |                                                      | Nursing                                                                           |                       |
| :                                    |                                                                                                      | <b>Statement</b> 400,462                                                                                                                                                                                                                               |                                                      | J                                                                                 | 0.0%                  |
| 9,106                                | Income                                                                                               |                                                                                                                                                                                                                                                        | 0.2%                                                 | Nursing                                                                           | 0.0%                  |
| 9,106                                | Income<br>Total Charges                                                                              | 400,462                                                                                                                                                                                                                                                | 0.2%<br>99.8%                                        | Nursing<br>Home Healthcare                                                        | 0.0%                  |
| 9,106<br>626<br>0                    | Income<br>Total Charges<br>Contract Allowance                                                        | 1,000                                                                                                                                                                                                                                                  |                                                      | Nursing Home Healthcare Length of Stay                                            | 0.0%                  |
| 9,106<br>626<br>0<br>9,732           | Income Total Charges Contract Allowance Operating Revenue                                            | 400,462<br>1,000<br>399,462                                                                                                                                                                                                                            | 99.8%                                                | Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%  |
| 9,106<br>626<br>0<br>9,732           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                          | 400,462<br>1,000<br>399,462<br>375,337                                                                                                                                                                                                                 | 99.8%<br>94.0%                                       | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%  |
| 9,106<br>626<br>0<br>9,732<br>34,957 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin         | 400,462<br>1,000<br>399,462<br>375,337<br>24,125                                                                                                                                                                                                       | 99.8%<br>94.0%<br>6.0%                               | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%  |
|                                      | D. SUITE 22 ST SERVICE 814,095 1,814 0 815,909 -37,470 -9,500 862,879 815,909  IOSPICE C. D, SUITE # | Income  814,095 Total Charges  1,814 Contract Allowance  0 Operating Revenue  815,909 Operating Expense  -37,470 Operating Margin  -9,500 Other Income  862,879 Other Expense  815,909 Net Profit or Loss  IOSPICE CARE, INC  D, SUITE #128 12/31/2019 | IT SERVICES  Income Statement  814,095 Total Charges | IT SERVICES  Income Statement  814,095 Total Charges                              | Column                |

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| A0159 24/7 ALPHA                                                                    | A HOSPICE AND                                                   | PALLIATIVE CARE                                                                                           |                                                          |                          | Proprietary - Corporati                                                                           | on                                   |
|-------------------------------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|----------------------------------------------------------|--------------------------|---------------------------------------------------------------------------------------------------|--------------------------------------|
| 11900 SOUTH AVAL                                                                    | ON BLVD, SUIT                                                   | E 102 12/31/2019                                                                                          | 298 Days Submi                                           | itted                    | Hospice                                                                                           |                                      |
| LOS ANGELES, CA S                                                                   | 90061                                                           |                                                                                                           |                                                          |                          |                                                                                                   |                                      |
| LOS ANGELES                                                                         |                                                                 |                                                                                                           |                                                          |                          | Key Performanac                                                                                   | e Ind.                               |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                                   | ΞS                                                                                                        |                                                          |                          | Skilled Nursing                                                                                   | 0.0%                                 |
| Balance S                                                                           | Sheet                                                           | Income                                                                                                    | e Statement                                              |                          | Nursing                                                                                           | 0.0%                                 |
| Current Assets                                                                      | 85,201                                                          | Total Charges                                                                                             | 301,805                                                  |                          | Home Healthcare                                                                                   | 0.0%                                 |
| Fixed Assets                                                                        | 4,246                                                           | Contract Allowance                                                                                        | 0                                                        | 0.0%                     | Length of Stay                                                                                    |                                      |
| Other Assets                                                                        | 150,000                                                         | Operating Revenue                                                                                         | 301,805                                                  | 100.0%                   | Medicare LOS                                                                                      |                                      |
| Total Assets                                                                        | 259,947                                                         | Operating Expense                                                                                         | 230,932                                                  | 76.5%                    | Current Ratio                                                                                     | 1.0                                  |
| Current Liabilities                                                                 | 81,794                                                          | Operating Margin                                                                                          | 70,873                                                   | 23.5%                    | Days to Collect                                                                                   | 0.0                                  |
| Long Term Liabilities                                                               | 0                                                               | Other Income                                                                                              | 0                                                        | 0.0%                     | Avg Payment Days                                                                                  | 105.5                                |
| Total Equity                                                                        | 178,153                                                         | Other Expense                                                                                             | 0                                                        | 0.0%                     | Depreciation Rate                                                                                 | 0.0%                                 |
| Total Liab. and Equity                                                              | 259,947                                                         | Net Profit or Loss                                                                                        | 70,873                                                   | 23.5%                    | Return on Equity                                                                                  | 39.8%                                |
| 751576 24/7 CARE                                                                    | AT HOME - HOS                                                   | SPICE                                                                                                     |                                                          |                          | Proprietary - Corporati                                                                           | on                                   |
| 3237 E GUASTI ROA                                                                   | AD SUITE 100                                                    | 12/31/2019                                                                                                | 365 Days Submi                                           | itted                    | Hospice                                                                                           |                                      |
| ONTARIO, CA 91761                                                                   |                                                                 |                                                                                                           |                                                          |                          |                                                                                                   |                                      |
| SAN REDNADDINO                                                                      |                                                                 |                                                                                                           |                                                          |                          |                                                                                                   |                                      |
| SAN BERNARDINO                                                                      |                                                                 |                                                                                                           |                                                          |                          | Key Performanac                                                                                   | e Ind.                               |
| NATIONAL GOVERN                                                                     |                                                                 | :S                                                                                                        |                                                          |                          | <b>Key Performanac</b> Skilled Nursing                                                            | e Ind.<br>0.0%                       |
|                                                                                     | IMENT SERVICE                                                   |                                                                                                           | e Statement                                              |                          | -                                                                                                 |                                      |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                                   |                                                                                                           | e <b>Statement</b><br>2,527,496                          |                          | Skilled Nursing                                                                                   | 0.0%                                 |
| NATIONAL GOVERN                                                                     | IMENT SERVICE<br>Sheet<br>1,051,830                             | Income                                                                                                    |                                                          | 2.2%                     | Skilled Nursing Nursing                                                                           | 0.0%<br>0.3%                         |
| NATIONAL GOVERN<br>Balance S<br>Current Assets                                      | IMENT SERVICE<br>Sheet<br>1,051,830<br>2,150                    | Income<br>Total Charges                                                                                   | 2,527,496                                                | 2.2%<br>97.8%            | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.3%                         |
| NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets                      | IMENT SERVICE Sheet                                             | Income<br>Total Charges<br>Contract Allowance                                                             | 2,527,496                                                |                          | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.3%                         |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets              | IMENT SERVICE  1,051,830  2,150  0  1,063,232                   | Income Total Charges Contract Allowance Operating Revenue                                                 | 2,527,496<br>54,675<br>2,472,821                         | 97.8%                    | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.3%<br>0.0%                 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | IMENT SERVICE<br>1,051,830<br>2,150<br>0<br>1,063,232<br>65,006 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 2,527,496<br>54,675<br>2,472,821<br>2,512,385            | 97.8%<br>101.6%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.3%<br>0.0%                 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | IMENT SERVICE<br>1,051,830<br>2,150<br>0<br>1,063,232<br>65,006 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 2,527,496<br>54,675<br>2,472,821<br>2,512,385<br>-39,564 | 97.8%<br>101.6%<br>-1.6% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.3%<br>0.0%<br>16.2<br>23.1 |

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|                                                                                                                                 | AT HOME - HO                         | SPICE                                                                                        |                                              |                                  | Proprietary - Corporat                                                                                            | ion                  |
|---------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|----------------------------------------------------------------------------------------------|----------------------------------------------|----------------------------------|-------------------------------------------------------------------------------------------------------------------|----------------------|
| 1075 YORBA PLACE                                                                                                                | E, SUITE 101                         | 12/31/2019                                                                                   | 365 Days Submi                               | tted                             | Hospice                                                                                                           |                      |
| PLACENTIA, CA 928                                                                                                               | 70                                   |                                                                                              |                                              |                                  |                                                                                                                   |                      |
| ORANGE                                                                                                                          |                                      |                                                                                              |                                              |                                  | Key Performanad                                                                                                   | e Ind.               |
| NATIONAL GOVERN                                                                                                                 | IMENT SERVICE                        | S                                                                                            |                                              |                                  | Skilled Nursing                                                                                                   | 0.0%                 |
| Balance S                                                                                                                       | Sheet                                | Income                                                                                       | Statement                                    |                                  | Nursing                                                                                                           | 0.0%                 |
| Current Assets                                                                                                                  | 175,426                              | Total Charges                                                                                | 751,979                                      |                                  | Home Healthcare                                                                                                   | 0.0%                 |
| Fixed Assets                                                                                                                    | 0                                    | Contract Allowance                                                                           | 41,929                                       | 5.6%                             | Length of Stay                                                                                                    |                      |
| Other Assets                                                                                                                    | 250,678                              | Operating Revenue                                                                            | 710,050                                      | 94.4%                            | Medicare LOS                                                                                                      |                      |
| Total Assets                                                                                                                    | 426,104                              | Operating Expense                                                                            | 663,800                                      | 93.5%                            | Current Ratio                                                                                                     | 6.1                  |
| Current Liabilities                                                                                                             | 28,814                               | Operating Margin                                                                             | 46,250                                       | 6.5%                             | Days to Collect                                                                                                   | 2.7                  |
| Long Term Liabilities                                                                                                           | 0                                    | Other Income                                                                                 | 0                                            | 0.0%                             | Avg Payment Days                                                                                                  | 6.4                  |
| Total Equity                                                                                                                    | 397,290                              | Other Expense                                                                                | 0                                            | 0.0%                             | Depreciation Rate                                                                                                 | 0.0%                 |
| Total Liab. and Equity                                                                                                          | 426,104                              | Net Profit or Loss                                                                           | 46,250                                       | 6.5%                             | Return on Equity                                                                                                  | 11.6%                |
| A0154 24/7 TEAM<br>0                                                                                                            | CARE HOSPICI                         |                                                                                              |                                              |                                  | Proprietary - Corporat                                                                                            | ion                  |
| 4220 EAST LOS ANO                                                                                                               | GELES AVENUE                         | : CLUTE 40/04/0040                                                                           |                                              |                                  |                                                                                                                   |                      |
| #101                                                                                                                            | 0222071121102                        | 1, 3011E 12/31/2019                                                                          | 365 Days Submi                               | tted                             | Hospice                                                                                                           |                      |
| #101<br>SIMI VALLEY, CA 93                                                                                                      |                                      | ., SUITE 12/31/2019                                                                          | 365 Days Submi                               | tted                             | Hospice                                                                                                           |                      |
|                                                                                                                                 |                                      | ., SUITE 12/31/2019                                                                          | 365 Days Submi                               | tted                             | Hospice  Key Performana                                                                                           | ce Ind.              |
| SIMI VALLEY, CA 93                                                                                                              | 063                                  | ., SUITE 12/31/2019                                                                          | 365 Days Submi                               | tted                             |                                                                                                                   | ce Ind.<br>0.0%      |
| SIMI VALLEY, CA 93<br>VENTURA                                                                                                   | 063<br>CAID HHA                      |                                                                                              | 365 Days Submi                               | tted                             | Key Performanad                                                                                                   |                      |
| SIMI VALLEY, CA 93<br>VENTURA<br>DUMMY FOR MEDIC                                                                                | 063<br>CAID HHA<br><b>Sheet</b>      |                                                                                              | ·                                            | tted                             | <b>Key Performana</b> Skilled Nursing                                                                             | 0.0%                 |
| SIMI VALLEY, CA 93 VENTURA DUMMY FOR MEDIC Balance S                                                                            | 063<br>CAID HHA<br><b>Sheet</b><br>0 | Income                                                                                       | e Statement                                  | 0.0%                             | <b>Key Performana</b> Skilled Nursing Nursing                                                                     | 0.0%<br>0.0%         |
| SIMI VALLEY, CA 93 VENTURA DUMMY FOR MEDIC Balance S Current Assets                                                             | 063<br>CAID HHA<br><b>Sheet</b><br>0 | Income<br>Total Charges                                                                      | e <b>Statement</b><br>204,407                |                                  | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                  | 0.0%<br>0.0%         |
| SIMI VALLEY, CA 93 VENTURA DUMMY FOR MEDIC Balance S Current Assets Fixed Assets                                                | 063<br>CAID HHA<br>Sheet<br>0        | Income<br>Total Charges<br>Contract Allowance                                                | <b>Statement</b> 204,407 0                   | 0.0%                             | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%         |
| SIMI VALLEY, CA 93 VENTURA DUMMY FOR MEDIC  Balance S  Current Assets Fixed Assets Other Assets                                 | 063 CAID HHA Sheet  0 0 0            | Income Total Charges Contract Allowance Operating Revenue                                    | 204,407<br>0<br>204,407                      | 0.0%<br>100.0%                   | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS                | 0.0%<br>0.0%         |
| SIMI VALLEY, CA 93 VENTURA DUMMY FOR MEDIC  Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 063 CAID HHA Sheet  0 0 0 0          | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 204,407<br>0<br>204,407<br>120,460           | 0.0%<br>100.0%<br>58.9%          | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0% |
| SIMI VALLEY, CA 93 VENTURA DUMMY FOR MEDIC  Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 063 CAID HHA Sheet  0 0 0 0          | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 204,407<br>0<br>204,407<br>120,460<br>83,947 | 0.0%<br>100.0%<br>58.9%<br>41.1% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0% |

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| 751567 365 HOSPIG      | CE, INC       |                    |               |        |                        |        |
|------------------------|---------------|--------------------|---------------|--------|------------------------|--------|
| 8138 FOOTHILL BLV      | /D, STE 210   | Cost Repo          | rt not filed. |        |                        |        |
| SUNLAND, CA 91040      | )             |                    |               |        |                        |        |
| LOS ANGELES            |               |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 0             | Total Charges      | 0             |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |        |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio          |        |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect        |        |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       |        |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%   |
| 921507 A'S HOSPIG      | CE            |                    |               |        | Proprietary - Corporat | ion    |
| 14125 TELEPHONE        | AVENUE, SUITE | E 13 12/31/2019    | 365 Days Subm | itted  | Hospice                |        |
| CHINO, CA 91710        |               |                    |               |        |                        |        |
| SAN BERNARDINO         |               |                    |               |        | Key Performanad        | e Ind. |
| DUMMY FOR MEDIC        | CAID HHA      |                    |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing                | 0.3%   |
| Current Assets         | 310,916       | Total Charges      | 1,794,760     |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 68,035        | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 9,900         | Operating Revenue  | 1,794,760     | 100.0% | Medicare LOS           |        |
| Total Assets           | 951,488       | Operating Expense  | 1,709,981     | 95.3%  | Current Ratio          | 388.6  |
| Current Liabilities    | 800           | Operating Margin   | 84,779        | 4.7%   | Days to Collect        | 2.5    |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.2    |
| Total Equity           | 950,688       | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 951,488       | Net Profit or Loss | 84,779        | 4.7%   | Return on Equity       | 8.9%   |

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| 551726 A-1 HOSPI                                                                                                                                                     | CE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                           |                                                              |                                 | Proprietary - Corpora                                                                                                                           | tion                         |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
| 5011 ARGOSY AVE                                                                                                                                                      | SUITE 5                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 12/31/2019                                                                                                | 365 Days Subm                                                | itted                           | Hospice                                                                                                                                         |                              |
| HUNTINGTON BEAC                                                                                                                                                      | CH, CA 92649                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                                           |                                                              |                                 |                                                                                                                                                 |                              |
| ORANGE                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                           |                                                              |                                 | Key Performana                                                                                                                                  | ce Ind.                      |
| NATIONAL GOVERN                                                                                                                                                      | IMENT SERVICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | S                                                                                                         |                                                              |                                 | Skilled Nursing                                                                                                                                 | 0.1%                         |
| Balance S                                                                                                                                                            | Sheet                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Income                                                                                                    | e Statement                                                  |                                 | Nursing                                                                                                                                         | 1.0%                         |
| Current Assets                                                                                                                                                       | 138,257                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Total Charges                                                                                             | 658,345                                                      |                                 | Home Healthcare                                                                                                                                 | 0.0%                         |
| Fixed Assets                                                                                                                                                         | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Contract Allowance                                                                                        | 0                                                            | 0.0%                            | Length of Stay                                                                                                                                  |                              |
| Other Assets                                                                                                                                                         | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Operating Revenue                                                                                         | 658,345                                                      | 100.0%                          | Medicare LOS                                                                                                                                    |                              |
| Total Assets                                                                                                                                                         | 138,257                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Operating Expense                                                                                         | 558,806                                                      | 84.9%                           | Current Ratio                                                                                                                                   | 1.8                          |
| Current Liabilities                                                                                                                                                  | 76,211                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Operating Margin                                                                                          | 99,539                                                       | 15.1%                           | Days to Collect                                                                                                                                 | 57.0                         |
| Long Term Liabilities                                                                                                                                                | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Other Income                                                                                              | 0                                                            | 0.0%                            | Avg Payment Days                                                                                                                                | 6.4                          |
| Total Equity                                                                                                                                                         | 62,046                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Other Expense                                                                                             | 0                                                            | 0.0%                            | Depreciation Rate                                                                                                                               | 0.0%                         |
| Total Liab. and Equity                                                                                                                                               | 138,257                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Net Profit or Loss                                                                                        | 99,539                                                       | 15.1%                           | Return on Equity                                                                                                                                | 160.4%                       |
| 1. 3                                                                                                                                                                 | 751756 A-1 HOSPICE CARE INC Proprietary - Corporation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                           |                                                              |                                 |                                                                                                                                                 |                              |
|                                                                                                                                                                      | CE CARE INC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                           |                                                              |                                 |                                                                                                                                                 | tion                         |
|                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 6 12/31/2019                                                                                              | 365 Days Subm                                                |                                 |                                                                                                                                                 | tion                         |
| 751756 A-1 HOSPI                                                                                                                                                     | 'ENUE SUITE 30                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 6 12/31/2019                                                                                              | 365 Days Subm                                                |                                 | Proprietary - Corpora                                                                                                                           | tion                         |
| <b>751756 A-1 HOSPI</b><br>217 E ALAMEDA AV                                                                                                                          | 'ENUE SUITE 30                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 6 12/31/2019                                                                                              | 365 Days Subm                                                |                                 | Proprietary - Corpora                                                                                                                           |                              |
| 751756 A-1 HOSPIC<br>217 E ALAMEDA AV<br>BURBANK, CA 91502                                                                                                           | 'ENUE SUITE 30<br>2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                           | 365 Days Subm                                                |                                 | Proprietary - Corpora  Hospice                                                                                                                  |                              |
| 751756 A-1 HOSPIG<br>217 E ALAMEDA AV<br>BURBANK, CA 91502<br>LOS ANGELES                                                                                            | 'ENUE SUITE 30<br>2<br>IMENT SERVICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | ES                                                                                                        | 365 Days Subm                                                |                                 | Proprietary - Corpora  Hospice  Key Performana                                                                                                  | ce Ind.                      |
| 751756 A-1 HOSPIG<br>217 E ALAMEDA AV<br>BURBANK, CA 91502<br>LOS ANGELES<br>NATIONAL GOVERN                                                                         | 'ENUE SUITE 30<br>2<br>IMENT SERVICE<br>Sheet                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | ES                                                                                                        | ·                                                            |                                 | Proprietary - Corpora  Hospice  Key Performana  Skilled Nursing                                                                                 | <b>ce Ind.</b><br>0.0%       |
| 751756 A-1 HOSPIG<br>217 E ALAMEDA AV<br>BURBANK, CA 91503<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                            | 'ENUE SUITE 30<br>2<br>IMENT SERVICE<br>Sheet                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | ES<br>Income                                                                                              | e Statement                                                  |                                 | Proprietary - Corpora  Hospice  Key Performana  Skilled Nursing  Nursing                                                                        | <b>ce Ind.</b> 0.0% 0.0%     |
| 751756 A-1 HOSPIG 217 E ALAMEDA AV BURBANK, CA 91503 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | ZENUE SUITE 30  Z  IMENT SERVICE  Sheet  87,802                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Income<br>Total Charges<br>Contract Allowance                                                             | e Statement<br>1,824,557                                     | itted                           | Proprietary - Corpora  Hospice  Key Performana  Skilled Nursing  Nursing  Home Healthcare                                                       | <b>ce Ind.</b> 0.0% 0.0%     |
| 751756 A-1 HOSPIG 217 E ALAMEDA AV BURBANK, CA 91503 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | ZENUE SUITE 30  Z  IMENT SERVICE  Sheet  87,802  0 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Income<br>Total Charges<br>Contract Allowance                                                             | e Statement<br>1,824,557<br>67,343                           | itted                           | Proprietary - Corpora  Hospice  Key Performana  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                       | <b>ce Ind.</b> 0.0% 0.0%     |
| 751756 A-1 HOSPIC 217 E ALAMEDA AV BURBANK, CA 91502 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | ZENUE SUITE 30  ZENUE SUITE 30 | Income Total Charges Contract Allowance Operating Revenue                                                 | e Statement<br>1,824,557<br>67,343<br>1,757,214              | 3.7%<br>96.3%                   | Proprietary - Corpora Hospice  Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%         |
| 751756 A-1 HOSPIC 217 E ALAMEDA AV BURBANK, CA 91502 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | ZENUE SUITE 30  ZENUE SUITE 30 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | e Statement<br>1,824,557<br>67,343<br>1,757,214<br>1,533,831 | 3.7%<br>96.3%<br>87.3%          | Proprietary - Corpora Hospice  Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%<br>0.0% |
| 751756 A-1 HOSPIC 217 E ALAMEDA AV BURBANK, CA 91502 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ZENUE SUITE 30  ZENUE SUITE 30 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,824,557<br>67,343<br>1,757,214<br>1,533,831<br>223,383     | 3.7%<br>96.3%<br>87.3%<br>12.7% | Proprietary - Corpora Hospice  Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>0.0% |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 751558 A-ONE HOS       | 751558 A-ONE HOSPICE PROVIDERS, INC |                    |               |        |                   | tion    |
|------------------------|-------------------------------------|--------------------|---------------|--------|-------------------|---------|
| 13788 ROSWELL AV       | /ENUE                               | 12/31/2019         | 365 Days Subm | itted  | Hospice           |         |
| CHINO, CA 91710        |                                     |                    |               |        |                   |         |
| SAN BERNARDINO         | SAN BERNARDINO                      |                    |               |        |                   | ce Ind. |
| NATIONAL GOVERN        | IMENT SERVICE                       | ES .               |               |        | Skilled Nursing   | 0.0%    |
| Balance S              | Sheet                               | Income             | e Statement   |        | Nursing           | 1.1%    |
| Current Assets         | 8,770                               | Total Charges      | 2,634,970     |        | Home Healthcare   | 0.0%    |
| Fixed Assets           | 0                                   | Contract Allowance | 0             | 0.0%   | Length of Stay    |         |
| Other Assets           | 5,000                               | Operating Revenue  | 2,634,970     | 100.0% | Medicare LOS      |         |
| Total Assets           | 15,105                              | Operating Expense  | 2,648,568     | 100.5% | Current Ratio     | 0.0     |
| Current Liabilities    | 197,586                             | Operating Margin   | -13,598       | -0.5%  | Days to Collect   | 0.9     |
| Long Term Liabilities  | 64,937                              | Other Income       | 0             | 0.0%   | Avg Payment Days  | 15.2    |
| Total Equity           | -247,418                            | Other Expense      | 0             | 0.0%   | Depreciation Rate | 0.0%    |
| Total Liab. and Equity | 15,105                              | Net Profit or Loss | (13,598)      | -0.5%  | Return on Equity  | 5.5%    |

#### 551505 A & C HEALTH CARE UNLIMITED LLC

1687 ERRINGER ROAD, SUITE #211

Cost Report not filed.

SIMI VALLEY, CA 93065

| VENTURA                |                              |                    |  |   | Key Performanace Ind. |                   |      |
|------------------------|------------------------------|--------------------|--|---|-----------------------|-------------------|------|
| NATIONAL GOVERN        | NATIONAL GOVERNMENT SERVICES |                    |  |   |                       | Skilled Nursing   | 0.0% |
| Balance S              | Sheet                        | Income Statement   |  |   | Nursing               | 0.0%              |      |
| Current Assets         | 0                            | Total Charges      |  | 0 |                       | Home Healthcare   | 0.0% |
| Fixed Assets           | 0                            | Contract Allowance |  | 0 | 0.0%                  | Length of Stay    |      |
| Other Assets           | 0                            | Operating Revenue  |  | 0 | 0.0%                  | Medicare LOS      |      |
| Total Assets           | 0                            | Operating Expense  |  | 0 | 0.0%                  | Current Ratio     |      |
| Current Liabilities    | 0                            | Operating Margin   |  | 0 | 0.0%                  | Days to Collect   |      |
| Long Term Liabilities  | 0                            | Other Income       |  | 0 | 0.0%                  | Avg Payment Days  |      |
| Total Equity           | 0                            | Other Expense      |  | 0 | 0.0%                  | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0                            | Net Profit or Loss |  | 0 | 0.0%                  | Return on Equity  | 0.0% |

**All Providers** 

8:01 AM

Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 751724 A & E HOSI      | PICE CARE, INC | <b>.</b>           |               |        | Proprietary - Corporat | ion    |
|------------------------|----------------|--------------------|---------------|--------|------------------------|--------|
| 2920 W OLIVE AVE,      | SUITE 214      | 12/31/2019         | 365 Days Subm | tted   | Hospice                |        |
| BURBANK, CA 91505      | 5              |                    |               |        |                        |        |
| LOS ANGELES            |                |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | S                  |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet          | Incom              | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 213,152        | Total Charges      | 887,189       |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 12,810         | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 1,070          | Operating Revenue  | 887,189       | 100.0% | Medicare LOS           |        |
| Total Assets           | 227,032        | Operating Expense  | 741,109       | 83.5%  | Current Ratio          | 286.5  |
| Current Liabilities    | 744            | Operating Margin   | 146,080       | 16.5%  | Days to Collect        | 0.0    |
| Long Term Liabilities  | 0              | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0    |
| Total Equity           | 226,288        | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 227,032        | Net Profit or Loss | 146,080       | 16.5%  | Return on Equity       | 64.6%  |
| A0159 A BEST CA        | RE HOSPICE     |                    |               |        |                        |        |
| 65 SHEEHY COURT        |                | Cost Repo          | rt not filed. |        |                        |        |
| NAPA, CA 94558         |                |                    |               |        |                        |        |
| NAPA                   |                |                    |               |        | Key Performanad        | e Ind. |
| NGS (WI)               |                |                    |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet          | Incom              | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 0              | Total Charges      | 0             |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0              | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0              | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |        |
| Total Assets           | 0              | Operating Expense  | 0             | 0.0%   | Current Ratio          |        |
| Current Liabilities    | 0              | Operating Margin   | 0             | 0.0%   | Days to Collect        |        |
| Long Term Liabilities  | 0              | Other Income       | 0             | 0.0%   | Avg Payment Days       |        |
| Total Equity           | 0              | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 0              | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%   |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 551579 A C HOSPI       | CE, INC       |                    |               |       |                         |        |
|------------------------|---------------|--------------------|---------------|-------|-------------------------|--------|
| 5711 W SLAUSON A       | VE. SUITE 230 | Cost Repo          | rt not filed  |       |                         |        |
|                        |               | Обостторо.         | it not mou    |       |                         |        |
| CULVER CITY, CA 9      | 0230          |                    |               |       | Key Performanac         |        |
| LOS ANGELES            | LOS ANGELES   |                    |               |       |                         |        |
| NATIONAL GOVERN        | MENT SERVICE  | ES                 |               |       | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement   |       | Nursing                 | 0.0%   |
| Current Assets         | 0             | Total Charges      | 0             |       | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%  | Length of Stay          |        |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%  | Medicare LOS            |        |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%  | Current Ratio           |        |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%  | Days to Collect         |        |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%  | Avg Payment Days        |        |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%  | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%  | Return on Equity        | 0.0%   |
| 551771 A MIRACLE       | HOSPICE, INC  | ·.                 |               |       | Proprietary - Corporati | on     |
| 14402 HAYNES STR       | EET SUITE 205 | 12/31/2019         | 365 Days Subm | itted | Hospice                 |        |
| VAN NUYS, CA 9140      | 1             |                    |               |       |                         |        |
| LOS ANGELES            |               |                    |               |       | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | ES                 |               |       | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |       | Nursing                 | 0.4%   |
| Current Assets         | 72,884        | Total Charges      | 1,776,490     |       | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 284,998       | 16.0% | Length of Stay          |        |
| Other Assets           | 36,899        | Operating Revenue  | 1,491,492     | 84.0% | Medicare LOS            |        |
| Total Assets           | 118,483       | Operating Expense  | 1,490,128     | 99.9% | Current Ratio           | 44.6   |
| Current Liabilities    | 1,636         | Operating Margin   | 1,364         | 0.1%  | Days to Collect         | 0.0    |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%  | Avg Payment Days        | 0.4    |
| Total Equity           | 116,847       | Other Expense      | 0             | 0.0%  | Depreciation Rate       | 0.0%   |
|                        |               |                    |               |       |                         |        |

All Providers

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 921708 A N T HOS       | PICE, INC     |                    |               |        |                        |        |
|------------------------|---------------|--------------------|---------------|--------|------------------------|--------|
| 13629 1/2 VICTORY      | BLVD          | Cost Repor         | rt not filed. |        |                        |        |
| VAN NUYS, CA 9140      | )1            |                    |               |        |                        |        |
| LOS ANGELES            |               |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 0             | Total Charges      | 0             |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |        |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio          |        |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect        |        |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       |        |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%   |
| 921505 A PLUS HC       | SPICE, INC    |                    |               |        | Proprietary - Corporat | ion    |
| 4625 FIRST STREET      | T, SUITE 220  | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| PLEASANTON, CA 9       | 4566          |                    |               |        |                        |        |
| ALAMEDA                |               |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |               |        | Skilled Nursing        | 0.6%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 350,198       | Total Charges      | 2,482,920     |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 28,879        | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 2,482,920     | 100.0% | Medicare LOS           |        |
| Total Assets           | 383,061       | Operating Expense  | 2,239,331     | 90.2%  | Current Ratio          | 1.7    |
| Current Liabilities    | 209,819       | Operating Margin   | 243,589       | 9.8%   | Days to Collect        | 1.8    |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       | 32.7   |
| Total Equity           | 173,242       | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 383,061       | Net Profit or Loss | 243,589       | 9.8%   | Return on Equity       | 140.6% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0156 A&M MIRACLE HOS    | SPICE INC                      |                 |      |                   |        |
|--------------------------|--------------------------------|-----------------|------|-------------------|--------|
| 15928 VENTURA BLVD, SUIT | E 209 Cost Repor               | rt not filed.   |      |                   |        |
| ENCINO, CA 91436         |                                |                 |      |                   |        |
| LOS ANGELES              |                                |                 |      | Key Performanace  | e Ind. |
| NATIONAL GOVERNMENT S    |                                | Skilled Nursing | 0.0% |                   |        |
| Balance Sheet            | Balance Sheet Income Statement |                 |      | Nursing           | 0.0%   |
| Current Assets           | 0 Total Charges                | 0               |      | Home Healthcare   | 0.0%   |
| Fixed Assets             | 0 Contract Allowance           | 0               | 0.0% | Length of Stay    |        |
| Other Assets             | 0 Operating Revenue            | 0               | 0.0% | Medicare LOS      |        |
| Total Assets             | Operating Expense              | 0               | 0.0% | Current Ratio     |        |
| Current Liabilities      | Operating Margin               | 0               | 0.0% | Days to Collect   |        |
| Long Term Liabilities    | 0 Other Income                 | 0               | 0.0% | Avg Payment Days  |        |
| Total Equity             | 0 Other Expense                | 0               | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity   | 0 Net Profit or Loss           | 0               | 0.0% | Return on Equity  | 0.0%   |
| A0162 A1 PALLIATIVE ANI  | D HOSPICE CARE, INC            |                 |      |                   |        |
| 13645 VANOWEN STREET, #  | B Cost Repor                   | rt not filed.   |      |                   |        |
| VAN NUYS, CA 91405       |                                |                 |      |                   |        |
| LOS ANGELES              |                                |                 |      | Kev Performanace  | e Ind. |

| LOS ANGELES            |                              |                    |   |      | Rey Periormanace  | na.  |
|------------------------|------------------------------|--------------------|---|------|-------------------|------|
| NATIONAL GOVERN        | NATIONAL GOVERNMENT SERVICES |                    |   |      |                   | 0.0% |
| Balance S              | Sheet                        | Income Statement   |   |      | Nursing           | 0.0% |
| Current Assets         | 0                            | Total Charges      | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0                            | Contract Allowance | 0 | 0.0% | Length of Stay    |      |
| Other Assets           | 0                            | Operating Revenue  | 0 | 0.0% | Medicare LOS      |      |
| Total Assets           | 0                            | Operating Expense  | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0                            | Operating Margin   | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0                            | Other Income       | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0                            | Other Expense      | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0                            | Net Profit or Loss | 0 | 0.0% | Return on Equity  | 0.0% |
|                        |                              |                    |   |      |                   | 1    |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0152 AAA SOCAL HOSPICE INC.<br>3 |                        |
|-----------------------------------|------------------------|
| 16461 SHERMAN WAY, SUITE 150      | Cost Report not filed. |

| VAN NUYS, CA 9140      | 6            |                    |             |   |      |                   |      |
|------------------------|--------------|--------------------|-------------|---|------|-------------------|------|
| LOS ANGELES            |              |                    |             |   |      | Key Performanace  | Ind. |
| NATIONAL GOVERN        | MENT SERVICE | ES                 |             |   |      | Skilled Nursing   | 0.0% |
| Balance S              | heet         | Income             | e Statement |   |      | Nursing           | 0.0% |
| Current Assets         | 0            | Total Charges      |             | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0            | Contract Allowance |             | 0 | 0.0% | Length of Stay    |      |
| Other Assets           | 0            | Operating Revenue  |             | 0 | 0.0% | Medicare LOS      |      |
| Total Assets           | 0            | Operating Expense  |             | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0            | Operating Margin   |             | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0            | Other Income       |             | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0            | Other Expense      |             | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0            | Net Profit or Loss |             | 0 | 0.0% | Return on Equity  | 0.0% |

#### A0157 AARIEL HOSPICE, INC

5301 LAUREL CANYON BLVD, SUITE 201A Cost Report not filed.

VALLEY VILLAGE, CA 91607

| LOS ANGELES            |              |                    | Key Performanace Ind. |      |                   |      |
|------------------------|--------------|--------------------|-----------------------|------|-------------------|------|
| NATIONAL GOVERN        | MENT SERVICE | ES                 |                       |      | Skilled Nursing   | 0.0% |
| Balance S              | heet         | Income             | e Statement           |      | Nursing           | 0.0% |
| Current Assets         | 0            | Total Charges      | 0                     |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0            | Contract Allowance | 0                     | 0.0% | Length of Stay    |      |
| Other Assets           | 0            | Operating Revenue  | 0                     | 0.0% | Medicare LOS      |      |
| Total Assets           | 0            | Operating Expense  | 0                     | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0            | Operating Margin   | 0                     | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0            | Other Income       | 0                     | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0            | Other Expense      | 0                     | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0            | Net Profit or Loss | 0                     | 0.0% | Return on Equity  | 0.0% |

All Providers

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Sample Hospice reports from the Halmanac.com website.

| A0165 ABBOT HO         | SPICE INC     |                    |               |        |                        |        |
|------------------------|---------------|--------------------|---------------|--------|------------------------|--------|
| 11010 ARROW ROU        | ITE UNIT 102  | Cost Repor         | rt not filed. |        |                        |        |
| RANCHO CUCAMON         | NGA, CA 91730 |                    |               |        |                        |        |
| SAN BERNARDINO         |               |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 0             | Total Charges      | 0             |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |        |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio          |        |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect        |        |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       |        |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%   |
| 751623 ABC HOSP        | ICE CARE, INC |                    |               |        | Proprietary - Corporat | ion    |
| 16104 HART ST          |               | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| VAN NUYS, CA 9140      | 06            |                    |               |        |                        |        |
| LOS ANGELES            |               |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 44,447        | Total Charges      | 1,426,177     |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 1,378         | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 9,822         | Operating Revenue  | 1,426,177     | 100.0% | Medicare LOS           |        |
| Total Assets           | 55,647        | Operating Expense  | 1,245,673     | 87.3%  | Current Ratio          |        |
| Current Liabilities    | 0             | Operating Margin   | 180,504       | 12.7%  | Days to Collect        | 4.5    |
| Long Term Liabilities  | 31,943        | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0    |
| Total Equity           | 23,704        | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 55,647        | Net Profit or Loss | 180,504       | 12.7%  | Return on Equity       | 761.5% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921713 ABLE HOS                                            | PICE                                   |                                                                                      |                                             |                         |                                                           |        |
|------------------------------------------------------------|----------------------------------------|--------------------------------------------------------------------------------------|---------------------------------------------|-------------------------|-----------------------------------------------------------|--------|
| 1007 E COOLEY DF                                           | RIVE SUITE 118                         | Cost Repor                                                                           | t not filed.                                |                         |                                                           |        |
| COLTON, CA 92324                                           |                                        | ·                                                                                    |                                             |                         |                                                           |        |
| SAN BERNARDINO                                             |                                        |                                                                                      |                                             |                         | Key Performanac                                           | e Ind  |
| NATIONAL GOVERN                                            | IMENIT CEDVICE                         | <b>-</b> 0                                                                           |                                             |                         | Skilled Nursing                                           | 0.0%   |
| Balance S                                                  |                                        |                                                                                      | e Statement                                 |                         | Nursing                                                   | 0.0%   |
| Current Assets                                             |                                        | Total Charges                                                                        | e Statement<br>0                            |                         | Home Healthcare                                           | 0.0%   |
| Fixed Assets                                               | 0                                      | Contract Allowance                                                                   | 0                                           | 0.0%                    | Length of Stay                                            | 0.070  |
| Other Assets                                               |                                        | Operating Revenue                                                                    |                                             | 0.0%                    |                                                           |        |
| Total Assets                                               |                                        | Operating Expense                                                                    | 0                                           | 0.0%                    |                                                           |        |
| Current Liabilities                                        |                                        | Operating Margin                                                                     |                                             |                         | Days to Collect                                           |        |
| Long Term Liabilities                                      | 0                                      | Other Income                                                                         | 0                                           | 0.0%                    | Avg Payment Days                                          |        |
| Total Equity                                               | 0                                      | Other Expense                                                                        | 0                                           | 0.0%                    |                                                           | 0.0%   |
| Total Liab. and Equity                                     |                                        | Net Profit or Loss                                                                   |                                             |                         | .,                                                        | 0.0%   |
|                                                            |                                        |                                                                                      |                                             | 0.076                   | Return on Equity                                          |        |
| 751613 ABSOLUTE                                            | COMPASSION                             | l, LLC                                                                               |                                             |                         | Proprietary - Corporati                                   | ion    |
| 6355 RIVERSIDE BL                                          | .VD, SUITE T                           | 12/31/2019                                                                           | 365 Days Submi                              | itted                   | Hospice                                                   |        |
| SACRAMENTO, CA 9                                           | 95831                                  |                                                                                      |                                             |                         |                                                           |        |
| SACRAMENTO                                                 |                                        |                                                                                      |                                             |                         | Key Performanac                                           | e Ind. |
| NATIONAL GOVERN                                            | IMENT SERVICE                          | ES                                                                                   |                                             |                         | Skilled Nursing                                           | 0.0%   |
| Balance S                                                  | Sheet                                  | Income                                                                               | e Statement                                 |                         | Nursing                                                   | 0.0%   |
|                                                            |                                        |                                                                                      |                                             |                         |                                                           |        |
| Current Assets                                             | 150,382                                | Total Charges                                                                        | 3,452,402                                   |                         | Home Healthcare                                           | 0.0%   |
| Current Assets Fixed Assets                                |                                        | Total Charges Contract Allowance                                                     | 3,452,402<br>29,931                         | 0.9%                    | Home Healthcare<br>Length of Stay                         | 0.0%   |
|                                                            | 49,917                                 | -                                                                                    |                                             | 0.9%<br>99.1%           |                                                           | 0.0%   |
| Fixed Assets                                               | 49,917<br>85,024                       | Contract Allowance                                                                   | 29,931                                      |                         | Length of Stay                                            | 0.0%   |
| Fixed Assets Other Assets                                  | 49,917<br>85,024<br>429,518            | Contract Allowance Operating Revenue                                                 | 29,931                                      | 99.1%                   | Length of Stay Medicare LOS                               |        |
| Fixed Assets Other Assets Total Assets                     | 49,917<br>85,024<br>429,518<br>154,549 | Contract Allowance Operating Revenue Operating Expense                               | 29,931<br>3,422,471<br>3,072,763            | 99.1%<br>89.8%          | Length of Stay Medicare LOS Current Ratio                 | 1.0    |
| Fixed Assets Other Assets Total Assets Current Liabilities | 49,917<br>85,024<br>429,518<br>154,549 | Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 29,931<br>3,422,471<br>3,072,763<br>349,708 | 99.1%<br>89.8%<br>10.2% | Length of Stay Medicare LOS Current Ratio Days to Collect | 1.0    |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921707 ABSOLUTE                               | HOSPICE & PA | ALLIATIVE CARE, INC                                               | С.                                |                         | Proprietary - Corporati                    | on          |
|-----------------------------------------------|--------------|-------------------------------------------------------------------|-----------------------------------|-------------------------|--------------------------------------------|-------------|
| 17215 STUDEBAKER                              | R ROAD SUITE | 215 12/31/2019                                                    | 365 Days Submi                    | tted                    | Hospice                                    |             |
| CERRITOS, CA 9070                             | 3            |                                                                   |                                   |                         |                                            |             |
| LOS ANGELES                                   |              |                                                                   |                                   |                         | Key Performanac                            | e Ind.      |
| NATIONAL GOVERN                               | MENT SERVICE | ES .                                                              |                                   |                         | Skilled Nursing                            | 0.0%        |
| Balance S                                     | heet         | Income                                                            | e Statement                       |                         | Nursing                                    | 0.5%        |
| Current Assets                                | 179,178      | Total Charges                                                     | 1,287,537                         |                         | Home Healthcare                            | 0.0%        |
| Fixed Assets                                  | -353         | Contract Allowance                                                | 197,600                           | 15.3%                   | Length of Stay                             |             |
| Other Assets                                  | 142,850      | Operating Revenue                                                 | 1,089,937                         | 84.7%                   | Medicare LOS                               |             |
| Total Assets                                  | 321,675      | Operating Expense                                                 | 1,075,377                         | 98.7%                   | Current Ratio                              | 0.5         |
| Current Liabilities                           | 357,396      | Operating Margin                                                  | 14,560                            | 1.3%                    | Days to Collect                            | 0.0         |
| Long Term Liabilities                         | 0            | Other Income                                                      | 0                                 | 0.0%                    | Avg Payment Days                           | 54.0        |
| Total Equity                                  | -35,721      | Other Expense                                                     | 0                                 | 0.0%                    | Depreciation Rate                          | 0.0%        |
| Total Liab. and Equity                        | 321,675      | Net Profit or Loss                                                | 14,560                            | 1.3%                    | Return on Equity                           | -40.8%      |
| 921664 ACACIA HO                              | SPICE AND PA | ALLIATIVE SERVICES                                                | 3                                 |                         | Proprietary - Corporati                    | on          |
| 11770 WARNER AVE                              | E, SUITE 101 | 12/31/2019                                                        | 365 Days Submi                    | tted                    | Hospice                                    |             |
| FOUNTAIN VALLEY,                              | CA 92708     |                                                                   |                                   |                         |                                            |             |
| ORANGE                                        |              |                                                                   |                                   |                         | Key Performanad                            | e Ind.      |
| NATIONAL GOVERN                               | MENT SERVICE | ES                                                                |                                   |                         | Skilled Nursing                            | 0.1%        |
| Balance S                                     | heet         | Income                                                            | e Statement                       |                         | Nursing                                    | 1.2%        |
| Current Assets                                | 539,565      | Total Charges                                                     | 3,214,364                         |                         | Home Healthcare                            | 0.0%        |
|                                               |              |                                                                   |                                   |                         | 1 (1 (0)                                   |             |
| Fixed Assets                                  | 0            | Contract Allowance                                                | 53,051                            | 1.7%                    | Length of Stay                             |             |
| Fixed Assets Other Assets                     | 0            |                                                                   | 3,161,313                         | 1.7%<br>98.3%           | Medicare LOS                               |             |
|                                               |              | Operating Revenue                                                 |                                   |                         |                                            |             |
| Other Assets                                  | 0            | Operating Revenue                                                 | 3,161,313                         | 98.3%                   | Medicare LOS                               | 43.5        |
| Other Assets Total Assets                     | 539,565      | Operating Revenue Operating Expense                               | 3,161,313<br>2,573,584            | 98.3%<br>81.4%          | Medicare LOS Current Ratio                 | 43.5<br>0.0 |
| Other Assets Total Assets Current Liabilities | 539,565<br>0 | Operating Revenue Operating Expense Operating Margin Other Income | 3,161,313<br>2,573,584<br>587,729 | 98.3%<br>81.4%<br>18.6% | Medicare LOS Current Ratio Days to Collect |             |

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Sample Hospice reports from the Halmanac.com website.

| 921522 ACCENTCA                                                                                                   | Proprietary - Corporation                                            |                                                                                              |                                                                   |                                         |                                                                                                                   |                                      |
|-------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-------------------------------------------------------------------|-----------------------------------------|-------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 2344 SOUTH SECO                                                                                                   | ND, SUITE B                                                          | 12/31/2019 365 Days Submitted                                                                |                                                                   |                                         | Hospice                                                                                                           |                                      |
| EL CENTRO, CA 922                                                                                                 | 43                                                                   |                                                                                              |                                                                   |                                         |                                                                                                                   |                                      |
| IMPERIAL                                                                                                          |                                                                      |                                                                                              |                                                                   |                                         | Key Performana                                                                                                    | ce Ind.                              |
| DUMMY FOR MEDIC                                                                                                   | AID HHA                                                              |                                                                                              |                                                                   |                                         | Skilled Nursing                                                                                                   | 0.4%                                 |
| Balance S                                                                                                         | Sheet                                                                | Income                                                                                       | e Statement                                                       |                                         | Nursing                                                                                                           | 0.0%                                 |
| Current Assets                                                                                                    | 211,425,964                                                          | Total Charges                                                                                | 2,888,269                                                         |                                         | Home Healthcare                                                                                                   | 0.0%                                 |
| Fixed Assets                                                                                                      | 25,010,124                                                           | Contract Allowance                                                                           | 0                                                                 | 0.0%                                    | Length of Stay                                                                                                    |                                      |
| Other Assets                                                                                                      | 1,299,802,455                                                        | Operating Revenue                                                                            | 2,888,269                                                         | 100.0%                                  | Medicare LOS                                                                                                      |                                      |
| Total Assets                                                                                                      | 1,541,233,296                                                        | Operating Expense                                                                            | 2,038,407                                                         | 70.6%                                   | Current Ratio                                                                                                     | 1.1                                  |
| Current Liabilities                                                                                               | 187,386,054                                                          | Operating Margin                                                                             | 849,862                                                           | 29.4%                                   | Days to Collect                                                                                                   | 18,984.0                             |
| Long Term Liabilities                                                                                             | 513,005,566                                                          | Other Income                                                                                 | 0                                                                 | 0.0%                                    | Avg Payment Days                                                                                                  | 7,852.6                              |
| Total Equity                                                                                                      | 840,841,676                                                          | Other Expense                                                                                | 0                                                                 | 0.0%                                    | Depreciation Rate                                                                                                 | 0.0%                                 |
| Total Liab. and Equity                                                                                            | 1,541,233,296                                                        | Net Profit or Loss                                                                           | 849,862                                                           | 29.4%                                   | Return on Equity                                                                                                  | 0.1%                                 |
| 921542 ACCEPTAN                                                                                                   | ICE HOSPICE, I                                                       | NC                                                                                           |                                                                   |                                         | Proprietary - Corporat                                                                                            | ion                                  |
| 7077 ORANGEWOO                                                                                                    | 7077 ORANGEWOOD AVE, SUITE 128 12/31/2019 365 Days Submitted Hospice |                                                                                              |                                                                   |                                         |                                                                                                                   |                                      |
| CARDEN CROVE CA 03944                                                                                             |                                                                      |                                                                                              |                                                                   |                                         |                                                                                                                   |                                      |
| GARDEN GROVE, C                                                                                                   | A 92841                                                              | 0,,_0,,                                                                                      | 365 Days Subm                                                     | itted                                   | Hospice                                                                                                           |                                      |
| GARDEN GROVE, C                                                                                                   | A 92841                                                              | 0,,_0,,                                                                                      | 365 Days Submi                                                    | itted                                   | Key Performana                                                                                                    | ce Ind.                              |
|                                                                                                                   |                                                                      |                                                                                              | 365 Days Subm                                                     | itted                                   | ·                                                                                                                 | ce Ind.<br>0.0%                      |
| ORANGE                                                                                                            | MENT SERVICE                                                         | ES                                                                                           | e Statement                                                       | itted                                   | Key Performana                                                                                                    |                                      |
| ORANGE<br>NATIONAL GOVERN                                                                                         | MENT SERVICE                                                         | ES                                                                                           | ŕ                                                                 | itted                                   | Key Performanae<br>Skilled Nursing                                                                                | 0.0%                                 |
| ORANGE  NATIONAL GOVERN  Balance S                                                                                | MENT SERVICE<br>Sheet<br>85,727                                      | ES<br>Income                                                                                 | e Statement                                                       |                                         | Key Performanae<br>Skilled Nursing<br>Nursing                                                                     | 0.0%<br>0.5%                         |
| ORANGE  NATIONAL GOVERN  Balance S  Current Assets                                                                | MENT SERVICE<br>Sheet<br>85,727                                      | ES<br>Income<br>Total Charges                                                                | e <b>Statement</b><br>3,758,221                                   | 0.0%                                    | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                  | 0.0%<br>0.5%                         |
| ORANGE  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | MENT SERVICE<br>Sheet<br>85,727<br>1                                 | Income Total Charges Contract Allowance Operating Revenue                                    | e <b>Statement</b><br>3,758,221<br>0                              | 0.0%                                    | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.5%                         |
| ORANGE  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | MENT SERVICE<br>85,727<br>1<br>0<br>85,728                           | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement 3,758,221 0 3,758,221                                 | 0.0%<br>100.0%                          | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.5%<br>0.0%                 |
| ORANGE  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | MENT SERVICE<br>85,727<br>1<br>0<br>85,728<br>-79,862                | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement<br>3,758,221<br>0<br>3,758,221<br>3,694,338           | 0.0%<br>100.0%<br>98.3%<br>1.7%         | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.5%<br>0.0%                 |
| ORANGE  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | MENT SERVICE<br>85,727<br>1<br>0<br>85,728<br>-79,862                | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 9 Statement<br>3,758,221<br>0<br>3,758,221<br>3,694,338<br>63,883 | 0.0%<br>100.0%<br>98.3%<br>1.7%<br>0.0% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.5%<br>0.0%<br>(1.1)<br>0.0 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0162 ACCESS H               | OSPICE        |                    |               |        | Proprietary - Corporat | ion     |
|------------------------------|---------------|--------------------|---------------|--------|------------------------|---------|
| 4869 TOPANGA CAN<br>SUITE #5 | NYON BOULEV   | ARD, 12/31/2019    | 258 Days Subm | itted  | Hospice                |         |
| WOODLAND HILLS,              | CA 91364      |                    |               |        |                        |         |
| LOS ANGELES                  |               |                    |               |        | Key Performana         | ce Ind. |
| NATIONAL GOVERN              | IMENT SERVICE | S                  |               |        | Skilled Nursing        | 0.0%    |
| Balance S                    | Sheet         | Incom              | e Statement   |        | Nursing                | 15.2%   |
| Current Assets               | 49,773        | Total Charges      | 48,160        |        | Home Healthcare        | 0.0%    |
| Fixed Assets                 | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets                 | 0             | Operating Revenue  | 48,160        | 100.0% | Medicare LOS           |         |
| Total Assets                 | 50,523        | Operating Expense  | 66,332        | 137.7% | Current Ratio          | 8.3     |
| Current Liabilities          | 6,003         | Operating Margin   | -18,172       | -37.7% | Days to Collect        | 258.0   |
| Long Term Liabilities        | 47,000        | Other Income       | 0             | 0.0%   | Avg Payment Days       | 23.3    |
| Total Equity                 | -2,480        | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity       | 50,523        | Net Profit or Loss | (18,172)      | -37.7% | Return on Equity       | 732.7%  |
| 051663 ACCESS TI             | LC HOSPICE    |                    |               |        | Proprietary - Corporat | ion     |
| 5400 ATLANTIS COU            | JRT           | 12/31/2019         | 365 Days Subm | itted  | Hospice                |         |
| MOORPARK, CA 930             | )21           |                    |               |        |                        |         |
| VENTURA                      |               |                    |               |        | Key Performana         | ce Ind. |
| NATIONAL GOVERN              | IMENT SERVICE | ES .               |               |        | Skilled Nursing        | 0.0%    |
| Balance S                    | Sheet         | Incom              | e Statement   |        | Nursing                | 6.9%    |
| Current Assets               | 6,519,139     | Total Charges      | 6,655,572     |        | Home Healthcare        | 0.0%    |
| Fixed Assets                 | 1,909         | Contract Allowance | 1,439,903     | 21.6%  | Length of Stay         |         |
| Other Assets                 | 0             | Operating Revenue  | 5,215,669     | 78.4%  | Medicare LOS           |         |
| Total Assets                 | 6,521,048     | Operating Expense  | 4,256,324     | 81.6%  | Current Ratio          | 23.5    |
| Current Liabilities          | 277,855       | Operating Margin   | 959,345       | 18.4%  | Days to Collect        | 316.9   |
| Long Term Liabilities        | 251,505       | Other Income       | 0             | 0.0%   | Avg Payment Days       | 13.0    |
| Total Equity                 | 5,991,688     | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity       | 6,521,048     | Net Profit or Loss | 959,345       | 18.4%  | Return on Equity       | 16.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751746 ACCREDIT                            | ED HOSPICE, IN | NC.                |                |              |                                    |        |
|--------------------------------------------|----------------|--------------------|----------------|--------------|------------------------------------|--------|
| 5503 CAHUENGA BI                           | _VD STE 202    | Cost Repor         | rt not filed.  |              |                                    |        |
| NORTH HOLLYWOO                             | D, CA 91606    |                    |                |              |                                    |        |
| LOS ANGELES                                |                |                    |                |              | Key Performanac                    | e Ind. |
| NATIONAL GOVERN                            | MENT SERVICE   | ≣S                 |                |              | Skilled Nursing                    | 0.0%   |
| Balance S                                  | Sheet          | Income             | e Statement    |              | Nursing                            | 0.0%   |
| Current Assets                             | 0              | Total Charges      | 0              |              | Home Healthcare                    | 0.0%   |
| Fixed Assets                               | 0              | Contract Allowance | 0              | 0.0%         | Length of Stay                     |        |
| Other Assets                               | 0              | Operating Revenue  | 0              | 0.0%         | Medicare LOS                       |        |
| Total Assets                               | 0              | Operating Expense  | 0              | 0.0%         | Current Ratio                      |        |
| Current Liabilities                        | 0              | Operating Margin   | 0              | 0.0%         | Days to Collect                    |        |
| Long Term Liabilities                      | 0              | Other Income       | 0              | 0.0%         | Avg Payment Days                   |        |
| Total Equity                               | 0              | Other Expense      | 0              | 0.0%         | Depreciation Rate                  | 0.0%   |
| Total Liab. and Equity                     | 0              | Net Profit or Loss | 0              | 0.0%         | Return on Equity                   | 0.0%   |
| 751525 ACCURATE                            | HOSPICE INC    | •                  |                |              | Proprietary - Corporati            | on     |
| 3925 ROSEMEAD BI                           | LVD, STE 201   | 12/31/2019         | 365 Days Submi | itted        | Hospice                            |        |
| ROSEMEAD, CA 917                           | 70             |                    |                |              |                                    |        |
| LOS ANGELES                                |                |                    |                |              | Key Performanac                    | e Ind. |
| NATIONAL GOVERN                            | MENT SERVICE   | ES                 |                |              | Skilled Nursing                    | 1.0%   |
| Balance S                                  | Sheet          | Incom              | e Statement    |              | Nursing                            | 1.1%   |
| Current Assets                             | 59,100         | Total Charges      | 1,332,052      |              | Home Healthcare                    | 0.0%   |
| Fixed Assets                               | 11,790         | Contract Allowance | 409,309        | 30.7%        | Length of Stay                     |        |
| Other Assets                               | 5,104          | Operating Revenue  | 922,743        | 69.3%        | Medicare LOS                       |        |
| Total Assets                               | 75,994         | Operating Expense  | 961,425        | 104.2%       | Current Ratio                      | 0.9    |
| _                                          |                | Operating Margin   | -38,682        | -4.2%        | Days to Collect                    | 23.4   |
| Current Liabilities                        | 66,704         | Operating Margin   |                |              |                                    |        |
| Current Liabilities  Long Term Liabilities |                | Other Income       | 0              | 0.0%         | Avg Payment Days                   | 2.9    |
|                                            | 38,406         |                    | 0              | 0.0%<br>0.0% | Avg Payment Days Depreciation Rate |        |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551669 ACE HOME                                                           | HEALTH CARE                                | & HOSPICE, INC                                                                                            |                                               |                          | Proprietary - Corporation                                                                         | on                           |
|---------------------------------------------------------------------------|--------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------------|--------------------------|---------------------------------------------------------------------------------------------------|------------------------------|
| 85 MORAGA WAY, S                                                          | SUITE 100A                                 | 12/31/2019                                                                                                | 365 Days Submi                                | tted                     | Hospice                                                                                           |                              |
| ORINDA, CA 94563                                                          |                                            |                                                                                                           |                                               |                          |                                                                                                   |                              |
| CONTRA COSTA                                                              |                                            |                                                                                                           |                                               |                          | Key Performanace                                                                                  | e Ind.                       |
| NATIONAL GOVERN                                                           | IMENT SERVICE                              | ES                                                                                                        |                                               |                          | Skilled Nursing                                                                                   | 0.0%                         |
| Balance S                                                                 | Sheet                                      | Income Statement                                                                                          |                                               |                          | Nursing                                                                                           | 0.0%                         |
| Current Assets                                                            | 2,092,678                                  | Total Charges                                                                                             | 4,863,119                                     |                          | Home Healthcare                                                                                   | 0.0%                         |
| Fixed Assets                                                              | 2,915                                      | Contract Allowance                                                                                        | 0                                             | 0.0%                     | Length of Stay                                                                                    |                              |
| Other Assets                                                              | 4,951                                      | Operating Revenue                                                                                         | 4,863,119                                     | 100.0%                   | Medicare LOS                                                                                      |                              |
| Total Assets                                                              | 2,100,544                                  | Operating Expense                                                                                         | 4,712,685                                     | 96.9%                    | Current Ratio                                                                                     | 0.5                          |
| Current Liabilities                                                       | 3,853,566                                  | Operating Margin                                                                                          | 150,434                                       | 3.1%                     | Days to Collect                                                                                   | 57.3                         |
| Long Term Liabilities                                                     | 50,000                                     | Other Income                                                                                              | 0                                             | 0.0%                     | Avg Payment Days                                                                                  | 25.4                         |
| Total Equity                                                              | -1,803,022                                 | Other Expense                                                                                             | 0                                             | 0.0%                     | Depreciation Rate                                                                                 | 0.0%                         |
| Total Liab. and Equity                                                    | 2,100,544                                  | Net Profit or Loss                                                                                        | 150,434                                       | 3.1%                     | Return on Equity                                                                                  | -8.3%                        |
| 921628 ACE HOSP                                                           | ICE CARE, INC.                             |                                                                                                           |                                               |                          | Proprietary - Corporation                                                                         | on                           |
| 520 E BROADWAY S                                                          | SUITE 300                                  | 12/31/2019                                                                                                | 365 Days Submi                                | itted                    | Hospice                                                                                           |                              |
| GLENDALE, CA 9120                                                         | )5                                         |                                                                                                           |                                               |                          |                                                                                                   |                              |
| LOS ANGELES                                                               |                                            | ·                                                                                                         |                                               |                          |                                                                                                   |                              |
| NATIONAL GOVERN                                                           |                                            |                                                                                                           |                                               |                          | Key Performanace                                                                                  | e Ind.                       |
|                                                                           | MENT SERVICE                               | ES .                                                                                                      |                                               |                          | <b>Key Performanace</b> Skilled Nursing                                                           | e Ind.<br>0.0%               |
| Balance S                                                                 |                                            |                                                                                                           | e Statement                                   |                          | -                                                                                                 |                              |
| Balance S<br>Current Assets                                               | Sheet                                      |                                                                                                           | e <b>Statement</b><br>982,533                 |                          | Skilled Nursing                                                                                   | 0.0%                         |
|                                                                           | <b>Sheet</b> 128,537                       | Income                                                                                                    |                                               | 0.0%                     | Skilled Nursing Nursing                                                                           | 0.0%<br>0.0%                 |
| Current Assets                                                            | Sheet<br>128,537<br>14,492                 | Income<br>Total Charges                                                                                   | 982,533                                       | 0.0%<br>100.0%           | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%                 |
| Current Assets Fixed Assets                                               | 128,537<br>14,492<br>0                     | Income<br>Total Charges<br>Contract Allowance                                                             | 982,533                                       |                          | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%                 |
| Current Assets Fixed Assets Other Assets                                  | 128,537<br>14,492<br>0<br>262,262          | Income Total Charges Contract Allowance Operating Revenue                                                 | 982,533<br>0<br>982,533                       | 100.0%                   | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%         |
| Current Assets Fixed Assets Other Assets Total Assets                     | 128,537<br>14,492<br>0<br>262,262          | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 982,533<br>0<br>982,533<br>858,578            | 100.0%<br>87.4%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%         |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 128,537<br>14,492<br>0<br>262,262<br>9,644 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 982,533<br>0<br>982,533<br>858,578<br>123,955 | 100.0%<br>87.4%<br>12.6% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>13.3 |

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Sample Hospice reports from the Halmanac.com website.

| 551598 ACE OF HE                     | ARTS HOSPICI   | E, INC             |                  |       |                        |        |
|--------------------------------------|----------------|--------------------|------------------|-------|------------------------|--------|
| 6501 FOOTHILL BLV                    | /D, SUITE 204A | Cost Repor         | rt not filed.    |       |                        |        |
| TUJUNGA, CA 91042                    | )              | ·                  |                  |       |                        |        |
| LOS ANGELES                          | -              |                    |                  |       | Key Performanad        | e Ind  |
| NATIONAL GOVERN                      | IMENT SEDVICE  | <b>-</b> 0         |                  |       | Skilled Nursing        | 0.0%   |
| Balance S                            |                |                    | e Statement      |       | Nursing                | 0.0%   |
| Current Assets                       |                | Total Charges      | e Statement<br>0 |       | Home Healthcare        | 0.0%   |
| Fixed Assets                         | 0              | Contract Allowance | 0                | 0.0%  | Length of Stay         | 51575  |
| Other Assets                         | 0              | Operating Revenue  |                  |       | Medicare LOS           |        |
| Total Assets                         |                | Operating Expense  | 0                | 0.0%  |                        |        |
| Current Liabilities                  |                | Operating Margin   |                  | 0.0%  |                        |        |
| Long Term Liabilities                | 0              | Other Income       | 0                | 0.0%  | •                      |        |
| Total Equity                         | 0              | Other Expense      | 0                | 0.0%  | <b>5</b> , ,           | 0.0%   |
| Total Equity  Total Liab. and Equity |                | Net Profit or Loss |                  |       | Return on Equity       | 0.0%   |
|                                      |                |                    |                  | 0.070 |                        |        |
| 551518 ACTIVE HO                     | SPICE CARE, II | NC                 |                  |       | Proprietary - Corporat | ion    |
| 704 S VICTORY BLV                    | D, SUITE 100   | 12/31/2019         | 365 Days Subm    | itted | Hospice                |        |
| BURBANK, CA 91502                    | 2              |                    |                  |       |                        |        |
| LOS ANGELES                          |                |                    |                  |       | Key Performanad        | e Ind. |
| NATIONAL GOVERN                      | IMENT SERVICE  | ES                 |                  |       | Skilled Nursing        | 0.1%   |
| Balance S                            | Sheet          | Incom              | e Statement      |       | Nursing                | 0.1%   |
| Current Assets                       | 410,612        | Total Charges      | 4,069,482        |       | Home Healthcare        | 0.0%   |
| Fixed Assets                         | 0              | Contract Allowance | 25,692           | 0.6%  | Length of Stay         |        |
| Other Assets                         | 0              | Operating Revenue  | 4,043,790        | 99.4% | Medicare LOS           |        |
| Total Assets                         | 410,612        | Operating Expense  | 3,065,512        | 75.8% | Current Ratio          |        |
| Current Liabilities                  | 0              | Operating Margin   | 978,278          | 24.2% | Days to Collect        | 0.0    |
| Long Term Liabilities                | 0              | Other Income       | 0                | 0.0%  | Avg Payment Days       | 0.0    |
| Total Equity                         | 410,612        | Other Expense      | 0                | 0.0%  | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity               | 410,612        | Net Profit or Loss | 978,278          | 24.2% | Return on Equity       | 238.2% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551507 ADMIRAL H       | IOSPICE CARE                                      | , INC              |                |         | Proprietary - Corporat | tion  |  |
|------------------------|---------------------------------------------------|--------------------|----------------|---------|------------------------|-------|--|
| 4010 WATSON PLAZ       | A DRIVE SUITE                                     | 12/31/2019         | 365 Days Submi | tted    | Hospice                |       |  |
| LAKEWOOD, CA 907       | 12                                                |                    |                |         |                        |       |  |
| LOS ANGELES            | LOS ANGELES Key Performanace Ind.                 |                    |                |         |                        |       |  |
| NATIONAL GOVERN        | NATIONAL GOVERNMENT SERVICES Skilled Nursing 0.0% |                    |                |         |                        |       |  |
| Balance S              | Balance Sheet Income Statement                    |                    |                | Nursing | 0.0%                   |       |  |
| Current Assets         | 271,040                                           | Total Charges      | 1,589,252      |         | Home Healthcare        | 0.0%  |  |
| Fixed Assets           | 1,588                                             | Contract Allowance | 31,817         | 2.0%    | Length of Stay         |       |  |
| Other Assets           | 0                                                 | Operating Revenue  | 1,557,435      | 98.0%   | Medicare LOS           |       |  |
| Total Assets           | 275,402                                           | Operating Expense  | 1,411,022      | 90.6%   | Current Ratio          | 3.3   |  |
| Current Liabilities    | 81,064                                            | Operating Margin   | 146,413        | 9.4%    | Days to Collect        | 36.4  |  |
| Long Term Liabilities  | 40,284                                            | Other Income       | 0              | 0.0%    | Avg Payment Days       | 15.8  |  |
| Total Equity           | 154,054                                           | Other Expense      | 0              | 0.0%    | Depreciation Rate      | 0.0%  |  |
| Total Liab. and Equity | 275,402                                           | Net Profit or Loss | 146,413        | 9.4%    | Return on Equity       | 95.0% |  |
| 751527 ADVANCE I       | HOSPICE CARE                                      | INC.               |                |         |                        |       |  |

1209 N CENTRAL AVE SUITE 204

Cost Report not filed.

GLENDALE, CA 91202

| LOS ANGELES            | OS ANGELES    |                     |  |   |      |                   | Ind. |
|------------------------|---------------|---------------------|--|---|------|-------------------|------|
| NATIONAL GOVERN        | NMENT SERVICE | ES                  |  |   |      | Skilled Nursing   | 0.0% |
| Balance S              | Sheet         | et Income Statement |  |   |      | Nursing           | 0.0% |
| Current Assets         | 0             | Total Charges       |  | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0             | Contract Allowance  |  | 0 | 0.0% | Length of Stay    |      |
| Other Assets           | 0             | Operating Revenue   |  | 0 | 0.0% | Medicare LOS      |      |
| Total Assets           | 0             | Operating Expense   |  | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0             | Operating Margin    |  | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0             | Other Income        |  | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0             | Other Expense       |  | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss  |  | 0 | 0.0% | Return on Equity  | 0.0% |

All Providers

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Sample Hospice reports from the Halmanac.com website.

| 751691 ADVANCE                                                            | HOSPICE SERV                                      | ICES INC                                                                                     |                                                    |                          | Proprietary - Corporati                                                                           | on                                  |
|---------------------------------------------------------------------------|---------------------------------------------------|----------------------------------------------------------------------------------------------|----------------------------------------------------|--------------------------|---------------------------------------------------------------------------------------------------|-------------------------------------|
| 3400 INLAND EMPIR                                                         | E BLVD, SUITE                                     | 100 12/31/2019                                                                               | 365 Days Submi                                     | tted                     | Hospice                                                                                           |                                     |
| ONTARIO, CA 91764                                                         |                                                   |                                                                                              |                                                    |                          |                                                                                                   |                                     |
| SAN BERNARDINO                                                            |                                                   |                                                                                              |                                                    |                          | Key Performanac                                                                                   | e Ind.                              |
| NATIONAL GOVERN                                                           | MENT SERVICE                                      | ES                                                                                           |                                                    |                          | Skilled Nursing                                                                                   | 0.0%                                |
| Balance S                                                                 | heet                                              | Income                                                                                       | e Statement                                        |                          | Nursing                                                                                           | 1.6%                                |
| Current Assets                                                            | 26,710                                            | Total Charges                                                                                | 1,064,446                                          |                          | Home Healthcare                                                                                   | 0.0%                                |
| Fixed Assets                                                              | 25,762                                            | Contract Allowance                                                                           | 16,206                                             | 1.5%                     | Length of Stay                                                                                    |                                     |
| Other Assets                                                              | 0                                                 | Operating Revenue                                                                            | 1,048,240                                          | 98.5%                    | Medicare LOS                                                                                      |                                     |
| Total Assets                                                              | 52,472                                            | Operating Expense                                                                            | 1,129,427                                          | 107.7%                   | Current Ratio                                                                                     | 0.2                                 |
| Current Liabilities                                                       | 175,528                                           | Operating Margin                                                                             | -81,187                                            | -7.7%                    | Days to Collect                                                                                   | 0.0                                 |
| Long Term Liabilities                                                     | 61,000                                            | Other Income                                                                                 | 0                                                  | 0.0%                     | Avg Payment Days                                                                                  | 38.8                                |
| Total Equity                                                              | -184,056                                          | Other Expense                                                                                | 0                                                  | 0.0%                     | Depreciation Rate                                                                                 | 0.0%                                |
| Total Liab. and Equity                                                    | 52,472                                            | Net Profit or Loss                                                                           | (81,187)                                           | -7.7%                    | Return on Equity                                                                                  | 44.1%                               |
| 751761 ADVANCED                                                           | HEALTH CAR                                        | E, INC                                                                                       |                                                    |                          | Proprietary - Corporati                                                                           | on                                  |
| 13746 VICTORY BLV                                                         | /D, SUITE 314                                     | 12/31/2019                                                                                   | 365 Days Submi                                     | tted                     | Hospice                                                                                           |                                     |
| VAN NUYS, CA 9140                                                         | 1                                                 |                                                                                              |                                                    |                          |                                                                                                   |                                     |
| LOS ANGELES                                                               |                                                   |                                                                                              |                                                    |                          |                                                                                                   |                                     |
| NATIONAL GOVERN                                                           |                                                   |                                                                                              |                                                    |                          | Key Performanac                                                                                   | e Ind.                              |
|                                                                           | MENT SERVICE                                      | ES .                                                                                         |                                                    |                          | <b>Key Performanac</b> Skilled Nursing                                                            | <b>e Ind.</b><br>0.0%               |
| Balance S                                                                 |                                                   |                                                                                              | e Statement                                        |                          | -                                                                                                 |                                     |
| Balance S<br>Current Assets                                               | heet                                              |                                                                                              | e <b>Statement</b><br>515,777                      |                          | Skilled Nursing                                                                                   | 0.0%                                |
|                                                                           | heet                                              | Income                                                                                       |                                                    | 4.9%                     | Skilled Nursing Nursing                                                                           | 0.0%<br>0.0%                        |
| Current Assets                                                            | <b>Sheet</b> 256,590                              | Income Total Charges Contract Allowance                                                      | 515,777                                            | 4.9%<br>95.1%            | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%                                |
| Current Assets Fixed Assets                                               | 256,590<br>0                                      | Income Total Charges Contract Allowance Operating Revenue                                    | 515,777<br>25,430                                  |                          | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%                        |
| Current Assets Fixed Assets Other Assets                                  | 256,590<br>0<br>0<br>256,590                      | Income Total Charges Contract Allowance Operating Revenue                                    | 515,777<br>25,430<br>490,347                       | 95.1%                    | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%                |
| Current Assets Fixed Assets Other Assets Total Assets                     | 256,590<br>0<br>0<br>256,590<br>16,145            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 515,777<br>25,430<br>490,347<br>521,473            | 95.1%<br>106.3%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%                |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 256,590<br>0<br>0<br>256,590<br>16,145<br>221,571 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 515,777<br>25,430<br>490,347<br>521,473<br>-31,126 | 95.1%<br>106.3%<br>-6.3% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>15.9<br>0.0 |

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Sample Hospice reports from the Halmanac.com website.

| 551650 ADVANCE                                                                                                                                   | 51650 ADVANCED HOME HEALTH AND HOSPICE                                          |                                                                                                           |                                                                  |                                 | Proprietary - Corporati                                                                                                                               | on                              |
|--------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|
| 4362 AUBURN BLV                                                                                                                                  | D                                                                               | 12/31/2019                                                                                                | 365 Days Submi                                                   | itted                           | Hospice                                                                                                                                               |                                 |
| SACRAMENTO, CA                                                                                                                                   | 95841                                                                           |                                                                                                           |                                                                  |                                 |                                                                                                                                                       |                                 |
| SACRAMENTO                                                                                                                                       |                                                                                 |                                                                                                           |                                                                  |                                 | Key Performanac                                                                                                                                       | e Ind.                          |
| NATIONAL GOVERN                                                                                                                                  | IMENT SERVICE                                                                   | ES                                                                                                        |                                                                  |                                 | Skilled Nursing                                                                                                                                       | 0.0%                            |
| Balance S                                                                                                                                        | Sheet                                                                           | Income                                                                                                    | e Statement                                                      |                                 | Nursing                                                                                                                                               | 0.2%                            |
| Current Assets                                                                                                                                   | 11,966,570                                                                      | Total Charges                                                                                             | 8,867,289                                                        |                                 | Home Healthcare                                                                                                                                       | 0.0%                            |
| Fixed Assets                                                                                                                                     | 1,137,168                                                                       | Contract Allowance                                                                                        | 0                                                                | 0.0%                            | Length of Stay                                                                                                                                        |                                 |
| Other Assets                                                                                                                                     | 71,806,785                                                                      | Operating Revenue                                                                                         | 8,867,289                                                        | 100.0%                          | Medicare LOS                                                                                                                                          |                                 |
| Total Assets                                                                                                                                     | 84,966,075                                                                      | Operating Expense                                                                                         | 6,350,558                                                        | 71.6%                           | Current Ratio                                                                                                                                         | 2.2                             |
| Current Liabilities                                                                                                                              | 5,408,212                                                                       | Operating Margin                                                                                          | 2,516,731                                                        | 28.4%                           | Days to Collect                                                                                                                                       | 412.2                           |
| Long Term Liabilities                                                                                                                            | 44,455,764                                                                      | Other Income                                                                                              | 0                                                                | 0.0%                            | Avg Payment Days                                                                                                                                      | 191.4                           |
| Total Equity                                                                                                                                     | 35,102,099                                                                      | Other Expense                                                                                             | 0                                                                | 0.0%                            | Depreciation Rate                                                                                                                                     | 0.0%                            |
| Total Liab. and Equity                                                                                                                           | 84,966,075                                                                      | Net Profit or Loss                                                                                        | 2,516,731                                                        | 28.4%                           | Return on Equity                                                                                                                                      | 7.2%                            |
| 551686 ADVANTAGE HEALTH SYSTEMS Proprietary - Corporation                                                                                        |                                                                                 |                                                                                                           |                                                                  |                                 |                                                                                                                                                       |                                 |
| 551686 ADVANTAG                                                                                                                                  | GE HEALTH SYS                                                                   | STEMS                                                                                                     |                                                                  |                                 |                                                                                                                                                       | on                              |
|                                                                                                                                                  |                                                                                 | STEMS  JITE 204 12/31/2019                                                                                |                                                                  |                                 |                                                                                                                                                       | on                              |
|                                                                                                                                                  | IDE STREET, SU                                                                  |                                                                                                           |                                                                  |                                 | Proprietary - Corporati                                                                                                                               | on                              |
| 9663 TIERRA GRAN                                                                                                                                 | IDE STREET, SU                                                                  |                                                                                                           |                                                                  |                                 | Proprietary - Corporati                                                                                                                               |                                 |
| 9663 TIERRA GRAN<br>SAN DIEGO, CA 921                                                                                                            | IDE STREET, SU<br>26                                                            |                                                                                                           |                                                                  |                                 | Proprietary - Corporati Hospice                                                                                                                       |                                 |
| 9663 TIERRA GRAN<br>SAN DIEGO, CA 921<br>SAN DIEGO                                                                                               | IDE STREET, SU<br>26<br>CAID HHA                                                | JITE 204 12/31/2019                                                                                       |                                                                  |                                 | Proprietary - Corporati Hospice  Key Performanac                                                                                                      | e Ind.                          |
| 9663 TIERRA GRAN<br>SAN DIEGO, CA 921<br>SAN DIEGO<br>DUMMY FOR MEDIO                                                                            | IDE STREET, SU<br>26<br>CAID HHA<br>Sheet                                       | JITE 204 12/31/2019                                                                                       | 365 Days Submi                                                   |                                 | Proprietary - Corporati  Hospice  Key Performanac  Skilled Nursing                                                                                    | e Ind.<br>0.1%                  |
| 9663 TIERRA GRAN<br>SAN DIEGO, CA 921<br>SAN DIEGO<br>DUMMY FOR MEDIO<br>Balance S                                                               | IDE STREET, SU<br>26<br>CAID HHA<br>Sheet<br>-225,667                           | JITE 204 12/31/2019<br>Income                                                                             | 365 Days Submi                                                   |                                 | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                        | e Ind.<br>0.1%<br>0.2%          |
| 9663 TIERRA GRAN SAN DIEGO, CA 921 SAN DIEGO DUMMY FOR MEDIO Balance S Current Assets                                                            | IDE STREET, SU<br>26<br>CAID HHA<br>Sheet<br>-225,667<br>652,429                | JITE 204 12/31/2019 Income Total Charges                                                                  | 365 Days Submi                                                   | itted                           | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                       | e Ind.<br>0.1%<br>0.2%          |
| 9663 TIERRA GRAN SAN DIEGO, CA 921 SAN DIEGO DUMMY FOR MEDIO Balance S Current Assets Fixed Assets                                               | IDE STREET, SU<br>26<br>CAID HHA<br>Sheet<br>-225,667<br>652,429                | Income Total Charges Contract Allowance                                                                   | 365 Days Submi<br>e Statement<br>9,694,614<br>0                  | itted 0.0%                      | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                       | e Ind.<br>0.1%<br>0.2%          |
| 9663 TIERRA GRAN SAN DIEGO, CA 921 SAN DIEGO DUMMY FOR MEDIO Balance S Current Assets Fixed Assets Other Assets                                  | DE STREET, SU<br>26<br>CAID HHA<br>Sheet<br>-225,667<br>652,429<br>0<br>426,762 | Income Total Charges Contract Allowance Operating Revenue                                                 | 365 Days Submite Statement 9,694,614 0 9,694,614                 | 0.0%<br>100.0%                  | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | oe Ind.<br>0.1%<br>0.2%<br>0.0% |
| 9663 TIERRA GRAN SAN DIEGO, CA 921 SAN DIEGO DUMMY FOR MEDIO Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 26 CAID HHA Sheet -225,667 652,429 0 426,762 492,014                            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 365 Days Submi  Statement 9,694,614 0 9,694,614 9,667,481        | 0.0%<br>100.0%<br>99.7%         | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.1%<br>0.2%<br>0.0%<br>(0.5)   |
| 9663 TIERRA GRAN SAN DIEGO, CA 921 SAN DIEGO DUMMY FOR MEDIO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 26 CAID HHA Sheet -225,667 652,429 0 426,762 492,014                            | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 365 Days Submi  Statement 9,694,614 0 9,694,614 9,667,481 27,133 | 0.0%<br>100.0%<br>99.7%<br>0.3% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.1%<br>0.2%<br>0.0%<br>(0.5)   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921732 ADVANTA                                                                                                                                      | 21732 ADVANTAGE HEALTH SYSTEMS                          |                                                                                                          |                                                |                                     |                                                                                                                   | Proprietary - Corporation             |  |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------------------------------------------------------------------------------|------------------------------------------------|-------------------------------------|-------------------------------------------------------------------------------------------------------------------|---------------------------------------|--|--|
| 151 KALMUS DRIVE                                                                                                                                    | , SUITE D-104                                           | 12/31/2019                                                                                               | 365 Days Subm                                  | itted                               | Hospice                                                                                                           |                                       |  |  |
| COSTA MESA, CA 92                                                                                                                                   | 2626                                                    |                                                                                                          |                                                |                                     |                                                                                                                   |                                       |  |  |
| ORANGE                                                                                                                                              |                                                         |                                                                                                          |                                                |                                     | Key Performanad                                                                                                   | e Ind.                                |  |  |
| NATIONAL GOVERN                                                                                                                                     | IMENT SERVICE                                           | ≣S                                                                                                       |                                                |                                     | Skilled Nursing                                                                                                   | 0.0%                                  |  |  |
| Balance Sheet                                                                                                                                       |                                                         | Incom                                                                                                    | Income Statement                               |                                     | Nursing                                                                                                           | 0.1%                                  |  |  |
| Current Assets                                                                                                                                      | -275,373                                                | Total Charges                                                                                            | 857,655                                        |                                     | Home Healthcare                                                                                                   | 0.0%                                  |  |  |
| Fixed Assets                                                                                                                                        | 0                                                       | Contract Allowance                                                                                       | 0                                              | 0.0%                                | Length of Stay                                                                                                    |                                       |  |  |
| Other Assets                                                                                                                                        | 0                                                       | Operating Revenue                                                                                        | 857,655                                        | 100.0%                              | Medicare LOS                                                                                                      |                                       |  |  |
| Total Assets                                                                                                                                        | -275,373                                                | Operating Expense                                                                                        | 845,604                                        | 98.6%                               | Current Ratio                                                                                                     | (18.8)                                |  |  |
| Current Liabilities                                                                                                                                 | 14,648                                                  | Operating Margin                                                                                         | 12,051                                         | 1.4%                                | Days to Collect                                                                                                   | 0.0                                   |  |  |
| Long Term Liabilities                                                                                                                               | 0                                                       | Other Income                                                                                             | 0                                              | 0.0%                                | Avg Payment Days                                                                                                  | 0.0                                   |  |  |
| Total Equity                                                                                                                                        | -290,021                                                | Other Expense                                                                                            | 0                                              | 0.0%                                | Depreciation Rate                                                                                                 | 0.0%                                  |  |  |
| Total Liab. and Equity                                                                                                                              | -275,373                                                | Net Profit or Loss                                                                                       | 12,051                                         | 1.4%                                | Return on Equity                                                                                                  | -4.2%                                 |  |  |
| A0160 ADVANTAGE HEALTH SYSTEMS                                                                                                                      |                                                         |                                                                                                          |                                                |                                     |                                                                                                                   |                                       |  |  |
| _                                                                                                                                                   | GE HEALTH SYS                                           | STEMS                                                                                                    |                                                |                                     | Proprietary - Corporat                                                                                            | on                                    |  |  |
| 0 4100 LATHAM STRE                                                                                                                                  |                                                         |                                                                                                          | 321 Days Subm                                  | itted                               | Proprietary - Corporat  Hospice                                                                                   | on                                    |  |  |
| 0                                                                                                                                                   | EET                                                     |                                                                                                          | 321 Days Subm                                  | itted                               |                                                                                                                   | on                                    |  |  |
| 0<br>4100 LATHAM STRE                                                                                                                               | EET                                                     |                                                                                                          | 321 Days Subm                                  | itted                               |                                                                                                                   |                                       |  |  |
| 0<br>4100 LATHAM STRE<br>RIVERSIDE, CA 9250                                                                                                         | EET<br>01                                               | 12/31/2019                                                                                               | 321 Days Subm                                  | itted                               | Hospice                                                                                                           |                                       |  |  |
| 0<br>4100 LATHAM STRE<br>RIVERSIDE, CA 9250<br>RIVERSIDE                                                                                            | EET<br>01<br>IMENT SERVICE                              | 12/31/2019<br>≣S                                                                                         | 321 Days Subm                                  | itted                               | Hospice  Key Performanac                                                                                          | e Ind.                                |  |  |
| 0<br>4100 LATHAM STRE<br>RIVERSIDE, CA 9250<br>RIVERSIDE<br>NATIONAL GOVERN                                                                         | EET<br>01<br>IMENT SERVICE<br>Sheet                     | 12/31/2019<br>≣S                                                                                         |                                                | itted                               | Hospice  Key Performanac  Skilled Nursing                                                                         | e Ind.<br>0.2%                        |  |  |
| 0<br>4100 LATHAM STRE<br>RIVERSIDE, CA 9250<br>RIVERSIDE<br>NATIONAL GOVERN<br>Balance S                                                            | EET<br>01<br>IMENT SERVICE<br>Sheet                     | 12/31/2019<br>ES<br>Incom                                                                                | e Statement                                    |                                     | Hospice  Key Performanac  Skilled Nursing  Nursing                                                                | e <b>e Ind.</b> 0.2% 0.2%             |  |  |
| 0 4100 LATHAM STRE RIVERSIDE, CA 9250 RIVERSIDE NATIONAL GOVERN Balance S Current Assets                                                            | EET  01  IMENT SERVICE  Sheet  -320,476                 | 12/31/2019<br>ES<br>Income<br>Total Charges                                                              | e Statement<br>247,262                         |                                     | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                  | e <b>e Ind.</b> 0.2% 0.2%             |  |  |
| 0 4100 LATHAM STRE RIVERSIDE, CA 9250 RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | EET  01  IMENT SERVICE  Sheet  -320,476  0              | 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                | e Statement<br>247,262<br>0                    | 0.0%                                | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay                                           | e <b>e Ind.</b> 0.2% 0.2%             |  |  |
| 0 4100 LATHAM STRE RIVERSIDE, CA 9250 RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | EET  01  IMENT SERVICE  6  -320,476  0  0  -320,476     | 12/31/2019  Income Total Charges  Contract Allowance Operating Revenue                                   | e Statement 247,262 0 247,262                  | 0.0%<br>100.0%                      | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                              | ee Ind.<br>0.2%<br>0.2%<br>0.0%       |  |  |
| 0 4100 LATHAM STRE RIVERSIDE, CA 9250 RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | EET  01  IMENT SERVICE  6  -320,476  0  0  -320,476     | 12/31/2019  Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement 247,262 0 247,262 576,803          | 0.0%<br>100.0%<br>233.3%            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ee Ind. 0.2% 0.2% 0.0%                |  |  |
| 0 4100 LATHAM STRE RIVERSIDE, CA 9250 RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | EET  01  IMENT SERVICE  6  -320,476  0  -320,476  9,065 | 12/31/2019  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | e Statement 247,262 0 247,262 576,803 -329,541 | 0.0%<br>100.0%<br>233.3%<br>-133.3% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.2%<br>0.2%<br>0.0%<br>(35.4)<br>0.0 |  |  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751556 ADVANTAG                                                                                                                               | GE HOSPICE PR                                              | OVIDERS, INC                                                                                 |                                                         |                                  | Proprietary - Corporati                                                                                            | on                              |
|-----------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|----------------------------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------|--------------------------------------------------------------------------------------------------------------------|---------------------------------|
| 600 N MOUNTAIN A                                                                                                                              | VENUE, SUITE I                                             | B201 12/31/2019                                                                              | 365 Days Subm                                           | itted                            | Hospice                                                                                                            |                                 |
| UPLAND, CA 91786                                                                                                                              |                                                            |                                                                                              |                                                         |                                  |                                                                                                                    |                                 |
| SAN BERNARDINO                                                                                                                                |                                                            |                                                                                              |                                                         |                                  | Key Performanad                                                                                                    | e Ind.                          |
| NATIONAL GOVERN                                                                                                                               | IMENT SERVICE                                              | S                                                                                            |                                                         |                                  | Skilled Nursing                                                                                                    | 0.0%                            |
| Balance S                                                                                                                                     | Sheet                                                      | Incom                                                                                        | Income Statement                                        |                                  | Nursing                                                                                                            | 0.0%                            |
| Current Assets                                                                                                                                | 3,355                                                      | Total Charges                                                                                | 291,929                                                 |                                  | Home Healthcare                                                                                                    | 0.0%                            |
| Fixed Assets                                                                                                                                  | 23,552                                                     | Contract Allowance                                                                           | 0                                                       | 0.0%                             | Length of Stay                                                                                                     |                                 |
| Other Assets                                                                                                                                  | 767                                                        | Operating Revenue                                                                            | 291,929                                                 | 100.0%                           | Medicare LOS                                                                                                       |                                 |
| Total Assets                                                                                                                                  | 27,674                                                     | Operating Expense                                                                            | 297,446                                                 | 101.9%                           | Current Ratio                                                                                                      | 0.4                             |
| Current Liabilities                                                                                                                           | 7,612                                                      | Operating Margin                                                                             | -5,517                                                  | -1.9%                            | Days to Collect                                                                                                    | 0.0                             |
| Long Term Liabilities                                                                                                                         | 76,484                                                     | Other Income                                                                                 | 0                                                       | 0.0%                             | Avg Payment Days                                                                                                   | 2.5                             |
| Total Equity                                                                                                                                  | -56,422                                                    | Other Expense                                                                                | 0                                                       | 0.0%                             | Depreciation Rate                                                                                                  | 0.0%                            |
| Total Liab. and Equity                                                                                                                        | 27,674                                                     | Net Profit or Loss                                                                           | (5,517)                                                 | -1.9%                            | Return on Equity                                                                                                   | 9.8%                            |
| 921527 ADVENT CARE INC Proprietary - Corporation                                                                                              |                                                            |                                                                                              |                                                         |                                  |                                                                                                                    |                                 |
| 921527 ADVENT C                                                                                                                               | ARE INC                                                    |                                                                                              |                                                         |                                  | Proprietary - Corporati                                                                                            | on                              |
| 921527 ADVENT CA                                                                                                                              |                                                            | 9 12/31/2019                                                                                 | 365 Days Subm                                           | itted                            | Proprietary - Corporati                                                                                            | ion                             |
| 27171 CALAROGA A                                                                                                                              | AVENUE, SUITE                                              | 9 12/31/2019                                                                                 | 365 Days Subm                                           | itted                            |                                                                                                                    | ion                             |
|                                                                                                                                               | AVENUE, SUITE                                              | 9 12/31/2019                                                                                 | 365 Days Subm                                           | itted                            |                                                                                                                    |                                 |
| 27171 CALAROGA A                                                                                                                              | AVENUE, SUITE<br>15                                        |                                                                                              | 365 Days Subm                                           | itted                            | Hospice                                                                                                            |                                 |
| 27171 CALAROGA A<br>HAYWARD, CA 9454<br>ALAMEDA                                                                                               | AVENUE, SUITE<br>15<br>IMENT SERVICE                       | ES                                                                                           | 365 Days Subm                                           | itted                            | Hospice  Key Performanac                                                                                           | e Ind.                          |
| 27171 CALAROGA A<br>HAYWARD, CA 9454<br>ALAMEDA<br>NATIONAL GOVERN                                                                            | AVENUE, SUITE<br>5<br>IMENT SERVICE<br>Sheet               | ES                                                                                           |                                                         | itted                            | Hospice  Key Performanac  Skilled Nursing                                                                          | e <b>e Ind.</b><br>0.0%         |
| 27171 CALAROGA A HAYWARD, CA 9454 ALAMEDA NATIONAL GOVERN Balance S                                                                           | AVENUE, SUITE<br>15<br>IMENT SERVICE<br>Sheet<br>1,106,345 | ES<br>Incom                                                                                  | e Statement                                             | itted                            | Hospice  Key Performanac  Skilled Nursing  Nursing                                                                 | ee Ind.<br>0.0%<br>0.0%         |
| 27171 CALAROGA A HAYWARD, CA 9454 ALAMEDA NATIONAL GOVERN Balance S Current Assets                                                            | AVENUE, SUITE<br>15<br>IMENT SERVICE<br>Sheet<br>1,106,345 | Income<br>Total Charges<br>Contract Allowance                                                | e <b>Statement</b><br>4,283,249                         |                                  | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | e Ind.<br>0.0%<br>0.0%          |
| 27171 CALAROGA A HAYWARD, CA 9454 ALAMEDA NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | AVENUE, SUITE  Sheet  1,106,345  0                         | Income<br>Total Charges<br>Contract Allowance                                                | e <b>Statement</b> 4,283,249 0                          | 0.0%                             | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ee Ind.<br>0.0%<br>0.0%         |
| 27171 CALAROGA A HAYWARD, CA 9454 ALAMEDA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | AVENUE, SUITE  Sheet  1,106,345  0                         | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement 4,283,249 0 4,283,249                       | 0.0%<br>100.0%                   | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | e Ind.<br>0.0%<br>0.0%          |
| 27171 CALAROGA A HAYWARD, CA 9454 ALAMEDA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AVENUE, SUITE  Sheet  1,106,345  0  1,106,345              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement<br>4,283,249<br>0<br>4,283,249<br>3,254,629 | 0.0%<br>100.0%<br>76.0%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ee Ind.<br>0.0%<br>0.0%<br>0.0% |
| 27171 CALAROGA A HAYWARD, CA 9454 ALAMEDA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AVENUE, SUITE  Sheet  1,106,345  0  1,106,345  0           | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | e Statement 4,283,249 0 4,283,249 3,254,629 1,028,620   | 0.0%<br>100.0%<br>76.0%<br>24.0% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ee Ind.  0.0%  0.0%  0.0%       |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751696 ADVENT H        | OPE HOSPICE  |                    |               |        | Proprietary - Corporat | ion    |
|------------------------|--------------|--------------------|---------------|--------|------------------------|--------|
| 1881 COMMERCEN         | TER E        | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| SAN BERNARDINO,        | CA 92408     |                    |               |        |                        |        |
| SAN BERNARDINO         |              |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE | ES .               |               |        | Skilled Nursing        | 0.1%   |
| Balance S              | Sheet        | Income Statement   |               |        | Nursing                | 0.1%   |
| Current Assets         | 34,712       | Total Charges      | 1,299,716     |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0            | Contract Allowance | 5,000         | 0.4%   | Length of Stay         |        |
| Other Assets           | 0            | Operating Revenue  | 1,294,716     | 99.6%  | Medicare LOS           |        |
| Total Assets           | 87,837       | Operating Expense  | 1,357,518     | 104.9% | Current Ratio          | 2.6    |
| Current Liabilities    | 13,123       | Operating Margin   | -62,802       | -4.9%  | Days to Collect        | 4.5    |
| Long Term Liabilities  | 0            | Other Income       | 0             | 0.0%   | Avg Payment Days       | 1.5    |
| Total Equity           | 74,714       | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 87,837       | Net Profit or Loss | (62,802)      | -4.9%  | Return on Equity       | -84.1% |

#### 051581 ADVENTIST HEALTH HOME CARE SERVICES

500 ORIENT STREET STE 105

Cost Report not filed.

CHICO, CA 95928

| BUTTE                  | BUTTE         |                    |         |      |                   | Key Performanace Ind. |  |  |
|------------------------|---------------|--------------------|---------|------|-------------------|-----------------------|--|--|
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |         |      | Skilled Nursing   | 0.0%                  |  |  |
| Balance S              | Sheet         | Incom              | Nursing | 0.0% |                   |                       |  |  |
| Current Assets         | 0             | Total Charges      | 0       |      | Home Healthcare   | 0.0%                  |  |  |
| Fixed Assets           | 0             | Contract Allowance | 0       | 0.0% | Length of Stay    |                       |  |  |
| Other Assets           | 0             | Operating Revenue  | 0       | 0.0% | Medicare LOS      |                       |  |  |
| Total Assets           | 0             | Operating Expense  | 0       | 0.0% | Current Ratio     |                       |  |  |
| Current Liabilities    | 0             | Operating Margin   | 0       | 0.0% | Days to Collect   |                       |  |  |
| Long Term Liabilities  | 0             | Other Income       | 0       | 0.0% | Avg Payment Days  |                       |  |  |
| Total Equity           | 0             | Other Expense      | 0       | 0.0% | Depreciation Rate | 0.0%                  |  |  |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0       | 0.0% | Return on Equity  | 0.0%                  |  |  |

**All Providers** 

8:01 AM

Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 051609 ADVENTIST       | HEALTH HOM   | E CARE SERVICES    |                  |        | Nonprofit - Church |         |
|------------------------|--------------|--------------------|------------------|--------|--------------------|---------|
| 20100 CEDAR ROAD       | NORTH        | 12/31/2019         | 153 Days Submi   | tted   | Hospice            |         |
| SONORA, CA 95370       |              |                    |                  |        |                    |         |
| TUOLUMNE               |              | Key Performanad    | e Ind.           |        |                    |         |
| NATIONAL GOVERN        | MENT SERVICE | ES .               |                  |        | Skilled Nursing    | 0.0%    |
| Balance S              | heet         | Income             | Income Statement |        | Nursing            | 0.0%    |
| Current Assets         | 11,750,213   | Total Charges      | 1,022,396        |        | Home Healthcare    | 0.0%    |
| Fixed Assets           | 1,450,668    | Contract Allowance | 102,793          | 10.1%  | Length of Stay     |         |
| Other Assets           | 850,000      | Operating Revenue  | 919,603          | 89.9%  | Medicare LOS       |         |
| Total Assets           | 15,666,356   | Operating Expense  | 920,421          | 100.1% | Current Ratio      | 0.8     |
| Current Liabilities    | 13,872,727   | Operating Margin   | -818             | -0.1%  | Days to Collect    | 3,280.3 |
| Long Term Liabilities  | 2,121,395    | Other Income       | 0                | 0.0%   | Avg Payment Days   | 926.8   |
| Total Equity           | -327,766     | Other Expense      | 0                | 0.0%   | Depreciation Rate  | 0.0%    |
| Total Liab. and Equity | 15,666,356   | Net Profit or Loss | (818)            | -0.1%  | Return on Equity   | 0.2%    |
| 051670 ADVENTIST       |              | E CARE SERVICES    |                  |        |                    |         |

#### 051670 ADVENTIST HEALTH HOME CARE SERVICES

440 GREENFIELD AVENUE SUITE B

Cost Report not filed.

HANFORD, CA 93230

| KINGS                  |                        |                    |  |         |      | Key Performanac   | e Ind. |
|------------------------|------------------------|--------------------|--|---------|------|-------------------|--------|
| NATIONAL GOVERN        | MENT SERVICE           | ES                 |  |         |      | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet Income Statement |                    |  | Nursing | 0.0% |                   |        |
| Current Assets         | 0                      | Total Charges      |  | 0       |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0                      | Contract Allowance |  | 0       | 0.0% | Length of Stay    |        |
| Other Assets           | 0                      | Operating Revenue  |  | 0       | 0.0% | Medicare LOS      |        |
| Total Assets           | 0                      | Operating Expense  |  | 0       | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0                      | Operating Margin   |  | 0       | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0                      | Other Income       |  | 0       | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0                      | Other Expense      |  | 0       | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0                      | Net Profit or Loss |  | 0       | 0.0% | Return on Equity  | 0.0%   |

**All Providers** 

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Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 551635 ADVENTIST       | 51635 ADVENTIST HEALTH HOSPICE |                    |                |        |                   |         |
|------------------------|--------------------------------|--------------------|----------------|--------|-------------------|---------|
| 281 HARVEY DRIVE       | UNIT B                         | 12/31/2019         | 365 Days Submi | itted  | Hospice           |         |
| GLENDALE, CA 9120      | )6                             |                    |                |        |                   |         |
| LOS ANGELES            |                                |                    |                |        | Key Performanad   | e Ind.  |
| NATIONAL GOVERN        | MENT SERVICE                   | ES .               |                |        | Skilled Nursing   | 0.2%    |
| Balance S              | Balance Sheet                  |                    | e Statement    |        | Nursing           | 13.1%   |
| Current Assets         | 11,750,213                     | Total Charges      | 2,549,572      |        | Home Healthcare   | 0.0%    |
| Fixed Assets           | 1,450,668                      | Contract Allowance | 420,841        | 16.5%  | Length of Stay    |         |
| Other Assets           | 850,000                        | Operating Revenue  | 2,128,731      | 83.5%  | Medicare LOS      |         |
| Total Assets           | 15,666,356                     | Operating Expense  | 2,630,969      | 123.6% | Current Ratio     | 0.8     |
| Current Liabilities    | 13,872,727                     | Operating Margin   | -502,238       | -23.6% | Days to Collect   | 3,380.7 |
| Long Term Liabilities  | 2,121,395                      | Other Income       | 0              | 0.0%   | Avg Payment Days  | 773.5   |
| Total Equity           | -327,766                       | Other Expense      | 0              | 0.0%   | Depreciation Rate | 0.0%    |
| Total Liab. and Equity | 15,666,356                     | Net Profit or Loss | (502,238)      | -23.6% | Return on Equity  | 153.2%  |
| A0153 ADVOCARI         | E HOSPICE, INC                 | ;                  |                |        |                   |         |
| 900 NORTH BROAD        | WAY, SUITE 41                  | 0 Cost Repor       | rt not filed.  |        |                   |         |
| SANTA ANA, CA 927      | 01                             |                    |                |        |                   |         |
| ORANGE                 |                                |                    |                |        | Key Performanad   | e Ind.  |
| NATIONAL GOVERN        | MENT SERVICE                   | S                  |                |        | Skilled Nursing   | 0.0%    |
| Balance S              | Sheet                          | Incom              | e Statement    |        | Nursing           | 0.0%    |
| Current Assets         | 0                              | Total Charges      | 0              |        | Home Healthcare   | 0.0%    |
| Fixed Assets           | 0                              | Contract Allowance | 0              | 0.0%   | Length of Stay    |         |
| Other Assets           | 0                              | Operating Revenue  | 0              | 0.0%   | Medicare LOS      |         |
| Total Assets           | 0                              | Operating Expense  | 0              | 0.0%   | Current Ratio     |         |
| Current Liabilities    | 0                              | Operating Margin   | 0              | 0.0%   | Days to Collect   |         |
| Long Term Liabilities  | 0                              | Other Income       | 0              | 0.0%   | Avg Payment Days  |         |

All Providers

**Total Equity** 

Total Liab. and Equity

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0 Other Expense

0 Net Profit or Loss

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0

0

0.0% Depreciation Rate

0.0% Return on Equity

0.0%

0.0%

Sample Hospice reports from the Halmanac.com website.

| 751776 ADVOCATE                                            | HOSPICE CAF                         | RE                                                   |                              |                          |                                            |        |
|------------------------------------------------------------|-------------------------------------|------------------------------------------------------|------------------------------|--------------------------|--------------------------------------------|--------|
| 121 S GLENOAKS B                                           | LVD, UNIT 1A                        | Cost Repo                                            | t not filed.                 |                          |                                            |        |
| BURBANK, CA 91502                                          | 2                                   |                                                      |                              |                          |                                            |        |
| LOS ANGELES                                                |                                     |                                                      |                              |                          | Key Performanac                            | e Ind. |
| NATIONAL GOVERN                                            | MENT SERVICE                        | ES                                                   |                              |                          | Skilled Nursing                            | 0.0%   |
| Balance S                                                  | heet                                | Income                                               | e Statement                  |                          | Nursing                                    | 0.0%   |
| Current Assets                                             | 0                                   | Total Charges                                        | 0                            |                          | Home Healthcare                            | 0.0%   |
| Fixed Assets                                               | 0                                   | Contract Allowance                                   | 0                            | 0.0%                     | Length of Stay                             |        |
| Other Assets                                               | 0                                   | Operating Revenue                                    | 0                            | 0.0%                     | Medicare LOS                               |        |
| Total Assets                                               | 0                                   | Operating Expense                                    | 0                            | 0.0%                     | Current Ratio                              |        |
| Current Liabilities                                        | 0                                   | Operating Margin                                     | 0                            | 0.0%                     | Days to Collect                            |        |
| Long Term Liabilities                                      | 0                                   | Other Income                                         | 0                            | 0.0%                     | Avg Payment Days                           |        |
| Total Equity                                               | 0                                   | Other Expense                                        | 0                            | 0.0%                     | Depreciation Rate                          | 0.0%   |
| Total Liab. and Equity                                     | 0                                   | Net Profit or Loss                                   | 0                            | 0.0%                     | Return on Equity                           | 0.0%   |
| 921729 AFFECTIVE                                           | HOSPICE CAF                         | RE, INC                                              |                              |                          | Proprietary - Corporation                  | on     |
| 5050 PALO VERDE                                            | STREET, SUITE                       | 208 12/31/2019                                       | 365 Days Submi               | itted                    | Hospice                                    |        |
| MONTCLAIR, CA 917                                          | <b>7</b> 63                         |                                                      |                              |                          |                                            |        |
| SAN BERNARDINO                                             |                                     |                                                      |                              |                          | Key Performanac                            | e Ind. |
| DUMMY FOR MEDIC                                            | AID HHA                             |                                                      |                              |                          | Skilled Nursing                            | 0.0%   |
| Balance S                                                  | heet                                | Incom                                                | e Statement                  |                          | Nursing                                    | 0.0%   |
| Current Assets                                             | 62,383                              | Total Charges                                        | 463,279                      |                          | Home Healthcare                            |        |
| 041101117100010                                            |                                     |                                                      |                              |                          |                                            | 0.0%   |
| Fixed Assets                                               |                                     | Contract Allowance                                   | 0                            | 0.0%                     | Length of Stay                             | 0.0%   |
|                                                            | 1,478                               | Contract Allowance Operating Revenue                 | 463,279                      | 0.0%<br>100.0%           | Length of Stay Medicare LOS                | 0.0%   |
| Fixed Assets                                               | 1,478                               | Operating Revenue                                    |                              |                          |                                            | 0.0%   |
| Fixed Assets Other Assets                                  | 1,478<br>0                          | Operating Revenue Operating Expense                  | 463,279                      | 100.0%                   | Medicare LOS                               | 0.0%   |
| Fixed Assets Other Assets Total Assets                     | 1,478<br>0<br>63,861                | Operating Revenue Operating Expense                  | 463,279<br>416,878           | 100.0%<br>90.0%          | Medicare LOS Current Ratio                 |        |
| Fixed Assets Other Assets Total Assets Current Liabilities | 1,478<br>0<br>63,861<br>0<br>15,277 | Operating Revenue Operating Expense Operating Margin | 463,279<br>416,878<br>46,401 | 100.0%<br>90.0%<br>10.0% | Medicare LOS Current Ratio Days to Collect | 0.0    |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921770 AFFINITY H      | OSPICE LLC    |                    |               |       |                     |         |
|------------------------|---------------|--------------------|---------------|-------|---------------------|---------|
| 5767 UPLANDER W        | AY, SUITE 208 | Cost Repor         | rt not filed. |       |                     |         |
| CULVER CITY, CA 9      | 0230          |                    |               |       |                     |         |
| LOS ANGELES            |               |                    |               |       | Key Performana      | ce Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |               |       | Skilled Nursing     | 0.0%    |
| Balance Sheet          |               | Income             | e Statement   |       | Nursing             | 0.0%    |
| Current Assets         | 0             | Total Charges      | 0             |       | Home Healthcare     | 0.0%    |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%  | Length of Stay      |         |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%  | Medicare LOS        |         |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%  | Current Ratio       |         |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%  | Days to Collect     |         |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%  | Avg Payment Days    |         |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%  | Depreciation Rate   | 0.0%    |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%  | Return on Equity    | 0.0%    |
| 751693 AGAPE HO        | SPICE & PALLI | ATIVE CARE LLC     |               |       | Proprietary - Other |         |
| 3711 LOMITA BLVD,      | , SUITE 120   | 12/31/2019         | 365 Days Subm | itted | Hospice             |         |
| TORRANCE, CA 905       | 05            |                    |               |       |                     |         |
| LOS ANGELES            |               |                    |               |       | Key Performana      | ce Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |               |       | Skilled Nursing     | 0.1%    |
| Balance S              | Sheet         | Incom              | e Statement   |       | Nursing             | 0.7%    |
| Current Assets         | 393,921       | Total Charges      | 2,327,801     |       | Home Healthcare     | 0.0%    |
| Fixed Assets           | 4,618         | Contract Allowance | 95,418        | 4.1%  | Length of Stay      |         |
| Other Assets           | 326,433       | Operating Revenue  | 2,232,383     | 95.9% | Medicare LOS        |         |
| Total Assets           | 724,972       | Operating Expense  | 2,229,997     | 99.9% | Current Ratio       | 0.7     |
| Current Liabilities    | 589,662       | Operating Margin   | 2,386         | 0.1%  | Days to Collect     | 52.4    |
| Long Term Liabilities  | 919,081       | Other Income       | 0             | 0.0%  | Avg Payment Days    | 93.5    |
| Total Equity           | -783,771      | Other Expense      | 0             | 0.0%  | Depreciation Rate   | 0.0%    |
| Total Liab. and Equity | 724,972       | Net Profit or Loss | 2,386         | 0.1%  | Return on Equity    | -0.3%   |

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Sample Hospice reports from the Halmanac.com website.

| DOTOSO AID & CAR                                                                                                                                 | E HOSPICE, INC                                                               |                                                                                              |                                                      |                                    | Proprietary - Corporat                                                                                            | ion                             |  |
|--------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|------------------------------------------------------|------------------------------------|-------------------------------------------------------------------------------------------------------------------|---------------------------------|--|
| 2751 E CHAPMAN AVE, SUITE 101 12/31/2019 365 Days Submitted Hospice                                                                              |                                                                              |                                                                                              |                                                      |                                    |                                                                                                                   |                                 |  |
| FULLERTON, CA 928                                                                                                                                | 831                                                                          |                                                                                              |                                                      |                                    |                                                                                                                   |                                 |  |
| ORANGE                                                                                                                                           |                                                                              |                                                                                              |                                                      |                                    | Key Performanad                                                                                                   | e Ind.                          |  |
| NATIONAL GOVERN                                                                                                                                  | IMENT SERVICE                                                                | ES                                                                                           |                                                      |                                    | Skilled Nursing                                                                                                   | 0.0%                            |  |
| Balance S                                                                                                                                        | Sheet                                                                        | Income                                                                                       | e Statement                                          |                                    | Nursing                                                                                                           | 0.1%                            |  |
| Current Assets                                                                                                                                   | 174,285                                                                      | Total Charges                                                                                | 573,246                                              |                                    | Home Healthcare                                                                                                   | 0.0%                            |  |
| Fixed Assets                                                                                                                                     | 0                                                                            | Contract Allowance                                                                           | 1,000                                                | 0.2%                               | Length of Stay                                                                                                    |                                 |  |
| Other Assets                                                                                                                                     | 0                                                                            | Operating Revenue                                                                            | 572,246                                              | 99.8%                              | Medicare LOS                                                                                                      |                                 |  |
| Total Assets                                                                                                                                     | 174,285                                                                      | Operating Expense                                                                            | 563,701                                              | 98.5%                              | Current Ratio                                                                                                     | 1.1                             |  |
| Current Liabilities                                                                                                                              | 165,740                                                                      | Operating Margin                                                                             | 8,545                                                | 1.5%                               | Days to Collect                                                                                                   | 0.0                             |  |
| Long Term Liabilities                                                                                                                            | 0                                                                            | Other Income                                                                                 | 0                                                    | 0.0%                               | Avg Payment Days                                                                                                  | 0.0                             |  |
| Total Equity                                                                                                                                     | 8,545                                                                        | Other Expense                                                                                | 0                                                    | 0.0%                               | Depreciation Rate                                                                                                 | 0.0%                            |  |
| Total Liab. and Equity                                                                                                                           | 174,285                                                                      | Net Profit or Loss                                                                           | 8,545                                                | 1.5%                               | Return on Equity                                                                                                  | 100.0%                          |  |
| 921740 AIMANT HOSPICE, INC Proprietary - Corporation                                                                                             |                                                                              |                                                                                              |                                                      |                                    |                                                                                                                   |                                 |  |
|                                                                                                                                                  | JSPICE, INC                                                                  |                                                                                              |                                                      |                                    | Proprietary - Corporat                                                                                            | ion                             |  |
| 10545 BURBANK BL                                                                                                                                 |                                                                              | 12/31/2019                                                                                   | 365 Days Submi                                       | tted                               | Proprietary - Corporat  Hospice                                                                                   | ion                             |  |
|                                                                                                                                                  | .VD, SUITE 120                                                               | 12/31/2019                                                                                   | 365 Days Submi                                       | tted                               | . , , .                                                                                                           | ion                             |  |
| 10545 BURBANK BL                                                                                                                                 | .VD, SUITE 120                                                               | 12/31/2019                                                                                   | 365 Days Submi                                       | tted                               | . , , .                                                                                                           |                                 |  |
| 10545 BURBANK BL<br>N HOLLYWOOD, CA                                                                                                              | VD, SUITE 120<br>91601                                                       |                                                                                              | 365 Days Submi                                       | tted                               | Hospice                                                                                                           |                                 |  |
| 10545 BURBANK BL<br>N HOLLYWOOD, CA<br>LOS ANGELES                                                                                               | VD, SUITE 120<br>91601<br>IMENT SERVICE                                      | ≣S                                                                                           | 365 Days Submi                                       | tted                               | Hospice  Key Performana                                                                                           | ce Ind.                         |  |
| 10545 BURBANK BL<br>N HOLLYWOOD, CA<br>LOS ANGELES<br>NATIONAL GOVERN                                                                            | OVD, SUITE 120<br>91601<br>IMENT SERVICE                                     | ≣S                                                                                           | ·                                                    | tted                               | Hospice  Key Performanae  Skilled Nursing                                                                         | ce Ind.<br>0.0%                 |  |
| 10545 BURBANK BL<br>N HOLLYWOOD, CA<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                               | 91601  IMENT SERVICE Sheet  25,163                                           | ES<br>Income                                                                                 | e Statement                                          | tted<br>0.0%                       | Hospice  Key Performanae Skilled Nursing Nursing                                                                  | ce Ind.<br>0.0%<br>0.0%         |  |
| 10545 BURBANK BL N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | 91601<br>91601<br>IMENT SERVICE<br>Sheet<br>25,163<br>36,294                 | ES<br>Income<br>Total Charges                                                                | e Statement<br>1,421,112                             |                                    | Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ce Ind.<br>0.0%<br>0.0%         |  |
| 10545 BURBANK BL N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | 91601<br>91601<br>IMENT SERVICE<br>Sheet<br>25,163<br>36,294<br>275,000      | Income<br>Total Charges<br>Contract Allowance                                                | e <b>Statement</b> 1,421,112 0                       | 0.0%                               | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.0%<br>0.0%         |  |
| 10545 BURBANK BL N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | 91601  IMENT SERVICE  Sheet  25,163  36,294  275,000  336,457                | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement 1,421,112 0 1,421,112                    | 0.0%<br>100.0%                     | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ce Ind.<br>0.0%<br>0.0%<br>0.0% |  |
| 10545 BURBANK BL N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 91601  IMENT SERVICE  25,163  36,294  275,000  336,457  29,960               | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement 1,421,112 0 1,421,112 1,706,188          | 0.0%<br>100.0%<br>120.1%           | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%<br>0.0%    |  |
| 10545 BURBANK BL N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 91601  IMENT SERVICE  \$5,163  \$36,294  275,000  \$336,457  29,960  431,963 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,421,112<br>0<br>1,421,112<br>1,706,188<br>-285,076 | 0.0%<br>100.0%<br>120.1%<br>-20.1% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ce Ind.<br>0.0%<br>0.0%<br>0.0% |  |

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Sample Hospice reports from the Halmanac.com website.

| 751632 ALDEN HOSPICE Proprietary - Corporation                                                                                      |                                                                                 |                                                                                                               |                                                   |                                |                                                                                                                                                         |                              |
|-------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|---------------------------------------------------|--------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
| 1061 WEST AVENUE                                                                                                                    | M14, SUITE D                                                                    | 12/31/2019                                                                                                    | 365 Days Subm                                     | itted                          | Hospice                                                                                                                                                 |                              |
| PALMDALE, CA 9355                                                                                                                   | 1                                                                               |                                                                                                               |                                                   |                                |                                                                                                                                                         |                              |
| LOS ANGELES                                                                                                                         |                                                                                 |                                                                                                               |                                                   |                                | Key Performana                                                                                                                                          | ce Ind.                      |
| NATIONAL GOVERNMENT SERVICES Skilled Nursing                                                                                        |                                                                                 |                                                                                                               |                                                   |                                |                                                                                                                                                         |                              |
| Balance S                                                                                                                           | heet                                                                            | Incom                                                                                                         | e Statement                                       |                                | Nursing                                                                                                                                                 | 0.2%                         |
| Current Assets                                                                                                                      | 5,160                                                                           | Total Charges                                                                                                 | 483,962                                           |                                | Home Healthcare                                                                                                                                         | 0.0%                         |
| Fixed Assets                                                                                                                        | 0                                                                               | Contract Allowance                                                                                            | 0                                                 | 0.0%                           | Length of Stay                                                                                                                                          |                              |
| Other Assets                                                                                                                        | 3,546                                                                           | Operating Revenue                                                                                             | 483,962                                           | 100.0%                         | Medicare LOS                                                                                                                                            |                              |
| Total Assets                                                                                                                        | 8,706                                                                           | Operating Expense                                                                                             | 489,921                                           | 101.2%                         | Current Ratio                                                                                                                                           |                              |
| Current Liabilities                                                                                                                 | 0                                                                               | Operating Margin                                                                                              | -5,959                                            | -1.2%                          | Days to Collect                                                                                                                                         | 0.0                          |
| Long Term Liabilities                                                                                                               | 5,290                                                                           | Other Income                                                                                                  | 0                                                 | 0.0%                           | Avg Payment Days                                                                                                                                        | 0.0                          |
| Total Equity                                                                                                                        | 3,416                                                                           | Other Expense                                                                                                 | 0                                                 | 0.0%                           | Depreciation Rate                                                                                                                                       | 0.0%                         |
| Total Liab. and Equity                                                                                                              | 8,706                                                                           | Net Profit or Loss                                                                                            | (5,959)                                           | -1.2%                          | Return on Equity                                                                                                                                        | -174.4%                      |
| _                                                                                                                                   |                                                                                 |                                                                                                               |                                                   |                                |                                                                                                                                                         |                              |
| 921523 ALEVE HOS                                                                                                                    | SPICE CARE OF                                                                   | LOS ANGELES, INC                                                                                              |                                                   |                                | Proprietary - Corpora                                                                                                                                   |                              |
| 921523 ALEVE HOS<br>5121 VAN NUYS BLV                                                                                               |                                                                                 | ŕ                                                                                                             |                                                   |                                |                                                                                                                                                         |                              |
|                                                                                                                                     | /D SUITE 210-2                                                                  | ŕ                                                                                                             | <u> </u>                                          |                                | Proprietary - Corpora                                                                                                                                   |                              |
| 5121 VAN NUYS BLV                                                                                                                   | /D SUITE 210-2                                                                  | ŕ                                                                                                             | <u> </u>                                          |                                | Proprietary - Corpora                                                                                                                                   | tion                         |
| 5121 VAN NUYS BLV<br>SHERMAN OAKS, CA                                                                                               | /D SUITE 210-2<br>\ 91403                                                       | 11 12/31/2019                                                                                                 | <u> </u>                                          |                                | Proprietary - Corpora  Hospice                                                                                                                          | tion                         |
| 5121 VAN NUYS BLV<br>SHERMAN OAKS, CA<br>LOS ANGELES                                                                                | /D SUITE 210-2<br>A 91403<br>MENT SERVICE                                       | 11 12/31/2019<br>ES                                                                                           | <u> </u>                                          |                                | Proprietary - Corpora  Hospice  Key Performana                                                                                                          | tion                         |
| 5121 VAN NUYS BLV<br>SHERMAN OAKS, CA<br>LOS ANGELES<br>NATIONAL GOVERNI                                                            | /D SUITE 210-2<br>A 91403<br>MENT SERVICE<br><b>heet</b>                        | 11 12/31/2019<br>ES                                                                                           | 365 Days Subm                                     |                                | Proprietary - Corpora  Hospice  Key Performana  Skilled Nursing                                                                                         | tion  ce Ind.  0.0%          |
| 5121 VAN NUYS BLV SHERMAN OAKS, CA LOS ANGELES NATIONAL GOVERNI Balance S                                                           | /D SUITE 210-2<br>A 91403<br>MENT SERVICE<br><b>heet</b><br>80,675              | 11 12/31/2019<br>ES <b>Incom</b>                                                                              | e Statement                                       |                                | Proprietary - Corpora  Hospice  Key Performana  Skilled Nursing  Nursing                                                                                | ce Ind.<br>0.0%<br>0.0%      |
| 5121 VAN NUYS BLV SHERMAN OAKS, CA LOS ANGELES NATIONAL GOVERNI Balance S Current Assets                                            | /D SUITE 210-2<br>A 91403<br>MENT SERVICE<br><b>heet</b><br>80,675<br>7,945     | 11 12/31/2019 ES Income                                                                                       | e Statement                                       | itted                          | Proprietary - Corpora  Hospice  Key Performana  Skilled Nursing  Nursing  Home Healthcare                                                               | ce Ind.<br>0.0%<br>0.0%      |
| 5121 VAN NUYS BLV SHERMAN OAKS, CA LOS ANGELES NATIONAL GOVERNI Balance St Current Assets Fixed Assets                              | /D SUITE 210-2<br>A 91403<br>MENT SERVICE<br><b>heet</b><br>80,675<br>7,945     | 11 12/31/2019 ES Income Total Charges Contract Allowance                                                      | e Statement<br>910,333<br>53,448                  | itted                          | Proprietary - Corpora  Hospice  Key Performana  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                               | ce Ind.<br>0.0%<br>0.0%      |
| SHERMAN OAKS, CALOS ANGELES NATIONAL GOVERNI  Balance Si Current Assets Fixed Assets Other Assets                                   | /D SUITE 210-2 A 91403 MENT SERVICE heet 80,675 7,945 0                         | 11 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement 910,333 53,448 856,885                | 5.9%<br>94.1%                  | Proprietary - Corpora  Hospice  Key Performana  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                 | ce Ind.  0.0%  0.0%  0.0%    |
| SHERMAN OAKS, CALOS ANGELES NATIONAL GOVERNI  Balance St Current Assets Fixed Assets Other Assets Total Assets                      | /D SUITE 210-2 A 91403  MENT SERVICE heet  80,675 7,945 0 88,620 53,771         | 11 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement 910,333 53,448 856,885 816,865        | 5.9%<br>94.1%<br>95.3%         | Proprietary - Corpora  Hospice  Key Performana  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio                  | ce Ind. 0.0% 0.0% 0.0%       |
| SHERMAN OAKS, CALLOS ANGELES NATIONAL GOVERNI  Balance St Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | /D SUITE 210-2 A 91403  MENT SERVICE heet  80,675 7,945 0 88,620 53,771 133,619 | 11 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | e Statement 910,333 53,448 856,885 816,865 40,020 | 5.9%<br>94.1%<br>95.3%<br>4.7% | Proprietary - Corpora  Hospice  Key Performana  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio  Days to Collect | tion  ce Ind. 0.0% 0.0% 0.0% |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                        | HOSPICE                                                             |                                                                                              |                                                                    |                                 | Proprietary - Corporati                                                                                            | ion                  |  |
|------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|----------------------------------------------------------------------------------------------|--------------------------------------------------------------------|---------------------------------|--------------------------------------------------------------------------------------------------------------------|----------------------|--|
| 100 W BROADWAY                                                                                                         | AVENUE, SUITE                                                       | E 810 12/31/2019                                                                             | 365 Days Submi                                                     | itted                           | Hospice                                                                                                            |                      |  |
| GLENDALE, CA 912                                                                                                       | 10                                                                  |                                                                                              |                                                                    |                                 |                                                                                                                    |                      |  |
| LOS ANGELES                                                                                                            |                                                                     |                                                                                              |                                                                    |                                 | Key Performanad                                                                                                    | e Ind.               |  |
| CAHABA                                                                                                                 |                                                                     |                                                                                              |                                                                    |                                 | Skilled Nursing                                                                                                    | 0.0%                 |  |
| Balance S                                                                                                              | Sheet                                                               | Income                                                                                       | e Statement                                                        |                                 | Nursing                                                                                                            | 3.8%                 |  |
| Current Assets                                                                                                         | 69,233                                                              | Total Charges                                                                                | 2,437,216                                                          |                                 | Home Healthcare                                                                                                    | 0.0%                 |  |
| Fixed Assets                                                                                                           | 0                                                                   | Contract Allowance                                                                           | 0                                                                  | 0.0%                            | Length of Stay                                                                                                     |                      |  |
| Other Assets                                                                                                           | 0                                                                   | Operating Revenue                                                                            | 2,437,216                                                          | 100.0%                          | Medicare LOS                                                                                                       |                      |  |
| Total Assets                                                                                                           | 69,233                                                              | Operating Expense                                                                            | 2,406,366                                                          | 98.7%                           | Current Ratio                                                                                                      |                      |  |
| Current Liabilities                                                                                                    | 0                                                                   | Operating Margin                                                                             | 30,850                                                             | 1.3%                            | Days to Collect                                                                                                    | 0.0                  |  |
| Long Term Liabilities                                                                                                  | 0                                                                   | Other Income                                                                                 | 0                                                                  | 0.0%                            | Avg Payment Days                                                                                                   | 0.0                  |  |
| Total Equity                                                                                                           | 69,233                                                              | Other Expense                                                                                | 0                                                                  | 0.0%                            | Depreciation Rate                                                                                                  | 0.0%                 |  |
| Total Liab. and Equity                                                                                                 | 69,233                                                              | Net Profit or Loss                                                                           | 30,850                                                             | 1.3%                            | Return on Equity                                                                                                   | 44.6%                |  |
| 921594 ALL IN ONI                                                                                                      | E HOSPICE CAF                                                       | RE INC                                                                                       |                                                                    |                                 | Proprietary - Corporati                                                                                            | ion                  |  |
| 6850 VAN NUYS BL                                                                                                       | 6850 VAN NUYS BLVD, SUITE 216 12/31/2019 365 Days Submitted Hospice |                                                                                              |                                                                    |                                 |                                                                                                                    |                      |  |
|                                                                                                                        |                                                                     | , 0 ., _0 .                                                                                  | ooo bayo oabiiii                                                   |                                 | Tioopico                                                                                                           |                      |  |
| VAN NUYS, CA 9140                                                                                                      | 15                                                                  | 0.,_0.0                                                                                      | oco Dayo Casiiii                                                   |                                 | Поорло                                                                                                             |                      |  |
| VAN NUYS, CA 9140<br>LOS ANGELES                                                                                       | 05                                                                  | 0,,_0,,                                                                                      | ooo bayo oasiii.                                                   |                                 | Key Performanac                                                                                                    | e Ind.               |  |
| -                                                                                                                      |                                                                     |                                                                                              | ooo zaje ous                                                       |                                 |                                                                                                                    | ee Ind.<br>0.0%      |  |
| LOS ANGELES                                                                                                            | IMENT SERVICE                                                       | ES                                                                                           | e Statement                                                        |                                 | Key Performanac                                                                                                    |                      |  |
| LOS ANGELES NATIONAL GOVERN                                                                                            | IMENT SERVICE                                                       | ES                                                                                           | ·                                                                  |                                 | <b>Key Performanac</b> Skilled Nursing                                                                             | 0.0%                 |  |
| LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | IMENT SERVICE<br>Sheet<br>27,119                                    | ES<br>Income                                                                                 | e Statement                                                        | 0.0%                            | <b>Key Performanac</b> Skilled Nursing Nursing                                                                     | 0.0%<br>0.3%         |  |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | IMENT SERVICE<br>Sheet<br>27,119<br>0                               | ES<br>Income<br>Total Charges                                                                | e <b>Statement</b><br>3,555,142                                    |                                 | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.0%<br>0.3%         |  |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | IMENT SERVICE Sheet 27,119 0                                        | Income<br>Total Charges<br>Contract Allowance                                                | e <b>Statement</b><br>3,555,142<br>0                               | 0.0%                            | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.0%<br>0.3%         |  |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | IMENT SERVICE  27,119  0  27,119                                    | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement<br>3,555,142<br>0<br>3,555,142                         | 0.0%<br>100.0%                  | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.3%         |  |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | IMENT SERVICE  27,119  0  27,119                                    | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 9 Statement<br>3,555,142<br>0<br>3,555,142<br>3,334,222            | 0.0%<br>100.0%<br>93.8%         | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.3%<br>0.0% |  |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | IMENT SERVICE 27,119 0 0 27,119 0                                   | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 9 Statement<br>3,555,142<br>0<br>3,555,142<br>3,334,222<br>220,920 | 0.0%<br>100.0%<br>93.8%<br>6.2% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.3%<br>0.0% |  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751690 ALL SAINTS HOSPICE Proprietary - Corporation                   |                |                    |               |        |                         |               |  |  |
|-----------------------------------------------------------------------|----------------|--------------------|---------------|--------|-------------------------|---------------|--|--|
| 7365 CARNELIAN STREET SUITE 240 12/31/2019 365 Days Submitted Hospice |                |                    |               |        |                         |               |  |  |
| RANCHO CUCAMON                                                        | NGA, CA 91730  |                    |               |        |                         |               |  |  |
| SAN BERNARDINO                                                        |                |                    |               |        | Key Performana          | ce Ind.       |  |  |
| NATIONAL GOVERNMENT SERVICES Skilled Nursing                          |                |                    |               |        |                         |               |  |  |
| Balance S                                                             | Sheet          | Incom              | e Statement   |        | Nursing                 | 1.5%          |  |  |
| Current Assets                                                        | 368,497        | Total Charges      | 3,429,276     |        | Home Healthcare         | 0.0%          |  |  |
| Fixed Assets                                                          | 2,347          | Contract Allowance | 0             | 0.0%   | Length of Stay          |               |  |  |
| Other Assets                                                          | 0              | Operating Revenue  | 3,429,276     | 100.0% | Medicare LOS            |               |  |  |
| Total Assets                                                          | 370,844        | Operating Expense  | 3,105,863     | 90.6%  | Current Ratio           | 78.7          |  |  |
| Current Liabilities                                                   | 4,684          | Operating Margin   | 323,413       | 9.4%   | Days to Collect         | 0.6           |  |  |
| Long Term Liabilities                                                 | 379,181        | Other Income       | 0             | 0.0%   | Avg Payment Days        | 0.0           |  |  |
| Total Equity                                                          | -13,021        | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%          |  |  |
| Total Liab. and Equity                                                | 370,844        | Net Profit or Loss | 323,413       | 9.4%   | Return on Equity        | -<br>2,483.8% |  |  |
| A0156 ALL SAINT                                                       | S HOSPICE CA   | RE, INC            |               |        | Proprietary - Corporate | tion          |  |  |
| 415 E HARVARD ST                                                      | REET, SUITE 10 | 02 12/31/2019      | 386 Days Subm | itted  | Hospice                 |               |  |  |
|                                                                       | )E             |                    |               |        |                         |               |  |  |
| GLENDALE, CA 9120<br>LOS ANGELES                                      | Jo             |                    |               |        | Key Performana          | ce Ind        |  |  |
| NATIONAL GOVERN                                                       | IMENT SERVICE  | <b>-</b> Q         |               |        | Skilled Nursing         | 0.0%          |  |  |
| Balance S                                                             |                |                    | e Statement   |        | Nursing                 | 0.0%          |  |  |
| Current Assets                                                        |                | Total Charges      | 837,660       |        | Home Healthcare         | 0.0%          |  |  |
| Fixed Assets                                                          |                | Contract Allowance | 0             | 0.0%   | Length of Stay          |               |  |  |
| Other Assets                                                          | 60,000         | Operating Revenue  | 837,660       | 100.0% | Medicare LOS            |               |  |  |
| Total Assets                                                          |                | Operating Expense  | 550,294       | 65.7%  | Current Ratio           | 12.7          |  |  |
| Current Liabilities                                                   |                | Operating Margin   | 287,366       | 34.3%  | Days to Collect         | 130.3         |  |  |
| Long Term Liabilities                                                 |                | Other Income       | 0             | 0.0%   | Avg Payment Days        | 17.3          |  |  |
| Total Equity                                                          |                | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%          |  |  |
| Total Liab. and Equity                                                |                | Net Profit or Loss | 287,366       | 34.3%  | Return on Equity        | 99.7%         |  |  |
|                                                                       |                |                    |               |        |                         |               |  |  |

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Sample Hospice reports from the Halmanac.com website.

| 551668 ALL SEASON                                            | 551668 ALL SEASON'S HOSPICE |                    |             |        |                   |         |
|--------------------------------------------------------------|-----------------------------|--------------------|-------------|--------|-------------------|---------|
| 4201 LONG BEACH BLVD SUITE 101 12/31/2019 365 Days Submitted |                             |                    |             |        | Hospice           |         |
| BIXBY KNOLLS, CA 90                                          | 807                         |                    |             |        |                   |         |
| LOS ANGELES                                                  |                             |                    |             |        | Key Performana    | ce Ind. |
| NATIONAL GOVERNM                                             | ENT SERVICE                 | ES .               |             |        | Skilled Nursing   | 0.0%    |
| Balance She                                                  | eet                         | Income             | e Statement |        | Nursing           | 2.0%    |
| Current Assets                                               | 754,939                     | Total Charges      | 14,257,071  |        | Home Healthcare   | 0.0%    |
| Fixed Assets                                                 | 58,352                      | Contract Allowance | 0           | 0.0%   | Length of Stay    |         |
| Other Assets                                                 | 0                           | Operating Revenue  | 14,257,071  | 100.0% | Medicare LOS      |         |
| Total Assets                                                 | 824,931                     | Operating Expense  | 13,042,588  | 91.5%  | Current Ratio     | 0.5     |
| Current Liabilities                                          | 1,616,056                   | Operating Margin   | 1,214,483   | 8.5%   | Days to Collect   | 0.4     |
| Long Term Liabilities                                        | 100,000                     | Other Income       | 0           | 0.0%   | Avg Payment Days  | 45.2    |
| Total Equity                                                 | -891,125                    | Other Expense      | 0           | 0.0%   | Depreciation Rate | 0.0%    |
| Total Liab. and Equity                                       | 824,931                     | Net Profit or Loss | 1,214,483   | 8.5%   | Return on Equity  | -136.3% |
| 751703 ALLEGIANT I                                           | HOSPICE, INC                | :                  |             |        |                   |         |
| 27715 JEFFERSON AVENUE Cost Report not filed.                |                             |                    |             |        |                   |         |
| TEMECULA, CA 92590                                           |                             |                    |             |        |                   |         |

| RIVERSIDE                    |       |                    |             |     |    | Key Performanace I | nd.  |
|------------------------------|-------|--------------------|-------------|-----|----|--------------------|------|
| NATIONAL GOVERNMENT SERVICES |       |                    |             |     |    | Skilled Nursing    | 0.0% |
| Balance S                    | Sheet | Income             | e Statement |     |    | Nursing            | 0.0% |
| Current Assets               | 0     | Total Charges      |             | 0   |    | Home Healthcare    | 0.0% |
| Fixed Assets                 | 0     | Contract Allowance |             | 0.0 | )% | Length of Stay     |      |
| Other Assets                 | 0     | Operating Revenue  |             | 0.0 | %  | Medicare LOS       |      |
| Total Assets                 | 0     | Operating Expense  |             | 0.0 | )% | Current Ratio      |      |
| Current Liabilities          | 0     | Operating Margin   |             | 0.0 | )% | Days to Collect    |      |
| Long Term Liabilities        | 0     | Other Income       | (           | 0.0 | )% | Avg Payment Days   |      |
| Total Equity                 | 0     | Other Expense      |             | 0.0 | )% | Depreciation Rate  | 0.0% |
| Total Liab. and Equity       | 0     | Net Profit or Loss |             | 0.0 | )% | Return on Equity   | 0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921774 ALLIANCE HOSPICE Proprietary - Corporation           |            |                    |             |        |                   | on     |
|-------------------------------------------------------------|------------|--------------------|-------------|--------|-------------------|--------|
| 6717 MISSION STREET SUITE D-1 12/31/2019 365 Days Submitted |            |                    |             |        | Hospice           |        |
| DALY CITY, CA 94014                                         |            |                    |             |        |                   |        |
| SAN MATEO                                                   |            |                    |             |        | Key Performanac   | e Ind. |
| NATIONAL GOVERNME                                           | NT SERVICE | ≣S                 |             |        | Skilled Nursing   | 0.1%   |
| Balance She                                                 | et         | Incom              | e Statement |        | Nursing           | 0.0%   |
| Current Assets                                              | 531,595    | Total Charges      | 1,140,330   |        | Home Healthcare   | 0.0%   |
| Fixed Assets                                                | 0          | Contract Allowance | 0           | 0.0%   | Length of Stay    |        |
| Other Assets                                                | 0          | Operating Revenue  | 1,140,330   | 100.0% | Medicare LOS      |        |
| Total Assets                                                | 531,595    | Operating Expense  | 812,127     | 71.2%  | Current Ratio     |        |
| Current Liabilities                                         | 0          | Operating Margin   | 328,203     | 28.8%  | Days to Collect   | 24.6   |
| Long Term Liabilities                                       | 0          | Other Income       | 0           | 0.0%   | Avg Payment Days  | 0.0    |
| Total Equity                                                | 531,595    | Other Expense      | 0           | 0.0%   | Depreciation Rate | 0.0%   |
| Total Liab. and Equity                                      | 531,595    | Net Profit or Loss | 328,203     | 28.8%  | Return on Equity  | 61.7%  |
| 751702 ALLIED CARE HOSPICE, INC                             |            |                    |             |        |                   |        |

12362 BEACH BLVD SUITE 26

Cost Report not filed.

STANTON, CA 90680

| ORANGE                       |                                |                    |  |   |         | <b>Key Performanace</b> | Ind. |
|------------------------------|--------------------------------|--------------------|--|---|---------|-------------------------|------|
| NATIONAL GOVERNMENT SERVICES |                                |                    |  |   |         | Skilled Nursing         | 0.0% |
| Balance S                    | Balance Sheet Income Statement |                    |  |   | Nursing | 0.0%                    |      |
| Current Assets               | 0                              | Total Charges      |  | 0 |         | Home Healthcare         | 0.0% |
| Fixed Assets                 | 0                              | Contract Allowance |  | 0 | 0.0%    | Length of Stay          |      |
| Other Assets                 | 0                              | Operating Revenue  |  | 0 | 0.0%    | Medicare LOS            |      |
| Total Assets                 | 0                              | Operating Expense  |  | 0 | 0.0%    | Current Ratio           |      |
| Current Liabilities          | 0                              | Operating Margin   |  | 0 | 0.0%    | Days to Collect         |      |
| Long Term Liabilities        | 0                              | Other Income       |  | 0 | 0.0%    | Avg Payment Days        |      |
| Total Equity                 | 0                              | Other Expense      |  | 0 | 0.0%    | Depreciation Rate       | 0.0% |
| Total Liab. and Equity       | 0                              | Net Profit or Loss |  | 0 | 0.0%    | Return on Equity        | 0.0% |

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Sample Hospice reports from the Halmanac.com website.

| 921663 ALLSTATE C        |               | Proprietary - Corpora | tion         |        |                   |               |
|--------------------------|---------------|-----------------------|--------------|--------|-------------------|---------------|
| 8285 W SUNSET BLV        | Hospice       |                       |              |        |                   |               |
| WEST HOLLYWOOD,          | CA 90046      |                       |              |        |                   |               |
| LOS ANGELES              |               |                       |              |        | Key Performana    | ce Ind.       |
| NATIONAL GOVERNM         | IENT SERVICE  | ES .                  |              |        | Skilled Nursing   | 0.0%          |
| Balance Sh               | eet           | Income                | e Statement  |        | Nursing           | 1.8%          |
| Current Assets           | 7,067         | Total Charges         | 373,331      |        | Home Healthcare   | 0.0%          |
| Fixed Assets             | 31,485        | Contract Allowance    | 0            | 0.0%   | Length of Stay    |               |
| Other Assets             | 0             | Operating Revenue     | 373,331      | 100.0% | Medicare LOS      |               |
| Total Assets             | 38,552        | Operating Expense     | 252,962      | 67.8%  | Current Ratio     |               |
| Current Liabilities      | 0             | Operating Margin      | 120,369      | 32.2%  | Days to Collect   | 0.0           |
| Long Term Liabilities    | 41,873        | Other Income          | 0            | 0.0%   | Avg Payment Days  | 0.0           |
| Total Equity             | -3,321        | Other Expense         | 0            | 0.0%   | Depreciation Rate | 0.0%          |
| Total Liab. and Equity — | 38,552        | Net Profit or Loss    | 120,369      | 32.2%  | Return on Equity  | -<br>3,624.5% |
| A0153 ALLSUPPOR          | T HOSPICE, L  | LC                    |              |        |                   |               |
| 3155 KEARNEY STRE        | ET, SUITE 140 | Cost Repor            | t not filed. |        |                   |               |
| FREMONT, CA 94538        |               |                       |              |        |                   |               |

| ALAMEDA                      |                                |                    |  |   |         | <b>Key Performanace</b> | Ind. |
|------------------------------|--------------------------------|--------------------|--|---|---------|-------------------------|------|
| NATIONAL GOVERNMENT SERVICES |                                |                    |  |   |         | Skilled Nursing         | 0.0% |
| Balance S                    | Balance Sheet Income Statement |                    |  |   | Nursing | 0.0%                    |      |
| Current Assets               | 0                              | Total Charges      |  | 0 |         | Home Healthcare         | 0.0% |
| Fixed Assets                 | 0                              | Contract Allowance |  | 0 | 0.0%    | Length of Stay          |      |
| Other Assets                 | 0                              | Operating Revenue  |  | 0 | 0.0%    | Medicare LOS            |      |
| Total Assets                 | 0                              | Operating Expense  |  | 0 | 0.0%    | Current Ratio           |      |
| Current Liabilities          | 0                              | Operating Margin   |  | 0 | 0.0%    | Days to Collect         |      |
| Long Term Liabilities        | 0                              | Other Income       |  | 0 | 0.0%    | Avg Payment Days        |      |
| Total Equity                 | 0                              | Other Expense      |  | 0 | 0.0%    | Depreciation Rate       | 0.0% |
| Total Liab. and Equity       | 0                              | Net Profit or Loss |  | 0 | 0.0%    | Return on Equity        | 0.0% |

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Sample Hospice reports from the Halmanac.com website.

| 921518 ALPHA CAF                                                                       |                                                                | Proprietary - Corporation                                                                                   |                                                |                            |                                                                                                   |                                     |  |  |
|----------------------------------------------------------------------------------------|----------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|------------------------------------------------|----------------------------|---------------------------------------------------------------------------------------------------|-------------------------------------|--|--|
| 12598 CENTRAL AVE                                                                      | ENUE SUITE 21                                                  | 5 12/31/2019                                                                                                | 365 Days Subm                                  | itted                      | Hospice                                                                                           |                                     |  |  |
| CHINO, CA 91710                                                                        |                                                                |                                                                                                             |                                                |                            |                                                                                                   |                                     |  |  |
| SAN BERNARDINO                                                                         |                                                                |                                                                                                             |                                                |                            | Key Performanac                                                                                   | e Ind.                              |  |  |
| NATIONAL GOVERNI                                                                       | MENT SERVICE                                                   | ES                                                                                                          |                                                |                            | Skilled Nursing                                                                                   | 0.0%                                |  |  |
| Balance Sheet                                                                          |                                                                | Incom                                                                                                       | e Statement                                    |                            | Nursing                                                                                           | 0.0%                                |  |  |
| Current Assets                                                                         | 81,754                                                         | Total Charges                                                                                               | 876,407                                        |                            | Home Healthcare                                                                                   | 0.0%                                |  |  |
| Fixed Assets                                                                           | 1,616                                                          | Contract Allowance                                                                                          | 0                                              | 0.0%                       | Length of Stay                                                                                    |                                     |  |  |
| Other Assets                                                                           | 68,552                                                         | Operating Revenue                                                                                           | 876,407                                        | 100.0%                     | Medicare LOS                                                                                      |                                     |  |  |
| Total Assets                                                                           | 159,668                                                        | Operating Expense                                                                                           | 854,262                                        | 97.5%                      | Current Ratio                                                                                     | 2.8                                 |  |  |
| Current Liabilities                                                                    | 29,640                                                         | Operating Margin                                                                                            | 22,145                                         | 2.5%                       | Days to Collect                                                                                   | 0.0                                 |  |  |
| Long Term Liabilities                                                                  | 599,756                                                        | Other Income                                                                                                | 0                                              | 0.0%                       | Avg Payment Days                                                                                  | 12.7                                |  |  |
| Total Equity                                                                           | -469,728                                                       | Other Expense                                                                                               | 0                                              | 0.0%                       | Depreciation Rate                                                                                 | 0.0%                                |  |  |
| Total Liab. and Equity                                                                 | 159,668                                                        | Net Profit or Loss                                                                                          | 22,145                                         | 2.5%                       | Return on Equity                                                                                  | -4.7%                               |  |  |
| 551576 ALPHA HOS                                                                       | SPICE CARE                                                     |                                                                                                             |                                                |                            | Proprietary - Corporati                                                                           | on                                  |  |  |
| 373 VAN NESS AVEN                                                                      | NUE, SUITE 260                                                 | ) 12/31/2019                                                                                                | 365 Days Subm                                  | itted                      | Hospice                                                                                           |                                     |  |  |
| TORRANCE, CA 9050                                                                      |                                                                |                                                                                                             |                                                |                            |                                                                                                   |                                     |  |  |
|                                                                                        |                                                                |                                                                                                             |                                                |                            |                                                                                                   |                                     |  |  |
| LOS ANGELES                                                                            | J1                                                             |                                                                                                             |                                                |                            | Key Performanac                                                                                   | e Ind.                              |  |  |
| LOS ANGELES  NATIONAL GOVERNI                                                          |                                                                | ≅S                                                                                                          |                                                |                            | <b>Key Performanac</b> Skilled Nursing                                                            | <b>e Ind.</b><br>0.0%               |  |  |
|                                                                                        | MENT SERVICE                                                   |                                                                                                             | e Statement                                    |                            | -                                                                                                 |                                     |  |  |
| NATIONAL GOVERNI                                                                       | MENT SERVICE                                                   |                                                                                                             | e <b>Statement</b><br>201,513                  |                            | Skilled Nursing                                                                                   | 0.0%                                |  |  |
| NATIONAL GOVERNI  Balance Si                                                           | MENT SERVICE<br>heet<br>35,137                                 | Income                                                                                                      |                                                | 0.0%                       | Skilled Nursing Nursing                                                                           | 0.0%<br>0.0%                        |  |  |
| NATIONAL GOVERNI  Balance Si  Current Assets                                           | MENT SERVICE<br>heet<br>35,137<br>3,071                        | Income<br>Total Charges                                                                                     | 201,513                                        | 0.0%<br>100.0%             | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%                        |  |  |
| NATIONAL GOVERNI  Balance Si  Current Assets  Fixed Assets                             | MENT SERVICE<br>heet<br>35,137<br>3,071<br>0                   | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                          | 201,513                                        |                            | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%                        |  |  |
| NATIONAL GOVERNI  Balance Si  Current Assets  Fixed Assets  Other Assets               | MENT SERVICE heet 35,137 3,071 0 41,368                        | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                          | 201,513 0 201,513                              | 100.0%                     | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%                |  |  |
| RATIONAL GOVERNI  Balance Si  Current Assets  Fixed Assets  Other Assets  Total Assets | MENT SERVICE heet  35,137  3,071  0  41,368  234,952           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                                 | 201,513<br>0<br>201,513<br>393,642             | 100.0%<br>195.3%           | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%                |  |  |
| Balance Si Current Assets Fixed Assets Other Assets Total Assets Current Liabilities   | MENT SERVICE  heet  35,137  3,071  0  41,368  234,952  507,461 | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue<br>Operating Expense<br>Operating Margin | 201,513<br>0<br>201,513<br>393,642<br>-192,129 | 100.0%<br>195.3%<br>-95.3% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>0.1<br>57.0 |  |  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751591 ALTA CARE HOSPICE, INC                                             |                                                        |                                                                                                           |                                                    |                         | Proprietary - Corporation                                                                         |                      |
|---------------------------------------------------------------------------|--------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------|----------------------|
| 9029 RESEDA BLVD                                                          | ), STE 207                                             | 12/31/2019 365 Days Submitted                                                                             |                                                    |                         | Hospice                                                                                           |                      |
| NORTHRIDGE, CA 9                                                          | 1324                                                   |                                                                                                           |                                                    |                         |                                                                                                   |                      |
| LOS ANGELES                                                               |                                                        |                                                                                                           |                                                    |                         | Key Performanac                                                                                   | e Ind.               |
| NATIONAL GOVERN                                                           | IMENT SERVICE                                          | S                                                                                                         |                                                    |                         | Skilled Nursing                                                                                   | 0.0%                 |
| Balance Sheet                                                             |                                                        | Income                                                                                                    | e Statement                                        |                         | Nursing                                                                                           | 0.0%                 |
| Current Assets                                                            | 27,921                                                 | Total Charges                                                                                             | 1,018,147                                          |                         | Home Healthcare                                                                                   | 0.0%                 |
| Fixed Assets                                                              | 10,648                                                 | Contract Allowance                                                                                        | 0                                                  | 0.0%                    | Length of Stay                                                                                    |                      |
| Other Assets                                                              | 303,333                                                | Operating Revenue                                                                                         | 1,018,147                                          | 100.0%                  | Medicare LOS                                                                                      |                      |
| Total Assets                                                              | 470,688                                                | Operating Expense                                                                                         | 996,482                                            | 97.9%                   | Current Ratio                                                                                     | 1.7                  |
| Current Liabilities                                                       | 16,804                                                 | Operating Margin                                                                                          | 21,665                                             | 2.1%                    | Days to Collect                                                                                   | 0.0                  |
| Long Term Liabilities                                                     | 0                                                      | Other Income                                                                                              | 0                                                  | 0.0%                    | Avg Payment Days                                                                                  | 6.2                  |
| Total Equity                                                              | 453,884                                                | Other Expense                                                                                             | 0                                                  | 0.0%                    | Depreciation Rate                                                                                 | 0.0%                 |
| Total Liab. and Equity                                                    | 470,688                                                | Net Profit or Loss                                                                                        | 21,665                                             | 2.1%                    | Return on Equity                                                                                  | 4.8%                 |
| 921760 ALTERNAT                                                           | IVE CHOICE HO                                          | SPICE, INC                                                                                                |                                                    |                         | Proprietary - Corporation                                                                         | on                   |
| 14640 VICTORY BL\                                                         | /D, SUITE 201                                          | 12/31/2019                                                                                                | 365 Days Submi                                     | tted                    | Hospice                                                                                           |                      |
| VAN NUYS, CA 9141                                                         | 1                                                      |                                                                                                           |                                                    |                         |                                                                                                   |                      |
| LOS ANGELES                                                               |                                                        |                                                                                                           |                                                    |                         |                                                                                                   |                      |
| NATIONAL GOVERN                                                           |                                                        |                                                                                                           |                                                    |                         | Key Performanac                                                                                   | e Ind.               |
|                                                                           | MENT SERVICE                                           | :S                                                                                                        |                                                    |                         | Key Performanace                                                                                  | e Ind.<br>0.0%       |
| Balance S                                                                 |                                                        |                                                                                                           | e Statement                                        |                         | -                                                                                                 |                      |
| Balance S<br>Current Assets                                               | Sheet                                                  |                                                                                                           | e Statement<br>1,341,327                           |                         | Skilled Nursing                                                                                   | 0.0%                 |
|                                                                           | <b>Sheet</b> 53,987                                    | Income                                                                                                    |                                                    | 0.0%                    | Skilled Nursing Nursing                                                                           | 0.0%                 |
| Current Assets                                                            | <b>Sheet</b> 53,987 17,345                             | Income<br>Total Charges                                                                                   | 1,341,327                                          | 0.0%<br>100.0%          | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%                 |
| Current Assets Fixed Assets                                               | 53,987<br>17,345<br>368,393                            | Income Total Charges Contract Allowance                                                                   | 1,341,327                                          |                         | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%                 |
| Current Assets Fixed Assets Other Assets                                  | 53,987<br>17,345<br>368,393<br>439,725                 | Income Total Charges Contract Allowance Operating Revenue                                                 | 1,341,327<br>0<br>1,341,327                        | 100.0%                  | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%         |
| Current Assets Fixed Assets Other Assets Total Assets                     | 53,987<br>17,345<br>368,393<br>439,725                 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 1,341,327<br>0<br>1,341,327<br>1,246,913           | 100.0%<br>93.0%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0% |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 53,987<br>17,345<br>368,393<br>439,725<br>0<br>185,328 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,341,327<br>0<br>1,341,327<br>1,246,913<br>94,414 | 100.0%<br>93.0%<br>7.0% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921727 ALTRUISTIC HOSPICE, INC.                                                                                                                    |                                                                                     |                                                                                                           |                                                               |                                         |                                                                                                                                     |                                              |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|--|
| 17050 CHATSWORT                                                                                                                                    | ΓΗ ST, SUITE 25                                                                     | Cost Repor                                                                                                | t not filed.                                                  |                                         |                                                                                                                                     |                                              |  |
| GRANADA HILLS, C                                                                                                                                   | A 91344                                                                             |                                                                                                           |                                                               |                                         |                                                                                                                                     |                                              |  |
| LOS ANGELES                                                                                                                                        |                                                                                     |                                                                                                           |                                                               |                                         | Key Performanac                                                                                                                     | e Ind.                                       |  |
| NATIONAL GOVERN                                                                                                                                    | IMENT SERVICE                                                                       | ES                                                                                                        |                                                               |                                         | Skilled Nursing                                                                                                                     | 0.0%                                         |  |
| Balance Sheet                                                                                                                                      |                                                                                     |                                                                                                           | e Statement                                                   |                                         | Nursing                                                                                                                             | 0.0%                                         |  |
| Current Assets                                                                                                                                     |                                                                                     | Total Charges                                                                                             | 0                                                             |                                         | Home Healthcare                                                                                                                     | 0.0%                                         |  |
| Fixed Assets                                                                                                                                       | 0                                                                                   | Contract Allowance                                                                                        | 0                                                             | 0.0%                                    | Length of Stay                                                                                                                      |                                              |  |
| Other Assets                                                                                                                                       | 0                                                                                   | Operating Revenue                                                                                         | 0                                                             | 0.0%                                    | Medicare LOS                                                                                                                        |                                              |  |
| Total Assets                                                                                                                                       | 0                                                                                   | Operating Expense                                                                                         | 0                                                             | 0.0%                                    | Current Ratio                                                                                                                       |                                              |  |
| Current Liabilities                                                                                                                                | 0                                                                                   | Operating Margin                                                                                          | 0                                                             | 0.0%                                    | Days to Collect                                                                                                                     |                                              |  |
| Long Term Liabilities                                                                                                                              | 0                                                                                   | Other Income                                                                                              | 0                                                             | 0.0%                                    | Avg Payment Days                                                                                                                    |                                              |  |
| Total Equity                                                                                                                                       | 0                                                                                   | Other Expense                                                                                             | 0                                                             | 0.0%                                    | Depreciation Rate                                                                                                                   | 0.0%                                         |  |
| Total Liab. and Equity                                                                                                                             | 0                                                                                   | Net Profit or Loss                                                                                        | 0                                                             | 0.0%                                    | Return on Equity                                                                                                                    | 0.0%                                         |  |
| 751526 ALWAYS C                                                                                                                                    | ARE HOSPICE,                                                                        | INC                                                                                                       |                                                               |                                         | Proprietary - Corporat                                                                                                              | on                                           |  |
|                                                                                                                                                    |                                                                                     |                                                                                                           |                                                               |                                         |                                                                                                                                     |                                              |  |
| 5252 ORANGE AVE                                                                                                                                    | , SUITE 212                                                                         | 12/31/2019                                                                                                | 365 Days Submi                                                | tted                                    | Hospice                                                                                                                             |                                              |  |
|                                                                                                                                                    |                                                                                     | 12/31/2019                                                                                                | 365 Days Submir                                               | tted                                    | Hospice                                                                                                                             |                                              |  |
| CYPRESS, CA 90630                                                                                                                                  |                                                                                     | 12/31/2019                                                                                                | 365 Days Submi                                                | tted                                    |                                                                                                                                     | لموا مد                                      |  |
| CYPRESS, CA 90630<br>ORANGE                                                                                                                        | 0                                                                                   |                                                                                                           | 365 Days Submi                                                | tted                                    | Key Performanac                                                                                                                     |                                              |  |
| CYPRESS, CA 90630<br>ORANGE<br>NATIONAL GOVERN                                                                                                     | 0<br>IMENT SERVICE                                                                  | ≣S                                                                                                        | ·                                                             | tted                                    | <b>Key Performanac</b> Skilled Nursing                                                                                              | 0.0%                                         |  |
| CYPRESS, CA 90630<br>ORANGE<br>NATIONAL GOVERN<br>Balance S                                                                                        | 0<br>IMENT SERVICE<br>Sheet                                                         | ES<br>Income                                                                                              | e Statement                                                   | tted                                    | Key Performanac<br>Skilled Nursing<br>Nursing                                                                                       | 0.0%<br>0.3%                                 |  |
| CYPRESS, CA 90630 ORANGE NATIONAL GOVERN Balance S Current Assets                                                                                  | 0<br>IMENT SERVICE<br>Sheet<br>402,135                                              | ES<br>Income<br>Total Charges                                                                             | e Statement<br>1,650,177                                      |                                         | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                                    | 0.0%                                         |  |
| CYPRESS, CA 90630 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets                                                                     | 0<br>IMENT SERVICE<br>Sheet<br>402,135<br>99                                        | Income<br>Total Charges<br>Contract Allowance                                                             | e <b>Statement</b> 1,650,177 403,237                          | 24.4%                                   | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                                  | 0.0%<br>0.3%                                 |  |
| CYPRESS, CA 90630 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                                        | 0<br>IMENT SERVICE<br>Sheet<br>402,135<br>99<br>10,050                              | Income Total Charges Contract Allowance Operating Revenue                                                 | 2 Statement<br>1,650,177<br>403,237<br>1,246,940              | 24.4%<br>75.6%                          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.0%<br>0.3%<br>0.0%                         |  |
| CYPRESS, CA 90630 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                                           | 0<br>IMENT SERVICE<br>Sheet<br>402,135<br>99<br>10,050<br>417,647                   | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 2 Statement<br>1,650,177<br>403,237<br>1,246,940<br>1,139,779 | 24.4%<br>75.6%<br>91.4%                 | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.0%<br>0.3%<br>0.0%                         |  |
| CYPRESS, CA 90630 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities                       | 0<br>IMENT SERVICE<br>Sheet<br>402,135<br>99<br>10,050<br>417,647<br>800            | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 1,650,177<br>403,237<br>1,246,940<br>1,139,779<br>107,161     | 24.4%<br>75.6%<br>91.4%<br>8.6%         | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>0.3%<br>0.0%<br>502.7<br>80.1        |  |
| CYPRESS, CA 90630 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities | 0<br>IMENT SERVICE<br>Sheet<br>402,135<br>99<br>10,050<br>417,647<br>800<br>345,080 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,650,177<br>403,237<br>1,246,940<br>1,139,779<br>107,161     | 24.4%<br>75.6%<br>91.4%<br>8.6%<br>0.0% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.3%<br>0.0%<br>502.7<br>80.1<br>0.0 |  |
| CYPRESS, CA 90630 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities                       | MENT SERVICE  Sheet  402,135  99  10,050  417,647  800  345,080  71,767             | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,650,177<br>403,237<br>1,246,940<br>1,139,779<br>107,161     | 24.4%<br>75.6%<br>91.4%<br>8.6%         | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>0.3%<br>0.0%<br>502.7<br>80.1        |  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751544 ALWAYS TI       | FY HOSPICE, IN | IC                 |               |        | Proprietary - Corporat | ion   |
|------------------------|----------------|--------------------|---------------|--------|------------------------|-------|
| 9064 PULSAR COUF       | RT, SUITE E    | 12/31/2019         | 365 Days Subm | itted  | Hospice                |       |
| CORONA, CA 92883       |                |                    |               |        |                        |       |
| RIVERSIDE              |                | Key Performana     | ce Ind.       |        |                        |       |
| NATIONAL GOVERN        | MENT SERVICE   | ES .               |               |        | Skilled Nursing        | 0.0%  |
| Balance S              | heet           | Income             | e Statement   |        | Nursing                | 0.1%  |
| Current Assets         | 22,739         | Total Charges      | 1,283,588     |        | Home Healthcare        | 0.0%  |
| Fixed Assets           | 478            | Contract Allowance | 0             | 0.0%   | Length of Stay         |       |
| Other Assets           | 0              | Operating Revenue  | 1,283,588     | 100.0% | Medicare LOS           |       |
| Total Assets           | 23,217         | Operating Expense  | 1,442,901     | 112.4% | Current Ratio          | 0.0   |
| Current Liabilities    | 542,718        | Operating Margin   | -159,313      | -12.4% | Days to Collect        | 0.0   |
| Long Term Liabilities  | 622,125        | Other Income       | 0             | 0.0%   | Avg Payment Days       | 47.8  |
| Total Equity           | -1,141,626     | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%  |
| Total Liab. and Equity | 23,217         | Net Profit or Loss | (159,313)     | -12.4% | Return on Equity       | 14.0% |
| A0157 AM-PM HOS        | SPICE SERVICE  | <br>S              |               |        |                        |       |

#### A0157 AM-PM HOSPICE SERVICES 9

3357 CAHUENGA BLVD W, SUITE 26

Cost Report not filed.

LOS ANGELES, CA 90068

| LOS ANGELES            | LOS ANGELES          |         |                        |      |  |  |
|------------------------|----------------------|---------|------------------------|------|--|--|
| NATIONAL GOVERNMENT    | Skilled Nursing      | 0.0%    |                        |      |  |  |
| Balance Sheet          | Statement            | Nursing | 0.0%                   |      |  |  |
| Current Assets         | O Total Charges      | 0       | Home Healthcare        | 0.0% |  |  |
| Fixed Assets           | 0 Contract Allowance | 0 (     | 0.0% Length of Stay    |      |  |  |
| Other Assets           | Operating Revenue    | 0 0     | .0% Medicare LOS       |      |  |  |
| Total Assets           | 0 Operating Expense  | 0 0     | 0.0% Current Ratio     |      |  |  |
| Current Liabilities    | 0 Operating Margin   | 0 0     | 0.0% Days to Collect   |      |  |  |
| Long Term Liabilities  | 0 Other Income       | 0 0     | 0.0% Avg Payment Days  |      |  |  |
| Total Equity           | 0 Other Expense      | 0 0     | 0.0% Depreciation Rate | 0.0% |  |  |
| Total Liab. and Equity | 0 Net Profit or Loss | 0 (     | 0.0% Return on Equity  | 0.0% |  |  |

All Providers

8:01 AM

Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

|                                                                                                                         | 751792 AMA HOSPICE AND PALLIATIVE CARE, INC                                |                                                                                              |                                                     |                                 |                                                                                                                   | ion                                |  |
|-------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------|------------------------------------|--|
| 6314 VAN NUYS BL                                                                                                        | VD, SUITE 222                                                              | 12/31/2019                                                                                   | 365 Days Submi                                      | tted                            | Hospice                                                                                                           |                                    |  |
| VAN NUYS, CA 9140                                                                                                       | )1                                                                         |                                                                                              |                                                     |                                 |                                                                                                                   |                                    |  |
| LOS ANGELES                                                                                                             |                                                                            |                                                                                              |                                                     |                                 | Key Performanad                                                                                                   | e Ind.                             |  |
| NATIONAL GOVERN                                                                                                         | IMENT SERVICE                                                              | S                                                                                            |                                                     |                                 | Skilled Nursing                                                                                                   | 0.0%                               |  |
| Balance Sheet                                                                                                           |                                                                            | Income                                                                                       | Statement                                           |                                 | Nursing                                                                                                           | 0.0%                               |  |
| Current Assets                                                                                                          | 365,757                                                                    | Total Charges                                                                                | 2,764,685                                           |                                 | Home Healthcare                                                                                                   | 0.0%                               |  |
| Fixed Assets                                                                                                            | 936                                                                        | Contract Allowance                                                                           | 238,738                                             | 8.6%                            | Length of Stay                                                                                                    |                                    |  |
| Other Assets                                                                                                            | 0                                                                          | Operating Revenue                                                                            | 2,525,947                                           | 91.4%                           | Medicare LOS                                                                                                      |                                    |  |
| Total Assets                                                                                                            | 366,693                                                                    | Operating Expense                                                                            | 2,371,405                                           | 93.9%                           | Current Ratio                                                                                                     |                                    |  |
| Current Liabilities                                                                                                     | 0                                                                          | Operating Margin                                                                             | 154,542                                             | 6.1%                            | Days to Collect                                                                                                   | 0.0                                |  |
| Long Term Liabilities                                                                                                   | 0                                                                          | Other Income                                                                                 | 0                                                   | 0.0%                            | Avg Payment Days                                                                                                  | 0.0                                |  |
| Total Equity                                                                                                            | 366,693                                                                    | Other Expense                                                                                | 0                                                   | 0.0%                            | Depreciation Rate                                                                                                 | 0.0%                               |  |
| Total Liab. and Equity                                                                                                  | 366,693                                                                    | Net Profit or Loss                                                                           | 154,542                                             | 6.1%                            | Return on Equity                                                                                                  | 42.1%                              |  |
| 751689 AMAVI HOI                                                                                                        | ME HEALTH AN                                                               | D HOSPICE CARE SE                                                                            | ERVICES, INC                                        |                                 | Proprietary - Corporat                                                                                            | ion                                |  |
| 50 SAND CREEK RO                                                                                                        | 50 SAND CREEK ROAD, SUITE 232 12/31/2019 365 Days Submitted Hospice        |                                                                                              |                                                     |                                 |                                                                                                                   |                                    |  |
|                                                                                                                         | JAD, SUITE 232                                                             | 12/31/2019                                                                                   | 365 Days Submi                                      | tted                            | Hospice                                                                                                           |                                    |  |
| BRENTWOOD, CA 9                                                                                                         |                                                                            | 12/31/2019                                                                                   | 365 Days Submi                                      | tted                            | Hospice                                                                                                           |                                    |  |
| BRENTWOOD, CA 9-                                                                                                        |                                                                            | 12/31/2019                                                                                   | 365 Days Submi                                      | tted                            | Hospice  Key Performana                                                                                           | e Ind.                             |  |
| •                                                                                                                       | 4513                                                                       |                                                                                              | 365 Days Submi                                      | tted                            |                                                                                                                   | e Ind.<br>0.0%                     |  |
| CONTRA COSTA                                                                                                            | 4513<br>IMENT SERVICE                                                      | ES                                                                                           | 365 Days Submi                                      | tted                            | Key Performanad                                                                                                   |                                    |  |
| CONTRA COSTA  NATIONAL GOVERN                                                                                           | 4513<br>IMENT SERVICE<br>Sheet                                             | ES                                                                                           | ·                                                   | tted                            | <b>Key Performana</b> Skilled Nursing                                                                             | 0.0%                               |  |
| CONTRA COSTA  NATIONAL GOVERN  Balance S                                                                                | 4513 IMENT SERVICE Sheet 332,057                                           | ES<br>Income                                                                                 | e Statement                                         | tted<br>0.0%                    | <b>Key Performana</b> Skilled Nursing Nursing                                                                     | 0.0%<br>0.1%                       |  |
| CONTRA COSTA  NATIONAL GOVERN  Balance S  Current Assets                                                                | 4513  IMENT SERVICE  Sheet  332,057  268,908                               | ES<br>Income<br>Total Charges                                                                | e <b>Statement</b><br>8,737,817                     |                                 | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                  | 0.0%<br>0.1%                       |  |
| CONTRA COSTA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | 4513  IMENT SERVICE  Sheet  332,057  268,908                               | Income Total Charges Contract Allowance Operating Revenue                                    | e <b>Statement</b><br>8,737,817<br>0                | 0.0%                            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.1%                       |  |
| CONTRA COSTA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 4513  IMENT SERVICE  Sheet  332,057  268,908  0  600,965                   | Income Total Charges Contract Allowance Operating Revenue                                    | 8,737,817<br>0<br>8,737,817                         | 0.0%<br>100.0%                  | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS                | 0.0%<br>0.1%<br>0.0%               |  |
| CONTRA COSTA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 4513  IMENT SERVICE  Sheet  332,057  268,908  0  600,965  477,689          | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 8,737,817<br>0<br>8,737,817<br>7,979,283            | 0.0%<br>100.0%<br>91.3%         | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.1%<br>0.0%               |  |
| CONTRA COSTA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 4513  IMENT SERVICE  Sheet  332,057  268,908  0  600,965  477,689  348,606 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 8,737,817<br>0<br>8,737,817<br>7,979,283<br>758,534 | 0.0%<br>100.0%<br>91.3%<br>8.7% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.1%<br>0.0%<br>0.7<br>0.3 |  |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| A0161 AMAZING GRACE HOSPICE, INC |                 |                    |               |        |                        |        |  |
|----------------------------------|-----------------|--------------------|---------------|--------|------------------------|--------|--|
| 9892 I AVENUE, SU                | JITE 5          | Cost Repo          | rt not filed. |        |                        |        |  |
| HESPERIA, CA 9234                | 5               |                    |               |        |                        |        |  |
| SAN BERNARDINO                   |                 |                    |               |        | Key Performanad        | e Ind. |  |
| NATIONAL GOVERN                  | IMENT SERVICE   | ES .               |               |        | Skilled Nursing        | 0.0%   |  |
| Balance S                        | Sheet           | Incom              | e Statement   |        | Nursing                | 0.0%   |  |
| Current Assets                   | 0               | Total Charges      | 0             |        | Home Healthcare        | 0.0%   |  |
| Fixed Assets                     | 0               | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |  |
| Other Assets                     | 0               | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |        |  |
| Total Assets                     | 0               | Operating Expense  | 0             | 0.0%   | Current Ratio          |        |  |
| Current Liabilities              | 0               | Operating Margin   | 0             | 0.0%   | Days to Collect        |        |  |
| Long Term Liabilities            | 0               | Other Income       | 0             | 0.0%   | Avg Payment Days       |        |  |
| Total Equity                     | 0               | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |  |
| Total Liab. and Equity           | 0               | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%   |  |
| 551653 AMBERCIT                  | Y HOSPICE, INC  |                    |               |        | Proprietary - Corporat | on     |  |
| 3590 CENTRAL AVE                 | ENUE, SUITE #20 | 07 12/31/2019      | 365 Days Subm | itted  | Hospice                |        |  |
| RIVERSIDE, CA 9250               | 06              |                    |               |        |                        |        |  |
| RIVERSIDE                        |                 |                    |               |        | Key Performanad        | e Ind. |  |
| NATIONAL GOVERN                  | IMENT SERVICE   | ES .               |               |        | Skilled Nursing        | 0.0%   |  |
| Balance S                        | Sheet           | Incom              | e Statement   |        | Nursing                | 0.0%   |  |
| Current Assets                   | 159,259         | Total Charges      | 1,456,734     |        | Home Healthcare        | 0.0%   |  |
| Fixed Assets                     | -25,163         | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |  |
| Other Assets                     | 24,000          | Operating Revenue  | 1,456,734     | 100.0% | Medicare LOS           |        |  |
| Total Assets                     | 158,096         | Operating Expense  | 1,469,664     | 100.9% | Current Ratio          | 0.2    |  |
| Current Liabilities              | 641,011         | Operating Margin   | -12,930       | -0.9%  | Days to Collect        | 23.4   |  |
| Long Term Liabilities            | 256,778         | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0    |  |
| Total Equity                     | -739,693        | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |  |
| Total Liab. and Equity           | 158,096         | Net Profit or Loss | (12,930)      | -0.9%  | Return on Equity       | 1.7%   |  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751580 AMENITY H       | HOSPICE CARE    |                    | Proprietary - Corporation | on    |                   |        |
|------------------------|-----------------|--------------------|---------------------------|-------|-------------------|--------|
| 3407 WEST 6TH ST       | UNIT 505        | 12/31/2019         | 365 Days Submi            | tted  | Hospice           |        |
| LOS ANGELES, CA        | 90020           |                    |                           |       |                   |        |
| LOS ANGELES            |                 |                    |                           |       | Key Performanac   | e Ind. |
| NATIONAL GOVERN        | NMENT SERVICE   | ΞS                 |                           |       | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet           | Incom              | e Statement               |       | Nursing           | 0.0%   |
| Current Assets         | 296,345         | Total Charges      | 1,909,884                 |       | Home Healthcare   | 0.0%   |
| Fixed Assets           | 8,378           | Contract Allowance | 212,718                   | 11.1% | Length of Stay    |        |
| Other Assets           | 0               | Operating Revenue  | 1,697,166                 | 88.9% | Medicare LOS      |        |
| Total Assets           | 304,723         | Operating Expense  | 1,432,608                 | 84.4% | Current Ratio     |        |
| Current Liabilities    | 0               | Operating Margin   | 264,558                   | 15.6% | Days to Collect   | 0.0    |
| Long Term Liabilities  | 0               | Other Income       | 0                         | 0.0%  | Avg Payment Days  | 0.0    |
| Total Equity           | 304,723         | Other Expense      | 0                         | 0.0%  | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 304,723         | Net Profit or Loss | 264,558                   | 15.6% | Return on Equity  | 86.8%  |
| A0161 AMERIA H         | OSPICE CARE,    | INC                |                           |       |                   |        |
| 6940 SERULVERA         | DIVID CUITE 24  | Coat Dana          | ut mat filad              |       |                   |        |
| 6819 SEPULVEDA E       | DLVD, SUITE 212 | 2 Cost Repo        | rt not illed.             |       |                   |        |
| VAN NUYS, CA 9140      | 05              |                    |                           |       |                   |        |
| LOS ANGELES            |                 |                    |                           |       | Key Performanac   | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE    | ES                 |                           |       | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet           | Incom              | e Statement               |       | Nursing           | 0.0%   |
| Current Assets         | 0               | Total Charges      | 0                         |       | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0               | Contract Allowance | 0                         | 0.0%  | Length of Stay    |        |
| Other Assets           | 0               | Operating Revenue  | 0                         | 0.0%  | Medicare LOS      |        |
| Total Assets           | 0               | Operating Expense  | 0                         | 0.0%  | Current Ratio     |        |
| Current Liabilities    | 0               | Operating Margin   | 0                         | 0.0%  | Days to Collect   |        |
| Long Term Liabilities  | 0               | Other Income       | 0                         | 0.0%  | Avg Payment Days  |        |
| Total Equity           | 0               | Other Expense      | 0                         | 0.0%  | Depreciation Rate | 0.0%   |
| + ,                    |                 | N O CO             |                           | 0.00/ | - ·               | 0.007  |

**All Providers** 

Total Liab. and Equity

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0 Net Profit or Loss

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0

0.0% Return on Equity

0.0%

Sample Hospice reports from the Halmanac.com website.

| 751601 AMERICADE                                                                        | 751601 AMERICADE PALLIATIVE HEALTH SERVICES, INC. Proprietary - Corporation |                    |             |        |                   |         |  |
|-----------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|--------------------|-------------|--------|-------------------|---------|--|
| 420 N MONTEBELLO                                                                        | 420 N MONTEBELLO BLVD SUITE 205 12/31/2019 365 Days Submitted Hospice       |                    |             |        |                   |         |  |
| MONTEBELLO, CA 90640                                                                    |                                                                             |                    |             |        |                   |         |  |
| LOS ANGELES                                                                             |                                                                             |                    |             |        | Key Performana    | ce Ind. |  |
| NATIONAL GOVERNM                                                                        | MENT SERVICE                                                                | S                  |             |        | Skilled Nursing   | 0.0%    |  |
| Balance Sh                                                                              | eet                                                                         | Income             | e Statement |        | Nursing           | 0.0%    |  |
| Current Assets                                                                          | 81,896                                                                      | Total Charges      | 265,761     |        | Home Healthcare   | 0.0%    |  |
| Fixed Assets                                                                            | 0                                                                           | Contract Allowance | 0           | 0.0%   | Length of Stay    |         |  |
| Other Assets                                                                            | 280,000                                                                     | Operating Revenue  | 265,761     | 100.0% | Medicare LOS      |         |  |
| Total Assets                                                                            | 361,896                                                                     | Operating Expense  | 427,137     | 160.7% | Current Ratio     | 0.4     |  |
| Current Liabilities                                                                     | 228,829                                                                     | Operating Margin   | -161,376    | -60.7% | Days to Collect   | 59.5    |  |
| Long Term Liabilities                                                                   | 78,225                                                                      | Other Income       | 0           | 0.0%   | Avg Payment Days  | 161.4   |  |
| Total Equity                                                                            | 54,842                                                                      | Other Expense      | 0           | 0.0%   | Depreciation Rate | 0.0%    |  |
| Total Liab. and Equity 361,896 Net Profit or Loss (161,376) -60.7% Return on Equity -29 |                                                                             |                    |             |        |                   | -294.3% |  |
| 551629 AMERICAN (                                                                       | CAREQUEST H                                                                 | HOSPICE            |             |        |                   |         |  |

1426 FILLMORE STREET, SUITE 205

Cost Report not filed.

SAN FRANCISCO, CA 94115

| SAN FRANCISCO          | SAN FRANCISCO                  |                    |  |             |         | Key Performanace Ind. |      |
|------------------------|--------------------------------|--------------------|--|-------------|---------|-----------------------|------|
| NATIONAL GOVERN        | NATIONAL GOVERNMENT SERVICES   |                    |  |             |         |                       | 0.0% |
| Balance S              | Balance Sheet Income Statement |                    |  |             | Nursing | 0.0%                  |      |
| Current Assets         | 0                              | Total Charges      |  | 0           |         | Home Healthcare       | 0.0% |
| Fixed Assets           | 0                              | Contract Allowance |  | 0 0.        | 0%      | Length of Stay        |      |
| Other Assets           | 0                              | Operating Revenue  |  | 0 0.        | 0%      | Medicare LOS          |      |
| Total Assets           | 0                              | Operating Expense  |  | 0 0.        | 0%      | Current Ratio         |      |
| Current Liabilities    | 0                              | Operating Margin   |  | 0 0.        | 0%      | Days to Collect       |      |
| Long Term Liabilities  | 0                              | Other Income       |  | 0 0.        | 0%      | Avg Payment Days      |      |
| Total Equity           | 0                              | Other Expense      |  | 0 0.        | 0%      | Depreciation Rate     | 0.0% |
| Total Liab. and Equity | 0                              | Net Profit or Loss |  | <u>0</u> 0. | 0%      | Return on Equity      | 0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751611 AMERICAN        | 751611 AMERICAN COMFORT HOSPICE, INC. |                    |               |       |                   | Proprietary - Partnership |  |  |
|------------------------|---------------------------------------|--------------------|---------------|-------|-------------------|---------------------------|--|--|
| 539 N GLENOAKS E       | BLVD, STE 301-A                       | 12/31/2019         | 365 Days Subm | itted | Hospice           |                           |  |  |
| BURBANK, CA 91502      |                                       |                    |               |       |                   |                           |  |  |
| LOS ANGELES            |                                       |                    |               |       | Key Performana    | ce Ind.                   |  |  |
| NATIONAL GOVERN        | NMENT SERVICE                         | ≣S                 |               |       | Skilled Nursing   | 0.0%                      |  |  |
| Balance S              | Sheet                                 | Incom              | e Statement   |       | Nursing           | 0.0%                      |  |  |
| Current Assets         | 31,666                                | Total Charges      | 2,030,867     |       | Home Healthcare   | 0.0%                      |  |  |
| Fixed Assets           | 2,825                                 | Contract Allowance | 361,906       | 17.8% | Length of Stay    |                           |  |  |
| Other Assets           | 0                                     | Operating Revenue  | 1,668,961     | 82.2% | Medicare LOS      |                           |  |  |
| Total Assets           | 222,491                               | Operating Expense  | 1,371,762     | 82.2% | Current Ratio     | 6.9                       |  |  |
| Current Liabilities    | 4,610                                 | Operating Margin   | 297,199       | 17.8% | Days to Collect   | 0.0                       |  |  |
| Long Term Liabilities  | 180,894                               | Other Income       | 0             | 0.0%  | Avg Payment Days  | 0.0                       |  |  |
| Total Equity           | 36,987                                | Other Expense      | 0             | 0.0%  | Depreciation Rate | 0.0%                      |  |  |
| Total Liab. and Equity | 222,491                               | Net Profit or Loss | 297,199       | 17.8% | Return on Equity  | 803.5%                    |  |  |

Sample Hospice reports from the Halmanac.com website.

| A0164 AMERICAN         | ,                |                    |                 |                       |                   |         |  |  |  |
|------------------------|------------------|--------------------|-----------------|-----------------------|-------------------|---------|--|--|--|
| 1837 IRON POINT R      | OAD, SUITE 180   | 0 12/31/2019       | 3 133 Days Subm | itted                 | Hospice           |         |  |  |  |
| FOLSOM, CA 95630       | FOLSOM, CA 95630 |                    |                 |                       |                   |         |  |  |  |
| SACRAMENTO             |                  |                    |                 |                       | Key Performana    | ce Ind. |  |  |  |
| NATIONAL GOVERN        | IMENT SERVICE    | ES                 |                 |                       | Skilled Nursing   | 0.0%    |  |  |  |
| Balance S              | Sheet            | Incom              | e Statement     |                       | Nursing           | 0.0%    |  |  |  |
| Current Assets         | 0                | Total Charges      | 1               |                       | Home Healthcare   | 0.0%    |  |  |  |
| Fixed Assets           | 0                | Contract Allowance | 0               | 0.0%                  | Length of Stay    |         |  |  |  |
| Other Assets           | 0                | Operating Revenue  | 1               | 100.0%                | Medicare LOS      |         |  |  |  |
| Total Assets           | 0                | Operating Expense  | 95,720          | 9,572,00<br>0.0%      | Current Ratio     |         |  |  |  |
| Current Liabilities    | 0                | Operating Margin   | -95,719         | 9,571,90<br>0.0%      | Days to Collect   | 0.0     |  |  |  |
| Long Term Liabilities  | 95,719           | Other Income       | 0               | 0.0%                  | Avg Payment Days  | 0.0     |  |  |  |
| Total Equity           | -95,719          | Other Expense      | 0               | 0.0%                  | Depreciation Rate | 0.0%    |  |  |  |
| Total Liab. and Equity | 0                | Net Profit or Loss | (95,719)        | -<br>9,571,90<br>0.0% | Return on Equity  | 100.0%  |  |  |  |

Sample Hospice reports from the Halmanac.com website.

| 551704 AMERICAN                                                                                         | I HOSPICE AND                       | HOME HEALTH CAF                                                                                             | RE SERVICE INC                                     | :                                 |                                                                                                                    |                         |
|---------------------------------------------------------------------------------------------------------|-------------------------------------|-------------------------------------------------------------------------------------------------------------|----------------------------------------------------|-----------------------------------|--------------------------------------------------------------------------------------------------------------------|-------------------------|
| 6850 REGIONAL ST                                                                                        | REET, SUITE 10                      | 00A Cost Repor                                                                                              | t not filed.                                       |                                   |                                                                                                                    |                         |
| DUBLIN, CA 94568                                                                                        |                                     |                                                                                                             |                                                    |                                   |                                                                                                                    |                         |
| ALAMEDA                                                                                                 |                                     |                                                                                                             |                                                    |                                   | Key Performanad                                                                                                    | e Ind                   |
| NATIONAL GOVERN                                                                                         | IMENIT SEDVICE                      | <u>-</u> 0                                                                                                  |                                                    |                                   | Skilled Nursing                                                                                                    | 0.0%                    |
| Balance S                                                                                               |                                     |                                                                                                             | e Statement                                        |                                   | Nursing                                                                                                            | 0.0%                    |
| Current Assets                                                                                          |                                     | Total Charges                                                                                               | o Statement                                        |                                   | Home Healthcare                                                                                                    | 0.0%                    |
| Fixed Assets                                                                                            | 0                                   |                                                                                                             | 0                                                  | 0.0%                              | Length of Stay                                                                                                     |                         |
| Other Assets                                                                                            |                                     | Operating Revenue                                                                                           |                                                    | 0.0%                              |                                                                                                                    |                         |
| Total Assets                                                                                            |                                     | Operating Expense                                                                                           | 0                                                  | 0.0%                              |                                                                                                                    |                         |
| Current Liabilities                                                                                     |                                     | Operating Margin                                                                                            | 0                                                  | 0.0%                              |                                                                                                                    |                         |
| Long Term Liabilities                                                                                   |                                     | Other Income                                                                                                | 0                                                  | 0.0%                              | ,                                                                                                                  |                         |
| Total Equity                                                                                            | 0                                   | Other Expense                                                                                               | 0                                                  | 0.0%                              | ,                                                                                                                  | 0.0%                    |
| Total Liab. and Equity                                                                                  | 0                                   | Net Profit or Loss                                                                                          | 0                                                  | 0.0%                              | Return on Equity                                                                                                   | 0.0%                    |
| 921764 AMERICAN                                                                                         | HOSPICE CAR                         | E. INC                                                                                                      |                                                    |                                   | Proprietary - Corporati                                                                                            | on                      |
|                                                                                                         |                                     | , -                                                                                                         |                                                    |                                   | .,,                                                                                                                |                         |
| 930 OAK STREET, S                                                                                       | XIITE B                             | 40/04/0040                                                                                                  |                                                    |                                   |                                                                                                                    |                         |
|                                                                                                         | DOITE D                             | 12/31/2019                                                                                                  | 365 Days Submi                                     | tted                              | Hospice                                                                                                            |                         |
| BAKERSFIELD, CA 9                                                                                       |                                     | 12/31/2019                                                                                                  | 365 Days Submi                                     | tted                              | Hospice                                                                                                            |                         |
| BAKERSFIELD, CAS                                                                                        |                                     | 12/31/2019                                                                                                  | 365 Days Submi                                     | tted                              | Hospice  Key Performanac                                                                                           |                         |
| •                                                                                                       |                                     | 12/31/2019                                                                                                  | 365 Days Submi                                     | tted                              | ·                                                                                                                  | e <b>e Ind.</b><br>0.0% |
| KERN                                                                                                    | 93304                               |                                                                                                             | 365 Days Submi                                     | tted                              | Key Performanac                                                                                                    |                         |
| KERN<br>Noridian (CA)                                                                                   | 93304<br>Sheet                      |                                                                                                             | ·                                                  | tted                              | Key Performanao<br>Skilled Nursing                                                                                 | 0.0%                    |
| KERN Noridian (CA) Balance S                                                                            | 93304<br>Sheet<br>218,213           | Income                                                                                                      | e Statement                                        | tted<br>2.6%                      | Key Performanac<br>Skilled Nursing<br>Nursing                                                                      | 0.0%<br>0.0%            |
| KERN Noridian (CA)  Balance S  Current Assets                                                           | 93304<br>Sheet<br>218,213<br>328    | Income<br>Total Charges                                                                                     | e Statement<br>543,115                             |                                   | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.0%<br>0.0%            |
| KERN Noridian (CA)  Balance S  Current Assets  Fixed Assets                                             | 93304<br>Sheet<br>218,213<br>328    | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                          | <b>Statement</b> 543,115 13,864                    | 2.6%                              | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.0%<br>0.0%            |
| KERN Noridian (CA)  Balance S  Current Assets  Fixed Assets  Other Assets                               | 218,213<br>328<br>0<br>218,541      | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                          | 543,115<br>13,864<br>529,251                       | 2.6%<br>97.4%                     | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%            |
| KERN Noridian (CA)  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                 | 218,213<br>328<br>0<br>218,541      | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue<br>Operating Expense<br>Operating Margin | 543,115<br>13,864<br>529,251<br>618,628            | 2.6%<br>97.4%<br>116.9%           | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%    |
| KERN Noridian (CA)  Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 218,213<br>328<br>0<br>218,541<br>0 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin                | 543,115<br>13,864<br>529,251<br>618,628<br>-89,377 | 2.6%<br>97.4%<br>116.9%<br>-16.9% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%    |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551770 AMERICAN                  | HOSPICE, INC.      | •                                               |                    |                  | Proprietary - Corporation      | on           |
|----------------------------------|--------------------|-------------------------------------------------|--------------------|------------------|--------------------------------|--------------|
| 4032 WILSHIRE BLV                | D, SUITE 301       | 12/31/2019                                      | 365 Days Subm      | itted            | Hospice                        |              |
| LOS ANGELES, CA 9                | 90010              |                                                 |                    |                  |                                |              |
| LOS ANGELES                      |                    |                                                 |                    |                  | Key Performanac                | e Ind.       |
| NATIONAL GOVERN                  | MENT SERVICE       | ES                                              |                    |                  | Skilled Nursing                | 0.0%         |
| Balance S                        | Sheet              | Income                                          | e Statement        |                  | Nursing                        | 0.0%         |
| Current Assets                   | 273,351            | Total Charges                                   | 1,053,387          |                  | Home Healthcare                | 0.0%         |
| Fixed Assets                     | 5,015              | Contract Allowance                              | 0                  | 0.0%             | Length of Stay                 |              |
| Other Assets                     | 538,407            | Operating Revenue                               | 1,053,387          | 100.0%           | Medicare LOS                   |              |
| Total Assets                     | 1,023,323          | Operating Expense                               | 1,038,753          | 98.6%            | Current Ratio                  | 13.7         |
| Current Liabilities              | 19,908             | Operating Margin                                | 14,634             | 1.4%             | Days to Collect                | 0.0          |
| Long Term Liabilities            | 87,502             | Other Income                                    | 0                  | 0.0%             | Avg Payment Days               | 0.3          |
| Total Equity                     | 915,913            | Other Expense                                   | 0                  | 0.0%             | Depreciation Rate              | 0.0%         |
| Total Liab. and Equity           | 1,023,323          | Net Profit or Loss                              | 14,634             | 1.4%             | Return on Equity               | 1.6%         |
| A0161 AMERICAN                   | RIVER HOSPIC       | CE SERVICES                                     |                    |                  | Proprietary - Corporation      | on           |
| 1451 RIVER PARK D                | RIVE, SUITE 24     | 12/31/2019                                      | 195 Days Submi     | itted            | Hospice                        |              |
| SACRAMENTO, CA 9                 | 95815              |                                                 |                    |                  |                                |              |
| SACRAMENTO                       |                    |                                                 |                    |                  | Key Performanac                | e Ind.       |
| NATIONAL GOVERN                  | MENT SERVICE       | ES .                                            |                    |                  | Skilled Nursing                | 0.0%         |
| Balance S                        | Sheet              | Income                                          | e Statement        |                  | Nursing                        | 0.0%         |
| Current Assets                   | 289,356            | Total Charges                                   | 388,425            |                  | Home Healthcare                | 0.0%         |
| Fixed Assets                     | 0                  | Contract Allowance                              | 0                  | 0.0%             | Length of Stay                 |              |
| I                                |                    |                                                 |                    |                  |                                |              |
| Other Assets                     | 0                  | Operating Revenue                               | 388,425            | 100.0%           | Medicare LOS                   |              |
| Other Assets Total Assets        |                    | Operating Revenue Operating Expense             | 388,425<br>604,299 | 100.0%<br>155.6% | Medicare LOS Current Ratio     | 0.5          |
|                                  | 289,356            |                                                 |                    |                  |                                | 0.5<br>143.0 |
| Total Assets                     | 289,356            | Operating Expense                               | 604,299            | 155.6%           | Current Ratio                  |              |
| Total Assets Current Liabilities | 289,356<br>550,574 | Operating Expense Operating Margin Other Income | -215,874           | 155.6%<br>-55.6% | Current Ratio  Days to Collect | 143.0        |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                           | E HOSPICE, IN                                                       | С                                                                                                           |                                             |                                 | Proprietary - Corporat                                                                                                             | ion                                |
|---------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|---------------------------------------------|---------------------------------|------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|
| 3200 W BURBANK E                                                                                                          | BLVD SUITE 101                                                      | 12/31/2019                                                                                                  | 365 Days Subm                               | itted                           | Hospice                                                                                                                            |                                    |
| BURBANK, CA 9150                                                                                                          | 5                                                                   |                                                                                                             |                                             |                                 |                                                                                                                                    |                                    |
| LOS ANGELES                                                                                                               |                                                                     |                                                                                                             |                                             |                                 | Key Performanad                                                                                                                    | e Ind.                             |
| NATIONAL GOVERN                                                                                                           | IMENT SERVICE                                                       | ES                                                                                                          |                                             |                                 | Skilled Nursing                                                                                                                    | 0.0%                               |
| Balance S                                                                                                                 | Sheet                                                               | Income                                                                                                      | e Statement                                 |                                 | Nursing                                                                                                                            | 0.3%                               |
| Current Assets                                                                                                            | 41,013                                                              | Total Charges                                                                                               | 1,862,878                                   |                                 | Home Healthcare                                                                                                                    | 0.0%                               |
| Fixed Assets                                                                                                              | 382                                                                 | Contract Allowance                                                                                          | 0                                           | 0.0%                            | Length of Stay                                                                                                                     |                                    |
| Other Assets                                                                                                              | 0                                                                   | Operating Revenue                                                                                           | 1,862,878                                   | 100.0%                          | Medicare LOS                                                                                                                       |                                    |
| Total Assets                                                                                                              | 41,395                                                              | Operating Expense                                                                                           | 1,803,130                                   | 96.8%                           | Current Ratio                                                                                                                      |                                    |
| Current Liabilities                                                                                                       | 0                                                                   | Operating Margin                                                                                            | 59,748                                      | 3.2%                            | Days to Collect                                                                                                                    | 0.0                                |
| Long Term Liabilities                                                                                                     | 0                                                                   | Other Income                                                                                                | 0                                           | 0.0%                            | Avg Payment Days                                                                                                                   | 0.0                                |
| Total Equity                                                                                                              | 41,395                                                              | Other Expense                                                                                               | 0                                           | 0.0%                            | Depreciation Rate                                                                                                                  | 0.0%                               |
| Total Liab. and Equity                                                                                                    | 41,395                                                              | Net Profit or Loss                                                                                          | 59,748                                      | 3.2%                            | Return on Equity                                                                                                                   | 144.3%                             |
| 921745 AMERICUS                                                                                                           | HOSDICE INC                                                         |                                                                                                             |                                             |                                 |                                                                                                                                    |                                    |
|                                                                                                                           | HOSPICE, INC                                                        |                                                                                                             |                                             |                                 | Proprietary - Corporat                                                                                                             | ion                                |
| 5924 EAST LOS ANO<br>T                                                                                                    | •                                                                   | E, SUITE 12/31/2019                                                                                         | 365 Days Submi                              | itted                           | Proprietary - Corporat  Hospice                                                                                                    | ion                                |
|                                                                                                                           | GELES AVENUE                                                        | E, SUITE 12/31/2019                                                                                         | 365 Days Submi                              | itted                           |                                                                                                                                    | ion                                |
| Т                                                                                                                         | GELES AVENUE                                                        | E, SUITE 12/31/2019                                                                                         | 365 Days Submi                              | itted                           |                                                                                                                                    |                                    |
| T<br>SIMI VALLEY, CA 93                                                                                                   | GELES AVENUE                                                        | E, SUITE 12/31/2019                                                                                         | 365 Days Submi                              | itted                           | Hospice                                                                                                                            |                                    |
| T<br>SIMI VALLEY, CA 93<br>VENTURA                                                                                        | GELES AVENUE                                                        |                                                                                                             | 365 Days Submi                              | itted                           | Hospice  Key Performana                                                                                                            | ce Ind.                            |
| T<br>SIMI VALLEY, CA 93<br>VENTURA<br>NGS (WI)                                                                            | GELES AVENUE 063  Sheet                                             |                                                                                                             | ·                                           | itted                           | Hospice  Key Performanac  Skilled Nursing                                                                                          | ce Ind.<br>0.0%                    |
| T SIMI VALLEY, CA 93 VENTURA NGS (WI) Balance S                                                                           | GELES AVENUE 063 Sheet 22,925                                       | Income                                                                                                      | e Statement                                 | itted 0.0%                      | Key Performanae Skilled Nursing Nursing Home Healthcare                                                                            | ce Ind.<br>0.0%<br>0.0%            |
| T SIMI VALLEY, CA 93 VENTURA NGS (WI) Balance S Current Assets                                                            | GELES AVENUE  063  Sheet  22,925  1,359                             | Income<br>Total Charges                                                                                     | e <b>Statement</b><br>465,432               | 0.0%                            | Key Performanae Skilled Nursing Nursing Home Healthcare                                                                            | ce Ind.<br>0.0%<br>0.0%            |
| T SIMI VALLEY, CA 93 VENTURA NGS (WI) Balance S Current Assets Fixed Assets                                               | GELES AVENUE  063  Sheet  22,925  1,359                             | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                          | e <b>Statement</b> 465,432 0                | 0.0%                            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | ce Ind.<br>0.0%<br>0.0%            |
| T SIMI VALLEY, CA 93 VENTURA NGS (WI) Balance S Current Assets Fixed Assets Other Assets                                  | GELES AVENUE  063  Sheet  22,925  1,359  0  40,951                  | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                          | e Statement 465,432 0 465,432               | 0.0%<br>100.0%                  | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.0%<br>0.0%<br>0.0%<br>0.0%       |
| T SIMI VALLEY, CA 93 VENTURA NGS (WI) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | GELES AVENUE  063  Sheet  22,925  1,359  0  40,951  13,521          | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue<br>Operating Expense                     | e Statement 465,432 0 465,432 457,622       | 0.0%<br>100.0%<br>98.3%         | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>0.0%<br>0.0%<br>1.7        |
| T SIMI VALLEY, CA 93 VENTURA NGS (WI) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | GELES AVENUE  063  Sheet  22,925  1,359  0  40,951  13,521  121,326 | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue<br>Operating Expense<br>Operating Margin | e Statement 465,432 0 465,432 457,622 7,810 | 0.0%<br>100.0%<br>98.3%<br>1.7% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.0%<br>0.0%<br>1.7<br>4.4 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551733 AMERIHEA        | LTH HOSPICE I | PROVIDER, INC      |               |        | Proprietary - Corporat | ion     |
|------------------------|---------------|--------------------|---------------|--------|------------------------|---------|
| 1323 WEST COLTO        | N AVENUE, SUI | TE 200 12/31/2019  | 365 Days Subm | tted   | Hospice                |         |
| REDLANDS, CA 923       | 74            |                    |               |        |                        |         |
| SAN BERNARDINO         |               |                    |               |        | Key Performana         | ce Ind. |
| DUMMY FOR MEDIC        | CAID HHA      |                    |               |        | Skilled Nursing        | 0.0%    |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing                | 0.4%    |
| Current Assets         | 130,702       | Total Charges      | 1,941,015     |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 19,474        | Contract Allowance | 798,415       | 41.1%  | Length of Stay         |         |
| Other Assets           | 4,888         | Operating Revenue  | 1,142,600     | 58.9%  | Medicare LOS           |         |
| Total Assets           | 159,876       | Operating Expense  | 1,186,783     | 103.9% | Current Ratio          | 0.2     |
| Current Liabilities    | 678,815       | Operating Margin   | -44,183       | -3.9%  | Days to Collect        | 6.6     |
| Long Term Liabilities  | 340,762       | Other Income       | 0             | 0.0%   | Avg Payment Days       | 208.8   |
| Total Equity           | -859,701      | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 159,876       | Net Profit or Loss | (44,183)      | -3.9%  | Return on Equity       | 5.1%    |

#### 751542 AMPL MANAGEMENT, INC

18001 SKY PARK CIRCLE, BLDG 50, SUITE Cost Report not filed.

**IRVINE, CA 92614** 

**Key Performanace Ind. ORANGE** 0.0% Skilled Nursing NATIONAL GOVERNMENT SERVICES 0.0% Nursing **Balance Sheet Income Statement Current Assets** 0 0.0% 0 Total Charges Home Healthcare **Fixed Assets** 0 Contract Allowance 0 0.0% Length of Stay 0 Other Assets Operating Revenue 0.0% Medicare LOS 0.0% Current Ratio **Total Assets** Operating Expense 0 0 Operating Margin **Current Liabilities** 0 0.0% Days to Collect Long Term Liabilities 0 Other Income 0 0.0% Avg Payment Days **Total Equity** 0 Other Expense 0 0.0% Depreciation Rate Total Liab. and Equity 0 Net Profit or Loss 0 0.0% Return on Equity 0.0%

All Providers

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 921503 ANAHEIM F                                                                                                                                                     | HOSPICE, INC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                             |                                                         |                                  | Proprietary - Corporat                                                                                                                                | ion                                      |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|
| 10568 MAGNOLIA A                                                                                                                                                     | VE, SUITE 109-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 110 12/31/2019                                                                                                              | 365 Days Subm                                           | itted                            | Hospice                                                                                                                                               |                                          |
| ANAHEIM, CA 92804                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                             |                                                         |                                  |                                                                                                                                                       |                                          |
| ORANGE                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                             |                                                         |                                  | Key Performanad                                                                                                                                       | e Ind.                                   |
| NATIONAL GOVERN                                                                                                                                                      | IMENT SERVICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | ES                                                                                                                          |                                                         |                                  | Skilled Nursing                                                                                                                                       | 0.0%                                     |
| Balance S                                                                                                                                                            | Sheet                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Incom                                                                                                                       | e Statement                                             |                                  | Nursing                                                                                                                                               | 0.0%                                     |
| Current Assets                                                                                                                                                       | 78,803                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Total Charges                                                                                                               | 239,553                                                 |                                  | Home Healthcare                                                                                                                                       | 0.0%                                     |
| Fixed Assets                                                                                                                                                         | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Contract Allowance                                                                                                          | 0                                                       | 0.0%                             | Length of Stay                                                                                                                                        |                                          |
| Other Assets                                                                                                                                                         | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Operating Revenue                                                                                                           | 239,553                                                 | 100.0%                           | Medicare LOS                                                                                                                                          |                                          |
| Total Assets                                                                                                                                                         | 78,803                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Operating Expense                                                                                                           | 275,568                                                 | 115.0%                           | Current Ratio                                                                                                                                         | 30.9                                     |
| Current Liabilities                                                                                                                                                  | 2,553                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Operating Margin                                                                                                            | -36,015                                                 | -15.0%                           | Days to Collect                                                                                                                                       | 0.0                                      |
| Long Term Liabilities                                                                                                                                                | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Other Income                                                                                                                | 0                                                       | 0.0%                             | Avg Payment Days                                                                                                                                      | 3.4                                      |
| Total Equity                                                                                                                                                         | 76,250                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Other Expense                                                                                                               | 0                                                       | 0.0%                             | Depreciation Rate                                                                                                                                     | 0.0%                                     |
| Total Liab. and Equity                                                                                                                                               | 78,803                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Net Profit or Loss                                                                                                          | (36,015)                                                | -15.0%                           | Return on Equity                                                                                                                                      | -47.2%                                   |
|                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                             |                                                         | 10.070                           | return on Equity                                                                                                                                      | 11.270                                   |
| 551730 ANGEL'S S                                                                                                                                                     | ·                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                             | (00,010)                                                | 10.070                           | Proprietary - Corporati                                                                                                                               |                                          |
|                                                                                                                                                                      | MILE HOSPICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | , INC.                                                                                                                      | 365 Days Subm                                           |                                  |                                                                                                                                                       |                                          |
| 551730 ANGEL'S S                                                                                                                                                     | MILE HOSPICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | , INC.                                                                                                                      | <u> </u>                                                |                                  | Proprietary - Corporati                                                                                                                               |                                          |
| 551730 ANGEL'S S                                                                                                                                                     | MILE HOSPICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | , INC.                                                                                                                      | <u> </u>                                                |                                  | Proprietary - Corporati                                                                                                                               | ion                                      |
| 551730 ANGEL'S S  1241 SOUTH GLENE GLENDALE, CA 9120                                                                                                                 | DALE AVE, SUIT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | , <b>INC.</b><br>E 305 12/31/2019                                                                                           | <u> </u>                                                |                                  | Proprietary - Corporati                                                                                                                               | ion                                      |
| 551730 ANGEL'S S  1241 SOUTH GLENE GLENDALE, CA 9120 LOS ANGELES                                                                                                     | DALE AVE, SUIT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | , <b>INC.</b><br>TE 305 12/31/2019                                                                                          | <u> </u>                                                |                                  | Proprietary - Corporati Hospice  Key Performanac                                                                                                      | ion                                      |
| 551730 ANGEL'S S  1241 SOUTH GLENE GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN                                                                                     | DALE AVE, SUIT  DISSEMBLY SERVICES  Sheet                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | , <b>INC.</b><br>TE 305 12/31/2019                                                                                          | 365 Days Subm                                           |                                  | Proprietary - Corporati Hospice  Key Performanac Skilled Nursing                                                                                      | ion<br>ce Ind.<br>0.0%                   |
| 551730 ANGEL'S S  1241 SOUTH GLENE GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S                                                                           | DALE AVE, SUIT  DISSEMBLY SERVICE  Sheet  10,651                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | , <b>INC</b> . TE 305 12/31/2019 TE 305 12/31/2019                                                                          | 365 Days Subm                                           |                                  | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                        | ion<br>ce Ind.<br>0.0%<br>0.0%           |
| 551730 ANGEL'S S  1241 SOUTH GLEND  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                       | DALE AVE, SUIT  DISSEMBLY SERVICE  Sheet  10,651  3,526                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | , INC. TE 305 12/31/2019 TS Income                                                                                          | e Statement                                             | itted                            | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                       | ion<br>ce Ind.<br>0.0%<br>0.0%           |
| 551730 ANGEL'S S  1241 SOUTH GLENE GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | DALE AVE, SUIT  DISSEMBLY SERVICE  Sheet  10,651  3,526                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | , INC.  E 305 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                  | e Statement<br>985,237<br>309,617                       | itted<br>31.4%                   | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                       | ion<br>ce Ind.<br>0.0%<br>0.0%           |
| 551730 ANGEL'S S  1241 SOUTH GLEND GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | MILE HOSPICE  DALE AVE, SUIT  D5  IMENT SERVICE  10,651  3,526  50,886  65,063                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | , INC.  E 305 12/31/2019  S Income Total Charges Contract Allowance Operating Revenue                                       | e Statement<br>985,237<br>309,617<br>675,620            | 31.4%<br>68.6%                   | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ion  ce Ind.  0.0%  0.0%  0.0%           |
| 551730 ANGEL'S S  1241 SOUTH GLEND GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | DALE AVE, SUIT  DALE AVE, SUIT  DESCRIPTION OF THE STREET | , INC. TE 305 12/31/2019 TS Income Total Charges Contract Allowance Operating Revenue Operating Expense                     | e Statement<br>985,237<br>309,617<br>675,620<br>675,420 | 31.4%<br>68.6%<br>100.0%         | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ion  ce Ind.  0.0%  0.0%  0.0%           |
| 551730 ANGEL'S S  1241 SOUTH GLEND GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | DALE AVE, SUIT  DALE AVE, SUIT  DESCRIPTION OF THE STREET | , INC. TE 305 12/31/2019 Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | e Statement<br>985,237<br>309,617<br>675,620<br>675,420 | 31.4%<br>68.6%<br>100.0%<br>0.0% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ion  ce Ind.  0.0%  0.0%  0.0%  3.6  0.0 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 131384 ANGEL 3 I                                                                                                                                    | OUCH HOSPIC                                                      | E, INC                                                                                                   |                                             |                                 | Proprietary - Corporat                                                                                            | ion                             |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|---------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------|---------------------------------|
| 9029 RESEDA BLVD                                                                                                                                    | ), SUITE 101A                                                    | 12/31/2019                                                                                               | 365 Days Subm                               | itted                           | Hospice                                                                                                           |                                 |
| NORTHRIDGE, CA 9                                                                                                                                    | 1324                                                             |                                                                                                          |                                             |                                 |                                                                                                                   |                                 |
| LOS ANGELES                                                                                                                                         |                                                                  |                                                                                                          |                                             |                                 | Key Performanad                                                                                                   | e Ind.                          |
| NATIONAL GOVERN                                                                                                                                     | IMENT SERVICE                                                    | ES .                                                                                                     |                                             |                                 | Skilled Nursing                                                                                                   | 0.0%                            |
| Balance S                                                                                                                                           | Sheet                                                            | Incom                                                                                                    | e Statement                                 |                                 | Nursing                                                                                                           | 0.0%                            |
| Current Assets                                                                                                                                      | -22,956                                                          | Total Charges                                                                                            | 164,465                                     |                                 | Home Healthcare                                                                                                   | 0.0%                            |
| Fixed Assets                                                                                                                                        | 0                                                                | Contract Allowance                                                                                       | 0                                           | 0.0%                            | Length of Stay                                                                                                    |                                 |
| Other Assets                                                                                                                                        | 212,622                                                          | Operating Revenue                                                                                        | 164,465                                     | 100.0%                          | Medicare LOS                                                                                                      |                                 |
| Total Assets                                                                                                                                        | 189,666                                                          | Operating Expense                                                                                        | 297,266                                     | 180.7%                          | Current Ratio                                                                                                     | (0.5)                           |
| Current Liabilities                                                                                                                                 | 46,048                                                           | Operating Margin                                                                                         | -132,801                                    | -80.7%                          | Days to Collect                                                                                                   | 0.0                             |
| Long Term Liabilities                                                                                                                               | 0                                                                | Other Income                                                                                             | 0                                           | 0.0%                            | Avg Payment Days                                                                                                  | 56.5                            |
| Total Equity                                                                                                                                        | 143,618                                                          | Other Expense                                                                                            | 0                                           | 0.0%                            | Depreciation Rate                                                                                                 | 0.0%                            |
| Total Liab. and Equity                                                                                                                              | 189,666                                                          | Net Profit or Loss                                                                                       | (132,801)                                   | -80.7%                          | Return on Equity                                                                                                  | -92.5%                          |
|                                                                                                                                                     |                                                                  |                                                                                                          |                                             |                                 |                                                                                                                   |                                 |
| 921572 ANGEL CA                                                                                                                                     | RE HOSPICE O                                                     | F ARCADIA, INC                                                                                           |                                             |                                 | Proprietary - Corporat                                                                                            | ion                             |
| <b>921572 ANGEL CA</b> 4115 E LIVE OAK AV                                                                                                           |                                                                  |                                                                                                          | 365 Days Subm                               | itted                           | Proprietary - Corporat Hospice                                                                                    | ion                             |
|                                                                                                                                                     | /E, SUITE 10                                                     |                                                                                                          | 365 Days Submi                              | itted                           | . , , .                                                                                                           | ion                             |
| 4115 E LIVE OAK AV                                                                                                                                  | /E, SUITE 10                                                     |                                                                                                          | 365 Days Submi                              | itted                           | . , , .                                                                                                           |                                 |
| 4115 E LIVE OAK AV<br>ARCADIA, CA 91006                                                                                                             | VE, SUITE 10                                                     | 12/31/2019                                                                                               | 365 Days Submi                              | itted                           | Hospice                                                                                                           | ce Ind.                         |
| 4115 E LIVE OAK AV<br>ARCADIA, CA 91006<br>LOS ANGELES                                                                                              | VE, SUITE 10                                                     | 12/31/2019<br>≣S                                                                                         | 365 Days Submi                              | itted                           | Hospice  Key Performana                                                                                           | <b>ce Ind.</b><br>0.0%          |
| 4115 E LIVE OAK AV<br>ARCADIA, CA 91006<br>LOS ANGELES<br>NATIONAL GOVERN                                                                           | VE, SUITE 10                                                     | 12/31/2019<br>≣S                                                                                         | ·                                           | itted                           | Hospice  Key Performanae  Skilled Nursing                                                                         | c <b>e Ind.</b><br>0.0%<br>0.0% |
| 4115 E LIVE OAK AV<br>ARCADIA, CA 91006<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                              | VE, SUITE 10  IMENT SERVICE Sheet  58,771                        | 12/31/2019<br>ES<br>Income                                                                               | e Statement                                 | itted                           | Hospice  Key Performanae  Skilled Nursing  Nursing                                                                | c <b>e Ind.</b><br>0.0%<br>0.0% |
| 4115 E LIVE OAK AV ARCADIA, CA 91006 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                           | VE, SUITE 10  IMENT SERVICE Sheet  58,771  1,282                 | 12/31/2019 ES Income                                                                                     | e <b>Statement</b><br>597,639               |                                 | Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | c <b>e Ind.</b><br>0.0%<br>0.0% |
| 4115 E LIVE OAK AVARCADIA, CA 91006 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | VE, SUITE 10  IMENT SERVICE Sheet  58,771  1,282                 | 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                | e <b>Statement</b><br>597,639<br>0          | 0.0%                            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | c <b>e Ind.</b><br>0.0%<br>0.0% |
| 4115 E LIVE OAK AV ARCADIA, CA 91006 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                 | VE, SUITE 10  SHENT SERVICE  58,771  1,282  0  60,053            | 12/31/2019  Income Total Charges Contract Allowance Operating Revenue                                    | e Statement 597,639 0 597,639               | 0.0%<br>100.0%                  | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ce Ind.<br>0.0%<br>0.0%<br>0.0% |
| ARCADIA, CA 91006 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                                       | VE, SUITE 10  SHENT SERVICE  58,771  1,282  0  60,053            | 12/31/2019  Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement 597,639 0 597,639 594,457       | 0.0%<br>100.0%<br>99.5%         | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ce Ind.<br>0.0%<br>0.0%<br>0.0% |
| 4115 E LIVE OAK AVARCADIA, CA 91006 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | VE, SUITE 10  SHENT SERVICE  58,771  1,282  0  60,053  0  35,934 | 12/31/2019  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 597,639<br>0<br>597,639<br>594,457<br>3,182 | 0.0%<br>100.0%<br>99.5%<br>0.5% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect |                                 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551566 ANGEL CIT                                                                                                                  | Y HOSPICE CA                                                            | RE, INC.                                                                                                  |                                              |                                 |                                                                                                                   |                      |
|-----------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|----------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------|----------------------|
| 17777 CENTER COL                                                                                                                  | JRT DR N SUITE                                                          | E 250 Cost Repor                                                                                          | t not filed.                                 |                                 |                                                                                                                   |                      |
| CERRITOS, CA 9070                                                                                                                 | 3                                                                       |                                                                                                           |                                              |                                 |                                                                                                                   |                      |
| LOS ANGELES                                                                                                                       |                                                                         |                                                                                                           |                                              |                                 | Key Performanad                                                                                                   | e Ind.               |
| NATIONAL GOVERN                                                                                                                   | IMENT SERVICE                                                           | ES                                                                                                        |                                              |                                 | Skilled Nursing                                                                                                   | 0.0%                 |
| Balance S                                                                                                                         | Sheet                                                                   | Income                                                                                                    | e Statement                                  |                                 | Nursing                                                                                                           | 0.0%                 |
| Current Assets                                                                                                                    | 0                                                                       | Total Charges                                                                                             | 0                                            |                                 | Home Healthcare                                                                                                   | 0.0%                 |
| Fixed Assets                                                                                                                      | 0                                                                       | Contract Allowance                                                                                        | 0                                            | 0.0%                            | Length of Stay                                                                                                    |                      |
| Other Assets                                                                                                                      | 0                                                                       | Operating Revenue                                                                                         | 0                                            | 0.0%                            | Medicare LOS                                                                                                      |                      |
| Total Assets                                                                                                                      | 0                                                                       | Operating Expense                                                                                         | 0                                            | 0.0%                            | Current Ratio                                                                                                     |                      |
| Current Liabilities                                                                                                               | 0                                                                       | Operating Margin                                                                                          | 0                                            | 0.0%                            | Days to Collect                                                                                                   |                      |
| Long Term Liabilities                                                                                                             | 0                                                                       | Other Income                                                                                              | 0                                            | 0.0%                            | Avg Payment Days                                                                                                  |                      |
| Total Equity                                                                                                                      | 0                                                                       | Other Expense                                                                                             | 0                                            | 0.0%                            | Depreciation Rate                                                                                                 | 0.0%                 |
| Total Liab. and Equity                                                                                                            | 0                                                                       | Net Profit or Loss                                                                                        | 0                                            | 0.0%                            | Return on Equity                                                                                                  | 0.0%                 |
| 921525 ANGEL HO                                                                                                                   | SPICE CARE, IN                                                          | NC                                                                                                        |                                              |                                 | Proprietary - Corporat                                                                                            | ion                  |
| 301 E GLENOAK BL                                                                                                                  |                                                                         |                                                                                                           |                                              |                                 |                                                                                                                   |                      |
| 33: = 3==::3: = =                                                                                                                 | VD, SUITE 8                                                             | 12/31/2019                                                                                                | 365 Days Subm                                | itted                           | Hospice                                                                                                           |                      |
|                                                                                                                                   |                                                                         | 12/31/2019                                                                                                | 365 Days Submi                               | itted                           | Hospice                                                                                                           |                      |
| GLENDALE, CA 9120                                                                                                                 |                                                                         | 12/31/2019                                                                                                | 365 Days Submi                               | itted                           | Hospice  Key Performana                                                                                           | ce Ind.              |
| GLENDALE, CA 9120                                                                                                                 | 07                                                                      |                                                                                                           | 365 Days Submi                               | itted                           |                                                                                                                   | ce Ind.<br>0.0%      |
| GLENDALE, CA 9120                                                                                                                 | 07<br>IMENT SERVICE                                                     | ΞS                                                                                                        | 365 Days Submi                               | itted                           | Key Performanad                                                                                                   |                      |
| GLENDALE, CA 9120<br>LOS ANGELES<br>NATIONAL GOVERN                                                                               | 07<br>IMENT SERVICE<br>Sheet                                            | ΞS                                                                                                        | ·                                            | itted                           | <b>Key Performana</b> Skilled Nursing                                                                             | 0.0%                 |
| GLENDALE, CA 9120<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                                  | 07<br>IMENT SERVICE<br>Sheet                                            | ES<br>Income                                                                                              | e Statement                                  | itted  0.0%                     | Key Performanae<br>Skilled Nursing<br>Nursing                                                                     | 0.0%                 |
| GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | O7<br>IMENT SERVICE<br>Sheet<br>276,228<br>0                            | Income Total Charges Contract Allowance                                                                   | e <b>Statement</b><br>581,587                |                                 | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                  | 0.0%                 |
| GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | O7<br>IMENT SERVICE<br>Sheet<br>276,228<br>0                            | Income<br>Total Charges<br>Contract Allowance                                                             | e <b>Statement</b><br>581,587<br>0           | 0.0%                            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%                 |
| GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | 07<br>IMENT SERVICE<br>Sheet<br>276,228<br>0<br>0<br>276,228            | Income Total Charges Contract Allowance Operating Revenue                                                 | e Statement 581,587 0 581,587                | 0.0%<br>100.0%                  | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0% |
| GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 07<br>IMENT SERVICE<br>Sheet<br>276,228<br>0<br>0<br>276,228<br>128,255 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 581,587<br>0<br>581,587<br>552,068           | 0.0%<br>100.0%<br>94.9%         | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0% |
| GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 07<br>IMENT SERVICE<br>Sheet<br>276,228<br>0<br>0<br>276,228<br>128,255 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 581,587<br>0<br>581,587<br>552,068<br>29,519 | 0.0%<br>100.0%<br>94.9%<br>5.1% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751570 ANGEL HOS                                           | SPICE PROVIDI                                | ER INC                                                                                             |                                                          |                          | Proprietary - Corporati                                                   | on                  |
|------------------------------------------------------------|----------------------------------------------|----------------------------------------------------------------------------------------------------|----------------------------------------------------------|--------------------------|---------------------------------------------------------------------------|---------------------|
| 2980 INLAND EMPIR                                          | E BLVD SUITE                                 | 111 12/31/2019                                                                                     | 365 Days Submi                                           | itted                    | Hospice                                                                   |                     |
| ONTARIO, CA 91764                                          |                                              |                                                                                                    |                                                          |                          |                                                                           |                     |
| SAN BERNARDINO                                             |                                              |                                                                                                    |                                                          |                          | Key Performanac                                                           | e Ind.              |
| DUMMY FOR MEDICA                                           | AID HHA                                      |                                                                                                    |                                                          |                          | Skilled Nursing                                                           | 0.2%                |
| Balance SI                                                 | neet                                         | Income                                                                                             | e Statement                                              |                          | Nursing                                                                   | 0.3%                |
| Current Assets                                             | 916,677                                      | Total Charges                                                                                      | 3,018,055                                                |                          | Home Healthcare                                                           | 0.0%                |
| Fixed Assets                                               | 49                                           | Contract Allowance                                                                                 | 0                                                        | 0.0%                     | Length of Stay                                                            |                     |
| Other Assets                                               | 0                                            | Operating Revenue                                                                                  | 3,018,055                                                | 100.0%                   | Medicare LOS                                                              |                     |
| Total Assets                                               | 916,726                                      | Operating Expense                                                                                  | 2,224,676                                                | 73.7%                    | Current Ratio                                                             |                     |
| Current Liabilities                                        | 0                                            | Operating Margin                                                                                   | 793,379                                                  | 26.3%                    | Days to Collect                                                           | 70.8                |
| Long Term Liabilities                                      | 0                                            | Other Income                                                                                       | 0                                                        | 0.0%                     | Avg Payment Days                                                          | 0.0                 |
| Total Equity                                               | 916,726                                      | Other Expense                                                                                      | 0                                                        | 0.0%                     | Depreciation Rate                                                         | 0.0%                |
| Total Liab. and Equity                                     | 916,726                                      | Net Profit or Loss                                                                                 | 793,379                                                  | 26.3%                    | Return on Equity                                                          | 86.5%               |
| 751680 ANGEL OF                                            | GOD HOSPICE                                  | AND PALLIATIVE C                                                                                   | ARE INC                                                  |                          | Proprietary - Corporati                                                   | on                  |
| 266 MOBIL AVENUE,                                          | STE # 203,                                   | 12/31/2019                                                                                         | 365 Days Subm                                            | itted                    | Hospice                                                                   |                     |
| CAMARILLO, CA 930                                          | 10                                           |                                                                                                    |                                                          |                          |                                                                           |                     |
| VENTURA                                                    |                                              |                                                                                                    |                                                          |                          | Key Performanac                                                           | e Ind.              |
| NATIONAL GOVERN                                            | MENT SERVICE                                 | ES .                                                                                               |                                                          |                          | Skilled Nursing                                                           | 0.1%                |
| Balance SI                                                 | neet                                         | Incom                                                                                              | e Statement                                              |                          | Nursing                                                                   |                     |
|                                                            |                                              | IIICOIII                                                                                           | e Statement                                              |                          | · ·                                                                       | 0.1%                |
| Current Assets                                             |                                              | Total Charges                                                                                      | 1,836,888                                                |                          | Home Healthcare                                                           | 0.1%                |
| Current Assets Fixed Assets                                | 791,487                                      |                                                                                                    |                                                          | 1.5%                     | _                                                                         |                     |
|                                                            | 791,487<br>14,020                            | Total Charges                                                                                      | 1,836,888                                                | 1.5%<br>98.5%            | Home Healthcare                                                           |                     |
| Fixed Assets                                               | 791,487<br>14,020                            | Total Charges Contract Allowance Operating Revenue                                                 | 1,836,888                                                |                          | Home Healthcare<br>Length of Stay                                         |                     |
| Fixed Assets Other Assets                                  | 791,487<br>14,020<br>0<br>805,507            | Total Charges Contract Allowance Operating Revenue                                                 | 1,836,888<br>27,978<br>1,808,910                         | 98.5%                    | Home Healthcare Length of Stay Medicare LOS                               | 0.0%                |
| Fixed Assets Other Assets Total Assets                     | 791,487<br>14,020<br>0<br>805,507<br>230,428 | Total Charges Contract Allowance Operating Revenue Operating Expense                               | 1,836,888<br>27,978<br>1,808,910<br>1,890,037            | 98.5%<br>104.5%          | Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%                |
| Fixed Assets Other Assets Total Assets Current Liabilities | 791,487<br>14,020<br>0<br>805,507<br>230,428 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,836,888<br>27,978<br>1,808,910<br>1,890,037<br>-81,127 | 98.5%<br>104.5%<br>-4.5% | Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>3.4<br>33.5 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751730 ANGEL OF                               | JOY HOSPICE                 |                                                                         |                               |                           | Proprietary - Corporat                                                     | ion         |
|-----------------------------------------------|-----------------------------|-------------------------------------------------------------------------|-------------------------------|---------------------------|----------------------------------------------------------------------------|-------------|
| 4702 BROOKS STR                               | EET                         | 12/31/2019                                                              | 365 Days Subm                 | itted                     | Hospice                                                                    |             |
| MONTCLAIR, CA 91                              | 763                         |                                                                         |                               |                           |                                                                            |             |
| SAN BERNARDINO                                |                             |                                                                         |                               |                           | Key Performanad                                                            | e Ind.      |
| DUMMY FOR MEDIC                               | CAID HHA                    |                                                                         |                               |                           | Skilled Nursing                                                            | 0.0%        |
| Balance S                                     | Sheet                       | Income                                                                  | e Statement                   |                           | Nursing                                                                    | 0.0%        |
| Current Assets                                | 65,748                      | Total Charges                                                           | 377,307                       |                           | Home Healthcare                                                            | 0.0%        |
| Fixed Assets                                  | 0                           | Contract Allowance                                                      | 0                             | 0.0%                      | Length of Stay                                                             |             |
| Other Assets                                  | 0                           | Operating Revenue                                                       | 377,307                       | 100.0%                    | Medicare LOS                                                               |             |
| Total Assets                                  | 65,748                      | Operating Expense                                                       | 323,541                       | 85.8%                     | Current Ratio                                                              | 18.7        |
| Current Liabilities                           | 3,513                       | Operating Margin                                                        | 53,766                        | 14.2%                     | Days to Collect                                                            | 4.0         |
| Long Term Liabilities                         | 0                           | Other Income                                                            | 0                             | 0.0%                      | Avg Payment Days                                                           | 4.0         |
| Total Equity                                  | 62,235                      | Other Expense                                                           | 0                             | 0.0%                      | Depreciation Rate                                                          | 0.0%        |
| Total Liab. and Equity                        | 65,748                      | Net Profit or Loss                                                      | 53,766                        | 14.2%                     | Return on Equity                                                           | 86.4%       |
| A0150 ANGEL RA                                | YS HOSPICE IN               | С                                                                       |                               |                           | Proprietary - Corporat                                                     | on          |
| 7034 VAN NUYS BL                              | VD, SUITE 203               | 12/31/2019                                                              | 365 Days Submi                | itted                     | Hospice                                                                    |             |
| VAN NUYS, CA 9140                             | )5                          |                                                                         |                               |                           |                                                                            |             |
| LOS ANGELES                                   |                             |                                                                         |                               |                           | Key Performanac                                                            | e Ind.      |
| NATIONAL GOVERN                               | IMENT SERVICE               | ΞS                                                                      |                               |                           | Skilled Nursing                                                            | 0.0%        |
| Balance S                                     | Sheet                       | Income                                                                  | e Statement                   |                           | Nursing                                                                    | 0.0%        |
| Current Assets                                |                             |                                                                         |                               |                           |                                                                            |             |
|                                               | 383,427                     | Total Charges                                                           | 203,116                       |                           | Home Healthcare                                                            | 0.0%        |
| Fixed Assets                                  | 383,427<br>0                | Total Charges Contract Allowance                                        | 203,116                       | 0.0%                      | Home Healthcare<br>Length of Stay                                          | 0.0%        |
| Fixed Assets Other Assets                     |                             | J                                                                       |                               |                           |                                                                            | 0.0%        |
|                                               | 0                           | Contract Allowance Operating Revenue                                    | 0                             |                           | Length of Stay Medicare LOS                                                | 0.0%        |
| Other Assets                                  | 0<br>0<br>383,427           | Contract Allowance Operating Revenue                                    | 203,116                       | 100.0%                    | Length of Stay Medicare LOS Current Ratio                                  |             |
| Other Assets Total Assets                     | 0<br>0<br>383,427           | Contract Allowance Operating Revenue Operating Expense Operating Margin | 203,116<br>214,935            | 100.0%<br>105.8%          | Length of Stay Medicare LOS Current Ratio Days to Collect                  | 12.6        |
| Other Assets Total Assets Current Liabilities | 0<br>0<br>383,427<br>30,446 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 203,116<br>214,935<br>-11,819 | 100.0%<br>105.8%<br>-5.8% | Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 12.6<br>0.0 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051668 ANGELES                   | VISTA HOSPICE    |                                                      |                                   |                         |                                            |             |
|----------------------------------|------------------|------------------------------------------------------|-----------------------------------|-------------------------|--------------------------------------------|-------------|
| 8501 WILSHIRE BLV                | /D, SUITE 336    | Cost Repor                                           | t not filed.                      |                         |                                            |             |
| BEVERLY HILLS, CA                | 90211            |                                                      |                                   |                         |                                            |             |
| LOS ANGELES                      |                  |                                                      |                                   |                         | Key Performanac                            | e Ind.      |
| NATIONAL GOVERN                  | IMENT SERVICE    | ES                                                   |                                   |                         | Skilled Nursing                            | 0.0%        |
| Balance S                        | Sheet            | Income                                               | e Statement                       |                         | Nursing                                    | 0.0%        |
| Current Assets                   | 0                | Total Charges                                        | 0                                 |                         | Home Healthcare                            | 0.0%        |
| Fixed Assets                     | 0                | Contract Allowance                                   | 0                                 | 0.0%                    | Length of Stay                             |             |
| Other Assets                     | 0                | Operating Revenue                                    | 0                                 | 0.0%                    | Medicare LOS                               |             |
| Total Assets                     | 0                | Operating Expense                                    | 0                                 | 0.0%                    | Current Ratio                              |             |
| Current Liabilities              | 0                | Operating Margin                                     | 0                                 | 0.0%                    | Days to Collect                            |             |
| Long Term Liabilities            | 0                | Other Income                                         | 0                                 | 0.0%                    | Avg Payment Days                           |             |
| Total Equity                     | 0                | Other Expense                                        | 0                                 | 0.0%                    | Depreciation Rate                          | 0.0%        |
| Total Liab. and Equity           | 0                | Net Profit or Loss                                   | 0                                 | 0.0%                    | Return on Equity                           | 0.0%        |
| 921634 ANGELICA                  | L HOSPICE        |                                                      |                                   |                         | Proprietary - Corporat                     | ion         |
| 14349 VICTORY BLV                | /D, SUITE 203    | 12/31/2019                                           | 365 Days Subm                     | itted                   | Hospice                                    |             |
| VAN NUYS, CA 9140                | 11               |                                                      |                                   |                         |                                            |             |
| LOS ANGELES                      |                  |                                                      |                                   |                         | Key Performanac                            | e Ind.      |
| NATIONAL GOVERN                  | IMENT SERVICE    | ΞS                                                   |                                   |                         | Skilled Nursing                            | 0.0%        |
| Balance S                        | Sheet            | Income                                               | e Statement                       |                         | Nursing                                    | 0.0%        |
| Current Assets                   | 104,182          | Total Charges                                        | 1,482,392                         |                         | Home Healthcare                            | 0.0%        |
| Fixed Assets                     | 0                | Contract Allowance                                   | 45,929                            | 3.1%                    | Length of Stay                             |             |
|                                  | 0                | Contract Allowance                                   | 10,000                            | 0.170                   | zongar or otay                             |             |
| Other Assets                     | 0                |                                                      | 1,436,463                         | 96.9%                   | Medicare LOS                               |             |
| Other Assets Total Assets        |                  | Operating Revenue                                    |                                   |                         |                                            | 28.6        |
|                                  | 0                | Operating Revenue Operating Expense                  | 1,436,463                         | 96.9%                   | Medicare LOS                               | 28.6<br>9.0 |
| Total Assets                     | 442,682<br>3,638 | Operating Revenue Operating Expense                  | 1,436,463<br>1,199,993            | 96.9%<br>83.5%          | Medicare LOS Current Ratio                 |             |
| Total Assets Current Liabilities | 3,638<br>2,574   | Operating Revenue Operating Expense Operating Margin | 1,436,463<br>1,199,993<br>236,470 | 96.9%<br>83.5%<br>16.5% | Medicare LOS Current Ratio Days to Collect | 9.0         |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751764 ANGELINO                                                                     | HOSPICE CAR                                     | E, INC                                                                                             |                                                    |                         | Proprietary - Corporat                                                                            | ion                  |
|-------------------------------------------------------------------------------------|-------------------------------------------------|----------------------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------|----------------------|
| 444 IRVING DR SUI                                                                   | TE 102                                          | 12/31/2019                                                                                         | 365 Days Submi                                     | itted                   | Hospice                                                                                           |                      |
| BURBANK, CA 9150                                                                    | 4                                               |                                                                                                    |                                                    |                         |                                                                                                   |                      |
| LOS ANGELES                                                                         |                                                 |                                                                                                    |                                                    |                         | Key Performanad                                                                                   | e Ind.               |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                   | ES .                                                                                               |                                                    |                         | Skilled Nursing                                                                                   | 0.0%                 |
| Balance S                                                                           | Sheet                                           | Income                                                                                             | e Statement                                        |                         | Nursing                                                                                           | 0.0%                 |
| Current Assets                                                                      | 41,972                                          | Total Charges                                                                                      | 1,066,362                                          |                         | Home Healthcare                                                                                   | 0.0%                 |
| Fixed Assets                                                                        | 0                                               | Contract Allowance                                                                                 | 165,252                                            | 15.5%                   | Length of Stay                                                                                    |                      |
| Other Assets                                                                        | 0                                               | Operating Revenue                                                                                  | 901,110                                            | 84.5%                   | Medicare LOS                                                                                      |                      |
| Total Assets                                                                        | 41,972                                          | Operating Expense                                                                                  | 890,972                                            | 98.9%                   | Current Ratio                                                                                     | (9.8)                |
| Current Liabilities                                                                 | -4,264                                          | Operating Margin                                                                                   | 10,138                                             | 1.1%                    | Days to Collect                                                                                   | 0.0                  |
| Long Term Liabilities                                                               | 0                                               | Other Income                                                                                       | 0                                                  | 0.0%                    | Avg Payment Days                                                                                  | 0.0                  |
| Total Equity                                                                        | 46,236                                          | Other Expense                                                                                      | 0                                                  | 0.0%                    | Depreciation Rate                                                                                 | 0.0%                 |
| Total Liab. and Equity                                                              | 41,972                                          | Net Profit or Loss                                                                                 | 10,138                                             | 1.1%                    | Return on Equity                                                                                  | 21.9%                |
| 751731 ANGELS H                                                                     | AND HOSPICE                                     | CARE INC                                                                                           |                                                    |                         | Proprietary - Corporat                                                                            | ion                  |
| 2501 W. BURBANK                                                                     | BLVD SUITE 310                                  | ) 12/31/2019                                                                                       | 365 Days Submi                                     | itted                   | Hospice                                                                                           |                      |
| BURBANK, CA 9150                                                                    | 5                                               |                                                                                                    |                                                    |                         |                                                                                                   |                      |
| LOS ANGELES                                                                         |                                                 |                                                                                                    |                                                    |                         |                                                                                                   |                      |
| DUMMY FOR MEDIC                                                                     |                                                 |                                                                                                    |                                                    |                         | Key Performanac                                                                                   | e Ind.               |
| DUMMY FOR MEDIC                                                                     | CAID HHA                                        |                                                                                                    |                                                    |                         | <b>Key Performana</b> Skilled Nursing                                                             | ce Ind.<br>0.0%      |
| Balance S                                                                           |                                                 | Income                                                                                             | e Statement                                        |                         | -                                                                                                 |                      |
|                                                                                     | Sheet                                           | Income<br>Total Charges                                                                            | e <b>Statement</b><br>2,758,369                    |                         | Skilled Nursing                                                                                   | 0.0%                 |
| Balance S                                                                           | Sheet<br>24,265                                 |                                                                                                    |                                                    | 0.0%                    | Skilled Nursing Nursing                                                                           | 0.0%<br>0.0%         |
| Balance S Current Assets                                                            | <b>Sheet</b> 24,265 2,525                       | Total Charges                                                                                      | 2,758,369                                          | 0.0%<br>100.0%          | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%         |
| Balance S Current Assets Fixed Assets                                               | 24,265<br>2,525<br>174,383                      | Total Charges Contract Allowance                                                                   | 2,758,369                                          |                         | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%         |
| Balance S Current Assets Fixed Assets Other Assets                                  | 24,265<br>2,525<br>174,383<br>201,173           | Total Charges Contract Allowance Operating Revenue                                                 | 2,758,369  0  2,758,369                            | 100.0%                  | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0% |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 24,265<br>2,525<br>174,383<br>201,173<br>14,679 | Total Charges Contract Allowance Operating Revenue Operating Expense                               | 2,758,369<br>0<br>2,758,369<br>2,700,940           | 100.0%<br>97.9%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0% |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 24,265<br>2,525<br>174,383<br>201,173<br>14,679 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 2,758,369<br>0<br>2,758,369<br>2,700,940<br>57,429 | 100.0%<br>97.9%<br>2.1% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 331703 ANGELS II                                                                                                                                   | OSPICE CORPO                                                                | DRATION                                                                                                           |                                                          |                                 | Proprietary - Corporati                                                                                                                               | ion                          |
|----------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
| 15220 CENTRAL AV                                                                                                                                   | ENUE UNIT B                                                                 | 12/31/2019                                                                                                        | 365 Days Submi                                           | tted                            | Hospice                                                                                                                                               |                              |
| CHINO, CA 91710                                                                                                                                    |                                                                             |                                                                                                                   |                                                          |                                 |                                                                                                                                                       |                              |
| SAN BERNARDINO                                                                                                                                     |                                                                             |                                                                                                                   |                                                          |                                 | Key Performanac                                                                                                                                       | e Ind.                       |
| NATIONAL GOVERN                                                                                                                                    | IMENT SERVICE                                                               | S                                                                                                                 |                                                          |                                 | Skilled Nursing                                                                                                                                       | 0.0%                         |
| Balance S                                                                                                                                          | Sheet                                                                       | Income                                                                                                            | e Statement                                              |                                 | Nursing                                                                                                                                               | 0.2%                         |
| Current Assets                                                                                                                                     | 571,542                                                                     | Total Charges                                                                                                     | 4,828,451                                                |                                 | Home Healthcare                                                                                                                                       | 0.0%                         |
| Fixed Assets                                                                                                                                       | 0                                                                           | Contract Allowance                                                                                                | 623,558                                                  | 12.9%                           | Length of Stay                                                                                                                                        |                              |
| Other Assets                                                                                                                                       | 57,333                                                                      | Operating Revenue                                                                                                 | 4,204,893                                                | 87.1%                           | Medicare LOS                                                                                                                                          |                              |
| Total Assets                                                                                                                                       | 630,030                                                                     | Operating Expense                                                                                                 | 4,193,020                                                | 99.7%                           | Current Ratio                                                                                                                                         | 2.5                          |
| Current Liabilities                                                                                                                                | 226,310                                                                     | Operating Margin                                                                                                  | 11,873                                                   | 0.3%                            | Days to Collect                                                                                                                                       | 42.1                         |
| Long Term Liabilities                                                                                                                              | 638,581                                                                     | Other Income                                                                                                      | 0                                                        | 0.0%                            | Avg Payment Days                                                                                                                                      | 19.7                         |
| Total Equity                                                                                                                                       | -234,861                                                                    | Other Expense                                                                                                     | 0                                                        | 0.0%                            | Depreciation Rate                                                                                                                                     | 0.0%                         |
| Total Liab. and Equity                                                                                                                             | 630,030                                                                     | Net Profit or Loss                                                                                                | 11,873                                                   | 0.3%                            | Return on Equity                                                                                                                                      | -5.1%                        |
|                                                                                                                                                    |                                                                             |                                                                                                                   |                                                          |                                 | . ,                                                                                                                                                   |                              |
| 551663 ANGELS H                                                                                                                                    | OSPICE SERVICE                                                              | CES, INC                                                                                                          |                                                          |                                 | Proprietary - Corporati                                                                                                                               | ion                          |
| 551663 ANGELS H                                                                                                                                    |                                                                             |                                                                                                                   | 365 Days Submi                                           |                                 |                                                                                                                                                       | ion                          |
|                                                                                                                                                    | ON ST, SUITE 30                                                             |                                                                                                                   | 365 Days Submi                                           |                                 | Proprietary - Corporati                                                                                                                               | ion                          |
| 126 SOUTH JACKSO                                                                                                                                   | ON ST, SUITE 30                                                             |                                                                                                                   | 365 Days Submi                                           |                                 | Proprietary - Corporati                                                                                                                               |                              |
| 126 SOUTH JACKSO                                                                                                                                   | ON ST, SUITE 30                                                             | 04 12/31/2019                                                                                                     | 365 Days Submi                                           |                                 | Proprietary - Corporati                                                                                                                               |                              |
| 126 SOUTH JACKSO<br>GLENDALE, CA 9120<br>LOS ANGELES                                                                                               | ON ST, SUITE 30<br>05<br>IMENT SERVICE                                      | 04 12/31/2019<br>ES                                                                                               | 365 Days Submi                                           |                                 | Proprietary - Corporati Hospice  Key Performanac                                                                                                      | ce Ind.                      |
| 126 SOUTH JACKSO<br>GLENDALE, CA 9120<br>LOS ANGELES<br>NATIONAL GOVERN                                                                            | ON ST, SUITE 30<br>05<br>IMENT SERVICE<br>Sheet                             | 04 12/31/2019<br>ES                                                                                               | ·                                                        |                                 | Proprietary - Corporati  Hospice  Key Performanac  Skilled Nursing                                                                                    | c <b>e Ind.</b><br>0.0%      |
| 126 SOUTH JACKSO<br>GLENDALE, CA 9120<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                               | ON ST, SUITE 30<br>05<br>IMENT SERVICE<br>Sheet<br>87,837                   | 12/31/2019<br>ES<br>Income                                                                                        | e Statement                                              |                                 | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                        | ce Ind.<br>0.0%<br>0.0%      |
| 126 SOUTH JACKSO GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | ON ST, SUITE 30 05 IMENT SERVICE Sheet 87,837 2,670                         | 12/31/2019 ES Income                                                                                              | e <b>Statement</b><br>2,566,158                          | tted                            | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                       | ce Ind.<br>0.0%<br>0.0%      |
| 126 SOUTH JACKSO GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | ON ST, SUITE 30  05  IMENT SERVICE  87,837  2,670  106,370                  | 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                         | e Statement<br>2,566,158<br>450,127                      | tted<br>17.5%                   | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                       | ce Ind.<br>0.0%<br>0.0%      |
| 126 SOUTH JACKSO GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | ON ST, SUITE 30  OS  IMENT SERVICE  87,837  2,670  106,370  196,877         | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                      | 2,566,158<br>450,127<br>2,116,031                        | 17.5%<br>82.5%                  | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%<br>0.0% |
| 126 SOUTH JACKSO GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | ON ST, SUITE 30  OS  IMENT SERVICE  87,837  2,670  106,370  196,877         | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | 2,566,158<br>450,127<br>2,116,031<br>2,058,974           | 17.5%<br>82.5%<br>97.3%         | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%<br>0.0% |
| 126 SOUTH JACKSO GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ON ST, SUITE 30  OS  IMENT SERVICE  87,837  2,670  106,370  196,877  15,427 | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 2,566,158<br>450,127<br>2,116,031<br>2,058,974<br>57,057 | 17.5%<br>82.5%<br>97.3%<br>2.7% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551558 ANGELS H        | OSPICE, LLC     |                    |               |        | Proprietary - Corporat | ion    |
|------------------------|-----------------|--------------------|---------------|--------|------------------------|--------|
| 19830 LAKE CHABC       | OT ROAD, UNIT I | B 12/31/2019       | 365 Days Subm | itted  | Hospice                |        |
| CASTRO VALLEY, C       | A 94546         |                    |               |        |                        |        |
| ALAMEDA                |                 |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE   | ≣S                 |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet           | Incom              | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 215,214         | Total Charges      | 2,072,906     |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0               | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0               | Operating Revenue  | 2,072,906     | 100.0% | Medicare LOS           |        |
| Total Assets           | 215,214         | Operating Expense  | 1,960,219     | 94.6%  | Current Ratio          | 8.2    |
| Current Liabilities    | 26,235          | Operating Margin   | 112,687       | 5.4%   | Days to Collect        | 34.8   |
| Long Term Liabilities  | 16,292          | Other Income       | 0             | 0.0%   | Avg Payment Days       | 4.9    |
| Total Equity           | 172,687         | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 215,214         | Net Profit or Loss | 112,687       | 5.4%   | Return on Equity       | 65.3%  |

#### A0157 ANGELS LIGHT HOSPICE

4

4250 PENNSYLVANIA AVENUE, SUITE 207 Cost Report not filed.

LA CRESCENTA, CA 91214

| LOS ANGELES            |               |                    |             |   |      | Key Performanace  | Ind. |
|------------------------|---------------|--------------------|-------------|---|------|-------------------|------|
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |             |   |      | Skilled Nursing   | 0.0% |
| Balance S              | Sheet         | Income             | e Statement |   |      | Nursing           | 0.0% |
| Current Assets         | 0             | Total Charges      |             | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0             | Contract Allowance |             | 0 | 0.0% | Length of Stay    |      |
| Other Assets           | 0             | Operating Revenue  |             | 0 | 0.0% | Medicare LOS      |      |
| Total Assets           | 0             | Operating Expense  |             | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0             | Operating Margin   |             | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0             | Other Income       |             | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0             | Other Expense      |             | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss |             | 0 | 0.0% | Return on Equity  | 0.0% |
|                        |               |                    |             |   |      |                   |      |

**All Providers** 

8:01 AM

Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 051783 ANGELS O        | F THE VALLEY  | HOSPICE CARE, LLO  | <u> </u>      |        |                        |        |
|------------------------|---------------|--------------------|---------------|--------|------------------------|--------|
| 2600 FOOTHILL BLV      | /D, STE 202   | Cost Repo          | rt not filed. |        |                        |        |
| LA CRESCENTA, CA       | 91214         |                    |               |        |                        |        |
| LOS ANGELES            |               |                    |               |        | Key Performana         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 0             | Total Charges      | 0             |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |        |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio          |        |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect        |        |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       |        |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%   |
| 551703 ANGELS O        | N EARTH HOSF  | PICE               |               |        | Proprietary - Corporat | ion    |
| 4959 PALO VERDE        | STREET SUITE  | 202-A 12/31/2019   | 365 Days Subm | itted  | Hospice                |        |
| MONTCLAIR, CA 917      | 763           |                    |               |        |                        |        |
| SAN BERNARDINO         |               |                    |               |        | Key Performana         | e Ind. |
| DUMMY FOR MEDIC        | AID HHA       |                    |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 9,749         | Total Charges      | 477,047       |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 34,238        | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 477,047       | 100.0% | Medicare LOS           |        |
| Total Assets           | 43,987        | Operating Expense  | 468,480       | 98.2%  | Current Ratio          | 12.2   |
| Current Liabilities    | 800           | Operating Margin   | 8,567         | 1.8%   | Days to Collect        | 0.0    |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.6    |
| Total Equity           | 43,187        | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 43,987        | Net Profit or Loss | 8,567         | 1.8%   | Return on Equity       | 19.8%  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0165 ANITA HOS        | SPICE, INC      |                    |               |        |                        |         |
|------------------------|-----------------|--------------------|---------------|--------|------------------------|---------|
| 201 SOUTH ANITA D      | ORIVE, SUITE 10 | O5 Cost Repo       | rt not filed. |        |                        |         |
| ORANGE, CA 92868       |                 |                    |               |        |                        |         |
| ORANGE                 |                 |                    |               |        | Key Performana         | ce Ind. |
| NATIONAL GOVERN        | MENT SERVICE    | ES                 |               |        | Skilled Nursing        | 0.0%    |
| Balance S              | Sheet           | Incom              | e Statement   |        | Nursing                | 0.0%    |
| Current Assets         | 0               | Total Charges      | 0             |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 0               | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 0               | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |         |
| Total Assets           | 0               | Operating Expense  | 0             | 0.0%   | Current Ratio          |         |
| Current Liabilities    | 0               | Operating Margin   | 0             | 0.0%   | Days to Collect        |         |
| Long Term Liabilities  | 0               | Other Income       | 0             | 0.0%   | Avg Payment Days       |         |
| Total Equity           | 0               | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 0               | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%    |
| 921782 ANTELOPE        | VALLEY SUPP     | PORTIVE CARE AND   | HOSPICE, INC  |        | Proprietary - Partners | hip     |
| 6708 FOOTHILL BLV      | /D, SUITE 200   | 12/31/2019         | 365 Days Subm | itted  | Hospice                |         |
| TUJUNGA, CA 91042      | 2               |                    |               |        |                        |         |
| LOS ANGELES            |                 |                    |               |        | Key Performanad        | ce Ind. |
| NATIONAL GOVERN        | MENT SERVICE    | ES                 |               |        | Skilled Nursing        | 0.3%    |
| Balance S              | Sheet           | Incom              | e Statement   |        | Nursing                | 0.5%    |
| Current Assets         | 459,671         | Total Charges      | 576,686       |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 0               | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 0               | Operating Revenue  | 576,686       | 100.0% | Medicare LOS           |         |
| Total Assets           | 459,671         | Operating Expense  | 843,952       | 146.3% | Current Ratio          | 21.4    |
| Current Liabilities    | 21,459          | Operating Margin   | -267,266      | -46.3% | Days to Collect        | 145.6   |
| Long Term Liabilities  | 715,000         | Other Income       | 0             | 0.0%   | Avg Payment Days       | 9.0     |
| Total Equity           | -276,788        | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 459,671         | Net Profit or Loss | (267,266)     | -46.3% | Return on Equity       | 96.6%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751753 ANTHEM H                               | OSPICE PROVI                  | DERS INC                                        |                        |                 | Proprietary - Corporat        | ion           |
|-----------------------------------------------|-------------------------------|-------------------------------------------------|------------------------|-----------------|-------------------------------|---------------|
| 850 S VIA LATA SUI                            | TE 118                        | 12/31/2019                                      | 365 Days Subm          | itted           | Hospice                       |               |
| COLTON, CA 92324                              |                               |                                                 |                        |                 |                               |               |
| SAN BERNARDINO                                |                               |                                                 |                        |                 | Key Performanad               | e Ind.        |
| NATIONAL GOVERN                               | IMENT SERVICE                 | ES .                                            |                        |                 | Skilled Nursing               | 0.0%          |
| Balance S                                     | Sheet                         | Income                                          | e Statement            |                 | Nursing                       | 0.0%          |
| Current Assets                                | 393,033                       | Total Charges                                   | 1,564,225              |                 | Home Healthcare               | 0.0%          |
| Fixed Assets                                  | 0                             | Contract Allowance                              | 0                      | 0.0%            | Length of Stay                |               |
| Other Assets                                  | 0                             | Operating Revenue                               | 1,564,225              | 100.0%          | Medicare LOS                  |               |
| Total Assets                                  | 393,033                       | Operating Expense                               | 1,458,688              | 93.3%           | Current Ratio                 |               |
| Current Liabilities                           | 0                             | Operating Margin                                | 105,537                | 6.7%            | Days to Collect               | 0.0           |
| Long Term Liabilities                         | 0                             | Other Income                                    | 0                      | 0.0%            | Avg Payment Days              | 0.0           |
| Total Equity                                  | 393,033                       | Other Expense                                   | 0                      | 0.0%            | Depreciation Rate             | 0.0%          |
| Total Liab. and Equity                        | 393,033                       | Net Profit or Loss                              | 105,537                | 6.7%            | Return on Equity              | 26.9%         |
| A0153 ANX HOSP                                | ICE CARE                      |                                                 |                        |                 | Proprietary - Corporat        | ion           |
| 455 HICKEY BLVD S                             | SUITE 320                     | 12/31/2019                                      | 365 Days Subm          | itted           | Hospice                       |               |
| DALY CITY, CA 9401                            | 5                             |                                                 |                        |                 |                               |               |
| SAN MATEO                                     |                               |                                                 |                        |                 | Key Performanad               | e Ind.        |
| NATIONAL GOVERN                               | IMENT SERVICE                 | S                                               |                        |                 | Skilled Nursing               | 0.0%          |
| Balance S                                     | Sheet                         | Income                                          | e Statement            |                 | Nursing                       | 0.0%          |
| Current Assets                                | 974,929                       | Total Charges                                   | 1,946,798              |                 | Home Healthcare               | 0.0%          |
| Fixed Assets                                  | 33,578                        | Contract Allowance                              | 0                      | 0.0%            | Length of Stay                |               |
| 1 1200 7 100010                               |                               |                                                 |                        |                 |                               |               |
| Other Assets                                  |                               | Operating Revenue                               | 1,946,798              | 100.0%          | Medicare LOS                  |               |
|                                               | 62,525                        | Operating Revenue Operating Expense             | 1,946,798<br>1,807,641 | 100.0%<br>92.9% |                               | 24.0          |
| Other Assets                                  | 1,071,032                     |                                                 |                        |                 | Current Ratio                 | 24.0<br>169.0 |
| Other Assets Total Assets                     | 62,525<br>1,071,032<br>40,680 | Operating Expense                               | 1,807,641              | 92.9%           | Current Ratio Days to Collect |               |
| Other Assets Total Assets Current Liabilities | 62,525<br>1,071,032<br>40,680 | Operating Expense Operating Margin Other Income | 1,807,641              | 92.9%<br>7.1%   | Current Ratio Days to Collect | 169.0         |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751539 APEX HOS                         | PICE CARE, INC | 3                  |               |        | Proprietary - Corporation | on     |
|-----------------------------------------|----------------|--------------------|---------------|--------|---------------------------|--------|
| 520 N MAIN STREET                       | Γ STE 250      | 12/31/2019         | 365 Days Subm | itted  | Hospice                   |        |
| SANTA ANA, CA 927                       | 01             |                    |               |        |                           |        |
| ORANGE                                  |                |                    |               |        | Key Performanac           | e Ind. |
| NATIONAL GOVERN                         | IMENT SERVICE  | ES                 |               |        | Skilled Nursing           | 0.0%   |
| Balance S                               | Sheet          | Income             | e Statement   |        | Nursing                   | 0.3%   |
| Current Assets                          | 1,244,552      | Total Charges      | 3,473,107     |        | Home Healthcare           | 0.0%   |
| Fixed Assets                            | 14,022         | Contract Allowance | 0             | 0.0%   | Length of Stay            |        |
| Other Assets                            | 5,848          | Operating Revenue  | 3,473,107     | 100.0% | Medicare LOS              |        |
| Total Assets                            | 1,265,797      | Operating Expense  | 3,464,056     | 99.7%  | Current Ratio             | 0.9    |
| Current Liabilities                     | 1,341,266      | Operating Margin   | 9,051         | 0.3%   | Days to Collect           | 67.9   |
| Long Term Liabilities                   | 72,598         | Other Income       | 0             | 0.0%   | Avg Payment Days          | 139.6  |
| Total Equity                            | -148,067       | Other Expense      | 0             | 0.0%   | Depreciation Rate         | 0.0%   |
| Total Liab. and Equity                  | 1,265,797      | Net Profit or Loss | 9,051         | 0.3%   | Return on Equity          | -6.1%  |
| 921517 APPLE VAL                        | LEY HOSPICE    | INC                |               |        | Proprietary - Corporation | on     |
| 12241 INDUSTRIAL                        | BLVD           | 12/30/2019         | 364 Days Subm | itted  | Hospice                   |        |
| VICTORVILLE, CA 92                      | 2395           |                    |               |        |                           |        |
| SAN BERNARDINO                          |                |                    |               |        | Key Performanace          | e Ind. |
| NATIONAL GOVERN                         | IMENT SERVICE  | ES .               |               |        | Skilled Nursing           | 0.0%   |
| Balance S                               | Sheet          | Income             | e Statement   |        | Nursing                   | 0.0%   |
| Current Assets                          | 0              | Total Charges      | 3,136,245     |        | Home Healthcare           | 0.0%   |
| Fixed Assets                            | 0              | Contract Allowance | 0             | 0.0%   | Length of Stay            |        |
| Other Assets                            | 54,358         | Operating Revenue  | 3,136,245     | 100.0% | Medicare LOS              |        |
| Total Assets                            | 968,965        | Operating Expense  | 2,938,814     | 93.7%  | Current Ratio             | 0.0    |
| Current Liabilities                     | 3,611          | Operating Margin   | 197,431       | 6.3%   | Days to Collect           | 0.0    |
| Long Term Liabilities                   | 0              | Other Income       | 0             | 0.0%   | Avg Payment Days          | 0.0    |
| i e e e e e e e e e e e e e e e e e e e |                | O(1) F             | 0             | 0.0%   | Depreciation Rate         | 0.0%   |
| Total Equity                            | 965,354        | Other Expense      |               | 0.070  | Depreciation Rate         | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| ALLIATIVE AND                                 | HOSPICE SERVICE                                                                                                            | S, INC                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                     | Proprietary - Corporation                                                                                          | on                                            |
|-----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|
| LEVARD, SUITE                                 | £ 103 12/31/2019                                                                                                           | 365 Days Submi                                                                                                                                                                                                 | tted                                                                                                                                                                                                                                                                                                                | Hospice                                                                                                            |                                               |
| , CA 95742                                    |                                                                                                                            |                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                     |                                                                                                                    |                                               |
|                                               |                                                                                                                            |                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                     | Key Performanac                                                                                                    | e Ind.                                        |
| MENT SERVICE                                  | ES                                                                                                                         |                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                     | Skilled Nursing                                                                                                    | 0.0%                                          |
| heet                                          | Income                                                                                                                     | e Statement                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                     | Nursing                                                                                                            | 0.0%                                          |
| 1,172,334                                     | Total Charges                                                                                                              | 2,319,326                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                     | Home Healthcare                                                                                                    | 0.0%                                          |
| 193,673                                       | Contract Allowance                                                                                                         | 0                                                                                                                                                                                                              | 0.0%                                                                                                                                                                                                                                                                                                                | Length of Stay                                                                                                     |                                               |
| 314,292                                       | Operating Revenue                                                                                                          | 2,319,326                                                                                                                                                                                                      | 100.0%                                                                                                                                                                                                                                                                                                              | Medicare LOS                                                                                                       |                                               |
| 1,680,299                                     | Operating Expense                                                                                                          | 1,351,136                                                                                                                                                                                                      | 58.3%                                                                                                                                                                                                                                                                                                               | Current Ratio                                                                                                      | 25.7                                          |
| 45,664                                        | Operating Margin                                                                                                           | 968,190                                                                                                                                                                                                        | 41.7%                                                                                                                                                                                                                                                                                                               | Days to Collect                                                                                                    | 179.1                                         |
| 379,724                                       | Other Income                                                                                                               | 0                                                                                                                                                                                                              | 0.0%                                                                                                                                                                                                                                                                                                                | Avg Payment Days                                                                                                   | 12.3                                          |
| 1,254,911                                     | Other Expense                                                                                                              | 0                                                                                                                                                                                                              | 0.0%                                                                                                                                                                                                                                                                                                                | Depreciation Rate                                                                                                  | 0.0%                                          |
| 1,680,299                                     | Net Profit or Loss                                                                                                         | 968,190                                                                                                                                                                                                        | 41.7%                                                                                                                                                                                                                                                                                                               | Return on Equity                                                                                                   | 77.2%                                         |
| OSPICE                                        |                                                                                                                            |                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                     |                                                                                                                    | on                                            |
| E SOUTH, SUITE                                | ± 320 12/31/2019                                                                                                           | 365 Dave Submi                                                                                                                                                                                                 | ittad                                                                                                                                                                                                                                                                                                               | Hospica                                                                                                            |                                               |
|                                               |                                                                                                                            | 303 Days Subilli                                                                                                                                                                                               | illeu                                                                                                                                                                                                                                                                                                               | Hospice                                                                                                            |                                               |
| 08                                            |                                                                                                                            | Jos Days Subilli                                                                                                                                                                                               | illeu                                                                                                                                                                                                                                                                                                               | Ποσρισε                                                                                                            |                                               |
| 08                                            |                                                                                                                            | 300 Days Subiiii                                                                                                                                                                                               | illed                                                                                                                                                                                                                                                                                                               | Key Performanac                                                                                                    | e Ind.                                        |
| 08<br>AID HHA                                 |                                                                                                                            | 300 Days Subilli                                                                                                                                                                                               | illeu                                                                                                                                                                                                                                                                                                               |                                                                                                                    |                                               |
|                                               |                                                                                                                            | e Statement                                                                                                                                                                                                    | illeu                                                                                                                                                                                                                                                                                                               | Key Performanac                                                                                                    | <b>e Ind.</b><br>0.0%<br>0.4%                 |
| AID HHA<br>heet                               |                                                                                                                            | ·                                                                                                                                                                                                              | illeu                                                                                                                                                                                                                                                                                                               | <b>Key Performanac</b> Skilled Nursing                                                                             | 0.0%<br>0.4%                                  |
| AID HHA  heet  2,498,290                      | Income                                                                                                                     | e Statement                                                                                                                                                                                                    | 0.0%                                                                                                                                                                                                                                                                                                                | Key Performanac<br>Skilled Nursing<br>Nursing                                                                      | 0.0%<br>0.4%                                  |
| AID HHA <b>heet</b> 2,498,290 0               | Income<br>Total Charges                                                                                                    | e <b>Statement</b><br>13,383,718                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                     | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.0%                                          |
| AID HHA  theet  2,498,290  0  499,388         | Income<br>Total Charges<br>Contract Allowance                                                                              | e <b>Statement</b> 13,383,718 0                                                                                                                                                                                | 0.0%                                                                                                                                                                                                                                                                                                                | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.0%<br>0.4%                                  |
| AID HHA  2,498,290 0 499,388 2,997,678        | Income Total Charges Contract Allowance Operating Revenue                                                                  | 2 Statement<br>13,383,718<br>0<br>13,383,718                                                                                                                                                                   | 0.0%<br>100.0%                                                                                                                                                                                                                                                                                                      | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS                 | 0.0%<br>0.4%<br>0.0%                          |
| AID HHA  2,498,290 0 499,388 2,997,678        | Income Total Charges Contract Allowance Operating Revenue Operating Expense                                                | 2 Statement<br>13,383,718<br>0<br>13,383,718<br>12,006,910                                                                                                                                                     | 0.0%<br>100.0%<br>89.7%                                                                                                                                                                                                                                                                                             | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.4%<br>0.0%<br>22.2<br>61.6          |
| AID HHA 2,498,290 0 499,388 2,997,678 112,322 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income                  | 2 Statement<br>13,383,718<br>0<br>13,383,718<br>12,006,910<br>1,376,808                                                                                                                                        | 0.0%<br>100.0%<br>89.7%<br>10.3%                                                                                                                                                                                                                                                                                    | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.4%<br>0.0%                          |
|                                               | LEVARD, SUITE , CA 95742  MENT SERVICE heet  1,172,334  193,673  314,292  1,680,299  45,664  379,724  1,254,911  1,680,299 | MENT SERVICES  heet  1,172,334 Total Charges 193,673 Contract Allowance 314,292 Operating Revenue 1,680,299 Operating Margin 379,724 Other Income 1,254,911 Other Expense 1,680,299 Net Profit or Loss  DSPICE | MENT SERVICES  heet Income Statement  1,172,334 Total Charges 2,319,326  193,673 Contract Allowance 0  314,292 Operating Revenue 2,319,326  1,680,299 Operating Expense 1,351,136  45,664 Operating Margin 968,190  379,724 Other Income 0  1,254,911 Other Expense 0  1,680,299 Net Profit or Loss 968,190  DSPICE | LEVARD, SUITE 103 12/31/2019 365 Days Submitted  , CA 95742  MENT SERVICES  heet                                   | CA 95742   Key Performanace   Skilled Nursing |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                       | OSPICE CARE,                                           | INC                                                                                                |                                                           |                        | Proprietary - Corporati                                                                                            | on                                  |
|-----------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|----------------------------------------------------------------------------------------------------|-----------------------------------------------------------|------------------------|--------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 1601 NEW STINE RO                                                                                                     | OAD, SUITE 185                                         | 12/31/2019                                                                                         | 365 Days Submi                                            | itted                  | Hospice                                                                                                            |                                     |
| BAKERSFIELD, CA 9                                                                                                     | 93309                                                  |                                                                                                    |                                                           |                        |                                                                                                                    |                                     |
| KERN                                                                                                                  |                                                        |                                                                                                    |                                                           |                        | Key Performanac                                                                                                    | e Ind.                              |
| NATIONAL GOVERN                                                                                                       | IMENT SERVICE                                          | ES                                                                                                 |                                                           |                        | Skilled Nursing                                                                                                    | 0.0%                                |
| Balance S                                                                                                             | Sheet                                                  | Income                                                                                             | e Statement                                               |                        | Nursing                                                                                                            | 0.0%                                |
| Current Assets                                                                                                        | 377,718                                                | Total Charges                                                                                      | 1,046,393                                                 |                        | Home Healthcare                                                                                                    | 0.0%                                |
| Fixed Assets                                                                                                          | 1,775                                                  | Contract Allowance                                                                                 | 0                                                         | 0.0%                   | Length of Stay                                                                                                     |                                     |
| Other Assets                                                                                                          | 51,861                                                 | Operating Revenue                                                                                  | 1,046,393                                                 | 100.0%                 | Medicare LOS                                                                                                       |                                     |
| Total Assets                                                                                                          | 431,354                                                | Operating Expense                                                                                  | 644,666                                                   | 61.6%                  | Current Ratio                                                                                                      | 18.9                                |
| Current Liabilities                                                                                                   | 19,950                                                 | Operating Margin                                                                                   | 401,727                                                   | 38.4%                  | Days to Collect                                                                                                    | 53.3                                |
| Long Term Liabilities                                                                                                 | 11,406                                                 | Other Income                                                                                       | 0                                                         | 0.0%                   | Avg Payment Days                                                                                                   | 11.3                                |
| Total Equity                                                                                                          | 399,998                                                | Other Expense                                                                                      | 0                                                         | 0.0%                   | Depreciation Rate                                                                                                  | 0.0%                                |
| Total Liab. and Equity                                                                                                | 431,354                                                | Net Profit or Loss                                                                                 | 401,727                                                   | 38.4%                  | Return on Equity                                                                                                   | 100.4%                              |
| 051531 ARBOR HC                                                                                                       | SPICE                                                  |                                                                                                    |                                                           |                        | Nonprofit - Private                                                                                                |                                     |
| 890 W STETSON AV                                                                                                      | /ENUE, STE A                                           | 12/31/2019                                                                                         | 365 Days Submi                                            | itted                  | Hospice                                                                                                            |                                     |
|                                                                                                                       |                                                        |                                                                                                    |                                                           |                        | ·                                                                                                                  |                                     |
| HEMET, CA 92543                                                                                                       |                                                        |                                                                                                    |                                                           |                        | ·                                                                                                                  |                                     |
| HEMET, CA 92543<br>RIVERSIDE                                                                                          |                                                        |                                                                                                    |                                                           |                        | Key Performanac                                                                                                    | e Ind.                              |
| ·                                                                                                                     | FORNIA)                                                |                                                                                                    |                                                           |                        |                                                                                                                    | e Ind.<br>0.1%                      |
| RIVERSIDE                                                                                                             | ,                                                      | Income                                                                                             | e Statement                                               |                        | Key Performanac                                                                                                    |                                     |
| RIVERSIDE<br>BLUE CROSS (CALII                                                                                        | Sheet                                                  | Income<br>Total Charges                                                                            | e <b>Statement</b><br>7,875,138                           |                        | <b>Key Performanac</b> Skilled Nursing                                                                             | 0.1%<br>0.2%                        |
| RIVERSIDE BLUE CROSS (CALII Balance S                                                                                 | Sheet 731,158                                          |                                                                                                    |                                                           | 2.1%                   | <b>Key Performanac</b> Skilled Nursing Nursing                                                                     | 0.1%                                |
| RIVERSIDE BLUE CROSS (CALIL Balance S Current Assets                                                                  | 731,158<br>13,120                                      | Total Charges                                                                                      | 7,875,138                                                 | 2.1%<br>97.9%          | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.1%<br>0.2%                        |
| RIVERSIDE BLUE CROSS (CALIF Balance S Current Assets Fixed Assets                                                     | 731,158<br>13,120<br>2,213,568                         | Total Charges Contract Allowance                                                                   | 7,875,138<br>162,123                                      |                        | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.1%<br>0.2%                        |
| RIVERSIDE BLUE CROSS (CALIF Balance S Current Assets Fixed Assets Other Assets                                        | 731,158<br>13,120<br>2,213,568<br>2,957,846            | Total Charges Contract Allowance Operating Revenue                                                 | 7,875,138<br>162,123<br>7,713,015                         | 97.9%                  | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.1%<br>0.2%<br>0.0%                |
| RIVERSIDE BLUE CROSS (CALIF Balance S Current Assets Fixed Assets Other Assets Total Assets                           | 731,158<br>13,120<br>2,213,568<br>2,957,846<br>287,000 | Total Charges Contract Allowance Operating Revenue Operating Expense                               | 7,875,138<br>162,123<br>7,713,015<br>6,990,941            | 97.9%<br>90.6%         | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.1%<br>0.2%<br>0.0%<br>2.5<br>34.4 |
| RIVERSIDE BLUE CROSS (CALII  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 731,158<br>13,120<br>2,213,568<br>2,957,846<br>287,000 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 7,875,138<br>162,123<br>7,713,015<br>6,990,941<br>722,074 | 97.9%<br>90.6%<br>9.4% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.1%<br>0.2%<br>0.0%                |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751565 ARBOR VITAI       | E HOSPICE C | SARE, INC           |                |        | Proprietary - Corporation | on     |
|--------------------------|-------------|---------------------|----------------|--------|---------------------------|--------|
| 1780 TOWN AND COU<br>106 | NTRY DRIVE, | , UNIT 12/31/2019 : | 365 Days Submi | tted   | Hospice                   |        |
| NORCO, CA 92860          |             |                     |                |        |                           |        |
| RIVERSIDE                |             |                     |                |        | Key Performanac           | e Ind. |
| NATIONAL GOVERNME        | ENT SERVICE | ES .                |                |        | Skilled Nursing           | 0.0%   |
| Balance She              | eet         | Income              | Statement      |        | Nursing                   | 0.0%   |
| Current Assets           | 131,266     | Total Charges       | 1,040,995      |        | Home Healthcare           | 0.0%   |
| Fixed Assets             | 0           | Contract Allowance  | 347,009        | 33.3%  | Length of Stay            |        |
| Other Assets             | -847        | Operating Revenue   | 693,986        | 66.7%  | Medicare LOS              |        |
| Total Assets             | 130,419     | Operating Expense   | 910,466        | 131.2% | Current Ratio             | 14.5   |
| Current Liabilities      | 9,024       | Operating Margin    | -216,480       | -31.2% | Days to Collect           | 0.0    |
| Long Term Liabilities    | 298,752     | Other Income        | 0              | 0.0%   | Avg Payment Days          | 3.2    |
| Total Equity             | -177,357    | Other Expense       | 0              | 0.0%   | Depreciation Rate         | 0.0%   |
| Total Liab. and Equity   | 130,419     | Net Profit or Loss  | (216,480)      | -31.2% | Return on Equity          | 122.1% |

#### 751502 ARCADIA HOSPICE PROVIDER INC

3452 E FOOTHILL BLVD, STE 120

Cost Report not filed.

PASADENA, CA 91107

| LOS ANGELES            |               |                    |             |   |      | <b>Key Performanace</b> | Ind. |
|------------------------|---------------|--------------------|-------------|---|------|-------------------------|------|
| NATIONAL GOVERN        | NMENT SERVICE | ES                 |             |   |      | Skilled Nursing         | 0.0% |
| Balance S              | Sheet         | Income             | e Statement |   |      | Nursing                 | 0.0% |
| Current Assets         | 0             | Total Charges      |             | 0 |      | Home Healthcare         | 0.0% |
| Fixed Assets           | 0             | Contract Allowance |             | 0 | 0.0% | Length of Stay          |      |
| Other Assets           | 0             | Operating Revenue  |             | 0 | 0.0% | Medicare LOS            |      |
| Total Assets           | 0             | Operating Expense  |             | 0 | 0.0% | Current Ratio           |      |
| Current Liabilities    | 0             | Operating Margin   |             | 0 | 0.0% | Days to Collect         |      |
| Long Term Liabilities  | 0             | Other Income       |             | 0 | 0.0% | Avg Payment Days        |      |
| Total Equity           | 0             | Other Expense      |             | 0 | 0.0% | Depreciation Rate       | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss |             | 0 | 0.0% | Return on Equity        | 0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0162 ARDEN HO                                                                                                                      | SPICE CARE, II                                                | NC                                                                                                          |                                                |                                   |                                                                                                                    |                                      |
|-------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|------------------------------------------------|-----------------------------------|--------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 5032 LANKERSHIM                                                                                                                     | BOULEVARD, S                                                  | SUITE 7 Cost Repo                                                                                           | rt not filed.                                  |                                   |                                                                                                                    |                                      |
| N HOLLYWOOD, CA                                                                                                                     | 91601                                                         |                                                                                                             |                                                |                                   |                                                                                                                    |                                      |
| LOS ANGELES                                                                                                                         |                                                               |                                                                                                             |                                                |                                   | Key Performanad                                                                                                    | e Ind.                               |
| NATIONAL GOVERN                                                                                                                     | IMENT SERVICE                                                 | ≣S                                                                                                          |                                                |                                   | Skilled Nursing                                                                                                    | 0.0%                                 |
| Balance S                                                                                                                           | Sheet                                                         | Incom                                                                                                       | e Statement                                    |                                   | Nursing                                                                                                            | 0.0%                                 |
| Current Assets                                                                                                                      | 0                                                             | Total Charges                                                                                               | 0                                              |                                   | Home Healthcare                                                                                                    | 0.0%                                 |
| Fixed Assets                                                                                                                        | 0                                                             | Contract Allowance                                                                                          | 0                                              | 0.0%                              | Length of Stay                                                                                                     |                                      |
| Other Assets                                                                                                                        | 0                                                             | Operating Revenue                                                                                           | 0                                              | 0.0%                              | Medicare LOS                                                                                                       |                                      |
| Total Assets                                                                                                                        | 0                                                             | Operating Expense                                                                                           | 0                                              | 0.0%                              | Current Ratio                                                                                                      |                                      |
| Current Liabilities                                                                                                                 | 0                                                             | Operating Margin                                                                                            | 0                                              | 0.0%                              | Days to Collect                                                                                                    |                                      |
| Long Term Liabilities                                                                                                               | 0                                                             | Other Income                                                                                                | 0                                              | 0.0%                              | Avg Payment Days                                                                                                   |                                      |
| Total Equity                                                                                                                        | 0                                                             | Other Expense                                                                                               | 0                                              | 0.0%                              | Depreciation Rate                                                                                                  | 0.0%                                 |
| Total Liab. and Equity                                                                                                              | 0                                                             | Net Profit or Loss                                                                                          | 0                                              | 0.0%                              | Return on Equity                                                                                                   | 0.0%                                 |
| 551767 ARDENT H                                                                                                                     | OSPICE & PALI                                                 | LIATIVE CARE INC                                                                                            |                                                |                                   | Proprietary - Partnersh                                                                                            | nip                                  |
| 16486 BERNARDO (                                                                                                                    |                                                               |                                                                                                             |                                                |                                   |                                                                                                                    |                                      |
| 348                                                                                                                                 | CENTER DRIVE                                                  | , SUITE 12/31/2019                                                                                          | 365 Days Submi                                 | tted                              | Hospice                                                                                                            |                                      |
|                                                                                                                                     |                                                               | , SUITE 12/31/2019                                                                                          | 365 Days Submi                                 | tted                              | Hospice                                                                                                            |                                      |
| 348                                                                                                                                 |                                                               | , SUITE 12/31/2019                                                                                          | 365 Days Submi                                 | itted                             | Hospice  Key Performanac                                                                                           | e Ind.                               |
| 348<br>SAN DIEGO, CA 921                                                                                                            | 28                                                            | , SUITE 12/31/2019                                                                                          | 365 Days Submi                                 | itted                             |                                                                                                                    | e Ind.<br>0.0%                       |
| 348<br>SAN DIEGO, CA 921<br>SAN DIEGO                                                                                               | 28<br>CAID HHA                                                |                                                                                                             | 365 Days Submi                                 | itted                             | Key Performanac                                                                                                    |                                      |
| 348 SAN DIEGO, CA 921 SAN DIEGO DUMMY FOR MEDIC                                                                                     | 28<br>CAID HHA<br><b>Sheet</b>                                |                                                                                                             | ·                                              | itted                             | <b>Key Performanac</b> Skilled Nursing                                                                             | 0.0%                                 |
| 348 SAN DIEGO, CA 921 SAN DIEGO DUMMY FOR MEDIC Balance S                                                                           | 28<br>CAID HHA<br><b>Sheet</b><br>1,296,357                   | Incom                                                                                                       | e Statement                                    | o.0%                              | <b>Key Performanac</b> Skilled Nursing Nursing                                                                     | 0.0%<br>0.0%                         |
| 348 SAN DIEGO, CA 921 SAN DIEGO DUMMY FOR MEDIC Balance S Current Assets                                                            | 28<br>CAID HHA<br><b>Sheet</b><br>1,296,357<br>49,966         | Income<br>Total Charges                                                                                     | e <b>Statement</b><br>2,396,601                |                                   | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.0%<br>0.0%                         |
| 348 SAN DIEGO, CA 921 SAN DIEGO DUMMY FOR MEDIO Balance S Current Assets Fixed Assets                                               | 28 CAID HHA Sheet 1,296,357 49,966 0                          | Income<br>Total Charges<br>Contract Allowance                                                               | e <b>Statement</b> 2,396,601 0                 | 0.0%                              | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.0%<br>0.0%                         |
| 348 SAN DIEGO, CA 921 SAN DIEGO DUMMY FOR MEDIC Balance S Current Assets Fixed Assets Other Assets                                  | 28 CAID HHA Sheet 1,296,357 49,966 0 1,348,602                | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                          | 2,396,601<br>2,396,601                         | 0.0%<br>100.0%                    | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%                 |
| 348 SAN DIEGO, CA 921 SAN DIEGO DUMMY FOR MEDIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 28 CAID HHA Sheet 1,296,357 49,966 0 1,348,602 265,006        | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue<br>Operating Expense                     | 2,396,601<br>2,396,601<br>2,488,615            | 0.0%<br>100.0%<br>103.8%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%                 |
| 348 SAN DIEGO, CA 921 SAN DIEGO DUMMY FOR MEDIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 28 CAID HHA Sheet 1,296,357 49,966 0 1,348,602 265,006 49,271 | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue<br>Operating Expense<br>Operating Margin | 2,396,601<br>2,396,601<br>2,488,615<br>-92,014 | 0.0%<br>100.0%<br>103.8%<br>-3.8% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>4.9<br>187.1 |

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Sample Hospice reports from the Halmanac.com website.

| 751750 ARDENT H                                                                                                                                                  | OSPICE & PALL                                                 | IATIVE CARE OF FR                                                                                                               | ESNO, INC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                     | Proprietary - Corporat                                                                                                             | ion                          |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
| 2040 N WINERY AVI                                                                                                                                                | E, SUITE 102                                                  | 12/31/2019                                                                                                                      | 365 Days Subm                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | itted                                               | Hospice                                                                                                                            |                              |
| FRESNO, CA 93703                                                                                                                                                 |                                                               |                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                     |                                                                                                                                    |                              |
| FRESNO                                                                                                                                                           |                                                               |                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                     | Key Performana                                                                                                                     | ce Ind.                      |
| NATIONAL GOVERN                                                                                                                                                  | IMENT SERVICE                                                 | ES .                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                     | Skilled Nursing                                                                                                                    | 0.0%                         |
| Balance S                                                                                                                                                        | Sheet                                                         | Income                                                                                                                          | e Statement                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                     | Nursing                                                                                                                            | 0.0%                         |
| Current Assets                                                                                                                                                   | 526,784                                                       | Total Charges                                                                                                                   | 2,654,648                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                     | Home Healthcare                                                                                                                    | 0.0%                         |
| Fixed Assets                                                                                                                                                     | 147,534                                                       | Contract Allowance                                                                                                              | 18,498                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 0.7%                                                | Length of Stay                                                                                                                     |                              |
| Other Assets                                                                                                                                                     | 0                                                             | Operating Revenue                                                                                                               | 2,636,150                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 99.3%                                               | Medicare LOS                                                                                                                       |                              |
| Total Assets                                                                                                                                                     | 679,500                                                       | Operating Expense                                                                                                               | 2,333,745                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 88.5%                                               | Current Ratio                                                                                                                      | 1.1                          |
| Current Liabilities                                                                                                                                              | 461,164                                                       | Operating Margin                                                                                                                | 302,405                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 11.5%                                               | Days to Collect                                                                                                                    | 55.4                         |
| Long Term Liabilities                                                                                                                                            | 61,973                                                        | Other Income                                                                                                                    | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 0.0%                                                | Avg Payment Days                                                                                                                   | 15.9                         |
| Total Equity                                                                                                                                                     | 156,363                                                       | Other Expense                                                                                                                   | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 0.0%                                                | Depreciation Rate                                                                                                                  | 0.0%                         |
| Total Liab. and Equity                                                                                                                                           | 679,500                                                       | Net Profit or Loss                                                                                                              | 302,405                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 11.5%                                               | Return on Equity                                                                                                                   | 193.4%                       |
|                                                                                                                                                                  |                                                               |                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                     |                                                                                                                                    |                              |
|                                                                                                                                                                  | OSPICE & PALI                                                 | LIATIVE CARE OF TH                                                                                                              | E VALLEY                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                     | Proprietary - Corporat                                                                                                             | ion                          |
| 5<br>929 JEFFERSON ST                                                                                                                                            |                                                               |                                                                                                                                 | <b>E VALLEY</b> 275 Days Submi                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | itted                                               | Proprietary - Corporat  Hospice                                                                                                    | ion                          |
| 5<br>929 JEFFERSON ST                                                                                                                                            |                                                               |                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | itted                                               |                                                                                                                                    | ion                          |
| 5                                                                                                                                                                |                                                               |                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | itted                                               |                                                                                                                                    |                              |
| 5<br>929 JEFFERSON ST<br>DELANO, CA 93215                                                                                                                        | FREET, UNIT D                                                 | 12/31/2019                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | itted                                               | Hospice                                                                                                                            |                              |
| 5<br>929 JEFFERSON ST<br>DELANO, CA 93215<br>KERN<br>NATIONAL GOVERN                                                                                             | TREET, UNIT D                                                 | 12/31/2019<br>ES                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | itted                                               | Hospice  Key Performanae                                                                                                           | ce Ind.                      |
| 5<br>929 JEFFERSON ST<br>DELANO, CA 93215<br>KERN                                                                                                                | REET, UNIT D<br>IMENT SERVICE                                 | 12/31/2019<br>ES                                                                                                                | 275 Days Submi                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | itted                                               | Hospice  Key Performanae  Skilled Nursing                                                                                          | <b>ce Ind.</b><br>0.0%       |
| 5 929 JEFFERSON ST DELANO, CA 93215 KERN NATIONAL GOVERN Balance S                                                                                               | REET, UNIT D  IMENT SERVICE Sheet  16,304                     | 12/31/2019<br>ES<br>Income                                                                                                      | 275 Days Submi                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | itted<br>54.4%                                      | Hospice  Key Performanae Skilled Nursing Nursing                                                                                   | ce Ind.<br>0.0%<br>0.0%      |
| 929 JEFFERSON ST<br>DELANO, CA 93215<br>KERN<br>NATIONAL GOVERN<br>Balance S<br>Current Assets                                                                   | IMENT SERVICE Sheet 16,304 2,470                              | 12/31/2019 ES Income                                                                                                            | 275 Days Submi                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                     | Key Performanae Skilled Nursing Nursing Home Healthcare                                                                            | ce Ind.<br>0.0%<br>0.0%      |
| 929 JEFFERSON ST<br>DELANO, CA 93215<br>KERN<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets                                                   | IMENT SERVICE Sheet  16,304 2,470 0                           | 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                       | 275 Days Submited Statement 143,734 78,200                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 54.4%                                               | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                                             | ce Ind.<br>0.0%<br>0.0%      |
| 929 JEFFERSON ST DELANO, CA 93215 KERN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                                        | IMENT SERVICE  16,304  2,470  0  22,406                       | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | 275 Days Submit 275 Days Submi | 54.4%<br>45.6%                                      | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.0%<br>0.0%<br>0.0%         |
| 929 JEFFERSON ST DELANO, CA 93215 KERN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                                           | IMENT SERVICE  16,304  2,470  0  22,406                       | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | 275 Days Submit 275 Days Submi | 54.4%<br>45.6%<br>273.6%                            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.0%<br>0.0%<br>0.0%<br>0.0% |
| 929 JEFFERSON ST DELANO, CA 93215 KERN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities                       | IMENT SERVICE  16,304  2,470  0  22,406  233,639 0            | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin               | 275 Days Submit 275 Days Days Days Days Days Days Days Days                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 54.4%<br>45.6%<br>273.6%<br>-173.6%                 | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>0.0%<br>0.0%<br>0.0% |
| 929 JEFFERSON ST DELANO, CA 93215 KERN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities | IMENT SERVICE  16,304  2,470  0  22,406  233,639  0  -211,233 | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | 275 Days Submit 275 Days Submi | 54.4%<br>45.6%<br>273.6%<br>-173.6%<br>0.0%<br>0.0% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.0%<br>0.0%<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751714 ARDENT HOSPICE OF THE DESERT, INC                                                                               |                                                                     |                                                                                              |                                                          |                                 | Proprietary - Corporation                                                                                         |                      |
|------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|----------------------------------------------------------------------------------------------|----------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------|----------------------|
| 1750 E ARENAS ROAD SUITE 21 12/31/2019 365 Days \$                                                                     |                                                                     |                                                                                              |                                                          | itted                           | Hospice                                                                                                           |                      |
| PALM SPRINGS, CA                                                                                                       | 92262                                                               |                                                                                              |                                                          |                                 |                                                                                                                   |                      |
| RIVERSIDE                                                                                                              |                                                                     |                                                                                              |                                                          |                                 | Key Performanad                                                                                                   | e Ind.               |
| NATIONAL GOVERN                                                                                                        | IMENT SERVICE                                                       | ES .                                                                                         |                                                          |                                 | Skilled Nursing                                                                                                   | 0.0%                 |
| Balance Sheet                                                                                                          |                                                                     | Income                                                                                       | e Statement                                              |                                 | Nursing                                                                                                           | 0.0%                 |
| Current Assets                                                                                                         | 555,535                                                             | Total Charges                                                                                | 1,736,919                                                |                                 | Home Healthcare                                                                                                   | 0.0%                 |
| Fixed Assets                                                                                                           | 10,355                                                              | Contract Allowance                                                                           | 0                                                        | 0.0%                            | Length of Stay                                                                                                    |                      |
| Other Assets                                                                                                           | 0                                                                   | Operating Revenue                                                                            | 1,736,919                                                | 100.0%                          | Medicare LOS                                                                                                      |                      |
| Total Assets                                                                                                           | 567,730                                                             | Operating Expense                                                                            | 1,542,824                                                | 88.8%                           | Current Ratio                                                                                                     | 0.9                  |
| Current Liabilities                                                                                                    | 640,950                                                             | Operating Margin                                                                             | 194,095                                                  | 11.2%                           | Days to Collect                                                                                                   | 104.3                |
| Long Term Liabilities                                                                                                  | 0                                                                   | Other Income                                                                                 | 0                                                        | 0.0%                            | Avg Payment Days                                                                                                  | 57.8                 |
| Total Equity                                                                                                           | -73,220                                                             | Other Expense                                                                                | 0                                                        | 0.0%                            | Depreciation Rate                                                                                                 | 0.0%                 |
| Total Liab. and Equity                                                                                                 | 567,730                                                             | Net Profit or Loss                                                                           | 194,095                                                  | 11.2%                           | Return on Equity                                                                                                  | -265.1%              |
| 921609 ARGO HOS                                                                                                        | SPICE, INC                                                          |                                                                                              |                                                          |                                 | Proprietary - Corporat                                                                                            | ion                  |
| 10523 BURBANK BL                                                                                                       | 10523 BURBANK BLVD, SUITE 115 12/31/2019 365 Days Submitted Hospice |                                                                                              |                                                          |                                 |                                                                                                                   |                      |
|                                                                                                                        |                                                                     |                                                                                              | 303 Days Subili                                          | illeu                           | ноѕрісе                                                                                                           |                      |
| N HOLLYWOOD, CA                                                                                                        | 91601                                                               |                                                                                              | JOS Days Subilli                                         | illed                           | ноѕрісе                                                                                                           |                      |
| N HOLLYWOOD, CA                                                                                                        | 91601                                                               |                                                                                              | 305 Days Subilli                                         | illea                           | Key Performana                                                                                                    | ce Ind.              |
|                                                                                                                        |                                                                     |                                                                                              | Joo Days Subilli                                         | illed                           |                                                                                                                   | ce Ind.<br>0.2%      |
| LOS ANGELES                                                                                                            | IMENT SERVICE                                                       | ≣S                                                                                           | e Statement                                              | illeu                           | Key Performanad                                                                                                   |                      |
| LOS ANGELES NATIONAL GOVERN                                                                                            | IMENT SERVICE<br>Sheet                                              | ≣S                                                                                           | ·                                                        | illeu                           | <b>Key Performana</b> Skilled Nursing                                                                             | 0.2%<br>0.0%         |
| LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | IMENT SERVICE<br>Sheet                                              | ES<br>Income<br>Total Charges                                                                | e Statement                                              | 6.4%                            | <b>Key Performana</b> Skilled Nursing Nursing                                                                     | 0.2%<br>0.0%         |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | IMENT SERVICE<br>Sheet<br>50,988<br>0                               | ES<br>Income<br>Total Charges                                                                | e <b>Statement</b><br>1,045,666                          |                                 | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                  | 0.2%                 |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | IMENT SERVICE<br>Sheet<br>50,988<br>0                               | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement<br>1,045,666<br>66,849                       | 6.4%                            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.2%<br>0.0%         |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | Sheet 50,988<br>0<br>0<br>50,988                                    | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement 1,045,666 66,849 978,817                     | 6.4%<br>93.6%                   | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS                | 0.2%<br>0.0%         |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | Sheet 50,988 0 0 50,988 0                                           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement<br>1,045,666<br>66,849<br>978,817<br>858,289 | 6.4%<br>93.6%<br>87.7%          | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.2%<br>0.0%<br>0.0% |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 50,988<br>0<br>50,988<br>0<br>29,036                                | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 978,817<br>858,289<br>120,528                            | 6.4%<br>93.6%<br>87.7%<br>12.3% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.2%<br>0.0%<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751517 ARIA HOSPICE LLC Proprietary - Other         |              |                    |                |       |                   |       |  |
|-----------------------------------------------------|--------------|--------------------|----------------|-------|-------------------|-------|--|
| 229 SOUTH 8TH STRE                                  | EET, SUITE A | 12/31/2019         | 365 Days Submi | tted  | Hospice           |       |  |
| EL CENTRO, CA 92243                                 | 3            |                    |                |       |                   |       |  |
| IMPERIAL Key Performanace Ind.                      |              |                    |                |       |                   |       |  |
| NATIONAL GOVERNM                                    | ENT SERVICE  | ES .               |                |       | Skilled Nursing   | 0.0%  |  |
| Balance She                                         | eet          | Income             | e Statement    |       | Nursing           | 0.0%  |  |
| Current Assets                                      | 1,713,537    | Total Charges      | 5,137,628      |       | Home Healthcare   | 0.0%  |  |
| Fixed Assets                                        | 39,649       | Contract Allowance | 95,005         | 1.8%  | Length of Stay    |       |  |
| Other Assets                                        | 0            | Operating Revenue  | 5,042,623      | 98.2% | Medicare LOS      |       |  |
| Total Assets                                        | 1,753,186    | Operating Expense  | 4,239,296      | 84.1% | Current Ratio     | (9.7) |  |
| Current Liabilities                                 | -176,093     | Operating Margin   | 803,327        | 15.9% | Days to Collect   | 50.7  |  |
| Long Term Liabilities                               | 103,152      | Other Income       | 0              | 0.0%  | Avg Payment Days  | 7.6   |  |
| Total Equity                                        | 1,826,127    | Other Expense      | 0              | 0.0%  | Depreciation Rate | 0.0%  |  |
| Total Liab. and Equity                              | 1,753,186    | Net Profit or Loss | 803,327        | 15.9% | Return on Equity  | 44.0% |  |
| 921700 ARIAS HEAL                                   | TH CARE, INC | <b>&gt;</b> ,      |                |       |                   |       |  |
| 2530 RED HILL AVE, SUITE 140 Cost Report not filed. |              |                    |                |       |                   |       |  |

SANTA ANA, CA 92705

| ORANGE                 |               |                    |             |   |      | Key Performanace  | Ind. |
|------------------------|---------------|--------------------|-------------|---|------|-------------------|------|
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |             |   |      | Skilled Nursing   | 0.0% |
| Balance S              | Sheet         | Income             | e Statement |   |      | Nursing           | 0.0% |
| Current Assets         | 0             | Total Charges      |             | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0             | Contract Allowance |             | 0 | 0.0% | Length of Stay    |      |
| Other Assets           | 0             | Operating Revenue  |             | 0 | 0.0% | Medicare LOS      |      |
| Total Assets           | 0             | Operating Expense  |             | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0             | Operating Margin   |             | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0             | Other Income       |             | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0             | Other Expense      |             | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss |             | 0 | 0.0% | Return on Equity  | 0.0% |
|                        |               |                    |             |   |      |                   | I    |

**All Providers** 

8:01 AM

Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 751634 ART OF HOSP     |              | Proprietary - Corporation |                |        |                   |        |
|------------------------|--------------|---------------------------|----------------|--------|-------------------|--------|
| 7710 BALBOA AVENUE     | E, SUITE 329 | 12/31/2019                | 365 Days Submi | tted   | Hospice           |        |
| SAN DIEGO, CA 92111    |              |                           |                |        |                   |        |
| SAN DIEGO              |              |                           |                |        | Key Performanac   | e Ind. |
| NATIONAL GOVERNME      | ENT SERVICE  | ≣S                        |                |        | Skilled Nursing   | 0.3%   |
| Balance She            | et           | Income                    | Statement      |        | Nursing           | 0.3%   |
| Current Assets         | 552,840      | Total Charges             | 2,416,694      |        | Home Healthcare   | 0.0%   |
| Fixed Assets           | 1,094        | Contract Allowance        | 0              | 0.0%   | Length of Stay    |        |
| Other Assets           | 0            | Operating Revenue         | 2,416,694      | 100.0% | Medicare LOS      |        |
| Total Assets           | 555,243      | Operating Expense         | 2,312,802      | 95.7%  | Current Ratio     | 4.2    |
| Current Liabilities    | 130,445      | Operating Margin          | 103,892        | 4.3%   | Days to Collect   | 15.0   |
| Long Term Liabilities  | 60,871       | Other Income              | 0              | 0.0%   | Avg Payment Days  | 20.6   |
| Total Equity           | 363,927      | Other Expense             | 0              | 0.0%   | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 555,243      | Net Profit or Loss        | 103,892        | 4.3%   | Return on Equity  | 28.5%  |
| 751595 ASAP HOSPIC     | EE CARE, INC |                           |                |        |                   |        |
| 17620 SHERMAN WAY      | SUITE 207    | Cost Repor                | t not filed.   |        |                   |        |
| VAN NUYS, CA 91406     |              |                           |                |        |                   |        |
| LOS ANGELES            |              |                           |                |        | Key Performanac   | e Ind. |

| LOS ANGELES            |                              |                    |             |   |      | Key Performanac   | e ina. |
|------------------------|------------------------------|--------------------|-------------|---|------|-------------------|--------|
| NATIONAL GOVERN        | NATIONAL GOVERNMENT SERVICES |                    |             |   |      | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet                        | Income             | e Statement |   |      | Nursing           | 0.0%   |
| Current Assets         | 0                            | Total Charges      |             | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0                            | Contract Allowance |             | 0 | 0.0% | Length of Stay    |        |
| Other Assets           | 0                            | Operating Revenue  |             | 0 | 0.0% | Medicare LOS      |        |
| Total Assets           | 0                            | Operating Expense  |             | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0                            | Operating Margin   |             | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0                            | Other Income       |             | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0                            | Other Expense      |             | 0 | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0                            | Net Profit or Loss |             | 0 | 0.0% | Return on Equity  | 0.0%   |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 051792 ASCEND HOSPICE                                    |               |                    |               |         | Proprietary - Corporation |         |  |
|----------------------------------------------------------|---------------|--------------------|---------------|---------|---------------------------|---------|--|
| 7344 MAGNOLIA AVE, STE 245 12/31/2019 365 Days Submitted |               |                    |               |         | Hospice                   |         |  |
| RIVERSIDE, CA 9250                                       | 04            |                    |               |         |                           |         |  |
| RIVERSIDE                                                |               |                    |               |         | Key Performana            | ce Ind. |  |
| DUMMY FOR MEDIC                                          | CAID HHA      |                    |               |         | Skilled Nursing           | 0.2%    |  |
| Balance Sheet                                            |               | Income             | e Statement   |         | Nursing                   | 0.0%    |  |
| Current Assets                                           | 24,833,223    | Total Charges      | 5,716,284     |         | Home Healthcare           | 0.0%    |  |
| Fixed Assets                                             | 483,155       | Contract Allowance | 3,394,967     | 59.4%   | Length of Stay            |         |  |
| Other Assets                                             | 2,870,075     | Operating Revenue  | 2,321,317     | 40.6%   | Medicare LOS              |         |  |
| Total Assets                                             | 28,235,823    | Operating Expense  | -2,744,213    | -118.2% | Current Ratio             | 4.5     |  |
| Current Liabilities                                      | 5,527,944     | Operating Margin   | 5,065,530     | 218.2%  | Days to Collect           | 4,183.0 |  |
| Long Term Liabilities                                    | 0             | Other Income       | 0             | 0.0%    | Avg Payment Days          | (384.8) |  |
| Total Equity                                             | 22,707,879    | Other Expense      | 0             | 0.0%    | Depreciation Rate         | 0.0%    |  |
| Total Liab. and Equity                                   | 28,235,823    | Net Profit or Loss | 5,065,530     | 218.2%  | Return on Equity          | 22.3%   |  |
| 921736 ASCENSIO                                          | N HOSPICE CA  | RE                 |               |         | Proprietary - Corporat    | ion     |  |
| 130 COOK AVE SUI <sup>-</sup>                            | TE 107        | 12/31/2019         | 365 Days Subm | itted   | Hospice                   |         |  |
| PASADENA, CA 9110                                        | 07            |                    |               |         |                           |         |  |
| LOS ANGELES                                              |               |                    |               |         | Key Performana            | ce Ind. |  |
| NATIONAL GOVERN                                          | IMENT SERVICE | ES .               |               |         | Skilled Nursing           | 0.0%    |  |
| Balance S                                                | Sheet         | Income Statement   |               |         | Nursing                   | 0.0%    |  |
| Current Assets                                           | 206,446       | Total Charges      | 1,441,867     |         | Home Healthcare           | 0.0%    |  |
| Fixed Assets                                             | 39,659        | Contract Allowance | 0             | 0.0%    | Length of Stay            |         |  |
| Other Assets                                             | 11,200        | Operating Revenue  | 1,441,867     | 100.0%  | Medicare LOS              |         |  |
| Total Assets                                             | 258,970       | Operating Expense  | 1,506,227     | 104.5%  | Current Ratio             | (243.7) |  |
| Current Liabilities                                      | -847          | Operating Margin   | -64,360       | -4.5%   | Days to Collect           | 26.9    |  |
| Long Term Liabilities                                    | 356,000       | Other Income       | 0             | 0.0%    | Avg Payment Days          | (0.2)   |  |
| Total Equity                                             | -96,183       | Other Expense      | 0             | 0.0%    | Depreciation Rate         | 0.0%    |  |
| Total Liab. and Equity                                   | 258,970       | Net Profit or Loss | (64,360)      | -4.5%   | Return on Equity          | 66.9%   |  |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| E HOSPICE                                        |                                                                                                           |                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Proprietary - 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| MENT SERVICE                                     | S                                                                                                         |                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             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| neet                                             | Income                                                                                                    | Statement                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             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|
| 531,345                                          | Total Charges                                                                                             | 3,176,070                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             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|
| 20,431                                           | Contract Allowance                                                                                        | 280                                                                                                                                                                                                                                       | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|
| 0                                                | Operating Revenue                                                                                         | 3,175,790                                                                                                                                                                                                                                 | 100.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      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|
| 557,357                                          | Operating Expense                                                                                         | 2,966,295                                                                                                                                                                                                                                 | 93.4%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       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|
| 123,958                                          | Operating Margin                                                                                          | 209,495                                                                                                                                                                                                                                   | 6.6%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|
| 11,985                                           | Other Income                                                                                              | 0                                                                                                                                                                                                                                         | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|
| 421,414                                          | Other Expense                                                                                             | 0                                                                                                                                                                                                                                         | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|
| 557,357                                          | Net Profit or Loss                                                                                        | 209,495                                                                                                                                                                                                                                   | 6.6%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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| E HOSPICE                                        |                                                                                                           |                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Proprietary - 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| AVENUE                                           | 12/31/2019                                                                                                | 365 Days Submi                                                                                                                                                                                                                            | itted                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       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| MENT SERVICE                                     | ES .                                                                                                      |                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             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| MENT SERVICE<br>neet                             |                                                                                                           | Statement                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             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|
| neet                                             |                                                                                                           | • <b>Statement</b> 5,914,551                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             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|
| <b>neet</b> 1,060,503                            | Income                                                                                                    |                                                                                                                                                                                                                                           | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|
| 1,060,503<br>12,859                              | Income<br>Total Charges                                                                                   | 5,914,551                                                                                                                                                                                                                                 | 0.0%<br>100.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       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|
| 1,060,503<br>12,859<br>0                         | Income Total Charges Contract Allowance                                                                   | 5,914,551<br>1,371                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             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|
| 1,060,503<br>12,859<br>0<br>1,073,362            | Income Total Charges Contract Allowance Operating Revenue                                                 | 5,914,551<br>1,371<br>5,913,180                                                                                                                                                                                                           | 100.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Nursing Home Healthcare Length of Stay Medicare LOS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 0.2%<br>0.0%<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 1,060,503<br>12,859<br>0<br>1,073,362<br>186,222 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 5,914,551<br>1,371<br>5,913,180<br>4,877,097                                                                                                                                                                                              | 100.0%<br>82.5%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 0.2%<br>0.0%<br>0.0%<br>5.7                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| 1,060,503<br>12,859<br>0<br>1,073,362<br>186,222 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 5,914,551<br>1,371<br>5,913,180<br>4,877,097<br>1,036,083                                                                                                                                                                                 | 100.0%<br>82.5%<br>17.5%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 0.2%<br>0.0%<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                  | E, SUITE 140 9 MENT SERVICE 1eet 531,345 20,431 0 557,357 123,958 11,985 421,414 557,357 E HOSPICE AVENUE | MENT SERVICES  Meet Income  531,345 Total Charges  20,431 Contract Allowance  0 Operating Revenue  557,357 Operating Expense  123,958 Operating Margin  11,985 Other Income  421,414 Other Expense  557,357 Net Profit or Loss  E HOSPICE | ## ACCOUNT OF THE PROOF OF THE | SUITE 140   12/31/2019 365 Days Submitted   12/31/2019 365 D | Key Performanac  Skilled Nursing  Nursing  131,345 Total Charges 3,176,070 Home Healthcare  20,431 Contract Allowance 280 0.0% Length of Stay  0 Operating Revenue 3,175,790 100.0% Medicare LOS  557,357 Operating Expense 2,966,295 93.4% Current Ratio  123,958 Operating Margin 209,495 6.6% Days to Collect  11,985 Other Income 0 0.0% Avg Payment Days  421,414 Other Expense 0 0.0% Depreciation Rate  557,357 Net Profit or Loss 209,495 6.6% Return on Equity  E HOSPICE  AVENUE 12/31/2019 365 Days Submitted Hospice |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 051749 ASIAN NETWORK HOSPICE, INC |              |                    |             |        | Proprietary - Partners | nip    |
|-----------------------------------|--------------|--------------------|-------------|--------|------------------------|--------|
| 212 9TH STREET, S                 | Hospice      |                    |             |        |                        |        |
| OAKLAND, CA 94607                 | 7            |                    |             |        |                        |        |
| ALAMEDA                           |              |                    |             |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN                   | MENT SERVICE | ES .               |             |        | Skilled Nursing        | 0.0%   |
| Balance S                         | Sheet        | Income             | e Statement |        | Nursing                | 0.2%   |
| Current Assets                    | 573,562      | Total Charges      | 6,787,626   |        | Home Healthcare        | 0.0%   |
| Fixed Assets                      | 259          | Contract Allowance | 0           | 0.0%   | Length of Stay         |        |
| Other Assets                      | 0            | Operating Revenue  | 6,787,626   | 100.0% | Medicare LOS           |        |
| Total Assets                      | 573,821      | Operating Expense  | 6,315,661   | 93.0%  | Current Ratio          | (2.5)  |
| Current Liabilities               | -230,587     | Operating Margin   | 471,965     | 7.0%   | Days to Collect        | 0.4    |
| Long Term Liabilities             | 0            | Other Income       | 0           | 0.0%   | Avg Payment Days       | 1.8    |
| Total Equity                      | 804,408      | Other Expense      | 0           | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity            | 573,821      | Net Profit or Loss | 471,965     | 7.0%   | Return on Equity       | 58.7%  |

#### 751670 ASSISTANCE HOSPICE CARE, INC.

14545 VICTORY BLVD, SUITE 602

Cost Report not filed.

**VAN NUYS, CA 91411** 

| LOS ANGELES                  |      |                    |   |      | Key Performana    | ce Ind. |
|------------------------------|------|--------------------|---|------|-------------------|---------|
| NATIONAL GOVERNMENT SERVICES |      |                    |   |      | Skilled Nursing   | 0.0%    |
| Balance S                    | heet | Income Statement   |   |      | Nursing           | 0.0%    |
| Current Assets               | 0    | Total Charges      | 0 |      | Home Healthcare   | 0.0%    |
| Fixed Assets                 | 0    | Contract Allowance | 0 | 0.0% | Length of Stay    |         |
| Other Assets                 | 0    | Operating Revenue  | 0 | 0.0% | Medicare LOS      |         |
| Total Assets                 | 0    | Operating Expense  | 0 | 0.0% | Current Ratio     |         |
| Current Liabilities          | 0    | Operating Margin   | 0 | 0.0% | Days to Collect   |         |
| Long Term Liabilities        | 0    | Other Income       | 0 | 0.0% | Avg Payment Days  |         |
| Total Equity                 | 0    | Other Expense      | 0 | 0.0% | Depreciation Rate | 0.0%    |
| Total Liab. and Equity       | 0    | Net Profit or Loss | 0 | 0.0% | Return on Equity  | 0.0%    |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051634 ASSISTED                                                                                                                  | Proprietary - Corporati                                               | on                                                                                                                                 |                                                                                    |                                  |                                                                                                                    |                                      |
|----------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|----------------------------------|--------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 8550 BALBOA BLVD                                                                                                                 | ), STE 282                                                            | 6/30/2019 365 Days Submitted                                                                                                       |                                                                                    |                                  | Hospice                                                                                                            |                                      |
| NORTHRIDGE, CA 9                                                                                                                 | 1325                                                                  | 12/31/2019                                                                                                                         | 12/31/2019 365 Days Submitted                                                      |                                  |                                                                                                                    |                                      |
| LOS ANGELES                                                                                                                      |                                                                       | 12/31/2019                                                                                                                         | 365 Days Submi                                                                     | tted                             | Key Performanac                                                                                                    | e Ind.                               |
| NATIONAL GOVERN                                                                                                                  | IMENT SERVICE                                                         | ES                                                                                                                                 |                                                                                    |                                  | Skilled Nursing                                                                                                    | 0.0%                                 |
| Balance S                                                                                                                        | Sheet                                                                 | Income                                                                                                                             | e Statement                                                                        |                                  | Nursing                                                                                                            | 0.1%                                 |
| Current Assets                                                                                                                   | 35,682,107                                                            | Total Charges                                                                                                                      | 13,650,952                                                                         |                                  | Home Healthcare                                                                                                    | 0.0%                                 |
| Fixed Assets                                                                                                                     | 0                                                                     | Contract Allowance                                                                                                                 | 0                                                                                  | 0.0%                             | Length of Stay                                                                                                     |                                      |
| Other Assets                                                                                                                     | 0                                                                     | Operating Revenue                                                                                                                  | 13,650,952                                                                         | 100.0%                           | Medicare LOS                                                                                                       |                                      |
| Total Assets                                                                                                                     | 35,695,631                                                            | Operating Expense                                                                                                                  | 10,476,189                                                                         | 76.7%                            | Current Ratio                                                                                                      | 37.8                                 |
| Current Liabilities                                                                                                              | 944,022                                                               | Operating Margin                                                                                                                   | 3,174,763                                                                          | 23.3%                            | Days to Collect                                                                                                    | 873.9                                |
| Long Term Liabilities                                                                                                            | 0                                                                     | Other Income                                                                                                                       | 0                                                                                  | 0.0%                             | Avg Payment Days                                                                                                   | 33.1                                 |
| Total Equity                                                                                                                     | 34,751,609                                                            | Other Expense                                                                                                                      | 0                                                                                  | 0.0%                             | Depreciation Rate                                                                                                  | 0.0%                                 |
| Total Liab. and Equity                                                                                                           | 35,695,631                                                            | Net Profit or Loss                                                                                                                 | 3,174,763                                                                          | 23.3%                            | Return on Equity                                                                                                   | 9.1%                                 |
| 051634 ASSISTED                                                                                                                  | HOME HOSPIC                                                           | E                                                                                                                                  |                                                                                    |                                  | Proprietary - Corporati                                                                                            | on                                   |
| 8550 BALBOA BLVD, STE 282 6/30/2019 365 Day                                                                                      |                                                                       |                                                                                                                                    |                                                                                    |                                  |                                                                                                                    |                                      |
| 8550 BALBOA BLVD                                                                                                                 | ), STE 282                                                            | 6/30/2019                                                                                                                          | 365 Days Submit                                                                    | ted                              | Hospice                                                                                                            |                                      |
| 8550 BALBOA BLVD<br>NORTHRIDGE, CA 9                                                                                             |                                                                       |                                                                                                                                    | 365 Days Submitt                                                                   |                                  | Hospice                                                                                                            |                                      |
|                                                                                                                                  |                                                                       | 12/31/2019                                                                                                                         | •                                                                                  | tted                             | Hospice  Key Performanac                                                                                           | e Ind.                               |
| NORTHRIDGE, CA 9                                                                                                                 | 1325                                                                  | 12/31/2019<br>12/31/2019                                                                                                           | 365 Days Submi                                                                     | tted                             | ·                                                                                                                  | <b>e Ind.</b><br>0.0%                |
| NORTHRIDGE, CA 9                                                                                                                 | 1325<br>IMENT SERVICE                                                 | 12/31/2019<br>12/31/2019<br>≣S                                                                                                     | 365 Days Submi                                                                     | tted                             | Key Performanac                                                                                                    |                                      |
| NORTHRIDGE, CA 9<br>LOS ANGELES<br>NATIONAL GOVERN                                                                               | 11325<br>IMENT SERVICE                                                | 12/31/2019<br>12/31/2019<br>≣S                                                                                                     | 365 Days Submi<br>365 Days Submi                                                   | tted                             | Key Performanac<br>Skilled Nursing                                                                                 | 0.0%                                 |
| NORTHRIDGE, CA 9 LOS ANGELES NATIONAL GOVERN Balance S                                                                           | 11325<br>IMENT SERVICE                                                | 12/31/2019<br>12/31/2019<br>ES<br>Income                                                                                           | 365 Days Submi<br>365 Days Submi                                                   | tted                             | Key Performanac<br>Skilled Nursing<br>Nursing                                                                      | 0.0%<br>0.1%                         |
| NORTHRIDGE, CA 9 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | 11325<br>IMENT SERVICE<br>Sheet<br>16,213,002                         | 12/31/2019 12/31/2019 ES Income Total Charges Contract Allowance                                                                   | 365 Days Submi<br>365 Days Submi<br>Statement<br>7,460,244                         | tted                             | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.0%<br>0.1%                         |
| NORTHRIDGE, CA S LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | 11325<br>IMENT SERVICE<br>Sheet<br>16,213,002                         | 12/31/2019 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue                                                 | 365 Days Submi 365 Days Submi  Statement 7,460,244                                 | tted<br>tted<br>0.0%             | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.0%<br>0.1%                         |
| NORTHRIDGE, CA S LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | 11325<br>IMENT SERVICE<br>Sheet<br>16,213,002<br>0<br>0<br>16,220,867 | 12/31/2019 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue                                                 | 365 Days Submi 365 Days Submi  Statement 7,460,244  0 7,460,244                    | 0.0%<br>100.0%                   | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.1%<br>0.0%                 |
| NORTHRIDGE, CA S LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 11325  IMENT SERVICE  16,213,002  0  16,220,867  3,838,190            | 12/31/2019 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 365 Days Submi 365 Days Submi  Statement 7,460,244 0 7,460,244 4,964,797           | 0.0%<br>100.0%<br>66.6%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.1%<br>0.0%                 |
| NORTHRIDGE, CA S LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 11325  IMENT SERVICE  16,213,002  0  16,220,867  3,838,190            | 12/31/2019 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 365 Days Submi 365 Days Submi  Statement 7,460,244 0 7,460,244 4,964,797 2,495,447 | 0.0%<br>100.0%<br>66.6%<br>33.4% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.1%<br>0.0%<br>4.2<br>507.8 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051743 ASSISTED         | HOME HOSPIC   | E                          |                 |        | Proprietary - Corporation | on     |
|-------------------------|---------------|----------------------------|-----------------|--------|---------------------------|--------|
| 4450 WESTINGHOU<br>#103 | SE STREET, SU | JITE 6/30/2019             | 365 Days Submit | ted    | Hospice                   |        |
| VENTURA, CA 93003       | 3             | 12/31/2019                 | 365 Days Submi  | tted   |                           |        |
| VENTURA                 |               | 12/31/2019                 | 365 Days Submi  | tted   | Key Performanac           | e Ind. |
| NATIONAL GOVERN         | MENT SERVICE  | ES                         |                 |        | Skilled Nursing           | 0.1%   |
| Balance S               | heet          | Incom                      | e Statement     |        | Nursing                   | 1.2%   |
| Current Assets          | 35,682,107    | Total Charges              | 19,104,699      |        | Home Healthcare           | 0.0%   |
| Fixed Assets            | 0             | Contract Allowance         | 0               | 0.0%   | Length of Stay            |        |
| Other Assets            | 0             | Operating Revenue          | 19,104,699      | 100.0% | Medicare LOS              |        |
| Total Assets            | 35,695,631    | Operating Expense          | 13,351,750      | 69.9%  | Current Ratio             | 37.8   |
| Current Liabilities     | 944,022       | Operating Margin           | 5,752,949       | 30.1%  | Days to Collect           | 819.0  |
| Long Term Liabilities   | 0             | Other Income               | 0               | 0.0%   | Avg Payment Days          | 26.0   |
| Total Equity            | 34,751,609    | Other Expense              | 0               | 0.0%   | Depreciation Rate         | 0.0%   |
| Total Liab. and Equity  | 35,695,631    | Net Profit or Loss         | 5,752,949       | 30.1%  | Return on Equity          | 16.6%  |
| 051743 ASSISTED         | HOME HOSPIC   | E                          |                 |        | Proprietary - Corporation | on     |
| 4450 WESTINGHOU<br>#103 | SE STREET, SU | JITE 6/30/2019             | 365 Days Submit | ted    | Hospice                   |        |
| VENTURA, CA 93003       | 3             | 12/31/2019                 | 365 Days Submi  | tted   |                           |        |
| VENTURA                 |               | 12/31/2019                 | 365 Days Submi  | tted   | Key Performanac           | e Ind. |
| NATIONAL GOVERN         | MENT SERVICE  | ES                         |                 |        | Skilled Nursing           | 0.0%   |
| Balance S               | heet          | Incom                      | e Statement     |        | Nursing                   | 2.5%   |
| Current Assets          | 19,379,593    | Total Charges              | 9,021,681       |        | Home Healthcare           | 0.0%   |
| Fixed Assets            | 0             | Contract Allowance         | 0               | 0.0%   | Length of Stay            |        |
| Other Assets            | 0             | Operating Revenue          | 9,021,681       | 100.0% | Medicare LOS              |        |
| Total Assets            | 19,387,458    | Operating Expense          | 6,071,374       | 67.3%  | Current Ratio             | 16.6   |
| Current Liabilities     | 1,164,558     | Operating Margin           | 2,950,307       | 32.7%  | Days to Collect           | 612.6  |
|                         |               |                            |                 | 0.00/  | A Day was a set Day of    |        |
| Long Term Liabilities   | 0             | Other Income               | 0               | 0.0%   | Avg Payment Days          | 60.7   |
|                         |               | Other Income Other Expense | 0               | 0.0%   | Depreciation Rate         | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0164 ASSISTED 9                                                                                                       | HOSPICE CARI                                                                    | <b>.</b>                                                                                     |                                                           |                                 | Proprietary - Corporat                                                                                            | tion                                |
|------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 1900 WEST GARVE<br>#229                                                                                                | Y AVENUE S, S                                                                   | UITE 12/31/2019                                                                              | 168 Days Submi                                            | itted                           | Hospice                                                                                                           |                                     |
| WEST COVINA, CA 9                                                                                                      | 91790                                                                           |                                                                                              |                                                           |                                 |                                                                                                                   |                                     |
| LOS ANGELES                                                                                                            |                                                                                 |                                                                                              |                                                           |                                 | Key Performana                                                                                                    | ce Ind.                             |
| NATIONAL GOVERN                                                                                                        | IMENT SERVICE                                                                   | ≣S                                                                                           |                                                           |                                 | Skilled Nursing                                                                                                   | 0.0%                                |
| Balance S                                                                                                              | Sheet                                                                           | Income                                                                                       | Statement                                                 |                                 | Nursing                                                                                                           | 0.9%                                |
| Current Assets                                                                                                         | 16,213,002                                                                      | Total Charges                                                                                | 91,720                                                    |                                 | Home Healthcare                                                                                                   | 0.0%                                |
| Fixed Assets                                                                                                           | 0                                                                               | Contract Allowance                                                                           | 0                                                         | 0.0%                            | Length of Stay                                                                                                    |                                     |
| Other Assets                                                                                                           | 0                                                                               | Operating Revenue                                                                            | 91,720                                                    | 100.0%                          | Medicare LOS                                                                                                      |                                     |
| Total Assets                                                                                                           | 16,220,867                                                                      | Operating Expense                                                                            | 320,146                                                   | 349.0%                          | Current Ratio                                                                                                     | 4.2                                 |
| Current Liabilities                                                                                                    | 3,838,190                                                                       | Operating Margin                                                                             | -228,426                                                  | -249.0%                         | Days to Collect                                                                                                   | 12,639.8                            |
| Long Term Liabilities                                                                                                  | 0                                                                               | Other Income                                                                                 | 0                                                         | 0.0%                            | Avg Payment Days                                                                                                  | 352.4                               |
| Total Equity                                                                                                           | 12,382,677                                                                      | Other Expense                                                                                | 0                                                         | 0.0%                            | Depreciation Rate                                                                                                 | 0.0%                                |
| Total Liab. and Equity                                                                                                 | 16,220,867                                                                      | Net Profit or Loss                                                                           | (228,426)                                                 | -249.0%                         | Return on Equity                                                                                                  | -1.8%                               |
| 051784 ASSURANC                                                                                                        | CE HOSPICE, IN                                                                  | IC                                                                                           |                                                           |                                 | Proprietary - Corporat                                                                                            | tion                                |
| 40 N ALTADENA DRIVE, SUITE 102 12/31/2019 365 Days Submitted Hospice                                                   |                                                                                 |                                                                                              |                                                           |                                 |                                                                                                                   |                                     |
|                                                                                                                        | IVE, SUITE 102                                                                  | 12/31/2019                                                                                   | 365 Days Submi                                            | itted                           | Hospice                                                                                                           |                                     |
| PASADENA, CA 9110                                                                                                      |                                                                                 | 12/31/2019                                                                                   | 365 Days Submi                                            | itted                           | Hospice                                                                                                           |                                     |
| PASADENA, CA 9110<br>LOS ANGELES                                                                                       |                                                                                 | 12/31/2019                                                                                   | 365 Days Submi                                            | itted                           | Hospice  Key Performana                                                                                           | ce Ind.                             |
| •                                                                                                                      | 07                                                                              |                                                                                              | 365 Days Submi                                            | itted                           | ·                                                                                                                 | <b>ce Ind.</b><br>0.0%              |
| LOS ANGELES                                                                                                            | 07<br>IMENT SERVICE                                                             | ΞS                                                                                           | 365 Days Submi                                            | itted                           | Key Performana                                                                                                    |                                     |
| LOS ANGELES NATIONAL GOVERN                                                                                            | 07<br>IMENT SERVICE                                                             | ΞS                                                                                           | ·                                                         | itted                           | <b>Key Performana</b> Skilled Nursing                                                                             | 0.0%                                |
| LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | IMENT SERVICE<br>Sheet<br>1,646,795                                             | ES<br>Income                                                                                 | e Statement                                               | itted<br>3.2%                   | Key Performanae<br>Skilled Nursing<br>Nursing                                                                     | 0.0%<br>2.4%                        |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | 07<br>IMENT SERVICE<br>Sheet<br>1,646,795<br>1,322                              | ES Income Total Charges Contract Allowance                                                   | e Statement<br>4,291,943                                  |                                 | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                  | 0.0%<br>2.4%                        |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | 07<br>IMENT SERVICE<br>Sheet<br>1,646,795<br>1,322<br>0                         | Income Total Charges Contract Allowance                                                      | e Statement<br>4,291,943<br>137,740                       | 3.2%                            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>2.4%                        |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 07<br>IMENT SERVICE<br>Sheet<br>1,646,795<br>1,322<br>0<br>1,655,764            | Income Total Charges Contract Allowance Operating Revenue                                    | 2 Statement<br>4,291,943<br>137,740<br>4,154,203          | 3.2%<br>96.8%                   | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>2.4%<br>0.0%                |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 07<br>IMENT SERVICE<br>Sheet<br>1,646,795<br>1,322<br>0<br>1,655,764            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 4,291,943<br>137,740<br>4,154,203<br>3,640,158            | 3.2%<br>96.8%<br>87.6%          | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>2.4%<br>0.0%                |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 07<br>IMENT SERVICE<br>Sheet<br>1,646,795<br>1,322<br>0<br>1,655,764<br>265,276 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 4,291,943<br>137,740<br>4,154,203<br>3,640,158<br>514,045 | 3.2%<br>96.8%<br>87.6%<br>12.4% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>2.4%<br>0.0%<br>6.2<br>30.3 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0162    | ASSURE HOSPICE CARE, INC |
|----------|--------------------------|
| <b>E</b> |                          |

24404 SOUTH VERMONT AVENUE, SUITE Cost Report not filed.

303

HARBOR CITY, CA 90710

LOS ANGELES Key Performanace Ind.

| NATIONAL GOVERN        | Skilled Nursing | 0.0%               |         |      |                   |      |
|------------------------|-----------------|--------------------|---------|------|-------------------|------|
| Balance S              | Sheet           | Income             | Nursing | 0.0% |                   |      |
| Current Assets         | 0               | Total Charges      | 0       |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0               | Contract Allowance | 0       | 0.0% | Length of Stay    |      |
| Other Assets           | 0               | Operating Revenue  | 0       | 0.0% | Medicare LOS      |      |
| Total Assets           | 0               | Operating Expense  | 0       | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0               | Operating Margin   | 0       | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0               | Other Income       | 0       | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0               | Other Expense      | 0       | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0               | Net Profit or Loss | 0       | 0.0% | Return on Equity  | 0.0% |

#### A0162 ASSURITY HOSPICE, INC

9

1241 SOUTH GLENDALE AVE, SUITE 305C Cost Report not filed.

GLENDALE, CA 91205

LOS ANGELES Key Performanace Ind.

| NATIONAL GOVERN        | IMENT SERVICE                  | ES                 |   |      | Skilled Nursing   | 0.0% |
|------------------------|--------------------------------|--------------------|---|------|-------------------|------|
| Balance S              | Balance Sheet Income Statement |                    |   |      | Nursing           | 0.0% |
| Current Assets         | 0                              | Total Charges      | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0                              | Contract Allowance | 0 | 0.0% | Length of Stay    |      |
| Other Assets           | 0                              | Operating Revenue  | 0 | 0.0% | Medicare LOS      |      |
| Total Assets           | 0                              | Operating Expense  | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0                              | Operating Margin   | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0                              | Other Income       | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0                              | Other Expense      | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0                              | Net Profit or Loss | 0 | 0.0% | Return on Equity  | 0.0% |
|                        |                                |                    |   |      |                   |      |

All Providers

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Sample Hospice reports from the Halmanac.com website.

| A0156 ATHENS HO                                                                                     | SPICE, INC                                 |                                                                                                           |                                              |                          |                                                                                                   |                      |  |  |  |
|-----------------------------------------------------------------------------------------------------|--------------------------------------------|-----------------------------------------------------------------------------------------------------------|----------------------------------------------|--------------------------|---------------------------------------------------------------------------------------------------|----------------------|--|--|--|
| 19725 SHERMAN WA                                                                                    | AY SUITE 295 C                             | Cost Repor                                                                                                | rt not filed.                                |                          |                                                                                                   |                      |  |  |  |
| WINNETKA, CA 9130                                                                                   | 6                                          |                                                                                                           |                                              |                          |                                                                                                   |                      |  |  |  |
| LOS ANGELES                                                                                         |                                            |                                                                                                           |                                              |                          | Key Performanac                                                                                   | e Ind.               |  |  |  |
| NATIONAL GOVERNI                                                                                    | MENT SERVICE                               | ES .                                                                                                      |                                              |                          | Skilled Nursing                                                                                   | 0.0%                 |  |  |  |
| Balance S                                                                                           | heet                                       | Income                                                                                                    | e Statement                                  |                          | Nursing                                                                                           | 0.0%                 |  |  |  |
| Current Assets                                                                                      | 0                                          | Total Charges                                                                                             | 0                                            |                          | Home Healthcare                                                                                   | 0.0%                 |  |  |  |
| Fixed Assets                                                                                        | 0                                          | Contract Allowance                                                                                        | 0                                            | 0.0%                     | Length of Stay                                                                                    |                      |  |  |  |
| Other Assets                                                                                        | 0                                          | Operating Revenue                                                                                         | 0                                            | 0.0%                     | Medicare LOS                                                                                      |                      |  |  |  |
| Total Assets                                                                                        | 0                                          | Operating Expense                                                                                         | 0                                            | 0.0%                     | Current Ratio                                                                                     |                      |  |  |  |
| Current Liabilities                                                                                 | 0                                          | Operating Margin                                                                                          | 0                                            | 0.0%                     | Days to Collect                                                                                   |                      |  |  |  |
| Long Term Liabilities                                                                               | 0                                          | Other Income                                                                                              | 0                                            | 0.0%                     | Avg Payment Days                                                                                  |                      |  |  |  |
| Total Equity                                                                                        | 0                                          | Other Expense                                                                                             | 0                                            | 0.0%                     | Depreciation Rate                                                                                 | 0.0%                 |  |  |  |
| Total Liab. and Equity                                                                              | 0                                          | Net Profit or Loss                                                                                        | 0                                            | 0.0%                     | Return on Equity                                                                                  | 0.0%                 |  |  |  |
| 921785 ATLANTIS H                                                                                   | HOSPICE, INC                               |                                                                                                           |                                              |                          | Proprietary - Corporati                                                                           | on                   |  |  |  |
| 1775 EAST LINCOLN                                                                                   | AVE, SUITE 20                              | )3A 12/31/2019                                                                                            | 365 Days Subm                                | itted                    | Hospice                                                                                           |                      |  |  |  |
| ANAHEIM, CA 92805                                                                                   |                                            |                                                                                                           |                                              |                          |                                                                                                   |                      |  |  |  |
| ORANGE                                                                                              |                                            |                                                                                                           |                                              |                          |                                                                                                   |                      |  |  |  |
|                                                                                                     |                                            |                                                                                                           |                                              |                          | Key Performanac                                                                                   | e Ind.               |  |  |  |
| NATIONAL GOVERNI                                                                                    | MENT SERVICE                               | :S                                                                                                        |                                              |                          | <b>Key Performanac</b> Skilled Nursing                                                            | e Ind.<br>0.0%       |  |  |  |
| NATIONAL GOVERNI<br>Balance Si                                                                      |                                            |                                                                                                           | e Statement                                  |                          | -                                                                                                 |                      |  |  |  |
|                                                                                                     | heet                                       |                                                                                                           | e Statement<br>470,372                       |                          | Skilled Nursing                                                                                   | 0.0%                 |  |  |  |
| Balance S                                                                                           | <b>heet</b> 58,390                         | Income                                                                                                    |                                              | 0.0%                     | Skilled Nursing Nursing                                                                           | 0.0%<br>0.0%         |  |  |  |
| Balance Si<br>Current Assets                                                                        | <b>heet</b> 58,390 2,292                   | Income<br>Total Charges                                                                                   | 470,372                                      | 0.0%<br>100.0%           | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%         |  |  |  |
| Balance Si<br>Current Assets<br>Fixed Assets                                                        | 58,390<br>2,292<br>0                       | Income<br>Total Charges<br>Contract Allowance                                                             | 470,372                                      |                          | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%         |  |  |  |
| Balance Si<br>Current Assets<br>Fixed Assets<br>Other Assets                                        | 58,390<br>2,292<br>0<br>150,682            | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                        | 470,372<br>0<br>470,372                      | 100.0%                   | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0% |  |  |  |
| Balance Si<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets                        | 58,390<br>2,292<br>0<br>150,682<br>124,037 | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue<br>Operating Expense                   | 470,372<br>0<br>470,372<br>392,827           | 100.0%<br>83.5%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0% |  |  |  |
| Balance Si<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets<br>Current Liabilities | 58,390<br>2,292<br>0<br>150,682<br>124,037 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 470,372<br>0<br>470,372<br>392,827<br>77,545 | 100.0%<br>83.5%<br>16.5% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0% |  |  |  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921548 ATLAS HEALTH SERVICES Proprietary - 0 |              |                    |             |       |                   | ion    |
|----------------------------------------------|--------------|--------------------|-------------|-------|-------------------|--------|
| 7352 FOOTHILL BLV                            | Hospice      |                    |             |       |                   |        |
| TUJUNGA, CA 91042                            | 2            |                    |             |       |                   |        |
| LOS ANGELES                                  |              |                    |             |       | Key Performanad   | e Ind. |
| NATIONAL GOVERN                              | MENT SERVICE | ES .               |             |       | Skilled Nursing   | 0.0%   |
| Balance S                                    | heet         | Income             | e Statement |       | Nursing           | 0.1%   |
| Current Assets                               | 231,322      | Total Charges      | 3,235,377   |       | Home Healthcare   | 0.0%   |
| Fixed Assets                                 | 0            | Contract Allowance | 1,072,524   | 33.1% | Length of Stay    |        |
| Other Assets                                 | 236,889      | Operating Revenue  | 2,162,853   | 66.9% | Medicare LOS      |        |
| Total Assets                                 | 468,211      | Operating Expense  | 2,102,402   | 97.2% | Current Ratio     | 2.1    |
| Current Liabilities                          | 109,704      | Operating Margin   | 60,451      | 2.8%  | Days to Collect   | 27.2   |
| Long Term Liabilities                        | -80,376      | Other Income       | 0           | 0.0%  | Avg Payment Days  | 10.8   |
| Total Equity                                 | 438,883      | Other Expense      | 0           | 0.0%  | Depreciation Rate | 0.0%   |
| Total Liab. and Equity                       | 468,211      | Net Profit or Loss | 60,451      | 2.8%  | Return on Equity  | 13.8%  |
| 754570 AVA HOCDI                             |              | <u> </u>           |             |       | . ,               |        |

#### 751578 AVA HOSPICE CARE, INCORPORATION

13701 RIVERSIDE DR, SUITE 301

Cost Report not filed.

SHERMAN OAKS, CA 91423

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**All Providers** 

8:01 AM

Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| OSPICE & PALI                                        | LIATIVE CARE                                                                                 |                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                | Proprietary - Individua                                                                                                                                                                                                                                                                                                              | I                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|------------------------------------------------------|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| YON ROAD, SU                                         | ITE 12/31/2019                                                                               | 365 Days Submi                                                                                                                                                                                                               | itted                                                                                                                                                                                                                                                                                          | Hospice                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 23                                                   |                                                                                              |                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                                                      |                                                                                              |                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                | Key Performanad                                                                                                                                                                                                                                                                                                                      | e Ind.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| CAID HHA                                             |                                                                                              |                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                | Skilled Nursing                                                                                                                                                                                                                                                                                                                      | 0.1%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Sheet                                                | Income                                                                                       | e Statement                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                | Nursing                                                                                                                                                                                                                                                                                                                              | 0.8%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 459,794                                              | Total Charges                                                                                | 2,365,134                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                | Home Healthcare                                                                                                                                                                                                                                                                                                                      | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 40,083                                               | Contract Allowance                                                                           | 0                                                                                                                                                                                                                            | 0.0%                                                                                                                                                                                                                                                                                           | Length of Stay                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 0                                                    | Operating Revenue                                                                            | 2,365,134                                                                                                                                                                                                                    | 100.0%                                                                                                                                                                                                                                                                                         | Medicare LOS                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 506,200                                              | Operating Expense                                                                            | 2,168,434                                                                                                                                                                                                                    | 91.7%                                                                                                                                                                                                                                                                                          | Current Ratio                                                                                                                                                                                                                                                                                                                        | 1.8                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 260,326                                              | Operating Margin                                                                             | 196,700                                                                                                                                                                                                                      | 8.3%                                                                                                                                                                                                                                                                                           | Days to Collect                                                                                                                                                                                                                                                                                                                      | 58.4                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 879,977                                              | Other Income                                                                                 | 0                                                                                                                                                                                                                            | 0.0%                                                                                                                                                                                                                                                                                           | Avg Payment Days                                                                                                                                                                                                                                                                                                                     | 42.2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| -634,103                                             | Other Expense                                                                                | 0                                                                                                                                                                                                                            | 0.0%                                                                                                                                                                                                                                                                                           | Depreciation Rate                                                                                                                                                                                                                                                                                                                    | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 506,200                                              | Net Profit or Loss                                                                           | 196,700                                                                                                                                                                                                                      | 8.3%                                                                                                                                                                                                                                                                                           | Return on Equity                                                                                                                                                                                                                                                                                                                     | -31.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| OSPICE                                               |                                                                                              |                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                | Proprietary - Corporat                                                                                                                                                                                                                                                                                                               | on                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                                                      |                                                                                              |                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| VENUE, SUITE                                         | I 12/31/2019                                                                                 | 365 Days Submi                                                                                                                                                                                                               | itted                                                                                                                                                                                                                                                                                          | Hospice                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| VENUE, SUITE                                         | l 12/31/2019                                                                                 | 365 Days Submi                                                                                                                                                                                                               | itted                                                                                                                                                                                                                                                                                          | Hospice                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|                                                      | l 12/31/2019                                                                                 | 365 Days Submi                                                                                                                                                                                                               | itted                                                                                                                                                                                                                                                                                          | Hospice  Key Performana                                                                                                                                                                                                                                                                                                              | e Ind.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                                      |                                                                                              | 365 Days Submi                                                                                                                                                                                                               | itted                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                      | e Ind.<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 03                                                   | ΞS                                                                                           | 365 Days Submi                                                                                                                                                                                                               | itted                                                                                                                                                                                                                                                                                          | Key Performanad                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 03<br>NMENT SERVICE<br>Sheet                         | ΞS                                                                                           | ·                                                                                                                                                                                                                            | itted                                                                                                                                                                                                                                                                                          | <b>Key Performana</b> Skilled Nursing                                                                                                                                                                                                                                                                                                | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 03<br>IMENT SERVICE<br>Sheet<br>57,500               | ES<br>Income                                                                                 | e Statement                                                                                                                                                                                                                  | itted<br>1.9%                                                                                                                                                                                                                                                                                  | <b>Key Performana</b> Skilled Nursing Nursing                                                                                                                                                                                                                                                                                        | 0.0%<br>0.6%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| 03<br>IMENT SERVICE<br>Sheet<br>57,500               | Income Total Charges Contract Allowance                                                      | e <b>Statement</b><br>160,183                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                                                                                                                                                                                                                                     | 0.0%<br>0.6%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| 03  IMENT SERVICE  Sheet  57,500  0                  | ES<br>Income<br>Total Charges<br>Contract Allowance                                          | e Statement<br>160,183<br>3,018                                                                                                                                                                                              | 1.9%                                                                                                                                                                                                                                                                                           | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                                                                                                                                                                                                                                               | 0.0%<br>0.6%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| 03  NMENT SERVICE  Sheet  57,500  0  57,500          | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement<br>160,183<br>3,018<br>157,165                                                                                                                                                                                   | 1.9%<br>98.1%                                                                                                                                                                                                                                                                                  | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                                                                                                                                                                                                                 | 0.0%<br>0.6%<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 03  NMENT SERVICE  57,500  0  57,500  19,793         | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement<br>160,183<br>3,018<br>157,165<br>193,767                                                                                                                                                                        | 1.9%<br>98.1%<br>123.3%                                                                                                                                                                                                                                                                        | Key Performanao Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                                                                                                                                                                                                                    | 0.0%<br>0.6%<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 03  NMENT SERVICE  57,500  0  57,500  19,793 269,835 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 Statement<br>160,183<br>3,018<br>157,165<br>193,767<br>-36,602                                                                                                                                                             | 1.9%<br>98.1%<br>123.3%<br>-23.3%                                                                                                                                                                                                                                                              | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                                                                                                                                                                                                                    | 0.0%<br>0.6%<br>0.0%<br>2.9<br>0.0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                                                      | 23 CAID HHA Sheet  459,794 40,083 0 506,200 260,326 879,977 -634,103 506,200                 | CAID HHA  Sheet Income  459,794 Total Charges  40,083 Contract Allowance  0 Operating Revenue  506,200 Operating Expense  260,326 Operating Margin  879,977 Other Income  -634,103 Other Expense  506,200 Net Profit or Loss | 23  CAID HHA  Sheet Income Statement  459,794 Total Charges 2,365,134  40,083 Contract Allowance 0  0 Operating Revenue 2,365,134  506,200 Operating Expense 2,168,434  260,326 Operating Margin 196,700  879,977 Other Income 0  -634,103 Other Expense 0  506,200 Net Profit or Loss 196,700 | 23  CAID HHA  Sheet Income Statement  459,794 Total Charges 2,365,134  40,083 Contract Allowance 0 0.0%  0 Operating Revenue 2,365,134 100.0%  506,200 Operating Expense 2,168,434 91.7%  260,326 Operating Margin 196,700 8.3%  879,977 Other Income 0 0.0%  -634,103 Other Expense 0 0.0%  506,200 Net Profit or Loss 196,700 8.3% | CAID HHA   Skilled Nursing   Nursing   Nursing   Home Healthcare   459,794   Total Charges   2,365,134   Home Healthcare   40,083   Contract Allowance   0   0.0%   Length of Stay   Operating Revenue   2,365,134   100.0%   Medicare LOS   506,200   Operating Expense   2,168,434   91.7%   Current Ratio   260,326   Operating Margin   196,700   8.3%   Days to Collect   879,977   Other Income   0   0.0%   Avg Payment Days   -634,103   Other Expense   0   0.0%   Depreciation Rate   506,200   Net Profit or Loss   196,700   8.3%   Return on Equity |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                 | PICE, INC                                             |                                                                                              |                         |              | Proprietary - Corporat                                                            | tion                           |
|---------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|----------------------------------------------------------------------------------------------|-------------------------|--------------|-----------------------------------------------------------------------------------|--------------------------------|
| 1321 W BURBANK E                                                                                                                | BOULEVARD                                             | 12/31/2019                                                                                   | 365 Days Submi          | itted        | Hospice                                                                           |                                |
| BURBANK, CA 91504                                                                                                               | 4                                                     |                                                                                              |                         |              |                                                                                   |                                |
| LOS ANGELES                                                                                                                     |                                                       |                                                                                              |                         |              | Key Performana                                                                    | ce Ind.                        |
| NATIONAL GOVERN                                                                                                                 | MENT SERVICE                                          | ES .                                                                                         |                         |              | Skilled Nursing                                                                   | 0.0%                           |
| Balance S                                                                                                                       | Sheet                                                 | Income                                                                                       | e Statement             |              | Nursing                                                                           | 0.0%                           |
| Current Assets                                                                                                                  | 114,840                                               | Total Charges                                                                                | 665,223                 |              | Home Healthcare                                                                   | 0.0%                           |
| Fixed Assets                                                                                                                    | 22,112                                                | Contract Allowance                                                                           | 0                       | 0.0%         | Length of Stay                                                                    |                                |
| Other Assets                                                                                                                    | 194,029                                               | Operating Revenue                                                                            | 665,223                 | 100.0%       | Medicare LOS                                                                      |                                |
| Total Assets                                                                                                                    | 330,981                                               | Operating Expense                                                                            | 519,386                 | 78.1%        | Current Ratio                                                                     | 4.6                            |
| Current Liabilities                                                                                                             | 25,086                                                | Operating Margin                                                                             | 145,837                 | 21.9%        | Days to Collect                                                                   | 59.9                           |
| Long Term Liabilities                                                                                                           | 318,067                                               | Other Income                                                                                 | 0                       | 0.0%         | Avg Payment Days                                                                  | 17.6                           |
| Total Equity                                                                                                                    | -12,172                                               | Other Expense                                                                                | 0                       | 0.0%         | Depreciation Rate                                                                 | 0.0%                           |
| Total Liab. and Equity                                                                                                          | 330,981                                               | Net Profit or Loss                                                                           | 145,837                 | 21.9%        | Return on Equity                                                                  | -<br>1,198.1%                  |
|                                                                                                                                 |                                                       |                                                                                              |                         |              |                                                                                   | 1,130.170                      |
| 921690 AZI HOSPI                                                                                                                | CE, INC                                               |                                                                                              |                         |              |                                                                                   | 1,130.170                      |
| <b>921690 AZI HOSPI</b><br>7200 VINELAND AV                                                                                     |                                                       | Cost Repo                                                                                    | rt not filed.           |              |                                                                                   | 1,130.176                      |
|                                                                                                                                 | E, SUITE 220                                          | Cost Repo                                                                                    | rt not filed.           |              |                                                                                   | 1,130.176                      |
| 7200 VINELAND AV                                                                                                                | E, SUITE 220                                          | Cost Repo                                                                                    | rt not filed.           |              | Key Performana                                                                    | <u> </u>                       |
| 7200 VINELAND AV                                                                                                                | E, SUITE 220                                          | ·                                                                                            | rt not filed.           |              | <b>Key Performana</b> Skilled Nursing                                             | ce Ind.                        |
| 7200 VINELAND AVI<br>SUN VALLEY, CA 91<br>LOS ANGELES                                                                           | E, SUITE 220<br>352<br>IMENT SERVICE                  | ES                                                                                           | rt not filed.           |              | -                                                                                 | <b>ce Ind.</b><br>0.0%         |
| 7200 VINELAND AVI<br>SUN VALLEY, CA 91<br>LOS ANGELES<br>NATIONAL GOVERN                                                        | E, SUITE 220<br>1352<br>NMENT SERVICE<br>Sheet        | ES                                                                                           |                         |              | Skilled Nursing                                                                   | <b>ce Ind.</b> 0.0% 0.0%       |
| 7200 VINELAND AVI<br>SUN VALLEY, CA 91<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                           | E, SUITE 220<br>1352<br>NMENT SERVICE<br>Sheet        | ES<br>Incomo<br>Total Charges                                                                | e Statement             | 0.0%         | Skilled Nursing Nursing                                                           | <b>ce Ind.</b><br>0.0%<br>0.0% |
| 7200 VINELAND AVI SUN VALLEY, CA 91 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                        | E, SUITE 220<br>1352<br>NMENT SERVICE<br>Sheet        | ES<br>Incomo<br>Total Charges                                                                | e Statement             | 0.0%<br>0.0% | Skilled Nursing Nursing Home Healthcare                                           | <b>ce Ind.</b> 0.0% 0.0%       |
| 7200 VINELAND AVI SUN VALLEY, CA 91 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                           | E, SUITE 220  352  MENT SERVICE  Sheet  0 0           | Income Total Charges Contract Allowance                                                      | e Statement 0 0         |              | Skilled Nursing Nursing Home Healthcare Length of Stay                            | <b>ce Ind.</b><br>0.0%<br>0.0% |
| 7200 VINELAND AVI SUN VALLEY, CA 91 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets              | E, SUITE 220  352  MENT SERVICE  Sheet  0 0 0 0       | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement 0 0 0 0     | 0.0%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS               | <b>ce Ind.</b> 0.0% 0.0%       |
| 7200 VINELAND AVI SUN VALLEY, CA 91 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets | E, SUITE 220  352  MENT SERVICE  Sheet  0  0  0  0  0 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | e Statement  0  0  0  0 | 0.0%<br>0.0% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio | <u>'</u>                       |

All Providers

Total Liab. and Equity

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0 Net Profit or Loss

0

0.0% Return on Equity

0.0%

Sample Hospice reports from the Halmanac.com website.

| A0160 AZURE HO         | SPICE CARE IN | С                  |               |        | Proprietary - Corporat | on     |
|------------------------|---------------|--------------------|---------------|--------|------------------------|--------|
| 4700 BROOKS STRI       | EET           | 12/31/2019         | 196 Days Subm | itted  | Hospice                |        |
| MONTCLAIR, CA 917      | 763           |                    |               |        |                        |        |
| SAN BERNARDINO         |               |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 1             | Total Charges      | 289,987       |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 289,987       | 100.0% | Medicare LOS           |        |
| Total Assets           | 1             | Operating Expense  | 340,735       | 117.5% | Current Ratio          |        |
| Current Liabilities    | 0             | Operating Margin   | -50,748       | -17.5% | Days to Collect        | 0.0    |
| Long Term Liabilities  | 50,749        | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0    |
| Total Equity           | -50,748       | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 1             | Net Profit or Loss | (50,748)      | -17.5% | Return on Equity       | 100.0% |
| 551744 BAKERSFI        | ELD COMMUNI   | TY HOSPICE, INC    |               |        | Proprietary - Corporat | on     |
| 3400 CALLOWAY, B       | UILDING 100   | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| BAKERSFIELD, CA 9      | 93312         |                    |               |        |                        |        |
| KERN                   |               |                    |               |        | Key Performanad        | e Ind. |
| PALMETTO (CALIFC       | RNIA)         |                    |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 19,002        | Total Charges      | 3,185,511     |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 11,089        | Contract Allowance | 833,673       | 26.2%  | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 2,351,838     | 73.8%  | Medicare LOS           |        |
| Total Assets           | 30,091        | Operating Expense  | 2,348,662     | 99.9%  | Current Ratio          |        |
| Current Liabilities    | 0             | Operating Margin   | 3,176         | 0.1%   | Days to Collect        | 0.0    |
| Long Term Liabilities  | 6,207         | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0    |
| Total Equity           | 23,884        | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 30,091        | Net Profit or Loss | 3,176         | 0.1%   | Return on Equity       | 13.3%  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051711 BARTON H        | EALTHCARE S    | YSTEM HOSPICE      |               |       |                        |        |
|------------------------|----------------|--------------------|---------------|-------|------------------------|--------|
| 2092 LAKE TAHOE E      | BLVD SUITE 500 | Cost Repor         | rt not filed. |       |                        |        |
| SOUTH LAKE TAHO        | E, CA 96150    |                    |               |       |                        |        |
| EL DORADO              |                |                    |               |       | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ES .               |               |       | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet          | Income             | e Statement   |       | Nursing                | 0.0%   |
| Current Assets         | 0              | Total Charges      | 0             |       | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0              | Contract Allowance | 0             | 0.0%  | Length of Stay         |        |
| Other Assets           | 0              | Operating Revenue  | 0             | 0.0%  | Medicare LOS           |        |
| Total Assets           | 0              | Operating Expense  | 0             | 0.0%  | Current Ratio          |        |
| Current Liabilities    | 0              | Operating Margin   | 0             | 0.0%  | Days to Collect        |        |
| Long Term Liabilities  | 0              | Other Income       | 0             | 0.0%  | Avg Payment Days       |        |
| Total Equity           | 0              | Other Expense      | 0             | 0.0%  | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 0              | Net Profit or Loss | 0             | 0.0%  | Return on Equity       | 0.0%   |
| 751732 BEACON H        | OSPICE CARE    |                    |               |       | Proprietary - Corporat | ion    |
| 4774 RIVERSIDE DE      | RIVE, SUITE H  | 12/31/2019         | 365 Days Subm | itted | Hospice                |        |
| CHINO, CA 91710        |                |                    |               |       |                        |        |
| SAN BERNARDINO         |                |                    |               |       | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ES .               |               |       | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet          | Incom              | e Statement   |       | Nursing                | 0.2%   |
| Current Assets         | -31,835        | Total Charges      | 2,784,614     |       | Home Healthcare        | 0.0%   |
| Fixed Assets           | 874,019        | Contract Allowance | 403,733       | 14.5% | Length of Stay         |        |
| Other Assets           | 115,000        | Operating Revenue  | 2,380,881     | 85.5% | Medicare LOS           |        |
| Total Assets           | 1,229,648      | Operating Expense  | 2,282,913     | 95.9% | Current Ratio          | (0.1)  |
| Current Liabilities    | 404,985        | Operating Margin   | 97,968        | 4.1%  | Days to Collect        | 0.0    |
| Long Term Liabilities  | 247,028        | Other Income       | 0             | 0.0%  | Avg Payment Days       | 36.3   |
| Total Equity           | 577,635        | Other Expense      | 0             | 0.0%  | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 1,229,648      | Net Profit or Loss | 97,968        | 4.1%  | Return on Equity       | 17.0%  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751713 BEAR VALI                                                                                                                                                             | LEY HOSPICE L                                                                       | .LC                                                                                                                                 |                                                                |                                  | Proprietary - Corporati                                                                                                                               | on                                                |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|
| 909 W BIG BEAR BL                                                                                                                                                            | VD, PO BOX 14                                                                       | 0 12/31/2019                                                                                                                        | 365 Days Subm                                                  | itted                            | Hospice                                                                                                                                               |                                                   |
| BIG BEAR CITY, CA                                                                                                                                                            | 92314                                                                               |                                                                                                                                     |                                                                |                                  |                                                                                                                                                       |                                                   |
| SAN BERNARDINO                                                                                                                                                               |                                                                                     |                                                                                                                                     |                                                                |                                  | Key Performanad                                                                                                                                       | e Ind.                                            |
| NATIONAL GOVERN                                                                                                                                                              | MENT SERVICE                                                                        | ≣S                                                                                                                                  |                                                                |                                  | Skilled Nursing                                                                                                                                       | 0.1%                                              |
| Balance S                                                                                                                                                                    | Sheet                                                                               | Income                                                                                                                              | e Statement                                                    |                                  | Nursing                                                                                                                                               | 1.0%                                              |
| Current Assets                                                                                                                                                               | 0                                                                                   | Total Charges                                                                                                                       | 893,900                                                        |                                  | Home Healthcare                                                                                                                                       | 0.0%                                              |
| Fixed Assets                                                                                                                                                                 | 16,910                                                                              | Contract Allowance                                                                                                                  | 0                                                              | 0.0%                             | Length of Stay                                                                                                                                        |                                                   |
| Other Assets                                                                                                                                                                 | 0                                                                                   | Operating Revenue                                                                                                                   | 893,900                                                        | 100.0%                           | Medicare LOS                                                                                                                                          |                                                   |
| Total Assets                                                                                                                                                                 | 16,910                                                                              | Operating Expense                                                                                                                   | 914,912                                                        | 102.4%                           | Current Ratio                                                                                                                                         | 0.0                                               |
| Current Liabilities                                                                                                                                                          | 80,571                                                                              | Operating Margin                                                                                                                    | -21,012                                                        | -2.4%                            | Days to Collect                                                                                                                                       | 0.0                                               |
| Long Term Liabilities                                                                                                                                                        | 0                                                                                   | Other Income                                                                                                                        | 0                                                              | 0.0%                             | Avg Payment Days                                                                                                                                      | 6.8                                               |
| Total Equity                                                                                                                                                                 | -63,661                                                                             | Other Expense                                                                                                                       | 0                                                              | 0.0%                             | Depreciation Rate                                                                                                                                     | 0.0%                                              |
| Total Liab and Fauity                                                                                                                                                        | 16.010                                                                              | Nat Doctional and                                                                                                                   | (04.040)                                                       | 0.40/                            | <b>.</b>                                                                                                                                              | 22.00/                                            |
| Total Liab. and Equity                                                                                                                                                       | 10,910                                                                              | Net Profit or Loss                                                                                                                  | (21,012)                                                       | -2.4%                            | Return on Equity                                                                                                                                      | 33.0%                                             |
| 551543 BELLA VID                                                                                                                                                             | •                                                                                   | Net Profit or Loss                                                                                                                  | (21,012)                                                       | -2.4%                            | Proprietary - Corporati                                                                                                                               |                                                   |
|                                                                                                                                                                              | A HOSPICE                                                                           |                                                                                                                                     | (21,012)<br>365 Days Submi                                     |                                  |                                                                                                                                                       |                                                   |
| 551543 BELLA VID                                                                                                                                                             | A HOSPICE                                                                           |                                                                                                                                     | <u> </u>                                                       |                                  | Proprietary - Corporati                                                                                                                               |                                                   |
| 551543 BELLA VID                                                                                                                                                             | A HOSPICE                                                                           |                                                                                                                                     | <u> </u>                                                       |                                  | Proprietary - Corporati                                                                                                                               | ion                                               |
| 551543 BELLA VID 5900 S EASTERN AV                                                                                                                                           | A HOSPICE<br>VENUE, SUITE                                                           | 146 12/31/2019                                                                                                                      | <u> </u>                                                       |                                  | Proprietary - Corporati                                                                                                                               | ion                                               |
| 551543 BELLA VID 5900 S EASTERN AV CITY OF COMMERC LOS ANGELES                                                                                                               | A HOSPICE VENUE, SUITE E, CA 90040 IMENT SERVICE                                    | 146 12/31/2019<br>≣S                                                                                                                | <u> </u>                                                       |                                  | Proprietary - Corporati Hospice  Key Performanac                                                                                                      | ion<br>se Ind.                                    |
| 551543 BELLA VID 5900 S EASTERN AV CITY OF COMMERC LOS ANGELES NATIONAL GOVERN                                                                                               | A HOSPICE VENUE, SUITE E, CA 90040 MENT SERVICE                                     | 146 12/31/2019<br>≣S                                                                                                                | 365 Days Submi                                                 |                                  | Proprietary - Corporati  Hospice  Key Performanac  Skilled Nursing                                                                                    | e Ind.                                            |
| 551543 BELLA VID  5900 S EASTERN AV  CITY OF COMMERC  LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | A HOSPICE VENUE, SUITE E, CA 90040 MENT SERVICE                                     | 146 12/31/2019  ES  Income                                                                                                          | 365 Days Submi                                                 |                                  | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                        | e Ind.<br>1.0%<br>-1.3%                           |
| 551543 BELLA VID  5900 S EASTERN AV  CITY OF COMMERC  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | A HOSPICE VENUE, SUITE 1 E, CA 90040 MENT SERVICE Sheet 2,414,925                   | 146 12/31/2019<br>ES<br>Income                                                                                                      | 365 Days Submi                                                 | itted                            | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                       | e Ind.<br>1.0%<br>-1.3%                           |
| 551543 BELLA VID  5900 S EASTERN AV  CITY OF COMMERC  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | A HOSPICE VENUE, SUITE 1 E, CA 90040 MENT SERVICE Sheet 2,414,925                   | 146 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | 365 Days Submite Statement 3,023,156 0                         | itted                            | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                       | e Ind.<br>1.0%<br>-1.3%                           |
| 551543 BELLA VID  5900 S EASTERN AV  CITY OF COMMERC  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | A HOSPICE VENUE, SUITE E, CA 90040 MENT SERVICE Sheet 2,414,925 0 0 2,414,925       | 146 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | 365 Days Submited Statement 3,023,156 0 3,023,156              | 0.0%<br>100.0%                   | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | e Ind.<br>1.0%<br>-1.3%<br>0.0%                   |
| 551543 BELLA VID  5900 S EASTERN AV  CITY OF COMMERC  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | A HOSPICE VENUE, SUITE 1  E, CA 90040  MENT SERVICE 2,414,925 0 0 2,414,925 161,508 | 146 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | 365 Days Submit  Statement  3,023,156  0  3,023,156  3,022,421 | 0.0%<br>100.0%<br>100.0%         | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ee Ind.<br>1.0%<br>-1.3%<br>0.0%<br>15.0<br>288.8 |
| 551543 BELLA VID  5900 S EASTERN AV  CITY OF COMMERC  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | A HOSPICE VENUE, SUITE 1  E, CA 90040  MENT SERVICE 2,414,925 0 0 2,414,925 161,508 | 146 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | 365 Days Submit 3,023,156 0 3,023,156 3,022,421 735            | 0.0%<br>100.0%<br>100.0%<br>0.0% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ee Ind.<br>1.0%<br>-1.3%<br>0.0%                  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921508 BELMONT         | HOSPICE INC   |                    |               |        | Proprietary - Corporati | on     |  |
|------------------------|---------------|--------------------|---------------|--------|-------------------------|--------|--|
| 1007 E COOLEY DR       | IVE SUITE 117 | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |  |
| COLTON, CA 92324       |               |                    |               |        |                         |        |  |
| SAN BERNARDINO         |               |                    |               |        | Key Performanac         | e Ind. |  |
| NATIONAL GOVERN        | MENT SERVICE  | ES                 |               |        | Skilled Nursing         | 0.0%   |  |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                 | 0.9%   |  |
| Current Assets         | 147,743       | Total Charges      | 2,377,227     |        | Home Healthcare         | 0.0%   |  |
| Fixed Assets           | 1,917         | Contract Allowance | 462,517       | 19.5%  | Length of Stay          |        |  |
| Other Assets           | 0             | Operating Revenue  | 1,914,710     | 80.5%  | Medicare LOS            |        |  |
| Total Assets           | 149,660       | Operating Expense  | 1,934,004     | 101.0% | Current Ratio           | 1.2    |  |
| Current Liabilities    | 126,085       | Operating Margin   | -19,294       | -1.0%  | Days to Collect         | 21.1   |  |
| Long Term Liabilities  | 226,283       | Other Income       | 0             | 0.0%   | Avg Payment Days        | 18.3   |  |
| Total Equity           | -202,708      | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |  |
| Total Liab. and Equity | 149,660       | Net Profit or Loss | (19,294)      | -1.0%  | Return on Equity        | 9.5%   |  |
| 921529 BENEVOLE        | NCE HOSPICE   | , INC              |               |        | Proprietary - Corporati | on     |  |
| 14547 TITUS ST, SU     | ITE 204       | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |  |
| PANORAMA CITY, C       | A 91402       |                    |               |        |                         |        |  |
| LOS ANGELES            |               |                    |               |        | Key Performanac         | e Ind. |  |
| NATIONAL GOVERN        | MENT SERVICE  | ES .               |               |        | Skilled Nursing         | 0.0%   |  |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                 | 0.3%   |  |
| Current Assets         | 930,764       | Total Charges      | 2,160,284     |        | Home Healthcare         | 0.0%   |  |
| Fixed Assets           | 10,000        | Contract Allowance | 279,556       | 12.9%  | Length of Stay          |        |  |
| Other Assets           | 190,667       | Operating Revenue  | 1,880,728     | 87.1%  | Medicare LOS            |        |  |
| Total Assets           | 1,131,431     | Operating Expense  | 1,911,946     | 101.7% | Current Ratio           | 1.1    |  |
| Current Liabilities    | 819,162       | Operating Margin   | -31,218       | -1.7%  | Days to Collect         | 174.3  |  |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days        | 13.2   |  |
| Total Equity           | 312,269       | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |  |
| Total Liab. and Equity | 1,131,431     | Net Profit or Loss | (31,218)      | -1.7%  | Return on Equity        | -10.0% |  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921618 BENEVOLEN       | 1618 BENEVOLENT CARE HOSPICE, INC. |                    |                |       |                   | on     |
|------------------------|------------------------------------|--------------------|----------------|-------|-------------------|--------|
| 6365 VAN NUYS BLV      | D, SUITE 6                         | 12/31/2019 3       | 65 Days Submit | ted   | Hospice           |        |
| VAN NUYS, CA 91401     |                                    |                    |                |       |                   |        |
| LOS ANGELES            | LOS ANGELES                        |                    |                |       |                   | e Ind. |
| NATIONAL GOVERNA       | MENT SERVICE                       | ES .               |                |       | Skilled Nursing   | 0.0%   |
| Balance Sh             | neet                               | Income             | Statement      |       | Nursing           | 0.0%   |
| Current Assets         | 1,558                              | Total Charges      | 3,682,713      |       | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0                                  | Contract Allowance | 1,774,693      | 48.2% | Length of Stay    |        |
| Other Assets           | 0                                  | Operating Revenue  | 1,908,020      | 51.8% | Medicare LOS      |        |
| Total Assets           | 1,558                              | Operating Expense  | 1,904,501      | 99.8% | Current Ratio     | 3.1    |
| Current Liabilities    | 509                                | Operating Margin   | 3,519          | 0.2%  | Days to Collect   | 0.0    |
| Long Term Liabilities  | 1,985,971                          | Other Income       | 0              | 0.0%  | Avg Payment Days  | 0.1    |
| Total Equity           | -1,984,922                         | Other Expense      | 0              | 0.0%  | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 1,558                              | Net Profit or Loss | 3,519          | 0.2%  | Return on Equity  | -0.2%  |

#### 751554 BEST CARE HOSPICE, INC.

3451 TORRANCE BLVD TORRANCE SUITE Cost Report not filed. 212

TORRANCE, CA 90503

| LOS ANGELES            |                              |                    |             |   |      | Key Performanace  | Ind. |
|------------------------|------------------------------|--------------------|-------------|---|------|-------------------|------|
| NATIONAL GOVERN        | NATIONAL GOVERNMENT SERVICES |                    |             |   |      |                   | 0.0% |
| Balance S              | Sheet                        | Income             | e Statement |   |      | Nursing           | 0.0% |
| Current Assets         | 0                            | Total Charges      |             | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0                            | Contract Allowance |             | 0 | 0.0% | Length of Stay    |      |
| Other Assets           | 0                            | Operating Revenue  |             | 0 | 0.0% | Medicare LOS      |      |
| Total Assets           | 0                            | Operating Expense  |             | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0                            | Operating Margin   |             | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0                            | Other Income       |             | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0                            | Other Expense      |             | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0                            | Net Profit or Loss |             | 0 | 0.0% | Return on Equity  | 0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921784 BEST CHO                                                                     | ICE HOSPICE, I                          | NC                                                                                           |                                                     |                           |                                                                                                   |                                    |  |  |  |  |  |
|-------------------------------------------------------------------------------------|-----------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------|---------------------------|---------------------------------------------------------------------------------------------------|------------------------------------|--|--|--|--|--|
| 3111 LOS FELIZ BLY                                                                  | VD. SUITE 214                           | Cost Repor                                                                                   | t not filed.                                        |                           |                                                                                                   |                                    |  |  |  |  |  |
| LOS ANGELES, CA                                                                     | 90039                                   |                                                                                              |                                                     |                           |                                                                                                   |                                    |  |  |  |  |  |
| LOS ANGELES                                                                         |                                         |                                                                                              |                                                     |                           | Key Performanac                                                                                   | e Ind.                             |  |  |  |  |  |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                           | ES                                                                                           |                                                     |                           | Skilled Nursing                                                                                   | 0.0%                               |  |  |  |  |  |
| Balance S                                                                           | Sheet                                   | Income                                                                                       | e Statement                                         |                           | Nursing                                                                                           | 0.0%                               |  |  |  |  |  |
| Current Assets                                                                      | 0                                       | Total Charges                                                                                | 0                                                   |                           | Home Healthcare                                                                                   | 0.0%                               |  |  |  |  |  |
| Fixed Assets                                                                        | 0                                       | Contract Allowance                                                                           | 0                                                   | 0.0%                      | Length of Stay                                                                                    |                                    |  |  |  |  |  |
| Other Assets                                                                        | 0                                       | Operating Revenue                                                                            | 0                                                   | 0.0%                      | Medicare LOS                                                                                      |                                    |  |  |  |  |  |
| Total Assets                                                                        | 0                                       | Operating Expense                                                                            | 0                                                   | 0.0%                      | Current Ratio                                                                                     |                                    |  |  |  |  |  |
| Current Liabilities                                                                 | 0                                       | Operating Margin                                                                             | 0                                                   | 0.0%                      | Days to Collect                                                                                   |                                    |  |  |  |  |  |
| Long Term Liabilities                                                               | 0                                       | Other Income                                                                                 | 0                                                   | 0.0%                      | Avg Payment Days                                                                                  |                                    |  |  |  |  |  |
| Total Equity                                                                        | 0                                       | Other Expense                                                                                | 0                                                   | 0.0%                      | Depreciation Rate                                                                                 | 0.0%                               |  |  |  |  |  |
| Total Liab. and Equity                                                              | 0                                       | Net Profit or Loss                                                                           | 0                                                   | 0.0%                      | Return on Equity                                                                                  | 0.0%                               |  |  |  |  |  |
| 751674 BEST GOL                                                                     | DEN CARE HOS                            | SPICE, INC                                                                                   | <u> </u>                                            |                           | Proprietary - Corporati                                                                           | on                                 |  |  |  |  |  |
| 11745 EDINGER AV                                                                    | ENUE                                    | 12/31/2019                                                                                   | 365 Days Submi                                      | tted                      | Hospice                                                                                           |                                    |  |  |  |  |  |
| FOUNTAIN VALLEY,                                                                    | CA 92708                                |                                                                                              |                                                     |                           |                                                                                                   | ,                                  |  |  |  |  |  |
| ORANGE                                                                              | FOUNTAIN VALLEY, CA 92708               |                                                                                              |                                                     |                           |                                                                                                   |                                    |  |  |  |  |  |
|                                                                                     |                                         |                                                                                              |                                                     |                           | Key Performanac                                                                                   | e Ind.                             |  |  |  |  |  |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                           | :S                                                                                           |                                                     |                           | <b>Key Performanac</b> Skilled Nursing                                                            | e Ind.<br>0.0%                     |  |  |  |  |  |
|                                                                                     |                                         |                                                                                              | e Statement                                         |                           | -                                                                                                 |                                    |  |  |  |  |  |
| NATIONAL GOVERN                                                                     | Sheet                                   |                                                                                              | e <b>Statement</b><br>1,736,869                     |                           | Skilled Nursing                                                                                   | 0.0%                               |  |  |  |  |  |
| NATIONAL GOVERN                                                                     | Sheet                                   | Income                                                                                       |                                                     | 0.0%                      | Skilled Nursing Nursing                                                                           | 0.0%<br>0.1%                       |  |  |  |  |  |
| NATIONAL GOVERN<br>Balance S<br>Current Assets                                      | Sheet 263,724                           | Income<br>Total Charges                                                                      | 1,736,869                                           | 0.0%<br>100.0%            | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.1%                       |  |  |  |  |  |
| NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets                      | 263,724<br>0<br>0                       | Income<br>Total Charges<br>Contract Allowance                                                | 1,736,869                                           |                           | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.1%                       |  |  |  |  |  |
| Balance S Current Assets Fixed Assets Other Assets                                  | 263,724<br>0<br>0                       | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 1,736,869                                           | 100.0%                    | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.1%<br>0.0%               |  |  |  |  |  |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 263,724<br>0<br>0<br>263,724            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 1,736,869<br>0<br>1,736,869<br>1,784,751            | 100.0%<br>102.8%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.1%<br>0.0%               |  |  |  |  |  |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 263,724<br>0<br>0<br>263,724<br>217,094 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,736,869<br>0<br>1,736,869<br>1,784,751<br>-47,882 | 100.0%<br>102.8%<br>-2.8% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.1%<br>0.0%<br>1.2<br>0.0 |  |  |  |  |  |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 921629 E | BEST | HOSPI | CE, INC |
|----------|------|-------|---------|
|----------|------|-------|---------|

21757 DEVONSHIRE STREET SUITE 11A Cost Report not filed.

CHATSWORTH, CA 91311

| ,                      |              |                       |                 |      |                   |      |
|------------------------|--------------|-----------------------|-----------------|------|-------------------|------|
| LOS ANGELES            |              | Key Performanace Ind. |                 |      |                   |      |
| NATIONAL GOVERN        | MENT SERVICE |                       | Skilled Nursing | 0.0% |                   |      |
| Balance S              | heet         | Income                | e Statement     |      | Nursing           | 0.0% |
| Current Assets         | 0            | Total Charges         | 0               |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0            | Contract Allowance    | 0               | 0.0% | Length of Stay    |      |
| Other Assets           | 0            | Operating Revenue     | 0               | 0.0% | Medicare LOS      |      |
| Total Assets           | 0            | Operating Expense     | 0               | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0            | Operating Margin      | 0               | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0            | Other Income          | 0               | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0            | Other Expense         | 0               | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0            | Net Profit or Loss    | 0               | 0.0% | Return on Equity  | 0.0% |

#### A0161 BEST QUALITY CARE HOSPICE, INC

4

6931 VAN NUYS BLVD, SUITE 314

Cost Report not filed.

**Key Performanace Ind.** 

**VAN NUYS, CA 91405** 

LOS ANGELES

|                               | LOGANIOLLLO            |                              |                    |  |   |      | rtoy i oriorinanaco n |      |
|-------------------------------|------------------------|------------------------------|--------------------|--|---|------|-----------------------|------|
|                               | NATIONAL GOVERN        | NATIONAL GOVERNMENT SERVICES |                    |  |   |      |                       |      |
| Balance Sheet Income Statemen |                        |                              |                    |  |   |      | Nursing               | 0.0% |
|                               | Current Assets         | 0                            | Total Charges      |  | 0 |      | Home Healthcare       | 0.0% |
|                               | Fixed Assets           | 0                            | Contract Allowance |  | 0 | 0.0% | Length of Stay        |      |
|                               | Other Assets           | 0                            | Operating Revenue  |  | 0 | 0.0% | Medicare LOS          |      |
|                               | Total Assets           | 0                            | Operating Expense  |  | 0 | 0.0% | Current Ratio         |      |
|                               | Current Liabilities    | 0                            | Operating Margin   |  | 0 | 0.0% | Days to Collect       |      |
|                               | Long Term Liabilities  | 0                            | Other Income       |  | 0 | 0.0% | Avg Payment Days      |      |
|                               | Total Equity           | 0                            | Other Expense      |  | 0 | 0.0% | Depreciation Rate     | 0.0% |
|                               | Total Liab. and Equity | 0                            | Net Profit or Loss |  | 0 | 0.0% | Return on Equity      | 0.0% |
|                               |                        |                              |                    |  |   |      |                       |      |

**All Providers** 

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Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| A0160 BEVERLY H        | HOSPICE, INC  |                    |               |        | Proprietary - Corporat | ion    |
|------------------------|---------------|--------------------|---------------|--------|------------------------|--------|
| 8308 FOOTHILL BLV      | /D            | 12/31/2019         | 324 Days Subm | itted  | Hospice                |        |
| SUNLAND, CA 91040      | )             |                    |               |        |                        |        |
| LOS ANGELES            |               |                    |               |        | Key Performana         | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | S                  |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 25,189        | Total Charges      | 130,746       |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 130,746       | 100.0% | Medicare LOS           |        |
| Total Assets           | 25,189        | Operating Expense  | 106,557       | 81.5%  | Current Ratio          |        |
| Current Liabilities    | 0             | Operating Margin   | 24,189        | 18.5%  | Days to Collect        | 0.0    |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0    |
| Total Equity           | 25,189        | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 25,189        | Net Profit or Loss | 24,189        | 18.5%  | Return on Equity       | 96.0%  |
| 751749 BLENDSHII       | P, INC        |                    |               |        | Proprietary - Corporat | ion    |
| 876 N MOUNTAIN A'      | VE SUITE 200F | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| UPLAND, CA 91786       |               |                    |               |        |                        |        |
| SAN BERNARDINO         |               |                    |               |        | Key Performanad        | e Ind. |
| DUMMY FOR MEDIC        | AID HHA       |                    |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 28,856        | Total Charges      | 1,263,620     |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 7,611         | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 1,263,620     | 100.0% | Medicare LOS           |        |
| Total Assets           | 198,264       | Operating Expense  | 1,166,346     | 92.3%  | Current Ratio          | 0.8    |
| Current Liabilities    | 38,181        | Operating Margin   | 97,274        | 7.7%   | Days to Collect        | 0.0    |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0    |
| Total Equity           | 160,083       | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity |               | Net Profit or Loss | 97,274        | 7.7%   |                        |        |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 921606 BLESSED         | CARE HOSPICE | INC                |                |       | Proprietary - Corporation | on     |
|------------------------|--------------|--------------------|----------------|-------|---------------------------|--------|
| 4708 BROOKS STRI       | EET          | 12/31/2019         | 365 Days Submi | tted  | Hospice                   |        |
| MONTCLAIR, CA 917      | 763          |                    |                |       |                           |        |
| SAN BERNARDINO         |              |                    |                |       | Key Performanac           | e Ind. |
| DUMMY FOR MEDIC        | CAID HHA     |                    |                |       | Skilled Nursing           | 0.0%   |
| Balance S              | Sheet        | Income             | Statement      |       | Nursing                   | 0.5%   |
| Current Assets         | 743,835      | Total Charges      | 2,857,419      |       | Home Healthcare           | 0.0%   |
| Fixed Assets           | 0            | Contract Allowance | 642,402        | 22.5% | Length of Stay            |        |
| Other Assets           | 275,000      | Operating Revenue  | 2,215,017      | 77.5% | Medicare LOS              |        |
| Total Assets           | 1,018,835    | Operating Expense  | 2,083,616      | 94.1% | Current Ratio             | 1.6    |
| Current Liabilities    | 472,702      | Operating Margin   | 131,401        | 5.9%  | Days to Collect           | 46.5   |
| Long Term Liabilities  | 0            | Other Income       | 0              | 0.0%  | Avg Payment Days          | 11.3   |
| Total Equity           | 546,133      | Other Expense      | 0              | 0.0%  | Depreciation Rate         | 0.0%   |
| Total Liab. and Equity | 1,018,835    | Net Profit or Loss | 131,401        | 5.9%  | Return on Equity          | 24.1%  |
| 921721 BLESSED I       | HOPE HOSPICE | , INC              |                |       |                           |        |
| 2619 S WATERMAN        | AVE, SUITE D | Cost Repor         | t not filed.   |       |                           |        |

SAN BERNARDINO, CA 92408

| SAN BERNARDINO         |         |                    |             |      | Key Performana    | ice Ind. |
|------------------------|---------|--------------------|-------------|------|-------------------|----------|
| DUMMY FOR MEDIC        | AID HHA |                    |             |      | Skilled Nursing   | 0.0%     |
| Balance S              | Sheet   | Income             | e Statement |      | Nursing           | 0.0%     |
| Current Assets         | 0       | Total Charges      | 0           |      | Home Healthcare   | 0.0%     |
| Fixed Assets           | 0       | Contract Allowance | 0           | 0.0% | Length of Stay    |          |
| Other Assets           | 0       | Operating Revenue  | 0           | 0.0% | Medicare LOS      |          |
| Total Assets           | 0       | Operating Expense  | 0           | 0.0% | Current Ratio     |          |
| Current Liabilities    | 0       | Operating Margin   | 0           | 0.0% | Days to Collect   |          |
| Long Term Liabilities  | 0       | Other Income       | 0           | 0.0% | Avg Payment Days  |          |
| Total Equity           | 0       | Other Expense      | 0           | 0.0% | Depreciation Rate | 0.0%     |
| Total Liab. and Equity | 0       | Net Profit or Loss | 0           | 0.0% | Return on Equity  | 0.0%     |

**All Providers** 

8:01 AM

Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 921630 BLISS HOS       | PICE, INC     |                    |               |        | Proprietary - Corporati | on     |
|------------------------|---------------|--------------------|---------------|--------|-------------------------|--------|
| 13746 VICTORY BL\      | /D, STE 318   | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |
| VAN NUYS, CA 9140      | 1             |                    |               |        |                         |        |
| LOS ANGELES            |               |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |               |        | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets         | 293,695       | Total Charges      | 767,188       |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 0             | Operating Revenue  | 767,188       | 100.0% | Medicare LOS            |        |
| Total Assets           | 293,695       | Operating Expense  | 658,107       | 85.8%  | Current Ratio           | 8.2    |
| Current Liabilities    | 35,695        | Operating Margin   | 109,081       | 14.2%  | Days to Collect         | 74.0   |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days        | 3.2    |
| Total Equity           | 258,000       | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 293,695       | Net Profit or Loss | 109,081       | 14.2%  | Return on Equity        | 42.3%  |
| 751577 BLOSSOM         | RIDGE HOSPIC  | E                  |               |        | Proprietary - Corporati | on     |
| 1321 20TH STREET       |               | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |
| SACRAMENTO, CAS        | 95811         |                    |               |        |                         |        |
| SACRAMENTO             |               |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |               |        | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets         | 3,668,635     | Total Charges      | 7,422,107     |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 299,047       | Operating Revenue  | 7,422,107     | 100.0% | Medicare LOS            |        |
| Total Assets           | 3,967,682     | Operating Expense  | 6,247,053     | 84.2%  | Current Ratio           | 5.7    |
| Current Liabilities    | 641,143       | Operating Margin   | 1,175,054     | 15.8%  | Days to Collect         | 130.9  |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days        | 37.5   |
| Total Equity           | 3,326,539     | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 3,967,682     | Net Profit or Loss | 1,175,054     | 15.8%  | Return on Equity        | 35.3%  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751593 BLUE BUT                                                                                                        | TERFLY HOSPIC                                         | CE, INC                                                                                      |                                                             |                         | Proprietary - Corporati                                                                           | on                                  |
|------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|----------------------------------------------------------------------------------------------|-------------------------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------|-------------------------------------|
| 21021 DEVONSHIRE                                                                                                       | STREET, STE                                           | 203 12/31/2019                                                                               | 365 Days Submi                                              | tted                    | Hospice                                                                                           |                                     |
| CHATSWORTH, CA                                                                                                         | 91311                                                 |                                                                                              |                                                             |                         |                                                                                                   |                                     |
| LOS ANGELES                                                                                                            |                                                       |                                                                                              |                                                             |                         | Key Performanac                                                                                   | e Ind.                              |
| NATIONAL GOVERN                                                                                                        | IMENT SERVICE                                         | S                                                                                            |                                                             |                         | Skilled Nursing                                                                                   | 0.0%                                |
| Balance S                                                                                                              | Sheet                                                 | Income                                                                                       | e Statement                                                 |                         | Nursing                                                                                           | 0.0%                                |
| Current Assets                                                                                                         | 135,479                                               | Total Charges                                                                                | 1,340,624                                                   |                         | Home Healthcare                                                                                   | 0.0%                                |
| Fixed Assets                                                                                                           | 11,059                                                | Contract Allowance                                                                           | 103,687                                                     | 7.7%                    | Length of Stay                                                                                    |                                     |
| Other Assets                                                                                                           | 59,016                                                | Operating Revenue                                                                            | 1,236,937                                                   | 92.3%                   | Medicare LOS                                                                                      |                                     |
| Total Assets                                                                                                           | 205,554                                               | Operating Expense                                                                            | 1,175,740                                                   | 95.1%                   | Current Ratio                                                                                     | 35.1                                |
| Current Liabilities                                                                                                    | 3,861                                                 | Operating Margin                                                                             | 61,197                                                      | 4.9%                    | Days to Collect                                                                                   | 21.5                                |
| Long Term Liabilities                                                                                                  | 0                                                     | Other Income                                                                                 | 0                                                           | 0.0%                    | Avg Payment Days                                                                                  | 1.2                                 |
| Total Equity                                                                                                           | 201,693                                               | Other Expense                                                                                | 0                                                           | 0.0%                    | Depreciation Rate                                                                                 | 0.0%                                |
| Total Liab. and Equity                                                                                                 | 205,554                                               | Net Profit or Loss                                                                           | 61,197                                                      | 4.9%                    | Return on Equity                                                                                  | 30.3%                               |
| 751512 BLUE HEA                                                                                                        | VEN HOSPICE 8                                         | & PALLIATIVE CARE,                                                                           | INC                                                         |                         | Proprietary - Corporati                                                                           | on                                  |
| 16200 VENTURA BL                                                                                                       | VD, SUITE 306                                         | 12/31/2019                                                                                   | 365 Days Submi                                              | tted                    | Hospice                                                                                           |                                     |
| ENCINO, CA 91436                                                                                                       |                                                       |                                                                                              |                                                             |                         |                                                                                                   |                                     |
| ENCINO, CA 91436                                                                                                       |                                                       |                                                                                              |                                                             |                         |                                                                                                   |                                     |
| LOS ANGELES                                                                                                            |                                                       |                                                                                              |                                                             |                         | Key Performanac                                                                                   | e Ind.                              |
|                                                                                                                        | MENT SERVICE                                          | ES                                                                                           |                                                             |                         | <b>Key Performanac</b> Skilled Nursing                                                            | e Ind.<br>0.0%                      |
| LOS ANGELES                                                                                                            |                                                       |                                                                                              | e Statement                                                 |                         | •                                                                                                 |                                     |
| LOS ANGELES NATIONAL GOVERN                                                                                            | Sheet                                                 |                                                                                              | e <b>Statement</b><br>3,515,833                             |                         | Skilled Nursing                                                                                   | 0.0%                                |
| LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | Sheet<br>1,101,353                                    | Income                                                                                       |                                                             | 9.9%                    | Skilled Nursing Nursing                                                                           | 0.0%<br>0.0%                        |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | 5heet<br>1,101,353<br>27,797                          | Income<br>Total Charges                                                                      | 3,515,833                                                   | 9.9%<br>90.1%           | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%                        |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | 1,101,353<br>27,797<br>120,837                        | Income<br>Total Charges<br>Contract Allowance                                                | 3,515,833                                                   |                         | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%                        |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 1,101,353<br>27,797<br>120,837<br>3,058,597           | Income Total Charges Contract Allowance Operating Revenue                                    | 3,515,833<br>349,703<br>3,166,130                           | 90.1%                   | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%                |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 1,101,353<br>27,797<br>120,837<br>3,058,597<br>30,000 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 3,515,833<br>349,703<br>3,166,130<br>1,581,636              | 90.1%<br>50.0%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%                |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 1,101,353<br>27,797<br>120,837<br>3,058,597<br>30,000 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 3,515,833<br>349,703<br>3,166,130<br>1,581,636<br>1,584,494 | 90.1%<br>50.0%<br>50.0% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>36.7<br>0.0 |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 921573 BLUE PAC                               | FIC HOSPICE C | CARE, INC                                                               |                  |                      | Proprietary - Corporation                                 | on     |
|-----------------------------------------------|---------------|-------------------------------------------------------------------------|------------------|----------------------|-----------------------------------------------------------|--------|
| 2920 W OLIVE AVE,                             | SUITE 216     | 12/31/2019                                                              | 365 Days Submi   | tted                 | Hospice                                                   |        |
| BURBANK, CA 9150                              | 5             |                                                                         |                  |                      |                                                           |        |
| LOS ANGELES                                   |               |                                                                         |                  |                      | Key Performanac                                           | e Ind. |
| NATIONAL GOVERN                               | MENT SERVICE  | ES .                                                                    |                  |                      | Skilled Nursing                                           | 0.0%   |
| Balance S                                     | Sheet         | Income                                                                  | e Statement      |                      | Nursing                                                   | 0.0%   |
| Current Assets                                | 44,846        | Total Charges                                                           | 1,645,016        |                      | Home Healthcare                                           | 0.0%   |
| Fixed Assets                                  | 2,091         | Contract Allowance                                                      | 152,923          | 9.3%                 | Length of Stay                                            |        |
| Other Assets                                  | 0             | Operating Revenue                                                       | 1,492,093        | 90.7%                | Medicare LOS                                              |        |
| Total Assets                                  | 53,938        | Operating Expense                                                       | 1,499,457        | 100.5%               | Current Ratio                                             | 0.8    |
| Current Liabilities                           | 53,026        | Operating Margin                                                        | -7,364           | -0.5%                | Days to Collect                                           | 0.0    |
| Long Term Liabilities                         | 75,916        | Other Income                                                            | 0                | 0.0%                 | Avg Payment Days                                          | 12.9   |
| Total Equity                                  | -75,004       | Other Expense                                                           | 0                | 0.0%                 | Depreciation Rate                                         | 0.0%   |
| Total Liab. and Equity                        | 53,938        | Net Profit or Loss                                                      | (7,364)          | -0.5%                | Return on Equity                                          | 9.8%   |
| 751784 BLUE SKIE                              | S HOSPICE, LL | С                                                                       |                  |                      |                                                           |        |
| 15472 ARROW HWY                               | ,             | Cost Repor                                                              | t not filed.     |                      |                                                           |        |
| BALDWIN PARK, CA                              | 91706         |                                                                         |                  |                      |                                                           |        |
| LOS ANGELES                                   |               |                                                                         |                  |                      | Key Performanac                                           | e Ind. |
| NATIONAL GOVERN                               | MENT SERVICE  | ES                                                                      |                  |                      | Skilled Nursing                                           | 0.0%   |
| Balance S                                     | Sheet         | Incom                                                                   | e Statement      |                      | Nursing                                                   | 0.0%   |
| Current Assets                                |               |                                                                         |                  |                      |                                                           |        |
|                                               | 0             | Total Charges                                                           | 0                |                      | Home Healthcare                                           | 0.0%   |
| Fixed Assets                                  | 0             |                                                                         | 0                | 0.0%                 | Home Healthcare Length of Stay                            | 0.0%   |
| Fixed Assets Other Assets                     |               | G                                                                       |                  | 0.0%<br>0.0%         | Length of Stay                                            | 0.0%   |
|                                               | 0             | Contract Allowance Operating Revenue                                    | 0                |                      | Length of Stay                                            | 0.0%   |
| Other Assets                                  | 0             | Contract Allowance Operating Revenue Operating Expense                  | 0 0              | 0.0%                 | Length of Stay Medicare LOS                               | 0.0%   |
| Other Assets Total Assets                     | 0 0           | Contract Allowance Operating Revenue Operating Expense                  | 0 0              | 0.0%                 | Length of Stay Medicare LOS Current Ratio                 | 0.0%   |
| Other Assets Total Assets Current Liabilities | 0 0 0         | Contract Allowance Operating Revenue Operating Expense Operating Margin | 0<br>0<br>0<br>0 | 0.0%<br>0.0%<br>0.0% | Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%   |

All Providers

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Sample Hospice reports from the Halmanac.com website.

| PICE, INC.                                                                                                 |                                                                                                                                                                             |                                                                  | Proprietary - Corporation                                                                         | n                                                                                                                                                                                                                                                                                                                                                                                                                          |
|------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| T 205 12/31/201                                                                                            | 9 365 Days Submi                                                                                                                                                            | tted                                                             | Hospice                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                                                                                            |                                                                                                                                                                             |                                                                  |                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                                                                                            |                                                                                                                                                                             |                                                                  | Key Performanace                                                                                  | e Ind.                                                                                                                                                                                                                                                                                                                                                                                                                     |
| T SERVICES                                                                                                 |                                                                                                                                                                             |                                                                  | Skilled Nursing                                                                                   | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Incon                                                                                                      | ne Statement                                                                                                                                                                |                                                                  | Nursing                                                                                           | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 0 Total Charges                                                                                            | 596,825                                                                                                                                                                     |                                                                  | Home Healthcare                                                                                   | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                       |
| O Contract Allowance                                                                                       | 225,325                                                                                                                                                                     | 37.8%                                                            | Length of Stay                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 0 Operating Revenue                                                                                        | 371,500                                                                                                                                                                     | 62.2%                                                            | Medicare LOS                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Operating Expense                                                                                          | 453,781                                                                                                                                                                     | 122.1%                                                           | Current Ratio                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 0 Operating Margin                                                                                         | -82,281                                                                                                                                                                     | -22.1%                                                           | Days to Collect                                                                                   | 0.0                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 0 Other Income                                                                                             | 0                                                                                                                                                                           | 0.0%                                                             | Avg Payment Days                                                                                  | 0.0                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 0 Other Expense                                                                                            | 0                                                                                                                                                                           | 0.0%                                                             | Depreciation Rate                                                                                 | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 0 Net Profit or Loss                                                                                       | (82,281)                                                                                                                                                                    | -22.1%                                                           | Return on Equity                                                                                  | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                       |
| SPICE, INC                                                                                                 |                                                                                                                                                                             |                                                                  |                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                            |
| AVENUE, SUITE Cost Repo                                                                                    | ort not filed.                                                                                                                                                              |                                                                  |                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                                                                                            |                                                                                                                                                                             |                                                                  |                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                                                                                            |                                                                                                                                                                             |                                                                  |                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                                                                                            |                                                                                                                                                                             |                                                                  | Key Performanace                                                                                  | e Ind.                                                                                                                                                                                                                                                                                                                                                                                                                     |
| r services                                                                                                 |                                                                                                                                                                             |                                                                  | <b>Key Performanace</b> Skilled Nursing                                                           | e Ind.<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                                                                            | ne Statement                                                                                                                                                                |                                                                  | •                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                                                                                            | ne Statement                                                                                                                                                                |                                                                  | Skilled Nursing                                                                                   | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Incom                                                                                                      | _                                                                                                                                                                           | 0.0%                                                             | Skilled Nursing Nursing                                                                           | 0.0%<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                               |
| Incom  O Total Charges                                                                                     | 0                                                                                                                                                                           | 0.0%<br>0.0%                                                     | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                               |
| Incom  O Total Charges  O Contract Allowance                                                               | 0                                                                                                                                                                           |                                                                  | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                               |
| Incom  O Total Charges  Contract Allowance  Operating Revenue                                              | 0 0                                                                                                                                                                         | 0.0%                                                             | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Incom  O Total Charges  Contract Allowance Operating Revenue Operating Expense                             | 0 0 0                                                                                                                                                                       | 0.0%<br>0.0%                                                     | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Incom  O Total Charges  O Contract Allowance  O Operating Revenue  O Operating Expense  O Operating Margin | 0<br>0<br>0<br>0                                                                                                                                                            | 0.0%<br>0.0%<br>0.0%                                             | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                               |
|                                                                                                            | T 205  Incom  O Total Charges O Contract Allowance O Operating Revenue O Operating Expense O Operating Margin O Other Income O Other Expense Net Profit or Loss  SPICE, INC | T 205   12/31/2019 365 Days Submit   SERVICES   Income Statement | T 205   12/31/2019 365 Days Submitted                                                             | Key Performanace Skilled Nursing Nursing O Total Charges 596,825 Home Healthcare O Contract Allowance 225,325 37.8% Length of Stay O Operating Revenue 371,500 62.2% Medicare LOS O Operating Expense 453,781 122.1% Current Ratio O Operating Margin -82,281 -22.1% Days to Collect O Other Income 0 0.0% Avg Payment Days O Other Expense 0 0.0% Depreciation Rate O Net Profit or Loss (82,281) -22.1% Return on Equity |

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| 921678 BLUE WAT                                                           | ER HOSPICE, II                                | NC                                                                                           |                                                    |                         | Proprietary - Corporation                                                         | on                                   |
|---------------------------------------------------------------------------|-----------------------------------------------|----------------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------|-----------------------------------------------------------------------------------|--------------------------------------|
| 10568 MAGNOLIA A                                                          | VE, SUITE 114                                 | 12/31/2019                                                                                   | 365 Days Submi                                     | itted                   | Hospice                                                                           |                                      |
| ANAHEIM, CA 92804                                                         |                                               |                                                                                              |                                                    |                         |                                                                                   |                                      |
| ORANGE                                                                    |                                               |                                                                                              |                                                    |                         | Key Performanac                                                                   | e Ind.                               |
| NATIONAL GOVERN                                                           | MENT SERVICE                                  | ≣S                                                                                           |                                                    |                         | Skilled Nursing                                                                   | 0.0%                                 |
| Balance S                                                                 | heet                                          | Income                                                                                       | e Statement                                        |                         | Nursing                                                                           | 0.0%                                 |
| Current Assets                                                            | 15,383                                        | Total Charges                                                                                | 749,334                                            |                         | Home Healthcare                                                                   | 0.0%                                 |
| Fixed Assets                                                              | 0                                             | Contract Allowance                                                                           | 0                                                  | 0.0%                    | Length of Stay                                                                    |                                      |
| Other Assets                                                              | 283,333                                       | Operating Revenue                                                                            | 749,334                                            | 100.0%                  | Medicare LOS                                                                      |                                      |
| Total Assets                                                              | 298,716                                       | Operating Expense                                                                            | 640,941                                            | 85.5%                   | Current Ratio                                                                     | 1.0                                  |
| Current Liabilities                                                       | 14,752                                        | Operating Margin                                                                             | 108,393                                            | 14.5%                   | Days to Collect                                                                   | 7.2                                  |
| Long Term Liabilities                                                     | 725                                           | Other Income                                                                                 | 0                                                  | 0.0%                    | Avg Payment Days                                                                  | 0.0                                  |
| Total Equity                                                              | 283,239                                       | Other Expense                                                                                | 0                                                  | 0.0%                    | Depreciation Rate                                                                 | 0.0%                                 |
| Total Liab. and Equity                                                    | 298,716                                       | Net Profit or Loss                                                                           | 108,393                                            | 14.5%                   | Return on Equity                                                                  | 38.3%                                |
| 751672 BONITA SP                                                          | RINGS HOSPIC                                  | E CARE LLC                                                                                   |                                                    |                         | Proprietary - Corporation                                                         | on                                   |
| 8545 MONTEREY R                                                           | OAD, SUITE B                                  | 12/31/2019                                                                                   | 365 Days Submi                                     | itted                   | Hospice                                                                           |                                      |
| GILROY, CA 95020                                                          |                                               |                                                                                              |                                                    |                         |                                                                                   |                                      |
| SANTA CLARA                                                               |                                               |                                                                                              |                                                    |                         | Key Performanac                                                                   | o Ind                                |
| NATIONAL GOVERN                                                           | MENT SERVICE                                  | -0                                                                                           |                                                    |                         |                                                                                   | e iiiu.                              |
|                                                                           | WEITH CERTICE                                 | =8                                                                                           |                                                    |                         | Skilled Nursing                                                                   | 0.1%                                 |
| Balance S                                                                 |                                               |                                                                                              | e Statement                                        |                         | Skilled Nursing Nursing                                                           |                                      |
| Balance S<br>Current Assets                                               | Sheet                                         |                                                                                              | e Statement<br>2,478,078                           |                         | -                                                                                 | 0.1%                                 |
|                                                                           | <b>Sheet</b> 132,590                          | Income                                                                                       |                                                    | 0.0%                    | Nursing                                                                           | 0.1%<br>0.0%                         |
| Current Assets                                                            | 132,590<br>139,938                            | Income<br>Total Charges                                                                      | 2,478,078                                          | 0.0%<br>100.0%          | Nursing Home Healthcare                                                           | 0.1%<br>0.0%                         |
| Current Assets Fixed Assets                                               | 132,590<br>139,938                            | Income Total Charges Contract Allowance Operating Revenue                                    | 2,478,078                                          |                         | Nursing Home Healthcare Length of Stay                                            | 0.1%<br>0.0%                         |
| Current Assets Fixed Assets Other Assets                                  | 132,590<br>139,938<br>0<br>272,528            | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                           | 2,478,078<br>0<br>2,478,078                        | 100.0%                  | Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.1%<br>0.0%<br>0.0%                 |
| Current Assets Fixed Assets Other Assets Total Assets                     | 132,590<br>139,938<br>0<br>272,528<br>-20,226 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,478,078<br>0<br>2,478,078<br>2,460,809           | 100.0%<br>99.3%         | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.1%<br>0.0%<br>0.0%<br>(6.6)        |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 132,590<br>139,938<br>0<br>272,528<br>-20,226 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,478,078<br>0<br>2,478,078<br>2,460,809<br>17,269 | 100.0%<br>99.3%<br>0.7% | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.1%<br>0.0%<br>0.0%<br>(6.6)<br>0.0 |

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| 331700 BONOMITIC                                                                                                                  | SPICE SERVIC                                                       | ES                                                                                                        |                                                     |                                  | Proprietary - Corporati                                                                                            | ion                                     |
|-----------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------------------|----------------------------------|--------------------------------------------------------------------------------------------------------------------|-----------------------------------------|
| 2000 WEST MAGNO                                                                                                                   | LIA BLVD, STE.                                                     | 208 12/31/2019                                                                                            | 365 Days Submi                                      | tted                             | Hospice                                                                                                            |                                         |
| BURBANK, CA 91506                                                                                                                 | 6                                                                  |                                                                                                           |                                                     |                                  |                                                                                                                    |                                         |
| LOS ANGELES                                                                                                                       |                                                                    |                                                                                                           |                                                     |                                  | Key Performanac                                                                                                    | e Ind.                                  |
| NATIONAL GOVERN                                                                                                                   | IMENT SERVICE                                                      | S                                                                                                         |                                                     |                                  | Skilled Nursing                                                                                                    | 0.0%                                    |
| Balance S                                                                                                                         | Sheet                                                              | Income                                                                                                    | e Statement                                         |                                  | Nursing                                                                                                            | 0.7%                                    |
| Current Assets                                                                                                                    | 8,093                                                              | Total Charges                                                                                             | 1,982,089                                           |                                  | Home Healthcare                                                                                                    | 0.0%                                    |
| Fixed Assets                                                                                                                      | 503                                                                | Contract Allowance                                                                                        | 113,931                                             | 5.7%                             | Length of Stay                                                                                                     |                                         |
| Other Assets                                                                                                                      | 20,355                                                             | Operating Revenue                                                                                         | 1,868,158                                           | 94.3%                            | Medicare LOS                                                                                                       |                                         |
| Total Assets                                                                                                                      | 28,951                                                             | Operating Expense                                                                                         | 1,860,956                                           | 99.6%                            | Current Ratio                                                                                                      | 8.1                                     |
| Current Liabilities                                                                                                               | 1,005                                                              | Operating Margin                                                                                          | 7,202                                               | 0.4%                             | Days to Collect                                                                                                    | 0.0                                     |
| Long Term Liabilities                                                                                                             | 0                                                                  | Other Income                                                                                              | 0                                                   | 0.0%                             | Avg Payment Days                                                                                                   | 0.0                                     |
| Total Equity                                                                                                                      | 27,946                                                             | Other Expense                                                                                             | 0                                                   | 0.0%                             | Depreciation Rate                                                                                                  | 0.0%                                    |
| Total Liab. and Equity                                                                                                            | 28,951                                                             | Net Profit or Loss                                                                                        | 7,202                                               | 0.4%                             | Return on Equity                                                                                                   | 25.8%                                   |
| 921626 BREEZE OI                                                                                                                  | F LIFE, INC                                                        |                                                                                                           |                                                     |                                  | Proprietary - Corporati                                                                                            | ion                                     |
|                                                                                                                                   |                                                                    |                                                                                                           |                                                     |                                  |                                                                                                                    |                                         |
| 28001 SMYTH DR, S                                                                                                                 | SUITE #108                                                         | 12/31/2019                                                                                                | 365 Days Submi                                      | itted                            | Hospice                                                                                                            |                                         |
| 28001 SMYTH DR, S<br>SANTA CLARITA, CA                                                                                            |                                                                    | 12/31/2019                                                                                                | 365 Days Submi                                      | itted                            | Hospice                                                                                                            |                                         |
|                                                                                                                                   |                                                                    | 12/31/2019                                                                                                | 365 Days Submi                                      | itted                            | Hospice  Key Performanac                                                                                           | e Ind.                                  |
| SANTA CLARITA, CA                                                                                                                 | A 91355                                                            |                                                                                                           | 365 Days Submi                                      | itted                            |                                                                                                                    |                                         |
| SANTA CLARITA, CA                                                                                                                 | A 91355<br>IMENT SERVICE                                           | ES                                                                                                        | 365 Days Submi                                      | itted                            | Key Performanac                                                                                                    | 0.0%                                    |
| SANTA CLARITA, CA<br>LOS ANGELES<br>NATIONAL GOVERN                                                                               | A 91355<br>IMENT SERVICE<br>Sheet                                  | ES                                                                                                        | ·                                                   | itted                            | <b>Key Performanac</b> Skilled Nursing                                                                             | 0.0%<br>1.3%                            |
| SANTA CLARITA, CA<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                                  | A 91355<br>IMENT SERVICE<br>Sheet<br>116,922                       | ES<br>Income                                                                                              | e Statement                                         | o.0%                             | <b>Key Performanac</b> Skilled Nursing Nursing                                                                     | 0.0%<br>1.3%                            |
| SANTA CLARITA, CALLOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | A 91355<br>IMENT SERVICE<br>Sheet<br>116,922<br>61,414             | ES<br>Income<br>Total Charges                                                                             | e <b>Statement</b><br>1,984,175                     |                                  | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.0%<br>1.3%                            |
| SANTA CLARITA, CALLOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | A 91355<br>IMENT SERVICE<br>Sheet<br>116,922<br>61,414             | Income Total Charges Contract Allowance Operating Revenue                                                 | e <b>Statement</b><br>1,984,175<br>0                | 0.0%                             | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.0%<br>1.3%<br>0.0%                    |
| SANTA CLARITA, CALLOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | A 91355  IMENT SERVICE  Sheet  116,922  61,414  0  178,336         | Income Total Charges Contract Allowance Operating Revenue                                                 | e Statement 1,984,175 0 1,984,175                   | 0.0%<br>100.0%                   | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>1.3%<br>0.0%                    |
| SANTA CLARITA, CALLOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | A 91355  IMENT SERVICE  Sheet  116,922  61,414  0  178,336  18,109 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | e Statement 1,984,175 0 1,984,175 887,715           | 0.0%<br>100.0%<br>44.7%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>1.3%<br>0.0%<br>6.5             |
| SANTA CLARITA, CALLOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | A 91355  IMENT SERVICE  Sheet  116,922  61,414  0  178,336  18,109 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,984,175<br>0<br>1,984,175<br>887,715<br>1,096,460 | 0.0%<br>100.0%<br>44.7%<br>55.3% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ce Ind. 0.0% 1.3% 0.0% 6.5 0.8 7.4 0.0% |

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| OZIII O BILLITI OIL                                                                                                                              | HOSPICE, INC                                                                            |                                                                                                           |                                                     |                                  | Proprietary - Corporat                                                                                                             | ion                                 |
|--------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------------------|----------------------------------|------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 8560 VINEYARD AV                                                                                                                                 | ENUE SUITE 41                                                                           | 0 12/31/2019                                                                                              | 365 Days Subm                                       | tted                             | Hospice                                                                                                                            |                                     |
| RANCHO CUCAMON                                                                                                                                   | NGA, CA 91730                                                                           |                                                                                                           |                                                     |                                  |                                                                                                                                    |                                     |
| SAN BERNARDINO                                                                                                                                   |                                                                                         |                                                                                                           |                                                     |                                  | Key Performanad                                                                                                                    | e Ind.                              |
| DUMMY FOR MEDIC                                                                                                                                  | CAID HHA                                                                                |                                                                                                           |                                                     |                                  | Skilled Nursing                                                                                                                    | 0.0%                                |
| Balance S                                                                                                                                        | Sheet                                                                                   | Income                                                                                                    | e Statement                                         |                                  | Nursing                                                                                                                            | 0.0%                                |
| Current Assets                                                                                                                                   | 236,816                                                                                 | Total Charges                                                                                             | 1,382,889                                           |                                  | Home Healthcare                                                                                                                    | 0.0%                                |
| Fixed Assets                                                                                                                                     | 29,105                                                                                  | Contract Allowance                                                                                        | 0                                                   | 0.0%                             | Length of Stay                                                                                                                     |                                     |
| Other Assets                                                                                                                                     | 0                                                                                       | Operating Revenue                                                                                         | 1,382,889                                           | 100.0%                           | Medicare LOS                                                                                                                       |                                     |
| Total Assets                                                                                                                                     | 265,921                                                                                 | Operating Expense                                                                                         | 1,037,584                                           | 75.0%                            | Current Ratio                                                                                                                      | 22.0                                |
| Current Liabilities                                                                                                                              | 10,740                                                                                  | Operating Margin                                                                                          | 345,305                                             | 25.0%                            | Days to Collect                                                                                                                    | 3.5                                 |
| Long Term Liabilities                                                                                                                            | 0                                                                                       | Other Income                                                                                              | 0                                                   | 0.0%                             | Avg Payment Days                                                                                                                   | 3.0                                 |
| Total Equity                                                                                                                                     | 255,181                                                                                 | Other Expense                                                                                             | 0                                                   | 0.0%                             | Depreciation Rate                                                                                                                  | 0.0%                                |
| Total Liab. and Equity                                                                                                                           | 265,921                                                                                 | Net Profit or Loss                                                                                        | 345,305                                             | 25.0%                            | Return on Equity                                                                                                                   | 135.3%                              |
|                                                                                                                                                  |                                                                                         |                                                                                                           |                                                     |                                  |                                                                                                                                    |                                     |
| 751568 BRIDGE HC                                                                                                                                 | OSPICE                                                                                  |                                                                                                           |                                                     |                                  | Proprietary - Corporat                                                                                                             | ion                                 |
| 751568 BRIDGE HO                                                                                                                                 |                                                                                         | 2 12/31/2019                                                                                              | 365 Days Submi                                      | itted                            | Proprietary - Corporat                                                                                                             | ion                                 |
|                                                                                                                                                  | LACE, SUITE 21                                                                          | 2 12/31/2019                                                                                              | 365 Days Submi                                      | itted                            |                                                                                                                                    | ion                                 |
| 5090 SHOREHAM P                                                                                                                                  | LACE, SUITE 21                                                                          | 2 12/31/2019                                                                                              | 365 Days Submi                                      | itted                            |                                                                                                                                    |                                     |
| 5090 SHOREHAM P                                                                                                                                  | LACE, SUITE 21<br>22                                                                    | 2 12/31/2019                                                                                              | 365 Days Submi                                      | itted                            | Hospice                                                                                                                            |                                     |
| 5090 SHOREHAM P<br>SAN DIEGO, CA 921<br>SAN DIEGO                                                                                                | LACE, SUITE 21<br>22<br>CAID HHA                                                        |                                                                                                           | 365 Days Submi                                      | itted                            | Hospice  Key Performana                                                                                                            | ce Ind.                             |
| 5090 SHOREHAM P<br>SAN DIEGO, CA 921<br>SAN DIEGO<br>DUMMY FOR MEDIO                                                                             | LACE, SUITE 21<br>22<br>CAID HHA<br><b>Sheet</b>                                        |                                                                                                           | ·                                                   | itted                            | Hospice  Key Performanac  Skilled Nursing                                                                                          | ce Ind.<br>0.3%                     |
| 5090 SHOREHAM P<br>SAN DIEGO, CA 921<br>SAN DIEGO<br>DUMMY FOR MEDIC<br>Balance S                                                                | LACE, SUITE 21  22  CAID HHA  Sheet  1,762,658                                          | Income                                                                                                    | e Statement                                         | itted                            | Key Performanae Skilled Nursing Nursing Home Healthcare                                                                            | ce Ind.<br>0.3%<br>0.0%             |
| 5090 SHOREHAM POSAN DIEGO, CA 921. SAN DIEGO DUMMY FOR MEDIO Balance S Current Assets                                                            | LACE, SUITE 21 22 CAID HHA Sheet 1,762,658 57,988                                       | Income<br>Total Charges                                                                                   | e <b>Statement</b><br>9,458,698                     |                                  | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                                             | ce Ind.<br>0.3%<br>0.0%             |
| 5090 SHOREHAM POSAN DIEGO, CA 921. SAN DIEGO DUMMY FOR MEDIO Balance S Current Assets Fixed Assets                                               | LACE, SUITE 21 22 CAID HHA Sheet 1,762,658 57,988 1,238,871                             | Income<br>Total Charges<br>Contract Allowance                                                             | e <b>Statement</b><br>9,458,698<br>0                | 0.0%                             | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                                             | ce Ind.<br>0.3%<br>0.0%             |
| 5090 SHOREHAM POSAN DIEGO, CA 921. SAN DIEGO DUMMY FOR MEDIO Balance S Current Assets Fixed Assets Other Assets                                  | LACE, SUITE 21 22 CAID HHA Sheet 1,762,658 57,988 1,238,871 3,070,372                   | Income Total Charges Contract Allowance Operating Revenue                                                 | 9,458,698<br>0<br>9,458,698                         | 0.0%<br>100.0%                   | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.3%<br>0.0%<br>0.0%                |
| 5090 SHOREHAM POSAN DIEGO, CA 921. SAN DIEGO DUMMY FOR MEDIO Balance S Current Assets Fixed Assets Other Assets Total Assets                     | LACE, SUITE 21 22 CAID HHA Sheet 1,762,658 57,988 1,238,871 3,070,372                   | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 9,458,698<br>0<br>9,458,698<br>8,466,526            | 0.0%<br>100.0%<br>89.5%          | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.3%<br>0.0%<br>0.0%                |
| 5090 SHOREHAM POSAN DIEGO, CA 921. SAN DIEGO DUMMY FOR MEDIO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | LACE, SUITE 21  22  CAID HHA  Sheet  1,762,658  57,988  1,238,871  3,070,372  1,240,887 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 9,458,698<br>0<br>9,458,698<br>8,466,526<br>992,172 | 0.0%<br>100.0%<br>89.5%<br>10.5% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.3%<br>0.0%<br>0.0%<br>1.4<br>71.4 |

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Sample Hospice reports from the Halmanac.com website.

| 751781 BRIDGE HO                                                                    | OSPICE                                                      |                                                                                                           |                                                          |                         | Nonprofit - Church                                                                                |                                      |
|-------------------------------------------------------------------------------------|-------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|----------------------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------|--------------------------------------|
| 2910 E INLAND EMF                                                                   | PIRE BLVD STE                                               | 116 12/31/2019                                                                                            | 365 Days Submi                                           | tted                    | Hospice                                                                                           |                                      |
| ONTARIO, CA 91764                                                                   |                                                             |                                                                                                           |                                                          |                         |                                                                                                   |                                      |
| SAN BERNARDINO                                                                      |                                                             |                                                                                                           |                                                          |                         | Key Performanac                                                                                   | e Ind.                               |
| NATIONAL GOVERN                                                                     | MENT SERVICE                                                | S                                                                                                         |                                                          |                         | Skilled Nursing                                                                                   | 0.3%                                 |
| Balance S                                                                           | Sheet                                                       | Income                                                                                                    | e Statement                                              |                         | Nursing                                                                                           | 0.1%                                 |
| Current Assets                                                                      | 3,424,214                                                   | Total Charges                                                                                             | 15,121,994                                               |                         | Home Healthcare                                                                                   | 0.0%                                 |
| Fixed Assets                                                                        | 49,523                                                      | Contract Allowance                                                                                        | 0                                                        | 0.0%                    | Length of Stay                                                                                    |                                      |
| Other Assets                                                                        | 410,110                                                     | Operating Revenue                                                                                         | 15,121,994                                               | 100.0%                  | Medicare LOS                                                                                      |                                      |
| Total Assets                                                                        | 3,902,359                                                   | Operating Expense                                                                                         | 15,039,628                                               | 99.5%                   | Current Ratio                                                                                     | 1.0                                  |
| Current Liabilities                                                                 | 3,514,986                                                   | Operating Margin                                                                                          | 82,366                                                   | 0.5%                    | Days to Collect                                                                                   | 85.6                                 |
| Long Term Liabilities                                                               | 0                                                           | Other Income                                                                                              | 0                                                        | 0.0%                    | Avg Payment Days                                                                                  | 39.9                                 |
| Total Equity                                                                        | 387,373                                                     | Other Expense                                                                                             | 0                                                        | 0.0%                    | Depreciation Rate                                                                                 | 0.0%                                 |
| Total Liab. and Equity                                                              | 3,902,359                                                   | Net Profit or Loss                                                                                        | 82,366                                                   | 0.5%                    | Return on Equity                                                                                  | 21.3%                                |
| 551606 BRIDGE HO                                                                    | OSPICE BAY AR                                               | EA                                                                                                        |                                                          |                         | Proprietary - Corporati                                                                           | on                                   |
| 46723 FREMONT BO                                                                    | DULEVARD                                                    | 12/31/2019                                                                                                | 365 Days Submi                                           | tted                    | Hospice                                                                                           |                                      |
| FREMONT, CA 9453                                                                    | 8                                                           |                                                                                                           |                                                          |                         |                                                                                                   |                                      |
| ALAMEDA                                                                             |                                                             |                                                                                                           |                                                          |                         |                                                                                                   |                                      |
| NATIONAL COVERN                                                                     |                                                             |                                                                                                           |                                                          |                         | Key Performanac                                                                                   | e Ind.                               |
| NATIONAL GOVERN                                                                     | MENT SERVICE                                                | :S                                                                                                        |                                                          |                         | <b>Key Performanac</b> Skilled Nursing                                                            | e Ind.<br>0.2%                       |
| Balance S                                                                           |                                                             |                                                                                                           | e Statement                                              |                         | •                                                                                                 |                                      |
|                                                                                     | Sheet                                                       |                                                                                                           | e Statement<br>25,706,269                                |                         | Skilled Nursing                                                                                   | 0.2%                                 |
| Balance S                                                                           | 6,339,578                                                   | Income                                                                                                    |                                                          | 0.0%                    | Skilled Nursing Nursing                                                                           | 0.2%<br>0.0%                         |
| Balance S<br>Current Assets                                                         | 6,339,578<br>116,403                                        | Income<br>Total Charges                                                                                   | 25,706,269                                               | 0.0%<br>100.0%          | Skilled Nursing Nursing Home Healthcare                                                           | 0.2%<br>0.0%                         |
| Balance S Current Assets Fixed Assets                                               | 6,339,578<br>116,403<br>1,230,292                           | Income Total Charges Contract Allowance                                                                   | 25,706,269                                               |                         | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.2%<br>0.0%                         |
| Balance S Current Assets Fixed Assets Other Assets                                  | 6,339,578<br>116,403<br>1,230,292<br>7,704,063              | Income Total Charges Contract Allowance Operating Revenue                                                 | 25,706,269<br>0<br>25,706,269                            | 100.0%                  | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.2%<br>0.0%<br>0.0%                 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 6,339,578<br>116,403<br>1,230,292<br>7,704,063              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 25,706,269<br>0<br>25,706,269<br>24,705,460              | 100.0%<br>96.1%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.2%<br>0.0%<br>0.0%                 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 6,339,578<br>116,403<br>1,230,292<br>7,704,063<br>7,583,781 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 25,706,269<br>0<br>25,706,269<br>24,705,460<br>1,000,809 | 100.0%<br>96.1%<br>3.9% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.2%<br>0.0%<br>0.0%<br>0.8<br>104.0 |

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Sample Hospice reports from the Halmanac.com website.

| 551775 BRIGHT HA                                                                                                                   | AVEN HOSPICE                                                     |                                                                                                                          |                                                                         |                                | Proprietary - Corporat                                                                                            | ion                                |
|------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|--------------------------------|-------------------------------------------------------------------------------------------------------------------|------------------------------------|
| 9631 BUSINESS CE                                                                                                                   | NTER DRIVE SU                                                    | JITE C 12/31/2019                                                                                                        | 365 Days Submi                                                          | itted                          | Hospice                                                                                                           |                                    |
| RANCHO CUCAMON                                                                                                                     | NGA, CA 91730                                                    |                                                                                                                          |                                                                         |                                |                                                                                                                   |                                    |
| SAN BERNARDINO                                                                                                                     |                                                                  |                                                                                                                          |                                                                         |                                | Key Performana                                                                                                    | ce Ind.                            |
| DUMMY FOR MEDIC                                                                                                                    | CAID HHA                                                         |                                                                                                                          |                                                                         |                                | Skilled Nursing                                                                                                   | 0.0%                               |
| Balance S                                                                                                                          | Sheet                                                            | Income                                                                                                                   | e Statement                                                             |                                | Nursing                                                                                                           | 0.0%                               |
| Current Assets                                                                                                                     | 149,120                                                          | Total Charges                                                                                                            | 1,996,282                                                               |                                | Home Healthcare                                                                                                   | 0.0%                               |
| Fixed Assets                                                                                                                       | 4,916                                                            | Contract Allowance                                                                                                       | 0                                                                       | 0.0%                           | Length of Stay                                                                                                    |                                    |
| Other Assets                                                                                                                       | 61,833                                                           | Operating Revenue                                                                                                        | 1,996,282                                                               | 100.0%                         | Medicare LOS                                                                                                      |                                    |
| Total Assets                                                                                                                       | 215,869                                                          | Operating Expense                                                                                                        | 1,727,362                                                               | 86.5%                          | Current Ratio                                                                                                     | 4.4                                |
| Current Liabilities                                                                                                                | 33,611                                                           | Operating Margin                                                                                                         | 268,920                                                                 | 13.5%                          | Days to Collect                                                                                                   | 0.0                                |
| Long Term Liabilities                                                                                                              | 364,983                                                          | Other Income                                                                                                             | 0                                                                       | 0.0%                           | Avg Payment Days                                                                                                  | 0.0                                |
| Total Equity                                                                                                                       | -182,725                                                         | Other Expense                                                                                                            | 0                                                                       | 0.0%                           | Depreciation Rate                                                                                                 | 0.0%                               |
| Total Liab. and Equity                                                                                                             | 215,869                                                          | Net Profit or Loss                                                                                                       | 268,920                                                                 | 13.5%                          | Return on Equity                                                                                                  | -147.2%                            |
| 551588 BRIGHT HO                                                                                                                   | ORIZON HOSPIC                                                    | E SERVICES                                                                                                               |                                                                         |                                | Dransiatory Carnarat                                                                                              |                                    |
|                                                                                                                                    |                                                                  | DE SERVICES                                                                                                              |                                                                         |                                | Proprietary - Corporat                                                                                            | ion                                |
| 3649 WEST BEECH <sup>1</sup><br>106A                                                                                               |                                                                  |                                                                                                                          | 365 Days Subm                                                           | itted                          | Hospice                                                                                                           | ion                                |
|                                                                                                                                    |                                                                  |                                                                                                                          | 365 Days Submi                                                          | itted                          |                                                                                                                   | ion                                |
| 106A                                                                                                                               |                                                                  |                                                                                                                          | 365 Days Submi                                                          | itted                          |                                                                                                                   |                                    |
| 106A<br>FRESNO, CA 93710                                                                                                           | WOOD AVENUE                                                      | SUITE 12/31/2019                                                                                                         | 365 Days Submi                                                          | itted                          | Hospice                                                                                                           |                                    |
| 106A<br>FRESNO, CA 93710<br>FRESNO                                                                                                 | WOOD AVENUE                                                      | SUITE 12/31/2019                                                                                                         | 365 Days Submi                                                          | itted                          | Hospice  Key Performana                                                                                           | ce Ind.                            |
| 106A<br>FRESNO, CA 93710<br>FRESNO<br>NATIONAL GOVERN                                                                              | WOOD AVENUE<br>IMENT SERVICE                                     | SUITE 12/31/2019                                                                                                         | ŕ                                                                       | itted                          | Hospice  Key Performanae  Skilled Nursing                                                                         | <b>ce Ind.</b><br>0.1%             |
| 106A FRESNO, CA 93710 FRESNO NATIONAL GOVERN Balance S                                                                             | WOOD AVENUE IMENT SERVICE Sheet 532,297                          | SUITE 12/31/2019<br>ES Income                                                                                            | e Statement                                                             | itted                          | Hospice  Key Performanae Skilled Nursing Nursing                                                                  | ce Ind.<br>0.1%<br>0.0%            |
| 106A FRESNO, CA 93710 FRESNO NATIONAL GOVERN Balance S Current Assets                                                              | WOOD AVENUE IMENT SERVICE Sheet 532,297 28,272                   | SUITE 12/31/2019  S Income                                                                                               | e Statement<br>6,908,341                                                |                                | Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ce Ind.<br>0.1%<br>0.0%            |
| 106A FRESNO, CA 93710 FRESNO NATIONAL GOVERN Balance S Current Assets Fixed Assets                                                 | WOOD AVENUE IMENT SERVICE Sheet 532,297 28,272                   | E SUITE 12/31/2019 ES Income Total Charges Contract Allowance                                                            | e Statement<br>6,908,341<br>96,646                                      | 1.4%                           | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.1%<br>0.0%            |
| 106A FRESNO, CA 93710 FRESNO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                    | WOOD AVENUE  IMENT SERVICE  532,297  28,272  0  585,569          | E SUITE 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                     | e Statement<br>6,908,341<br>96,646<br>6,811,695                         | 1.4%<br>98.6%                  | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.1%<br>0.0%<br>0.0%               |
| Total Assets  106A  FRESNO, CA 93710  FRESNO  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets | MOOD AVENUE  IMENT SERVICE  532,297  28,272  0  585,569  258,390 | ESUITE 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | e Statement<br>6,908,341<br>96,646<br>6,811,695<br>6,280,465            | 1.4%<br>98.6%<br>92.2%         | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.1%<br>0.0%<br>0.0%               |
| Total Assets Current Liabilities                                                                                                   | MOOD AVENUE  IMENT SERVICE  532,297  28,272  0  585,569  258,390 | ESUITE 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | e Statement<br>6,908,341<br>96,646<br>6,811,695<br>6,280,465<br>531,230 | 1.4%<br>98.6%<br>92.2%<br>7.8% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.1%<br>0.0%<br>0.0%<br>2.1<br>0.0 |

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| 551760 BRIGHT SH       | KY HOSPICE CA | RE INC             |               |        | Proprietary - Corporat | ion                |
|------------------------|---------------|--------------------|---------------|--------|------------------------|--------------------|
| 414 TENNESSE STF       | REET SUITE D  | 12/31/2019         | 365 Days Subm | itted  | Hospice                |                    |
| REDLANDS, CA 923       | 73            |                    |               |        |                        |                    |
| SAN BERNARDINO         |               |                    |               |        | Key Performana         | ce Ind.            |
| DUMMY FOR MEDIC        | CAID HHA      |                    |               |        | Skilled Nursing        | 0.1%               |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing                | 0.0%               |
| Current Assets         | 73,000        | Total Charges      | 592,274       |        | Home Healthcare        | 0.0%               |
| Fixed Assets           | 5,332         | Contract Allowance | 0             | 0.0%   | Length of Stay         |                    |
| Other Assets           | 4,896         | Operating Revenue  | 592,274       | 100.0% | Medicare LOS           |                    |
| Total Assets           | 944,851       | Operating Expense  | 861,330       | 145.4% | Current Ratio          | 1.9                |
| Current Liabilities    | 37,665        | Operating Margin   | -269,056      | -45.4% | Days to Collect        | 0.0                |
| Long Term Liabilities  | 904,808       | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0                |
| Total Equity           | 2,378         | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%               |
| Total Liab. and Equity | 944,851       | Net Profit or Loss | (269,056)     | -45.4% | Return on Equity       | -<br>11,314.4<br>% |
| 921590 BRIGHT W        | AY CARE HOSP  | PICE, INC          |               |        | Nonprofit - Church     |                    |
| 2650 JONES WAY, S      | SUITE #21     | 12/31/2019         | 365 Days Subm | itted  | Hospice                |                    |
| SIMI VALLEY, CA 93     |               |                    |               |        | •                      |                    |
| VENTURA                |               |                    |               |        | Key Performana         | ce Ind.            |
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |               |        | Skilled Nursing        | 0.0%               |
| Balance S              |               |                    | e Statement   |        | Nursing                | 0.0%               |
| Current Assets         |               | Total Charges      | 663,233       |        | Home Healthcare        | 0.0%               |
| Fixed Assets           | 6,353         | Contract Allowance | 18,058        | 2.7%   | Length of Stay         |                    |
| Other Assets           | 233,741       | Operating Revenue  | 645,175       | 97.3%  | Medicare LOS           |                    |
| Total Assets           | 240,409       | Operating Expense  | 631,407       | 97.9%  | Current Ratio          |                    |
| Current Liabilities    |               | Operating Margin   | 13,768        | 2.1%   | Days to Collect        | 0.0                |
| Long Term Liabilities  | 219,551       | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0                |
| Total Equity           | 20,858        | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%               |
| Total Liab. and Equity | 240,409       | Net Profit or Loss | 13,768        | 2.1%   | ·                      | 66.0%              |
|                        |               |                    |               |        |                        |                    |

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| 551673 BRIO HOSE                                                                                                                                                        | PICE                                                                          |                                                                                                                                                      |                                                             |                                | Proprietary - Corporation                                                                                                                             | on                                      |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------|--------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|
| 14712 PIPELINE AVI                                                                                                                                                      | ENUE STE C                                                                    | 12/31/2019                                                                                                                                           | 365 Days Submi                                              | tted                           | Hospice                                                                                                                                               |                                         |
| CHINO, CA 91709                                                                                                                                                         |                                                                               |                                                                                                                                                      |                                                             |                                |                                                                                                                                                       |                                         |
| SAN BERNARDINO                                                                                                                                                          |                                                                               |                                                                                                                                                      |                                                             |                                | Key Performanac                                                                                                                                       | e Ind.                                  |
| NATIONAL GOVERN                                                                                                                                                         | IMENT SERVICE                                                                 | ΞS                                                                                                                                                   |                                                             |                                | Skilled Nursing                                                                                                                                       | 0.1%                                    |
| Balance Sheet                                                                                                                                                           |                                                                               | Income                                                                                                                                               | Statement                                                   |                                | Nursing                                                                                                                                               | 0.1%                                    |
| Current Assets                                                                                                                                                          | 84,415                                                                        | Total Charges                                                                                                                                        | 1,014,693                                                   |                                | Home Healthcare                                                                                                                                       | 0.0%                                    |
| Fixed Assets                                                                                                                                                            | 0                                                                             | Contract Allowance                                                                                                                                   | 0                                                           | 0.0%                           | Length of Stay                                                                                                                                        |                                         |
| Other Assets                                                                                                                                                            | 0                                                                             | Operating Revenue                                                                                                                                    | 1,014,693                                                   | 100.0%                         | Medicare LOS                                                                                                                                          |                                         |
| Total Assets                                                                                                                                                            | 84,415                                                                        | Operating Expense                                                                                                                                    | 1,376,082                                                   | 135.6%                         | Current Ratio                                                                                                                                         | 0.6                                     |
| Current Liabilities                                                                                                                                                     | 134,531                                                                       | Operating Margin                                                                                                                                     | -361,389                                                    | -35.6%                         | Days to Collect                                                                                                                                       | 10.6                                    |
| Long Term Liabilities                                                                                                                                                   | 477,442                                                                       | Other Income                                                                                                                                         | 0                                                           | 0.0%                           | Avg Payment Days                                                                                                                                      | 35.7                                    |
| Total Equity                                                                                                                                                            | -527,558                                                                      | Other Expense                                                                                                                                        | 0                                                           | 0.0%                           | Depreciation Rate                                                                                                                                     | 0.0%                                    |
|                                                                                                                                                                         |                                                                               |                                                                                                                                                      |                                                             |                                |                                                                                                                                                       |                                         |
| Total Liab. and Equity                                                                                                                                                  | 84,415                                                                        | Net Profit or Loss                                                                                                                                   | (361,389)                                                   | -35.6%                         | Return on Equity                                                                                                                                      | 68.5%                                   |
| Total Liab. and Equity  551501 BRISTOL H                                                                                                                                | •                                                                             | _                                                                                                                                                    | (361,389)                                                   | -35.6%                         | Return on Equity  Proprietary - Corporation                                                                                                           |                                         |
|                                                                                                                                                                         | IOSPICE-CALIF                                                                 | ORNIA, LLC                                                                                                                                           | (361,389)<br>365 Days Submi                                 |                                |                                                                                                                                                       |                                         |
| 551501 BRISTOL H                                                                                                                                                        | IOSPICE-CALIF                                                                 | ORNIA, LLC                                                                                                                                           | <u> </u>                                                    |                                | Proprietary - Corporation                                                                                                                             |                                         |
| 551501 BRISTOL H 374 EAST YOSEMIT                                                                                                                                       | IOSPICE-CALIF                                                                 | ORNIA, LLC                                                                                                                                           | <u> </u>                                                    |                                | Proprietary - Corporation                                                                                                                             | on                                      |
| 551501 BRISTOL H 374 EAST YOSEMIT MERCED, CA 95340                                                                                                                      | IOSPICE-CALIF                                                                 | —<br>ORNIA, LLC<br>ITE 200 12/31/2019 3                                                                                                              | <u> </u>                                                    |                                | Proprietary - Corporation                                                                                                                             | on                                      |
| 551501 BRISTOL H 374 EAST YOSEMIT MERCED, CA 95340 MERCED                                                                                                               | IOSPICE-CALIF  E AVENUE, SUI                                                  | ——————————————————————————————————————                                                                                                               | <u> </u>                                                    |                                | Proprietary - Corporation  Hospice  Key Performanace                                                                                                  | on<br><b>e Ind.</b><br>0.3%             |
| 551501 BRISTOL H 374 EAST YOSEMIT MERCED, CA 95340 MERCED NATIONAL GOVERN                                                                                               | IOSPICE-CALIF  E AVENUE, SUI  IMENT SERVICE                                   | ——————————————————————————————————————                                                                                                               | 365 Days Submi                                              |                                | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing                                                                                 | on<br><b>e Ind.</b><br>0.3%<br>0.4%     |
| 551501 BRISTOL H  374 EAST YOSEMIT  MERCED, CA 95340  MERCED  NATIONAL GOVERN  Balance S                                                                                | IOSPICE-CALIF E AVENUE, SUI IMENT SERVICE Sheet 3,786,810                     | ORNIA, LLC  TE 200 12/31/2019 3                                                                                                                      | 365 Days Submi                                              |                                | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                        | on<br><b>e Ind.</b><br>0.3%<br>0.4%     |
| 551501 BRISTOL H  374 EAST YOSEMIT  MERCED, CA 95340  MERCED  NATIONAL GOVERN  Balance S  Current Assets                                                                | IOSPICE-CALIF E AVENUE, SUI IMENT SERVICE Sheet 3,786,810 7,636               | ORNIA, LLC  TE 200 12/31/2019 3  ES  Income  Total Charges                                                                                           | 365 Days Submi                                              | itted                          | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                       | on<br>e Ind.                            |
| 551501 BRISTOL H  374 EAST YOSEMIT  MERCED, CA 95340  MERCED  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | IOSPICE-CALIF E AVENUE, SUI IMENT SERVICE Sheet 3,786,810 7,636 0             | ORNIA, LLC  TE 200 12/31/2019 3  ES  Income  Total Charges  Contract Allowance                                                                       | 365 Days Submi<br>Statement<br>8,389,008<br>147,793         | itted                          | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay                                            | on<br><b>e Ind.</b><br>0.3%<br>0.4%     |
| 551501 BRISTOL H  374 EAST YOSEMIT  MERCED, CA 95340  MERCED  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | IOSPICE-CALIF E AVENUE, SUI IMENT SERVICE Sheet 3,786,810 7,636 0 3,794,446   | ORNIA, LLC  TE 200 12/31/2019 3  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | Statement 8,389,008 147,793 8,241,215                       | 1.8%<br>98.2%                  | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | on  e Ind.  0.3%  0.4%  0.0%            |
| 551501 BRISTOL H  374 EAST YOSEMIT  MERCED, CA 95340  MERCED  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | IOSPICE-CALIF E AVENUE, SUI IMENT SERVICE 3,786,810 7,636 0 3,794,446 478,593 | ORNIA, LLC  TE 200 12/31/2019 3  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | Statement<br>8,389,008<br>147,793<br>8,241,215<br>7,781,641 | 1.8%<br>98.2%<br>94.4%         | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | on  e Ind.  0.3%  0.4%  0.0%  7.9  68.6 |
| 551501 BRISTOL H  374 EAST YOSEMIT  MERCED, CA 95340  MERCED  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | IOSPICE-CALIF E AVENUE, SUI IMENT SERVICE 3,786,810 7,636 0 3,794,446 478,593 | ORNIA, LLC  TE 200 12/31/2019 3  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | Statement 8,389,008 147,793 8,241,215 7,781,641 459,574     | 1.8%<br>98.2%<br>94.4%<br>5.6% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | on<br>e Ind.<br>0.3%<br>0.4%<br>0.0%    |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551538 BRISTOL H                                                                    | OSPICE - SACE                                  | RAMENTO, LLC                                                                                              |                                                   |                           | Proprietary - Corporation                                                                         | on                                   |
|-------------------------------------------------------------------------------------|------------------------------------------------|-----------------------------------------------------------------------------------------------------------|---------------------------------------------------|---------------------------|---------------------------------------------------------------------------------------------------|--------------------------------------|
| 2140 PROFESSIONA                                                                    | AL DRIVE, SUIT                                 | E 210 12/31/2019                                                                                          | 365 Days Submit                                   | tted                      | Hospice                                                                                           |                                      |
| ROSEVILLE, CA 956                                                                   | 61                                             |                                                                                                           |                                                   |                           |                                                                                                   |                                      |
| PLACER                                                                              |                                                |                                                                                                           |                                                   |                           | Key Performanace                                                                                  | e Ind.                               |
| PALMETTO (CALIFO                                                                    | RNIA)                                          |                                                                                                           |                                                   |                           | Skilled Nursing                                                                                   | 0.0%                                 |
| Balance Sheet                                                                       |                                                | Income                                                                                                    | Statement                                         |                           | Nursing                                                                                           | 0.0%                                 |
| Current Assets                                                                      | 14,731,778                                     | Total Charges                                                                                             | 18,947,410                                        |                           | Home Healthcare                                                                                   | 0.0%                                 |
| Fixed Assets                                                                        | 10,968                                         | Contract Allowance                                                                                        | 172,782                                           | 0.9%                      | Length of Stay                                                                                    |                                      |
| Other Assets                                                                        | 0                                              | Operating Revenue                                                                                         | 18,774,628                                        | 99.1%                     | Medicare LOS                                                                                      |                                      |
| Total Assets                                                                        | 14,742,746                                     | Operating Expense                                                                                         | 12,413,780                                        | 66.1%                     | Current Ratio                                                                                     | 14.2                                 |
| Current Liabilities                                                                 | 1,040,949                                      | Operating Margin                                                                                          | 6,360,848                                         | 33.9%                     | Days to Collect                                                                                   | 72.4                                 |
| Long Term Liabilities                                                               | 0                                              | Other Income                                                                                              | 0                                                 | 0.0%                      | Avg Payment Days                                                                                  | 11.8                                 |
| Total Equity                                                                        | 13,701,797                                     | Other Expense                                                                                             | 0                                                 | 0.0%                      | Depreciation Rate                                                                                 | 0.0%                                 |
| Total Liab. and Equity                                                              | 14,742,746                                     | Net Profit or Loss                                                                                        | 6,360,848                                         | 33.9%                     | Return on Equity                                                                                  | 46.4%                                |
| 751508 BRISTOL H                                                                    | OSPICE - STO                                   | CKTON, LLC                                                                                                |                                                   |                           | Proprietary - Corporation                                                                         | on                                   |
| 5757 PACIFIC AVEN                                                                   | UE, SUITE 228                                  | 7/31/2019 2                                                                                               | 212 Days Submitte                                 | ed                        | Hospice                                                                                           |                                      |
| STOCKTON, CA 952                                                                    | 07                                             |                                                                                                           |                                                   |                           |                                                                                                   |                                      |
| SAN JOAQUIN                                                                         |                                                |                                                                                                           |                                                   |                           |                                                                                                   |                                      |
| NATIONAL GOVERNMENT SERVICES                                                        |                                                |                                                                                                           |                                                   |                           | Key Performanace                                                                                  | e Ind.                               |
| NATIONAL GOVERN                                                                     | MENT SERVICE                                   | ES .                                                                                                      |                                                   |                           | <b>Key Performanace</b> Skilled Nursing                                                           | e Ind.<br>0.4%                       |
| Balance S                                                                           |                                                |                                                                                                           | e Statement                                       |                           | -                                                                                                 | 0.4%                                 |
|                                                                                     | Sheet                                          |                                                                                                           | • <b>Statement</b><br>765,401                     |                           | Skilled Nursing                                                                                   | 0.4%                                 |
| Balance S                                                                           | 5 <b>heet</b><br>1,036,435                     | Income                                                                                                    |                                                   | 1.2%                      | Skilled Nursing Nursing                                                                           |                                      |
| Balance S<br>Current Assets                                                         | 1,036,435<br>4,719                             | Income<br>Total Charges                                                                                   | 765,401                                           | 1.2%<br>98.8%             | Skilled Nursing Nursing Home Healthcare                                                           | 0.4%                                 |
| Balance S Current Assets Fixed Assets                                               | 1,036,435<br>4,719<br>0                        | Income Total Charges Contract Allowance                                                                   | 765,401<br>9,117                                  |                           | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.4%<br>0.0%<br>0.0%                 |
| Balance S Current Assets Fixed Assets Other Assets                                  | 1,036,435<br>4,719<br>0                        | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 765,401<br>9,117<br>756,284                       | 98.8%                     | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.4%<br>0.0%<br>0.0%                 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 1,036,435<br>4,719<br>0<br>1,041,154<br>41,777 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 765,401<br>9,117<br>756,284<br>843,413            | 98.8%<br>111.5%           | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.4%<br>0.0%<br>0.0%<br>24.8<br>20.2 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,036,435<br>4,719<br>0<br>1,041,154<br>41,777 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 765,401<br>9,117<br>756,284<br>843,413<br>-87,129 | 98.8%<br>111.5%<br>-11.5% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.4%                                 |

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Sample Hospice reports from the Halmanac.com website.

| 921700 BROADWA                                                                                             | Y HOSPICE, IN                                                        | C                                                                                            |                                                                              |                                 | Proprietary - Corporati                                                                                            | on                                  |
|------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|---------------------------------|--------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 5032 LANKERSHIM                                                                                            | BLVD, SUITE 6                                                        | 12/31/2019                                                                                   | 365 Days Submi                                                               | tted                            | Hospice                                                                                                            |                                     |
| N HOLLYWOOD, CA                                                                                            | 91601                                                                |                                                                                              |                                                                              |                                 |                                                                                                                    |                                     |
| LOS ANGELES                                                                                                |                                                                      |                                                                                              |                                                                              |                                 | Key Performanac                                                                                                    | e Ind.                              |
| NATIONAL GOVERN                                                                                            | IMENT SERVICE                                                        | S                                                                                            |                                                                              |                                 | Skilled Nursing                                                                                                    | 0.0%                                |
| Balance Sheet                                                                                              |                                                                      | Income                                                                                       | e Statement                                                                  |                                 | Nursing                                                                                                            | 0.0%                                |
| Current Assets                                                                                             | 95,074                                                               | Total Charges                                                                                | 1,682,804                                                                    |                                 | Home Healthcare                                                                                                    | 0.0%                                |
| Fixed Assets                                                                                               | 5,154                                                                | Contract Allowance                                                                           | 0                                                                            | 0.0%                            | Length of Stay                                                                                                     |                                     |
| Other Assets                                                                                               | 73,140                                                               | Operating Revenue                                                                            | 1,682,804                                                                    | 100.0%                          | Medicare LOS                                                                                                       |                                     |
| Total Assets                                                                                               | 173,368                                                              | Operating Expense                                                                            | 1,616,162                                                                    | 96.0%                           | Current Ratio                                                                                                      | (301.8)                             |
| Current Liabilities                                                                                        | -315                                                                 | Operating Margin                                                                             | 66,642                                                                       | 4.0%                            | Days to Collect                                                                                                    | 0.0                                 |
| Long Term Liabilities                                                                                      | 0                                                                    | Other Income                                                                                 | 0                                                                            | 0.0%                            | Avg Payment Days                                                                                                   | (0.1)                               |
| Total Equity                                                                                               | 173,683                                                              | Other Expense                                                                                | 0                                                                            | 0.0%                            | Depreciation Rate                                                                                                  | 0.0%                                |
| Total Liab. and Equity                                                                                     | 173,368                                                              | Net Profit or Loss                                                                           | 66,642                                                                       | 4.0%                            | Return on Equity                                                                                                   | 38.4%                               |
| 551777 BROOKDA                                                                                             | LE HOSPICE                                                           |                                                                                              |                                                                              |                                 | Proprietary - Corporati                                                                                            | on                                  |
| 701 KIMBERLY AVE                                                                                           | STE # 120                                                            | 12/31/2019                                                                                   | 365 Days Submi                                                               | ittod                           | Hospice                                                                                                            |                                     |
|                                                                                                            |                                                                      | 1_,0 ,,_0 ,                                                                                  | ooo bays cabiiii                                                             | lleu                            | Поэрісе                                                                                                            |                                     |
| PLACENTIA, CA 928                                                                                          | 70                                                                   |                                                                                              | ooo bayo casiiii                                                             | illeu                           | Поэрісе                                                                                                            |                                     |
| PLACENTIA, CA 928<br>ORANGE                                                                                | 70                                                                   |                                                                                              | ooo bayo odonii                                                              | illed                           | Key Performanac                                                                                                    | e Ind.                              |
|                                                                                                            |                                                                      |                                                                                              | ooo bayo odonii                                                              | illeu                           |                                                                                                                    | <b>e Ind.</b><br>0.2%               |
| ORANGE                                                                                                     | IMENT SERVICE                                                        | ES                                                                                           | e Statement                                                                  | iteu                            | Key Performanac                                                                                                    |                                     |
| ORANGE<br>NATIONAL GOVERN                                                                                  | IMENT SERVICE                                                        | ES                                                                                           | ·                                                                            | illeu                           | <b>Key Performanac</b> Skilled Nursing                                                                             | 0.2%<br>0.2%                        |
| ORANGE NATIONAL GOVERN Balance S                                                                           | IMENT SERVICE<br>Sheet<br>1,139,322                                  | ES<br>Income                                                                                 | e Statement                                                                  | 3.2%                            | Key Performanac<br>Skilled Nursing<br>Nursing                                                                      | 0.2%<br>0.2%                        |
| ORANGE NATIONAL GOVERN Balance S Current Assets                                                            | IMENT SERVICE<br>Sheet<br>1,139,322<br>23,737                        | ES<br>Income<br>Total Charges                                                                | e Statement<br>10,618,356                                                    |                                 | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.2%<br>0.2%                        |
| ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | IMENT SERVICE<br>Sheet<br>1,139,322<br>23,737<br>1,254               | Income Total Charges Contract Allowance                                                      | e Statement<br>10,618,356<br>341,001                                         | 3.2%                            | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.2%                                |
| ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | IMENT SERVICE<br>Sheet<br>1,139,322<br>23,737<br>1,254<br>8,291,440  | Income Total Charges Contract Allowance Operating Revenue                                    | 2 Statement<br>10,618,356<br>341,001<br>10,277,355                           | 3.2%<br>96.8%                   | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.2%<br>0.2%<br>0.0%                |
| ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | MENT SERVICE<br>1,139,322<br>23,737<br>1,254<br>8,291,440<br>348,913 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2 Statement<br>10,618,356<br>341,001<br>10,277,355<br>7,296,066              | 3.2%<br>96.8%<br>71.0%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.2%<br>0.2%<br>0.0%<br>3.3<br>51.5 |
| ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MENT SERVICE<br>1,139,322<br>23,737<br>1,254<br>8,291,440<br>348,913 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 Statement<br>10,618,356<br>341,001<br>10,277,355<br>7,296,066<br>2,981,289 | 3.2%<br>96.8%<br>71.0%<br>29.0% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.2%<br>0.2%<br>0.0%                |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| SZITSU DKUUNDA                                                                                                     | LE HOSPICE, L                                             | LC                                                                                                        |                                                               |                         | Proprietary - Corporat                                                                            | ion                                  |
|--------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------|--------------------------------------|
| 5674 STONERIDGE                                                                                                    | DRIVE, SUITE 2                                            | 206 12/31/2019                                                                                            | 365 Days Submit                                               | tted                    | Hospice                                                                                           |                                      |
| PLEASANTON, CA 9                                                                                                   | 4588                                                      |                                                                                                           |                                                               |                         |                                                                                                   |                                      |
| ALAMEDA                                                                                                            |                                                           |                                                                                                           |                                                               |                         | Key Performanad                                                                                   | e Ind.                               |
| NATIONAL GOVERN                                                                                                    | IMENT SERVICE                                             | ES                                                                                                        |                                                               |                         | Skilled Nursing                                                                                   | 0.0%                                 |
| Balance S                                                                                                          | Sheet                                                     | Income                                                                                                    | e Statement                                                   |                         | Nursing                                                                                           | 0.0%                                 |
| Current Assets                                                                                                     | 131,958                                                   | Total Charges                                                                                             | 2,878,542                                                     |                         | Home Healthcare                                                                                   | 0.0%                                 |
| Fixed Assets                                                                                                       | 0                                                         | Contract Allowance                                                                                        | 68,649                                                        | 2.4%                    | Length of Stay                                                                                    |                                      |
| Other Assets                                                                                                       | 0                                                         | Operating Revenue                                                                                         | 2,809,893                                                     | 97.6%                   | Medicare LOS                                                                                      |                                      |
| Total Assets                                                                                                       | 137,289                                                   | Operating Expense                                                                                         | 2,436,090                                                     | 86.7%                   | Current Ratio                                                                                     | 3.1                                  |
| Current Liabilities                                                                                                | 42,243                                                    | Operating Margin                                                                                          | 373,803                                                       | 13.3%                   | Days to Collect                                                                                   | 17.2                                 |
| Long Term Liabilities                                                                                              | 408,836                                                   | Other Income                                                                                              | 0                                                             | 0.0%                    | Avg Payment Days                                                                                  | 5.3                                  |
| Total Equity                                                                                                       | -313,790                                                  | Other Expense                                                                                             | 0                                                             | 0.0%                    | Depreciation Rate                                                                                 | 0.0%                                 |
| Total Liab. and Equity                                                                                             | 137,289                                                   | Net Profit or Loss                                                                                        | 373,803                                                       | 13.3%                   | Return on Equity                                                                                  | -119.1%                              |
| 051787 BUENA VIS                                                                                                   | TA HOSPICE                                                |                                                                                                           |                                                               |                         | Proprietary - Corporat                                                                            | ion                                  |
| 2545 W HILLCREST                                                                                                   | DR STE 130                                                | 12/31/2019                                                                                                | 365 Days Submit                                               | tted                    | Hospice                                                                                           |                                      |
| THOUSAND OAKS, (                                                                                                   |                                                           |                                                                                                           |                                                               |                         |                                                                                                   |                                      |
|                                                                                                                    | CA 91320                                                  |                                                                                                           |                                                               |                         |                                                                                                   |                                      |
| VENTURA                                                                                                            | CA 91320                                                  |                                                                                                           |                                                               |                         | Key Performanad                                                                                   | e Ind.                               |
|                                                                                                                    |                                                           | ES                                                                                                        |                                                               |                         | <b>Key Performana</b> Skilled Nursing                                                             | e Ind.<br>0.0%                       |
| VENTURA                                                                                                            | IMENT SERVICE                                             |                                                                                                           | e Statement                                                   |                         | •                                                                                                 |                                      |
| VENTURA<br>NATIONAL GOVERN                                                                                         | IMENT SERVICE                                             |                                                                                                           | e <b>Statement</b><br>10,549,402                              |                         | Skilled Nursing                                                                                   | 0.0%<br>0.7%                         |
| VENTURA  NATIONAL GOVERN  Balance S                                                                                | IMENT SERVICE<br>Sheet<br>5,485,081                       | Income                                                                                                    |                                                               | 4.7%                    | Skilled Nursing Nursing                                                                           | 0.0%<br>0.7%                         |
| VENTURA  NATIONAL GOVERN  Balance S  Current Assets                                                                | IMENT SERVICE<br>Sheet<br>5,485,081<br>53,126             | Income<br>Total Charges                                                                                   | 10,549,402                                                    | 4.7%<br>95.3%           | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.7%                         |
| VENTURA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | IMENT SERVICE<br>Sheet<br>5,485,081<br>53,126             | Income Total Charges Contract Allowance Operating Revenue                                                 | 10,549,402                                                    |                         | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.7%<br>0.0%                 |
| VENTURA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 5,485,081<br>53,126<br>5,029,721<br>10,567,928            | Income Total Charges Contract Allowance Operating Revenue                                                 | 10,549,402<br>500,590<br>10,048,812                           | 95.3%                   | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.7%<br>0.0%                 |
| VENTURA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 5,485,081<br>53,126<br>5,029,721<br>10,567,928<br>485,351 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 10,549,402<br>500,590<br>10,048,812<br>7,231,999              | 95.3%<br>72.0%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.7%<br>0.0%<br>11.3<br>37.7 |
| VENTURA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 5,485,081<br>53,126<br>5,029,721<br>10,567,928<br>485,351 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 10,549,402<br>500,590<br>10,048,812<br>7,231,999<br>2,816,813 | 95.3%<br>72.0%<br>28.0% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%                                 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551620 BUENA VISTA VALLEY HO     | Proprietary - Corporat | on               |       |                   |        |
|----------------------------------|------------------------|------------------|-------|-------------------|--------|
| 16909 PARTHENIA ST, SUITE 102-   | 3 12/31/2019           | 365 Days Submit  | ted   | Hospice           |        |
| NORTH HILLS, CA 91343            |                        |                  |       |                   |        |
| LOS ANGELES                      |                        |                  |       | Key Performanad   | e Ind. |
| NATIONAL GOVERNMENT SERVIC       | ES                     |                  |       | Skilled Nursing   | 0.0%   |
| Balance Sheet                    | Income                 | Income Statement |       |                   | 0.0%   |
| Current Assets 4,799,047         | Total Charges          | 574,359          |       | Home Healthcare   | 0.0%   |
| Fixed Assets 0                   | Contract Allowance     | 37,412           | 6.5%  | Length of Stay    |        |
| Other Assets 733,134             | Operating Revenue      | 536,947          | 93.5% | Medicare LOS      |        |
| Total Assets 5,532,181           | Operating Expense      | 441,523          | 82.2% | Current Ratio     | 18.8   |
| Current Liabilities 254,966      | Operating Margin       | 95,424           | 17.8% | Days to Collect   | 60.4   |
| Long Term Liabilities 0          | Other Income           | 0                | 0.0%  | Avg Payment Days  | 210.4  |
| Total Equity 5,277,215           | Other Expense          | 0                | 0.0%  | Depreciation Rate | 0.0%   |
| Total Liab. and Equity 5,532,181 | Net Profit or Loss     | 95,424           | 17.8% | Return on Equity  | 1.8%   |

#### A0164 BURBANK HOSPICE CARE SERVICES, INC

8

6047 TAMPA AVENUE, SUITE 205 Cost Report not filed.

TARZANA, CA 91356

| LOS ANGELES                    |               |                    |   |   | Key Performanace Ind. |                   |      |
|--------------------------------|---------------|--------------------|---|---|-----------------------|-------------------|------|
| NATIONAL GOVERN                | IMENT SERVICE | ES .               |   |   |                       | Skilled Nursing   | 0.0% |
| Balance Sheet Income Statement |               |                    |   |   |                       | Nursing           | 0.0% |
| Current Assets                 | 0             | Total Charges      |   | 0 |                       | Home Healthcare   | 0.0% |
| Fixed Assets                   | 0             | Contract Allowance |   | 0 | 0.0%                  | Length of Stay    |      |
| Other Assets                   | 0             | Operating Revenue  |   | 0 | 0.0%                  | Medicare LOS      |      |
| Total Assets                   | 0             | Operating Expense  |   | 0 | 0.0%                  | Current Ratio     |      |
| Current Liabilities            | 0             | Operating Margin   |   | 0 | 0.0%                  | Days to Collect   |      |
| Long Term Liabilities          | 0             | Other Income       |   | 0 | 0.0%                  | Avg Payment Days  |      |
| Total Equity                   | 0             | Other Expense      |   | 0 | 0.0%                  | Depreciation Rate | 0.0% |
| Total Liab. and Equity         | 0             | Net Profit or Loss | - | 0 | 0.0%                  | Return on Equity  | 0.0% |

All Providers

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Sample Hospice reports from the Halmanac.com website.

| 551568 BURBANK I       | HOSPICE CARI | E, INC             |               |   |      |                   |        |
|------------------------|--------------|--------------------|---------------|---|------|-------------------|--------|
| 217 E ALAMEDA AVE      | E, SUITE 304 | Cost Repo          | rt not filed. |   |      |                   |        |
| DUDDANIK CA 04500      |              |                    |               |   |      |                   |        |
| BURBANK, CA 91502      |              |                    |               |   |      |                   |        |
| LOS ANGELES            |              |                    |               |   |      | Key Performanac   |        |
| NATIONAL GOVERN        |              |                    |               |   |      | Skilled Nursing   | 0.0%   |
| Balance SI             |              |                    | e Statement   |   |      | Nursing           | 0.0%   |
| Current Assets         | 0            | Total Charges      |               | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0            | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |
| Other Assets           | 0            | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |
| Total Assets           | 0            | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0            | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0            | Other Income       |               | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0            | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0            | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0%   |
| 051524 BUTTE HOM       | ME HEALTH HC | SPICE              |               |   |      |                   |        |
| 10 CONSTITUTION D      | RIVE         | Cost Repor         | rt not filed. |   |      |                   |        |
| CHICO, CA 95926        |              |                    |               |   |      |                   |        |
| BUTTE                  |              |                    |               |   |      | Key Performanac   | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE | ES .               |               |   |      | Skilled Nursing   | 0.0%   |
| Balance SI             | neet         | Income             | e Statement   |   |      | Nursing           | 0.0%   |
| Current Assets         | 0            | Total Charges      |               | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0            | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |
| Other Assets           | 0            | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |
| Total Assets           | 0            | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0            | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0            | Other Income       |               | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0            | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0            | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751707 BVA HOSP        | ICE CARE, INC |                    |               |        | Proprietary - Corporati | on     |
|------------------------|---------------|--------------------|---------------|--------|-------------------------|--------|
| 315 ARDEN AVE SU       | ITE 25        | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |
| GLENDALE, CA 9120      | )3            |                    |               |        |                         |        |
| LOS ANGELES            |               |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | ES .               |               |        | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets         | 346,680       | Total Charges      | 1,494,243     |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 106,655       | 7.1%   | Length of Stay          |        |
| Other Assets           | 0             | Operating Revenue  | 1,387,588     | 92.9%  | Medicare LOS            |        |
| Total Assets           | 346,680       | Operating Expense  | 1,279,342     | 92.2%  | Current Ratio           | 7.6    |
| Current Liabilities    | 45,865        | Operating Margin   | 108,246       | 7.8%   | Days to Collect         | 43.1   |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days        | 0.0    |
| Total Equity           | 300,815       | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 346,680       | Net Profit or Loss | 108,246       | 7.8%   | Return on Equity        | 36.0%  |
| 751586 C V HOSPIG      | CE CARE INC   |                    |               |        | Proprietary - Corporati | on     |
| 12140 ARTESIA BLV      | 'D SUITE 214  | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |
| ARTESIA, CA 90701      |               |                    |               |        |                         |        |
| LOS ANGELES            |               |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | ES .               |               |        | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing                 | 0.2%   |
| Current Assets         | 46,881        | Total Charges      | 1,553,524     |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 69,200        | 4.5%   | Length of Stay          |        |
| Other Assets           | 0             | Operating Revenue  | 1,484,324     | 95.5%  | Medicare LOS            |        |
| Total Assets           | 46,881        | Operating Expense  | 1,497,907     | 100.9% | Current Ratio           | 0.6    |
| Current Liabilities    | 79,926        | Operating Margin   | -13,583       | -0.9%  | Days to Collect         | 0.0    |
| Long Term Liabilities  | 208,261       | Other Income       | 0             | 0.0%   | Avg Payment Days        | 0.0    |
| Total Equity           | -241,306      | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 46,881        | Net Profit or Loss | (13,583)      |        | Return on Equity        | 5.6%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921611 C&C HOSPI       | CE INC         |                    |               |   |      |                   |        |
|------------------------|----------------|--------------------|---------------|---|------|-------------------|--------|
| 14431 HAMLIN STRE      | EET, SUITE 203 | Cost Repor         | rt not filed. |   |      |                   |        |
| VAN NUYS, CA 9140      | 1              |                    |               |   |      |                   |        |
| LOS ANGELES            |                |                    |               |   |      | Key Performanad   | e Ind. |
| NATIONAL GOVERNI       | MENT SERVICE   | :S                 |               |   |      | Skilled Nursing   | 0.0%   |
| Balance S              | heet           | Income             | e Statement   |   |      | Nursing           | 0.0%   |
| Current Assets         | 0              | Total Charges      |               | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0              | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |
| Other Assets           | 0              | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |
| Total Assets           | 0              | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0              | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0              | Other Income       |               | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0              | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0              | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0%   |
| 551792 C@A HOSP        | ICE, INC.      |                    |               |   |      |                   |        |
| 100 WEST BROADW        | AY SUITE 1170  | Cost Repor         | rt not filed. |   |      |                   |        |
| GLENDALE, CA 9121      | 0              |                    |               |   |      |                   |        |
| LOS ANGELES            |                |                    |               |   |      | Key Performanac   | e Ind. |
| NATIONAL GOVERNI       | MENT SERVICE   | :S                 |               |   |      | Skilled Nursing   | 0.0%   |
| Balance S              | heet           | Income             | e Statement   |   |      | Nursing           | 0.0%   |
| Current Assets         | 0              | Total Charges      |               | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0              | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |
| Other Assets           | 0              | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |
| Total Assets           | 0              | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0              | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |

All Providers

**Total Equity** 

Long Term Liabilities

Total Liab. and Equity

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0 Other Income

0 Other Expense

0 Net Profit or Loss

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0

0

0

0.0% Avg Payment Days

0.0% Depreciation Rate

0.0% Return on Equity

0.0%

0.0%

Sample Hospice reports from the Halmanac.com website.

| 551697 CADENCE         | HOSPICE         |                    |                |       | Proprietary - Other |         |
|------------------------|-----------------|--------------------|----------------|-------|---------------------|---------|
| 500 S MAIN ST SUIT     | TE 500          | 12/31/2019         | 365 Days Submi | tted  | Hospice             |         |
| ORANGE, CA 92868       |                 |                    |                |       |                     |         |
| ORANGE                 | ORANGE          |                    |                |       |                     |         |
| NATIONAL GOVERN        | Skilled Nursing | 0.2%               |                |       |                     |         |
| Balance Sheet I        |                 |                    | e Statement    |       | Nursing             | 1.1%    |
| Current Assets         | 1,154,671       | Total Charges      | 5,456,717      |       | Home Healthcare     | 0.0%    |
| Fixed Assets           | 37,530          | Contract Allowance | 44,681         | 0.8%  | Length of Stay      |         |
| Other Assets           | 33,640          | Operating Revenue  | 5,412,036      | 99.2% | Medicare LOS        |         |
| Total Assets           | 1,225,841       | Operating Expense  | 4,866,283      | 89.9% | Current Ratio       | 2.2     |
| Current Liabilities    | 535,904         | Operating Margin   | 545,753        | 10.1% | Days to Collect     | 52.0    |
| Long Term Liabilities  | 949,750         | Other Income       | 0              | 0.0%  | Avg Payment Days    | 36.8    |
| Total Equity           | -259,813        | Other Expense      | 0              | 0.0%  | Depreciation Rate   | 0.0%    |
| Total Liab. and Equity | 1,225,841       | Net Profit or Loss | 545,753        | 10.1% | Return on Equity    | -210.1% |

#### 551719 CALCARE HOME HEALTH CARE & HOSPICE, INC.

455 HICKEY BOULEVARD, STE 505 A

Cost Report not filed.

DALY CITY, CA 94015

| SAN MATEO              |               |                    |             |   |      | Key Performanace  | Ind. |
|------------------------|---------------|--------------------|-------------|---|------|-------------------|------|
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |             |   |      | Skilled Nursing   | 0.0% |
| Balance S              | Sheet         | Incom              | e Statement |   |      | Nursing           | 0.0% |
| Current Assets         | 0             | Total Charges      |             | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0             | Contract Allowance |             | 0 | 0.0% | Length of Stay    |      |
| Other Assets           | 0             | Operating Revenue  |             | 0 | 0.0% | Medicare LOS      |      |
| Total Assets           | 0             | Operating Expense  |             | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0             | Operating Margin   |             | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0             | Other Income       |             | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0             | Other Expense      |             | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss |             | 0 | 0.0% | Return on Equity  | 0.0% |

All Providers

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Sample Hospice reports from the Halmanac.com website.

| PALLIATIVE SE                               | RVICES                                                                                                                           |                                                                                                                                                                                                                                                                                                   |                                  | Proprietary - Corporati                                                                                            | on                                                |
|---------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|--------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|
| JE SUITE 120                                | 12/31/2019                                                                                                                       | 365 Days Submi                                                                                                                                                                                                                                                                                    | tted                             | Hospice                                                                                                            |                                                   |
| IGA, CA 91730                               |                                                                                                                                  |                                                                                                                                                                                                                                                                                                   |                                  |                                                                                                                    |                                                   |
|                                             |                                                                                                                                  |                                                                                                                                                                                                                                                                                                   |                                  | Key Performanac                                                                                                    | e Ind.                                            |
| MENT SERVICE                                | S                                                                                                                                |                                                                                                                                                                                                                                                                                                   |                                  | Skilled Nursing                                                                                                    | 1.9%                                              |
| Sheet                                       | Income                                                                                                                           | e Statement                                                                                                                                                                                                                                                                                       |                                  | Nursing                                                                                                            | 1.3%                                              |
| 984,713                                     | Total Charges                                                                                                                    | 1,760,230                                                                                                                                                                                                                                                                                         |                                  | Home Healthcare                                                                                                    | 0.0%                                              |
| 2,318                                       | Contract Allowance                                                                                                               | 0                                                                                                                                                                                                                                                                                                 | 0.0%                             | Length of Stay                                                                                                     |                                                   |
| 354,000                                     | Operating Revenue                                                                                                                | 1,760,230                                                                                                                                                                                                                                                                                         | 100.0%                           | Medicare LOS                                                                                                       |                                                   |
| 1,341,031                                   | Operating Expense                                                                                                                | 1,391,037                                                                                                                                                                                                                                                                                         | 79.0%                            | Current Ratio                                                                                                      | 11.0                                              |
| 89,258                                      | Operating Margin                                                                                                                 | 369,193                                                                                                                                                                                                                                                                                           | 21.0%                            | Days to Collect                                                                                                    | 96.4                                              |
| 339,012                                     | Other Income                                                                                                                     | 0                                                                                                                                                                                                                                                                                                 | 0.0%                             | Avg Payment Days                                                                                                   | 20.0                                              |
| 912,761                                     | Other Expense                                                                                                                    | 0                                                                                                                                                                                                                                                                                                 | 0.0%                             | Depreciation Rate                                                                                                  | 0.0%                                              |
| 1,341,031                                   | Net Profit or Loss                                                                                                               | 369,193                                                                                                                                                                                                                                                                                           | 21.0%                            | Return on Equity                                                                                                   | 40.4%                                             |
| A'S BEST HOS                                | PICE SERVICES, INC                                                                                                               |                                                                                                                                                                                                                                                                                                   |                                  | Proprietary - Corporati                                                                                            | on                                                |
| ORPE AVE STE                                | 100 12/31/2019                                                                                                                   | 365 Days Submi                                                                                                                                                                                                                                                                                    | itted                            | Hospice                                                                                                            |                                                   |
|                                             |                                                                                                                                  |                                                                                                                                                                                                                                                                                                   | ou                               | Tioopioo                                                                                                           |                                                   |
| 331                                         |                                                                                                                                  |                                                                                                                                                                                                                                                                                                   |                                  | Пооргос                                                                                                            |                                                   |
| 331                                         |                                                                                                                                  |                                                                                                                                                                                                                                                                                                   |                                  | Key Performanac                                                                                                    | e Ind.                                            |
| 331<br>MENT SERVICE                         | ES .                                                                                                                             |                                                                                                                                                                                                                                                                                                   |                                  |                                                                                                                    | <b>e Ind.</b><br>0.0%                             |
|                                             |                                                                                                                                  | e Statement                                                                                                                                                                                                                                                                                       |                                  | Key Performanac                                                                                                    |                                                   |
| MENT SERVICE                                |                                                                                                                                  | e <b>Statement</b><br>264,190                                                                                                                                                                                                                                                                     |                                  | <b>Key Performanac</b> Skilled Nursing                                                                             | 0.0%                                              |
| MENT SERVICE<br>Sheet                       | Income                                                                                                                           |                                                                                                                                                                                                                                                                                                   | 0.0%                             | <b>Key Performanac</b> Skilled Nursing Nursing                                                                     | 0.0%                                              |
| MENT SERVICE<br>Sheet<br>0<br>47,281        | Income<br>Total Charges                                                                                                          | 264,190                                                                                                                                                                                                                                                                                           |                                  | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.0%                                              |
| MENT SERVICE  Sheet  0  47,281  0           | Income Total Charges Contract Allowance Operating Revenue                                                                        | 264,190                                                                                                                                                                                                                                                                                           | 0.0%                             | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.0%                                              |
| MENT SERVICE  6heet  0  47,281  0  100,530  | Income Total Charges Contract Allowance Operating Revenue                                                                        | 264,190<br>0<br>264,190                                                                                                                                                                                                                                                                           | 0.0%<br>100.0%                   | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%                              |
| MENT SERVICE  0  47,281  0  100,530  95,138 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                                                      | 264,190<br>0<br>264,190<br>233,404                                                                                                                                                                                                                                                                | 0.0%<br>100.0%<br>88.3%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%                              |
| MENT SERVICE  0  47,281  0  100,530  95,138 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income                        | 264,190<br>0<br>264,190<br>233,404<br>30,786                                                                                                                                                                                                                                                      | 0.0%<br>100.0%<br>88.3%<br>11.7% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>0.0                       |
|                                             | JE SUITE 120 JIGA, CA 91730  MENT SERVICE Sheet  984,713 2,318 354,000 1,341,031 89,258 339,012 912,761 1,341,031  JA'S BEST HOS | JE SUITE 120  JIGA, CA 91730  MENT SERVICES  Sheet   984,713 Total Charges  2,318 Contract Allowance  354,000 Operating Revenue  1,341,031 Operating Expense  89,258 Operating Margin  339,012 Other Income  912,761 Other Expense  1,341,031 Net Profit or Loss  JA'S BEST HOSPICE SERVICES, INC | ### SERVICES   Income Statement  | ### SUITE 120                                                                                                      | Section   12/31/2019 365 Days Submitted   Hospice |

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Sample Hospice reports from the Halmanac.com website.

| A HOSPICE CA                                     | RE                                                                                                        |                                                  |                                                                                                                                                                                                                                                        |                                                                                                                    |                                                                  |
|--------------------------------------------------|-----------------------------------------------------------------------------------------------------------|--------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|
| ON BLVD, SUIT                                    | E 206 Cost Repor                                                                                          | t not filed.                                     |                                                                                                                                                                                                                                                        |                                                                                                                    |                                                                  |
| 91605                                            |                                                                                                           |                                                  |                                                                                                                                                                                                                                                        |                                                                                                                    |                                                                  |
|                                                  |                                                                                                           |                                                  |                                                                                                                                                                                                                                                        | Key Performanac                                                                                                    | e Ind.                                                           |
| MENT SERVICE                                     | S                                                                                                         |                                                  |                                                                                                                                                                                                                                                        | Skilled Nursing                                                                                                    | 0.0%                                                             |
| heet                                             | Income                                                                                                    | e Statement                                      |                                                                                                                                                                                                                                                        | Nursing                                                                                                            | 0.0%                                                             |
| 0                                                | Total Charges                                                                                             | 0                                                |                                                                                                                                                                                                                                                        | Home Healthcare                                                                                                    | 0.0%                                                             |
| 0                                                | Contract Allowance                                                                                        | 0                                                | 0.0%                                                                                                                                                                                                                                                   | Length of Stay                                                                                                     |                                                                  |
| 0                                                | Operating Revenue                                                                                         | 0                                                | 0.0%                                                                                                                                                                                                                                                   | Medicare LOS                                                                                                       |                                                                  |
| 0                                                | Operating Expense                                                                                         | 0                                                | 0.0%                                                                                                                                                                                                                                                   | Current Ratio                                                                                                      |                                                                  |
| 0                                                | Operating Margin                                                                                          | 0                                                | 0.0%                                                                                                                                                                                                                                                   | Days to Collect                                                                                                    |                                                                  |
| 0                                                | Other Income                                                                                              | 0                                                | 0.0%                                                                                                                                                                                                                                                   | Avg Payment Days                                                                                                   |                                                                  |
| 0                                                | Other Expense                                                                                             | 0                                                | 0.0%                                                                                                                                                                                                                                                   | Depreciation Rate                                                                                                  | 0.0%                                                             |
| 0                                                | Net Profit or Loss                                                                                        | 0                                                | 0.0%                                                                                                                                                                                                                                                   | Return on Equity                                                                                                   | 0.0%                                                             |
| A HOSPICE CO                                     | RP.                                                                                                       |                                                  |                                                                                                                                                                                                                                                        | Proprietary - Corporati                                                                                            | on                                                               |
| T., SUITE #202                                   | 12/31/2019                                                                                                | 365 Days Submi                                   | itted                                                                                                                                                                                                                                                  | Hospice                                                                                                            |                                                                  |
|                                                  |                                                                                                           |                                                  | ittou                                                                                                                                                                                                                                                  | 1 loopioo                                                                                                          |                                                                  |
|                                                  |                                                                                                           | ·                                                | ou                                                                                                                                                                                                                                                     | Посресс                                                                                                            |                                                                  |
|                                                  |                                                                                                           | ŕ                                                |                                                                                                                                                                                                                                                        |                                                                                                                    | e Ind                                                            |
|                                                  | <b>-</b> 9                                                                                                | ŕ                                                | intou                                                                                                                                                                                                                                                  | Key Performanac                                                                                                    | e Ind.<br>0.0%                                                   |
| MENT SERVICE                                     |                                                                                                           | e Statement                                      | Mod                                                                                                                                                                                                                                                    | <b>Key Performanac</b> Skilled Nursing                                                                             |                                                                  |
| MENT SERVICE                                     |                                                                                                           | e Statement<br>1,043,846                         | Mod                                                                                                                                                                                                                                                    | Key Performanac                                                                                                    | 0.0%                                                             |
| MENT SERVICE<br>heet<br>101,930                  | Income                                                                                                    |                                                  | 0.0%                                                                                                                                                                                                                                                   | <b>Key Performanac</b> Skilled Nursing Nursing                                                                     | 0.0%<br>0.4%                                                     |
| MENT SERVICE<br>heet<br>101,930<br>5,702         | Income<br>Total Charges                                                                                   | 1,043,846                                        |                                                                                                                                                                                                                                                        | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.0%<br>0.4%                                                     |
| MENT SERVICE<br>heet<br>101,930<br>5,702<br>0    | Income<br>Total Charges<br>Contract Allowance                                                             | 1,043,846                                        | 0.0%                                                                                                                                                                                                                                                   | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.0%<br>0.4%                                                     |
| MENT SERVICE heet 101,930 5,702 0 107,632        | Income Total Charges Contract Allowance Operating Revenue                                                 | 1,043,846                                        | 0.0%<br>100.0%                                                                                                                                                                                                                                         | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.4%<br>0.0%                                             |
| MENT SERVICE heet 101,930 5,702 0 107,632        | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 1,043,846<br>0<br>1,043,846<br>950,595           | 0.0%<br>100.0%<br>91.1%                                                                                                                                                                                                                                | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.4%<br>0.0%                                             |
| MENT SERVICE heet 101,930 5,702 0 107,632 46,210 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,043,846<br>0<br>1,043,846<br>950,595<br>93,251 | 0.0%<br>100.0%<br>91.1%<br>8.9%                                                                                                                                                                                                                        | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.4%<br>0.0%<br>2.2<br>0.0                               |
|                                                  | ON BLVD, SUIT 91605  MENT SERVICE neet  0 0 0 0 0 A HOSPICE CO                                            | MENT SERVICES  neet Income                       | ON BLVD, SUITE 206 Cost Report not filed.  MENT SERVICES  Meet Income Statement  O Total Charges O Contract Allowance O Operating Revenue O Operating Expense O Operating Margin O Other Income O Other Expense O Net Profit or Loss O A HOSPICE CORP. | DN BLVD, SUITE 206   Cost Report not filed.                                                                        | CON BLVD, SUITE 206 Cost Report not filed.    Contract Allowance |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                              | IA MISSION HO                                                            | SPICE, LLC                                                                                                |                                                              |                                   | Proprietary - Corpora                                                                                            | tion                                 |
|------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|-----------------------------------|------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 23441 SOUTH POIN                                                                                                             | TE DRIVE SUITI                                                           | E 245 12/31/2019                                                                                          | 365 Days Submi                                               | tted                              | Hospice                                                                                                          |                                      |
| LAGUNA HILLS, CA                                                                                                             | 92653                                                                    |                                                                                                           |                                                              |                                   |                                                                                                                  |                                      |
| ORANGE                                                                                                                       |                                                                          |                                                                                                           |                                                              |                                   | Key Performana                                                                                                   | ce Ind.                              |
| NATIONAL GOVERN                                                                                                              | IMENT SERVICE                                                            | ES .                                                                                                      |                                                              |                                   | Skilled Nursing                                                                                                  | 0.0%                                 |
| Balance S                                                                                                                    | Sheet                                                                    | Income                                                                                                    | e Statement                                                  |                                   | Nursing                                                                                                          | 0.0%                                 |
| Current Assets                                                                                                               | 54,541                                                                   | Total Charges                                                                                             | 1,043,564                                                    |                                   | Home Healthcare                                                                                                  | 0.0%                                 |
| Fixed Assets                                                                                                                 | 7,426                                                                    | Contract Allowance                                                                                        | 2,687                                                        | 0.3%                              | Length of Stay                                                                                                   |                                      |
| Other Assets                                                                                                                 | 2,062                                                                    | Operating Revenue                                                                                         | 1,040,877                                                    | 99.7%                             | Medicare LOS                                                                                                     |                                      |
| Total Assets                                                                                                                 | 66,073                                                                   | Operating Expense                                                                                         | 974,863                                                      | 93.7%                             | Current Ratio                                                                                                    | 0.9                                  |
| Current Liabilities                                                                                                          | 60,236                                                                   | Operating Margin                                                                                          | 66,014                                                       | 6.3%                              | Days to Collect                                                                                                  | 0.0                                  |
| Long Term Liabilities                                                                                                        | 0                                                                        | Other Income                                                                                              | 0                                                            | 0.0%                              | Avg Payment Days                                                                                                 | 0.0                                  |
| Total Equity                                                                                                                 | 5,837                                                                    | Other Expense                                                                                             | 0                                                            | 0.0%                              | Depreciation Rate                                                                                                | 0.0%                                 |
| Total Liab. and Equity                                                                                                       | 66,073                                                                   | Net Profit or Loss                                                                                        | 66,014                                                       | 6.3%                              | Return on Equity                                                                                                 | 1,131.0%                             |
| 551772 CALM CAR                                                                                                              | E, INC                                                                   |                                                                                                           |                                                              |                                   | Proprietary - Corpora                                                                                            | tion                                 |
| COEO LINICOLNI AVE                                                                                                           |                                                                          |                                                                                                           |                                                              |                                   |                                                                                                                  |                                      |
| 6650 LINCOLN AVE,                                                                                                            | , SUITE 202                                                              | 12/31/2019                                                                                                | 365 Days Submi                                               | tted                              | Hospice                                                                                                          |                                      |
| BUENA PARK, CA 90                                                                                                            |                                                                          | 12/31/2019                                                                                                | 365 Days Submi                                               | tted                              | Hospice                                                                                                          |                                      |
|                                                                                                                              |                                                                          | 12/31/2019                                                                                                | 365 Days Submi                                               | tted                              | Hospice  Key Performana                                                                                          | ce Ind.                              |
| BUENA PARK, CA 90                                                                                                            | 0620                                                                     |                                                                                                           | 365 Days Submi                                               | tted                              |                                                                                                                  | ce Ind.<br>0.0%                      |
| BUENA PARK, CA 90<br>ORANGE                                                                                                  | 0620<br>IMENT SERVICE                                                    | ES                                                                                                        | 365 Days Submit                                              | tted                              | Key Performana                                                                                                   |                                      |
| BUENA PARK, CA 90<br>ORANGE<br>NATIONAL GOVERN                                                                               | 0620<br>IMENT SERVICE<br>Sheet                                           | ES                                                                                                        | ·                                                            | tted                              | <b>Key Performana</b> Skilled Nursing                                                                            | 0.0%                                 |
| BUENA PARK, CA 90<br>ORANGE<br>NATIONAL GOVERN<br>Balance S                                                                  | 0620<br>IMENT SERVICE<br>Sheet<br>322,706                                | ES<br>Income                                                                                              | e Statement                                                  | tted<br>47.5%                     | <b>Key Performana</b> Skilled Nursing Nursing                                                                    | 0.0%<br>0.0%                         |
| BUENA PARK, CA 90 ORANGE NATIONAL GOVERN Balance S Current Assets                                                            | 0620<br>IMENT SERVICE<br>Sheet<br>322,706<br>0                           | ES<br>Income<br>Total Charges                                                                             | e Statement<br>2,664,527                                     |                                   | Key Performana Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%                         |
| BUENA PARK, CA 90 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | 0620<br>IMENT SERVICE<br>Sheet<br>322,706<br>0<br>15,165                 | Income<br>Total Charges<br>Contract Allowance                                                             | e Statement<br>2,664,527<br>1,265,423                        | 47.5%                             | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%                         |
| BUENA PARK, CA 90 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | 0620  IMENT SERVICE  Sheet  322,706  0  15,165  340,431                  | Income Total Charges Contract Allowance Operating Revenue                                                 | 2,664,527<br>1,265,423<br>1,399,104                          | 47.5%<br>52.5%                    | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%                 |
| BUENA PARK, CA 90 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 0620  IMENT SERVICE  Sheet  322,706  0  15,165  340,431  14,508          | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 2,664,527<br>1,265,423<br>1,399,104<br>1,509,377             | 47.5%<br>52.5%<br>107.9%          | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%                 |
| BUENA PARK, CA 90 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 0620  IMENT SERVICE  Sheet  322,706  0  15,165  340,431  14,508  470,663 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 2,664,527<br>1,265,423<br>1,399,104<br>1,509,377<br>-110,273 | 47.5%<br>52.5%<br>107.9%<br>-7.9% | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>22.2<br>33.2 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0160 CALMED H         | OSPICE CARE,  | INC                |               |        |                        |        |
|------------------------|---------------|--------------------|---------------|--------|------------------------|--------|
| 34400 DATE PALM [      | ORIVE, UNIT U | Cost Repor         | t not filed.  |        |                        |        |
| CATHEDRAL CITY, O      | CA 92234      |                    |               |        |                        |        |
| RIVERSIDE              |               |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 0             | Total Charges      | 0             |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |        |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio          |        |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect        |        |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       |        |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%   |
| 921600 CALSTRO         | HOSPICE INC   |                    |               |        | Proprietary - Corporat | ion    |
| 4959 PALO VERDE        |               | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| MONTCLAIR, CA 917      | 763           |                    |               |        |                        |        |
| SAN BERNARDINO         |               |                    |               |        | Key Performanad        | e Ind. |
| DUMMY FOR MEDIC        | CAID HHA      |                    |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.1%   |
| Current Assets         | 485,276       | Total Charges      | 3,492,973     |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 3,492,973     | 100.0% | Medicare LOS           |        |
| Total Assets           | 485,276       | Operating Expense  | 2,594,143     | 74.3%  | Current Ratio          | 15.5   |
| Current Liabilities    | 31,234        | Operating Margin   | 898,830       | 25.7%  | Days to Collect        | 0.0    |
| Long Term Liabilities  | 151,935       | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0    |
| Total Equity           | 302,107       | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 485,276       | Net Profit or Loss | 898,830       | 25.7%  | Return on Equity       | 297.5% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921693 CAMARILL                                                                     | O HOSPICE CA                                      | RE, INC                                                                                            |                                                                |                                 | Proprietary - Corporati                                                                           | on                                  |
|-------------------------------------------------------------------------------------|---------------------------------------------------|----------------------------------------------------------------------------------------------------|----------------------------------------------------------------|---------------------------------|---------------------------------------------------------------------------------------------------|-------------------------------------|
| 5121 VAN NUYS BL                                                                    | VD, SUITE 204                                     | 12/31/2019                                                                                         | 365 Days Subm                                                  | itted                           | Hospice                                                                                           |                                     |
| SHERMAN OAKS, C.                                                                    | A 91403                                           |                                                                                                    |                                                                |                                 |                                                                                                   |                                     |
| LOS ANGELES                                                                         |                                                   |                                                                                                    |                                                                |                                 | Key Performanad                                                                                   | e Ind.                              |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                     | ES                                                                                                 |                                                                |                                 | Skilled Nursing                                                                                   | 0.0%                                |
| Balance S                                                                           | Sheet                                             | Income                                                                                             | e Statement                                                    |                                 | Nursing                                                                                           | 0.0%                                |
| Current Assets                                                                      | 42,249                                            | Total Charges                                                                                      | 640,067                                                        |                                 | Home Healthcare                                                                                   | 0.0%                                |
| Fixed Assets                                                                        | 0                                                 | Contract Allowance                                                                                 | 0                                                              | 0.0%                            | Length of Stay                                                                                    |                                     |
| Other Assets                                                                        | 46,854                                            | Operating Revenue                                                                                  | 640,067                                                        | 100.0%                          | Medicare LOS                                                                                      |                                     |
| Total Assets                                                                        | 89,103                                            | Operating Expense                                                                                  | 484,509                                                        | 75.7%                           | Current Ratio                                                                                     |                                     |
| Current Liabilities                                                                 | 0                                                 | Operating Margin                                                                                   | 155,558                                                        | 24.3%                           | Days to Collect                                                                                   | 0.0                                 |
| Long Term Liabilities                                                               | 0                                                 | Other Income                                                                                       | 0                                                              | 0.0%                            | Avg Payment Days                                                                                  | 0.0                                 |
| Total Equity                                                                        | 89,103                                            | Other Expense                                                                                      | 0                                                              | 0.0%                            | Depreciation Rate                                                                                 | 0.0%                                |
| Total Liab. and Equity                                                              | 89,103                                            | Net Profit or Loss                                                                                 | 155,558                                                        | 24.3%                           | Return on Equity                                                                                  | 174.6%                              |
| 551717 CAMBRIDO                                                                     | SE HOSPICE                                        |                                                                                                    |                                                                |                                 | Proprietary - Corporati                                                                           | on                                  |
| 9229 UTICA AVE, SI                                                                  | UITE 100                                          | 12/31/2019                                                                                         | 365 Days Submi                                                 | itted                           | Hospice                                                                                           |                                     |
| RANCHO CUCAMON                                                                      | NGA, CA 91730                                     |                                                                                                    |                                                                |                                 |                                                                                                   |                                     |
| SAN BERNARDINO                                                                      |                                                   |                                                                                                    |                                                                |                                 |                                                                                                   |                                     |
|                                                                                     |                                                   |                                                                                                    |                                                                |                                 | Key Performanac                                                                                   | e Ind.                              |
| DUMMY FOR MEDIC                                                                     | CAID HHA                                          |                                                                                                    |                                                                |                                 | <b>Key Performanac</b> Skilled Nursing                                                            | <b>e Ind.</b><br>0.6%               |
| DUMMY FOR MEDIC                                                                     |                                                   | Income                                                                                             | e Statement                                                    |                                 | -                                                                                                 |                                     |
|                                                                                     | Sheet                                             | Income<br>Total Charges                                                                            | e Statement<br>12,746,079                                      |                                 | Skilled Nursing                                                                                   | 0.6%                                |
| Balance S                                                                           | Sheet<br>3,887,254                                |                                                                                                    |                                                                | 2.5%                            | Skilled Nursing Nursing                                                                           | 0.6%<br>1.3%                        |
| Balance S<br>Current Assets                                                         | <b>Sheet</b> 3,887,254 6,566                      | Total Charges                                                                                      | 12,746,079                                                     | 2.5%<br>97.5%                   | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.6%<br>1.3%                        |
| Balance S<br>Current Assets<br>Fixed Assets                                         | 3,887,254<br>6,566                                | Total Charges Contract Allowance                                                                   | 12,746,079                                                     |                                 | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.6%<br>1.3%                        |
| Balance S Current Assets Fixed Assets Other Assets                                  | 3,887,254<br>6,566<br>0<br>3,898,486              | Total Charges Contract Allowance Operating Revenue                                                 | 12,746,079<br>324,037<br>12,422,042                            | 97.5%                           | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.6%<br>1.3%<br>0.0%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 3,887,254<br>6,566<br>0<br>3,898,486              | Total Charges Contract Allowance Operating Revenue Operating Expense                               | 12,746,079<br>324,037<br>12,422,042<br>10,524,687              | 97.5%<br>84.7%                  | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.6%<br>1.3%<br>0.0%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 3,887,254<br>6,566<br>0<br>3,898,486<br>1,415,218 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 12,746,079<br>324,037<br>12,422,042<br>10,524,687<br>1,897,355 | 97.5%<br>84.7%<br>15.3%<br>0.0% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.6%<br>1.3%<br>0.0%<br>2.7<br>26.9 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921541 CAMBRIDG                                                                     | E HOSPICE OF                       | ORANGE COUNTY, I                                                                             | LLC                                                      |                         | Proprietary - Other                                                                               |                                     |
|-------------------------------------------------------------------------------------|------------------------------------|----------------------------------------------------------------------------------------------|----------------------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------|-------------------------------------|
| 12235 BEACH BLVD                                                                    | , SUITE 200-B                      | 12/31/2019                                                                                   | 365 Days Submit                                          | tted                    | Hospice                                                                                           |                                     |
| STANTON, CA 90680                                                                   | )                                  |                                                                                              |                                                          |                         |                                                                                                   |                                     |
| ORANGE                                                                              |                                    |                                                                                              |                                                          |                         | Key Performanac                                                                                   | e Ind.                              |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                      | ES                                                                                           |                                                          |                         | Skilled Nursing                                                                                   | 0.3%                                |
| Balance S                                                                           | Sheet                              | Income                                                                                       | Statement                                                |                         | Nursing                                                                                           | 0.8%                                |
| Current Assets                                                                      | 1,059,901                          | Total Charges                                                                                | 1,694,645                                                |                         | Home Healthcare                                                                                   | 0.0%                                |
| Fixed Assets                                                                        | -1,250                             | Contract Allowance                                                                           | 34,920                                                   | 2.1%                    | Length of Stay                                                                                    |                                     |
| Other Assets                                                                        | 0                                  | Operating Revenue                                                                            | 1,659,725                                                | 97.9%                   | Medicare LOS                                                                                      |                                     |
| Total Assets                                                                        | 1,058,651                          | Operating Expense                                                                            | 1,041,065                                                | 62.7%                   | Current Ratio                                                                                     | 9.6                                 |
| Current Liabilities                                                                 | 110,492                            | Operating Margin                                                                             | 618,660                                                  | 37.3%                   | Days to Collect                                                                                   | 53.7                                |
| Long Term Liabilities                                                               | 0                                  | Other Income                                                                                 | 0                                                        | 0.0%                    | Avg Payment Days                                                                                  | 37.0                                |
| Total Equity                                                                        | 948,159                            | Other Expense                                                                                | 0                                                        | 0.0%                    | Depreciation Rate                                                                                 | 0.0%                                |
| Total Liab. and Equity                                                              | 1,058,651                          | Net Profit or Loss                                                                           | 618,660                                                  | 37.3%                   | Return on Equity                                                                                  | 65.2%                               |
| 921531 CAMBRIDG                                                                     | E HOSPICE OF                       | RIVERSIDE, LLC                                                                               |                                                          |                         | Proprietary - Other                                                                               |                                     |
| 6560 VAN BUREN B                                                                    | LVD, SUITE G                       | 12/31/2019                                                                                   | 365 Days Submit                                          | tted                    | Hospice                                                                                           |                                     |
| RIVERSIDE, CA 9250                                                                  | 03                                 |                                                                                              |                                                          |                         |                                                                                                   |                                     |
| RIVERSIDE                                                                           |                                    |                                                                                              |                                                          |                         |                                                                                                   |                                     |
|                                                                                     |                                    |                                                                                              |                                                          |                         | Key Performanac                                                                                   | e Ind.                              |
| NATIONAL GOVERN                                                                     | MENT SERVICE                       | :S                                                                                           |                                                          |                         | <b>Key Performanac</b> Skilled Nursing                                                            | <b>e Ind.</b><br>0.9%               |
| NATIONAL GOVERN  Balance S                                                          |                                    |                                                                                              | e Statement                                              |                         | -                                                                                                 | 0.9%                                |
|                                                                                     | Sheet                              |                                                                                              | • <b>Statement</b><br>3,674,056                          |                         | Skilled Nursing                                                                                   | 0.9%                                |
| Balance S                                                                           | Sheet<br>1,428,275                 | Income                                                                                       |                                                          | 1.6%                    | Skilled Nursing Nursing                                                                           | 0.9%<br>1.4%                        |
| Balance S<br>Current Assets                                                         | Sheet<br>1,428,275<br>5,775        | Income<br>Total Charges                                                                      | 3,674,056                                                | 1.6%<br>98.4%           | Skilled Nursing Nursing Home Healthcare                                                           | 0.9%<br>1.4%                        |
| Balance S Current Assets Fixed Assets                                               | Sheet<br>1,428,275<br>5,775        | Income Total Charges Contract Allowance Operating Revenue                                    | 3,674,056<br>59,533                                      |                         | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.9%<br>1.4%                        |
| Balance S Current Assets Fixed Assets Other Assets                                  | 5,775<br>0<br>1,434,990            | Income Total Charges Contract Allowance Operating Revenue                                    | 3,674,056<br>59,533<br>3,614,523                         | 98.4%                   | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.9%<br>1.4%<br>0.0%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 5,775<br>0<br>1,434,990            | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 3,674,056<br>59,533<br>3,614,523<br>2,932,680            | 98.4%<br>81.1%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.9%<br>1.4%<br>0.0%<br>4.8         |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 5,775<br>0<br>1,434,990<br>295,759 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 3,674,056<br>59,533<br>3,614,523<br>2,932,680<br>681,843 | 98.4%<br>81.1%<br>18.9% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.9%<br>1.4%<br>0.0%<br>4.8<br>50.9 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0165 CANYON L                | AKE HOSPICE   |                    |               |        |                         |        |
|-------------------------------|---------------|--------------------|---------------|--------|-------------------------|--------|
| 41661 ENTERPRISE<br>SUITE 213 | CIRCLE NORT   | H, Cost Repo       | rt not filed. |        |                         |        |
| TEMECULA, CA 9259             | 90            |                    |               |        |                         |        |
| RIVERSIDE                     |               |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN               | MENT SERVICE  | ES                 |               |        | Skilled Nursing         | 0.0%   |
| Balance S                     | Sheet         | Incom              | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets                | 0             | Total Charges      | 0             |        | Home Healthcare         | 0.0%   |
| Fixed Assets                  | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets                  | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS            |        |
| Total Assets                  | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio           |        |
| Current Liabilities           | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect         |        |
| Long Term Liabilities         | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days        |        |
| Total Equity                  | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity        | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity        | 0.0%   |
| 921718 CAPITAL H              | OSPICE CARE,  | INC                |               |        | Proprietary - Corporati | on     |
| 17050 CHATSWORT               | H STREET, SUI | TE #224 12/31/2019 | 365 Days Subm | itted  | Hospice                 |        |
| GRANADA HILLS, CA             | A 91344       |                    |               |        |                         |        |
| LOS ANGELES                   |               |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN               | MENT SERVICE  | ES                 |               |        | Skilled Nursing         | 0.0%   |
| Balance S                     | Sheet         | Incom              | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets                | 1,213         | Total Charges      | 146,246       |        | Home Healthcare         | 0.0%   |
| Fixed Assets                  | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets                  | 0             | Operating Revenue  | 146,246       | 100.0% | Medicare LOS            |        |
| Total Assets                  | 1,213         | Operating Expense  | 151,776       | 103.8% | Current Ratio           |        |
| Current Liabilities           | 0             | Operating Margin   | -5,530        | -3.8%  | Days to Collect         | 0.0    |
| Long Term Liabilities         | 73,571        | Other Income       | 0             | 0.0%   | Avg Payment Days        | 0.0    |
| Total Equity                  | -72,358       | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
|                               |               |                    |               |        |                         |        |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| NECTION HOSI                                                       | PICE                                                                                                      |                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                 | Proprietary - Corporati                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | on                                                    |
|--------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|
| AY, SUITE F                                                        | 12/31/2019                                                                                                | 365 Days Submi                                                                                                                                                                                                                                         | tted                                                                                                                                                                                                                                                                                                                                                            | Hospice                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                       |
| 05                                                                 |                                                                                                           |                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                       |
|                                                                    |                                                                                                           |                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                 | Key Performanac                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | e Ind.                                                |
| MENT SERVICE                                                       | ES                                                                                                        |                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                 | Skilled Nursing                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 0.0%                                                  |
| Sheet                                                              | Income                                                                                                    | Statement                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                 | Nursing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 0.0%                                                  |
| 153,481                                                            | Total Charges                                                                                             | 1,594,543                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                 | Home Healthcare                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 0.0%                                                  |
| 0                                                                  | Contract Allowance                                                                                        | 0                                                                                                                                                                                                                                                      | 0.0%                                                                                                                                                                                                                                                                                                                                                            | Length of Stay                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                       |
| 0                                                                  | Operating Revenue                                                                                         | 1,594,543                                                                                                                                                                                                                                              | 100.0%                                                                                                                                                                                                                                                                                                                                                          | Medicare LOS                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                       |
| 153,481                                                            | Operating Expense                                                                                         | 1,225,522                                                                                                                                                                                                                                              | 76.9%                                                                                                                                                                                                                                                                                                                                                           | Current Ratio                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | (0.4)                                                 |
| -346,556                                                           | Operating Margin                                                                                          | 369,021                                                                                                                                                                                                                                                | 23.1%                                                                                                                                                                                                                                                                                                                                                           | Days to Collect                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 0.0                                                   |
| -195,502                                                           | Other Income                                                                                              | 0                                                                                                                                                                                                                                                      | 0.0%                                                                                                                                                                                                                                                                                                                                                            | Avg Payment Days                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 0.0                                                   |
| 695,539                                                            | Other Expense                                                                                             | 0                                                                                                                                                                                                                                                      | 0.0%                                                                                                                                                                                                                                                                                                                                                            | Depreciation Rate                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 0.0%                                                  |
| 153,481                                                            | Net Profit or Loss                                                                                        | 369,021                                                                                                                                                                                                                                                | 23.1%                                                                                                                                                                                                                                                                                                                                                           | Return on Equity                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 53.1%                                                 |
| T HOSPICE SE                                                       | RVICES, INC                                                                                               |                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                 | Proprietary - Corporati                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | on                                                    |
| AVENUE, SUITE                                                      | #21 & 12/31/2019                                                                                          | 365 Days Submi                                                                                                                                                                                                                                         | tted                                                                                                                                                                                                                                                                                                                                                            | Hospice                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                       |
|                                                                    |                                                                                                           |                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                       |
| 73                                                                 |                                                                                                           |                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                       |
| 73                                                                 |                                                                                                           |                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                 | Key Performanac                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | e Ind.                                                |
| 73<br>IMENT SERVICE                                                | ≅S                                                                                                        |                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                 | <b>Key Performanac</b> Skilled Nursing                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>e Ind.</b><br>0.0%                                 |
|                                                                    |                                                                                                           | e Statement                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                 | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 0.0%                                                  |
| IMENT SERVICE                                                      |                                                                                                           | e <b>Statement</b><br>6,222,387                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                 | Skilled Nursing                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 0.0%                                                  |
| IMENT SERVICE<br>Sheet<br>812,954                                  | Income                                                                                                    |                                                                                                                                                                                                                                                        | 10.4%                                                                                                                                                                                                                                                                                                                                                           | Skilled Nursing Nursing                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 0.0%                                                  |
| IMENT SERVICE<br>Sheet<br>812,954<br>2,330                         | Income<br>Total Charges                                                                                   | 6,222,387                                                                                                                                                                                                                                              | 10.4%<br>89.6%                                                                                                                                                                                                                                                                                                                                                  | Skilled Nursing Nursing Home Healthcare                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                       |
| MENT SERVICE<br>Sheet<br>812,954<br>2,330<br>59,971                | Income Total Charges Contract Allowance                                                                   | 6,222,387<br>645,706                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                 | Skilled Nursing Nursing Home Healthcare Length of Stay                                                                                                                                                                                                                                                                                                                                                                                                                                     | 0.0%                                                  |
| MENT SERVICE<br>812,954<br>2,330<br>59,971<br>1,097,255            | Income Total Charges Contract Allowance Operating Revenue                                                 | 6,222,387<br>645,706<br>5,576,681                                                                                                                                                                                                                      | 89.6%                                                                                                                                                                                                                                                                                                                                                           | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                                                                                                                                                                                                                                                                                                                                                                                        | 0.0%<br>0.0%<br>0.0%                                  |
| MENT SERVICE<br>812,954<br>2,330<br>59,971<br>1,097,255<br>257,396 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 6,222,387<br>645,706<br>5,576,681<br>4,791,167                                                                                                                                                                                                         | 89.6%<br>85.9%                                                                                                                                                                                                                                                                                                                                                  | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                                                                                                                                                                                                                                                                                                                                                                                          | 0.0%<br>0.0%<br>0.0%<br>3.2<br>45.8                   |
| MENT SERVICE<br>812,954<br>2,330<br>59,971<br>1,097,255<br>257,396 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 6,222,387<br>645,706<br>5,576,681<br>4,791,167<br>785,514                                                                                                                                                                                              | 89.6%<br>85.9%<br>14.1%                                                                                                                                                                                                                                                                                                                                         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                                                                                                                                                                                                                                                                                                                                                                                          | 0.0%<br>0.0%<br>0.0%                                  |
|                                                                    | AY, SUITE F  D5  MENT SERVICE  Sheet  153,481  -346,556  -195,502  695,539  153,481  T HOSPICE SEI        | MENT SERVICES  Sheet Income  153,481 Total Charges  0 Contract Allowance  0 Operating Revenue  153,481 Operating Expense  -346,556 Operating Margin  -195,502 Other Income  695,539 Other Expense  153,481 Net Profit or Loss  T HOSPICE SERVICES, INC | AY, SUITE F 12/31/2019 365 Days Submit 05  MENT SERVICES  Sheet Income Statement  153,481 Total Charges 1,594,543  0 Contract Allowance 0  0 Operating Revenue 1,594,543  153,481 Operating Expense 1,225,522  -346,556 Operating Margin 369,021  -195,502 Other Income 0  695,539 Other Expense 0  153,481 Net Profit or Loss 369,021  T HOSPICE SERVICES, INC | AY, SUITE F 12/31/2019 365 Days Submitted  MENT SERVICES  MENT SERVICES  MENT STRVICES  MENT SERVICES  MENT SERVICES  MENT SERVICES  MENT SERVICES  Income Statement  153,481 Total Charges 1,594,543  0 Contract Allowance 0 0.0%  0 Operating Revenue 1,594,543 100.0%  153,481 Operating Expense 1,225,522 76.9%  -346,556 Operating Margin 369,021 23.1%  -195,502 Other Income 0 0.0%  695,539 Other Expense 0 0.0%  153,481 Net Profit or Loss 369,021 23.1%  THOSPICE SERVICES, INC | AY, SUITE F   12/31/2019 365 Days Submitted   Hospice |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551756 CARE FIRS       | T HOSPICE, IN  | <u> </u>           |               |        |                         |        |
|------------------------|----------------|--------------------|---------------|--------|-------------------------|--------|
| 4020 WEST MAGNO        | LIA BLVD, SUIT | E J Cost Repor     | rt not filed. |        |                         |        |
| BURBANK, CA 91505      | 5              |                    |               |        |                         |        |
| LOS ANGELES            |                |                    |               |        | Key Performanace        | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE   | S                  |               |        | Skilled Nursing         | 0.0%   |
| Balance S              | heet           | Income             | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets         | 0              | Total Charges      | 0             |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0              | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 0              | Operating Revenue  | 0             | 0.0%   | Medicare LOS            |        |
| Total Assets           | 0              | Operating Expense  | 0             | 0.0%   | Current Ratio           |        |
| Current Liabilities    | 0              | Operating Margin   | 0             | 0.0%   | Days to Collect         |        |
| Long Term Liabilities  | 0              | Other Income       | 0             | 0.0%   | Avg Payment Days        |        |
| Total Equity           | 0              | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 0              | Net Profit or Loss | 0             | 0.0%   | Return on Equity        | 0.0%   |
| 921599 CARE GIVE       | RS HOSPICE, I  | NC                 |               |        | Proprietary - Partnersh | ip     |
| 10970 ARROW ROU        | TE, SUITE 207  | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |
| RANCHO CUCAMON         | IGA, CA 91730  |                    |               |        |                         |        |
| SAN BERNARDINO         |                |                    |               |        | Key Performanace        | e Ind. |
| DUMMY FOR MEDIC        | AID HHA        |                    |               |        | Skilled Nursing         | 0.1%   |
| Balance S              | heet           | Income             | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets         | 438,079        | Total Charges      | 1,861,380     |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0              | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 305,333        | Operating Revenue  | 1,861,380     | 100.0% | Medicare LOS            |        |
| Total Assets           | 743,412        | Operating Expense  | 1,821,734     | 97.9%  | Current Ratio           | 12.0   |
| Current Liabilities    | 36,493         | Operating Margin   | 39,646        | 2.1%   | Days to Collect         | 49.0   |
| Long Term Liabilities  | 276,300        | Other Income       | 0             | 0.0%   | Avg Payment Days        | 7.3    |
|                        |                |                    |               |        |                         |        |
| Total Equity           | 430,619        | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921668 CARE MUS        | T HOSPICE INC | ;                  |               |        |                        |        |
|------------------------|---------------|--------------------|---------------|--------|------------------------|--------|
| 1330 MEMOREX DR        | IVE SUITE B   | Cost Repo          | rt not filed. |        |                        |        |
| SANTA CLARA, CA 9      | 5050          |                    |               |        |                        |        |
| SANTA CLARA            |               |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | ES .               |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | heet          | Incom              | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 0             | Total Charges      | 0             |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |        |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio          |        |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect        |        |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       |        |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%   |
| 551664 CARE ONE        | HOSPICE       |                    |               |        | Proprietary - Corporat | ion    |
| 18520 BURBANK BL       | VD, SUITE 103 | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| TARZANA, CA 91356      |               |                    |               |        |                        |        |
| LOS ANGELES            |               |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | ES.                |               |        | Skilled Nursing        | 0.0%   |
| Balance S              |               |                    | e Statement   |        | Nursing                | 0.1%   |
| Current Assets         |               | Total Charges      | 4,670,523     |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 1,335         | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 4,670,523     | 100.0% | Medicare LOS           |        |
| Total Assets           | -50,323       | Operating Expense  | 4,807,514     | 102.9% | Current Ratio          | (0.2)  |
| Current Liabilities    | 276,577       | Operating Margin   | -136,991      | -2.9%  | Days to Collect        | 0.0    |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       | 17.5   |
| Total Equity           | -326,900      | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | -50,323       | Net Profit or Loss | (136,991)     | -2.9%  | Return on Equity       | 41.9%  |

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Sample Hospice reports from the Halmanac.com website.

| 551749 CARE PLUS               | S HOSPICE                    |                    |                 |         | Proprietary - Corporati | on     |
|--------------------------------|------------------------------|--------------------|-----------------|---------|-------------------------|--------|
| 22931 TRITON WAY               | , SUITE 131                  | 12/31/2019         | 365 Days Submi  | tted    | Hospice                 |        |
| LAGUNA HILLS, CA               | 92653                        |                    |                 |         |                         |        |
| ORANGE                         |                              |                    | Key Performanac | e Ind.  |                         |        |
| NATIONAL GOVERN                | NATIONAL GOVERNMENT SERVICES |                    |                 |         |                         | 0.0%   |
| Balance Sheet Income Statement |                              |                    |                 | Nursing | 0.0%                    |        |
| Current Assets                 | 140,580                      | Total Charges      | 3,157,036       |         | Home Healthcare         | 0.0%   |
| Fixed Assets                   | 0                            | Contract Allowance | 39,553          | 1.3%    | Length of Stay          |        |
| Other Assets                   | 0                            | Operating Revenue  | 3,117,483       | 98.7%   | Medicare LOS            |        |
| Total Assets                   | 140,580                      | Operating Expense  | 2,725,362       | 87.4%   | Current Ratio           | 44.0   |
| Current Liabilities            | 3,195                        | Operating Margin   | 392,121         | 12.6%   | Days to Collect         | 0.0    |
| Long Term Liabilities          | -2                           | Other Income       | 0               | 0.0%    | Avg Payment Days        | 21.4   |
| Total Equity                   | 137,387                      | Other Expense      | 0               | 0.0%    | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity         | 140,580                      | Net Profit or Loss | 392,121         | 12.6%   | Return on Equity        | 285.4% |

#### 751694 CARE UNLIMITED HOSPICE SERVICES, INC.

1025 W ARROW HWY, STE 104

Cost Report not filed.

GLENDORA, CA 91740

| LOS ANGELES            |               |                    |             |   |      | Key Performanace  | Ind. |
|------------------------|---------------|--------------------|-------------|---|------|-------------------|------|
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |             |   |      | Skilled Nursing   | 0.0% |
| Balance S              | Sheet         | Income             | e Statement |   |      | Nursing           | 0.0% |
| Current Assets         | 0             | Total Charges      |             | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0             | Contract Allowance |             | 0 | 0.0% | Length of Stay    |      |
| Other Assets           | 0             | Operating Revenue  |             | 0 | 0.0% | Medicare LOS      |      |
| Total Assets           | 0             | Operating Expense  |             | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0             | Operating Margin   |             | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0             | Other Income       |             | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0             | Other Expense      |             | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss |             | 0 | 0.0% | Return on Equity  | 0.0% |
|                        |               |                    |             |   |      |                   | I    |

**All Providers** 

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Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 551529 CARECHOIC       | ES HOSPICE     | AND PALLIATIVE SE  | RVICES, INC    |       | Proprietary - Corporation | on     |
|------------------------|----------------|--------------------|----------------|-------|---------------------------|--------|
| 20 CORPORATE PAR       | RK DRIVE, SUIT | TE 300 12/31/2019  | 365 Days Submi | tted  | Hospice                   |        |
| IRVINE, CA 92606       |                |                    |                |       |                           |        |
| ORANGE                 |                |                    |                |       | Key Performanac           | e Ind. |
| NATIONAL GOVERNM       | MENT SERVICE   | S                  |                |       | Skilled Nursing           | 0.0%   |
| Balance Sh             | neet           | Income             | Statement      |       | Nursing                   | 2.2%   |
| Current Assets         | 2,229,751      | Total Charges      | 16,879,567     |       | Home Healthcare           | 0.0%   |
| Fixed Assets           | 0              | Contract Allowance | 613,640        | 3.6%  | Length of Stay            |        |
| Other Assets           | 4,922,254      | Operating Revenue  | 16,265,927     | 96.4% | Medicare LOS              |        |
| Total Assets           | 7,209,600      | Operating Expense  | 15,291,895     | 94.0% | Current Ratio             | 2.4    |
| Current Liabilities    | 946,404        | Operating Margin   | 974,032        | 6.0%  | Days to Collect           | 26.3   |
| Long Term Liabilities  | 0              | Other Income       | 0              | 0.0%  | Avg Payment Days          | 20.1   |
| Total Equity           | 6,263,196      | Other Expense      | 0              | 0.0%  | Depreciation Rate         | 0.0%   |
| Total Liab. and Equity | 7,209,600      | Net Profit or Loss | 974,032        | 6.0%  | Return on Equity          | 15.6%  |
| 551718 CARELINK F      | HOSPICE SERV   | /ICES, INC         |                |       |                           |        |
| 1260 B STREET, SUIT    | TE 150A        | Cost Repor         | t not filed.   |       |                           |        |
| HAYWARD, CA 94541      |                |                    |                |       |                           |        |
| ALAMEDA                |                |                    |                |       | Key Performanac           | e Ind. |
| NATIONAL GOVERNM       | MENT SERVICE   | ES .               |                |       | Skilled Nursing           | 0.0%   |
| Balance Sh             | neet           | Income             | Statement      |       | Nursing                   | 0.0%   |
| Current Assets         | 0              | Total Charges      | 0              |       | Home Healthcare           | 0.0%   |
| Fixed Accets           | 0              | Contract Allowance | 0              | 0.00/ | Longth of Stay            |        |

| NATIONAL GOVERN        | MENT SERVICE | ES                 |             |     |      | Skilled Nursing   | 0.0% |  |
|------------------------|--------------|--------------------|-------------|-----|------|-------------------|------|--|
| Balance S              | heet         | Income             | e Statement |     |      | Nursing           | 0.0% |  |
| Current Assets         | 0            | Total Charges      |             | 0   |      | Home Healthcare   | 0.0% |  |
| Fixed Assets           | 0            | Contract Allowance |             | 0   | 0.0% | Length of Stay    |      |  |
| Other Assets           | 0            | Operating Revenue  |             | 0 ( | 0.0% | Medicare LOS      |      |  |
| Total Assets           | 0            | Operating Expense  |             | 0   | 0.0% | Current Ratio     |      |  |
| Current Liabilities    | 0            | Operating Margin   |             | 0   | 0.0% | Days to Collect   |      |  |
| Long Term Liabilities  | 0            | Other Income       |             | 0   | 0.0% | Avg Payment Days  |      |  |
| Total Equity           | 0            | Other Expense      |             | 0   | 0.0% | Depreciation Rate | 0.0% |  |
| Total Liab. and Equity | 0            | Net Profit or Loss |             | 0   | 0.0% | Return on Equity  | 0.0% |  |
|                        |              |                    |             |     |      |                   |      |  |

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Sample Hospice reports from the Halmanac.com website.

| JOING JAKELINK                                                                                            | HOSPICE, INC                                                   |                                                                                                           |                                                     |                                  |                                                                                                                    |                       |
|-----------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------------------|----------------------------------|--------------------------------------------------------------------------------------------------------------------|-----------------------|
| 187 E WILBUR ROAI                                                                                         | ), SUITE #7                                                    | Cost Repor                                                                                                | rt not filed.                                       |                                  |                                                                                                                    |                       |
| THOUSAND OAKS, C                                                                                          | A 91360                                                        |                                                                                                           |                                                     |                                  |                                                                                                                    |                       |
| VENTURA                                                                                                   |                                                                |                                                                                                           |                                                     |                                  | Key Performanac                                                                                                    | e Ind.                |
| NATIONAL GOVERN                                                                                           | MENT SERVICE                                                   | ES .                                                                                                      |                                                     |                                  | Skilled Nursing                                                                                                    | 0.0%                  |
| Balance S                                                                                                 | heet                                                           | Income                                                                                                    | e Statement                                         |                                  | Nursing                                                                                                            | 0.0%                  |
| Current Assets                                                                                            | 0                                                              | Total Charges                                                                                             | 0                                                   |                                  | Home Healthcare                                                                                                    | 0.0%                  |
| Fixed Assets                                                                                              | 0                                                              | Contract Allowance                                                                                        | 0                                                   | 0.0%                             | Length of Stay                                                                                                     |                       |
| Other Assets                                                                                              | 0                                                              | Operating Revenue                                                                                         | 0                                                   | 0.0%                             | Medicare LOS                                                                                                       |                       |
| Total Assets                                                                                              | 0                                                              | Operating Expense                                                                                         | 0                                                   | 0.0%                             | Current Ratio                                                                                                      |                       |
| Current Liabilities                                                                                       | 0                                                              | Operating Margin                                                                                          | 0                                                   | 0.0%                             | Days to Collect                                                                                                    |                       |
| Long Term Liabilities                                                                                     | 0                                                              | Other Income                                                                                              | 0                                                   | 0.0%                             | Avg Payment Days                                                                                                   |                       |
| Total Equity                                                                                              | 0                                                              | Other Expense                                                                                             | 0                                                   | 0.0%                             | Depreciation Rate                                                                                                  | 0.0%                  |
| Total Liab. and Equity                                                                                    | 0                                                              | Net Profit or Loss                                                                                        | 0                                                   | 0.0%                             | Return on Equity                                                                                                   | 0.0%                  |
| 921608 CAREMAR                                                                                            | ( HEALTHCAR!                                                   | E                                                                                                         |                                                     |                                  | Proprietary - Corporati                                                                                            | on                    |
| 15315 W MAGNOLIA                                                                                          | BLVD SUTE 32                                                   | 24 12/31/2019                                                                                             | 365 Days Submi                                      | itted                            | Hospice                                                                                                            |                       |
| SHERMAN OAKS, CA                                                                                          |                                                                |                                                                                                           |                                                     |                                  | •                                                                                                                  |                       |
|                                                                                                           | \ 91403                                                        |                                                                                                           |                                                     |                                  | ·                                                                                                                  |                       |
| LOS ANGELES                                                                                               | \ 91403                                                        |                                                                                                           |                                                     |                                  | Key Performanac                                                                                                    | e Ind.                |
| LOS ANGELES NATIONAL GOVERN                                                                               |                                                                | ES                                                                                                        |                                                     |                                  |                                                                                                                    | <b>e Ind.</b><br>0.0% |
|                                                                                                           | MENT SERVICE                                                   |                                                                                                           | e Statement                                         |                                  | Key Performanac                                                                                                    |                       |
| NATIONAL GOVERN                                                                                           | MENT SERVICE                                                   |                                                                                                           | e <b>Statement</b><br>1,392,470                     |                                  | <b>Key Performanac</b> Skilled Nursing                                                                             | 0.0%                  |
| NATIONAL GOVERN                                                                                           | MENT SERVICE<br>heet<br>1,429,039                              | Income                                                                                                    |                                                     | 0.0%                             | <b>Key Performanac</b> Skilled Nursing Nursing                                                                     | 0.0%<br>0.0%          |
| NATIONAL GOVERN  Balance S  Current Assets                                                                | MENT SERVICE<br>heet<br>1,429,039<br>-25,108                   | Income<br>Total Charges                                                                                   | 1,392,470                                           |                                  | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.0%<br>0.0%          |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | MENT SERVICE<br>heet<br>1,429,039<br>-25,108                   | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                        | 1,392,470                                           | 0.0%                             | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.0%<br>0.0%          |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | MENT SERVICE<br>heet<br>1,429,039<br>-25,108<br>0<br>1,429,039 | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                        | 1,392,470<br>0<br>1,392,470                         | 0.0%<br>100.0%                   | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%  |
| RATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | MENT SERVICE heet 1,429,039 -25,108 0 1,429,039 1,142,256      | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue<br>Operating Expense                   | 1,392,470<br>0<br>1,392,470<br>1,156,681            | 0.0%<br>100.0%<br>83.1%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%  |
| RATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | MENT SERVICE heet 1,429,039 -25,108 0 1,429,039 1,142,256      | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,392,470<br>0<br>1,392,470<br>1,156,681<br>235,789 | 0.0%<br>100.0%<br>83.1%<br>16.9% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                | HOSPICE                                                     |                                                                                                           |                                         |                                   | Proprietary - Corporati                                                                                                             | on                                   |
|--------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------|-----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 1016 E BROADWAY                                                                                                                | , SUITE 101                                                 | 12/31/2019                                                                                                | 365 Days Submit                         | tted                              | Hospice                                                                                                                             |                                      |
| GLENDALE, CA 9120                                                                                                              | 05                                                          |                                                                                                           |                                         |                                   |                                                                                                                                     |                                      |
| LOS ANGELES                                                                                                                    |                                                             |                                                                                                           |                                         |                                   | Key Performanac                                                                                                                     | e Ind.                               |
| NATIONAL GOVERN                                                                                                                | IMENT SERVICE                                               | S                                                                                                         |                                         |                                   | Skilled Nursing                                                                                                                     | 0.0%                                 |
| Balance S                                                                                                                      | Sheet                                                       | Income                                                                                                    | Income Statement                        |                                   |                                                                                                                                     | 0.0%                                 |
| Current Assets                                                                                                                 | 46,753                                                      | Total Charges                                                                                             | 367,156                                 |                                   | Home Healthcare                                                                                                                     | 0.0%                                 |
| Fixed Assets                                                                                                                   | 0                                                           | Contract Allowance                                                                                        | 109,311                                 | 29.8%                             | Length of Stay                                                                                                                      |                                      |
| Other Assets                                                                                                                   | 350,000                                                     | Operating Revenue                                                                                         | 257,845                                 | 70.2%                             | Medicare LOS                                                                                                                        |                                      |
| Total Assets                                                                                                                   | 396,753                                                     | Operating Expense                                                                                         | 242,761                                 | 94.1%                             | Current Ratio                                                                                                                       |                                      |
| Current Liabilities                                                                                                            | 0                                                           | Operating Margin                                                                                          | 15,084                                  | 5.9%                              | Days to Collect                                                                                                                     | 0.0                                  |
| Long Term Liabilities                                                                                                          | 472,390                                                     | Other Income                                                                                              | 0                                       | 0.0%                              | Avg Payment Days                                                                                                                    | 0.0                                  |
| Total Equity                                                                                                                   | -75,637                                                     | Other Expense                                                                                             | 0                                       | 0.0%                              | Depreciation Rate                                                                                                                   | 0.0%                                 |
| Total Liab. and Equity                                                                                                         | 396,753                                                     | Net Profit or Loss                                                                                        | 15,084                                  | 5.9%                              | Return on Equity                                                                                                                    | -19.9%                               |
| 921601 CAREOPTI                                                                                                                | ONS                                                         |                                                                                                           |                                         |                                   | Proprietary - Corporati                                                                                                             | on                                   |
|                                                                                                                                |                                                             |                                                                                                           |                                         |                                   |                                                                                                                                     |                                      |
| 495 E RINCON STRI                                                                                                              | EET SUITE 207                                               | 12/31/2019                                                                                                | 365 Days Submit                         | tted                              | Hospice                                                                                                                             |                                      |
| 495 E RINCON STRI<br>CORONA, CA 92879                                                                                          | EET SUITE 207                                               | 12/31/2019                                                                                                | 365 Days Submit                         | tted                              | Hospice                                                                                                                             |                                      |
|                                                                                                                                | EET SUITE 207                                               | 12/31/2019                                                                                                | 365 Days Submit                         | tted                              | Hospice  Key Performanac                                                                                                            | e Ind.                               |
| CORONA, CA 92879                                                                                                               |                                                             |                                                                                                           | 365 Days Submit                         | tted                              |                                                                                                                                     | e Ind.<br>0.3%                       |
| CORONA, CA 92879<br>RIVERSIDE                                                                                                  | IMENT SERVICE                                               | ES                                                                                                        | 365 Days Submit                         | tted                              | Key Performanac                                                                                                                     |                                      |
| CORONA, CA 92879<br>RIVERSIDE<br>NATIONAL GOVERN                                                                               | IMENT SERVICE                                               | ES                                                                                                        | ·                                       | tted                              | <b>Key Performanac</b> Skilled Nursing                                                                                              | 0.3%                                 |
| CORONA, CA 92879 RIVERSIDE NATIONAL GOVERN Balance S                                                                           | IMENT SERVICE<br>Sheet<br>405,048                           | ES<br>Income                                                                                              | e Statement                             | 2.2%                              | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                                    | 0.3%<br>1.3%                         |
| CORONA, CA 92879 RIVERSIDE NATIONAL GOVERN Balance S Current Assets                                                            | IMENT SERVICE<br>Sheet<br>405,048<br>5,660                  | ES<br>Income<br>Total Charges                                                                             | e Statement<br>414,390                  |                                   | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                                  | 0.3%<br>1.3%                         |
| CORONA, CA 92879 RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | IMENT SERVICE<br>Sheet<br>405,048<br>5,660<br>0             | Income Total Charges Contract Allowance                                                                   | <b>Statement</b> 414,390 9,022          | 2.2%                              | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.3%<br>1.3%                         |
| CORONA, CA 92879 RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | MENT SERVICE  405,048  5,660  0  419,908                    | Income Total Charges Contract Allowance Operating Revenue                                                 | 9,022<br>405,368                        | 2.2%<br>97.8%<br>174.2%           | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.3%<br>1.3%<br>0.0%                 |
| CORONA, CA 92879 RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | MENT SERVICE  405,048  5,660  0  419,908                    | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 9,022<br>405,368<br>706,274             | 2.2%<br>97.8%<br>174.2%           | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.3%<br>1.3%<br>0.0%                 |
| CORONA, CA 92879 RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MENT SERVICE<br>405,048<br>5,660<br>0<br>419,908<br>833,587 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 9,022<br>405,368<br>706,274<br>-300,906 | 2.2%<br>97.8%<br>174.2%<br>-74.2% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.3%<br>1.3%<br>0.0%<br>0.5<br>127.9 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0156 CAREPART         | TNERS HOSPIC  | E, LLC             |               |        |                        |         |
|------------------------|---------------|--------------------|---------------|--------|------------------------|---------|
| 5530 CORBIN AVEN       | UE, SUITE 275 | Cost Repo          | rt not filed. |        |                        |         |
| TARZANA, CA 91356      | 6             |                    |               |        |                        |         |
| LOS ANGELES            |               |                    |               |        | Key Performana         | ce Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |               |        | Skilled Nursing        | 0.0%    |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing                | 0.0%    |
| Current Assets         | 0             | Total Charges      | 0             |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |         |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio          |         |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect        |         |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       |         |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%    |
| 921649 CAREPLUS        | HOSPICE SER   | VICES, INC         |               |        | Proprietary - Corporat | ion     |
| 6269 SOUTHFRONT        | ROAD          | 12/31/2019         | 365 Days Subm | itted  | Hospice                |         |
| LIVERMORE, CA 945      | 551           |                    |               |        |                        |         |
| ALAMEDA                |               |                    |               |        | Key Performana         | ce Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |               |        | Skilled Nursing        | 0.1%    |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing                | 0.0%    |
| Current Assets         | 318,566       | Total Charges      | 2,771,003     |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 41,468        | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 68,075        | Operating Revenue  | 2,771,003     | 100.0% | Medicare LOS           |         |
| Total Assets           | 430,029       | Operating Expense  | 2,536,009     | 91.5%  | Current Ratio          | 2.1     |
| Current Liabilities    | 149,517       | Operating Margin   | 234,994       | 8.5%   | Days to Collect        | 31.7    |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.4     |
| Total Equity           | 280,512       | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 430,029       | Net Profit or Loss | 234,994       | 8.5%   | Return on Equity       | 83.8%   |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 751704 CAREWISE        | HOSPICE, INC   |                    |               |        | Proprietary - Corporati | on     |
|------------------------|----------------|--------------------|---------------|--------|-------------------------|--------|
| 141 SOUTH A STRE       | ET, SUITE #103 | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |
| OXNARD, CA 93030       |                |                    |               |        |                         |        |
| VENTURA                |                |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ES .               |               |        | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet          | Incom              | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets         | 50,341         | Total Charges      | 797,557       |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 17,564         | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 0              | Operating Revenue  | 797,557       | 100.0% | Medicare LOS            |        |
| Total Assets           | 67,905         | Operating Expense  | 800,412       | 100.4% | Current Ratio           |        |
| Current Liabilities    | 0              | Operating Margin   | -2,855        | -0.4%  | Days to Collect         | 0.0    |
| Long Term Liabilities  | 7,344          | Other Income       | 0             | 0.0%   | Avg Payment Days        | 0.0    |
| Total Equity           | 60,561         | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 67,905         | Net Profit or Loss | (2,855)       | -0.4%  | Return on Equity        | -4.7%  |
| 921638 CARING AN       | NGELS HOSPIC   | E                  |               |        | Proprietary - Corporati | on     |
| 400 S RAMONA AVE       | ENUE           | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |
| CORONA, CA 92879       |                |                    |               |        |                         |        |
| RIVERSIDE              |                |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ES                 |               |        | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet          | Incom              | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets         | 58,382         | Total Charges      | 2,786,349     |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0              | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 47,832         | Operating Revenue  | 2,786,349     | 100.0% | Medicare LOS            |        |
| Total Assets           | 106,214        | Operating Expense  | 2,214,507     | 79.5%  | Current Ratio           | (0.9)  |
| Current Liabilities    | -67,823        | Operating Margin   | 571,842       | 20.5%  | Days to Collect         | 0.0    |
| Long Term Liabilities  | 0              | Other Income       | 0             | 0.0%   | Avg Payment Days        | (2.3)  |
| Total Equity           | 174,037        | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 106 214        | Net Profit or Loss | 571,842       | 20.5%  | Return on Equity        | 328.6% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921536 CARING HA       | ANDS HOSPICE                        | , INC              |           |        | Proprietary - Corporati | on     |
|------------------------|-------------------------------------|--------------------|-----------|--------|-------------------------|--------|
| 11030 ARROW ROU        | 1030 ARROW ROUTE, UNIT 207 12/31/20 |                    |           | tted   | Hospice                 |        |
| RANCHO CUCAMON         | IGA, CA 91730                       |                    |           |        |                         |        |
| SAN BERNARDINO         |                                     |                    |           |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE                       | ≣S                 |           |        | Skilled Nursing         | 0.0%   |
| Balance S              | Balance Sheet Income Statement      |                    |           |        | Nursing                 | 0.0%   |
| Current Assets         | 131,667                             | Total Charges      | 2,195,120 |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0                                   | Contract Allowance | 861,961   | 39.3%  | Length of Stay          |        |
| Other Assets           | 223,999                             | Operating Revenue  | 1,333,159 | 60.7%  | Medicare LOS            |        |
| Total Assets           | 355,697                             | Operating Expense  | 1,693,563 | 127.0% | Current Ratio           | 1.2    |
| Current Liabilities    | 112,988                             | Operating Margin   | -360,404  | -27.0% | Days to Collect         | 16.5   |
| Long Term Liabilities  | 797,672                             | Other Income       | 0         | 0.0%   | Avg Payment Days        | 24.4   |
| Total Equity           | -554,963                            | Other Expense      | 0         | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 355,697                             | Net Profit or Loss | (360,404) | -27.0% | Return on Equity        | 64.9%  |

## A0151 CARING HEARTS HOSPICE AND PALLIATIVE CARE, INC 0

920 WEST GLENOAKS BLVD, SUITE 202 Cost Report not filed.

GLENDALE, CA 91202

| LOS ANGELES            |                      |           | Key Performanac        | e Ind. |
|------------------------|----------------------|-----------|------------------------|--------|
| NATIONAL GOVERNMENT    | SERVICES             |           | Skilled Nursing        | 0.0%   |
| Balance Sheet          | Income               | Statement | Nursing                | 0.0%   |
| Current Assets         | O Total Charges      | 0         | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0 Contract Allowance | 0 (       | 0.0% Length of Stay    |        |
| Other Assets           | Operating Revenue    | 0 0       | .0% Medicare LOS       |        |
| Total Assets           | 0 Operating Expense  | 0 0       | 0.0% Current Ratio     |        |
| Current Liabilities    | 0 Operating Margin   | 0 0       | 0.0% Days to Collect   |        |
| Long Term Liabilities  | 0 Other Income       | 0 0       | 0.0% Avg Payment Days  |        |
| Total Equity           | 0 Other Expense      | 0 0       | 0.0% Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0 Net Profit or Loss | 0 (       | 0.0% Return on Equity  | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0154 CARING HO                     | OSPICE INC    |                    |               |        | Proprietary - Corporat              | ion           |
|-------------------------------------|---------------|--------------------|---------------|--------|-------------------------------------|---------------|
| 3029 N SAN FERNA                    | NDO RD, STE 1 | 10 12/31/2019      | 365 Days Subm | itted  | Hospice                             |               |
| BURBANK, CA 91504                   | 4             |                    |               |        |                                     |               |
| LOS ANGELES                         |               |                    |               |        | Key Performanac                     | e Ind.        |
| NATIONAL GOVERN                     | IMENT SERVICE | ES                 |               |        | Skilled Nursing                     | 0.0%          |
| Balance S                           | Sheet         | Incom              | e Statement   |        | Nursing                             | 0.0%          |
| Current Assets                      | 114,803       | Total Charges      | 633,810       |        | Home Healthcare                     | 0.0%          |
| Fixed Assets                        | 77,689        | Contract Allowance | 0             | 0.0%   | Length of Stay                      |               |
| Other Assets                        | 0             | Operating Revenue  | 633,810       | 100.0% | Medicare LOS                        |               |
| Total Assets                        | 192,492       | Operating Expense  | 518,002       | 81.7%  | Current Ratio                       | 4.5           |
| Current Liabilities                 | 25,684        | Operating Margin   | 115,808       | 18.3%  | Days to Collect                     | 52.6          |
| Long Term Liabilities               | 50,000        | Other Income       | 0             | 0.0%   | Avg Payment Days                    | 18.1          |
| Total Equity                        | 116,808       | Other Expense      | 0             | 0.0%   | Depreciation Rate                   | 0.0%          |
| Total Liab. and Equity              | 192,492       | Net Profit or Loss | 115,808       | 18.3%  | Return on Equity                    | 99.1%         |
| 751794 CARING LI                    | KE FAMILY HO  | SPICE              |               |        | Proprietary - Corporat              | ion           |
| 4223 GLENCOE AVE                    | SUITE B - 109 | 9 12/31/2019       | 365 Days Subm | itted  | Hospice                             |               |
| MARINA DEL REY, C                   | CA 90292      |                    |               |        |                                     |               |
| LOS ANGELES                         |               |                    |               |        | Key Performanac                     | e Ind.        |
| NATIONAL GOVERN                     | IMENT SERVICE | ES .               |               |        | Skilled Nursing                     | 0.0%          |
| Balance S                           | Sheet         | Incom              | e Statement   |        | Nursing                             | 0.0%          |
| Current Assets                      | 0             | Total Charges      | 1,755,922     |        | Home Healthcare                     | 0.0%          |
| Fixed Assets                        | 30,786        | Contract Allowance | 371,662       | 21.2%  | Length of Stay                      |               |
| Other Assets                        | 0             | Operating Revenue  | 1,384,260     | 78.8%  | Medicare LOS                        |               |
| Total Assets                        | 475,965       | Operating Expense  | 1,319,042     | 95.3%  | Current Ratio                       | 0.0           |
| Current Liabilities                 | 533,208       | Operating Margin   | 65,218        | 4.7%   | Days to Collect                     | 0.0           |
|                                     |               |                    | _             | 0.00/  |                                     |               |
| Long Term Liabilities               | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days                    | 119.7         |
| Long Term Liabilities  Total Equity | -57,243       |                    | 0             | 0.0%   | Avg Payment Days  Depreciation Rate | 119.7<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751720 CARING LO       | OVE HOSPICE IN | NC                 |               |         | Proprietary - Corporat | ion    |
|------------------------|----------------|--------------------|---------------|---------|------------------------|--------|
| 14545 FRIAR ST, SL     | JITE 212       | 12/31/2019         | 365 Days Subm | itted   | Hospice                |        |
| VAN NUYS, CA 9141      | 1              |                    |               |         |                        |        |
| LOS ANGELES            |                |                    |               |         | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE   | S                  |               |         | Skilled Nursing        | 0.0%   |
| Balance S              | heet           | Income             | e Statement   |         | Nursing                | 0.0%   |
| Current Assets         | 38,057         | Total Charges      | 752,804       |         | Home Healthcare        | 0.0%   |
| Fixed Assets           | 3,314          | Contract Allowance | 0             | 0.0%    | Length of Stay         |        |
| Other Assets           | 0              | Operating Revenue  | 752,804       | 100.0%  | Medicare LOS           |        |
| Total Assets           | 66,371         | Operating Expense  | 704,072       | 93.5%   | Current Ratio          | 1.4    |
| Current Liabilities    | 26,884         | Operating Margin   | 48,732        | 6.5%    | Days to Collect        | 10.3   |
| Long Term Liabilities  | 0              | Other Income       | 0             | 0.0%    | Avg Payment Days       | 0.0    |
| Total Equity           | 39,487         | Other Expense      | 0             | 0.0%    | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 66,371         | Net Profit or Loss | 48,732        | 6.5%    | Return on Equity       | 123.4% |
| A0163 CARING PA        | ARTNERS HOSE   | PICE CORP          |               |         | Proprietary - Corporat | ion    |
| 331 ARDEN AVENUI       | E, SUITE 102   | 12/31/2019         | 288 Days Subm | itted   | Hospice                |        |
| GLENDALE, CA 9120      | 03             |                    |               |         |                        |        |
| LOS ANGELES            |                |                    |               |         | Key Performanac        | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE   | S                  |               |         | Skilled Nursing        | 0.0%   |
| Balance S              | heet           | Income             | e Statement   |         | Nursing                | 0.0%   |
| Current Assets         | 15,345         | Total Charges      | 54,935        |         | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0              | Contract Allowance | 0             | 0.0%    | Length of Stay         |        |
| Other Assets           | 0              | Operating Revenue  | 54,935        | 100.0%  | Medicare LOS           |        |
| Total Assets           | 15,345         | Operating Expense  | 110,247       | 200.7%  | Current Ratio          | 0.3    |
| Current Liabilities    | 49,400         | Operating Margin   | -55,312       | -100.7% | Days to Collect        | 0.0    |
| Long Term Liabilities  | 128,710        | Other Income       | 0             | 0.0%    | Avg Payment Days       | 129.0  |
| Total Equity           | -162,765       | Other Expense      | 0             | 0.0%    | Depreciation Rate      | 0.0%   |
|                        |                |                    |               |         |                        |        |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0160 CARING SH        | HIELD HOSPICE | , INC              |               |        |                        |        |
|------------------------|---------------|--------------------|---------------|--------|------------------------|--------|
| 3538 CENTRAL AVE       | <u> </u>      | Cost Repor         | rt not filed. |        |                        |        |
| RIVERSIDE, CA 925      | 06            |                    |               |        |                        |        |
| RIVERSIDE              |               |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 0             | Total Charges      | 0             |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |        |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio          |        |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect        |        |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       |        |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%   |
| 551617 CARLUZA         | HOSPICE, INC  |                    |               |        | Proprietary - Corporat | ion    |
| 11712 MOORPARK         | ST, UNIT 202  | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| STUDIO CITY, CA 91     | 1604          |                    |               |        |                        |        |
| LOS ANGELES            |               |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 10,155        | Total Charges      | 845,581       |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 49,038        | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 300,000       | Operating Revenue  | 845,581       | 100.0% | Medicare LOS           |        |
| Total Assets           | 359,193       | Operating Expense  | 815,373       | 96.4%  | Current Ratio          |        |
| Current Liabilities    | 0             | Operating Margin   | 30,208        | 3.6%   | Days to Collect        | 0.0    |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0    |
| Total Equity           | 359,193       | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 359,193       | Net Profit or Loss | 30,208        | 3.6%   | Return on Equity       | 8.4%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751763 CARNA HO                  | SPICE INC     |                                    |               |                |                         |               |
|----------------------------------|---------------|------------------------------------|---------------|----------------|-------------------------|---------------|
| 348 EAST OLIVE AVI               | E, SUITE E    | Cost Repo                          | rt not filed. |                |                         |               |
| BURBANK, CA 91502                |               |                                    |               |                |                         |               |
| LOS ANGELES                      |               |                                    |               |                | Key Performanad         | e Ind.        |
| NATIONAL GOVERN                  | MENT SERVICE  | ≣S                                 |               |                | Skilled Nursing         | 0.0%          |
| Balance S                        | heet          | Incom                              | e Statement   |                | Nursing                 | 0.0%          |
| Current Assets                   | 0             | Total Charges                      | 0             |                | Home Healthcare         | 0.0%          |
| Fixed Assets                     | 0             | Contract Allowance                 | 0             | 0.0%           | Length of Stay          |               |
| Other Assets                     | 0             | Operating Revenue                  | 0             | 0.0%           | Medicare LOS            |               |
| Total Assets                     | 0             | Operating Expense                  | 0             | 0.0%           | Current Ratio           |               |
| Current Liabilities              | 0             | Operating Margin                   | 0             | 0.0%           | Days to Collect         |               |
| Long Term Liabilities            | 0             | Other Income                       | 0             | 0.0%           | Avg Payment Days        |               |
| Total Equity                     | 0             | Other Expense                      | 0             | 0.0%           | Depreciation Rate       | 0.0%          |
| Total Liab. and Equity           | 0             | Net Profit or Loss                 | 0             | 0.0%           | Return on Equity        | 0.0%          |
| 751628 CB HOMEC                  | ARE HOSPICE   |                                    |               |                | Proprietary - Corporati | on            |
| 512 EAST WILSON A                | VE, SUITE 204 | 12/31/2019                         | 365 Days Subm | itted          | Hospice                 |               |
| GLENDALE, CA 9120                | 6             |                                    |               |                |                         |               |
| LOS ANGELES                      |               |                                    |               |                | Key Performanac         | e Ind.        |
| NATIONAL GOVERN                  | MENT SERVICE  | ES                                 |               |                | Skilled Nursing         | 0.0%          |
| Balance S                        | heet          | Incom                              | e Statement   |                | Nursing                 | 0.4%          |
| Current Assets                   | -192,000      | Total Charges                      | 740,846       |                | Home Healthcare         | 0.0%          |
| Fixed Assets                     | 0             | Contract Allowance                 | 0             | 0.0%           | Length of Stay          |               |
| Other Assets                     | 0             | Operating Revenue                  | 740,846       | 100.0%         | Medicare LOS            |               |
|                                  |               | ·                                  | 997,798       | 134.7%         | Current Ratio           |               |
| Total Assets                     | -192,000      | Operating Expense                  | ,             |                |                         | (0.4)         |
| Total Assets Current Liabilities |               | Operating Expense Operating Margin | -256,952      | -34.7%         | Days to Collect         | (0.4)<br>35.3 |
| -                                | 524,775       |                                    | <del></del> - | -34.7%<br>0.0% |                         |               |
| Current Liabilities              | 524,775       | Operating Margin Other Income      | -256,952      |                | Days to Collect         | 35.3          |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551604 CENTRAL         | COAST HOME H  | IEALTH, INC        |               |       |                     |         |
|------------------------|---------------|--------------------|---------------|-------|---------------------|---------|
| 253 GRANADA DRIN       | /E, SUITE D   | Cost Repor         | rt not filed. |       |                     |         |
| SAN LUIS OBISPO, O     | CA 93401      |                    |               |       |                     |         |
| SAN LUIS OBISPO        |               |                    |               |       | Key Performana      | ce Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |               |       | Skilled Nursing     | 0.0%    |
| Balance S              | Sheet         | Income             | e Statement   |       | Nursing             | 0.0%    |
| Current Assets         | 0             | Total Charges      | 0             |       | Home Healthcare     | 0.0%    |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%  | Length of Stay      |         |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%  | Medicare LOS        |         |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%  | Current Ratio       |         |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%  | Days to Collect     |         |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%  | Avg Payment Days    |         |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%  | Depreciation Rate   | 0.0%    |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%  | Return on Equity    | 0.0%    |
| 051713 CENTRAL         | COAST VNA & F | HOSPICE, INC       |               |       | Nonprofit - Private |         |
| 45 PLAZA CIRCLE        |               | 12/31/2019         | 365 Days Subm | itted | Hospice             |         |
| SALINAS, CA 93901      |               |                    |               |       |                     |         |
| MONTEREY               |               |                    |               |       | Key Performana      | ce Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |               |       | Skilled Nursing     | 0.2%    |
| Balance S              | Sheet         | Income             | e Statement   |       | Nursing             | 0.2%    |
| Current Assets         | 16,415,037    | Total Charges      | 14,147,714    |       | Home Healthcare     | 0.0%    |
| Fixed Assets           | 395,912       | Contract Allowance | 382,645       | 2.7%  | Length of Stay      |         |
| Other Assets           | 0             | Operating Revenue  | 13,765,069    | 97.3% | Medicare LOS        |         |
| Total Assets           | 16,810,949    | Operating Expense  | 11,645,350    | 84.6% | Current Ratio       | 16.6    |
| Current Liabilities    | 990,219       | Operating Margin   | 2,119,719     | 15.4% | Days to Collect     | 118.4   |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%  | Avg Payment Days    | 52.8    |
| Total Equity           | 15,820,730    | Other Expense      | 0             | 0.0%  | Depreciation Rate   | 0.0%    |
| Total Liab. and Equity | 16,810,949    | Net Profit or Loss | 2,119,719     | 15.4% | Return on Equity    | 13.4%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0164 CENTRAL I                                                                                                                                                    | HOSPICE, INC.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                              |               |     |                      |                                                                                                                    |                       |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|---------------|-----|----------------------|--------------------------------------------------------------------------------------------------------------------|-----------------------|
| 1110 SONORA AVE,                                                                                                                                                   | , SUITE 212                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Cost Repor                                                                                   | t not filed.  |     |                      |                                                                                                                    |                       |
| GLENDALE, CA 9120                                                                                                                                                  | 01                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                              |               |     |                      |                                                                                                                    |                       |
| LOS ANGELES                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                              |               |     |                      | Key Performanac                                                                                                    | e Ind.                |
| NATIONAL GOVERN                                                                                                                                                    | IMENT SERVICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | S                                                                                            |               |     |                      | Skilled Nursing                                                                                                    | 0.0%                  |
| Balance S                                                                                                                                                          | Sheet                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Income                                                                                       | e Statement   |     |                      | Nursing                                                                                                            | 0.0%                  |
| Current Assets                                                                                                                                                     | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Total Charges                                                                                |               | 0   |                      | Home Healthcare                                                                                                    | 0.0%                  |
| Fixed Assets                                                                                                                                                       | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Contract Allowance                                                                           |               | 0   | 0.0%                 | Length of Stay                                                                                                     |                       |
| Other Assets                                                                                                                                                       | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Operating Revenue                                                                            |               | 0   | 0.0%                 | Medicare LOS                                                                                                       |                       |
| Total Assets                                                                                                                                                       | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Operating Expense                                                                            |               | 0   | 0.0%                 | Current Ratio                                                                                                      |                       |
| Current Liabilities                                                                                                                                                | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Operating Margin                                                                             |               | 0   | 0.0%                 | Days to Collect                                                                                                    |                       |
| Long Term Liabilities                                                                                                                                              | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Other Income                                                                                 |               | 0   | 0.0%                 | Avg Payment Days                                                                                                   |                       |
| Total Equity                                                                                                                                                       | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Other Expense                                                                                |               | 0   | 0.0%                 | Depreciation Rate                                                                                                  | 0.0%                  |
| Total Liab. and Equity                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Net Profit or Loss                                                                           |               | 0   | 0.0%                 | Return on Equity                                                                                                   | 0.0%                  |
| Total Liab. and Equity                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                              |               |     |                      | 1. 7                                                                                                               |                       |
| A0164 CENTRAL                                                                                                                                                      | VALLEY HOSPI                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | CE CARE INC                                                                                  |               |     |                      |                                                                                                                    |                       |
| A0164 CENTRAL V                                                                                                                                                    | VALLEY HOSPI                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                              | et not filed  |     |                      | 1.7                                                                                                                |                       |
| A0164 CENTRAL                                                                                                                                                      | VALLEY HOSPI                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                              | t not filed.  |     |                      |                                                                                                                    |                       |
| A0164 CENTRAL V                                                                                                                                                    | VALLEY HOSPION OF THE PROPERTY |                                                                                              | t not filed.  |     |                      |                                                                                                                    |                       |
| A0164 CENTRAL V<br>7<br>605 STANDIFORD A                                                                                                                           | VALLEY HOSPION OF THE PROPERTY |                                                                                              | t not filed.  |     |                      | Key Performanac                                                                                                    | e Ind.                |
| A0164 CENTRAL V<br>7<br>605 STANDIFORD A<br>MODESTO, CA 9535                                                                                                       | VALLEY HOSPIC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                              | t not filed.  |     |                      |                                                                                                                    | <b>e Ind.</b><br>0.0% |
| A0164 CENTRAL V<br>7<br>605 STANDIFORD A<br>MODESTO, CA 9535<br>STANISLAUS                                                                                         | VALLEY HOSPICATION OF THE PROPERTY OF THE PROP | Cost Repo                                                                                    | rt not filed. |     |                      | Key Performanac                                                                                                    |                       |
| A0164 CENTRAL V 7 605 STANDIFORD A MODESTO, CA 9535 STANISLAUS DUMMY FOR MEDIC                                                                                     | VALLEY HOSPICATION OF THE PROPERTY OF THE PROP | Cost Repo                                                                                    |               | 0   |                      | <b>Key Performanac</b> Skilled Nursing                                                                             | 0.0%                  |
| A0164 CENTRAL V 7 605 STANDIFORD A MODESTO, CA 9535 STANISLAUS DUMMY FOR MEDIC Balance S                                                                           | VALLEY HOSPICATION OF THE PROPERTY OF THE PROP | Cost Report Income                                                                           |               | 0   | 0.0%                 | Key Performanac<br>Skilled Nursing<br>Nursing                                                                      | 0.0%                  |
| A0164 CENTRAL V 7 605 STANDIFORD A MODESTO, CA 9535 STANISLAUS DUMMY FOR MEDIC Balance S Current Assets                                                            | VALLEY HOSPICATION OF THE PROPERTY OF THE PROP | Cost Report Notal Charges                                                                    |               | 0 0 |                      | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.0%                  |
| A0164 CENTRAL V 7 605 STANDIFORD A MODESTO, CA 9535 STANISLAUS DUMMY FOR MEDIC Balance S Current Assets Fixed Assets                                               | VALLEY HOSPICATION OF THE PROPERTY OF THE PROP | Cost Report Income Total Charges Contract Allowance                                          |               |     | 0.0%                 | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.0%                  |
| A0164 CENTRAL V 7 605 STANDIFORD A MODESTO, CA 9535 STANISLAUS DUMMY FOR MEDIO Balance S Current Assets Fixed Assets Other Assets                                  | VALLEY HOSPICATION OF THE PROPERTY OF THE PROP | Income Total Charges Contract Allowance Operating Revenue                                    |               | 0   | 0.0%<br>0.0%         | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS                 | 0.0%                  |
| A0164 CENTRAL V 7 605 STANDIFORD A MODESTO, CA 9535 STANISLAUS DUMMY FOR MEDIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | VALLEY HOSPICATION OF THE PROPERTY OF THE PROP | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  |               | 0   | 0.0%<br>0.0%<br>0.0% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%                  |
| A0164 CENTRAL V 7 605 STANDIFORD A MODESTO, CA 9535 STANISLAUS DUMMY FOR MEDIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | VALLEY HOSPICATION OF THE PROPERTY OF THE PROP | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin |               | 0 0 | 0.0%<br>0.0%<br>0.0% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%                  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921768 CERTIFIED                                                                                                                                                             | HOSPICE CAR                                                                       | E, INC                                                                                                                                |                                                      |                                    | Proprietary - Corporat                                                                                                                                    | ion                                      |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|
| 4532 RINETTI LANE                                                                                                                                                            | , SUITE B                                                                         | 12/31/2019                                                                                                                            | 365 Days Submi                                       | tted                               | Hospice                                                                                                                                                   |                                          |
| LA CANADA, CA 910                                                                                                                                                            | )11                                                                               |                                                                                                                                       |                                                      |                                    |                                                                                                                                                           |                                          |
| LOS ANGELES                                                                                                                                                                  |                                                                                   |                                                                                                                                       |                                                      |                                    | Key Performanad                                                                                                                                           | e Ind.                                   |
| NATIONAL GOVERN                                                                                                                                                              | MENT SERVICE                                                                      | ES                                                                                                                                    |                                                      |                                    | Skilled Nursing                                                                                                                                           | 0.0%                                     |
| Balance S                                                                                                                                                                    | Sheet                                                                             | Income                                                                                                                                | e Statement                                          |                                    | Nursing                                                                                                                                                   | 0.0%                                     |
| Current Assets                                                                                                                                                               | 461,583                                                                           | Total Charges                                                                                                                         | 2,140,795                                            |                                    | Home Healthcare                                                                                                                                           | 0.0%                                     |
| Fixed Assets                                                                                                                                                                 | 493                                                                               | Contract Allowance                                                                                                                    | 485,432                                              | 22.7%                              | Length of Stay                                                                                                                                            |                                          |
| Other Assets                                                                                                                                                                 | 253,900                                                                           | Operating Revenue                                                                                                                     | 1,655,363                                            | 77.3%                              | Medicare LOS                                                                                                                                              |                                          |
| Total Assets                                                                                                                                                                 | 716,216                                                                           | Operating Expense                                                                                                                     | 1,416,290                                            | 85.6%                              | Current Ratio                                                                                                                                             | 2.1                                      |
| Current Liabilities                                                                                                                                                          | 222,491                                                                           | Operating Margin                                                                                                                      | 239,073                                              | 14.4%                              | Days to Collect                                                                                                                                           | 69.0                                     |
| Long Term Liabilities                                                                                                                                                        | 0                                                                                 | Other Income                                                                                                                          | 0                                                    | 0.0%                               | Avg Payment Days                                                                                                                                          | 21.8                                     |
| Total Equity                                                                                                                                                                 | 493,725                                                                           | Other Expense                                                                                                                         | 0                                                    | 0.0%                               | Depreciation Rate                                                                                                                                         | 0.0%                                     |
|                                                                                                                                                                              |                                                                                   | N . B . C.                                                                                                                            | 000.070                                              | 4.4.407                            | B : E ::                                                                                                                                                  | 40 40/                                   |
| Total Liab. and Equity                                                                                                                                                       | 716,216                                                                           | Net Profit or Loss                                                                                                                    | 239,073                                              | 14.4%                              | Return on Equity                                                                                                                                          | 48.4%                                    |
| Total Liab. and Equity  551709 CHARITY F                                                                                                                                     |                                                                                   |                                                                                                                                       |                                                      | 14.4%                              | Proprietary - Corporat                                                                                                                                    |                                          |
|                                                                                                                                                                              | HOSPICE CARE,                                                                     | , INC.                                                                                                                                | 239,073<br>0 365 Days Submi                          |                                    |                                                                                                                                                           |                                          |
| 551709 CHARITY H                                                                                                                                                             | HOSPICE CARE,                                                                     | , INC.                                                                                                                                |                                                      |                                    | Proprietary - Corporat                                                                                                                                    |                                          |
| <b>551709 CHARITY F</b> 20300 SOUTH VERM                                                                                                                                     | HOSPICE CARE,                                                                     | , INC.                                                                                                                                |                                                      |                                    | Proprietary - Corporat                                                                                                                                    | ion                                      |
| 551709 CHARITY F<br>20300 SOUTH VERM<br>TORRANCE, CA 905                                                                                                                     | HOSPICE CARE, MONT AVENUE                                                         | , <b>INC.</b><br># 130 12/31/2019                                                                                                     |                                                      |                                    | Proprietary - Corporat Hospice                                                                                                                            | ion                                      |
| 551709 CHARITY F<br>20300 SOUTH VERN<br>TORRANCE, CA 905<br>LOS ANGELES                                                                                                      | HOSPICE CARE, MONT AVENUE                                                         | , <b>INC</b> .<br># 130 12/31/2019<br>ES                                                                                              |                                                      |                                    | Proprietary - Corporat  Hospice  Key Performana                                                                                                           | ion                                      |
| 551709 CHARITY F 20300 SOUTH VERM TORRANCE, CA 905 LOS ANGELES NATIONAL GOVERN                                                                                               | HOSPICE CARE, MONT AVENUE                                                         | , <b>INC</b> .<br># 130 12/31/2019<br>ES                                                                                              | 365 Days Submi                                       |                                    | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing                                                                                         | ion<br>ce Ind.<br>0.0%                   |
| 551709 CHARITY H 20300 SOUTH VERN TORRANCE, CA 905 LOS ANGELES NATIONAL GOVERN Balance S                                                                                     | HOSPICE CARE, MONT AVENUE  502  NMENT SERVICE Sheet  14,150                       | , INC.<br># 130 12/31/2019<br>ES                                                                                                      | 365 Days Submi                                       |                                    | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing                                                                                | ion<br>ce Ind.<br>0.0%<br>0.0%           |
| 551709 CHARITY F  20300 SOUTH VERM  TORRANCE, CA 905  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | HOSPICE CARE, MONT AVENUE  502  NMENT SERVICE Sheet  14,150  12,238               | # 130 12/31/2019  S  Income                                                                                                           | e Statement                                          | itted                              | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare                                                               | ion<br>ce Ind.<br>0.0%<br>0.0%           |
| 551709 CHARITY F  20300 SOUTH VERM  TORRANCE, CA 905  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | HOSPICE CARE, MONT AVENUE  502  NMENT SERVICE Sheet  14,150  12,238  0            | # 130 12/31/2019  S Income Total Charges Contract Allowance                                                                           | e <b>Statement</b> 1,457,950                         | itted 0.0%                         | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                               | ion<br>ce Ind.<br>0.0%<br>0.0%           |
| 551709 CHARITY F  20300 SOUTH VERM  TORRANCE, CA 905  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | HOSPICE CARE, MONT AVENUE  502  NMENT SERVICE  14,150  12,238  0  374,402         | # 130 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | e Statement 1,457,950 0 1,457,950                    | 0.0%<br>100.0%                     | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                 | ion  ce Ind.  0.0%  0.0%  0.0%           |
| 551709 CHARITY F 20300 SOUTH VERM TORRANCE, CA 905 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                               | HOSPICE CARE, MONT AVENUE  502  NMENT SERVICE  14,150  12,238  0  374,402         | # 130 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | e Statement 1,457,950 0 1,457,950 1,603,869          | 0.0%<br>100.0%<br>110.0%           | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio                  | ion  ce Ind.  0.0%  0.0%  0.0%           |
| 551709 CHARITY F  20300 SOUTH VERM  TORRANCE, CA 905  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | HOSPICE CARE, MONT AVENUE  502  NMENT SERVICE  14,150  12,238  0  374,402  95,146 | # 130 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | e Statement 1,457,950 0 1,457,950 1,603,869 -145,919 | 0.0%<br>100.0%<br>110.0%<br>-10.0% | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio  Days to Collect | ion  ce Ind.  0.0%  0.0%  0.0%  0.1  0.0 |

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| IIGH DESERT I                                       | HEALTH CARE GROU                                                                             | IP LLC                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                   | Proprietary - Other                                                                                               |                                                   |
|-----------------------------------------------------|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|
| R DRIVE                                             | 12/31/2019                                                                                   | 365 Days Submit                                                                                                                                                                                                                                      | tted                                                                                                                                                                                                                                                                                                                              | Hospice                                                                                                           |                                                   |
| 2308                                                |                                                                                              |                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                   |                                                                                                                   |                                                   |
|                                                     |                                                                                              |                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                   | Key Performana                                                                                                    | e Ind.                                            |
| AID HHA                                             |                                                                                              |                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                   | Skilled Nursing                                                                                                   | 0.9%                                              |
| neet                                                | Income                                                                                       | Statement                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                   | Nursing                                                                                                           | 1.0%                                              |
| 2,479,422                                           | Total Charges                                                                                | 11,015,809                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                   | Home Healthcare                                                                                                   | 0.0%                                              |
| 72,160                                              | Contract Allowance                                                                           | 375,509                                                                                                                                                                                                                                              | 3.4%                                                                                                                                                                                                                                                                                                                              | Length of Stay                                                                                                    |                                                   |
| 0                                                   | Operating Revenue                                                                            | 10,640,300                                                                                                                                                                                                                                           | 96.6%                                                                                                                                                                                                                                                                                                                             | Medicare LOS                                                                                                      |                                                   |
| 2,551,582                                           | Operating Expense                                                                            | 7,082,000                                                                                                                                                                                                                                            | 66.6%                                                                                                                                                                                                                                                                                                                             | Current Ratio                                                                                                     | 3.0                                               |
| 826,044                                             | Operating Margin                                                                             | 3,558,300                                                                                                                                                                                                                                            | 33.4%                                                                                                                                                                                                                                                                                                                             | Days to Collect                                                                                                   | 42.3                                              |
| 0                                                   | Other Income                                                                                 | 0                                                                                                                                                                                                                                                    | 0.0%                                                                                                                                                                                                                                                                                                                              | Avg Payment Days                                                                                                  | 41.4                                              |
| 1,725,538                                           | Other Expense                                                                                | 0                                                                                                                                                                                                                                                    | 0.0%                                                                                                                                                                                                                                                                                                                              | Depreciation Rate                                                                                                 | 0.0%                                              |
| 2,551,582                                           | Net Profit or Loss                                                                           | 3,558,300                                                                                                                                                                                                                                            | 33.4%                                                                                                                                                                                                                                                                                                                             | Return on Equity                                                                                                  | 206.2%                                            |
| OSPICE OF CO                                        | OLTON LLC                                                                                    |                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                   | Proprietary - Corporat                                                                                            | ion                                               |
| DRIVE, SUITE                                        | 100 12/31/2019                                                                               | 365 Days Submit                                                                                                                                                                                                                                      | tted                                                                                                                                                                                                                                                                                                                              | Hospice                                                                                                           |                                                   |
|                                                     |                                                                                              |                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                   | 11000100                                                                                                          |                                                   |
|                                                     |                                                                                              |                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                   | Порлос                                                                                                            |                                                   |
|                                                     |                                                                                              |                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                   | Key Performana                                                                                                    | ce Ind.                                           |
| MENT SERVICE                                        | ES .                                                                                         |                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                   |                                                                                                                   | ce Ind.<br>0.3%                                   |
| MENT SERVICE                                        |                                                                                              | e Statement                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                   | Key Performana                                                                                                    |                                                   |
| neet                                                |                                                                                              | e <b>Statement</b><br>18,396,848                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                   | <b>Key Performana</b> Skilled Nursing                                                                             | 0.3%                                              |
| <b>1,114,605</b>                                    | Income                                                                                       |                                                                                                                                                                                                                                                      | 1.3%                                                                                                                                                                                                                                                                                                                              | <b>Key Performana</b> Skilled Nursing Nursing                                                                     | 0.3%<br>1.2%                                      |
| 4,114,605<br>254,178                                | Income<br>Total Charges                                                                      | 18,396,848                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                   | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                  | 0.3%<br>1.2%                                      |
| 4,114,605<br>254,178<br>0                           | Income Total Charges Contract Allowance Operating Revenue                                    | 18,396,848                                                                                                                                                                                                                                           | 1.3%                                                                                                                                                                                                                                                                                                                              | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                | 0.3%<br>1.2%                                      |
| 4,114,605<br>254,178<br>0<br>4,385,940              | Income Total Charges Contract Allowance Operating Revenue                                    | 18,396,848<br>239,042<br>18,157,806                                                                                                                                                                                                                  | 1.3%<br>98.7%                                                                                                                                                                                                                                                                                                                     | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS                | 0.3%<br>1.2%<br>0.0%                              |
| 4,114,605<br>254,178<br>0<br>4,385,940              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 18,396,848<br>239,042<br>18,157,806<br>12,560,120                                                                                                                                                                                                    | 1.3%<br>98.7%<br>69.2%                                                                                                                                                                                                                                                                                                            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.3%<br>1.2%<br>0.0%                              |
| 4,114,605<br>254,178<br>0<br>4,385,940<br>1,640,796 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 18,396,848<br>239,042<br>18,157,806<br>12,560,120<br>5,597,686                                                                                                                                                                                       | 1.3%<br>98.7%<br>69.2%<br>30.8%                                                                                                                                                                                                                                                                                                   | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.3%<br>1.2%<br>0.0%<br>2.5<br>25.2               |
|                                                     | R DRIVE 2308 AID HHA neet 2,479,422 72,160 0 2,551,582 826,044 0 1,725,538 2,551,582         | R DRIVE 12/31/2019 2308  AID HHA  neet Income  2,479,422 Total Charges  72,160 Contract Allowance  0 Operating Revenue  2,551,582 Operating Expense  826,044 Operating Margin  0 Other Income  1,725,538 Other Expense  2,551,582 Net Profit or Loss | 2308  AID HHA  neet Income Statement  2,479,422 Total Charges 11,015,809  72,160 Contract Allowance 375,509  0 Operating Revenue 10,640,300  2,551,582 Operating Expense 7,082,000  826,044 Operating Margin 3,558,300  0 Other Income 0  1,725,538 Other Expense 0  2,551,582 Net Profit or Loss 3,558,300  OSPICE OF COLTON LLC | AID HHA    Page                                                                                                   | R DRIVE   12/31/2019 365 Days Submitted   Hospice |

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|                                                                                                                                  | HOSPICE OF TH                                                    | HE DESERT, LLC                                                                                            |                                                                |                                 | Proprietary - Other                                                                                               |                                     |
|----------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 72855 FRED WARIN                                                                                                                 | G DRIVE, SUITE                                                   | E #A-5 12/31/2019                                                                                         | 365 Days Submi                                                 | tted                            | Hospice                                                                                                           |                                     |
| PALM DESERT, CA 9                                                                                                                | 92260                                                            |                                                                                                           |                                                                |                                 |                                                                                                                   |                                     |
| RIVERSIDE                                                                                                                        |                                                                  |                                                                                                           |                                                                |                                 | Key Performana                                                                                                    | ce Ind.                             |
| NATIONAL GOVERN                                                                                                                  | IMENT SERVICE                                                    | ES                                                                                                        |                                                                |                                 | Skilled Nursing                                                                                                   | 0.9%                                |
| Balance S                                                                                                                        | Sheet                                                            | Income                                                                                                    | Statement                                                      |                                 | Nursing                                                                                                           | 0.6%                                |
| Current Assets                                                                                                                   | 1,626,305                                                        | Total Charges                                                                                             | 7,841,815                                                      |                                 | Home Healthcare                                                                                                   | 0.0%                                |
| Fixed Assets                                                                                                                     | 23,870                                                           | Contract Allowance                                                                                        | 281,239                                                        | 3.6%                            | Length of Stay                                                                                                    |                                     |
| Other Assets                                                                                                                     | 0                                                                | Operating Revenue                                                                                         | 7,560,576                                                      | 96.4%                           | Medicare LOS                                                                                                      |                                     |
| Total Assets                                                                                                                     | 1,650,175                                                        | Operating Expense                                                                                         | 5,535,945                                                      | 73.2%                           | Current Ratio                                                                                                     | 2.3                                 |
| Current Liabilities                                                                                                              | 714,436                                                          | Operating Margin                                                                                          | 2,024,631                                                      | 26.8%                           | Days to Collect                                                                                                   | 38.3                                |
| Long Term Liabilities                                                                                                            | 0                                                                | Other Income                                                                                              | 0                                                              | 0.0%                            | Avg Payment Days                                                                                                  | 45.9                                |
| Total Equity                                                                                                                     | 935,739                                                          | Other Expense                                                                                             | 0                                                              | 0.0%                            | Depreciation Rate                                                                                                 | 0.0%                                |
| Total Liab. and Equity                                                                                                           | 1,650,175                                                        | Net Profit or Loss                                                                                        | 2,024,631                                                      | 26.8%                           | Return on Equity                                                                                                  | 216.4%                              |
| 551799 CHARTER                                                                                                                   | HOSPICE OF TH                                                    | HE SAN GABRIEL VA                                                                                         | LLEY, LLC                                                      |                                 | Proprietary - Corporat                                                                                            | ion                                 |
|                                                                                                                                  |                                                                  |                                                                                                           |                                                                |                                 |                                                                                                                   |                                     |
| 970 S VILLAGE OAK                                                                                                                | S DR, STE 106                                                    | 12/31/2019                                                                                                | 365 Days Submi                                                 | tted                            | Hospice                                                                                                           |                                     |
| 970 S VILLAGE OAK<br>COVINA, CA 91724                                                                                            | S DR, STE 106                                                    | 12/31/2019                                                                                                | 365 Days Submi                                                 | tted                            | Hospice                                                                                                           |                                     |
|                                                                                                                                  | S DR, STE 106                                                    | 12/31/2019                                                                                                | 365 Days Submi                                                 | tted                            | Hospice  Key Performana                                                                                           | ce Ind.                             |
| COVINA, CA 91724                                                                                                                 |                                                                  |                                                                                                           | 365 Days Submi                                                 | tted                            | ·                                                                                                                 | <b>ce Ind.</b><br>1.3%              |
| COVINA, CA 91724<br>LOS ANGELES                                                                                                  | IMENT SERVICE                                                    | ΞS                                                                                                        | 365 Days Submi                                                 | tted                            | Key Performana                                                                                                    |                                     |
| COVINA, CA 91724<br>LOS ANGELES<br>NATIONAL GOVERN                                                                               | IMENT SERVICE                                                    | ΞS                                                                                                        | ·                                                              | tted                            | <b>Key Performana</b> Skilled Nursing                                                                             | 1.3%                                |
| COVINA, CA 91724<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                                  | IMENT SERVICE<br>Sheet<br>1,844,937                              | ES<br>Income                                                                                              | e Statement                                                    | tted<br>1.7%                    | Key Performanae<br>Skilled Nursing<br>Nursing                                                                     | 1.3%<br>3.4%                        |
| COVINA, CA 91724 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | IMENT SERVICE<br>Sheet<br>1,844,937<br>40,286                    | ES<br><b>Income</b><br>Total Charges                                                                      | e Statement<br>10,104,698                                      |                                 | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                  | 1.3%<br>3.4%                        |
| COVINA, CA 91724 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | IMENT SERVICE<br>Sheet<br>1,844,937<br>40,286<br>0               | ES Income Total Charges Contract Allowance                                                                | 2 <b>Statement</b><br>10,104,698<br>174,350                    | 1.7%                            | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                | 1.3%<br>3.4%                        |
| COVINA, CA 91724 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | MENT SERVICE<br>5heet<br>1,844,937<br>40,286<br>0<br>1,885,223   | Income Total Charges Contract Allowance Operating Revenue                                                 | 2 Statement<br>10,104,698<br>174,350<br>9,930,348              | 1.7%<br>98.3%                   | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS                | 1.3%<br>3.4%<br>0.0%                |
| COVINA, CA 91724 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | MENT SERVICE<br>5heet<br>1,844,937<br>40,286<br>0<br>1,885,223   | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 2 Statement<br>10,104,698<br>174,350<br>9,930,348<br>8,764,765 | 1.7%<br>98.3%<br>88.3%          | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 1.3%<br>3.4%<br>0.0%                |
| COVINA, CA 91724 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MENT SERVICE<br>1,844,937<br>40,286<br>0<br>1,885,223<br>817,260 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 9,930,348<br>8,764,765<br>1,165,583                            | 1.7%<br>98.3%<br>88.3%<br>11.7% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 1.3%<br>3.4%<br>0.0%<br>2.3<br>22.0 |

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| A0156 CHATEAU<br>9                                                                                                               | D'LUMINA HOS                                                                            | PICE AND PALLIATIV                                                                                        | /E CARE, INC                                      |                                   |                                                                                                                   |                                     |
|----------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|---------------------------------------------------|-----------------------------------|-------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 711 E WALNUT STR                                                                                                                 | REET, SUITE 203                                                                         | Cost Repor                                                                                                | t not filed.                                      |                                   |                                                                                                                   |                                     |
| PASADENA, CA 9110                                                                                                                | 01                                                                                      |                                                                                                           |                                                   |                                   |                                                                                                                   |                                     |
| LOS ANGELES                                                                                                                      |                                                                                         |                                                                                                           |                                                   |                                   | Key Performanad                                                                                                   | e Ind.                              |
| NATIONAL GOVERN                                                                                                                  | IMENT SERVICE                                                                           | ES                                                                                                        |                                                   |                                   | Skilled Nursing                                                                                                   | 0.0%                                |
| Balance S                                                                                                                        | Sheet                                                                                   | Incom                                                                                                     | e Statement                                       |                                   | Nursing                                                                                                           | 0.0%                                |
| Current Assets                                                                                                                   | 0                                                                                       | Total Charges                                                                                             | 0                                                 |                                   | Home Healthcare                                                                                                   | 0.0%                                |
| Fixed Assets                                                                                                                     | 0                                                                                       | Contract Allowance                                                                                        | 0                                                 | 0.0%                              | Length of Stay                                                                                                    |                                     |
| Other Assets                                                                                                                     | 0                                                                                       | Operating Revenue                                                                                         | 0                                                 | 0.0%                              | Medicare LOS                                                                                                      |                                     |
| Total Assets                                                                                                                     | 0                                                                                       | Operating Expense                                                                                         | 0                                                 | 0.0%                              | Current Ratio                                                                                                     |                                     |
| Current Liabilities                                                                                                              | 0                                                                                       | Operating Margin                                                                                          | 0                                                 | 0.0%                              | Days to Collect                                                                                                   |                                     |
| Long Term Liabilities                                                                                                            | 0                                                                                       | Other Income                                                                                              | 0                                                 | 0.0%                              | Avg Payment Days                                                                                                  |                                     |
| Total Equity                                                                                                                     | 0                                                                                       | Other Expense                                                                                             | 0                                                 | 0.0%                              | Depreciation Rate                                                                                                 | 0.0%                                |
| Total Liab. and Equity                                                                                                           | 0                                                                                       | Net Profit or Loss                                                                                        | 0                                                 | 0.0%                              | Return on Equity                                                                                                  | 0.0%                                |
| 551559 CHERISH H                                                                                                                 | HOSPICE                                                                                 |                                                                                                           |                                                   |                                   | Proprietary - Corporat                                                                                            |                                     |
|                                                                                                                                  |                                                                                         |                                                                                                           |                                                   |                                   | Proprietary - Corporat                                                                                            | ion                                 |
| 2340 PLAZA DEL AN                                                                                                                |                                                                                         | 12/31/2019                                                                                                | 365 Days Submi                                    | tted                              | Hospice                                                                                                           | ion                                 |
| 2340 PLAZA DEL AN                                                                                                                | MO, SUITE 230                                                                           | 12/31/2019                                                                                                | 365 Days Submi                                    | tted                              |                                                                                                                   | ion                                 |
|                                                                                                                                  | MO, SUITE 230                                                                           | 12/31/2019                                                                                                | 365 Days Submi                                    | tted                              |                                                                                                                   |                                     |
| TORRANCE, CA 905                                                                                                                 | MO, SUITE 230                                                                           |                                                                                                           | 365 Days Submi                                    | tted                              | Hospice                                                                                                           |                                     |
| TORRANCE, CA 905                                                                                                                 | MO, SUITE 230<br>501<br>IMENT SERVICE                                                   | ≣S                                                                                                        | 365 Days Submir                                   | tted                              | Hospice  Key Performana                                                                                           | ce Ind.                             |
| TORRANCE, CA 905<br>LOS ANGELES<br>NATIONAL GOVERN                                                                               | MO, SUITE 230<br>501<br>IMENT SERVICE                                                   | ≣S                                                                                                        | ·                                                 | tted                              | Hospice  Key Performanac  Skilled Nursing                                                                         | ce Ind.<br>0.0%                     |
| TORRANCE, CA 905 LOS ANGELES NATIONAL GOVERN Balance S                                                                           | MO, SUITE 230 501 IMENT SERVICE Sheet 797,429                                           | ES<br>Incom                                                                                               | e Statement                                       | tted<br>21.9%                     | Hospice  Key Performanae  Skilled Nursing  Nursing                                                                | ce Ind.<br>0.0%<br>0.8%             |
| TORRANCE, CA 905 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | MO, SUITE 230  601  IMENT SERVICE  Sheet  797,429  4,827                                | ES<br>Incomo<br>Total Charges                                                                             | e <b>Statement</b><br>4,316,701                   |                                   | Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ce Ind.<br>0.0%<br>0.8%             |
| TORRANCE, CA 905 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | MO, SUITE 230  601  IMENT SERVICE  6heet  797,429  4,827  78,475                        | Income<br>Total Charges<br>Contract Allowance                                                             | e <b>Statement</b> 4,316,701 944,379              | 21.9%                             | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.0%<br>0.8%             |
| TORRANCE, CA 905 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | MO, SUITE 230  MO, SUITE 230  MENT SERVICE  797,429  4,827  78,475  892,245             | Income Total Charges Contract Allowance Operating Revenue                                                 | e Statement 4,316,701 944,379 3,372,322           | 21.9%<br>78.1%                    | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.8%<br>0.0%                |
| TORRANCE, CA 905 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | MO, SUITE 230  MO, SUITE 230  MENT SERVICE  797,429  4,827  78,475  892,245  109,506    | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | e Statement 4,316,701 944,379 3,372,322 3,586,197 | 21.9%<br>78.1%<br>106.3%          | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.8%<br>0.0%                |
| TORRANCE, CA 905 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MO, SUITE 230  MO, SUITE 230  MENT SERVICE  797,429  4,827  78,475  892,245  109,506  0 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 944,379<br>3,372,322<br>3,586,197<br>-213,875     | 21.9%<br>78.1%<br>106.3%<br>-6.3% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.8%<br>0.0%<br>7.3<br>95.5 |

All Providers

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Sample Hospice reports from the Halmanac.com website.

| 921555 CINTA HOS                                                                    | SPICE CARE, IN                 | С                                                                                                         |                                                   |                         | Proprietary - Corporation                                                                                          | on                          |
|-------------------------------------------------------------------------------------|--------------------------------|-----------------------------------------------------------------------------------------------------------|---------------------------------------------------|-------------------------|--------------------------------------------------------------------------------------------------------------------|-----------------------------|
| 5050 PALO VERDE,                                                                    | SUITE 101                      | 12/31/2019                                                                                                | 365 Days Submi                                    | tted                    | Hospice                                                                                                            |                             |
| MONTCLAIR, CA 917                                                                   | 763                            |                                                                                                           |                                                   |                         |                                                                                                                    |                             |
| SAN BERNARDINO                                                                      |                                |                                                                                                           |                                                   |                         | Key Performanac                                                                                                    | e Ind.                      |
| DUMMY FOR MEDIC                                                                     | CAID HHA                       |                                                                                                           |                                                   |                         | Skilled Nursing                                                                                                    | 0.0%                        |
| Balance S                                                                           | Sheet                          | Income                                                                                                    | e Statement                                       |                         | Nursing                                                                                                            | 0.0%                        |
| Current Assets                                                                      | 517,538                        | Total Charges                                                                                             | 2,094,722                                         |                         | Home Healthcare                                                                                                    | 0.0%                        |
| Fixed Assets                                                                        | 0                              | Contract Allowance                                                                                        | 0                                                 | 0.0%                    | Length of Stay                                                                                                     |                             |
| Other Assets                                                                        | 0                              | Operating Revenue                                                                                         | 2,094,722                                         | 100.0%                  | Medicare LOS                                                                                                       |                             |
| Total Assets                                                                        | 517,538                        | Operating Expense                                                                                         | 2,096,563                                         | 100.1%                  | Current Ratio                                                                                                      | 3.1                         |
| Current Liabilities                                                                 | 166,058                        | Operating Margin                                                                                          | -1,841                                            | -0.1%                   | Days to Collect                                                                                                    | 88.8                        |
| Long Term Liabilities                                                               | 348,707                        | Other Income                                                                                              | 0                                                 | 0.0%                    | Avg Payment Days                                                                                                   | 28.9                        |
| Total Equity                                                                        | 2,773                          | Other Expense                                                                                             | 0                                                 | 0.0%                    | Depreciation Rate                                                                                                  | 0.0%                        |
| Total Liab. and Equity                                                              | 517,538                        | Net Profit or Loss                                                                                        | (1,841)                                           | -0.1%                   | Return on Equity                                                                                                   | -66.4%                      |
| 751796 CITI CARE                                                                    | CORPORATION                    | I                                                                                                         |                                                   |                         | Proprietary - Corporation                                                                                          | on                          |
| 5050 PALO VERDE                                                                     | ST SUITE 204                   | 12/31/2019                                                                                                | 365 Days Submi                                    | tted                    | Hospice                                                                                                            |                             |
| MONTCLAIR, CA 917                                                                   | 763                            |                                                                                                           |                                                   |                         |                                                                                                                    |                             |
| SAN BERNARDINO                                                                      |                                |                                                                                                           |                                                   |                         |                                                                                                                    |                             |
|                                                                                     |                                |                                                                                                           |                                                   |                         | Key Performanac                                                                                                    | e Ind.                      |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                  | ES .                                                                                                      |                                                   |                         | <b>Key Performanac</b> Skilled Nursing                                                                             | <b>e Ind.</b><br>0.0%       |
| NATIONAL GOVERN                                                                     |                                |                                                                                                           | e Statement                                       |                         | -                                                                                                                  |                             |
|                                                                                     | Sheet                          |                                                                                                           | e <b>Statement</b><br>1,145,029                   |                         | Skilled Nursing                                                                                                    | 0.0%                        |
| Balance S                                                                           | Sheet                          | Income<br>Total Charges                                                                                   |                                                   | 0.0%                    | Skilled Nursing Nursing Home Healthcare                                                                            | 0.0%<br>0.0%                |
| Balance S<br>Current Assets                                                         | Sheet 0                        | Income<br>Total Charges                                                                                   | 1,145,029                                         | 0.0%<br>100.0%          | Skilled Nursing Nursing Home Healthcare Length of Stay                                                             | 0.0%<br>0.0%                |
| Balance S<br>Current Assets<br>Fixed Assets                                         | <b>Sheet</b> 0                 | Income Total Charges Contract Allowance Operating Revenue                                                 | 1,145,029                                         |                         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.0%<br>0.0%                |
| Balance S Current Assets Fixed Assets Other Assets                                  | 6heet 0 0 0                    | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 1,145,029<br>0<br>1,145,029                       | 100.0%                  | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.0%<br>0.0%<br>0.0%        |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 0<br>0<br>0<br>3,000<br>23,071 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 1,145,029<br>0<br>1,145,029<br>1,135,710          | 100.0%<br>99.2%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>0.0%<br>0.0%        |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 0<br>0<br>0<br>3,000<br>23,071 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,145,029<br>0<br>1,145,029<br>1,135,710<br>9,319 | 100.0%<br>99.2%<br>0.8% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.0%<br>0.0%<br>0.0 |

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Sample Hospice reports from the Halmanac.com website.

| 051529 CITRUS VA       | LLEY HOSPICE | <br>[              |               |        |                     |        |
|------------------------|--------------|--------------------|---------------|--------|---------------------|--------|
| 820 N PHILLIPS AVE     | Ē            | Cost Repor         | rt not filed. |        |                     |        |
| WEST COVINA, CA 9      | 91791        |                    |               |        |                     |        |
| LOS ANGELES            |              |                    |               |        | Key Performanad     | e Ind. |
| BLUE CROSS (CALII      | FORNIA)      |                    |               |        | Skilled Nursing     | 0.0%   |
| Balance S              | Sheet        | Income             | e Statement   |        | Nursing             | 0.0%   |
| Current Assets         | 0            | Total Charges      | 0             |        | Home Healthcare     | 0.0%   |
| Fixed Assets           | 0            | Contract Allowance | 0             | 0.0%   | Length of Stay      |        |
| Other Assets           | 0            | Operating Revenue  | 0             | 0.0%   | Medicare LOS        |        |
| Total Assets           | 0            | Operating Expense  | 0             | 0.0%   | Current Ratio       |        |
| Current Liabilities    | 0            | Operating Margin   | 0             | 0.0%   | Days to Collect     |        |
| Long Term Liabilities  | 0            | Other Income       | 0             | 0.0%   | Avg Payment Days    |        |
| Total Equity           | 0            | Other Expense      | 0             | 0.0%   | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity | 0            | Net Profit or Loss | 0             | 0.0%   | Return on Equity    | 0.0%   |
| 051537 COLLABRI        | A CARE       |                    |               |        | Nonprofit - Private |        |
| 414 SOUTH JEFFER       | SON STREET   | 12/31/2019         | 365 Days Subm | itted  | Hospice             |        |
| NAPA, CA 94559         |              |                    |               |        |                     |        |
| NAPA                   |              |                    |               |        | Key Performanad     | e Ind. |
| BLUE CROSS (CALII      | FORNIA)      |                    |               |        | Skilled Nursing     | 0.0%   |
| Balance S              | Sheet        | Income             | e Statement   |        | Nursing             | 0.6%   |
| Current Assets         | 4,921,080    | Total Charges      | 15,360,151    |        | Home Healthcare     | 0.0%   |
| Fixed Assets           | 5,467,041    | Contract Allowance | 1,435,646     | 9.3%   | Length of Stay      |        |
| Other Assets           | 0            | Operating Revenue  | 13,924,505    | 90.7%  | Medicare LOS        |        |
| Total Assets           | 10,388,121   | Operating Expense  | 14,244,274    | 102.3% | Current Ratio       | 2.2    |
| Current Liabilities    | 2,275,582    | Operating Margin   | -319,769      | -2.3%  | Days to Collect     | 85.4   |
| Long Term Liabilities  | 3,064,590    | Other Income       | 0             | 0.0%   | Avg Payment Days    | 12.4   |
| Total Equity           | 5,047,949    | Other Expense      | 0             | 0.0%   | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity | 10,388,121   | Net Profit or Loss | (319,769)     | -2.3%  | Return on Equity    | -6.3%  |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                               | HOSPICE CAR                                                                            | E, INC                                                                                                                                 |                                                         |                                   | Proprietary - Corpora                                                                                            | tion                 |
|-----------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|-----------------------------------|------------------------------------------------------------------------------------------------------------------|----------------------|
| 224 E OLIVE AVE, S                                                                                                                            | SUITE 218                                                                              | 12/31/2019                                                                                                                             | 365 Days Subm                                           | itted                             | Hospice                                                                                                          |                      |
| BURBANK, CA 9150                                                                                                                              | 2                                                                                      |                                                                                                                                        |                                                         |                                   |                                                                                                                  |                      |
| LOS ANGELES                                                                                                                                   |                                                                                        |                                                                                                                                        |                                                         |                                   | Key Performana                                                                                                   | ce Ind.              |
| NATIONAL GOVERN                                                                                                                               | MENT SERVICE                                                                           | ES .                                                                                                                                   |                                                         |                                   | Skilled Nursing                                                                                                  | 0.0%                 |
| Balance S                                                                                                                                     | Sheet                                                                                  | Income                                                                                                                                 | e Statement                                             |                                   | Nursing                                                                                                          | 0.0%                 |
| Current Assets                                                                                                                                | 9,015                                                                                  | Total Charges                                                                                                                          | 964,309                                                 |                                   | Home Healthcare                                                                                                  | 0.0%                 |
| Fixed Assets                                                                                                                                  | 9,500                                                                                  | Contract Allowance                                                                                                                     | 0                                                       | 0.0%                              | Length of Stay                                                                                                   |                      |
| Other Assets                                                                                                                                  | 0                                                                                      | Operating Revenue                                                                                                                      | 964,309                                                 | 100.0%                            | Medicare LOS                                                                                                     |                      |
| Total Assets                                                                                                                                  | 18,515                                                                                 | Operating Expense                                                                                                                      | 934,464                                                 | 96.9%                             | Current Ratio                                                                                                    |                      |
| Current Liabilities                                                                                                                           | 0                                                                                      | Operating Margin                                                                                                                       | 29,845                                                  | 3.1%                              | Days to Collect                                                                                                  | 0.0                  |
| Long Term Liabilities                                                                                                                         | 99,665                                                                                 | Other Income                                                                                                                           | 0                                                       | 0.0%                              | Avg Payment Days                                                                                                 | 0.0                  |
| Total Equity                                                                                                                                  | -81,150                                                                                | Other Expense                                                                                                                          | 0                                                       | 0.0%                              | Depreciation Rate                                                                                                | 0.0%                 |
| Total Liab. and Equity                                                                                                                        | 18,515                                                                                 | Net Profit or Loss                                                                                                                     | 29,845                                                  | 3.1%                              | Return on Equity                                                                                                 | -36.8%               |
|                                                                                                                                               |                                                                                        |                                                                                                                                        |                                                         |                                   |                                                                                                                  |                      |
|                                                                                                                                               | TEDICAL CENTE                                                                          | R HOSPICE                                                                                                                              |                                                         |                                   | Nonprofit - Private                                                                                              |                      |
| A0151 COLUSA N<br>9<br>199 EAST WEBSTE                                                                                                        |                                                                                        |                                                                                                                                        | 365 Days Subm                                           | itted                             | Nonprofit - Private Hospice                                                                                      |                      |
| 9<br>199 EAST WEBSTE                                                                                                                          |                                                                                        |                                                                                                                                        | 365 Days Subm                                           | itted                             | ·                                                                                                                |                      |
| 9<br>199 EAST WEBSTE<br>COLUSA, CA 95932                                                                                                      |                                                                                        |                                                                                                                                        | 365 Days Subm                                           | itted                             | Hospice                                                                                                          | ce Ind.              |
| 9<br>199 EAST WEBSTE                                                                                                                          | R STREET, SUIT                                                                         | TE A/B 12/31/2019                                                                                                                      | 365 Days Subm                                           | itted                             | ·                                                                                                                | ce Ind.<br>0.0%      |
| 9<br>199 EAST WEBSTE<br>COLUSA, CA 95932<br>COLUSA<br>NATIONAL GOVERN                                                                         | R STREET, SUIT                                                                         | TE A/B 12/31/2019                                                                                                                      |                                                         | itted                             | Hospice  Key Performana                                                                                          |                      |
| 9<br>199 EAST WEBSTE<br>COLUSA, CA 95932<br>COLUSA                                                                                            | R STREET, SUIT<br>NMENT SERVICE<br>Sheet                                               | TE A/B 12/31/2019                                                                                                                      | 365 Days Subm  Statement 19,520,249                     | itted                             | Hospice  Key Performana  Skilled Nursing                                                                         | 0.0%                 |
| 9<br>199 EAST WEBSTE<br>COLUSA, CA 95932<br>COLUSA<br>NATIONAL GOVERN<br>Balance \$                                                           | R STREET, SUIT  NMENT SERVICE  Sheet  20,271,379                                       | TE A/B 12/31/2019<br>ES Income                                                                                                         | e Statement                                             | itted                             | Hospice  Key Performana  Skilled Nursing  Nursing                                                                | 0.0%<br>0.0%         |
| 9 199 EAST WEBSTE COLUSA, CA 95932 COLUSA NATIONAL GOVERN Balance S Current Assets                                                            | R STREET, SUIT  NMENT SERVICE  Sheet  20,271,379  2,590,827                            | TE A/B 12/31/2019  S  Income  Total Charges                                                                                            | e <b>Statement</b><br>19,520,249                        |                                   | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%         |
| 9 199 EAST WEBSTE COLUSA, CA 95932 COLUSA NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | R STREET, SUIT  NMENT SERVICE  Sheet  20,271,379  2,590,827                            | TE A/B 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | e <b>Statement</b><br>19,520,249<br>0                   | 0.0%                              | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%         |
| 9 199 EAST WEBSTE COLUSA, CA 95932 COLUSA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | R STREET, SUIT  NMENT SERVICE  Sheet  20,271,379  2,590,827  0  22,862,206             | TE A/B 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | e Statement 19,520,249 0 19,520,249                     | 0.0%<br>100.0%                    | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0% |
| 9 199 EAST WEBSTE COLUSA, CA 95932 COLUSA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | R STREET, SUIT  NMENT SERVICE  Sheet  20,271,379  2,590,827  0  22,862,206  26,600,438 | TE A/B 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | e Statement 19,520,249 0 19,520,249 19,833,016          | 0.0%<br>100.0%<br>101.6%          | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0% |
| 9 199 EAST WEBSTE COLUSA, CA 95932 COLUSA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | R STREET, SUIT  NMENT SERVICE  Sheet  20,271,379  2,590,827  0  22,862,206  26,600,438 | TE A/B 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | 19,520,249<br>0<br>19,520,249<br>19,833,016<br>-312,767 | 0.0%<br>100.0%<br>101.6%<br>-1.6% | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0% |

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Sample Hospice reports from the Halmanac.com website.

| A0152 COMFORT-FOCUSED HOSPICE CARE, INC 4 Proprietary - Corporation                                                                                     |                                                                                 |                                                                                                                        |                                                   |                                 |                                                                                                                                    |                                      |  |  |
|---------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|---------------------------------|------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|--|--|
| 1419 NORTH SAN FI<br>BOULEVARD, SUITE<br>BURBANK, CA 91504                                                                                              | <b>200</b>                                                                      | 12/31/2019                                                                                                             | 365 Days Subm                                     | itted                           | Hospice                                                                                                                            |                                      |  |  |
| LOS ANGELES Key Performanace Ind.                                                                                                                       |                                                                                 |                                                                                                                        |                                                   |                                 |                                                                                                                                    |                                      |  |  |
| NATIONAL GOVERN                                                                                                                                         | Skilled Nursing                                                                 | 0.0%                                                                                                                   |                                                   |                                 |                                                                                                                                    |                                      |  |  |
| Balance S                                                                                                                                               | Incom                                                                           | e Statement                                                                                                            |                                                   | Nursing                         | 0.0%                                                                                                                               |                                      |  |  |
| Current Assets                                                                                                                                          | 31,429                                                                          | Total Charges                                                                                                          | 212,183                                           |                                 | Home Healthcare                                                                                                                    | 0.0%                                 |  |  |
| Fixed Assets                                                                                                                                            | 0                                                                               | Contract Allowance                                                                                                     | 0                                                 | 0.0%                            | Length of Stay                                                                                                                     |                                      |  |  |
| Other Assets                                                                                                                                            | 0                                                                               | Operating Revenue                                                                                                      | 212,183                                           | 100.0%                          | Medicare LOS                                                                                                                       |                                      |  |  |
| Total Assets                                                                                                                                            | 31,429                                                                          | Operating Expense                                                                                                      | 208,299                                           | 98.2%                           | Current Ratio                                                                                                                      | 2.3                                  |  |  |
| Current Liabilities                                                                                                                                     | 13,418                                                                          | Operating Margin                                                                                                       | 3,884                                             | 1.8%                            | Days to Collect                                                                                                                    | 0.0                                  |  |  |
| Long Term Liabilities                                                                                                                                   | 13,916                                                                          | Other Income                                                                                                           | 0                                                 | 0.0%                            | Avg Payment Days                                                                                                                   | 0.0                                  |  |  |
| Total Equity                                                                                                                                            | 4,095                                                                           | Other Expense                                                                                                          | 0                                                 | 0.0%                            | Depreciation Rate                                                                                                                  | 0.0%                                 |  |  |
| Total Liab. and Equity                                                                                                                                  | 31,429                                                                          | Net Profit or Loss                                                                                                     | 3,884                                             | 1.8%                            | Return on Equity                                                                                                                   | 94.8%                                |  |  |
| A0159 COMFORT AND PEACE HOSPICE Proprietary - Corporation                                                                                               |                                                                                 |                                                                                                                        |                                                   |                                 |                                                                                                                                    |                                      |  |  |
| A0159 COMFORT                                                                                                                                           | AND PEACE HO                                                                    | OSPICE                                                                                                                 |                                                   |                                 | Proprietary - Corporat                                                                                                             | ion                                  |  |  |
|                                                                                                                                                         |                                                                                 |                                                                                                                        | 241 Days Subm                                     | itted                           | Proprietary - Corporat                                                                                                             | ion                                  |  |  |
| 3<br>16870 WEST BERNA                                                                                                                                   | ARDO DRIVE, SI                                                                  |                                                                                                                        | 241 Days Subm                                     | itted                           |                                                                                                                                    | ion                                  |  |  |
| 3<br>16870 WEST BERNA<br>400                                                                                                                            | ARDO DRIVE, SI                                                                  |                                                                                                                        | 241 Days Subm                                     | itted                           |                                                                                                                                    |                                      |  |  |
| 3<br>16870 WEST BERNA<br>400<br>SAN DIEGO, CA 9212                                                                                                      | ARDO DRIVE, SI<br>27                                                            | UITE 12/31/2019                                                                                                        | 241 Days Subm                                     | itted                           | Hospice                                                                                                                            |                                      |  |  |
| 3<br>16870 WEST BERNA<br>400<br>SAN DIEGO, CA 9212<br>SAN DIEGO                                                                                         | ARDO DRIVE, SI<br>27<br>MENT SERVICE                                            | UITE 12/31/2019<br>ES                                                                                                  | 241 Days Subm                                     | itted                           | Hospice  Key Performanae                                                                                                           | ce Ind.                              |  |  |
| 3<br>16870 WEST BERNA<br>400<br>SAN DIEGO, CA 9212<br>SAN DIEGO<br>NATIONAL GOVERN                                                                      | ARDO DRIVE, SI<br>27<br>MENT SERVICE                                            | UITE 12/31/2019<br>ES                                                                                                  | ·                                                 | itted                           | Hospice  Key Performanae  Skilled Nursing                                                                                          | ce Ind.<br>0.0%                      |  |  |
| 3<br>16870 WEST BERNA<br>400<br>SAN DIEGO, CA 9212<br>SAN DIEGO<br>NATIONAL GOVERN<br>Balance S                                                         | ARDO DRIVE, SI  27  MENT SERVICE  Sheet  650,244                                | UITE 12/31/2019<br>ES <b>Incom</b> e                                                                                   | e Statement                                       | itted<br>0.0%                   | Key Performanae Skilled Nursing Nursing Home Healthcare                                                                            | ce Ind.<br>0.0%<br>0.2%              |  |  |
| 3 16870 WEST BERNA 400 SAN DIEGO, CA 9212 SAN DIEGO NATIONAL GOVERN Balance S Current Assets                                                            | ARDO DRIVE, SI  27  MENT SERVICE  Sheet  650,244                                | UITE 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                         | e <b>Statement</b><br>806,223                     |                                 | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                                             | ce Ind.<br>0.0%<br>0.2%              |  |  |
| 3 16870 WEST BERNA 400 SAN DIEGO, CA 9212 SAN DIEGO NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | ARDO DRIVE, SI  MENT SERVICE  Sheet  650,244  0  29,739                         | UITE 12/31/2019 ES Income Total Charges Contract Allowance                                                             | e <b>Statement</b><br>806,223<br>0                | 0.0%                            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | ce Ind.<br>0.0%<br>0.2%              |  |  |
| 3 16870 WEST BERNA 400 SAN DIEGO, CA 9212 SAN DIEGO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | ARDO DRIVE, SI 27  MENT SERVICE 650,244  0 29,739 679,983                       | UITE 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                      | e Statement<br>806,223<br>0<br>806,223            | 0.0%<br>100.0%                  | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.0%<br>0.2%<br>0.0%                 |  |  |
| 3 16870 WEST BERNA 400 SAN DIEGO, CA 9212 SAN DIEGO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | ARDO DRIVE, SI  27  MENT SERVICE  650,244  0  29,739  679,983  275,989          | UITE 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | e Statement<br>806,223<br>0<br>806,223<br>736,035 | 0.0%<br>100.0%<br>91.3%         | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>0.2%<br>0.0%                 |  |  |
| 3 16870 WEST BERNA 400 SAN DIEGO, CA 9212 SAN DIEGO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ARDO DRIVE, SI  27  MENT SERVICE  650,244  0  29,739  679,983  275,989  236,948 | UITE 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 806,223<br>0<br>806,223<br>736,035<br>70,188      | 0.0%<br>100.0%<br>91.3%<br>8.7% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.2%<br>0.0%<br>2.4<br>111.8 |  |  |

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| 551740 COMFORT                                                            | CHOICE HOSPI                           | CE CARE                                                                                                   |                                                     |                         | Proprietary - Corporat                                                                            | ion                                |  |  |
|---------------------------------------------------------------------------|----------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------|------------------------------------|--|--|
| 6222 WILSHIRE BLV                                                         | tted                                   | Hospice                                                                                                   |                                                     |                         |                                                                                                   |                                    |  |  |
| LOS ANGELES, CA S                                                         | 90048                                  |                                                                                                           |                                                     |                         |                                                                                                   |                                    |  |  |
| LOS ANGELES                                                               |                                        |                                                                                                           |                                                     |                         | Key Performanad                                                                                   | e Ind.                             |  |  |
| NATIONAL GOVERN                                                           | IMENT SERVICE                          | S                                                                                                         |                                                     |                         | Skilled Nursing                                                                                   | 0.0%                               |  |  |
| Balance S                                                                 | Sheet                                  | Income                                                                                                    | e Statement                                         |                         | Nursing                                                                                           | 0.8%                               |  |  |
| Current Assets                                                            | 1,050,368                              | Total Charges                                                                                             | 8,366,330                                           |                         | Home Healthcare                                                                                   | 0.0%                               |  |  |
| Fixed Assets                                                              | -6,362                                 | Contract Allowance                                                                                        | 2,542,885                                           | 30.4%                   | Length of Stay                                                                                    |                                    |  |  |
| Other Assets                                                              | 10,075                                 | Operating Revenue                                                                                         | 5,823,445                                           | 69.6%                   | Medicare LOS                                                                                      |                                    |  |  |
| Total Assets                                                              | 1,077,172                              | Operating Expense                                                                                         | 4,742,151                                           | 81.4%                   | Current Ratio                                                                                     | 3.3                                |  |  |
| Current Liabilities                                                       | 320,804                                | Operating Margin                                                                                          | 1,081,294                                           | 18.6%                   | Days to Collect                                                                                   | 45.1                               |  |  |
| Long Term Liabilities                                                     | 0                                      | Other Income                                                                                              | 0                                                   | 0.0%                    | Avg Payment Days                                                                                  | 13.9                               |  |  |
| Total Equity                                                              | 756,368                                | Other Expense                                                                                             | 0                                                   | 0.0%                    | Depreciation Rate                                                                                 | 0.0%                               |  |  |
| Total Liab. and Equity                                                    | 1,077,172                              | Net Profit or Loss                                                                                        | 1,081,294                                           | 18.6%                   | Return on Equity                                                                                  | 143.0%                             |  |  |
| 921689 COMFORT                                                            | HOSPICE CARE                           | <u> </u>                                                                                                  |                                                     |                         | Proprietary - Corporat                                                                            | ion                                |  |  |
| 6345 BALBOA BLVD                                                          | SUITE 168                              | 12/31/2019                                                                                                | 365 Days Submi                                      | tted                    | Hospice                                                                                           |                                    |  |  |
| ENCINO, CA 91316                                                          |                                        |                                                                                                           |                                                     |                         |                                                                                                   |                                    |  |  |
| LOS ANGELES                                                               |                                        | LOS ANGELES Key Performanace Ind.                                                                         |                                                     |                         |                                                                                                   |                                    |  |  |
| NATIONAL GOVERN                                                           |                                        |                                                                                                           |                                                     |                         | Key Performanad                                                                                   | e Ind.                             |  |  |
|                                                                           | IMENT SERVICE                          | :S                                                                                                        |                                                     |                         | <b>Key Performana</b> Skilled Nursing                                                             | <b>e Ind.</b><br>1.0%              |  |  |
| Balance S                                                                 |                                        |                                                                                                           | e Statement                                         |                         | -                                                                                                 |                                    |  |  |
| Balance S<br>Current Assets                                               | Sheet                                  |                                                                                                           | e Statement<br>4,957,567                            |                         | Skilled Nursing                                                                                   | 1.0%                               |  |  |
|                                                                           | Sheet<br>117,022                       | Income                                                                                                    |                                                     | 0.0%                    | Skilled Nursing Nursing                                                                           | 1.0%<br>0.1%                       |  |  |
| Current Assets                                                            | Sheet<br>117,022                       | Income Total Charges Contract Allowance                                                                   | 4,957,567                                           | 0.0%<br>100.0%          | Skilled Nursing Nursing Home Healthcare                                                           | 1.0%<br>0.1%                       |  |  |
| Current Assets Fixed Assets                                               | Sheet 117,022 0 0                      | Income<br>Total Charges<br>Contract Allowance                                                             | 4,957,567                                           |                         | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 1.0%<br>0.1%                       |  |  |
| Current Assets Fixed Assets Other Assets                                  | 0<br>0<br>117,022                      | Income Total Charges Contract Allowance Operating Revenue                                                 | 4,957,567<br>0<br>4,957,567                         | 100.0%                  | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 1.0%<br>0.1%<br>0.0%               |  |  |
| Current Assets Fixed Assets Other Assets Total Assets                     | 0<br>0<br>117,022                      | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 4,957,567<br>0<br>4,957,567<br>4,654,385            | 100.0%<br>93.9%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 1.0%<br>0.1%<br>0.0%               |  |  |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 117,022<br>0<br>0<br>117,022<br>67,070 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 4,957,567<br>0<br>4,957,567<br>4,654,385<br>303,182 | 100.0%<br>93.9%<br>6.1% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 1.0%<br>0.1%<br>0.0%<br>1.7<br>0.0 |  |  |

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|                                  |                        | , -                |       |                  |      |
|----------------------------------|------------------------|--------------------|-------|------------------|------|
| 1130 WEST OLIVE AVE.,<br>SUITE A | 2ND FLOOR,             | Cost Report not fi | led.  |                  |      |
| BURBANK, CA 91506                |                        |                    |       |                  |      |
| LOS ANGELES                      |                        |                    |       | Key Performanace | Ind. |
| NATIONAL GOVERNMEN               | T SERVICES             |                    |       | Skilled Nursing  | 0.0% |
| Balance Sheet                    |                        | Income State       | ement | Nursing          | 0.0% |
| Current Assets                   | <sup>0</sup> Total Cha | arges              | 0     | Home Healthcare  | 0.0% |
| i                                |                        |                    |       |                  |      |

| Current Assets         | 0 | Total Charges      | 0 |      | Home Healthcare   | 0.0% | o      |
|------------------------|---|--------------------|---|------|-------------------|------|--------|
| Fixed Assets           | 0 | Contract Allowance | 0 | 0.0% | Length of Stay    |      |        |
| Other Assets           | 0 | Operating Revenue  | 0 | 0.0% | Medicare LOS      |      |        |
| Total Assets           | 0 | Operating Expense  | 0 | 0.0% | Current Ratio     |      |        |
| Current Liabilities    | 0 | Operating Margin   | 0 | 0.0% | Days to Collect   |      |        |
| Long Term Liabilities  | 0 | Other Income       | 0 | 0.0% | Avg Payment Days  |      |        |
| Total Equity           | 0 | Other Expense      | 0 | 0.0% | Depreciation Rate | 0.0% | ,      |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity  | 0.0% | ,<br>D |

551593 COMFORT HOSPICE CARE, INC

Proprietary - Other

12900 GARDEN GROVE BLVD, SUITE 130

551636 COMFORT HOSPICE CARE OF BURBANK, INC

12/31/2019 365 Days Submitted

Hospice

GARDEN GROVE, CA 92843

|     | ORANGE                 |               |                    |             |       | Key Performanad   | ce Ind. |
|-----|------------------------|---------------|--------------------|-------------|-------|-------------------|---------|
|     | NATIONAL GOVERN        | IMENT SERVICE | ES                 |             |       | Skilled Nursing   | 0.0%    |
|     | Balance S              | Sheet         | Income             | e Statement |       | Nursing           | 0.0%    |
|     | Current Assets         | 196,469       | Total Charges      | 444,916     |       | Home Healthcare   | 0.0%    |
|     | Fixed Assets           | 0             | Contract Allowance | 30,000      | 6.7%  | Length of Stay    |         |
|     | Other Assets           | 5,000         | Operating Revenue  | 414,916     | 93.3% | Medicare LOS      |         |
|     | Total Assets           | 201,469       | Operating Expense  | 414,683     | 99.9% | Current Ratio     | 7.9     |
|     | Current Liabilities    | 24,750        | Operating Margin   | 233         | 0.1%  | Days to Collect   | 83.6    |
|     | Long Term Liabilities  | 0             | Other Income       | 0           | 0.0%  | Avg Payment Days  | 17.4    |
|     | Total Equity           | 176,474       | Other Expense      | 0           | 0.0%  | Depreciation Rate | 0.0%    |
|     | Total Liab. and Equity | 201,224       | Net Profit or Loss | 233         | 0.1%  | Return on Equity  | 0.1%    |
| - 1 |                        |               |                    |             |       |                   |         |

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Sample Hospice reports from the Halmanac.com website.

| 921574 COMFORT         | HOSPICE, INC |                    |                  |        | Proprietary - Corporat | ion    |
|------------------------|--------------|--------------------|------------------|--------|------------------------|--------|
| 1635 CHELSEA ROA       | itted        | Hospice            |                  |        |                        |        |
| SAN MARINO, CA 91      | 108          |                    |                  |        |                        |        |
| LOS ANGELES            |              | Key Performanad    | e Ind.           |        |                        |        |
| NATIONAL GOVERN        | MENT SERVICE | S                  |                  |        | Skilled Nursing        | 0.0%   |
| Balance Sheet          |              | Income             | Income Statement |        |                        | 0.0%   |
| Current Assets         | 59,258       | Total Charges      | 336,501          |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0            | Contract Allowance | 0                | 0.0%   | Length of Stay         |        |
| Other Assets           | 261,201      | Operating Revenue  | 336,501          | 100.0% | Medicare LOS           |        |
| Total Assets           | 324,859      | Operating Expense  | 650,068          | 193.2% | Current Ratio          | 0.1    |
| Current Liabilities    | 495,324      | Operating Margin   | -313,567         | -93.2% | Days to Collect        | 40.4   |
| Long Term Liabilities  | 36,612       | Other Income       | 0                | 0.0%   | Avg Payment Days       | 92.1   |
| Total Equity           | -207,077     | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 324,859      | Net Profit or Loss | (313,567)        | -93.2% | Return on Equity       | 151.4% |
| 921747 COMFORT         | LIFE HOSPICE |                    |                  |        | Proprietary - Corporat | ion    |
| 8221 3RD ST, SUITE     | 201          | 12/31/2019         | 365 Days Subm    | itted  | Hospice                |        |
| DOWNEY, CA 90241       |              |                    |                  |        |                        |        |
| LOS ANGELES            |              |                    |                  |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE | S                  |                  |        | Skilled Nursing        | 0.0%   |
| Balance S              | heet         | Income Statement   |                  |        | Nursing                | 0.5%   |
| Current Assets         | 729,598      | Total Charges      | 2,893,072        |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 9,782        | Contract Allowance | 0                | 0.0%   | Length of Stay         |        |
| Other Assets           | 58,500       | Operating Revenue  | 2,893,072        | 100.0% | Medicare LOS           |        |
| Total Assets           | 803,400      | Operating Expense  | 1,850,457        | 64.0%  | Current Ratio          | 3.6    |
| Current Liabilities    | 204,726      | Operating Margin   | 1,042,615        | 36.0%  | Days to Collect        | 50.8   |
| Long Term Liabilities  | 0            | Other Income       | 0                | 0.0%   | Avg Payment Days       | 40.4   |
| Tatal Carrity          | 598,674      | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Equity           |              | •                  |                  |        | •                      |        |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                 | ING CARE HOS                                                  | PICE, INC                                                                                                 |                                                     |                          | Proprietary - Corporat                                                                            | ion                                |
|-----------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------------------|--------------------------|---------------------------------------------------------------------------------------------------|------------------------------------|
| 5924 E LOS ANGELE                                                                                               | ES AVENUE SU                                                  | ITE L 12/31/2019                                                                                          | 365 Days Subm                                       | itted                    | Hospice                                                                                           |                                    |
| SIMI VALLEY, CA 930                                                                                             | 063                                                           |                                                                                                           |                                                     |                          |                                                                                                   |                                    |
| VENTURA                                                                                                         |                                                               |                                                                                                           |                                                     |                          | Key Performanad                                                                                   | e Ind.                             |
| NATIONAL GOVERN                                                                                                 | IMENT SERVICE                                                 | ΞS                                                                                                        |                                                     |                          | Skilled Nursing                                                                                   | 0.0%                               |
| Balance S                                                                                                       | Sheet                                                         | Incom                                                                                                     | e Statement                                         |                          | Nursing                                                                                           | 1.7%                               |
| Current Assets                                                                                                  | 115,647                                                       | Total Charges                                                                                             | 1,288,631                                           |                          | Home Healthcare                                                                                   | 0.0%                               |
| Fixed Assets                                                                                                    | 27,364                                                        | Contract Allowance                                                                                        | 0                                                   | 0.0%                     | Length of Stay                                                                                    |                                    |
| Other Assets                                                                                                    | 169,791                                                       | Operating Revenue                                                                                         | 1,288,631                                           | 100.0%                   | Medicare LOS                                                                                      |                                    |
| Total Assets                                                                                                    | 312,802                                                       | Operating Expense                                                                                         | 963,885                                             | 74.8%                    | Current Ratio                                                                                     | 28.1                               |
| Current Liabilities                                                                                             | 4,118                                                         | Operating Margin                                                                                          | 324,746                                             | 25.2%                    | Days to Collect                                                                                   | 0.0                                |
| Long Term Liabilities                                                                                           | 25,124                                                        | Other Income                                                                                              | 0                                                   | 0.0%                     | Avg Payment Days                                                                                  | 0.0                                |
| Total Equity                                                                                                    | 283,560                                                       | Other Expense                                                                                             | 0                                                   | 0.0%                     | Depreciation Rate                                                                                 | 0.0%                               |
| Total Liab. and Equity                                                                                          | 312,802                                                       | Net Profit or Loss                                                                                        | 324,746                                             | 25.2%                    | Return on Equity                                                                                  | 114.5%                             |
| 751652 COMFORTI                                                                                                 | NG CARE SER                                                   | VICES                                                                                                     |                                                     |                          | Proprietary - Corporat                                                                            | ion                                |
| 16600 SHERMAN W                                                                                                 | AY SUITE178                                                   | 12/31/2019                                                                                                | 365 Days Subm                                       | itted                    | Hospice                                                                                           |                                    |
| VAN NUYS, CA 9140                                                                                               |                                                               |                                                                                                           |                                                     |                          |                                                                                                   |                                    |
|                                                                                                                 | 6                                                             |                                                                                                           |                                                     |                          |                                                                                                   |                                    |
| LOS ANGELES                                                                                                     | 16                                                            |                                                                                                           |                                                     |                          | Key Performanad                                                                                   | e Ind.                             |
| •                                                                                                               |                                                               | ≣S                                                                                                        |                                                     |                          | <b>Key Performana</b> Skilled Nursing                                                             | e Ind.<br>0.1%                     |
| LOS ANGELES                                                                                                     | IMENT SERVICE                                                 |                                                                                                           | e Statement                                         |                          | -                                                                                                 |                                    |
| LOS ANGELES NATIONAL GOVERN                                                                                     | IMENT SERVICE                                                 |                                                                                                           | e Statement<br>1,917,091                            |                          | Skilled Nursing                                                                                   | 0.1%<br>0.0%                       |
| LOS ANGELES NATIONAL GOVERN Balance S                                                                           | IMENT SERVICE<br>Sheet<br>136,376                             | Income                                                                                                    |                                                     | 0.0%                     | Skilled Nursing Nursing                                                                           | 0.1%                               |
| LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | IMENT SERVICE<br>Sheet<br>136,376<br>0                        | Income<br>Total Charges                                                                                   | 1,917,091                                           | 0.0%<br>100.0%           | Skilled Nursing Nursing Home Healthcare                                                           | 0.1%<br>0.0%                       |
| LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | IMENT SERVICE<br>Sheet<br>136,376<br>0<br>214,648             | Income<br>Total Charges<br>Contract Allowance                                                             | 1,917,091                                           |                          | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.1%<br>0.0%                       |
| LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | IMENT SERVICE<br>Sheet<br>136,376<br>0<br>214,648<br>351,024  | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                        | 1,917,091                                           | 100.0%                   | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.1%<br>0.0%<br>0.0%<br>8.1        |
| LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | IMENT SERVICE<br>Sheet<br>136,376<br>0<br>214,648<br>351,024  | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 1,917,091<br>0<br>1,917,091<br>1,719,204            | 100.0%<br>89.7%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.1%<br>0.0%<br>0.0%               |
| LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | IMENT SERVICE<br>136,376<br>0<br>214,648<br>351,024<br>16,741 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,917,091<br>0<br>1,917,091<br>1,719,204<br>197,887 | 100.0%<br>89.7%<br>10.3% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.1%<br>0.0%<br>0.0%<br>8.1<br>0.0 |

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| A0152 COMFORTI                                                                                                                                | ING HOME HOS                                                               | PICE, INC                                                                                                 |                                              |                                   | Proprietary - Corporat                                                                                            | ion                                  |
|-----------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|----------------------------------------------|-----------------------------------|-------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 611 SOUTH CATALI                                                                                                                              | NA STREET, SU                                                              | JITE 204 12/31/2019                                                                                       | 365 Days Subm                                | itted                             | Hospice                                                                                                           |                                      |
| LOS ANGELES, CA 9                                                                                                                             | 90005                                                                      |                                                                                                           |                                              |                                   |                                                                                                                   |                                      |
| LOS ANGELES                                                                                                                                   |                                                                            |                                                                                                           |                                              |                                   | Key Performana                                                                                                    | ce Ind.                              |
| NATIONAL GOVERN                                                                                                                               | IMENT SERVICE                                                              | ES .                                                                                                      |                                              |                                   | Skilled Nursing                                                                                                   | 0.0%                                 |
| Balance S                                                                                                                                     | Sheet                                                                      | Incom                                                                                                     | e Statement                                  |                                   | Nursing                                                                                                           | 0.0%                                 |
| Current Assets                                                                                                                                | 229,330                                                                    | Total Charges                                                                                             | 333,513                                      |                                   | Home Healthcare                                                                                                   | 0.0%                                 |
| Fixed Assets                                                                                                                                  | 0                                                                          | Contract Allowance                                                                                        | 0                                            | 0.0%                              | Length of Stay                                                                                                    |                                      |
| Other Assets                                                                                                                                  | 0                                                                          | Operating Revenue                                                                                         | 333,513                                      | 100.0%                            | Medicare LOS                                                                                                      |                                      |
| Total Assets                                                                                                                                  | 229,330                                                                    | Operating Expense                                                                                         | 191,747                                      | 57.5%                             | Current Ratio                                                                                                     | 10.4                                 |
| Current Liabilities                                                                                                                           | 21,976                                                                     | Operating Margin                                                                                          | 141,766                                      | 42.5%                             | Days to Collect                                                                                                   | 220.1                                |
| Long Term Liabilities                                                                                                                         | 64,981                                                                     | Other Income                                                                                              | 0                                            | 0.0%                              | Avg Payment Days                                                                                                  | 41.8                                 |
| Total Equity                                                                                                                                  | 142,373                                                                    | Other Expense                                                                                             | 0                                            | 0.0%                              | Depreciation Rate                                                                                                 | 0.0%                                 |
| Total Liab. and Equity                                                                                                                        | 229,330                                                                    | Net Profit or Loss                                                                                        | 141,766                                      | 42.5%                             | Return on Equity                                                                                                  | 99.6%                                |
|                                                                                                                                               |                                                                            |                                                                                                           |                                              |                                   |                                                                                                                   |                                      |
| 921652 COMMITTE                                                                                                                               | D HOSPICE CA                                                               | RE, INC.                                                                                                  |                                              |                                   | Proprietary - Corporat                                                                                            | ion                                  |
| 921652 COMMITTE<br>12062 VALLEY VIEW                                                                                                          |                                                                            | •                                                                                                         | 365 Days Subm                                | itted                             | Proprietary - Corporat                                                                                            | ion                                  |
|                                                                                                                                               | V ST, SUITE # 23                                                           | •                                                                                                         | 365 Days Subm                                | itted                             |                                                                                                                   | ion                                  |
| 12062 VALLEY VIEW                                                                                                                             | V ST, SUITE # 23                                                           | •                                                                                                         | 365 Days Subm                                | itted                             |                                                                                                                   |                                      |
| 12062 VALLEY VIEW<br>GARDEN GROVE, C                                                                                                          | V ST, SUITE # 23<br>A 92845                                                | 35 12/31/2019                                                                                             | 365 Days Subm                                | itted                             | Hospice                                                                                                           |                                      |
| 12062 VALLEY VIEW<br>GARDEN GROVE, C.<br>ORANGE                                                                                               | V ST, SUITE # 23<br>A 92845<br>IMENT SERVICE                               | 35 12/31/2019<br>ES                                                                                       | 365 Days Subm                                | itted                             | Hospice  Key Performana                                                                                           | ce Ind.                              |
| 12062 VALLEY VIEW<br>GARDEN GROVE, C<br>ORANGE<br>NATIONAL GOVERN                                                                             | V ST, SUITE # 23<br>A 92845<br>IMENT SERVICE                               | 35 12/31/2019<br>ES                                                                                       |                                              | itted                             | Hospice  Key Performanae  Skilled Nursing                                                                         | <b>ce Ind.</b><br>0.0%               |
| 12062 VALLEY VIEW GARDEN GROVE, C. ORANGE NATIONAL GOVERN Balance S                                                                           | V ST, SUITE # 23 A 92845 IMENT SERVICE Sheet 221,508                       | 35 12/31/2019<br>ES <b>Incom</b> e                                                                        | e Statement                                  | itted                             | Hospice  Key Performanae  Skilled Nursing  Nursing                                                                | ce Ind.<br>0.0%<br>0.0%              |
| 12062 VALLEY VIEW GARDEN GROVE, C. ORANGE NATIONAL GOVERN Balance S Current Assets                                                            | V ST, SUITE # 23 A 92845 IMENT SERVICE Sheet 221,508                       | 35 12/31/2019 ES Income                                                                                   | e <b>Statement</b><br>539,695                |                                   | Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ce Ind.<br>0.0%<br>0.0%              |
| 12062 VALLEY VIEW GARDEN GROVE, C. ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | V ST, SUITE # 23 A 92845 IMENT SERVICE Sheet                               | 35 12/31/2019  S  Income  Total Charges  Contract Allowance                                               | e <b>Statement</b><br>539,695<br>0           | 0.0%                              | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.0%<br>0.0%              |
| 12062 VALLEY VIEW GARDEN GROVE, C. ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | V ST, SUITE # 23 A 92845 IMENT SERVICE Sheet                               | 35 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                           | e Statement 539,695 0 539,695                | 0.0%<br>100.0%                    | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%<br>0.0%         |
| 12062 VALLEY VIEW GARDEN GROVE, C. ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | V ST, SUITE # 23 A 92845 IMENT SERVICE Sheet                               | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | e Statement 539,695 0 539,695 545,212        | 0.0%<br>100.0%<br>101.0%          | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%<br>0.0%         |
| 12062 VALLEY VIEW GARDEN GROVE, C. ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | V ST, SUITE # 23 A 92845  IMENT SERVICE  221,508 0 250,000 471,508 477,025 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 539,695<br>0<br>539,695<br>545,212<br>-5,517 | 0.0%<br>100.0%<br>101.0%<br>-1.0% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>0.05<br>60.0 |

**All Providers** 

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| 751729 COMMUNIT        | Y CARE AND H  | IOSPICE, LLC       |               |        | Proprietary - Corporat | on     |
|------------------------|---------------|--------------------|---------------|--------|------------------------|--------|
| 4000 CALLE TECAT       | E, SUITE 114  | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| CAMARILLO, CA 930      | )12           |                    |               |        |                        |        |
| VENTURA                |               |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 904,316       | Total Charges      | 845,888       |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 319,357       | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 845,888       | 100.0% | Medicare LOS           |        |
| Total Assets           | 1,223,673     | Operating Expense  | 513,730       | 60.7%  | Current Ratio          | 1.0    |
| Current Liabilities    | 891,515       | Operating Margin   | 332,158       | 39.3%  | Days to Collect        | 363.2  |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       | 631.8  |
| Total Equity           | 332,158       | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 1,223,673     | Net Profit or Loss | 332,158       | 39.3%  | Return on Equity       | 100.0% |
| 051762 COMMUNIT        | Y CARE HOSP   | ICE                |               |        | Proprietary - Corporat | on     |
| 222 W FOOTHILL BL      | _VD           | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| GLENDORA, CA 917       | 41            |                    |               |        |                        |        |
| LOS ANGELES            |               |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing                | 0.2%   |
| Current Assets         | 1,220,815     | Total Charges      | 1,103,179     |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 21,716        | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 1,103,179     | 100.0% | Medicare LOS           |        |
| Total Assets           | 1,242,531     | Operating Expense  | 1,193,036     | 108.1% | Current Ratio          | 0.9    |
| Current Liabilities    | 1,290,911     | Operating Margin   | -89,857       | -8.1%  | Days to Collect        | 357.1  |
| Long Term Liabilities  | 190,068       | Other Income       | 0             | 0.0%   | Avg Payment Days       | 384.2  |
| Total Equity           | -238,448      | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 1 242 521     | Net Profit or Loss | (89,857)      | -8 1%  | Return on Equity       | 37.7%  |

**All Providers** 

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| 551727 COMMUNIT        | Y HOSPICE CA  | RE, LLC            |               |        | Proprietary - Partners | hip    |
|------------------------|---------------|--------------------|---------------|--------|------------------------|--------|
| 17141 VENTURA BL       | VD, SUITE 204 | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| ENCINO, CA 91316       |               |                    |               |        |                        |        |
| LOS ANGELES            |               |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | ES .               |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 2,285         | Total Charges      | 172,679       |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 106,313       | Operating Revenue  | 172,679       | 100.0% | Medicare LOS           |        |
| Total Assets           | 110,866       | Operating Expense  | 210,254       | 121.8% | Current Ratio          | 0.6    |
| Current Liabilities    | 3,538         | Operating Margin   | -37,575       | -21.8% | Days to Collect        | 0.0    |
| Long Term Liabilities  | 48,023        | Other Income       | 0             | 0.0%   | Avg Payment Days       | 6.1    |
| Total Equity           | 59,305        | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 110,866       | Net Profit or Loss | (37,575)      | -21.8% | Return on Equity       | -63.4% |
| 051708 COMMUNIT        | Y HOSPICE OF  | VICTOR VALLEY      |               |        | Nonprofit - Private    |        |
| 16147 KAMANA ROA       | AD.           | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| APPLE VALLEY, CA       | 92307         |                    |               |        |                        |        |
| SAN BERNARDINO         |               |                    |               |        | Key Performanad        | e Ind. |
| BLUE CROSS (CALIF      | FORNIA)       |                    |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 0             | Total Charges      | 4,160,898     |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 394,195       | Contract Allowance | 509,791       | 12.3%  | Length of Stay         |        |
| Other Assets           | 3,614,108     | Operating Revenue  | 3,651,107     | 87.7%  | Medicare LOS           |        |
| Total Assets           | 4,008,303     | Operating Expense  | 3,795,677     | 104.0% | Current Ratio          |        |
| Current Liabilities    | 0             | Operating Margin   | -144,570      | -4.0%  | Days to Collect        | 0.0    |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0    |
| Total Equity           | 4,008,303     | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 4.008.303     | Net Profit or Loss | (144,570)     | -4.0%  | Return on Equity       | -3.6%  |

**All Providers** 

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| 551515 COMMUNIT                    | TY HOSPICE SE  | RVICES, INC                |                  |       |                                    |              |
|------------------------------------|----------------|----------------------------|------------------|-------|------------------------------------|--------------|
| 8273 WHITE OAK A                   | VENUE, SUITE 1 | 120 Cost Repo              | rt not filed.    |       |                                    |              |
| RANCHO CUCAMON                     | NGA, CA 91730  |                            |                  |       |                                    |              |
| SAN BERNARDINO                     |                |                            |                  |       | Key Performanac                    | e Ind.       |
| NATIONAL GOVERN                    | IMENT SERVICE  | ≣S                         |                  |       | Skilled Nursing                    | 0.0%         |
| Balance S                          | Sheet          | Incom                      | e Statement      |       | Nursing                            | 0.0%         |
| Current Assets                     | 0              | Total Charges              | 0                |       | Home Healthcare                    | 0.0%         |
| Fixed Assets                       | 0              | Contract Allowance         | 0                | 0.0%  | Length of Stay                     |              |
| Other Assets                       | 0              | Operating Revenue          | 0                | 0.0%  | Medicare LOS                       |              |
| Total Assets                       | 0              | Operating Expense          | 0                | 0.0%  | Current Ratio                      |              |
| Current Liabilities                | 0              | Operating Margin           | 0                | 0.0%  | Days to Collect                    |              |
| Long Term Liabilities              | 0              | Other Income               | 0                | 0.0%  | Avg Payment Days                   |              |
| Total Equity                       | 0              | Other Expense              | 0                | 0.0%  | Depreciation Rate                  | 0.0%         |
| Total Liab. and Equity             | 0              | Net Profit or Loss         | 0                | 0.0%  | Return on Equity                   | 0.0%         |
| 051543 COMMUNIT                    | TY HOSPICE, IN | C - HOSPICE                |                  |       | Proprietary - Corporati            | on           |
| 4368 SPYRES WAY                    |                | 9/30/2019 :                | 365 Days Submitt | ted   | Hospice                            |              |
| MODESTO, CA 9535                   | 66             |                            | ,                |       | ·                                  |              |
| STANISLAUS                         |                |                            |                  |       | Key Performanac                    | e Ind.       |
| BLUE CROSS (CALI                   | FORNIA)        |                            |                  |       | Skilled Nursing                    | 0.7%         |
| Balance S                          | Sheet          | Incom                      | e Statement      |       | Nursing                            | 8.1%         |
| Current Assets                     | 5,202,602      | Total Charges              | 32,230,050       |       | Home Healthcare                    | 0.0%         |
| Fixed Assets                       | 8,582,871      | Contract Allowance         | 6,323,007        | 19.6% | Length of Stay                     |              |
| Other Assets                       | 118,007        | Operating Revenue          | 25,907,043       | 80.4% | Medicare LOS                       |              |
| Total Assets                       | 13,903,480     | Operating Expense          | 24,738,186       | 95.5% | Current Ratio                      | 2.4          |
| Current Liabilities                | 2,160,412      | Operating Margin           | 1,168,857        | 4.5%  | Days to Collect                    | 56.3         |
|                                    |                |                            |                  |       |                                    |              |
| Long Term Liabilities              | 2,943,436      | Other Income               | 0                | 0.0%  | Avg Payment Days                   | 28.1         |
| Long Term Liabilities Total Equity |                | Other Income Other Expense | 0                | 0.0%  | Avg Payment Days Depreciation Rate | 28.1<br>0.0% |

**All Providers** 

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|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | TY PROFESSION                                                   | NAL HOSPICE CARE                                                                             | LLC                                                                          |                                  | Proprietary - Corpora                                                                                            | tion                                |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|----------------------------------|------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 7311 VAN NUYS BL                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | VD, SUITE 8                                                     | 12/31/2019                                                                                   | 12/31/2019 365 Days Submitted                                                |                                  |                                                                                                                  |                                     |
| VAN NUYS, CA 9140                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | )5                                                              |                                                                                              |                                                                              |                                  |                                                                                                                  |                                     |
| LOS ANGELES                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                 |                                                                                              |                                                                              |                                  | Key Performana                                                                                                   | ce Ind.                             |
| NATIONAL GOVERN                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | IMENT SERVICE                                                   | S                                                                                            |                                                                              |                                  | Skilled Nursing                                                                                                  | 0.0%                                |
| Balance S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Sheet                                                           | Income                                                                                       | e Statement                                                                  |                                  | Nursing                                                                                                          | 0.0%                                |
| Current Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 17,945                                                          | Total Charges                                                                                | 888,834                                                                      |                                  | Home Healthcare                                                                                                  | 0.0%                                |
| Fixed Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 0                                                               | Contract Allowance                                                                           | 0                                                                            | 0.0%                             | Length of Stay                                                                                                   |                                     |
| Other Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 0                                                               | Operating Revenue                                                                            | 888,834                                                                      | 100.0%                           | Medicare LOS                                                                                                     |                                     |
| Total Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 17,945                                                          | Operating Expense                                                                            | 638,180                                                                      | 71.8%                            | Current Ratio                                                                                                    |                                     |
| Current Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 0                                                               | Operating Margin                                                                             | 250,654                                                                      | 28.2%                            | Days to Collect                                                                                                  | 0.0                                 |
| Long Term Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 0                                                               | Other Income                                                                                 | 0                                                                            | 0.0%                             | Avg Payment Days                                                                                                 | 0.0                                 |
| Total Equity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 17,945                                                          | Other Expense                                                                                | 0                                                                            | 0.0%                             | Depreciation Rate                                                                                                | 0.0%                                |
| Total Liab. and Equity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 17,945                                                          | Net Profit or Loss                                                                           | 250,654                                                                      | 28.2%                            | Return on Equity                                                                                                 | 1,396.8%                            |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                 |                                                                                              |                                                                              |                                  |                                                                                                                  |                                     |
| 051637 COMPANIO                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | ON HOSPICE                                                      |                                                                                              |                                                                              |                                  | Proprietary - Other                                                                                              |                                     |
| 051637 COMPANIO<br>2041 W ORANGEWO                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                 | UITE A 12/31/2019                                                                            | 365 Days Subm                                                                | itted                            | Proprietary - Other Hospice                                                                                      |                                     |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | OOD AVENUE S                                                    | UITE A 12/31/2019                                                                            | 365 Days Subm                                                                | itted                            | , ,                                                                                                              |                                     |
| 2041 W ORANGEWO                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | OOD AVENUE S                                                    | UITE A 12/31/2019                                                                            | 365 Days Subm                                                                | itted                            | , ,                                                                                                              | ce Ind.                             |
| 2041 W ORANGEWO<br>ORANGE, CA 92868                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | OOD AVENUE S                                                    | UITE A 12/31/2019                                                                            | 365 Days Subm                                                                | itted                            | Hospice                                                                                                          | ce Ind.<br>0.1%                     |
| 2041 W ORANGEWO<br>ORANGE, CA 92868<br>ORANGE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | OOD AVENUE S<br>FORNIA)                                         |                                                                                              | 365 Days Subm                                                                | itted                            | Hospice  Key Performana                                                                                          |                                     |
| 2041 W ORANGEWO<br>ORANGE, CA 92868<br>ORANGE<br>BLUE CROSS (CALIF                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | OOD AVENUE S<br>FORNIA)<br>Sheet                                |                                                                                              | ·                                                                            | itted                            | Hospice  Key Performana  Skilled Nursing                                                                         | 0.1%                                |
| 2041 W ORANGEWO<br>ORANGE, CA 92868<br>ORANGE<br>BLUE CROSS (CALIF<br>Balance S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | OOD AVENUE S FORNIA) Sheet 5,260,612                            | Income                                                                                       | e Statement                                                                  | itted 3.1%                       | Hospice  Key Performana  Skilled Nursing  Nursing                                                                | 0.1%<br>3.0%                        |
| 2041 W ORANGEWOO<br>ORANGE, CA 92868<br>ORANGE<br>BLUE CROSS (CALIF<br>Balance S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | OOD AVENUE S FORNIA) Sheet 5,260,612 13,648                     | Income<br>Total Charges                                                                      | e <b>Statement</b><br>12,006,200                                             |                                  | Key Performana Skilled Nursing Nursing Home Healthcare                                                           | 0.1%<br>3.0%                        |
| 2041 W ORANGEWOOD ORANGE, CA 92868 ORANGE BLUE CROSS (CALIFIE Balance Structure of Current Assets Fixed Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | FORNIA) Sheet 5,260,612 13,648 90,931                           | Income<br>Total Charges<br>Contract Allowance                                                | 2 Statement<br>12,006,200<br>373,982                                         | 3.1%                             | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.1%<br>3.0%                        |
| 2041 W ORANGEWOOD ORANGE, CA 92868 ORANGE BLUE CROSS (CALIFIE Balance Street Current Assets Fixed Assets Other Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | FORNIA)  Sheet  5,260,612  13,648  90,931  5,365,191            | Income Total Charges Contract Allowance Operating Revenue                                    | 2 Statement<br>12,006,200<br>373,982<br>11,632,218                           | 3.1%<br>96.9%                    | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.1%<br>3.0%<br>0.0%                |
| 2041 W ORANGEWOOD ORANGE, CA 92868 ORANGE BLUE CROSS (CALIFIED Balance Structure of the Current Assets Fixed Assets Other Assets Total Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | FORNIA)  Sheet  5,260,612  13,648  90,931  5,365,191  1,481,009 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2 Statement<br>12,006,200<br>373,982<br>11,632,218<br>12,361,858             | 3.1%<br>96.9%<br>106.3%          | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.1%<br>3.0%<br>0.0%                |
| 2041 W ORANGEWOODRANGE, CA 92868 ORANGE BLUE CROSS (CALIFIED Balance Structure of the Course of the | FORNIA)  Sheet  5,260,612  13,648  90,931  5,365,191  1,481,009 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 Statement<br>12,006,200<br>373,982<br>11,632,218<br>12,361,858<br>-729,640 | 3.1%<br>96.9%<br>106.3%<br>-6.3% | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.1%<br>3.0%<br>0.0%<br>3.6<br>31.3 |

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Sample Hospice reports from the Halmanac.com website.

| 551590 COMPANIC                                                                     | N HOSPICE & F                               | PALLIATIVE CARE OF                                                                           | F THE VALLEY                                             |                            | Proprietary - Other                                                                               |                            |
|-------------------------------------------------------------------------------------|---------------------------------------------|----------------------------------------------------------------------------------------------|----------------------------------------------------------|----------------------------|---------------------------------------------------------------------------------------------------|----------------------------|
| 20 EAST FOOTHILL                                                                    | BLVD SUITE 10                               | 5 12/31/2019                                                                                 | 365 Days Submi                                           | tted                       | Hospice                                                                                           |                            |
| ARCADIA, CA 91006                                                                   |                                             |                                                                                              |                                                          |                            |                                                                                                   |                            |
| LOS ANGELES                                                                         |                                             |                                                                                              |                                                          |                            | Key Performanad                                                                                   | ce Ind.                    |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                               | ES                                                                                           |                                                          |                            | Skilled Nursing                                                                                   | 1.1%                       |
| Balance S                                                                           | Sheet                                       | Income                                                                                       | e Statement                                              |                            | Nursing                                                                                           | 1.1%                       |
| Current Assets                                                                      | 2,796,162                                   | Total Charges                                                                                | 6,286,948                                                |                            | Home Healthcare                                                                                   | 0.0%                       |
| Fixed Assets                                                                        | 9,732                                       | Contract Allowance                                                                           | 577,425                                                  | 9.2%                       | Length of Stay                                                                                    |                            |
| Other Assets                                                                        | 161,165                                     | Operating Revenue                                                                            | 5,709,523                                                | 90.8%                      | Medicare LOS                                                                                      |                            |
| Total Assets                                                                        | 2,967,059                                   | Operating Expense                                                                            | 6,216,298                                                | 108.9%                     | Current Ratio                                                                                     | 1.3                        |
| Current Liabilities                                                                 | 2,147,375                                   | Operating Margin                                                                             | -506,775                                                 | -8.9%                      | Days to Collect                                                                                   | 48.                        |
| Long Term Liabilities                                                               | 521,000                                     | Other Income                                                                                 | 0                                                        | 0.0%                       | Avg Payment Days                                                                                  | 26.4                       |
| Total Equity                                                                        | 298,684                                     | Other Expense                                                                                | 0                                                        | 0.0%                       | Depreciation Rate                                                                                 | 0.0%                       |
| Total Liab. and Equity                                                              | 2,967,059                                   | Net Profit or Loss                                                                           | (506,775)                                                | -8.9%                      | Return on Equity                                                                                  | -169.7%                    |
| 551594 COMPANIC                                                                     | N HOSPICE AN                                | ID PALLIATIVE CARE                                                                           | LLC                                                      |                            | Proprietary - Other                                                                               |                            |
| 3605 ALAMO ST STI                                                                   | E 340                                       | 12/31/2019                                                                                   | 365 Days Submi                                           | tted                       | Hospice                                                                                           |                            |
| SIMI VALLEY, CA 93                                                                  | 063                                         |                                                                                              |                                                          |                            |                                                                                                   |                            |
| VENTURA                                                                             |                                             |                                                                                              |                                                          |                            | 14 B 4                                                                                            |                            |
|                                                                                     |                                             |                                                                                              |                                                          |                            | Key Performanad                                                                                   | ce Ind.                    |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                               | ES .                                                                                         |                                                          |                            | Skilled Nursing                                                                                   | <b>ce Ind.</b><br>0.5%     |
| NATIONAL GOVERN  Balance S                                                          |                                             |                                                                                              | e Statement                                              |                            | -                                                                                                 |                            |
|                                                                                     | Sheet                                       |                                                                                              | e Statement<br>1,523,405                                 |                            | Skilled Nursing                                                                                   | 0.5%                       |
| Balance S                                                                           | Sheet<br>351,293                            | Income                                                                                       |                                                          | 44.4%                      | Skilled Nursing Nursing                                                                           | 0.5%                       |
| Balance S<br>Current Assets                                                         | Sheet<br>351,293                            | Income<br>Total Charges                                                                      | 1,523,405                                                | 44.4%<br>55.6%             | Skilled Nursing Nursing Home Healthcare                                                           | 0.5%                       |
| Balance S Current Assets Fixed Assets                                               | 351,293<br>0<br>2,777                       | Income Total Charges Contract Allowance                                                      | 1,523,405<br>676,639                                     |                            | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.59<br>0.29<br>0.09       |
| Balance S Current Assets Fixed Assets Other Assets                                  | 351,293<br>0<br>2,777<br>354,070            | Income Total Charges Contract Allowance Operating Revenue                                    | 1,523,405<br>676,639<br>846,766                          | 55.6%                      | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.59<br>0.29<br>0.09       |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 351,293<br>0<br>2,777<br>354,070<br>838,924 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 1,523,405<br>676,639<br>846,766<br>1,767,205             | 55.6%<br>208.7%            | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.5%                       |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 351,293<br>0<br>2,777<br>354,070<br>838,924 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,523,405<br>676,639<br>846,766<br>1,767,205<br>-920,439 | 55.6%<br>208.7%<br>-108.7% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.59<br>0.29<br>0.09<br>0. |

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Sample Hospice reports from the Halmanac.com website.

| 751631 COMPANIO                               | N HOSPICE AN                                  | ID PALLIATIVE CARE                                   | SERVICES, LL                        |                          | Proprietary - Other                        |             |
|-----------------------------------------------|-----------------------------------------------|------------------------------------------------------|-------------------------------------|--------------------------|--------------------------------------------|-------------|
| 6133 BRISTOL PKW                              | Y SUITE 110                                   | 12/31/2019                                           | 365 Days Submi                      | tted                     | Hospice                                    |             |
| CULVER CITY, CA 9                             | 0230                                          |                                                      |                                     |                          |                                            |             |
| LOS ANGELES                                   |                                               |                                                      |                                     |                          | Key Performanad                            | e Ind.      |
| NATIONAL GOVERN                               | IMENT SERVICE                                 | ES                                                   |                                     |                          | Skilled Nursing                            | 0.2%        |
| Balance S                                     | Sheet                                         | Income                                               | e Statement                         |                          | Nursing                                    | 1.5%        |
| Current Assets                                | 501,667                                       | Total Charges                                        | 1,849,392                           |                          | Home Healthcare                            | 0.0%        |
| Fixed Assets                                  | 0                                             | Contract Allowance                                   | 54,800                              | 3.0%                     | Length of Stay                             |             |
| Other Assets                                  | 8,142                                         | Operating Revenue                                    | 1,794,592                           | 97.0%                    | Medicare LOS                               |             |
| Total Assets                                  | 509,809                                       | Operating Expense                                    | 1,771,146                           | 98.7%                    | Current Ratio                              | 0.7         |
| Current Liabilities                           | 698,117                                       | Operating Margin                                     | 23,446                              | 1.3%                     | Days to Collect                            | 58.8        |
| Long Term Liabilities                         | 5,541                                         | Other Income                                         | 0                                   | 0.0%                     | Avg Payment Days                           | 16.7        |
| Total Equity                                  | -193,849                                      | Other Expense                                        | 0                                   | 0.0%                     | Depreciation Rate                          | 0.0%        |
| Total Liab. and Equity                        | 509,809                                       | Net Profit or Loss                                   | 23,446                              | 1.3%                     | Return on Equity                           | -12.1%      |
| 051750 COMPANIO                               | N HOSPICE CA                                  | RE, LLC                                              |                                     |                          | Proprietary - Other                        |             |
| 8130 FLORENCE AV                              | /E, SUITE 200                                 | 12/31/2019                                           | 365 Days Submi                      | tted                     | Hospice                                    |             |
| DOWNEY, CA 90240                              | )                                             |                                                      |                                     |                          |                                            |             |
| LOS ANGELES                                   |                                               |                                                      |                                     |                          | Key Performanad                            | e Ind.      |
| NATIONAL GOVERN                               | IMENT SERVICE                                 | ES                                                   |                                     |                          | Skilled Nursing                            | 0.0%        |
| Balance S                                     | Sheet                                         | Income                                               | e Statement                         |                          | Nursing                                    | 1.9%        |
| Current Assets                                | 5,822,730                                     | Total Charges                                        | 12,316,811                          |                          | Home Healthcare                            | 0.0%        |
|                                               |                                               |                                                      |                                     |                          |                                            | 0.070       |
| Fixed Assets                                  | 173,249                                       | Contract Allowance                                   | 293,525                             | 2.4%                     | Length of Stay                             |             |
| Fixed Assets Other Assets                     |                                               | Contract Allowance Operating Revenue                 | 293,525                             | 2.4%<br>97.6%            | Length of Stay Medicare LOS                |             |
|                                               | 30,232                                        |                                                      |                                     |                          |                                            | 3.6         |
| Other Assets                                  | 6,026,211                                     | Operating Revenue                                    | 12,023,286                          | 97.6%                    | Medicare LOS                               |             |
| Other Assets Total Assets                     | 30,232<br>6,026,211<br>1,610,372              | Operating Revenue Operating Expense                  | 12,023,286<br>12,046,371            | 97.6%<br>100.2%          | Medicare LOS Current Ratio                 | 3.6         |
| Other Assets Total Assets Current Liabilities | 30,232<br>6,026,211<br>1,610,372<br>1,207,172 | Operating Revenue Operating Expense Operating Margin | 12,023,286<br>12,046,371<br>-23,085 | 97.6%<br>100.2%<br>-0.2% | Medicare LOS Current Ratio Days to Collect | 3.6<br>40.9 |

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|                                                                                                                  | ON HOSPICE, LL                                               | -C                                                                                                        |                                                         |                                  | Proprietary - Other                                                                                                |                                    |
|------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------|--------------------------------------------------------------------------------------------------------------------|------------------------------------|
| 4199 FLAT ROCK DE                                                                                                | RIVE, SUITE 200                                              | ) 12/31/2019                                                                                              | 365 Days Submi                                          | tted                             | Hospice                                                                                                            |                                    |
| RIVERSIDE, CA 9250                                                                                               | 05                                                           |                                                                                                           |                                                         |                                  |                                                                                                                    |                                    |
| RIVERSIDE                                                                                                        |                                                              |                                                                                                           |                                                         |                                  | Key Performanac                                                                                                    | e Ind.                             |
| NATIONAL GOVERN                                                                                                  | MENT SERVICE                                                 | ES                                                                                                        |                                                         |                                  | Skilled Nursing                                                                                                    | 0.2%                               |
| Balance S                                                                                                        | Sheet                                                        | Income                                                                                                    | e Statement                                             |                                  | Nursing                                                                                                            | 2.0%                               |
| Current Assets                                                                                                   | 1,326,006                                                    | Total Charges                                                                                             | 4,780,851                                               |                                  | Home Healthcare                                                                                                    | 0.0%                               |
| Fixed Assets                                                                                                     | 0                                                            | Contract Allowance                                                                                        | 80,058                                                  | 1.7%                             | Length of Stay                                                                                                     |                                    |
| Other Assets                                                                                                     | 5,417                                                        | Operating Revenue                                                                                         | 4,700,793                                               | 98.3%                            | Medicare LOS                                                                                                       |                                    |
| Total Assets                                                                                                     | 1,331,423                                                    | Operating Expense                                                                                         | 4,462,615                                               | 94.9%                            | Current Ratio                                                                                                      | 1.3                                |
| Current Liabilities                                                                                              | 1,011,757                                                    | Operating Margin                                                                                          | 238,178                                                 | 5.1%                             | Days to Collect                                                                                                    | 48.6                               |
| Long Term Liabilities                                                                                            | 54,586                                                       | Other Income                                                                                              | 0                                                       | 0.0%                             | Avg Payment Days                                                                                                   | 20.5                               |
| Total Equity                                                                                                     | 265,080                                                      | Other Expense                                                                                             | 0                                                       | 0.0%                             | Depreciation Rate                                                                                                  | 0.0%                               |
| Total Liab. and Equity                                                                                           | 1,331,423                                                    | Net Profit or Loss                                                                                        | 238,178                                                 | 5.1%                             | Return on Equity                                                                                                   | 89.9%                              |
| 921546 COMPASSI                                                                                                  | ON HOSPICE                                                   |                                                                                                           |                                                         |                                  | Proprietary - Corporati                                                                                            | on                                 |
| 791 MARYLIND AVE                                                                                                 | , BUILDING 2                                                 | 12/31/2019                                                                                                | 365 Days Submi                                          | tted                             | Hospice                                                                                                            |                                    |
|                                                                                                                  |                                                              |                                                                                                           |                                                         |                                  | ·                                                                                                                  |                                    |
| CLAREMONT, CA 91                                                                                                 | 711                                                          |                                                                                                           |                                                         |                                  | ·                                                                                                                  |                                    |
| CLAREMONT, CA 91<br>LOS ANGELES                                                                                  | 711                                                          |                                                                                                           |                                                         |                                  | Key Performanac                                                                                                    | e Ind.                             |
| •                                                                                                                |                                                              | ≣S                                                                                                        |                                                         |                                  |                                                                                                                    | <b>e Ind.</b><br>0.0%              |
| LOS ANGELES                                                                                                      | IMENT SERVICE                                                |                                                                                                           | e Statement                                             |                                  | Key Performanac                                                                                                    |                                    |
| LOS ANGELES NATIONAL GOVERN                                                                                      | IMENT SERVICE                                                |                                                                                                           | e Statement<br>1,671,224                                |                                  | <b>Key Performanac</b> Skilled Nursing                                                                             | 0.0%                               |
| LOS ANGELES NATIONAL GOVERN Balance S                                                                            | IMENT SERVICE<br>Sheet<br>102,984                            | Income                                                                                                    |                                                         | 0.6%                             | Key Performanac<br>Skilled Nursing<br>Nursing                                                                      | 0.0%<br>0.5%                       |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                          | IMENT SERVICE<br>Sheet<br>102,984<br>14,704                  | Income<br>Total Charges                                                                                   | 1,671,224                                               |                                  | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.0%<br>0.5%                       |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                            | IMENT SERVICE<br>Sheet<br>102,984<br>14,704                  | Income Total Charges Contract Allowance Operating Revenue                                                 | 1,671,224<br>9,274                                      | 0.6%                             | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.0%<br>0.5%                       |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                              | IMENT SERVICE<br>Sheet<br>102,984<br>14,704<br>0<br>117,688  | Income Total Charges Contract Allowance Operating Revenue                                                 | 1,671,224<br>9,274<br>1,661,950                         | 0.6%<br>99.4%                    | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.5%<br>0.0%               |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                | MENT SERVICE<br>102,984<br>14,704<br>0<br>117,688<br>137,440 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 1,671,224<br>9,274<br>1,661,950<br>1,738,164            | 0.6%<br>99.4%<br>104.6%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.5%<br>0.0%<br>0.7<br>0.0 |
| LOS ANGELES NATIONAL GOVERN  Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MENT SERVICE<br>102,984<br>14,704<br>0<br>117,688<br>137,440 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,671,224<br>9,274<br>1,661,950<br>1,738,164<br>-76,214 | 0.6%<br>99.4%<br>104.6%<br>-4.6% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.5%<br>0.0%               |

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| 921537 COMPASSI                                                                                                                                                                                      | ON HOSPICE 8                                                                                                                       | PALLIATIVE CARE                                                                                                                                          |                                                                                     |                                               | Proprietary - Corporat                                                                                                                                                                         | ion                               |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-----------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|
| 1016 E COOLEY DR                                                                                                                                                                                     | IVE, UNIT D                                                                                                                        | 12/31/2019                                                                                                                                               | 365 Days Subm                                                                       | tted                                          | Hospice                                                                                                                                                                                        |                                   |
| COLTON, CA 92324                                                                                                                                                                                     |                                                                                                                                    |                                                                                                                                                          |                                                                                     |                                               |                                                                                                                                                                                                |                                   |
| SAN BERNARDINO                                                                                                                                                                                       |                                                                                                                                    |                                                                                                                                                          |                                                                                     |                                               | Key Performana                                                                                                                                                                                 | ce Ind.                           |
| NATIONAL GOVERN                                                                                                                                                                                      | IMENT SERVICE                                                                                                                      | ES                                                                                                                                                       |                                                                                     |                                               | Skilled Nursing                                                                                                                                                                                | 0.0%                              |
| Balance S                                                                                                                                                                                            | Sheet                                                                                                                              | Income                                                                                                                                                   | e Statement                                                                         |                                               | Nursing                                                                                                                                                                                        | 0.0%                              |
| Current Assets                                                                                                                                                                                       | 8,307                                                                                                                              | Total Charges                                                                                                                                            | 620,934                                                                             |                                               | Home Healthcare                                                                                                                                                                                | 0.0%                              |
| Fixed Assets                                                                                                                                                                                         | 0                                                                                                                                  | Contract Allowance                                                                                                                                       | 0                                                                                   | 0.0%                                          | Length of Stay                                                                                                                                                                                 |                                   |
| Other Assets                                                                                                                                                                                         | 0                                                                                                                                  | Operating Revenue                                                                                                                                        | 620,934                                                                             | 100.0%                                        | Medicare LOS                                                                                                                                                                                   |                                   |
| Total Assets                                                                                                                                                                                         | 8,307                                                                                                                              | Operating Expense                                                                                                                                        | 619,395                                                                             | 99.8%                                         | Current Ratio                                                                                                                                                                                  |                                   |
| Current Liabilities                                                                                                                                                                                  | 0                                                                                                                                  | Operating Margin                                                                                                                                         | 1,539                                                                               | 0.2%                                          | Days to Collect                                                                                                                                                                                | 0.0                               |
| Long Term Liabilities                                                                                                                                                                                | 0                                                                                                                                  | Other Income                                                                                                                                             | 0                                                                                   | 0.0%                                          | Avg Payment Days                                                                                                                                                                               | 0.0                               |
|                                                                                                                                                                                                      |                                                                                                                                    | O.1. =                                                                                                                                                   | 0                                                                                   | 0.0%                                          | Depresiation Data                                                                                                                                                                              | 0.0%                              |
| Total Equity                                                                                                                                                                                         | 8,307                                                                                                                              | Other Expense                                                                                                                                            | U                                                                                   | 0.070                                         | Depreciation Rate                                                                                                                                                                              | 0.070                             |
| Total Equity Total Liab. and Equity                                                                                                                                                                  |                                                                                                                                    | Net Profit or Loss                                                                                                                                       | 1,539                                                                               |                                               | Return on Equity                                                                                                                                                                               | 18.5%                             |
| Total Liab. and Equity                                                                                                                                                                               | 8,307                                                                                                                              |                                                                                                                                                          | 1,539                                                                               | 0.2%                                          | •                                                                                                                                                                                              | 18.5%                             |
| Total Liab. and Equity                                                                                                                                                                               | 8,307                                                                                                                              | Net Profit or Loss  HOSPICE OF SOUTHI                                                                                                                    | 1,539                                                                               | 0.2%                                          | Return on Equity                                                                                                                                                                               | 18.5%                             |
| Total Liab. and Equity  551797 COMPASSI                                                                                                                                                              | 8,307 IONATE CARE I                                                                                                                | Net Profit or Loss  HOSPICE OF SOUTHI                                                                                                                    | 1,539<br>ERN CALIFORNI                                                              | 0.2%                                          | Return on Equity  Proprietary - Corporat                                                                                                                                                       | 18.5%                             |
| Total Liab. and Equity  551797 COMPASSI  230 N MARYLAND A                                                                                                                                            | 8,307 IONATE CARE I                                                                                                                | Net Profit or Loss  HOSPICE OF SOUTHI                                                                                                                    | 1,539<br>ERN CALIFORNI                                                              | 0.2%                                          | Return on Equity  Proprietary - Corporat                                                                                                                                                       | 18.5%<br>ion                      |
| Total Liab. and Equity  551797 COMPASSI  230 N MARYLAND A  GLENDALE, CA 9120                                                                                                                         | 8,307 IONATE CARE I                                                                                                                | Net Profit or Loss  HOSPICE OF SOUTHI  12/31/2019                                                                                                        | 1,539<br>ERN CALIFORNI                                                              | 0.2%                                          | Return on Equity  Proprietary - Corporat  Hospice                                                                                                                                              | 18.5%<br>ion                      |
| Total Liab. and Equity  551797 COMPASSI  230 N MARYLAND A  GLENDALE, CA 9120  LOS ANGELES                                                                                                            | 8,307 IONATE CARE I                                                                                                                | Net Profit or Loss  HOSPICE OF SOUTHI  12/31/2019                                                                                                        | 1,539<br>ERN CALIFORNI                                                              | 0.2%                                          | Return on Equity  Proprietary - Corporat  Hospice  Key Performanae                                                                                                                             | 18.5%<br>ion<br>ce Ind.           |
| Total Liab. and Equity  551797 COMPASSI  230 N MARYLAND A  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN                                                                                           | 8,307  IONATE CARE I  AVE, SUITE 300  D6  IMENT SERVICE                                                                            | Net Profit or Loss  HOSPICE OF SOUTHI  12/31/2019                                                                                                        | 1,539  ERN CALIFORNI  365 Days Submi                                                | 0.2%                                          | Return on Equity  Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing                                                                                                            | 18.5%<br>cion<br>ce Ind.<br>0.0%  |
| Total Liab. and Equity  551797 COMPASSI  230 N MARYLAND A  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | 8,307 IONATE CARE I  AVE, SUITE 300 D6 IMENT SERVICE Sheet 350,554,255                                                             | Net Profit or Loss  HOSPICE OF SOUTHI  12/31/2019                                                                                                        | 1,539  ERN CALIFORNI  365 Days Submi                                                | 0.2%                                          | Return on Equity  Proprietary - Corporate  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare                                                                                 | 18.5%<br>cion<br>ce Ind.          |
| Total Liab. and Equity  551797 COMPASSI  230 N MARYLAND A  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | 8,307  IONATE CARE I  AVE, SUITE 300  IMENT SERVICE  Sheet  350,554,255  28,113,470                                                | Net Profit or Loss  HOSPICE OF SOUTHING  12/31/2019  ES  Income                                                                                          | 1,539  ERN CALIFORNI 365 Days Submi                                                 | 0.2% A itted                                  | Return on Equity  Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare                                                                                  | 18.5%<br>cion<br>ce Ind.<br>0.0%  |
| Total Liab. and Equity  551797 COMPASSI  230 N MARYLAND A  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | 8,307  IONATE CARE I  AVE, SUITE 300  IMENT SERVICE  350,554,255 28,113,470 884,077,559                                            | Net Profit or Loss  HOSPICE OF SOUTHI  12/31/2019  ES  Income  Total Charges  Contract Allowance                                                         | 1,539  ERN CALIFORNI  365 Days Submi  E Statement  1,111,806  654,153               | 0.2% A itted                                  | Return on Equity  Proprietary - Corporate  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                                   | 18.5%<br>cion<br>ce Ind.<br>0.0%  |
| Total Liab. and Equity  551797 COMPASSI  230 N MARYLAND A  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 8,307  IONATE CARE I  AVE, SUITE 300  IMENT SERVICE  350,554,255 28,113,470 884,077,559 1,262,745,284                              | Net Profit or Loss  HOSPICE OF SOUTHI  12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                      | 1,539  ERN CALIFORNI  365 Days Submi  E Statement  1,111,806  654,153  457,653      | 0.2%  A  itted  58.8%  41.2%  347.9%          | Return on Equity  Proprietary - Corporate  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                                   | 18.5%<br>ce Ind.<br>0.0%<br>0.0%  |
| Total Liab. and Equity  551797 COMPASSI  230 N MARYLAND A  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 8,307  IONATE CARE I  AVE, SUITE 300  IMENT SERVICE  350,554,255  28,113,470  884,077,559  1,262,745,284  326,943,541              | Net Profit or Loss  HOSPICE OF SOUTHI  12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | 1,539  ERN CALIFORN  365 Days Submi  457,653  1,592,085                             | 0.2%  A  Steed  58.8%  41.2%  347.9%  -247.9% | Return on Equity  Proprietary - Corporate  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio                                    | 18.5%<br>ce Ind.<br>0.0%<br>0.0%  |
| Total Liab. and Equity  551797 COMPASSI  230 N MARYLAND A  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 8,307  IONATE CARE I  AVE, SUITE 300  IMENT SERVICE  350,554,255  28,113,470  884,077,559  1,262,745,284  326,943,541  294,288,860 | Net Profit or Loss  HOSPICE OF SOUTHI  12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 1,539  ERN CALIFORN  365 Days Submi  1,111,806 654,153 457,653 1,592,085 -1,134,432 | 0.2%  A  Steed  58.8%  41.2%  347.9%  -247.9% | Return on Equity  Proprietary - Corporate  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio  Days to Collect  Avg Payment Days | 18.5% cion  ce Ind. 0.0% 0.0% 1.7 |

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Sample Hospice reports from the Halmanac.com website.

| 921560 COMPASSI                                            | ONATE CARE I                   | HOSPICE, LLC                                                                         |                                                  |                         | Proprietary - Corporat                                                    | ion          |
|------------------------------------------------------------|--------------------------------|--------------------------------------------------------------------------------------|--------------------------------------------------|-------------------------|---------------------------------------------------------------------------|--------------|
| 17220 NEWHOPE S                                            | T SUITE 124                    | 12/31/2019                                                                           | 365 Days Submi                                   | tted                    | Hospice                                                                   |              |
| FOUNTAIN VALLEY,                                           | CA 92708                       |                                                                                      |                                                  |                         |                                                                           |              |
| ORANGE                                                     |                                |                                                                                      |                                                  |                         | Key Performanad                                                           | e Ind.       |
| NATIONAL GOVERN                                            | IMENT SERVICE                  | ES .                                                                                 |                                                  |                         | Skilled Nursing                                                           | 0.0%         |
| Balance S                                                  | Sheet                          | Income                                                                               | e Statement                                      |                         | Nursing                                                                   | 0.6%         |
| Current Assets                                             | 245,683                        | Total Charges                                                                        | 4,235,099                                        |                         | Home Healthcare                                                           | 0.0%         |
| Fixed Assets                                               | 521,068                        | Contract Allowance                                                                   | 141,382                                          | 3.3%                    | Length of Stay                                                            |              |
| Other Assets                                               | 0                              | Operating Revenue                                                                    | 4,093,717                                        | 96.7%                   | Medicare LOS                                                              |              |
| Total Assets                                               | 766,751                        | Operating Expense                                                                    | 3,275,194                                        | 80.0%                   | Current Ratio                                                             | 0.4          |
| Current Liabilities                                        | 603,197                        | Operating Margin                                                                     | 818,523                                          | 20.0%                   | Days to Collect                                                           | 0.8          |
| Long Term Liabilities                                      | 0                              | Other Income                                                                         | 0                                                | 0.0%                    | Avg Payment Days                                                          | 1.4          |
| Total Equity                                               | 163,554                        | Other Expense                                                                        | 0                                                | 0.0%                    | Depreciation Rate                                                         | 0.0%         |
| Total Liab. and Equity                                     | 766,751                        | Net Profit or Loss                                                                   | 818,523                                          | 20.0%                   | Return on Equity                                                          | 500.5%       |
| 921526 COMPASSI                                            | ONATE HEALT                    | H HOSPICE, INC                                                                       |                                                  |                         | Proprietary - Corporat                                                    | ion          |
| 9872 CHAPMAN AVI                                           | E, SUITE 118                   | 12/31/2019                                                                           | 365 Days Submi                                   | tted                    | Hospice                                                                   |              |
| GARDEN GROVE, C                                            | A 92841                        |                                                                                      |                                                  |                         |                                                                           |              |
| ORANGE                                                     |                                |                                                                                      |                                                  |                         | Key Performanac                                                           | e Ind.       |
| NATIONAL GOVERN                                            | IMENT SERVICE                  | ES                                                                                   |                                                  |                         | Skilled Nursing                                                           | 1.0%         |
| Balance S                                                  | Sheet                          | Income                                                                               | e Statement                                      |                         | Nursing                                                                   |              |
| _                                                          |                                |                                                                                      | e Statement                                      |                         | 3                                                                         | 0.0%         |
| Current Assets                                             |                                | Total Charges                                                                        | 1,037,938                                        |                         | Home Healthcare                                                           | 0.0%<br>0.0% |
| Current Assets Fixed Assets                                | 121,239                        | Total Charges Contract Allowance                                                     |                                                  | 0.0%                    | _                                                                         |              |
|                                                            | 121,239<br>671                 | Contract Allowance                                                                   | 1,037,938                                        | 0.0%                    | Home Healthcare                                                           |              |
| Fixed Assets                                               | 121,239<br>671<br>0            | Contract Allowance                                                                   | 1,037,938                                        |                         | Home Healthcare<br>Length of Stay                                         |              |
| Fixed Assets Other Assets                                  | 121,239<br>671<br>0<br>121,910 | Contract Allowance Operating Revenue                                                 | 1,037,938  0  1,037,938                          | 100.0%                  | Home Healthcare Length of Stay Medicare LOS                               |              |
| Fixed Assets Other Assets Total Assets                     | 121,239<br>671<br>0<br>121,910 | Contract Allowance Operating Revenue Operating Expense                               | 1,037,938<br>0<br>1,037,938<br>941,578           | 100.0%<br>90.7%         | Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%         |
| Fixed Assets Other Assets Total Assets Current Liabilities | 121,239<br>671<br>0<br>121,910 | Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,037,938<br>0<br>1,037,938<br>941,578<br>96,360 | 100.0%<br>90.7%<br>9.3% | Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%         |

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Sample Hospice reports from the Halmanac.com website.

| 751658 COMPASSI                            | ONATE HEART  | S HOSPICE, INC     |                 |        | Proprietary - Corporati             | on     |
|--------------------------------------------|--------------|--------------------|-----------------|--------|-------------------------------------|--------|
| 237 W BONITA AVE                           | SUITE E      | 2/28/2019          | 365 Days Submit | ted    | Hospice                             |        |
| SAN DIMAS, CA 917                          | 73           |                    |                 |        |                                     |        |
| LOS ANGELES                                |              |                    |                 |        | Key Performanac                     | e Ind. |
| NATIONAL GOVERN                            | MENT SERVICE | ES                 |                 |        | Skilled Nursing                     | 0.0%   |
| Balance S                                  | Sheet        | Income             | e Statement     |        | Nursing                             | 0.0%   |
| Current Assets                             | 25,114       | Total Charges      | 1,426,603       |        | Home Healthcare                     | 0.0%   |
| Fixed Assets                               | 9,892        | Contract Allowance | 0               | 0.0%   | Length of Stay                      |        |
| Other Assets                               | 3,770        | Operating Revenue  | 1,426,603       | 100.0% | Medicare LOS                        |        |
| Total Assets                               | 38,776       | Operating Expense  | 1,432,610       | 100.4% | Current Ratio                       | 0.7    |
| Current Liabilities                        | 37,912       | Operating Margin   | -6,007          | -0.4%  | Days to Collect                     | 0.1    |
| Long Term Liabilities                      | 20,000       | Other Income       | 0               | 0.0%   | Avg Payment Days                    | 8.1    |
| Total Equity                               | -19,136      | Other Expense      | 0               | 0.0%   | Depreciation Rate                   | 0.0%   |
| Total Liab. and Equity                     | 38,776       | Net Profit or Loss | (6,007)         | -0.4%  | Return on Equity                    | 31.4%  |
| 551639 COMPASSI                            | ONATE HOSPIC | CE CARE, INC.      |                 |        | Proprietary - Corporati             | on     |
| 3512 W VICTORY BI                          | _VD          | 12/31/2019         | 365 Days Subm   | itted  | Hospice                             |        |
| BURBANK, CA 9150                           | 5            |                    |                 |        |                                     |        |
| LOS ANGELES                                |              |                    |                 |        | Key Performanac                     | e Ind. |
| NATIONAL GOVERN                            | MENT SERVICE | ES .               |                 |        | Skilled Nursing                     | 0.2%   |
| Balance S                                  | Sheet        | Income             | e Statement     |        | Nursing                             | 0.6%   |
| Current Assets                             | 469,248      | Total Charges      | 4,475,025       |        | Home Healthcare                     | 0.0%   |
| Fixed Assets                               | 50,709       | Contract Allowance | 849,517         | 19.0%  | Length of Stay                      |        |
| Other Assets                               | 51,861       | Operating Revenue  | 3,625,508       | 81.0%  | Medicare LOS                        |        |
| Total Assets                               | 571,818      | Operating Expense  | 3,072,452       | 84.7%  | Current Ratio                       | 3.3    |
|                                            | 140,398      | Operating Margin   | 553,056         | 15.3%  | Days to Collect                     | 34.6   |
| Current Liabilities                        |              |                    |                 | 0.00/  | 4 5 .5                              | 4.4    |
| Current Liabilities  Long Term Liabilities | 0            | Other Income       | 0               | 0.0%   | Avg Payment Days                    | 1.4    |
|                                            | 0<br>431,420 |                    | 0               | 0.0%   | Avg Payment Days  Depreciation Rate | 0.0%   |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                 | ONATE HOSPIC                                                      |                                                                                                           | Proprietary - Corporation                             |                                  |                                                                                                                                   |                                      |  |  |
|---------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-------------------------------------------------------|----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|--|--|
| 45 WEST EASY STR                                                                                                                | REET                                                              | 12/31/2019                                                                                                | 365 Days Subm                                         | itted                            | Hospice                                                                                                                           |                                      |  |  |
| SIMI VALLEY, CA 93                                                                                                              | 065                                                               |                                                                                                           |                                                       |                                  |                                                                                                                                   |                                      |  |  |
| VENTURA                                                                                                                         |                                                                   |                                                                                                           |                                                       |                                  | Key Performana                                                                                                                    | ce Ind.                              |  |  |
| NATIONAL GOVERN                                                                                                                 | IMENT SERVICE                                                     | S                                                                                                         |                                                       |                                  | Skilled Nursing                                                                                                                   | 0.0%                                 |  |  |
| Balance S                                                                                                                       | Sheet                                                             | Income                                                                                                    | e Statement                                           |                                  | Nursing                                                                                                                           | 0.0%                                 |  |  |
| Current Assets                                                                                                                  | 583,244                                                           | Total Charges                                                                                             | 1,271,756                                             |                                  | Home Healthcare                                                                                                                   | 0.0%                                 |  |  |
| Fixed Assets                                                                                                                    | 6,000                                                             | Contract Allowance                                                                                        | 0                                                     | 0.0%                             | Length of Stay                                                                                                                    |                                      |  |  |
| Other Assets                                                                                                                    | 0                                                                 | Operating Revenue                                                                                         | 1,271,756                                             | 100.0%                           | Medicare LOS                                                                                                                      |                                      |  |  |
| Total Assets                                                                                                                    | 589,244                                                           | Operating Expense                                                                                         | 1,101,324                                             | 86.6%                            | Current Ratio                                                                                                                     | 2.2                                  |  |  |
| Current Liabilities                                                                                                             | 267,262                                                           | Operating Margin                                                                                          | 170,432                                               | 13.4%                            | Days to Collect                                                                                                                   | 165.9                                |  |  |
| Long Term Liabilities                                                                                                           | 147,458                                                           | Other Income                                                                                              | 0                                                     | 0.0%                             | Avg Payment Days                                                                                                                  | 0.0                                  |  |  |
| Total Equity                                                                                                                    | 174,524                                                           | Other Expense                                                                                             | 0                                                     | 0.0%                             | Depreciation Rate                                                                                                                 | 0.0%                                 |  |  |
| Total Liab. and Equity                                                                                                          | 589,244                                                           | Net Profit or Loss                                                                                        | 170,432                                               | 13.4%                            | Return on Equity                                                                                                                  | 97.7%                                |  |  |
| 921733 COMPASSI                                                                                                                 | ONATE TOUCH                                                       | 921733 COMPASSIONATE TOUCH HOSPICE CARE, INC. Proprietary - Corporation                                   |                                                       |                                  |                                                                                                                                   |                                      |  |  |
|                                                                                                                                 |                                                                   |                                                                                                           |                                                       |                                  |                                                                                                                                   |                                      |  |  |
| 2063 S ATLANTIC B                                                                                                               | LVD SUITE 2J                                                      | 12/31/2019                                                                                                | 365 Days Subm                                         | itted                            | Hospice                                                                                                                           |                                      |  |  |
| 2063 S ATLANTIC B                                                                                                               |                                                                   | 12/31/2019                                                                                                | 365 Days Subm                                         | itted                            | Hospice                                                                                                                           |                                      |  |  |
|                                                                                                                                 |                                                                   | 12/31/2019                                                                                                | 365 Days Subm                                         | itted                            | Hospice  Key Performana                                                                                                           | ce Ind.                              |  |  |
| MONTEREY PARK, (                                                                                                                | CA 91754                                                          |                                                                                                           | 365 Days Subm                                         | itted                            | ·                                                                                                                                 | <b>ce Ind.</b><br>0.0%               |  |  |
| MONTEREY PARK, O                                                                                                                | CA 91754<br>IMENT SERVICE                                         | ES                                                                                                        | 365 Days Subm                                         | itted                            | Key Performana                                                                                                                    |                                      |  |  |
| MONTEREY PARK, O<br>LOS ANGELES<br>NATIONAL GOVERN                                                                              | CA 91754<br>IMENT SERVICE<br>Sheet                                | ES                                                                                                        | ·                                                     | itted                            | Key Performana<br>Skilled Nursing                                                                                                 | 0.0%                                 |  |  |
| MONTEREY PARK, O<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                                 | CA 91754<br>IMENT SERVICE<br>Sheet<br>550,881                     | ES<br>Income                                                                                              | e Statement                                           | itted  0.0%                      | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                                   | 0.0%                                 |  |  |
| MONTEREY PARK, OLOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | CA 91754  IMENT SERVICE  Sheet  550,881  9,580                    | ES<br>Income<br>Total Charges                                                                             | e <b>Statement</b><br>1,068,984                       |                                  | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                                            | 0.0%<br>0.0%                         |  |  |
| MONTEREY PARK, OLOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | CA 91754  IMENT SERVICE  Sheet  550,881  9,580  319,200           | Income<br>Income<br>Total Charges<br>Contract Allowance                                                   | e <b>Statement</b><br>1,068,984<br>0                  | 0.0%                             | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                                 | 0.0%<br>0.0%                         |  |  |
| MONTEREY PARK, OLOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | CA 91754  IMENT SERVICE  Sheet  550,881  9,580  319,200  879,661  | Income Total Charges Contract Allowance Operating Revenue                                                 | e Statement<br>1,068,984<br>0<br>1,068,984            | 0.0%<br>100.0%                   | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS                                 | 0.0%<br>0.0%<br>0.0%                 |  |  |
| MONTEREY PARK, OLOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CA 91754  IMENT SERVICE  550,881  9,580  319,200  879,661  52,247 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | e Statement<br>1,068,984<br>0<br>1,068,984<br>544,942 | 0.0%<br>100.0%<br>51.0%          | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS<br>Current Ratio                | 0.0%<br>0.0%<br>0.0%                 |  |  |
| MONTEREY PARK, OLOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CA 91754  IMENT SERVICE  550,881  9,580  319,200  879,661  52,247 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,068,984<br>0<br>1,068,984<br>544,942<br>524,042     | 0.0%<br>100.0%<br>51.0%<br>49.0% | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.0%<br>0.0%<br>10.5<br>81.3 |  |  |

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| 051661 COMPASSI        |                              | Proprietary - Corporation |               |        |                        |          |
|------------------------|------------------------------|---------------------------|---------------|--------|------------------------|----------|
| 3637 MOTOR AVE S       | TE 360                       | 12/31/2019                | 365 Days Subm | itted  | Hospice                |          |
| LOS ANGELES, CA 9      | 90034                        |                           |               |        |                        |          |
| LOS ANGELES            |                              |                           |               |        | Key Performana         | ce Ind.  |
| NATIONAL GOVERN        | NATIONAL GOVERNMENT SERVICES |                           |               |        |                        | 0.2%     |
| Balance S              | heet                         | Income                    | e Statement   |        | Nursing                | 0.5%     |
| Current Assets         | 99,178,523                   | Total Charges             | 2,382,881     |        | Home Healthcare        | 0.0%     |
| Fixed Assets           | 14,675,159                   | Contract Allowance        | 2,265         | 0.1%   | Length of Stay         |          |
| Other Assets           | 1,022,825,008                | Operating Revenue         | 2,380,616     | 99.9%  | Medicare LOS           |          |
| Total Assets           | 1,136,678,690                | Operating Expense         | 2,242,640     | 94.2%  | Current Ratio          | 1.4      |
| Current Liabilities    | 72,199,666                   | Operating Margin          | 137,976       | 5.8%   | Days to Collect        | 11,324.2 |
| Long Term Liabilities  | 385,470,569                  | Other Income              | 0             | 0.0%   | Avg Payment Days       | 10,355.2 |
| Total Equity           | 679,008,455                  | Other Expense             | 0             | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 1,136,678,690                | Net Profit or Loss        | 137,976       | 5.8%   | Return on Equity       | 0.0%     |
| 051617 COMPASSI        | JS - ORANGE C                | OUNTY                     |               |        | Proprietary - Corporat | ion      |
| 2401 E KATELLA AV      | E SUITE 8                    | 12/31/2019                | 365 Days Subm | itted  | Hospice                |          |
| ANAHEIM, CA 92806      |                              |                           |               |        |                        |          |
| ORANGE                 |                              |                           |               |        | Key Performana         | ce Ind.  |
| BLUE CROSS (CALIF      | FORNIA)                      |                           |               |        | Skilled Nursing        | 0.0%     |
| Balance S              | heet                         | Income                    | e Statement   |        | Nursing                | 0.0%     |
| Current Assets         | 99,178,523                   | Total Charges             | 3,495,009     |        | Home Healthcare        | 0.0%     |
| Fixed Assets           | 14,675,159                   | Contract Allowance        | 3,489         | 0.1%   | Length of Stay         |          |
| Other Assets           | 1,022,825,008                | Operating Revenue         | 3,491,520     | 99.9%  | Medicare LOS           |          |
| Total Assets           | 1,136,678,690                | Operating Expense         | 3,592,700     | 102.9% | Current Ratio          | 1.4      |
| Current Liabilities    | 72,199,666                   | Operating Margin          | -101,180      | -2.9%  | Days to Collect        | 7,721.1  |
| Long Term Liabilities  | 385,470,569                  | Other Income              | 0             | 0.0%   | Avg Payment Days       | 6,463.9  |
| Total Equity           | 679,008,455                  | Other Expense             | 0             | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 4 400 070 000                | Net Profit or Loss        | (101,180)     | 0.00/  | Return on Equity       | 0.0%     |

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| 051767 COMPASS                                                                                                                                                                                     | US HOSPICE CO                                                                                 | OLTON                                                                                                             |                                                            |                                 | Proprietary - Partners                                                                                                                                    | nip                            |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|---------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|
| 1461 EAST COOLEY                                                                                                                                                                                   | Y DRIVE, #220                                                                                 | 12/31/2019                                                                                                        | 365 Days Subm                                              | itted                           | Hospice                                                                                                                                                   |                                |
| COLTON, CA 92324                                                                                                                                                                                   |                                                                                               |                                                                                                                   |                                                            |                                 |                                                                                                                                                           |                                |
| SAN BERNARDINO                                                                                                                                                                                     |                                                                                               |                                                                                                                   |                                                            |                                 | Key Performanad                                                                                                                                           | e Ind.                         |
| NATIONAL GOVERN                                                                                                                                                                                    | MENT SERVICE                                                                                  | ES .                                                                                                              |                                                            |                                 | Skilled Nursing                                                                                                                                           | 0.0%                           |
| Balance S                                                                                                                                                                                          | Sheet                                                                                         | Income                                                                                                            | Statement                                                  |                                 | Nursing                                                                                                                                                   | 0.5%                           |
| Current Assets                                                                                                                                                                                     | 0                                                                                             | Total Charges                                                                                                     | 2,863,947                                                  |                                 | Home Healthcare                                                                                                                                           | 0.0%                           |
| Fixed Assets                                                                                                                                                                                       | 0                                                                                             | Contract Allowance                                                                                                | 22,465                                                     | 0.8%                            | Length of Stay                                                                                                                                            |                                |
| Other Assets                                                                                                                                                                                       | 0                                                                                             | Operating Revenue                                                                                                 | 2,841,482                                                  | 99.2%                           | Medicare LOS                                                                                                                                              |                                |
| Total Assets                                                                                                                                                                                       | 0                                                                                             | Operating Expense                                                                                                 | 3,020,977                                                  | 106.3%                          | Current Ratio                                                                                                                                             |                                |
| Current Liabilities                                                                                                                                                                                | 0                                                                                             | Operating Margin                                                                                                  | -179,495                                                   | -6.3%                           | Days to Collect                                                                                                                                           | 0.0                            |
| Long Term Liabilities                                                                                                                                                                              | 0                                                                                             | Other Income                                                                                                      | 0                                                          | 0.0%                            | Avg Payment Days                                                                                                                                          | 0.0                            |
| Total Equity                                                                                                                                                                                       | 0                                                                                             | Other Expense                                                                                                     | 0                                                          | 0.0%                            | Depreciation Rate                                                                                                                                         | 0.0%                           |
|                                                                                                                                                                                                    |                                                                                               |                                                                                                                   |                                                            |                                 |                                                                                                                                                           |                                |
| Total Liab. and Equity                                                                                                                                                                             | 0                                                                                             | Net Profit or Loss                                                                                                | (179,495)                                                  | -6.3%                           | Return on Equity                                                                                                                                          | 0.0%                           |
|                                                                                                                                                                                                    |                                                                                               |                                                                                                                   | (179,495)                                                  | -6.3%                           | Return on Equity  Proprietary - Corporat                                                                                                                  |                                |
| Total Liab. and Equity                                                                                                                                                                             | E HOSPICE, INC                                                                                |                                                                                                                   | (179,495)<br>365 Days Submi                                |                                 |                                                                                                                                                           |                                |
| Total Liab. and Equity  551638 COMPCAR                                                                                                                                                             | E HOSPICE, INC                                                                                |                                                                                                                   | <u> </u>                                                   |                                 | Proprietary - Corporat                                                                                                                                    |                                |
| Total Liab. and Equity  551638 COMPCAR  4305 TORRANCE BI                                                                                                                                           | E HOSPICE, INC                                                                                |                                                                                                                   | <u> </u>                                                   |                                 | Proprietary - Corporat                                                                                                                                    | ion                            |
| Total Liab. and Equity  551638 COMPCAR  4305 TORRANCE BI  TORRANCE, CA 905                                                                                                                         | E HOSPICE, INC<br>LVD SUITE 200                                                               | 12/31/2019                                                                                                        | <u> </u>                                                   |                                 | Proprietary - Corporat  Hospice                                                                                                                           | ion                            |
| Total Liab. and Equity  551638 COMPCAR  4305 TORRANCE BI  TORRANCE, CA 905  LOS ANGELES                                                                                                            | E HOSPICE, INC<br>LVD SUITE 200<br>503<br>IMENT SERVICE                                       | 12/31/2019<br>ES                                                                                                  | <u> </u>                                                   |                                 | Proprietary - Corporat  Hospice  Key Performana                                                                                                           | ion                            |
| Total Liab. and Equity  551638 COMPCAR  4305 TORRANCE BI  TORRANCE, CA 905  LOS ANGELES  NATIONAL GOVERN                                                                                           | E HOSPICE, INC<br>LVD SUITE 200<br>503<br>NMENT SERVICE                                       | 12/31/2019<br>ES                                                                                                  | 365 Days Submi                                             |                                 | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing                                                                                         | ion<br>ce Ind.                 |
| Total Liab. and Equity  551638 COMPCAR  4305 TORRANCE BI  TORRANCE, CA 905  LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | E HOSPICE, INC<br>LVD SUITE 200<br>503<br>NMENT SERVICE                                       | 12/31/2019 ES Income                                                                                              | 365 Days Submi                                             |                                 | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing                                                                                | ion<br>ce Ind.<br>0.0%<br>0.0% |
| Total Liab. and Equity  551638 COMPCAR  4305 TORRANCE BI  TORRANCE, CA 905  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | E HOSPICE, INC<br>LVD SUITE 200<br>503<br>NMENT SERVICE<br>Sheet<br>5,000                     | 12/31/2019 ES Income                                                                                              | 365 Days Submi                                             | itted                           | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare                                                               | ion<br>ce Ind.<br>0.0%<br>0.0% |
| Total Liab. and Equity  551638 COMPCAR  4305 TORRANCE BI  TORRANCE, CA 905  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | E HOSPICE, INC<br>LVD SUITE 200<br>503<br>NMENT SERVICE<br>Sheet<br>5,000                     | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                      | 365 Days Submite Statement 1,134,804 0                     | itted                           | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                               | ion<br>ce Ind.<br>0.0%<br>0.0% |
| Total Liab. and Equity  551638 COMPCAR  4305 TORRANCE BI  TORRANCE, CA 905  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | E HOSPICE, INC<br>LVD SUITE 200<br>503<br>NMENT SERVICE<br>Sheet<br>5,000<br>0<br>0           | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                      | 365 Days Submited Statement 1,134,804 0 1,134,804          | 0.0%<br>100.0%                  | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                 | ion<br>ce Ind.<br>0.0%<br>0.0% |
| Total Liab. and Equity  551638 COMPCAR  4305 TORRANCE BI  TORRANCE, CA 905  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | E HOSPICE, INC<br>LVD SUITE 200<br>503<br>NMENT SERVICE<br>5,000<br>0<br>5,000                | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | 365 Days Submite Statement 1,134,804 0 1,134,804 1,023,917 | 0.0%<br>100.0%<br>90.2%         | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio                  | ion  ce Ind.  0.0%  0.0%  0.0% |
| Total Liab. and Equity  551638 COMPCAR  4305 TORRANCE BI  TORRANCE, CA 905  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | E HOSPICE, INC<br>LVD SUITE 200<br>503<br>NMENT SERVICE<br>5,000<br>0<br>5,000<br>0<br>54,019 | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 365 Days Submit 1,134,804 0 1,134,804 1,023,917 110,887    | 0.0%<br>100.0%<br>90.2%<br>9.8% | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio  Days to Collect | ion  ce Ind.  0.0%  0.0%  0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921567 COMPREH                                                                                                                                                           | ENSIVE CARE I                                                                | HOSPICE, INC                                                                                                |                                                                             |                                 | Proprietary - Corporat                                                                                                                                    | ion                                       |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|---------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| 271 EAST WORKMA                                                                                                                                                          | N ST, SUITE 20                                                               | 3 12/31/2019                                                                                                | 365 Days Submi                                                              | tted                            | Hospice                                                                                                                                                   |                                           |
| COVINA, CA 91723                                                                                                                                                         |                                                                              |                                                                                                             |                                                                             |                                 |                                                                                                                                                           |                                           |
| LOS ANGELES                                                                                                                                                              |                                                                              |                                                                                                             |                                                                             |                                 | Key Performanad                                                                                                                                           | e Ind.                                    |
| NATIONAL GOVERN                                                                                                                                                          | IMENT SERVICE                                                                | ES .                                                                                                        |                                                                             |                                 | Skilled Nursing                                                                                                                                           | 0.1%                                      |
| Balance S                                                                                                                                                                | Sheet                                                                        | Income                                                                                                      | Statement                                                                   |                                 | Nursing                                                                                                                                                   | 0.3%                                      |
| Current Assets                                                                                                                                                           | 256,903                                                                      | Total Charges                                                                                               | 3,576,557                                                                   |                                 | Home Healthcare                                                                                                                                           | 0.0%                                      |
| Fixed Assets                                                                                                                                                             | 0                                                                            | Contract Allowance                                                                                          | 786,543                                                                     | 22.0%                           | Length of Stay                                                                                                                                            |                                           |
| Other Assets                                                                                                                                                             | 170,744                                                                      | Operating Revenue                                                                                           | 2,790,014                                                                   | 78.0%                           | Medicare LOS                                                                                                                                              |                                           |
| Total Assets                                                                                                                                                             | 427,647                                                                      | Operating Expense                                                                                           | 3,230,618                                                                   | 115.8%                          | Current Ratio                                                                                                                                             | 1.6                                       |
| Current Liabilities                                                                                                                                                      | 163,318                                                                      | Operating Margin                                                                                            | -440,604                                                                    | -15.8%                          | Days to Collect                                                                                                                                           | 16.3                                      |
| Long Term Liabilities                                                                                                                                                    | 594,209                                                                      | Other Income                                                                                                | 0                                                                           | 0.0%                            | Avg Payment Days                                                                                                                                          | 18.3                                      |
| Total Equity                                                                                                                                                             | -329,880                                                                     | Other Expense                                                                                               | 0                                                                           | 0.0%                            | Depreciation Rate                                                                                                                                         | 0.0%                                      |
|                                                                                                                                                                          |                                                                              | •                                                                                                           |                                                                             |                                 |                                                                                                                                                           |                                           |
| Total Liab. and Equity                                                                                                                                                   | 427,647                                                                      | Net Profit or Loss                                                                                          | (440,604)                                                                   | -15.8%                          | Return on Equity                                                                                                                                          | 133.6%                                    |
|                                                                                                                                                                          | ·                                                                            | Net Profit or Loss                                                                                          | <u> </u>                                                                    | -15.8%                          | Return on Equity  Proprietary - Corporat                                                                                                                  | 133.6%<br>ion                             |
|                                                                                                                                                                          | ENSIVE HOME                                                                  | HEALTH CARE & HO                                                                                            | <u> </u>                                                                    |                                 |                                                                                                                                                           |                                           |
| 751700 COMPREH                                                                                                                                                           | ENSIVE HOME I                                                                | HEALTH CARE & HO                                                                                            | SPICE, INC                                                                  |                                 | Proprietary - Corporat                                                                                                                                    |                                           |
| 751700 COMPREHI                                                                                                                                                          | ENSIVE HOME I                                                                | HEALTH CARE & HO                                                                                            | SPICE, INC                                                                  |                                 | Proprietary - Corporat                                                                                                                                    | ion                                       |
| 751700 COMPREHI<br>127 HOSPITAL DRIV<br>VALLEJO, CA 94589                                                                                                                | ENSIVE HOME I                                                                | 12/31/2019                                                                                                  | SPICE, INC                                                                  |                                 | Proprietary - Corporat  Hospice                                                                                                                           | ion                                       |
| 751700 COMPREHI<br>127 HOSPITAL DRIV<br>VALLEJO, CA 94589<br>SOLANO                                                                                                      | ENSIVE HOME I                                                                | 12/31/2019                                                                                                  | SPICE, INC                                                                  |                                 | Proprietary - Corporat  Hospice  Key Performana                                                                                                           | ion<br>ce Ind.<br>0.0%                    |
| 751700 COMPREHI  127 HOSPITAL DRIV  VALLEJO, CA 94589  SOLANO  NATIONAL GOVERN                                                                                           | ENSIVE HOME I /E, SUITE 202 A IMENT SERVICE                                  | 12/31/2019                                                                                                  | SPICE, INC  365 Days Submi                                                  |                                 | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing                                                                                         | ion                                       |
| 751700 COMPREHI  127 HOSPITAL DRIV  VALLEJO, CA 94589  SOLANO  NATIONAL GOVERN  Balance S                                                                                | ENSIVE HOME I /E, SUITE 202 A IMENT SERVICE                                  | HEALTH CARE & HOS  12/31/2019  ES  Income                                                                   | SPICE, INC 365 Days Submi                                                   |                                 | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing                                                                                | ion<br>ce Ind.<br>0.0%<br>0.0%            |
| 751700 COMPREHI  127 HOSPITAL DRIV  VALLEJO, CA 94589  SOLANO  NATIONAL GOVERN  Balance S  Current Assets                                                                | ENSIVE HOME I /E, SUITE 202 A IMENT SERVICE Sheet 224,862                    | HEALTH CARE & HOS  12/31/2019  ES  Income                                                                   | SPICE, INC  365 Days Submi                                                  | itted                           | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare                                                               | ion<br>ce Ind.<br>0.0%<br>0.0%            |
| 751700 COMPREHI  127 HOSPITAL DRIV  VALLEJO, CA 94589  SOLANO  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | ENSIVE HOME I /E, SUITE 202 A  IMENT SERVICE Sheet  224,862 0 0              | 12/31/2019  12/31/2019  ES  Income  Total Charges  Contract Allowance                                       | SPICE, INC  365 Days Submi  Statement  690,287                              | itted 0.0%                      | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                               | ion<br>ce Ind.<br>0.0%<br>0.0%            |
| 751700 COMPREHI  127 HOSPITAL DRIV  VALLEJO, CA 94589  SOLANO  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | ENSIVE HOME I /E, SUITE 202 A  IMENT SERVICE  224,862  0 0 224,862           | 12/31/2019  12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                    | SPICE, INC  365 Days Submi  Statement  690,287  0  690,287                  | 0.0%<br>100.0%                  | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                 | ee Ind.<br>0.0%<br>0.0%<br>0.0%           |
| 751700 COMPREHI  127 HOSPITAL DRIV  VALLEJO, CA 94589  SOLANO  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | ENSIVE HOME I /E, SUITE 202 A  IMENT SERVICE  224,862  0  0  224,862  33,464 | 12/31/2019  12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense | SPICE, INC  365 Days Submi  Statement  690,287  0  690,287  661,786         | 0.0%<br>100.0%<br>95.9%         | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio                  | ion <b>Se Ind.</b> 0.0%  0.0%  0.0%  45.8 |
| 751700 COMPREHI  127 HOSPITAL DRIV  VALLEJO, CA 94589  SOLANO  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | ENSIVE HOME I /E, SUITE 202 A  IMENT SERVICE  224,862  0  0  224,862  33,464 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income          | SPICE, INC  365 Days Submi  Statement  690,287  0  690,287  661,786  28,501 | 0.0%<br>100.0%<br>95.9%<br>4.1% | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio  Days to Collect | ee Ind.<br>0.0%<br>0.0%<br>0.0%           |

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Sample Hospice reports from the Halmanac.com website.

| 751520 COMPREH                                                                                                                                                               | ENSIVE HOSPIC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | CE                                                                                                 |                                               |                                    | Proprietary - Corporat                                                                                                                             | ion                                  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|-----------------------------------------------|------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 5775 E LOS ANGELI                                                                                                                                                            | ES AVENUE, SU                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | JITE 226 12/31/2019                                                                                | 365 Days Submi                                | tted                               | Hospice                                                                                                                                            |                                      |
| SIMI VALLEY, CA 93                                                                                                                                                           | 063                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                    |                                               |                                    |                                                                                                                                                    |                                      |
| VENTURA                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                    |                                               |                                    | Key Performana                                                                                                                                     | ce Ind.                              |
| NATIONAL GOVERN                                                                                                                                                              | IMENT SERVICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | ES                                                                                                 |                                               |                                    | Skilled Nursing                                                                                                                                    | 0.0%                                 |
| Balance S                                                                                                                                                                    | Sheet                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Income                                                                                             | e Statement                                   |                                    | Nursing                                                                                                                                            | 1.3%                                 |
| Current Assets                                                                                                                                                               | 322,336                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Total Charges                                                                                      | 707,917                                       |                                    | Home Healthcare                                                                                                                                    | 0.0%                                 |
| Fixed Assets                                                                                                                                                                 | 14,756                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Contract Allowance                                                                                 | 18,480                                        | 2.6%                               | Length of Stay                                                                                                                                     |                                      |
| Other Assets                                                                                                                                                                 | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Operating Revenue                                                                                  | 689,437                                       | 97.4%                              | Medicare LOS                                                                                                                                       |                                      |
| Total Assets                                                                                                                                                                 | 337,092                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Operating Expense                                                                                  | 978,351                                       | 141.9%                             | Current Ratio                                                                                                                                      | 2.3                                  |
| Current Liabilities                                                                                                                                                          | 139,464                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Operating Margin                                                                                   | -288,914                                      | -41.9%                             | Days to Collect                                                                                                                                    | 7.1                                  |
| Long Term Liabilities                                                                                                                                                        | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Other Income                                                                                       | 0                                             | 0.0%                               | Avg Payment Days                                                                                                                                   | 33.6                                 |
| Total Equity                                                                                                                                                                 | 197,628                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Other Expense                                                                                      | 0                                             | 0.0%                               | Depreciation Rate                                                                                                                                  | 0.0%                                 |
|                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | •                                                                                                  |                                               |                                    |                                                                                                                                                    |                                      |
| Total Liab. and Equity                                                                                                                                                       | 337,092                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Net Profit or Loss                                                                                 | (288,914)                                     | -41.9%                             | Return on Equity                                                                                                                                   | -146.2%                              |
| Total Liab. and Equity 751529 COMPREH                                                                                                                                        | •                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                    | (288,914)                                     | -41.9%                             | Return on Equity  Proprietary - Corporat                                                                                                           |                                      |
|                                                                                                                                                                              | ENSIVE HOSPIC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | CE CARE, INC                                                                                       | (288,914)<br>365 Days Submi                   |                                    |                                                                                                                                                    |                                      |
| 751529 COMPREH                                                                                                                                                               | ENSIVE HOSPIC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | CE CARE, INC                                                                                       | <u> </u>                                      |                                    | Proprietary - Corporat                                                                                                                             |                                      |
| 751529 COMPREH                                                                                                                                                               | ENSIVE HOSPIO                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | CE CARE, INC                                                                                       | <u> </u>                                      |                                    | Proprietary - Corporat                                                                                                                             | ion                                  |
| 751529 COMPREH                                                                                                                                                               | ENSIVE HOSPIC<br>/D SUITE 1108-7                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | CE CARE, INC<br>12/31/2019                                                                         | <u> </u>                                      |                                    | Proprietary - Corporat Hospice                                                                                                                     | ce Ind.                              |
| 751529 COMPREH                                                                                                                                                               | ENSIVE HOSPIC<br>/D SUITE 1108-7<br>90010                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | CE CARE, INC 12/31/2019                                                                            | <u> </u>                                      |                                    | Proprietary - Corporat  Hospice  Key Performanae                                                                                                   | ion                                  |
| 751529 COMPREH                                                                                                                                                               | ENSIVE HOSPICE  OF THE STATE OF | CE CARE, INC 12/31/2019                                                                            | 365 Days Submi                                |                                    | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing                                                                                  | ce Ind.                              |
| 751529 COMPREH                                                                                                                                                               | ENSIVE HOSPICE OF THE STATE OF  | CE CARE, INC  12/31/2019  ES                                                                       | 365 Days Submi                                |                                    | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing                                                                         | ce Ind.<br>0.0%<br>0.3%              |
| 751529 COMPREH                                                                                                                                                               | ENSIVE HOSPICE OF THE PROPERTY | CE CARE, INC A 12/31/2019 ES Income                                                                | 365 Days Submi                                | itted                              | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare                                                        | ce Ind.<br>0.0%<br>0.3%              |
| 751529 COMPREH                                                                                                                                                               | ENSIVE HOSPICE OF THE PROPERTY | ES  Income Total Charges  Contract Allowance Operating Revenue                                     | 365 Days Submi<br>e Statement<br>291,464<br>0 | itted 0.0%                         | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.0%<br>0.3%<br>0.0%      |
| 751529 COMPREHE  3440 WILSHIRE BLV  LOS ANGELES, CAS  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | ENSIVE HOSPICE  OD SUITE 1108-A  90010  IMENT SERVICE  51,747  3,042  295,000  349,789                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | ES  Income Total Charges  Contract Allowance Operating Revenue                                     | 291,464<br>291,464                            | 0.0%<br>100.0%                     | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ion  ce Ind. 0.0% 0.3% 0.0%          |
| 751529 COMPREH                                                                                                                                                               | ENSIVE HOSPICE  OD SUITE 1108-A  90010  IMENT SERVICE  51,747  3,042  295,000  349,789  52,058                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Total Charges Contract Allowance Operating Revenue Operating Expense                               | 291,464<br>342,046                            | 0.0%<br>100.0%<br>117.4%           | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ce Ind.<br>0.0%<br>0.3%              |
| 751529 COMPREHE  3440 WILSHIRE BLV  LOS ANGELES, CAS  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | ENSIVE HOSPICE  OD SUITE 1108-A  90010  IMENT SERVICE  51,747  3,042  295,000  349,789  52,058                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 291,464<br>342,046<br>-50,582                 | 0.0%<br>100.0%<br>117.4%<br>-17.4% | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ion  ce Ind. 0.0% 0.3% 0.0%  1.0 0.0 |

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Sample Hospice reports from the Halmanac.com website.

| A0160 COMPREHI         | ENSIVE HOSPIC  | CE SERVICES, LLC   |               |        |                        |        |
|------------------------|----------------|--------------------|---------------|--------|------------------------|--------|
| 512 EAST WILSON A      | AVE, SUITE 200 | Cost Repo          | rt not filed. |        |                        |        |
| GLENDALE, CA 9120      | 06             |                    |               |        |                        |        |
| LOS ANGELES            |                |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ES                 |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet          | Incom              | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 0              | Total Charges      | 0             |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0              | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0              | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |        |
| Total Assets           | 0              | Operating Expense  | 0             | 0.0%   | Current Ratio          |        |
| Current Liabilities    | 0              | Operating Margin   | 0             | 0.0%   | Days to Collect        |        |
| Long Term Liabilities  | 0              | Other Income       | 0             | 0.0%   | Avg Payment Days       |        |
| Total Equity           | 0              | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 0              | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%   |
| 921562 CONFIDEN        | CE & CARE HO   | SPICE, INC         |               |        | Proprietary - Corporat | ion    |
| 9608 VAN NUYS BLV      | VD, SUITE 202B | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| PANORAMA CITY, C       | A 91402        |                    |               |        |                        |        |
| LOS ANGELES            |                |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ES .               |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet          | Incom              | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 5,842          | Total Charges      | 544,572       |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 2,518          | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0              | Operating Revenue  | 544,572       | 100.0% | Medicare LOS           |        |
| Total Assets           | 8,610          | Operating Expense  | 751,711       | 138.0% | Current Ratio          | 0.0    |
| Current Liabilities    | 171,019        | Operating Margin   | -207,139      | -38.0% | Days to Collect        | 0.0    |
| Long Term Liabilities  | 15,952         | Other Income       | 0             | 0.0%   | Avg Payment Days       | 66.5   |
| Total Equity           | -178,361       | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 8,610          | Net Profit or Loss | (207,139)     | -38.0% | Return on Equity       | 116.1% |

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Sample Hospice reports from the Halmanac.com website.

| 551794 CONSOLE                                                                                                                                      | HOSPICE, INC                                            |                                                                                                           |                                                           |                                 |                                                                                                                   |                              |  |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------|------------------------------|--|--|
| 14640 VICTORY BLV                                                                                                                                   | VD, STE 212                                             | Cost Repor                                                                                                | t not filed.                                              |                                 |                                                                                                                   |                              |  |  |
| VAN NUYS, CA 9141                                                                                                                                   | 1                                                       |                                                                                                           |                                                           |                                 |                                                                                                                   |                              |  |  |
| LOS ANGELES                                                                                                                                         |                                                         |                                                                                                           |                                                           |                                 | Key Performanad                                                                                                   | ce Ind.                      |  |  |
| NATIONAL GOVERN                                                                                                                                     | IMENT SERVICE                                           | ES                                                                                                        |                                                           |                                 | Skilled Nursing                                                                                                   | 0.0%                         |  |  |
| Balance S                                                                                                                                           | Sheet                                                   | Income                                                                                                    | e Statement                                               |                                 | Nursing                                                                                                           | 0.0%                         |  |  |
| Current Assets                                                                                                                                      | 0                                                       | Total Charges                                                                                             | 0                                                         |                                 | Home Healthcare                                                                                                   | 0.0%                         |  |  |
| Fixed Assets                                                                                                                                        | 0                                                       | Contract Allowance                                                                                        | 0                                                         | 0.0%                            | Length of Stay                                                                                                    |                              |  |  |
| Other Assets                                                                                                                                        | 0                                                       | Operating Revenue                                                                                         | 0                                                         | 0.0%                            | Medicare LOS                                                                                                      |                              |  |  |
| Total Assets                                                                                                                                        | 0                                                       | Operating Expense                                                                                         | 0                                                         | 0.0%                            | Current Ratio                                                                                                     |                              |  |  |
| Current Liabilities                                                                                                                                 | 0                                                       | Operating Margin                                                                                          | 0                                                         | 0.0%                            | Days to Collect                                                                                                   |                              |  |  |
| Long Term Liabilities                                                                                                                               | 0                                                       | Other Income                                                                                              | 0                                                         | 0.0%                            | Avg Payment Days                                                                                                  |                              |  |  |
| Total Equity                                                                                                                                        | 0                                                       | Other Expense                                                                                             | 0                                                         | 0.0%                            | Depreciation Rate                                                                                                 | 0.0%                         |  |  |
| Total Liab. and Equity                                                                                                                              | 0                                                       | Net Profit or Loss                                                                                        | 0                                                         | 0.0%                            | Return on Equity                                                                                                  | 0.0%                         |  |  |
|                                                                                                                                                     |                                                         |                                                                                                           |                                                           |                                 |                                                                                                                   |                              |  |  |
| 9                                                                                                                                                   |                                                         |                                                                                                           |                                                           |                                 |                                                                                                                   |                              |  |  |
|                                                                                                                                                     | √D, SUITE 6 & 6.                                        | A 12/31/2019                                                                                              | 365 Days Submi                                            | itted                           | Hospice                                                                                                           |                              |  |  |
|                                                                                                                                                     |                                                         | A 12/31/2019                                                                                              | 365 Days Submi                                            | itted                           |                                                                                                                   |                              |  |  |
| 13735 VICTORY BLV                                                                                                                                   |                                                         | A 12/31/2019                                                                                              | 365 Days Submi                                            | itted                           |                                                                                                                   |                              |  |  |
| 13735 VICTORY BLV<br>VAN NUYS, CA 9140                                                                                                              | 01                                                      |                                                                                                           | 365 Days Submi                                            | itted                           | Hospice                                                                                                           |                              |  |  |
| 13735 VICTORY BLV<br>VAN NUYS, CA 9140<br>LOS ANGELES                                                                                               | 11<br>IMENT SERVICE                                     | ≣S                                                                                                        | 365 Days Submi                                            | itted                           | Hospice  Key Performana                                                                                           | ce Ind.                      |  |  |
| 13735 VICTORY BLV<br>VAN NUYS, CA 9140<br>LOS ANGELES<br>NATIONAL GOVERN                                                                            | 01<br>IMENT SERVICE<br>Sheet                            | ≣S                                                                                                        | ·                                                         | itted                           | Hospice  Key Performanae  Skilled Nursing                                                                         | ce Ind.<br>0.0%              |  |  |
| 13735 VICTORY BLV VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S                                                                           | 01<br>IMENT SERVICE<br>Sheet                            | ES<br>Income                                                                                              | e Statement                                               | itted 0.3%                      | Hospice  Key Performanae  Skilled Nursing  Nursing                                                                | ce Ind.<br>0.0%<br>0.0%      |  |  |
| 13735 VICTORY BLV VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | 01<br>IMENT SERVICE<br>Sheet<br>275,267<br>0            | ES<br>Income<br>Total Charges                                                                             | e <b>Statement</b><br>1,077,803                           |                                 | Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ce Ind.<br>0.0%<br>0.0%      |  |  |
| 13735 VICTORY BLV VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | 01<br>IMENT SERVICE<br>Sheet<br>275,267<br>0<br>237,500 | Income<br>Income<br>Total Charges<br>Contract Allowance                                                   | e Statement<br>1,077,803<br>3,413                         | 0.3%                            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.0%<br>0.0%      |  |  |
| 13735 VICTORY BLV VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | 275,267<br>0<br>237,500<br>512,767                      | Income Total Charges Contract Allowance Operating Revenue                                                 | 2 Statement<br>1,077,803<br>3,413<br>1,074,390            | 0.3%<br>99.7%                   | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%         |  |  |
| 13735 VICTORY BLV VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 275,267<br>0<br>237,500<br>512,767<br>32,124            | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 2 Statement<br>1,077,803<br>3,413<br>1,074,390<br>772,843 | 0.3%<br>99.7%<br>71.9%          | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%<br>0.0% |  |  |
| 13735 VICTORY BLV VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 275,267<br>0<br>237,500<br>512,767<br>32,124            | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,077,803<br>3,413<br>1,074,390<br>772,843<br>301,547     | 0.3%<br>99.7%<br>71.9%<br>28.1% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>0.0% |  |  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 701020 0011111100                                                                                                                             | M CARE HOSPI                                                                     | CE LLC                                                                                                         |                                                           |                                | Proprietary - Other                                                                                                                            |                                      |
|-----------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|--------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 5994 W LAS POSITA<br>221                                                                                                                      | AS BOULEVARD                                                                     | , SUITE 12/31/2019                                                                                             | 365 Days Submi                                            | tted                           | Hospice                                                                                                                                        |                                      |
| PLEASANTON, CA 9                                                                                                                              | 4588                                                                             |                                                                                                                |                                                           |                                |                                                                                                                                                |                                      |
| ALAMEDA                                                                                                                                       |                                                                                  |                                                                                                                |                                                           |                                | Key Performana                                                                                                                                 | ce Ind.                              |
| NATIONAL GOVERN                                                                                                                               | IMENT SERVICE                                                                    | S                                                                                                              |                                                           |                                | Skilled Nursing                                                                                                                                | 0.1%                                 |
| Balance S                                                                                                                                     | Sheet                                                                            | Income                                                                                                         | Statement                                                 |                                | Nursing                                                                                                                                        | 0.0%                                 |
| Current Assets                                                                                                                                | 3,433,201                                                                        | Total Charges                                                                                                  | 21,507,164                                                |                                | Home Healthcare                                                                                                                                | 0.0%                                 |
| Fixed Assets                                                                                                                                  | 13,749                                                                           | Contract Allowance                                                                                             | 360,905                                                   | 1.7%                           | Length of Stay                                                                                                                                 |                                      |
| Other Assets                                                                                                                                  | 6,184                                                                            | Operating Revenue                                                                                              | 21,146,259                                                | 98.3%                          | Medicare LOS                                                                                                                                   |                                      |
| Total Assets                                                                                                                                  | 3,453,134                                                                        | Operating Expense                                                                                              | 13,484,172                                                | 63.8%                          | Current Ratio                                                                                                                                  | 5.5                                  |
| Current Liabilities                                                                                                                           | 623,609                                                                          | Operating Margin                                                                                               | 7,662,087                                                 | 36.2%                          | Days to Collect                                                                                                                                | 37.6                                 |
| Long Term Liabilities                                                                                                                         | 0                                                                                | Other Income                                                                                                   | 0                                                         | 0.0%                           | Avg Payment Days                                                                                                                               | 16.9                                 |
| Total Equity                                                                                                                                  | 2,829,525                                                                        | Other Expense                                                                                                  | 0                                                         | 0.0%                           | Depreciation Rate                                                                                                                              | 0.0%                                 |
| Total Liab. and Equity                                                                                                                        | 3,453,134                                                                        | Net Profit or Loss                                                                                             | 7,662,087                                                 | 36.2%                          | Return on Equity                                                                                                                               | 270.8%                               |
|                                                                                                                                               |                                                                                  |                                                                                                                |                                                           |                                | 1. 7                                                                                                                                           |                                      |
| 921776 CONTINUU                                                                                                                               | M CARE NORTI                                                                     | HBAY, LLC                                                                                                      |                                                           |                                | Proprietary - Other                                                                                                                            |                                      |
| <b>921776 CONTINUU</b> 5401 OLD REDWOO                                                                                                        |                                                                                  | ·                                                                                                              | 365 Days Submi                                            |                                |                                                                                                                                                |                                      |
|                                                                                                                                               | DD HWY, SUITE                                                                    | ·                                                                                                              | 365 Days Submi                                            |                                | Proprietary - Other                                                                                                                            |                                      |
| 5401 OLD REDWOO                                                                                                                               | DD HWY, SUITE                                                                    | ·                                                                                                              | 365 Days Submi                                            |                                | Proprietary - Other                                                                                                                            | ce Ind.                              |
| 5401 OLD REDWOO<br>PETALUMA, CA 9499                                                                                                          | DD HWY, SUITE                                                                    | 110 12/31/2019                                                                                                 | 365 Days Submi                                            |                                | Proprietary - Other Hospice                                                                                                                    | <b>ce Ind.</b><br>0.3%               |
| 5401 OLD REDWOO<br>PETALUMA, CA 9499<br>SONOMA                                                                                                | DD HWY, SUITE<br>54<br>IMENT SERVICE                                             | 110 12/31/2019<br>ES                                                                                           | 365 Days Submi                                            |                                | Proprietary - Other  Hospice  Key Performana                                                                                                   |                                      |
| 5401 OLD REDWOO<br>PETALUMA, CA 9499<br>SONOMA<br>NATIONAL GOVERN                                                                             | DD HWY, SUITE<br>54<br>IMENT SERVICE<br>Sheet                                    | 110 12/31/2019<br>ES                                                                                           | ·                                                         |                                | Proprietary - Other  Hospice  Key Performanae  Skilled Nursing                                                                                 | 0.3%                                 |
| 5401 OLD REDWOO<br>PETALUMA, CA 9499<br>SONOMA<br>NATIONAL GOVERN<br>Balance S                                                                | DD HWY, SUITE  54  IMENT SERVICE  Sheet  2,038,644                               | 110 12/31/2019<br>ES <b>Income</b>                                                                             | e Statement                                               |                                | Proprietary - Other  Hospice  Key Performanae  Skilled Nursing  Nursing                                                                        | 0.3%<br>0.2%                         |
| 5401 OLD REDWOO<br>PETALUMA, CA 9499<br>SONOMA<br>NATIONAL GOVERN<br>Balance S                                                                | DD HWY, SUITE  54  IMENT SERVICE  Sheet  2,038,644                               | 110 12/31/2019 ES Income                                                                                       | e Statement<br>6,415,960                                  | tted                           | Proprietary - Other  Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare                                                          | 0.3%<br>0.2%                         |
| 5401 OLD REDWOO<br>PETALUMA, CA 9499<br>SONOMA<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets                              | DD HWY, SUITE  54  IMENT SERVICE  Sheet  2,038,644  0  3,472                     | 110 12/31/2019 ES Income Total Charges Contract Allowance                                                      | <b>Statement</b> 6,415,960 108,380                        | tted                           | Proprietary - Other  Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                           | 0.3%<br>0.2%                         |
| 5401 OLD REDWOOD PETALUMA, CA 9499 SONOMA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | DD HWY, SUITE  54  IMENT SERVICE  5heet  2,038,644  0  3,472  2,042,116          | 110 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                               | 6,415,960<br>108,380<br>6,307,580                         | 1.7%<br>98.3%                  | Proprietary - Other  Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                              | 0.3%<br>0.2%<br>0.0%                 |
| 5401 OLD REDWOOD PETALUMA, CA 9498 SONOMA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | DD HWY, SUITE  54  IMENT SERVICE  5heet  2,038,644  0  3,472  2,042,116          | 110 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense            | 6,415,960<br>108,380<br>6,307,580<br>5,944,590            | 1.7%<br>98.3%<br>94.2%         | Proprietary - Other  Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                | 0.3%<br>0.2%<br>0.0%                 |
| 5401 OLD REDWOOD PETALUMA, CA 9498 SONOMA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | DD HWY, SUITE  54  IMENT SERVICE  5heet  2,038,644  0  3,472  2,042,116  138,516 | 110 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,415,960<br>108,380<br>6,307,580<br>5,944,590<br>362,990 | 1.7%<br>98.3%<br>94.2%<br>5.8% | Proprietary - Other Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.3%<br>0.2%<br>0.0%<br>14.7<br>74.1 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| N HOSPICE, IN                          | С                                                                                                            |                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Proprietary - Corporation                                                         | on                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|----------------------------------------|--------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| RIVE SUITE 306                         | 12/31/2019                                                                                                   | 365 Days Submi                                                                                                                                                                                                                                         | tted                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Hospice                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| )7                                     |                                                                                                              |                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                        |                                                                                                              |                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Key Performanac                                                                   | e Ind.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| MENT SERVICE                           | ES                                                                                                           |                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Skilled Nursing                                                                   | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Balance Sheet                          |                                                                                                              |                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Nursing                                                                           | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 4,300                                  | Total Charges                                                                                                | 733,410                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Home Healthcare                                                                   | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 0                                      | Contract Allowance                                                                                           | 0                                                                                                                                                                                                                                                      | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Length of Stay                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 5,615                                  | Operating Revenue                                                                                            | 733,410                                                                                                                                                                                                                                                | 100.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Medicare LOS                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 9,915                                  | Operating Expense                                                                                            | 1,350,604                                                                                                                                                                                                                                              | 184.2%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Current Ratio                                                                     | 0.0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 445,142                                | Operating Margin                                                                                             | -617,194                                                                                                                                                                                                                                               | -84.2%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Days to Collect                                                                   | 0.0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 929,626                                | Other Income                                                                                                 | 0                                                                                                                                                                                                                                                      | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Avg Payment Days                                                                  | 1.7                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| -1,364,853                             | Other Expense                                                                                                | 0                                                                                                                                                                                                                                                      | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Depreciation Rate                                                                 | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 9,915                                  | Net Profit or Loss                                                                                           | (617,194)                                                                                                                                                                                                                                              | -84.2%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Return on Equity                                                                  | 45.2%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| CARE HOSPIC                            | E                                                                                                            |                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| STE 1A                                 | Cost Repor                                                                                                   | t not filed.                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| )                                      |                                                                                                              |                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                        |                                                                                                              |                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Key Performanace                                                                  | e Ind.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| ORNIA)                                 |                                                                                                              |                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| BLUE CROSS (CALIFORNIA)  Balance Sheet |                                                                                                              |                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Skilled Nursing                                                                   | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| ,                                      | Income                                                                                                       | e Statement                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Skilled Nursing Nursing                                                           | 0.0%<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| heet                                   | Income<br>Total Charges                                                                                      | e Statement                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | _                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| heet 0                                 |                                                                                                              |                                                                                                                                                                                                                                                        | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Nursing                                                                           | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| <b>heet</b> 0 0                        | Total Charges                                                                                                | 0                                                                                                                                                                                                                                                      | 0.0%<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Nursing Home Healthcare                                                           | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| <b>heet</b> 0 0                        | Total Charges Contract Allowance                                                                             | 0                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Nursing Home Healthcare Length of Stay                                            | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 0<br>0<br>0<br>0                       | Total Charges Contract Allowance Operating Revenue Operating Expense                                         | 0 0                                                                                                                                                                                                                                                    | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 0<br>0<br>0<br>0                       | Total Charges Contract Allowance Operating Revenue Operating Expense                                         | 0<br>0<br>0<br>0                                                                                                                                                                                                                                       | 0.0%<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 0<br>0<br>0<br>0                       | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin                        | 0<br>0<br>0<br>0                                                                                                                                                                                                                                       | 0.0%<br>0.0%<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                        | RIVE SUITE 306  MENT SERVICE  heet  4,300  0  5,615  9,915  445,142  929,626  -1,364,853  9,915  CARE HOSPIC | MENT SERVICES  heet  4,300 Total Charges  0 Contract Allowance  5,615 Operating Revenue  9,915 Operating Expense  445,142 Operating Margin  929,626 Other Income  -1,364,853 Other Expense  9,915 Net Profit or Loss  CARE HOSPICE  STE 1A Cost Report | ## A STE 1A Cost Report not filed.  12/31/2019 365 Days Submit 12/31/2019 3 | MENT SERVICES    heet                                                             | Nursing   Nursing   Nursing   Home Healthcare   Nursing   Home Healthcare   Nursing   Nursing |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 551780 COVENAN                               | T HOSPICE     |                    | Proprietary - Corpora | tion         |                                    |         |
|----------------------------------------------|---------------|--------------------|-----------------------|--------------|------------------------------------|---------|
| 7872 WALKER ST, S                            | SUITE 240     | 12/31/2019         | 365 Days Subm         | itted        | Hospice                            |         |
| LA PALMA, CA 9062                            | 3             |                    |                       |              |                                    |         |
| ORANGE                                       |               |                    |                       |              | Key Performana                     | ce Ind. |
| NATIONAL GOVERNMENT SERVICES Skilled Nursing |               |                    |                       |              |                                    |         |
| Balance S                                    | Sheet         | Incom              | e Statement           |              | Nursing                            | 0.3%    |
| Current Assets                               | 187,238       | Total Charges      | 1,139,700             |              | Home Healthcare                    | 0.0%    |
| Fixed Assets                                 | 32            | Contract Allowance | 38,473                | 3.4%         | Length of Stay                     |         |
| Other Assets                                 | 140,000       | Operating Revenue  | 1,101,227             | 96.6%        | Medicare LOS                       |         |
| Total Assets                                 | 327,270       | Operating Expense  | 970,663               | 88.1%        | Current Ratio                      | 3.9     |
| Current Liabilities                          | 48,424        | Operating Margin   | 130,564               | 11.9%        | Days to Collect                    | 22.8    |
| Long Term Liabilities                        | 170,120       | Other Income       | 0                     | 0.0%         | Avg Payment Days                   | 14.6    |
| Total Equity                                 | 108,726       | Other Expense      | 0                     | 0.0%         | Depreciation Rate                  | 0.0%    |
| Total Liab. and Equity                       | 327,270       | Net Profit or Loss | 130,564               | 11.9%        | Return on Equity                   | 120.1%  |
| 921792 CRESTLINI                             | E HOSPICE INC |                    |                       |              | Proprietary - Corpora              | tion    |
| 964 5TH AVENUE, S                            | SUITE 304     | 12/31/2019         | 365 Days Subm         | itted        | Hospice                            |         |
| SAN DIEGO, CA 921                            | 01            |                    |                       |              |                                    |         |
| SAN DIEGO                                    |               |                    |                       |              | Key Performana                     | ce Ind. |
| NATIONAL GOVERN                              | IMENT SERVICE | ES .               |                       |              | Skilled Nursing                    | 0.6%    |
| Balance S                                    | Sheet         | Incom              | e Statement           |              | Nursing                            | 0.0%    |
| Current Assets                               | 35,652        | Total Charges      | 851,255               |              | Home Healthcare                    | 0.0%    |
| Fixed Assets                                 | 0             | Contract Allowance | 0                     | 0.0%         | Length of Stay                     |         |
| Other Assets                                 | 0             | Operating Revenue  | 851,255               | 100.0%       | Medicare LOS                       |         |
| Total Assets                                 | 101,656       | Operating Expense  | 1,205,647             | 141.6%       | Current Ratio                      | 0.3     |
|                                              | 445.740       | Operating Margin   | -354,392              | -41.6%       | Days to Collect                    | 0.0     |
| Current Liabilities                          | 115,742       |                    |                       |              |                                    |         |
| Current Liabilities Long Term Liabilities    |               | Other Income       | 0                     | 0.0%         | Avg Payment Days                   | 0.0     |
|                                              | 0             |                    | 0                     | 0.0%<br>0.0% | Avg Payment Days Depreciation Rate | 0.0%    |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 551752 CROSSRO                                                                                                                                              | AD HOSPICE C                                                                               | ARE, INC.                                                                                    |                                                        |                                    |                                                                                                                   |                      |  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|--------------------------------------------------------|------------------------------------|-------------------------------------------------------------------------------------------------------------------|----------------------|--|
| 4515 EAGLE ROCK                                                                                                                                             | BLVD., SUITE 1                                                                             | 47B Cost Repor                                                                               | t not filed.                                           |                                    |                                                                                                                   |                      |  |
| LOS ANGELES, CA 9                                                                                                                                           | 90041                                                                                      |                                                                                              |                                                        |                                    |                                                                                                                   |                      |  |
| LOS ANGELES                                                                                                                                                 | 30011                                                                                      |                                                                                              |                                                        |                                    | Key Performanad                                                                                                   | e Ind                |  |
| NATIONAL GOVERN                                                                                                                                             | IMENIT SEDVICE                                                                             | <b>-</b> 0                                                                                   |                                                        |                                    | Skilled Nursing                                                                                                   | 0.0%                 |  |
| Balance S                                                                                                                                                   |                                                                                            |                                                                                              | e Statement                                            |                                    | Nursing                                                                                                           | 0.0%                 |  |
| Current Assets                                                                                                                                              |                                                                                            | Total Charges                                                                                | o Statement                                            |                                    | Home Healthcare                                                                                                   | 0.0%                 |  |
| Fixed Assets                                                                                                                                                | 0                                                                                          | Contract Allowance                                                                           | 0                                                      | 0.0%                               | Length of Stay                                                                                                    |                      |  |
| Other Assets                                                                                                                                                | 0                                                                                          | Operating Revenue                                                                            |                                                        |                                    | Medicare LOS                                                                                                      |                      |  |
| Total Assets                                                                                                                                                |                                                                                            | Operating Expense                                                                            | 0                                                      |                                    | Current Ratio                                                                                                     |                      |  |
| Current Liabilities                                                                                                                                         |                                                                                            | Operating Margin                                                                             | 0                                                      | 0.0%                               |                                                                                                                   |                      |  |
| Long Term Liabilities                                                                                                                                       |                                                                                            |                                                                                              | 0                                                      |                                    | Avg Payment Days                                                                                                  |                      |  |
| Total Equity                                                                                                                                                | 0                                                                                          | Other Expense                                                                                | 0                                                      | 0.0%                               |                                                                                                                   | 0.0%                 |  |
| Total Liab. and Equity                                                                                                                                      |                                                                                            | Net Profit or Loss                                                                           | 0                                                      |                                    | Return on Equity                                                                                                  | 0.0%                 |  |
|                                                                                                                                                             |                                                                                            |                                                                                              |                                                        | 0.070                              |                                                                                                                   |                      |  |
| 051689 CROSSRO                                                                                                                                              | ADS HOME HEA                                                                               | ALTH & HOSPICE                                                                               |                                                        |                                    | Proprietary - Partnersl                                                                                           | nip                  |  |
| 1109 VICENTE STR                                                                                                                                            | 1109 VICENTE STREET, SUITE 101 12/31/2019 365 Days Submitted Hospice                       |                                                                                              |                                                        |                                    |                                                                                                                   |                      |  |
|                                                                                                                                                             | EET, SUITE 101                                                                             | 12/31/2019                                                                                   | 365 Days Submi                                         | tted                               | Hospice                                                                                                           |                      |  |
| SAN FRANCISCO, C                                                                                                                                            |                                                                                            | 12/31/2019                                                                                   | 365 Days Submi                                         | tted                               | Hospice                                                                                                           |                      |  |
|                                                                                                                                                             |                                                                                            | 12/31/2019                                                                                   | 365 Days Submi                                         | tted                               | Hospice  Key Performana                                                                                           | ce Ind.              |  |
| SAN FRANCISCO, C                                                                                                                                            | A 94116                                                                                    |                                                                                              | 365 Days Submi                                         | tted                               |                                                                                                                   | ce Ind.<br>0.0%      |  |
| SAN FRANCISCO, C                                                                                                                                            | A 94116<br>IMENT SERVICE                                                                   | ES                                                                                           | 365 Days Submi                                         | tted                               | Key Performanad                                                                                                   |                      |  |
| SAN FRANCISCO, C<br>SAN FRANCISCO<br>NATIONAL GOVERN                                                                                                        | A 94116<br>IMENT SERVICE                                                                   | ES                                                                                           | ·                                                      | tted                               | <b>Key Performana</b> Skilled Nursing                                                                             | 0.0%                 |  |
| SAN FRANCISCO, C<br>SAN FRANCISCO<br>NATIONAL GOVERN<br>Balance S                                                                                           | CA 94116<br>NMENT SERVICE<br>Sheet<br>2,436,956                                            | ES<br>Income                                                                                 | e Statement                                            | tted<br>0.0%                       | <b>Key Performana</b> Skilled Nursing Nursing                                                                     | 0.0%                 |  |
| SAN FRANCISCO, C<br>SAN FRANCISCO<br>NATIONAL GOVERN<br>Balance S<br>Current Assets                                                                         | A 94116  WIMENT SERVICE  Sheet  2,436,956  -250,286                                        | ES<br><b>Incom</b> e<br>Total Charges                                                        | e <b>Statement</b><br>2,980,510                        |                                    | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                  | 0.0%                 |  |
| SAN FRANCISCO, CO<br>SAN FRANCISCO<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets                                                        | CA 94116  NMENT SERVICE  Sheet  2,436,956  -250,286  797,912                               | ES<br>Income<br>Total Charges<br>Contract Allowance                                          | e <b>Statement</b> 2,980,510 0                         | 0.0%                               | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%                 |  |
| SAN FRANCISCO, C<br>SAN FRANCISCO<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets                                         | EA 94116  NMENT SERVICE  Sheet  2,436,956  -250,286  797,912  2,984,582                    | Income Total Charges Contract Allowance Operating Revenue                                    | 2,980,510<br>0<br>2,980,510                            | 0.0%<br>100.0%                     | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                              | 0.0%<br>0.0%<br>0.0% |  |
| SAN FRANCISCO, C<br>SAN FRANCISCO<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets                         | 2,436,956<br>-250,286<br>797,912<br>2,984,582<br>2,646,801                                 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,980,510<br>0<br>2,980,510<br>5,705,290               | 0.0%<br>100.0%<br>191.4%           | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0% |  |
| SAN FRANCISCO, CO<br>SAN FRANCISCO<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets<br>Current Liabilities | CA 94116  NMENT SERVICE  Sheet  2,436,956  -250,286  797,912  2,984,582  2,646,801  -3,113 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,980,510<br>0<br>2,980,510<br>5,705,290<br>-2,724,780 | 0.0%<br>100.0%<br>191.4%<br>-91.4% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0% |  |

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Sample Hospice reports from the Halmanac.com website.

| A0161 DA & AR H        | OSPICE CARE,                             | INC.               |               |        |                         |        |
|------------------------|------------------------------------------|--------------------|---------------|--------|-------------------------|--------|
| 6850 VAN NUYS BL       | VD, SUITE 206                            | Cost Repor         | rt not filed. |        |                         |        |
| VAN NUYS, CA 9140      | 05                                       |                    |               |        |                         |        |
| LOS ANGELES            |                                          |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE                            | ES                 |               |        | Skilled Nursing         | 0.0%   |
| Balance S              | Balance Sheet Income Statement Nursing 0 |                    |               |        |                         |        |
| Current Assets         | 0                                        | Total Charges      | 0             |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0                                        | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 0                                        | Operating Revenue  | 0             | 0.0%   | Medicare LOS            |        |
| Total Assets           | 0                                        | Operating Expense  | 0             | 0.0%   | Current Ratio           |        |
| Current Liabilities    | 0                                        | Operating Margin   | 0             | 0.0%   | Days to Collect         |        |
| Long Term Liabilities  | 0                                        | Other Income       | 0             | 0.0%   | Avg Payment Days        |        |
| Total Equity           | 0                                        | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 0                                        | Net Profit or Loss | 0             | 0.0%   | Return on Equity        | 0.0%   |
| 921617 DAYLIGHT        | HOSPICE, INC                             |                    |               |        | Proprietary - Corporati | on     |
| 17547 VENTURA BL       | .VD, STE 107                             | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |
| ENCINO, CA 91316       |                                          |                    |               |        |                         |        |
| LOS ANGELES            |                                          |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE                            | ES .               |               |        | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet                                    | Income             | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets         | 235,776                                  | Total Charges      | 1,415,770     |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 3,270                                    | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 0                                        | Operating Revenue  | 1,415,770     | 100.0% | Medicare LOS            |        |
| Total Assets           | 239,046                                  | Operating Expense  | 1,190,324     | 84.1%  | Current Ratio           |        |
| Current Liabilities    | 0                                        | Operating Margin   | 225,446       | 15.9%  | Days to Collect         | 48.5   |
| Long Term Liabilities  | 0                                        | Other Income       | 0             | 0.0%   | Avg Payment Days        | 0.0    |
| Total Equity           | 239,046                                  | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 239,046                                  | Net Profit or Loss | 225,446       | 15.9%  | Return on Equity        | 94.3%  |

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|                                                                                                                                    | D HOSPICE CAI                 | RE, INC                                                                                                   |                             |                      | Proprietary - Corporat                                                                            | tion                   |
|------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------|----------------------|---------------------------------------------------------------------------------------------------|------------------------|
| 14542 VENTURA BL                                                                                                                   | VD, STE 202                   | 12/31/2019                                                                                                | 365 Days Subm               | itted                | Hospice                                                                                           |                        |
| SHERMAN OAKS, CA                                                                                                                   | A 91403                       |                                                                                                           |                             |                      |                                                                                                   |                        |
| LOS ANGELES                                                                                                                        |                               |                                                                                                           |                             |                      | Key Performana                                                                                    | ce Ind.                |
| NATIONAL GOVERN                                                                                                                    | IMENT SERVICE                 | ES .                                                                                                      |                             |                      | Skilled Nursing                                                                                   | 0.0%                   |
| Balance S                                                                                                                          | Sheet                         | Income Statement                                                                                          |                             | Nursing              | 1.3%                                                                                              |                        |
| Current Assets                                                                                                                     | 119,900                       | Total Charges                                                                                             | 4,005,004                   |                      | Home Healthcare                                                                                   | 0.0%                   |
| Fixed Assets                                                                                                                       | 1,009                         | Contract Allowance                                                                                        | 0                           | 0.0%                 | Length of Stay                                                                                    |                        |
| Other Assets                                                                                                                       | 0                             | Operating Revenue                                                                                         | 4,005,004                   | 100.0%               | Medicare LOS                                                                                      |                        |
| Total Assets                                                                                                                       | 120,909                       | Operating Expense                                                                                         | 3,537,615                   | 88.3%                | Current Ratio                                                                                     | 0.7                    |
| Current Liabilities                                                                                                                | 164,997                       | Operating Margin                                                                                          | 467,389                     | 11.7%                | Days to Collect                                                                                   | 0.0                    |
| Long Term Liabilities                                                                                                              | 0                             | Other Income                                                                                              | 0                           | 0.0%                 | Avg Payment Days                                                                                  | 12.1                   |
| Total Equity                                                                                                                       | -44,088                       | Other Expense                                                                                             | 0                           | 0.0%                 | Depreciation Rate                                                                                 | 0.0%                   |
| Total Liab. and Equity                                                                                                             | 120,909                       | Net Profit or Loss                                                                                        | 467,389                     | 11.7%                | Return on Equity                                                                                  | -<br>1,060.1%          |
| 551504 DELTA HO                                                                                                                    | SPICE OF CA, II               | NC                                                                                                        |                             |                      |                                                                                                   |                        |
|                                                                                                                                    |                               |                                                                                                           |                             |                      |                                                                                                   |                        |
| 14726 RAMONA AVE                                                                                                                   | ENUE SUITE 20                 |                                                                                                           | t not filed.                |                      |                                                                                                   |                        |
| 14726 RAMONA AVE                                                                                                                   | ENUE SUITE 200                |                                                                                                           | t not filed.                |                      |                                                                                                   |                        |
|                                                                                                                                    | ENUE SUITE 200                |                                                                                                           | t not filed.                |                      | Key Performana                                                                                    | ce Ind.                |
| CHINO, CA 91710                                                                                                                    |                               | 0 Cost Repor                                                                                              | t not filed.                |                      | <b>Key Performana</b> Skilled Nursing                                                             | <b>ce Ind.</b><br>0.0% |
| CHINO, CA 91710<br>SAN BERNARDINO                                                                                                  | IMENT SERVICE                 | 0 Cost Repor<br>ES                                                                                        | t not filed.                |                      | •                                                                                                 |                        |
| CHINO, CA 91710<br>SAN BERNARDINO<br>NATIONAL GOVERN                                                                               | IMENT SERVICE                 | O Cost Repor                                                                                              |                             |                      | Skilled Nursing                                                                                   | 0.0%                   |
| CHINO, CA 91710<br>SAN BERNARDINO<br>NATIONAL GOVERN<br>Balance S                                                                  | IMENT SERVICE<br>Sheet        | O Cost Repor                                                                                              | e Statement                 | 0.0%                 | Skilled Nursing Nursing                                                                           | 0.0%<br>0.0%           |
| CHINO, CA 91710 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets                                                            | IMENT SERVICE<br>Sheet<br>0   | O Cost Repor                                                                                              | e Statement<br>0            | 0.0%<br>0.0%         | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%           |
| CHINO, CA 91710 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | IMENT SERVICE Sheet 0 0       | Cost Reported  Income Total Charges Contract Allowance                                                    | e Statement<br>0<br>0       |                      | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%           |
| CHINO, CA 91710 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | IMENT SERVICE  Sheet  0 0 0 0 | Cost Reported  Income Total Charges Contract Allowance Operating Revenue                                  | • <b>Statement</b> 0  0  0  | 0.0%                 | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%           |
| CHINO, CA 91710 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | IMENT SERVICE  Sheet  0 0 0 0 | Cost Report  Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement 0 0 0 0 0 0     | 0.0%<br>0.0%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%           |
| CHINO, CA 91710 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | IMENT SERVICE  O  O  O  O     | Cost Report  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | e Statement 0 0 0 0 0 0 0 0 | 0.0%<br>0.0%<br>0.0% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%           |

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Sample Hospice reports from the Halmanac.com website.

| 551702 DELTA HOS       | 51702 DELTA HOSPICE OF INLAND VALLEY, INC |                    |               |        |                        | ion     |
|------------------------|-------------------------------------------|--------------------|---------------|--------|------------------------|---------|
| 41593 WINCHESTER       | R ROAD                                    | 12/31/2019         | 365 Days Subm | itted  | Hospice                |         |
| TEMECULA, CA 9259      | 90                                        |                    |               |        |                        |         |
| RIVERSIDE              |                                           |                    |               |        | Key Performanad        | e Ind.  |
| NATIONAL GOVERN        | MENT SERVICE                              | ES .               |               |        | Skilled Nursing        | 0.1%    |
| Balance S              | heet                                      | Income             | e Statement   |        | Nursing                | 0.0%    |
| Current Assets         | 110,627                                   | Total Charges      | 1,362,179     |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 19,745                                    | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 0                                         | Operating Revenue  | 1,362,179     | 100.0% | Medicare LOS           |         |
| Total Assets           | 130,372                                   | Operating Expense  | 1,277,523     | 93.8%  | Current Ratio          | 4.4     |
| Current Liabilities    | 24,894                                    | Operating Margin   | 84,656        | 6.2%   | Days to Collect        | 30.3    |
| Long Term Liabilities  | 0                                         | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0     |
| Total Equity           | 105,478                                   | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 130,372                                   | Net Profit or Loss | 84,656        | 6.2%   | Return on Equity       | 80.3%   |
| 551670 DESTINY H       | OSPICE CARE                               | INC                |               |        | Proprietary - Corporat | ion     |
| 12364 PERRIS BLVD      | )                                         | 12/31/2019         | 365 Days Subm | itted  | Hospice                |         |
| MORENO VALLEY, C       | CA 92557                                  |                    |               |        |                        |         |
| RIVERSIDE              |                                           |                    |               |        | Key Performanad        | e Ind.  |
| NATIONAL GOVERN        | MENT SERVICE                              | ES .               |               |        | Skilled Nursing        | 0.5%    |
| Balance S              | heet                                      | Incom              | e Statement   |        | Nursing                | 0.3%    |
| Current Assets         | 802,481                                   | Total Charges      | 9,903,825     |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 205,108                                   | Contract Allowance | 1,188,114     | 12.0%  | Length of Stay         |         |
| Other Assets           | 513,833                                   | Operating Revenue  | 8,715,711     | 88.0%  | Medicare LOS           |         |
| Total Assets           | 1,521,422                                 | Operating Expense  | 9,157,350     | 105.1% | Current Ratio          | 2.5     |
| Current Liabilities    | 320,174                                   | Operating Margin   | -441,639      | -5.1%  | Days to Collect        | 10.1    |
| Long Term Liabilities  | 1,028,269                                 | Other Income       | 0             | 0.0%   | Avg Payment Days       | 11.4    |
| Total Equity           | 172,979                                   | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 1,521,422                                 | Net Profit or Loss | (441,639)     | -5.1%  | Return on Equity       | -255.3% |

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| 2                                                                                                                                                  | IOSPICE OF TEI                                                                        | MECULA                                                                                       |                                                                       |                                 | Proprietary - Corporat                                                                                            | ion                                  |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------|--------------------------------------|--|
| 27919 JEFFERSON                                                                                                                                    | AVENUE, SUITE                                                                         | 110 12/31/2019                                                                               | 365 Days Submi                                                        | tted                            | Hospice                                                                                                           |                                      |  |
| TEMECULA, CA 925                                                                                                                                   | 90                                                                                    |                                                                                              |                                                                       |                                 |                                                                                                                   |                                      |  |
| RIVERSIDE                                                                                                                                          |                                                                                       |                                                                                              |                                                                       |                                 | Key Performanad                                                                                                   | e Ind.                               |  |
| NATIONAL GOVERN                                                                                                                                    | IMENT SERVICE                                                                         | ES                                                                                           |                                                                       |                                 | Skilled Nursing                                                                                                   | 0.0%                                 |  |
| Balance S                                                                                                                                          | Sheet                                                                                 | Income                                                                                       | e Statement                                                           |                                 | Nursing                                                                                                           | 0.0%                                 |  |
| Current Assets                                                                                                                                     | 216,758                                                                               | Total Charges                                                                                | 494,615                                                               |                                 | Home Healthcare                                                                                                   | 0.0%                                 |  |
| Fixed Assets                                                                                                                                       | 648                                                                                   | Contract Allowance                                                                           | 504                                                                   | 0.1%                            | Length of Stay                                                                                                    |                                      |  |
| Other Assets                                                                                                                                       | 0                                                                                     | Operating Revenue                                                                            | 494,111                                                               | 99.9%                           | Medicare LOS                                                                                                      |                                      |  |
| Total Assets                                                                                                                                       | 217,406                                                                               | Operating Expense                                                                            | 419,659                                                               | 84.9%                           | Current Ratio                                                                                                     | 13.4                                 |  |
| Current Liabilities                                                                                                                                | 16,191                                                                                | Operating Margin                                                                             | 74,452                                                                | 15.1%                           | Days to Collect                                                                                                   | 72.8                                 |  |
| Long Term Liabilities                                                                                                                              | 0                                                                                     | Other Income                                                                                 | 0                                                                     | 0.0%                            | Avg Payment Days                                                                                                  | 14.1                                 |  |
| Total Equity                                                                                                                                       | 201,215                                                                               | Other Expense                                                                                | 0                                                                     | 0.0%                            | Depreciation Rate                                                                                                 | 0.0%                                 |  |
| Total Liab. and Equity                                                                                                                             | 217,406                                                                               | Net Profit or Loss                                                                           | 74,452                                                                | 15.1%                           | Return on Equity                                                                                                  | 37.0%                                |  |
| 921731 DESTINY HOSPICE OF THE DESERT Proprietary - Corporation                                                                                     |                                                                                       |                                                                                              |                                                                       |                                 |                                                                                                                   |                                      |  |
| 921/31 DESTINY H                                                                                                                                   | IOSPICE OF TH                                                                         | E DESERT                                                                                     |                                                                       |                                 | Proprietary - Corporat                                                                                            | ion                                  |  |
| 35400 BOB HOPE D                                                                                                                                   |                                                                                       |                                                                                              | 365 Days Submi                                                        | tted                            | Proprietary - Corporat  Hospice                                                                                   | ion                                  |  |
|                                                                                                                                                    | PRIVE SUITE 213                                                                       |                                                                                              | 365 Days Submi                                                        | tted                            |                                                                                                                   | ion                                  |  |
| 35400 BOB HOPE D                                                                                                                                   | PRIVE SUITE 213                                                                       |                                                                                              | 365 Days Submi                                                        | tted                            |                                                                                                                   |                                      |  |
| 35400 BOB HOPE D                                                                                                                                   | PRIVE SUITE 213                                                                       | 3 12/31/2019                                                                                 | 365 Days Submi                                                        | tted                            | Hospice                                                                                                           |                                      |  |
| 35400 BOB HOPE D<br>RANCHO MIRAGE, O<br>RIVERSIDE                                                                                                  | ORIVE SUITE 213<br>CA 92270<br>IMENT SERVICE                                          | 3 12/31/2019<br>ES                                                                           | 365 Days Submi                                                        | tted                            | Hospice  Key Performana                                                                                           | ce Ind.                              |  |
| 35400 BOB HOPE D<br>RANCHO MIRAGE, O<br>RIVERSIDE<br>NATIONAL GOVERN                                                                               | PRIVE SUITE 213<br>CA 92270<br>IMENT SERVICE                                          | 3 12/31/2019<br>ES                                                                           | ·                                                                     | tted                            | Hospice  Key Performanae  Skilled Nursing                                                                         | ce Ind.<br>0.1%                      |  |
| 35400 BOB HOPE D<br>RANCHO MIRAGE, O<br>RIVERSIDE<br>NATIONAL GOVERN<br>Balance S                                                                  | PRIVE SUITE 213<br>CA 92270<br>IMENT SERVICE<br>Sheet<br>253,114                      | 3 12/31/2019<br>ES <b>Incom</b> e                                                            | e Statement                                                           | tted                            | Hospice  Key Performanae  Skilled Nursing  Nursing                                                                | ce Ind.<br>0.1%<br>0.2%              |  |
| 35400 BOB HOPE DO RANCHO MIRAGE, OR RIVERSIDE  NATIONAL GOVERN  Balance St.  Current Assets                                                        | PRIVE SUITE 213 CA 92270 IMENT SERVICE Sheet 253,114 30,480                           | 3 12/31/2019<br>ES<br>Income<br>Total Charges                                                | e Statement<br>1,075,175                                              |                                 | Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ce Ind.<br>0.1%<br>0.2%              |  |
| 35400 BOB HOPE DO RANCHO MIRAGE, OR RIVERSIDE  NATIONAL GOVERN  Balance Storm Current Assets  Fixed Assets                                         | PRIVE SUITE 213 CA 92270 IMENT SERVICE Sheet 253,114 30,480                           | 3 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue                    | e Statement<br>1,075,175<br>11,646                                    | 1.1%                            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.1%<br>0.2%              |  |
| 35400 BOB HOPE DORANCHO MIRAGE, OF RIVERSIDE NATIONAL GOVERN Balance Structurent Assets Fixed Assets Other Assets                                  | ORIVE SUITE 213 CA 92270  IMENT SERVICE Sheet  253,114 30,480 0 283,594               | 3 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue                    | 2 Statement<br>1,075,175<br>11,646<br>1,063,529                       | 1.1%<br>98.9%                   | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.1%<br>0.2%<br>0.0%                 |  |
| 35400 BOB HOPE DORANCHO MIRAGE, OF RIVERSIDE NATIONAL GOVERN Balance Structurent Assets Fixed Assets Other Assets Total Assets                     | PRIVE SUITE 213 CA 92270  WMENT SERVICE Sheet  253,114 30,480 0 283,594 7,903         | ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense          | 2 Statement<br>1,075,175<br>11,646<br>1,063,529<br>946,164            | 1.1%<br>98.9%<br>89.0%          | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.1%<br>0.2%<br>0.0%                 |  |
| 35400 BOB HOPE DORANCHO MIRAGE, OF RIVERSIDE NATIONAL GOVERN Balance Structurent Assets Fixed Assets Other Assets Total Assets Current Liabilities | PRIVE SUITE 213 CA 92270  IMENT SERVICE Sheet  253,114 30,480 0 283,594 7,903 354,863 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 Statement<br>1,075,175<br>11,646<br>1,063,529<br>946,164<br>117,365 | 1.1%<br>98.9%<br>89.0%<br>11.0% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.1%<br>0.2%<br>0.0%<br>32.0<br>42.0 |  |

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|                          | SPICE CARE      |                    | Proprietary - Corporation | on    |                   |        |
|--------------------------|-----------------|--------------------|---------------------------|-------|-------------------|--------|
| 24404 VERMONT AV         | E, STE 307G     | 12/31/2019         | 365 Days Submi            | tted  | Hospice           |        |
| HARBOR CITY, CA 90       | )710            |                    |                           |       |                   |        |
| LOS ANGELES              | Key Performanac | e Ind.             |                           |       |                   |        |
| NATIONAL GOVERNM         | Skilled Nursing | 0.0%               |                           |       |                   |        |
| Balance Sheet Income Sta |                 |                    | Statement                 |       | Nursing           | 0.0%   |
| Current Assets           | 1,338,406       | Total Charges      | 2,184,532                 |       | Home Healthcare   | 0.0%   |
| Fixed Assets             | 2,359           | Contract Allowance | 562,284                   | 25.7% | Length of Stay    |        |
| Other Assets             | 140,250         | Operating Revenue  | 1,622,248                 | 74.3% | Medicare LOS      |        |
| Total Assets             | 1,481,015       | Operating Expense  | 783,446                   | 48.3% | Current Ratio     | 2.1    |
| Current Liabilities      | 642,212         | Operating Margin   | 838,802                   | 51.7% | Days to Collect   | 307.3  |
| Long Term Liabilities    | 0               | Other Income       | 0                         | 0.0%  | Avg Payment Days  | 16.3   |
| Total Equity             | 838,803         | Other Expense      | 0                         | 0.0%  | Depreciation Rate | 0.0%   |
| Total Liab. and Equity   | 1,481,015       | Net Profit or Loss | 838,802                   | 51.7% | Return on Equity  | 100.0% |

#### 551584 DIAMOND HEALTH CARE SERVICES

14847 PROCTOR AVENUE, SUITE 4

Cost Report not filed.

LA PUENTE, CA 91746

| LOS ANGELES            |               |                    |             |   |      |                   | Ind. |
|------------------------|---------------|--------------------|-------------|---|------|-------------------|------|
| NATIONAL GOVERN        | NMENT SERVICE | ES                 |             |   |      | Skilled Nursing   | 0.0% |
| Balance S              | Sheet         | Income             | e Statement |   |      | Nursing           | 0.0% |
| Current Assets         | 0             | Total Charges      |             | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0             | Contract Allowance |             | 0 | 0.0% | Length of Stay    |      |
| Other Assets           | 0             | Operating Revenue  |             | 0 | 0.0% | Medicare LOS      |      |
| Total Assets           | 0             | Operating Expense  |             | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0             | Operating Margin   |             | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0             | Other Income       |             | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0             | Other Expense      |             | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss |             | 0 | 0.0% | Return on Equity  | 0.0% |

**All Providers** 

8:01 AM

Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 051592 DIGNITY HEALTH          | HOSPICE                        |                    |              |      |                   |        |
|--------------------------------|--------------------------------|--------------------|--------------|------|-------------------|--------|
| 124 SOUTH COLLEGE DR           | IVE, SUITE                     | B Cost Repor       | t not filed. |      |                   |        |
| SANTA MARIA, CA 93454          |                                |                    |              |      |                   |        |
| SANTA BARBARA                  |                                |                    |              |      | Key Performanac   | e Ind. |
| NATIONAL GOVERNMENT            | ATIONAL GOVERNMENT SERVICES    |                    |              |      |                   |        |
| Balance Sheet                  | Balance Sheet Income Statement |                    | Nursing      | 0.0% |                   |        |
| Current Assets                 | 0 7                            | Total Charges      | 0            |      | Home Healthcare   | 0.0%   |
| Fixed Assets                   | 0 (                            | Contract Allowance | 0            | 0.0% | Length of Stay    |        |
| Other Assets                   | 0 (                            | Operating Revenue  | 0            | 0.0% | Medicare LOS      |        |
| Total Assets                   | 0 (                            | Operating Expense  | 0            | 0.0% | Current Ratio     |        |
| Current Liabilities            | 0 (                            | Operating Margin   | 0            | 0.0% | Days to Collect   |        |
| Long Term Liabilities          | 0 (                            | Other Income       | 0            | 0.0% | Avg Payment Days  |        |
| Total Equity                   | 0 (                            | Other Expense      | 0            | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity         | 0                              | Net Profit or Loss | 0            | 0.0% | Return on Equity  | 0.0%   |
| A0163 DIGNITY HOSPIC           | E CARE, IN                     | 1C                 |              |      |                   |        |
| 22030 MAIN STREET, SUI         | ΓF 204                         | Cost Repor         | t not filed  |      |                   |        |
| 22000 W/ ((14 0 11 12 17 , 001 | 16 204                         | Созт Керог         | t not med.   |      |                   |        |
| CARSON, CA 90745               |                                |                    |              |      |                   |        |
| LOS ANGELES                    |                                |                    |              |      | Key Performanac   | e Ind. |
| NATIONAL GOVERNMENT            | SERVICES                       | 3                  |              |      | Skilled Nursing   | 0.0%   |
| Ralance Sheet                  |                                | Income             | Statement    |      | Nursina           | 0.0%   |

| LOS ANGELES            |               |                    |             |   |      |                   | e Ind. |
|------------------------|---------------|--------------------|-------------|---|------|-------------------|--------|
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |             |   |      | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement |   |      | Nursing           | 0.0%   |
| Current Assets         | 0             | Total Charges      |             | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance |             | 0 | 0.0% | Length of Stay    |        |
| Other Assets           | 0             | Operating Revenue  |             | 0 | 0.0% | Medicare LOS      |        |
| Total Assets           | 0             | Operating Expense  |             | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0             | Operating Margin   |             | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0             | Other Income       |             | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0             | Other Expense      |             | 0 | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss |             | 0 | 0.0% | Return on Equity  | 0.0%   |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 751742 DIRECT CA                                                                                                                                                    | RE HOSPICE S                                                                                    | ERVICES                                                                                               |                                                                              |                                    | Proprietary - Corporat                                                                                                                                    | ion                                      |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|
| 610 N GLENOAKS B                                                                                                                                                    | LVD STE 102                                                                                     | 12/31/2019                                                                                            | 365 Days Submi                                                               | itted                              | Hospice                                                                                                                                                   |                                          |
| BURBANK, CA 91502                                                                                                                                                   | 2                                                                                               |                                                                                                       |                                                                              |                                    |                                                                                                                                                           |                                          |
| LOS ANGELES                                                                                                                                                         |                                                                                                 |                                                                                                       |                                                                              |                                    | Key Performanad                                                                                                                                           | e Ind.                                   |
| NATIONAL GOVERN                                                                                                                                                     | IMENT SERVICE                                                                                   | ES .                                                                                                  |                                                                              |                                    | Skilled Nursing                                                                                                                                           | 0.0%                                     |
| Balance S                                                                                                                                                           | Sheet                                                                                           | Income                                                                                                | e Statement                                                                  |                                    | Nursing                                                                                                                                                   | 0.0%                                     |
| Current Assets                                                                                                                                                      | 568,793                                                                                         | Total Charges                                                                                         | 2,766,967                                                                    |                                    | Home Healthcare                                                                                                                                           | 0.0%                                     |
| Fixed Assets                                                                                                                                                        | 17,979                                                                                          | Contract Allowance                                                                                    | 0                                                                            | 0.0%                               | Length of Stay                                                                                                                                            |                                          |
| Other Assets                                                                                                                                                        | 4,500                                                                                           | Operating Revenue                                                                                     | 2,766,967                                                                    | 100.0%                             | Medicare LOS                                                                                                                                              |                                          |
| Total Assets                                                                                                                                                        | 624,456                                                                                         | Operating Expense                                                                                     | 1,989,620                                                                    | 71.9%                              | Current Ratio                                                                                                                                             | 635.5                                    |
| Current Liabilities                                                                                                                                                 | 895                                                                                             | Operating Margin                                                                                      | 777,347                                                                      | 28.1%                              | Days to Collect                                                                                                                                           | 18.6                                     |
| Long Term Liabilities                                                                                                                                               | 0                                                                                               | Other Income                                                                                          | 0                                                                            | 0.0%                               | Avg Payment Days                                                                                                                                          | 0.2                                      |
| Total Equity                                                                                                                                                        | 623,561                                                                                         | Other Expense                                                                                         | 0                                                                            | 0.0%                               | Depreciation Rate                                                                                                                                         | 0.0%                                     |
| Total Liab. and Equity                                                                                                                                              | 624.456                                                                                         | Net Profit or Loss                                                                                    | 777,347                                                                      | 28.1%                              | Return on Equity                                                                                                                                          | 124.7%                                   |
|                                                                                                                                                                     |                                                                                                 |                                                                                                       |                                                                              | _0,                                | Return on Equity                                                                                                                                          | ,                                        |
| 751643 DIVINE CAI                                                                                                                                                   | ·                                                                                               |                                                                                                       |                                                                              |                                    | Proprietary - Corporat                                                                                                                                    |                                          |
|                                                                                                                                                                     | RE HOSPICE IN                                                                                   | C                                                                                                     | 365 Days Submi                                                               |                                    |                                                                                                                                                           |                                          |
| 751643 DIVINE CAI                                                                                                                                                   | RE HOSPICE IN                                                                                   | C                                                                                                     |                                                                              |                                    | Proprietary - Corporat                                                                                                                                    |                                          |
| 751643 DIVINE CAI                                                                                                                                                   | RE HOSPICE IN                                                                                   | C                                                                                                     |                                                                              |                                    | Proprietary - Corporat                                                                                                                                    | ion                                      |
| 751643 DIVINE CAI<br>7177 BROCKTON AV<br>RIVERSIDE, CA 9250                                                                                                         | RE HOSPICE IN                                                                                   | <b>C</b><br>#224 12/31/2019                                                                           |                                                                              |                                    | Proprietary - Corporat  Hospice                                                                                                                           | ion                                      |
| 751643 DIVINE CAR<br>7177 BROCKTON AV<br>RIVERSIDE, CA 9250<br>RIVERSIDE                                                                                            | RE HOSPICE IN VENUE, SUITE #                                                                    | <b>C</b><br>#224 12/31/2019<br>ES                                                                     |                                                                              |                                    | Proprietary - Corporat  Hospice  Key Performanac                                                                                                          | ion                                      |
| 751643 DIVINE CAI 7177 BROCKTON AV RIVERSIDE, CA 9250 RIVERSIDE NATIONAL GOVERN                                                                                     | RE HOSPICE IN VENUE, SUITE # 06 IMENT SERVICE                                                   | <b>C</b><br>#224 12/31/2019<br>ES                                                                     | 365 Days Submi                                                               |                                    | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing                                                                                         | ce Ind.                                  |
| 751643 DIVINE CAR 7177 BROCKTON AV RIVERSIDE, CA 9250 RIVERSIDE NATIONAL GOVERN Balance S                                                                           | RE HOSPICE IN VENUE, SUITE # 06 IMENT SERVICE Sheet 191,192                                     | C<br>#224 12/31/2019<br>ES<br>Income                                                                  | 365 Days Submi                                                               |                                    | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing                                                                                | ion<br>ce Ind.<br>0.0%<br>0.1%           |
| 751643 DIVINE CAR 7177 BROCKTON AV RIVERSIDE, CA 9250 RIVERSIDE NATIONAL GOVERN Balance S Current Assets                                                            | RE HOSPICE IN VENUE, SUITE # 06 IMENT SERVICE Sheet 191,192 274                                 | C<br>#224 12/31/2019<br>ES<br>Income                                                                  | 365 Days Submi                                                               | itted                              | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare                                                               | ion<br>ce Ind.<br>0.0%<br>0.1%           |
| 751643 DIVINE CAR 7177 BROCKTON AV RIVERSIDE, CA 9250 RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | RE HOSPICE IN VENUE, SUITE # D6 IMENT SERVICE Sheet 191,192 274 289,223                         | C #224 12/31/2019 ES Income Total Charges Contract Allowance                                          | 365 Days Submi  Statement 7,909,085 1,790,953                                | itted<br>22.6%                     | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                               | ion<br>ce Ind.<br>0.0%<br>0.1%           |
| 751643 DIVINE CAR 7177 BROCKTON AV RIVERSIDE, CA 9250 RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | RE HOSPICE IN VENUE, SUITE #  06  IMENT SERVICE 191,192 274 289,223 1,576,665                   | C #224 12/31/2019  ES Income Total Charges Contract Allowance Operating Revenue                       | 2 Statement<br>7,909,085<br>1,790,953<br>6,118,132                           | 22.6%<br>77.4%                     | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                 | ion ce Ind. 0.0% 0.1% 0.0%               |
| 751643 DIVINE CAR 7177 BROCKTON AV RIVERSIDE, CA 9250 RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | RE HOSPICE IN VENUE, SUITE #  06  IMENT SERVICE 191,192 274 289,223 1,576,665 367,998           | t 224 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense | 365 Days Submi  Statement 7,909,085 1,790,953 6,118,132 7,525,758            | 22.6%<br>77.4%<br>123.0%           | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio                  | ion  ce Ind.  0.0%  0.1%  0.0%           |
| 751643 DIVINE CAR 7177 BROCKTON AV RIVERSIDE, CA 9250 RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | RE HOSPICE IN VENUE, SUITE #  06  IMENT SERVICE 191,192 274 289,223 1,576,665 367,998 2,951,056 | the contract Allowance Contract Allowance Coperating Revenue Coperating Expense Coperating Margin     | 365 Days Submi  Statement 7,909,085 1,790,953 6,118,132 7,525,758 -1,407,626 | 22.6%<br>77.4%<br>123.0%<br>-23.0% | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio  Days to Collect | ion  ce Ind.  0.0%  0.1%  0.0%  0.5  0.5 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0154 DIVINE GRA       | ACE HOSPICE, | INC                |               |        |                        |         |
|------------------------|--------------|--------------------|---------------|--------|------------------------|---------|
| 16600 SHERMAN W        | AY SUITE 266 | Cost Repo          | rt not filed. |        |                        |         |
| VAN NUYS, CA 9140      | 6            |                    |               |        |                        |         |
| LOS ANGELES            |              |                    |               |        | Key Performana         | e Ind.  |
| NATIONAL GOVERN        | MENT SERVICE | ES .               |               |        | Skilled Nursing        | 0.0%    |
| Balance S              | heet         | Incom              | e Statement   |        | Nursing                | 0.0%    |
| Current Assets         | 0            | Total Charges      | 0             |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 0            | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 0            | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |         |
| Total Assets           | 0            | Operating Expense  | 0             | 0.0%   | Current Ratio          |         |
| Current Liabilities    | 0            | Operating Margin   | 0             | 0.0%   | Days to Collect        |         |
| Long Term Liabilities  | 0            | Other Income       | 0             | 0.0%   | Avg Payment Days       |         |
| Total Equity           | 0            | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 0            | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%    |
| A0152 DIVINITY H       | OSPICE       |                    |               |        | Proprietary - Corporat | ion     |
| 7017 VAN NUYS BO       | ULEVARD, SUI | ΓΕ 3 12/31/2019    | 365 Days Subm | itted  | Hospice                |         |
| VAN NUYS, CA 9140      | 5            |                    |               |        |                        |         |
| LOS ANGELES            |              |                    |               |        | Key Performana         | ce Ind. |
| NATIONAL GOVERN        | MENT SERVICE | ES                 |               |        | Skilled Nursing        | 0.0%    |
| Balance S              | heet         | Incom              | e Statement   |        | Nursing                | 0.0%    |
| Current Assets         | 17,271       | Total Charges      | 353,449       |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 0            | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 0            | Operating Revenue  | 353,449       | 100.0% | Medicare LOS           |         |
| Total Assets           | 19,571       | Operating Expense  | 251,005       | 71.0%  | Current Ratio          |         |
| Current Liabilities    | 0            | Operating Margin   | 102,444       | 29.0%  | Days to Collect        | 0.0     |
| Long Term Liabilities  | 0            | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0     |
| Total Equity           | 19,571       | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 19,571       | Net Profit or Loss | 102,444       | 29.0%  | Return on Equity       | 523.4%  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551728 DOCTOR'S I      | PALLIATIVE CA |                    | Proprietary - Corporat | ion    |                        |        |
|------------------------|---------------|--------------------|------------------------|--------|------------------------|--------|
| 847 N HOLLYWOOD        | WAY, SUITE 20 | 06 12/31/2019      | 365 Days Subm          | itted  | Hospice                |        |
| BURBANK, CA 91505      |               |                    |                        |        |                        |        |
| LOS ANGELES            |               |                    |                        |        | Key Performanad        | e Ind. |
| NATIONAL GOVERNM       | MENT SERVICE  | S                  |                        |        | Skilled Nursing        | 0.0%   |
| Balance Sh             | neet          | Incom              | e Statement            |        | Nursing                | 0.0%   |
| Current Assets         | 20,768        | Total Charges      | 989,881                |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0                      | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 989,881                | 100.0% | Medicare LOS           |        |
| Total Assets           | 20,768        | Operating Expense  | 1,004,739              | 101.5% | Current Ratio          |        |
| Current Liabilities    | 0             | Operating Margin   | -14,858                | -1.5%  | Days to Collect        | 0.0    |
| Long Term Liabilities  | 0             | Other Income       | 0                      | 0.0%   | Avg Payment Days       | 0.0    |
| Total Equity           | 20,768        | Other Expense      | 0                      | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 20,768        | Net Profit or Loss | (14,858)               | -1.5%  | Return on Equity       | -71.5% |
| 751782 DOCTORS P       | REFERRED H    | OSPICE, INC        |                        |        | Proprietary - Corporat | ion    |
| 22156 SHERMAN WA       | Y, SUITE G    | 12/31/2019         | 365 Days Subm          | itted  | Hospice                |        |
| CANOGA PARK, CA 9      | 1303          |                    |                        |        |                        |        |
| LOS ANGELES            |               |                    |                        |        | Key Performanad        | e Ind. |
| NATIONAL GOVERNM       | MENT SERVICE  | S                  |                        |        | Skilled Nursing        | 0.0%   |
| Balance Sh             | neet          | Incom              | e Statement            |        | Nursing                | 0.0%   |
| Current Assets         | 102,655       | Total Charges      | 282,921                |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0                      | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 282,921                | 100.0% | Medicare LOS           |        |
| Total Assets           | 147,489       | Operating Expense  | 159,510                | 56.4%  | Current Ratio          |        |
| Current Liabilities    | 0             | Operating Margin   | 123,411                | 43.6%  | Days to Collect        | 0.0    |
| Long Term Liabilities  | 0             | Other Income       | 0                      | 0.0%   | Avg Payment Days       | 0.0    |
| Total Equity           | 147,489       | Other Expense      | 0                      | 0.0%   | Depreciation Rate      | 0.0%   |
|                        |               |                    |                        |        |                        |        |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921739 EASY CAR                         | E HOSPICE, INC | <b>;</b>                      |               |              | Proprietary - Corporation         | on     |
|-----------------------------------------|----------------|-------------------------------|---------------|--------------|-----------------------------------|--------|
| 1241 SOUTH GLENI                        | DALE AVE, SUIT | E 202C 12/31/2019             | 365 Days Subm | itted        | Hospice                           |        |
| GLENDALE, CA 9120                       | 05             |                               |               |              |                                   |        |
| LOS ANGELES                             |                |                               |               |              | Key Performanac                   | e Ind. |
| NATIONAL GOVERN                         | IMENT SERVICE  | ES .                          |               |              | Skilled Nursing                   | 0.0%   |
| Balance S                               | Sheet          | Incom                         | e Statement   |              | Nursing                           | 0.0%   |
| Current Assets                          | 1,487          | Total Charges                 | 622,172       |              | Home Healthcare                   | 0.0%   |
| Fixed Assets                            | 5,388          | Contract Allowance            | 0             | 0.0%         | Length of Stay                    |        |
| Other Assets                            | 311,250        | Operating Revenue             | 622,172       | 100.0%       | Medicare LOS                      |        |
| Total Assets                            | 318,125        | Operating Expense             | 625,513       | 100.5%       | Current Ratio                     |        |
| Current Liabilities                     | 0              | Operating Margin              | -3,341        | -0.5%        | Days to Collect                   | 0.0    |
| Long Term Liabilities                   | 62,033         | Other Income                  | 0             | 0.0%         | Avg Payment Days                  | 0.0    |
| Total Equity                            | 256,092        | Other Expense                 | 0             | 0.0%         | Depreciation Rate                 | 0.0%   |
| Total Liab. and Equity                  | 318,125        | Net Profit or Loss            | (3,341)       | -0.5%        | Return on Equity                  | -1.3%  |
| 921595 ED & AR H                        | OSPICE CARE,   | INC                           |               |              | Proprietary - Corporation         | on     |
| 10315 WOODLEY A                         | VE, SUITE 206  | 12/31/2019                    | 365 Days Subm | itted        | Hospice                           |        |
| GRANADA HILLS, CA                       | A 91344        |                               |               |              |                                   |        |
| LOS ANGELES                             |                |                               |               |              | Key Performanac                   | e Ind. |
| NATIONAL GOVERN                         | IMENT SERVICE  | ES                            |               |              | Skilled Nursing                   | 0.0%   |
| Balance S                               | Sheet          | Income                        | e Statement   |              | Nursing                           | 0.0%   |
| Current Assets                          | 82,867         | Total Charges                 | 825,380       |              | Home Healthcare                   | 0.0%   |
| Fixed Assets                            | 10,809         | Contract Allowance            | 0             | 0.0%         | Length of Stay                    |        |
| Other Assets                            | 0              | Operating Revenue             | 825,380       | 100.0%       | Medicare LOS                      |        |
| i e e e e e e e e e e e e e e e e e e e |                | Operating Expense             | 749,516       | 90.8%        | Current Ratio                     |        |
| Total Assets                            | 93,676         | Operating Expense             |               |              |                                   |        |
| Total Assets Current Liabilities        | 93,676         | Operating Margin              | 75,864        | 9.2%         | Days to Collect                   | 0.0    |
|                                         |                |                               | 75,864<br>0   | 9.2%<br>0.0% | Days to Collect  Avg Payment Days | 0.0    |
| Current Liabilities                     | 0              | Operating Margin Other Income |               |              | •                                 |        |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751575 EDEN HOSF               | PICE CARE INC               | ;                  |                 |         | Proprietary - Corporati | on     |
|--------------------------------|-----------------------------|--------------------|-----------------|---------|-------------------------|--------|
| 3333 S BREA CANYO              | ON SUITE 107                | 12/31/2019         | 365 Days Submi  | tted    | Hospice                 |        |
| DIAMOND BAR, CA 9              | 1765                        |                    |                 |         |                         |        |
| LOS ANGELES                    |                             |                    | Key Performanac | e Ind.  |                         |        |
| NATIONAL GOVERN                | ATIONAL GOVERNMENT SERVICES |                    |                 |         |                         |        |
| Balance Sheet Income Statement |                             |                    |                 | Nursing | 2.5%                    |        |
| Current Assets                 | 20,361                      | Total Charges      | 2,148,512       |         | Home Healthcare         | 0.0%   |
| Fixed Assets                   | 74,600                      | Contract Allowance | 36,248          | 1.7%    | Length of Stay          |        |
| Other Assets                   | 0                           | Operating Revenue  | 2,112,264       | 98.3%   | Medicare LOS            |        |
| Total Assets                   | 97,631                      | Operating Expense  | 2,035,866       | 96.4%   | Current Ratio           | 0.1    |
| Current Liabilities            | 247,652                     | Operating Margin   | 76,398          | 3.6%    | Days to Collect         | 0.0    |
| Long Term Liabilities          | 12,637                      | Other Income       | 0               | 0.0%    | Avg Payment Days        | 37.2   |
| Total Equity                   | 20,343                      | Other Expense      | 0               | 0.0%    | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity         | 280,632                     | Net Profit or Loss | 76,398          | 3.6%    | Return on Equity        | 375.5% |
| 921724 ELDERCAR                | E COPP                      |                    |                 |         |                         |        |

#### 921724 ELDERCARE CORF

23331 EL TORO ROAD, SUITE 205

Cost Report not filed.

LAKE FOREST, CA 92630

| ORANGE                       |   |                    |  |   | Key Performanace Ind. |                   |      |
|------------------------------|---|--------------------|--|---|-----------------------|-------------------|------|
| NATIONAL GOVERNMENT SERVICES |   |                    |  |   | Skilled Nursing       | 0.0%              |      |
| Balance Sheet Incom          |   | e Statement        |  |   | Nursing               | 0.0%              |      |
| Current Assets               | 0 | Total Charges      |  | 0 |                       | Home Healthcare   | 0.0% |
| Fixed Assets                 | 0 | Contract Allowance |  | 0 | 0.0%                  | Length of Stay    |      |
| Other Assets                 | 0 | Operating Revenue  |  | 0 | 0.0%                  | Medicare LOS      |      |
| Total Assets                 | 0 | Operating Expense  |  | 0 | 0.0%                  | Current Ratio     |      |
| Current Liabilities          | 0 | Operating Margin   |  | 0 | 0.0%                  | Days to Collect   |      |
| Long Term Liabilities        | 0 | Other Income       |  | 0 | 0.0%                  | Avg Payment Days  |      |
| Total Equity                 | 0 | Other Expense      |  | 0 | 0.0%                  | Depreciation Rate | 0.0% |
| Total Liab. and Equity       | 0 | Net Profit or Loss |  | 0 | 0.0%                  | Return on Equity  | 0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751681 ELEOS HOSPICE, INC                                                                                                                                           |                                                                                           |                                                                                                                                      |                                                                            |                                    | Proprietary - Corporation                                                                                                                                                   |                                        |  |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|--|
| 6850 VAN NUYS BL                                                                                                                                                    | VD, SUITE 210                                                                             | 12/31/2019                                                                                                                           | 365 Days Subm                                                              | itted                              | Hospice                                                                                                                                                                     |                                        |  |
| VAN NUYS, CA 9140                                                                                                                                                   | 05                                                                                        |                                                                                                                                      |                                                                            |                                    |                                                                                                                                                                             |                                        |  |
| LOS ANGELES                                                                                                                                                         | Key Performanace Ind.                                                                     |                                                                                                                                      |                                                                            |                                    |                                                                                                                                                                             |                                        |  |
| NATIONAL GOVERNMENT SERVICES                                                                                                                                        |                                                                                           |                                                                                                                                      |                                                                            |                                    | Skilled Nursing                                                                                                                                                             | 0.0%                                   |  |
| Balance Sheet                                                                                                                                                       |                                                                                           | Income Statement                                                                                                                     |                                                                            |                                    | Nursing                                                                                                                                                                     | 0.0%                                   |  |
| Current Assets                                                                                                                                                      | 263,155                                                                                   | Total Charges                                                                                                                        | 1,179,837                                                                  |                                    | Home Healthcare                                                                                                                                                             | 0.0%                                   |  |
| Fixed Assets                                                                                                                                                        | 11,073                                                                                    | Contract Allowance                                                                                                                   | 0                                                                          | 0.0%                               | Length of Stay                                                                                                                                                              |                                        |  |
| Other Assets                                                                                                                                                        | 0                                                                                         | Operating Revenue                                                                                                                    | 1,179,837                                                                  | 100.0%                             | Medicare LOS                                                                                                                                                                |                                        |  |
| Total Assets                                                                                                                                                        | 274,228                                                                                   | Operating Expense                                                                                                                    | 843,364                                                                    | 71.5%                              | Current Ratio                                                                                                                                                               | 23.9                                   |  |
| Current Liabilities                                                                                                                                                 | 11,014                                                                                    | Operating Margin                                                                                                                     | 336,473                                                                    | 28.5%                              | Days to Collect                                                                                                                                                             | 61.7                                   |  |
| Long Term Liabilities                                                                                                                                               | -80,500                                                                                   | Other Income                                                                                                                         | 0                                                                          | 0.0%                               | Avg Payment Days                                                                                                                                                            | 0.0                                    |  |
| Total Equity                                                                                                                                                        | 343,714                                                                                   | Other Expense                                                                                                                        | 0                                                                          | 0.0%                               | Depreciation Rate                                                                                                                                                           | 0.0%                                   |  |
|                                                                                                                                                                     |                                                                                           | _                                                                                                                                    |                                                                            |                                    |                                                                                                                                                                             |                                        |  |
| Total Liab. and Equity                                                                                                                                              | 274,228                                                                                   | Net Profit or Loss                                                                                                                   | 336,473                                                                    | 28.5%                              | Return on Equity                                                                                                                                                            | 97.9%                                  |  |
| A0155 ELIM WELI                                                                                                                                                     |                                                                                           |                                                                                                                                      | 336,473                                                                    | 28.5%                              | Return on Equity  Proprietary - Corporat                                                                                                                                    |                                        |  |
|                                                                                                                                                                     | LCARE HOSPIC                                                                              | E, LLC                                                                                                                               | 336,473<br>                                                                |                                    |                                                                                                                                                                             |                                        |  |
| A0155 ELIM WELI<br>6<br>2304 HUNTINGTON                                                                                                                             | LCARE HOSPIC                                                                              | E, LLC                                                                                                                               | <u> </u>                                                                   |                                    | Proprietary - Corporat                                                                                                                                                      |                                        |  |
| A0155 ELIM WELI                                                                                                                                                     | LCARE HOSPIC                                                                              | E, LLC                                                                                                                               | <u> </u>                                                                   |                                    | Proprietary - Corporat                                                                                                                                                      | ion                                    |  |
| A0155 ELIM WELL<br>6<br>2304 HUNTINGTON<br>SAN MARINO, CA 9                                                                                                         | LCARE HOSPIC  I DR SUITE #246                                                             |                                                                                                                                      | <u> </u>                                                                   |                                    | Proprietary - Corporat  Hospice                                                                                                                                             | ion                                    |  |
| A0155 ELIM WELL<br>6<br>2304 HUNTINGTON<br>SAN MARINO, CA 92<br>LOS ANGELES                                                                                         | LCARE HOSPIC  I DR SUITE #246  1108  NMENT SERVICE                                        | E, LLC<br>:/#248 12/31/2019 :                                                                                                        | <u> </u>                                                                   |                                    | Proprietary - Corporat  Hospice  Key Performanac                                                                                                                            | ion                                    |  |
| A0155 ELIM WELI<br>6<br>2304 HUNTINGTON<br>SAN MARINO, CA 92<br>LOS ANGELES<br>NATIONAL GOVERN                                                                      | LCARE HOSPIC  I DR SUITE #246  1108  NMENT SERVICE                                        | E, LLC<br>:/#248 12/31/2019 :                                                                                                        | 395 Days Submi                                                             |                                    | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing                                                                                                           | ion<br>ce Ind.<br>0.0%<br>0.0%         |  |
| A0155 ELIM WELL 6 2304 HUNTINGTON SAN MARINO, CA 9 LOS ANGELES NATIONAL GOVERN Balance S                                                                            | LCARE HOSPIC  I DR SUITE #246  1108  NMENT SERVICE  Sheet  6,376                          | E, LLC  12/31/2019 :  ES  Income                                                                                                     | 395 Days Submi                                                             | itted                              | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing                                                                                                  | ion<br>ce Ind.<br>0.0%<br>0.0%         |  |
| A0155 ELIM WELL 6 2304 HUNTINGTON SAN MARINO, CA 96 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | LCARE HOSPIC  I DR SUITE #246  1108  NMENT SERVICE  Sheet  6,376  4,444                   | E, LLC  /#248 12/31/2019 :  S  Income  Total Charges                                                                                 | 395 Days Submi                                                             | itted                              | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare                                                                                 | ion<br>ce Ind.<br>0.0%                 |  |
| A0155 ELIM WELL 6 2304 HUNTINGTON SAN MARINO, CA 97 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | LCARE HOSPIC  I DR SUITE #246  1108  NMENT SERVICE  Sheet  6,376  4,444                   | E, LLC  /#248 12/31/2019 :  Income  Total Charges  Contract Allowance  Operating Revenue                                             | 395 Days Submi  Statement 91,747 0                                         | itted                              | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                                   | ion<br>ce Ind.<br>0.0%<br>0.0%         |  |
| A0155 ELIM WELL 6 2304 HUNTINGTON SAN MARINO, CA 9 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                   | DR SUITE #246  1108  NMENT SERVICE  Sheet  6,376  4,444  0  13,654                        | E, LLC  /#248 12/31/2019 :  Income  Total Charges  Contract Allowance  Operating Revenue                                             | 395 Days Submi                                                             | 0.0%<br>100.0%<br>177.8%           | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                                   | ion<br>ce Ind.<br>0.0%<br>0.0%<br>0.0% |  |
| A0155 ELIM WELL 6 2304 HUNTINGTON SAN MARINO, CA 96 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | DR SUITE #246  1108  NMENT SERVICE  Sheet  6,376  4,444  0  13,654                        | E, LLC  #248 12/31/2019 :  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 395 Days Submi                                                             | 0.0%<br>100.0%<br>177.8%<br>-77.8% | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio                                    | ion  ce Ind. 0.0% 0.0% 0.0% 3.4 3.8    |  |
| A0155 ELIM WELL 6 2304 HUNTINGTON SAN MARINO, CA 96 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | LCARE HOSPIC  I DR SUITE #246  1108  NMENT SERVICE  Sheet  6,376  4,444  0  13,654  1,868 | E, LLC  #248 12/31/2019 :  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 395 Days Submi<br>Statement<br>91,747<br>0<br>91,747<br>163,094<br>-71,347 | 0.0%<br>100.0%<br>177.8%<br>-77.8% | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio  Days to Collect  Avg Payment Days | ion  ce Ind. 0.0% 0.0% 0.0%            |  |

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Sample Hospice reports from the Halmanac.com website.

| A0158 ELITE CARE HOSPICE 1                                             |                       |                    |                 |        |                   |      |  |  |
|------------------------------------------------------------------------|-----------------------|--------------------|-----------------|--------|-------------------|------|--|--|
| 4221 WILSHIRE BLVD, SUITE 270 Cost Report not filed.                   |                       |                    |                 |        |                   |      |  |  |
| LOS ANGELES, CA 9                                                      | 90010                 |                    |                 |        |                   |      |  |  |
| LOS ANGELES                                                            | Key Performanace Ind. |                    |                 |        |                   |      |  |  |
| NATIONAL GOVERN                                                        |                       |                    | Skilled Nursing | 0.0%   |                   |      |  |  |
| Balance Sheet                                                          |                       | Income Statement   |                 |        | Nursing           | 0.0% |  |  |
| Current Assets                                                         | 0                     | Total Charges      | 0               |        | Home Healthcare   | 0.0% |  |  |
| Fixed Assets                                                           | 0                     | Contract Allowance | 0               | 0.0%   | Length of Stay    |      |  |  |
| Other Assets                                                           | 0                     | Operating Revenue  | 0               | 0.0%   | Medicare LOS      |      |  |  |
| Total Assets                                                           | 0                     | Operating Expense  | 0               | 0.0%   | Current Ratio     |      |  |  |
| Current Liabilities                                                    | 0                     | Operating Margin   | 0               | 0.0%   | Days to Collect   |      |  |  |
| Long Term Liabilities                                                  | 0                     | Other Income       | 0               | 0.0%   | Avg Payment Days  |      |  |  |
| Total Equity                                                           | 0                     | Other Expense      | 0               | 0.0%   | Depreciation Rate | 0.0% |  |  |
| Total Liab. and Equity                                                 | 0                     | Net Profit or Loss | 0               | 0.0%   | Return on Equity  | 0.0% |  |  |
| 921671 ELITE HEALTH CARE SYSTEMS Proprietary - Corporation             |                       |                    |                 |        |                   |      |  |  |
| 7484 UNIVERSITY AVENUE SUITE 250 12/31/2019 365 Days Submitted Hospice |                       |                    |                 |        |                   |      |  |  |
| LA MESA, CA 91942                                                      |                       |                    |                 |        |                   |      |  |  |
| SAN DIEGO                                                              |                       |                    | Key Performanac | e Ind. |                   |      |  |  |
| NATIONAL GOVERNMENT SERVICES                                           |                       |                    |                 |        | Skilled Nursing   | 0.0% |  |  |
| Balance Sheet                                                          |                       | Income Statement   |                 |        | Nursing           | 0.0% |  |  |
| Current Assets                                                         | 249,572               | Total Charges      | 3,134,196       |        | Home Healthcare   | 0.0% |  |  |
| Fixed Assets                                                           | 41,003                | Contract Allowance | 0               | 0.0%   | Length of Stay    |      |  |  |
| Other Assets                                                           | 0                     | Operating Revenue  | 3,134,196       | 100.0% | Medicare LOS      |      |  |  |
| Total Assets                                                           | 290,575               | Operating Expense  | 2,846,863       | 90.8%  | Current Ratio     | 2.0  |  |  |
| Current Liabilities                                                    | 125,000               | Operating Margin   | 287,333         | 9.2%   | Days to Collect   | 0.0  |  |  |
| Long Term Liabilities                                                  | 0                     | Other Income       | 0               | 0.0%   | Avg Payment Days  | 0.0  |  |  |
| Total Equity                                                           | 165,575               | Other Expense      | 0               | 0.0%   | Depreciation Rate | 0.0% |  |  |
| Total Liab. and Equity                                                 | 290,575               |                    | 287,333         | 9.2%   | Return on Equity  |      |  |  |

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Sample Hospice reports from the Halmanac.com website.

| 751686 ELITE HOS                                                                                          | FIGE CAILE, INC                 | ٽ                                                                                                           |                                            |                            |                                                                                                   |                       |
|-----------------------------------------------------------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------|--------------------------------------------|----------------------------|---------------------------------------------------------------------------------------------------|-----------------------|
| 12631 IMPERIAL HW                                                                                         | VY STE F118                     | Cost Repor                                                                                                  | rt not filed.                              |                            |                                                                                                   |                       |
| SANTA FE SPRINGS                                                                                          | S, CA 90670                     |                                                                                                             |                                            |                            |                                                                                                   |                       |
| LOS ANGELES                                                                                               |                                 |                                                                                                             |                                            |                            | Key Performanac                                                                                   | e Ind.                |
| NATIONAL GOVERN                                                                                           | MENT SERVICE                    | ES .                                                                                                        |                                            |                            | Skilled Nursing                                                                                   | 0.0%                  |
| Balance S                                                                                                 | iheet                           | Income                                                                                                      | e Statement                                |                            | Nursing                                                                                           | 0.0%                  |
| Current Assets                                                                                            | 0                               | Total Charges                                                                                               | 0                                          |                            | Home Healthcare                                                                                   | 0.0%                  |
| Fixed Assets                                                                                              | 0                               | Contract Allowance                                                                                          | 0                                          | 0.0%                       | Length of Stay                                                                                    |                       |
| Other Assets                                                                                              | 0                               | Operating Revenue                                                                                           | 0                                          | 0.0%                       | Medicare LOS                                                                                      |                       |
| Total Assets                                                                                              | 0                               | Operating Expense                                                                                           | 0                                          | 0.0%                       | Current Ratio                                                                                     |                       |
| Current Liabilities                                                                                       | 0                               | Operating Margin                                                                                            | 0                                          | 0.0%                       | Days to Collect                                                                                   |                       |
| Long Term Liabilities                                                                                     | 0                               | Other Income                                                                                                | 0                                          | 0.0%                       | Avg Payment Days                                                                                  |                       |
| Total Equity                                                                                              | 0                               | Other Expense                                                                                               | 0                                          | 0.0%                       | Depreciation Rate                                                                                 | 0.0%                  |
| Total Liab. and Equity                                                                                    | 0                               | Net Profit or Loss                                                                                          | 0                                          | 0.0%                       | Return on Equity                                                                                  | 0.0%                  |
| 921717 ELIXIR HOS                                                                                         | SPICE CARE                      |                                                                                                             |                                            |                            | Proprietary - Partnersh                                                                           | ip                    |
| 1420 W KETTLEMAN                                                                                          | N LANE, SUITE (                 | S1 12/31/2019                                                                                               | 365 Days Submi                             | tted                       | Hospice                                                                                           |                       |
| LODI, CA 95242                                                                                            |                                 |                                                                                                             |                                            |                            |                                                                                                   |                       |
|                                                                                                           |                                 |                                                                                                             |                                            |                            |                                                                                                   |                       |
| SAN JOAQUIN                                                                                               |                                 |                                                                                                             |                                            |                            | Key Performanac                                                                                   | e Ind.                |
| SAN JOAQUIN  NATIONAL GOVERN                                                                              | MENT SERVICE                    | ≣S                                                                                                          |                                            |                            | <b>Key Performanac</b> Skilled Nursing                                                            | <b>e Ind.</b><br>0.0% |
|                                                                                                           |                                 |                                                                                                             | e Statement                                |                            | •                                                                                                 |                       |
| NATIONAL GOVERN                                                                                           |                                 |                                                                                                             | e <b>Statement</b><br>38,197               |                            | Skilled Nursing                                                                                   | 0.0%                  |
| NATIONAL GOVERN  Balance S                                                                                | Sheet                           | Income                                                                                                      |                                            | 0.0%                       | Skilled Nursing Nursing                                                                           | 0.0%<br>0.0%          |
| NATIONAL GOVERN  Balance S  Current Assets                                                                | Sheet<br>0                      | Income<br>Total Charges                                                                                     | 38,197                                     | 0.0%<br>100.0%             | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%          |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | <b>Sheet</b> 0 0                | Income<br>Total Charges<br>Contract Allowance                                                               | 38,197                                     |                            | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%          |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 0<br>0<br>0<br>0                | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                          | 38,197 0 38,197                            | 100.0%                     | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%  |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                                           | 0<br>0<br>0<br>0<br>0<br>72,982 | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue<br>Operating Expense                     | 38,197<br>0<br>38,197<br>75,835            | 100.0%<br>198.5%           | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%  |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 0<br>0<br>0<br>0<br>72,982      | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue<br>Operating Expense<br>Operating Margin | 38,197<br>0<br>38,197<br>75,835<br>-37,638 | 100.0%<br>198.5%<br>-98.5% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%  |

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Sample Hospice reports from the Halmanac.com website.

| 051528 ELIZABETH                                           | 1 HOSPICE                             |                                                                                                    |                                              |                           | Nonprofit - Private                                                                                |                      |
|------------------------------------------------------------|---------------------------------------|----------------------------------------------------------------------------------------------------|----------------------------------------------|---------------------------|----------------------------------------------------------------------------------------------------|----------------------|
| 500 LA TERRAZA BI                                          | _VD SUITE 130                         | 6/30/2019 3                                                                                        | 365 Days Submitt                             | ed                        | Hospice                                                                                            |                      |
| ESCONDIDO, CA 92                                           | 025                                   |                                                                                                    |                                              |                           |                                                                                                    |                      |
| SAN DIEGO                                                  |                                       |                                                                                                    |                                              |                           | Key Performanace                                                                                   | e Ind.               |
| NATIONAL GOVERN                                            | MENT SERVICE                          | ≣S                                                                                                 |                                              |                           | Skilled Nursing                                                                                    | 0.1%                 |
| Balance S                                                  | iheet                                 | Income                                                                                             | e Statement                                  |                           | Nursing                                                                                            | 3.4%                 |
| Current Assets                                             | 5,253,356                             | Total Charges                                                                                      | 46,479,203                                   |                           | Home Healthcare                                                                                    | 0.0%                 |
| Fixed Assets                                               | 3,223,111                             | Contract Allowance                                                                                 | 1,354,209                                    | 2.9%                      | Length of Stay                                                                                     |                      |
| Other Assets                                               | 197                                   | Operating Revenue                                                                                  | 45,124,994                                   | 97.1%                     | Medicare LOS                                                                                       |                      |
| Total Assets                                               | 28,840,692                            | Operating Expense                                                                                  | 44,165,838                                   | 97.9%                     | Current Ratio                                                                                      | 1.1                  |
| Current Liabilities                                        | 4,584,487                             | Operating Margin                                                                                   | 959,156                                      | 2.1%                      | Days to Collect                                                                                    | 41.3                 |
| Long Term Liabilities                                      | 0                                     | Other Income                                                                                       | 0                                            | 0.0%                      | Avg Payment Days                                                                                   | 32.3                 |
| Total Equity                                               | 24,256,205                            | Other Expense                                                                                      | 0                                            | 0.0%                      | Depreciation Rate                                                                                  | 0.0%                 |
| Total Liab. and Equity                                     | 28,840,692                            | Net Profit or Loss                                                                                 | 959,156                                      | 2.1%                      | Return on Equity                                                                                   | 4.0%                 |
| 921687 ELKA HOS                                            | PICE CARE, INC                        | -                                                                                                  |                                              |                           | Proprietary - Corporation                                                                          | on                   |
| 11755 VICTORY BLV                                          | /D, SUITE 213                         | 12/31/2019                                                                                         | 365 Days Submi                               | tted                      | Hospice                                                                                            |                      |
| N HOLLYWOOD, CA                                            | 91606                                 |                                                                                                    |                                              |                           |                                                                                                    |                      |
| LOS ANGELES                                                |                                       |                                                                                                    |                                              |                           | Key Performanace                                                                                   | e Ind                |
| NATIONAL GOVERN                                            | MENT SERVICE                          | ES                                                                                                 |                                              |                           |                                                                                                    | Ja.                  |
| Balance S                                                  |                                       |                                                                                                    |                                              |                           | Skilled Nursing                                                                                    | 0.0%                 |
|                                                            | heet                                  | Income                                                                                             | e Statement                                  |                           | Skilled Nursing Nursing                                                                            |                      |
| Current Assets                                             |                                       | Income<br>Total Charges                                                                            | <b>Statement</b> 330,476                     |                           | _                                                                                                  | 0.0%                 |
| Current Assets Fixed Assets                                | 21,978                                |                                                                                                    |                                              | 0.0%                      | Nursing Home Healthcare                                                                            | 0.0%                 |
|                                                            | 21,978<br>1,000                       | Total Charges                                                                                      | 330,476                                      |                           | Nursing Home Healthcare                                                                            | 0.0%                 |
| Fixed Assets                                               | 21,978<br>1,000<br>240,000            | Total Charges Contract Allowance                                                                   | 330,476                                      |                           | Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.0%                 |
| Fixed Assets Other Assets                                  | 21,978<br>1,000<br>240,000            | Total Charges Contract Allowance Operating Revenue Operating Expense                               | 330,476<br>0<br>330,476                      | 100.0%<br>101.0%          | Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.0%                 |
| Fixed Assets Other Assets Total Assets                     | 21,978<br>1,000<br>240,000<br>262,978 | Total Charges Contract Allowance Operating Revenue Operating Expense                               | 330,476<br>0<br>330,476<br>333,665           | 100.0%<br>101.0%          | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>0.0%<br>0.0% |
| Fixed Assets Other Assets Total Assets Current Liabilities | 21,978<br>1,000<br>240,000<br>262,978 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 330,476<br>0<br>330,476<br>333,665<br>-3,189 | 100.0%<br>101.0%<br>-1.0% | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.0%<br>0.0% |

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Sample Hospice reports from the Halmanac.com website.

| 921564 ELYSIUM H                                                                    | IOSPICE CARE,                          | INC                                                                                                       |                                                     |                          | Proprietary - Corporati                                                                           | on                                  |
|-------------------------------------------------------------------------------------|----------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------------------|--------------------------|---------------------------------------------------------------------------------------------------|-------------------------------------|
| 717 S BREA CANYC                                                                    | N RD SUITE 3                           | 12/31/2019                                                                                                | 365 Days Submi                                      | itted                    | Hospice                                                                                           |                                     |
| DIAMOND BAR, CA                                                                     | 91789                                  |                                                                                                           |                                                     |                          |                                                                                                   |                                     |
|                                                                                     |                                        |                                                                                                           |                                                     |                          | Key Performanac                                                                                   | e Ind.                              |
| DUMMY FOR MEDIC                                                                     | AID HHA                                |                                                                                                           |                                                     |                          | Skilled Nursing                                                                                   | 0.0%                                |
| Balance S                                                                           | Sheet                                  | Income                                                                                                    | e Statement                                         |                          | Nursing                                                                                           | 0.0%                                |
| Current Assets                                                                      | 240,734                                | Total Charges                                                                                             | 1,917,557                                           |                          | Home Healthcare                                                                                   | 0.0%                                |
| Fixed Assets                                                                        | 81,676                                 | Contract Allowance                                                                                        | 109,041                                             | 5.7%                     | Length of Stay                                                                                    |                                     |
| Other Assets                                                                        | 208,001                                | Operating Revenue                                                                                         | 1,808,516                                           | 94.3%                    | Medicare LOS                                                                                      |                                     |
| Total Assets                                                                        | 543,143                                | Operating Expense                                                                                         | 1,667,392                                           | 92.2%                    | Current Ratio                                                                                     | 2.2                                 |
| Current Liabilities                                                                 | 110,697                                | Operating Margin                                                                                          | 141,124                                             | 7.8%                     | Days to Collect                                                                                   | 28.6                                |
| Long Term Liabilities                                                               | 214,203                                | Other Income                                                                                              | 0                                                   | 0.0%                     | Avg Payment Days                                                                                  | 23.7                                |
| Total Equity                                                                        | 218,243                                | Other Expense                                                                                             | 0                                                   | 0.0%                     | Depreciation Rate                                                                                 | 0.0%                                |
| Total Liab. and Equity                                                              | 543,143                                | Net Profit or Loss                                                                                        | 141,124                                             | 7.8%                     | Return on Equity                                                                                  | 64.7%                               |
| 921547 EMANUEL                                                                      | HOSPICE INC                            |                                                                                                           |                                                     |                          | Proprietary - Corporati                                                                           | on                                  |
| 7034 VAN NUYS BL'                                                                   | VD, SUITE L                            | 12/31/2019                                                                                                | 365 Days Submi                                      | itted                    | Hospice                                                                                           |                                     |
| VAN NUYS, CA 9140                                                                   |                                        |                                                                                                           |                                                     |                          |                                                                                                   |                                     |
|                                                                                     | 15                                     |                                                                                                           |                                                     |                          |                                                                                                   |                                     |
| LOS ANGELES                                                                         | 05                                     |                                                                                                           |                                                     |                          | Key Performanad                                                                                   | e Ind.                              |
| LOS ANGELES NATIONAL GOVERN                                                         |                                        | ES                                                                                                        |                                                     |                          | <b>Key Performanac</b> Skilled Nursing                                                            | e <b>e Ind.</b><br>0.0%             |
|                                                                                     | IMENT SERVICE                          |                                                                                                           | e Statement                                         |                          | -                                                                                                 |                                     |
| NATIONAL GOVERN                                                                     | IMENT SERVICE<br>Sheet                 |                                                                                                           | e Statement<br>1,314,858                            |                          | Skilled Nursing                                                                                   | 0.0%                                |
| NATIONAL GOVERN                                                                     | IMENT SERVICE<br>Sheet                 | Income                                                                                                    |                                                     | 0.0%                     | Skilled Nursing Nursing                                                                           | 0.0%<br>0.0%                        |
| NATIONAL GOVERN  Balance S  Current Assets                                          | IMENT SERVICE<br>Sheet<br>500,063<br>0 | Income<br>Total Charges                                                                                   | 1,314,858                                           | 0.0%<br>100.0%           | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%                        |
| NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets                      | IMENT SERVICE<br>Sheet<br>500,063<br>0 | Income<br>Total Charges<br>Contract Allowance                                                             | 1,314,858                                           |                          | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%                        |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets              | Sheet 500,063<br>0<br>0<br>500,063     | Income Total Charges Contract Allowance Operating Revenue                                                 | 1,314,858<br>0<br>1,314,858                         | 100.0%                   | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 500,063<br>0<br>500,063<br>18,497      | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 1,314,858<br>0<br>1,314,858<br>1,054,648            | 100.0%<br>80.2%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 500,063<br>0<br>0<br>500,063<br>18,497 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,314,858<br>0<br>1,314,858<br>1,054,648<br>260,210 | 100.0%<br>80.2%<br>19.8% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>27.0<br>0.0 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                                   | HEALTHCARE                                           |                                                                                     |                    |                      | Proprietary - Corporati                                                                                            | on                     |
|---------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|-------------------------------------------------------------------------------------|--------------------|----------------------|--------------------------------------------------------------------------------------------------------------------|------------------------|
| 4511 DENNY AVE                                                                                                                                    |                                                      | 12/31/2019                                                                          | 365 Days Submi     | tted                 | Hospice                                                                                                            |                        |
| N HOLLYWOOD, CA                                                                                                                                   | 91602                                                |                                                                                     |                    |                      |                                                                                                                    |                        |
| LOS ANGELES                                                                                                                                       |                                                      |                                                                                     |                    |                      | Key Performanad                                                                                                    | e Ind.                 |
| NATIONAL GOVERN                                                                                                                                   | IMENT SERVICE                                        | ES .                                                                                |                    |                      | Skilled Nursing                                                                                                    | 0.0%                   |
| Balance S                                                                                                                                         | Sheet                                                | Income                                                                              | e Statement        |                      | Nursing                                                                                                            | 0.0%                   |
| Current Assets                                                                                                                                    | 5,676                                                | Total Charges                                                                       | 539,700            |                      | Home Healthcare                                                                                                    | 0.0%                   |
| Fixed Assets                                                                                                                                      | 1,606                                                | Contract Allowance                                                                  | 0                  | 0.0%                 | Length of Stay                                                                                                     |                        |
| Other Assets                                                                                                                                      | 0                                                    | Operating Revenue                                                                   | 539,700            | 100.0%               | Medicare LOS                                                                                                       |                        |
| Total Assets                                                                                                                                      | 7,282                                                | Operating Expense                                                                   | 557,753            | 103.3%               | Current Ratio                                                                                                      | 0.1                    |
| Current Liabilities                                                                                                                               | 112,367                                              | Operating Margin                                                                    | -18,053            | -3.3%                | Days to Collect                                                                                                    | 0.0                    |
| Long Term Liabilities                                                                                                                             | 0                                                    | Other Income                                                                        | 0                  | 0.0%                 | Avg Payment Days                                                                                                   | 19.3                   |
| Total Equity                                                                                                                                      | -105,085                                             | Other Expense                                                                       | 0                  | 0.0%                 | Depreciation Rate                                                                                                  | 0.0%                   |
|                                                                                                                                                   |                                                      |                                                                                     |                    |                      |                                                                                                                    |                        |
| Total Liab. and Equity                                                                                                                            |                                                      | Net Profit or Loss                                                                  | (18,053)           | -3.3%                | Return on Equity                                                                                                   | 17.2%                  |
|                                                                                                                                                   | GARDENS HOS                                          | SPICE, INC                                                                          | <u> </u>           | -3.3%                | Return on Equity                                                                                                   | 17.2%                  |
| A0159 EMERALD<br>2<br>600 N. MOUNTAIN A<br>UPLAND, CA 91786                                                                                       | GARDENS HOS                                          | SPICE, INC                                                                          | <u> </u>           | -3.3%                |                                                                                                                    |                        |
| A0159 EMERALD<br>2<br>600 N. MOUNTAIN A                                                                                                           | GARDENS HOS                                          | SPICE, INC                                                                          | <u> </u>           | -3.3%                | Key Performanac                                                                                                    | e Ind.                 |
| A0159 EMERALD<br>2<br>600 N. MOUNTAIN A<br>UPLAND, CA 91786                                                                                       | GARDENS HOS                                          | SPICE, INC  Cost Repor                                                              | <u> </u>           | -3.3%                | Key Performanao<br>Skilled Nursing                                                                                 | e Ind.<br>0.0%         |
| A0159 EMERALD<br>2<br>600 N. MOUNTAIN A<br>UPLAND, CA 91786<br>SAN BERNARDINO                                                                     | GARDENS HOS  AVE., SUITE C20  IMENT SERVICE          | SPICE, INC  Cost Repor                                                              | <u> </u>           | -3.3%                | Key Performanac                                                                                                    | e Ind.                 |
| A0159 EMERALD 2 600 N. MOUNTAIN A UPLAND, CA 91786 SAN BERNARDINO NATIONAL GOVERN                                                                 | GARDENS HOS  AVE., SUITE C20  IMENT SERVICE          | SPICE, INC  Cost Repor                                                              | t not filed.       | -3.3%                | Key Performanao<br>Skilled Nursing                                                                                 | e Ind.<br>0.0%         |
| A0159 EMERALD 2 600 N. MOUNTAIN A UPLAND, CA 91786 SAN BERNARDINO NATIONAL GOVERN Balance S                                                       | GARDENS HOS  AVE., SUITE C20  IMENT SERVICE          | FPICE, INC  Cost Repor                                                              | e Statement        | -3.3%                | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | e Ind.<br>0.0%<br>0.0% |
| A0159 EMERALD 2 600 N. MOUNTAIN A UPLAND, CA 91786 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets                                        | GARDENS HOS  AVE., SUITE C20  IMENT SERVICE  6  0    | SPICE, INC  Cost Repor                                                              | e Statement        |                      | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay                                            | e Ind.<br>0.0%<br>0.0% |
| A0159 EMERALD 2 600 N. MOUNTAIN A UPLAND, CA 91786 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets                           | GARDENS HOS  AVE., SUITE C20  IMENT SERVICE  6  0    | ES  Income Total Charges  Contract Allowance                                        | e Statement        | 0.0%                 | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | e Ind.<br>0.0%<br>0.0% |
| A0159 EMERALD 2 600 N. MOUNTAIN A UPLAND, CA 91786 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets              | GARDENS HOS  AVE., SUITE C20  IMENT SERVICE  O  O  O | ES  Income  Total Charges  Contract Allowance  Operating Revenue                    | e Statement  0 0 0 | 0.0%<br>0.0%         | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | e Ind.<br>0.0%<br>0.0% |
| A0159 EMERALD 2 600 N. MOUNTAIN A UPLAND, CA 91786 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets | GARDENS HOS  AVE., SUITE C20  IMENT SERVICE  O  O  O | ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense | e Statement  0 0 0 | 0.0%<br>0.0%<br>0.0% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | e Ind.<br>0.0%<br>0.0% |

All Providers

Total Liab. and Equity

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0 Net Profit or Loss

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0

0.0% Return on Equity

0.0%

Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                      | OSPICE CARE                                                    | , INC                                                                                        |                                                                   |                                 | Proprietary - Corporati                                                                                                             | on                          |
|--------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|----------------------------------------------------------------------------------------------|-------------------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|
| 13758 VICTORY BLV                                                                                                                    | D SUITE 207                                                    | 12/31/2019                                                                                   | 365 Days Subm                                                     | itted                           | Hospice                                                                                                                             |                             |
| VAN NUYS, CA 9140                                                                                                                    | 1                                                              |                                                                                              |                                                                   |                                 |                                                                                                                                     |                             |
| LOS ANGELES                                                                                                                          |                                                                |                                                                                              |                                                                   |                                 | Key Performanac                                                                                                                     | e Ind.                      |
| NATIONAL GOVERNI                                                                                                                     | MENT SERVICE                                                   | ES .                                                                                         |                                                                   |                                 | Skilled Nursing                                                                                                                     | 0.0%                        |
| Balance S                                                                                                                            | heet                                                           | Income                                                                                       | e Statement                                                       |                                 | Nursing                                                                                                                             | 1.4%                        |
| Current Assets                                                                                                                       | 177,314                                                        | Total Charges                                                                                | 1,565,155                                                         |                                 | Home Healthcare                                                                                                                     | 0.0%                        |
| Fixed Assets                                                                                                                         | 0                                                              | Contract Allowance                                                                           | 0                                                                 | 0.0%                            | Length of Stay                                                                                                                      |                             |
| Other Assets                                                                                                                         | 0                                                              | Operating Revenue                                                                            | 1,565,155                                                         | 100.0%                          | Medicare LOS                                                                                                                        |                             |
| Total Assets                                                                                                                         | 409,705                                                        | Operating Expense                                                                            | 1,366,801                                                         | 87.3%                           | Current Ratio                                                                                                                       |                             |
| Current Liabilities                                                                                                                  | 0                                                              | Operating Margin                                                                             | 198,354                                                           | 12.7%                           | Days to Collect                                                                                                                     | 17.1                        |
| Long Term Liabilities                                                                                                                | 0                                                              | Other Income                                                                                 | 0                                                                 | 0.0%                            | Avg Payment Days                                                                                                                    | 0.0                         |
| Total Equity                                                                                                                         | 409,705                                                        | Other Expense                                                                                | 0                                                                 | 0.0%                            | Depreciation Rate                                                                                                                   | 0.0%                        |
| Total Liab. and Equity                                                                                                               | 409,705                                                        | Net Profit or Loss                                                                           | 198,354                                                           | 12.7%                           | Return on Equity                                                                                                                    | 48.4%                       |
| 751741 EMPIRE HO                                                                                                                     | SPICE CARE, I                                                  | NC                                                                                           |                                                                   |                                 | Proprietary - Corporati                                                                                                             | on                          |
|                                                                                                                                      |                                                                |                                                                                              |                                                                   |                                 |                                                                                                                                     |                             |
| 13701 RIVERSIDE DI                                                                                                                   | RIVE # 512                                                     | 12/31/2019                                                                                   | 365 Days Subm                                                     | itted                           | Hospice                                                                                                                             |                             |
| 13701 RIVERSIDE DI<br>SHERMAN OAKS, CA                                                                                               |                                                                | 12/31/2019                                                                                   | 365 Days Submi                                                    | itted                           | Hospice                                                                                                                             |                             |
|                                                                                                                                      |                                                                | 12/31/2019                                                                                   | 365 Days Submi                                                    | itted                           | Hospice  Key Performanac                                                                                                            | e Ind.                      |
| SHERMAN OAKS, CA                                                                                                                     | A 91423                                                        |                                                                                              | 365 Days Submi                                                    | itted                           | ·                                                                                                                                   | <b>e Ind.</b><br>0.0%       |
| SHERMAN OAKS, CA                                                                                                                     | A 91423<br>MENT SERVICE                                        | ES                                                                                           | 365 Days Submi                                                    | itted                           | Key Performanac                                                                                                                     |                             |
| SHERMAN OAKS, CA<br>LOS ANGELES<br>NATIONAL GOVERNI                                                                                  | A 91423<br>MENT SERVICE<br>heet                                | ES                                                                                           | ·                                                                 | itted                           | <b>Key Performanac</b> Skilled Nursing                                                                                              | 0.0%                        |
| SHERMAN OAKS, CALLOS ANGELES NATIONAL GOVERNI Balance Si                                                                             | A 91423<br>MENT SERVICE<br>heet<br>56,847                      | ES<br>Income                                                                                 | e Statement                                                       |                                 | <b>Key Performanac</b> Skilled Nursing Nursing                                                                                      | 0.0%                        |
| SHERMAN OAKS, CALLOS ANGELES NATIONAL GOVERNI Balance Si Current Assets                                                              | A 91423<br>MENT SERVICE<br><b>heet</b><br>56,847<br>6,189      | ES<br><b>Incom</b> e<br>Total Charges                                                        | e <b>Statement</b><br>1,441,697                                   | 0.0%                            | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                                    | 0.0%                        |
| SHERMAN OAKS, CALLOS ANGELES NATIONAL GOVERNI Balance Si Current Assets Fixed Assets                                                 | A 91423  MENT SERVICE  heet  56,847  6,189  819                | Income<br>Total Charges<br>Contract Allowance                                                | e <b>Statement</b><br>1,441,697<br>0                              | 0.0%                            | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.0%                        |
| SHERMAN OAKS, CALLOS ANGELES NATIONAL GOVERNI Balance Si Current Assets Fixed Assets Other Assets                                    | A 91423  MENT SERVICE  heet  56,847  6,189  819  63,855        | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement 1,441,697 0 1,441,697                                 | 0.0%<br>100.0%                  | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.0%<br>0.0%<br>0.0%        |
| SHERMAN OAKS, CALLOS ANGELES NATIONAL GOVERNI  Balance Sill Current Assets Fixed Assets Other Assets Total Assets                    | A 91423  MENT SERVICE  heet  56,847  6,189  819  63,855        | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | e Statement<br>1,441,697<br>0<br>1,441,697<br>1,363,950           | 0.0%<br>100.0%<br>94.6%<br>5.4% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.0%<br>0.0%<br>0.0%        |
| SHERMAN OAKS, CALLOS ANGELES NATIONAL GOVERNI Balance Sill Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | A 91423  MENT SERVICE  heet  56,847  6,189  819  63,855  8,011 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 Statement<br>1,441,697<br>0<br>1,441,697<br>1,363,950<br>77,747 | 0.0%<br>100.0%<br>94.6%<br>5.4% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.0%<br>0.0%<br>7.1 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0157 EMPRESS HOS      | PICE, INC  |                    |                |        | Proprietary - Corporati | on     |
|------------------------|------------|--------------------|----------------|--------|-------------------------|--------|
| 22048 SHERMAN WAY,     | SUITE 108  | 12/31/2019         | 348 Days Submi | itted  | Hospice                 |        |
| CANOGA PARK, CA 9130   | )3         |                    |                |        |                         |        |
| LOS ANGELES            |            |                    |                |        | Key Performanad         | e Ind. |
| NATIONAL GOVERNMEN     | IT SERVICE | ES .               |                |        | Skilled Nursing         | 0.0%   |
| Balance Sheet          | t          | Income             | e Statement    |        | Nursing                 | 0.0%   |
| Current Assets         | 326        | Total Charges      | 207,239        |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0          | Contract Allowance | 0              | 0.0%   | Length of Stay          |        |
| Other Assets           | 0          | Operating Revenue  | 207,239        | 100.0% | Medicare LOS            |        |
| Total Assets           | 326        | Operating Expense  | 208,381        | 100.6% | Current Ratio           |        |
| Current Liabilities    | 0          | Operating Margin   | -1,142         | -0.6%  | Days to Collect         | 0.0    |
| Long Term Liabilities  | 468        | Other Income       | 0              | 0.0%   | Avg Payment Days        | 0.0    |
| Total Equity           | -142       | Other Expense      | 0              | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 326        | Net Profit or Loss | (1,142)        | -0.6%  | Return on Equity        | 804.2% |
| A0163 ENCINITAS HOS    | SPICE CAR  | E INC              |                |        |                         |        |
| 410 SOUTH SANTA FE ,   | SUITE 202  | Cost Repor         | t not filed.   |        |                         |        |
| VISTA, CA 92084        |            |                    |                |        |                         |        |
| SAN DIEGO              |            |                    |                |        | Key Performanac         | e Ind. |

| SAN DIEGO              |       |                    |             |   |      | Key Performanac   | e Ind. |
|------------------------|-------|--------------------|-------------|---|------|-------------------|--------|
| Noridian (CA)          |       |                    |             |   |      | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet | Income             | e Statement |   |      | Nursing           | 0.0%   |
| Current Assets         | 0     | Total Charges      |             | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0     | Contract Allowance |             | 0 | 0.0% | Length of Stay    |        |
| Other Assets           | 0     | Operating Revenue  |             | 0 | 0.0% | Medicare LOS      |        |
| Total Assets           | 0     | Operating Expense  |             | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0     | Operating Margin   |             | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0     | Other Income       |             | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0     | Other Expense      |             | 0 | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0     | Net Profit or Loss |             | 0 | 0.0% | Return on Equity  | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551715 ENCORE H        | IOSPICE, INC. |                    |                |       | Proprietary - Corporat | ion     |
|------------------------|---------------|--------------------|----------------|-------|------------------------|---------|
| 271 WEST ALAMED        | A AVE         | 12/31/2019         | 365 Days Submi | tted  | Hospice                |         |
| BURBANK, CA 91502      | 2             |                    |                |       |                        |         |
| LOS ANGELES            |               |                    |                |       | Key Performana         | ce Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |                |       | Skilled Nursing        | 0.0%    |
| Balance S              | Sheet         | Incom              | e Statement    |       | Nursing                | 0.5%    |
| Current Assets         | 230,245       | Total Charges      | 4,812,184      |       | Home Healthcare        | 0.0%    |
| Fixed Assets           | 29,683        | Contract Allowance | 781,260        | 16.2% | Length of Stay         |         |
| Other Assets           | 0             | Operating Revenue  | 4,030,924      | 83.8% | Medicare LOS           |         |
| Total Assets           | 465,928       | Operating Expense  | 3,544,257      | 87.9% | Current Ratio          |         |
| Current Liabilities    | 0             | Operating Margin   | 486,667        | 12.1% | Days to Collect        | 0.0     |
| Long Term Liabilities  | 569,000       | Other Income       | 0              | 0.0%  | Avg Payment Days       | 0.0     |
| Total Equity           | -103,072      | Other Expense      | 0              | 0.0%  | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 465,928       | Net Profit or Loss | 486,667        | 12.1% | Return on Equity       | -472.2% |
| 051666 ENLOE ME        | DICAL CENTER  | HOSPICE            |                |       |                        |         |
| 1390 E LASSEN AVE      | E             | Cost Repo          | rt not filed.  |       |                        |         |
| CHICO, CA 95973        |               |                    |                |       |                        |         |
| BUTTE                  |               |                    |                |       | Key Performana         | ce Ind. |
| BLUE CROSS (CALI       | FORNIA)       |                    |                |       | Skilled Nursing        | 0.0%    |
| Balance S              | Sheet         | Incom              | e Statement    |       | Nursing                | 0.0%    |
| Current Assets         | 0             | Total Charges      | 0              |       | Home Healthcare        | 0.0%    |
| Fixed Assets           | 0             | Contract Allowance | 0              | 0.0%  | Length of Stay         |         |
| Other Assets           | 0             | Operating Revenue  | 0              | 0.0%  | Medicare LOS           |         |
| Total Assets           | 0             | Operating Expense  | 0              | 0.0%  | Current Ratio          |         |
| Current Liabilities    | 0             | Operating Margin   | 0              | 0.0%  | Days to Collect        |         |
| Long Term Liabilities  | 0             | Other Income       | 0              | 0.0%  | Avg Payment Days       |         |
| Total Equity           | 0             | Other Expense      | 0              | 0.0%  | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity |               | Net Profit or Loss |                | 0.0%  | Return on Equity       | 0.0%    |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| ce Ind. |
|---------|
| ce Ind. |
| ce Ind. |
|         |
| 0.0%    |
| 0.0%    |
| 0.0%    |
|         |
|         |
| 2.2     |
| 0.0     |
| 2.3     |
| 0.0%    |
| 49.3%   |
|         |

#### 751754 EQUANIMITY HOSPICE AND PALLIATIVE CARE INC

22365 BARTON ROAD SUITE 100

Cost Report not filed.

GRAND TERRACE, CA 92313

| SAN BERNARDINO         |              |                    |             |   |      | Key Performanac   | e Ind. |
|------------------------|--------------|--------------------|-------------|---|------|-------------------|--------|
| NATIONAL GOVERN        | MENT SERVICE | ES                 |             |   |      | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet        | Income             | e Statement |   |      | Nursing           | 0.0%   |
| Current Assets         | 0            | Total Charges      |             | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0            | Contract Allowance |             | 0 | 0.0% | Length of Stay    |        |
| Other Assets           | 0            | Operating Revenue  |             | 0 | 0.0% | Medicare LOS      |        |
| Total Assets           | 0            | Operating Expense  |             | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0            | Operating Margin   |             | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0            | Other Income       |             | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0            | Other Expense      |             | 0 | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0            | Net Profit or Loss |             | 0 | 0.0% | Return on Equity  | 0.0%   |

**All Providers** 

8:01 AM

Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| A0151 ESPECIAL         | CARE HOSPICE  | E INC              |               |        |                         |        |
|------------------------|---------------|--------------------|---------------|--------|-------------------------|--------|
| 6740 VESPER AVE,       | SUITE #201    | Cost Repor         | rt not filed. |        |                         |        |
| VAN NUYS, CA 9140      | )5            |                    |               |        |                         |        |
| LOS ANGELES            |               |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |               |        | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets         | 0             | Total Charges      | 0             |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS            |        |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio           |        |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect         |        |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days        |        |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity        | 0.0%   |
| 921642 ESSENTIAL       | L CARE GROUP  | , INC              |               |        | Proprietary - Corporati | on     |
| 1170 DURFEE AVE        | SUITE K       | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |
| SOUTH EL MONTE,        | CA 91733      |                    |               |        |                         |        |
| LOS ANGELES            |               |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |               |        | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets         | 34,606        | Total Charges      | 949,238       |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 59,489        | Operating Revenue  | 949,238       | 100.0% | Medicare LOS            |        |
| Total Assets           | 212,599       | Operating Expense  | 1,281,343     | 135.0% | Current Ratio           | 0.3    |
| Current Liabilities    | 133,638       | Operating Margin   | -332,105      | -35.0% | Days to Collect         | 15.6   |
| Long Term Liabilities  | 441,308       | Other Income       | 0             | 0.0%   | Avg Payment Days        | 21.8   |
| Total Equity           | -362,347      | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| , ,                    |               |                    |               |        |                         |        |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                                     | L HOSPICE CAR                                                                         | RE                                                                                               |                                                |                                    | Proprietary - Corporat                                                                                            | ion                     |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|------------------------------------------------|------------------------------------|-------------------------------------------------------------------------------------------------------------------|-------------------------|
| 7200 VINELAND AV                                                                                                                                    | E, SUITE 211                                                                          | 12/31/2019                                                                                       | 365 Days Submi                                 | itted                              | Hospice                                                                                                           |                         |
| SUN VALLEY, CA 91                                                                                                                                   | 352                                                                                   |                                                                                                  |                                                |                                    |                                                                                                                   |                         |
| LOS ANGELES                                                                                                                                         |                                                                                       |                                                                                                  |                                                |                                    | Key Performanad                                                                                                   | e Ind.                  |
| NATIONAL GOVERN                                                                                                                                     | IMENT SERVICE                                                                         | ES .                                                                                             |                                                |                                    | Skilled Nursing                                                                                                   | 0.0%                    |
| Balance S                                                                                                                                           | Sheet                                                                                 | Income                                                                                           | e Statement                                    |                                    | Nursing                                                                                                           | 0.0%                    |
| Current Assets                                                                                                                                      | 30,472                                                                                | Total Charges                                                                                    | 308,783                                        |                                    | Home Healthcare                                                                                                   | 0.0%                    |
| Fixed Assets                                                                                                                                        | 1,871                                                                                 | Contract Allowance                                                                               | 0                                              | 0.0%                               | Length of Stay                                                                                                    |                         |
| Other Assets                                                                                                                                        | 0                                                                                     | Operating Revenue                                                                                | 308,783                                        | 100.0%                             | Medicare LOS                                                                                                      |                         |
| Total Assets                                                                                                                                        | 37,343                                                                                | Operating Expense                                                                                | 289,519                                        | 93.8%                              | Current Ratio                                                                                                     | 6.8                     |
| Current Liabilities                                                                                                                                 | 4,463                                                                                 | Operating Margin                                                                                 | 19,264                                         | 6.2%                               | Days to Collect                                                                                                   | 0.0                     |
| Long Term Liabilities                                                                                                                               | 0                                                                                     | Other Income                                                                                     | 0                                              | 0.0%                               | Avg Payment Days                                                                                                  | 0.0                     |
| Total Equity                                                                                                                                        | 32,880                                                                                | Other Expense                                                                                    | 0                                              | 0.0%                               | Depreciation Rate                                                                                                 | 0.0%                    |
| Total Liab. and Equity                                                                                                                              | 37,343                                                                                | Net Profit or Loss                                                                               | 19,264                                         | 6.2%                               | Return on Equity                                                                                                  | 58.6%                   |
|                                                                                                                                                     |                                                                                       |                                                                                                  |                                                |                                    |                                                                                                                   |                         |
| 921688 ETERNAL                                                                                                                                      | FAITH HOSPICE                                                                         | , INC                                                                                            |                                                |                                    | Proprietary - Corporat                                                                                            | ion                     |
| 921688 ETERNAL I                                                                                                                                    |                                                                                       |                                                                                                  | 365 Days Submi                                 | itted                              | Proprietary - Corporat                                                                                            | ion                     |
|                                                                                                                                                     | AVE, SUITE 304                                                                        |                                                                                                  | 365 Days Submi                                 | itted                              |                                                                                                                   | ion                     |
| 1241 S GLENDALE                                                                                                                                     | AVE, SUITE 304                                                                        |                                                                                                  | 365 Days Submi                                 | itted                              |                                                                                                                   |                         |
| 1241 S GLENDALE                                                                                                                                     | AVE, SUITE 304<br>05                                                                  | B 12/31/2019                                                                                     | 365 Days Submi                                 | itted                              | Hospice                                                                                                           |                         |
| 1241 S GLENDALE A<br>GLENDALE, CA 9120<br>LOS ANGELES                                                                                               | AVE, SUITE 304<br>05<br>IMENT SERVICE                                                 | B 12/31/2019                                                                                     | 365 Days Submi                                 | itted                              | Hospice  Key Performana                                                                                           | ce Ind.                 |
| 1241 S GLENDALE A<br>GLENDALE, CA 9120<br>LOS ANGELES<br>NATIONAL GOVERN                                                                            | AVE, SUITE 304<br>05<br>IMENT SERVICE                                                 | B 12/31/2019                                                                                     | ·                                              | itted                              | Hospice  Key Performanae  Skilled Nursing                                                                         | ce Ind.<br>0.0%         |
| 1241 S GLENDALE A GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S                                                                           | AVE, SUITE 304<br>05<br>IMENT SERVICE<br>Sheet<br>11,126                              | B 12/31/2019                                                                                     | e Statement                                    | itted                              | Hospice  Key Performanae  Skilled Nursing  Nursing                                                                | ce Ind.<br>0.0%<br>0.6% |
| 1241 S GLENDALE A GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | AVE, SUITE 304<br>05<br>IMENT SERVICE<br>Sheet<br>11,126<br>4,691                     | B 12/31/2019 ES Income                                                                           | e <b>Statement</b><br>299,063                  |                                    | Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ce Ind.<br>0.0%<br>0.6% |
| 1241 S GLENDALE A GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | AVE, SUITE 304<br>05<br>IMENT SERVICE<br>Sheet<br>11,126<br>4,691<br>84,142           | B 12/31/2019  ES  Income  Total Charges  Contract Allowance                                      | e <b>Statement</b> 299,063 0                   | 0.0%                               | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.0%<br>0.6% |
| 1241 S GLENDALE A GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | AVE, SUITE 304<br>05<br>IMENT SERVICE<br>5heet<br>11,126<br>4,691<br>84,142<br>99,959 | B 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                   | 299,063<br>0<br>299,063                        | 0.0%<br>100.0%                     | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ce Ind.<br>0.0%<br>0.6% |
| 1241 S GLENDALE A GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AVE, SUITE 304<br>05<br>IMENT SERVICE<br>5heet<br>11,126<br>4,691<br>84,142<br>99,959 | ES  Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 299,063<br>0<br>299,063<br>448,493             | 0.0%<br>100.0%<br>150.0%           | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.6%<br>0.0%    |
| 1241 S GLENDALE A GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AVE, SUITE 304<br>05<br>IMENT SERVICE<br>11,126<br>4,691<br>84,142<br>99,959<br>0     | ES  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 299,063<br>0<br>299,063<br>448,493<br>-149,430 | 0.0%<br>100.0%<br>150.0%<br>-50.0% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.6%<br>0.0%    |

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Sample Hospice reports from the Halmanac.com website.

| 751657 ETERNALL                                                                                                                                                              | Y YOURS HOSE                                                     | PICE, INC.                                                                                                                          |                                                          |                                    | Proprietary - Corporat                                                                                                                             | ion                                    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|
| 2550 EAST AMAR R                                                                                                                                                             | D STE A1-G                                                       | 12/31/2019                                                                                                                          | 365 Days Subm                                            | itted                              | Hospice                                                                                                                                            |                                        |
| WEST COVINA, CA 9                                                                                                                                                            | 91792                                                            |                                                                                                                                     |                                                          |                                    |                                                                                                                                                    |                                        |
| LOS ANGELES                                                                                                                                                                  |                                                                  |                                                                                                                                     |                                                          |                                    | Key Performana                                                                                                                                     | e Ind.                                 |
| NATIONAL GOVERN                                                                                                                                                              | IMENT SERVICE                                                    | ES .                                                                                                                                |                                                          |                                    | Skilled Nursing                                                                                                                                    | 0.0%                                   |
| Balance S                                                                                                                                                                    | Sheet                                                            | Income                                                                                                                              | e Statement                                              |                                    | Nursing                                                                                                                                            | 0.0%                                   |
| Current Assets                                                                                                                                                               | 147,000                                                          | Total Charges                                                                                                                       | 813,048                                                  |                                    | Home Healthcare                                                                                                                                    | 0.0%                                   |
| Fixed Assets                                                                                                                                                                 | -31,899                                                          | Contract Allowance                                                                                                                  | 0                                                        | 0.0%                               | Length of Stay                                                                                                                                     |                                        |
| Other Assets                                                                                                                                                                 | 99,444                                                           | Operating Revenue                                                                                                                   | 813,048                                                  | 100.0%                             | Medicare LOS                                                                                                                                       |                                        |
| Total Assets                                                                                                                                                                 | 214,545                                                          | Operating Expense                                                                                                                   | 880,297                                                  | 108.3%                             | Current Ratio                                                                                                                                      | 0.5                                    |
| Current Liabilities                                                                                                                                                          | 277,483                                                          | Operating Margin                                                                                                                    | -67,249                                                  | -8.3%                              | Days to Collect                                                                                                                                    | 11.7                                   |
| Long Term Liabilities                                                                                                                                                        | 4,311                                                            | Other Income                                                                                                                        | 0                                                        | 0.0%                               | Avg Payment Days                                                                                                                                   | 115.1                                  |
| Total Equity                                                                                                                                                                 | -67,249                                                          | Other Expense                                                                                                                       | 0                                                        | 0.0%                               | Depreciation Rate                                                                                                                                  | 0.0%                                   |
|                                                                                                                                                                              |                                                                  | =                                                                                                                                   | 4                                                        |                                    |                                                                                                                                                    | 400.00/                                |
| Total Liab. and Equity                                                                                                                                                       | 214,545                                                          | Net Profit or Loss                                                                                                                  | (67,249)                                                 | -8.3%                              | Return on Equity                                                                                                                                   | 100.0%                                 |
| Total Liab. and Equity  551761 EVE HOSP                                                                                                                                      | ·                                                                | Net Profit or Loss                                                                                                                  | (67,249)                                                 | -8.3%                              | Return on Equity  Proprietary - Corporat                                                                                                           |                                        |
|                                                                                                                                                                              | ICE, INC                                                         |                                                                                                                                     | (67,249)<br>365 Days Submi                               |                                    |                                                                                                                                                    |                                        |
| 551761 EVE HOSP                                                                                                                                                              | ICE, INC                                                         |                                                                                                                                     | <u> </u>                                                 |                                    | Proprietary - Corporat                                                                                                                             |                                        |
| <b>551761 EVE HOSP</b> 16921 PARTHENIA                                                                                                                                       | ICE, INC                                                         |                                                                                                                                     | <u> </u>                                                 |                                    | Proprietary - Corporat                                                                                                                             | ion                                    |
| 551761 EVE HOSP<br>16921 PARTHENIA S<br>NORTHRIDGE, CA 9                                                                                                                     | ICE, INC<br>STREET, SUITE                                        | 303 12/31/2019                                                                                                                      | <u> </u>                                                 |                                    | Proprietary - Corporat  Hospice                                                                                                                    | ion                                    |
| 551761 EVE HOSP<br>16921 PARTHENIA S<br>NORTHRIDGE, CA 9<br>LOS ANGELES                                                                                                      | ICE, INC STREET, SUITE 01343 IMENT SERVICE                       | 303 12/31/2019<br>ES                                                                                                                | <u> </u>                                                 |                                    | Proprietary - Corporat  Hospice  Key Performana                                                                                                    | ion<br>ce Ind.<br>0.0%                 |
| 551761 EVE HOSP<br>16921 PARTHENIA S<br>NORTHRIDGE, CA 9<br>LOS ANGELES<br>NATIONAL GOVERN                                                                                   | ICE, INC STREET, SUITE 01343 IMENT SERVICE                       | 303 12/31/2019<br>ES                                                                                                                | 365 Days Submi                                           |                                    | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing                                                                                  | ion<br>ce Ind.<br>0.0%<br>0.0%         |
| 551761 EVE HOSP<br>16921 PARTHENIA S<br>NORTHRIDGE, CA 9<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                                      | ICE, INC STREET, SUITE 01343 IMENT SERVICE                       | 303 12/31/2019<br>ES                                                                                                                | 365 Days Submi                                           |                                    | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing                                                                         | ion<br>ce Ind.<br>0.0%<br>0.0%         |
| 551761 EVE HOSP  16921 PARTHENIA S  NORTHRIDGE, CA 9  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | ICE, INC STREET, SUITE 01343 IMENT SERVICE Sheet                 | 303 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                       | 365 Days Submi                                           | itted                              | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ion                                    |
| 551761 EVE HOSP  16921 PARTHENIA S  NORTHRIDGE, CA 9  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | ICE, INC STREET, SUITE 01343 IMENT SERVICE Sheet 0               | 303 12/31/2019  S Income Total Charges Contract Allowance                                                                           | 365 Days Submite Statement 1,023,199 0                   | itted                              | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ion<br>ce Ind.<br>0.0%<br>0.0%         |
| 551761 EVE HOSP  16921 PARTHENIA S  NORTHRIDGE, CA 9  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | ICE, INC STREET, SUITE 01343  IMENT SERVICE 60 0 0               | 303 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | 365 Days Submited Statement 1,023,199 0 1,023,199        | 0.0%<br>100.0%                     | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ion  ce Ind. 0.0% 0.0% 0.0%            |
| 551761 EVE HOSP  16921 PARTHENIA S  NORTHRIDGE, CA 9  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | ICE, INC STREET, SUITE 01343  IMENT SERVICE Sheet  0 0 0 313,385 | 303 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | 365 Days Submit 1,023,199 0 1,023,199 1,145,258          | 0.0%<br>100.0%<br>111.9%           | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ion  ce Ind. 0.0% 0.0% 0.0% 0.0        |
| 551761 EVE HOSP  16921 PARTHENIA S  NORTHRIDGE, CA 9  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | ICE, INC STREET, SUITE 01343  IMENT SERVICE Sheet  0 0 0 313,385 | 303 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | 365 Days Submit 1,023,199 0 1,023,199 1,145,258 -122,059 | 0.0%<br>100.0%<br>111.9%<br>-11.9% | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ion<br>ce Ind.<br>0.0%<br>0.0%<br>0.0% |

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Sample Hospice reports from the Halmanac.com website.

| 921797 EVEN HOS                                                                     | PICE, INC                                                              |                                                                                              |                                               |                                   | Proprietary - Corporat                                                                            | ion                                |
|-------------------------------------------------------------------------------------|------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------|-----------------------------------|---------------------------------------------------------------------------------------------------|------------------------------------|
| 13749 VICTORY BLV                                                                   | /D, SUITE A                                                            | 12/31/2019                                                                                   | 365 Days Submi                                | itted                             | Hospice                                                                                           |                                    |
| VAN NUYS, CA 9140                                                                   | 1                                                                      |                                                                                              |                                               |                                   |                                                                                                   |                                    |
| LOS ANGELES                                                                         |                                                                        |                                                                                              |                                               |                                   | Key Performanad                                                                                   | e Ind.                             |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                                          | ES                                                                                           |                                               |                                   | Skilled Nursing                                                                                   | 0.0%                               |
| Balance S                                                                           | Sheet                                                                  | Income                                                                                       | e Statement                                   |                                   | Nursing                                                                                           | 0.0%                               |
| Current Assets                                                                      | 17,945                                                                 | Total Charges                                                                                | 684,652                                       |                                   | Home Healthcare                                                                                   | 0.0%                               |
| Fixed Assets                                                                        | 0                                                                      | Contract Allowance                                                                           | 0                                             | 0.0%                              | Length of Stay                                                                                    |                                    |
| Other Assets                                                                        | 0                                                                      | Operating Revenue                                                                            | 684,652                                       | 100.0%                            | Medicare LOS                                                                                      |                                    |
| Total Assets                                                                        | 17,945                                                                 | Operating Expense                                                                            | 512,155                                       | 74.8%                             | Current Ratio                                                                                     |                                    |
| Current Liabilities                                                                 | 0                                                                      | Operating Margin                                                                             | 172,497                                       | 25.2%                             | Days to Collect                                                                                   | 0.0                                |
| Long Term Liabilities                                                               | 0                                                                      | Other Income                                                                                 | 0                                             | 0.0%                              | Avg Payment Days                                                                                  | 0.0                                |
| Total Equity                                                                        | 17,945                                                                 | Other Expense                                                                                | 0                                             | 0.0%                              | Depreciation Rate                                                                                 | 0.0%                               |
| Total Liab. and Equity                                                              | 17,945                                                                 | Net Profit or Loss                                                                           | 172,497                                       | 25.2%                             | Return on Equity                                                                                  | 961.3%                             |
| 921641 EVEREST I                                                                    | HOSPICE INC                                                            |                                                                                              |                                               |                                   | Nonprofit - Church                                                                                |                                    |
| 6047 TAMPA AVE, S                                                                   | SUITE 203                                                              | 12/31/2019                                                                                   | 365 Days Submi                                | itted                             | Hospice                                                                                           |                                    |
| TARZANA, CA 91356                                                                   | 3                                                                      |                                                                                              |                                               |                                   |                                                                                                   |                                    |
| LOS ANGELES                                                                         | •                                                                      |                                                                                              |                                               |                                   |                                                                                                   |                                    |
| LUS ANGELES                                                                         | •                                                                      |                                                                                              |                                               |                                   | Key Performanad                                                                                   | e Ind.                             |
| NATIONAL GOVERN                                                                     |                                                                        | ≅S                                                                                           |                                               |                                   | Key Performanao<br>Skilled Nursing                                                                | ce Ind.<br>0.0%                    |
|                                                                                     | IMENT SERVICE                                                          |                                                                                              | e Statement                                   |                                   | -                                                                                                 |                                    |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                                          |                                                                                              | e Statement<br>532,833                        |                                   | Skilled Nursing                                                                                   | 0.0%                               |
| NATIONAL GOVERN                                                                     | IMENT SERVICE<br>Sheet<br>19,237                                       | Income                                                                                       |                                               | 0.0%                              | Skilled Nursing Nursing                                                                           | 0.0%                               |
| NATIONAL GOVERN<br>Balance S<br>Current Assets                                      | IMENT SERVICE<br>Sheet<br>19,237<br>0                                  | Income<br>Total Charges                                                                      | 532,833                                       |                                   | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%                               |
| NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets                      | IMENT SERVICE<br>Sheet<br>19,237<br>0<br>101,792                       | Income<br>Total Charges<br>Contract Allowance                                                | 532,833                                       |                                   | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%                               |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets              | IMENT SERVICE<br>19,237<br>0<br>101,792<br>121,029                     | Income Total Charges Contract Allowance Operating Revenue                                    | 532,833<br>0<br>532,833                       | 100.0%                            | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%               |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | MENT SERVICE<br>19,237<br>0<br>101,792<br>121,029<br>44,832            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 532,833<br>0<br>532,833<br>583,852            | 100.0%<br>109.6%                  | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%               |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MENT SERVICE<br>19,237<br>0<br>101,792<br>121,029<br>44,832<br>176,589 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 532,833<br>0<br>532,833<br>583,852<br>-51,019 | 100.0%<br>109.6%<br>-9.6%<br>0.0% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>0.4<br>0.0 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551530 EVERGREE                                                                     | N HOSPICE CA                                          | RE, INC                                                                                                   |                                                      |                            | Proprietary - Corporati                                                                           | on                   |
|-------------------------------------------------------------------------------------|-------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|------------------------------------------------------|----------------------------|---------------------------------------------------------------------------------------------------|----------------------|
| 17215 STUDEBAKEI                                                                    | ROAD, SUITE                                           | 100 12/31/2019                                                                                            | 365 Days Submi                                       | tted                       | Hospice                                                                                           |                      |
| CERRITOS, CA 9070                                                                   | 3                                                     |                                                                                                           |                                                      |                            |                                                                                                   |                      |
| LOS ANGELES                                                                         |                                                       |                                                                                                           |                                                      |                            | Key Performanac                                                                                   | e Ind.               |
| NATIONAL GOVERN                                                                     | MENT SERVICE                                          | S                                                                                                         |                                                      |                            | Skilled Nursing                                                                                   | 0.1%                 |
| Balance S                                                                           | Sheet                                                 | Income                                                                                                    | e Statement                                          |                            | Nursing                                                                                           | 0.8%                 |
| Current Assets                                                                      | 1,433,967                                             | Total Charges                                                                                             | 23,725,528                                           |                            | Home Healthcare                                                                                   | 0.0%                 |
| Fixed Assets                                                                        | 6,730                                                 | Contract Allowance                                                                                        | 11,287,010                                           | 47.6%                      | Length of Stay                                                                                    |                      |
| Other Assets                                                                        | 581,663                                               | Operating Revenue                                                                                         | 12,438,518                                           | 52.4%                      | Medicare LOS                                                                                      |                      |
| Total Assets                                                                        | 2,071,557                                             | Operating Expense                                                                                         | 12,115,357                                           | 97.4%                      | Current Ratio                                                                                     | 0.9                  |
| Current Liabilities                                                                 | 1,510,315                                             | Operating Margin                                                                                          | 323,161                                              | 2.6%                       | Days to Collect                                                                                   | 39.6                 |
| Long Term Liabilities                                                               | 1,669,445                                             | Other Income                                                                                              | 0                                                    | 0.0%                       | Avg Payment Days                                                                                  | 34.2                 |
| Total Equity                                                                        | -1,108,203                                            | Other Expense                                                                                             | 0                                                    | 0.0%                       | Depreciation Rate                                                                                 | 0.0%                 |
| Total Liab. and Equity                                                              | 2,071,557                                             | Net Profit or Loss                                                                                        | 323,161                                              | 2.6%                       | Return on Equity                                                                                  | -29.2%               |
| 751772 EVERLAST                                                                     | ING HOSPICE,                                          | NC                                                                                                        |                                                      |                            | Proprietary - Corporati                                                                           | on                   |
| 21054 SHERMAN W                                                                     | AY STE 305                                            | 12/31/2019                                                                                                | 365 Days Submi                                       | tted                       | Hospice                                                                                           |                      |
| CANOGA PARK, CA                                                                     | 91303                                                 |                                                                                                           |                                                      |                            |                                                                                                   |                      |
| LOS ANGELES                                                                         |                                                       |                                                                                                           |                                                      |                            |                                                                                                   |                      |
|                                                                                     |                                                       |                                                                                                           |                                                      |                            | Key Performanad                                                                                   | e Ind.               |
| NATIONAL GOVERN                                                                     | MENT SERVICE                                          | :S                                                                                                        |                                                      |                            | <b>Key Performanac</b> Skilled Nursing                                                            | e Ind.<br>0.0%       |
| NATIONAL GOVERN  Balance S                                                          |                                                       |                                                                                                           | e Statement                                          |                            | •                                                                                                 |                      |
|                                                                                     | Sheet                                                 |                                                                                                           | e <b>Statement</b><br>1,490,724                      |                            | Skilled Nursing                                                                                   | 0.0%                 |
| Balance S                                                                           | <b>Sheet</b> 87,548                                   | Income                                                                                                    |                                                      | 0.0%                       | Skilled Nursing Nursing                                                                           | 0.0%<br>0.0%         |
| Balance S<br>Current Assets                                                         | 87,548<br>2,323                                       | Income<br>Total Charges<br>Contract Allowance                                                             | 1,490,724                                            | 0.0%<br>100.0%             | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%         |
| Balance S Current Assets Fixed Assets                                               | 87,548<br>2,323<br>0                                  | Income<br>Total Charges<br>Contract Allowance                                                             | 1,490,724                                            |                            | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%         |
| Balance S Current Assets Fixed Assets Other Assets                                  | 87,548<br>2,323<br>0<br>345,914                       | Income Total Charges Contract Allowance Operating Revenue                                                 | 1,490,724<br>0<br>1,490,724                          | 100.0%                     | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0% |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 87,548<br>2,323<br>0<br>345,914<br>173,370            | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 1,490,724<br>0<br>1,490,724<br>1,698,243             | 100.0%<br>113.9%           | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0% |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 87,548<br>2,323<br>0<br>345,914<br>173,370<br>469,581 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,490,724<br>0<br>1,490,724<br>1,698,243<br>-207,519 | 100.0%<br>113.9%<br>-13.9% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0158 EVERLOVI         | NG HOSPICE, IN | IC                 |                |       | Proprietary - Corporati | on     |
|------------------------|----------------|--------------------|----------------|-------|-------------------------|--------|
| 6930 OWENSMOUT         | H AVE, SUITE # | 202 12/31/2019     | 327 Days Submi | tted  | Hospice                 |        |
| CANOGA PARK, CA        | 91303          |                    |                |       |                         |        |
| LOS ANGELES            |                |                    |                |       | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ES .               |                |       | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet          | Incom              | e Statement    |       | Nursing                 | 0.0%   |
| Current Assets         | 47,610         | Total Charges      | 125,131        |       | Home Healthcare         | 0.0%   |
| Fixed Assets           | 51,090         | Contract Allowance | 42,256         | 33.8% | Length of Stay          |        |
| Other Assets           | 0              | Operating Revenue  | 82,875         | 66.2% | Medicare LOS            |        |
| Total Assets           | 99,354         | Operating Expense  | 50,945         | 61.5% | Current Ratio           | 3.7    |
| Current Liabilities    | 12,707         | Operating Margin   | 31,930         | 38.5% | Days to Collect         | 0.0    |
| Long Term Liabilities  | 41,138         | Other Income       | 0              | 0.0%  | Avg Payment Days        | 57.5   |
| Total Equity           | 45,509         | Other Expense      | 0              | 0.0%  | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 99,354         | Net Profit or Loss | 31,930         | 38.5% | Return on Equity        | 70.2%  |
| 921759 EXCEL HO        | SPICE CARE, IN | IC                 |                |       |                         |        |
| 6611 FOLSOM AUB        | URN ROAD       | Cost Repo          | rt not filed.  |       |                         |        |

FOLSOM, CA 95630

| SACRAMENTO             |               |                    |             |   |      | <b>Key Performanace</b> | Ind. |
|------------------------|---------------|--------------------|-------------|---|------|-------------------------|------|
| NATIONAL GOVERN        | NMENT SERVICE | ES                 |             |   |      | Skilled Nursing         | 0.0% |
| Balance S              | Sheet         | Income             | e Statement |   |      | Nursing                 | 0.0% |
| Current Assets         | 0             | Total Charges      |             | 0 |      | Home Healthcare         | 0.0% |
| Fixed Assets           | 0             | Contract Allowance |             | 0 | 0.0% | Length of Stay          |      |
| Other Assets           | 0             | Operating Revenue  |             | 0 | 0.0% | Medicare LOS            |      |
| Total Assets           | 0             | Operating Expense  |             | 0 | 0.0% | Current Ratio           |      |
| Current Liabilities    | 0             | Operating Margin   |             | 0 | 0.0% | Days to Collect         |      |
| Long Term Liabilities  | 0             | Other Income       |             | 0 | 0.0% | Avg Payment Days        |      |
| Total Equity           | 0             | Other Expense      |             | 0 | 0.0% | Depreciation Rate       | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss |             | 0 | 0.0% | Return on Equity        | 0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| JETTOE EXCELORIN                                                                                                                  | RE HOSPICE INC                                                    |                                                                                                           |                                                         |                                  |                                                                                                                    |                              |
|-----------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------|--------------------------------------------------------------------------------------------------------------------|------------------------------|
| 937 VIA LATA SUITE                                                                                                                | 200                                                               | Cost Repor                                                                                                | t not filed.                                            |                                  |                                                                                                                    |                              |
| COLTON, CA 92324                                                                                                                  |                                                                   |                                                                                                           |                                                         |                                  |                                                                                                                    |                              |
| SAN BERNARDINO                                                                                                                    |                                                                   |                                                                                                           |                                                         |                                  | Key Performanad                                                                                                    | e Ind.                       |
| DUMMY FOR MEDIC                                                                                                                   | CAID HHA                                                          |                                                                                                           |                                                         |                                  | Skilled Nursing                                                                                                    | 0.0%                         |
| Balance S                                                                                                                         | Sheet                                                             | Income                                                                                                    | e Statement                                             |                                  | Nursing                                                                                                            | 0.0%                         |
| Current Assets                                                                                                                    | 0                                                                 | Total Charges                                                                                             | 0                                                       |                                  | Home Healthcare                                                                                                    | 0.0%                         |
| Fixed Assets                                                                                                                      | 0                                                                 | Contract Allowance                                                                                        | 0                                                       | 0.0%                             | Length of Stay                                                                                                     |                              |
| Other Assets                                                                                                                      | 0                                                                 | Operating Revenue                                                                                         | 0                                                       | 0.0%                             | Medicare LOS                                                                                                       |                              |
| Total Assets                                                                                                                      | 0                                                                 | Operating Expense                                                                                         | 0                                                       | 0.0%                             | Current Ratio                                                                                                      |                              |
| Current Liabilities                                                                                                               | 0                                                                 | Operating Margin                                                                                          | 0                                                       | 0.0%                             | Days to Collect                                                                                                    |                              |
| Long Term Liabilities                                                                                                             | 0                                                                 | Other Income                                                                                              | 0                                                       | 0.0%                             | Avg Payment Days                                                                                                   |                              |
| Total Equity                                                                                                                      | 0                                                                 | Other Expense                                                                                             | 0                                                       | 0.0%                             | Depreciation Rate                                                                                                  | 0.0%                         |
| Total Liab. and Equity                                                                                                            | 0                                                                 | Net Profit or Loss                                                                                        | 0                                                       | 0.0%                             | Return on Equity                                                                                                   | 0.0%                         |
| 921737 EXCELL HO                                                                                                                  | OSPICE CARE,                                                      | INC                                                                                                       |                                                         |                                  | Proprietary - Corporati                                                                                            | on                           |
| 6747 ODESSA AVEN                                                                                                                  |                                                                   |                                                                                                           |                                                         |                                  |                                                                                                                    |                              |
|                                                                                                                                   | NUE, SUITE 201                                                    | 12/31/2019                                                                                                | 365 Days Subm                                           | itted                            | Hospice                                                                                                            |                              |
| VAN NUYS, CA 9140                                                                                                                 |                                                                   | 12/31/2019                                                                                                | 365 Days Submi                                          | itted                            | Hospice                                                                                                            |                              |
|                                                                                                                                   |                                                                   | 12/31/2019                                                                                                | 365 Days Submi                                          | itted                            | Hospice  Key Performanac                                                                                           | e Ind.                       |
| VAN NUYS, CA 9140                                                                                                                 | 6                                                                 |                                                                                                           | 365 Days Submi                                          | itted                            |                                                                                                                    | e Ind.<br>0.0%               |
| VAN NUYS, CA 9140<br>LOS ANGELES                                                                                                  | 6<br>IMENT SERVICE                                                | ≣S                                                                                                        | 365 Days Submi                                          | itted                            | Key Performanac                                                                                                    |                              |
| VAN NUYS, CA 9140<br>LOS ANGELES<br>NATIONAL GOVERN                                                                               | 6<br>IMENT SERVICE<br>Sheet                                       | ≣S                                                                                                        | ·                                                       | itted                            | <b>Key Performanac</b> Skilled Nursing                                                                             | 0.0%                         |
| VAN NUYS, CA 9140<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                                  | IMENT SERVICE<br>Sheet<br>80,946                                  | ES<br>Income                                                                                              | e Statement                                             | itted  0.0%                      | Key Performanac<br>Skilled Nursing<br>Nursing                                                                      | 0.0%                         |
| VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | IMENT SERVICE<br>Sheet<br>80,946<br>2,492                         | ES<br>Income<br>Total Charges                                                                             | e Statement<br>1,522,582                                |                                  | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.0%                         |
| VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | 6<br>IMENT SERVICE<br>Sheet<br>80,946<br>2,492<br>0               | Income<br>Total Charges<br>Contract Allowance                                                             | e <b>Statement</b> 1,522,582                            | 0.0%                             | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.0%                         |
| VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | MENT SERVICE<br>Sheet<br>80,946<br>2,492<br>0<br>175,438          | Income Total Charges Contract Allowance Operating Revenue                                                 | e Statement<br>1,522,582<br>0<br>1,522,582              | 0.0%<br>100.0%                   | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%         |
| VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | MENT SERVICE<br>Sheet<br>80,946<br>2,492<br>0<br>175,438<br>1,800 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | e Statement<br>1,522,582<br>0<br>1,522,582<br>1,293,229 | 0.0%<br>100.0%<br>84.9%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%         |
| VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MENT SERVICE<br>Sheet<br>80,946<br>2,492<br>0<br>175,438<br>1,800 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,522,582<br>0<br>1,522,582<br>1,293,229<br>229,353     | 0.0%<br>100.0%<br>84.9%<br>15.1% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>45.0 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751547 EXCELLEN                                            | CE HOSPICE C                         | ARE, INC                                                                              |                                               |                           |                                                                           |                    |
|------------------------------------------------------------|--------------------------------------|---------------------------------------------------------------------------------------|-----------------------------------------------|---------------------------|---------------------------------------------------------------------------|--------------------|
| 21133 VICTORY BLV                                          | /D, STE 215                          | Cost Repor                                                                            | t not filed.                                  |                           |                                                                           |                    |
| CANOGA PARK, CA                                            | 91303                                |                                                                                       |                                               |                           |                                                                           |                    |
| LOS ANGELES                                                |                                      |                                                                                       |                                               |                           | Key Performanac                                                           | e Ind.             |
| NATIONAL GOVERN                                            | IMENT SERVICE                        | ES .                                                                                  |                                               |                           | Skilled Nursing                                                           | 0.0%               |
| Balance S                                                  | Sheet                                | Income                                                                                | e Statement                                   |                           | Nursing                                                                   | 0.0%               |
| Current Assets                                             | 0                                    | Total Charges                                                                         | 0                                             |                           | Home Healthcare                                                           | 0.0%               |
| Fixed Assets                                               | 0                                    | Contract Allowance                                                                    | 0                                             | 0.0%                      | Length of Stay                                                            |                    |
| Other Assets                                               | 0                                    | Operating Revenue                                                                     | 0                                             | 0.0%                      | Medicare LOS                                                              |                    |
| Total Assets                                               | 0                                    | Operating Expense                                                                     | 0                                             | 0.0%                      | Current Ratio                                                             |                    |
| Current Liabilities                                        | 0                                    | Operating Margin                                                                      | 0                                             | 0.0%                      | Days to Collect                                                           |                    |
| Long Term Liabilities                                      | 0                                    | Other Income                                                                          | 0                                             | 0.0%                      | Avg Payment Days                                                          |                    |
| Total Equity                                               | 0                                    | Other Expense                                                                         | 0                                             | 0.0%                      | Depreciation Rate                                                         | 0.0%               |
| Total Liab. and Equity                                     | 0                                    | Net Profit or Loss                                                                    | 0                                             | 0.0%                      | Return on Equity                                                          | 0.0%               |
| 751633 EXCELLEN                                            | CE HOSPICE P                         | ROVIDERS INC                                                                          |                                               |                           | Proprietary - Corporati                                                   | on                 |
| 11760 CENTRAL AV                                           | ENUE SUITE 20                        | 12/31/2019                                                                            | 365 Days Submi                                | itted                     | Hospice                                                                   |                    |
| CHINO, CA 91710                                            |                                      |                                                                                       |                                               |                           |                                                                           |                    |
| SAN BERNARDINO                                             |                                      |                                                                                       |                                               |                           | Key Performanac                                                           | e Ind.             |
| DUMMY FOR MEDIC                                            | AID HHA                              |                                                                                       |                                               |                           | Skilled Nursing                                                           | 0.0%               |
| Balance S                                                  | Shoot                                | Income                                                                                | . 04-4                                        |                           | Nursing                                                                   |                    |
|                                                            | nicei                                | IIICOIII                                                                              | e Statement                                   |                           | rtaroling                                                                 | 0.3%               |
| Current Assets                                             |                                      | Total Charges                                                                         | 840,647                                       |                           | Home Healthcare                                                           | 0.3%<br>0.0%       |
| Current Assets Fixed Assets                                |                                      |                                                                                       |                                               | 0.0%                      | J                                                                         |                    |
|                                                            | 9,177                                | Total Charges                                                                         | 840,647                                       | 0.0%<br>100.0%            | Home Healthcare                                                           |                    |
| Fixed Assets                                               | 9,177                                | Total Charges Contract Allowance                                                      | 840,647                                       |                           | Home Healthcare<br>Length of Stay                                         |                    |
| Fixed Assets Other Assets                                  | 9,177<br>0<br>551<br>9,728           | Total Charges Contract Allowance Operating Revenue                                    | 840,647<br>0<br>840,647                       | 100.0%                    | Home Healthcare Length of Stay Medicare LOS                               | 0.0%               |
| Fixed Assets Other Assets Total Assets                     | 9,177<br>0<br>551<br>9,728<br>13,214 | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 840,647<br>0<br>840,647<br>904,246            | 100.0%<br>107.6%          | Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%               |
| Fixed Assets Other Assets Total Assets Current Liabilities | 9,177<br>0<br>551<br>9,728<br>13,214 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 840,647<br>0<br>840,647<br>904,246<br>-63,599 | 100.0%<br>107.6%<br>-7.6% | Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.7<br>0.0 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921761 EXPERT MI                                                          | EDICAL MANAG                                      | SEMENT GROUP, INC                                                                            | ;                                                   |                           | Proprietary - Corporat                                                                                             | ion                                   |
|---------------------------------------------------------------------------|---------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------|---------------------------|--------------------------------------------------------------------------------------------------------------------|---------------------------------------|
| 2913 NORTH GLENO                                                          | DAKS BLVD                                         | 12/31/2019                                                                                   | 365 Days Submi                                      | tted                      | Hospice                                                                                                            |                                       |
| BURBANK, CA 91504                                                         | 4                                                 |                                                                                              |                                                     |                           |                                                                                                                    |                                       |
| LOS ANGELES                                                               |                                                   |                                                                                              |                                                     |                           | Key Performana                                                                                                     | ce Ind.                               |
| NATIONAL GOVERN                                                           | MENT SERVICE                                      | ES                                                                                           |                                                     |                           | Skilled Nursing                                                                                                    | 0.0%                                  |
| Balance S                                                                 | heet                                              | Income                                                                                       | e Statement                                         |                           | Nursing                                                                                                            | 0.0%                                  |
| Current Assets                                                            | 9,276                                             | Total Charges                                                                                | 1,481,907                                           |                           | Home Healthcare                                                                                                    | 0.0%                                  |
| Fixed Assets                                                              | 0                                                 | Contract Allowance                                                                           | 0                                                   | 0.0%                      | Length of Stay                                                                                                     |                                       |
| Other Assets                                                              | 50,572                                            | Operating Revenue                                                                            | 1,481,907                                           | 100.0%                    | Medicare LOS                                                                                                       |                                       |
| Total Assets                                                              | 59,848                                            | Operating Expense                                                                            | 1,001,383                                           | 67.6%                     | Current Ratio                                                                                                      |                                       |
| Current Liabilities                                                       | 0                                                 | Operating Margin                                                                             | 480,524                                             | 32.4%                     | Days to Collect                                                                                                    | 0.0                                   |
| Long Term Liabilities                                                     | 52,196                                            | Other Income                                                                                 | 0                                                   | 0.0%                      | Avg Payment Days                                                                                                   | 0.0                                   |
| Total Equity                                                              | 7,652                                             | Other Expense                                                                                | 0                                                   | 0.0%                      | Depreciation Rate                                                                                                  | 0.0%                                  |
| Total Liab. and Equity                                                    | 59,848                                            | Net Profit or Loss                                                                           | 480,524                                             | 32.4%                     | Return on Equity                                                                                                   | 6,279.7%                              |
| 921587 EZ COMFO                                                           | RT HOSPICE C                                      | ARE                                                                                          |                                                     |                           | Proprietary - Corporat                                                                                             | ion                                   |
| 2650 JONES WAY, S                                                         | SUITE 25B                                         | 12/31/2019                                                                                   | 365 Days Submi                                      | tted                      | Hospice                                                                                                            |                                       |
| SIMI VALLEY, CA 93                                                        | 065                                               |                                                                                              |                                                     |                           |                                                                                                                    |                                       |
| VENTURA                                                                   |                                                   |                                                                                              |                                                     |                           |                                                                                                                    |                                       |
| NATIONAL GOVERN                                                           |                                                   |                                                                                              |                                                     |                           | Key Performana                                                                                                     | ce Ind.                               |
|                                                                           | MENT SERVICE                                      | ES .                                                                                         |                                                     |                           | <b>Key Performana</b> Skilled Nursing                                                                              | <b>ce Ind.</b> 0.1%                   |
| Balance S                                                                 |                                                   |                                                                                              | e Statement                                         |                           | •                                                                                                                  |                                       |
| Balance S<br>Current Assets                                               | Sheet                                             |                                                                                              | e Statement<br>759,560                              |                           | Skilled Nursing                                                                                                    | 0.1%                                  |
|                                                                           | <b>Sheet</b> 94,542                               | Income                                                                                       |                                                     | 19.1%                     | Skilled Nursing Nursing                                                                                            | 0.1%<br>1.0%                          |
| Current Assets                                                            | 94,542<br>333                                     | Income<br>Total Charges                                                                      | 759,560                                             |                           | Skilled Nursing Nursing Home Healthcare                                                                            | 0.1%<br>1.0%                          |
| Current Assets Fixed Assets                                               | 94,542<br>333<br>0                                | Income<br>Total Charges<br>Contract Allowance                                                | 759,560<br>145,219                                  |                           | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.1%<br>1.0%                          |
| Current Assets Fixed Assets Other Assets                                  | 94,542<br>333<br>0<br>164,875                     | Income Total Charges Contract Allowance Operating Revenue                                    | 759,560<br>145,219<br>614,341                       | 80.9%<br>115.2%           | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.1%<br>1.0%<br>0.0%                  |
| Current Assets Fixed Assets Other Assets Total Assets                     | 94,542<br>333<br>0<br>164,875<br>-2,933           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 759,560<br>145,219<br>614,341<br>707,691            | 80.9%<br>115.2%<br>-15.2% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.1%<br>1.0%<br>0.0%                  |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 94,542<br>333<br>0<br>164,875<br>-2,933<br>79,980 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 759,560<br>145,219<br>614,341<br>707,691<br>-93,350 | 80.9%<br>115.2%<br>-15.2% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.1%<br>1.0%<br>0.0%<br>(32.2)<br>0.0 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0154 FAIRY HOS                                                                                                                                     | SPICE CARE, IN                                                             | C.                                                                                                       |                                                         |                                    |                                                                                                                   |                                 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|---------------------------------------------------------|------------------------------------|-------------------------------------------------------------------------------------------------------------------|---------------------------------|
| 512 E. WILSON AVE                                                                                                                                   | NUE, SUITE 303                                                             | 3 Cost Repor                                                                                             | t not filed.                                            |                                    |                                                                                                                   |                                 |
| GLENDALE, CA 9120                                                                                                                                   | 06                                                                         |                                                                                                          |                                                         |                                    |                                                                                                                   |                                 |
| LOS ANGELES                                                                                                                                         |                                                                            |                                                                                                          |                                                         |                                    | Key Performanad                                                                                                   | e Ind.                          |
| NATIONAL GOVERN                                                                                                                                     | IMENT SERVICE                                                              | S                                                                                                        |                                                         |                                    | Skilled Nursing                                                                                                   | 0.0%                            |
| Balance S                                                                                                                                           | Sheet                                                                      | Income                                                                                                   | e Statement                                             |                                    | Nursing                                                                                                           | 0.0%                            |
| Current Assets                                                                                                                                      | 0                                                                          | Total Charges                                                                                            | 0                                                       |                                    | Home Healthcare                                                                                                   | 0.0%                            |
| Fixed Assets                                                                                                                                        | 0                                                                          | Contract Allowance                                                                                       | 0                                                       | 0.0%                               | Length of Stay                                                                                                    |                                 |
| Other Assets                                                                                                                                        | 0                                                                          | Operating Revenue                                                                                        | 0                                                       | 0.0%                               | Medicare LOS                                                                                                      |                                 |
| Total Assets                                                                                                                                        | 0                                                                          | Operating Expense                                                                                        | 0                                                       | 0.0%                               | Current Ratio                                                                                                     |                                 |
| Current Liabilities                                                                                                                                 | 0                                                                          | Operating Margin                                                                                         | 0                                                       | 0.0%                               | Days to Collect                                                                                                   |                                 |
| Long Term Liabilities                                                                                                                               | 0                                                                          | Other Income                                                                                             | 0                                                       | 0.0%                               | Avg Payment Days                                                                                                  |                                 |
| Total Equity                                                                                                                                        | 0                                                                          | Other Expense                                                                                            | 0                                                       | 0.0%                               | Depreciation Rate                                                                                                 | 0.0%                            |
| Total Liab. and Equity                                                                                                                              | 0                                                                          | Net Profit or Loss                                                                                       | 0                                                       | 0.0%                               | Return on Equity                                                                                                  | 0.0%                            |
| I .                                                                                                                                                 |                                                                            |                                                                                                          |                                                         |                                    |                                                                                                                   |                                 |
| 551573 FAITH & HO                                                                                                                                   | OPE HOSPICE (                                                              | CARE, INC                                                                                                |                                                         |                                    | Proprietary - Corporat                                                                                            | ion                             |
| 551573 FAITH & HO                                                                                                                                   |                                                                            | ·                                                                                                        | 365 Days Subm                                           | itted                              | Proprietary - Corporat  Hospice                                                                                   | ion                             |
|                                                                                                                                                     | UITE 208                                                                   | ·                                                                                                        | 365 Days Subm                                           | itted                              |                                                                                                                   | ion                             |
| 1575 N LAKE AVE S                                                                                                                                   | UITE 208                                                                   | ·                                                                                                        | 365 Days Subm                                           | itted                              |                                                                                                                   |                                 |
| 1575 N LAKE AVE S<br>PASADENA, CA 911                                                                                                               | UITE 208<br>04                                                             | 12/31/2019                                                                                               | 365 Days Subm                                           | itted                              | Hospice                                                                                                           |                                 |
| 1575 N LAKE AVE S<br>PASADENA, CA 9110<br>LOS ANGELES                                                                                               | UITE 208<br>04<br>IMENT SERVICE                                            | 12/31/2019<br>ES                                                                                         | 365 Days Subm                                           | itted                              | Hospice  Key Performana                                                                                           | e Ind.                          |
| 1575 N LAKE AVE S PASADENA, CA 9110 LOS ANGELES NATIONAL GOVERN                                                                                     | SUITE 208<br>04<br>IMENT SERVICE<br>Sheet                                  | 12/31/2019<br>ES                                                                                         | ŕ                                                       | itted                              | Hospice  Key Performanac  Skilled Nursing                                                                         | e <b>e Ind.</b><br>0.0%         |
| 1575 N LAKE AVE S PASADENA, CA 9110 LOS ANGELES NATIONAL GOVERN Balance S                                                                           | SUITE 208<br>04<br>IMENT SERVICE<br>Sheet<br>44,100                        | 12/31/2019<br>ES<br>Income                                                                               | e Statement                                             | itted                              | Hospice  Key Performanae Skilled Nursing Nursing                                                                  | e <b>e Ind.</b> 0.0% 0.0%       |
| 1575 N LAKE AVE S PASADENA, CA 9110 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | SUITE 208  04  IMENT SERVICE  Sheet  44,100  10,111                        | 12/31/2019 ES Income                                                                                     | e Statement<br>4,653,375                                |                                    | Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | e <b>e Ind.</b> 0.0% 0.0%       |
| 1575 N LAKE AVE S PASADENA, CA 9110 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | SUITE 208  04  IMENT SERVICE  Sheet  44,100  10,111  619,100               | 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                | e <b>Statement</b><br>4,653,375<br>0                    | 0.0%                               | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | e <b>e Ind.</b> 0.0% 0.0%       |
| 1575 N LAKE AVE S PASADENA, CA 9116 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | SUITE 208  04  IMENT SERVICE  Sheet  44,100  10,111  619,100  673,311      | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                             | 4,653,375<br>0<br>4,653,375                             | 0.0%<br>100.0%                     | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | e <b>e Ind.</b> 0.0% 0.0%       |
| 1575 N LAKE AVE S PASADENA, CA 9116 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | SUITE 208  04  IMENT SERVICE  44,100  10,111  619,100  673,311  0          | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense          | e Statement<br>4,653,375<br>0<br>4,653,375<br>5,247,589 | 0.0%<br>100.0%<br>112.8%           | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ee Ind.<br>0.0%<br>0.0%<br>0.0% |
| 1575 N LAKE AVE S PASADENA, CA 9116 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | SUITE 208  04  IMENT SERVICE  44,100  10,111  619,100  673,311  0  371,675 | 12/31/2019  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 4,653,375<br>0<br>4,653,375<br>5,247,589<br>-594,214    | 0.0%<br>100.0%<br>112.8%<br>-12.8% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ce Ind.  0.0%  0.0%  0.0%       |

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Sample Hospice reports from the Halmanac.com website.

| 551535 FAITH CAR       | E HOSPICE INC | ;                  |               |        |                        |         |
|------------------------|---------------|--------------------|---------------|--------|------------------------|---------|
| 599 S BARRANCA A       | VE SUITE 222  | Cost Repo          | rt not filed. |        |                        |         |
| COVINA, CA 91723       |               |                    |               |        |                        |         |
| LOS ANGELES            |               |                    |               |        | Key Performanad        | e Ind.  |
| NATIONAL GOVERN        | MENT SERVICE  | ES .               |               |        | Skilled Nursing        | 0.0%    |
| Balance S              | heet          | Incom              | e Statement   |        | Nursing                | 0.0%    |
| Current Assets         | 0             | Total Charges      | 0             |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |         |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio          |         |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect        |         |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       |         |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%    |
| 551716 FAITH IN A      | NGELS HOSPIC  | E                  |               |        | Proprietary - Corporat | ion     |
| 120 S VICTORY BLV      | D SUITE 203   | 12/31/2019         | 365 Days Subm | itted  | Hospice                |         |
| BURBANK, CA 91502      | 2             |                    |               |        |                        |         |
| LOS ANGELES            |               |                    |               |        | Key Performanad        | ce Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | ES                 |               |        | Skilled Nursing        | 0.0%    |
| Balance S              | heet          | Incom              | e Statement   |        | Nursing                | 0.7%    |
| Current Assets         | 241,728       | Total Charges      | 2,582,738     |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 0             | Operating Revenue  | 2,582,738     | 100.0% | Medicare LOS           |         |
| Total Assets           | 241,728       | Operating Expense  | 2,477,668     | 95.9%  | Current Ratio          | 28.7    |
| Current Liabilities    | 8,426         | Operating Margin   | 105,070       | 4.1%   | Days to Collect        | 0.0     |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       | 1.2     |
| Total Equity           | 233,302       | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 241,728       | Net Profit or Loss | 105,070       | 4.1%   | Return on Equity       | 45.0%   |

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Sample Hospice reports from the Halmanac.com website.

| A0154 FAITHFUL 6                                                                                                                                                       | HOSPICE CARE                                                                         | E, INC                                                                                                                                |                                                              |                                  | Proprietary - Corporat                                                                                                                             | ion                            |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|
| 5924 EAST LOS AND<br>F                                                                                                                                                 | GELES AVENUE                                                                         | E, SUITE 12/31/2019                                                                                                                   | 365 Days Subm                                                | itted                            | Hospice                                                                                                                                            |                                |
| SIMI VALLEY, CA 93                                                                                                                                                     | 8063                                                                                 |                                                                                                                                       |                                                              |                                  |                                                                                                                                                    |                                |
| VENTURA                                                                                                                                                                |                                                                                      |                                                                                                                                       |                                                              |                                  | Key Performana                                                                                                                                     | ce Ind.                        |
| NATIONAL GOVERN                                                                                                                                                        | MENT SERVICE                                                                         | ≣S                                                                                                                                    |                                                              |                                  | Skilled Nursing                                                                                                                                    | 0.0%                           |
| Balance S                                                                                                                                                              | Sheet                                                                                | Income                                                                                                                                | e Statement                                                  |                                  | Nursing                                                                                                                                            | 0.0%                           |
| Current Assets                                                                                                                                                         | 160,740                                                                              | Total Charges                                                                                                                         | 834,523                                                      |                                  | Home Healthcare                                                                                                                                    | 0.0%                           |
| Fixed Assets                                                                                                                                                           | 0                                                                                    | Contract Allowance                                                                                                                    | 0                                                            | 0.0%                             | Length of Stay                                                                                                                                     |                                |
| Other Assets                                                                                                                                                           | 65,000                                                                               | Operating Revenue                                                                                                                     | 834,523                                                      | 100.0%                           | Medicare LOS                                                                                                                                       |                                |
| Total Assets                                                                                                                                                           | 227,690                                                                              | Operating Expense                                                                                                                     | 510,401                                                      | 61.2%                            | Current Ratio                                                                                                                                      | 381.8                          |
| Current Liabilities                                                                                                                                                    | 421                                                                                  | Operating Margin                                                                                                                      | 324,122                                                      | 38.8%                            | Days to Collect                                                                                                                                    | 0.0                            |
| Long Term Liabilities                                                                                                                                                  | 147,914                                                                              | Other Income                                                                                                                          | 0                                                            | 0.0%                             | Avg Payment Days                                                                                                                                   | 0.3                            |
| Total Equity                                                                                                                                                           | 79,355                                                                               | Other Expense                                                                                                                         | 0                                                            | 0.0%                             | Depreciation Rate                                                                                                                                  | 0.0%                           |
| T                                                                                                                                                                      | 227 000                                                                              | Not Drofit or Loop                                                                                                                    | 004.400                                                      | 20.00/                           | D.( E 1                                                                                                                                            | 400 40/                        |
| Total Liab. and Equity                                                                                                                                                 | 227,690                                                                              | Net Profit or Loss                                                                                                                    | 324,122                                                      | 38.8%                            | Return on Equity                                                                                                                                   | 408.4%                         |
| 551666 FAMILY CH                                                                                                                                                       |                                                                                      |                                                                                                                                       |                                                              | 38.8%                            | Proprietary - Corporat                                                                                                                             |                                |
|                                                                                                                                                                        | HOICE HOSPICE                                                                        | i, INC                                                                                                                                | 324,122<br>365 Days Subm                                     |                                  |                                                                                                                                                    |                                |
| 551666 FAMILY CH                                                                                                                                                       | HOICE HOSPICE                                                                        | i, INC                                                                                                                                | <u> </u>                                                     |                                  | Proprietary - Corporat                                                                                                                             |                                |
| 551666 FAMILY CH<br>2230 WEST CHAPM                                                                                                                                    | HOICE HOSPICE                                                                        | i, INC                                                                                                                                | <u> </u>                                                     |                                  | Proprietary - Corporat                                                                                                                             | ion                            |
| 551666 FAMILY CH<br>2230 WEST CHAPM<br>ORANGE, CA 92868                                                                                                                | HOICE HOSPICE                                                                        | :, <b>INC</b><br>135 12/31/2019                                                                                                       | <u> </u>                                                     |                                  | Proprietary - Corporat Hospice                                                                                                                     | ion                            |
| 551666 FAMILY CH<br>2230 WEST CHAPM<br>ORANGE, CA 92868<br>ORANGE                                                                                                      | HOICE HOSPICE  IAN AVE, SUITE                                                        | E, <b>INC</b> 135 12/31/2019                                                                                                          | <u> </u>                                                     |                                  | Proprietary - Corporat  Hospice  Key Performanae                                                                                                   | ion                            |
| 551666 FAMILY CH<br>2230 WEST CHAPM<br>ORANGE, CA 92868<br>ORANGE<br>NATIONAL GOVERN                                                                                   | HOICE HOSPICE  IAN AVE, SUITE  IMENT SERVICE                                         | E, <b>INC</b> 135 12/31/2019                                                                                                          | 365 Days Subm                                                |                                  | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing                                                                                  | ion<br>ce Ind.<br>0.0%         |
| 551666 FAMILY CH<br>2230 WEST CHAPM<br>ORANGE, CA 92868<br>ORANGE<br>NATIONAL GOVERN<br>Balance S                                                                      | HOICE HOSPICE  IAN AVE, SUITE  NMENT SERVICE  Sheet  21,707                          | E, INC  135  12/31/2019  ES  Income                                                                                                   | 365 Days Subm                                                |                                  | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing                                                                         | ion  ce Ind.  0.0%  0.0%       |
| 551666 FAMILY CH 2230 WEST CHAPM ORANGE, CA 92868 ORANGE NATIONAL GOVERN Balance S Current Assets                                                                      | HOICE HOSPICE  IAN AVE, SUITE  NMENT SERVICE  Sheet  21,707  118,717                 | E, INC  135  12/31/2019  ES  Income                                                                                                   | 365 Days Subm  Statement 334,060                             | itted                            | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare                                                        | ion  ce Ind.  0.0%  0.0%       |
| 551666 FAMILY CH 2230 WEST CHAPM ORANGE, CA 92868 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets                                                         | HOICE HOSPICE  IAN AVE, SUITE  NMENT SERVICE  Sheet  21,707  118,717  0              | E, INC  135 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                 | 365 Days Subm  e Statement                                   | itted                            | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ion  ce Ind.  0.0%  0.0%       |
| 551666 FAMILY CH 2230 WEST CHAPM ORANGE, CA 92868 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                            | HOICE HOSPICE  IAN AVE, SUITE  NMENT SERVICE  Sheet  21,707  118,717  0  140,424     | E, INC  135 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                              | 365 Days Subm  e Statement                                   | 0.0%<br>100.0%                   | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ion  ce Ind.  0.0%  0.0%       |
| 551666 FAMILY CH  2230 WEST CHAPM  ORANGE, CA 92868  ORANGE  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | HOICE HOSPICE  IAN AVE, SUITE  NMENT SERVICE  Sheet  21,707  118,717  0  140,424  0  | E, INC  135 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                           | 365 Days Subm  Statement 334,060 0 334,060 185,607           | 0.0%<br>100.0%<br>55.6%          | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ion  ce Ind.  0.0%  0.0%  0.0% |
| 551666 FAMILY CH  2230 WEST CHAPM  ORANGE, CA 92868  ORANGE  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | HOICE HOSPICE  IAN AVE, SUITE  NMENT SERVICE  21,707  118,717  0  140,424  0  30,793 | E, INC  135 12/31/2019  ES Income  Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 2 Statement<br>334,060<br>0<br>334,060<br>185,607<br>148,453 | 0.0%<br>100.0%<br>55.6%<br>44.4% | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ion  ce Ind.  0.0%  0.0%  0.0% |

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Sample Hospice reports from the Halmanac.com website.

| 751797 FAMILY FIF                                                                   | RST HOSPICE, I                                                 | NC                                                                                           |                                             |                                    |                                                                                                                    |                      |
|-------------------------------------------------------------------------------------|----------------------------------------------------------------|----------------------------------------------------------------------------------------------|---------------------------------------------|------------------------------------|--------------------------------------------------------------------------------------------------------------------|----------------------|
| 15317 PARAMOUNT                                                                     | BLVD SUITE 2                                                   | 205 Cost Repor                                                                               | rt not filed.                               |                                    |                                                                                                                    |                      |
| PARAMOUNT, CA 90                                                                    | )723                                                           |                                                                                              |                                             |                                    |                                                                                                                    |                      |
| LOS ANGELES                                                                         |                                                                |                                                                                              |                                             |                                    | Key Performanac                                                                                                    | e Ind.               |
| NATIONAL GOVERN                                                                     | MENT SERVICE                                                   | ES                                                                                           |                                             |                                    | Skilled Nursing                                                                                                    | 0.0%                 |
| Balance S                                                                           | heet                                                           | Income                                                                                       | e Statement                                 |                                    | Nursing                                                                                                            | 0.0%                 |
| Current Assets                                                                      | 0                                                              | Total Charges                                                                                | 0                                           |                                    | Home Healthcare                                                                                                    | 0.0%                 |
| Fixed Assets                                                                        | 0                                                              | Contract Allowance                                                                           | 0                                           | 0.0%                               | Length of Stay                                                                                                     |                      |
| Other Assets                                                                        | 0                                                              | Operating Revenue                                                                            | 0                                           | 0.0%                               | Medicare LOS                                                                                                       |                      |
| Total Assets                                                                        | 0                                                              | Operating Expense                                                                            | 0                                           | 0.0%                               | Current Ratio                                                                                                      |                      |
| Current Liabilities                                                                 | 0                                                              | Operating Margin                                                                             | 0                                           | 0.0%                               | Days to Collect                                                                                                    |                      |
| Long Term Liabilities                                                               | 0                                                              | Other Income                                                                                 | 0                                           | 0.0%                               | Avg Payment Days                                                                                                   |                      |
| Total Equity                                                                        | 0                                                              | Other Expense                                                                                | 0                                           | 0.0%                               | Depreciation Rate                                                                                                  | 0.0%                 |
| Total Liab. and Equity                                                              | 0                                                              | Net Profit or Loss                                                                           | 0                                           | 0.0%                               | Return on Equity                                                                                                   | 0.0%                 |
| 551691 FAMILY HC                                                                    | SPICE CARE IN                                                  | IC .                                                                                         |                                             |                                    | Proprietary - Corporati                                                                                            | on                   |
| 255 E RINCON STRI                                                                   | EET, SUITE #31:                                                | 5-A 12/31/2019                                                                               | 365 Days Submi                              | 441                                | Hospice                                                                                                            |                      |
| CORONA, CA 92879                                                                    |                                                                |                                                                                              | ooo bays cabiiii                            | πεα                                | 1 lospice                                                                                                          |                      |
|                                                                                     |                                                                |                                                                                              | occ Bays Gabiiii                            | πεα                                | Поэрісс                                                                                                            |                      |
| RIVERSIDE                                                                           |                                                                |                                                                                              | ooo Dayo Gasiiii                            | πεα                                | Key Performanac                                                                                                    | e Ind.               |
| RIVERSIDE<br>NATIONAL GOVERN                                                        |                                                                | ≣S                                                                                           | ooo bayo odomi                              | πεα                                |                                                                                                                    | e Ind.<br>0.0%       |
|                                                                                     | IMENT SERVICE                                                  |                                                                                              | e Statement                                 | πεα                                | Key Performanac                                                                                                    |                      |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                                  |                                                                                              | ·                                           | πεα                                | <b>Key Performanac</b> Skilled Nursing                                                                             | 0.0%                 |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                                  | Income                                                                                       | e Statement                                 | iteα<br>31.8%                      | Key Performanac<br>Skilled Nursing<br>Nursing                                                                      | 0.0%                 |
| NATIONAL GOVERN  Balance S  Current Assets                                          | IMENT SERVICE<br>Sheet<br>69,076<br>0                          | Income<br>Total Charges<br>Contract Allowance                                                | e <b>Statement</b><br>341,770               |                                    | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.0%                 |
| NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets                      | IMENT SERVICE<br>Sheet<br>69,076<br>0                          | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement<br>341,770<br>108,575           | 31.8%                              | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.0%                 |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets              | MENT SERVICE<br>69,076<br>0<br>0<br>1,585                      | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                           | e Statement 341,770 108,575 233,195         | 31.8%<br>68.2%                     | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0% |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | MENT SERVICE<br>69,076<br>0<br>0<br>1,585<br>294,083           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement 341,770 108,575 233,195 292,157 | 31.8%<br>68.2%<br>125.3%           | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0% |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MENT SERVICE<br>69,076<br>0<br>0<br>1,585<br>294,083<br>37,600 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 233,195<br>292,157<br>-58,962               | 31.8%<br>68.2%<br>125.3%<br>-25.3% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051798 FAMILY HC       | SPICE CARE L   | LC                 |                |        | Proprietary - Other |        |
|------------------------|----------------|--------------------|----------------|--------|---------------------|--------|
| 255 NORTH EL CIEL      | .O ROAD, SUITE | E #300 12/31/2019  | 365 Days Submi | tted   | Hospice             |        |
| PALM SPRINGS, CA       | 92262          |                    |                |        |                     |        |
| RIVERSIDE              |                |                    |                |        | Key Performanace    | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE   | ES .               |                |        | Skilled Nursing     | 1.8%   |
| Balance S              | heet           | Income             | e Statement    |        | Nursing             | 0.0%   |
| Current Assets         | 12,390,405     | Total Charges      | 14,257,497     |        | Home Healthcare     | 0.0%   |
| Fixed Assets           | 0              | Contract Allowance | 0              | 0.0%   | Length of Stay      |        |
| Other Assets           | 0              | Operating Revenue  | 14,257,497     | 100.0% | Medicare LOS        |        |
| Total Assets           | 12,390,405     | Operating Expense  | 13,800,361     | 96.8%  | Current Ratio       | 4.0    |
| Current Liabilities    | 3,109,874      | Operating Margin   | 457,136        | 3.2%   | Days to Collect     | 31.7   |
| Long Term Liabilities  | 0              | Other Income       | 0              | 0.0%   | Avg Payment Days    | 19.3   |
| Total Equity           | 9,280,531      | Other Expense      | 0              | 0.0%   | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity | 12,390,405     | Net Profit or Loss | 457,136        | 3.2%   | Return on Equity    | 4.9%   |
| 551707 FAMILY HO       | SPICE SERVIC   | ES, INC            |                |        |                     |        |
| 644 WEST BROADW        | /AY, SUITE 106 | Cost Repor         | t not filed.   |        |                     |        |
| GLENDALE, CA 9120      | )4             |                    |                |        |                     |        |
| LOS ANGELES            |                |                    |                |        | Key Performanace    | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE   | ES .               |                |        | Skilled Nursing     | 0.0%   |
|                        |                |                    |                |        | Niversia            | 0.00/  |

| LOS ANGELES            |               |                    |             |   |      | Key Performanac   | e ina. |
|------------------------|---------------|--------------------|-------------|---|------|-------------------|--------|
| NATIONAL GOVERN        | NMENT SERVICE | ES                 |             |   |      | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement |   |      | Nursing           | 0.0%   |
| Current Assets         | 0             | Total Charges      |             | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance |             | 0 | 0.0% | Length of Stay    |        |
| Other Assets           | 0             | Operating Revenue  |             | 0 | 0.0% | Medicare LOS      |        |
| Total Assets           | 0             | Operating Expense  |             | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0             | Operating Margin   |             | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0             | Other Income       |             | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0             | Other Expense      |             | 0 | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss |             | 0 | 0.0% | Return on Equity  | 0.0%   |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 751739 FELLOWSH                                            | IIP HOSPICE SI     | ERVICES INC                                                                          |                              |                         | Proprietary - Corporat                                    | tion    |
|------------------------------------------------------------|--------------------|--------------------------------------------------------------------------------------|------------------------------|-------------------------|-----------------------------------------------------------|---------|
| 12440 FIRESTONE E                                          | 3LVD, SUITE 10     | 28 12/31/2019                                                                        | 365 Days Submi               | tted                    | Hospice                                                   |         |
| NORWALK, CA 9065                                           | 0                  |                                                                                      |                              |                         |                                                           |         |
| LOS ANGELES                                                |                    |                                                                                      |                              |                         | Key Performana                                            | ce Ind. |
| NATIONAL GOVERN                                            | MENT SERVICE       | ES .                                                                                 |                              |                         | Skilled Nursing                                           | 0.0%    |
| Balance S                                                  | heet               | Income                                                                               | e Statement                  |                         | Nursing                                                   | 0.0%    |
| Current Assets                                             | 171,546            | Total Charges                                                                        | 1,887,541                    |                         | Home Healthcare                                           | 0.0%    |
| Fixed Assets                                               | 8,321              | Contract Allowance                                                                   | 72,062                       | 3.8%                    | Length of Stay                                            |         |
| Other Assets                                               | 179,667            | Operating Revenue                                                                    | 1,815,479                    | 96.2%                   | Medicare LOS                                              |         |
| Total Assets                                               | 363,034            | Operating Expense                                                                    | 1,577,561                    | 86.9%                   | Current Ratio                                             | 9.4     |
| Current Liabilities                                        | 18,282             | Operating Margin                                                                     | 237,918                      | 13.1%                   | Days to Collect                                           | 25.6    |
| Long Term Liabilities                                      | 12,000             | Other Income                                                                         | 0                            | 0.0%                    | Avg Payment Days                                          | 3.5     |
| Total Equity                                               | 332,752            | Other Expense                                                                        | 0                            | 0.0%                    | Depreciation Rate                                         | 0.0%    |
| Total Liab. and Equity                                     | 363,034            | Net Profit or Loss                                                                   | 237,918                      | 13.1%                   | Return on Equity                                          | 71.5%   |
| 751597 FERNANDO                                            | HOSPICE CAF        | RE, LLC                                                                              |                              |                         | Proprietary - Partners                                    | hip     |
| 14545 VICTORY BL\                                          | /D SUITE 610       | 12/31/2019                                                                           | 365 Days Submi               | tted                    | Hospice                                                   |         |
| VAN NUYS, CA 9141                                          | 1                  |                                                                                      |                              |                         |                                                           |         |
| LOS ANGELES                                                |                    |                                                                                      |                              |                         | Key Performana                                            | ce Ind. |
| NATIONAL GOVERN                                            | MENT SERVICE       | ES                                                                                   |                              |                         | Skilled Nursing                                           | 0.0%    |
| Balance S                                                  | heet               | Income                                                                               | e Statement                  |                         | Nursing                                                   | 0.0%    |
|                                                            |                    |                                                                                      |                              |                         |                                                           |         |
| Current Assets                                             | 714                | Total Charges                                                                        | 865,892                      |                         | Home Healthcare                                           | 0.0%    |
| Current Assets Fixed Assets                                | 714<br>0           | Total Charges Contract Allowance                                                     | 865,892                      | 0.0%                    | Home Healthcare<br>Length of Stay                         | 0.0%    |
|                                                            | _                  | Contract Allowance                                                                   |                              | 0.0%<br>100.0%          |                                                           | 0.0%    |
| Fixed Assets                                               | 0                  | Contract Allowance                                                                   | 0                            |                         | Length of Stay                                            | 0.0%    |
| Fixed Assets Other Assets                                  | 0                  | Contract Allowance Operating Revenue Operating Expense                               | 865,892                      | 100.0%                  | Length of Stay Medicare LOS                               | 0.0%    |
| Fixed Assets Other Assets Total Assets                     | 714                | Contract Allowance Operating Revenue Operating Expense                               | 865,892<br>853,068           | 100.0%<br>98.5%         | Length of Stay Medicare LOS Current Ratio                 |         |
| Fixed Assets Other Assets Total Assets Current Liabilities | 0<br>0<br>714<br>0 | Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 865,892<br>853,068<br>12,824 | 100.0%<br>98.5%<br>1.5% | Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0     |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921701 FIDELIA H       | OSPICE, INC   |                    |               |        | Proprietary - Corporat | ion    |
|------------------------|---------------|--------------------|---------------|--------|------------------------|--------|
| 14126 SHERMAN W        | AY SUITE 206  | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| VAN NUYS, CA 9140      | 05            |                    |               |        |                        |        |
| LOS ANGELES            |               |                    |               |        | Key Performana         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 105,919       | Total Charges      | 1,486,782     |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 1,486,782     | 100.0% | Medicare LOS           |        |
| Total Assets           | 128,655       | Operating Expense  | 1,012,668     | 68.1%  | Current Ratio          |        |
| Current Liabilities    | 0             | Operating Margin   | 474,114       | 31.9%  | Days to Collect        | 0.0    |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0    |
| Total Equity           | 128,655       | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 128,655       | Net Profit or Loss | 474,114       | 31.9%  | Return on Equity       | 368.5% |

#### 551754 FIDELITY HOSPICE, INC

4225 VALLEY FAIR STREET, SUITE #102 Cost Report not filed.

SIMI VALLEY, CA 93063

| VENTURA                |               |                    |             |   |      | Key Performanace  | Ind. |
|------------------------|---------------|--------------------|-------------|---|------|-------------------|------|
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |             |   |      | Skilled Nursing   | 0.0% |
| Balance S              | Sheet         | Income             | e Statement |   |      | Nursing           | 0.0% |
| Current Assets         | 0             | Total Charges      |             | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0             | Contract Allowance |             | 0 | 0.0% | Length of Stay    |      |
| Other Assets           | 0             | Operating Revenue  |             | 0 | 0.0% | Medicare LOS      |      |
| Total Assets           | 0             | Operating Expense  |             | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0             | Operating Margin   |             | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0             | Other Income       |             | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0             | Other Expense      |             | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss |             | 0 | 0.0% | Return on Equity  | 0.0% |
|                        |               |                    |             |   |      |                   |      |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051721 FIRST CAL                                                                                                       | L HOME CARE                                      | - HOSPICE                                                                                    |                                                       |                        | Proprietary - Corporat                                                                            | ion                                |
|------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------------------------------------------------|-------------------------------------------------------|------------------------|---------------------------------------------------------------------------------------------------|------------------------------------|
| 6929 SUNRISE BLVI                                                                                                      | D, SUITE 180                                     | 12/31/2019                                                                                   | 365 Days Subm                                         | tted                   | Hospice                                                                                           |                                    |
| CITRUS HEIGHTS, C                                                                                                      | CA 95610                                         |                                                                                              |                                                       |                        |                                                                                                   |                                    |
| SACRAMENTO                                                                                                             |                                                  |                                                                                              |                                                       |                        | Key Performanad                                                                                   | e Ind.                             |
| BLUE CROSS (CALIF                                                                                                      | FORNIA)                                          |                                                                                              |                                                       |                        | Skilled Nursing                                                                                   | 0.0%                               |
| Balance S                                                                                                              | Sheet                                            | Income                                                                                       | e Statement                                           |                        | Nursing                                                                                           | 0.0%                               |
| Current Assets                                                                                                         | 1,224,204                                        | Total Charges                                                                                | 4,444,294                                             |                        | Home Healthcare                                                                                   | 0.0%                               |
| Fixed Assets                                                                                                           | 2,306                                            | Contract Allowance                                                                           | 0                                                     | 0.0%                   | Length of Stay                                                                                    |                                    |
| Other Assets                                                                                                           | 0                                                | Operating Revenue                                                                            | 4,444,294                                             | 100.0%                 | Medicare LOS                                                                                      |                                    |
| Total Assets                                                                                                           | 1,226,510                                        | Operating Expense                                                                            | 4,614,038                                             | 103.8%                 | Current Ratio                                                                                     | 20.2                               |
| Current Liabilities                                                                                                    | 60,463                                           | Operating Margin                                                                             | -169,744                                              | -3.8%                  | Days to Collect                                                                                   | 89.6                               |
| Long Term Liabilities                                                                                                  | 447,639                                          | Other Income                                                                                 | 0                                                     | 0.0%                   | Avg Payment Days                                                                                  | 4.5                                |
| Total Equity                                                                                                           | 718,408                                          | Other Expense                                                                                | 0                                                     | 0.0%                   | Depreciation Rate                                                                                 | 0.0%                               |
| Total Liab. and Equity                                                                                                 | 1,226,510                                        | Net Profit or Loss                                                                           | (169,744)                                             | -3.8%                  | Return on Equity                                                                                  | -23.6%                             |
| 921697 FIRST CHO                                                                                                       | ICE HOSPICE,                                     | NC                                                                                           |                                                       |                        | Proprietary - Corporat                                                                            | ion                                |
| 14328 VICTORY BLV                                                                                                      | /D, SUITE 208                                    | 12/31/2019                                                                                   | 365 Days Subm                                         | tted                   | Hospice                                                                                           |                                    |
| VAN NUYS, CA 9140                                                                                                      |                                                  |                                                                                              |                                                       |                        |                                                                                                   |                                    |
| =, = = = = = = = = = = = = = = = = = =                                                                                 | 1                                                |                                                                                              |                                                       |                        |                                                                                                   |                                    |
| LOS ANGELES                                                                                                            | 11                                               |                                                                                              |                                                       |                        | Key Performanad                                                                                   | e Ind.                             |
| -                                                                                                                      |                                                  | :S                                                                                           |                                                       |                        | <b>Key Performana</b> Skilled Nursing                                                             | ce Ind.<br>0.0%                    |
| LOS ANGELES                                                                                                            | IMENT SERVICE                                    |                                                                                              | e Statement                                           |                        | -                                                                                                 |                                    |
| LOS ANGELES NATIONAL GOVERN                                                                                            | IMENT SERVICE                                    |                                                                                              | e Statement<br>1,095,008                              |                        | Skilled Nursing                                                                                   | 0.0%                               |
| LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | IMENT SERVICE<br>Sheet<br>36,813                 | Income                                                                                       |                                                       | 0.4%                   | Skilled Nursing Nursing                                                                           | 0.0%<br>0.2%                       |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | IMENT SERVICE<br>Sheet<br>36,813                 | Income<br>Total Charges<br>Contract Allowance                                                | 1,095,008                                             | 0.4%<br>99.6%          | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.2%                       |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | IMENT SERVICE<br>Sheet<br>36,813<br>0<br>208,000 | Income<br>Total Charges<br>Contract Allowance                                                | 1,095,008                                             |                        | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.2%                       |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 36,813<br>0<br>208,000<br>244,813                | Income Total Charges Contract Allowance Operating Revenue                                    | 1,095,008<br>4,075<br>1,090,933                       | 99.6%                  | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.2%<br>0.0%               |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 36,813<br>0<br>208,000<br>244,813                | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,095,008<br>4,075<br>1,090,933<br>1,085,653          | 99.6%<br>99.5%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.2%<br>0.0%               |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 36,813<br>0<br>208,000<br>244,813<br>45,462      | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,095,008<br>4,075<br>1,090,933<br>1,085,653<br>5,280 | 99.6%<br>99.5%<br>0.5% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.2%<br>0.0%<br>0.8<br>0.0 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751566 FIRST SER                    | ENITY HOSPICE | E, INC.            |               |        |                        |             |
|-------------------------------------|---------------|--------------------|---------------|--------|------------------------|-------------|
| 10350 SANTA MONI                    | CA BLVD SUITE | 210 Cost Repor     | t not filed.  |        |                        |             |
| LOS ANGELES, CA 9                   | 90025         |                    |               |        |                        |             |
| LOS ANGELES                         |               |                    |               |        | Key Performanad        | ce Ind.     |
| NATIONAL GOVERN                     | MENT SERVICE  | ES .               |               |        | Skilled Nursing        | 0.0%        |
| Balance S                           | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%        |
| Current Assets                      | 0             | Total Charges      | 0             |        | Home Healthcare        | 0.0%        |
| Fixed Assets                        | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |             |
| Other Assets                        | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |             |
| Total Assets                        | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio          |             |
| Current Liabilities                 | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect        |             |
| Long Term Liabilities               | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       |             |
| Total Equity                        | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%        |
| Total Liab. and Equity              | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%        |
| 921607 FIRST SOL                    | UTION HOSPIC  | E CARE, INC        |               |        | Proprietary - Corporat | ion         |
| 4959 PALO VERDE                     | STREET, SUITE | 205B 12/31/2019    | 365 Days Subm | itted  | Hospice                |             |
| MONTCLAIR, CA 917                   | 763           |                    |               |        |                        |             |
| SAN BERNARDINO                      |               |                    |               |        | Key Performanad        | ce Ind.     |
| DUMMY FOR MEDIC                     | AID HHA       |                    |               |        | Skilled Nursing        | 0.0%        |
| Balance S                           | Sheet         | Income             | e Statement   |        | Nursing                | 0.1%        |
| Current Assets                      | 33,907        | Total Charges      | 798,398       |        | Home Healthcare        | 0.0%        |
| Fixed Assets                        | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |             |
| Other Assets                        | 0             | Operating Revenue  | 798,398       | 100.0% | Medicare LOS           |             |
| Total Assets                        | 33,907        | Operating Expense  | 783,760       | 98.2%  | Current Ratio          | 1.1         |
| Current Liabilities                 | 30,934        | Operating Margin   | 14,638        | 1.8%   | Days to Collect        | 11.8        |
|                                     |               | Other Income       | 0             | 0.0%   | Avg Payment Days       |             |
| Long Term Liabilities               | 57,400        | Other income       | _             |        | 3 - 7 7 -              | 5.4         |
| Long Term Liabilities  Total Equity |               | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 5.4<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0153 FIRSTCAR         | E HOSPICE, INC | <b>,</b>           |               |        |                        |        |
|------------------------|----------------|--------------------|---------------|--------|------------------------|--------|
| 900 NORTH BROAD        | WAY, SUITE 71  | 2 Cost Repor       | rt not filed. |        |                        |        |
| SANTA ANA, CA 927      | <b>7</b> 01    |                    |               |        |                        |        |
| ORANGE                 |                |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ES .               |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet          | Income             | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 0              | Total Charges      | 0             |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0              | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0              | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |        |
| Total Assets           | 0              | Operating Expense  | 0             | 0.0%   | Current Ratio          |        |
| Current Liabilities    | 0              | Operating Margin   | 0             | 0.0%   | Days to Collect        |        |
| Long Term Liabilities  | 0              | Other Income       | 0             | 0.0%   | Avg Payment Days       |        |
| Total Equity           | 0              | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 0              | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%   |
| 551631 FIVE STAR       | HOME HOSPIC    | E                  |               |        | Proprietary - Corporat | ion    |
| 1028 N LAKE AVE, \$    | SUITE 106      | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| PASADENA, CA 911       | 04             |                    |               |        |                        |        |
| LOS ANGELES            |                |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ES .               |               |        | Skilled Nursing        | 0.2%   |
| Balance S              | Sheet          | Income             | e Statement   |        | Nursing                | 0.1%   |
| Current Assets         | 110,958        | Total Charges      | 2,387,407     |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 53,310         | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0              | Operating Revenue  | 2,387,407     | 100.0% | Medicare LOS           |        |
| Total Assets           | 164,268        | Operating Expense  | 2,141,435     | 89.7%  | Current Ratio          |        |
| Current Liabilities    | 0              | Operating Margin   | 245,972       | 10.3%  | Days to Collect        | 0.0    |
| Long Term Liabilities  | 0              | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0    |
| Total Equity           | 164,268        | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 164,268        | Net Profit or Loss | 245,972       | 10.3%  | Return on Equity       | 149.7% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921650 FLORENCE        | HOSPICE LLC  |                    |                  |       | Proprietary - Corporat | ion    |
|------------------------|--------------|--------------------|------------------|-------|------------------------|--------|
| 100 E THOUSAND C       | AKS BLVD     | 12/31/2019         | 365 Days Subm    | itted | Hospice                |        |
| THOUSAND OAKS, (       | CA 91360     |                    |                  |       |                        |        |
| VENTURA                |              |                    |                  |       | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE | S                  |                  |       | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet        | Income             | e Statement      |       | Nursing                | 0.0%   |
| Current Assets         | 233,433      | Total Charges      | 2,356,593        |       | Home Healthcare        | 0.0%   |
| Fixed Assets           | -1,893       | Contract Allowance | 126,588          | 5.4%  | Length of Stay         |        |
| Other Assets           | 208,000      | Operating Revenue  | 2,230,005        | 94.6% | Medicare LOS           |        |
| Total Assets           | 439,540      | Operating Expense  | 1,891,461        | 84.8% | Current Ratio          | 2.1    |
| Current Liabilities    | 110,769      | Operating Margin   | 338,544          | 15.2% | Days to Collect        | 34.6   |
| Long Term Liabilities  | 0            | Other Income       | 0                | 0.0%  | Avg Payment Days       | 21.4   |
| Total Equity           | 328,771      | Other Expense      | 0                | 0.0%  | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 439,540      | Net Profit or Loss | 338,544          | 15.2% | Return on Equity       | 103.0% |
| 921538 FOOTHILL        | HOSPICE CARE | E, INC             |                  |       | Proprietary - Corporat | ion    |
| 222 N MOUNTAIN A       | VE           | 8/31/2019 2        | 243 Days Submitt | ted   | Hospice                |        |
| UPLAND, CA 91786       |              |                    |                  |       |                        |        |
| SAN BERNARDINO         |              |                    |                  |       | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE | S                  |                  |       | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet        | Income             | e Statement      |       | Nursing                | 0.0%   |
| Current Assets         | 9,932        | Total Charges      | 1,059,107        |       | Home Healthcare        | 0.0%   |
| Fixed Assets           | 684          | Contract Allowance | 30,276           | 2.9%  | Length of Stay         |        |
| Other Assets           | 217,889      | Operating Revenue  | 1,028,831        | 97.1% | Medicare LOS           |        |
| Total Assets           | 228,505      | Operating Expense  | 965,296          | 93.8% | Current Ratio          | 0.5    |
| Current Liabilities    | 18,083       | Operating Margin   | 63,535           | 6.2%  | Days to Collect        | 0.0    |
| Long Term Liabilities  | 0            | Other Income       | 0                | 0.0%  | Avg Payment Days       | 4.6    |
| Total Equity           | 210,422      | Other Expense      | 0                | 0.0%  | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 228,505      | Net Profit or Loss | 63,535           | 6.2%  | Return on Equity       | 30.2%  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921521 FOREVER                                                                                                   | HOSPICE, INC                     |                                                                                              |                  |                      | Proprietary - Corporation                                                                         | on             |
|------------------------------------------------------------------------------------------------------------------|----------------------------------|----------------------------------------------------------------------------------------------|------------------|----------------------|---------------------------------------------------------------------------------------------------|----------------|
| 7220 WOODMAN A\                                                                                                  | VE, SUITE 204                    | 12/31/2019                                                                                   | 365 Days Submi   | tted                 | Hospice                                                                                           |                |
| VAN NUYS, CA 9140                                                                                                | )5                               |                                                                                              |                  |                      |                                                                                                   |                |
| LOS ANGELES                                                                                                      |                                  |                                                                                              |                  |                      | Key Performanac                                                                                   | e Ind.         |
| NATIONAL GOVERN                                                                                                  | IMENT SERVICE                    | ES                                                                                           |                  |                      | Skilled Nursing                                                                                   | 0.0%           |
| Balance S                                                                                                        | Sheet                            | Income                                                                                       | e Statement      |                      | Nursing                                                                                           | 0.0%           |
| Current Assets                                                                                                   | 439,439                          | Total Charges                                                                                | 740,172          |                      | Home Healthcare                                                                                   | 0.0%           |
| Fixed Assets                                                                                                     | 14,792                           | Contract Allowance                                                                           | 0                | 0.0%                 | Length of Stay                                                                                    |                |
| Other Assets                                                                                                     | 40,000                           | Operating Revenue                                                                            | 740,172          | 100.0%               | Medicare LOS                                                                                      |                |
| Total Assets                                                                                                     | 585,122                          | Operating Expense                                                                            | 496,087          | 67.0%                | Current Ratio                                                                                     |                |
| Current Liabilities                                                                                              | 0                                | Operating Margin                                                                             | 244,085          | 33.0%                | Days to Collect                                                                                   | 0.0            |
| Long Term Liabilities                                                                                            | 0                                | Other Income                                                                                 | 0                | 0.0%                 | Avg Payment Days                                                                                  | 0.0            |
| Total Equity                                                                                                     | 585,122                          | Other Expense                                                                                | 0                | 0.0%                 | Depreciation Rate                                                                                 | 0.0%           |
| Total Liab. and Equity                                                                                           | 585,122                          | Net Profit or Loss                                                                           | 244,085          | 33.0%                | Return on Equity                                                                                  | 41.7%          |
| 551736 FOUNTAIN                                                                                                  | HOSPICE                          |                                                                                              |                  |                      |                                                                                                   |                |
| 2542 W 3RD ST, SU                                                                                                | ITE B                            | Cost Repor                                                                                   | t not filed.     |                      |                                                                                                   |                |
| LOO ANIOELEO OA                                                                                                  |                                  |                                                                                              |                  |                      |                                                                                                   |                |
| LOS ANGELES, CA                                                                                                  | 90057                            |                                                                                              |                  |                      |                                                                                                   |                |
| LOS ANGELES, CAS                                                                                                 | 90057                            |                                                                                              |                  |                      | Key Performanac                                                                                   | e Ind.         |
| •                                                                                                                |                                  | :S                                                                                           |                  |                      | <b>Key Performanace</b> Skilled Nursing                                                           | e Ind.<br>0.0% |
| LOS ANGELES                                                                                                      | IMENT SERVICE                    |                                                                                              | e Statement      |                      | -                                                                                                 |                |
| LOS ANGELES NATIONAL GOVERN                                                                                      | NMENT SERVICE<br>Sheet           |                                                                                              | e Statement      |                      | Skilled Nursing                                                                                   | 0.0%           |
| LOS ANGELES NATIONAL GOVERN Balance S                                                                            | NMENT SERVICE<br>Sheet           | Income                                                                                       |                  | 0.0%                 | Skilled Nursing Nursing                                                                           | 0.0%           |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                          | NMENT SERVICE<br>Sheet<br>0<br>0 | Income<br>Total Charges                                                                      | 0                | 0.0%<br>0.0%         | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%           |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                            | NMENT SERVICE Sheet 0 0          | Income<br>Total Charges<br>Contract Allowance                                                | 0                |                      | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%           |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                              | NMENT SERVICE Sheet 0 0          | Income Total Charges Contract Allowance Operating Revenue                                    | 0 0              | 0.0%                 | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%           |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                | Sheet  0 0 0                     | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 0<br>0<br>0<br>0 | 0.0%                 | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%           |
| LOS ANGELES NATIONAL GOVERN  Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | Sheet  0 0 0 0 0                 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 0<br>0<br>0<br>0 | 0.0%<br>0.0%<br>0.0% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%           |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921632 FREE SPIR                    | IT HOSPICE, IN | С                   |                |        | Proprietary - Corporat | ion    |
|-------------------------------------|----------------|---------------------|----------------|--------|------------------------|--------|
| 5924 EAST LOS ANO                   | GELES AVENUE   | E, SUITE 12/31/2019 | 365 Days Subm  | itted  | Hospice                |        |
| SIMI VALLEY, CA 93                  | 063            |                     |                |        |                        |        |
| VENTURA                             |                |                     |                |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN                     | MENT SERVICE   | ES .                |                |        | Skilled Nursing        | 0.0%   |
| Balance S                           | heet           | Income              | e Statement    |        | Nursing                | 0.3%   |
| Current Assets                      | 137,903        | Total Charges       | 2,564,527      |        | Home Healthcare        | 0.0%   |
| Fixed Assets                        | 49,338         | Contract Allowance  | 0              | 0.0%   | Length of Stay         |        |
| Other Assets                        | 288,259        | Operating Revenue   | 2,564,527      | 100.0% | Medicare LOS           |        |
| Total Assets                        | 475,500        | Operating Expense   | 1,709,517      | 66.7%  | Current Ratio          | 7.6    |
| Current Liabilities                 | 18,256         | Operating Margin    | 855,010        | 33.3%  | Days to Collect        | 0.0    |
| Long Term Liabilities               | 370,500        | Other Income        | 0              | 0.0%   | Avg Payment Days       | 2.8    |
| Total Equity                        | 86,744         | Other Expense       | 0              | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity              | 475,500        | Net Profit or Loss  | 855,010        | 33.3%  | Return on Equity       | 985.7% |
| 751735 FREEDOM                      | HOME HEALTH    | AND HOSPICE CAR     | E SERVICES, IN | С      | Proprietary - Corporat | ion    |
| 519 D STREET, SUIT                  | ГЕ В           | 12/31/2019          | 365 Days Subm  | itted  | Hospice                |        |
| MARYSVILLE, CA 95                   | 901            |                     |                |        |                        |        |
| YUBA                                |                |                     |                |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN                     | MENT SERVICE   | ES .                |                |        | Skilled Nursing        | 0.1%   |
| Balance S                           | heet           | Income              | e Statement    |        | Nursing                | 0.0%   |
| Current Assets                      | 298,445        | Total Charges       | 6,818,944      |        | Home Healthcare        | 0.0%   |
| Fixed Assets                        | 212,275        | Contract Allowance  | 1,943,188      | 28.5%  | Length of Stay         |        |
| Other Assets                        | 6,342          | Operating Revenue   | 4,875,756      | 71.5%  | Medicare LOS           |        |
| Total Assets                        | 517,062        | Operating Expense   | 3,946,564      | 80.9%  | Current Ratio          | 1.7    |
| Current Liabilities                 | 171,624        | Operating Margin    | 929,192        | 19.1%  | Days to Collect        | 0.2    |
|                                     | 0              | Other Income        | 0              | 0.0%   | Avg Payment Days       | 0.9    |
| Long Term Liabilities               |                |                     |                |        |                        |        |
| Long Term Liabilities  Total Equity | 345,438        | Other Expense       | 0              | 0.0%   | Depreciation Rate      | 0.0%   |

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Sample Hospice reports from the Halmanac.com website.

| 551795 GATES TO                                                                                                                                                                                        | PARADISE HO                                                                        | SPICE CARE, INC                                                                                           |                                                                   |                                 | Proprietary - Corporat                                                                                                                             | ion                                    |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|---------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|
| 7100 HAVENHURST<br>PENTHOUSE A                                                                                                                                                                         | AVE SUITE                                                                          | 12/31/2019                                                                                                | 365 Days Subm                                                     | itted                           | Hospice                                                                                                                                            |                                        |
| VAN NUYS, CA 9140                                                                                                                                                                                      | )6                                                                                 |                                                                                                           |                                                                   |                                 |                                                                                                                                                    |                                        |
| LOS ANGELES                                                                                                                                                                                            |                                                                                    |                                                                                                           |                                                                   |                                 | Key Performana                                                                                                                                     | ce Ind.                                |
| NATIONAL GOVERN                                                                                                                                                                                        | IMENT SERVICE                                                                      | ES .                                                                                                      |                                                                   |                                 | Skilled Nursing                                                                                                                                    | 0.0%                                   |
| Balance S                                                                                                                                                                                              | Sheet                                                                              | Income                                                                                                    | Statement                                                         |                                 | Nursing                                                                                                                                            | 0.0%                                   |
| Current Assets                                                                                                                                                                                         | 0                                                                                  | Total Charges                                                                                             | 633,072                                                           |                                 | Home Healthcare                                                                                                                                    | 0.0%                                   |
| Fixed Assets                                                                                                                                                                                           | 0                                                                                  | Contract Allowance                                                                                        | 0                                                                 | 0.0%                            | Length of Stay                                                                                                                                     |                                        |
| Other Assets                                                                                                                                                                                           | 0                                                                                  | Operating Revenue                                                                                         | 633,072                                                           | 100.0%                          | Medicare LOS                                                                                                                                       |                                        |
| Total Assets                                                                                                                                                                                           | 60,472                                                                             | Operating Expense                                                                                         | 589,603                                                           | 93.1%                           | Current Ratio                                                                                                                                      | 0.0                                    |
| Current Liabilities                                                                                                                                                                                    | 17,002                                                                             | Operating Margin                                                                                          | 43,469                                                            | 6.9%                            | Days to Collect                                                                                                                                    | 0.0                                    |
| Long Term Liabilities                                                                                                                                                                                  | 0                                                                                  | Other Income                                                                                              | 0                                                                 | 0.0%                            | Avg Payment Days                                                                                                                                   | 0.0                                    |
| Total Equity                                                                                                                                                                                           | 43,470                                                                             | Other Expense                                                                                             | 0                                                                 | 0.0%                            | Depreciation Rate                                                                                                                                  | 0.0%                                   |
| 1. 7                                                                                                                                                                                                   |                                                                                    |                                                                                                           |                                                                   |                                 |                                                                                                                                                    |                                        |
| Total Liab. and Equity                                                                                                                                                                                 | 60,472                                                                             | Net Profit or Loss                                                                                        | 43,469                                                            | 6.9%                            | Return on Equity                                                                                                                                   | 100.0%                                 |
|                                                                                                                                                                                                        |                                                                                    |                                                                                                           | 43,469                                                            | 6.9%                            | Return on Equity  Proprietary - Corporat                                                                                                           |                                        |
| Total Liab. and Equity                                                                                                                                                                                 | OSPICE CARE IN                                                                     | IC                                                                                                        | 43,469<br>365 Days Subm                                           |                                 |                                                                                                                                                    |                                        |
| Total Liab. and Equity  921605 GEANA HC                                                                                                                                                                | OSPICE CARE IN                                                                     | IC                                                                                                        | <u> </u>                                                          |                                 | Proprietary - Corporat                                                                                                                             |                                        |
| Total Liab. and Equity  921605 GEANA HO  820 N MOUNTAIN A                                                                                                                                              | OSPICE CARE IN                                                                     | IC                                                                                                        | <u> </u>                                                          |                                 | Proprietary - Corporat                                                                                                                             | ion                                    |
| Total Liab. and Equity  921605 GEANA HO  820 N MOUNTAIN A  UPLAND, CA 91786                                                                                                                            | OSPICE CARE IN                                                                     | IC                                                                                                        | <u> </u>                                                          |                                 | Proprietary - Corporat                                                                                                                             | ion                                    |
| Total Liab. and Equity  921605 GEANA HO  820 N MOUNTAIN A  UPLAND, CA 91786  SAN BERNARDINO                                                                                                            | OSPICE CARE IN                                                                     | 12/31/2019                                                                                                | <u> </u>                                                          |                                 | Proprietary - Corporat  Hospice  Key Performana                                                                                                    | ion                                    |
| Total Liab. and Equity  921605 GEANA HO  820 N MOUNTAIN A  UPLAND, CA 91786  SAN BERNARDINO  DUMMY FOR MEDIC                                                                                           | OSPICE CARE IN VE SUITE 107 CAID HHA                                               | 12/31/2019                                                                                                | 365 Days Subm                                                     |                                 | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing                                                                                  | ion<br>ce Ind.<br>0.0%                 |
| Total Liab. and Equity  921605 GEANA HO  820 N MOUNTAIN A  UPLAND, CA 91786  SAN BERNARDINO  DUMMY FOR MEDIC  Balance S                                                                                | OSPICE CARE IN  VE SUITE 107  CAID HHA  Sheet  304,616                             | 12/31/2019<br>Income                                                                                      | 365 Days Subm                                                     |                                 | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing                                                                           | ion<br>ce Ind.<br>0.0%<br>3.2%         |
| Total Liab. and Equity  921605 GEANA HO  820 N MOUNTAIN A  UPLAND, CA 91786  SAN BERNARDINO  DUMMY FOR MEDIO  Balance S  Current Assets                                                                | CAID HHA Sheet  304,616 48,181                                                     | Income Total Charges                                                                                      | 365 Days Subm  Statement  1,686,072                               | itted                           | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ion<br>ce Ind.<br>0.0%<br>3.2%         |
| Total Liab. and Equity  921605 GEANA HO  820 N MOUNTAIN A  UPLAND, CA 91786  SAN BERNARDINO  DUMMY FOR MEDIO  Balance S  Current Assets  Fixed Assets                                                  | CAID HHA Sheet  304,616 48,181                                                     | Income Total Charges Contract Allowance Operating Revenue                                                 | 365 Days Subm  • Statement  1,686,072                             | itted                           | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ion<br>ce Ind.<br>0.0%<br>3.2%         |
| Total Liab. and Equity  921605 GEANA HO  820 N MOUNTAIN A  UPLAND, CA 91786  SAN BERNARDINO  DUMMY FOR MEDIO  Balance S  Current Assets  Fixed Assets  Other Assets                                    | DSPICE CARE IN  VE SUITE 107  CAID HHA  Sheet  304,616 48,181 0 352,797            | Income Total Charges Contract Allowance Operating Revenue                                                 | 365 Days Subm  2 Statement 1,686,072 0 1,686,072                  | 0.0%<br>100.0%                  | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ion  ce Ind. 0.0% 3.2% 0.0%            |
| Total Liab. and Equity  921605 GEANA HO  820 N MOUNTAIN A  UPLAND, CA 91786  SAN BERNARDINO  DUMMY FOR MEDIO  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | DSPICE CARE IN  VE SUITE 107  CAID HHA  Sheet  304,616  48,181  0  352,797  88,421 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 365 Days Subm  2 Statement 1,686,072 0 1,686,072 1,597,070        | 0.0%<br>100.0%<br>94.7%         | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ion<br>ce Ind.<br>0.0%<br>3.2%<br>0.0% |
| Total Liab. and Equity  921605 GEANA HO  820 N MOUNTAIN A  UPLAND, CA 91786  SAN BERNARDINO  DUMMY FOR MEDIO  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | DSPICE CARE IN  VE SUITE 107  CAID HHA  Sheet  304,616  48,181  0  352,797  88,421 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 365 Days Subm  2 Statement 1,686,072 0 1,686,072 1,597,070 89,002 | 0.0%<br>100.0%<br>94.7%<br>5.3% | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ion  ce Ind. 0.0% 3.2% 0.0% 3.4 39.8   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921622 GENERATION CARE, INC                       |                                |                    |           |        | Proprietary - Corporation |        |  |
|---------------------------------------------------|--------------------------------|--------------------|-----------|--------|---------------------------|--------|--|
| 516 PENNSFIELD PI                                 | Hospice                        |                    |           |        |                           |        |  |
| THOUSAND OAKS, O                                  | CA 91360                       |                    |           |        |                           |        |  |
| VENTURA                                           | Key Performanace Ind.          |                    |           |        |                           |        |  |
| NATIONAL GOVERNMENT SERVICES                      |                                |                    |           |        | Skilled Nursing           | 0.0%   |  |
| Balance Sheet                                     |                                | Income Statement   |           |        | Nursing                   | 0.1%   |  |
| Current Assets                                    | -657                           | Total Charges      | 1,373,880 |        | Home Healthcare           | 0.0%   |  |
| Fixed Assets                                      | 31,839                         | Contract Allowance | 0         | 0.0%   | Length of Stay            |        |  |
| Other Assets                                      | 0                              | Operating Revenue  | 1,373,880 | 100.0% | Medicare LOS              |        |  |
| Total Assets                                      | 31,182                         | Operating Expense  | 1,307,662 | 95.2%  | Current Ratio             | 0.0    |  |
| Current Liabilities                               | 35,866                         | Operating Margin   | 66,218    | 4.8%   | Days to Collect           | 0.0    |  |
| Long Term Liabilities                             | 98,355                         | Other Income       | 0         | 0.0%   | Avg Payment Days          | 10.0   |  |
| Total Equity                                      | -103,039                       | Other Expense      | 0         | 0.0%   | Depreciation Rate         | 0.0%   |  |
| Total Liab. and Equity                            | 31,182                         | Net Profit or Loss | 66,218    | 4.8%   | Return on Equity          | -64.3% |  |
| 551567 GENTLE CARE HOSPICE, INC                   |                                |                    |           |        |                           |        |  |
| 22148 SHERMAN WAY, STE 200 Cost Report not filed. |                                |                    |           |        |                           |        |  |
| CANOGA PARK, CA 91303                             |                                |                    |           |        |                           |        |  |
| LOS ANGELES Key Performanace Ind.                 |                                |                    |           |        |                           | e Ind. |  |
| NATIONAL GOVERNMENT SERVICES                      |                                |                    |           |        | Skilled Nursing           | 0.0%   |  |
| Balance S                                         | Balance Sheet Income Statement |                    |           |        |                           | 0.0%   |  |

0

0

0

0

0

0

0

0

0.0%

0.0%

0.0%

Home Healthcare

Avg Payment Days

Depreciation Rate

0.0% Length of Stay

0.0% Medicare LOS

0.0% Current Ratio

0.0% Days to Collect

0.0% Return on Equity

All Providers

**Current Assets** 

**Fixed Assets** 

Other Assets

**Total Assets** 

**Total Equity** 

**Current Liabilities** 

Long Term Liabilities

Total Liab. and Equity

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0 Total Charges

0 Contract Allowance

Operating Revenue

Operating Expense

0 Operating Margin

0 Other Income

0 Other Expense

0 Net Profit or Loss

Sample Hospice reports from the Halmanac.com website.

| 751621 GENTLE TOUCH HOSPICE CARE, INC                                                                                             |                                                              |                                                                                              |                                        |                                  | Proprietary - Corporation                                                                                                           |                                     |
|-----------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|----------------------------------------------------------------------------------------------|----------------------------------------|----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 6338 COLDWATER CANYON AVE 12/31/2019 365 Days Submitted                                                                           |                                                              |                                                                                              |                                        |                                  | Hospice                                                                                                                             |                                     |
| N HOLLYWOOD, CA                                                                                                                   | 91606                                                        |                                                                                              |                                        |                                  |                                                                                                                                     |                                     |
| LOS ANGELES                                                                                                                       |                                                              |                                                                                              |                                        |                                  | Key Performanac                                                                                                                     | e Ind.                              |
| NATIONAL GOVERN                                                                                                                   | IMENT SERVICE                                                | ES .                                                                                         |                                        |                                  | Skilled Nursing                                                                                                                     | 0.0%                                |
| Balance Sheet                                                                                                                     |                                                              | Income Statement                                                                             |                                        |                                  | Nursing                                                                                                                             | 0.0%                                |
| Current Assets                                                                                                                    | 55,953                                                       | Total Charges                                                                                | 2,142,086                              |                                  | Home Healthcare                                                                                                                     | 0.0%                                |
| Fixed Assets                                                                                                                      | 165,248                                                      | Contract Allowance                                                                           | 342,662                                | 16.0%                            | Length of Stay                                                                                                                      |                                     |
| Other Assets                                                                                                                      | 0                                                            | Operating Revenue                                                                            | 1,799,424                              | 84.0%                            | Medicare LOS                                                                                                                        |                                     |
| Total Assets                                                                                                                      | 221,201                                                      | Operating Expense                                                                            | 1,811,985                              | 100.7%                           | Current Ratio                                                                                                                       | 1.5                                 |
| Current Liabilities                                                                                                               | 36,523                                                       | Operating Margin                                                                             | -12,561                                | -0.7%                            | Days to Collect                                                                                                                     | 9.3                                 |
| Long Term Liabilities                                                                                                             | 196,239                                                      | Other Income                                                                                 | 0                                      | 0.0%                             | Avg Payment Days                                                                                                                    | 7.4                                 |
| Total Equity                                                                                                                      | -11,561                                                      | Other Expense                                                                                | 0                                      | 0.0%                             | Depreciation Rate                                                                                                                   | 0.0%                                |
| Total Liab. and Equity                                                                                                            | 221,201                                                      | Net Profit or Loss                                                                           | (12,561)                               | -0.7%                            | Return on Equity                                                                                                                    | 108.6%                              |
| A0151 GENTLE TO                                                                                                                   | OUCH HOSPICE                                                 | , INC                                                                                        |                                        |                                  | Proprietary - Corporat                                                                                                              | ion                                 |
| _                                                                                                                                 |                                                              |                                                                                              |                                        |                                  |                                                                                                                                     |                                     |
| 13000 DE VONSI III L                                                                                                              | E ST, SUITE 207                                              | 12/31/2019                                                                                   | 365 Days Submi                         | tted                             | Hospice                                                                                                                             |                                     |
|                                                                                                                                   |                                                              | 12/31/2019                                                                                   | 365 Days Submi                         | tted                             | Hospice                                                                                                                             |                                     |
| GRANADA HILLS, CA                                                                                                                 |                                                              | 12/31/2019                                                                                   | 365 Days Submi                         | itted                            | Hospice  Key Performana                                                                                                             | e Ind.                              |
| GRANADA HILLS, CA                                                                                                                 | A 91344                                                      |                                                                                              | 365 Days Submi                         | itted                            | ·                                                                                                                                   | ce Ind.<br>0.0%                     |
| GRANADA HILLS, CA                                                                                                                 | A 91344<br>IMENT SERVICE                                     | ES                                                                                           | 365 Days Submi                         | itted                            | Key Performanac                                                                                                                     |                                     |
| GRANADA HILLS, CA<br>LOS ANGELES<br>NATIONAL GOVERN                                                                               | A 91344<br>IMENT SERVICE                                     | ES                                                                                           | ·                                      | itted                            | <b>Key Performanac</b> Skilled Nursing                                                                                              | 0.0%                                |
| GRANADA HILLS, CA<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                                  | A 91344<br>IMENT SERVICE<br>Sheet<br>137,657                 | ES<br>Income                                                                                 | e Statement                            | o.0%                             | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                                    | 0.0%<br>0.0%                        |
| GRANADA HILLS, CA<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S<br>Current Assets                                                | A 91344<br>IMENT SERVICE<br>Sheet<br>137,657                 | ES<br><b>Incom</b> e<br>Total Charges                                                        | e <b>Statement</b><br>381,910          |                                  | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                                  | 0.0%<br>0.0%                        |
| GRANADA HILLS, CALLOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | A 91344  IMENT SERVICE  Sheet  137,657  0                    | Income<br>Total Charges<br>Contract Allowance                                                | e <b>Statement</b><br>381,910<br>0     | 0.0%                             | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.0%<br>0.0%                        |
| GRANADA HILLS, CALLOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | A 91344  IMENT SERVICE  Sheet  137,657  0  137,657           | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement<br>381,910<br>0<br>381,910 | 0.0%<br>100.0%                   | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.0%<br>0.0%<br>0.0%                |
| GRANADA HILLS, CALLOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | A 91344  IMENT SERVICE  Sheet  137,657  0  137,657           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement 381,910 0 381,910 268,360  | 0.0%<br>100.0%<br>70.3%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>0.0%<br>0.0%                |
| GRANADA HILLS, CALLOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | A 91344  IMENT SERVICE  Sheet  137,657  0  0  137,657  5,758 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 268,360<br>113,550                     | 0.0%<br>100.0%<br>70.3%<br>29.7% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.0%<br>0.0%<br>23.9<br>0.0 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0150 GEO HOSP         | ICE CARE, INC |                    |               |         | Proprietary - Corporati | on     |
|------------------------|---------------|--------------------|---------------|---------|-------------------------|--------|
| 829 N LA CADENA D      | DRIVE         | 12/31/2019         | 365 Days Subm | itted   | Hospice                 |        |
| COLTON, CA 92324       |               |                    |               |         |                         |        |
| SAN BERNARDINO         |               |                    |               |         | Key Performanad         | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | ES .               |               |         | Skilled Nursing         | 0.0%   |
| Balance Sheet          |               | Income Statement   |               |         | Nursing                 | 5.0%   |
| Current Assets         | 188,493       | Total Charges      | 809,533       |         | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%    | Length of Stay          |        |
| Other Assets           | 261,250       | Operating Revenue  | 809,533       | 100.0%  | Medicare LOS            |        |
| Total Assets           | 449,743       | Operating Expense  | 657,289       | 81.2%   | Current Ratio           | 2.2    |
| Current Liabilities    | 87,647        | Operating Margin   | 152,244       | 18.8%   | Days to Collect         | 73.5   |
| Long Term Liabilities  | 150,156       | Other Income       | 0             | 0.0%    | Avg Payment Days        | 37.4   |
| Total Equity           | 211,940       | Other Expense      | 0             | 0.0%    | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 449,743       | Net Profit or Loss | 152,244       | 18.8%   | Return on Equity        | 71.8%  |
| 551651 GHC HOSPICE INC |               |                    |               |         | Proprietary - Corporati | on     |
| 906 W 9TH STREET       |               | 12/31/2019         | 365 Days Subm | itted   | Hospice                 |        |
| UPLAND, CA 91786       |               |                    |               |         |                         |        |
| SAN BERNARDINO         |               |                    |               |         | Key Performanad         | e Ind. |
| DUMMY FOR MEDIC        | AID HHA       |                    |               |         | Skilled Nursing         | 0.2%   |
| Balance Sheet          |               | Income Statement   |               | Nursing | 0.0%                    |        |
| Current Assets         | 1,342,414     | Total Charges      | 3,027,928     |         | Home Healthcare         | 0.0%   |
| Fixed Assets           | 18,520        | Contract Allowance | 132,610       | 4.4%    | Length of Stay          |        |
| Other Assets           | 0             | Operating Revenue  | 2,895,318     | 95.6%   | Medicare LOS            |        |
| Total Assets           | 1,360,934     | Operating Expense  | 2,700,037     | 93.3%   | Current Ratio           | 179.0  |
| Current Liabilities    | 7,501         | Operating Margin   | 195,281       | 6.7%    | Days to Collect         | 0.0    |
| Long Term Liabilities  | 569,402       | Other Income       | 0             | 0.0%    | Avg Payment Days        | 0.0    |
| Total Carrier          | 784,031       | Other Expense      | 0             | 0.0%    | Depreciation Rate       | 0.0%   |
| Total Equity           |               |                    |               |         | •                       |        |

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Sample Hospice reports from the Halmanac.com website.

| 751552 GIBRALTAR HOSPICE, INC |                                                         |                    |               |         | Proprietary - Corporation |       |
|-------------------------------|---------------------------------------------------------|--------------------|---------------|---------|---------------------------|-------|
| 27001 AGOURA RO               | 27001 AGOURA ROAD STE 195 12/31/2019 365 Days Submitted |                    |               |         |                           |       |
| CALABASAS, CA 913             | 301                                                     |                    |               |         |                           |       |
| LOS ANGELES                   | LOS ANGELES                                             |                    |               |         |                           |       |
| NATIONAL GOVERN               | IMENT SERVICE                                           | ≣S                 |               |         | Skilled Nursing           | 0.0%  |
| Balance Sheet                 |                                                         | Income Statement   |               | Nursing | 0.0%                      |       |
| Current Assets                | 177,426                                                 | Total Charges      | 1,644,927     |         | Home Healthcare           | 0.0%  |
| Fixed Assets                  | 0                                                       | Contract Allowance | 6,708         | 0.4%    | Length of Stay            |       |
| Other Assets                  | 0                                                       | Operating Revenue  | 1,638,219     | 99.6%   | Medicare LOS              |       |
| Total Assets                  | 188,224                                                 | Operating Expense  | 1,486,435     | 90.7%   | Current Ratio             | 184.4 |
| Current Liabilities           | 962                                                     | Operating Margin   | 151,784       | 9.3%    | Days to Collect           | 35.8  |
| Long Term Liabilities         | 0                                                       | Other Income       | 0             | 0.0%    | Avg Payment Days          | 0.0   |
| Total Equity                  | 187,262                                                 | Other Expense      | 0             | 0.0%    | Depreciation Rate         | 0.0%  |
| Total Liab. and Equity        | 188,224                                                 | Net Profit or Loss | 151,784       | 9.3%    | Return on Equity          | 81.1% |
| 551782 GL HOSPIC              | CE CARE, INC                                            |                    |               |         |                           |       |
| 4730 WOODMAN AV               | /E, STE 460                                             | Cost Repo          | rt not filed. |         |                           |       |
| CHEDMAN OAKS C                | ۸ 04 402                                                |                    |               |         |                           |       |
| SHERMAN OAKS, C               | A 91423                                                 |                    |               |         | Key Performanac           | o Ind |
|                               | IMENT CEDVICE                                           | -0                 |               |         | Skilled Nursing           | 0.0%  |
| NATIONAL GOVERN               |                                                         |                    | e Statement   |         | Nursing                   | 0.0%  |
| Balance S Current Assets      |                                                         | Total Charges      | e Statement   |         | Home Healthcare           | 0.0%  |
| Fixed Assets                  |                                                         | Contract Allowance | 0             | 0.0%    |                           | 51575 |
| Other Assets                  | 0                                                       | Operating Revenue  |               | 0.0%    | Medicare LOS              |       |
| Total Assets                  |                                                         | Operating Expense  | 0             | 0.0%    | Current Ratio             |       |
| Current Liabilities           |                                                         | Operating Margin   |               | 0.0%    | Days to Collect           |       |
| Long Term Liabilities         | 0                                                       | Other Income       | 0             | 0.0%    | Avg Payment Days          |       |
| Total Equity                  | 0                                                       | Other Expense      | 0             | 0.0%    | Depreciation Rate         | 0.0%  |
|                               |                                                         | •                  |               |         | •                         |       |
| Total Liab. and Equity        | 0                                                       | Net Profit or Loss | 0             | 0.0%    | Return on Equity          | 0.0%  |

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Sample Hospice reports from the Halmanac.com website.

| 921696 GLENOAKS HOSPICE, INC                           |           |                    |               |                            | Proprietary - Corporation |         |
|--------------------------------------------------------|-----------|--------------------|---------------|----------------------------|---------------------------|---------|
| 2003 WEST BURBANK BLVD 12/31/2019                      |           |                    | 365 Days Subm | 365 Days Submitted Hospice |                           |         |
| BURBANK, CA 91506                                      | 6         |                    |               |                            |                           |         |
| LOS ANGELES                                            |           |                    |               |                            | Key Performanace Ind.     |         |
| NATIONAL GOVERNMENT SERVICES                           |           |                    |               |                            | Skilled Nursing           | 0.0%    |
| Balance Sheet                                          |           | Income Statement   |               |                            | Nursing                   | 0.0%    |
| Current Assets                                         | 65,185    | Total Charges      | 1,715,416     |                            | Home Healthcare           | 0.0%    |
| Fixed Assets                                           | 0         | Contract Allowance | 0             | 0.0%                       | Length of Stay            |         |
| Other Assets                                           | 0         | Operating Revenue  | 1,715,416     | 100.0%                     | Medicare LOS              |         |
| Total Assets                                           | 65,185    | Operating Expense  | 1,258,233     | 73.3%                      | Current Ratio             |         |
| Current Liabilities                                    | 0         | Operating Margin   | 457,183       | 26.7%                      | Days to Collect           | 0.0     |
| Long Term Liabilities                                  | 0         | Other Income       | 0             | 0.0%                       | Avg Payment Days          | 0.0     |
| Total Equity                                           | 65,185    | Other Expense      | 0             | 0.0%                       | Depreciation Rate         | 0.0%    |
| Total Liab. and Equity                                 | 65,185    | Net Profit or Loss | 457,183       | 26.7%                      | Return on Equity          | 701.4%  |
| 921637 GLOBAL HOME HOSPICE SERVICE, INC                |           |                    |               |                            | Proprietary - Corporat    | ion     |
| 529 N CURTIS AVE 12/31/2019 365 Days Submitted Hospice |           |                    |               |                            |                           |         |
| COVINA, CA 91723                                       |           |                    |               |                            |                           |         |
| LOS ANGELES                                            |           |                    |               |                            | Key Performana            | ce Ind. |
| NATIONAL GOVERNMENT SERVICES                           |           |                    |               |                            | Skilled Nursing           | 0.2%    |
| Balance Sheet                                          |           | Income Statement   |               |                            | Nursing                   | 0.0%    |
| Current Assets                                         | 214,773   | Total Charges      | 3,745,577     |                            | Home Healthcare           | 0.0%    |
| Fixed Assets                                           | 80,777    | Contract Allowance | 54,876        | 1.5%                       | Length of Stay            |         |
| Other Assets                                           | 32,500    | Operating Revenue  | 3,690,701     | 98.5%                      | Medicare LOS              |         |
| Total Assets                                           | 1,178,309 | Operating Expense  | 2,590,595     | 70.2%                      | Current Ratio             | 1.0     |
| Current Liabilities                                    | 213,267   | Operating Margin   | 1,100,106     | 29.8%                      | Days to Collect           | 0.0     |
| Long Term Liabilities                                  | 0         | Other Income       | 0             | 0.0%                       | Avg Payment Days          | 1.9     |
| Total Equity                                           | 965,042   | Other Expense      | 0             | 0.0%                       | Depreciation Rate         | 0.0%    |
| Total Liab. and Equity                                 | 1,178,309 | Net Profit or Loss | 1,100,106     | 29.8%                      | Return on Equity          | 114.0%  |

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Sample Hospice reports from the Halmanac.com website.

| 751663 GLOBAL H                                                                                                                                                            | OSPICE CARE,                                                                                             | INC                                                                                   |                                                                   |                                 | Proprietary - Corporat                                                                                                                                | on                                             |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|
| 3510 TORRANCE BI                                                                                                                                                           | LVD, STE 215                                                                                             | 12/31/2019                                                                            | 365 Days Subm                                                     | itted                           | Hospice                                                                                                                                               |                                                |
| TORRANCE, CA 905                                                                                                                                                           | 503                                                                                                      |                                                                                       |                                                                   |                                 |                                                                                                                                                       |                                                |
| LOS ANGELES                                                                                                                                                                |                                                                                                          |                                                                                       |                                                                   |                                 | Key Performanac                                                                                                                                       | e Ind.                                         |
| NATIONAL GOVERN                                                                                                                                                            | IMENT SERVICE                                                                                            | ES                                                                                    |                                                                   |                                 | Skilled Nursing                                                                                                                                       | 0.0%                                           |
| Balance S                                                                                                                                                                  | Sheet                                                                                                    | Income                                                                                | Statement                                                         |                                 | Nursing                                                                                                                                               | 1.0%                                           |
| Current Assets                                                                                                                                                             | 818,934                                                                                                  | Total Charges                                                                         | 8,809,357                                                         |                                 | Home Healthcare                                                                                                                                       | 0.0%                                           |
| Fixed Assets                                                                                                                                                               | 10,092                                                                                                   | Contract Allowance                                                                    | 3,377,217                                                         | 38.3%                           | Length of Stay                                                                                                                                        |                                                |
| Other Assets                                                                                                                                                               | 16,250                                                                                                   | Operating Revenue                                                                     | 5,432,140                                                         | 61.7%                           | Medicare LOS                                                                                                                                          |                                                |
| Total Assets                                                                                                                                                               | 911,359                                                                                                  | Operating Expense                                                                     | 6,835,751                                                         | 125.8%                          | Current Ratio                                                                                                                                         | 2.5                                            |
| Current Liabilities                                                                                                                                                        | 330,238                                                                                                  | Operating Margin                                                                      | -1,403,611                                                        | -25.8%                          | Days to Collect                                                                                                                                       | 37.2                                           |
| Long Term Liabilities                                                                                                                                                      | 2,839,588                                                                                                | Other Income                                                                          | 0                                                                 | 0.0%                            | Avg Payment Days                                                                                                                                      | 14.1                                           |
| Total Equity                                                                                                                                                               | -2,258,467                                                                                               | Other Expense                                                                         | 0                                                                 | 0.0%                            | Depreciation Rate                                                                                                                                     | 0.0%                                           |
|                                                                                                                                                                            |                                                                                                          |                                                                                       |                                                                   |                                 |                                                                                                                                                       |                                                |
| Total Liab. and Equity                                                                                                                                                     | 911,359                                                                                                  | Net Profit or Loss                                                                    | (1,403,611)                                                       | -25.8%                          | Return on Equity                                                                                                                                      | 62.1%                                          |
| Total Liab. and Equity  921584 GOLD CAR                                                                                                                                    |                                                                                                          | •                                                                                     | (1,403,611)                                                       | -25.8%                          | Return on Equity  Proprietary - Corporati                                                                                                             |                                                |
|                                                                                                                                                                            | RE HOSPICE, INC                                                                                          | <br>C                                                                                 | (1,403,611)<br>335 Days Submitt                                   |                                 |                                                                                                                                                       |                                                |
| 921584 GOLD CAR                                                                                                                                                            | BLVD SUITE C                                                                                             | <br>C                                                                                 |                                                                   |                                 | Proprietary - Corporati                                                                                                                               |                                                |
| <b>921584 GOLD CAR</b> 1903 N GLENOAKS                                                                                                                                     | BLVD SUITE C                                                                                             | <br>C                                                                                 |                                                                   |                                 | Proprietary - Corporati                                                                                                                               | ion                                            |
| 921584 GOLD CAR<br>1903 N GLENOAKS<br>BURBANK, CA 9150                                                                                                                     | BLVD SUITE C                                                                                             | 12/1/2019 3                                                                           |                                                                   |                                 | Proprietary - Corporati                                                                                                                               | ion                                            |
| 921584 GOLD CAR<br>1903 N GLENOAKS<br>BURBANK, CA 9150<br>LOS ANGELES                                                                                                      | BLVD SUITE C  4  IMENT SERVICE                                                                           | 12/1/2019 3                                                                           |                                                                   |                                 | Proprietary - Corporati Hospice  Key Performanac                                                                                                      | ion<br>se Ind.                                 |
| 921584 GOLD CAR  1903 N GLENOAKS  BURBANK, CA 91500  LOS ANGELES  NATIONAL GOVERN                                                                                          | BLVD SUITE C  MENT SERVICE  Sheet                                                                        | 12/1/2019 3                                                                           | 335 Days Submitt                                                  |                                 | Proprietary - Corporati Hospice  Key Performanac Skilled Nursing                                                                                      | ee Ind.                                        |
| 921584 GOLD CAR  1903 N GLENOAKS  BURBANK, CA 91500  LOS ANGELES  NATIONAL GOVERN  Balance S                                                                               | BLVD SUITE C  MENT SERVICE  Sheet                                                                        | 12/1/2019 3 ES Income                                                                 | 335 Days Submitt                                                  |                                 | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                        | e Ind.<br>0.0%<br>0.0%                         |
| 921584 GOLD CAR  1903 N GLENOAKS  BURBANK, CA 91500  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                               | RE HOSPICE, INC<br>BLVD SUITE C<br>4<br>IMENT SERVICE<br>Sheet<br>150,373                                | 12/1/2019 3 ES Income                                                                 | Statement                                                         | ted                             | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                       | e Ind.<br>0.0%<br>0.0%                         |
| 921584 GOLD CAR  1903 N GLENOAKS  BURBANK, CA 91500  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                 | RE HOSPICE, INC<br>BLVD SUITE C<br>4<br>IMENT SERVICE<br>Sheet<br>150,373                                | 12/1/2019 3  12/1/2019 3  Income Total Charges Contract Allowance Operating Revenue   | Statement 1,824,703                                               | ted<br>0.0%                     | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                       | e Ind.<br>0.0%<br>0.0%                         |
| 921584 GOLD CAR  1903 N GLENOAKS  BURBANK, CA 91504  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                   | BLVD SUITE C  4  IMENT SERVICE  5heet  150,373  0  0  150,373                                            | 12/1/2019 3  12/1/2019 3  Income Total Charges Contract Allowance Operating Revenue   | 2 Statement<br>1,824,703<br>0<br>1,824,703                        | 0.0%<br>100.0%                  | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | e Ind.<br>0.0%<br>0.0%<br>0.0%                 |
| 921584 GOLD CAR  1903 N GLENOAKS  BURBANK, CA 91504  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                     | RE HOSPICE, INC<br>BLVD SUITE C<br>4<br>IMENT SERVICE<br>5heet<br>150,373<br>0<br>0<br>150,373<br>25,634 | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2 Statement<br>1,824,703<br>0<br>1,824,703<br>1,729,964           | 0.0%<br>100.0%<br>94.8%         | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ee Ind.<br>0.0%<br>0.0%<br>0.0%                |
| 921584 GOLD CAR  1903 N GLENOAKS  BURBANK, CA 9150  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | RE HOSPICE, INC<br>BLVD SUITE C<br>4<br>IMENT SERVICE<br>5heet<br>150,373<br>0<br>0<br>150,373<br>25,634 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 Statement<br>1,824,703<br>0<br>1,824,703<br>1,729,964<br>94,739 | 0.0%<br>100.0%<br>94.8%<br>5.2% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ee Ind.<br>0.0%<br>0.0%<br>0.0%<br>5.9<br>11.4 |

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| 751697 GOLDBER                   | G HOSPICE CAI | RE, INC                            |                  |         | Proprietary - Corporati | on     |
|----------------------------------|---------------|------------------------------------|------------------|---------|-------------------------|--------|
| 820 N MOUNTAIN A                 | VENUE SUITE 2 | 208 3/31/2019                      | 365 Days Submitt | ted     | Hospice                 |        |
| UPLAND, CA 91786                 |               |                                    |                  |         |                         |        |
| SAN BERNARDINO                   |               |                                    |                  |         | Key Performanac         | e Ind. |
| NATIONAL GOVERN                  | IMENT SERVICE | S                                  |                  |         | Skilled Nursing         | 0.7%   |
| Balance S                        | Sheet         | Income                             | e Statement      |         | Nursing                 | 2.0%   |
| Current Assets                   | 157,516       | Total Charges                      | 8,609,035        |         | Home Healthcare         | 0.0%   |
| Fixed Assets                     | 11,350        | Contract Allowance                 | 2,492,386        | 29.0%   | Length of Stay          |        |
| Other Assets                     | 282,918       | Operating Revenue                  | 6,116,649        | 71.0%   | Medicare LOS            |        |
| Total Assets                     | 451,784       | Operating Expense                  | 5,969,467        | 97.6%   | Current Ratio           | 2.3    |
| Current Liabilities              | 69,516        | Operating Margin                   | 147,182          | 2.4%    | Days to Collect         | 0.0    |
| Long Term Liabilities            | 0             | Other Income                       | 0                | 0.0%    | Avg Payment Days        | 1.2    |
| Total Equity                     | 382,268       | Other Expense                      | 0                | 0.0%    | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity           | 451,784       | Net Profit or Loss                 | 147,182          | 2.4%    | Return on Equity        | 38.5%  |
| 751733 GOLDEN A                  | NGEL HOSPICE  | INC                                |                  |         | Proprietary - Corporati | on     |
| 280 N BENSON AVE                 | NUE SUITE 11  | 12/31/2019                         | 365 Days Subm    | itted   | Hospice                 |        |
| UPLAND, CA 91786                 |               |                                    |                  |         |                         |        |
| SAN BERNARDINO                   |               |                                    |                  |         | Key Performanac         | e Ind. |
| DUMMY FOR MEDIC                  | CAID HHA      |                                    |                  |         | Skilled Nursing         | 0.0%   |
| Balance S                        | Sheet         | Income                             | e Statement      |         | Nursing                 | 0.0%   |
| Current Assets                   | 40,127        | Total Charges                      | 405,832          |         | Home Healthcare         | 0.0%   |
| Fixed Assets                     | 0             | Contract Allowance                 | 54,615           | 13.5%   | Length of Stay          |        |
| Other Assets                     | 0             | Operating Revenue                  | 351,217          | 86.5%   | Medicare LOS            |        |
|                                  |               | _                                  | 355,981          | 101.4%  | Current Ratio           | 4.0    |
| Total Assets                     | 40,127        | Operating Expense                  | 333,301          | 101.170 | Carrotti Ratio          | 1.3    |
| Total Assets Current Liabilities |               | Operating Expense Operating Margin | -4,764           | -1.4%   | Days to Collect         | 33.0   |
|                                  |               |                                    |                  |         |                         |        |
| Current Liabilities              | 30,840        | Operating Margin                   | -4,764           | -1.4%   | Days to Collect         | 33.0   |

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| 921320 GOLDEN W                                                                     | IEADOWS HOSI                                    | PICE LLC                                                                                     |                                                      |                                    | Proprietary - Corporat                                                                                            | ion                         |
|-------------------------------------------------------------------------------------|-------------------------------------------------|----------------------------------------------------------------------------------------------|------------------------------------------------------|------------------------------------|-------------------------------------------------------------------------------------------------------------------|-----------------------------|
| 210-B SOUTH IRWIN                                                                   | NDALE AVE                                       | 12/31/2019                                                                                   | 365 Days Submi                                       | tted                               | Hospice                                                                                                           |                             |
| AZUSA, CA 91702                                                                     |                                                 |                                                                                              |                                                      |                                    |                                                                                                                   |                             |
| LOS ANGELES                                                                         |                                                 |                                                                                              |                                                      |                                    | Key Performana                                                                                                    | ce Ind.                     |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                   | ES                                                                                           |                                                      |                                    | Skilled Nursing                                                                                                   | 0.0%                        |
| Balance S                                                                           | Sheet                                           | Income                                                                                       | e Statement                                          |                                    | Nursing                                                                                                           | 0.0%                        |
| Current Assets                                                                      | 0                                               | Total Charges                                                                                | 335,328                                              |                                    | Home Healthcare                                                                                                   | 0.0%                        |
| Fixed Assets                                                                        | 0                                               | Contract Allowance                                                                           | 0                                                    | 0.0%                               | Length of Stay                                                                                                    |                             |
| Other Assets                                                                        | 0                                               | Operating Revenue                                                                            | 335,328                                              | 100.0%                             | Medicare LOS                                                                                                      |                             |
| Total Assets                                                                        | 0                                               | Operating Expense                                                                            | 353,199                                              | 105.3%                             | Current Ratio                                                                                                     |                             |
| Current Liabilities                                                                 | 0                                               | Operating Margin                                                                             | -17,871                                              | -5.3%                              | Days to Collect                                                                                                   | 0.0                         |
| Long Term Liabilities                                                               | 17,871                                          | Other Income                                                                                 | 0                                                    | 0.0%                               | Avg Payment Days                                                                                                  | 0.0                         |
| Total Equity                                                                        | -17,871                                         | Other Expense                                                                                | 0                                                    | 0.0%                               | Depreciation Rate                                                                                                 | 0.0%                        |
| Total Liab. and Equity                                                              | 0                                               | Net Profit or Loss                                                                           | (17,871)                                             | -5.3%                              | Return on Equity                                                                                                  | 100.0%                      |
| 751659 GOLDEN O                                                                     | AKS HOSPICE,                                    | INC.                                                                                         |                                                      |                                    | Proprietary - Corporat                                                                                            | ion                         |
| 21021 DEVONSHIRE                                                                    | E ST SUITE 108                                  | 12/31/2019                                                                                   | 365 Days Submi                                       | itted                              | Hospice                                                                                                           |                             |
| CHATSWORTH, CA                                                                      |                                                 |                                                                                              |                                                      |                                    | Поэрісс                                                                                                           |                             |
|                                                                                     | 91311                                           |                                                                                              |                                                      |                                    | Tiospice                                                                                                          |                             |
| LOS ANGELES                                                                         | 91311                                           |                                                                                              |                                                      |                                    | Key Performana                                                                                                    | ce Ind.                     |
| LOS ANGELES NATIONAL GOVERN                                                         |                                                 | ≣S                                                                                           |                                                      |                                    | ·                                                                                                                 | ce Ind.<br>0.0%             |
|                                                                                     | IMENT SERVICE                                   |                                                                                              | e Statement                                          |                                    | Key Performana                                                                                                    |                             |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                   |                                                                                              | e <b>Statement</b><br>1,073,127                      |                                    | <b>Key Performana</b> Skilled Nursing                                                                             | 0.0%                        |
| NATIONAL GOVERN                                                                     | IMENT SERVICE<br>Sheet<br>14,850                | Income                                                                                       |                                                      | 0.0%                               | Key Performanae<br>Skilled Nursing<br>Nursing                                                                     | 0.0%<br>0.0%                |
| NATIONAL GOVERN  Balance S  Current Assets                                          | IMENT SERVICE<br>Sheet<br>14,850<br>4,158       | Income<br>Total Charges                                                                      | 1,073,127                                            |                                    | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                  | 0.0%<br>0.0%                |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                            | IMENT SERVICE Sheet 14,850 4,158                | Income<br>Total Charges<br>Contract Allowance                                                | 1,073,127                                            | 0.0%                               | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                | 0.0%<br>0.0%                |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets              | IMENT SERVICE  Sheet  14,850  4,158  0  397,365 | Income Total Charges Contract Allowance Operating Revenue                                    | 1,073,127<br>0<br>1,073,127                          | 0.0%<br>100.0%                     | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%        |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | IMENT SERVICE  Sheet  14,850  4,158  0  397,365 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,073,127<br>0<br>1,073,127<br>1,216,381             | 0.0%<br>100.0%<br>113.3%           | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%        |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | IMENT SERVICE  14,850 4,158 0 397,365 475,894   | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,073,127<br>0<br>1,073,127<br>1,216,381<br>-143,254 | 0.0%<br>100.0%<br>113.3%<br>-13.3% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>0.0 |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                   | TATE HOSFICE                                                    | CARE                                                                                                      |                                                    |                                  |                                                                                                                    |                                    |  |  |
|-----------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------|--------------------------------------------------------------------------------------------------------------------|------------------------------------|--|--|
| 324 11TH STREET,                                                                                                                  | SUITE H2                                                        | Cost Repor                                                                                                | t not filed.                                       |                                  |                                                                                                                    |                                    |  |  |
| TRACY, CA 95376                                                                                                                   |                                                                 |                                                                                                           |                                                    |                                  |                                                                                                                    |                                    |  |  |
| SAN JOAQUIN                                                                                                                       |                                                                 |                                                                                                           |                                                    |                                  | Key Performanac                                                                                                    | e Ind.                             |  |  |
| NATIONAL GOVERN                                                                                                                   | IMENT SERVICE                                                   | ES .                                                                                                      |                                                    |                                  | Skilled Nursing                                                                                                    | 0.0%                               |  |  |
| Balance S                                                                                                                         | Sheet                                                           | Income                                                                                                    | Statement                                          |                                  | Nursing                                                                                                            | 0.0%                               |  |  |
| Current Assets                                                                                                                    | 0                                                               | Total Charges                                                                                             | 0                                                  |                                  | Home Healthcare                                                                                                    | 0.0%                               |  |  |
| Fixed Assets                                                                                                                      | 0                                                               | Contract Allowance                                                                                        | 0                                                  | 0.0%                             | Length of Stay                                                                                                     |                                    |  |  |
| Other Assets                                                                                                                      | 0                                                               | Operating Revenue                                                                                         | 0                                                  | 0.0%                             | Medicare LOS                                                                                                       |                                    |  |  |
| Total Assets                                                                                                                      | 0                                                               | Operating Expense                                                                                         | 0                                                  | 0.0%                             | Current Ratio                                                                                                      |                                    |  |  |
| Current Liabilities                                                                                                               | 0                                                               | Operating Margin                                                                                          | 0                                                  | 0.0%                             | Days to Collect                                                                                                    |                                    |  |  |
| Long Term Liabilities                                                                                                             | 0                                                               | Other Income                                                                                              | 0                                                  | 0.0%                             | Avg Payment Days                                                                                                   |                                    |  |  |
| Total Equity                                                                                                                      | 0                                                               | Other Expense                                                                                             | 0                                                  | 0.0%                             | Depreciation Rate                                                                                                  | 0.0%                               |  |  |
| Total Liab. and Equity                                                                                                            | 0                                                               | Net Profit or Loss                                                                                        | 0                                                  | 0.0%                             | Return on Equity                                                                                                   | 0.0%                               |  |  |
| 551724 GOLDEN Y                                                                                                                   | EARS HOSPICE                                                    |                                                                                                           | <u> </u>                                           |                                  | Proprietary - Corporati                                                                                            |                                    |  |  |
| 551724 GOLDEN YEARS HOSPICE Proprietary - Corporation  46200 VENTURA BLVD, SUITE 340A 42/24/2040 365 David Submitted Hospics      |                                                                 |                                                                                                           |                                                    |                                  |                                                                                                                    |                                    |  |  |
| 16200 VENTURA BL                                                                                                                  | .VD, SUITE 310A                                                 | 12/31/2019                                                                                                | 365 Days Submi                                     | itted                            | Hospice                                                                                                            | OII                                |  |  |
| 16200 VENTURA BL<br>ENCINO, CA 91436                                                                                              | .VD, SUITE 310A                                                 | 12/31/2019                                                                                                | 365 Days Submi                                     | itted                            |                                                                                                                    | OH                                 |  |  |
|                                                                                                                                   | LVD, SUITE 310A                                                 | A 12/31/2019                                                                                              | 365 Days Submi                                     | itted                            |                                                                                                                    |                                    |  |  |
| ENCINO, CA 91436                                                                                                                  |                                                                 |                                                                                                           | 365 Days Submi                                     | itted                            | Hospice                                                                                                            |                                    |  |  |
| ENCINO, CA 91436<br>LOS ANGELES                                                                                                   | IMENT SERVICE                                                   | ES                                                                                                        | 365 Days Submi                                     | itted                            | Hospice  Key Performanac                                                                                           | e Ind.                             |  |  |
| ENCINO, CA 91436<br>LOS ANGELES<br>NATIONAL GOVERN                                                                                | NMENT SERVICE<br>Sheet                                          | ES                                                                                                        | ·                                                  | itted                            | Hospice  Key Performanac  Skilled Nursing                                                                          | <b>e Ind.</b><br>0.0%              |  |  |
| ENCINO, CA 91436<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                                   | IMENT SERVICE<br>Sheet<br>9,343                                 | ES<br>Income                                                                                              | e Statement                                        | itted                            | Hospice  Key Performanac  Skilled Nursing  Nursing                                                                 | <b>e Ind.</b> 0.0% 0.0%            |  |  |
| ENCINO, CA 91436 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                             | NMENT SERVICE<br>Sheet<br>9,343<br>70,169                       | ES<br>Income<br>Total Charges                                                                             | e <b>Statement</b><br>788,581                      |                                  | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | <b>e Ind.</b> 0.0% 0.0%            |  |  |
| ENCINO, CA 91436 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                                | NMENT SERVICE<br>Sheet<br>9,343<br>70,169<br>377,428            | Income<br>Total Charges<br>Contract Allowance                                                             | e Statement<br>788,581<br>23,072                   | 2.9%                             | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | <b>e Ind.</b> 0.0% 0.0%            |  |  |
| ENCINO, CA 91436 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                   | NMENT SERVICE<br>Sheet<br>9,343<br>70,169<br>377,428<br>456,940 | Income Total Charges Contract Allowance Operating Revenue                                                 | 23,072<br>765,509                                  | 2.9%<br>97.1%                    | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | <b>e Ind.</b> 0.0% 0.0% 0.0%       |  |  |
| ENCINO, CA 91436 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                      | NMENT SERVICE<br>Sheet<br>9,343<br>70,169<br>377,428<br>456,940 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 23,072<br>765,509<br>799,488                       | 2.9%<br>97.1%<br>104.4%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | e Ind.  0.0%  0.0%  0.0%           |  |  |
| ENCINO, CA 91436 LOS ANGELES NATIONAL GOVERN  Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 9,343<br>70,169<br>377,428<br>456,940<br>1,926                  | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 788,581<br>23,072<br>765,509<br>799,488<br>-33,979 | 2.9%<br>97.1%<br>104.4%<br>-4.4% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | e Ind.  0.0%  0.0%  0.0%  4.9  0.0 |  |  |

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Sample Hospice reports from the Halmanac.com website.

| 751798 GOLDSTAR        | HOSPICE, INC | :                  |                |        | Proprietary - Corporati | on     |
|------------------------|--------------|--------------------|----------------|--------|-------------------------|--------|
| 4629 VAN NUYS BLV      | D SUITE G    | 12/31/2019         | 365 Days Submi | tted   | Hospice                 |        |
| SHERMAN OAKS, CA       | 91403        |                    |                |        |                         |        |
| LOS ANGELES            |              |                    |                |        | Key Performanac         | e Ind. |
| NATIONAL GOVERNM       | MENT SERVICE | ES .               |                |        | Skilled Nursing         | 0.0%   |
| Balance Sh             | neet         | Income             | Statement      |        | Nursing                 | 0.0%   |
| Current Assets         | 234,802      | Total Charges      | 597,170        |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0            | Contract Allowance | 0              | 0.0%   | Length of Stay          |        |
| Other Assets           | 0            | Operating Revenue  | 597,170        | 100.0% | Medicare LOS            |        |
| Total Assets           | 234,802      | Operating Expense  | 700,471        | 117.3% | Current Ratio           | 1.0    |
| Current Liabilities    | 245,706      | Operating Margin   | -103,301       | -17.3% | Days to Collect         | 0.0    |
| Long Term Liabilities  | 0            | Other Income       | 0              | 0.0%   | Avg Payment Days        | 128.0  |
| Total Equity           | -10,904      | Other Expense      | 0              | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 234,802      | Net Profit or Loss | (103,301)      | -17.3% | Return on Equity        | 947.4% |

#### 921610 GOOD CARE HOSPICE, INC

7311 VAN NUYS BLVD, SUITE 6

Cost Report not filed.

VAN NUYS, CA 91405

| LOS ANGELES            |                                |                    |  |   |      | Key Performanac   | e Ind. |
|------------------------|--------------------------------|--------------------|--|---|------|-------------------|--------|
| NATIONAL GOVERN        | NMENT SERVICE                  | ES                 |  |   |      | Skilled Nursing   | 0.0%   |
| Balance S              | Balance Sheet Income Statement |                    |  |   |      |                   | 0.0%   |
| Current Assets         | 0                              | Total Charges      |  | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0                              | Contract Allowance |  | 0 | 0.0% | Length of Stay    |        |
| Other Assets           | 0                              | Operating Revenue  |  | 0 | 0.0% | Medicare LOS      |        |
| Total Assets           | 0                              | Operating Expense  |  | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0                              | Operating Margin   |  | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0                              | Other Income       |  | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0                              | Other Expense      |  | 0 | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0                              | Net Profit or Loss |  | 0 | 0.0% | Return on Equity  | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 02:00: 0002 07                                                                      | MARITAN HOSP                                                            | ICE & PALLIATIVE C                                                                           | ARE, INC                                           |                         | Proprietary - Corporat                                                                            | ion                  |
|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------|----------------------|
| 725 S GLENDALE A'                                                                   | VENUE, STE M                                                            | 12/31/2019                                                                                   | 365 Days Submi                                     | tted                    | Hospice                                                                                           |                      |
| GLENDALE, CA 9120                                                                   | 05                                                                      |                                                                                              |                                                    |                         |                                                                                                   |                      |
| LOS ANGELES                                                                         |                                                                         |                                                                                              |                                                    |                         | Key Performanad                                                                                   | e Ind.               |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                                           | ES                                                                                           |                                                    |                         | Skilled Nursing                                                                                   | 0.0%                 |
| Balance S                                                                           | Sheet                                                                   | Income                                                                                       | e Statement                                        |                         | Nursing                                                                                           | 0.1%                 |
| Current Assets                                                                      | 0                                                                       | Total Charges                                                                                | 444,510                                            |                         | Home Healthcare                                                                                   | 0.0%                 |
| Fixed Assets                                                                        | 2,554                                                                   | Contract Allowance                                                                           | 97,498                                             | 21.9%                   | Length of Stay                                                                                    |                      |
| Other Assets                                                                        | 0                                                                       | Operating Revenue                                                                            | 347,012                                            | 78.1%                   | Medicare LOS                                                                                      |                      |
| Total Assets                                                                        | 2,554                                                                   | Operating Expense                                                                            | 337,311                                            | 97.2%                   | Current Ratio                                                                                     |                      |
| Current Liabilities                                                                 | 0                                                                       | Operating Margin                                                                             | 9,701                                              | 2.8%                    | Days to Collect                                                                                   | 0.0                  |
| Long Term Liabilities                                                               | 0                                                                       | Other Income                                                                                 | 0                                                  | 0.0%                    | Avg Payment Days                                                                                  | 0.0                  |
| Total Equity                                                                        | 2,554                                                                   | Other Expense                                                                                | 0                                                  | 0.0%                    | Depreciation Rate                                                                                 | 0.0%                 |
| Total Liab. and Equity                                                              | 2,554                                                                   | Net Profit or Loss                                                                           | 9,701                                              | 2.8%                    | Return on Equity                                                                                  | 379.8%               |
| A0152 GRACE AN                                                                      | ID HOPE HOSPI                                                           | CE, INC                                                                                      |                                                    |                         | Proprietary - Corporat                                                                            | ion                  |
| 13735 VICTORY BLV                                                                   | VD SUITE 9                                                              | 12/31/2019                                                                                   | 365 Days Submi                                     | itted                   | Hospice                                                                                           |                      |
| VAN NUYS, CA 9140                                                                   |                                                                         |                                                                                              |                                                    |                         |                                                                                                   |                      |
|                                                                                     | 11                                                                      |                                                                                              |                                                    |                         |                                                                                                   |                      |
| LOS ANGELES                                                                         | )1                                                                      |                                                                                              |                                                    |                         | Key Performanad                                                                                   | ce Ind.              |
| LOS ANGELES  NATIONAL GOVERN                                                        |                                                                         | :S                                                                                           |                                                    |                         | <b>Key Performana</b> Skilled Nursing                                                             | ce Ind.<br>0.0%      |
|                                                                                     | IMENT SERVICE                                                           |                                                                                              | e Statement                                        |                         | •                                                                                                 |                      |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                                           |                                                                                              | e <b>Statement</b><br>1,091,861                    |                         | Skilled Nursing                                                                                   | 0.0%                 |
| NATIONAL GOVERN  Balance S                                                          | IMENT SERVICE<br>Sheet<br>142,831                                       | Income                                                                                       |                                                    | 0.0%                    | Skilled Nursing Nursing                                                                           | 0.0%<br>0.0%         |
| NATIONAL GOVERN  Balance S  Current Assets                                          | IMENT SERVICE<br>Sheet<br>142,831<br>2,171                              | Income<br>Total Charges                                                                      | 1,091,861                                          | 0.0%<br>100.0%          | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%         |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                            | IMENT SERVICE Sheet  142,831  2,171  61,296                             | Income<br>Total Charges<br>Contract Allowance                                                | 1,091,861                                          |                         | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%         |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets              | IMENT SERVICE  Sheet  142,831  2,171  61,296  206,298                   | Income Total Charges Contract Allowance Operating Revenue                                    | 1,091,861                                          | 100.0%                  | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0% |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | IMENT SERVICE  142,831  2,171  61,296  206,298  833                     | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 1,091,861<br>0<br>1,091,861<br>1,010,291           | 100.0%<br>92.5%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0% |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MENT SERVICE<br>142,831<br>2,171<br>61,296<br>206,298<br>833<br>224,978 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,091,861<br>0<br>1,091,861<br>1,010,291<br>81,570 | 100.0%<br>92.5%<br>7.5% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0% |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                                   | SPICE AND PA                                                            | LLIATIVE CARE, INC                                                                                        |                                                     |                                 | Proprietary - Corporat                                                                                            | ion                                            |
|---------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------|------------------------------------------------|
| 2410 CAMINO RAMO                                                                                                                                  | ON, SUITE 135                                                           | 12/31/2019                                                                                                | 365 Days Submi                                      | tted                            | Hospice                                                                                                           |                                                |
| SAN RAMON, CA 94                                                                                                                                  | 583                                                                     |                                                                                                           |                                                     |                                 |                                                                                                                   |                                                |
| CONTRA COSTA                                                                                                                                      |                                                                         |                                                                                                           |                                                     |                                 | Key Performanad                                                                                                   | e Ind.                                         |
| NATIONAL GOVERN                                                                                                                                   | IMENT SERVICE                                                           | S                                                                                                         |                                                     |                                 | Skilled Nursing                                                                                                   | 0.0%                                           |
| Balance S                                                                                                                                         | Sheet                                                                   | Income                                                                                                    | e Statement                                         |                                 | Nursing                                                                                                           | 0.0%                                           |
| Current Assets                                                                                                                                    | 691,606                                                                 | Total Charges                                                                                             | 2,743,584                                           |                                 | Home Healthcare                                                                                                   | 0.0%                                           |
| Fixed Assets                                                                                                                                      | 353,419                                                                 | Contract Allowance                                                                                        | 0                                                   | 0.0%                            | Length of Stay                                                                                                    |                                                |
| Other Assets                                                                                                                                      | 0                                                                       | Operating Revenue                                                                                         | 2,743,584                                           | 100.0%                          | Medicare LOS                                                                                                      |                                                |
| Total Assets                                                                                                                                      | 1,046,367                                                               | Operating Expense                                                                                         | 2,572,324                                           | 93.8%                           | Current Ratio                                                                                                     | 8.8                                            |
| Current Liabilities                                                                                                                               | 78,372                                                                  | Operating Margin                                                                                          | 171,260                                             | 6.2%                            | Days to Collect                                                                                                   | 70.7                                           |
| Long Term Liabilities                                                                                                                             | 1,448,969                                                               | Other Income                                                                                              | 0                                                   | 0.0%                            | Avg Payment Days                                                                                                  | 10.9                                           |
| Total Equity                                                                                                                                      | -480,974                                                                | Other Expense                                                                                             | 0                                                   | 0.0%                            | Depreciation Rate                                                                                                 | 0.0%                                           |
| Total Liab. and Equity                                                                                                                            | 1,046,367                                                               | Net Profit or Loss                                                                                        | 171,260                                             | 6.2%                            | Return on Equity                                                                                                  | -35.6%                                         |
|                                                                                                                                                   |                                                                         | •                                                                                                         |                                                     |                                 |                                                                                                                   |                                                |
| 051794 GRACE HC                                                                                                                                   | OSPICE, INC                                                             | ·                                                                                                         |                                                     |                                 | Proprietary - Corporat                                                                                            | ion                                            |
| 051794 GRACE HO                                                                                                                                   |                                                                         | E 3614 1/31/2019 3                                                                                        | 365 Days Submitt                                    | ed                              | Proprietary - Corporat                                                                                            | ion                                            |
|                                                                                                                                                   | E STREET, SUIT                                                          | E 3614 1/31/2019 3                                                                                        | 365 Days Submitt                                    | ed                              |                                                                                                                   | ion                                            |
| 1711 WEST TEMPLE                                                                                                                                  | E STREET, SUIT                                                          | E 3614 1/31/2019 3                                                                                        | 365 Days Submitt                                    | red                             |                                                                                                                   |                                                |
| 1711 WEST TEMPLE                                                                                                                                  | E STREET, SUIT<br>90026                                                 |                                                                                                           | 365 Days Submitt                                    | red                             | Hospice                                                                                                           |                                                |
| 1711 WEST TEMPLE<br>LOS ANGELES, CAS<br>LOS ANGELES                                                                                               | E STREET, SUIT<br>90026<br>IMENT SERVICE                                | ES                                                                                                        | 365 Days Submitt                                    | red                             | Hospice  Key Performana                                                                                           | e Ind.                                         |
| 1711 WEST TEMPLE<br>LOS ANGELES, CAS<br>LOS ANGELES<br>NATIONAL GOVERN                                                                            | E STREET, SUIT<br>90026<br>IMENT SERVICE<br>Sheet                       | ES                                                                                                        | ·                                                   | red                             | Hospice  Key Performanac  Skilled Nursing                                                                         | c <b>e Ind.</b><br>0.1%                        |
| 1711 WEST TEMPLE LOS ANGELES, CAS LOS ANGELES NATIONAL GOVERN Balance S                                                                           | E STREET, SUIT 90026  IMENT SERVICE Sheet 2,473,983                     | ES<br>Income                                                                                              | e Statement                                         | ed<br>0.0%                      | Hospice  Key Performanae  Skilled Nursing  Nursing                                                                | ce Ind.<br>0.1%<br>5.1%                        |
| 1711 WEST TEMPLE LOS ANGELES, CAS LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | E STREET, SUIT 90026  IMENT SERVICE Sheet 2,473,983 7,771               | ES<br>Income<br>Total Charges                                                                             | e Statement<br>7,681,527                            |                                 | Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ce Ind.<br>0.1%<br>5.1%                        |
| 1711 WEST TEMPLE LOS ANGELES, CAS LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | E STREET, SUIT 90026  IMENT SERVICE Sheet 2,473,983 7,771 0             | ES<br>Income<br>Total Charges<br>Contract Allowance                                                       | e <b>Statement</b><br>7,681,527<br>0                | 0.0%                            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.1%<br>5.1%                        |
| 1711 WEST TEMPLE LOS ANGELES, CAS LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | E STREET, SUIT 90026  IMENT SERVICE Sheet 2,473,983 7,771 0 2,481,754   | Income Total Charges Contract Allowance Operating Revenue                                                 | 2 Statement<br>7,681,527<br>0<br>7,681,527          | 0.0%<br>100.0%                  | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 5.1%<br>0.0%                                   |
| 1711 WEST TEMPLE LOS ANGELES, CAS LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | E STREET, SUIT 90026  IMENT SERVICE 2,473,983 7,771 0 2,481,754 250,533 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 7,681,527<br>0<br>7,681,527<br>7,136,633            | 0.0%<br>100.0%<br>92.9%         | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ee Ind.<br>0.1%<br>5.1%<br>0.0%                |
| 1711 WEST TEMPLE LOS ANGELES, CAS LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | E STREET, SUIT 90026  IMENT SERVICE 2,473,983 7,771 0 2,481,754 250,533 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 7,681,527<br>0<br>7,681,527<br>7,136,633<br>544,894 | 0.0%<br>100.0%<br>92.9%<br>7.1% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ee Ind.<br>0.1%<br>5.1%<br>0.0%<br>9.9<br>49.8 |

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Sample Hospice reports from the Halmanac.com website.

| 131113 GRAGEI GI                                                                                                                                    | CARE HOSPIC                                                            | CE, INC                                                                                                        |                                                               |                                | Proprietary - Corporat                                                                                            | ion                           |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|--------------------------------|-------------------------------------------------------------------------------------------------------------------|-------------------------------|
| 2082 NEWBURY RO                                                                                                                                     | AD, SUITE #12                                                          | 12/31/2019                                                                                                     | 365 Days Subm                                                 | itted                          | Hospice                                                                                                           |                               |
| NEWBURY PARK, C.                                                                                                                                    | A 91320                                                                |                                                                                                                |                                                               |                                |                                                                                                                   |                               |
| VENTURA                                                                                                                                             |                                                                        |                                                                                                                |                                                               |                                | Key Performanad                                                                                                   | e Ind.                        |
| NATIONAL GOVERN                                                                                                                                     | IMENT SERVICE                                                          | ES .                                                                                                           |                                                               |                                | Skilled Nursing                                                                                                   | 20.6%                         |
| Balance S                                                                                                                                           | Sheet                                                                  | Income                                                                                                         | e Statement                                                   |                                | Nursing                                                                                                           | 0.0%                          |
| Current Assets                                                                                                                                      | 179,260                                                                | Total Charges                                                                                                  | 1,850,777                                                     |                                | Home Healthcare                                                                                                   | 0.0%                          |
| Fixed Assets                                                                                                                                        | 0                                                                      | Contract Allowance                                                                                             | 0                                                             | 0.0%                           | Length of Stay                                                                                                    |                               |
| Other Assets                                                                                                                                        | 116,141                                                                | Operating Revenue                                                                                              | 1,850,777                                                     | 100.0%                         | Medicare LOS                                                                                                      |                               |
| Total Assets                                                                                                                                        | 295,401                                                                | Operating Expense                                                                                              | 1,873,731                                                     | 101.2%                         | Current Ratio                                                                                                     | 0.5                           |
| Current Liabilities                                                                                                                                 | 388,824                                                                | Operating Margin                                                                                               | -22,954                                                       | -1.2%                          | Days to Collect                                                                                                   | 0.0                           |
| Long Term Liabilities                                                                                                                               | 140,184                                                                | Other Income                                                                                                   | 0                                                             | 0.0%                           | Avg Payment Days                                                                                                  | 74.7                          |
| Total Equity                                                                                                                                        | -233,607                                                               | Other Expense                                                                                                  | 0                                                             | 0.0%                           | Depreciation Rate                                                                                                 | 0.0%                          |
| Total Liab. and Equity                                                                                                                              | 295,401                                                                | Net Profit or Loss                                                                                             | (22,954)                                                      | -1.2%                          | Return on Equity                                                                                                  | 9.8%                          |
|                                                                                                                                                     |                                                                        |                                                                                                                |                                                               |                                |                                                                                                                   |                               |
| 551644 GRACEFUL                                                                                                                                     | PALMS HOSP                                                             | ICE AND PALLIATIVE                                                                                             | E CARE CORP.                                                  |                                | Proprietary - Corporat                                                                                            | ion                           |
| 551644 GRACEFUL<br>40015 SIERRA HIGH                                                                                                                |                                                                        |                                                                                                                | 365 Days Subm                                                 | itted                          | Proprietary - Corporat                                                                                            | ion                           |
|                                                                                                                                                     | HWAY, SUITE B2                                                         |                                                                                                                |                                                               | itted                          |                                                                                                                   | ion                           |
| 40015 SIERRA HIGH                                                                                                                                   | HWAY, SUITE B2                                                         |                                                                                                                |                                                               | itted                          |                                                                                                                   |                               |
| 40015 SIERRA HIGH<br>PALMDALE, CA 9358                                                                                                              | HWAY, SUITE B2                                                         | 280 12/31/2019                                                                                                 |                                                               | itted                          | Hospice                                                                                                           |                               |
| 40015 SIERRA HIGH<br>PALMDALE, CA 9355<br>LOS ANGELES                                                                                               | HWAY, SUITE B2<br>50<br>IMENT SERVICE                                  | 280 12/31/2019<br>ES                                                                                           |                                                               | itted                          | Hospice  Key Performana                                                                                           | ce Ind.                       |
| 40015 SIERRA HIGH<br>PALMDALE, CA 9355<br>LOS ANGELES<br>NATIONAL GOVERN                                                                            | HWAY, SUITE B2<br>50<br>IMENT SERVICE<br>Sheet                         | 280 12/31/2019<br>ES                                                                                           | 365 Days Subm                                                 | itted                          | Hospice  Key Performanac  Skilled Nursing                                                                         | ce Ind.<br>0.0%               |
| 40015 SIERRA HIGH<br>PALMDALE, CA 9355<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                               | HWAY, SUITE B2 50 IMENT SERVICE Sheet -20,830                          | 280 12/31/2019<br>ES<br>Income                                                                                 | 365 Days Subm                                                 | itted<br>3.4%                  | Hospice  Key Performanae Skilled Nursing Nursing                                                                  | ce Ind.<br>0.0%<br>0.5%       |
| 40015 SIERRA HIGH<br>PALMDALE, CA 9358<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S<br>Current Assets                                             | HWAY, SUITE B2  50  IMENT SERVICE  5heet  -20,830  44,700              | 280 12/31/2019<br>ES<br>Income<br>Total Charges                                                                | a Statement<br>3,002,392                                      |                                | Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ce Ind.<br>0.0%<br>0.5%       |
| 40015 SIERRA HIGH<br>PALMDALE, CA 9358<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets                             | HWAY, SUITE B2  50  IMENT SERVICE  5heet  -20,830  44,700  0           | 280 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                  | e Statement<br>3,002,392<br>103,421                           | 3.4%                           | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.0%<br>0.5%       |
| 40015 SIERRA HIGH PALMDALE, CA 9358 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | HWAY, SUITE B2  50  IMENT SERVICE  -20,830 44,700 0 23,870             | 280 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue                                    | e Statement<br>3,002,392<br>103,421<br>2,898,971              | 3.4%<br>96.6%                  | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.5%<br>0.0%          |
| 40015 SIERRA HIGH PALMDALE, CA 9358 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | HWAY, SUITE B2  IMENT SERVICE  -20,830 44,700 0 23,870 119,430         | 280 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement<br>3,002,392<br>103,421<br>2,898,971<br>2,895,245 | 3.4%<br>96.6%<br>99.9%         | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.5%<br>0.0%          |
| 40015 SIERRA HIGH PALMDALE, CA 9358 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | HWAY, SUITE B2  IMENT SERVICE  -20,830 44,700 0 23,870 119,430 468,746 | 280 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,895,245<br>3,726                                            | 3.4%<br>96.6%<br>99.9%<br>0.1% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.5%<br>0.0%<br>(0.2) |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551748 GRACELAN        | ND HOSPICE CA | ARE                |                 |       | Proprietary - Corporati | on     |
|------------------------|---------------|--------------------|-----------------|-------|-------------------------|--------|
| 1855 W KATELLA A\      | /E SUITE 255  | 12/31/2019         | 365 Days Submit | ted   | Hospice                 |        |
| ORANGE, CA 92867       |               |                    |                 |       |                         |        |
| ORANGE                 |               |                    |                 |       | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | ES                 |                 |       | Skilled Nursing         | 0.0%   |
| Balance S              | heet          | Income             | e Statement     |       | Nursing                 | 0.1%   |
| Current Assets         | 3,681,347     | Total Charges      | 11,365,537      |       | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 2,961,425       | 26.1% | Length of Stay          |        |
| Other Assets           | 0             | Operating Revenue  | 8,404,112       | 73.9% | Medicare LOS            |        |
| Total Assets           | 3,709,667     | Operating Expense  | 8,117,770       | 96.6% | Current Ratio           | 2.8    |
| Current Liabilities    | 1,316,562     | Operating Margin   | 286,342         | 3.4%  | Days to Collect         | 54.2   |
| Long Term Liabilities  | 0             | Other Income       | 0               | 0.0%  | Avg Payment Days        | 53.0   |
| Total Equity           | 2,393,105     | Other Expense      | 0               | 0.0%  | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 3,709,667     | Net Profit or Loss | 286,342         | 3.4%  | Return on Equity        | 12.0%  |
| 551647 GRACIOUS        | HOSPICE, LLC  | ;                  |                 |       |                         |        |
| 434 S EUCLID STEE      | T. SUITE 188  | Cost Repo          | rt not filed.   |       |                         |        |
|                        |               | 2331134            |                 |       |                         |        |
| ANAHEIM, CA 92802      |               |                    |                 |       |                         |        |
| ORANGE                 |               |                    |                 |       | Key Performanac         |        |
| NATIONAL GOVERN        | MENT SERVICE  | ES .               |                 |       | Skilled Nursing         | 0.0%   |
| Balance S              |               |                    | e Statement     |       | Nursing                 | 0.0%   |
| Current Assets         | 0             | Total Charges      | 0               |       | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0               | 0.0%  | Length of Stay          |        |
| Other Assets           | 0             | Operating Revenue  | 0               | 0.0%  | Medicare LOS            |        |
| Total Assets           | 0             | Operating Expense  | 0               | 0.0%  | Current Ratio           |        |
| Current Liabilities    | 0             | Operating Margin   | 0               | 0.0%  | Days to Collect         |        |
| Long Term Liabilities  | 0             | Other Income       | 0               | 0.0%  | Avg Payment Days        |        |

**All Providers** 

**Total Equity** 

Total Liab. and Equity

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0 Other Expense

0 Net Profit or Loss

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0

0

0.0% Depreciation Rate

0.0% Return on Equity

0.0%

0.0%

Sample Hospice reports from the Halmanac.com website.

| 751748 GRAND TE                                                                                                                                                            | RRACE HOSPIC                                                                              | E                                                                                                                               |                                                              |                                  | Proprietary - Corporat                                                                                                                             | ion                                      |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|
| 22737 BARTON ROA                                                                                                                                                           | AD SUITE 11                                                                               | 12/31/2019                                                                                                                      | 365 Days Subm                                                | itted                            | Hospice                                                                                                                                            |                                          |
| GRAND TERRACE,                                                                                                                                                             | CA 92313                                                                                  |                                                                                                                                 |                                                              |                                  |                                                                                                                                                    |                                          |
| SAN BERNARDINO                                                                                                                                                             |                                                                                           |                                                                                                                                 |                                                              |                                  | Key Performana                                                                                                                                     | ce Ind.                                  |
| DUMMY FOR MEDIC                                                                                                                                                            | CAID HHA                                                                                  |                                                                                                                                 |                                                              |                                  | Skilled Nursing                                                                                                                                    | 0.0%                                     |
| Balance S                                                                                                                                                                  | Sheet                                                                                     | Income                                                                                                                          | e Statement                                                  |                                  | Nursing                                                                                                                                            | 0.0%                                     |
| Current Assets                                                                                                                                                             | 31,014                                                                                    | Total Charges                                                                                                                   | 855,820                                                      |                                  | Home Healthcare                                                                                                                                    | 0.0%                                     |
| Fixed Assets                                                                                                                                                               | 0                                                                                         | Contract Allowance                                                                                                              | 0                                                            | 0.0%                             | Length of Stay                                                                                                                                     |                                          |
| Other Assets                                                                                                                                                               | 260,000                                                                                   | Operating Revenue                                                                                                               | 855,820                                                      | 100.0%                           | Medicare LOS                                                                                                                                       |                                          |
| Total Assets                                                                                                                                                               | 291,014                                                                                   | Operating Expense                                                                                                               | 918,336                                                      | 107.3%                           | Current Ratio                                                                                                                                      | 0.1                                      |
| Current Liabilities                                                                                                                                                        | 262,441                                                                                   | Operating Margin                                                                                                                | -62,516                                                      | -7.3%                            | Days to Collect                                                                                                                                    | 14.9                                     |
| Long Term Liabilities                                                                                                                                                      | -2,301                                                                                    | Other Income                                                                                                                    | 0                                                            | 0.0%                             | Avg Payment Days                                                                                                                                   | 104.3                                    |
| Total Equity                                                                                                                                                               | 30,874                                                                                    | Other Expense                                                                                                                   | 0                                                            | 0.0%                             | Depreciation Rate                                                                                                                                  | 0.0%                                     |
|                                                                                                                                                                            |                                                                                           |                                                                                                                                 |                                                              |                                  |                                                                                                                                                    |                                          |
| Total Liab. and Equity                                                                                                                                                     | 291,014                                                                                   | Net Profit or Loss                                                                                                              | (62,516)                                                     | -7.3%                            | Return on Equity                                                                                                                                   | -202.5%                                  |
|                                                                                                                                                                            |                                                                                           | ARE AND HOSPICE,                                                                                                                |                                                              | -7.3%                            | Return on Equity  Proprietary - Corporat                                                                                                           |                                          |
|                                                                                                                                                                            | PALLIATIVE C                                                                              | ARE AND HOSPICE,                                                                                                                |                                                              |                                  |                                                                                                                                                    |                                          |
| 751757 GRATEFUL                                                                                                                                                            | PALLIATIVE C                                                                              | ARE AND HOSPICE,                                                                                                                | LLC                                                          |                                  | Proprietary - Corporat                                                                                                                             |                                          |
| 751757 GRATEFUL<br>215 S LA CIENEGA                                                                                                                                        | PALLIATIVE C                                                                              | ARE AND HOSPICE,                                                                                                                | LLC                                                          |                                  | Proprietary - Corporat                                                                                                                             | ion                                      |
| 751757 GRATEFUL<br>215 S LA CIENEGA<br>BEVERLY HILLS, CA                                                                                                                   | PALLIATIVE C BLVD SUITE 206                                                               | ARE AND HOSPICE, 6 12/31/2019                                                                                                   | LLC                                                          |                                  | Proprietary - Corporat                                                                                                                             | ion                                      |
| 751757 GRATEFUL<br>215 S LA CIENEGA<br>BEVERLY HILLS, CA<br>LOS ANGELES                                                                                                    | PALLIATIVE C BLVD SUITE 206 A 90211                                                       | ARE AND HOSPICE, 12/31/2019                                                                                                     | LLC                                                          |                                  | Proprietary - Corporat  Hospice  Key Performana                                                                                                    | ion                                      |
| 751757 GRATEFUL 215 S LA CIENEGA BEVERLY HILLS, CA LOS ANGELES NATIONAL GOVERN                                                                                             | PALLIATIVE C BLVD SUITE 206 A 90211 NMENT SERVICE                                         | ARE AND HOSPICE, 12/31/2019                                                                                                     | LLC<br>365 Days Submi                                        |                                  | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing                                                                                  | ion<br>ce Ind.                           |
| 751757 GRATEFUL 215 S LA CIENEGA BEVERLY HILLS, CA LOS ANGELES NATIONAL GOVERN Balance S                                                                                   | PALLIATIVE C BLVD SUITE 206 A 90211 NMENT SERVICE Sheet 285,707                           | ARE AND HOSPICE,  12/31/2019  S Income                                                                                          | LLC 365 Days Submi                                           |                                  | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing                                                                           | ion<br>ce Ind.<br>0.0%<br>0.0%           |
| 751757 GRATEFUL 215 S LA CIENEGA BEVERLY HILLS, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                                    | PALLIATIVE C BLVD SUITE 206 A 90211  NMENT SERVICE Sheet 285,707                          | ARE AND HOSPICE,  12/31/2019  S Income                                                                                          | LLC  365 Days Submit  Statement  4,192,245                   | itted                            | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ion<br>ce Ind.<br>0.0%<br>0.0%           |
| 751757 GRATEFUL 215 S LA CIENEGA BEVERLY HILLS, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                                       | PALLIATIVE C BLVD SUITE 206 A 90211  NMENT SERVICE Sheet 285,707 0 227,751                | ARE AND HOSPICE,  12/31/2019  S Income Total Charges Contract Allowance                                                         | E Statement 4,192,245 1,222,987                              | itted<br>29.2%                   | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ion<br>ce Ind.<br>0.0%<br>0.0%           |
| 751757 GRATEFUL 215 S LA CIENEGA  BEVERLY HILLS, CA LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | PALLIATIVE C BLVD SUITE 206 A 90211  NMENT SERVICE Sheet 285,707 0 227,751 547,892        | ARE AND HOSPICE,  12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                  | E Statement 4,192,245 1,222,987 2,969,258                    | 29.2%<br>70.8%                   | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ion  ce Ind.  0.0%  0.0%  0.0%           |
| 751757 GRATEFUL 215 S LA CIENEGA  BEVERLY HILLS, CA LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | PALLIATIVE C BLVD SUITE 206 A 90211  NMENT SERVICE Sheet 285,707 0 227,751 547,892        | ARE AND HOSPICE,  12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense               | E Statement 4,192,245 1,222,987 2,969,258 1,944,816          | 29.2%<br>70.8%<br>65.5%          | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ion  ce Ind.  0.0%  0.0%  0.0%           |
| 751757 GRATEFUL 215 S LA CIENEGA  BEVERLY HILLS, CA LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | PALLIATIVE C BLVD SUITE 206 A 90211  NMENT SERVICE Sheet 285,707 0 227,751 547,892 85,875 | ARE AND HOSPICE,  12/31/2019  ES  Income Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin | EStatement 4,192,245 1,222,987 2,969,258 1,944,816 1,024,442 | 29.2%<br>70.8%<br>65.5%<br>34.5% | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ion  ce Ind.  0.0%  0.0%  0.0%  3.3  0.0 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0158 GREAT LIF        | E HOSPICE      |                    |               |       |                         |        |
|------------------------|----------------|--------------------|---------------|-------|-------------------------|--------|
| 14640 VICTORY BLV      | VD, SUITE 213  | Cost Repor         | rt not filed. |       |                         |        |
| VAN NUYS, CA 9141      | 1              |                    |               |       |                         |        |
| LOS ANGELES            |                |                    |               |       | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ES .               |               |       | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet          | Income             | e Statement   |       | Nursing                 | 0.0%   |
| Current Assets         | 0              | Total Charges      | 0             |       | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0              | Contract Allowance | 0             | 0.0%  | Length of Stay          |        |
| Other Assets           | 0              | Operating Revenue  | 0             | 0.0%  | Medicare LOS            |        |
| Total Assets           | 0              | Operating Expense  | 0             | 0.0%  | Current Ratio           |        |
| Current Liabilities    | 0              | Operating Margin   | 0             | 0.0%  | Days to Collect         |        |
| Long Term Liabilities  | 0              | Other Income       | 0             | 0.0%  | Avg Payment Days        |        |
| Total Equity           | 0              | Other Expense      | 0             | 0.0%  | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 0              | Net Profit or Loss | 0             | 0.0%  | Return on Equity        | 0.0%   |
| 751665 GREEN HO        | RIZON HOSPIC   | E SERVICES         |               |       | Proprietary - Corporati | on     |
| 20832 ROSCOE BL\       | /D, SUITE #214 | 12/31/2019         | 365 Days Subm | itted | Hospice                 |        |
| WINNETKA, CA 9130      | 06             |                    |               |       |                         |        |
| LOS ANGELES            |                |                    |               |       | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ES                 |               |       | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet          | Income             | e Statement   |       | Nursing                 | 0.0%   |
| Current Assets         | 491,593        | Total Charges      | 2,840,647     |       | Home Healthcare         | 0.0%   |
| Fixed Assets           | 29,493         | Contract Allowance | 143,001       | 5.0%  | Length of Stay          |        |
| Other Assets           | 222,985        | Operating Revenue  | 2,697,646     | 95.0% | Medicare LOS            |        |
| Total Assets           | 744,071        | Operating Expense  | 2,691,401     | 99.8% | Current Ratio           | 11.2   |
| Current Liabilities    | 44,019         | Operating Margin   | 6,245         | 0.2%  | Days to Collect         | 0.7    |
| Long Term Liabilities  | 1,174,793      | Other Income       | 0             | 0.0%  | Avg Payment Days        | 5.9    |
| Total Equity           | -474,741       | Other Expense      | 0             | 0.0%  | Depreciation Rate       | 0.0%   |
|                        |                |                    | 6,245         | 0.2%  | Return on Equity        | -1.3%  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921604 GREEN VAL                              | LEY HOSPICE                                      | & PALLIATIVE CAR                                     | E, INC                 |                  | Proprietary - Corporat        | ion          |
|-----------------------------------------------|--------------------------------------------------|------------------------------------------------------|------------------------|------------------|-------------------------------|--------------|
| 19031 HIGHWAY 18,                             | SUITE 160                                        | 12/31/2019                                           | 365 Days Subm          | itted            | Hospice                       |              |
| APPLE VALLEY, CA 9                            | 92307                                            |                                                      |                        |                  |                               |              |
| SAN BERNARDINO                                |                                                  |                                                      |                        |                  | Key Performana                | e Ind.       |
| DUMMY FOR MEDICA                              | AID HHA                                          |                                                      |                        |                  | Skilled Nursing               | 0.0%         |
| Balance SI                                    | heet                                             | Income                                               | e Statement            |                  | Nursing                       | 0.0%         |
| Current Assets                                | 275,121                                          | Total Charges                                        | 2,545,419              |                  | Home Healthcare               | 0.0%         |
| Fixed Assets                                  | 202,986                                          | Contract Allowance                                   | 0                      | 0.0%             | Length of Stay                |              |
| Other Assets                                  | 0                                                | Operating Revenue                                    | 2,545,419              | 100.0%           | Medicare LOS                  |              |
| Total Assets                                  | 478,107                                          | Operating Expense                                    | 2,503,687              | 98.4%            | Current Ratio                 | 1.8          |
| Current Liabilities                           | 156,835                                          | Operating Margin                                     | 41,732                 | 1.6%             | Days to Collect               | 14.3         |
| Long Term Liabilities                         | 287,677                                          | Other Income                                         | 0                      | 0.0%             | Avg Payment Days              | 22.9         |
| Total Equity                                  | 33,595                                           | Other Expense                                        | 0                      | 0.0%             | Depreciation Rate             | 0.0%         |
| Total Liab. and Equity                        | 478,107                                          | Net Profit or Loss                                   | 41,732                 | 1.6%             | Return on Equity              | 124.2%       |
| 751795 GREEN VAL                              | LEY HOSPICE                                      | CARE, INC                                            |                        |                  | Proprietary - Corporat        | ion          |
| 1720 E GARRY AVE,                             | SUITE 120                                        | 12/31/2019                                           | 365 Days Subm          | itted            | Hospice                       |              |
| SANTA ANA, CA 9270                            | 05                                               |                                                      |                        |                  |                               |              |
| ORANGE                                        |                                                  |                                                      |                        |                  | Key Performana                | e Ind.       |
| NATIONAL GOVERN                               | MENT SERVICE                                     | ≣S                                                   |                        |                  | Skilled Nursing               | 0.1%         |
| Balance SI                                    | heet                                             | Income                                               | e Statement            |                  | Nursing                       | 0.3%         |
| Current Assets                                | 2,301,057                                        | Total Charges                                        | 7,629,237              |                  | Home Healthcare               | 0.0%         |
| Civad Assats                                  | 0                                                | Contract Allowance                                   | 0                      | 0.0%             | Length of Stay                |              |
| Fixed Assets                                  | U                                                |                                                      |                        |                  |                               |              |
| Other Assets                                  |                                                  | Operating Revenue                                    | 7,629,237              | 100.0%           | Medicare LOS                  |              |
|                                               | 6,456,510                                        |                                                      | 7,629,237<br>7,835,915 | 100.0%<br>102.7% | Medicare LOS Current Ratio    | 1.5          |
| Other Assets                                  | 6,456,510<br>8,857,567                           | Operating Revenue                                    |                        |                  |                               | 1.5<br>106.0 |
| Other Assets  Total Assets                    | 6,456,510<br>8,857,567<br>1,486,295              | Operating Revenue Operating Expense                  | 7,835,915              | 102.7%           | Current Ratio                 |              |
| Other Assets Total Assets Current Liabilities | 6,456,510<br>8,857,567<br>1,486,295<br>3,797,622 | Operating Revenue Operating Expense Operating Margin | 7,835,915              | 102.7%<br>-2.7%  | Current Ratio Days to Collect | 106.0        |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551654 GREEN VA                                                                                                                                         | LLEY HOSPICE                                                                   | , INC                                                                                            |                                                                    |                                   | Proprietary - Corpora                                                                                            | tion                         |
|---------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------|------------------------------------------------------------------------------------------------------------------|------------------------------|
| 3009 DOUGLAS BLV                                                                                                                                        | /D, SUITE 160                                                                  | 12/31/2019                                                                                       | 365 Days Submi                                                     | tted                              | Hospice                                                                                                          |                              |
| ROSEVILLE, CA 956                                                                                                                                       | 61                                                                             |                                                                                                  |                                                                    |                                   |                                                                                                                  |                              |
| PLACER                                                                                                                                                  |                                                                                |                                                                                                  |                                                                    |                                   | Key Performana                                                                                                   | ce Ind.                      |
| NATIONAL GOVERN                                                                                                                                         | IMENT SERVICE                                                                  | ≣S                                                                                               |                                                                    |                                   | Skilled Nursing                                                                                                  | 0.0%                         |
| Balance S                                                                                                                                               | Sheet                                                                          | Income                                                                                           | e Statement                                                        |                                   | Nursing                                                                                                          | 0.0%                         |
| Current Assets                                                                                                                                          | 502,996                                                                        | Total Charges                                                                                    | 6,131,178                                                          |                                   | Home Healthcare                                                                                                  | 0.0%                         |
| Fixed Assets                                                                                                                                            | 389                                                                            | Contract Allowance                                                                               | 1,365,895                                                          | 22.3%                             | Length of Stay                                                                                                   |                              |
| Other Assets                                                                                                                                            | 88,515                                                                         | Operating Revenue                                                                                | 4,765,283                                                          | 77.7%                             | Medicare LOS                                                                                                     |                              |
| Total Assets                                                                                                                                            | 597,635                                                                        | Operating Expense                                                                                | 3,918,340                                                          | 82.2%                             | Current Ratio                                                                                                    | (2,553.3)                    |
| Current Liabilities                                                                                                                                     | -197                                                                           | Operating Margin                                                                                 | 846,943                                                            | 17.8%                             | Days to Collect                                                                                                  | 0.0                          |
| Long Term Liabilities                                                                                                                                   | 248,308                                                                        | Other Income                                                                                     | 0                                                                  | 0.0%                              | Avg Payment Days                                                                                                 | 0.0                          |
| Total Equity                                                                                                                                            | 349,524                                                                        | Other Expense                                                                                    | 0                                                                  | 0.0%                              | Depreciation Rate                                                                                                | 0.0%                         |
| Total Liab. and Equity                                                                                                                                  | 597,635                                                                        | Net Profit or Loss                                                                               | 846,943                                                            | 17.8%                             | Return on Equity                                                                                                 | 242.3%                       |
|                                                                                                                                                         |                                                                                |                                                                                                  |                                                                    |                                   |                                                                                                                  |                              |
| 921509 GRIGMAR I                                                                                                                                        | HOSPICE AND I                                                                  | PALLIATIVE CARE, II                                                                              | NC.                                                                |                                   | Proprietary - Corpora                                                                                            | tion                         |
| 921509 GRIGMAR I<br>7141 VALJEAN AVE<br>200                                                                                                             |                                                                                | ·                                                                                                | NC.                                                                | tted                              | Proprietary - Corpora                                                                                            | tion                         |
| 7141 VALJEAN AVE                                                                                                                                        | NUE AVENUE S                                                                   | ·                                                                                                |                                                                    | tted                              | . , , ,                                                                                                          | tion                         |
| 7141 VALJEAN AVE<br>200                                                                                                                                 | NUE AVENUE S                                                                   | ·                                                                                                |                                                                    | tted                              | . , , ,                                                                                                          |                              |
| 7141 VALJEAN AVE<br>200<br>VAN NUYS, CA 9140                                                                                                            | NUE AVENUE S                                                                   | SUITE 12/31/2019                                                                                 |                                                                    | tted                              | Hospice                                                                                                          |                              |
| 7141 VALJEAN AVE<br>200<br>VAN NUYS, CA 9140<br>LOS ANGELES                                                                                             | NUE AVENUE S<br>6<br>IMENT SERVICE                                             | SUITE 12/31/2019                                                                                 |                                                                    | tted                              | Hospice  Key Performana                                                                                          | ce Ind.                      |
| 7141 VALJEAN AVE<br>200<br>VAN NUYS, CA 9140<br>LOS ANGELES<br>NATIONAL GOVERN                                                                          | NUE AVENUE S<br>6<br>IMENT SERVICE                                             | SUITE 12/31/2019                                                                                 | 365 Days Submi                                                     | tted                              | Hospice  Key Performana  Skilled Nursing                                                                         | <b>ce Ind.</b><br>0.0%       |
| 7141 VALJEAN AVE<br>200<br>VAN NUYS, CA 9140<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                             | NUE AVENUE S 6 IMENT SERVICE Sheet 30,705                                      | SUITE 12/31/2019<br>ES Income                                                                    | 365 Days Submi                                                     | tted<br>0.0%                      | Hospice  Key Performana  Skilled Nursing  Nursing                                                                | <b>ce Ind.</b> 0.0% 0.0%     |
| 7141 VALJEAN AVE<br>200<br>VAN NUYS, CA 9140<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                             | NUE AVENUE S  IMENT SERVICE  Sheet  30,705 5,167                               | SUITE 12/31/2019  ES  Income  Total Charges                                                      | e Statement<br>1,789,566                                           |                                   | Key Performana Skilled Nursing Nursing Home Healthcare                                                           | <b>ce Ind.</b> 0.0% 0.0%     |
| 7141 VALJEAN AVE<br>200<br>VAN NUYS, CA 9140<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S<br>Current Assets                                           | NUE AVENUE S  IMENT SERVICE  Sheet  30,705  5,167  757,500                     | ES  Income  Total Charges  Contract Allowance                                                    | 2 365 Days Submi<br>2 Statement<br>1,789,566<br>0                  | 0.0%                              | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay                                            | <b>ce Ind.</b> 0.0% 0.0%     |
| 7141 VALJEAN AVER<br>200<br>VAN NUYS, CA 9140<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets          | NUE AVENUE S  MENT SERVICE  Sheet  30,705  5,167  757,500  1,132,231           | ES  Income  Total Charges  Contract Allowance  Operating Revenue                                 | e Statement 1,789,566 0 1,789,566                                  | 0.0%<br>100.0%                    | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%         |
| 7141 VALJEAN AVER 200 VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | NUE AVENUE S  MENT SERVICE  Sheet  30,705  5,167  757,500  1,132,231  74,627   | ES  Income Total Charges  Contract Allowance Operating Revenue Operating Expense                 | e Statement 1,789,566 0 1,789,566 1,807,912                        | 0.0%<br>100.0%<br>101.0%          | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%<br>0.0% |
| 7141 VALJEAN AVER 200 VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | NUE AVENUE S  MENT SERVICE  30,705  5,167  757,500  1,132,231  74,627  905,266 | ES  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 Statement<br>1,789,566<br>0<br>1,789,566<br>1,807,912<br>-18,346 | 0.0%<br>100.0%<br>101.0%<br>-1.0% | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921666 GSR HOSP                                                                     | ICE, INC                                 |                                                                                              |                                               |                            | Proprietary - Corporati                                                                           | on                   |
|-------------------------------------------------------------------------------------|------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------|----------------------------|---------------------------------------------------------------------------------------------------|----------------------|
| 837 N LA CADENA [                                                                   | ORIVE, SUITE B                           | 12/31/2019                                                                                   | 365 Days Subm                                 | itted                      | Hospice                                                                                           |                      |
| COLTON, CA 92324                                                                    |                                          |                                                                                              |                                               |                            |                                                                                                   |                      |
| SAN BERNARDINO                                                                      |                                          |                                                                                              |                                               |                            | Key Performanac                                                                                   | e Ind.               |
| DUMMY FOR MEDIC                                                                     | CAID HHA                                 |                                                                                              |                                               |                            | Skilled Nursing                                                                                   | 1.1%                 |
| Balance S                                                                           | Sheet                                    | Income                                                                                       | e Statement                                   |                            | Nursing                                                                                           | 0.0%                 |
| Current Assets                                                                      | 3,234                                    | Total Charges                                                                                | 91,682                                        |                            | Home Healthcare                                                                                   | 0.0%                 |
| Fixed Assets                                                                        | 0                                        | Contract Allowance                                                                           | 0                                             | 0.0%                       | Length of Stay                                                                                    |                      |
| Other Assets                                                                        | 270,000                                  | Operating Revenue                                                                            | 91,682                                        | 100.0%                     | Medicare LOS                                                                                      |                      |
| Total Assets                                                                        | 273,234                                  | Operating Expense                                                                            | 369,634                                       | 403.2%                     | Current Ratio                                                                                     | 0.0                  |
| Current Liabilities                                                                 | 586,818                                  | Operating Margin                                                                             | -277,952                                      | -303.2%                    | Days to Collect                                                                                   | 0.0                  |
| Long Term Liabilities                                                               | 0                                        | Other Income                                                                                 | 0                                             | 0.0%                       | Avg Payment Days                                                                                  | 0.0                  |
| Total Equity                                                                        | -313,584                                 | Other Expense                                                                                | 0                                             | 0.0%                       | Depreciation Rate                                                                                 | 0.0%                 |
| Total Liab. and Equity                                                              | 273,234                                  | Net Profit or Loss                                                                           | (277,952)                                     | -303.2%                    | Return on Equity                                                                                  | 88.6%                |
| 751677 GUARDIAN                                                                     | I ANGEL HOSPI                            | CE, INC                                                                                      |                                               |                            | Proprietary - Corporati                                                                           | on                   |
| 980 ENCHANTED W                                                                     | /AY, SUITE #210                          | 12/31/2019                                                                                   | 365 Days Subm                                 | itted                      | Hospice                                                                                           |                      |
| SIMI VALLEY, CA 93                                                                  | 065                                      |                                                                                              |                                               |                            |                                                                                                   |                      |
| VENTURA                                                                             |                                          |                                                                                              |                                               |                            |                                                                                                   |                      |
|                                                                                     |                                          |                                                                                              |                                               |                            | Key Performanac                                                                                   | e Ind.               |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                            | ES .                                                                                         |                                               |                            | <b>Key Performanac</b> Skilled Nursing                                                            | e Ind.<br>0.0%       |
| NATIONAL GOVERN  Balance S                                                          |                                          |                                                                                              | e Statement                                   |                            | •                                                                                                 |                      |
|                                                                                     | Sheet                                    |                                                                                              | e <b>Statement</b><br>347,494                 |                            | Skilled Nursing                                                                                   | 0.0%                 |
| Balance S                                                                           | Sheet<br>1,831                           | Income                                                                                       |                                               | 0.0%                       | Skilled Nursing Nursing                                                                           | 0.0%                 |
| Balance S<br>Current Assets                                                         | Sheet<br>1,831                           | Income Total Charges Contract Allowance                                                      | 347,494                                       | 0.0%<br>100.0%             | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%                 |
| Balance S Current Assets Fixed Assets                                               | 5heet<br>1,831<br>0                      | Income Total Charges Contract Allowance Operating Revenue                                    | 347,494                                       |                            | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%                 |
| Balance S Current Assets Fixed Assets Other Assets                                  | 1,831<br>0<br>0<br>1,831                 | Income Total Charges Contract Allowance Operating Revenue                                    | 347,494                                       | 100.0%                     | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%                 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 1,831<br>0<br>0<br>1,831<br>0            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 347,494<br>0<br>347,494<br>435,421            | 100.0%<br>125.3%           | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0% |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,831<br>0<br>0<br>1,831<br>0<br>142,159 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 347,494<br>0<br>347,494<br>435,421<br>-87,927 | 100.0%<br>125.3%<br>-25.3% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0% |

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Sample Hospice reports from the Halmanac.com website.

| 551520 H & A HOSI                                                                                                                                                            | PICE INC                                                                       |                                                                                                                                   |                                                                        |                                | Proprietary - Corporat                                                                                                                                                 | ion                     |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|--------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|
| 4511 ALAMO STREE                                                                                                                                                             | ΕT                                                                             | 12/31/2019                                                                                                                        | 365 Days Subm                                                          | itted                          | Hospice                                                                                                                                                                |                         |
| SIMI VALLEY, CA 930                                                                                                                                                          | 063                                                                            |                                                                                                                                   |                                                                        |                                |                                                                                                                                                                        |                         |
| VENTURA                                                                                                                                                                      |                                                                                |                                                                                                                                   |                                                                        |                                | Key Performanad                                                                                                                                                        | e Ind.                  |
| NATIONAL GOVERN                                                                                                                                                              | IMENT SERVICE                                                                  | ES .                                                                                                                              |                                                                        |                                | Skilled Nursing                                                                                                                                                        | 0.0%                    |
| Balance S                                                                                                                                                                    | Sheet                                                                          | Income                                                                                                                            | e Statement                                                            |                                | Nursing                                                                                                                                                                | 1.5%                    |
| Current Assets                                                                                                                                                               | 194,126                                                                        | Total Charges                                                                                                                     | 1,683,980                                                              |                                | Home Healthcare                                                                                                                                                        | 0.0%                    |
| Fixed Assets                                                                                                                                                                 | 183,333                                                                        | Contract Allowance                                                                                                                | 0                                                                      | 0.0%                           | Length of Stay                                                                                                                                                         |                         |
| Other Assets                                                                                                                                                                 | 92,011                                                                         | Operating Revenue                                                                                                                 | 1,683,980                                                              | 100.0%                         | Medicare LOS                                                                                                                                                           |                         |
| Total Assets                                                                                                                                                                 | 471,903                                                                        | Operating Expense                                                                                                                 | 1,608,685                                                              | 95.5%                          | Current Ratio                                                                                                                                                          |                         |
| Current Liabilities                                                                                                                                                          | 0                                                                              | Operating Margin                                                                                                                  | 75,295                                                                 | 4.5%                           | Days to Collect                                                                                                                                                        | 0.0                     |
| Long Term Liabilities                                                                                                                                                        | 0                                                                              | Other Income                                                                                                                      | 0                                                                      | 0.0%                           | Avg Payment Days                                                                                                                                                       | 0.0                     |
| Total Equity                                                                                                                                                                 | 471,903                                                                        | Other Expense                                                                                                                     | 0                                                                      | 0.0%                           | Depreciation Rate                                                                                                                                                      | 0.0%                    |
| Total Liab. and Equity                                                                                                                                                       | 471,903                                                                        | Net Profit or Loss                                                                                                                | 75,295                                                                 | 4.5%                           | Return on Equity                                                                                                                                                       | 16.0%                   |
| Total Liab. and Equity                                                                                                                                                       |                                                                                |                                                                                                                                   |                                                                        |                                |                                                                                                                                                                        |                         |
| 551671 HAGA HOS                                                                                                                                                              | PICE, INC                                                                      |                                                                                                                                   |                                                                        |                                | Proprietary - Corporati                                                                                                                                                | ion                     |
|                                                                                                                                                                              | ·                                                                              |                                                                                                                                   | 365 Days Subm                                                          |                                |                                                                                                                                                                        | ion                     |
| 551671 HAGA HOS                                                                                                                                                              | SLVD., SUITE 23                                                                |                                                                                                                                   |                                                                        |                                | Proprietary - Corporati                                                                                                                                                | ion                     |
| 551671 HAGA HOS<br>5627 SEPULVEDA B                                                                                                                                          | SLVD., SUITE 23                                                                |                                                                                                                                   |                                                                        |                                | Proprietary - Corporati                                                                                                                                                |                         |
| 551671 HAGA HOS<br>5627 SEPULVEDA B<br>VAN NUYS, CA 9141                                                                                                                     | SLVD., SUITE 23                                                                | 0 12/31/2019                                                                                                                      |                                                                        |                                | Proprietary - Corporati                                                                                                                                                |                         |
| 551671 HAGA HOS  5627 SEPULVEDA B  VAN NUYS, CA 9141  LOS ANGELES                                                                                                            | SLVD., SUITE 23<br>1<br>IMENT SERVICE                                          | 0 12/31/2019<br>ES                                                                                                                |                                                                        |                                | Proprietary - Corporati                                                                                                                                                | e Ind.                  |
| 551671 HAGA HOS  5627 SEPULVEDA B  VAN NUYS, CA 9141  LOS ANGELES  NATIONAL GOVERN                                                                                           | SLVD., SUITE 23<br>1<br>IMENT SERVICE                                          | 0 12/31/2019<br>ES                                                                                                                | 365 Days Subm                                                          |                                | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing                                                                                                  | e <b>e Ind.</b><br>0.0% |
| 551671 HAGA HOS  5627 SEPULVEDA B  VAN NUYS, CA 9141  LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | SLVD., SUITE 23<br>1<br>IMENT SERVICE                                          | 0 12/31/2019<br>ES<br>Income                                                                                                      | 365 Days Subm                                                          | itted                          | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                                         | ce Ind.<br>0.0%<br>0.4% |
| 551671 HAGA HOS  5627 SEPULVEDA B  VAN NUYS, CA 9141  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | SLVD., SUITE 23<br>1<br>IMENT SERVICE<br>Sheet<br>345,906<br>0                 | 0 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                       | e <b>Statement</b> 3,268,754                                           | itted                          | Proprietary - Corporation  Hospice  Key Performance  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                                         | ce Ind.<br>0.0%<br>0.4% |
| 551671 HAGA HOS  5627 SEPULVEDA B  VAN NUYS, CA 9141  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | SLVD., SUITE 23<br>1<br>IMENT SERVICE<br>Sheet<br>345,906<br>0                 | 0 12/31/2019 ES Income Total Charges Contract Allowance                                                                           | e Statement<br>3,268,754<br>6,900                                      | itted 0.2%                     | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | ce Ind.<br>0.0%<br>0.4% |
| 551671 HAGA HOS  5627 SEPULVEDA B  VAN NUYS, CA 9141  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | SLVD., SUITE 23<br>1<br>IMENT SERVICE<br>Sheet<br>345,906<br>0<br>0<br>345,906 | O 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | e Statement<br>3,268,754<br>6,900<br>3,261,854                         | 0.2%<br>99.8%                  | Proprietary - Corporate Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                    | ce Ind.<br>0.0%<br>0.4% |
| 551671 HAGA HOS  5627 SEPULVEDA B  VAN NUYS, CA 9141  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | SLVD., SUITE 23<br>1<br>IMENT SERVICE<br>Sheet<br>345,906<br>0<br>0<br>345,906 | 0 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense                                       | e Statement<br>3,268,754<br>6,900<br>3,261,854<br>3,160,317            | 0.2%<br>99.8%<br>96.9%         | Proprietary - Corporate Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                    | 0.0%<br>0.4%<br>0.0%    |
| 551671 HAGA HOS  5627 SEPULVEDA B  VAN NUYS, CA 9141  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | SLVD., SUITE 230  1  IMENT SERVICE  Sheet  345,906  0  345,906  0              | O 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | e Statement<br>3,268,754<br>6,900<br>3,261,854<br>3,160,317<br>101,537 | 0.2%<br>99.8%<br>96.9%<br>3.1% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.4%<br>0.0%    |

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| 751541 HARMONY                                                                                                                                      | HOSPICE CAR                                    | E, INC                                                                                       |                         |                      | Proprietary - Corporati                                                                           | on           |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|----------------------------------------------------------------------------------------------|-------------------------|----------------------|---------------------------------------------------------------------------------------------------|--------------|
| 6422 BELLINGHAM                                                                                                                                     | AVE, STE 205                                   | 12/31/2019                                                                                   | 365 Days Submi          | itted                | Hospice                                                                                           |              |
| N HOLLYWOOD, CA                                                                                                                                     | 91606                                          |                                                                                              |                         |                      |                                                                                                   |              |
| LOS ANGELES                                                                                                                                         |                                                |                                                                                              |                         |                      | Key Performanac                                                                                   | e Ind.       |
| NATIONAL GOVERN                                                                                                                                     | IMENT SERVICE                                  | S                                                                                            |                         |                      | Skilled Nursing                                                                                   | 0.0%         |
| Balance S                                                                                                                                           | Sheet                                          | Income                                                                                       | e Statement             |                      | Nursing                                                                                           | 0.0%         |
| Current Assets                                                                                                                                      | 338                                            | Total Charges                                                                                | 1,244,056               |                      | Home Healthcare                                                                                   | 0.0%         |
| Fixed Assets                                                                                                                                        | 2,059                                          | Contract Allowance                                                                           | 0                       | 0.0%                 | Length of Stay                                                                                    |              |
| Other Assets                                                                                                                                        | 260,000                                        | Operating Revenue                                                                            | 1,244,056               | 100.0%               | Medicare LOS                                                                                      |              |
| Total Assets                                                                                                                                        | 381,475                                        | Operating Expense                                                                            | 1,185,735               | 95.3%                | Current Ratio                                                                                     | 0.0          |
| Current Liabilities                                                                                                                                 | 25,264                                         | Operating Margin                                                                             | 58,321                  | 4.7%                 | Days to Collect                                                                                   | 0.0          |
| Long Term Liabilities                                                                                                                               | 0                                              | Other Income                                                                                 | 0                       | 0.0%                 | Avg Payment Days                                                                                  | 7.8          |
| Total Equity                                                                                                                                        | 356,211                                        | Other Expense                                                                                | 0                       | 0.0%                 | Depreciation Rate                                                                                 | 0.0%         |
| Total Liab. and Equity                                                                                                                              | 381,475                                        | Net Profit or Loss                                                                           | 58,321                  | 4.7%                 | Return on Equity                                                                                  | 16.4%        |
|                                                                                                                                                     |                                                |                                                                                              |                         |                      |                                                                                                   |              |
| 751740 HARMONY                                                                                                                                      | HOSPICE, INC                                   |                                                                                              |                         |                      |                                                                                                   |              |
|                                                                                                                                                     | ·                                              | Cost Repo                                                                                    | t not filed             |                      |                                                                                                   |              |
| 751740 HARMONY                                                                                                                                      | ·                                              | Cost Repor                                                                                   | t not filed.            |                      |                                                                                                   |              |
|                                                                                                                                                     | VD, SUITE 319                                  | Cost Repor                                                                                   | t not filed.            |                      |                                                                                                   |              |
| 13746 VICTORY BLV                                                                                                                                   | VD, SUITE 319                                  | Cost Repor                                                                                   | t not filed.            |                      | Key Performanac                                                                                   |              |
| 13746 VICTORY BLV<br>VAN NUYS, CA 9140                                                                                                              | VD, SUITE 319                                  | ·                                                                                            | t not filed.            |                      | <b>Key Performanac</b> Skilled Nursing                                                            | 0.0%         |
| 13746 VICTORY BLV<br>VAN NUYS, CA 9140<br>LOS ANGELES                                                                                               | VD, SUITE 319<br>01<br>IMENT SERVICE           | ES                                                                                           | t not filed.            |                      | •                                                                                                 |              |
| 13746 VICTORY BLV<br>VAN NUYS, CA 9140<br>LOS ANGELES<br>NATIONAL GOVERN                                                                            | VD, SUITE 319<br>01<br>IMENT SERVICE           | ES                                                                                           |                         |                      | Skilled Nursing                                                                                   | 0.0%         |
| 13746 VICTORY BLV VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S                                                                           | VD, SUITE 319  IMENT SERVICE  Sheet            | ES<br>Income                                                                                 |                         | 0.0%                 | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0% |
| 13746 VICTORY BLV VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | VD, SUITE 319  IMENT SERVICE  Sheet            | ES<br>Income<br>Total Charges                                                                | e Statement<br>0        | 0.0%<br>0.0%         | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0% |
| 13746 VICTORY BLV VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | VD, SUITE 319  IMENT SERVICE Sheet  0 0        | Income<br>Total Charges<br>Contract Allowance                                                | e Statement<br>0<br>0   |                      | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0% |
| 13746 VICTORY BLV VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | VD, SUITE 319  IMENT SERVICE  Sheet  0 0 0     | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement 0 0 0 0     | 0.0%                 | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0% |
| 13746 VICTORY BLV VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | VD, SUITE 319  IMENT SERVICE  Sheet  0 0 0     | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement 0 0 0 0 0 0 | 0.0%<br>0.0%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0% |
| 13746 VICTORY BLV VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | VD, SUITE 319  IMENT SERVICE  Sheet  0 0 0 0 0 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 0<br>0<br>0<br>0<br>0   | 0.0%<br>0.0%<br>0.0% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%         |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551721 HAVEN HE                                            | ALTH           |                                                                         |               |                      | Proprietary - Corporati                                      | on     |
|------------------------------------------------------------|----------------|-------------------------------------------------------------------------|---------------|----------------------|--------------------------------------------------------------|--------|
| 2895 TEMPLE AVE                                            |                | 12/31/2019                                                              | 365 Days Subm | itted                | Hospice                                                      |        |
| SIGNAL HILL, CA 90                                         | 755            |                                                                         |               |                      |                                                              |        |
| LOS ANGELES                                                |                |                                                                         |               |                      | Key Performanad                                              | e Ind. |
| NATIONAL GOVERN                                            | MENT SERVICE   | ES .                                                                    |               |                      | Skilled Nursing                                              | 0.4%   |
| Balance S                                                  | Sheet          | Income                                                                  | e Statement   |                      | Nursing                                                      | 1.6%   |
| Current Assets                                             | 2,797,555      | Total Charges                                                           | 14,494,624    |                      | Home Healthcare                                              | 0.0%   |
| Fixed Assets                                               | 0              | Contract Allowance                                                      | 0             | 0.0%                 | Length of Stay                                               |        |
| Other Assets                                               | 127,201        | Operating Revenue                                                       | 14,494,624    | 100.0%               | Medicare LOS                                                 |        |
| Total Assets                                               | 2,924,756      | Operating Expense                                                       | 12,848,109    | 88.6%                | Current Ratio                                                | 2.1    |
| Current Liabilities                                        | 1,349,093      | Operating Margin                                                        | 1,646,515     | 11.4%                | Days to Collect                                              | 62.8   |
| Long Term Liabilities                                      | 0              | Other Income                                                            | 0             | 0.0%                 | Avg Payment Days                                             | 12.8   |
| Total Equity                                               | 1,575,663      | Other Expense                                                           | 0             | 0.0%                 | Depreciation Rate                                            | 0.0%   |
| Total Liab. and Equity                                     | 2,924,756      | Net Profit or Loss                                                      | 1,646,515     | 11.4%                | Return on Equity                                             | 104.5% |
| A0163 HAVEN HO                                             | SPICE CARE, II | NC .                                                                    |               |                      |                                                              |        |
| 4225 VALLEY FAIR                                           | ST             | Cost Repo                                                               | t not filed.  |                      |                                                              |        |
| SIMI VALLEY, CA 93                                         | 063            |                                                                         |               |                      |                                                              |        |
| VENTURA                                                    |                |                                                                         |               |                      | Key Performanad                                              | e Ind. |
| NATIONAL GOVERN                                            | MENT SERVICE   | ES .                                                                    |               |                      | Skilled Nursing                                              | 0.0%   |
| Balance S                                                  | Sheet          | Income                                                                  | e Statement   |                      | Nursing                                                      | 0.0%   |
| Command Assads                                             | 0              | Total Charges                                                           | 0             |                      | Home Healthcare                                              |        |
| Current Assets                                             | U              | Total Charges                                                           | U             |                      | потпе пеанисате                                              | 0.0%   |
| Fixed Assets                                               | 0              | Contract Allowance                                                      | 0             | 0.0%                 | Length of Stay                                               | 0.0%   |
|                                                            |                | Contract Allowance                                                      | -             | 0.0%<br>0.0%         |                                                              | 0.0%   |
| Fixed Assets                                               | 0              | Contract Allowance                                                      | 0             |                      | Length of Stay                                               | 0.0%   |
| Fixed Assets Other Assets                                  | 0              | Contract Allowance Operating Revenue                                    | 0 0           | 0.0%                 | Length of Stay Medicare LOS                                  | 0.0%   |
| Fixed Assets Other Assets Total Assets                     | 0 0            | Contract Allowance Operating Revenue Operating Expense                  | 0 0           | 0.0%                 | Length of Stay Medicare LOS Current Ratio                    | 0.0%   |
| Fixed Assets Other Assets Total Assets Current Liabilities | 0 0 0          | Contract Allowance Operating Revenue Operating Expense Operating Margin | 0 0 0         | 0.0%<br>0.0%<br>0.0% | Length of Stay  Medicare LOS  Current Ratio  Days to Collect | 0.0%   |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                  | NGELS HOSPI                                                     | CE                                                                                                        |                                                  |                                 | Proprietary - Corporati                                                                                                             | on                                 |
|----------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|--------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|
| 1141 N. BRAND BLV                                                                                                                | 'D STE. 201                                                     | 12/31/2019                                                                                                | 365 Days Submit                                  | tted                            | Hospice                                                                                                                             |                                    |
| GLENDALE, CA 9120                                                                                                                | )2                                                              |                                                                                                           |                                                  |                                 |                                                                                                                                     |                                    |
| LOS ANGELES                                                                                                                      |                                                                 |                                                                                                           |                                                  |                                 | Key Performanac                                                                                                                     | e Ind.                             |
| NATIONAL GOVERN                                                                                                                  | IMENT SERVICE                                                   | ES .                                                                                                      |                                                  |                                 | Skilled Nursing                                                                                                                     | 0.0%                               |
| Balance S                                                                                                                        | Sheet                                                           | Income                                                                                                    | e Statement                                      |                                 | Nursing                                                                                                                             | 0.0%                               |
| Current Assets                                                                                                                   | 80,606                                                          | Total Charges                                                                                             | 355,370                                          |                                 | Home Healthcare                                                                                                                     | 0.0%                               |
| Fixed Assets                                                                                                                     | 0                                                               | Contract Allowance                                                                                        | 13,195                                           | 3.7%                            | Length of Stay                                                                                                                      |                                    |
| Other Assets                                                                                                                     | 224,000                                                         | Operating Revenue                                                                                         | 342,175                                          | 96.3%                           | Medicare LOS                                                                                                                        |                                    |
| Total Assets                                                                                                                     | 304,606                                                         | Operating Expense                                                                                         | 278,369                                          | 81.4%                           | Current Ratio                                                                                                                       | 100.8                              |
| Current Liabilities                                                                                                              | 800                                                             | Operating Margin                                                                                          | 63,806                                           | 18.6%                           | Days to Collect                                                                                                                     | 56.3                               |
| Long Term Liabilities                                                                                                            | 0                                                               | Other Income                                                                                              | 0                                                | 0.0%                            | Avg Payment Days                                                                                                                    | 0.0                                |
| Total Equity                                                                                                                     | 303,806                                                         | Other Expense                                                                                             | 0                                                | 0.0%                            | Depreciation Rate                                                                                                                   | 0.0%                               |
| Total Liab. and Equity                                                                                                           | 304,606                                                         | Net Profit or Loss                                                                                        | 63,806                                           | 18.6%                           | Return on Equity                                                                                                                    | 21.0%                              |
| 751514 HEALING C                                                                                                                 | CARE HOSPICE                                                    | , INC                                                                                                     |                                                  |                                 | Proprietary - Corporati                                                                                                             | on                                 |
| 8255 FIRESTONE BI                                                                                                                |                                                                 |                                                                                                           |                                                  |                                 |                                                                                                                                     |                                    |
|                                                                                                                                  | LVD, SUITE 403                                                  | 12/31/2019                                                                                                | 365 Days Submit                                  | tted                            | Hospice                                                                                                                             |                                    |
| DOWNEY, CA 90241                                                                                                                 |                                                                 | 12/31/2019                                                                                                | 365 Days Submit                                  | tted                            | Hospice                                                                                                                             |                                    |
|                                                                                                                                  |                                                                 | 12/31/2019                                                                                                | 365 Days Submit                                  | tted                            | Hospice  Key Performanac                                                                                                            | e Ind.                             |
| DOWNEY, CA 90241                                                                                                                 |                                                                 |                                                                                                           | 365 Days Submit                                  | tted                            |                                                                                                                                     | <b>e Ind.</b><br>0.4%              |
| DOWNEY, CA 90241<br>LOS ANGELES                                                                                                  | IMENT SERVICE                                                   | ES                                                                                                        | 365 Days Submit                                  | tted                            | Key Performanac                                                                                                                     |                                    |
| DOWNEY, CA 90241<br>LOS ANGELES<br>NATIONAL GOVERN                                                                               | IMENT SERVICE                                                   | ES                                                                                                        | ·                                                | tted                            | <b>Key Performanac</b> Skilled Nursing                                                                                              | 0.4%                               |
| DOWNEY, CA 90241<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                                  | IMENT SERVICE<br>Sheet<br>1,161,977                             | ES<br>Income                                                                                              | e Statement                                      | tted<br>1.9%                    | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                                    | 0.4%<br>0.4%                       |
| DOWNEY, CA 90241 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | IMENT SERVICE<br>Sheet<br>1,161,977<br>2,804                    | ES<br>Income<br>Total Charges                                                                             | e Statement<br>14,791,070                        |                                 | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                                  | 0.4%<br>0.4%                       |
| DOWNEY, CA 90241 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | IMENT SERVICE<br>Sheet<br>1,161,977<br>2,804<br>0               | ES<br>Income<br>Total Charges<br>Contract Allowance                                                       | e <b>Statement</b><br>14,791,070<br>274,247      | 1.9%                            | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.4%<br>0.4%                       |
| DOWNEY, CA 90241 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | MENT SERVICE<br>3,161,977<br>2,804<br>0<br>1,164,781            | Income Total Charges Contract Allowance Operating Revenue                                                 | 274,247<br>14,516,823                            | 1.9%<br>98.1%                   | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.4%<br>0.4%<br>0.0%               |
| DOWNEY, CA 90241 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | MENT SERVICE<br>3,161,977<br>2,804<br>0<br>1,164,781            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 274,247<br>14,516,823<br>11,384,758              | 1.9%<br>98.1%<br>78.4%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.4%<br>0.4%<br>0.0%               |
| DOWNEY, CA 90241 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MENT SERVICE<br>1,161,977<br>2,804<br>0<br>1,164,781<br>294,307 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 274,247<br>14,516,823<br>11,384,758<br>3,132,065 | 1.9%<br>98.1%<br>78.4%<br>21.6% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.4%<br>0.4%<br>0.0%<br>3.9<br>3.6 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551788 HEALING H                  | IANDS CARE, II             | NC                                  |                    |                 | Proprietary - Corporati        | on             |
|-----------------------------------|----------------------------|-------------------------------------|--------------------|-----------------|--------------------------------|----------------|
| 220 N GLENOAKS B                  | LVD SUITE C                | 12/31/2019                          | 365 Days Subm      | itted           | Hospice                        |                |
| BURBANK, CA 91502                 | 2                          |                                     |                    |                 |                                |                |
| LOS ANGELES                       |                            |                                     |                    |                 | Key Performanac                | e Ind.         |
| NATIONAL GOVERN                   | MENT SERVICE               | ES .                                |                    |                 | Skilled Nursing                | 0.0%           |
| Balance S                         | Sheet                      | Income                              | e Statement        |                 | Nursing                        | 0.0%           |
| Current Assets                    | 350,154                    | Total Charges                       | 2,092,766          |                 | Home Healthcare                | 0.0%           |
| Fixed Assets                      | 0                          | Contract Allowance                  | 0                  | 0.0%            | Length of Stay                 |                |
| Other Assets                      | 0                          | Operating Revenue                   | 2,092,766          | 100.0%          | Medicare LOS                   |                |
| Total Assets                      | 350,154                    | Operating Expense                   | 1,796,323          | 85.8%           | Current Ratio                  | 11.9           |
| Current Liabilities               | 29,317                     | Operating Margin                    | 296,443            | 14.2%           | Days to Collect                | 11.5           |
| Long Term Liabilities             | 0                          | Other Income                        | 0                  | 0.0%            | Avg Payment Days               | 0.0            |
| Total Equity                      | 320,837                    | Other Expense                       | 0                  | 0.0%            | Depreciation Rate              | 0.0%           |
| Total Liab. and Equity            | 350,154                    | Net Profit or Loss                  | 296,443            | 14.2%           | Return on Equity               | 92.4%          |
| A0158 HEALING H                   | IEARTS HEALT               | HCARE, INC                          |                    |                 | Proprietary - Corporati        | on             |
| 25350 MAGIC MOUN<br>SUITE 300     | NTAIN PARKWA               | Y, 12/31/2019                       | 322 Days Submi     | itted           | Hospice                        |                |
| VALENCIA, CA 9135                 | 5                          |                                     |                    |                 |                                |                |
| LOS ANGELES                       |                            |                                     |                    |                 | Key Performanac                | e Ind.         |
| NATIONAL GOVERN                   | MENT SERVICE               | ES                                  |                    |                 | Skilled Nursing                | 0.0%           |
| Balance S                         | Sheet                      | Income                              | Statement          |                 | Nursing                        | 0.0%           |
| Current Assets                    | 169,312                    | Total Charges                       | 333,621            |                 | Home Healthcare                | 0.0%           |
| Fixed Assets                      | 0                          | Contract Allowance                  | 0                  | 0.0%            | Length of Stay                 |                |
|                                   |                            |                                     |                    |                 |                                |                |
| Other Assets                      | 0                          | Operating Revenue                   | 333,621            | 100.0%          | Medicare LOS                   |                |
| Other Assets Total Assets         |                            | Operating Revenue Operating Expense | 333,621<br>207,669 | 100.0%<br>62.2% | Medicare LOS Current Ratio     | 147.9          |
|                                   | 169,312                    |                                     |                    |                 |                                | 147.9<br>157.3 |
| Total Assets                      | 169,312                    | Operating Expense                   | 207,669            | 62.2%           | Current Ratio                  |                |
| Total Assets  Current Liabilities | 169,312<br>1,145<br>27,995 | Operating Expense Operating Margin  | 207,669            | 62.2%<br>37.8%  | Current Ratio  Days to Collect | 157.3          |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921506 HEALING H                    | IEARTS HOSPI | CE, INC            |               |        |                         |        |
|-------------------------------------|--------------|--------------------|---------------|--------|-------------------------|--------|
| 8953 WOODMAN AV                     | /E UNIT 204  | Cost Repor         | rt not filed. |        |                         |        |
| ARLETA, CA 91331                    |              |                    |               |        |                         |        |
| LOS ANGELES                         |              |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN                     | MENT SERVICE | ES .               |               |        | Skilled Nursing         | 0.0%   |
| Balance S                           | heet         | Income             | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets                      | 0            | Total Charges      | 0             |        | Home Healthcare         | 0.0%   |
| Fixed Assets                        | 0            | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets                        | 0            | Operating Revenue  | 0             | 0.0%   | Medicare LOS            |        |
| Total Assets                        | 0            | Operating Expense  | 0             | 0.0%   | Current Ratio           |        |
| Current Liabilities                 | 0            | Operating Margin   | 0             | 0.0%   | Days to Collect         |        |
| Long Term Liabilities               | 0            | Other Income       | 0             | 0.0%   | Avg Payment Days        |        |
| Total Equity                        | 0            | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity              | 0            | Net Profit or Loss | 0             | 0.0%   | Return on Equity        | 0.0%   |
| 551784 HEALTH FI                    | RST HOSPICE, | INC                |               |        | Proprietary - Partnersh | nip    |
| 12158 HAMLIN STRE                   | EET, SUITE 6 | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |
| N HOLLYWOOD, CA                     | 91606        |                    |               |        |                         |        |
| LOS ANGELES                         |              |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN                     | MENT SERVICE | ES .               |               |        | Skilled Nursing         | 0.0%   |
| Balance S                           | heet         | Income             | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets                      | 421,365      | Total Charges      | 3,732,994     |        | Home Healthcare         | 0.0%   |
| Fixed Assets                        | 3,653        | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets                        | 0            | Operating Revenue  | 3,732,994     | 100.0% | Medicare LOS            |        |
| Total Assets                        | 425,018      | Operating Expense  | 3,581,821     | 96.0%  | Current Ratio           | 1.5    |
| Current Liabilities                 | 280,533      | Operating Margin   | 151,173       | 4.0%   | Days to Collect         | 0.0    |
|                                     |              | 0.1                | 0             | 0.0%   | Avg Payment Days        | 2.7    |
| Long Term Liabilities               | 0            | Other Income       | O             |        | Tivg Taymoni Bayo       | 2.1    |
| Long Term Liabilities  Total Equity | 0<br>144,485 |                    | 0             | 0.0%   | Depreciation Rate       | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0164 HEALTHFL         | EX HOSPICE   |                    |                 |                     | Proprietary - Corporat | ion     |
|------------------------|--------------|--------------------|-----------------|---------------------|------------------------|---------|
| 1633 BAYSHORE HI       | GHWAY, SUITE | 327 12/31/2019     | 9 202 Days Subm | itted               | Hospice                |         |
| BURLINGAME, CA 94      | 4010         |                    |                 |                     |                        |         |
| SAN MATEO              |              |                    |                 |                     | Key Performana         | ce Ind. |
| NATIONAL GOVERN        | MENT SERVICE | ES .               |                 |                     | Skilled Nursing        | 0.0%    |
| Balance S              | heet         | Incom              | e Statement     |                     | Nursing                | 0.0%    |
| Current Assets         | 502,237      | Total Charges      | 100             |                     | Home Healthcare        | 0.0%    |
| Fixed Assets           | 22,284       | Contract Allowance | 0               | 0.0%                | Length of Stay         |         |
| Other Assets           | 0            | Operating Revenue  | 100             | 100.0%              | Medicare LOS           |         |
| Total Assets           | 524,521      | Operating Expense  | 283,276         | 283,276.<br>0%      | Current Ratio          | 27.6    |
| Current Liabilities    | 18,201       | Operating Margin   | -283,176        | -<br>283,176.<br>0% | Days to Collect        | 0.0     |
| Long Term Liabilities  | 795,103      | Other Income       | 0               | 0.0%                | Avg Payment Days       | 13.0    |
| Total Equity           | -288,783     | Other Expense      | 0               | 0.0%                | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 524,521      | Net Profit or Loss | (283,176)       | 283,176.<br>0%      | Return on Equity       | 98.1%   |

Sample Hospice reports from the Halmanac.com website.

| 921756 HEALTHY                                                                                            | LIFE HOSPICE,                                                | INC                                                                                                       |                                                              |                                 |                                                                                                                    |                                           |
|-----------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|---------------------------------|--------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| 12509 OXNARD STF                                                                                          | REET, SUITE 21                                               | 5 Cost Repor                                                                                              | t not filed.                                                 |                                 |                                                                                                                    |                                           |
| N HOLLYWOOD, CA                                                                                           | 91606                                                        |                                                                                                           |                                                              |                                 |                                                                                                                    |                                           |
| LOS ANGELES                                                                                               |                                                              |                                                                                                           |                                                              |                                 | Key Performanac                                                                                                    | e Ind.                                    |
| NATIONAL GOVERN                                                                                           | IMENT SERVICE                                                | ES                                                                                                        |                                                              |                                 | Skilled Nursing                                                                                                    | 0.0%                                      |
| Balance S                                                                                                 | Sheet                                                        | Income                                                                                                    | e Statement                                                  |                                 | Nursing                                                                                                            | 0.0%                                      |
| Current Assets                                                                                            | 0                                                            | Total Charges                                                                                             | 0                                                            |                                 | Home Healthcare                                                                                                    | 0.0%                                      |
| Fixed Assets                                                                                              | 0                                                            | Contract Allowance                                                                                        | 0                                                            | 0.0%                            | Length of Stay                                                                                                     |                                           |
| Other Assets                                                                                              | 0                                                            | Operating Revenue                                                                                         | 0                                                            | 0.0%                            | Medicare LOS                                                                                                       |                                           |
| Total Assets                                                                                              | 0                                                            | Operating Expense                                                                                         | 0                                                            | 0.0%                            | Current Ratio                                                                                                      |                                           |
| Current Liabilities                                                                                       | 0                                                            | Operating Margin                                                                                          | 0                                                            | 0.0%                            | Days to Collect                                                                                                    |                                           |
| Long Term Liabilities                                                                                     | 0                                                            | Other Income                                                                                              | 0                                                            | 0.0%                            | Avg Payment Days                                                                                                   |                                           |
| Total Equity                                                                                              | 0                                                            | Other Expense                                                                                             | 0                                                            | 0.0%                            | Depreciation Rate                                                                                                  | 0.0%                                      |
| Total Liab. and Equity                                                                                    | 0                                                            | Net Profit or Loss                                                                                        | 0                                                            | 0.0%                            | Return on Equity                                                                                                   | 0.0%                                      |
| 751610 HEART 2 H                                                                                          | EART HOSPICE                                                 | CARE, INC                                                                                                 |                                                              |                                 | Proprietary - Corporati                                                                                            | on                                        |
| 1036 NORTH LAKE                                                                                           | ST, SUITE B                                                  | 12/31/2019                                                                                                | 365 Days Submi                                               | tted                            | Hospice                                                                                                            |                                           |
| DUDDANIK CA 0450                                                                                          | 2                                                            |                                                                                                           |                                                              |                                 |                                                                                                                    |                                           |
| BURBANK, CA 91502<br>LOS ANGELES                                                                          | 2                                                            |                                                                                                           |                                                              |                                 |                                                                                                                    |                                           |
| LOS ANGELES                                                                                               |                                                              |                                                                                                           |                                                              |                                 | Koy Borformonoo                                                                                                    | o Ind                                     |
| NIATIONIAL COVEDA                                                                                         | IMENIT SEDVICE                                               | -6                                                                                                        |                                                              |                                 | Key Performanac                                                                                                    |                                           |
| NATIONAL GOVERN                                                                                           |                                                              |                                                                                                           | 2 Ctatamant                                                  |                                 | Skilled Nursing                                                                                                    | 0.0%                                      |
| Balance S                                                                                                 | Sheet                                                        | Income                                                                                                    | e Statement<br>3.134.611                                     |                                 | Skilled Nursing Nursing                                                                                            | 0.0%<br>0.7%                              |
| Balance S Current Assets                                                                                  | Sheet<br>86,450                                              | Income<br>Total Charges                                                                                   | 3,134,611                                                    | 0.1%                            | Skilled Nursing Nursing Home Healthcare                                                                            | 0.0%                                      |
| Balance S Current Assets Fixed Assets                                                                     | <b>Sheet</b> 86,450 947                                      | Income<br>Total Charges<br>Contract Allowance                                                             | 3,134,611<br>2,500                                           | 0.1%                            | Skilled Nursing Nursing Home Healthcare Length of Stay                                                             | 0.0%<br>0.7%                              |
| Balance S Current Assets Fixed Assets Other Assets                                                        | 86,450<br>947<br>15,375                                      | Income Total Charges Contract Allowance Operating Revenue                                                 | 3,134,611<br>2,500<br>3,132,111                              | 99.9%                           | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.0%<br>0.7%<br>0.0%                      |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                                           | 86,450<br>947<br>15,375<br>335,772                           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 3,134,611<br>2,500<br>3,132,111<br>2,610,331                 | 99.9%<br>83.3%                  | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.0%<br>0.7%<br>0.0%                      |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities                       | 86,450<br>947<br>15,375<br>335,772<br>31,676                 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 3,134,611<br>2,500<br>3,132,111<br>2,610,331<br>521,780      | 99.9%<br>83.3%<br>16.7%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>0.7%<br>0.0%<br>2.7<br>0.0        |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities | 86,450<br>947<br>15,375<br>335,772<br>31,676                 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 3,134,611<br>2,500<br>3,132,111<br>2,610,331<br>521,780<br>0 | 99.9%<br>83.3%<br>16.7%<br>0.0% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.7%<br>0.0%<br>2.7<br>0.0<br>0.0 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities                       | 86,450<br>947<br>15,375<br>335,772<br>31,676<br>0<br>304,096 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 3,134,611<br>2,500<br>3,132,111<br>2,610,331<br>521,780      | 99.9%<br>83.3%<br>16.7%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>0.7%<br>0.0%<br>2.7<br>0.0        |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921603 HEART OF                                                                                                                                     | GOLD HOSPIC                                                    | E, INC                                                                                                            |                                                 |                                | Proprietary - Corporat                                                                                                                                    | ion                                 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|--------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 4110 EDISON AVEN                                                                                                                                    | UE, SUITE 200A                                                 | 12/31/2019                                                                                                        | 365 Days Submi                                  | tted                           | Hospice                                                                                                                                                   |                                     |
| CHINO, CA 91710                                                                                                                                     |                                                                |                                                                                                                   |                                                 |                                |                                                                                                                                                           |                                     |
| SAN BERNARDINO                                                                                                                                      |                                                                |                                                                                                                   |                                                 |                                | Key Performanad                                                                                                                                           | e Ind.                              |
| DUMMY FOR MEDIC                                                                                                                                     | CAID HHA                                                       |                                                                                                                   |                                                 |                                | Skilled Nursing                                                                                                                                           | 0.0%                                |
| Balance S                                                                                                                                           | Sheet                                                          | Income                                                                                                            | e Statement                                     |                                | Nursing                                                                                                                                                   | 1.1%                                |
| Current Assets                                                                                                                                      | 9,309                                                          | Total Charges                                                                                                     | 938,766                                         |                                | Home Healthcare                                                                                                                                           | 0.0%                                |
| Fixed Assets                                                                                                                                        | 0                                                              | Contract Allowance                                                                                                | 26,370                                          | 2.8%                           | Length of Stay                                                                                                                                            |                                     |
| Other Assets                                                                                                                                        | 0                                                              | Operating Revenue                                                                                                 | 912,396                                         | 97.2%                          | Medicare LOS                                                                                                                                              |                                     |
| Total Assets                                                                                                                                        | 9,309                                                          | Operating Expense                                                                                                 | 962,267                                         | 105.5%                         | Current Ratio                                                                                                                                             | 0.2                                 |
| Current Liabilities                                                                                                                                 | 55,773                                                         | Operating Margin                                                                                                  | -49,871                                         | -5.5%                          | Days to Collect                                                                                                                                           | 0.0                                 |
| Long Term Liabilities                                                                                                                               | 87,193                                                         | Other Income                                                                                                      | 0                                               | 0.0%                           | Avg Payment Days                                                                                                                                          | 9.5                                 |
| Total Equity                                                                                                                                        | -133,657                                                       | Other Expense                                                                                                     | 0                                               | 0.0%                           | Depreciation Rate                                                                                                                                         | 0.0%                                |
| Total Liab. and Equity                                                                                                                              | 9,309                                                          | Net Profit or Loss                                                                                                | (49,871)                                        | -5.5%                          | Return on Equity                                                                                                                                          | 37.3%                               |
|                                                                                                                                                     |                                                                |                                                                                                                   |                                                 |                                | . ,                                                                                                                                                       |                                     |
| 921684 HEART OF                                                                                                                                     | HOPE ASIAN A                                                   | MERICAN HOSPICE                                                                                                   | CARE, A NONPE                                   |                                | Proprietary - Corporat                                                                                                                                    | ion                                 |
| <b>921684 HEART OF</b> 1922 THE ALAMEDA                                                                                                             |                                                                |                                                                                                                   | CARE, A NONPE                                   | ₹                              |                                                                                                                                                           | ion                                 |
|                                                                                                                                                     | A, SUITE 215                                                   |                                                                                                                   | ·                                               | ₹                              | Proprietary - Corporat                                                                                                                                    | ion                                 |
| 1922 THE ALAMEDA                                                                                                                                    | A, SUITE 215                                                   |                                                                                                                   | ·                                               | ₹                              | Proprietary - Corporat                                                                                                                                    |                                     |
| 1922 THE ALAMEDA<br>SAN JOSE, CA 95120                                                                                                              | A, SUITE 215<br>6                                              | 12/31/2019                                                                                                        | ·                                               | ₹                              | Proprietary - Corporat  Hospice                                                                                                                           |                                     |
| 1922 THE ALAMEDA<br>SAN JOSE, CA 95120<br>SANTA CLARA                                                                                               | A, SUITE 215<br>6<br>IMENT SERVICE                             | 12/31/2019<br>ES                                                                                                  | ·                                               | ₹                              | Proprietary - Corporat  Hospice  Key Performana                                                                                                           | ce Ind.                             |
| 1922 THE ALAMEDA<br>SAN JOSE, CA 95120<br>SANTA CLARA<br>NATIONAL GOVERN                                                                            | A, SUITE 215<br>6<br>IMENT SERVICE<br>Sheet                    | 12/31/2019<br>ES                                                                                                  | 365 Days Submi                                  | ₹                              | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing                                                                                         | ce Ind.<br>0.0%                     |
| 1922 THE ALAMEDA<br>SAN JOSE, CA 95120<br>SANTA CLARA<br>NATIONAL GOVERN<br>Balance S                                                               | A, SUITE 215 6 IMENT SERVICE Sheet 718,528                     | 12/31/2019<br>ES<br>Income                                                                                        | 365 Days Submi                                  | ₹                              | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing                                                                                | ce Ind.<br>0.0%<br>0.0%             |
| 1922 THE ALAMEDA SAN JOSE, CA 95120 SANTA CLARA NATIONAL GOVERN Balance S Current Assets                                                            | A, SUITE 215 6 IMENT SERVICE Sheet 718,528                     | 12/31/2019 ES Income Total Charges                                                                                | e Statement                                     | <b>R</b><br>tted               | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare                                                               | ce Ind.<br>0.0%<br>0.0%             |
| 1922 THE ALAMEDA SAN JOSE, CA 95120 SANTA CLARA NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | A, SUITE 215 6 IMENT SERVICE Sheet 718,528                     | 12/31/2019 ES Income Total Charges Contract Allowance                                                             | e Statement<br>957,410<br>4,503                 | tted  0.5%                     | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                               | ce Ind.<br>0.0%<br>0.0%             |
| 1922 THE ALAMEDA SAN JOSE, CA 95120 SANTA CLARA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | A, SUITE 215 6 IMENT SERVICE 6 6 718,528 0 0 724,527           | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                      | e Statement 957,410 4,503 952,907               | 0.5%<br>99.5%                  | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                 | 0.0%<br>0.0%<br>0.0%<br>0.0%        |
| 1922 THE ALAMEDA SAN JOSE, CA 95120 SANTA CLARA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | A, SUITE 215 6 IMENT SERVICE 6 6 718,528 0 0 724,527           | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | e Statement 957,410 4,503 952,907 946,914       | 0.5%<br>99.5%<br>99.4%         | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio                  | 0.0%<br>0.0%<br>0.0%<br>14.3        |
| 1922 THE ALAMEDA SAN JOSE, CA 95120 SANTA CLARA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | A, SUITE 215  6  IMENT SERVICE  718,528  0  0  724,527  50,091 | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | e Statement 957,410 4,503 952,907 946,914 5,993 | 0.5%<br>99.5%<br>99.4%<br>0.6% | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio  Days to Collect | 0.0%<br>0.0%<br>0.0%<br>14.3<br>0.7 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921635 HEARTEN I      | HOSPICE CARE, | INC                |              |      |                   |         |
|-----------------------|---------------|--------------------|--------------|------|-------------------|---------|
| 12235 BEACH BLVD      | , SUITE 200E  | Cost Repor         | t not filed. |      |                   |         |
| STANTON, CA 90680     | )             |                    |              |      |                   |         |
| ORANGE                |               |                    |              |      | Key Performana    | ce Ind. |
| NATIONAL GOVERN       | MENT SERVICES | 8                  |              |      | Skilled Nursing   | 0.0%    |
| Balance S             | heet          | Income             | e Statement  |      | Nursing           | 0.0%    |
| Current Assets        | 0 Т           | otal Charges       | 0            |      | Home Healthcare   | 0.0%    |
| Fixed Assets          | 0 C           | Contract Allowance | 0            | 0.0% | Length of Stay    |         |
| Other Assets          | 0 C           | Operating Revenue  | 0            | 0.0% | Medicare LOS      |         |
| Total Assets          | 0 0           | Operating Expense  | 0            | 0.0% | Current Ratio     |         |
| Current Liabilities   | 0 0           | Operating Margin   | 0            | 0.0% | Days to Collect   |         |
| Long Term Liabilities | 0 C           | Other Income       | 0            | 0.0% | Avg Payment Days  |         |
| Total Equity          | 0 0           | Other Expense      | 0            | 0.0% | Depreciation Rate | 0.0%    |

0

0.0% Return on Equity

0.0%

#### A0165 HEARTFELT HOSPICE AND PALLIATIVE CARE INC

1

13363 SATICOY STREET, UNIT #106B Cost Report not filed.

0 Net Profit or Loss

N HOLLYWOOD, CA 91605

Total Liab. and Equity

**Key Performanace Ind.** LOS ANGELES 0.0% NATIONAL GOVERNMENT SERVICES Skilled Nursing 0.0% Nursing **Balance Sheet Income Statement Current Assets** 0 0.0% 0 Total Charges Home Healthcare 0 Contract Allowance **Fixed Assets** 0 0.0% Length of Stay 0 Other Assets Operating Revenue 0.0% Medicare LOS 0.0% Current Ratio **Total Assets** Operating Expense 0 **Current Liabilities** 0 Operating Margin 0 Days to Collect Long Term Liabilities 0 Other Income 0 Avg Payment Days **Total Equity** 0 Other Expense 0 0.0% Depreciation Rate Total Liab. and Equity 0 Net Profit or Loss 0 0.0% Return on Equity 0.0%

All Providers

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 051741 HEARTLAN                                                                                                                                                               | ND HOME HEAL                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | TH CARE AND HOSP                                                                                                                     | ICE                                                                          |                                 | Nonprofit - Private                                                                                                                              |                                 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|---------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|
| 725 W TOWN & COU<br>130                                                                                                                                                       | JNTRY ROAD, S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | SUITE 9/30/2019 3                                                                                                                    | 365 Days Submitt                                                             | ed                              | Hospice                                                                                                                                          |                                 |
| ORANGE, CA 92868                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                      |                                                                              |                                 |                                                                                                                                                  |                                 |
| ORANGE                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                      |                                                                              |                                 | Key Performanad                                                                                                                                  | e Ind.                          |
| NATIONAL GOVERN                                                                                                                                                               | IMENT SERVICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | ES                                                                                                                                   |                                                                              |                                 | Skilled Nursing                                                                                                                                  | 0.1%                            |
| Balance S                                                                                                                                                                     | Nursing                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 0.3%                                                                                                                                 |                                                                              |                                 |                                                                                                                                                  |                                 |
| Current Assets                                                                                                                                                                | 172,948                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Total Charges                                                                                                                        | 2,676,521                                                                    |                                 | Home Healthcare                                                                                                                                  | 0.0%                            |
| Fixed Assets                                                                                                                                                                  | 8,518                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Contract Allowance                                                                                                                   | 226,680                                                                      | 8.5%                            | Length of Stay                                                                                                                                   |                                 |
| Other Assets                                                                                                                                                                  | 8,479                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Operating Revenue                                                                                                                    | 2,449,841                                                                    | 91.5%                           | Medicare LOS                                                                                                                                     |                                 |
| Total Assets                                                                                                                                                                  | 189,945                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Operating Expense                                                                                                                    | 2,455,465                                                                    | 100.2%                          | Current Ratio                                                                                                                                    | 0.8                             |
| Current Liabilities                                                                                                                                                           | 222,060                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Operating Margin                                                                                                                     | -5,624                                                                       | -0.2%                           | Days to Collect                                                                                                                                  | 40.6                            |
| Long Term Liabilities                                                                                                                                                         | 2,961                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Other Income                                                                                                                         | 0                                                                            | 0.0%                            | Avg Payment Days                                                                                                                                 | 29.2                            |
| Total Equity                                                                                                                                                                  | -35,076                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Other Expense                                                                                                                        | 0                                                                            | 0.0%                            | Depreciation Rate                                                                                                                                | 0.0%                            |
|                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                      |                                                                              |                                 |                                                                                                                                                  |                                 |
| Total Liab. and Equity                                                                                                                                                        | 189,945                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Net Profit or Loss                                                                                                                   | (5,624)                                                                      | -0.2%                           | Return on Equity                                                                                                                                 | 16.0%                           |
| Total Liab. and Equity  051690 HEARTLAN                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                      | (5,624)                                                                      | -0.2%                           | Return on Equity  Nonprofit - Private                                                                                                            | 16.0%                           |
| 051690 HEARTLAN                                                                                                                                                               | ID HOSPICE SE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                      | <u>-</u>                                                                     |                                 |                                                                                                                                                  | 16.0%                           |
| 051690 HEARTLAN                                                                                                                                                               | ND HOSPICE SE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | RVICES                                                                                                                               | <u>-</u>                                                                     |                                 | Nonprofit - Private                                                                                                                              | 16.0%                           |
| <b>051690 HEARTLAN</b> 2005 DE LA CRUZ B                                                                                                                                      | ND HOSPICE SE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | RVICES                                                                                                                               | <u>-</u>                                                                     |                                 | Nonprofit - Private                                                                                                                              |                                 |
| 051690 HEARTLAN 2005 DE LA CRUZ B SANTA CLARA, CA S                                                                                                                           | ND HOSPICE SE<br>BOULEVARD, SU<br>95050                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | RVICES  JITE 271 9/30/2019 3                                                                                                         | <u>-</u>                                                                     |                                 | Nonprofit - Private  Hospice                                                                                                                     |                                 |
| 051690 HEARTLAN 2005 DE LA CRUZ B SANTA CLARA, CA S SANTA CLARA                                                                                                               | OULEVARD, SU<br>95050                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | ERVICES  JITE 271 9/30/2019 3                                                                                                        | <u>-</u>                                                                     |                                 | Nonprofit - Private  Hospice  Key Performanac                                                                                                    | e Ind.                          |
| 051690 HEARTLAN  2005 DE LA CRUZ B  SANTA CLARA, CA S  SANTA CLARA  NATIONAL GOVERN                                                                                           | ND HOSPICE SE SOULEVARD, SL 95050 IMENT SERVICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | ERVICES  JITE 271 9/30/2019 3                                                                                                        | 365 Days Submitt                                                             |                                 | Nonprofit - Private  Hospice  Key Performanac  Skilled Nursing                                                                                   | e Ind.<br>0.3%                  |
| 051690 HEARTLAN  2005 DE LA CRUZ B  SANTA CLARA, CA S  SANTA CLARA  NATIONAL GOVERN  Balance S                                                                                | OULEVARD, SU<br>95050<br>IMENT SERVICE<br>5heet<br>1,194,794                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | ERVICES  JITE 271 9/30/2019 3                                                                                                        | 365 Days Submitt                                                             |                                 | Nonprofit - Private  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                         | e Ind.<br>0.3%<br>1.5%          |
| 051690 HEARTLAN  2005 DE LA CRUZ B  SANTA CLARA, CA S  SANTA CLARA  NATIONAL GOVERN  Balance S  Current Assets                                                                | SOULEVARD, SU<br>SOULEVARD, SU<br>SOULEV | ERVICES  JITE 271 9/30/2019 3  ES  Income                                                                                            | e Statement                                                                  | ed                              | Nonprofit - Private  Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare                                                           | e Ind.<br>0.3%<br>1.5%          |
| 2005 DE LA CRUZ BESANTA CLARA, CASSANTA CLARA NATIONAL GOVERN Balance S Current Assets Fixed Assets                                                                           | ND HOSPICE SE SOULEVARD, SL S5050  IMENT SERVICE Sheet 1,194,794 38,483 4,757                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | ERVICES  JITE 271 9/30/2019 3  ES  Income  Total Charges  Contract Allowance                                                         | 2 Statement<br>11,185,279<br>799,611                                         | ed<br>7.1%                      | Nonprofit - Private  Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay                                            | e Ind.<br>0.3%<br>1.5%          |
| 051690 HEARTLAN  2005 DE LA CRUZ B  SANTA CLARA, CA S  SANTA CLARA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | DHOSPICE SE<br>BOULEVARD, SU<br>DESCRIPTION OF THE SERVICE<br>Sheet<br>1,194,794<br>38,483<br>4,757<br>1,238,034                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | ERVICES  JITE 271 9/30/2019 3  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                      | 2 Statement<br>11,185,279<br>799,611<br>10,385,668                           | 7.1%<br>92.9%                   | Nonprofit - Private  Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | e Ind.<br>0.3%<br>1.5%<br>0.0%  |
| 051690 HEARTLAN  2005 DE LA CRUZ B  SANTA CLARA, CA S  SANTA CLARA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | DHOSPICE SE<br>BOULEVARD, SU<br>DESCRIPTION OF THE SERVICE<br>Sheet<br>1,194,794<br>38,483<br>4,757<br>1,238,034<br>643,390                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | ERVICES  JITE 271 9/30/2019 3  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | 2 Statement<br>11,185,279<br>799,611<br>10,385,668<br>8,369,370              | 7.1%<br>92.9%<br>80.6%          | Nonprofit - Private  Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ee Ind.<br>0.3%<br>1.5%<br>0.0% |
| 051690 HEARTLAN  2005 DE LA CRUZ B  SANTA CLARA, CA S  SANTA CLARA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 38,483<br>4,757<br>1,238,034<br>643,390<br>15,852                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | ERVICES  JITE 271 9/30/2019 3  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 2 Statement<br>11,185,279<br>799,611<br>10,385,668<br>8,369,370<br>2,016,298 | 7.1%<br>92.9%<br>80.6%<br>19.4% | Nonprofit - Private  Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ee Ind.<br>0.3%<br>1.5%<br>0.0% |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                   | ND HOSPICE SE                                                                     | RVICES                                                                                                      |                                                                |                                 | Nonprofit - Private                                                                                                                   |                                     |
|-------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|---------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 2511 GARDEN ROA                                                                                                   | D, SUITE A-250                                                                    | 9/30/2019                                                                                                   | 365 Days Submitte                                              | ed                              | Hospice                                                                                                                               |                                     |
| MONTEREY, CA 939                                                                                                  | 940                                                                               |                                                                                                             |                                                                |                                 |                                                                                                                                       |                                     |
| MONTEREY                                                                                                          |                                                                                   |                                                                                                             |                                                                |                                 | Key Performana                                                                                                                        | ce Ind.                             |
| NATIONAL GOVERN                                                                                                   | IMENT SERVICE                                                                     | S                                                                                                           |                                                                |                                 | Skilled Nursing                                                                                                                       | 0.1%                                |
| Balance S                                                                                                         | Sheet                                                                             | Incom                                                                                                       | e Statement                                                    |                                 | Nursing                                                                                                                               | 0.0%                                |
| Current Assets                                                                                                    | 565,211                                                                           | Total Charges                                                                                               | 10,632,754                                                     |                                 | Home Healthcare                                                                                                                       | 0.0%                                |
| Fixed Assets                                                                                                      | 30,461                                                                            | Contract Allowance                                                                                          | 1,550,019                                                      | 14.6%                           | Length of Stay                                                                                                                        |                                     |
| Other Assets                                                                                                      | 7,100                                                                             | Operating Revenue                                                                                           | 9,082,735                                                      | 85.4%                           | Medicare LOS                                                                                                                          |                                     |
| Total Assets                                                                                                      | 602,772                                                                           | Operating Expense                                                                                           | 6,413,693                                                      | 70.6%                           | Current Ratio                                                                                                                         | 1.0                                 |
| Current Liabilities                                                                                               | 585,246                                                                           | Operating Margin                                                                                            | 2,669,042                                                      | 29.4%                           | Days to Collect                                                                                                                       | 31.0                                |
| Long Term Liabilities                                                                                             | 1,032                                                                             | Other Income                                                                                                | 0                                                              | 0.0%                            | Avg Payment Days                                                                                                                      | 25.4                                |
| Total Equity                                                                                                      | 16,494                                                                            | Other Expense                                                                                               | 0                                                              | 0.0%                            | Depreciation Rate                                                                                                                     | 0.0%                                |
| Total Liab. and Equity                                                                                            | 602,772                                                                           | Net Profit or Loss                                                                                          | 2,669,042                                                      | 29.4%                           | Return on Equity                                                                                                                      | 16,181.9<br>%                       |
| 051696 HEARTLAN                                                                                                   | ND HOSPICE SE                                                                     | RVICES                                                                                                      |                                                                |                                 | Nonprofit - Private                                                                                                                   |                                     |
| 3700 OLD REDWOO                                                                                                   | DD HWY, SUITE                                                                     | 103 9/30/2019 :                                                                                             | 365 Days Submitte                                              | ed he                           | Hospice                                                                                                                               |                                     |
|                                                                                                                   |                                                                                   |                                                                                                             |                                                                | Ju                              | •                                                                                                                                     |                                     |
| SANTA ROSA, CA 99                                                                                                 | 5403                                                                              |                                                                                                             |                                                                | Ju                              | •                                                                                                                                     |                                     |
| SANTA ROSA, CA 99                                                                                                 | 5403                                                                              |                                                                                                             |                                                                | 34                              | Key Performana                                                                                                                        | ce Ind.                             |
|                                                                                                                   |                                                                                   | ES                                                                                                          |                                                                | <i>.</i>                        |                                                                                                                                       | <b>ce Ind.</b><br>0.1%              |
| SONOMA                                                                                                            | IMENT SERVICE                                                                     |                                                                                                             | e Statement                                                    |                                 | Key Performana                                                                                                                        |                                     |
| SONOMA<br>NATIONAL GOVERN                                                                                         | NMENT SERVICE                                                                     |                                                                                                             | ·                                                              |                                 | <b>Key Performana</b> Skilled Nursing                                                                                                 | 0.1%                                |
| SONOMA  NATIONAL GOVERN  Balance S                                                                                | NMENT SERVICE<br>Sheet<br>1,061,193                                               | Incom                                                                                                       | e Statement                                                    | 4.4%                            | Key Performana<br>Skilled Nursing<br>Nursing                                                                                          | 0.1%<br>0.1%                        |
| SONOMA  NATIONAL GOVERN  Balance S  Current Assets                                                                | NMENT SERVICE<br>Sheet<br>1,061,193<br>143,082                                    | Income<br>Total Charges                                                                                     | e Statement<br>15,164,684                                      |                                 | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                                       | 0.1%<br>0.1%                        |
| SONOMA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | NMENT SERVICE<br>Sheet<br>1,061,193<br>143,082<br>31,720                          | Income<br>Total Charges<br>Contract Allowance                                                               | e Statement<br>15,164,684<br>669,799                           | 4.4%                            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                                                | 0.1%<br>0.1%                        |
| SONOMA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | NMENT SERVICE<br>Sheet<br>1,061,193<br>143,082<br>31,720<br>1,235,995             | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                          | e Statement 15,164,684 669,799 14,494,885                      | 4.4%<br>95.6%                   | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS                                     | 0.1%<br>0.1%<br>0.0%                |
| SONOMA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | NMENT SERVICE<br>1,061,193<br>143,082<br>31,720<br>1,235,995<br>963,057           | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue<br>Operating Expense                     | e Statement 15,164,684 669,799 14,494,885 10,372,745           | 4.4%<br>95.6%<br>71.6%          | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS<br>Current Ratio                    | 0.1%<br>0.1%<br>0.0%                |
| SONOMA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | NMENT SERVICE<br>1,061,193<br>143,082<br>31,720<br>1,235,995<br>963,057<br>59,452 | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue<br>Operating Expense<br>Operating Margin | e Statement 15,164,684 669,799 14,494,885 10,372,745 4,122,140 | 4.4%<br>95.6%<br>71.6%<br>28.4% | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS<br>Current Ratio<br>Days to Collect | 0.1%<br>0.1%<br>0.0%<br>1.1<br>34.0 |

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| 921585 HEAVENLY                                                                                                                   | GATES HOSPI                                              | CE, INC                                                                                      |                                                   |                                   | Proprietary - Corporat                                                                                                             | ion                     |
|-----------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|----------------------------------------------------------------------------------------------|---------------------------------------------------|-----------------------------------|------------------------------------------------------------------------------------------------------------------------------------|-------------------------|
| 1720 EAST LOS ANO<br>#'S 230 & 232                                                                                                | GELES AVENUE                                             | E, SUITE 12/31/2019                                                                          | 365 Days Subm                                     | itted                             | Hospice                                                                                                                            |                         |
| SIMI VALLEY, CA 93                                                                                                                | 065                                                      |                                                                                              |                                                   |                                   |                                                                                                                                    |                         |
| VENTURA                                                                                                                           |                                                          |                                                                                              |                                                   |                                   | Key Performanad                                                                                                                    | e Ind.                  |
| NATIONAL GOVERN                                                                                                                   | MENT SERVICE                                             | ES                                                                                           |                                                   |                                   | Skilled Nursing                                                                                                                    | 0.0%                    |
| Balance S                                                                                                                         | Balance Sheet Income Statement                           |                                                                                              |                                                   |                                   |                                                                                                                                    |                         |
| Current Assets                                                                                                                    | 1,000                                                    | Total Charges                                                                                | 919,508                                           |                                   | Home Healthcare                                                                                                                    | 0.0%                    |
| Fixed Assets                                                                                                                      | 15,688                                                   | Contract Allowance                                                                           | 0                                                 | 0.0%                              | Length of Stay                                                                                                                     |                         |
| Other Assets                                                                                                                      | 0                                                        | Operating Revenue                                                                            | 919,508                                           | 100.0%                            | Medicare LOS                                                                                                                       |                         |
| Total Assets                                                                                                                      | 16,688                                                   | Operating Expense                                                                            | 914,551                                           | 99.5%                             | Current Ratio                                                                                                                      | 0.1                     |
| Current Liabilities                                                                                                               | 16,569                                                   | Operating Margin                                                                             | 4,957                                             | 0.5%                              | Days to Collect                                                                                                                    | 0.0                     |
| Long Term Liabilities                                                                                                             | 37,684                                                   | Other Income                                                                                 | 0                                                 | 0.0%                              | Avg Payment Days                                                                                                                   | 3.8                     |
| Total Equity                                                                                                                      | -37,565                                                  | Other Expense                                                                                | 0                                                 | 0.0%                              | Depreciation Rate                                                                                                                  | 0.0%                    |
| Total Liab. and Equity                                                                                                            | 16,688                                                   | Net Profit or Loss                                                                           | 4,957                                             | 0.5%                              | Return on Equity                                                                                                                   | -13.2%                  |
| 921677 HEAVENLY                                                                                                                   | HOSPICE CAR                                              | E, INC                                                                                       |                                                   |                                   | Proprietary - Corporat                                                                                                             | ion                     |
|                                                                                                                                   |                                                          |                                                                                              |                                                   |                                   |                                                                                                                                    |                         |
| 1805 W AVE K #202                                                                                                                 |                                                          | 12/31/2019                                                                                   | 365 Days Subm                                     | itted                             | Hospice                                                                                                                            |                         |
| 1805 W AVE K #202<br>LANCASTER, CA 938                                                                                            | 534                                                      | 12/31/2019                                                                                   | 365 Days Subm                                     | itted                             | Hospice                                                                                                                            |                         |
|                                                                                                                                   | 534                                                      | 12/31/2019                                                                                   | 365 Days Subm                                     | itted                             | Hospice  Key Performana                                                                                                            | ce Ind.                 |
| LANCASTER, CA 935                                                                                                                 |                                                          |                                                                                              | 365 Days Subm                                     | itted                             | ·                                                                                                                                  | c <b>e Ind.</b><br>0.0% |
| LANCASTER, CA 938                                                                                                                 | MENT SERVICE                                             | ≣S                                                                                           | 365 Days Subm                                     | itted                             | Key Performanad                                                                                                                    |                         |
| LANCASTER, CA 938<br>LOS ANGELES<br>NATIONAL GOVERN                                                                               | MENT SERVICE                                             | ≣S                                                                                           | ·                                                 | itted                             | Key Performanao<br>Skilled Nursing                                                                                                 | 0.0%                    |
| LANCASTER, CA 938 LOS ANGELES NATIONAL GOVERN Balance S                                                                           | MENT SERVICE                                             | ES<br>Income                                                                                 | e Statement                                       |                                   | Key Performanae<br>Skilled Nursing<br>Nursing                                                                                      | 0.0%                    |
| LANCASTER, CA 938 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | MENT SERVICE<br>Sheet<br>16,089                          | Income Total Charges Contract Allowance                                                      | e <b>Statement</b><br>849,881                     |                                   | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                                 | 0.0%                    |
| LANCASTER, CA 938 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | MENT SERVICE<br>Sheet<br>16,089<br>0                     | Income Total Charges Contract Allowance Operating Revenue                                    | <b>Statement</b><br>849,881<br>0                  | 0.0%                              | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS                                 | 0.0%                    |
| LANCASTER, CA 938 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | MENT SERVICE<br>5heet<br>16,089<br>0<br>1,500<br>17,589  | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement<br>849,881<br>0<br>849,881            | 0.0%<br>100.0%                    | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS<br>Current Ratio                | 0.0%<br>0.0%<br>0.0%    |
| LANCASTER, CA 938 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | MENT SERVICE<br>5heet<br>16,089<br>0<br>1,500<br>17,589  | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement<br>849,881<br>0<br>849,881<br>867,215 | 0.0%<br>100.0%<br>102.0%          | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>0.0%<br>0.0%    |
| LANCASTER, CA 938 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MENT SERVICE<br>16,089<br>0<br>1,500<br>17,589<br>20,428 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 849,881<br>849,881<br>867,215<br>-17,334          | 0.0%<br>100.0%<br>102.0%<br>-2.0% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.0%<br>0.0%    |

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| A0154 HELPFUL F        | IANDS HOSPIC   | E CARE INC         |               |        |                        |         |
|------------------------|----------------|--------------------|---------------|--------|------------------------|---------|
| 2670 S MYRTLE AVE      | E, SUITE D-203 | Cost Repor         | rt not filed. |        |                        |         |
| MONROVIA, CA 910       | 16             |                    |               |        |                        |         |
| LOS ANGELES            |                |                    |               |        | Key Performana         | ce Ind. |
| NATIONAL GOVERN        | MENT SERVICE   | ES .               |               |        | Skilled Nursing        | 0.0%    |
| Balance S              | heet           | Income             | e Statement   |        | Nursing                | 0.0%    |
| Current Assets         | 0              | Total Charges      | 0             |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 0              | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 0              | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |         |
| Total Assets           | 0              | Operating Expense  | 0             | 0.0%   | Current Ratio          |         |
| Current Liabilities    | 0              | Operating Margin   | 0             | 0.0%   | Days to Collect        |         |
| Long Term Liabilities  | 0              | Other Income       | 0             | 0.0%   | Avg Payment Days       |         |
| Total Equity           | 0              | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 0              | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%    |
| 551763 HELPING A       | NGELES HOSP    | PICE               |               |        | Proprietary - Corporat | ion     |
| 3600 WILSHIRE BLV      | D SUITE 428    | 12/31/2019         | 365 Days Subm | itted  | Hospice                |         |
| LOS ANGELES, CA 9      | 90010          |                    |               |        |                        |         |
| LOS ANGELES            |                |                    |               |        | Key Performana         | ce Ind. |
| NATIONAL GOVERN        | MENT SERVICE   | ES                 |               |        | Skilled Nursing        | 0.0%    |
| Balance S              | heet           | Income             | e Statement   |        | Nursing                | 2.1%    |
| Current Assets         | 163,954        | Total Charges      | 2,015,051     |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 0              | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 0              | Operating Revenue  | 2,015,051     | 100.0% | Medicare LOS           |         |
| Total Assets           | 166,757        | Operating Expense  | 1,750,296     | 86.9%  | Current Ratio          | (12.1)  |
| Current Liabilities    | -13,569        | Operating Margin   | 264,755       | 13.1%  | Days to Collect        | 0.0     |
| Long Term Liabilities  | 138,000        | Other Income       | 0             | 0.0%   | Avg Payment Days       | (2.8)   |
| Total Equity           | 42,326         | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 166,757        | Net Profit or Loss | 264,755       | 13.1%  | Return on Equity       | 625.5%  |

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Sample Hospice reports from the Halmanac.com website.

| A0150 HELPING H                                                                                                                                                        | IANDS HOME H                                             | EALTH CARE AND H                                                                                          | IOSPICE, INC.                                     |                                  | Proprietary - Corporat                                                                                                                             | tion                            |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|---------------------------------------------------|----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|
| 1710 SOUTH AMPHI                                                                                                                                                       | LETT BLVD, SU                                            | ITE 112 12/31/2019                                                                                        | 365 Days Subm                                     | itted                            | Hospice                                                                                                                                            |                                 |
| SAN MATEO, CA 944                                                                                                                                                      | 402                                                      |                                                                                                           |                                                   |                                  |                                                                                                                                                    |                                 |
| SAN MATEO                                                                                                                                                              |                                                          |                                                                                                           |                                                   |                                  | Key Performana                                                                                                                                     | ce Ind.                         |
| NATIONAL GOVERN                                                                                                                                                        | IMENT SERVICE                                            | ES .                                                                                                      |                                                   |                                  | Skilled Nursing                                                                                                                                    | 0.0%                            |
| Balance S                                                                                                                                                              | Sheet                                                    | Income                                                                                                    | e Statement                                       |                                  | Nursing                                                                                                                                            | 0.0%                            |
| Current Assets                                                                                                                                                         | 58,038                                                   | Total Charges                                                                                             | 668,147                                           |                                  | Home Healthcare                                                                                                                                    | 0.0%                            |
| Fixed Assets                                                                                                                                                           | 0                                                        | Contract Allowance                                                                                        | 0                                                 | 0.0%                             | Length of Stay                                                                                                                                     |                                 |
| Other Assets                                                                                                                                                           | 0                                                        | Operating Revenue                                                                                         | 668,147                                           | 100.0%                           | Medicare LOS                                                                                                                                       |                                 |
| Total Assets                                                                                                                                                           | 58,038                                                   | Operating Expense                                                                                         | 553,484                                           | 82.8%                            | Current Ratio                                                                                                                                      | 3.1                             |
| Current Liabilities                                                                                                                                                    | 18,799                                                   | Operating Margin                                                                                          | 114,663                                           | 17.2%                            | Days to Collect                                                                                                                                    | 0.0                             |
| Long Term Liabilities                                                                                                                                                  | 0                                                        | Other Income                                                                                              | 0                                                 | 0.0%                             | Avg Payment Days                                                                                                                                   | 10.5                            |
| Total Equity                                                                                                                                                           | 39,239                                                   | Other Expense                                                                                             | 0                                                 | 0.0%                             | Depreciation Rate                                                                                                                                  | 0.0%                            |
| Total Liab. and Equity                                                                                                                                                 | 58.038                                                   | Net Profit or Loss                                                                                        | 114,663                                           | 17 2%                            | Return on Equity                                                                                                                                   | 292.2%                          |
|                                                                                                                                                                        |                                                          | Not I Tolk of Loop                                                                                        |                                                   |                                  | rectain on Equity                                                                                                                                  | _0                              |
| 751774 HELPING H                                                                                                                                                       | ·                                                        |                                                                                                           |                                                   |                                  | Proprietary - Corporat                                                                                                                             |                                 |
|                                                                                                                                                                        | IANDS HOSPIC                                             | E CARE INC                                                                                                | 365 Days Subm                                     |                                  |                                                                                                                                                    |                                 |
| 751774 HELPING H                                                                                                                                                       | IANDS HOSPIC                                             | E CARE INC                                                                                                | <u> </u>                                          |                                  | Proprietary - Corporat                                                                                                                             |                                 |
| 751774 HELPING H                                                                                                                                                       | IANDS HOSPIC                                             | E CARE INC                                                                                                | <u> </u>                                          |                                  | Proprietary - Corporat                                                                                                                             | tion                            |
| 751774 HELPING H<br>600 N MOUNTAIN A'<br>UPLAND, CA 91786                                                                                                              | IANDS HOSPIC                                             | E CARE INC                                                                                                | <u> </u>                                          |                                  | Proprietary - Corporat                                                                                                                             | tion                            |
| 751774 HELPING H<br>600 N MOUNTAIN A'<br>UPLAND, CA 91786<br>SAN BERNARDINO                                                                                            | IANDS HOSPICI VENUE SUITE D                              | E CARE INC<br>0105 12/31/2019                                                                             |                                                   |                                  | Proprietary - Corporat  Hospice  Key Performana                                                                                                    | tion                            |
| 751774 HELPING H 600 N MOUNTAIN A' UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIC                                                                                     | IANDS HOSPICI VENUE SUITE D CAID HHA                     | E CARE INC<br>0105 12/31/2019                                                                             | 365 Days Subm                                     |                                  | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing                                                                                  | ce Ind.                         |
| 751774 HELPING H 600 N MOUNTAIN A UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIC Balance S                                                                            | IANDS HOSPICE VENUE SUITE D CAID HHA Sheet 17,163        | E CARE INC<br>0105 12/31/2019<br>Income                                                                   | 365 Days Subm                                     |                                  | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing                                                                           | ce Ind.<br>0.2%<br>0.6%         |
| 751774 HELPING H 600 N MOUNTAIN A UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIC Balance S Current Assets                                                             | IANDS HOSPICE VENUE SUITE D CAID HHA Sheet 17,163 57,751 | E CARE INC  0105 12/31/2019  Income                                                                       | e Statement                                       | itted                            | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ce Ind.<br>0.2%<br>0.6%         |
| 751774 HELPING H 600 N MOUNTAIN AT UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIC Balance S Current Assets Fixed Assets                                               | CAID HHA Sheet  17,163 57,751                            | Income Total Charges Contract Allowance                                                                   | e <b>Statement</b> 1,117,714                      | itted                            | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.2%<br>0.6%         |
| 751774 HELPING H 600 N MOUNTAIN AT UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIC Balance S Current Assets Fixed Assets Other Assets                                  | CAID HHA Sheet  17,163 57,751 0 155,585                  | Income Total Charges Contract Allowance Operating Revenue                                                 | e Statement 1,117,714 0 1,117,714                 | 0.0%<br>100.0%                   | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ce Ind.<br>0.2%<br>0.6%         |
| 751774 HELPING H 600 N MOUNTAIN AT UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CAID HHA Sheet  17,163 57,751 0 155,585                  | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | e Statement 1,117,714 0 1,117,714 960,836         | 0.0%<br>100.0%<br>86.0%          | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ce Ind.<br>0.2%<br>0.6%<br>0.0% |
| 751774 HELPING H 600 N MOUNTAIN AN UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AID HHA  Sheet  17,163  57,751  0  155,585               | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | e Statement 1,117,714 0 1,117,714 960,836 156,878 | 0.0%<br>100.0%<br>86.0%<br>14.0% | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | tion  ce Ind. 0.2% 0.6% 0.0%    |

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Sample Hospice reports from the Halmanac.com website.

| 921775 HERA HOS                                                                                                                                                               | PICE, INC                                                                   |                                                                                                               |                                                                                          |                                 | Proprietary - Corporati                                                                                                                                              | on                              |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|---------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|
| 9029 RESEDA BLVD                                                                                                                                                              | ), SUITE 209                                                                | 12/31/2019                                                                                                    | 365 Days Subm                                                                            | itted                           | Hospice                                                                                                                                                              |                                 |
| NORTHRIDGE, CA 9                                                                                                                                                              | 1324                                                                        |                                                                                                               |                                                                                          |                                 |                                                                                                                                                                      |                                 |
| LOS ANGELES                                                                                                                                                                   |                                                                             |                                                                                                               |                                                                                          |                                 | Key Performanac                                                                                                                                                      | e Ind.                          |
| NATIONAL GOVERN                                                                                                                                                               | IMENT SERVICE                                                               | ES                                                                                                            |                                                                                          |                                 | Skilled Nursing                                                                                                                                                      | 0.0%                            |
| Balance S                                                                                                                                                                     | Sheet                                                                       | Income Statement                                                                                              |                                                                                          |                                 | Nursing                                                                                                                                                              | 0.0%                            |
| Current Assets                                                                                                                                                                | 153,103                                                                     | Total Charges                                                                                                 | 1,559,520                                                                                |                                 | Home Healthcare                                                                                                                                                      | 0.0%                            |
| Fixed Assets                                                                                                                                                                  | 0                                                                           | Contract Allowance                                                                                            | 0                                                                                        | 0.0%                            | Length of Stay                                                                                                                                                       |                                 |
| Other Assets                                                                                                                                                                  | 0                                                                           | Operating Revenue                                                                                             | 1,559,520                                                                                | 100.0%                          | Medicare LOS                                                                                                                                                         |                                 |
| Total Assets                                                                                                                                                                  | 153,103                                                                     | Operating Expense                                                                                             | 1,454,985                                                                                | 93.3%                           | Current Ratio                                                                                                                                                        |                                 |
| Current Liabilities                                                                                                                                                           | 0                                                                           | Operating Margin                                                                                              | 104,535                                                                                  | 6.7%                            | Days to Collect                                                                                                                                                      | 0.0                             |
| Long Term Liabilities                                                                                                                                                         | 0                                                                           | Other Income                                                                                                  | 0                                                                                        | 0.0%                            | Avg Payment Days                                                                                                                                                     | 0.0                             |
| Total Equity                                                                                                                                                                  | 153,103                                                                     | Other Expense                                                                                                 | 0                                                                                        | 0.0%                            | Depreciation Rate                                                                                                                                                    | 0.0%                            |
|                                                                                                                                                                               | 152 102                                                                     | N . D . C.                                                                                                    | 101505                                                                                   | 0.70/                           | <b>.</b>                                                                                                                                                             | CO 20/                          |
| Total Liab. and Equity                                                                                                                                                        |                                                                             | Net Profit or Loss                                                                                            | 104,535                                                                                  | 6.7%                            | Return on Equity                                                                                                                                                     | 68.3%                           |
|                                                                                                                                                                               | ·                                                                           | LLIATIVE CARE COR                                                                                             |                                                                                          | 6.7%                            | Proprietary - Partnersh                                                                                                                                              |                                 |
|                                                                                                                                                                               | SPICE AND PA                                                                | LLIATIVE CARE COR                                                                                             |                                                                                          |                                 |                                                                                                                                                                      |                                 |
| 551657 HESTIA HO                                                                                                                                                              | SPICE AND PA                                                                | LLIATIVE CARE COR                                                                                             | RPORATION                                                                                |                                 | Proprietary - Partnersh                                                                                                                                              |                                 |
| 551657 HESTIA HO                                                                                                                                                              | SPICE AND PA                                                                | LLIATIVE CARE COR                                                                                             | RPORATION                                                                                |                                 | Proprietary - Partnersh                                                                                                                                              | nip                             |
| 551657 HESTIA HO<br>15545 DEVONSHIRE<br>MISSION HILLS, CA                                                                                                                     | SPICE AND PA<br>STREET, SUIT<br>91345                                       | LLIATIVE CARE COR                                                                                             | RPORATION                                                                                |                                 | Proprietary - Partnersh Hospice                                                                                                                                      | nip                             |
| 551657 HESTIA HO 15545 DEVONSHIRE MISSION HILLS, CA LOS ANGELES                                                                                                               | PSPICE AND PA<br>STREET, SUIT<br>91345                                      | LLIATIVE CARE COR E 311 12/31/2019                                                                            | RPORATION                                                                                |                                 | Proprietary - Partnersh Hospice  Key Performanac                                                                                                                     | nip<br>se Ind.                  |
| 551657 HESTIA HO  15545 DEVONSHIRE  MISSION HILLS, CA  LOS ANGELES  NATIONAL GOVERN                                                                                           | PSPICE AND PA  STREET, SUIT  91345  IMENT SERVICE                           | LLIATIVE CARE COR E 311 12/31/2019                                                                            | RPORATION  365 Days Subm                                                                 |                                 | Proprietary - Partnersh Hospice  Key Performanac Skilled Nursing                                                                                                     | nip<br>ee Ind.<br>0.0%          |
| 551657 HESTIA HO  15545 DEVONSHIRE  MISSION HILLS, CA  LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | PSPICE AND PA  E STREET, SUIT  91345  IMENT SERVICE  Sheet  225,448         | LLIATIVE CARE COR E 311 12/31/2019 ES                                                                         | RPORATION  365 Days Subm                                                                 |                                 | Proprietary - Partnersh Hospice  Key Performanac Skilled Nursing Nursing Home Healthcare                                                                             | nip<br>ee Ind.<br>0.0%<br>0.5%  |
| 551657 HESTIA HO  15545 DEVONSHIRE  MISSION HILLS, CA  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | PSPICE AND PA  E STREET, SUIT  91345  IMENT SERVICE  Sheet  225,448  665    | LLIATIVE CARE COR TE 311 12/31/2019  ES Income                                                                | RPORATION  365 Days Subm  Statement  4,500,366                                           | itted                           | Proprietary - Partnersh Hospice  Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay                                                              | nip<br>ee Ind.<br>0.0%<br>0.5%  |
| 551657 HESTIA HO  15545 DEVONSHIRE  MISSION HILLS, CA  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | PSPICE AND PA  E STREET, SUIT  91345  IMENT SERVICE  Sheet  225,448  665  0 | ES  Income Total Charges  Contract Allowance                                                                  | RPORATION  365 Days Subm  Statement  4,500,366  188,743                                  | itted                           | Proprietary - Partnersh Hospice  Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                 | nip<br>ee Ind.<br>0.0%<br>0.5%  |
| 551657 HESTIA HO  15545 DEVONSHIRE  MISSION HILLS, CA  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 91345  IMENT SERVICE  225,448  665  0  226,113                              | ES  Income Total Charges  Contract Allowance Operating Revenue                                                | RPORATION  365 Days Subm  Statement  4,500,366  188,743  4,311,623                       | 4.2%<br>95.8%                   | Proprietary - Partnersh Hospice  Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                   | ee Ind.<br>0.0%<br>0.5%<br>0.0% |
| 551657 HESTIA HO  15545 DEVONSHIRE  MISSION HILLS, CA  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 91345  IMENT SERVICE  225,448  665  0  226,113                              | ES  Income Total Charges  Contract Allowance Operating Revenue Operating Expense                              | RPORATION  365 Days Subm  Statement  4,500,366  188,743  4,311,623  3,734,066            | 4.2%<br>95.8%<br>86.6%          | Proprietary - Partnersh Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | nip ee Ind. 0.0% 0.5% 0.0%      |
| 551657 HESTIA HO  15545 DEVONSHIRE  MISSION HILLS, CA  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 91345  SIMENT SERVICE  225,448  665  0  226,113  138,133                    | ES  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | RPORATION  365 Days Subm  2 Statement  4,500,366  188,743  4,311,623  3,734,066  577,557 | 4.2%<br>95.8%<br>86.6%<br>13.4% | Proprietary - Partnersh Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.5%<br>0.0%            |

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| 051728 HI-DESERT                          | HOME HEALTI   | H SERVICES-HOSPIC             | E              |                |                                   |        |
|-------------------------------------------|---------------|-------------------------------|----------------|----------------|-----------------------------------|--------|
| 6601 WHITE FEATH                          | ER ROAD SUIT  | E A5 Cost Repor               | rt not filed.  |                |                                   |        |
| JOSHUA TREE, CA 9                         | 92252         |                               |                |                |                                   |        |
| SAN BERNARDINO                            |               |                               |                |                | Key Performanac                   | e Ind. |
| BLUE CROSS (CALII                         | FORNIA)       |                               |                |                | Skilled Nursing                   | 0.0%   |
| Balance S                                 | Nursing       | 0.0%                          |                |                |                                   |        |
| Current Assets                            | 0             | Total Charges                 | 0              |                | Home Healthcare                   | 0.0%   |
| Fixed Assets                              | 0             | Contract Allowance            | 0              | 0.0%           | Length of Stay                    |        |
| Other Assets                              | 0             | Operating Revenue             | 0              | 0.0%           | Medicare LOS                      |        |
| Total Assets                              | 0             | Operating Expense             | 0              | 0.0%           | Current Ratio                     |        |
| Current Liabilities                       | 0             | Operating Margin              | 0              | 0.0%           | Days to Collect                   |        |
| Long Term Liabilities                     | 0             | Other Income                  | 0              | 0.0%           | Avg Payment Days                  |        |
| Total Equity                              | 0             | Other Expense                 | 0              | 0.0%           | Depreciation Rate                 | 0.0%   |
| Total Liab. and Equity                    | 0             | Net Profit or Loss            | 0              | 0.0%           | Return on Equity                  | 0.0%   |
| 551622 HIGH DESE                          | RT HOSPICE S  | ERVICES INC                   |                |                | Proprietary - Corporati           | on     |
| 12998 HESPERIA RI                         | D SUITE 202   | 12/31/2019                    | 365 Days Submi | itted          | Hospice                           |        |
| <br>  VICTORVILLE, CA 92                  | 2395          |                               |                |                |                                   |        |
| SAN BERNARDINO                            |               |                               |                |                | Key Performanac                   | e Ind. |
| NATIONAL GOVERN                           | IMENT SERVICE | ΞS                            |                |                | Skilled Nursing                   | 0.0%   |
| Balance S                                 | Sheet         | Income                        | e Statement    |                | Nursing                           | 0.0%   |
| Current Assets                            | 50,549        | Total Charges                 | 3,956,458      |                | Home Healthcare                   | 0.0%   |
| Fixed Assets                              | 47,241        | Contract Allowance            | 1,610,825      | 40.7%          | Length of Stay                    |        |
| Other Assets                              | 0             | Operating Revenue             | 2,345,633      | 59.3%          | Medicare LOS                      |        |
| Total Assets                              | 97,790        | Operating Expense             | 2,748,414      | 117.2%         | Current Ratio                     |        |
|                                           |               |                               |                |                |                                   |        |
| Current Liabilities                       | 0             | Operating Margin              | -402,781       | -17.2%         | Days to Collect                   | 0.0    |
| Current Liabilities Long Term Liabilities |               | Operating Margin Other Income | -402,781<br>0  | -17.2%<br>0.0% | Days to Collect  Avg Payment Days | 0.0    |
|                                           | 414,345       |                               |                |                | •                                 |        |

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Sample Hospice reports from the Halmanac.com website.

| 551672 HIGH QUAL                                                          | LITY HOSPICE (                                            | CARE                                                                                               |                                                                   |                         | Proprietary - Corporati                                                                           | on                                  |
|---------------------------------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------|-------------------------------------|
| 21707 HAWTHORNE                                                           | E BLVD, SUITE 3                                           | 6/30/2019                                                                                          | 365 Days Submitte                                                 | ed                      | Hospice                                                                                           |                                     |
| TORRANCE, CA 905                                                          | 03                                                        |                                                                                                    |                                                                   |                         |                                                                                                   |                                     |
| LOS ANGELES                                                               |                                                           |                                                                                                    |                                                                   |                         | Key Performanac                                                                                   | e Ind.                              |
| NATIONAL GOVERN                                                           | IMENT SERVICE                                             | S                                                                                                  |                                                                   |                         | Skilled Nursing                                                                                   | 0.0%                                |
| Balance S                                                                 | Sheet                                                     | Income                                                                                             | e Statement                                                       |                         | Nursing                                                                                           | 0.0%                                |
| Current Assets                                                            | 60,627                                                    | Total Charges                                                                                      | 4,165,344                                                         |                         | Home Healthcare                                                                                   | 0.0%                                |
| Fixed Assets                                                              | 0                                                         | Contract Allowance                                                                                 | 70,103                                                            | 1.7%                    | Length of Stay                                                                                    |                                     |
| Other Assets                                                              | 110,193                                                   | Operating Revenue                                                                                  | 4,095,241                                                         | 98.3%                   | Medicare LOS                                                                                      |                                     |
| Total Assets                                                              | 198,191                                                   | Operating Expense                                                                                  | 3,156,208                                                         | 77.1%                   | Current Ratio                                                                                     |                                     |
| Current Liabilities                                                       | 0                                                         | Operating Margin                                                                                   | 939,033                                                           | 22.9%                   | Days to Collect                                                                                   | 0.0                                 |
| Long Term Liabilities                                                     | 0                                                         | Other Income                                                                                       | 0                                                                 | 0.0%                    | Avg Payment Days                                                                                  | 0.0                                 |
| Total Equity                                                              | 198,191                                                   | Other Expense                                                                                      | 0                                                                 | 0.0%                    | Depreciation Rate                                                                                 | 0.0%                                |
| Total Liab. and Equity                                                    | 198,191                                                   | Net Profit or Loss                                                                                 | 939,033                                                           | 22.9%                   | Return on Equity                                                                                  | 473.8%                              |
| 051571 HINDS HOS                                                          | SPICE - FRESNO                                            | )                                                                                                  |                                                                   |                         | Nonprofit - Private                                                                               |                                     |
| 2490 W SHAW AVE,                                                          | SUITE 101                                                 | 9/30/2019 3                                                                                        | 365 Days Submitte                                                 | ed                      | Hospice                                                                                           |                                     |
| FRESNO, CA 93711                                                          |                                                           |                                                                                                    |                                                                   |                         |                                                                                                   |                                     |
| FRESNO                                                                    |                                                           |                                                                                                    |                                                                   |                         |                                                                                                   |                                     |
| BLUE CROSS (CALIF                                                         |                                                           |                                                                                                    |                                                                   |                         | Key Performanac                                                                                   | e Ind.                              |
| ,                                                                         |                                                           |                                                                                                    |                                                                   |                         | <b>Key Performana</b> Skilled Nursing                                                             | ee Ind.<br>0.1%                     |
| Balance S                                                                 | •                                                         | Income                                                                                             | e Statement                                                       |                         | -                                                                                                 |                                     |
| Balance S Current Assets                                                  | Sheet                                                     | Income<br>Total Charges                                                                            | e <b>Statement</b><br>36,712,340                                  |                         | Skilled Nursing                                                                                   | 0.1%                                |
|                                                                           | <b>Sheet</b> 6,193,433                                    |                                                                                                    |                                                                   | 36.1%                   | Skilled Nursing Nursing                                                                           | 0.1%<br>6.0%                        |
| Current Assets                                                            | 6,193,433<br>862,793                                      | Total Charges                                                                                      | 36,712,340                                                        | 36.1%<br>63.9%          | Skilled Nursing Nursing Home Healthcare                                                           | 0.1%<br>6.0%                        |
| Current Assets Fixed Assets                                               | 6,193,433<br>862,793<br>59,225                            | Total Charges Contract Allowance                                                                   | 36,712,340<br>13,258,773                                          |                         | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.1%<br>6.0%                        |
| Current Assets Fixed Assets Other Assets                                  | 6,193,433<br>862,793<br>59,225<br>14,919,344              | Total Charges Contract Allowance Operating Revenue                                                 | 36,712,340<br>13,258,773<br>23,453,567                            | 63.9%                   | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.1%<br>6.0%<br>0.0%                |
| Current Assets Fixed Assets Other Assets Total Assets                     | 6,193,433<br>862,793<br>59,225<br>14,919,344              | Total Charges Contract Allowance Operating Revenue Operating Expense                               | 36,712,340<br>13,258,773<br>23,453,567<br>20,508,832              | 63.9%<br>87.4%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.1%<br>6.0%<br>0.0%                |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 6,193,433<br>862,793<br>59,225<br>14,919,344<br>1,807,901 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 36,712,340<br>13,258,773<br>23,453,567<br>20,508,832<br>2,944,735 | 63.9%<br>87.4%<br>12.6% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.1%<br>6.0%<br>0.0%<br>3.4<br>41.2 |

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Sample Hospice reports from the Halmanac.com website.

| 921787 HOBART H                                                                                                                                                      | Proprietary - Corporation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                              |                                                                  |                                  |                                                                                                                                                                  |                                     |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|------------------------------------------------------------------|----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 12445 MOORPARK                                                                                                                                                       | ST #B                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 12/31/2019                                                                                   | 365 Days Submi                                                   | tted                             | Hospice                                                                                                                                                          |                                     |
| N HOLLYWOOD, CA                                                                                                                                                      | 91604                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                              |                                                                  |                                  |                                                                                                                                                                  |                                     |
| LOS ANGELES                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                              |                                                                  |                                  | Key Performana                                                                                                                                                   | ce Ind.                             |
| NATIONAL GOVERN                                                                                                                                                      | IMENT SERVICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | ES .                                                                                         |                                                                  |                                  | Skilled Nursing                                                                                                                                                  | 0.0%                                |
| Balance S                                                                                                                                                            | Sheet                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Income                                                                                       | e Statement                                                      |                                  | Nursing                                                                                                                                                          | 0.0%                                |
| Current Assets                                                                                                                                                       | 224,442                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Total Charges                                                                                | 1,172,074                                                        |                                  | Home Healthcare                                                                                                                                                  | 0.0%                                |
| Fixed Assets                                                                                                                                                         | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Contract Allowance                                                                           | 0                                                                | 0.0%                             | Length of Stay                                                                                                                                                   |                                     |
| Other Assets                                                                                                                                                         | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Operating Revenue                                                                            | 1,172,074                                                        | 100.0%                           | Medicare LOS                                                                                                                                                     |                                     |
| Total Assets                                                                                                                                                         | 224,442                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Operating Expense                                                                            | 947,699                                                          | 80.9%                            | Current Ratio                                                                                                                                                    |                                     |
| Current Liabilities                                                                                                                                                  | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Operating Margin                                                                             | 224,375                                                          | 19.1%                            | Days to Collect                                                                                                                                                  | 0.0                                 |
| Long Term Liabilities                                                                                                                                                | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Other Income                                                                                 | 0                                                                | 0.0%                             | Avg Payment Days                                                                                                                                                 | 0.0                                 |
| Total Equity                                                                                                                                                         | 224,442                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Other Expense                                                                                | 0                                                                | 0.0%                             | Depreciation Rate                                                                                                                                                | 0.0%                                |
|                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                              | 40.40/                                                           | <b>-</b>                         | 100.00/                                                                                                                                                          |                                     |
| Total Liab. and Equity                                                                                                                                               | 224,442                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Net Profit or Loss                                                                           | 224,375                                                          | 19.1%                            | Return on Equity                                                                                                                                                 | 100.0%                              |
| Total Liab. and Equity  051646 HOFFMANI                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Net Profit or Loss                                                                           |                                                                  | 19.1%                            | Nonprofit - Private                                                                                                                                              | 100.0%                              |
|                                                                                                                                                                      | N HOSPICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                              | 224,375<br>365 Days Submi                                        |                                  |                                                                                                                                                                  | 100.0%                              |
| 051646 HOFFMANI                                                                                                                                                      | N HOSPICE AD, BUILDING 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                              |                                                                  |                                  | Nonprofit - Private                                                                                                                                              | 100.0%                              |
| 051646 HOFFMANI<br>8501 BRIMHALL RO                                                                                                                                  | N HOSPICE AD, BUILDING 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                              |                                                                  |                                  | Nonprofit - Private                                                                                                                                              |                                     |
| 051646 HOFFMANI<br>8501 BRIMHALL RO<br>BAKERSFIELD, CAS                                                                                                              | N HOSPICE  AD, BUILDING 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 00 12/31/2019                                                                                |                                                                  |                                  | Nonprofit - Private  Hospice                                                                                                                                     |                                     |
| 051646 HOFFMANI<br>8501 BRIMHALL RO<br>BAKERSFIELD, CAS<br>KERN                                                                                                      | N HOSPICE  AD, BUILDING 1  93312  IMENT SERVICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 00 12/31/2019<br>ES                                                                          |                                                                  |                                  | Nonprofit - Private  Hospice  Key Performanae                                                                                                                    | ce Ind.                             |
| 051646 HOFFMANI 8501 BRIMHALL RO BAKERSFIELD, CAS KERN NATIONAL GOVERN                                                                                               | N HOSPICE  PAD, BUILDING 1  PASSIBLE STATES OF THE STATES  | 00 12/31/2019<br>ES                                                                          | 365 Days Submi                                                   |                                  | Nonprofit - Private  Hospice  Key Performanae  Skilled Nursing                                                                                                   | <b>ce Ind.</b><br>0.6%              |
| 051646 HOFFMANI 8501 BRIMHALL RO BAKERSFIELD, CAS KERN NATIONAL GOVERN Balance S                                                                                     | N HOSPICE  AD, BUILDING 1  93312  IMENT SERVICE  6heet  7,893,528                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 00 12/31/2019<br>ES<br>Income                                                                | 365 Days Submi                                                   | itted                            | Nonprofit - Private  Hospice  Key Performanae  Skilled Nursing  Nursing                                                                                          | <b>ce Ind.</b> 0.6% 7.9%            |
| 051646 HOFFMANI 8501 BRIMHALL RO BAKERSFIELD, CAS KERN NATIONAL GOVERN Balance S Current Assets                                                                      | N HOSPICE  PAD, BUILDING 1  PASSIBLE SAN THE STREET THE | 00 12/31/2019 ES Income                                                                      | 27,271,129                                                       | itted                            | Nonprofit - Private  Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                                             | <b>ce Ind.</b> 0.6% 7.9%            |
| 051646 HOFFMANI  8501 BRIMHALL RO  BAKERSFIELD, CAS  KERN  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | N HOSPICE  PAD, BUILDING 1  PASSIBLE TO SHEET  7,893,528  747,340  3,823,186                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 00 12/31/2019  ES  Income  Total Charges  Contract Allowance                                 | e Statement<br>27,271,129<br>4,464,005                           | itted<br>16.4%                   | Nonprofit - Private  Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | <b>ce Ind.</b> 0.6% 7.9%            |
| 051646 HOFFMANI 8501 BRIMHALL RO BAKERSFIELD, CAS KERN NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                            | N HOSPICE  PAD, BUILDING 1  PASSIBLE TO SHEET  7,893,528  747,340  3,823,186  13,450,058                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement<br>27,271,129<br>4,464,005<br>22,807,124             | 16.4%<br>83.6%                   | Nonprofit - Private  Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | ce Ind.<br>0.6%<br>7.9%<br>0.0%     |
| 051646 HOFFMANI  8501 BRIMHALL RO  BAKERSFIELD, CAS  KERN  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | N HOSPICE  PAD, BUILDING 1  PASSIBLE TO SHEET  7,893,528  747,340  3,823,186  13,450,058                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 27,271,129<br>4,464,005<br>22,807,124<br>17,674,449              | 16.4%<br>83.6%<br>77.5%          | Nonprofit - Private  Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.6%<br>7.9%<br>0.0%                |
| 051646 HOFFMANI  8501 BRIMHALL RO  BAKERSFIELD, CAS  KERN  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | N HOSPICE  PAD, BUILDING 1  PASSIBLE TO SHEET  7,893,528  747,340  3,823,186  13,450,058  1,691,849                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 27,271,129<br>4,464,005<br>22,807,124<br>17,674,449<br>5,132,675 | 16.4%<br>83.6%<br>77.5%<br>22.5% | Nonprofit - Private  Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.6%<br>7.9%<br>0.0%<br>4.7<br>71.9 |

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Sample Hospice reports from the Halmanac.com website.

| 751505 HOLISTIC                                                                                                                                    | CARE HOSPICE                                                                                      |                                                                                              |                                                    |                                   | Proprietary - Corporat                                                                                            | ion                                |
|----------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|----------------------------------------------------|-----------------------------------|-------------------------------------------------------------------------------------------------------------------|------------------------------------|
| 4740 GREEN RIVER                                                                                                                                   | R ROAD STE 318                                                                                    | 12/31/2019                                                                                   | 365 Days Subm                                      | itted                             | Hospice                                                                                                           |                                    |
| CORONA, CA 92880                                                                                                                                   |                                                                                                   |                                                                                              |                                                    |                                   |                                                                                                                   |                                    |
| RIVERSIDE                                                                                                                                          |                                                                                                   |                                                                                              |                                                    |                                   | Key Performanad                                                                                                   | e Ind.                             |
| NATIONAL GOVERN                                                                                                                                    | IMENT SERVICE                                                                                     | ES .                                                                                         |                                                    |                                   | Skilled Nursing                                                                                                   | 0.0%                               |
| Balance S                                                                                                                                          | Sheet                                                                                             | Income Statement                                                                             |                                                    |                                   | Nursing                                                                                                           | 0.1%                               |
| Current Assets                                                                                                                                     | 511,982                                                                                           | Total Charges                                                                                | 8,200,338                                          |                                   | Home Healthcare                                                                                                   | 0.0%                               |
| Fixed Assets                                                                                                                                       | 21,559                                                                                            | Contract Allowance                                                                           | 0                                                  | 0.0%                              | Length of Stay                                                                                                    |                                    |
| Other Assets                                                                                                                                       | 0                                                                                                 | Operating Revenue                                                                            | 8,200,338                                          | 100.0%                            | Medicare LOS                                                                                                      |                                    |
| Total Assets                                                                                                                                       | 712,813                                                                                           | Operating Expense                                                                            | 7,542,788                                          | 92.0%                             | Current Ratio                                                                                                     | 1.6                                |
| Current Liabilities                                                                                                                                | 316,292                                                                                           | Operating Margin                                                                             | 657,550                                            | 8.0%                              | Days to Collect                                                                                                   | 11.9                               |
| Long Term Liabilities                                                                                                                              | 2,673,420                                                                                         | Other Income                                                                                 | 0                                                  | 0.0%                              | Avg Payment Days                                                                                                  | 15.3                               |
| Total Equity                                                                                                                                       | -2,276,899                                                                                        | Other Expense                                                                                | 0                                                  | 0.0%                              | Depreciation Rate                                                                                                 | 0.0%                               |
| Total Liab. and Equity                                                                                                                             | 712,813                                                                                           | Net Profit or Loss                                                                           | 657,550                                            | 8.0%                              | Return on Equity                                                                                                  | -28.9%                             |
|                                                                                                                                                    |                                                                                                   |                                                                                              |                                                    |                                   |                                                                                                                   |                                    |
| 551776 HOLISTIC                                                                                                                                    | HOSPICE, INC.                                                                                     |                                                                                              |                                                    |                                   | Proprietary - Corporat                                                                                            | ion                                |
| 9608 VAN NUYS BLY                                                                                                                                  |                                                                                                   | 12/31/2019                                                                                   | 365 Days Subm                                      | itted                             | Proprietary - Corporat                                                                                            | ion                                |
|                                                                                                                                                    | VD,, SUITE 203                                                                                    | 12/31/2019                                                                                   | 365 Days Subm                                      | itted                             | . , , .                                                                                                           | ion                                |
| 9608 VAN NUYS BL                                                                                                                                   | VD,, SUITE 203                                                                                    | 12/31/2019                                                                                   | 365 Days Subm                                      | itted                             | . , , .                                                                                                           |                                    |
| 9608 VAN NUYS BLY                                                                                                                                  | VD,, SUITE 203<br>CA 91402                                                                        |                                                                                              | 365 Days Subm                                      | itted                             | Hospice                                                                                                           |                                    |
| 9608 VAN NUYS BLY<br>PANORAMA CITY, C<br>LOS ANGELES                                                                                               | VD,, SUITE 203<br>CA 91402<br>IMENT SERVICE                                                       | ≣S                                                                                           | 365 Days Subm                                      | itted                             | Hospice  Key Performana                                                                                           | ce Ind.                            |
| 9608 VAN NUYS BLY<br>PANORAMA CITY, C<br>LOS ANGELES<br>NATIONAL GOVERN                                                                            | VD,, SUITE 203<br>CA 91402<br>IMENT SERVICE                                                       | ≣S                                                                                           | ·                                                  | itted                             | Hospice  Key Performanae  Skilled Nursing                                                                         | ce Ind.<br>0.0%                    |
| 9608 VAN NUYS BLY PANORAMA CITY, C LOS ANGELES NATIONAL GOVERN Balance S                                                                           | VD,, SUITE 203<br>CA 91402<br>IMENT SERVICE<br>Sheet<br>135,187                                   | ES<br>Income                                                                                 | e Statement                                        | itted<br>0.9%                     | Hospice  Key Performanae Skilled Nursing Nursing                                                                  | ce Ind.<br>0.0%<br>0.0%            |
| 9608 VAN NUYS BLY PANORAMA CITY, C LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | VD,, SUITE 203 CA 91402 IMENT SERVICE Sheet 135,187 2,151                                         | ES<br>Income<br>Total Charges                                                                | e <b>Statement</b><br>540,802                      |                                   | Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ce Ind.<br>0.0%<br>0.0%            |
| 9608 VAN NUYS BLY PANORAMA CITY, C LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | VD,, SUITE 203 CA 91402 IMENT SERVICE Sheet 135,187 2,151 133,335                                 | Income<br>Total Charges<br>Contract Allowance                                                | e Statement<br>540,802<br>4,905                    | 0.9%                              | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.0%<br>0.0%            |
| 9608 VAN NUYS BLY PANORAMA CITY, C LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | VD,, SUITE 203 CA 91402 IMENT SERVICE Sheet  135,187 2,151 133,335 270,673                        | Income Total Charges Contract Allowance Operating Revenue                                    | <b>Statement</b> 540,802 4,905 535,897             | 0.9%<br>99.1%                     | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%               |
| 9608 VAN NUYS BLY PANORAMA CITY, C LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | VD,, SUITE 203  CA 91402  IMENT SERVICE  Sheet  135,187  2,151  133,335  270,673  61,590          | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 540,802<br>4,905<br>535,897<br>872,709             | 0.9%<br>99.1%<br>162.9%           | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%               |
| 9608 VAN NUYS BLY PANORAMA CITY, C LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | VD,, SUITE 203  CA 91402  IMENT SERVICE  Sheet  135,187  2,151  133,335  270,673  61,590  461,231 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 540,802<br>4,905<br>535,897<br>872,709<br>-336,812 | 0.9%<br>99.1%<br>162.9%<br>-62.9% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>2.2<br>4.8 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921789 HOLISTIC PALLI    | 921789 HOLISTIC PALLIATIVE CARE, INC |                 |        |      |                   |      |  |  |  |
|--------------------------|--------------------------------------|-----------------|--------|------|-------------------|------|--|--|--|
| 5707 REDWOOD ROAD, S     | SUITE 5                              | Cost Report not | filed. |      |                   |      |  |  |  |
| OAKLAND, CA 94619        |                                      |                 |        |      |                   |      |  |  |  |
| ALAMEDA                  | Key Performanace                     | Ind.            |        |      |                   |      |  |  |  |
| NATIONAL GOVERNMENT      | SERVICES                             |                 |        |      | Skilled Nursing   | 0.0% |  |  |  |
| Balance Sheet            |                                      | Income Sta      | tement |      | Nursing           | 0.0% |  |  |  |
| Current Assets           | 0 Total                              | Charges         | 0      |      | Home Healthcare   | 0.0% |  |  |  |
| Fixed Assets             | <sup>0</sup> Contr                   | act Allowance   | 0      | 0.0% | Length of Stay    |      |  |  |  |
| Other Assets             | 0 Opera                              | ating Revenue   | 0      | 0.0% | Medicare LOS      |      |  |  |  |
| Total Assets             | Opera                                | ating Expense   | 0      | 0.0% | Current Ratio     |      |  |  |  |
| Current Liabilities      | 0 Opera                              | ating Margin    | 0      | 0.0% | Days to Collect   |      |  |  |  |
| Long Term Liabilities    | 0 Other                              | Income          | 0      | 0.0% | Avg Payment Days  |      |  |  |  |
| Total Equity             | 0 Other                              | Expense         | 0      | 0.0% | Depreciation Rate | 0.0% |  |  |  |
| Total Liab. and Equity   | 0 Net Pr                             | rofit or Loss   | 0      | 0.0% | Return on Equity  | 0.0% |  |  |  |
| A0164 HOLLY TRINITY<br>0 | HOSPICE, INC                         |                 |        |      |                   |      |  |  |  |
| 1101 EAST BROADWAY,      | SUITE 108                            | Cost Report not | filed. |      |                   |      |  |  |  |
| GLENDALE, CA 91205       |                                      |                 |        |      |                   |      |  |  |  |

| LOS ANGELES                  |   |                    |   | Key Performanace Ind. |                   |      |
|------------------------------|---|--------------------|---|-----------------------|-------------------|------|
| NATIONAL GOVERNMENT SERVICES |   |                    |   | Skilled Nursing       | 0.0%              |      |
| Balance Sheet Income         |   | e Statement        |   | Nursing               | 0.0%              |      |
| Current Assets               | 0 | Total Charges      | 0 |                       | Home Healthcare   | 0.0% |
| Fixed Assets                 | 0 | Contract Allowance | 0 | 0.0%                  | Length of Stay    |      |
| Other Assets                 | 0 | Operating Revenue  | 0 | 0.0%                  | Medicare LOS      |      |
| Total Assets                 | 0 | Operating Expense  | 0 | 0.0%                  | Current Ratio     |      |
| Current Liabilities          | 0 | Operating Margin   | 0 | 0.0%                  | Days to Collect   |      |
| Long Term Liabilities        | 0 | Other Income       | 0 | 0.0%                  | Avg Payment Days  |      |
| Total Equity                 | 0 | Other Expense      | 0 | 0.0%                  | Depreciation Rate | 0.0% |
| Total Liab. and Equity       | 0 | Net Profit or Loss | 0 | 0.0%                  | Return on Equity  | 0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551787 HOLLYWOOD HOSPICE                                    |              |                    |                       | Proprietary - Corporation |                   |        |  |
|-------------------------------------------------------------|--------------|--------------------|-----------------------|---------------------------|-------------------|--------|--|
| 4640 LANKERSHIM BLVD, STE 110 12/31/2019 365 Days Submitted |              |                    |                       | Hospice                   |                   |        |  |
| N HOLLYWOOD, CA                                             | 91602        |                    |                       |                           |                   |        |  |
| LOS ANGELES                                                 |              |                    |                       | Key Performanace Ind.     |                   |        |  |
| NATIONAL GOVERN                                             | MENT SERVICE | ES                 |                       |                           | Skilled Nursing   | 0.0%   |  |
| Balance Sheet                                               |              | Income Statement   |                       |                           | Nursing           | 0.0%   |  |
| Current Assets                                              | 31,521       | Total Charges      | 669,045               |                           | Home Healthcare   | 0.0%   |  |
| Fixed Assets                                                | 0            | Contract Allowance | 0                     | 0.0%                      | Length of Stay    |        |  |
| Other Assets                                                | 0            | Operating Revenue  | 669,045               | 100.0%                    | Medicare LOS      |        |  |
| Total Assets                                                | -296,362     | Operating Expense  | 624,813               | 93.4%                     | Current Ratio     | 20.7   |  |
| Current Liabilities                                         | 1,525        | Operating Margin   | 44,232                | 6.6%                      | Days to Collect   | 0.0    |  |
| Long Term Liabilities                                       | 0            | Other Income       | 0                     | 0.0%                      | Avg Payment Days  | 0.9    |  |
| Total Equity                                                | -297,887     | Other Expense      | 0                     | 0.0%                      | Depreciation Rate | 0.0%   |  |
| Total Liab. and Equity                                      | -296,362     | Net Profit or Loss | 44,232                | 6.6%                      | Return on Equity  | -14.8% |  |
| 751648 HOLY CARE HOSPICE, INC                               |              |                    |                       |                           |                   |        |  |
| 13758 VICTORY BLVD, SUITE 200 Cost Report not filed.        |              |                    |                       |                           |                   |        |  |
| VAN NUYS, CA 9140                                           | )1           |                    |                       |                           |                   |        |  |
| LOS ANGELES                                                 |              |                    |                       | Key Performanace Ind.     |                   |        |  |
| NATIONAL GOVERN                                             | MENT SERVICE | ES .               |                       |                           | Skilled Nursing   | 0.0%   |  |
| Balance Sheet                                               |              | Income             | ome Statement Nursing |                           |                   | 0.0%   |  |

|                              | VAN NUYS, CA 9140      | 1 |                    |                       |   |         |                   |      |
|------------------------------|------------------------|---|--------------------|-----------------------|---|---------|-------------------|------|
| LOS ANGELES                  |                        |   |                    | Key Performanace Ind. |   |         |                   |      |
| NATIONAL GOVERNMENT SERVICES |                        |   |                    |                       |   |         | Skilled Nursing   | 0.0% |
|                              | Balance Sheet Income   |   | Statement          |                       |   | Nursing | 0.0%              |      |
|                              | Current Assets         | 0 | Total Charges      |                       | 0 |         | Home Healthcare   | 0.0% |
|                              | Fixed Assets           | 0 | Contract Allowance |                       | 0 | 0.0%    | Length of Stay    |      |
|                              | Other Assets           | 0 | Operating Revenue  |                       | 0 | 0.0%    | Medicare LOS      |      |
|                              | Total Assets           | 0 | Operating Expense  |                       | 0 | 0.0%    | Current Ratio     |      |
|                              | Current Liabilities    | 0 | Operating Margin   |                       | 0 | 0.0%    | Days to Collect   |      |
|                              | Long Term Liabilities  | 0 | Other Income       |                       | 0 | 0.0%    | Avg Payment Days  |      |
|                              | Total Equity           | 0 | Other Expense      |                       | 0 | 0.0%    | Depreciation Rate | 0.0% |
|                              | Total Liab. and Equity | 0 | Net Profit or Loss |                       | 0 | 0.0%    | Return on Equity  | 0.0% |
|                              |                        |   |                    |                       |   |         |                   |      |

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Sample Hospice reports from the Halmanac.com website.

| 751619 HOLY CRO        | SS HOSPICE, IN | <b>IC</b>          |               |        | Proprietary - Corporat | ion     |
|------------------------|----------------|--------------------|---------------|--------|------------------------|---------|
| 28 N OAK AVE, SUIT     | ΓE 201         | 12/31/2019         | 365 Days Subm | itted  | Hospice                |         |
| PASADENA, CA 9110      | 07             |                    |               |        |                        |         |
| LOS ANGELES            |                |                    |               |        | Key Performanad        | e Ind.  |
| NATIONAL GOVERN        | MENT SERVICE   | ES .               |               |        | Skilled Nursing        | 0.1%    |
| Balance S              | Sheet          | Incom              | e Statement   |        | Nursing                | 2.8%    |
| Current Assets         | 24,999         | Total Charges      | 839,140       |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 146            | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 22,142         | Operating Revenue  | 839,140       | 100.0% | Medicare LOS           |         |
| Total Assets           | 57,229         | Operating Expense  | 729,119       | 86.9%  | Current Ratio          | 0.3     |
| Current Liabilities    | 95,232         | Operating Margin   | 110,021       | 13.1%  | Days to Collect        | 0.0     |
| Long Term Liabilities  | 0              | Other Income       | 0             | 0.0%   | Avg Payment Days       | 6.0     |
| Total Equity           | -38,003        | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 57,229         | Net Profit or Loss | 110,021       | 13.1%  | Return on Equity       | -289.5% |
| 751549 HOLY FAM        | ILY HOSPICE    |                    |               |        | Proprietary - Corporat | ion     |
| 7250 BEVERLY BLV       | D, SUITE 203   | 12/31/2019         | 365 Days Subm | itted  | Hospice                |         |
| LOS ANGELES, CA 9      | 90036          |                    |               |        |                        |         |
| LOS ANGELES            |                |                    |               |        | Key Performanad        | e Ind.  |
| NATIONAL GOVERN        | MENT SERVICE   | S                  |               |        | Skilled Nursing        | 0.0%    |
| Balance S              | Sheet          | Incom              | e Statement   |        | Nursing                | 0.0%    |
| Current Assets         | 73,651         | Total Charges      | 445,952       |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 0              | Contract Allowance | 44,309        | 9.9%   | Length of Stay         |         |
| Other Assets           | 9,187          | Operating Revenue  | 401,643       | 90.1%  | Medicare LOS           |         |
| Total Assets           | 82,838         | Operating Expense  | 572,967       | 142.7% | Current Ratio          | 2.4     |
| Current Liabilities    | 30,093         | Operating Margin   | -171,324      | -42.7% | Days to Collect        | 59.5    |
| Long Term Liabilities  | 621,044        | Other Income       | 0             | 0.0%   | Avg Payment Days       | 12.9    |
| Total Equity           | -568,299       | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 00.000         | Net Profit or Loss | (171,324)     | 40.70/ | Return on Equity       | 30.1%   |

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Sample Hospice reports from the Halmanac.com website.

| 921624 HOLY SAV                                                                                                                                                                                          | ER HOSPICE IN                                                                                            | С                                                                                                                           |                                                                          |                                                    | Proprietary - Corporat                                                                                                                                                      | ion                                 |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|----------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 13615 VICTORY BLV                                                                                                                                                                                        | VD, SUITE 217                                                                                            | 12/31/2019                                                                                                                  | 365 Days Submi                                                           | tted                                               | Hospice                                                                                                                                                                     |                                     |
| VAN NUYS, CA 9140                                                                                                                                                                                        | )1                                                                                                       |                                                                                                                             |                                                                          |                                                    |                                                                                                                                                                             |                                     |
| LOS ANGELES                                                                                                                                                                                              |                                                                                                          |                                                                                                                             |                                                                          |                                                    | Key Performanad                                                                                                                                                             | e Ind.                              |
| NATIONAL GOVERN                                                                                                                                                                                          | IMENT SERVICE                                                                                            | ES                                                                                                                          |                                                                          |                                                    | Skilled Nursing                                                                                                                                                             | 0.0%                                |
| Balance S                                                                                                                                                                                                | Sheet                                                                                                    | Income                                                                                                                      | Statement                                                                |                                                    | Nursing                                                                                                                                                                     | 0.0%                                |
| Current Assets                                                                                                                                                                                           | 29,188                                                                                                   | Total Charges                                                                                                               | 1,089,867                                                                |                                                    | Home Healthcare                                                                                                                                                             | 0.0%                                |
| Fixed Assets                                                                                                                                                                                             | 0                                                                                                        | Contract Allowance                                                                                                          | 0                                                                        | 0.0%                                               | Length of Stay                                                                                                                                                              |                                     |
| Other Assets                                                                                                                                                                                             | 0                                                                                                        | Operating Revenue                                                                                                           | 1,089,867                                                                | 100.0%                                             | Medicare LOS                                                                                                                                                                |                                     |
| Total Assets                                                                                                                                                                                             | 29,188                                                                                                   | Operating Expense                                                                                                           | 839,367                                                                  | 77.0%                                              | Current Ratio                                                                                                                                                               | 211.5                               |
| Current Liabilities                                                                                                                                                                                      | 138                                                                                                      | Operating Margin                                                                                                            | 250,500                                                                  | 23.0%                                              | Days to Collect                                                                                                                                                             | 0.0                                 |
| Long Term Liabilities                                                                                                                                                                                    | 0                                                                                                        | Other Income                                                                                                                | 0                                                                        | 0.0%                                               | Avg Payment Days                                                                                                                                                            | 0.1                                 |
| T. (1) E. (1)                                                                                                                                                                                            | 29.050                                                                                                   | Other Expense                                                                                                               | 0                                                                        | 0.0%                                               | Depreciation Rate                                                                                                                                                           | 0.0%                                |
| Total Equity                                                                                                                                                                                             | 25,000                                                                                                   | • =/.p • • •                                                                                                                |                                                                          |                                                    | •                                                                                                                                                                           |                                     |
| Total Equity  Total Liab. and Equity                                                                                                                                                                     |                                                                                                          | Net Profit or Loss                                                                                                          | 250,500                                                                  |                                                    | Return on Equity                                                                                                                                                            | 862.3%                              |
| Total Liab. and Equity  551759 HOME AND                                                                                                                                                                  | 29,188<br>O COMMUNITY F                                                                                  | Net Profit or Loss                                                                                                          | <u> </u>                                                                 | 23.0%                                              | Proprietary - Corporat                                                                                                                                                      |                                     |
| Total Liab. and Equity                                                                                                                                                                                   | 29,188<br>O COMMUNITY F                                                                                  | Net Profit or Loss                                                                                                          | 250,500<br>365 Days Submi                                                | 23.0%                                              |                                                                                                                                                                             |                                     |
| Total Liab. and Equity  551759 HOME AND                                                                                                                                                                  | 29,188  COMMUNITY F  VENUE SUITE 3                                                                       | Net Profit or Loss                                                                                                          | <u> </u>                                                                 | 23.0%                                              | Proprietary - Corporat                                                                                                                                                      |                                     |
| Total Liab. and Equity  551759 HOME AND  337 N VINEYARD AV                                                                                                                                               | 29,188  COMMUNITY F  VENUE SUITE 3                                                                       | Net Profit or Loss                                                                                                          | <u> </u>                                                                 | 23.0%                                              | Proprietary - Corporat                                                                                                                                                      | ion                                 |
| Total Liab. and Equity  551759 HOME AND  337 N VINEYARD AV  ONTARIO, CA 91764                                                                                                                            | 29,188  COMMUNITY F  VENUE SUITE 3                                                                       | Net Profit or Loss                                                                                                          | <u> </u>                                                                 | 23.0%                                              | Proprietary - Corporat  Hospice                                                                                                                                             | ion                                 |
| Total Liab. and Equity  551759 HOME AND  337 N VINEYARD AV  ONTARIO, CA 91764  SAN BERNARDINO                                                                                                            | 29,188  COMMUNITY F  VENUE SUITE 3  CAID HHA                                                             | Net Profit or Loss  HOSPICE INC  12/31/2019                                                                                 | <u> </u>                                                                 | 23.0%                                              | Proprietary - Corporat  Hospice  Key Performanac                                                                                                                            | ion                                 |
| Total Liab. and Equity  551759 HOME AND  337 N VINEYARD AV  ONTARIO, CA 91764  SAN BERNARDINO  DUMMY FOR MEDIC                                                                                           | 29,188  O COMMUNITY F  VENUE SUITE 3  CAID HHA  Sheet                                                    | Net Profit or Loss  HOSPICE INC  12/31/2019                                                                                 | 365 Days Submi                                                           | 23.0%                                              | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing                                                                                                           | ion<br>ce Ind.                      |
| Total Liab. and Equity  551759 HOME AND  337 N VINEYARD AV  ONTARIO, CA 91764  SAN BERNARDINO  DUMMY FOR MEDIC  Balance S                                                                                | 29,188  O COMMUNITY H  VENUE SUITE 3  CAID HHA  Sheet  203,097                                           | Net Profit or Loss  HOSPICE INC  06 12/31/2019                                                                              | 365 Days Submi                                                           | 23.0%                                              | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare                                                                                 | ion<br>ce Ind.<br>0.0%<br>0.1%      |
| Total Liab. and Equity  551759 HOME AND  337 N VINEYARD AV  ONTARIO, CA 91764  SAN BERNARDINO  DUMMY FOR MEDIC  Balance S  Current Assets                                                                | 29,188  O COMMUNITY H VENUE SUITE 3  CAID HHA Sheet 203,097 3,049                                        | Net Profit or Loss  HOSPICE INC  06 12/31/2019  Income  Total Charges                                                       | 365 Days Submi                                                           | 23.0%<br>itted                                     | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare                                                                                 | ion<br>ce Ind.<br>0.0%<br>0.1%      |
| Total Liab. and Equity  551759 HOME AND  337 N VINEYARD AND  ONTARIO, CA 91764  SAN BERNARDINO  DUMMY FOR MEDICO  Balance S  Current Assets  Fixed Assets                                                | 29,188  O COMMUNITY H VENUE SUITE 3  CAID HHA Sheet 203,097 3,049                                        | Net Profit or Loss  HOSPICE INC  12/31/2019  Income  Total Charges  Contract Allowance  Operating Revenue                   | 365 Days Submi<br>• Statement<br>7,578,207<br>779,846                    | 23.0%<br>itted                                     | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                                   | ion<br>ce Ind.<br>0.0%<br>0.1%      |
| Total Liab. and Equity  551759 HOME AND  337 N VINEYARD AND  ONTARIO, CA 91764  SAN BERNARDINO  DUMMY FOR MEDICO  Balance S  Current Assets  Fixed Assets  Other Assets                                  | 29,188  O COMMUNITY II  VENUE SUITE 3  CAID HHA  Sheet  203,097  3,049  0  1,003,151                     | Net Profit or Loss  HOSPICE INC  12/31/2019  Income  Total Charges  Contract Allowance  Operating Revenue                   | 365 Days Submi<br>2 Statement<br>7,578,207<br>779,846<br>6,798,361       | 23.0%<br>itted<br>10.3%<br>89.7%                   | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio                                    | ion ce Ind. 0.0% 0.1% 0.0%          |
| Total Liab. and Equity  551759 HOME AND  337 N VINEYARD AND  ONTARIO, CA 91764  SAN BERNARDINO  DUMMY FOR MEDICO  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                    | 29,188  O COMMUNITY II  VENUE SUITE 3  CAID HHA  Sheet  203,097  3,049  0  1,003,151  321,018            | Net Profit or Loss  HOSPICE INC  12/31/2019  Income  Total Charges  Contract Allowance Operating Revenue  Operating Expense | 2 Statement<br>7,578,207<br>779,846<br>6,798,361<br>6,341,462            | 23.0%<br>fitted<br>10.3%<br>89.7%<br>93.3%         | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio  Days to Collect                   | ion  ce Ind.  0.0%  0.1%  0.0%      |
| Total Liab. and Equity  551759 HOME AND  337 N VINEYARD AV  ONTARIO, CA 91764  SAN BERNARDINO  DUMMY FOR MEDIO  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 29,188  O COMMUNITY II  VENUE SUITE 3  CAID HHA  Sheet  203,097  3,049  0  1,003,151  321,018  2,472,093 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin                                | 2 Statement<br>7,578,207<br>779,846<br>6,798,361<br>6,341,462<br>456,899 | 23.0%<br>fitted<br>10.3%<br>89.7%<br>93.3%<br>6.7% | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio  Days to Collect  Avg Payment Days | ion  ce Ind. 0.0% 0.1% 0.0% 0.6 9.8 |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                              | CH HOSPICE                                                            |                                                                                              |                                                        |                                 | Proprietary - Corporat                                                                                                            | ion                    |
|------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|----------------------------------------------------------------------------------------------|--------------------------------------------------------|---------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|------------------------|
| 2250 OBISPO AVE,                                                                                                             | SUITE 101                                                             | 12/31/2019                                                                                   | 365 Days Subm                                          | itted                           | Hospice                                                                                                                           |                        |
| SIGNAL HILL, CA 90                                                                                                           | 755                                                                   |                                                                                              |                                                        |                                 |                                                                                                                                   |                        |
| LOS ANGELES                                                                                                                  |                                                                       |                                                                                              |                                                        |                                 | Key Performana                                                                                                                    | ce Ind.                |
| BLUE CROSS (CALI                                                                                                             | FORNIA)                                                               |                                                                                              |                                                        |                                 | Skilled Nursing                                                                                                                   | 0.0%                   |
| Balance S                                                                                                                    | Sheet                                                                 | Income                                                                                       | e Statement                                            |                                 | Nursing                                                                                                                           | 4.1%                   |
| Current Assets                                                                                                               | 277,629                                                               | Total Charges                                                                                | 697,890                                                |                                 | Home Healthcare                                                                                                                   | 0.0%                   |
| Fixed Assets                                                                                                                 | 6,000                                                                 | Contract Allowance                                                                           | 0                                                      | 0.0%                            | Length of Stay                                                                                                                    |                        |
| Other Assets                                                                                                                 | 0                                                                     | Operating Revenue                                                                            | 697,890                                                | 100.0%                          | Medicare LOS                                                                                                                      |                        |
| Total Assets                                                                                                                 | 283,629                                                               | Operating Expense                                                                            | 943,906                                                | 135.3%                          | Current Ratio                                                                                                                     | 6,610.2                |
| Current Liabilities                                                                                                          | 42                                                                    | Operating Margin                                                                             | -246,016                                               | -35.3%                          | Days to Collect                                                                                                                   | 0.0                    |
| Long Term Liabilities                                                                                                        | 633,625                                                               | Other Income                                                                                 | 0                                                      | 0.0%                            | Avg Payment Days                                                                                                                  | 0.0                    |
| Total Equity                                                                                                                 | -350,038                                                              | Other Expense                                                                                | 0                                                      | 0.0%                            | Depreciation Rate                                                                                                                 | 0.0%                   |
| Total Liab. and Equity                                                                                                       | 283,629                                                               | Net Profit or Loss                                                                           | (246,016)                                              | -35.3%                          | Return on Equity                                                                                                                  | 70.3%                  |
| 051601 HOPE HOS                                                                                                              | SPICE                                                                 |                                                                                              |                                                        |                                 | Nonprofit - Private                                                                                                               |                        |
|                                                                                                                              |                                                                       |                                                                                              |                                                        |                                 |                                                                                                                                   |                        |
| 6377 CLARK AVENU                                                                                                             | JE, SUITE 100                                                         | 6/30/2019                                                                                    | 365 Days Submitt                                       | ted                             | Hospice                                                                                                                           |                        |
| 6377 CLARK AVENU<br>DUBLIN, CA 94568                                                                                         | JE, SUITE 100                                                         | 6/30/2019 :                                                                                  | 365 Days Submitt                                       | ted                             | Hospice                                                                                                                           |                        |
|                                                                                                                              | JE, SUITE 100                                                         | 6/30/2019 :                                                                                  | 365 Days Submitt                                       | ted                             | Hospice  Key Performana                                                                                                           | ce Ind.                |
| DUBLIN, CA 94568                                                                                                             |                                                                       |                                                                                              | 365 Days Submitt                                       | ted                             | ·                                                                                                                                 | <b>ce Ind.</b><br>0.0% |
| DUBLIN, CA 94568<br>ALAMEDA                                                                                                  | NMENT SERVICE                                                         | ≣S                                                                                           | 365 Days Submitt                                       | ted                             | Key Performana                                                                                                                    |                        |
| DUBLIN, CA 94568<br>ALAMEDA<br>NATIONAL GOVERN                                                                               | NMENT SERVICE<br>Sheet                                                | ≣S                                                                                           | ·                                                      | ted                             | Key Performana<br>Skilled Nursing                                                                                                 | 0.0%                   |
| DUBLIN, CA 94568 ALAMEDA NATIONAL GOVERN Balance S                                                                           | NMENT SERVICE<br>Sheet<br>5,175,856                                   | ES<br>Incom                                                                                  | e Statement                                            | ted<br>0.0%                     | Key Performana<br>Skilled Nursing<br>Nursing                                                                                      | 0.0%                   |
| DUBLIN, CA 94568 ALAMEDA NATIONAL GOVERN Balance S Current Assets                                                            | NMENT SERVICE<br>Sheet<br>5,175,856<br>77,633                         | ES<br>Incomo<br>Total Charges                                                                | e <b>Statement</b><br>15,598,229                       |                                 | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                                            | 0.0%                   |
| DUBLIN, CA 94568 ALAMEDA NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | NMENT SERVICE<br>Sheet<br>5,175,856<br>77,633<br>516,667              | Income<br>Total Charges<br>Contract Allowance                                                | e <b>Statement</b> 15,598,229 0                        | 0.0%                            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                                            | 0.0%                   |
| DUBLIN, CA 94568 ALAMEDA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | NMENT SERVICE<br>Sheet<br>5,175,856<br>77,633<br>516,667<br>5,803,156 | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement 15,598,229 0 15,598,229                    | 0.0%<br>100.0%                  | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS                                 | 0.0%<br>0.0%<br>0.0%   |
| DUBLIN, CA 94568 ALAMEDA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 5,175,856<br>77,633<br>516,667<br>5,803,156<br>2,564,004              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement 15,598,229 0 15,598,229 15,208,871         | 0.0%<br>100.0%<br>97.5%         | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS<br>Current Ratio                | 0.0%<br>0.0%<br>0.0%   |
| DUBLIN, CA 94568 ALAMEDA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | Sheet 5,175,856 77,633 516,667 5,803,156 2,564,004 89,879             | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | e Statement 15,598,229 0 15,598,229 15,208,871 389,358 | 0.0%<br>100.0%<br>97.5%<br>2.5% | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.0%<br>0.0%   |

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Sample Hospice reports from the Halmanac.com website.

| 551514 HOPE HOS                               | PICE & HEALTH     | ICARE, INC                                           |                        |                         | Proprietary - Corporation                  | on         |
|-----------------------------------------------|-------------------|------------------------------------------------------|------------------------|-------------------------|--------------------------------------------|------------|
| 29826 HAUN ROAD,                              | SUITE 108         | 12/31/2019                                           | 365 Days Submi         | itted                   | Hospice                                    |            |
| SUN CITY, CA 92586                            | ;                 |                                                      |                        |                         |                                            |            |
| RIVERSIDE                                     |                   |                                                      |                        |                         | Key Performanac                            | e Ind.     |
| NATIONAL GOVERN                               | MENT SERVICE      | S                                                    |                        |                         | Skilled Nursing                            | 0.1%       |
| Balance S                                     | heet              | Income                                               | e Statement            |                         | Nursing                                    | 0.0%       |
| Current Assets                                | 427,472           | Total Charges                                        | 4,165,901              |                         | Home Healthcare                            | 0.0%       |
| Fixed Assets                                  | 64,270            | Contract Allowance                                   | 0                      | 0.0%                    | Length of Stay                             |            |
| Other Assets                                  | 0                 | Operating Revenue                                    | 4,165,901              | 100.0%                  | Medicare LOS                               |            |
| Total Assets                                  | 491,742           | Operating Expense                                    | 4,142,700              | 99.4%                   | Current Ratio                              | 6.7        |
| Current Liabilities                           | 63,745            | Operating Margin                                     | 23,201                 | 0.6%                    | Days to Collect                            | 0.0        |
| Long Term Liabilities                         | 0                 | Other Income                                         | 0                      | 0.0%                    | Avg Payment Days                           | 0.1        |
| Total Equity                                  | 427,997           | Other Expense                                        | 0                      | 0.0%                    | Depreciation Rate                          | 0.0%       |
| Total Liab. and Equity                        | 491,742           | Net Profit or Loss                                   | 23,201                 | 0.6%                    | Return on Equity                           | 5.4%       |
| 051774 HOPE INTE                              | RNATIONAL H       | OSPICE, INC.                                         |                        |                         | Proprietary - Corporation                  | on         |
| 20705 SOUTH WES <sup>-1</sup>                 | ΓERN AVENUE       | SUITE 12/31/2019                                     | 365 Days Submi         | itted                   | Hospice                                    |            |
| TORRANCE, CA 905                              | 01                |                                                      |                        |                         |                                            |            |
| LOS ANGELES                                   |                   |                                                      |                        |                         | Key Performanac                            | e Ind.     |
| NATIONAL GOVERN                               | MENT SERVICE      | ES .                                                 |                        |                         | Skilled Nursing                            | 0.0%       |
| Balance S                                     | heet              | Income                                               | Statement              |                         | Nursing                                    | 0.0%       |
| Current Assets                                | 333,409           | Total Charges                                        | 2,409,944              |                         | Home Healthcare                            | 0.0%       |
| Fixed Assets                                  | 07.000            | Contract Allowance                                   | 0                      | 0.0%                    | Length of Stay                             | 0.070      |
| Fixed Assets                                  | 87,068            |                                                      |                        |                         | Length of Stay                             | 0.070      |
| Other Assets                                  |                   |                                                      | 2,409,944              | 100.0%                  | Medicare LOS                               | 0.070      |
|                                               | 0                 |                                                      | 2,409,944<br>2,231,464 |                         |                                            | 4.1        |
| Other Assets                                  | 569,263           | Operating Revenue                                    |                        | 100.0%                  | Medicare LOS                               |            |
| Other Assets Total Assets                     | 569,263           | Operating Revenue Operating Expense                  | 2,231,464              | 100.0%<br>92.6%         | Medicare LOS Current Ratio                 | 4.1        |
| Other Assets Total Assets Current Liabilities | 569,263<br>80,530 | Operating Revenue Operating Expense Operating Margin | 2,231,464              | 100.0%<br>92.6%<br>7.4% | Medicare LOS Current Ratio Days to Collect | 4.1<br>0.0 |

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Sample Hospice reports from the Halmanac.com website.

| 921754 HOSPICE A          | ND PALLIATIV | E CARE OF SAINT M  | ARIAM, INC    |   |         |                   |        |
|---------------------------|--------------|--------------------|---------------|---|---------|-------------------|--------|
| 620 WEST ROUTE 66         | S, SUITE 201 | Cost Repo          | rt not filed. |   |         |                   |        |
| GLENDORA, CA 9174         | 0            |                    |               |   |         |                   |        |
| LOS ANGELES               | OS ANGELES   |                    |               |   |         |                   | e Ind. |
| NATIONAL GOVERNI          | MENT SERVICE | S                  |               |   |         | Skilled Nursing   | 0.0%   |
| Balance SI                | neet         | Income Statement   |               |   | Nursing | 0.0%              |        |
| Current Assets            | 0            | Total Charges      |               | 0 |         | Home Healthcare   | 0.0%   |
| Fixed Assets              | 0            | Contract Allowance |               | 0 | 0.0%    | Length of Stay    |        |
| Other Assets              | 0            | Operating Revenue  |               | 0 | 0.0%    | Medicare LOS      |        |
| Total Assets              | 0            | Operating Expense  |               | 0 | 0.0%    | Current Ratio     |        |
| Current Liabilities       | 0            | Operating Margin   |               | 0 | 0.0%    | Days to Collect   |        |
| Long Term Liabilities     | 0            | Other Income       |               | 0 | 0.0%    | Avg Payment Days  |        |
| Total Equity              | 0            | Other Expense      |               | 0 | 0.0%    | Depreciation Rate | 0.0%   |
| Total Liab. and Equity  - | 0            | Net Profit or Loss |               | 0 | 0.0%    | Return on Equity  | 0.0%   |

#### 551751 HOSPICE BY BLIZE HEALTHCARE

750 ALFRED NOBEL DRIVE, SUITE 202 Cost Report not filed.

HERCULES, CA 94547

**CONTRA COSTA Key Performanace Ind.** 0.0% Skilled Nursing NATIONAL GOVERNMENT SERVICES 0.0% Nursing **Balance Sheet Income Statement Current Assets** 0 0.0% 0 Total Charges Home Healthcare **Fixed Assets** 0 Contract Allowance 0 0.0% Length of Stay 0 Other Assets Operating Revenue 0.0% Medicare LOS 0.0% Current Ratio **Total Assets** Operating Expense 0 0 Operating Margin **Current Liabilities** 0 0.0% Days to Collect Long Term Liabilities 0 Other Income 0 0.0% Avg Payment Days **Total Equity** 0 Other Expense 0 0.0% Depreciation Rate Total Liab. and Equity 0 Net Profit or Loss 0 0.0% Return on Equity 0.0%

All Providers

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                   | BY THE BAY                                                             |                                                                                              |                                                                  |                                  | Nonprofit - Private                                                                                                                 |                                      |
|-------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|------------------------------------------------------------------|----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 17 EAST SIR FRANC                                                                                                 | OIS DRAKE BLV                                                          | D 6/30/2019 3                                                                                | 365 Days Submitte                                                | ed                               | Hospice                                                                                                                             |                                      |
| LARKSPUR, CA 9493                                                                                                 | 39                                                                     |                                                                                              |                                                                  |                                  |                                                                                                                                     |                                      |
| MARIN                                                                                                             |                                                                        |                                                                                              |                                                                  |                                  | Key Performanace                                                                                                                    | e Ind.                               |
| NATIONAL GOVERN                                                                                                   | IMENT SERVICE                                                          | ES .                                                                                         |                                                                  |                                  | Skilled Nursing                                                                                                                     | 0.0%                                 |
| Balance S                                                                                                         | Sheet                                                                  | Income                                                                                       | e Statement                                                      |                                  | Nursing                                                                                                                             | 0.1%                                 |
| Current Assets                                                                                                    | 13,295,508                                                             | Total Charges                                                                                | 50,033,993                                                       |                                  | Home Healthcare                                                                                                                     | 0.0%                                 |
| Fixed Assets                                                                                                      | 18,694,085                                                             | Contract Allowance                                                                           | 8,708,390                                                        | 17.4%                            | Length of Stay                                                                                                                      |                                      |
| Other Assets                                                                                                      | 0                                                                      | Operating Revenue                                                                            | 41,325,603                                                       | 82.6%                            | Medicare LOS                                                                                                                        |                                      |
| Total Assets                                                                                                      | 77,451,579                                                             | Operating Expense                                                                            | 37,110,409                                                       | 89.8%                            | Current Ratio                                                                                                                       | 2.3                                  |
| Current Liabilities                                                                                               | 5,806,695                                                              | Operating Margin                                                                             | 4,215,194                                                        | 10.2%                            | Days to Collect                                                                                                                     | 80.6                                 |
| Long Term Liabilities                                                                                             | 6,226                                                                  | Other Income                                                                                 | 0                                                                | 0.0%                             | Avg Payment Days                                                                                                                    | 55.1                                 |
| Total Equity                                                                                                      | 71,638,658                                                             | Other Expense                                                                                | 0                                                                | 0.0%                             | Depreciation Rate                                                                                                                   | 0.0%                                 |
| Total Liab. and Equity                                                                                            | 77,451,579                                                             | Net Profit or Loss                                                                           | 4,215,194                                                        | 10.2%                            | Return on Equity                                                                                                                    | 5.9%                                 |
| 051523 HOSPICE E                                                                                                  | BY THE BAY                                                             |                                                                                              |                                                                  |                                  | Nonprofit - Private                                                                                                                 |                                      |
| 180 REDWOOD STF                                                                                                   | REET, SUITE 350                                                        | 0 6/30/2019 3                                                                                | 365 Days Submitte                                                | od                               | Haaniaa                                                                                                                             |                                      |
|                                                                                                                   |                                                                        |                                                                                              | oo bayo cabiiiit                                                 | eu                               | Hospice                                                                                                                             |                                      |
| SAN FRANCISCO, C                                                                                                  | A 94102                                                                |                                                                                              | soo bayo dabiiina                                                | eu                               | поѕрісе                                                                                                                             |                                      |
| SAN FRANCISCO, C<br>SAN FRANCISCO                                                                                 | A 94102                                                                |                                                                                              | oo Dayo Gaziiii.                                                 | eu                               | Key Performanace                                                                                                                    | e Ind.                               |
| ·                                                                                                                 |                                                                        | ≅S                                                                                           |                                                                  | eu                               |                                                                                                                                     | e Ind.<br>0.0%                       |
| SAN FRANCISCO                                                                                                     | IMENT SERVICE                                                          |                                                                                              | e Statement                                                      | eu                               | Key Performanace                                                                                                                    |                                      |
| SAN FRANCISCO<br>NATIONAL GOVERN                                                                                  | IMENT SERVICE                                                          |                                                                                              | ·                                                                | eu                               | <b>Key Performanace</b> Skilled Nursing                                                                                             | 0.0%                                 |
| SAN FRANCISCO  NATIONAL GOVERN  Balance S                                                                         | IMENT SERVICE<br>Sheet<br>13,295,508                                   | Income                                                                                       | e Statement                                                      | 16.0%                            | Key Performanace Skilled Nursing Nursing Home Healthcare                                                                            | 0.0%<br>0.5%                         |
| SAN FRANCISCO  NATIONAL GOVERN  Balance S  Current Assets                                                         | IMENT SERVICE<br>Sheet<br>13,295,508<br>18,694,085                     | Income<br>Total Charges                                                                      | e <b>Statement</b><br>25,870,624                                 |                                  | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay                                                             | 0.0%<br>0.5%                         |
| SAN FRANCISCO  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                           | IMENT SERVICE<br>Sheet<br>13,295,508<br>18,694,085<br>0                | Income<br>Total Charges<br>Contract Allowance                                                | 25,870,624<br>4,148,760                                          | 16.0%                            | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.0%<br>0.5%                         |
| SAN FRANCISCO  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                             | IMENT SERVICE<br>13,295,508<br>18,694,085<br>0<br>77,451,579           | Income Total Charges Contract Allowance Operating Revenue                                    | 25,870,624<br>4,148,760<br>21,721,864                            | 16.0%<br>84.0%                   | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.0%<br>0.5%<br>0.0%                 |
| SAN FRANCISCO  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets               | IMENT SERVICE  13,295,508  18,694,085  0  77,451,579  5,806,695        | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 25,870,624<br>4,148,760<br>21,721,864<br>17,506,670              | 16.0%<br>84.0%<br>80.6%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>0.5%<br>0.0%                 |
| SAN FRANCISCO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | IMENT SERVICE  13,295,508  18,694,085  0  77,451,579  5,806,695  6,226 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 25,870,624<br>4,148,760<br>21,721,864<br>17,506,670<br>4,215,194 | 16.0%<br>84.0%<br>80.6%<br>19.4% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.5%<br>0.0%<br>2.3<br>153.3 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                                       | BY THE SEA                                               |                                                                                                           |                                                         |                                          | Proprietary - Corporati                                                                                            | on                                           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|---------------------------------------------------------|------------------------------------------|--------------------------------------------------------------------------------------------------------------------|----------------------------------------------|
| 312 S CEDROS, SU                                                                                                                                      | ITE 250                                                  | 12/31/2019                                                                                                | 365 Days Subm                                           | itted                                    | Hospice                                                                                                            |                                              |
| SOLANA BEACH, CA                                                                                                                                      | A 92075                                                  |                                                                                                           |                                                         |                                          |                                                                                                                    |                                              |
| SAN DIEGO                                                                                                                                             |                                                          |                                                                                                           |                                                         |                                          | Key Performanac                                                                                                    | e Ind.                                       |
| Noridian (CA)                                                                                                                                         |                                                          |                                                                                                           |                                                         |                                          | Skilled Nursing                                                                                                    | 0.0%                                         |
| Balance S                                                                                                                                             | Sheet                                                    | Income                                                                                                    | e Statement                                             |                                          | Nursing                                                                                                            | 0.1%                                         |
| Current Assets                                                                                                                                        | 2,565,434                                                | Total Charges                                                                                             | 3,741,363                                               |                                          | Home Healthcare                                                                                                    | 0.0%                                         |
| Fixed Assets                                                                                                                                          | 277,870                                                  | Contract Allowance                                                                                        | 0                                                       | 0.0%                                     | Length of Stay                                                                                                     |                                              |
| Other Assets                                                                                                                                          | 0                                                        | Operating Revenue                                                                                         | 3,741,363                                               | 100.0%                                   | Medicare LOS                                                                                                       |                                              |
| Total Assets                                                                                                                                          | 2,849,304                                                | Operating Expense                                                                                         | 3,843,079                                               | 102.7%                                   | Current Ratio                                                                                                      | 6.5                                          |
| Current Liabilities                                                                                                                                   | 392,141                                                  | Operating Margin                                                                                          | -101,716                                                | -2.7%                                    | Days to Collect                                                                                                    | 73.3                                         |
| Long Term Liabilities                                                                                                                                 | 0                                                        | Other Income                                                                                              | 0                                                       | 0.0%                                     | Avg Payment Days                                                                                                   | 24.4                                         |
| Total Equity                                                                                                                                          | 2,457,163                                                | Other Expense                                                                                             | 0                                                       | 0.0%                                     | Depreciation Rate                                                                                                  | 0.0%                                         |
| Total Liab. and Equity                                                                                                                                | 2,849,304                                                | Net Profit or Loss                                                                                        | (101,716)                                               | -2.7%                                    | Return on Equity                                                                                                   | -4.1%                                        |
| 921704 HOSPICE 0                                                                                                                                      | PADE AT HOME                                             |                                                                                                           |                                                         |                                          | December 1                                                                                                         |                                              |
|                                                                                                                                                       | ARE AT HOME                                              |                                                                                                           |                                                         |                                          | Proprietary - Corporati                                                                                            | on                                           |
| 400 N. MOUNTAIN A                                                                                                                                     |                                                          |                                                                                                           | 365 Days Submi                                          | itted                                    | Hospice                                                                                                            | on                                           |
|                                                                                                                                                       |                                                          |                                                                                                           | 365 Days Submi                                          | itted                                    |                                                                                                                    | on                                           |
| 400 N. MOUNTAIN A                                                                                                                                     |                                                          |                                                                                                           | 365 Days Submi                                          | itted                                    |                                                                                                                    |                                              |
| 400 N. MOUNTAIN A                                                                                                                                     | AVE., SUITE 216                                          |                                                                                                           | 365 Days Submi                                          | itted                                    | Hospice                                                                                                            |                                              |
| 400 N. MOUNTAIN A<br>UPLAND, CA 91786<br>SAN BERNARDINO                                                                                               | AVE., SUITE 216<br>CAID HHA                              | 12/31/2019                                                                                                | 365 Days Submi                                          | itted                                    | Hospice  Key Performanac                                                                                           | e Ind.<br>0.0%                               |
| 400 N. MOUNTAIN A UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIC                                                                                     | AVE., SUITE 216<br>CAID HHA<br>Sheet                     | 12/31/2019                                                                                                | ·                                                       | itted                                    | Hospice  Key Performanac  Skilled Nursing                                                                          | e Ind.<br>0.0%<br>0.1%                       |
| 400 N. MOUNTAIN A UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIC Balance S                                                                           | AVE., SUITE 216<br>CAID HHA<br>Sheet<br>165,408          | 12/31/2019<br>Income                                                                                      | e Statement                                             |                                          | Key Performanac<br>Skilled Nursing<br>Nursing                                                                      | e Ind.                                       |
| 400 N. MOUNTAIN A UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIC Balance S Current Assets                                                            | AVE., SUITE 216<br>CAID HHA<br>Sheet<br>165,408<br>1,053 | 12/31/2019 Income Total Charges                                                                           | e <b>Statement</b><br>1,709,977                         |                                          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay                                            | e Ind.<br>0.0%<br>0.1%                       |
| 400 N. MOUNTAIN A UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIO Balance S Current Assets Fixed Assets                                               | CAID HHA  Sheet  165,408  1,053                          | Income Total Charges Contract Allowance                                                                   | e <b>Statement</b><br>1,709,977<br>0                    | 0.0%                                     | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | e Ind.<br>0.0%<br>0.1%                       |
| 400 N. MOUNTAIN A UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIO Balance S Current Assets Fixed Assets Other Assets                                  | CAID HHA  Sheet  165,408  1,053  0  224,580              | Income Total Charges Contract Allowance Operating Revenue                                                 | e Statement<br>1,709,977<br>0<br>1,709,977              | 0.0%<br>100.0%                           | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | e Ind.<br>0.0%<br>0.1%<br>0.0%               |
| 400 N. MOUNTAIN A UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIO Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CAID HHA  Sheet  165,408  1,053  0  224,580              | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | e Statement<br>1,709,977<br>0<br>1,709,977<br>1,518,809 | 0.0%<br>100.0%<br>88.8%                  | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | e Ind.<br>0.0%<br>0.1%<br>0.0%               |
| 400 N. MOUNTAIN A UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CAID HHA  Sheet  165,408  1,053  0  224,580  59,334      | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,709,977<br>0<br>1,709,977<br>1,518,809<br>191,168     | 0.0%<br>100.0%<br>88.8%<br>11.2%<br>0.0% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | e Ind.<br>0.0%<br>0.1%<br>0.0%<br>2.8<br>0.0 |

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Sample Hospice reports from the Halmanac.com website.

| A0150 HOSPICE C        | ARE OF THE C | OAST INC           |               |        | Proprietary - Corporate | ion     |
|------------------------|--------------|--------------------|---------------|--------|-------------------------|---------|
| 215 SOUTH HICKOR       | Y STREET, SU | ITE 104 12/31/2019 | 380 Days Subm | itted  | Hospice                 |         |
| ESCONDIDO, CA 920      | )25          |                    |               |        |                         |         |
| SAN DIEGO              |              |                    |               |        | Key Performana          | ce Ind. |
| DUMMY FOR MEDIC        | AID HHA      |                    |               |        | Skilled Nursing         | 0.0%    |
| Balance S              | heet         | Incom              | e Statement   |        | Nursing                 | 0.0%    |
| Current Assets         | 163,196      | Total Charges      | 803,680       |        | Home Healthcare         | 0.0%    |
| Fixed Assets           | 2,231        | Contract Allowance | 0             | 0.0%   | Length of Stay          |         |
| Other Assets           | 176,134      | Operating Revenue  | 803,680       | 100.0% | Medicare LOS            |         |
| Total Assets           | 341,561      | Operating Expense  | 823,128       | 102.4% | Current Ratio           | 1.4     |
| Current Liabilities    | 117,739      | Operating Margin   | -19,448       | -2.4%  | Days to Collect         | 9.7     |
| Long Term Liabilities  | 193,270      | Other Income       | 0             | 0.0%   | Avg Payment Days        | 54.4    |
| Total Equity           | 30,552       | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%    |
| Total Liab. and Equity | 341,561      | Net Profit or Loss | (19,448)      | -2.4%  | Return on Equity        | -63.7%  |
| 551503 HOSPICE C       | ARE OF THE V | ALLEY INC          |               |        | Proprietary - Corporate | ion     |
| 1176 ROADRUNNER        | WAY          | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |         |
| SIMI VALLEY, CA 930    | 065          |                    |               |        |                         |         |
| VENTURA                |              |                    |               |        | Key Performana          | ce Ind. |
| NATIONAL GOVERNI       | MENT SERVICE | ES                 |               |        | Skilled Nursing         | 0.0%    |
| Balance S              | heet         | Incom              | e Statement   |        | Nursing                 | 0.9%    |
| Current Assets         | 219,281      | Total Charges      | 2,690,015     |        | Home Healthcare         | 0.0%    |
| Fixed Assets           | 3,920        | Contract Allowance | 0             | 0.0%   | Length of Stay          |         |
| Other Assets           | 0            | Operating Revenue  | 2,690,015     | 100.0% | Medicare LOS            |         |
| Total Assets           | 223,201      | Operating Expense  | 2,728,804     | 101.4% | Current Ratio           | 25.5    |
| Current Liabilities    | 8,596        | Operating Margin   | -38,789       | -1.4%  | Days to Collect         | 11.9    |
| Long Term Liabilities  | 0            | Other Income       | 0             | 0.0%   | Avg Payment Days        | 1.1     |
| Total Equity           | 214,605      | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%    |
| Total Liab. and Equity | 223,201      | Net Profit or Loss | (38,789)      | -1.4%  | Return on Equity        | -18.1%  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0155 HOSPICE C        | ARE ORGANIZ     | ATION, INC         |               |        |                        |         |
|------------------------|-----------------|--------------------|---------------|--------|------------------------|---------|
| 644 WEST BROADW        | /AY , SUITE 112 | Cost Repor         | rt not filed. |        |                        |         |
| GLENDALE, CA 9120      | )4              |                    |               |        |                        |         |
| LOS ANGELES            |                 |                    |               |        | Key Performana         | ce Ind. |
| NATIONAL GOVERN        | MENT SERVICE    | ES .               |               |        | Skilled Nursing        | 0.0%    |
| Balance S              | Sheet           | Income             | e Statement   |        | Nursing                | 0.0%    |
| Current Assets         | 0               | Total Charges      | 0             |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 0               | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 0               | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |         |
| Total Assets           | 0               | Operating Expense  | 0             | 0.0%   | Current Ratio          |         |
| Current Liabilities    | 0               | Operating Margin   | 0             | 0.0%   | Days to Collect        |         |
| Long Term Liabilities  | 0               | Other Income       | 0             | 0.0%   | Avg Payment Days       |         |
| Total Equity           | 0               | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 0               | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%    |
| 751584 HOSPICE C       | ARE PROVIDE     | RS INC             |               |        | Proprietary - Corporat | ion     |
| 9581 BUSINESS CEI      | NTER DRIVE BU   | JILDING 12/31/2019 | 365 Days Subm | itted  | Hospice                |         |
| RANCHO CUCAMON         | IGA, CA 91730   |                    |               |        |                        |         |
| SAN BERNARDINO         |                 |                    |               |        | Key Performana         | ce Ind. |
| DUMMY FOR MEDIC        | AID HHA         |                    |               |        | Skilled Nursing        | 0.0%    |
| Balance S              | Sheet           | Income             | e Statement   |        | Nursing                | 0.0%    |
| Current Assets         | 186             | Total Charges      | 1,216,087     |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 7,258           | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 0               | Operating Revenue  | 1,216,087     | 100.0% | Medicare LOS           |         |
| Total Assets           | 56,921          | Operating Expense  | 1,216,271     | 100.0% | Current Ratio          | 0.0     |
| Current Liabilities    | 30,977          | Operating Margin   | -184          | 0.0%   | Days to Collect        | 0.0     |
| Long Term Liabilities  | 0               | Other Income       | 0             | 0.0%   | Avg Payment Days       | 3.2     |
| Total Equity           | 25,944          | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 56,921          | Net Profit or Loss | (184)         | 0.0%   | Return on Equity       | -0.7%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921640 HOSPICE G       | ROUP OF SOU    | THERN CALIFORNIA   | , INC.          |        | Proprietary - Corpora | tion     |
|------------------------|----------------|--------------------|-----------------|--------|-----------------------|----------|
| 7041 OWENSMOUTI        | H AVE, SUITE 2 | 02 12/31/2019      | 365 Days Subm   | itted  | Hospice               |          |
| CANOGA PARK, CA        | 91303          |                    |                 |        |                       |          |
| LOS ANGELES            |                |                    |                 |        | Key Performana        | ce Ind.  |
| NATIONAL GOVERN        | MENT SERVICE   | ES                 |                 |        | Skilled Nursing       | 0.0%     |
| Balance S              | Sheet          | Incom              | e Statement     |        | Nursing               | 0.0%     |
| Current Assets         | 26,437         | Total Charges      | 510,719         |        | Home Healthcare       | 0.0%     |
| Fixed Assets           | 49,217         | Contract Allowance | 0               | 0.0%   | Length of Stay        |          |
| Other Assets           | 0              | Operating Revenue  | 510,719         | 100.0% | Medicare LOS          |          |
| Total Assets           | 75,654         | Operating Expense  | 419,529         | 82.1%  | Current Ratio         |          |
| Current Liabilities    | 0              | Operating Margin   | 91,190          | 17.9%  | Days to Collect       | 0.0      |
| Long Term Liabilities  | 67,439         | Other Income       | 0               | 0.0%   | Avg Payment Days      | 0.0      |
| Total Equity           | 8,215          | Other Expense      | 0               | 0.0%   | Depreciation Rate     | 0.0%     |
| Total Liab. and Equity | 75,654         | Net Profit or Loss | 91,190          | 17.9%  | Return on Equity      | 1,110.0% |
| 051650 HOSPICE C       | F AMADOR & (   | CALAVERAS          |                 |        | Nonprofit - Private   |          |
| 1500 SOUTH HIGHW       | VAY 49, # 205  | 6/30/2019          | 365 Days Submit | ted    | Hospice               |          |
| JACKSON, CA 95642      | 2              |                    |                 |        |                       |          |
| AMADOR                 |                |                    |                 |        | Key Performana        | ce Ind.  |
| NATIONAL GOVERN        | MENT SERVICE   | ≣S                 |                 |        | Skilled Nursing       | 0.9%     |
| Balance S              | Sheet          | Incom              | e Statement     |        | Nursing               | 0.1%     |
| Current Assets         | 1,997,776      | Total Charges      | 5,670,226       |        | Home Healthcare       | 0.0%     |
| Fixed Assets           | 2,514,708      | Contract Allowance | 1,821,920       | 32.1%  | Length of Stay        |          |
| Other Assets           | 404            | Operating Revenue  | 3,848,306       | 67.9%  | Medicare LOS          |          |
| Total Assets           | 4,512,888      | Operating Expense  | 3,670,394       | 95.4%  | Current Ratio         | 10.7     |
| Current Liabilities    | 187,483        | Operating Margin   | 177,912         | 4.6%   | Days to Collect       | 34.8     |
| Long Term Liabilities  | 623,152        | Other Income       | 0               | 0.0%   | Avg Payment Days      | 18.3     |
| Total Equity           | 3,702,253      | Other Expense      | 0               | 0.0%   | Depreciation Rate     | 0.0%     |
|                        |                |                    |                 |        |                       |          |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 551708 HOSPICE C       | OF GRACE, INC. | ,                  |                 |        | Proprietary - Corporat | ion     |
|------------------------|----------------|--------------------|-----------------|--------|------------------------|---------|
| 351 E FOOTHILL BL      | VD, STE 250    | 12/31/2019         | 365 Days Subm   | itted  | Hospice                |         |
| ARCADIA, CA 91006      |                |                    |                 |        |                        |         |
| LOS ANGELES            |                |                    |                 |        | Key Performana         | e Ind.  |
| NATIONAL GOVERN        | IMENT SERVICE  | ES .               |                 |        | Skilled Nursing        | 0.0%    |
| Balance S              | Sheet          | Income             | e Statement     |        | Nursing                | 0.6%    |
| Current Assets         | 113,766        | Total Charges      | 1,560,520       |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 0              | Contract Allowance | 0               | 0.0%   | Length of Stay         |         |
| Other Assets           | 0              | Operating Revenue  | 1,560,520       | 100.0% | Medicare LOS           |         |
| Total Assets           | 113,766        | Operating Expense  | 1,407,922       | 90.2%  | Current Ratio          | 2.9     |
| Current Liabilities    | 39,300         | Operating Margin   | 152,598         | 9.8%   | Days to Collect        | 0.0     |
| Long Term Liabilities  | 154,192        | Other Income       | 0               | 0.0%   | Avg Payment Days       | 10.2    |
| Total Equity           | -79,726        | Other Expense      | 0               | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 113,766        | Net Profit or Loss | 152,598         | 9.8%   | Return on Equity       | -191.4% |
| 051536 HOSPICE C       | OF HUMBOLDT,   | INC                |                 |        | Nonprofit - Private    |         |
| 3327 TIMBER FALL       | COURT          | 3/31/2019 :        | 365 Days Submit | ted    | Hospice                |         |
| EUREKA, CA 95503       |                |                    |                 |        |                        |         |
| HUMBOLDT               |                |                    |                 |        | Key Performana         | e Ind.  |
| BLUE CROSS (CALIF      | FORNIA)        |                    |                 |        | Skilled Nursing        | 0.7%    |
| Balance S              | Sheet          | Income             | e Statement     |        | Nursing                | 1.3%    |
| Current Assets         | 4,314,983      | Total Charges      | 13,403,124      |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 14,000,731     | Contract Allowance | 3,319,666       | 24.8%  | Length of Stay         |         |
| Other Assets           | 0              | Operating Revenue  | 10,083,458      | 75.2%  | Medicare LOS           |         |
| Total Assets           | 19,390,785     | Operating Expense  | 9,981,790       | 99.0%  | Current Ratio          | 5.7     |
| Current Liabilities    | 758,575        | Operating Margin   | 101,668         | 1.0%   | Days to Collect        | 30.8    |
| Long Term Liabilities  | 3,895,744      | Other Income       | 0               | 0.0%   | Avg Payment Days       | 27.7    |
| Total Equity           | 14,736,466     | Other Expense      | 0               | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 19,390,785     | Net Profit or Loss | 101,668         | 1.0%   | Return on Equity       | 0.7%    |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 051705 HOSPICE OF      | IMPERIAL VA  | ALLEY              |               |        | Proprietary - Other |        |
|------------------------|--------------|--------------------|---------------|--------|---------------------|--------|
| 137 SOUTH 8TH STR      | EET          | 12/31/2019         | 365 Days Subm | itted  | Hospice             |        |
| EL CENTRO, CA 9224     | 3            |                    |               |        |                     |        |
| IMPERIAL               |              |                    |               |        | Key Performanac     | e Ind. |
| NATIONAL GOVERNM       | IENT SERVICE | ES .               |               |        | Skilled Nursing     | 0.0%   |
| Balance Sh             | eet          | Income             | Statement     |        | Nursing             | 0.0%   |
| Current Assets         | 101,640      | Total Charges      | 1,884,931     |        | Home Healthcare     | 0.0%   |
| Fixed Assets           | 326,818      | Contract Allowance | 0             | 0.0%   | Length of Stay      |        |
| Other Assets           | 9,161        | Operating Revenue  | 1,884,931     | 100.0% | Medicare LOS        |        |
| Total Assets           | 470,114      | Operating Expense  | 1,853,498     | 98.3%  | Current Ratio       | 0.7    |
| Current Liabilities    | 148,371      | Operating Margin   | 31,433        | 1.7%   | Days to Collect     | 5.5    |
| Long Term Liabilities  | 12,295       | Other Income       | 0             | 0.0%   | Avg Payment Days    | 1.4    |
| Total Equity           | 309,448      | Other Expense      | 0             | 0.0%   | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity | 470,114      | Net Profit or Loss | 31,433        | 1.7%   | Return on Equity    | 10.2%  |

8

10840 WARNER AVE, SUITE 210

Cost Report not filed.

FOUNTAIN VALLEY, CA 92708

| ORANGE                 |               |                    |             |      | Key Performana    | ce Ind. |
|------------------------|---------------|--------------------|-------------|------|-------------------|---------|
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |             |      | Skilled Nursing   | 0.0%    |
| Balance S              | Sheet         | Income             | e Statement |      | Nursing           | 0.0%    |
| Current Assets         | 0             | Total Charges      | C           | )    | Home Healthcare   | 0.0%    |
| Fixed Assets           | 0             | Contract Allowance |             | 0.0% | Length of Stay    |         |
| Other Assets           | 0             | Operating Revenue  | 0           | 0.0% | Medicare LOS      |         |
| Total Assets           | 0             | Operating Expense  | 0           | 0.0% | Current Ratio     |         |
| Current Liabilities    | 0             | Operating Margin   | 0           | 0.0% | Days to Collect   |         |
| Long Term Liabilities  | 0             | Other Income       | 0           | 0.0% | Avg Payment Days  |         |
| Total Equity           | 0             | Other Expense      | 0           | 0.0% | Depreciation Rate | 0.0%    |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0           | 0.0% | Return on Equity  | 0.0%    |

All Providers

8:01 AM

Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 051542 HOSPICE O            | F PRESBYTER  | IAN                |               |   |      |                   |        |
|-----------------------------|--------------|--------------------|---------------|---|------|-------------------|--------|
| 15050 IMPERIAL HW           | Υ            | Cost Repo          | rt not filed. |   |      |                   |        |
| LA MIRADA, CA 9063          |              | 2331136            |               |   |      |                   |        |
| LOS ANGELES                 |              |                    |               |   |      | Key Performanac   | e Ind. |
| WISCONSIN PHYSIC            | IANS SERVICE |                    |               |   |      | Skilled Nursing   | 0.0%   |
| Balance S                   | heet         | Incom              | e Statement   |   |      | Nursing           | 0.0%   |
| Current Assets              |              | Total Charges      |               | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets                | 0            | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |
| Other Assets                | 0            | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |
| Total Assets                | 0            | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |
| -<br>Current Liabilities    | 0            | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities       | 0            | Other Income       |               | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity                | 0            | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity      | 0            | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0%   |
| 051534 HOSPICE O            | F REDLANDS ( | COMMUNITY HOSPIT   | TAL           |   |      |                   |        |
| 350 TERRACINA BLV           | /D           | Cost Repo          | rt not filed  |   |      |                   |        |
| REDLANDS, CA 9237           |              | Cost Repor         | it not med.   |   |      |                   |        |
| SAN BERNARDINO              | 3            |                    |               |   |      | Key Performanac   | o Ind  |
| BLUE CROSS (CALIF           | ORNIA)       |                    |               |   |      | Skilled Nursing   | 0.0%   |
| Balance S                   | ,            | Incom              | e Statement   |   |      | Nursing           | 0.0%   |
| Current Assets              |              | Total Charges      | e Statement   | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets                | 0            | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |
| Other Assets                | 0            | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |
| -<br>Total Assets           | 0            | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |
| -<br>Current Liabilities    | 0            | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities       | 0            | Other Income       |               | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity                | 0            | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0%   |
| -<br>Total Liab. and Equity | 0            | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0%   |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 051573 HOSPICE C       | F SAN JOAQUI  | IN                 |                 |        | Nonprofit - Private |        |
|------------------------|---------------|--------------------|-----------------|--------|---------------------|--------|
| 3888 PACIFIC AVEN      | IUE           | 6/30/2019          | 365 Days Submit | ted    | Hospice             |        |
| STOCKTON, CA 952       | 04            |                    |                 |        |                     |        |
| SAN JOAQUIN            |               |                    |                 |        | Key Performanad     | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |                 |        | Skilled Nursing     | 0.2%   |
| Balance S              | Sheet         | Income             | e Statement     |        | Nursing             | 6.0%   |
| Current Assets         | 28,584,243    | Total Charges      | 27,458,223      |        | Home Healthcare     | 0.0%   |
| Fixed Assets           | 2,557,287     | Contract Allowance | 5,694,328       | 20.7%  | Length of Stay      |        |
| Other Assets           | 0             | Operating Revenue  | 21,763,895      | 79.3%  | Medicare LOS        |        |
| Total Assets           | 31,141,530    | Operating Expense  | 18,600,147      | 85.5%  | Current Ratio       | 19.9   |
| Current Liabilities    | 1,438,478     | Operating Margin   | 3,163,748       | 14.5%  | Days to Collect     | 101.4  |
| Long Term Liabilities  | 0             | Other Income       | 0               | 0.0%   | Avg Payment Days    | 24.5   |
| Total Equity           | 29,703,052    | Other Expense      | 0               | 0.0%   | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity | 31,141,530    | Net Profit or Loss | 3,163,748       | 14.5%  | Return on Equity    | 10.7%  |
| 051526 HOSPICE C       | F SANTA CRUZ  | Z COUNTY           |                 |        | Nonprofit - Private |        |
| 940 DISC DRIVE         |               | 6/30/2019          | 365 Days Submit | ted    | Hospice             |        |
| SCOTTS VALLEY, C       | A 95066       |                    |                 |        |                     |        |
| SANTA CRUZ             |               |                    |                 |        | Key Performanad     | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |                 |        | Skilled Nursing     | 0.1%   |
| Balance S              | Sheet         | Income             | e Statement     |        | Nursing             | 0.2%   |
| Current Assets         | 10,124,911    | Total Charges      | 26,717,369      |        | Home Healthcare     | 0.0%   |
| Fixed Assets           | 3,081,424     | Contract Allowance | 3,339,958       | 12.5%  | Length of Stay      |        |
| Other Assets           | 511,312       | Operating Revenue  | 23,377,411      | 87.5%  | Medicare LOS        |        |
| Total Assets           | 13,730,451    | Operating Expense  | 23,654,536      | 101.2% | Current Ratio       | 5.4    |
| Current Liabilities    | 1,882,635     | Operating Margin   | -277,125        | -1.2%  | Days to Collect     | 49.1   |
| Long Term Liabilities  | 770,219       | Other Income       | 0               | 0.0%   | Avg Payment Days    | 28.6   |
| Total Equity           | 11,077,597    | Other Expense      | 0               | 0.0%   | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity | 13,730,451    | Net Profit or Loss | (277,125)       | -1.2%  | Return on Equity    | -2.5%  |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 751608 HOSPICE O       | F ST GEORGE, | INC                |                |        | Proprietary - Corporation | วท     |
|------------------------|--------------|--------------------|----------------|--------|---------------------------|--------|
| 415 EAST HARVARD       | STREET, SUIT | E 101 12/31/2019   | 365 Days Submi | itted  | Hospice                   |        |
| GLENDALE, CA 9120      | 5            |                    |                |        |                           |        |
| LOS ANGELES            |              |                    |                |        | Key Performanace          | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE | S                  |                |        | Skilled Nursing           | 0.0%   |
| Balance SI             | neet         | Incom              | e Statement    |        | Nursing                   | 0.3%   |
| Current Assets         | 15,107       | Total Charges      | 657,933        |        | Home Healthcare           | 0.0%   |
| Fixed Assets           | 26,580       | Contract Allowance | 0              | 0.0%   | Length of Stay            |        |
| Other Assets           | 79,783       | Operating Revenue  | 657,933        | 100.0% | Medicare LOS              |        |
| Total Assets           | 121,470      | Operating Expense  | 659,700        | 100.3% | Current Ratio             |        |
| Current Liabilities    | 0            | Operating Margin   | -1,767         | -0.3%  | Days to Collect           | 0.0    |
| Long Term Liabilities  | 0            | Other Income       | 0              | 0.0%   | Avg Payment Days          | 0.0    |
| Total Equity           | 121,470      | Other Expense      | 0              | 0.0%   | Depreciation Rate         | 0.0%   |
| Total Liab. and Equity | 121,470      | Net Profit or Loss | (1,767)        | -0.3%  | Return on Equity          | -1.5%  |
| 551509 HOSPICE O       | F ST MARY    |                    |                |        |                           |        |
| 1985 YOSEMITE AVE      | SUITE #240   | Cost Repo          | rt not filed.  |        |                           |        |
| SIMI VALLEY, CA 930    | 063          |                    |                |        |                           |        |
| VENTURA                |              |                    |                |        | Key Performanace          | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE | S                  |                |        | Skilled Nursing           | 0.0%   |
| Balance SI             | heet         | Incom              | e Statement    |        | Nursing                   | 0.0%   |
| Current Assets         | 0            | Total Charges      | 0              |        | Home Healthcare           | 0.0%   |
|                        |              |                    |                |        |                           |        |

| VENTORA                |               |                    |             |      | rtey i circimanao | c iiia. |
|------------------------|---------------|--------------------|-------------|------|-------------------|---------|
| NATIONAL GOVERN        | IMENT SERVICE | ≣S                 |             |      | Skilled Nursing   | 0.0%    |
| Balance S              | Sheet         | Income             | e Statement |      | Nursing           | 0.0%    |
| Current Assets         | 0             | Total Charges      | 0           |      | Home Healthcare   | 0.0%    |
| Fixed Assets           | 0             | Contract Allowance | 0           | 0.0% | Length of Stay    |         |
| Other Assets           | 0             | Operating Revenue  | 0           | 0.0% | Medicare LOS      |         |
| Total Assets           | 0             | Operating Expense  | 0           | 0.0% | Current Ratio     |         |
| Current Liabilities    | 0             | Operating Margin   | 0           | 0.0% | Days to Collect   |         |
| Long Term Liabilities  | 0             | Other Income       | 0           | 0.0% | Avg Payment Days  |         |
| Total Equity           | 0             | Other Expense      | 0           | 0.0% | Depreciation Rate | 0.0%    |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0           | 0.0% | Return on Equity  | 0.0%    |
|                        |               |                    |             |      |                   |         |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751627 HOSPICE C                                                                    | )F ST. CLARE, I                         | NC                                                                                           |                                                     |                          | Proprietary - Corporat                                                                            | ion                         |
|-------------------------------------------------------------------------------------|-----------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------|--------------------------|---------------------------------------------------------------------------------------------------|-----------------------------|
| 144 N GLENDALE A                                                                    | VE, SUITE #222                          | 12/31/2019                                                                                   | 365 Days Submi                                      | tted                     | Hospice                                                                                           |                             |
| GLENDALE, CA 9120                                                                   | 06                                      |                                                                                              |                                                     |                          |                                                                                                   |                             |
| LOS ANGELES                                                                         |                                         |                                                                                              |                                                     |                          | Key Performana                                                                                    | ce Ind.                     |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                           | ES .                                                                                         |                                                     |                          | Skilled Nursing                                                                                   | 0.0%                        |
| Balance S                                                                           | Sheet                                   | Income                                                                                       | e Statement                                         |                          | Nursing                                                                                           | 0.2%                        |
| Current Assets                                                                      | 116,916                                 | Total Charges                                                                                | 2,499,471                                           |                          | Home Healthcare                                                                                   | 0.0%                        |
| Fixed Assets                                                                        | 393                                     | Contract Allowance                                                                           | 80,226                                              | 3.2%                     | Length of Stay                                                                                    |                             |
| Other Assets                                                                        | 0                                       | Operating Revenue                                                                            | 2,419,245                                           | 96.8%                    | Medicare LOS                                                                                      |                             |
| Total Assets                                                                        | 117,309                                 | Operating Expense                                                                            | 2,292,240                                           | 94.8%                    | Current Ratio                                                                                     | 1.4                         |
| Current Liabilities                                                                 | 84,643                                  | Operating Margin                                                                             | 127,005                                             | 5.2%                     | Days to Collect                                                                                   | 17.0                        |
| Long Term Liabilities                                                               | 38,528                                  | Other Income                                                                                 | 0                                                   | 0.0%                     | Avg Payment Days                                                                                  | 13.5                        |
| Total Equity                                                                        | -5,862                                  | Other Expense                                                                                | 0                                                   | 0.0%                     | Depreciation Rate                                                                                 | 0.0%                        |
| Total Liab. and Equity                                                              | 117,309                                 | Net Profit or Loss                                                                           | 127,005                                             | 5.2%                     | Return on Equity                                                                                  | -<br>2,166.6%               |
| 551680 HOSPICE C                                                                    | OF ST. JOHN, IN                         | C.                                                                                           |                                                     |                          | Proprietary - Corporat                                                                            | ion                         |
| 530 S GLENOAKS B                                                                    | LVD, #206                               | 12/31/2019                                                                                   | 365 Days Submi                                      | itted                    | Hospice                                                                                           |                             |
| BURBANK, CA 91502                                                                   | 2                                       |                                                                                              |                                                     |                          |                                                                                                   |                             |
| LOS ANGELES                                                                         |                                         |                                                                                              |                                                     |                          | Key Performana                                                                                    |                             |
| NATIONAL GOVERN                                                                     |                                         |                                                                                              |                                                     |                          | rtoy i oriormana                                                                                  | ce Ind.                     |
|                                                                                     | IMENT SERVICE                           | ES .                                                                                         |                                                     |                          | Skilled Nursing                                                                                   | ce Ind.<br>0.2%             |
| Balance S                                                                           |                                         |                                                                                              | e Statement                                         |                          | -                                                                                                 |                             |
|                                                                                     | Sheet                                   |                                                                                              | e Statement<br>2,201,204                            |                          | Skilled Nursing                                                                                   | 0.2%                        |
| Balance S                                                                           | Sheet                                   | Income<br>Total Charges                                                                      |                                                     | 0.0%                     | Skilled Nursing Nursing                                                                           | 0.2%<br>2.7%                |
| Balance S<br>Current Assets                                                         | <b>Sheet</b> 319,993 0                  | Income<br>Total Charges                                                                      | 2,201,204                                           | 0.0%<br>100.0%           | Skilled Nursing Nursing Home Healthcare                                                           | 0.2%<br>2.7%                |
| Balance S<br>Current Assets<br>Fixed Assets                                         | 319,993<br>0<br>0                       | Income<br>Total Charges<br>Contract Allowance                                                | 2,201,204                                           |                          | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.2%<br>2.7%<br>0.0%        |
| Balance S Current Assets Fixed Assets Other Assets                                  | 319,993<br>0<br>0<br>669,993            | Income Total Charges Contract Allowance Operating Revenue                                    | 2,201,204  0  2,201,204                             | 100.0%                   | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.2%<br>2.7%<br>0.0%        |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 319,993<br>0<br>0<br>669,993<br>207,637 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,201,204<br>0<br>2,201,204<br>1,960,325            | 100.0%<br>89.1%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.2%<br>2.7%<br>0.0%<br>1.5 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 319,993<br>0<br>0<br>669,993<br>207,637 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,201,204<br>0<br>2,201,204<br>1,960,325<br>240,879 | 100.0%<br>89.1%<br>10.9% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.2%<br>2.7%                |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 551615  | HOSPICE | OF THE | ANGEL | SINC   |
|---------|---------|--------|-------|--------|
| JJ 101J | HUGFIGE |        | ANGLL | o iivo |

4959 PALO VERDE STREET SUITE 110B Cost Report not filed.

| MONTCLAIR, CA 917      | 763          |                    |           |      |                     |      |
|------------------------|--------------|--------------------|-----------|------|---------------------|------|
| SAN BERNARDINO         |              |                    |           |      | Key Performanace    | Ind. |
| NATIONAL GOVERN        | MENT SERVICE | ES                 |           |      | Skilled Nursing     | 0.0% |
| Balance S              | heet         | Income             | Statement |      | Nursing             | 0.0% |
| Current Assets         | 0            | Total Charges      | (         | )    | Home Healthcare     | 0.0% |
| Fixed Assets           | 0            | Contract Allowance | (         | 0.09 | 6 Length of Stay    |      |
| Other Assets           | 0            | Operating Revenue  | (         | 0.09 | 6 Medicare LOS      |      |
| Total Assets           | 0            | Operating Expense  | (         | 0.09 | 6 Current Ratio     |      |
| Current Liabilities    | 0            | Operating Margin   | (         | 0.09 | 6 Days to Collect   |      |
| Long Term Liabilities  | 0            | Other Income       | (         | 0.09 | 6 Avg Payment Days  |      |
| Total Equity           | 0            | Other Expense      | (         | 0.09 | 6 Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0            | Net Profit or Loss | (         | 0.09 | Return on Equity    | 0.0% |

#### 051501 HOSPICE OF THE CENTRAL COAST

2 UPPER RAGSDALE DRIVE, SUITE D120 Cost Report not filed.

MONTEREY, CA 93940

**Key Performanace Ind. MONTEREY** 0.0% Skilled Nursing NATIONAL GOVERNMENT SERVICES 0.0% Nursing **Balance Sheet Income Statement Current Assets** 0 0.0% 0 Total Charges Home Healthcare 0 Contract Allowance **Fixed Assets** 0 0.0% Length of Stay 0 Other Assets Operating Revenue 0.0% Medicare LOS 0.0% Current Ratio **Total Assets** Operating Expense 0 **Current Liabilities** 0 Operating Margin 0 0.0% Days to Collect Long Term Liabilities 0 Other Income 0 0.0% Avg Payment Days **Total Equity** 0 Other Expense 0.0% Depreciation Rate Total Liab. and Equity 0 Net Profit or Loss 0 0.0% Return on Equity 0.0%

All Providers

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | OF THE EAST B                                               | AY                                                                                           |                                                |                                 | Nonprofit - Private                                                                                                                 |                                     |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------------------------------------------|------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 3470 BUSKIRK AVE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | NUE                                                         | 12/31/2019                                                                                   | 365 Days Submi                                 | tted                            | Hospice                                                                                                                             |                                     |
| PLEASANT HILL, CA                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 94523                                                       |                                                                                              |                                                |                                 |                                                                                                                                     |                                     |
| CONTRA COSTA                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                             |                                                                                              |                                                |                                 | Key Performanac                                                                                                                     | e Ind.                              |
| NATIONAL GOVERN                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | IMENT SERVICE                                               | S                                                                                            |                                                |                                 | Skilled Nursing                                                                                                                     | 0.1%                                |
| Balance S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Sheet                                                       | Income                                                                                       | e Statement                                    |                                 | Nursing                                                                                                                             | 5.0%                                |
| Current Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 7,605,068                                                   | Total Charges                                                                                | 38,769,066                                     |                                 | Home Healthcare                                                                                                                     | 0.0%                                |
| Fixed Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 7,558,641                                                   | Contract Allowance                                                                           | 4,053,748                                      | 10.5%                           | Length of Stay                                                                                                                      |                                     |
| Other Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 165,427                                                     | Operating Revenue                                                                            | 34,715,318                                     | 89.5%                           | Medicare LOS                                                                                                                        |                                     |
| Total Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 30,918,169                                                  | Operating Expense                                                                            | 29,909,475                                     | 86.2%                           | Current Ratio                                                                                                                       | 2.9                                 |
| Current Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 2,668,206                                                   | Operating Margin                                                                             | 4,805,843                                      | 13.8%                           | Days to Collect                                                                                                                     | 41.4                                |
| Long Term Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 0                                                           | Other Income                                                                                 | 0                                              | 0.0%                            | Avg Payment Days                                                                                                                    | 32.0                                |
| Total Equity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 28,249,963                                                  | Other Expense                                                                                | 0                                              | 0.0%                            | Depreciation Rate                                                                                                                   | 0.0%                                |
| Total Liab. and Equity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 30,918,169                                                  | Net Profit or Loss                                                                           | 4,805,843                                      | 13.8%                           | Return on Equity                                                                                                                    | 17.0%                               |
| 051629 HOSPICE C                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | OF THE FOOTHI                                               | LLS                                                                                          |                                                |                                 | Nonprofit - Private                                                                                                                 |                                     |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                             |                                                                                              |                                                |                                 |                                                                                                                                     |                                     |
| 11270 ROUGH AND                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | READY HIGHW                                                 | AY 6/30/2019                                                                                 | 365 Days Submitt                               | ed                              | Hospice                                                                                                                             |                                     |
| 11270 ROUGH AND<br>GRASS VALLEY, CA                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                             | AY 6/30/2019 3                                                                               | 365 Days Submitt                               | ed                              | Hospice                                                                                                                             |                                     |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                             | AY 6/30/2019 3                                                                               | 365 Days Submitt                               | ed                              | Hospice  Key Performanac                                                                                                            | e Ind.                              |
| GRASS VALLEY, CA                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | v 95945                                                     | AY 6/30/2019 3                                                                               | 365 Days Submitt                               | ed                              |                                                                                                                                     | e Ind.<br>0.0%                      |
| GRASS VALLEY, CA                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | . 95945<br>FORNIA)                                          |                                                                                              | 365 Days Submitt                               | ed                              | Key Performanac                                                                                                                     |                                     |
| GRASS VALLEY, CA<br>NEVADA<br>BLUE CROSS (CALII                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | . 95945<br>FORNIA)<br>Sheet                                 |                                                                                              | ·                                              | ed                              | <b>Key Performanac</b> Skilled Nursing                                                                                              | 0.0%                                |
| GRASS VALLEY, CA<br>NEVADA<br>BLUE CROSS (CALII<br>Balance S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 395945<br>FORNIA)<br><b>Sheet</b><br>2,876,063              | Income                                                                                       | e Statement                                    |                                 | Key Performanac<br>Skilled Nursing<br>Nursing                                                                                       | 0.0%                                |
| GRASS VALLEY, CANNEVADA BLUE CROSS (CALIFICATION DE LA CALIFICATION DE | 5,135,177                                                   | Income<br>Total Charges                                                                      | e Statement<br>10,328,477                      |                                 | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                                  | 0.0%                                |
| GRASS VALLEY, CANNEVADA BLUE CROSS (CALIFIED BALANCE SECURITY OF THE PROPERTY  | \$ 95945  FORNIA)  Sheet  2,876,063  5,135,177              | Income<br>Total Charges<br>Contract Allowance                                                | 2,301,526                                      | 22.3%                           | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.0%                                |
| GRASS VALLEY, CANNEVADA BLUE CROSS (CALIFIED Balance Structurent Assets Fixed Assets Other Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | \$ 95945  FORNIA)  Sheet  2,876,063 5,135,177  0  9,499,167 | Income Total Charges Contract Allowance Operating Revenue                                    | 2,301,526<br>8,026,951                         | 22.3%<br>77.7%                  | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.0%<br>0.0%<br>0.0%                |
| GRASS VALLEY, CAN NEVADA BLUE CROSS (CALIFIED Balance Structure of the Courrent Assets Fixed Assets Other Assets Total Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 580,050                                                     | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,301,526<br>8,026,951<br>7,605,989            | 22.3%<br>77.7%<br>94.8%         | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>0.0%<br>0.0%                |
| GRASS VALLEY, CAN NEVADA BLUE CROSS (CALIFICATION OF CALIFICATION OF CALIFICAT | 580,050                                                     | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,301,526<br>8,026,951<br>7,605,989<br>420,962 | 22.3%<br>77.7%<br>94.8%<br>5.2% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.0%<br>0.0%<br>5.0<br>25.2 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051733 HOSPICE C                                                                                            | F THE NORTH         | COAST                                                                                 |                  |                      | Nonprofit - Private                                                                               |                |
|-------------------------------------------------------------------------------------------------------------|---------------------|---------------------------------------------------------------------------------------|------------------|----------------------|---------------------------------------------------------------------------------------------------|----------------|
| 2525 PIO PICO DRIV                                                                                          | /E, SUITE 301       | 9/30/2019 3                                                                           | 365 Days Submitt | ed                   | Hospice                                                                                           |                |
| CARLSBAD, CA 9200                                                                                           | 08                  |                                                                                       |                  |                      |                                                                                                   |                |
| SAN DIEGO                                                                                                   |                     |                                                                                       |                  |                      | Key Performanac                                                                                   | e Ind.         |
| DUMMY FOR MEDIC                                                                                             | AID HHA             |                                                                                       |                  |                      | Skilled Nursing                                                                                   | 0.4%           |
| Balance S                                                                                                   | heet                | Income                                                                                | Statement        |                      | Nursing                                                                                           | 7.7%           |
| Current Assets                                                                                              | 6,028,837           | Total Charges                                                                         | 11,490,974       |                      | Home Healthcare                                                                                   | 0.0%           |
| Fixed Assets                                                                                                | 2,541,361           | Contract Allowance                                                                    | 325,033          | 2.8%                 | Length of Stay                                                                                    |                |
| Other Assets                                                                                                | 7,499               | Operating Revenue                                                                     | 11,165,941       | 97.2%                | Medicare LOS                                                                                      |                |
| Total Assets                                                                                                | 13,620,341          | Operating Expense                                                                     | 9,029,032        | 80.9%                | Current Ratio                                                                                     | 10.1           |
| Current Liabilities                                                                                         | 594,693             | Operating Margin                                                                      | 2,136,909        | 19.1%                | Days to Collect                                                                                   | 60.5           |
| Long Term Liabilities                                                                                       | 1,065,000           | Other Income                                                                          | 0                | 0.0%                 | Avg Payment Days                                                                                  | 24.0           |
| Total Equity                                                                                                | 11,960,648          | Other Expense                                                                         | 0                | 0.0%                 | Depreciation Rate                                                                                 | 0.0%           |
| Total Liab. and Equity                                                                                      | 13,620,341          | Net Profit or Loss                                                                    | 2,136,909        | 19.1%                | Return on Equity                                                                                  | 17.9%          |
| 921591 HOSPICE C                                                                                            | F THE OWENS         | VALLEY                                                                                |                  |                      |                                                                                                   |                |
| 363 ACADEMY AVE                                                                                             |                     | Cost Repor                                                                            | t not filed.     |                      |                                                                                                   |                |
| BISHOP, CA 93514                                                                                            |                     |                                                                                       |                  |                      |                                                                                                   |                |
|                                                                                                             |                     |                                                                                       |                  |                      |                                                                                                   |                |
| INYO                                                                                                        |                     |                                                                                       |                  |                      | Key Performanac                                                                                   | e Ind.         |
| INYO<br>BLUE CROSS (CALIF                                                                                   | <sup>-</sup> ORNIA) |                                                                                       |                  |                      | Key Performanac                                                                                   | e Ind.<br>0.0% |
|                                                                                                             | •                   | Income                                                                                | e Statement      |                      | -                                                                                                 |                |
| BLUE CROSS (CALIF                                                                                           | •                   | Income<br>Total Charges                                                               | e Statement      |                      | Skilled Nursing                                                                                   | 0.0%           |
| BLUE CROSS (CALIF                                                                                           | Sheet               |                                                                                       |                  | 0.0%                 | Skilled Nursing Nursing                                                                           | 0.0%           |
| BLUE CROSS (CALIF<br>Balance S<br>Current Assets                                                            | 6 <b>heet</b> 0     | Total Charges                                                                         | 0                | 0.0%<br>0.0%         | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%           |
| BLUE CROSS (CALIF<br>Balance S<br>Current Assets<br>Fixed Assets                                            | 0<br>0<br>0         | Total Charges Contract Allowance                                                      | 0                |                      | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%           |
| BLUE CROSS (CALIF  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 0<br>0<br>0<br>0    | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 0 0              | 0.0%                 | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%           |
| BLUE CROSS (CALIF  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 0<br>0<br>0<br>0    | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 0 0 0 0          | 0.0%<br>0.0%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%           |
| BLUE CROSS (CALIF  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 0<br>0<br>0<br>0    | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 0<br>0<br>0<br>0 | 0.0%<br>0.0%<br>0.0% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%           |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

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**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051507 HOSPICE C                                           | F THE VALLEY                                      | , A SUTTER CARE A                                                                     | T HOME AFFIL                                              |                        | Nonprofit - Private                                                       |                     |
|------------------------------------------------------------|---------------------------------------------------|---------------------------------------------------------------------------------------|-----------------------------------------------------------|------------------------|---------------------------------------------------------------------------|---------------------|
| 4850 UNION AVENU                                           | ΙE                                                | 12/31/2019                                                                            | 365 Days Submi                                            | itted                  | Hospice                                                                   |                     |
| SAN JOSE, CA 9512                                          | 4                                                 |                                                                                       |                                                           |                        |                                                                           |                     |
| SANTA CLARA                                                |                                                   |                                                                                       |                                                           |                        | Key Performana                                                            | e Ind.              |
| NATIONAL GOVERN                                            | IMENT SERVICE                                     | ES .                                                                                  |                                                           |                        | Skilled Nursing                                                           | 0.2%                |
| Balance S                                                  | Sheet                                             | Income                                                                                | e Statement                                               |                        | Nursing                                                                   | 0.0%                |
| Current Assets                                             | 68,489,934                                        | Total Charges                                                                         | 16,094,814                                                |                        | Home Healthcare                                                           | 0.0%                |
| Fixed Assets                                               | 7,178,854                                         | Contract Allowance                                                                    | 1,118,338                                                 | 6.9%                   | Length of Stay                                                            |                     |
| Other Assets                                               | 21,941,424                                        | Operating Revenue                                                                     | 14,976,476                                                | 93.1%                  | Medicare LOS                                                              |                     |
| Total Assets                                               | 97,610,212                                        | Operating Expense                                                                     | 13,077,785                                                | 87.3%                  | Current Ratio                                                             | 1.0                 |
| Current Liabilities                                        | 70,202,505                                        | Operating Margin                                                                      | 1,898,691                                                 | 12.7%                  | Days to Collect                                                           | 1,379.5             |
| Long Term Liabilities                                      | 11,000,260                                        | Other Income                                                                          | 0                                                         | 0.0%                   | Avg Payment Days                                                          | 958.4               |
| Total Equity                                               | 16,407,447                                        | Other Expense                                                                         | 0                                                         | 0.0%                   | Depreciation Rate                                                         | 0.0%                |
| Total Liab. and Equity                                     | 97,610,212                                        | Net Profit or Loss                                                                    | 1,898,691                                                 | 12.7%                  | Return on Equity                                                          | 11.6%               |
| 051714 HOSPICE C                                           | F THE VALLEY                                      | 'S                                                                                    |                                                           |                        | Nonprofit - Private                                                       |                     |
| 25240 HANCOCK AV                                           | /ENUE #120                                        | 12/31/2019                                                                            | 365 Days Subm                                             | itted                  | Hospice                                                                   |                     |
| MURRIETA, CA 9256                                          | 62                                                |                                                                                       |                                                           |                        |                                                                           |                     |
| RIVERSIDE                                                  |                                                   |                                                                                       |                                                           |                        | Key Performana                                                            | e Ind.              |
| BLUE CROSS (CALII                                          | FORNIA)                                           |                                                                                       |                                                           |                        | Skilled Nursing                                                           | 0.0%                |
| Balance S                                                  | NI4                                               | Income                                                                                | _                                                         |                        | Nursing                                                                   |                     |
|                                                            | neet                                              | IIICOIII                                                                              | e Statement                                               |                        | Nursing                                                                   | 0.0%                |
| Current Assets                                             |                                                   | Total Charges                                                                         | e <b>Statement</b><br>6,282,391                           |                        | Home Healthcare                                                           | 0.0%                |
| Current Assets Fixed Assets                                | 2,026,612                                         |                                                                                       |                                                           | 3.0%                   | -                                                                         |                     |
|                                                            | 2,026,612<br>164,440                              | Total Charges                                                                         | 6,282,391                                                 | 3.0%<br>97.0%          | Home Healthcare                                                           |                     |
| Fixed Assets                                               | 2,026,612<br>164,440                              | Total Charges Contract Allowance Operating Revenue                                    | 6,282,391                                                 |                        | Home Healthcare<br>Length of Stay                                         |                     |
| Fixed Assets Other Assets                                  | 2,026,612<br>164,440<br>0<br>2,820,980            | Total Charges Contract Allowance Operating Revenue                                    | 6,282,391<br>186,864<br>6,095,527                         | 97.0%                  | Home Healthcare<br>Length of Stay<br>Medicare LOS                         | 0.0%                |
| Fixed Assets Other Assets Total Assets                     | 2,026,612<br>164,440<br>0<br>2,820,980<br>363,381 | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 6,282,391<br>186,864<br>6,095,527<br>5,663,823            | 97.0%<br>92.9%         | Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%                |
| Fixed Assets Other Assets Total Assets Current Liabilities | 2,026,612<br>164,440<br>0<br>2,820,980<br>363,381 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,282,391<br>186,864<br>6,095,527<br>5,663,823<br>431,704 | 97.0%<br>92.9%<br>7.1% | Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>5.6<br>35.0 |

**All Providers** 

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| 051561 HOSPICE S                                                                                                       | SERVICES OF L                        | AKE COUNTY                                                                                                |                                              |                         | Nonprofit - Private                                                                               |                      |
|------------------------------------------------------------------------------------------------------------------------|--------------------------------------|-----------------------------------------------------------------------------------------------------------|----------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------|----------------------|
| 1862 PARALLEL DR                                                                                                       |                                      | 12/31/2019                                                                                                | 365 Days Submi                               | tted                    | Hospice                                                                                           |                      |
| LAKEPORT, CA 9545                                                                                                      | 53                                   |                                                                                                           |                                              |                         |                                                                                                   |                      |
| LAKE                                                                                                                   |                                      |                                                                                                           |                                              |                         | Key Performana                                                                                    | ce Ind.              |
| BLUE CROSS (CALII                                                                                                      | FORNIA)                              |                                                                                                           |                                              |                         | Skilled Nursing                                                                                   | 0.0%                 |
| Balance S                                                                                                              | Sheet                                | Income                                                                                                    | e Statement                                  |                         | Nursing                                                                                           | 0.0%                 |
| Current Assets                                                                                                         | 771,673                              | Total Charges                                                                                             | 4,176,978                                    |                         | Home Healthcare                                                                                   | 0.0%                 |
| Fixed Assets                                                                                                           | 2,156,056                            | Contract Allowance                                                                                        | 639,149                                      | 15.3%                   | Length of Stay                                                                                    |                      |
| Other Assets                                                                                                           | 0                                    | Operating Revenue                                                                                         | 3,537,829                                    | 84.7%                   | Medicare LOS                                                                                      |                      |
| Total Assets                                                                                                           | 3,054,075                            | Operating Expense                                                                                         | 3,635,630                                    | 102.8%                  | Current Ratio                                                                                     | 4.1                  |
| Current Liabilities                                                                                                    | 187,623                              | Operating Margin                                                                                          | -97,801                                      | -2.8%                   | Days to Collect                                                                                   | 40.3                 |
| Long Term Liabilities                                                                                                  | 0                                    | Other Income                                                                                              | 0                                            | 0.0%                    | Avg Payment Days                                                                                  | 18.8                 |
| Total Equity                                                                                                           | 2,866,452                            | Other Expense                                                                                             | 0                                            | 0.0%                    | Depreciation Rate                                                                                 | 0.0%                 |
| Total Liab. and Equity                                                                                                 | 3,054,075                            | Net Profit or Loss                                                                                        | (97,801)                                     | -2.8%                   | Return on Equity                                                                                  | -3.4%                |
| 921580 HOUSE OF                                                                                                        | ANGELS HOSF                          | PICE, INC                                                                                                 |                                              |                         | Proprietary - Corporat                                                                            | ion                  |
| 5627 SEPULVEDA B                                                                                                       | SLVD, SUITE 218                      | 3 12/31/2019                                                                                              | 365 Days Submi                               | tted                    | Hospice                                                                                           |                      |
| \/ANI.NII.IV/Q. QA. Q4.44                                                                                              |                                      |                                                                                                           |                                              |                         |                                                                                                   |                      |
| VAN NUYS, CA 9141                                                                                                      | 1                                    |                                                                                                           |                                              |                         |                                                                                                   |                      |
| LOS ANGELES                                                                                                            | 1                                    |                                                                                                           |                                              |                         | Key Performanad                                                                                   | ce Ind.              |
| •                                                                                                                      |                                      | ≣S                                                                                                        |                                              |                         | <b>Key Performana</b> Skilled Nursing                                                             | ce Ind.<br>0.0%      |
| LOS ANGELES                                                                                                            | IMENT SERVICE                        |                                                                                                           | e Statement                                  |                         | -                                                                                                 |                      |
| LOS ANGELES NATIONAL GOVERN                                                                                            | IMENT SERVICE                        |                                                                                                           | e <b>Statement</b><br>776,823                |                         | Skilled Nursing                                                                                   | 0.0%                 |
| LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | IMENT SERVICE                        | Income                                                                                                    |                                              | 0.0%                    | Skilled Nursing Nursing                                                                           | 0.0%<br>0.0%         |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | IMENT SERVICE<br>Sheet<br>21,586     | Income<br>Total Charges                                                                                   | 776,823                                      | 0.0%<br>100.0%          | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%         |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | IMENT SERVICE Sheet 21,586 0         | Income<br>Total Charges<br>Contract Allowance                                                             | 776,823                                      |                         | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%         |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | IMENT SERVICE  21,586  0  0  21,586  | Income Total Charges Contract Allowance Operating Revenue                                                 | 776,823<br>0<br>776,823                      | 100.0%                  | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%         |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 21,586<br>0<br>21,586<br>0<br>21,586 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 776,823<br>0<br>776,823<br>728,343           | 100.0%                  | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0% |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 21,586<br>0<br>21,586<br>0<br>21,586 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 776,823<br>0<br>776,823<br>728,343<br>48,480 | 100.0%<br>93.8%<br>6.2% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                   | OUCH PALLIATI                                                       | VE AND HOSPICE CA                                                                                         | ARE, INC                                                     |                                  | Proprietary - Corporat                                                                                             | on                                  |
|-----------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|----------------------------------|--------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 3629 NORTH SEPUL<br>102                                                                                                           | LVEDA BLVD, S                                                       | UITE 12/31/2019                                                                                           | 365 Days Submi                                               | itted                            | Hospice                                                                                                            |                                     |
| MANHATTAN BEACH                                                                                                                   | H, CA 90266                                                         |                                                                                                           |                                                              |                                  |                                                                                                                    |                                     |
| LOS ANGELES                                                                                                                       |                                                                     |                                                                                                           |                                                              |                                  | Key Performanad                                                                                                    | e Ind.                              |
| NATIONAL GOVERN                                                                                                                   | IMENT SERVICE                                                       | ES .                                                                                                      |                                                              |                                  | Skilled Nursing                                                                                                    | 0.0%                                |
| Balance S                                                                                                                         | Sheet                                                               | Income                                                                                                    | e Statement                                                  |                                  | Nursing                                                                                                            | 0.0%                                |
| Current Assets                                                                                                                    | 317,235                                                             | Total Charges                                                                                             | 1,368,147                                                    |                                  | Home Healthcare                                                                                                    | 0.0%                                |
| Fixed Assets                                                                                                                      | 0                                                                   | Contract Allowance                                                                                        | 0                                                            | 0.0%                             | Length of Stay                                                                                                     |                                     |
| Other Assets                                                                                                                      | 27,216                                                              | Operating Revenue                                                                                         | 1,368,147                                                    | 100.0%                           | Medicare LOS                                                                                                       |                                     |
| Total Assets                                                                                                                      | 344,451                                                             | Operating Expense                                                                                         | 1,299,881                                                    | 95.0%                            | Current Ratio                                                                                                      | 3.0                                 |
| Current Liabilities                                                                                                               | 105,628                                                             | Operating Margin                                                                                          | 68,266                                                       | 5.0%                             | Days to Collect                                                                                                    | 0.0                                 |
| Long Term Liabilities                                                                                                             | 0                                                                   | Other Income                                                                                              | 0                                                            | 0.0%                             | Avg Payment Days                                                                                                   | 29.7                                |
| Total Equity                                                                                                                      | 238,823                                                             | Other Expense                                                                                             | 0                                                            | 0.0%                             | Depreciation Rate                                                                                                  | 0.0%                                |
| Total Liab. and Equity                                                                                                            | 344,451                                                             | Net Profit or Loss                                                                                        | 68,266                                                       | 5.0%                             | Return on Equity                                                                                                   | 28.6%                               |
| 551605 HYGIEIA H                                                                                                                  | OSPICE                                                              |                                                                                                           |                                                              |                                  | Proprietary - Corporat                                                                                             | on                                  |
| 17100 PIONEER BLV                                                                                                                 |                                                                     |                                                                                                           |                                                              |                                  |                                                                                                                    |                                     |
|                                                                                                                                   | VD SUITE 235                                                        | 12/31/2019                                                                                                | 365 Days Submi                                               | itted                            | Hospice                                                                                                            |                                     |
| ARTESIA, CA 90701                                                                                                                 | VD SUITE 235                                                        | 12/31/2019                                                                                                | 365 Days Submi                                               | itted                            | Hospice                                                                                                            |                                     |
|                                                                                                                                   | VD SUITE 235                                                        | 12/31/2019                                                                                                | 365 Days Submi                                               | itted                            | Hospice  Key Performanac                                                                                           | e Ind.                              |
| ARTESIA, CA 90701                                                                                                                 |                                                                     |                                                                                                           | 365 Days Submi                                               | itted                            |                                                                                                                    | e Ind.<br>0.1%                      |
| ARTESIA, CA 90701<br>LOS ANGELES                                                                                                  | IMENT SERVICE                                                       | ΞS                                                                                                        | 365 Days Submi                                               | itted                            | Key Performanac                                                                                                    |                                     |
| ARTESIA, CA 90701<br>LOS ANGELES<br>NATIONAL GOVERN                                                                               | IMENT SERVICE<br>Sheet                                              | ΞS                                                                                                        | ·                                                            | itted                            | <b>Key Performanac</b> Skilled Nursing                                                                             | 0.1%                                |
| ARTESIA, CA 90701<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                                  | IMENT SERVICE<br>Sheet<br>118,313                                   | ES<br><b>Incom</b> e                                                                                      | e Statement                                                  | 2.1%                             | <b>Key Performanac</b> Skilled Nursing Nursing                                                                     | 0.1%<br>1.0%                        |
| ARTESIA, CA 90701 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | IMENT SERVICE<br>Sheet<br>118,313<br>67,330                         | ES<br>Income<br>Total Charges                                                                             | e <b>Statement</b><br>1,604,516                              |                                  | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.1%<br>1.0%                        |
| ARTESIA, CA 90701 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | IMENT SERVICE Sheet 118,313 67,330 210,892                          | Income<br>Total Charges<br>Contract Allowance                                                             | e Statement<br>1,604,516<br>34,477                           | 2.1%                             | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.1%<br>1.0%                        |
| ARTESIA, CA 90701 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | IMENT SERVICE Sheet  118,313  67,330  210,892  396,535              | Income Total Charges Contract Allowance Operating Revenue                                                 | 2 Statement<br>1,604,516<br>34,477<br>1,570,039              | 2.1%<br>97.9%                    | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.1%<br>1.0%<br>0.0%                |
| ARTESIA, CA 90701 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | IMENT SERVICE<br>118,313<br>67,330<br>210,892<br>396,535<br>109,532 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 2 Statement<br>1,604,516<br>34,477<br>1,570,039<br>1,629,937 | 2.1%<br>97.9%<br>103.8%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.1%<br>1.0%<br>0.0%                |
| ARTESIA, CA 90701 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | IMENT SERVICE<br>118,313<br>67,330<br>210,892<br>396,535<br>109,532 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,604,516<br>34,477<br>1,570,039<br>1,629,937<br>-59,898     | 2.1%<br>97.9%<br>103.8%<br>-3.8% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.1%<br>1.0%<br>0.0%<br>1.1<br>18.0 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751523 I CARE HO       | SPICE, INC     |                    |                |        | Proprietary - Corpora | tion    |
|------------------------|----------------|--------------------|----------------|--------|-----------------------|---------|
| 2025 N GLENOAKS        | BLVD, STE 202  | 12/31/2019         | 365 Days Subm  | itted  | Hospice               |         |
| BURBANK, CA 91504      | 4              |                    |                |        |                       |         |
| LOS ANGELES            |                |                    |                |        | Key Performana        | ce Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ES .               |                |        | Skilled Nursing       | 0.0%    |
| Balance S              | Sheet          | Incom              | e Statement    |        | Nursing               | 0.1%    |
| Current Assets         | 363,001        | Total Charges      | 957,843        |        | Home Healthcare       | 0.0%    |
| Fixed Assets           | 0              | Contract Allowance | 5,982          | 0.6%   | Length of Stay        |         |
| Other Assets           | 32,970         | Operating Revenue  | 951,861        | 99.4%  | Medicare LOS          |         |
| Total Assets           | 395,971        | Operating Expense  | 934,803        | 98.2%  | Current Ratio         | 1.1     |
| Current Liabilities    | 325,011        | Operating Margin   | 17,058         | 1.8%   | Days to Collect       | 39.8    |
| Long Term Liabilities  | 0              | Other Income       | 0              | 0.0%   | Avg Payment Days      | 126.9   |
| Total Equity           | 70,960         | Other Expense      | 0              | 0.0%   | Depreciation Rate     | 0.0%    |
| Total Liab. and Equity | 395,971        | Net Profit or Loss | 17,058         | 1.8%   | Return on Equity      | 24.0%   |
| 921714 IDEAL HOS       | SPICE CARE, IN | С                  |                |        | Proprietary - Corpora | tion    |
| 16200 VENTURA BL       | .VD #308       | 12/31/2019         | 365 Days Submi | itted  | Hospice               |         |
| VAN NUYS, CA 9143      | 36             |                    |                |        |                       |         |
| LOS ANGELES            |                |                    |                |        | Key Performana        | ce Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ≣S                 |                |        | Skilled Nursing       | 0.0%    |
| Balance S              | Sheet          | Incom              | e Statement    |        | Nursing               | 1.6%    |
| Current Assets         | 29,211         | Total Charges      | 1,018,855      |        | Home Healthcare       | 0.0%    |
| Fixed Assets           | 0              | Contract Allowance | 0              | 0.0%   | Length of Stay        |         |
| Other Assets           | 0              | Operating Revenue  | 1,018,855      | 100.0% | Medicare LOS          |         |
| Total Assets           | 29,211         | Operating Expense  | 702,592        | 69.0%  | Current Ratio         | 1.9     |
| Current Liabilities    | 15,199         | Operating Margin   | 316,263        | 31.0%  | Days to Collect       | 0.0     |
|                        |                | Other Income       | 0              | 0.0%   | Avg Payment Days      | 7.9     |
| Long Term Liabilities  | 0              | outer moonie       |                |        |                       |         |
|                        | 0<br>14,012    |                    | 0              | 0.0%   | Depreciation Rate     | 0.0%    |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0161 ILLUMINAT<br>9   | E HOSPICE CA  | RE, INC            |               |        |                        |         |
|------------------------|---------------|--------------------|---------------|--------|------------------------|---------|
| 706 SOUTH HILL ST      | REET, SUITE 8 | 50 Cost Repor      | rt not filed. |        |                        |         |
| LOS ANGELES, CA S      | 90014         |                    |               |        |                        |         |
| LOS ANGELES            |               |                    |               |        | Key Performana         | ce Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | ES .               |               |        | Skilled Nursing        | 0.0%    |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%    |
| Current Assets         | 0             | Total Charges      | 0             |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |         |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio          |         |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect        |         |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       |         |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%    |
| 551684 IMMANUEL        | HOSPICE, INC  |                    |               |        | Proprietary - Corporat | ion     |
| 30 EAST SANTA CLA      | ARA ST SUITE  | F 12/31/2019       | 365 Days Subm | itted  | Hospice                |         |
| ARCADIA, CA 91006      |               |                    |               |        |                        |         |
| LOS ANGELES            |               |                    |               |        | Key Performana         | ce Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | ES .               |               |        | Skilled Nursing        | 0.0%    |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%    |
| Current Assets         | 118,056       | Total Charges      | 1,243,183     |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 14,583        | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 330,000       | Operating Revenue  | 1,243,183     | 100.0% | Medicare LOS           |         |
| Total Assets           | 462,639       | Operating Expense  | 1,203,590     | 96.8%  | Current Ratio          | 1.2     |
| Current Liabilities    | 98,394        | Operating Margin   | 39,593        | 3.2%   | Days to Collect        | 42.6    |
| Long Term Liabilities  | 518,177       | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0     |
| Total Equity           | -153,932      | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 462,639       | Net Profit or Loss | 39,593        | 3.2%   | Return on Equity       | -25.7%  |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                                    | E HOSPICE CAR                                                            | RE, INC                                                                                                   |                                                           |                                    | Proprietary - Corpora                                                                                            | tion                          |
|----------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|------------------------------------|------------------------------------------------------------------------------------------------------------------|-------------------------------|
| 14640 VICTORY BLV                                                                                                                                  | VD, STE 224                                                              | 12/31/2019                                                                                                | 365 Days Subm                                             | itted                              | Hospice                                                                                                          |                               |
| VAN NUYS, CA 9141                                                                                                                                  | 11                                                                       |                                                                                                           |                                                           |                                    |                                                                                                                  |                               |
| LOS ANGELES                                                                                                                                        |                                                                          |                                                                                                           |                                                           |                                    | Key Performana                                                                                                   | ce Ind.                       |
| NATIONAL GOVERN                                                                                                                                    | IMENT SERVICE                                                            | ≣S                                                                                                        |                                                           |                                    | Skilled Nursing                                                                                                  | 0.0%                          |
| Balance S                                                                                                                                          | Sheet                                                                    | Incom                                                                                                     | e Statement                                               |                                    | Nursing                                                                                                          | 0.0%                          |
| Current Assets                                                                                                                                     | 33,751                                                                   | Total Charges                                                                                             | 1,035,103                                                 |                                    | Home Healthcare                                                                                                  | 0.0%                          |
| Fixed Assets                                                                                                                                       | 0                                                                        | Contract Allowance                                                                                        | 0                                                         | 0.0%                               | Length of Stay                                                                                                   |                               |
| Other Assets                                                                                                                                       | 0                                                                        | Operating Revenue                                                                                         | 1,035,103                                                 | 100.0%                             | Medicare LOS                                                                                                     |                               |
| Total Assets                                                                                                                                       | 33,751                                                                   | Operating Expense                                                                                         | 832,545                                                   | 80.4%                              | Current Ratio                                                                                                    | 168.8                         |
| Current Liabilities                                                                                                                                | 200                                                                      | Operating Margin                                                                                          | 202,558                                                   | 19.6%                              | Days to Collect                                                                                                  | 0.0                           |
| Long Term Liabilities                                                                                                                              | 0                                                                        | Other Income                                                                                              | 0                                                         | 0.0%                               | Avg Payment Days                                                                                                 | 0.1                           |
| Total Equity                                                                                                                                       | 33,551                                                                   | Other Expense                                                                                             | 0                                                         | 0.0%                               | Depreciation Rate                                                                                                | 0.0%                          |
| Total Liab. and Equity                                                                                                                             | 33,751                                                                   | Net Profit or Loss                                                                                        | 202,558                                                   | 19.6%                              | Return on Equity                                                                                                 | 603.7%                        |
|                                                                                                                                                    |                                                                          |                                                                                                           |                                                           |                                    |                                                                                                                  |                               |
| 921795 IMPERIAL I                                                                                                                                  | HOSPICE, INC                                                             |                                                                                                           |                                                           |                                    | Proprietary - Corpora                                                                                            | tion                          |
| 921795 IMPERIAL I                                                                                                                                  |                                                                          | D 12/31/2019                                                                                              | 365 Days Subm                                             | itted                              | Proprietary - Corpora<br>Hospice                                                                                 | tion                          |
|                                                                                                                                                    | ADO ST, SUITE I                                                          | D 12/31/2019                                                                                              | 365 Days Subm                                             | itted                              | , , ,                                                                                                            | tion                          |
| 1447 EAST COLORA                                                                                                                                   | ADO ST, SUITE I                                                          | D 12/31/2019                                                                                              | 365 Days Subm                                             | itted                              | , , ,                                                                                                            |                               |
| 1447 EAST COLORA<br>GLENDALE, CA 9120                                                                                                              | ADO ST, SUITE I                                                          |                                                                                                           | 365 Days Subm                                             | itted                              | Hospice                                                                                                          |                               |
| 1447 EAST COLORA<br>GLENDALE, CA 9120<br>LOS ANGELES                                                                                               | ADO ST, SUITE I<br>05<br>IMENT SERVICE                                   | ≣S                                                                                                        | 365 Days Subm                                             | itted                              | Hospice  Key Performana                                                                                          | ce Ind.                       |
| 1447 EAST COLORA<br>GLENDALE, CA 9120<br>LOS ANGELES<br>NATIONAL GOVERN                                                                            | ADO ST, SUITE I<br>05<br>IMENT SERVICE<br>Sheet                          | ≣S                                                                                                        |                                                           | itted                              | Hospice  Key Performana  Skilled Nursing                                                                         | <b>ce Ind.</b><br>0.0%        |
| 1447 EAST COLORA GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S                                                                           | ADO ST, SUITE I<br>05<br>IMENT SERVICE<br>Sheet<br>36,645                | ES<br>Incom                                                                                               | e Statement                                               | itted<br>44.4%                     | Hospice  Key Performana  Skilled Nursing  Nursing                                                                | <b>ce Ind.</b> 0.0% 0.0%      |
| 1447 EAST COLORA GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | ADO ST, SUITE I  05  IMENT SERVICE  Sheet  36,645                        | ES<br>Income<br>Total Charges                                                                             | e <b>Statement</b><br>1,563,845                           |                                    | Key Performana Skilled Nursing Nursing Home Healthcare                                                           | <b>ce Ind.</b> 0.0% 0.0%      |
| 1447 EAST COLORA GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | ADO ST, SUITE I  05  IMENT SERVICE  Sheet  36,645  0  336,875            | ES Income Total Charges Contract Allowance                                                                | e Statement<br>1,563,845<br>694,523                       | 44.4%                              | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay                                            | <b>ce Ind.</b> 0.0% 0.0%      |
| 1447 EAST COLORA GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | ADO ST, SUITE I  05  IMENT SERVICE  36,645  0  336,875  627,020          | Income Total Charges Contract Allowance Operating Revenue                                                 | e Statement<br>1,563,845<br>694,523<br>869,322            | 44.4%<br>55.6%                     | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | <b>ce Ind.</b> 0.0% 0.0% 0.0% |
| 1447 EAST COLORA GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | ADO ST, SUITE I  05  IMENT SERVICE  36,645  0  336,875  627,020  200,649 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | e Statement<br>1,563,845<br>694,523<br>869,322<br>966,407 | 44.4%<br>55.6%<br>111.2%           | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ce Ind.  0.0%  0.0%  0.0%     |
| 1447 EAST COLORA GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ADO ST, SUITE I  05  IMENT SERVICE  36,645  0  336,875  627,020  200,649 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | e Statement 1,563,845 694,523 869,322 966,407 -97,085     | 44.4%<br>55.6%<br>111.2%<br>-11.2% | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>0.0%  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0161 IN GOOD H        | IANDS HOSPICE | Ξ, INC             |               |        |                         |        |
|------------------------|---------------|--------------------|---------------|--------|-------------------------|--------|
| 12158 HAMLIN STRE      | EET, SUITE 3  | Cost Repor         | rt not filed. |        |                         |        |
| N HOLLYWOOD, CA        | 91606         |                    |               |        |                         |        |
| LOS ANGELES            |               |                    |               |        | Key Performanad         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |               |        | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets         | 0             | Total Charges      | 0             |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS            |        |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio           |        |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect         |        |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days        |        |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity        | 0.0%   |
| 551791 IN THE ARM      | MS OF GRACE I | HOSPICE, INC       |               |        | Proprietary - Corporati | on     |
| 3111 LOS FELIZ BL\     | VD SUITE 107  | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |
| LOS ANGELES, CA 9      | 90039         |                    |               |        |                         |        |
| LOS ANGELES            |               |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |               |        | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                 | 0.9%   |
| Current Assets         | 149,090       | Total Charges      | 1,374,639     |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 459,333       | Operating Revenue  | 1,374,639     | 100.0% | Medicare LOS            |        |
| Total Assets           | 608,423       | Operating Expense  | 1,232,974     | 89.7%  | Current Ratio           | 0.3    |
| Current Liabilities    | 523,866       | Operating Margin   | 141,665       | 10.3%  | Days to Collect         | 0.0    |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days        | 0.0    |
| Total Equity           | 84,557        | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
|                        |               |                    |               |        |                         |        |

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| <b>751550 INFINITE H</b>                                                                                                                                                     | OSPICE CARE,                                                                       | INC                                                                                                                        |                                                                       |                                  | Proprietary - Corporat                                                                                                                             | ion                                       |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| 16200 VENTURA BL                                                                                                                                                             | .VD SUITE 211                                                                      | 12/31/2019                                                                                                                 | 365 Days Submi                                                        | itted                            | Hospice                                                                                                                                            |                                           |
| ENCINO, CA 91436                                                                                                                                                             |                                                                                    |                                                                                                                            |                                                                       |                                  |                                                                                                                                                    |                                           |
| LOS ANGELES                                                                                                                                                                  |                                                                                    |                                                                                                                            |                                                                       |                                  | Key Performana                                                                                                                                     | ce Ind.                                   |
| NATIONAL GOVERN                                                                                                                                                              | IMENT SERVICE                                                                      | ES                                                                                                                         |                                                                       |                                  | Skilled Nursing                                                                                                                                    | 0.0%                                      |
| Balance S                                                                                                                                                                    | Sheet                                                                              | Income                                                                                                                     | e Statement                                                           |                                  | Nursing                                                                                                                                            | 0.0%                                      |
| Current Assets                                                                                                                                                               | 26,533                                                                             | Total Charges                                                                                                              | 1,335,192                                                             |                                  | Home Healthcare                                                                                                                                    | 0.0%                                      |
| Fixed Assets                                                                                                                                                                 | 0                                                                                  | Contract Allowance                                                                                                         | 0                                                                     | 0.0%                             | Length of Stay                                                                                                                                     |                                           |
| Other Assets                                                                                                                                                                 | 168,800                                                                            | Operating Revenue                                                                                                          | 1,335,192                                                             | 100.0%                           | Medicare LOS                                                                                                                                       |                                           |
| Total Assets                                                                                                                                                                 | 243,930                                                                            | Operating Expense                                                                                                          | 1,246,498                                                             | 93.4%                            | Current Ratio                                                                                                                                      | 1.2                                       |
| Current Liabilities                                                                                                                                                          | 22,684                                                                             | Operating Margin                                                                                                           | 88,694                                                                | 6.6%                             | Days to Collect                                                                                                                                    | 7.1                                       |
| Long Term Liabilities                                                                                                                                                        | 132,552                                                                            | Other Income                                                                                                               | 0                                                                     | 0.0%                             | Avg Payment Days                                                                                                                                   | 0.0                                       |
| Total Equity                                                                                                                                                                 | 88,694                                                                             | Other Expense                                                                                                              | 0                                                                     | 0.0%                             | Depreciation Rate                                                                                                                                  | 0.0%                                      |
|                                                                                                                                                                              |                                                                                    |                                                                                                                            |                                                                       |                                  |                                                                                                                                                    |                                           |
| Total Liab. and Equity                                                                                                                                                       | 243,930                                                                            | Net Profit or Loss                                                                                                         | 88,694                                                                | 6.6%                             | Return on Equity                                                                                                                                   | 100.0%                                    |
| Total Liab. and Equity  751636 INFINITY C                                                                                                                                    |                                                                                    |                                                                                                                            | 88,694                                                                | 6.6%                             | Return on Equity  Proprietary - Corporat                                                                                                           |                                           |
|                                                                                                                                                                              | ARE SERVICES                                                                       | HOSPICE                                                                                                                    | 88,694<br>365 Days Submi                                              |                                  |                                                                                                                                                    |                                           |
| 751636 INFINITY C                                                                                                                                                            | ARE SERVICES                                                                       | HOSPICE                                                                                                                    |                                                                       |                                  | Proprietary - Corporat                                                                                                                             |                                           |
| <b>751636 INFINITY C</b> 1325 N CENTER ST                                                                                                                                    | ARE SERVICES                                                                       | HOSPICE                                                                                                                    |                                                                       |                                  | Proprietary - Corporat                                                                                                                             | ion                                       |
| 751636 INFINITY C<br>1325 N CENTER ST<br>STOCKTON, CA 952                                                                                                                    | ARE SERVICES REET, SUITE 2E                                                        | HOSPICE 12/31/2019                                                                                                         |                                                                       |                                  | Proprietary - Corporat  Hospice                                                                                                                    | ion                                       |
| 751636 INFINITY C<br>1325 N CENTER ST<br>STOCKTON, CA 952<br>SAN JOAQUIN                                                                                                     | ARE SERVICES REET, SUITE 2E                                                        | HOSPICE  12/31/2019                                                                                                        |                                                                       |                                  | Proprietary - Corporat  Hospice  Key Performanae                                                                                                   | ion                                       |
| 751636 INFINITY C<br>1325 N CENTER ST<br>STOCKTON, CA 952<br>SAN JOAQUIN<br>NATIONAL GOVERN                                                                                  | ARE SERVICES REET, SUITE 2E 02 IMENT SERVICE                                       | HOSPICE  12/31/2019                                                                                                        | 365 Days Submi                                                        |                                  | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing                                                                                  | ion<br>ce Ind.                            |
| 751636 INFINITY C  1325 N CENTER ST  STOCKTON, CA 952  SAN JOAQUIN  NATIONAL GOVERN  Balance S                                                                               | ARE SERVICES REET, SUITE 2E 02 IMENT SERVICE Sheet 562,711                         | HOSPICE  12/31/2019  ES                                                                                                    | 365 Days Submi                                                        |                                  | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing                                                                         | ion<br>ce Ind.<br>0.0%<br>0.0%            |
| 751636 INFINITY C  1325 N CENTER ST  STOCKTON, CA 952  SAN JOAQUIN  NATIONAL GOVERN  Balance S  Current Assets                                                               | ARE SERVICES REET, SUITE 2E 002 IMENT SERVICE Sheet 562,711 329,145                | HOSPICE  12/31/2019  ES  Income                                                                                            | 365 Days Submi                                                        | itted                            | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare                                                        | ion<br>ce Ind.<br>0.0%<br>0.0%            |
| 751636 INFINITY C  1325 N CENTER ST  STOCKTON, CA 952  SAN JOAQUIN  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                 | ARE SERVICES REET, SUITE 2E  O2  IMENT SERVICE Sheet  562,711  329,145  40,234     | HOSPICE  12/31/2019  ES  Income  Total Charges  Contract Allowance                                                         | 365 Days Submite Statement 1,097,028                                  | itted                            | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ion<br>ce Ind.<br>0.0%<br>0.0%            |
| 751636 INFINITY C  1325 N CENTER ST  STOCKTON, CA 952 SAN JOAQUIN  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | ARE SERVICES REET, SUITE 2E 02 IMENT SERVICE Sheet 562,711 329,145 40,234 937,590  | HOSPICE  12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                      | 365 Days Submite Statement 1,097,028 0 1,097,028                      | 0.0%<br>100.0%                   | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ion  ce Ind.  0.0%  0.0%  0.0%            |
| 751636 INFINITY C  1325 N CENTER ST  STOCKTON, CA 952 SAN JOAQUIN  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | ARE SERVICES REET, SUITE 2E 02 IMENT SERVICE 562,711 329,145 40,234 937,590 21,126 | HOSPICE  12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | 365 Days Submit  Statement  1,097,028  0  1,097,028  962,936          | 0.0%<br>100.0%<br>87.8%          | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ion  ce Ind. 0.0% 0.0% 0.0%               |
| 751636 INFINITY C  1325 N CENTER ST  STOCKTON, CA 952 SAN JOAQUIN  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | ARE SERVICES REET, SUITE 2E 02 IMENT SERVICE 562,711 329,145 40,234 937,590 21,126 | HOSPICE  12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 365 Days Submit  Statement  1,097,028  0  1,097,028  962,936  134,092 | 0.0%<br>100.0%<br>87.8%<br>12.2% | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ion  ce Ind.  0.0%  0.0%  0.0%  26.6  0.0 |

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|                                                                                                                                       | SPICE CARE                                                                   |                                                                                                                        |                                                             |                                  | Proprietary - Corporat                                                                                            | ion                     |
|---------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------|----------------------------------|-------------------------------------------------------------------------------------------------------------------|-------------------------|
| 5750 DIVISION STRE                                                                                                                    | EET, SUITE 206                                                               | 12/31/2019                                                                                                             | 365 Days Submi                                              | tted                             | Hospice                                                                                                           |                         |
| RIVERSIDE, CA 9250                                                                                                                    | 06                                                                           |                                                                                                                        |                                                             |                                  |                                                                                                                   |                         |
| RIVERSIDE                                                                                                                             |                                                                              |                                                                                                                        |                                                             |                                  | Key Performana                                                                                                    | ce Ind.                 |
| NATIONAL GOVERN                                                                                                                       | MENT SERVICE                                                                 | ES .                                                                                                                   |                                                             |                                  | Skilled Nursing                                                                                                   | 0.0%                    |
| Balance S                                                                                                                             | heet                                                                         | Income                                                                                                                 | e Statement                                                 |                                  | Nursing                                                                                                           | 0.0%                    |
| Current Assets                                                                                                                        | 86,682                                                                       | Total Charges                                                                                                          | 2,617,153                                                   |                                  | Home Healthcare                                                                                                   | 0.0%                    |
| Fixed Assets                                                                                                                          | 0                                                                            | Contract Allowance                                                                                                     | 852,082                                                     | 32.6%                            | Length of Stay                                                                                                    |                         |
| Other Assets                                                                                                                          | 0                                                                            | Operating Revenue                                                                                                      | 1,765,071                                                   | 67.4%                            | Medicare LOS                                                                                                      |                         |
| Total Assets                                                                                                                          | 86,682                                                                       | Operating Expense                                                                                                      | 1,609,254                                                   | 91.2%                            | Current Ratio                                                                                                     | 2.1                     |
| Current Liabilities                                                                                                                   | 40,850                                                                       | Operating Margin                                                                                                       | 155,817                                                     | 8.8%                             | Days to Collect                                                                                                   | 15.2                    |
| Long Term Liabilities                                                                                                                 | 0                                                                            | Other Income                                                                                                           | 0                                                           | 0.0%                             | Avg Payment Days                                                                                                  | 9.3                     |
| Total Equity                                                                                                                          | 45,832                                                                       | Other Expense                                                                                                          | 0                                                           | 0.0%                             | Depreciation Rate                                                                                                 | 0.0%                    |
| Total Liab. and Equity                                                                                                                | 86,682                                                                       | Net Profit or Loss                                                                                                     | 155,817                                                     | 8.8%                             | Return on Equity                                                                                                  | 340.0%                  |
| 751506 INLAND RE                                                                                                                      | GIONAL HOSP                                                                  | 105                                                                                                                    |                                                             |                                  | 5                                                                                                                 |                         |
|                                                                                                                                       |                                                                              | ICE                                                                                                                    |                                                             |                                  | Proprietary - Corporat                                                                                            | ion                     |
| 1916 ORANGE TREE                                                                                                                      |                                                                              |                                                                                                                        | 365 Days Submi                                              | tted                             | Hospice                                                                                                           | ion                     |
| 1916 ORANGE TREE<br>REDLANDS, CA 9237                                                                                                 | E LANE, SUITE                                                                |                                                                                                                        | 365 Days Submi                                              | tted                             |                                                                                                                   | ion                     |
|                                                                                                                                       | E LANE, SUITE                                                                |                                                                                                                        | 365 Days Submi                                              | tted                             |                                                                                                                   |                         |
| REDLANDS, CA 9237                                                                                                                     | E LANE, SUITE 4                                                              | 450H 12/31/2019                                                                                                        | 365 Days Submi                                              | tted                             | Hospice                                                                                                           |                         |
| REDLANDS, CA 9237<br>SAN BERNARDINO                                                                                                   | E LANE, SUITE 4<br>74<br>MENT SERVICE                                        | 450H 12/31/2019<br>ES                                                                                                  | 365 Days Submi                                              | tted                             | Hospice  Key Performanae                                                                                          | ce Ind.                 |
| REDLANDS, CA 9237<br>SAN BERNARDINO<br>NATIONAL GOVERN                                                                                | E LANE, SUITE 4<br>74<br>MENT SERVICE<br>heet                                | 450H 12/31/2019<br>ES                                                                                                  | ·                                                           | tted                             | Hospice  Key Performanae  Skilled Nursing                                                                         | <b>ce Ind.</b><br>0.1%  |
| REDLANDS, CA 9237 SAN BERNARDINO NATIONAL GOVERNI Balance S                                                                           | E LANE, SUITE 4 74 MENT SERVICE theet 841,905                                | 450H 12/31/2019<br>ES<br>Income                                                                                        | e Statement                                                 | tted<br>25.8%                    | Hospice  Key Performanae Skilled Nursing Nursing                                                                  | ce Ind.<br>0.1%<br>0.1% |
| REDLANDS, CA 9237 SAN BERNARDINO NATIONAL GOVERN  Balance S Current Assets                                                            | E LANE, SUITE 4  74  MENT SERVICE  theet  841,905  11,250                    | 450H 12/31/2019 ES Income Total Charges                                                                                | • Statement<br>5,246,724                                    |                                  | Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ce Ind.<br>0.1%<br>0.1% |
| REDLANDS, CA 9237 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets                                                | E LANE, SUITE 4  74  MENT SERVICE  841,905  11,250  244,125                  | 450H 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                         | <b>Statement</b> 5,246,724 1,352,501                        | 25.8%                            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.1%<br>0.1% |
| REDLANDS, CA 9237 SAN BERNARDINO NATIONAL GOVERN  Balance S Current Assets Fixed Assets Other Assets                                  | E LANE, SUITE 4  74  MENT SERVICE  841,905  11,250  244,125                  | 450H 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                      | 5,246,724<br>1,352,501<br>3,894,223                         | 25.8%<br>74.2%                   | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.1%<br>0.1%            |
| REDLANDS, CA 9237 SAN BERNARDINO NATIONAL GOVERN  Balance S Current Assets Fixed Assets Other Assets Total Assets                     | E LANE, SUITE 4  74  MENT SERVICE  841,905  11,250  244,125  1,097,280       | 450H 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | 5,246,724<br>1,352,501<br>3,894,223<br>2,948,393            | 25.8%<br>74.2%<br>75.7%          | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.1%<br>0.1%<br>0.0%    |
| REDLANDS, CA 9237 SAN BERNARDINO NATIONAL GOVERN  Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | E LANE, SUITE 4  MENT SERVICE  Sheet  841,905  11,250  244,125  1,097,280  0 | 450H 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 5,246,724<br>1,352,501<br>3,894,223<br>2,948,393<br>945,830 | 25.8%<br>74.2%<br>75.7%<br>24.3% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.1%<br>0.1%<br>0.0%    |

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| 551548 INLAND VA       | LLEY HOSPICE  |                    |               |       | Proprietary - Corporat | ion     |
|------------------------|---------------|--------------------|---------------|-------|------------------------|---------|
| 3770 MYERS STREE       | ĒΤ            | 12/31/2019         | 365 Days Subm | itted | Hospice                |         |
| RIVERSIDE, CA 9250     | 03            |                    |               |       |                        |         |
| RIVERSIDE              |               |                    |               |       | Key Performana         | ce Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |               |       | Skilled Nursing        | 0.0%    |
| Balance S              | Sheet         | Income             | e Statement   |       | Nursing                | 0.8%    |
| Current Assets         | 762,965       | Total Charges      | 9,655,377     |       | Home Healthcare        | 0.0%    |
| Fixed Assets           | 112,090       | Contract Allowance | 3,787,008     | 39.2% | Length of Stay         |         |
| Other Assets           | 383,962       | Operating Revenue  | 5,868,369     | 60.8% | Medicare LOS           |         |
| Total Assets           | 1,365,972     | Operating Expense  | 5,805,631     | 98.9% | Current Ratio          | 1.2     |
| Current Liabilities    | 612,129       | Operating Margin   | 62,738        | 1.1%  | Days to Collect        | 45.6    |
| Long Term Liabilities  | 1,056,320     | Other Income       | 0             | 0.0%  | Avg Payment Days       | 18.5    |
| Total Equity           | -302,477      | Other Expense      | 0             | 0.0%  | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 1,365,972     | Net Profit or Loss | 62,738        | 1.1%  | Return on Equity       | -20.7%  |
| 551560 INLAND VA       | LLEY HOSPICE  | CARE               |               |       | Proprietary - Corporat | ion     |
| 19167 US HIGHWAY       | ′ 18, SUITE 6 | 12/31/2019         | 365 Days Subm | itted | Hospice                |         |
| APPLE VALLEY, CA       | 92307         |                    |               |       |                        |         |
| SAN BERNARDINO         |               |                    |               |       | Key Performana         | ce Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |               |       | Skilled Nursing        | 0.1%    |
| Balance S              | Sheet         | Income             | e Statement   |       | Nursing                | 0.6%    |
| Current Assets         | 496,441       | Total Charges      | 4,793,981     |       | Home Healthcare        | 0.0%    |
| Fixed Assets           | 31,404        | Contract Allowance | 1,586,827     | 33.1% | Length of Stay         |         |
| Other Assets           | 0             | Operating Revenue  | 3,207,154     | 66.9% | Medicare LOS           |         |
| Total Assets           | 1,684,967     | Operating Expense  | 3,166,990     | 98.7% | Current Ratio          | 0.6     |
| Current Liabilities    | 813,790       | Operating Margin   | 40,164        | 1.3%  | Days to Collect        | 52.8    |
| Long Term Liabilities  | 366,263       | Other Income       | 0             | 0.0%  | Avg Payment Days       | 75.5    |
| Total Equity           | 504,914       | Other Expense      | 0             | 0.0%  | Depreciation Rate      | 0.0%    |
| 1                      |               |                    |               | 1.3%  |                        |         |

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| 751583 INNERJOY                                                                                                                                                  | HOSPICE CAR                                    | E, INC                                                                                                                        |                                                           |                                 | Proprietary - Corporat                                                                                                                                | ion                                    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|
| 1965 YOSEMITE AV                                                                                                                                                 | ENUE, SUITE #                                  | 115 12/31/2019                                                                                                                | 365 Days Subm                                             | itted                           | Hospice                                                                                                                                               |                                        |
| SIMI VALLEY, CA 93                                                                                                                                               | 063                                            |                                                                                                                               |                                                           |                                 |                                                                                                                                                       |                                        |
| VENTURA                                                                                                                                                          |                                                |                                                                                                                               |                                                           |                                 | Key Performanad                                                                                                                                       | e Ind.                                 |
| NATIONAL GOVERN                                                                                                                                                  | IMENT SERVICE                                  | ES .                                                                                                                          |                                                           |                                 | Skilled Nursing                                                                                                                                       | 0.0%                                   |
| Balance S                                                                                                                                                        | Sheet                                          | Income                                                                                                                        | e Statement                                               |                                 | Nursing                                                                                                                                               | 0.9%                                   |
| Current Assets                                                                                                                                                   | 19,750                                         | Total Charges                                                                                                                 | 569,551                                                   |                                 | Home Healthcare                                                                                                                                       | 0.0%                                   |
| Fixed Assets                                                                                                                                                     | 0                                              | Contract Allowance                                                                                                            | 0                                                         | 0.0%                            | Length of Stay                                                                                                                                        |                                        |
| Other Assets                                                                                                                                                     | 24,000                                         | Operating Revenue                                                                                                             | 569,551                                                   | 100.0%                          | Medicare LOS                                                                                                                                          |                                        |
| Total Assets                                                                                                                                                     | 169,723                                        | Operating Expense                                                                                                             | 585,221                                                   | 102.8%                          | Current Ratio                                                                                                                                         | (4.1)                                  |
| Current Liabilities                                                                                                                                              | -4,808                                         | Operating Margin                                                                                                              | -15,670                                                   | -2.8%                           | Days to Collect                                                                                                                                       | 0.0                                    |
| Long Term Liabilities                                                                                                                                            | 113,630                                        | Other Income                                                                                                                  | 0                                                         | 0.0%                            | Avg Payment Days                                                                                                                                      | (3.0)                                  |
| Total Equity                                                                                                                                                     | 60,901                                         | Other Expense                                                                                                                 | 0                                                         | 0.0%                            | Depreciation Rate                                                                                                                                     | 0.0%                                   |
|                                                                                                                                                                  |                                                |                                                                                                                               |                                                           |                                 |                                                                                                                                                       |                                        |
| Total Liab. and Equity                                                                                                                                           | 169,723                                        | Net Profit or Loss                                                                                                            | (15,670)                                                  | -2.8%                           | Return on Equity                                                                                                                                      | -25.7%                                 |
| Total Liab. and Equity                                                                                                                                           | ·                                              |                                                                                                                               | (15,670)                                                  | -2.8%                           | Return on Equity  Proprietary - Corporati                                                                                                             |                                        |
|                                                                                                                                                                  | ARE HOSPICE,                                   | INC                                                                                                                           | (15,670)<br>365 Days Subm                                 |                                 |                                                                                                                                                       |                                        |
| 921674 INSTANT C                                                                                                                                                 | BLVD, SUITE 1/                                 | INC                                                                                                                           |                                                           |                                 | Proprietary - Corporati                                                                                                                               |                                        |
| 921674 INSTANT C                                                                                                                                                 | BLVD, SUITE 1/                                 | INC                                                                                                                           |                                                           |                                 | Proprietary - Corporati                                                                                                                               | ion                                    |
| 921674 INSTANT C<br>6829 LANKERSHIM<br>N HOLLYWOOD, CA                                                                                                           | BLVD, SUITE 1/                                 | INC<br>A 12/31/2019                                                                                                           |                                                           |                                 | Proprietary - Corporati                                                                                                                               | ion                                    |
| 921674 INSTANT C<br>6829 LANKERSHIM<br>N HOLLYWOOD, CA<br>LOS ANGELES                                                                                            | BLVD, SUITE 14 91605                           | INC<br>12/31/2019<br>ES                                                                                                       |                                                           |                                 | Proprietary - Corporati Hospice  Key Performanac                                                                                                      | ion                                    |
| 921674 INSTANT C<br>6829 LANKERSHIM<br>N HOLLYWOOD, CA<br>LOS ANGELES<br>NATIONAL GOVERN                                                                         | BLVD, SUITE 14 91605 IMENT SERVICE             | INC<br>12/31/2019<br>ES                                                                                                       | 365 Days Subm                                             |                                 | Proprietary - Corporati Hospice  Key Performanac Skilled Nursing                                                                                      | ion<br>ce Ind.<br>0.0%<br>0.0%         |
| 921674 INSTANT C 6829 LANKERSHIM N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S                                                                           | 91605 IMENT SERVICE 23,107                     | INC<br>A 12/31/2019<br>ES<br>Income                                                                                           | 365 Days Subm                                             |                                 | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                        | ion<br>ce Ind.<br>0.0%<br>0.0%         |
| 921674 INSTANT C 6829 LANKERSHIM N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | 91605  IMENT SERVICE  23,107                   | INC A 12/31/2019 ES Income                                                                                                    | a 365 Days Subm<br>e Statement<br>556,998                 | itted                           | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                       | ion<br>ce Ind.                         |
| 921674 INSTANT C 6829 LANKERSHIM N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | 91605 IMENT SERVICE 23,107 0                   | INC A 12/31/2019 ES Income Total Charges Contract Allowance                                                                   | 2 365 Days Subm<br>2 Statement<br>556,998<br>0            | itted                           | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                       | ion<br>ce Ind.<br>0.0%<br>0.0%         |
| 921674 INSTANT C 6829 LANKERSHIM N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | 91605  IMENT SERVICE  23,107  0  23,107        | INC A 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue                                                 | 2 365 Days Subm<br>2 Statement<br>556,998<br>0<br>556,998 | 0.0%<br>100.0%                  | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ion  ce Ind.  0.0%  0.0%  1.1          |
| 921674 INSTANT C 6829 LANKERSHIM N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 91605  MENT SERVICE  23,107  0  23,107  20,783 | INC A 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 2 Statement<br>556,998<br>0<br>556,998<br>540,517         | 0.0%<br>100.0%<br>97.0%         | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ion  ce Ind. 0.0% 0.0% 1.1             |
| 921674 INSTANT C 6829 LANKERSHIM N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 91605  MENT SERVICE  23,107  0  23,107  20,783 | INC A 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 2 Statement 556,998 0 556,998 540,517 16,481              | 0.0%<br>100.0%<br>97.0%<br>3.0% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ion<br>ee Ind.<br>0.0%<br>0.0%<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921653 INTEGRITY                                                                                                                 | HOSPICE CAR                                                | E SERVICES, INC                                                                              |                                                        |                                 | Proprietary - Corporati                                                                                            | on                    |
|----------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|----------------------------------------------------------------------------------------------|--------------------------------------------------------|---------------------------------|--------------------------------------------------------------------------------------------------------------------|-----------------------|
| 20832 ROSCOE BL\                                                                                                                 | /D, SUITE 208                                              | 12/31/2019                                                                                   | 365 Days Submi                                         | tted                            | Hospice                                                                                                            |                       |
| CANOGA PARK, CA                                                                                                                  | 91306                                                      |                                                                                              |                                                        |                                 |                                                                                                                    |                       |
| LOS ANGELES                                                                                                                      |                                                            |                                                                                              |                                                        |                                 | Key Performanac                                                                                                    | e Ind.                |
| NATIONAL GOVERN                                                                                                                  | IMENT SERVICE                                              | ES                                                                                           |                                                        |                                 | Skilled Nursing                                                                                                    | 0.0%                  |
| Balance S                                                                                                                        | Sheet                                                      | Income                                                                                       | Statement                                              |                                 | Nursing                                                                                                            | 0.0%                  |
| Current Assets                                                                                                                   | 417,694                                                    | Total Charges                                                                                | 1,014,960                                              |                                 | Home Healthcare                                                                                                    | 0.0%                  |
| Fixed Assets                                                                                                                     | 0                                                          | Contract Allowance                                                                           | 18,827                                                 | 1.9%                            | Length of Stay                                                                                                     |                       |
| Other Assets                                                                                                                     | 79,892                                                     | Operating Revenue                                                                            | 996,133                                                | 98.1%                           | Medicare LOS                                                                                                       |                       |
| Total Assets                                                                                                                     | 497,586                                                    | Operating Expense                                                                            | 985,486                                                | 98.9%                           | Current Ratio                                                                                                      | 108.6                 |
| Current Liabilities                                                                                                              | 3,845                                                      | Operating Margin                                                                             | 10,647                                                 | 1.1%                            | Days to Collect                                                                                                    | 7.1                   |
| Long Term Liabilities                                                                                                            | 651,504                                                    | Other Income                                                                                 | 0                                                      | 0.0%                            | Avg Payment Days                                                                                                   | 1.4                   |
| Total Equity                                                                                                                     | -157,763                                                   | Other Expense                                                                                | 0                                                      | 0.0%                            | Depreciation Rate                                                                                                  | 0.0%                  |
| Total Liab. and Equity                                                                                                           | 497,586                                                    | Net Profit or Loss                                                                           | 10,647                                                 | 1.1%                            | Return on Equity                                                                                                   | -6.7%                 |
| 921695 INTEGRITY                                                                                                                 | HOSPICE, INC.                                              |                                                                                              |                                                        |                                 | Proprietary - Corporati                                                                                            | on                    |
| 12000 A CAPDEN C                                                                                                                 |                                                            |                                                                                              |                                                        |                                 |                                                                                                                    |                       |
| 12900-A GARDEN G                                                                                                                 | ROVE BLVD, SI                                              | JITE 146 12/31/2019                                                                          | 365 Days Submit                                        | tted                            | Hospice                                                                                                            |                       |
| GARDEN GROVE, C                                                                                                                  |                                                            | JITE 146 12/31/2019                                                                          | 365 Days Submi                                         | tted                            | Hospice                                                                                                            |                       |
|                                                                                                                                  |                                                            | JITE 146 12/31/2019                                                                          | 365 Days Submi                                         | tted                            | Hospice  Key Performanac                                                                                           | e Ind.                |
| GARDEN GROVE, C                                                                                                                  | A 92843                                                    |                                                                                              | 365 Days Submi                                         | tted                            |                                                                                                                    | <b>e Ind.</b><br>0.0% |
| GARDEN GROVE, C<br>ORANGE                                                                                                        | A 92843<br>IMENT SERVICE                                   | ≣S                                                                                           | 365 Days Submi                                         | tted                            | Key Performanac                                                                                                    |                       |
| GARDEN GROVE, C<br>ORANGE<br>NATIONAL GOVERN                                                                                     | A 92843<br>IMENT SERVICE                                   | ≣S                                                                                           | ·                                                      | tted                            | <b>Key Performanac</b> Skilled Nursing                                                                             | 0.0%                  |
| GARDEN GROVE, CONTROL ORANGE NATIONAL GOVERN Balance S                                                                           | A 92843 IMENT SERVICE Sheet 312,800                        | ES<br>Income                                                                                 | e Statement                                            | 2.0%                            | Key Performanac<br>Skilled Nursing<br>Nursing                                                                      | 0.0%<br>0.0%          |
| GARDEN GROVE, CONTROL ORANGE  NATIONAL GOVERN  Balance Storm Current Assets                                                      | A 92843  IMENT SERVICE  Sheet  312,800  49,966             | ES<br>Income<br>Total Charges                                                                | e Statement<br>679,270                                 |                                 | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.0%<br>0.0%          |
| GARDEN GROVE, COORANGE NATIONAL GOVERN Balance Society Current Assets Fixed Assets                                               | A 92843  IMENT SERVICE  Sheet  312,800  49,966             | Income Total Charges Contract Allowance Operating Revenue                                    | Statement<br>679,270<br>13,585                         | 2.0%                            | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.0%<br>0.0%          |
| GARDEN GROVE, COORANGE NATIONAL GOVERN Balance Society Current Assets Fixed Assets Other Assets                                  | A 92843  IMENT SERVICE  Sheet  312,800  49,966  0  362,766 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 679,270<br>13,585<br>665,685                           | 2.0%<br>98.0%                   | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%          |
| GARDEN GROVE, COORANGE NATIONAL GOVERN Balance Society Current Assets Fixed Assets Other Assets Total Assets                     | A 92843  IMENT SERVICE  Sheet  312,800  49,966  0  362,766 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement<br>679,270<br>13,585<br>665,685<br>544,887 | 2.0%<br>98.0%<br>81.9%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%  |
| GARDEN GROVE, COORANGE NATIONAL GOVERN Balance Society Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | A 92843  IMENT SERVICE  312,800  49,966  0  362,766 0      | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 679,270<br>13,585<br>665,685<br>544,887<br>120,798     | 2.0%<br>98.0%<br>81.9%<br>18.1% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051796 INTERIM H       | EALTHCARE HO  | OSPICE             |               |        | Proprietary - Corporati | on     |
|------------------------|---------------|--------------------|---------------|--------|-------------------------|--------|
| 1647 COURT STREE       | ĒΤ            | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |
| REDDING, CA 96001      |               |                    |               |        |                         |        |
| SHASTA                 |               |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |               |        | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets         | 233,004       | Total Charges      | 769,102       |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 21,927        | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | -229,066      | Operating Revenue  | 769,102       | 100.0% | Medicare LOS            |        |
| Total Assets           | 32,765        | Operating Expense  | 867,051       | 112.7% | Current Ratio           | 1.4    |
| Current Liabilities    | 166,049       | Operating Margin   | -97,949       | -12.7% | Days to Collect         | 91.2   |
| Long Term Liabilities  | 14,473        | Other Income       | 0             | 0.0%   | Avg Payment Days        | 69.9   |
| Total Equity           | -147,757      | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 32,765        | Net Profit or Loss | (97,949)      | -12.7% | Return on Equity        | 66.3%  |
| 551681 INTERIM H       | EALTHCARE HO  | OSPICE             |               |        | Proprietary - Corporati | on     |
| 2233 WATT AVENUI       | E, SUITE 330  | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |
| SACRAMENTO, CA         | 95825         |                    |               |        |                         |        |
| SACRAMENTO             |               |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |               |        | Skilled Nursing         | 0.1%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets         | 2,226,336     | Total Charges      | 11,765,738    |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 216           | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 555,306       | Operating Revenue  | 11,765,738    | 100.0% | Medicare LOS            |        |
| Total Assets           | 2,790,827     | Operating Expense  | 9,639,834     | 81.9%  | Current Ratio           | 4.6    |
| Current Liabilities    | 487,444       | Operating Margin   | 2,125,904     | 18.1%  | Days to Collect         | 38.5   |
| Long Term Liabilities  | 201,568       | Other Income       | 0             | 0.0%   | Avg Payment Days        | 18.5   |
| Total Equity           | 2,101,815     | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| ' '                    |               |                    |               |        |                         | l      |

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Sample Hospice reports from the Halmanac.com website.

| 551612 INTERIM HEALTHCARE THE GIFT OF HOSPICE |               |                               |                  | Proprietary - Corporation |                     |          |
|-----------------------------------------------|---------------|-------------------------------|------------------|---------------------------|---------------------|----------|
| 5625 RUFFIN ROAD, SUITE 110                   |               | 12/31/2019 365 Days Submitted |                  |                           | Hospice             |          |
| SAN DIEGO, CA 921:                            | 23            |                               |                  |                           |                     |          |
| SAN DIEGO                                     |               |                               |                  |                           | Key Performana      | ce Ind.  |
| DUMMY FOR MEDICAID HHA                        |               |                               |                  |                           | Skilled Nursing     | 0.0%     |
| Balance Sheet                                 |               | Income Statement              |                  |                           | Nursing             | 2.4%     |
| Current Assets                                | 1,245,510     | Total Charges                 | 4,769,269        |                           | Home Healthcare     | 0.0%     |
| Fixed Assets                                  | 0             | Contract Allowance            | 0                | 0.0%                      | Length of Stay      |          |
| Other Assets                                  | 0             | Operating Revenue             | 4,769,269        | 100.0%                    | Medicare LOS        |          |
| Total Assets                                  | 1,251,566     | Operating Expense             | 4,535,239        | 95.1%                     | Current Ratio       | 8.4      |
| Current Liabilities                           | 147,614       | Operating Margin              | 234,030          | 4.9%                      | Days to Collect     | 71.6     |
| Long Term Liabilities                         | 0             | Other Income                  | 0                | 0.0%                      | Avg Payment Days    | 14.3     |
| Total Equity                                  | 1,103,952     | Other Expense                 | 0                | 0.0%                      | Depreciation Rate   | 0.0%     |
| Total Liab. and Equity                        | 1,251,566     | Net Profit or Loss            | 234,030          | 4.9%                      | Return on Equity    | 21.2%    |
| 051738 INTERMOU                               | NTAIN HOSPIC  | E                             |                  |                           | Proprietary - Other |          |
| 43563 HIGHWAY 299                             | 9 EAST        | 6/30/2019                     | 365 Days Submit  | ted                       | Hospice             |          |
| FALL RIVER MILLS,                             | CA 96028      |                               |                  |                           |                     |          |
| SHASTA                                        |               |                               |                  |                           | Key Performana      | ce Ind.  |
| BLUE CROSS (CALIFORNIA)                       |               |                               |                  |                           | Skilled Nursing     | 0.2%     |
| Balance S                                     | Balance Sheet |                               | Income Statement |                           | Nursing             | 0.0%     |
| Current Assets                                | 18,456,457    | Total Charges                 | 339,335          |                           | Home Healthcare     | 0.0%     |
| Fixed Assets                                  | 3,479,374     | Contract Allowance            | 0                | 0.0%                      | Length of Stay      |          |
| Other Assets                                  | 13,667,378    | Operating Revenue             | 339,335          | 100.0%                    | Medicare LOS        |          |
| Total Assets                                  | 35,603,209    | Operating Expense             | 401,396          | 118.3%                    | Current Ratio       | 10.2     |
| Current Liabilities                           | 1,816,781     | Operating Margin              | -62,061          | -18.3%                    | Days to Collect     | 10,301.1 |
| Long Term Liabilities                         | 14,902,376    | Other Income                  | 0                | 0.0%                      | Avg Payment Days    | 1,625.9  |
| Total Equity                                  | 18,884,052    | Other Expense                 | 0                | 0.0%                      | Depreciation Rate   | 0.0%     |
| Total Liab. and Equity                        | 35,603,209    | Net Profit or Loss            | (62,061)         | -18.3%                    | Return on Equity    | -0.3%    |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921623 INTERNATIONAL HOSPICE CARE, INC |              |                    |                      | Proprietary - Corporation |                   |        |
|----------------------------------------|--------------|--------------------|----------------------|---------------------------|-------------------|--------|
| 10523 BURBANK BLVD, SUITE 121 12/31/2  |              |                    | 9 365 Days Submitted |                           | Hospice           |        |
| N HOLLYWOOD, CA 9                      | 1601         |                    |                      |                           |                   |        |
| LOS ANGELES                            |              |                    |                      | Key Performanace Ind.     |                   |        |
| NATIONAL GOVERNM                       | IENT SERVICE | ES .               |                      |                           | Skilled Nursing   | 0.0%   |
| Balance Sheet                          |              | Income Statement   |                      |                           | Nursing           | 0.0%   |
| Current Assets                         | 37,245       | Total Charges      | 2,241,779            |                           | Home Healthcare   | 0.0%   |
| Fixed Assets                           | 4,299        | Contract Allowance | 89,090               | 4.0%                      | Length of Stay    |        |
| Other Assets                           | 0            | Operating Revenue  | 2,152,689            | 96.0%                     | Medicare LOS      |        |
| Total Assets                           | 45,674       | Operating Expense  | 2,257,338            | 104.9%                    | Current Ratio     |        |
| Current Liabilities                    | 0            | Operating Margin   | -104,649             | -4.9%                     | Days to Collect   | 0.0    |
| Long Term Liabilities                  | 95,565       | Other Income       | 0                    | 0.0%                      | Avg Payment Days  | 0.0    |
| Total Equity                           | -49,891      | Other Expense      | 0                    | 0.0%                      | Depreciation Rate | 0.0%   |
| Total Liab. and Equity                 | 45,674       | Net Profit or Loss | (104,649)            | -4.9%                     | Return on Equity  | 209.8% |

#### A0163 INTRA CARE HOSPICE INC

1

3251 WEST 6TH STREET, SUITE 418

Cost Report not filed.

LOS ANGELES, CA 90020

| Key Performanace Ind. |  |  |
|-----------------------|--|--|
| 0.0%                  |  |  |
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Sample Hospice reports from the Halmanac.com website.

| A0151 IV HOSPICE, INC                                            |                     |                    |               | Proprietary - Corporation |                       |        |  |
|------------------------------------------------------------------|---------------------|--------------------|---------------|---------------------------|-----------------------|--------|--|
| 217 WEST ALAMEDA                                                 | A AVE, SUITE 2      | 01 12/31/2019      | 365 Days Subm | itted                     | Hospice               |        |  |
| BURBANK, CA 91502                                                | 2                   |                    |               |                           |                       |        |  |
| LOS ANGELES                                                      |                     |                    |               |                           | Key Performanace Ind. |        |  |
| NATIONAL GOVERNMENT SERVICES                                     |                     |                    |               |                           | Skilled Nursing       | 0.0%   |  |
| Balance Sheet                                                    |                     | Income Statement   |               |                           | Nursing               | 0.0%   |  |
| Current Assets                                                   | 36,280              | Total Charges      | 241,764       |                           | Home Healthcare       | 0.0%   |  |
| Fixed Assets                                                     | 0                   | Contract Allowance | 0             | 0.0%                      | Length of Stay        |        |  |
| Other Assets                                                     | 0                   | Operating Revenue  | 241,764       | 100.0%                    | Medicare LOS          |        |  |
| Total Assets                                                     | 36,280              | Operating Expense  | 166,581       | 68.9%                     | Current Ratio         |        |  |
| Current Liabilities                                              | 0                   | Operating Margin   | 75,183        | 31.1%                     | Days to Collect       | 0.0    |  |
| Long Term Liabilities                                            | 128                 | Other Income       | 0             | 0.0%                      | Avg Payment Days      | 0.0    |  |
| Total Equity                                                     | 36,152              | Other Expense      | 0             | 0.0%                      | Depreciation Rate     | 0.0%   |  |
| Total Liab. and Equity                                           | 36,280              | Net Profit or Loss | 75,183        | 31.1%                     | Return on Equity      | 208.0% |  |
| 551643 IVORY HOSPICE & PALLIATIVE CARE Proprietary - Corporation |                     |                    |               |                           |                       |        |  |
| 233 E POMONA BLVD, STE A 12/31/2019 365 Days Submitted Hospice   |                     |                    |               |                           |                       |        |  |
| MONTEREY PARK, O                                                 | CA 91755            |                    |               |                           |                       |        |  |
| LOS ANGELES                                                      |                     |                    |               |                           | Key Performanace Ind. |        |  |
| NATIONAL GOVERNMENT SERVICES                                     |                     |                    |               | Skilled Nursing           | 0.0%                  |        |  |
| Balance S                                                        | Balance Sheet Incom |                    | e Statement   |                           | Nursing               | 0.8%   |  |
| Current Assets                                                   | 8,510               | Total Charges      | 1,300,206     |                           | Home Healthcare       | 0.0%   |  |
| Fixed Assets                                                     | 18,033              | Contract Allowance | 327,855       | 25.2%                     | Length of Stay        |        |  |
| Other Assets                                                     | 5,000               | Operating Revenue  | 972,351       | 74.8%                     | Medicare LOS          |        |  |
| Total Assets                                                     | 31,543              | Operating Expense  | 1,337,061     | 137.5%                    | Current Ratio         | 0.1    |  |
| Current Liabilities                                              | 138,179             | Operating Margin   | -364,710      | -37.5%                    | Days to Collect       | 0.0    |  |
| Long Term Liabilities                                            | 60,119              | Other Income       | 0             | 0.0%                      | Avg Payment Days      | 1.2    |  |
| Total Equity                                                     | -166,755            | Other Expense      | 0             | 0.0%                      | Depreciation Rate     | 0.0%   |  |
| Total Liab. and Equity                                           | 31,543              | Net Profit or Loss | (364,710)     | -37.5%                    | Return on Equity      | 218.7% |  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751688 IVY HOSPIG                                                                                                | CE CARE, INC                  |                                                                                              |                  |                      | Proprietary - Corporation                                                                         | on             |
|------------------------------------------------------------------------------------------------------------------|-------------------------------|----------------------------------------------------------------------------------------------|------------------|----------------------|---------------------------------------------------------------------------------------------------|----------------|
| 545 N MOUNTAIN A                                                                                                 | VENUE SUITE 1                 | 01 12/31/2019                                                                                | 365 Days Submi   | tted                 | Hospice                                                                                           |                |
| UPLAND, CA 91786                                                                                                 |                               |                                                                                              |                  |                      |                                                                                                   |                |
| SAN BERNARDINO                                                                                                   |                               |                                                                                              |                  |                      | Key Performanac                                                                                   | e Ind.         |
| NATIONAL GOVERN                                                                                                  | IMENT SERVICE                 | ΞS                                                                                           |                  |                      | Skilled Nursing                                                                                   | 0.0%           |
| Balance S                                                                                                        | Sheet                         | Income                                                                                       | e Statement      |                      | Nursing                                                                                           | 3.5%           |
| Current Assets                                                                                                   | 468,243                       | Total Charges                                                                                | 2,062,925        |                      | Home Healthcare                                                                                   | 0.0%           |
| Fixed Assets                                                                                                     | 0                             | Contract Allowance                                                                           | 14,661           | 0.7%                 | Length of Stay                                                                                    |                |
| Other Assets                                                                                                     | 0                             | Operating Revenue                                                                            | 2,048,264        | 99.3%                | Medicare LOS                                                                                      |                |
| Total Assets                                                                                                     | 470,653                       | Operating Expense                                                                            | 1,826,460        | 89.2%                | Current Ratio                                                                                     | 92.9           |
| Current Liabilities                                                                                              | 5,043                         | Operating Margin                                                                             | 221,804          | 10.8%                | Days to Collect                                                                                   | 0.0            |
| Long Term Liabilities                                                                                            | 0                             | Other Income                                                                                 | 0                | 0.0%                 | Avg Payment Days                                                                                  | 0.2            |
| Total Equity                                                                                                     | 465,610                       | Other Expense                                                                                | 0                | 0.0%                 | Depreciation Rate                                                                                 | 0.0%           |
| Total Liab. and Equity                                                                                           | 470,653                       | Net Profit or Loss                                                                           | 221,804          | 10.8%                | Return on Equity                                                                                  | 47.6%          |
| 921738 JCH MEDC                                                                                                  | ARE SERVICES                  | i, LLC                                                                                       |                  |                      |                                                                                                   |                |
| 733 W CARSON ST                                                                                                  |                               | Cost Repor                                                                                   | t not filed.     |                      |                                                                                                   |                |
|                                                                                                                  |                               |                                                                                              |                  |                      |                                                                                                   |                |
| TORRANCE, CA 905                                                                                                 | 02                            |                                                                                              |                  |                      |                                                                                                   |                |
| TORRANCE, CA 905<br>LOS ANGELES                                                                                  | 02                            |                                                                                              |                  |                      | Key Performanac                                                                                   | e Ind.         |
|                                                                                                                  |                               | ΞS                                                                                           |                  |                      | Key Performanace                                                                                  | e Ind.<br>0.0% |
| LOS ANGELES                                                                                                      | IMENT SERVICE                 |                                                                                              | e Statement      |                      | •                                                                                                 |                |
| LOS ANGELES NATIONAL GOVERN                                                                                      | IMENT SERVICE                 |                                                                                              | e Statement      |                      | Skilled Nursing                                                                                   | 0.0%           |
| LOS ANGELES NATIONAL GOVERN Balance S                                                                            | IMENT SERVICE                 | Income                                                                                       |                  | 0.0%                 | Skilled Nursing Nursing                                                                           | 0.0%           |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                          | IMENT SERVICE<br>Sheet        | Income<br>Total Charges                                                                      | 0                | 0.0%<br>0.0%         | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%           |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                            | IMENT SERVICE Sheet 0 0       | Income<br>Total Charges<br>Contract Allowance                                                | 0                |                      | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%           |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                              | IMENT SERVICE Sheet 0 0       | Income Total Charges Contract Allowance Operating Revenue                                    | 0 0              | 0.0%                 | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%           |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                | IMENT SERVICE  Sheet  0  0  0 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 0<br>0<br>0<br>0 | 0.0%<br>0.0%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%           |
| LOS ANGELES NATIONAL GOVERN  Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | IMENT SERVICE  O  O  O  O     | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 0<br>0<br>0<br>0 | 0.0%<br>0.0%<br>0.0% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%           |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751699 JMT HOSPI       | CE           |                    | Proprietary - Corporat | ion    |                   |        |
|------------------------|--------------|--------------------|------------------------|--------|-------------------|--------|
| 2082 NEWBURY RO        | AD, SUITE 8  | 12/31/2019         | 365 Days Subm          | itted  | Hospice           |        |
| NEWBURY PARK, CA       | A 91320      |                    |                        |        |                   |        |
| VENTURA                |              |                    |                        |        | Key Performanad   | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE | ES .               |                        |        | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet        | Incom              | e Statement            |        | Nursing           | 0.0%   |
| Current Assets         | 774,898      | Total Charges      | 2,632,938              |        | Home Healthcare   | 0.0%   |
| Fixed Assets           | 78,947       | Contract Allowance | 0                      | 0.0%   | Length of Stay    |        |
| Other Assets           | 917,079      | Operating Revenue  | 2,632,938              | 100.0% | Medicare LOS      |        |
| Total Assets           | 1,770,924    | Operating Expense  | 2,093,634              | 79.5%  | Current Ratio     | 1.6    |
| Current Liabilities    | 481,169      | Operating Margin   | 539,304                | 20.5%  | Days to Collect   | 28.6   |
| Long Term Liabilities  | 725,947      | Other Income       | 0                      | 0.0%   | Avg Payment Days  | 0.2    |
| Total Equity           | 563,808      | Other Expense      | 0                      | 0.0%   | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 1,770,924    | Net Profit or Loss | 539,304                | 20.5%  | Return on Equity  | 95.7%  |
| 051669 JOHN C FR       | EMONT HEALT  | HCARE DISTRICT H   | OSPICE                 |        |                   |        |
| 5108 HWY 140, STE      | С            | Cost Repor         | rt not filed.          |        |                   |        |
| MARIPOSA, CA 9533      | 38           |                    |                        |        |                   |        |
| MARIPOSA               |              |                    |                        |        | Key Performanad   | e Ind. |
| BLUE CROSS (CALIF      | FORNIA)      |                    |                        |        | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet        | Income             | e Statement            |        | Nursing           | 0.0%   |
| Current Assets         | 0            | Total Charges      | 0                      |        | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0            | Contract Allowance | 0                      | 0.0%   | Length of Stay    |        |
| Other Assets           | 0            | Operating Revenue  | 0                      | 0.0%   | Medicare LOS      |        |
| Total Assets           | 0            | Operating Expense  | 0                      | 0.0%   | Current Ratio     |        |
| Current Liabilities    | 0            | Operating Margin   | 0                      | 0.0%   | Days to Collect   |        |
| Long Term Liabilities  | 0            | Other Income       | 0                      | 0.0%   | Avg Payment Days  |        |
| Total Equity           | 0            | Other Expense      | 0                      | 0.0%   | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0            | Net Profit or Loss | 0                      | 0.0%   | Return on Equity  | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| IOSPICE CARE                                                   | INC.                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                        |         |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
|----------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|-------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| ST, SUITE 205                                                  | Cost Repor                                                                                                                | t not filed.                                                                                                                                                                                                                                                                                                                                           |         |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
| 63                                                             |                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                        |         |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
|                                                                |                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                        |         | Key Performanad   | e Ind.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |  |
| AID HHA                                                        |                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                        |         | Skilled Nursing   | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |
| heet                                                           | Income                                                                                                                    | e Statement                                                                                                                                                                                                                                                                                                                                            |         | Nursing           | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |
| 0                                                              | Total Charges                                                                                                             | 0                                                                                                                                                                                                                                                                                                                                                      |         | Home Healthcare   | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |
| 0                                                              | Contract Allowance                                                                                                        | 0                                                                                                                                                                                                                                                                                                                                                      | 0.0%    | Length of Stay    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
| 0                                                              | Operating Revenue                                                                                                         | 0                                                                                                                                                                                                                                                                                                                                                      | 0.0%    | Medicare LOS      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
| 0                                                              | Operating Expense                                                                                                         | 0                                                                                                                                                                                                                                                                                                                                                      | 0.0%    | Current Ratio     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
| 0                                                              | Operating Margin                                                                                                          | 0                                                                                                                                                                                                                                                                                                                                                      | 0.0%    | Days to Collect   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
| 0                                                              | Other Income                                                                                                              | 0                                                                                                                                                                                                                                                                                                                                                      | 0.0%    | Avg Payment Days  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
| 0                                                              | Other Expense                                                                                                             | 0                                                                                                                                                                                                                                                                                                                                                      | 0.0%    | Depreciation Rate | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |
| 0                                                              | Net Profit or Loss                                                                                                        | 0                                                                                                                                                                                                                                                                                                                                                      | 0.0%    | Return on Equity  | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |
| 921596 JOURNEY HOSPICE SERVICES, INC Proprietary - Corporation |                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                        |         |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
| JITE 203                                                       | 12/31/2019                                                                                                                | 365 Davs Subm                                                                                                                                                                                                                                                                                                                                          | itted   | Hospice           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
|                                                                | 12/01/2010                                                                                                                | oco Bayo Guo                                                                                                                                                                                                                                                                                                                                           | ittou   |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
|                                                                |                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                        |         | Kev Performanac   | e Ind.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |  |
| MENT SERVICE                                                   | S                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                        |         | Skilled Nursing   | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |
| heet                                                           | Income                                                                                                                    | e Statement                                                                                                                                                                                                                                                                                                                                            |         | Nursing           | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |
|                                                                | Total Charges                                                                                                             | 1,355,304                                                                                                                                                                                                                                                                                                                                              |         | Home Healthcare   | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |
| 0                                                              | Contract Allowance                                                                                                        | 0                                                                                                                                                                                                                                                                                                                                                      | 0.0%    | Length of Stay    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
| 0                                                              | Operating Revenue                                                                                                         | 1,355,304                                                                                                                                                                                                                                                                                                                                              | 100.0%  | Medicare LOS      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  |
| 875,808                                                        | Operating Expense                                                                                                         | 1,193,711                                                                                                                                                                                                                                                                                                                                              | 88.1%   | Current Ratio     | 8.8                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
| 3,330                                                          | Operating Margin                                                                                                          | 161,593                                                                                                                                                                                                                                                                                                                                                | 11.9%   | Days to Collect   | 0.0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
| 0                                                              | Other Income                                                                                                              | 0                                                                                                                                                                                                                                                                                                                                                      | 0.0%    | Avg Payment Days  | 0.0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |  |
| 872,478                                                        | Other Expense                                                                                                             | 0                                                                                                                                                                                                                                                                                                                                                      | 0.0%    | Depreciation Rate | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  |
| 875 808                                                        | Net Profit or Loss                                                                                                        | 161,593                                                                                                                                                                                                                                                                                                                                                | 11.9%   | Return on Equity  | 18.5%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |
|                                                                | ST, SUITE 205 63 AID HHA heet  0 0 0 0 0 0 0 HOSPICE SERV  JITE 203  MENT SERVICE heet 29,327 0 0 875,808 3,330 0 872,478 | AID HHA heet Income  O Total Charges O Contract Allowance O Operating Revenue O Operating Margin O Other Income O Other Expense Net Profit or Loss HOSPICE SERVICES, INC  JITE 203 12/31/2019  MENT SERVICES heet Income 29,327 Total Charges O Contract Allowance O Operating Revenue 875,808 Operating Expense 3,330 Operating Margin O Other Income | AID HHA | AID HHA heet      | Cost Report not filed.   Cost Report not fil |  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751598 KAIROS HO                 | OSPICE, INC. |                                     |               |              | Proprietary - Corporati        | on     |
|----------------------------------|--------------|-------------------------------------|---------------|--------------|--------------------------------|--------|
| 161 W ARROW HWY                  | <b>,</b>     | 12/31/2019                          | 365 Days Subm | itted        | Hospice                        |        |
| GLENDORA, CA 917                 | 40           |                                     |               |              |                                |        |
| LOS ANGELES                      |              |                                     |               |              | Key Performanac                | e Ind. |
| NATIONAL GOVERN                  | MENT SERVICE | ES                                  |               |              | Skilled Nursing                | 0.0%   |
| Balance S                        | Sheet        | Incom                               | e Statement   |              | Nursing                        | 0.9%   |
| Current Assets                   | 49,355       | Total Charges                       | 967,449       |              | Home Healthcare                | 0.0%   |
| Fixed Assets                     | 4,963        | Contract Allowance                  | 0             | 0.0%         | Length of Stay                 |        |
| Other Assets                     | 286,667      | Operating Revenue                   | 967,449       | 100.0%       | Medicare LOS                   |        |
| Total Assets                     | 340,985      | Operating Expense                   | 633,931       | 65.5%        | Current Ratio                  | 8.6    |
| Current Liabilities              | 5,748        | Operating Margin                    | 333,518       | 34.5%        | Days to Collect                | 9.3    |
| Long Term Liabilities            | 7,500        | Other Income                        | 0             | 0.0%         | Avg Payment Days               | 0.0    |
| Total Equity                     | 327,737      | Other Expense                       | 0             | 0.0%         | Depreciation Rate              | 0.0%   |
| Total Liab. and Equity           | 340,985      | Net Profit or Loss                  | 333,518       | 34.5%        | Return on Equity               | 101.8% |
| 051546 KAISER FO                 | UNDATION HO  | SPITAL - HOSPICE                    |               |              |                                |        |
| 3240 ARDEN WAY                   |              | Cost Repo                           | rt not filed. |              |                                |        |
| SACRAMENTO, CAS                  | 95828        |                                     |               |              |                                |        |
| SACRAMENTO                       |              |                                     |               |              | Key Performanad                | e Ind. |
| BLUE CROSS (CALIF                | FORNIA)      |                                     |               |              | Skilled Nursing                | 0.0%   |
| Balance S                        | Sheet        | Incom                               | e Statement   |              | Nursing                        | 0.0%   |
| Current Assets                   | 0            | Total Charges                       | 0             |              | Home Healthcare                | 0.0%   |
| Fixed Assets                     | 0            | Contract Allowance                  | 0             | 0.0%         | Length of Stay                 |        |
|                                  |              |                                     |               |              |                                |        |
| Other Assets                     | 0            | Operating Revenue                   | 0             | 0.0%         | Medicare LOS                   |        |
| Other Assets Total Assets        |              | Operating Revenue Operating Expense | 0             | 0.0%<br>0.0% | Medicare LOS Current Ratio     |        |
|                                  |              |                                     |               |              |                                |        |
| Total Assets                     | 0            | Operating Expense                   | 0             | 0.0%         | Current Ratio                  |        |
| Total Assets Current Liabilities | 0            | Operating Expense Operating Margin  | 0             | 0.0%<br>0.0% | Current Ratio  Days to Collect | 0.0%   |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 551743 KAISER FOUNDA   | TION HO | SPITAL - RIVERSIDE HOS | PICE   |      |                   |        |
|------------------------|---------|------------------------|--------|------|-------------------|--------|
| 10917 MAGNOLIA AVENUE  | E       | Cost Report not        | filed. |      |                   |        |
| RIVERSIDE, CA 92505    |         |                        |        |      |                   |        |
| RIVERSIDE              |         |                        |        |      | Key Performanace  | e Ind. |
| WISCONSIN PHYSICIANS   | SERVICE |                        |        |      | Skilled Nursing   | 0.0%   |
| Balance Sheet          |         | Income Stat            | ement  |      | Nursing           | 0.0%   |
| Current Assets         | 0       | Total Charges          | 0      |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0       | Contract Allowance     | 0      | 0.0% | Length of Stay    |        |
| Other Assets           | 0       | Operating Revenue      | 0      | 0.0% | Medicare LOS      |        |
| Total Assets           | 0       | Operating Expense      | 0      | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0       | Operating Margin       | 0      | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0       | Other Income           | 0      | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0       | Other Expense          | 0      | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0       | Net Profit or Loss     | 0      | 0.0% | Return on Equity  | 0.0%   |
|                        |         | EDITAL ANAUEIM HOEDIG  |        |      |                   |        |

#### 551634 KAISER FOUNDATION HOSPITAL ANAHEIM HOSPICE

17542 EAST 17TH STREET, SUITE 300

Cost Report not filed.

**TUSTIN, CA 92780** 

| ORANGE                 |              |                    |             |      | Key Performanac   | e Ind. |
|------------------------|--------------|--------------------|-------------|------|-------------------|--------|
| NATIONAL GOVERN        | MENT SERVICE | ES                 |             |      | Skilled Nursing   | 0.0%   |
| Balance S              | heet         | Income             | e Statement |      | Nursing           | 0.0%   |
| Current Assets         | 0            | Total Charges      | (           | )    | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0            | Contract Allowance |             | 0.0% | Length of Stay    |        |
| Other Assets           | 0            | Operating Revenue  | (           | 0.0% | Medicare LOS      |        |
| Total Assets           | 0            | Operating Expense  |             | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0            | Operating Margin   | (           | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0            | Other Income       | (           | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0            | Other Expense      |             | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0            | Net Profit or Loss | (           | 0.0% | Return on Equity  | 0.0%   |

All Providers

8:01 AM

Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 051515 KAISER FC       | OUNDATION HO  | SPITAL HOSPICE     |               |   |       |                   |        |
|------------------------|---------------|--------------------|---------------|---|-------|-------------------|--------|
| 17284 SLOVER AVE       | NUE SUITE 105 | Cost Repor         | rt not filed. |   |       |                   |        |
| FONTANA, CA 9233       | 7             |                    |               |   |       |                   |        |
| SAN BERNARDINO         |               |                    |               |   |       | Key Performanac   | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |               |   |       | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |   |       | Nursing           | 0.0%   |
| Current Assets         | 0             | Total Charges      |               | 0 |       | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance |               | 0 | 0.0%  | Length of Stay    |        |
| Other Assets           | 0             | Operating Revenue  |               | 0 | 0.0%  | Medicare LOS      |        |
| Total Assets           | 0             | Operating Expense  |               | 0 | 0.0%  | Current Ratio     |        |
| Current Liabilities    | 0             | Operating Margin   |               | 0 | 0.0%  | Days to Collect   |        |
| Long Term Liabilities  | 0             | Other Income       |               | 0 | 0.0%  | Avg Payment Days  |        |
| Total Equity           | 0             | Other Expense      |               | 0 | 0.0%  | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss |               | 0 | 0.0%  | Return on Equity  | 0.0%   |
| 051556 KAISER FO       | DUNDATION HO  | SPITAL HOSPICE-HA  | AYWARD        |   |       |                   |        |
| 30116 EIGENBROD        | T WAY         | Cost Repo          | rt not filed. |   |       |                   |        |
| UNION CITY, CA 945     | 587           | ·                  |               |   |       |                   |        |
| ALAMEDA                |               |                    |               |   |       | Key Performanace  | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE |                    |               |   |       | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement   |   |       | Nursing           | 0.0%   |
| Current Assets         | 0             | Total Charges      |               | 0 |       | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance |               | 0 | 0.0%  | Length of Stay    |        |
| Other Assets           | 0             | Operating Revenue  |               | 0 | 0.0%  | Medicare LOS      |        |
| Total Assets           | 0             | Operating Expense  |               | 0 | 0.0%  | Current Ratio     |        |
| Current Liabilities    | 0             | Operating Margin   |               | 0 | 0.0%  | Days to Collect   |        |
| Long Term Liabilities  | 0             | Other Income       |               | 0 | 0.0%  | Avg Payment Days  |        |
| Total Equity           | 0             | Other Expense      |               | 0 | 0.0%  | Depreciation Rate | 0.0%   |
| Total Liab. and Equity |               | Net Profit or Loss |               | 0 | 0.00/ | Return on Equity  | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051551 KAISER FOUNDAT   | TION HOSPIT      | TAL HOSPICE-OA   | KLAND       |      |                   |        |
|-------------------------|------------------|------------------|-------------|------|-------------------|--------|
| 4501 BROADWAY, 1ST FLO  | OOR              | Cost Report      | not filed.  |      |                   |        |
| OAKLAND, CA 94611       |                  |                  |             |      |                   |        |
| ALAMEDA                 |                  |                  |             |      | Key Performanac   | e Ind. |
| WISCONSIN PHYSICIANS S  | SERVICE          |                  |             |      | Skilled Nursing   | 0.0%   |
| Balance Sheet           |                  | Income           | Statement   |      | Nursing           | 0.0%   |
| Current Assets          | 0 Tota           | al Charges       | 0           |      | Home Healthcare   | 0.0%   |
| Fixed Assets            | <sup>0</sup> Cor | ntract Allowance | 0           | 0.0% | Length of Stay    |        |
| Other Assets            | 0 Ope            | erating Revenue  | 0           | 0.0% | Medicare LOS      |        |
| Total Assets            | 0 Ope            | erating Expense  | 0           | 0.0% | Current Ratio     |        |
| Current Liabilities     | 0 Ope            | erating Margin   | 0           | 0.0% | Days to Collect   |        |
| Long Term Liabilities   | 0 Oth            | er Income        | 0           | 0.0% | Avg Payment Days  |        |
| Total Equity            | 0 Oth            | er Expense       | 0           | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity  | 0 Net            | Profit or Loss   | 0           | 0.0% | Return on Equity  | 0.0%   |
| 051582 KAISER FOUNDAT   | TION HOSPIT      | TAL HOSPICE-SAI  | N FRANCISCO |      |                   |        |
| 4131 GEARY BOULEVARD,   | , 3RD FLOOR      | Cost Report      | not filed.  |      |                   |        |
| SAN FRANCISCO, CA 94118 | 8                |                  |             |      |                   |        |
| SAN FRANCISCO           |                  |                  |             |      | Key Performanac   |        |
| WISCONSIN PHYSICIANS S  | SERVICE          |                  |             |      | Skilled Nursing   | 0.0%   |
| Balance Sheet           |                  | Income           | Statement   |      | Nursing           | 0.09   |
| Current Assets          | 0 Tota           | al Charges       | 0           |      | Home Healthcare   | 0.0%   |
| Fixed Assets            | 0 Cor            | ntract Allowance | 0           | 0.0% | Length of Stay    |        |
| Other Assets            | 0 Ope            | erating Revenue  | 0           | 0.0% | Medicare LOS      |        |
| Total Assets            | 0 Ope            | erating Expense  | 0           | 0.0% | Current Ratio     |        |

All Providers

**Total Equity** 

**Current Liabilities** 

Long Term Liabilities

Total Liab. and Equity

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0 Operating Margin

0 Other Income

0 Other Expense

0 Net Profit or Loss

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0

0

0

0

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Return on Equity

Depreciation Rate

0.0%

0.0%

Sample Hospice reports from the Halmanac.com website.

| 051589 KAISER FO       | DUNDATION HO    | SPITAL HOSPICE-SA  | NTA CLARA     |   |      |                   |        |
|------------------------|-----------------|--------------------|---------------|---|------|-------------------|--------|
| 3900 FREEDOM CIF       | RCLE, SUITE 201 | Cost Repo          | rt not filed. |   |      |                   |        |
| SANTA CLARA, CA S      | 95054           |                    |               |   |      |                   |        |
| SANTA CLARA            |                 |                    |               |   |      | Key Performanac   | e Ind. |
| Noridian (CA)          |                 |                    |               |   |      | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet           | Income             | e Statement   |   |      | Nursing           | 0.0%   |
| Current Assets         |                 | Total Charges      | o otatoment   | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0               | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |
| Other Assets           | 0               | Operating Revenue  |               | 0 |      | Medicare LOS      |        |
| Total Assets           |                 | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities    |                 | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0               | Other Income       |               | 0 |      | Avg Payment Days  |        |
| Total Equity           | 0               | Other Expense      |               | 0 |      | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0               | Net Profit or Loss |               | 0 |      | Return on Equity  | 0.0%   |
|                        |                 | SPITAL HOSPICE - N | MARTINE7      |   |      | 4. 7              |        |
| TOTOL RAIDERT          | ONDATIONTIO     | or machoor loc ii  | MITINEL       |   |      |                   |        |
| 200 MUIR ROAD          |                 | Cost Repor         | rt not filed. |   |      |                   |        |
| MARTINEZ, CA 9455      | 53              |                    |               |   |      |                   |        |
| CONTRA COSTA           |                 |                    |               |   |      | Key Performanac   | e Ind. |
| WISCONSIN PHYSIC       | CIANS SERVICE   |                    |               |   |      | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet           | Incom              | e Statement   |   |      | Nursing           | 0.0%   |
| Current Assets         | 0               | Total Charges      |               | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0               | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |
| Other Assets           | 0               | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |
| Total Assets           | 0               | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0               | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0               | Other Income       |               | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0               | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0               | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| Balance Sheet Income Statement Nursing  Current Assets 0 Total Charges 0 Home Health  Fixed Assets 0 Contract Allowance 0 0.0% Length of Statement  Other Assets 0 Operating Revenue 0 0.0% Medicare LO  Total Assets 0 Operating Expense 0 0.0% Current Ratic  Current Liabilities 0 Operating Margin 0 0.0% Days to Colle  Long Term Liabilities 0 Other Income 0 0.0% Avg Payment  Total Equity 0 Other Expense 0 0.0% Depreciation  Total Liab. and Equity 0 Net Profit or Loss 0 0.0% Return on Eco  O51504 KAISER FOUNDATION HOSPITAL HOSPICE PROGRAM  12200 BELLFLOWER BLVD Cost Report not filed.  DOWNEY, CA 90242  LOS ANGELES Key Performance Skilled Nursing  WISCONSIN PHYSICIANS SERVICE  Balance Sheet Income Statement Nursing  Current Assets 0 Total Charges 0 Home Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 0.0%         |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| Key Performance           PALMETTO GBA         Skilled Nursing           Balance Sheet         Income Statement         Nursing           Current Assets         0 Total Charges         0 Home Health           Fixed Assets         0 Operating Revenue         0 0.0%         Length of State           Other Assets         0 Operating Revenue         0 0.0%         Medicare LO           Total Assets         0 Operating Expense         0 0.0%         Current Ratio           Current Liabilities         0 Operating Margin         0 0.0%         Days to Colle           Long Term Liabilities         0 Other Income         0 0.0%         Avg Payment           Total Equity         0 Other Expense         0 0.0%         Depreciation           Total Liab. and Equity         0 Net Profit or Loss         0 0.0%         Return on Ed           051504 KAISER FOUNDATION HOSPITAL HOSPICE PROGRAM           12200 BELLFLOWER BLVD         Cost Report not filed.           DOWNEY, CA 90242           LOS ANGELES         Key Performance           WISCONSIN PHYSICIANS SERVICE         Skilled Nursing           Balance Sheet         Income Statement         Nursing           Current Assets         0 Total Charges         Home Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 0.0%<br>0.0% |
| Balance Sheet Income Statement Nursing  Current Assets 0 Total Charges 0 Home Health  Fixed Assets 0 Contract Allowance 0 0.0% Length of Statement  Other Assets 0 Operating Revenue 0 0.0% Medicare LO  Total Assets 0 Operating Expense 0 0.0% Current Ratic  Current Liabilities 0 Operating Margin 0 0.0% Days to Colle  Long Term Liabilities 0 Other Income 0 0.0% Avg Payment  Total Equity 0 Other Expense 0 0.0% Depreciation  Total Liab. and Equity 0 Net Profit or Loss 0 0.0% Return on Ecc  O51504 KAISER FOUNDATION HOSPITAL HOSPICE PROGRAM  12200 BELLFLOWER BLVD Cost Report not filed.  DOWNEY, CA 90242  LOS ANGELES Key Performance Skilled Nursin  WISCONSIN PHYSICIANS SERVICE Skilled Nursin  Balance Sheet Income Statement Nursing  Current Assets 0 Total Charges 0 Home Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 0.0%         |
| Balance SheetIncome StatementNursingCurrent Assets0 Total Charges0 Home HealthFixed Assets0 Contract Allowance0 0.0% Length of StatementOther Assets0 Operating Revenue0 0.0% Medicare LOTotal Assets0 Operating Expense0 0.0% Current RatioCurrent Liabilities0 Operating Margin0 0.0% Days to ColleLong Term Liabilities0 Other Income0 0.0% Avg PaymenTotal Equity0 Other Expense0 0.0% DepreciationTotal Liab. and Equity0 Net Profit or Loss0 0.0% Return on Ed051504 KAISER FOUNDATION HOSPITAL HOSPICE PROGRAM12200 BELLFLOWER BLVDCost Report not filed.DOWNEY, CA 90242Cost Report not filed.LOS ANGELESKey PerformanceWISCONSIN PHYSICIANS SERVICESkilled NursinBalance SheetIncome StatementNursingCurrent Assets0 Total Charges0 Home Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 0.0%         |
| Current Assets 0 Total Charges 0 Home Health Fixed Assets 0 Contract Allowance 0 0.0% Length of Sta Other Assets 0 Operating Revenue 0 0.0% Medicare LO Total Assets 0 Operating Expense 0 0.0% Current Ratio Current Liabilities 0 Operating Margin 0 0.0% Days to Colle Long Term Liabilities 0 Other Income 0 0.0% Avg Paymen Total Equity 0 Other Expense 0 0.0% Depreciation Total Liab. and Equity 0 Net Profit or Loss 0 0.0% Return on Ec  O51504 KAISER FOUNDATION HOSPITAL HOSPICE PROGRAM  12200 BELLFLOWER BLVD Cost Report not filed.  DOWNEY, CA 90242 LOS ANGELES Key Performance Skilled Nursin Balance Sheet Income Statement Nursing Current Assets 0 Total Charges 0 Home Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |              |
| Fixed Assets 0 Contract Allowance 0 0.0% Length of Statement Current Assets 0 Operating Revenue 0 0.0% Medicare LO Total Assets 0 Operating Expense 0 0.0% Current Ratio Current Liabilities 0 Operating Margin 0 0.0% Days to Colle Long Term Liabilities 0 Other Income 0 0.0% Avg Payment Total Equity 0 Other Expense 0 0.0% Depreciation Total Liab. and Equity 0 Net Profit or Loss 0 0.0% Return on Education Total Liab. Also Equity 0 Other Expense 0 0.0% Return on Education Total Liab. Also Equity 0 Other Expense 0 0.0% Return on Education Total Liab. Also Equity 0 Other Expense 0 0.0% Return on Education Total Liab. Also Equity 0 Other Expense 0 0.0% Return on Education Total Liab. Also Equity 0 Other Expense 0 0.0% Return on Education Total Liab. Also Equity 0 Other Expense 0 0.0% Return on Education Total Liab. Also Equity 0 Other Expense 0 0.0% Return on Education Total Liab. Also Equity 0 Other Expense 0 0.0% Return on Education Total Liab. Also Educatio | are 0.0%     |
| Other Assets 0 Operating Revenue 0 0.0% Medicare LO Total Assets 0 Operating Expense 0 0.0% Current Ratio Current Liabilities 0 Operating Margin 0 0.0% Days to Colle Long Term Liabilities 0 Other Income 0 0.0% Avg Paymen Total Equity 0 Other Expense 0 0.0% Depreciation Total Liab. and Equity 0 Net Profit or Loss 0 0.0% Return on Ec  12200 BELLFLOWER BLVD Cost Report not filed. DOWNEY, CA 90242 LOS ANGELES Key Perfection WISCONSIN PHYSICIANS SERVICE Skilled Nursin Balance Sheet Income Statement Nursing Current Assets 0 Total Charges 0 Home Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |              |
| Total Assets 0 Operating Expense 0 0.0% Current Ration Current Liabilities 0 Operating Margin 0 0.0% Days to Collect Long Term Liabilities 0 Other Income 0 0.0% Avg Payment Total Equity 0 Other Expense 0 0.0% Depreciation Total Liab. and Equity 0 Net Profit or Loss 0 0.0% Return on Economic District Cost Report not filed.  DOWNEY, CA 90242 LOS ANGELES Key Performance Skilled Nursing Balance Sheet Income Statement Current Assets 0 Total Charges 0 Home Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |              |
| Current Liabilities 0 Operating Margin 0 0.0% Days to Collection Term Liabilities 0 Other Income 0 0.0% Avg Payment Total Equity 0 Other Expense 0 0.0% Depreciation Total Liab. and Equity 0 Net Profit or Loss 0 0.0% Return on Equity 0 Net Profit or Loss 0 0.0% Return on Equity 0 Other Expense 0 0.0% Return on Equity 0 Net Profit or Loss 0 0.0% Return on Equity 0 Other Expense 0 O |              |
| Long Term Liabilities 0 Other Income 0 0.0% Avg Payment Total Equity 0 Other Expense 0 0.0% Depreciation Total Liab. and Equity 0 Net Profit or Loss 0 0.0% Return on Economic District Control Contro |              |
| Total Equity 0 Other Expense 0 0.0% Depreciation Total Liab. and Equity 0 Net Profit or Loss 0 0.0% Return on Ed  051504 KAISER FOUNDATION HOSPITAL HOSPICE PROGRAM  12200 BELLFLOWER BLVD Cost Report not filed.  DOWNEY, CA 90242 LOS ANGELES Key Perfection of the composition of th |              |
| Total Liab. and Equity 0 Net Profit or Loss 0 0.0% Return on Education    051504 KAISER FOUNDATION HOSPITAL HOSPICE PROGRAM  12200 BELLFLOWER BLVD Cost Report not filed.  DOWNEY, CA 90242  LOS ANGELES Key Performance    WISCONSIN PHYSICIANS SERVICE Skilled Nursing    Balance Sheet Income Statement    Current Assets 0 Total Charges 0 Home Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | )ays         |
| 051504 KAISER FOUNDATION HOSPITAL HOSPICE PROGRAM  12200 BELLFLOWER BLVD Cost Report not filed.  DOWNEY, CA 90242  LOS ANGELES Key Perfective Skilled Nursing  Balance Sheet Income Statement Nursing  Current Assets 0 Total Charges 0 Home Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | ate 0.0%     |
| 12200 BELLFLOWER BLVD Cost Report not filed.  DOWNEY, CA 90242  LOS ANGELES Key Performance Statement Nursing  Current Assets 0 Total Charges 0 Home Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | ty 0.0%      |
| DOWNEY, CA 90242  LOS ANGELES  WISCONSIN PHYSICIANS SERVICE  Balance Sheet  Income Statement  Current Assets  0 Total Charges  0 Home Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |              |
| LOS ANGELES  WISCONSIN PHYSICIANS SERVICE  Balance Sheet  Income Statement  Current Assets  0 Total Charges  0 Home Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |              |
| WISCONSIN PHYSICIANS SERVICE  Balance Sheet Income Statement Nursing  Current Assets 0 Total Charges 0 Home Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |              |
| Balance Sheet Income Statement Nursing  Current Assets 0 Total Charges 0 Home Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | manace Ind.  |
| Current Assets 0 Total Charges 0 Home Health                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 0.0%         |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 0.0%         |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | are 0.0%     |
| Fixed Assets 0 Contract Allowance 0 0.0% Length of Sta                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |              |
| Other Assets 0 Operating Revenue 0 0.0% Medicare LO                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |              |
| Total Assets 0 Operating Expense 0 0.0% Current Ratio                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |              |
| Current Liabilities 0 Operating Margin 0 0.0% Days to Colle                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |              |
| Long Term Liabilities 0 Other Income 0 0.0% Avg Paymen                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |              |
| Total Equity 0 Other Expense 0 0.0% Depreciation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |              |
| Total Liab. and Equity 0 Net Profit or Loss 0 0.0% Return on Ed                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Days         |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051525 KAISER FO                        | OUNDATION HO  | SPITAL LOS ANGEL           | ES - HOSPICE  |                        |                   |        |
|-----------------------------------------|---------------|----------------------------|---------------|------------------------|-------------------|--------|
| 3699 WISHIRE BLVI                       | O 3RD FLOOR   | Cost Repo                  | rt not filed. |                        |                   |        |
| LOS ANGELES, CA 9                       | 90010         |                            |               |                        |                   |        |
| LOS ANGELES                             |               |                            |               |                        | Key Performanac   | e Ind. |
| WISCONSIN PHYSIC                        | CIANS SERVICE |                            |               |                        | Skilled Nursing   | 0.0%   |
| Balance S                               | Sheet         | Incom                      | e Statement   |                        | Nursing           | 0.0%   |
| Current Assets                          | 0             | Total Charges              |               | 0                      | Home Healthcare   | 0.0%   |
| Fixed Assets                            | 0             | Contract Allowance         |               | 0 0.0%                 | Length of Stay    |        |
| Other Assets                            | 0             | Operating Revenue          |               | <del></del><br>0 0.0%  | Medicare LOS      |        |
| Total Assets                            | 0             | Operating Expense          |               | 0 0.0%                 | Current Ratio     |        |
| Current Liabilities                     | 0             | Operating Margin           |               | <br>0 0.0%             | Days to Collect   |        |
| Long Term Liabilities                   | 0             | Other Income               |               | 0.0%                   | Avg Payment Days  |        |
| Total Equity                            | 0             | Other Expense              |               | 0 0.0%                 | Depreciation Rate | 0.0%   |
| Total Liab. and Equity                  | 0             | Net Profit or Loss         |               | <del>_</del><br>0 0.0% | Return on Equity  | 0.0%   |
| 051522 KAISER FO                        | DUNDATION HO  | SPITAL SAN DIEGO           | HOSPICE       | _                      |                   |        |
| 10992 SAN DIEGO N<br>BUILDING 2 SUITE : |               | Cost Repo                  | rt not filed. |                        |                   |        |
| SAN DIEGO, CA 921                       | 08            |                            |               |                        |                   |        |
| SAN DIEGO                               |               |                            |               |                        | Key Performanac   | e Ind. |
| WISCONSIN PHYSIC                        | CIANS SERVICE |                            |               |                        | Skilled Nursing   | 0.0%   |
| Balance S                               | Sheet         | Incom                      | e Statement   |                        | Nursing           | 0.0%   |
| Current Assets                          | 0             | Total Charges              |               | 0                      | Home Healthcare   | 0.0%   |
| Fixed Assets                            | 0             | Contract Allowance         |               | 0.0%                   | Length of Stay    |        |
| Other Assets                            | 0             | Operating Revenue          |               | 0.0%                   | Medicare LOS      |        |
| Total Assets                            | 0             | Operating Expense          |               | 0.0%                   | Current Ratio     |        |
| Current Liabilities                     | 0             | Operating Margin           |               | 0.0%                   | Days to Collect   |        |
|                                         |               |                            |               | 0 00/                  | A - D I D         |        |
| Long Term Liabilities                   | 0             | Other Income               |               | 0 0.0%                 | Avg Payment Days  |        |
| Long Term Liabilities  Total Equity     | 0             | Other Income Other Expense |               | 0.0%                   |                   | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 10605 BALBOA BLVD SUITE                                                 | 330      | Cost Report not f | iled. |         |                   |      |
|-------------------------------------------------------------------------|----------|-------------------|-------|---------|-------------------|------|
| GRANADA HILLS, CA 91344                                                 |          |                   |       |         |                   |      |
| LOS ANGELES                                                             |          |                   |       |         | Key Performanace  | Ind. |
| NATIONAL GOVERNMENT S                                                   | SERVICES |                   |       |         | Skilled Nursing   | 0.0% |
| Balance Sheet Income Statement                                          |          |                   |       | Nursing | 0.0%              |      |
| Current Assets                                                          | 0 Tota   | l Charges         | 0     |         | Home Healthcare   | 0.0% |
| Fixed Assets                                                            | 0 Con    | tract Allowance   | 0     | 0.0%    | Length of Stay    |      |
| Other Assets                                                            | 0 Ope    | rating Revenue    | 0     | 0.0%    | Medicare LOS      |      |
| Total Assets                                                            | 0 Ope    | rating Expense    | 0     | 0.0%    | Current Ratio     |      |
| Current Liabilities                                                     | 0 Ope    | rating Margin     | 0     | 0.0%    | Days to Collect   |      |
| Long Term Liabilities                                                   | 0 Othe   | r Income          | 0     | 0.0%    | Avg Payment Days  |      |
| Total Equity                                                            | 0 Othe   | er Expense        | 0     | 0.0%    | Depreciation Rate | 0.0% |
| Total Liab. and Equity                                                  | 0 Net F  | Profit or Loss    | 0     | 0.0%    | Return on Equity  | 0.0% |
| A0163 KAREMORE HOSP<br>2<br>1811 WEST KATELLA AVE,<br>ANAHEIM, CA 92804 | ·        | Cost Report not f | iled. |         |                   |      |
| ·                                                                       |          |                   |       |         |                   |      |

| ORANGE                 |               |                    |             |   |      | Key Performanace  | Ind. |
|------------------------|---------------|--------------------|-------------|---|------|-------------------|------|
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |             |   |      | Skilled Nursing   | 0.0% |
| Balance S              | Sheet         | Income             | e Statement |   |      | Nursing           | 0.0% |
| Current Assets         | 0             | Total Charges      |             | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0             | Contract Allowance |             | 0 | 0.0% | Length of Stay    |      |
| Other Assets           | 0             | Operating Revenue  |             | 0 | 0.0% | Medicare LOS      |      |
| Total Assets           | 0             | Operating Expense  |             | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0             | Operating Margin   |             | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0             | Other Income       |             | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0             | Other Expense      |             | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss |             | 0 | 0.0% | Return on Equity  | 0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051748 KAWEAH D        | ELTA HOSPICE  | <u> </u>           |               |        |                        |        |
|------------------------|---------------|--------------------|---------------|--------|------------------------|--------|
| 623 WEST WILLOW        | AVENUE        | Cost Repo          | rt not filed. |        |                        |        |
| VISALIA, CA 93291      |               |                    |               |        |                        |        |
| TULARE                 |               |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | ES                 |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | heet          | Incom              | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 0             | Total Charges      | 0             |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |        |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio          |        |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect        |        |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       |        |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%   |
| 751569 KENNEDY         | HOSPICE       |                    |               |        | Proprietary - Corporat | on     |
| 820 N MOUNTAIN AV      | VENUE SUITE 1 | 10 12/31/2019      | 365 Days Subm | itted  | Hospice                |        |
| UPLAND, CA 91786       |               |                    |               |        |                        |        |
| SAN BERNARDINO         |               |                    |               |        | Key Performanad        | e Ind. |
| DUMMY FOR MEDIC        | AID HHA       |                    |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | heet          | Incom              | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 12,305        | Total Charges      | 957,338       |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 303,030       | 31.7%  | Length of Stay         |        |
| Other Assets           | 259,667       | Operating Revenue  | 654,308       | 68.3%  | Medicare LOS           |        |
| Total Assets           | 273,897       | Operating Expense  | 689,012       | 105.3% | Current Ratio          | 1.8    |
| Current Liabilities    | 6,859         | Operating Margin   | -34,704       | -5.3%  | Days to Collect        | 3.9    |
| Long Term Liabilities  | 295,494       | Other Income       | 0             | 0.0%   | Avg Payment Days       | 3.6    |
| Total Equity           | -28,456       | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 273,897       | Net Profit or Loss | (34,704)      | -5.3%  | Return on Equity       | 122.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921790 KEYSTONE                                                           | HOSPICE INC                                                   | ORPORATION                                                                                                  |                                                         |                        | Proprietary - Corporation                                                         | on                   |
|---------------------------------------------------------------------------|---------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|------------------------|-----------------------------------------------------------------------------------|----------------------|
| 9501 VAN NUYS BLV                                                         | D SUITE 104                                                   | 12/31/2019                                                                                                  | 365 Days Subm                                           | tted                   | Hospice                                                                           |                      |
| PANORAMA CITY, CA                                                         | ₹ 91402                                                       |                                                                                                             |                                                         |                        |                                                                                   |                      |
| LOS ANGELES                                                               |                                                               |                                                                                                             |                                                         |                        | Key Performanac                                                                   | e Ind.               |
| NATIONAL GOVERNM                                                          | MENT SERVICE                                                  | S                                                                                                           |                                                         |                        | Skilled Nursing                                                                   | 0.0%                 |
| Balance St                                                                | neet                                                          | Income                                                                                                      | e Statement                                             |                        | Nursing                                                                           | 0.0%                 |
| Current Assets                                                            | 230,813                                                       | Total Charges                                                                                               | 859,530                                                 |                        | Home Healthcare                                                                   | 0.0%                 |
| Fixed Assets                                                              | 0                                                             | Contract Allowance                                                                                          | 0                                                       | 0.0%                   | Length of Stay                                                                    |                      |
| Other Assets                                                              | 0                                                             | Operating Revenue                                                                                           | 859,530                                                 | 100.0%                 | Medicare LOS                                                                      |                      |
| Total Assets                                                              | 230,813                                                       | Operating Expense                                                                                           | 870,305                                                 | 101.3%                 | Current Ratio                                                                     | 21.1                 |
| Current Liabilities                                                       | 10,935                                                        | Operating Margin                                                                                            | -10,775                                                 | -1.3%                  | Days to Collect                                                                   | 0.0                  |
| Long Term Liabilities                                                     | 589,173                                                       | Other Income                                                                                                | 0                                                       | 0.0%                   | Avg Payment Days                                                                  | 4.6                  |
| Total Equity                                                              | -369,295                                                      | Other Expense                                                                                               | 0                                                       | 0.0%                   | Depreciation Rate                                                                 | 0.0%                 |
| Total Liab. and Equity                                                    | 230,813                                                       | Net Profit or Loss                                                                                          | (10,775)                                                | -1.3%                  | Return on Equity                                                                  | 2.9%                 |
| 921646 KINDCARE                                                           | HOSPICE, INC                                                  |                                                                                                             |                                                         |                        | Proprietary - Corporation                                                         | on                   |
| 2377 E WASHINGTO                                                          | N BLVD                                                        | 12/31/2019                                                                                                  | 365 Days Subm                                           | tted                   | Hospice                                                                           |                      |
| PASADENA, CA 9110                                                         | 4                                                             |                                                                                                             |                                                         |                        |                                                                                   |                      |
| LOS ANGELES                                                               |                                                               |                                                                                                             |                                                         |                        | Key Performanac                                                                   | a lad                |
| NATIONAL GOVERNM                                                          | AENT OFFI                                                     |                                                                                                             |                                                         |                        |                                                                                   | e ma.                |
|                                                                           | MENT SERVICE                                                  | ES .                                                                                                        |                                                         |                        | Skilled Nursing                                                                   | 0.0%                 |
| Balance St                                                                |                                                               |                                                                                                             | e Statement                                             |                        | Skilled Nursing<br>Nursing                                                        |                      |
| Balance St<br>Current Assets                                              | heet                                                          |                                                                                                             | e <b>Statement</b><br>1,185,515                         |                        | _                                                                                 | 0.0%                 |
|                                                                           | h <b>eet</b> 412,745                                          | Income                                                                                                      |                                                         | 6.2%                   | Nursing                                                                           | 0.0%                 |
| Current Assets                                                            | h <b>eet</b> 412,745 10,882                                   | Income<br>Total Charges                                                                                     | 1,185,515                                               | 6.2%<br>93.8%          | Nursing Home Healthcare                                                           | 0.0%                 |
| Current Assets Fixed Assets                                               | 412,745<br>10,882<br>223,895                                  | Income<br>Total Charges<br>Contract Allowance                                                               | 1,185,515<br>74,016                                     |                        | Nursing Home Healthcare Length of Stay                                            | 0.0%                 |
| Current Assets Fixed Assets Other Assets                                  | 412,745<br>10,882<br>223,895<br>647,522                       | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                          | 1,185,515<br>74,016<br>1,111,499                        | 93.8%                  | Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0% |
| Current Assets Fixed Assets Other Assets Total Assets                     | 412,745<br>10,882<br>223,895<br>647,522<br>231,054            | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue<br>Operating Expense                     | 1,185,515<br>74,016<br>1,111,499<br>1,050,773           | 93.8%<br>94.5%         | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0% |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 412,745<br>10,882<br>223,895<br>647,522<br>231,054<br>242,093 | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue<br>Operating Expense<br>Operating Margin | 1,185,515<br>74,016<br>1,111,499<br>1,050,773<br>60,726 | 93.8%<br>94.5%<br>5.5% | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051593 KINDRED H                                                                                                                                                     | HOSPICE                                                                                              |                                                                                                                   |                                                                              |                                | Proprietary - Corporat                                                                                                                                | on                                             |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|--------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|
| 735 CARNEGIE DRI                                                                                                                                                     | VE SUITE 240                                                                                         | 12/31/2019                                                                                                        | 365 Days Submi                                                               | tted                           | Hospice                                                                                                                                               |                                                |
| SAN BERNARDINO,                                                                                                                                                      | CA 92408                                                                                             |                                                                                                                   |                                                                              |                                |                                                                                                                                                       |                                                |
| SAN BERNARDINO                                                                                                                                                       |                                                                                                      |                                                                                                                   |                                                                              |                                | Key Performanac                                                                                                                                       | e Ind.                                         |
| NATIONAL GOVERN                                                                                                                                                      | IMENT SERVICE                                                                                        | ES                                                                                                                |                                                                              |                                | Skilled Nursing                                                                                                                                       | 0.2%                                           |
| Balance S                                                                                                                                                            | Sheet                                                                                                | Income                                                                                                            | e Statement                                                                  |                                | Nursing                                                                                                                                               | 0.0%                                           |
| Current Assets                                                                                                                                                       | 1,563,563                                                                                            | Total Charges                                                                                                     | 11,097,485                                                                   |                                | Home Healthcare                                                                                                                                       | 0.0%                                           |
| Fixed Assets                                                                                                                                                         | 76,035                                                                                               | Contract Allowance                                                                                                | 112,323                                                                      | 1.0%                           | Length of Stay                                                                                                                                        |                                                |
| Other Assets                                                                                                                                                         | 0                                                                                                    | Operating Revenue                                                                                                 | 10,985,162                                                                   | 99.0%                          | Medicare LOS                                                                                                                                          |                                                |
| Total Assets                                                                                                                                                         | 2,058,766                                                                                            | Operating Expense                                                                                                 | 9,290,473                                                                    | 84.6%                          | Current Ratio                                                                                                                                         | 2.8                                            |
| Current Liabilities                                                                                                                                                  | 550,562                                                                                              | Operating Margin                                                                                                  | 1,694,689                                                                    | 15.4%                          | Days to Collect                                                                                                                                       | 49.1                                           |
| Long Term Liabilities                                                                                                                                                | -1,160,383                                                                                           | Other Income                                                                                                      | 0                                                                            | 0.0%                           | Avg Payment Days                                                                                                                                      | 0.0                                            |
| Total Equity                                                                                                                                                         | 2,668,587                                                                                            | Other Expense                                                                                                     | 0                                                                            | 0.0%                           | Depreciation Rate                                                                                                                                     | 0.0%                                           |
|                                                                                                                                                                      |                                                                                                      |                                                                                                                   |                                                                              |                                |                                                                                                                                                       |                                                |
| Total Liab. and Equity                                                                                                                                               | 2,058,766                                                                                            | Net Profit or Loss                                                                                                | 1,694,689                                                                    | 15.4%                          | Return on Equity                                                                                                                                      | 63.5%                                          |
| Total Liab. and Equity  051693 KINDRED H                                                                                                                             |                                                                                                      | Net Profit or Loss                                                                                                | 1,694,689                                                                    | 15.4%                          | Return on Equity  Proprietary - Corporate                                                                                                             |                                                |
|                                                                                                                                                                      | HOSPICE                                                                                              | -                                                                                                                 | 1,694,689<br>365 Days Submi                                                  |                                |                                                                                                                                                       |                                                |
| 051693 KINDRED H                                                                                                                                                     | HOSPICE ACE, SUITE 600                                                                               | -                                                                                                                 |                                                                              |                                | Proprietary - Corporati                                                                                                                               |                                                |
| <b>051693 KINDRED H</b> 2055 GATEWAY PLA                                                                                                                             | HOSPICE ACE, SUITE 600                                                                               | -                                                                                                                 |                                                                              |                                | Proprietary - Corporati                                                                                                                               | ion                                            |
| <b>051693 KINDRED H</b> 2055 GATEWAY PLA SAN JOSE, CA 9511                                                                                                           | HOSPICE ACE, SUITE 600                                                                               | 12/31/2019                                                                                                        |                                                                              |                                | Proprietary - Corporati                                                                                                                               | ion                                            |
| 051693 KINDRED H<br>2055 GATEWAY PLA<br>SAN JOSE, CA 95110<br>SANTA CLARA                                                                                            | HOSPICE  ACE, SUITE 600  0  IMENT SERVICE                                                            | 12/31/2019<br>ES                                                                                                  |                                                                              |                                | Proprietary - Corporati Hospice  Key Performanac                                                                                                      | e Ind.                                         |
| 051693 KINDRED H<br>2055 GATEWAY PLA<br>SAN JOSE, CA 95116<br>SANTA CLARA<br>NATIONAL GOVERN                                                                         | HOSPICE  ACE, SUITE 600  O  IMENT SERVICE                                                            | 12/31/2019<br>ES                                                                                                  | 365 Days Submi                                                               |                                | Proprietary - Corporati Hospice  Key Performanac Skilled Nursing                                                                                      | e Ind.                                         |
| 051693 KINDRED H 2055 GATEWAY PLA SAN JOSE, CA 95116 SANTA CLARA NATIONAL GOVERN Balance S                                                                           | HOSPICE  ACE, SUITE 600  IMENT SERVICE  Sheet  1,742,242                                             | 12/31/2019<br>ES<br>Income                                                                                        | 365 Days Submi                                                               |                                | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                        | e Ind.<br>0.0%<br>0.0%                         |
| 051693 KINDRED H 2055 GATEWAY PLA SAN JOSE, CA 95116 SANTA CLARA NATIONAL GOVERN Balance S Current Assets                                                            | HOSPICE  ACE, SUITE 600  IMENT SERVICE  Sheet  1,742,242  36,973                                     | 12/31/2019 ES Income                                                                                              | 365 Days Submi<br>e Statement<br>8,409,593                                   | tted                           | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                       | e Ind.<br>0.0%<br>0.0%                         |
| 051693 KINDRED F 2055 GATEWAY PLA SAN JOSE, CA 95110 SANTA CLARA NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | HOSPICE  ACE, SUITE 600  IMENT SERVICE  1,742,242  36,973  419,167                                   | 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                         | 365 Days Submi  Statement  8,409,593  122,811                                | tted<br>1.5%                   | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                       | e Ind.<br>0.0%<br>0.0%                         |
| 051693 KINDRED H 2055 GATEWAY PLA SAN JOSE, CA 95111 SANTA CLARA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | HOSPICE  ACE, SUITE 600  IMENT SERVICE  1,742,242  36,973  419,167  2,212,383                        | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                      | 365 Days Submi  Statement  8,409,593  122,811  8,286,782                     | 1.5%<br>98.5%                  | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ee Ind.<br>0.0%<br>0.0%<br>0.0%                |
| 051693 KINDRED H 2055 GATEWAY PLA SAN JOSE, CA 95111 SANTA CLARA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | HOSPICE  ACE, SUITE 600  IMENT SERVICE  1,742,242  36,973  419,167  2,212,383  2,022,712             | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | 365 Days Submi  Statement  8,409,593  122,811  8,286,782  7,746,345          | 1.5%<br>98.5%<br>93.5%         | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ee Ind.<br>0.0%<br>0.0%<br>0.0%<br>0.9<br>68.9 |
| 051693 KINDRED H 2055 GATEWAY PLA SAN JOSE, CA 95116 SANTA CLARA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | HOSPICE  ACE, SUITE 600  IMENT SERVICE  1,742,242  36,973  419,167  2,212,383  2,022,712  -2,417,363 | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 365 Days Submi  Statement  8,409,593  122,811  8,286,782  7,746,345  540,437 | 1.5%<br>98.5%<br>93.5%<br>6.5% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | e Ind.<br>0.0%<br>0.0%<br>0.0%                 |

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Sample Hospice reports from the Halmanac.com website.

| 051716 KINDRED H                              | HOSPICE                         |                                                                   |                                       |                         | Proprietary - Corporat                                      | on          |
|-----------------------------------------------|---------------------------------|-------------------------------------------------------------------|---------------------------------------|-------------------------|-------------------------------------------------------------|-------------|
| 36947 COOK STREE<br>102                       | et, Building 10                 | 0, SUITE 12/31/2019                                               | 365 Days Submi                        | tted                    | Hospice                                                     |             |
| PALM DESERT, CA 9                             | 92211                           |                                                                   |                                       |                         |                                                             |             |
| RIVERSIDE                                     |                                 |                                                                   |                                       |                         | Key Performanad                                             | e Ind.      |
| NATIONAL GOVERN                               | IMENT SERVICE                   | ≣S                                                                |                                       |                         | Skilled Nursing                                             | 0.3%        |
| Balance S                                     | Sheet                           | Income                                                            | e Statement                           |                         | Nursing                                                     | 3.5%        |
| Current Assets                                | 967,032                         | Total Charges                                                     | 7,431,783                             |                         | Home Healthcare                                             | 0.0%        |
| Fixed Assets                                  | 103,176                         | Contract Allowance                                                | 77,183                                | 1.0%                    | Length of Stay                                              |             |
| Other Assets                                  | 419,167                         | Operating Revenue                                                 | 7,354,600                             | 99.0%                   | Medicare LOS                                                |             |
| Total Assets                                  | 1,489,375                       | Operating Expense                                                 | 6,722,160                             | 91.4%                   | Current Ratio                                               | (77.3)      |
| Current Liabilities                           | -12,518                         | Operating Margin                                                  | 632,440                               | 8.6%                    | Days to Collect                                             | 47.2        |
| Long Term Liabilities                         | 1,886,176                       | Other Income                                                      | 0                                     | 0.0%                    | Avg Payment Days                                            | 0.0         |
| Total Equity                                  | -384,283                        | Other Expense                                                     | 0                                     | 0.0%                    | Depreciation Rate                                           | 0.0%        |
| Total Liab. and Equity                        | 1,489,375                       | Net Profit or Loss                                                | 632,440                               | 8.6%                    | Return on Equity                                            | -164.6%     |
| 051717 KINDRED H                              | IOSPICE                         |                                                                   |                                       |                         | Proprietary - Corporat                                      | ion         |
| 9444 BALBOA AVEN                              | IUE SUITE 290                   | 12/31/2019                                                        | 365 Days Submi                        | tted                    | Hospice                                                     |             |
| SAN DIEGO, CA 921.                            | 23                              |                                                                   |                                       |                         |                                                             |             |
| SAN DIEGO                                     |                                 |                                                                   |                                       |                         | Key Performanad                                             | e Ind.      |
| NATIONAL GOVERN                               | IMENT SERVICE                   | ES                                                                |                                       |                         | Skilled Nursing                                             | 0.1%        |
| Balance S                                     | Sheet                           | Income                                                            | e Statement                           |                         | Nursing                                                     | 0.3%        |
| Current Assets                                | 1,009,073                       | Total Charges                                                     | 13,098,866                            |                         | Home Healthcare                                             | 0.0%        |
|                                               |                                 | Contract Allewanes                                                | 61,508                                | 0.5%                    | Length of Stay                                              |             |
| Fixed Assets                                  | 44,044                          | Contract Allowance                                                | 01,300                                | 0.570                   | Length of Stay                                              |             |
| Fixed Assets Other Assets                     |                                 | Operating Revenue                                                 | 13,037,358                            | 99.5%                   |                                                             |             |
|                                               | 419,167                         |                                                                   |                                       |                         | Medicare LOS                                                | 3.0         |
| Other Assets                                  | 1,492,871                       | Operating Revenue                                                 | 13,037,358                            | 99.5%                   | Medicare LOS Current Ratio                                  | 3.0<br>26.1 |
| Other Assets Total Assets                     | 419,167<br>1,492,871<br>331,121 | Operating Revenue Operating Expense                               | 13,037,358<br>10,565,336              | 99.5%<br>81.0%          | Medicare LOS Current Ratio Days to Collect                  |             |
| Other Assets Total Assets Current Liabilities | 419,167<br>1,492,871<br>331,121 | Operating Revenue Operating Expense Operating Margin Other Income | 13,037,358<br>10,565,336<br>2,472,022 | 99.5%<br>81.0%<br>19.0% | Medicare LOS Current Ratio Days to Collect Avg Payment Days | 26.1        |

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Sample Hospice reports from the Halmanac.com website.

| 051740 KINDRED H                                                                                                                                                                                 | IOSPICE                                                                                                |                                                                                                                   |                                                                |                                 | Proprietary - Corporation                                                                                                                                              | on                                  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|---------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 5001 EAST COMMER<br>SUITE 140                                                                                                                                                                    | RCE CENTER D                                                                                           | PRIVE, 12/31/2019                                                                                                 | 365 Days Submit                                                | tted                            | Hospice                                                                                                                                                                |                                     |
| BAKERSFIELD, CA 9                                                                                                                                                                                | 3309                                                                                                   |                                                                                                                   |                                                                |                                 |                                                                                                                                                                        |                                     |
| KERN                                                                                                                                                                                             |                                                                                                        |                                                                                                                   |                                                                |                                 | Key Performanac                                                                                                                                                        | e Ind.                              |
| NATIONAL GOVERN                                                                                                                                                                                  | MENT SERVICE                                                                                           | ES                                                                                                                |                                                                |                                 | Skilled Nursing                                                                                                                                                        | 0.2%                                |
| Balance S                                                                                                                                                                                        | heet                                                                                                   | Income                                                                                                            | Statement                                                      |                                 | Nursing                                                                                                                                                                | 0.1%                                |
| Current Assets                                                                                                                                                                                   | 1,423,734                                                                                              | Total Charges                                                                                                     | 7,890,364                                                      |                                 | Home Healthcare                                                                                                                                                        | 0.0%                                |
| Fixed Assets                                                                                                                                                                                     | 56,228                                                                                                 | Contract Allowance                                                                                                | 43,899                                                         | 0.6%                            | Length of Stay                                                                                                                                                         |                                     |
| Other Assets                                                                                                                                                                                     | 419,166                                                                                                | Operating Revenue                                                                                                 | 7,846,465                                                      | 99.4%                           | Medicare LOS                                                                                                                                                           |                                     |
| Total Assets                                                                                                                                                                                     | 1,899,228                                                                                              | Operating Expense                                                                                                 | 6,898,325                                                      | 87.9%                           | Current Ratio                                                                                                                                                          | 5.4                                 |
| Current Liabilities                                                                                                                                                                              | 261,386                                                                                                | Operating Margin                                                                                                  | 948,140                                                        | 12.1%                           | Days to Collect                                                                                                                                                        | 51.4                                |
| Long Term Liabilities                                                                                                                                                                            | -649,492                                                                                               | Other Income                                                                                                      | 0                                                              | 0.0%                            | Avg Payment Days                                                                                                                                                       | 0.0                                 |
| Total Equity                                                                                                                                                                                     | 2,287,334                                                                                              | Other Expense                                                                                                     | 0                                                              | 0.0%                            | Depreciation Rate                                                                                                                                                      | 0.0%                                |
| rotal Equity                                                                                                                                                                                     |                                                                                                        |                                                                                                                   |                                                                |                                 |                                                                                                                                                                        |                                     |
| Total Liab. and Equity                                                                                                                                                                           | 1,899,228                                                                                              | Net Profit or Loss                                                                                                | 948,140                                                        | 12.1%                           | Return on Equity                                                                                                                                                       | 41.5%                               |
| -                                                                                                                                                                                                |                                                                                                        | Net Profit or Loss                                                                                                | 948,140                                                        | 12.1%                           | Return on Equity  Proprietary - Corporation                                                                                                                            |                                     |
| Total Liab. and Equity                                                                                                                                                                           | IOSPICE                                                                                                | <u>-</u>                                                                                                          | 948,140<br>365 Days Submit                                     |                                 |                                                                                                                                                                        |                                     |
| Total Liab. and Equity  551562 KINDRED H                                                                                                                                                         | IOSPICE                                                                                                | <u>-</u>                                                                                                          |                                                                |                                 | Proprietary - Corporation                                                                                                                                              |                                     |
| Total Liab. and Equity  551562 KINDRED H  4120 DUBLIN BLVD,                                                                                                                                      | IOSPICE                                                                                                | <u>-</u>                                                                                                          |                                                                |                                 | Proprietary - Corporation                                                                                                                                              | on                                  |
| Total Liab. and Equity  551562 KINDRED H  4120 DUBLIN BLVD,  DUBLIN, CA 94568                                                                                                                    | SUITE 105                                                                                              | 12/31/2019                                                                                                        |                                                                |                                 | Proprietary - Corporation  Hospice                                                                                                                                     | on                                  |
| Total Liab. and Equity  551562 KINDRED H  4120 DUBLIN BLVD,  DUBLIN, CA 94568  ALAMEDA                                                                                                           | SUITE 105 MENT SERVICE                                                                                 | 12/31/2019<br>ES                                                                                                  |                                                                |                                 | Proprietary - Corporation  Hospice  Key Performanac                                                                                                                    | on<br>e Ind.                        |
| Total Liab. and Equity  551562 KINDRED H  4120 DUBLIN BLVD,  DUBLIN, CA 94568  ALAMEDA  NATIONAL GOVERN                                                                                          | SUITE 105  MENT SERVICE                                                                                | 12/31/2019<br>ES                                                                                                  | 365 Days Submit                                                |                                 | Proprietary - Corporation  Hospice  Key Performanac  Skilled Nursing                                                                                                   | on<br><b>e Ind.</b><br>0.0%         |
| Total Liab. and Equity  551562 KINDRED H  4120 DUBLIN BLVD,  DUBLIN, CA 94568 ALAMEDA  NATIONAL GOVERN  Balance S                                                                                | SUITE 105  MENT SERVICE heet 3,349,024                                                                 | 12/31/2019<br>ES<br>Income                                                                                        | 365 Days Submit                                                |                                 | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare                                                                            | e Ind.<br>0.0%<br>0.1%              |
| Total Liab. and Equity  551562 KINDRED H  4120 DUBLIN BLVD,  DUBLIN, CA 94568 ALAMEDA  NATIONAL GOVERN  Balance S  Current Assets                                                                | MENT SERVICE heet 3,349,024 117,547                                                                    | 12/31/2019 ES Income Total Charges                                                                                | 365 Days Submit                                                | tted                            | Proprietary - Corporation Hospice  Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay                                                              | e Ind.<br>0.0%<br>0.1%              |
| Total Liab. and Equity  551562 KINDRED H  4120 DUBLIN BLVD,  DUBLIN, CA 94568 ALAMEDA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | IOSPICE  SUITE 105  MENT SERVICE  heet  3,349,024  117,547  419,167                                    | 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                         | 365 Days Submit  28,429,873  171,433                           | tted<br>0.6%                    | Proprietary - Corporation Hospice  Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                 | e Ind.<br>0.0%<br>0.1%              |
| Total Liab. and Equity  551562 KINDRED H  4120 DUBLIN BLVD,  DUBLIN, CA 94568 ALAMEDA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | IOSPICE  SUITE 105  MENT SERVICE  heet  3,349,024  117,547  419,167  3,885,738                         | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                      | 28,429,873<br>171,433<br>28,258,440                            | 0.6%<br>99.4%                   | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | on  e Ind.  0.0%  0.1%  0.0%        |
| Total Liab. and Equity  551562 KINDRED H  4120 DUBLIN BLVD,  DUBLIN, CA 94568 ALAMEDA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | IOSPICE  SUITE 105  MENT SERVICE  heet  3,349,024  117,547  419,167  3,885,738  2,399,721              | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | 28,429,873<br>171,433<br>28,258,440<br>19,592,393              | 0.6%<br>99.4%<br>69.3%          | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | on  e Ind.  0.0%  0.1%  0.0%        |
| Total Liab. and Equity  551562 KINDRED H  4120 DUBLIN BLVD,  DUBLIN, CA 94568 ALAMEDA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | IOSPICE  SUITE 105  MENT SERVICE  heet  3,349,024  117,547  419,167  3,885,738  2,399,721  -25,371,126 | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 28,429,873<br>171,433<br>28,258,440<br>19,592,393<br>8,666,047 | 0.6%<br>99.4%<br>69.3%<br>30.7% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | on  e Ind. 0.0% 0.1% 0.0%  1.4 46.7 |

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Sample Hospice reports from the Halmanac.com website.

| 551585 KINDRED H                                                                                                                | IOSPICE                                               |                                                                                              |                                                                          |                                   | Proprietary - Corporat                                                                                            | tion                          |
|---------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|----------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|-----------------------------------|-------------------------------------------------------------------------------------------------------------------|-------------------------------|
| 395 TAYLOR BOULE                                                                                                                | EVARD, SUITE 2                                        | 12/31/2019                                                                                   | 365 Days Submi                                                           | tted                              | Hospice                                                                                                           |                               |
| PLEASANT HILL, CA                                                                                                               | 94523                                                 |                                                                                              |                                                                          |                                   |                                                                                                                   |                               |
| CONTRA COSTA                                                                                                                    |                                                       |                                                                                              |                                                                          |                                   | Key Performana                                                                                                    | ce Ind.                       |
| NATIONAL GOVERN                                                                                                                 | MENT SERVICE                                          | S                                                                                            |                                                                          |                                   | Skilled Nursing                                                                                                   | 0.0%                          |
| Balance S                                                                                                                       | heet                                                  | Income                                                                                       | Statement                                                                |                                   | Nursing                                                                                                           | 0.0%                          |
| Current Assets                                                                                                                  | 1,477,646                                             | Total Charges                                                                                | 10,554,554                                                               |                                   | Home Healthcare                                                                                                   | 0.0%                          |
| Fixed Assets                                                                                                                    | 97,317                                                | Contract Allowance                                                                           | 81,075                                                                   | 0.8%                              | Length of Stay                                                                                                    |                               |
| Other Assets                                                                                                                    | 419,167                                               | Operating Revenue                                                                            | 10,473,479                                                               | 99.2%                             | Medicare LOS                                                                                                      |                               |
| Total Assets                                                                                                                    | 1,994,130                                             | Operating Expense                                                                            | 7,679,865                                                                | 73.3%                             | Current Ratio                                                                                                     | 0.5                           |
| Current Liabilities                                                                                                             | 2,822,693                                             | Operating Margin                                                                             | 2,793,614                                                                | 26.7%                             | Days to Collect                                                                                                   | 45.3                          |
| Long Term Liabilities                                                                                                           | -5,379,903                                            | Other Income                                                                                 | 0                                                                        | 0.0%                              | Avg Payment Days                                                                                                  | 0.0                           |
| Total Equity                                                                                                                    | 4,551,340                                             | Other Expense                                                                                | 0                                                                        | 0.0%                              | Depreciation Rate                                                                                                 | 0.0%                          |
| Total Liab. and Equity                                                                                                          | 1,994,130                                             | Net Profit or Loss                                                                           | 2,793,614                                                                | 26.7%                             | Return on Equity                                                                                                  | 61.4%                         |
| 551700 KMD HOSP                                                                                                                 | ICE, INC.                                             |                                                                                              |                                                                          |                                   | Proprietary - Corporat                                                                                            | tion                          |
|                                                                                                                                 |                                                       |                                                                                              |                                                                          |                                   |                                                                                                                   |                               |
| 11631 VICTORY BLV                                                                                                               | /D, STE 201                                           | 12/31/2019                                                                                   | 365 Days Submi                                                           | tted                              | Hospice                                                                                                           |                               |
| 11631 VICTORY BLV                                                                                                               |                                                       | 12/31/2019                                                                                   | 365 Days Submi                                                           | tted                              | Hospice                                                                                                           |                               |
|                                                                                                                                 |                                                       | 12/31/2019                                                                                   | 365 Days Submi                                                           | tted                              | Hospice  Key Performana                                                                                           | ce Ind.                       |
| N HOLLYWOOD, CA                                                                                                                 | 91606                                                 |                                                                                              | 365 Days Submi                                                           | tted                              |                                                                                                                   |                               |
| N HOLLYWOOD, CA<br>LOS ANGELES                                                                                                  | 91606<br>MENT SERVICE                                 | ES                                                                                           | 365 Days Submi                                                           | tted                              | Key Performana                                                                                                    | 0.0%                          |
| N HOLLYWOOD, CA<br>LOS ANGELES<br>NATIONAL GOVERN                                                                               | 91606<br>MENT SERVICE                                 | ES                                                                                           | ·                                                                        | tted                              | <b>Key Performana</b> Skilled Nursing                                                                             | 0.0%<br>0.7%                  |
| N HOLLYWOOD, CA<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                                  | 91606<br>MENT SERVICE                                 | ES<br>Income                                                                                 | e Statement                                                              | tted<br>23.7%                     | Key Performanae<br>Skilled Nursing<br>Nursing                                                                     | <b>ce Ind.</b> 0.0% 0.7% 0.0% |
| N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | 91606<br>MENT SERVICE<br>Sheet<br>24,950<br>0         | ES<br>Income<br>Total Charges                                                                | e Statement<br>1,327,412                                                 |                                   | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                  | 0.0%<br>0.7%                  |
| N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | 91606<br>MENT SERVICE<br>Sheet<br>24,950<br>0         | Income Total Charges Contract Allowance Operating Revenue                                    | 2 Statement<br>1,327,412<br>314,106                                      | 23.7%                             | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.7%                  |
| N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | 91606  MENT SERVICE  Sheet  24,950  0  24,950         | Income Total Charges Contract Allowance Operating Revenue                                    | 2 Statement<br>1,327,412<br>314,106<br>1,013,306                         | 23.7%<br>76.3%                    | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.7%<br>0.0%          |
| N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 91606  MENT SERVICE  Sheet  24,950  0  24,950  23,007 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2 Statement<br>1,327,412<br>314,106<br>1,013,306<br>1,040,739            | 23.7%<br>76.3%<br>102.7%          | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.7%<br>0.0%<br>1.1   |
| N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 91606  MENT SERVICE  Sheet  24,950  0  24,950  23,007 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 Statement<br>1,327,412<br>314,106<br>1,013,306<br>1,040,739<br>-27,433 | 23.7%<br>76.3%<br>102.7%<br>-2.7% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.7%<br>0.0%          |

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Sample Hospice reports from the Halmanac.com website.

| 751649 KUMAR LIF                                                                                                                                                   | 51649 KUMAR LIFECARE HOSPICE, INC                                                  |                                                                                                           |                                                                 |                                 |                                                                                                                                                       | on                             |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|
| 20061 SATICOY ST,                                                                                                                                                  | SUITE 202                                                                          | 12/31/2019                                                                                                | 365 Days Submi                                                  | tted                            | Hospice                                                                                                                                               |                                |
| WINNETKA, CA 9130                                                                                                                                                  | 06                                                                                 |                                                                                                           |                                                                 |                                 |                                                                                                                                                       |                                |
| LOS ANGELES                                                                                                                                                        |                                                                                    |                                                                                                           |                                                                 |                                 | Key Performanac                                                                                                                                       | e Ind.                         |
| NATIONAL GOVERN                                                                                                                                                    | IMENT SERVICE                                                                      | ≣S                                                                                                        |                                                                 |                                 | Skilled Nursing                                                                                                                                       | 0.0%                           |
| Balance S                                                                                                                                                          | Sheet                                                                              | Income                                                                                                    | e Statement                                                     |                                 | Nursing                                                                                                                                               | 1.0%                           |
| Current Assets                                                                                                                                                     | 245,151                                                                            | Total Charges                                                                                             | 5,434,146                                                       |                                 | Home Healthcare                                                                                                                                       | 0.0%                           |
| Fixed Assets                                                                                                                                                       | 36,315                                                                             | Contract Allowance                                                                                        | 0                                                               | 0.0%                            | Length of Stay                                                                                                                                        |                                |
| Other Assets                                                                                                                                                       | 2,221,136                                                                          | Operating Revenue                                                                                         | 5,434,146                                                       | 100.0%                          | Medicare LOS                                                                                                                                          |                                |
| Total Assets                                                                                                                                                       | 2,504,650                                                                          | Operating Expense                                                                                         | 3,687,505                                                       | 67.9%                           | Current Ratio                                                                                                                                         | 1.8                            |
| Current Liabilities                                                                                                                                                | 139,834                                                                            | Operating Margin                                                                                          | 1,746,641                                                       | 32.1%                           | Days to Collect                                                                                                                                       | 0.0                            |
| Long Term Liabilities                                                                                                                                              | 342,651                                                                            | Other Income                                                                                              | 0                                                               | 0.0%                            | Avg Payment Days                                                                                                                                      | 12.7                           |
| Total Equity                                                                                                                                                       | 2,022,165                                                                          | Other Expense                                                                                             | 0                                                               | 0.0%                            | Depreciation Rate                                                                                                                                     | 0.0%                           |
|                                                                                                                                                                    |                                                                                    |                                                                                                           |                                                                 |                                 |                                                                                                                                                       |                                |
| Total Liab. and Equity                                                                                                                                             | 2,504,650                                                                          | Net Profit or Loss                                                                                        | 1,746,641                                                       | 32.1%                           | Return on Equity                                                                                                                                      | 86.4%                          |
| 921568 LA ARC HO                                                                                                                                                   | OSPICE, INC.                                                                       |                                                                                                           | 1,746,641                                                       | 32.1%                           | Return on Equity  Proprietary - Corporati                                                                                                             |                                |
|                                                                                                                                                                    | OSPICE, INC.                                                                       |                                                                                                           | 1,746,641<br>365 Days Submi                                     |                                 |                                                                                                                                                       |                                |
| 921568 LA ARC HO                                                                                                                                                   | DSPICE, INC.                                                                       |                                                                                                           |                                                                 |                                 | Proprietary - Corporati                                                                                                                               |                                |
| <b>921568 LA ARC HO</b> 5652 VINELAND AV                                                                                                                           | DSPICE, INC.                                                                       |                                                                                                           |                                                                 |                                 | Proprietary - Corporati                                                                                                                               | on                             |
| 921568 LA ARC HO 5652 VINELAND AVI                                                                                                                                 | DSPICE, INC. ENUE, SUITE 20                                                        | 02 B 12/31/2019                                                                                           |                                                                 |                                 | Proprietary - Corporati Hospice                                                                                                                       | on<br>e Ind.                   |
| 921568 LA ARC HO 5652 VINELAND AVI N HOLLYWOOD, CA LOS ANGELES                                                                                                     | DSPICE, INC. ENUE, SUITE 20 91601 IMENT SERVICE                                    | 02 B 12/31/2019<br>≣S                                                                                     |                                                                 |                                 | Proprietary - Corporati Hospice  Key Performanac                                                                                                      | on                             |
| 921568 LA ARC HO 5652 VINELAND AVI N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN                                                                                     | DSPICE, INC. ENUE, SUITE 20 91601 IMENT SERVICE                                    | 02 B 12/31/2019<br>≣S                                                                                     | 365 Days Submi                                                  |                                 | Proprietary - Corporati  Hospice  Key Performanac  Skilled Nursing                                                                                    | on  e Ind.  0.0%  0.0%         |
| 921568 LA ARC HO 5652 VINELAND AVI N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S                                                                           | DSPICE, INC. ENUE, SUITE 20 91601 IMENT SERVICE                                    | D2 B 12/31/2019  ES  Income                                                                               | 365 Days Submi                                                  |                                 | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                        | on  e Ind.  0.0%  0.0%         |
| 921568 LA ARC HO 5652 VINELAND AVI N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | DSPICE, INC. ENUE, SUITE 20 91601  IMENT SERVICE Sheet 22,528                      | D2 B 12/31/2019  ES  Income  Total Charges                                                                | 365 Days Submi                                                  | itted                           | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                       | on<br><b>e Ind.</b><br>0.0%    |
| 921568 LA ARC HO 5652 VINELAND AVI N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | DSPICE, INC. ENUE, SUITE 20 91601  IMENT SERVICE Sheet 22,528                      | D2 B 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                         | 365 Days Submi<br>e Statement<br>334,815                        | itted 0.0%                      | Proprietary - Corporati Hospice  Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay                                               | on  e Ind.  0.0%  0.0%         |
| 921568 LA ARC HO 5652 VINELAND AVI N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | DSPICE, INC. ENUE, SUITE 20 . 91601  IMENT SERVICE Sheet  22,528  0  3,000  25,528 | D2 B 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                         | 365 Days Submi  Statement 334,815 0 334,815                     | 0.0%<br>100.0%                  | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | on  e Ind. 0.0% 0.0% 0.0%      |
| 921568 LA ARC HO 5652 VINELAND AVI N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | DSPICE, INC. ENUE, SUITE 20 91601  IMENT SERVICE  22,528  0  3,000  25,528  201    | D2 B 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense      | 365 Days Submi  Statement  334,815  0  334,815  311,898         | 0.0%<br>100.0%<br>93.2%         | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | on  e Ind. 0.0% 0.0% 112.1 0.0 |
| 921568 LA ARC HO 5652 VINELAND AVI N HOLLYWOOD, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | DSPICE, INC. ENUE, SUITE 20 91601  IMENT SERVICE  22,528  0  3,000  25,528  201    | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 365 Days Submi  Statement  334,815  0  334,815  311,898  22,917 | 0.0%<br>100.0%<br>93.2%<br>6.8% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | on  e Ind.  0.0%  0.0%  0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0159 LA BELLA         | VITA HOSPICE, | INC                |               |        |                        |        |
|------------------------|---------------|--------------------|---------------|--------|------------------------|--------|
| 30941 AGOURA RO        | AD            | Cost Repor         | t not filed.  |        |                        |        |
| WESTLAKE VILLAGE       | Ξ, CA 91361   |                    |               |        |                        |        |
| VENTURA                |               |                    |               |        | Key Performanad        | e Ind. |
| NORIDIAN               |               |                    |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 0             | Total Charges      | 0             |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |        |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio          |        |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect        |        |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       |        |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%   |
| 921778 LA CRESC        | ENTA HOSPICE  | CARE, CORP         |               |        | Proprietary - Corporat | ion    |
| 3130 FOOTHILL BL\      | /D, SUITE 11  | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| LA CRESCENTA, CA       | 91214         |                    |               |        |                        |        |
| LOS ANGELES            |               |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 145,064       | Total Charges      | 593,463       |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 2,532         | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 593,463       | 100.0% | Medicare LOS           |        |
| Total Assets           | 184,596       | Operating Expense  | 407,414       | 68.7%  | Current Ratio          | 145.8  |
| Current Liabilities    | 995           | Operating Margin   | 186,049       | 31.3%  | Days to Collect        | 53.3   |
| Long Term Liabilities  | 28,000        | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0    |
| I                      |               |                    | •             | 0.00/  | Depresiation Data      | 0.00/  |
| Total Equity           | 155,601       | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0162 LA FIRST H                 | IOSPICE CARE  |                    |               |        |                        |         |
|----------------------------------|---------------|--------------------|---------------|--------|------------------------|---------|
| 7100 HAYVENHURS<br>PENTHOUSE D-1 | T AVENUE, SUI | TE Cost Repo       | rt not filed. |        |                        |         |
| VAN NUYS, CA 9140                | 6             |                    |               |        |                        |         |
| LOS ANGELES                      |               |                    |               |        | Key Performana         | ce Ind. |
| NATIONAL GOVERN                  | MENT SERVICE  | ES                 |               |        | Skilled Nursing        | 0.0%    |
| Balance S                        | Sheet         | Incom              | e Statement   |        | Nursing                | 0.0%    |
| Current Assets                   | 0             | Total Charges      | 0             |        | Home Healthcare        | 0.0%    |
| Fixed Assets                     | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets                     | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |         |
| Total Assets                     | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio          |         |
| Current Liabilities              | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect        |         |
| Long Term Liabilities            | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       |         |
| Total Equity                     | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity           | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%    |
| 051766 LA HOSPIC                 | E             |                    |               |        | Proprietary - Corporat | ion     |
| 685 S CARONDELET                 | Γ ST 2ND FLOO | R 12/31/2019       | 365 Days Subm | itted  | Hospice                |         |
| LOS ANGELES, CA 9                | 90057         |                    |               |        |                        |         |
| LOS ANGELES                      |               |                    |               |        | Key Performana         | ce Ind. |
| NATIONAL GOVERN                  | MENT SERVICE  | ES .               |               |        | Skilled Nursing        | 0.0%    |
| Balance S                        | Sheet         | Incom              | e Statement   |        | Nursing                | 1.0%    |
| Current Assets                   | 844,333       | Total Charges      | 3,634,001     |        | Home Healthcare        | 0.0%    |
| Fixed Assets                     | 9,501         | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets                     | 0             | Operating Revenue  | 3,634,001     | 100.0% | Medicare LOS           |         |
| Total Assets                     | 861,834       | Operating Expense  | 3,474,446     | 95.6%  | Current Ratio          | 3.5     |
| Current Liabilities              | 241,784       | Operating Margin   | 159,555       | 4.4%   | Days to Collect        | 18.1    |
| Long Term Liabilities            | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       | 25.4    |
| Total Equity                     | 620,050       | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity           | 861,834       | Net Profit or Loss | 159,555       | 4.4%   | Return on Equity       | 25.7%   |

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Sample Hospice reports from the Halmanac.com website.

| 921725 LAC HEAL        | 21725 LAC HEALTH HOSPICE SERVICES |                    |               |        |                        | ion    |
|------------------------|-----------------------------------|--------------------|---------------|--------|------------------------|--------|
| 3333 GLENDALE BL       | VD, SUITE 3                       | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| LOS ANGELES, CA 9      | 90039                             |                    |               |        |                        |        |
| LOS ANGELES            |                                   |                    |               |        | Key Performana         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE                     | S                  |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet                             | Incom              | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 47,972                            | Total Charges      | 619,933       |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 231                               | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 24,919                            | Operating Revenue  | 619,933       | 100.0% | Medicare LOS           |        |
| Total Assets           | 73,122                            | Operating Expense  | 468,091       | 75.5%  | Current Ratio          |        |
| Current Liabilities    | 0                                 | Operating Margin   | 151,842       | 24.5%  | Days to Collect        | 0.0    |
| Long Term Liabilities  | 11,247                            | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0    |
| Total Equity           | 61,875                            | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 73,122                            | Net Profit or Loss | 151,842       | 24.5%  | Return on Equity       | 245.4% |
| 921658 LAKESIDE        | HOSPICE CARE                      | E, INC             |               |        | Proprietary - Corporat | ion    |
| 901 WEST WILSHIR       | E AVE                             | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| FULLERTON, CA 928      | 832                               |                    |               |        |                        |        |
| ORANGE                 |                                   |                    |               |        | Key Performana         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE                     | S                  |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet                             | Income             | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 139,982                           | Total Charges      | 1,113,030     |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 6,000                             | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 392,458                           | Operating Revenue  | 1,113,030     | 100.0% | Medicare LOS           |        |
| Total Assets           | 545,542                           | Operating Expense  | 926,529       | 83.2%  | Current Ratio          | 1.2    |
| Current Liabilities    | 114,288                           | Operating Margin   | 186,501       | 16.8%  | Days to Collect        | 30.5   |
| Long Term Liabilities  | 0                                 | Other Income       | 0             | 0.0%   | Avg Payment Days       | 17.6   |
| Total Equity           | 431,254                           | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 545,542                           | Net Profit or Loss | 186,501       | 16.8%  | Return on Equity       | 43.2%  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551640 LAKEVIEW        | HOSPICE CAR  | E INC              |               |              | Proprietary - Corporati            | on          |
|------------------------|--------------|--------------------|---------------|--------------|------------------------------------|-------------|
| 140 NORTH VICTOR       | Y BLVD #105  | 12/31/2019         | 365 Days Subm | itted        | Hospice                            |             |
| BURBANK, CA 91502      |              |                    |               |              |                                    |             |
| LOS ANGELES            |              |                    |               |              | Key Performanac                    | e Ind.      |
| NATIONAL GOVERNM       | MENT SERVICE | ES                 |               |              | Skilled Nursing                    | 0.1%        |
| Balance Sh             | neet         | Incom              | e Statement   |              | Nursing                            | 0.6%        |
| Current Assets         | 680,476      | Total Charges      | 3,698,105     |              | Home Healthcare                    | 0.0%        |
| Fixed Assets           | 58,663       | Contract Allowance | 0             | 0.0%         | Length of Stay                     |             |
| Other Assets           | 0            | Operating Revenue  | 3,698,105     | 100.0%       | Medicare LOS                       |             |
| Total Assets           | 689,559      | Operating Expense  | 2,854,923     | 77.2%        | Current Ratio                      | 5.7         |
| Current Liabilities    | 119,135      | Operating Margin   | 843,182       | 22.8%        | Days to Collect                    | 31.4        |
| Long Term Liabilities  | 0            | Other Income       | 0             | 0.0%         | Avg Payment Days                   | 14.0        |
| Total Equity           | 570,424      | Other Expense      | 0             | 0.0%         | Depreciation Rate                  | 0.0%        |
| Total Liab. and Equity | 689,559      | Net Profit or Loss | 843,182       | 22.8%        | Return on Equity                   | 147.8%      |
| 921762 LATREIA HE      | EALTHCARE S  | ERVICES, LLC       |               |              | Proprietary - Corporati            | on          |
| 6608 MERCY COURT       | , SUITE C    | 12/31/2019         | 365 Days Subm | itted        | Hospice                            |             |
| FAIR OAKS, CA 95628    | 8            |                    |               |              |                                    |             |
| SACRAMENTO             |              |                    |               |              | Key Performanac                    | e Ind.      |
| NATIONAL GOVERNM       | MENT SERVICE | ES                 |               |              | Skilled Nursing                    | 0.0%        |
| Balance Sh             | neet         | Income             | e Statement   |              | Nursing                            | 0.0%        |
| Current Assets         | 116,712      | Total Charges      | 1,014,924     |              | Home Healthcare                    | 0.0%        |
| Fixed Assets           | 0            | Contract Allowance | 0             | 0.0%         | Length of Stay                     |             |
| Other Assets           | 0            | Operating Revenue  | 1,014,924     | 100.0%       | Medicare LOS                       |             |
| Total Assets           | 116,712      | Operating Expense  | 945,637       | 93.2%        | Current Ratio                      | 17.4        |
|                        |              | Operating Margin   | 69,287        | 6.8%         | Days to Collect                    | 0.0         |
| Current Liabilities    | 6,721        | Operating Margin   |               |              |                                    |             |
| _                      |              | Other Income       | 0             | 0.0%         | Avg Payment Days                   | 1.0         |
| Current Liabilities    |              |                    | 0             | 0.0%<br>0.0% | Avg Payment Days Depreciation Rate | 1.0<br>0.0% |

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Sample Hospice reports from the Halmanac.com website.

| A0151 LEGACY C                                | OMFORT CARE                           | HOSPICE, INC                                         |                                   |                          |                                            |             |
|-----------------------------------------------|---------------------------------------|------------------------------------------------------|-----------------------------------|--------------------------|--------------------------------------------|-------------|
| 20944 SHERMAN W                               | AY, SUITE 105                         | Cost Repor                                           | rt not filed.                     |                          |                                            |             |
| CANOGA PARK, CA                               | 91303                                 |                                                      |                                   |                          |                                            |             |
| LOS ANGELES                                   |                                       |                                                      |                                   |                          | Key Performanac                            | e Ind.      |
| NATIONAL GOVERN                               | IMENT SERVICE                         | ES .                                                 |                                   |                          | Skilled Nursing                            | 0.0%        |
| Balance S                                     | Sheet                                 | Income                                               | e Statement                       |                          | Nursing                                    | 0.0%        |
| Current Assets                                | 0                                     | Total Charges                                        | 0                                 |                          | Home Healthcare                            | 0.0%        |
| Fixed Assets                                  | 0                                     | Contract Allowance                                   | 0                                 | 0.0%                     | Length of Stay                             |             |
| Other Assets                                  | 0                                     | Operating Revenue                                    | 0                                 | 0.0%                     | Medicare LOS                               |             |
| Total Assets                                  | 0                                     | Operating Expense                                    | 0                                 | 0.0%                     | Current Ratio                              |             |
| Current Liabilities                           | 0                                     | Operating Margin                                     | 0                                 | 0.0%                     | Days to Collect                            |             |
| Long Term Liabilities                         | 0                                     | Other Income                                         | 0                                 | 0.0%                     | Avg Payment Days                           |             |
| Total Equity                                  | 0                                     | Other Expense                                        | 0                                 | 0.0%                     | Depreciation Rate                          | 0.0%        |
| Total Liab. and Equity                        | 0                                     | Net Profit or Loss                                   | 0                                 | 0.0%                     | Return on Equity                           | 0.0%        |
| 921565 LEGACY H                               | OSPICE AND PA                         | ALLIATIVE CARE                                       |                                   |                          | Proprietary - Corporati                    | on          |
| 13781 ROSWELL A\                              | /ENUE, SUITE A                        | 12/31/2019                                           | 365 Days Subm                     | itted                    | Hospice                                    |             |
| CHINO, CA 91710                               |                                       |                                                      |                                   |                          |                                            |             |
| SAN BERNARDINO                                |                                       |                                                      |                                   |                          | Key Performanac                            | e Ind.      |
| DUMMY FOR MEDIC                               | CAID HHA                              |                                                      |                                   |                          | Skilled Nursing                            | 0.1%        |
| Balance S                                     | Sheet                                 | Incom                                                | e Statement                       |                          | Nursing                                    | 0.6%        |
| Current Assets                                | 332,806                               | Total Charges                                        | 1,339,280                         |                          | Home Healthcare                            |             |
|                                               |                                       |                                                      |                                   |                          |                                            | 0.0%        |
| Fixed Assets                                  | 14,980                                | Contract Allowance                                   | 0                                 | 0.0%                     | Length of Stay                             | 0.0%        |
| Fixed Assets Other Assets                     |                                       | Contract Allowance Operating Revenue                 | 1,339,280                         | 0.0%<br>100.0%           | Length of Stay  Medicare LOS               | 0.0%        |
|                                               | 10,039                                |                                                      |                                   |                          |                                            | 0.0%<br>5.8 |
| Other Assets                                  | 10,039<br>357,825                     | Operating Revenue                                    | 1,339,280                         | 100.0%                   | Medicare LOS                               |             |
| Other Assets Total Assets                     | 10,039<br>357,825<br>57,606           | Operating Revenue Operating Expense                  | 1,339,280<br>1,146,522            | 100.0%<br>85.6%          | Medicare LOS Current Ratio                 | 5.8         |
| Other Assets Total Assets Current Liabilities | 10,039<br>357,825<br>57,606<br>17,683 | Operating Revenue Operating Expense Operating Margin | 1,339,280<br>1,146,522<br>192,758 | 100.0%<br>85.6%<br>14.4% | Medicare LOS Current Ratio Days to Collect | 5.8<br>0.0  |

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Sample Hospice reports from the Halmanac.com website.

| 331040 LIBERTITIO                                                                                                                  | OSPICE, INC.                                      |                                                                                                                             |                                                           |                                | Proprietary - Corporation                                                                                                          | on                                 |
|------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|--------------------------------|------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|
| 1111 N. BRAND BLV                                                                                                                  | D., SUITE 314                                     | 12/31/2019                                                                                                                  | 365 Days Submi                                            | tted                           | Hospice                                                                                                                            |                                    |
| GLENDALE, CA 9120                                                                                                                  | 2                                                 |                                                                                                                             |                                                           |                                |                                                                                                                                    |                                    |
| LOS ANGELES                                                                                                                        |                                                   |                                                                                                                             |                                                           |                                | Key Performanac                                                                                                                    | e Ind.                             |
| NATIONAL GOVERN                                                                                                                    | MENT SERVICE                                      | ES                                                                                                                          |                                                           |                                | Skilled Nursing                                                                                                                    | 0.0%                               |
| Balance S                                                                                                                          | heet                                              | Income                                                                                                                      | Income Statement                                          |                                |                                                                                                                                    | 0.0%                               |
| Current Assets                                                                                                                     | 56,904                                            | Total Charges                                                                                                               | 1,195,794                                                 |                                | Home Healthcare                                                                                                                    | 0.0%                               |
| Fixed Assets                                                                                                                       | 0                                                 | Contract Allowance                                                                                                          | 229,024                                                   | 19.2%                          | Length of Stay                                                                                                                     |                                    |
| Other Assets                                                                                                                       | 0                                                 | Operating Revenue                                                                                                           | 966,770                                                   | 80.8%                          | Medicare LOS                                                                                                                       |                                    |
| Total Assets                                                                                                                       | 87,561                                            | Operating Expense                                                                                                           | 965,594                                                   | 99.9%                          | Current Ratio                                                                                                                      | 0.9                                |
| Current Liabilities                                                                                                                | 66,458                                            | Operating Margin                                                                                                            | 1,176                                                     | 0.1%                           | Days to Collect                                                                                                                    | 10.4                               |
| Long Term Liabilities                                                                                                              | 136,176                                           | Other Income                                                                                                                | 0                                                         | 0.0%                           | Avg Payment Days                                                                                                                   | 3.6                                |
| Total Equity                                                                                                                       | -115,073                                          | Other Expense                                                                                                               | 0                                                         | 0.0%                           | Depreciation Rate                                                                                                                  | 0.0%                               |
| Total Liab. and Equity                                                                                                             | 87,561                                            | Net Profit or Loss                                                                                                          | 1,176                                                     | 0.1%                           | Return on Equity                                                                                                                   | -1.0%                              |
| 751780 LIFE COMF                                                                                                                   | ORT CARE INC                                      |                                                                                                                             |                                                           |                                | D : ( 0 (:                                                                                                                         |                                    |
|                                                                                                                                    |                                                   | ,                                                                                                                           |                                                           |                                | Proprietary - Corporation                                                                                                          | on                                 |
| 8632 ARCHIBALD A                                                                                                                   | /ENUE SUITE 2                                     |                                                                                                                             | 365 Days Submi                                            | tted                           | Hospice                                                                                                                            | on                                 |
| 8632 ARCHIBALD AV                                                                                                                  |                                                   |                                                                                                                             | 365 Days Submi                                            | tted                           |                                                                                                                                    | on                                 |
|                                                                                                                                    |                                                   |                                                                                                                             | 365 Days Submi                                            | tted                           |                                                                                                                                    |                                    |
| RANCHO CUCAMON                                                                                                                     | IGA, CA 91730                                     | 203 12/31/2019                                                                                                              | 365 Days Submi                                            | tted                           | Hospice                                                                                                                            |                                    |
| RANCHO CUCAMON<br>SAN BERNARDINO                                                                                                   | IGA, CA 91730<br>MENT SERVICE                     | 203 12/31/2019<br>≣S                                                                                                        | 365 Days Submi                                            | tted                           | Hospice  Key Performanac                                                                                                           | e Ind.                             |
| RANCHO CUCAMON<br>SAN BERNARDINO<br>NATIONAL GOVERN                                                                                | IGA, CA 91730<br>MENT SERVICE<br>heet             | 203 12/31/2019<br>≣S                                                                                                        | ·                                                         | tted                           | Hospice  Key Performanac  Skilled Nursing                                                                                          | <b>e Ind.</b><br>0.0%              |
| RANCHO CUCAMON<br>SAN BERNARDINO<br>NATIONAL GOVERN<br>Balance S                                                                   | IGA, CA 91730<br>MENT SERVICE<br>heet             | 203 12/31/2019  ES  Income                                                                                                  | e Statement                                               | tted<br>0.1%                   | Key Performanac Skilled Nursing Nursing Home Healthcare                                                                            | <b>e Ind.</b><br>0.0%<br>0.0%      |
| RANCHO CUCAMON<br>SAN BERNARDINO<br>NATIONAL GOVERN<br>Balance S<br>Current Assets                                                 | IGA, CA 91730  MENT SERVICE  heet  36,089         | 203 12/31/2019<br>ES<br>Income                                                                                              | e Statement<br>1,037,166                                  |                                | Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay                                                             | <b>e Ind.</b><br>0.0%<br>0.0%      |
| RANCHO CUCAMON<br>SAN BERNARDINO<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets                                 | MENT SERVICE heet 36,089 0 261,000                | 203 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                               | e Statement<br>1,037,166<br>629                           | 0.1%                           | Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | <b>e Ind.</b><br>0.0%<br>0.0%      |
| RANCHO CUCAMON<br>SAN BERNARDINO<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets                 | MENT SERVICE heet 36,089 0 261,000 297,089        | 203 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue                                                 | e Statement 1,037,166 629 1,036,537                       | 0.1%<br>99.9%<br>99.8%         | Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | <b>e Ind.</b> 0.0% 0.0% 0.0%       |
| RANCHO CUCAMON SAN BERNARDINO NATIONAL GOVERN  Balance S Current Assets Fixed Assets Other Assets Total Assets                     | MENT SERVICE heet 36,089 0 261,000 297,089 81,534 | 203 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | e Statement<br>1,037,166<br>629<br>1,036,537<br>1,034,792 | 0.1%<br>99.9%<br>99.8%         | Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | e Ind.<br>0.0%<br>0.0%<br>0.0%     |
| RANCHO CUCAMON SAN BERNARDINO NATIONAL GOVERN  Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MENT SERVICE heet 36,089 0 261,000 297,089 81,534 | 203 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,037,166<br>629<br>1,036,537<br>1,034,792<br>1,745       | 0.1%<br>99.9%<br>99.8%<br>0.2% | Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | e Ind.  0.0%  0.0%  0.0%  0.4  0.0 |

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Sample Hospice reports from the Halmanac.com website.

| 551660 LIFE SPRIN                                                                                                                                                       | NGS HOSPICE C                                                                                               | ARE                                                                                                                                  |                                                                            |                                 | Proprietary - Corporat                                                                                                                             | ion                                  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|---------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 60 WHITNEY PLACE                                                                                                                                                        | E                                                                                                           | 12/31/2019                                                                                                                           | 365 Days Subm                                                              | itted                           | Hospice                                                                                                                                            |                                      |
| FREMONT, CA 9453                                                                                                                                                        | 39                                                                                                          |                                                                                                                                      |                                                                            |                                 |                                                                                                                                                    |                                      |
| ALAMEDA                                                                                                                                                                 |                                                                                                             |                                                                                                                                      |                                                                            |                                 | Key Performana                                                                                                                                     | ce Ind.                              |
| NATIONAL GOVERN                                                                                                                                                         | NMENT SERVICE                                                                                               | ES .                                                                                                                                 |                                                                            |                                 | Skilled Nursing                                                                                                                                    | 0.1%                                 |
| Balance S                                                                                                                                                               | Sheet                                                                                                       | Income                                                                                                                               | e Statement                                                                |                                 | Nursing                                                                                                                                            | 0.0%                                 |
| Current Assets                                                                                                                                                          | 406,563                                                                                                     | Total Charges                                                                                                                        | 6,592,476                                                                  |                                 | Home Healthcare                                                                                                                                    | 0.0%                                 |
| Fixed Assets                                                                                                                                                            | 56,227                                                                                                      | Contract Allowance                                                                                                                   | 58,445                                                                     | 0.9%                            | Length of Stay                                                                                                                                     |                                      |
| Other Assets                                                                                                                                                            | 686,314                                                                                                     | Operating Revenue                                                                                                                    | 6,534,031                                                                  | 99.1%                           | Medicare LOS                                                                                                                                       |                                      |
| Total Assets                                                                                                                                                            | 1,149,104                                                                                                   | Operating Expense                                                                                                                    | 6,330,116                                                                  | 96.9%                           | Current Ratio                                                                                                                                      | 1.1                                  |
| Current Liabilities                                                                                                                                                     | 360,750                                                                                                     | Operating Margin                                                                                                                     | 203,915                                                                    | 3.1%                            | Days to Collect                                                                                                                                    | 21.8                                 |
| Long Term Liabilities                                                                                                                                                   | 202,207                                                                                                     | Other Income                                                                                                                         | 0                                                                          | 0.0%                            | Avg Payment Days                                                                                                                                   | 16.0                                 |
| Total Equity                                                                                                                                                            | 586,147                                                                                                     | Other Expense                                                                                                                        | 0                                                                          | 0.0%                            | Depreciation Rate                                                                                                                                  | 0.0%                                 |
| Total Liab. and Equity                                                                                                                                                  | 1,149,104                                                                                                   | Net Profit or Loss                                                                                                                   | 203,915                                                                    | 3.1%                            | Return on Equity                                                                                                                                   | 34.8%                                |
| 1 7                                                                                                                                                                     |                                                                                                             |                                                                                                                                      |                                                                            |                                 | return on Equity                                                                                                                                   |                                      |
|                                                                                                                                                                         |                                                                                                             | ALLIATIVE AND HOS                                                                                                                    |                                                                            |                                 | Proprietary - Corporat                                                                                                                             |                                      |
|                                                                                                                                                                         | SOLUTIONS PA                                                                                                | ALLIATIVE AND HOS                                                                                                                    |                                                                            |                                 |                                                                                                                                                    |                                      |
| 751785 LIFECARE                                                                                                                                                         | SOLUTIONS PA                                                                                                | ALLIATIVE AND HOS                                                                                                                    | PICE                                                                       |                                 | Proprietary - Corporat                                                                                                                             |                                      |
| <b>751785 LIFECARE</b> 39675 CEDAR BOUL                                                                                                                                 | SOLUTIONS PA                                                                                                | ALLIATIVE AND HOS                                                                                                                    | PICE                                                                       |                                 | Proprietary - Corporat                                                                                                                             | ion                                  |
| 751785 LIFECARE 39675 CEDAR BOUL NEWARK, CA 94560                                                                                                                       | SOLUTIONS PA                                                                                                | 240B 12/31/2019                                                                                                                      | PICE                                                                       |                                 | Proprietary - Corporat Hospice                                                                                                                     | ion                                  |
| 751785 LIFECARE 39675 CEDAR BOUL NEWARK, CA 94560 ALAMEDA                                                                                                               | SOLUTIONS PA                                                                                                | 240B 12/31/2019                                                                                                                      | PICE                                                                       |                                 | Proprietary - Corporat  Hospice  Key Performanae                                                                                                   | ion                                  |
| 751785 LIFECARE 39675 CEDAR BOUL NEWARK, CA 94560 ALAMEDA NATIONAL GOVERN                                                                                               | SOLUTIONS PA                                                                                                | 240B 12/31/2019                                                                                                                      | PICE  365 Days Subm                                                        |                                 | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing                                                                                  | ce Ind.                              |
| 751785 LIFECARE  39675 CEDAR BOUL  NEWARK, CA 94560  ALAMEDA  NATIONAL GOVERN  Balance S                                                                                | SOLUTIONS PA                                                                                                | ALLIATIVE AND HOS                                                                                                                    | PICE  365 Days Subm                                                        |                                 | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing                                                                         | ce Ind.<br>0.0%<br>0.0%              |
| 751785 LIFECARE  39675 CEDAR BOUL  NEWARK, CA 94560  ALAMEDA  NATIONAL GOVERN  Balance S  Current Assets                                                                | SOLUTIONS PA                                                                                                | 240B 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                       | PICE  365 Days Subm  e Statement 1,295,295                                 | itted                           | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare                                                        | ce Ind.<br>0.0%<br>0.0%              |
| 751785 LIFECARE  39675 CEDAR BOUL  NEWARK, CA 94560  ALAMEDA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | SOLUTIONS PA                                                                                                | 240B 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                       | PICE  0 365 Days Subm  e Statement 1,295,295 0                             | itted  0.0%                     | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.0%<br>0.0%              |
| 751785 LIFECARE  39675 CEDAR BOUL  NEWARK, CA 94560  ALAMEDA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | SOLUTIONS PA<br>LEVARD, SUITE<br>NMENT SERVICE<br>Sheet<br>253,006<br>7,098<br>-3,821<br>280,919            | 240B 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | PICE  0 365 Days Subm  e Statement                                         | 0.0%<br>100.0%                  | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ce Ind.<br>0.0%<br>0.0%<br>0.0%      |
| 751785 LIFECARE  39675 CEDAR BOUL  NEWARK, CA 94560  ALAMEDA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | SOLUTIONS PA<br>LEVARD, SUITE<br>NMENT SERVICE<br>Sheet<br>253,006<br>7,098<br>-3,821<br>280,919<br>418,916 | 240B 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | PICE  9 365 Days Subm  e Statement 1,295,295 0 1,295,295 1,194,334         | 0.0%<br>100.0%<br>92.2%         | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ce Ind. 0.0% 0.0% 0.0%               |
| 751785 LIFECARE  39675 CEDAR BOUL  NEWARK, CA 94560  ALAMEDA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | SOLUTIONS PA<br>LEVARD, SUITE<br>NMENT SERVICE<br>Sheet<br>253,006<br>7,098<br>-3,821<br>280,919<br>418,916 | 240B 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | PICE  9 365 Days Subm  e Statement 1,295,295 0 1,295,295 1,194,334 100,961 | 0.0%<br>100.0%<br>92.2%<br>7.8% | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ion  ce Ind.  0.0%  0.0%  0.0%  0.10 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751616 LIFEGUARI                 | D HOSPICE CAI | RE, INC                            |               |               | Proprietary - Corporat         | ion         |
|----------------------------------|---------------|------------------------------------|---------------|---------------|--------------------------------|-------------|
| 5976 W LAS POSITA<br>104         | AS BOULEVARD  | , SUITE 12/31/2019                 | 365 Days Subm | itted         | Hospice                        |             |
| PLEASANTON, CA 9                 | 4588          |                                    |               |               |                                |             |
| ALAMEDA                          |               |                                    |               |               | Key Performanad                | e Ind.      |
| NATIONAL GOVERN                  | MENT SERVICE  | ES .                               |               |               | Skilled Nursing                | 0.0%        |
| Balance S                        | Sheet         | Income Statement                   |               |               | Nursing                        | 0.0%        |
| Current Assets                   | 691,310       | Total Charges                      | 3,115,750     |               | Home Healthcare                | 0.0%        |
| Fixed Assets                     | 0             | Contract Allowance                 | 0             | 0.0%          | Length of Stay                 |             |
| Other Assets                     | 64,388        | Operating Revenue                  | 3,115,750     | 100.0%        | Medicare LOS                   |             |
| Total Assets                     | 755,698       | Operating Expense                  | 3,023,385     | 97.0%         | Current Ratio                  | 2.7         |
| Current Liabilities              | 257,451       | Operating Margin                   | 92,365        | 3.0%          | Days to Collect                | 70.3        |
| Long Term Liabilities            | 588,839       | Other Income                       | 0             | 0.0%          | Avg Payment Days               | 31.1        |
| Total Equity                     | -90,592       | Other Expense                      | 0             | 0.0%          | Depreciation Rate              | 0.0%        |
| Total Liab. and Equity           | 755,698       | Net Profit or Loss                 | 92,365        | 3.0%          | Return on Equity               | -102.0%     |
| 921639 LIFELINK H                | IOSPICE & PAL | LIATIVE CARE                       |               |               | Proprietary - Corporat         | ion         |
| 211 W FOOTHILL BL                | .VD, STE B    | 12/31/2019                         | 365 Days Subm | itted         | Hospice                        |             |
| GLENDORA, CA 917                 | 41            |                                    |               |               |                                |             |
| LOS ANGELES                      |               |                                    |               |               | Key Performanad                | e Ind.      |
| NATIONAL GOVERN                  | MENT SERVICE  | ES .                               |               |               | Skilled Nursing                | 0.0%        |
| Balance S                        | Sheet         | Income                             | e Statement   |               | Nursing                        | 0.0%        |
| Current Assets                   | 46,489        | Total Charges                      | 395,097       |               | Home Healthcare                | 0.0%        |
| Fixed Assets                     | 0             | Contract Allowance                 | 0             | 0.0%          | Length of Stay                 |             |
|                                  | _             | Operating Revenue                  | 395,097       | 100.0%        | Medicare LOS                   |             |
| Other Assets                     | 0             | operating November                 |               |               |                                |             |
| Other Assets Total Assets        | 46,489        |                                    | 374,473       | 94.8%         | Current Ratio                  |             |
|                                  |               |                                    | 20,624        | 94.8%<br>5.2% |                                | 17.1        |
| Total Assets                     | 46,489        | Operating Expense                  |               |               | Current Ratio                  | 17.1<br>0.0 |
| Total Assets Current Liabilities | 46,489        | Operating Expense Operating Margin | 20,624        | 5.2%          | Current Ratio  Days to Collect |             |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0152 LIGHT ANG                     | EL HOSPICE IN | IC                 |               |        | Proprietary - Corporati | on     |
|-------------------------------------|---------------|--------------------|---------------|--------|-------------------------|--------|
| 7034 VAN NUYS BL                    | /D, SUITE 202 | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |
| VAN NUYS, CA 9140                   | 5             |                    |               |        |                         |        |
| LOS ANGELES                         |               |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN                     | MENT SERVICE  | ES .               |               |        | Skilled Nursing         | 0.0%   |
| Balance S                           | heet          | Income             | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets                      | 37,663        | Total Charges      | 472,117       |        | Home Healthcare         | 0.0%   |
| Fixed Assets                        | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets                        | 0             | Operating Revenue  | 472,117       | 100.0% | Medicare LOS            |        |
| Total Assets                        | 37,663        | Operating Expense  | 444,585       | 94.2%  | Current Ratio           |        |
| Current Liabilities                 | 0             | Operating Margin   | 27,532        | 5.8%   | Days to Collect         | 0.0    |
| Long Term Liabilities               | 86,562        | Other Income       | 0             | 0.0%   | Avg Payment Days        | 0.0    |
| Total Equity                        | -48,899       | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity              | 37,663        | Net Profit or Loss | 27,532        | 5.8%   | Return on Equity        | -56.3% |
| 921675 LIGHT BEA                    | M HOSPICE CA  | RE, INC            |               |        |                         |        |
| 16116 HART ST                       |               | Cost Repor         | t not filed.  |        |                         |        |
| VAN NUYS, CA 9140                   | 6             |                    |               |        |                         |        |
| LOS ANGELES                         |               |                    |               |        | Key Performanad         | e Ind. |
| NATIONAL GOVERN                     | MENT SERVICE  | S                  |               |        | Skilled Nursing         | 0.0%   |
| Balance S                           | heet          | Income             | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets                      | 0             | Total Charges      | 0             |        | Home Healthcare         | 0.0%   |
| Fixed Assets                        | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets                        | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS            |        |
| Total Assets                        | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio           |        |
| Current Liabilities                 | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect         |        |
|                                     | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days        |        |
| Long Term Liabilities               | 0             | Other meetine      |               |        | my aymon bayo           |        |
| Long Term Liabilities  Total Equity | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751651 LIGHT DAY                                   | S HOSPICE, IN    | C                                                  |                |              | Proprietary - Corporation                                           | on             |
|----------------------------------------------------|------------------|----------------------------------------------------|----------------|--------------|---------------------------------------------------------------------|----------------|
| 225 E BROADWAY,                                    | SUITE B103       | 12/31/2019                                         | 365 Days Submi | itted        | Hospice                                                             |                |
| GLENDALE, CA 9120                                  | )5               |                                                    |                |              |                                                                     |                |
| LOS ANGELES                                        |                  |                                                    |                |              | Key Performanac                                                     | e Ind.         |
| NATIONAL GOVERN                                    | MENT SERVICE     | ES .                                               |                |              | Skilled Nursing                                                     | 0.0%           |
| Balance S                                          | heet             | Income                                             | e Statement    |              | Nursing                                                             | 0.0%           |
| Current Assets                                     | 104,888          | Total Charges                                      | 1,834,580      |              | Home Healthcare                                                     | 0.0%           |
| Fixed Assets                                       | 12,398           | Contract Allowance                                 | 0              | 0.0%         | Length of Stay                                                      |                |
| Other Assets                                       | 0                | Operating Revenue                                  | 1,834,580      | 100.0%       | Medicare LOS                                                        |                |
| Total Assets                                       | 120,786          | Operating Expense                                  | 1,763,431      | 96.1%        | Current Ratio                                                       | 2.7            |
| Current Liabilities                                | 38,892           | Operating Margin                                   | 71,149         | 3.9%         | Days to Collect                                                     | 0.0            |
| Long Term Liabilities                              | 0                | Other Income                                       | 0              | 0.0%         | Avg Payment Days                                                    | 8.0            |
| Total Equity                                       | 81,894           | Other Expense                                      | 0              | 0.0%         | Depreciation Rate                                                   | 0.0%           |
| Total Liab. and Equity                             | 120,786          | Net Profit or Loss                                 | 71,149         | 3.9%         | Return on Equity                                                    | 86.9%          |
| A0158 LIGHT OF L                                   | IFE HOSPICE (    | CARE, LLC                                          |                |              |                                                                     |                |
| 6101 CHERRY AVE                                    | SUITE 205        | Cost Repor                                         | t not filed.   |              |                                                                     |                |
| FONTANA, CA 92336                                  | 3                |                                                    |                |              |                                                                     |                |
| SAN BERNARDINO                                     |                  |                                                    |                |              |                                                                     |                |
|                                                    |                  |                                                    |                |              | Key Performanac                                                     | e Ind.         |
| DUMMY FOR MEDIC                                    | AID HHA          |                                                    |                |              | Key Performanac                                                     | e Ind.<br>0.0% |
| DUMMY FOR MEDIC                                    |                  | Income                                             | e Statement    |              | -                                                                   |                |
|                                                    | Sheet            | Income<br>Total Charges                            | e Statement    |              | Skilled Nursing                                                     | 0.0%           |
| Balance S                                          | <b>Sheet</b> 0   |                                                    |                | 0.0%         | Skilled Nursing Nursing                                             | 0.0%           |
| Balance S Current Assets                           | 6 <b>heet</b> 0  | Total Charges                                      | 0              | 0.0%<br>0.0% | Skilled Nursing Nursing Home Healthcare Length of Stay              | 0.0%           |
| Balance S Current Assets Fixed Assets              | 0<br>0<br>0      | Total Charges Contract Allowance                   | 0              |              | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS | 0.0%           |
| Balance S Current Assets Fixed Assets Other Assets | 0<br>0<br>0<br>0 | Total Charges Contract Allowance Operating Revenue | 0 0            | 0.0%<br>0.0% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS | 0.0%           |

**All Providers** 

**Total Equity** 

Total Liab. and Equity

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0 Other Expense

0 Net Profit or Loss

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0

0

0.0% Depreciation Rate

0.0% Return on Equity

0.0%

0.0%

Sample Hospice reports from the Halmanac.com website.

|                                                                                                                    | GE HOSPICE                                   |                                                                                              |                                                     |                         | Proprietary - Partnersh                                                                           | nip                                |
|--------------------------------------------------------------------------------------------------------------------|----------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------|------------------------------------|
| 6155 CORNERSTON                                                                                                    | NE COURT EAS                                 | Γ, #220 12/31/2019                                                                           | 365 Days Submi                                      | tted                    | Hospice                                                                                           |                                    |
| SAN DIEGO, CA 921                                                                                                  | 21                                           |                                                                                              |                                                     |                         |                                                                                                   |                                    |
| SAN DIEGO                                                                                                          |                                              |                                                                                              |                                                     |                         | Key Performanac                                                                                   | e Ind.                             |
| DUMMY FOR MEDIC                                                                                                    | CAID HHA                                     |                                                                                              |                                                     |                         | Skilled Nursing                                                                                   | 0.0%                               |
| Balance S                                                                                                          | Sheet                                        | Income                                                                                       | e Statement                                         |                         | Nursing                                                                                           | 0.5%                               |
| Current Assets                                                                                                     | 2,134,698                                    | Total Charges                                                                                | 11,706,283                                          |                         | Home Healthcare                                                                                   | 0.0%                               |
| Fixed Assets                                                                                                       | 63,367                                       | Contract Allowance                                                                           | 164,059                                             | 1.4%                    | Length of Stay                                                                                    |                                    |
| Other Assets                                                                                                       | 0                                            | Operating Revenue                                                                            | 11,542,224                                          | 98.6%                   | Medicare LOS                                                                                      |                                    |
| Total Assets                                                                                                       | 2,198,065                                    | Operating Expense                                                                            | 11,059,549                                          | 95.8%                   | Current Ratio                                                                                     | 2.7                                |
| Current Liabilities                                                                                                | 804,716                                      | Operating Margin                                                                             | 482,675                                             | 4.2%                    | Days to Collect                                                                                   | 34.4                               |
| Long Term Liabilities                                                                                              | 0                                            | Other Income                                                                                 | 0                                                   | 0.0%                    | Avg Payment Days                                                                                  | 18.7                               |
| Total Equity                                                                                                       | 1,393,349                                    | Other Expense                                                                                | 0                                                   | 0.0%                    | Depreciation Rate                                                                                 | 0.0%                               |
| Total Liab. and Equity                                                                                             | 2,198,065                                    | Net Profit or Loss                                                                           | 482,675                                             | 4.2%                    | Return on Equity                                                                                  | 34.6%                              |
| 751692 LIVING WA                                                                                                   | TERS HOSPICE                                 |                                                                                              |                                                     |                         | Proprietary - Corporati                                                                           | on                                 |
| 6030 RIVERSIDE DE                                                                                                  | RIVE SUITE F                                 | 12/31/2019                                                                                   | 365 Days Submi                                      | tted                    | Hospice                                                                                           |                                    |
| CHINO, CA 91710                                                                                                    |                                              |                                                                                              |                                                     |                         |                                                                                                   |                                    |
| •                                                                                                                  |                                              |                                                                                              |                                                     |                         |                                                                                                   |                                    |
| SAN BERNARDINO                                                                                                     |                                              |                                                                                              |                                                     |                         | Key Performanac                                                                                   | e Ind.                             |
|                                                                                                                    | IMENT SERVICE                                | ES                                                                                           |                                                     |                         | <b>Key Performanac</b> Skilled Nursing                                                            | <b>e Ind.</b><br>0.1%              |
| SAN BERNARDINO                                                                                                     |                                              |                                                                                              | e Statement                                         |                         | •                                                                                                 | 0.1%                               |
| SAN BERNARDINO NATIONAL GOVERN                                                                                     | Sheet                                        |                                                                                              | e Statement<br>6,514,566                            |                         | Skilled Nursing                                                                                   | 0.1%<br>1.1%                       |
| SAN BERNARDINO NATIONAL GOVERN Balance S                                                                           | <b>Sheet</b> 70,208                          | Income                                                                                       |                                                     | 0.0%                    | Skilled Nursing Nursing                                                                           | 0.1%                               |
| SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets                                                            | 70,208<br>156,419                            | Income<br>Total Charges                                                                      | 6,514,566                                           | 0.0%<br>100.0%          | Skilled Nursing Nursing Home Healthcare                                                           | 0.1%<br>1.1%                       |
| SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | 70,208<br>156,419                            | Income<br>Total Charges<br>Contract Allowance                                                | 6,514,566                                           |                         | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.1%<br>1.1%                       |
| SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | 70,208<br>156,419<br>0<br>226,627            | Income Total Charges Contract Allowance Operating Revenue                                    | 6,514,566<br>0<br>6,514,566                         | 100.0%                  | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.1%<br>1.1%<br>0.0%               |
| SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 70,208<br>156,419<br>0<br>226,627<br>628,217 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 6,514,566<br>0<br>6,514,566<br>6,324,858            | 100.0%<br>97.1%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.1%<br>1.1%<br>0.0%<br>0.1<br>0.0 |
| SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 70,208<br>156,419<br>0<br>226,627<br>628,217 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,514,566<br>0<br>6,514,566<br>6,324,858<br>189,708 | 100.0%<br>97.1%<br>2.9% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.1%<br>1.1%<br>0.0%               |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751625 LIVINGCAF       | 1625 LIVINGCARE HOSPICE, INC |                    |                 |                |                   | Proprietary - Corporation |  |
|------------------------|------------------------------|--------------------|-----------------|----------------|-------------------|---------------------------|--|
| 8560 VINEYARD AV       | Έ                            | 12/31/2019         | 365 Days Amen   | mended Hospice |                   |                           |  |
| RANCHO CUCAMON         | RANCHO CUCAMONGA, CA 91730   |                    |                 |                |                   |                           |  |
| SAN BERNARDINO         |                              |                    | Key Performanad | e Ind.         |                   |                           |  |
| DUMMY FOR MEDIC        | CAID HHA                     |                    |                 |                | Skilled Nursing   | 0.0%                      |  |
| Balance S              | Sheet                        | Income             | e Statement     |                | Nursing           | 0.0%                      |  |
| Current Assets         | 6,948                        | Total Charges      | 1,019,435       |                | Home Healthcare   | 0.0%                      |  |
| Fixed Assets           | 0                            | Contract Allowance | 1,422           | 0.1%           | Length of Stay    |                           |  |
| Other Assets           | 0                            | Operating Revenue  | 1,018,013       | 99.9%          | Medicare LOS      |                           |  |
| Total Assets           | 429,948                      | Operating Expense  | 622,321         | 61.1%          | Current Ratio     | 25.4                      |  |
| Current Liabilities    | 274                          | Operating Margin   | 395,692         | 38.9%          | Days to Collect   | 0.0                       |  |
| Long Term Liabilities  | 286,415                      | Other Income       | 0               | 0.0%           | Avg Payment Days  | 0.2                       |  |
| Total Equity           | 143,259                      | Other Expense      | 0               | 0.0%           | Depreciation Rate | 0.0%                      |  |
| Total Liab. and Equity | 429,948                      | Net Profit or Loss | 395,692         | 38.9%          | Return on Equity  | 276.2%                    |  |

#### 051517 LIVINGSTON MEMORIAL VISITING NURSE ASSOCIATION - H

1996 EASTMAN AVE STE 108

Cost Report not filed.

VENTURA, CA 93003

| VENTURA                        |               |                    | Key Performanace Ind. |      |                   |      |
|--------------------------------|---------------|--------------------|-----------------------|------|-------------------|------|
| NATIONAL GOVERN                | IMENT SERVICE | ES .               |                       |      | Skilled Nursing   | 0.0% |
| Balance Sheet Income Statement |               |                    |                       |      | Nursing           | 0.0% |
| Current Assets                 | 0             | Total Charges      | 0                     |      | Home Healthcare   | 0.0% |
| Fixed Assets                   | 0             | Contract Allowance | 0                     | 0.0% | Length of Stay    |      |
| Other Assets                   | 0             | Operating Revenue  | 0                     | 0.0% | Medicare LOS      |      |
| Total Assets                   | 0             | Operating Expense  | 0                     | 0.0% | Current Ratio     |      |
| Current Liabilities            | 0             | Operating Margin   | 0                     | 0.0% | Days to Collect   |      |
| Long Term Liabilities          | 0             | Other Income       | 0                     | 0.0% | Avg Payment Days  |      |
| Total Equity                   | 0             | Other Expense      | 0                     | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity         | 0             | Net Profit or Loss | 0                     | 0.0% | Return on Equity  | 0.0% |

**All Providers** 

8:01 AM

Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 021001 201102111                                                                                                                                 | Y HOSPICE CAF                                                             | RE SERVICES, INC.                                                                                              |                                                      |                                    | Proprietary - Corporat                                                                                            | ion                                |
|--------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|------------------------------------------------------|------------------------------------|-------------------------------------------------------------------------------------------------------------------|------------------------------------|
| 229 N. CENTRAL AV                                                                                                                                | /ENUE, SUITE 6                                                            | 07 12/31/2019                                                                                                  | 365 Days Subm                                        | itted                              | Hospice                                                                                                           |                                    |
| GLENDALE, CA 9120                                                                                                                                | 03                                                                        |                                                                                                                |                                                      |                                    |                                                                                                                   |                                    |
| LOS ANGELES                                                                                                                                      |                                                                           |                                                                                                                |                                                      |                                    | Key Performanad                                                                                                   | ce Ind.                            |
| NATIONAL GOVERN                                                                                                                                  | IMENT SERVICE                                                             | ES .                                                                                                           |                                                      |                                    | Skilled Nursing                                                                                                   | 0.0%                               |
| Balance S                                                                                                                                        | Sheet                                                                     | Income Statement                                                                                               |                                                      |                                    | Nursing                                                                                                           | 0.0%                               |
| Current Assets                                                                                                                                   | 58,699                                                                    | Total Charges                                                                                                  | 582,110                                              |                                    | Home Healthcare                                                                                                   | 0.0%                               |
| Fixed Assets                                                                                                                                     | 0                                                                         | Contract Allowance                                                                                             | 0                                                    | 0.0%                               | Length of Stay                                                                                                    |                                    |
| Other Assets                                                                                                                                     | 2,429                                                                     | Operating Revenue                                                                                              | 582,110                                              | 100.0%                             | Medicare LOS                                                                                                      |                                    |
| Total Assets                                                                                                                                     | 93,105                                                                    | Operating Expense                                                                                              | 490,003                                              | 84.2%                              | Current Ratio                                                                                                     |                                    |
| Current Liabilities                                                                                                                              | 0                                                                         | Operating Margin                                                                                               | 92,107                                               | 15.8%                              | Days to Collect                                                                                                   | 0.0                                |
| Long Term Liabilities                                                                                                                            | 0                                                                         | Other Income                                                                                                   | 0                                                    | 0.0%                               | Avg Payment Days                                                                                                  | 0.0                                |
| Total Equity                                                                                                                                     | 93,105                                                                    | Other Expense                                                                                                  | 0                                                    | 0.0%                               | Depreciation Rate                                                                                                 | 0.0%                               |
| Total Liab. and Equity                                                                                                                           | 93,105                                                                    | Net Profit or Loss                                                                                             | 92,107                                               | 15.8%                              | Return on Equity                                                                                                  | 98.9%                              |
|                                                                                                                                                  |                                                                           |                                                                                                                |                                                      |                                    |                                                                                                                   |                                    |
| 751662 LONGEVIT                                                                                                                                  | Y HOSPICE, INC                                                            | ;                                                                                                              |                                                      |                                    | Proprietary - Corporat                                                                                            | ion                                |
| 751662 LONGEVIT                                                                                                                                  |                                                                           |                                                                                                                | 365 Days Subm                                        | itted                              | Proprietary - Corporat                                                                                            | ion                                |
|                                                                                                                                                  | NYON BLVD, ST                                                             |                                                                                                                | ) 365 Days Subm                                      | itted                              |                                                                                                                   | ion                                |
| 7334 TOPANGA CAI                                                                                                                                 | NYON BLVD, ST                                                             |                                                                                                                | ) 365 Days Subm                                      | itted                              |                                                                                                                   |                                    |
| 7334 TOPANGA CAI<br>CANOGA PARK, CA                                                                                                              | NYON BLVD, ST<br>91303                                                    | E 217 12/31/2019                                                                                               | 365 Days Subm                                        | itted                              | Hospice                                                                                                           |                                    |
| 7334 TOPANGA CAI<br>CANOGA PARK, CA<br>LOS ANGELES                                                                                               | NYON BLVD, ST<br>91303<br>IMENT SERVICE                                   | E 217 12/31/2019                                                                                               | 9 365 Days Subm                                      | itted                              | Hospice  Key Performana                                                                                           | ce Ind.                            |
| 7334 TOPANGA CAI<br>CANOGA PARK, CA<br>LOS ANGELES<br>NATIONAL GOVERN                                                                            | NYON BLVD, ST<br>91303<br>IMENT SERVICE                                   | E 217 12/31/2019                                                                                               |                                                      | itted                              | Hospice  Key Performanac  Skilled Nursing                                                                         | ce Ind.<br>0.0%                    |
| 7334 TOPANGA CAI CANOGA PARK, CA LOS ANGELES NATIONAL GOVERN Balance S                                                                           | NYON BLVD, ST<br>91303<br>IMENT SERVICE<br>Sheet<br>42,322                | E 217 12/31/2019                                                                                               | e Statement                                          | itted                              | Hospice  Key Performanae Skilled Nursing Nursing                                                                  | 0.0%<br>0.4%                       |
| 7334 TOPANGA CAI CANOGA PARK, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | NYON BLVD, ST<br>91303<br>IMENT SERVICE<br>Sheet<br>42,322                | E 217 12/31/2019 ES Income                                                                                     | e <b>Statement</b><br>1,150,332                      |                                    | Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.4%                       |
| 7334 TOPANGA CAI CANOGA PARK, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | 91303  IMENT SERVICE  Sheet  42,322  0  219,122                           | E 217 12/31/2019  S Income  Total Charges  Contract Allowance                                                  | e <b>Statement</b> 1,150,332 0                       | 0.0%                               | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.4%                       |
| 7334 TOPANGA CAR CANOGA PARK, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | 91303  IMENT SERVICE  Sheet  42,322  0  219,122  262,444                  | E 217 12/31/2019  Income Total Charges Contract Allowance Operating Revenue                                    | e Statement 1,150,332 0 1,150,332                    | 0.0%<br>100.0%                     | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.4%<br>0.0%               |
| 7334 TOPANGA CAI CANOGA PARK, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 91303  IMENT SERVICE  Sheet  42,322  0  219,122  262,444  83,204          | E 217 12/31/2019  Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement 1,150,332 0 1,150,332 1,378,537          | 0.0%<br>100.0%<br>119.8%           | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.4%<br>0.0%               |
| 7334 TOPANGA CAN CANOGA PARK, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 91303  IMENT SERVICE  6heet  42,322  0  219,122  262,444  83,204  549,154 | E 217 12/31/2019  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | e Statement 1,150,332 0 1,150,332 1,378,537 -228,205 | 0.0%<br>100.0%<br>119.8%<br>-19.8% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.4%<br>0.0%<br>0.5<br>0.0 |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 751551 LOS FELIZ       | HOSPICE HEAL   | TH CARE            |               |        | Proprietary - Corporation |      |
|------------------------|----------------|--------------------|---------------|--------|---------------------------|------|
| 732 N DIAMOND BAI      | R BLVD SUITE 2 | 228 12/31/2019     | 365 Days Subm | itted  | Hospice                   |      |
| DIAMOND BAR, CA 9      | 1765           |                    |               |        |                           |      |
| LOS ANGELES            | LOS ANGELES    |                    |               |        |                           |      |
| NATIONAL GOVERN        | MENT SERVICE   | S                  |               |        | Skilled Nursing           | 0.0% |
| Balance S              | heet           | Income             | e Statement   |        | Nursing                   | 0.0% |
| Current Assets         | 53,647         | Total Charges      | 909,133       |        | Home Healthcare           | 0.0% |
| Fixed Assets           | 321,056        | Contract Allowance | 0             | 0.0%   | Length of Stay            |      |
| Other Assets           | 0              | Operating Revenue  | 909,133       | 100.0% | Medicare LOS              |      |
| Total Assets           | 498,858        | Operating Expense  | 907,864       | 99.9%  | Current Ratio             | 0.8  |
| Current Liabilities    | 69,292         | Operating Margin   | 1,269         | 0.1%   | Days to Collect           | 8.4  |
| Long Term Liabilities  | 0              | Other Income       | 0             | 0.0%   | Avg Payment Days          | 28.2 |
| Total Equity           | 429,566        | Other Expense      | 0             | 0.0%   | Depreciation Rate         | 0.0% |
| Total Liab. and Equity | 498,858        | Net Profit or Loss | 1,269         | 0.1%   | Return on Equity          | 0.3% |
| 551747 LOVE AND        | CARE HOSPIC    | E, INC             |               |        |                           |      |

1710 HILLHURST AVENUE #204

Cost Report not filed.

**Key Performanace Ind.** 

LOS ANGELES, CA 90027

LOS ANGELES

|                                |               |                    |  |   |      | ,                 |      |  |
|--------------------------------|---------------|--------------------|--|---|------|-------------------|------|--|
| NATIONAL GOVERN                | IMENT SERVICI | ES                 |  |   |      | Skilled Nursing   | 0.0% |  |
| Balance Sheet Income Statement |               |                    |  |   |      | Nursing           | 0.0% |  |
| Current Assets                 | 0             | Total Charges      |  | 0 |      | Home Healthcare   | 0.0% |  |
| Fixed Assets                   | 0             | Contract Allowance |  | 0 | 0.0% | Length of Stay    |      |  |
| Other Assets                   | 0             | Operating Revenue  |  | 0 | 0.0% | Medicare LOS      |      |  |
| Total Assets                   | 0             | Operating Expense  |  | 0 | 0.0% | Current Ratio     |      |  |
| Current Liabilities            | 0             | Operating Margin   |  | 0 | 0.0% | Days to Collect   |      |  |
| Long Term Liabilities          | 0             | Other Income       |  | 0 | 0.0% | Avg Payment Days  |      |  |
| Total Equity                   | 0             | Other Expense      |  | 0 | 0.0% | Depreciation Rate | 0.0% |  |
| Total Liab. and Equity         | 0             | Net Profit or Loss |  | 0 | 0.0% | Return on Equity  | 0.0% |  |
|                                |               |                    |  |   |      |                   |      |  |

All Providers

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Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 921516 LOVE, TRUST & PEACE HOSPICE, INC             |                              |                    |               | Proprietary - Corporation |                   |         |  |  |
|-----------------------------------------------------|------------------------------|--------------------|---------------|---------------------------|-------------------|---------|--|--|
| 14525 VANOWEN ST, SUITE 4                           |                              | 12/31/2019         | 365 Days Subm | itted                     | Hospice           |         |  |  |
| VAN NUYS, CA 9140                                   | 95                           |                    |               |                           |                   |         |  |  |
| LOS ANGELES                                         |                              |                    |               |                           | Key Performanad   | ce Ind. |  |  |
| NATIONAL GOVERNMENT SERVICES                        |                              |                    |               | Skilled Nursing           | 0.0%              |         |  |  |
| Balance Sheet                                       |                              | Income             | e Statement   |                           | Nursing           | 0.0%    |  |  |
| Current Assets                                      | 54,294                       | Total Charges      | 2,075,317     |                           | Home Healthcare   | 0.0%    |  |  |
| Fixed Assets                                        | 0                            | Contract Allowance | 0             | 0.0%                      | Length of Stay    |         |  |  |
| Other Assets                                        | 0                            | Operating Revenue  | 2,075,317     | 100.0%                    | Medicare LOS      |         |  |  |
| Total Assets                                        | 54,294                       | Operating Expense  | 2,021,089     | 97.4%                     | Current Ratio     |         |  |  |
| Current Liabilities                                 | 0                            | Operating Margin   | 54,228        | 2.6%                      | Days to Collect   | 0.0     |  |  |
| Long Term Liabilities                               | 0                            | Other Income       | 0             | 0.0%                      | Avg Payment Days  | 0.0     |  |  |
| Total Equity                                        | 54,294                       | Other Expense      | 0             | 0.0%                      | Depreciation Rate | 0.0%    |  |  |
| Total Liab. and Equity                              | 54,294                       | Net Profit or Loss | 54,228        | 2.6%                      | Return on Equity  | 99.9%   |  |  |
| 551600 LOVING CA                                    | 551600 LOVING CARE HOSPICE   |                    |               |                           |                   |         |  |  |
|                                                     |                              |                    |               |                           |                   |         |  |  |
| 3660 WILSHIRE BLVD SUITE 826 Cost Report not filed. |                              |                    |               |                           |                   |         |  |  |
| LOS ANGELES, CA 90010                               |                              |                    |               |                           |                   |         |  |  |
| LOS ANGELES                                         |                              |                    |               |                           | Key Performanad   | e Ind.  |  |  |
| NATIONAL GOVERN                                     | NATIONAL GOVERNMENT SERVICES |                    |               |                           | Skilled Nursing   | 0.0%    |  |  |
| Balance S                                           | Sheet                        | Income             | e Statement   |                           | Nursing           | 0.0%    |  |  |
| Current Assets                                      | 0                            | Total Charges      | 0             |                           | Home Healthcare   | 0.0%    |  |  |
| Fixed Assets                                        | 0                            | Contract Allowance | 0             | 0.0%                      | Length of Stay    |         |  |  |
| Other Assets                                        | 0                            | Operating Revenue  | 0             | 0.0%                      | Medicare LOS      |         |  |  |
| Total Assets                                        | 0                            | Operating Expense  | 0             | 0.0%                      | Current Ratio     |         |  |  |
| Current Liabilities                                 | 0                            | Operating Margin   | 0             | 0.0%                      | Days to Collect   |         |  |  |
| Long Term Liabilities                               | 0                            | Other Income       | 0             | 0.0%                      | Avg Payment Days  |         |  |  |
| Total Equity                                        | 0                            | Other Expense      | 0             | 0.0%                      | Depreciation Rate | 0.0%    |  |  |
| Total Liab. and Equity                              | 0                            | Net Profit or Loss | 0             | 0.0%                      | Return on Equity  | 0.0%    |  |  |

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8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 921502 LOYAL HOSPICE CARE, INC                                |         |                    |             | Proprietary - Corporation |                   |        |
|---------------------------------------------------------------|---------|--------------------|-------------|---------------------------|-------------------|--------|
| 9608 VAN NUYS BLVD, SUITE 207-B 12/31/2019 365 Days Submitted |         |                    |             | tted                      | Hospice           |        |
| PANORAMA CITY, CA 91402                                       |         |                    |             |                           |                   |        |
| LOS ANGELES                                                   |         |                    |             | Key Performanace Ind.     |                   |        |
| NATIONAL GOVERNMENT SERVICES Skilled Nurs                     |         |                    |             |                           | Skilled Nursing   | 0.0%   |
| Balance Sheet Inc                                             |         | Income             | e Statement |                           | Nursing           | 0.0%   |
| Current Assets                                                | 57,796  | Total Charges      | 2,244,941   |                           | Home Healthcare   | 0.0%   |
| Fixed Assets                                                  | 77      | Contract Allowance | 169,514     | 7.6%                      | Length of Stay    |        |
| Other Assets                                                  | 0       | Operating Revenue  | 2,075,427   | 92.4%                     | Medicare LOS      |        |
| Total Assets                                                  | 146,498 | Operating Expense  | 1,923,064   | 92.7%                     | Current Ratio     | 7.4    |
| Current Liabilities                                           | 7,816   | Operating Margin   | 152,363     | 7.3%                      | Days to Collect   | 7.3    |
| Long Term Liabilities                                         | 0       | Other Income       | 0           | 0.0%                      | Avg Payment Days  | 0.0    |
| Total Equity                                                  | 138,682 | Other Expense      | 0           | 0.0%                      | Depreciation Rate | 0.0%   |
| Total Liab. and Equity                                        | 146,498 | Net Profit or Loss | 152,363     | 7.3%                      | Return on Equity  | 109.9% |
| A0157 LOYALTY HOSPICE CARE, INC                               |         |                    |             |                           |                   |        |

#### A0157 LOYALTY HOSPICE CARE, INC 0

8619 RESEDA BOULEVARD, SUITE 104

Cost Report not filed.

NORTHRIDGE, CA 91324

| LOS ANGELES                  |                                                     |                                                                                                                                                          |  |  |
|------------------------------|-----------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| NATIONAL GOVERNMENT SERVICES |                                                     |                                                                                                                                                          |  |  |
| Statement                    | Nursing                                             | 0.0%                                                                                                                                                     |  |  |
| 0                            | Home Healthcare                                     | 0.0%                                                                                                                                                     |  |  |
| 0 0.0%                       | Length of Stay                                      |                                                                                                                                                          |  |  |
| 0 0.0%                       | Medicare LOS                                        |                                                                                                                                                          |  |  |
| 0 0.0%                       | Current Ratio                                       |                                                                                                                                                          |  |  |
| 0 0.0%                       | Days to Collect                                     |                                                                                                                                                          |  |  |
| 0 0.0%                       | Avg Payment Days                                    |                                                                                                                                                          |  |  |
| 0 0.0%                       | Depreciation Rate                                   | 0.0%                                                                                                                                                     |  |  |
| 0 0.0%                       | Return on Equity                                    | 0.0%                                                                                                                                                     |  |  |
|                              | 0<br>0 0.0%<br>0 0.0%<br>0 0.0%<br>0 0.0%<br>0 0.0% | 0 Home Healthcare 0 0.0% Length of Stay 0 0.0% Medicare LOS 0 0.0% Current Ratio 0 0.0% Days to Collect 0 0.0% Avg Payment Days 0 0.0% Depreciation Rate |  |  |

**All Providers** 

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Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| A0156 LUCKY PALLIATIVE SERVICES INCORPORATED             |                |                    |                |                 |                   |      |  |  |
|----------------------------------------------------------|----------------|--------------------|----------------|-----------------|-------------------|------|--|--|
| 5<br>20944 SHERMAN WAY, SUITE 204 Cost Report not filed. |                |                    |                |                 |                   |      |  |  |
| 20344 OFFERINAN WAT, SOFFE 204 COSE Report Hot liled.    |                |                    |                |                 |                   |      |  |  |
| CANOGA PARK, CA 91303                                    |                |                    |                |                 |                   |      |  |  |
| LOS ANGELES                                              | Key Performana | ce Ind.            |                |                 |                   |      |  |  |
| NATIONAL GOVERNMENT SERVICES                             |                |                    |                | Skilled Nursing | 0.0%              |      |  |  |
| Balance Sheet Income                                     |                |                    | e Statement    |                 | Nursing           | 0.0% |  |  |
| Current Assets                                           | 0              | Total Charges      | 0              |                 | Home Healthcare   | 0.0% |  |  |
| Fixed Assets                                             | 0              | Contract Allowance | 0              | 0.0%            | Length of Stay    |      |  |  |
| Other Assets                                             | 0              | Operating Revenue  | 0              | 0.0%            | Medicare LOS      |      |  |  |
| Total Assets                                             | 0              | Operating Expense  | 0              | 0.0%            | Current Ratio     |      |  |  |
| Current Liabilities                                      | 0              | Operating Margin   | 0              | 0.0%            | Days to Collect   |      |  |  |
| Long Term Liabilities                                    | 0              | Other Income       | 0              | 0.0%            | Avg Payment Days  |      |  |  |
| Total Equity                                             | 0              | Other Expense      | 0              | 0.0%            | Depreciation Rate | 0.0% |  |  |
| Total Liab. and Equity                                   | 0              | Net Profit or Loss | 0              | 0.0%            | Return on Equity  | 0.0% |  |  |
| 921692 LUGA HOS                                          | PICE CARE, INC | ;                  |                | _               |                   |      |  |  |
| 11646 PENDLETON ST Cost Report not filed.                |                |                    |                |                 |                   |      |  |  |
| SUN VALLEY, CA 91                                        | 352            |                    |                |                 |                   |      |  |  |
| LOS ANGELES                                              |                |                    | Key Performana | ce Ind.         |                   |      |  |  |
| NATIONAL GOVERN                                          | IMENT SERVICE  | S                  |                |                 | Skilled Nursing   | 0.0% |  |  |
| Balance S                                                | Sheet          | Income             | e Statement    |                 | Nursing           | 0.0% |  |  |
| Current Assets                                           | 0              | Total Charges      | 0              |                 | Home Healthcare   | 0.0% |  |  |
| Fixed Assets                                             | 0              | Contract Allowance | 0              | 0.0%            | Length of Stay    |      |  |  |
| Other Assets                                             | 0              | Operating Revenue  | 0              | 0.0%            | Medicare LOS      |      |  |  |
| Total Assets                                             | 0              | Operating Expense  | 0              | 0.0%            | Current Ratio     |      |  |  |
| Current Liabilities                                      | 0              | Operating Margin   | 0              | 0.0%            | Days to Collect   |      |  |  |
| Long Term Liabilities                                    | 0              | Other Income       | 0              | 0.0%            | Avg Payment Days  |      |  |  |
| Total Equity                                             | 0              | Other Expense      | 0              | 0.0%            | Depreciation Rate | 0.0% |  |  |
| Total Liab. and Equity                                   | 0              | Net Profit or Loss | 0              | 0.0%            | Return on Equity  | 0.0% |  |  |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 751788 LUMINOUS HOSPICE CARE, INC                        |        |                    |             | Proprietary - Corporation |                       |        |  |
|----------------------------------------------------------|--------|--------------------|-------------|---------------------------|-----------------------|--------|--|
| 150 E OLIVE AVE SUITE 106 12/31/2019 365 Days Submitted  |        |                    |             | Hospice                   |                       |        |  |
| BURBANK, CA 91502                                        |        |                    |             |                           |                       |        |  |
| LOS ANGELES                                              |        |                    |             |                           | Key Performanac       | e Ind. |  |
| NATIONAL GOVERNMENT SERVICES                             |        |                    |             | Skilled Nursing           | 0.0%                  |        |  |
| Balance Sheet                                            |        | Income             | e Statement |                           | Nursing               | 0.0%   |  |
| Current Assets                                           | 15,296 | Total Charges      | 2,321,858   |                           | Home Healthcare       | 0.0%   |  |
| Fixed Assets                                             | 2,511  | Contract Allowance | 207,180     | 8.9%                      | Length of Stay        |        |  |
| Other Assets                                             | 0      | Operating Revenue  | 2,114,678   | 91.1%                     | Medicare LOS          |        |  |
| Total Assets                                             | 17,807 | Operating Expense  | 2,105,407   | 99.6%                     | Current Ratio         | 1.2    |  |
| Current Liabilities                                      | 13,235 | Operating Margin   | 9,271       | 0.4%                      | Days to Collect       | 0.0    |  |
| Long Term Liabilities                                    | 0      | Other Income       | 0           | 0.0%                      | Avg Payment Days      | 2.3    |  |
| Total Equity                                             | 4,572  | Other Expense      | 0           | 0.0%                      | Depreciation Rate     | 0.0%   |  |
| Total Liab. and Equity                                   | 17,807 | Net Profit or Loss | 9,271       | 0.4%                      | Return on Equity      | 202.8% |  |
| A0165 LUXE HOSPICE, INC                                  |        |                    |             |                           |                       |        |  |
| 6 881 ALMA REAL DRIVE, SUITE T9-B Cost Report not filed. |        |                    |             |                           |                       |        |  |
| PACIFIC PALISADES, CA 90272                              |        |                    |             |                           |                       |        |  |
| LOS ANGELES                                              |        |                    |             | Key Performanac           | Key Performanace Ind. |        |  |
| NATIONAL GOVERNMENT SERVICES                             |        | ES .               |             |                           | Skilled Nursing       | 0.0%   |  |
| Balance S                                                | Sheet  | Income             | e Statement |                           | Nursing 0.0           |        |  |
| Current Assets                                           | 0      | Total Charges      | 0           |                           | Home Healthcare       | 0.0%   |  |
| Fixed Assets                                             | 0      | Contract Allowance | 0           | 0.0%                      | Length of Stay        |        |  |
| Other Assets                                             | 0      | Operating Revenue  | 0           | 0.0%                      | Medicare LOS          |        |  |
| Total Assets                                             | 0      | Operating Expense  | 0           | 0.0%                      | Current Ratio         |        |  |
| Current Liabilities                                      | 0      | Operating Margin   | 0           | 0.0%                      | Days to Collect       |        |  |
| Long Term Liabilities                                    | 0      | Other Income       | 0           | 0.0%                      | Avg Payment Days      |        |  |
| Total Equity                                             | 0      | Other Expense      | 0           | 0.0%                      | Depreciation Rate     | 0.0%   |  |
| Total Liab. and Equity                                   | 0      | Net Profit or Loss | 0           | 0.0%                      | Return on Equity      | 0.0%   |  |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 051657 MADRONE          |               | Nonprofit - Private |                 |        |                           |        |
|-------------------------|---------------|---------------------|-----------------|--------|---------------------------|--------|
| 255 COLLIER CIRCL       | .E            | 3/31/2019           | 365 Days Submit | ted    | Hospice                   |        |
| YREKA, CA 96097         |               |                     |                 |        |                           |        |
| SISKIYOU                |               |                     |                 |        | Key Performanac           | e Ind. |
| BLUE CROSS (CALII       | FORNIA)       |                     |                 |        | Skilled Nursing           | 0.0%   |
| Balance S               | Sheet         | Income              | e Statement     |        | Nursing                   | 0.0%   |
| Current Assets          | 653,732       | Total Charges       | 3,048,342       |        | Home Healthcare           | 0.0%   |
| Fixed Assets            | 636,367       | Contract Allowance  | 447,765         | 14.7%  | Length of Stay            |        |
| Other Assets            | 0             | Operating Revenue   | 2,600,577       | 85.3%  | Medicare LOS              |        |
| Total Assets            | 5,817,853     | Operating Expense   | 2,544,594       | 97.8%  | Current Ratio             | 4.3    |
| Current Liabilities     | 152,851       | Operating Margin    | 55,983          | 2.2%   | Days to Collect           | 46.1   |
| Long Term Liabilities   | 0             | Other Income        | 0               | 0.0%   | Avg Payment Days          | 21.9   |
| Total Equity            | 5,665,002     | Other Expense       | 0               | 0.0%   | Depreciation Rate         | 0.0%   |
| Total Liab. and Equity  | 5,817,853     | Net Profit or Loss  | 55,983          | 2.2%   | Return on Equity          | 1.0%   |
| 921589 MAIN HOSI        | PICE AND PALL | IATIVE CARE, INC    |                 |        | Proprietary - Corporation | on     |
| 1918 BUSINESS CE<br>211 | NTER DRIVE, S | UITE 12/31/2019     | 365 Days Subm   | itted  | Hospice                   |        |
| SAN BERNARDINO,         | CA 92408      |                     |                 |        |                           |        |
| SAN BERNARDINO          |               |                     |                 |        | Key Performanac           | e Ind. |
| DUMMY FOR MEDIC         | AID HHA       |                     |                 |        | Skilled Nursing           | 0.0%   |
| Balance S               | Sheet         | Income              | e Statement     |        | Nursing                   | 0.1%   |
| Current Assets          | 679,633       | Total Charges       | 1,328,938       |        | Home Healthcare           | 0.0%   |
| Fixed Assets            | 2,488         | Contract Allowance  | 0               | 0.0%   | Length of Stay            |        |
| Other Assets            | 0             | Operating Revenue   | 1,328,938       | 100.0% | Medicare LOS              |        |
| Total Assets            | 682,350       | Operating Expense   | 857,378         | 64.5%  | Current Ratio             | 37.8   |
| Current Liabilities     | 17,981        | Operating Margin    | 471,560         | 35.5%  | Days to Collect           | 0.0    |
| Long Term Liabilities   | 0             | Other Income        | 0               | 0.0%   | Avg Payment Days          | 7.7    |
| Total Equity            | 664,369       | Other Expense       | 0               | 0.0%   | Depreciation Rate         | 0.0%   |
|                         |               |                     |                 |        |                           |        |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 921685 MAJESTIC                                                                                                                                            | HOSPICE & HO                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | ME HEALTH LLC                                                                                |                                               |                                   | Proprietary - Individua                                                                                          | al                                          |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------|-----------------------------------|------------------------------------------------------------------------------------------------------------------|---------------------------------------------|--|
| 16360 MONTEREY S                                                                                                                                           | STREET, SUITE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 140 12/31/2019                                                                               | 365 Days Subm                                 | itted                             | Hospice                                                                                                          |                                             |  |
| MORGAN HILL, CA 9                                                                                                                                          | 95037                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                              |                                               |                                   |                                                                                                                  |                                             |  |
| SANTA CLARA Key Performanace Ind.                                                                                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                              |                                               |                                   |                                                                                                                  |                                             |  |
| NATIONAL GOVERNMENT SERVICES Skilled Nursing 0.0%                                                                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                              |                                               |                                   |                                                                                                                  |                                             |  |
| Balance Sheet Income Statement                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                              |                                               |                                   | Nursing                                                                                                          | 0.0%                                        |  |
| Current Assets                                                                                                                                             | 2,221                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Total Charges                                                                                | 395,478                                       |                                   | Home Healthcare                                                                                                  | 0.0%                                        |  |
| Fixed Assets                                                                                                                                               | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Contract Allowance                                                                           | 0                                             | 0.0%                              | Length of Stay                                                                                                   |                                             |  |
| Other Assets                                                                                                                                               | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Operating Revenue                                                                            | 395,478                                       | 100.0%                            | Medicare LOS                                                                                                     |                                             |  |
| Total Assets                                                                                                                                               | 2,221                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Operating Expense                                                                            | 328,453                                       | 83.1%                             | Current Ratio                                                                                                    | 0.3                                         |  |
| Current Liabilities                                                                                                                                        | 8,059                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Operating Margin                                                                             | 67,025                                        | 16.9%                             | Days to Collect                                                                                                  | 0.0                                         |  |
| Long Term Liabilities                                                                                                                                      | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Other Income                                                                                 | 0                                             | 0.0%                              | Avg Payment Days                                                                                                 | 9.0                                         |  |
| Total Equity                                                                                                                                               | -5,838                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Other Expense                                                                                | 0                                             | 0.0%                              | Depreciation Rate                                                                                                | 0.0%                                        |  |
| Total Liab. and Equity                                                                                                                                     | 2,221                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Net Profit or Loss                                                                           | 67,025                                        | 16.9%                             | Return on Equity                                                                                                 | -<br>1,148.1%                               |  |
|                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                              |                                               |                                   |                                                                                                                  |                                             |  |
| 751675 MAKA HOS                                                                                                                                            | SPICE, INC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                                              |                                               |                                   | Proprietary - Corpora                                                                                            |                                             |  |
|                                                                                                                                                            | ·                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | TE 112 12/31/2019                                                                            | 365 Days Subm                                 | itted                             | Proprietary - Corpora                                                                                            | •                                           |  |
|                                                                                                                                                            | ST AVENUE, SUI                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | TE 112 12/31/2019                                                                            | 365 Days Subm                                 | itted                             | , , ,                                                                                                            | •                                           |  |
| 7120 HAYVENHURS                                                                                                                                            | ST AVENUE, SUI                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | TE 112 12/31/2019                                                                            | 365 Days Subm                                 | itted                             | , , ,                                                                                                            | tion                                        |  |
| 7120 HAYVENHURS<br>VAN NUYS, CA 9140                                                                                                                       | ST AVENUE, SUI                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                              | 365 Days Subm                                 | itted                             | Hospice                                                                                                          | tion                                        |  |
| 7120 HAYVENHURS<br>VAN NUYS, CA 9140<br>LOS ANGELES                                                                                                        | ST AVENUE, SUI<br>55<br>IMENT SERVICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | ≣S                                                                                           | 365 Days Subm                                 | itted                             | Hospice  Key Performana                                                                                          | tion                                        |  |
| 7120 HAYVENHURS VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN                                                                                              | ST AVENUE, SUI<br>15<br>IMENT SERVICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | ≣S                                                                                           |                                               | itted                             | Hospice  Key Performana  Skilled Nursing                                                                         | tion  ce Ind.  0.0%                         |  |
| 7120 HAYVENHURS VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S                                                                                    | ST AVENUE, SUI<br>ST AVENUE, SUI | ES<br>Incom                                                                                  | e Statement                                   | itted                             | Hospice  Key Performana  Skilled Nursing  Nursing                                                                | tion  ce Ind.  0.0%  0.0%                   |  |
| 7120 HAYVENHURS  VAN NUYS, CA 9140  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | ST AVENUE, SUI<br>SIMENT SERVICE<br>Sheet<br>106,890<br>12,408                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | ES<br>Income<br>Total Charges                                                                | e <b>Statement</b><br>677,579                 |                                   | Key Performana Skilled Nursing Nursing Home Healthcare                                                           | tion  ce Ind.  0.0%  0.0%                   |  |
| 7120 HAYVENHURS  VAN NUYS, CA 9140  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | ST AVENUE, SUI<br>SIMENT SERVICE<br>Sheet<br>106,890<br>12,408<br>199,333                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Income<br>Total Charges<br>Contract Allowance                                                | e <b>Statement</b><br>677,579<br>0            | 0.0%                              | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay                                            | tion  ce Ind.  0.0%  0.0%                   |  |
| 7120 HAYVENHURS  VAN NUYS, CA 9140  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | ST AVENUE, SUI<br>ST AVENUE, SUI<br>SIMENT SERVICE<br>106,890<br>12,408<br>199,333<br>318,631                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement 677,579 0 677,579                 | 0.0%<br>100.0%                    | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | tion  ce Ind.  0.0%  0.0%  0.0%             |  |
| 7120 HAYVENHURS  VAN NUYS, CA 9140  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | ST AVENUE, SUI<br>ST AVENUE, SUI<br>SIMENT SERVICE<br>106,890<br>12,408<br>199,333<br>318,631<br>2,110                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement 677,579 0 677,579 738,970         | 0.0%<br>100.0%<br>109.1%          | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | tion  ce Ind.  0.0%  0.0%  0.0%             |  |
| 7120 HAYVENHURS  VAN NUYS, CA 9140  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | ST AVENUE, SUI<br>ST AVENUE, SUI<br>SIMENT SERVICE<br>106,890<br>12,408<br>199,333<br>318,631<br>2,110<br>12,400                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | e Statement 677,579 0 677,579 738,970 -61,391 | 0.0%<br>100.0%<br>109.1%<br>-9.1% | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | tion  ce Ind.  0.0%  0.0%  0.0%  50.7  27.8 |  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551766 MANOR HC                                                                                                                                                                                       | OSPICE                                                                                   |                                                                                                                                 |                                        |                                  | Proprietary - Corporati                                                                                                                                                | on                                      |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|
| 9007 ARROW ROUT                                                                                                                                                                                       | TE SUITE 180                                                                             | 12/31/2019 365 Days Submitted                                                                                                   |                                        |                                  | Hospice                                                                                                                                                                |                                         |
| RANCHO CUCAMON                                                                                                                                                                                        | NGA, CA 91730                                                                            |                                                                                                                                 |                                        |                                  |                                                                                                                                                                        |                                         |
| SAN BERNARDINO                                                                                                                                                                                        |                                                                                          |                                                                                                                                 |                                        |                                  | Key Performanac                                                                                                                                                        | e Ind.                                  |
| DUMMY FOR MEDIC                                                                                                                                                                                       | CAID HHA                                                                                 |                                                                                                                                 |                                        |                                  | Skilled Nursing                                                                                                                                                        | 0.0%                                    |
| Balance S                                                                                                                                                                                             | Sheet                                                                                    | Income                                                                                                                          | Statement                              |                                  | Nursing                                                                                                                                                                | 0.3%                                    |
| Current Assets                                                                                                                                                                                        | 160,687                                                                                  | Total Charges                                                                                                                   | 2,860,332                              |                                  | Home Healthcare                                                                                                                                                        | 0.0%                                    |
| Fixed Assets                                                                                                                                                                                          | 133,148                                                                                  | Contract Allowance                                                                                                              | 306,669                                | 10.7%                            | Length of Stay                                                                                                                                                         |                                         |
| Other Assets                                                                                                                                                                                          | 350,000                                                                                  | Operating Revenue                                                                                                               | 2,553,663                              | 89.3%                            | Medicare LOS                                                                                                                                                           |                                         |
| Total Assets                                                                                                                                                                                          | 643,835                                                                                  | Operating Expense                                                                                                               | 2,384,475                              | 93.4%                            | Current Ratio                                                                                                                                                          | 1.8                                     |
| Current Liabilities                                                                                                                                                                                   | 88,836                                                                                   | Operating Margin                                                                                                                | 169,188                                | 6.6%                             | Days to Collect                                                                                                                                                        | 0.0                                     |
| Long Term Liabilities                                                                                                                                                                                 | 0                                                                                        | Other Income                                                                                                                    | 0                                      | 0.0%                             | Avg Payment Days                                                                                                                                                       | 13.6                                    |
| Total Equity                                                                                                                                                                                          | 554,999                                                                                  | Other Expense                                                                                                                   | 0                                      | 0.0%                             | Depreciation Rate                                                                                                                                                      | 0.0%                                    |
| rotal Equity                                                                                                                                                                                          |                                                                                          |                                                                                                                                 |                                        |                                  |                                                                                                                                                                        |                                         |
| Total Liab. and Equity                                                                                                                                                                                |                                                                                          | Net Profit or Loss                                                                                                              | 169,188                                | 6.6%                             | Return on Equity                                                                                                                                                       | 30.5%                                   |
|                                                                                                                                                                                                       | 643,835                                                                                  | Net Profit or Loss                                                                                                              | 169,188                                | 6.6%                             | Return on Equity  Proprietary - Corporati                                                                                                                              |                                         |
| Total Liab. and Equity                                                                                                                                                                                | 643,835<br>A HOSPICE                                                                     | -                                                                                                                               | 169,188<br>365 Days Subm               |                                  |                                                                                                                                                                        |                                         |
| Total Liab. and Equity  551613 MAR VISTA                                                                                                                                                              | 643,835<br>A HOSPICE<br>AVE, SUITE 211                                                   | -                                                                                                                               |                                        |                                  | Proprietary - Corporati                                                                                                                                                |                                         |
| Total Liab. and Equity  551613 MAR VISTA  4001 W ALAMEDA A                                                                                                                                            | 643,835<br>A HOSPICE<br>AVE, SUITE 211                                                   | -                                                                                                                               |                                        |                                  | Proprietary - Corporati                                                                                                                                                | on                                      |
| Total Liab. and Equity  551613 MAR VISTA  4001 W ALAMEDA A  BURBANK, CA 91508                                                                                                                         | 643,835<br>A HOSPICE<br>AVE, SUITE 211                                                   | 12/31/2019                                                                                                                      |                                        |                                  | Proprietary - Corporati Hospice                                                                                                                                        | on                                      |
| Total Liab. and Equity  551613 MAR VISTA  4001 W ALAMEDA A  BURBANK, CA 91508  LOS ANGELES                                                                                                            | 643,835 A HOSPICE  AVE, SUITE 211  5 IMENT SERVICE                                       | 12/31/2019<br>ES                                                                                                                |                                        |                                  | Proprietary - Corporati Hospice  Key Performanac                                                                                                                       | on<br>e Ind.                            |
| Total Liab. and Equity  551613 MAR VISTA  4001 W ALAMEDA A  BURBANK, CA 91508  LOS ANGELES  NATIONAL GOVERN                                                                                           | 643,835 A HOSPICE  AVE, SUITE 211  5 IMENT SERVICE                                       | 12/31/2019<br>ES                                                                                                                | 365 Days Submi                         |                                  | Proprietary - Corporati Hospice  Key Performanac Skilled Nursing                                                                                                       | e Ind.<br>0.0%                          |
| Total Liab. and Equity  551613 MAR VISTA  4001 W ALAMEDA A  BURBANK, CA 91508  LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | 643,835 A HOSPICE  AVE, SUITE 211  5 IMENT SERVICE  Sheet  276,988                       | 12/31/2019<br>ES<br>Income                                                                                                      | 365 Days Submi                         | itted                            | Proprietary - Corporati Hospice  Key Performanac Skilled Nursing Nursing                                                                                               | e Ind.<br>0.0%<br>0.1%                  |
| Total Liab. and Equity  551613 MAR VISTA  4001 W ALAMEDA A  BURBANK, CA 91508  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | 643,835 A HOSPICE  AVE, SUITE 211  5  IMENT SERVICE  276,988 5,629                       | 12/31/2019 ES Income Total Charges                                                                                              | 365 Days Submi                         | itted 0.0%                       | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                                        | e Ind.<br>0.0%<br>0.1%                  |
| Total Liab. and Equity  551613 MAR VISTA  4001 W ALAMEDA A  BURBANK, CA 91508  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | 643,835 A HOSPICE  AVE, SUITE 211  5  IMENT SERVICE  276,988 5,629 3,618                 | 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                       | 365 Days Submite Statement 2,576,942 0 | itted 0.0%                       | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | e Ind.<br>0.0%<br>0.1%                  |
| Total Liab. and Equity  551613 MAR VISTA  4001 W ALAMEDA A  BURBANK, CA 91508  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 643,835 A HOSPICE  AVE, SUITE 211  5  IMENT SERVICE  276,988 5,629 3,618 286,235         | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | 2,576,942<br>2,576,942                 | 0.0%<br>100.0%                   | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | on  ee Ind.  0.0%  0.1%  0.0%           |
| Total Liab. and Equity  551613 MAR VISTA  4001 W ALAMEDA A  BURBANK, CA 91508  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 643,835 A HOSPICE  AVE, SUITE 211  5  IMENT SERVICE  276,988 5,629 3,618 286,235         | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin               | 2,576,942<br>2,277,312                 | 0.0%<br>100.0%<br>88.4%<br>11.6% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | on  ee Ind.  0.0%  0.1%  0.0%           |
| Total Liab. and Equity  551613 MAR VISTA  4001 W ALAMEDA A  BURBANK, CA 91508  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 643,835 A HOSPICE  AVE, SUITE 211  5  IMENT SERVICE  276,988 5,629 3,618  286,235 86,831 | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | 2,576,942<br>2,277,312<br>299,630      | 0.0%<br>100.0%<br>88.4%<br>11.6% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | on  ee Ind.  0.0%  0.1%  0.0%  3.2  0.0 |

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Sample Hospice reports from the Halmanac.com website.

| A0165 MARY OF JOY HOSPICE, INC.                                                                                             |                                                      |                                                                                                           |                                               |                                    |                                                                                                                    |                                 |  |  |  |
|-----------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------------|------------------------------------|--------------------------------------------------------------------------------------------------------------------|---------------------------------|--|--|--|
| 4706 BROOKS ST                                                                                                              |                                                      | Cost Repor                                                                                                | t not filed.                                  |                                    |                                                                                                                    |                                 |  |  |  |
| MONTCLAIR, CA 917                                                                                                           | 763                                                  |                                                                                                           |                                               |                                    |                                                                                                                    |                                 |  |  |  |
| SAN BERNARDINO                                                                                                              |                                                      |                                                                                                           |                                               |                                    | Key Performanad                                                                                                    | e Ind.                          |  |  |  |
| DUMMY FOR MEDIC                                                                                                             | CAID HHA                                             |                                                                                                           |                                               |                                    | Skilled Nursing                                                                                                    | 0.0%                            |  |  |  |
| Balance S                                                                                                                   | Sheet                                                | Income                                                                                                    | e Statement                                   |                                    | Nursing                                                                                                            | 0.0%                            |  |  |  |
| Current Assets                                                                                                              | 0                                                    | Total Charges                                                                                             | 0                                             |                                    | Home Healthcare                                                                                                    | 0.0%                            |  |  |  |
| Fixed Assets                                                                                                                | 0                                                    | Contract Allowance                                                                                        | 0                                             | 0.0%                               | Length of Stay                                                                                                     |                                 |  |  |  |
| Other Assets                                                                                                                | 0                                                    | Operating Revenue                                                                                         | 0                                             | 0.0%                               | Medicare LOS                                                                                                       |                                 |  |  |  |
| Total Assets                                                                                                                | 0                                                    | Operating Expense                                                                                         | 0                                             | 0.0%                               | Current Ratio                                                                                                      |                                 |  |  |  |
| Current Liabilities                                                                                                         | 0                                                    | Operating Margin                                                                                          | 0                                             | 0.0%                               | Days to Collect                                                                                                    |                                 |  |  |  |
| Long Term Liabilities                                                                                                       | 0                                                    | Other Income                                                                                              | 0                                             | 0.0%                               | Avg Payment Days                                                                                                   |                                 |  |  |  |
| Total Equity                                                                                                                | 0                                                    | Other Expense                                                                                             | 0                                             | 0.0%                               | Depreciation Rate                                                                                                  | 0.0%                            |  |  |  |
| Total Liab. and Equity                                                                                                      | 0                                                    | Net Profit or Loss                                                                                        | 0                                             | 0.0%                               | Return on Equity                                                                                                   | 0.0%                            |  |  |  |
| 751738 MARY, QUI                                                                                                            | EEN OF ANGEL                                         | 751738 MARY, QUEEN OF ANGELS HOSPICE Proprietary - Corporation                                            |                                               |                                    |                                                                                                                    |                                 |  |  |  |
|                                                                                                                             |                                                      |                                                                                                           |                                               |                                    |                                                                                                                    |                                 |  |  |  |
| 10990 WARNER AV                                                                                                             | E, UNIT E                                            | 12/31/2019                                                                                                | 365 Days Subm                                 | itted                              | Hospice                                                                                                            |                                 |  |  |  |
| 10990 WARNER AV                                                                                                             |                                                      | 12/31/2019                                                                                                | 365 Days Submi                                | itted                              |                                                                                                                    |                                 |  |  |  |
|                                                                                                                             |                                                      | 12/31/2019                                                                                                | 365 Days Submi                                | itted                              |                                                                                                                    |                                 |  |  |  |
| FOUNTAIN VALLEY,                                                                                                            | , CA 92708                                           |                                                                                                           | 365 Days Submi                                | itted                              | Hospice                                                                                                            |                                 |  |  |  |
| FOUNTAIN VALLEY,<br>ORANGE                                                                                                  | , CA 92708<br>IMENT SERVICE                          | ≣S                                                                                                        | 365 Days Submi                                | itted                              | Hospice  Key Performanac                                                                                           | e Ind.                          |  |  |  |
| FOUNTAIN VALLEY,<br>ORANGE<br>NATIONAL GOVERN                                                                               | , CA 92708<br>IMENT SERVICE<br>Sheet                 | ≣S                                                                                                        | ·                                             | itted                              | Hospice  Key Performanac  Skilled Nursing                                                                          | e <b>e Ind.</b><br>0.0%         |  |  |  |
| FOUNTAIN VALLEY, ORANGE NATIONAL GOVERN Balance S                                                                           | CA 92708  IMENT SERVICE  Sheet  1,118                | ES<br>Incom                                                                                               | e Statement                                   | itted  0.0%                        | Hospice  Key Performanac  Skilled Nursing  Nursing                                                                 | ee Ind.<br>0.0%<br>0.0%         |  |  |  |
| FOUNTAIN VALLEY, ORANGE NATIONAL GOVERN Balance S Current Assets                                                            | CA 92708  NMENT SERVICE  Sheet  1,118  500           | ES<br>Incomo<br>Total Charges                                                                             | e <b>Statement</b><br>305,351                 |                                    | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | e Ind.<br>0.0%<br>0.0%          |  |  |  |
| FOUNTAIN VALLEY, ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | CA 92708  NMENT SERVICE  Sheet  1,118  500           | Income Total Charges Contract Allowance Operating Revenue                                                 | e <b>Statement</b><br>305,351<br>0            | 0.0%                               | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay                                            | e Ind.<br>0.0%<br>0.0%          |  |  |  |
| FOUNTAIN VALLEY, ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | CA 92708  NMENT SERVICE  Sheet  1,118  500  0  1,618 | Income Total Charges Contract Allowance Operating Revenue                                                 | e Statement<br>305,351<br>0<br>305,351        | 0.0%<br>100.0%                     | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ee Ind.<br>0.0%<br>0.0%<br>0.0% |  |  |  |
| FOUNTAIN VALLEY, ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CA 92708  NMENT SERVICE  1,118  500  0  1,618  2,268 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | Statement 305,351 0 305,351 372,114           | 0.0%<br>100.0%<br>121.9%           | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ee Ind.  0.0%  0.0%  0.0%       |  |  |  |
| FOUNTAIN VALLEY, ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CA 92708  NMENT SERVICE  1,118  500  0  1,618  2,268 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 305,351<br>0<br>305,351<br>372,114<br>-66,763 | 0.0%<br>100.0%<br>121.9%<br>-21.9% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ee Ind.  0.0%  0.0%  0.0%  0.0% |  |  |  |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                            | OSPICE INC                                                     |                                                                                              |                                                  |                                 | Proprietary - Corporat                                                                                             | tion                                |
|----------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|----------------------------------------------------------------------------------------------|--------------------------------------------------|---------------------------------|--------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 19562 VENTURA BL                                                                                                           | .VD, SUITE 217                                                 | 12/31/2019                                                                                   | 365 Days Submi                                   | itted                           | Hospice                                                                                                            |                                     |
| TARZANA, CA 91356                                                                                                          | 3                                                              |                                                                                              |                                                  |                                 |                                                                                                                    |                                     |
| LOS ANGELES                                                                                                                |                                                                |                                                                                              |                                                  |                                 | Key Performana                                                                                                     | ce Ind.                             |
| NATIONAL GOVERN                                                                                                            | IMENT SERVICE                                                  |                                                                                              | Skilled Nursing                                  | 0.0%                            |                                                                                                                    |                                     |
| Balance S                                                                                                                  | Sheet                                                          | Income                                                                                       | e Statement                                      |                                 | Nursing                                                                                                            | 0.0%                                |
| Current Assets                                                                                                             | 85,011                                                         | Total Charges                                                                                | 313,343                                          |                                 | Home Healthcare                                                                                                    | 0.0%                                |
| Fixed Assets                                                                                                               | 0                                                              | Contract Allowance                                                                           | 0                                                | 0.0%                            | Length of Stay                                                                                                     |                                     |
| Other Assets                                                                                                               | 0                                                              | Operating Revenue                                                                            | 313,343                                          | 100.0%                          | Medicare LOS                                                                                                       |                                     |
| Total Assets                                                                                                               | 85,011                                                         | Operating Expense                                                                            | 289,507                                          | 92.4%                           | Current Ratio                                                                                                      | 20.5                                |
| Current Liabilities                                                                                                        | 4,157                                                          | Operating Margin                                                                             | 23,836                                           | 7.6%                            | Days to Collect                                                                                                    | 33.7                                |
| Long Term Liabilities                                                                                                      | 54,092                                                         | Other Income                                                                                 | 0                                                | 0.0%                            | Avg Payment Days                                                                                                   | 4.2                                 |
| Total Equity                                                                                                               | 26,762                                                         | Other Expense                                                                                | 0                                                | 0.0%                            | Depreciation Rate                                                                                                  | 0.0%                                |
| Total Liab. and Equity                                                                                                     | 85,011                                                         | Net Profit or Loss                                                                           | 23,836                                           | 7.6%                            | Return on Equity                                                                                                   | 89.1%                               |
| 551689 MAXCARE                                                                                                             | HOSPICE                                                        |                                                                                              |                                                  |                                 | Proprietary - Corporate                                                                                            | tion                                |
|                                                                                                                            |                                                                |                                                                                              |                                                  |                                 |                                                                                                                    |                                     |
| 13800 ARIZONA STE                                                                                                          | REET, SUITE 20                                                 | 1 12/31/2019                                                                                 | 365 Days Submi                                   | itted                           | Hospice                                                                                                            |                                     |
| 13800 ARIZONA STE<br>WESTMINSTER, CA                                                                                       |                                                                | 1 12/31/2019                                                                                 | 365 Days Submi                                   | itted                           | Hospice                                                                                                            |                                     |
|                                                                                                                            |                                                                | 1 12/31/2019                                                                                 | 365 Days Submi                                   | itted                           | Hospice  Key Performana                                                                                            | ce Ind.                             |
| WESTMINSTER, CA                                                                                                            | 92683                                                          |                                                                                              | 365 Days Submi                                   | itted                           |                                                                                                                    | <b>ce Ind.</b><br>0.0%              |
| WESTMINSTER, CA<br>ORANGE                                                                                                  | 92683<br>IMENT SERVICE                                         | ES                                                                                           | 365 Days Submi                                   | itted                           | Key Performana                                                                                                     |                                     |
| WESTMINSTER, CA<br>ORANGE<br>NATIONAL GOVERN                                                                               | 92683<br>NMENT SERVICE<br>Sheet                                | ES                                                                                           | ·                                                | itted                           | <b>Key Performana</b> Skilled Nursing                                                                              | 0.0%                                |
| WESTMINSTER, CA ORANGE NATIONAL GOVERN Balance S                                                                           | 92683<br>NMENT SERVICE<br>Sheet<br>954,327                     | ES<br>Income                                                                                 | e Statement                                      | itted<br>11.8%                  | Key Performana<br>Skilled Nursing<br>Nursing                                                                       | 0.0%<br>1.1%                        |
| WESTMINSTER, CA ORANGE NATIONAL GOVERN Balance S Current Assets                                                            | 92683<br>NMENT SERVICE<br>Sheet<br>954,327                     | ES<br>Income<br>Total Charges                                                                | e <b>Statement</b><br>6,704,450                  |                                 | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                    | 0.0%<br>1.1%                        |
| WESTMINSTER, CA ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | 92683  NMENT SERVICE  Sheet  954,327  0 0                      | ES<br>Income<br>Total Charges<br>Contract Allowance                                          | e Statement<br>6,704,450<br>792,312              | 11.8%                           | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                             | 0.0%<br>1.1%                        |
| WESTMINSTER, CA ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | 92683  NMENT SERVICE  Sheet  954,327  0  0  1,978,462          | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement<br>6,704,450<br>792,312<br>5,912,138 | 11.8%<br>88.2%                  | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS                  | 0.0%<br>1.1%<br>0.0%                |
| WESTMINSTER, CA ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 92683  NMENT SERVICE  Sheet  954,327  0  0  1,978,462  135,214 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 5,912,138<br>5,623,313                           | 11.8%<br>88.2%<br>95.1%         | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS<br>Current Ratio | 0.0%<br>1.1%<br>0.0%                |
| WESTMINSTER, CA ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 92683  NMENT SERVICE  Sheet  954,327  0  0  1,978,462  135,214 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 5,912,138<br>5,623,313<br>288,825                | 11.8%<br>88.2%<br>95.1%<br>4.9% | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect   | 0.0%<br>1.1%<br>0.0%<br>7.1<br>24.7 |

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| 551735 MAXIMUM                                                                                                                                                                  | CARE HOSPICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | , INC                                                                                                                                       |                                                    |                                     | Proprietary - Corporat                                                                                                                             | ion                                      |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|
| 5301 LAUREL CANY                                                                                                                                                                | ON BLVD, STE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 230 12/31/2019                                                                                                                              | 365 Days Subm                                      | itted                               | Hospice                                                                                                                                            |                                          |
| VALLEY VILLAGE, C                                                                                                                                                               | A 91607                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                             |                                                    |                                     |                                                                                                                                                    |                                          |
| LOS ANGELES                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                             |                                                    |                                     | Key Performana                                                                                                                                     | ce Ind.                                  |
| NATIONAL GOVERNMENT SERVICES Skilled Nursing 0.0%                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                             |                                                    |                                     |                                                                                                                                                    |                                          |
| Balance Sheet Income Statement                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                             |                                                    |                                     | Nursing                                                                                                                                            | 1.9%                                     |
| Current Assets                                                                                                                                                                  | 11,826                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Total Charges                                                                                                                               | 4,785,736                                          |                                     | Home Healthcare                                                                                                                                    | 0.0%                                     |
| Fixed Assets                                                                                                                                                                    | 258,706                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Contract Allowance                                                                                                                          | 0                                                  | 0.0%                                | Length of Stay                                                                                                                                     |                                          |
| Other Assets                                                                                                                                                                    | 1,900                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Operating Revenue                                                                                                                           | 4,785,736                                          | 100.0%                              | Medicare LOS                                                                                                                                       |                                          |
| Total Assets                                                                                                                                                                    | 272,432                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Operating Expense                                                                                                                           | 4,263,985                                          | 89.1%                               | Current Ratio                                                                                                                                      | 0.3                                      |
| Current Liabilities                                                                                                                                                             | 42,386                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Operating Margin                                                                                                                            | 521,751                                            | 10.9%                               | Days to Collect                                                                                                                                    | 0.0                                      |
| Long Term Liabilities                                                                                                                                                           | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Other Income                                                                                                                                | 0                                                  | 0.0%                                | Avg Payment Days                                                                                                                                   | 3.6                                      |
| Total Equity                                                                                                                                                                    | 230,046                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Other Expense                                                                                                                               | 0                                                  | 0.0%                                | Depreciation Rate                                                                                                                                  | 0.0%                                     |
|                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                             |                                                    |                                     |                                                                                                                                                    |                                          |
| Total Liab. and Equity                                                                                                                                                          | 272,432                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Net Profit or Loss                                                                                                                          | 521,751                                            | 10.9%                               | Return on Equity                                                                                                                                   | 226.8%                                   |
|                                                                                                                                                                                 | ·                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Net Profit or Loss PALLIATIVE CARE, II                                                                                                      | <u> </u>                                           | 10.9%                               | Return on Equity  Proprietary - Corporat                                                                                                           |                                          |
|                                                                                                                                                                                 | HOSPICE AND                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | PALLIATIVE CARE, II                                                                                                                         | <u> </u>                                           |                                     |                                                                                                                                                    |                                          |
| <b>921660 MAXIMUM</b> 1100 EAST BROADV                                                                                                                                          | HOSPICE AND I                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | PALLIATIVE CARE, II                                                                                                                         | NC                                                 |                                     | Proprietary - Corporat                                                                                                                             |                                          |
| 921660 MAXIMUM<br>1100 EAST BROADV<br>301                                                                                                                                       | HOSPICE AND I                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | PALLIATIVE CARE, II                                                                                                                         | NC                                                 |                                     | Proprietary - Corporat                                                                                                                             | ion                                      |
| 921660 MAXIMUM  1100 EAST BROADW 301  GLENDALE, CA 9120                                                                                                                         | HOSPICE AND I                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | PALLIATIVE CARE, II UITE 12/31/2019                                                                                                         | NC                                                 |                                     | Proprietary - Corporat Hospice                                                                                                                     | ion                                      |
| 921660 MAXIMUM  1100 EAST BROADW 301  GLENDALE, CA 9120  LOS ANGELES                                                                                                            | HOSPICE AND I                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | PALLIATIVE CARE, II UITE 12/31/2019                                                                                                         | NC                                                 |                                     | Proprietary - Corporat  Hospice  Key Performanae                                                                                                   | ion                                      |
| 921660 MAXIMUM  1100 EAST BROADW 301  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN                                                                                           | HOSPICE AND I WAY STREET, S 05 IMENT SERVICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | PALLIATIVE CARE, II UITE 12/31/2019                                                                                                         | NC<br>365 Days Subm                                |                                     | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing                                                                                  | ion<br>ce Ind.<br>0.0%                   |
| 921660 MAXIMUM  1100 EAST BROADW 301  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | HOSPICE AND I WAY STREET, S 05 IMENT SERVICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | PALLIATIVE CARE, II UITE 12/31/2019                                                                                                         | NC 365 Days Subm                                   |                                     | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing                                                                         | ion  ce Ind.  0.0%  0.0%                 |
| 921660 MAXIMUM  1100 EAST BROADW 301  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | HOSPICE AND I WAY STREET, S  05  IMENT SERVICE Sheet  1,445                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | PALLIATIVE CARE, II UITE 12/31/2019 ES Income                                                                                               | NC 365 Days Subm  e Statement 33,961               | itted                               | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare                                                        | ion  ce Ind.  0.0%  0.0%                 |
| 921660 MAXIMUM  1100 EAST BROADW 301  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | HOSPICE AND I WAY STREET, S  05  IMENT SERVICE Sheet  1,445                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | PALLIATIVE CARE, II  UITE 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                         | NC  365 Days Subm  • Statement  33,961  22,248     | itted<br>65.5%                      | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ion  ce Ind.  0.0%  0.0%                 |
| 921660 MAXIMUM  1100 EAST BROADN 301  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | HOSPICE AND INVAY STREET, SO SHEET 1,445 0 0 1,920                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | PALLIATIVE CARE, II  UITE 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                      | NC 365 Days Subm  E Statement 33,961 22,248 11,713 | 65.5%<br>34.5%                      | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ion  ce Ind.  0.0%  0.0%  0.0%           |
| 921660 MAXIMUM  1100 EAST BROADN 301  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | HOSPICE AND INVAY STREET, SO SO STREET SHOULD BE SHEET STREET STR | PALLIATIVE CARE, II  UITE 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | Statement 33,961 22,248 11,713 64,821              | 65.5%<br>34.5%<br>553.4%            | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ion  ce Ind.  0.0%  0.0%  0.0%           |
| 921660 MAXIMUM  1100 EAST BROADN 301  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | HOSPICE AND INVAY STREET, SO SO STREET SHOULD BE SHEET STREET STR | PALLIATIVE CARE, II  UITE 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | Statement 33,961 22,248 11,713 64,821 -53,108      | 65.5%<br>34.5%<br>553.4%<br>-453.4% | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ion  ce Ind.  0.0%  0.0%  0.0%  0.1  0.0 |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                         |                                                                        | Proprietary - Corporation                                                                                                             |                                              |                                 |                                                                                                                  |                               |
|-----------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|---------------------------------|------------------------------------------------------------------------------------------------------------------|-------------------------------|
| 6047 TAMPA AVE S                                                                                                                        | UITE 210                                                               | 12/31/2019                                                                                                                            | 365 Days Subm                                | itted                           | Hospice                                                                                                          |                               |
| TARZANA, CA 91356                                                                                                                       | 6                                                                      |                                                                                                                                       |                                              |                                 |                                                                                                                  |                               |
| LOS ANGELES                                                                                                                             |                                                                        |                                                                                                                                       |                                              |                                 | Key Performana                                                                                                   | ce Ind.                       |
| NATIONAL GOVERN                                                                                                                         | Skilled Nursing                                                        | 0.0%                                                                                                                                  |                                              |                                 |                                                                                                                  |                               |
| Balance S                                                                                                                               | Sheet                                                                  | Nursing                                                                                                                               | 0.0%                                         |                                 |                                                                                                                  |                               |
| Current Assets                                                                                                                          | 13,014                                                                 | Total Charges                                                                                                                         | 192,405                                      |                                 | Home Healthcare                                                                                                  | 0.0%                          |
| Fixed Assets                                                                                                                            | 0                                                                      | Contract Allowance                                                                                                                    | 0                                            | 0.0%                            | Length of Stay                                                                                                   |                               |
| Other Assets                                                                                                                            | 2,128                                                                  | Operating Revenue                                                                                                                     | 192,405                                      | 100.0%                          | Medicare LOS                                                                                                     |                               |
| Total Assets                                                                                                                            | 16,390                                                                 | Operating Expense                                                                                                                     | 284,383                                      | 147.8%                          | Current Ratio                                                                                                    | 0.4                           |
| Current Liabilities                                                                                                                     | 30,334                                                                 | Operating Margin                                                                                                                      | -91,978                                      | -47.8%                          | Days to Collect                                                                                                  | 0.0                           |
| Long Term Liabilities                                                                                                                   | 0                                                                      | Other Income                                                                                                                          | 0                                            | 0.0%                            | Avg Payment Days                                                                                                 | 0.0                           |
| Total Equity                                                                                                                            | -13,944                                                                | Other Expense                                                                                                                         | 0                                            | 0.0%                            | Depreciation Rate                                                                                                | 0.0%                          |
| Total Liab. and Equity                                                                                                                  | 16,390                                                                 | Net Profit or Loss                                                                                                                    | (91,978)                                     | -47.8%                          | Return on Equity                                                                                                 | 659.6%                        |
|                                                                                                                                         |                                                                        |                                                                                                                                       |                                              |                                 |                                                                                                                  |                               |
| 921552 MD PREFE                                                                                                                         | RRED HOSPICE                                                           | E, INC                                                                                                                                |                                              |                                 | Proprietary - Corpora                                                                                            | tion                          |
| 921552 MD PREFE                                                                                                                         |                                                                        |                                                                                                                                       | 365 Days Subm                                | itted                           | Proprietary - Corpora<br>Hospice                                                                                 | tion                          |
|                                                                                                                                         | GHWAY SUITE E                                                          |                                                                                                                                       | 365 Days Subm                                | itted                           |                                                                                                                  | tion                          |
| 12631 IMPERIAL HIG                                                                                                                      | GHWAY SUITE E                                                          |                                                                                                                                       | 365 Days Subm                                | itted                           |                                                                                                                  |                               |
| 12631 IMPERIAL HIG<br>SANTA FE SPRINGS                                                                                                  | GHWAY SUITE E<br>S, CA 90670                                           | E-127 12/31/2019                                                                                                                      | 365 Days Subm                                | itted                           | Hospice                                                                                                          |                               |
| 12631 IMPERIAL HIG<br>SANTA FE SPRINGS<br>LOS ANGELES                                                                                   | GHWAY SUITE E<br>S, CA 90670<br>IMENT SERVICE                          | E-127 12/31/2019                                                                                                                      | 365 Days Subm                                | itted                           | Hospice  Key Performana                                                                                          | ce Ind.                       |
| 12631 IMPERIAL HIG<br>SANTA FE SPRINGS<br>LOS ANGELES<br>NATIONAL GOVERN                                                                | GHWAY SUITE E<br>S, CA 90670<br>IMENT SERVICE<br>Sheet                 | E-127 12/31/2019                                                                                                                      |                                              | itted                           | Hospice  Key Performana  Skilled Nursing                                                                         | <b>ce Ind.</b><br>0.0%        |
| 12631 IMPERIAL HIG<br>SANTA FE SPRINGS<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                   | GHWAY SUITE E<br>S, CA 90670<br>IMENT SERVICE<br>Sheet                 | E-127 12/31/2019 ES Income                                                                                                            | e Statement                                  | itted                           | Hospice  Key Performana  Skilled Nursing  Nursing                                                                | <b>ce Ind.</b> 0.0% 0.0%      |
| 12631 IMPERIAL HIG<br>SANTA FE SPRINGS<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S<br>Current Assets                                 | GHWAY SUITE E<br>S, CA 90670<br>IMENT SERVICE<br>Sheet<br>137,805      | E-127 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                       | e Statement<br>732,495                       |                                 | Key Performana Skilled Nursing Nursing Home Healthcare                                                           | <b>ce Ind.</b> 0.0% 0.0%      |
| 12631 IMPERIAL HIG<br>SANTA FE SPRINGS<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets                 | GHWAY SUITE E  S, CA 90670  IMENT SERVICE  Sheet  137,805  0           | E-127 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                       | e <b>Statement</b><br>732,495<br>0           | 0.0%                            | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay                                            | <b>ce Ind.</b> 0.0% 0.0%      |
| 12631 IMPERIAL HIG<br>SANTA FE SPRINGS<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets | GHWAY SUITE E  S, CA 90670  IMENT SERVICE  137,805  0  137,805         | E-127 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | e Statement 732,495 0 732,495                | 0.0%<br>100.0%                  | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | <b>ce Ind.</b> 0.0% 0.0% 0.0% |
| 12631 IMPERIAL HIGH                                                                                                                     | GHWAY SUITE E  S, CA 90670  IMENT SERVICE  137,805  0  137,805  47,304 | E-127 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | e Statement 732,495 0 732,495 674,083        | 0.0%<br>100.0%<br>92.0%         | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ce Ind.  0.0%  0.0%  0.0%     |
| 12631 IMPERIAL HIGH                                                                                                                     | GHWAY SUITE E  S, CA 90670  IMENT SERVICE  137,805  0  137,805  47,304 | E-127 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | e Statement 732,495 0 732,495 674,083 58,412 | 0.0%<br>100.0%<br>92.0%<br>8.0% | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>0.0%  |

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Sample Hospice reports from the Halmanac.com website.

| 9                        |          |                    |              |   |      |                   |        |
|--------------------------|----------|--------------------|--------------|---|------|-------------------|--------|
| 728 S HILL STREET, SUITE | 200A     | Cost Repor         | t not filed. |   |      |                   |        |
| LOS ANGELES, CA 90014    |          |                    |              |   |      |                   |        |
| LOS ANGELES              |          |                    |              |   |      | Key Performanace  | e Ind. |
| NATIONAL GOVERNMENT      | SERVICES | 3                  |              |   |      | Skilled Nursing   | 0.0%   |
| Balance Sheet            |          | Income             | Statement    |   |      | Nursing           | 0.0%   |
| Current Assets           | 0 -      | Total Charges      |              | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets             | 0 (      | Contract Allowance |              | 0 | 0.0% | Length of Stay    |        |
| Other Assets             | 0 (      | Operating Revenue  |              | 0 | 0.0% | Medicare LOS      |        |
| Total Assets             | 0 (      | Operating Expense  |              | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities      | 0 (      | Operating Margin   |              | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities    | 0 (      | Other Income       |              | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity             | 0 (      | Other Expense      |              | 0 | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity   | 1 0      | Net Profit or Loss |              | 0 | 0.0% | Return on Equity  | 0.0%   |
| 551525 MED CARE PLUS     | HOSPICE  | <u> </u>           |              |   |      |                   |        |
|                          |          |                    |              |   |      |                   |        |

PASADENA, CA 91107

| LOS ANGELES                  |                                           |                                                               |                  |                                                                          | ce Ind.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|------------------------------|-------------------------------------------|---------------------------------------------------------------|------------------|--------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| NATIONAL GOVERNMENT SERVICES |                                           |                                                               |                  |                                                                          | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Sheet Income Statement       |                                           |                                                               |                  | Nursing                                                                  | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 0                            | Total Charges                             | (                                                             | )                | Home Healthcare                                                          | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 0                            | Contract Allowance                        | (                                                             | 0.0%             | Length of Stay                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 0                            | Operating Revenue                         | 0                                                             | 0.0%             | Medicare LOS                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 0                            | Operating Expense                         | 0                                                             | 0.0%             | Current Ratio                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 0                            | Operating Margin                          | 0                                                             | 0.0%             | Days to Collect                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 0                            | Other Income                              | 0                                                             | 0.0%             | Avg Payment Days                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 0                            | Other Expense                             | 0                                                             | 0.0%             | Depreciation Rate                                                        | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 0                            | Net Profit or Loss                        | 0                                                             | 0.0%             | Return on Equity                                                         | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                              | 6heet 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | Operating Expense Operating Margin Other Income Other Expense | Income Statement | Income Statement   0   Total Charges   0   0   0   0   0   0   0   0   0 | Income Statement  O Total Charges O Contract Allowance O Operating Revenue O Operating Expense O Operating Margin O Other Income O Other Expense O Other Income O Other Income O Other Income O Other Expense O Other Income |

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| 551720 MED STAR                                                                                                                                                     | HOSPICE CAR                                                                                                                                                                                                                    | E, INC                                                                                                                   |                                                             |                                  | Proprietary - Corporat                                                                                                                                    | ion                                    |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------|----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|
| 1801 SOUTH MYRTI                                                                                                                                                    | LE AVE, STE F                                                                                                                                                                                                                  | 12/31/2019                                                                                                               | 365 Days Submi                                              | tted                             | Hospice                                                                                                                                                   |                                        |
| MONROVIA, CA 910                                                                                                                                                    | 16                                                                                                                                                                                                                             |                                                                                                                          |                                                             |                                  |                                                                                                                                                           |                                        |
| LOS ANGELES                                                                                                                                                         |                                                                                                                                                                                                                                |                                                                                                                          |                                                             |                                  | Key Performanad                                                                                                                                           | e Ind.                                 |
| NATIONAL GOVERN                                                                                                                                                     | IMENT SERVICE                                                                                                                                                                                                                  | ES .                                                                                                                     |                                                             |                                  | Skilled Nursing                                                                                                                                           | 0.0%                                   |
| Balance S                                                                                                                                                           | Sheet                                                                                                                                                                                                                          | Income                                                                                                                   | e Statement                                                 |                                  | Nursing                                                                                                                                                   | 0.0%                                   |
| Current Assets                                                                                                                                                      | 378,762                                                                                                                                                                                                                        | Total Charges                                                                                                            | 3,414,945                                                   |                                  | Home Healthcare                                                                                                                                           | 0.0%                                   |
| Fixed Assets                                                                                                                                                        | 0                                                                                                                                                                                                                              | Contract Allowance                                                                                                       | 7,293                                                       | 0.2%                             | Length of Stay                                                                                                                                            |                                        |
| Other Assets                                                                                                                                                        | 358,110                                                                                                                                                                                                                        | Operating Revenue                                                                                                        | 3,407,652                                                   | 99.8%                            | Medicare LOS                                                                                                                                              |                                        |
| Total Assets                                                                                                                                                        | 736,872                                                                                                                                                                                                                        | Operating Expense                                                                                                        | 2,534,794                                                   | 74.4%                            | Current Ratio                                                                                                                                             | 1.2                                    |
| Current Liabilities                                                                                                                                                 | 305,336                                                                                                                                                                                                                        | Operating Margin                                                                                                         | 872,858                                                     | 25.6%                            | Days to Collect                                                                                                                                           | 31.1                                   |
| Long Term Liabilities                                                                                                                                               | 114,445                                                                                                                                                                                                                        | Other Income                                                                                                             | 0                                                           | 0.0%                             | Avg Payment Days                                                                                                                                          | 43.9                                   |
| Total Equity                                                                                                                                                        | 317,091                                                                                                                                                                                                                        | Other Expense                                                                                                            | 0                                                           | 0.0%                             | Depreciation Rate                                                                                                                                         | 0.0%                                   |
| Total Liab and Favity                                                                                                                                               | 700.070                                                                                                                                                                                                                        | N · D · C·                                                                                                               |                                                             |                                  |                                                                                                                                                           | 075.00/                                |
| Total Liab. and Equity                                                                                                                                              | 736,872                                                                                                                                                                                                                        | Net Profit or Loss                                                                                                       | 872,858                                                     | 25.6%                            | Return on Equity                                                                                                                                          | 275.3%                                 |
| 751555 MEDLINE H                                                                                                                                                    | IOSPICE CARE                                                                                                                                                                                                                   | INC                                                                                                                      |                                                             |                                  | Proprietary - Corporat                                                                                                                                    |                                        |
|                                                                                                                                                                     | IOSPICE CARE                                                                                                                                                                                                                   | INC                                                                                                                      | 872,858<br>365 Days Submi                                   |                                  |                                                                                                                                                           |                                        |
| 751555 MEDLINE H                                                                                                                                                    | IOSPICE CARE                                                                                                                                                                                                                   | INC                                                                                                                      |                                                             |                                  | Proprietary - Corporat                                                                                                                                    |                                        |
| 751555 MEDLINE H                                                                                                                                                    | IOSPICE CARE                                                                                                                                                                                                                   | INC                                                                                                                      |                                                             |                                  | Proprietary - Corporat                                                                                                                                    | ion                                    |
| 751555 MEDLINE H<br>204 E CHEVY CHAS<br>GLENDALE, CA 9120                                                                                                           | IOSPICE CARE E DRIVE, UNIT                                                                                                                                                                                                     | INC<br>5 12/31/2019                                                                                                      |                                                             |                                  | Proprietary - Corporat  Hospice                                                                                                                           | ion                                    |
| 751555 MEDLINE H 204 E CHEVY CHAS GLENDALE, CA 9120 LOS ANGELES                                                                                                     | IOSPICE CARE E DRIVE, UNIT                                                                                                                                                                                                     | INC 5 12/31/2019                                                                                                         |                                                             |                                  | Proprietary - Corporat  Hospice  Key Performana                                                                                                           | ion                                    |
| 751555 MEDLINE H 204 E CHEVY CHAS GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN                                                                                     | IOSPICE CARE E DRIVE, UNIT 05 IMENT SERVICE                                                                                                                                                                                    | INC 5 12/31/2019                                                                                                         | 365 Days Submi                                              |                                  | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing                                                                                         | ion<br>ce Ind.<br>0.0%<br>0.0%         |
| 751555 MEDLINE H 204 E CHEVY CHAS GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S                                                                           | IOSPICE CARE E DRIVE, UNIT 05 IMENT SERVICE                                                                                                                                                                                    | INC 5 12/31/2019 ES Income                                                                                               | 365 Days Submi                                              |                                  | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing                                                                                | ion<br>ce Ind.<br>0.0%<br>0.0%         |
| 751555 MEDLINE H 204 E CHEVY CHAS GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | IOSPICE CARE SE DRIVE, UNIT DS IMENT SERVICE Sheet 19,815 -77                                                                                                                                                                  | INC  5 12/31/2019  ES  Income                                                                                            | 365 Days Submi                                              | tted                             | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare                                                               | ion<br>ce Ind.<br>0.0%                 |
| 751555 MEDLINE H 204 E CHEVY CHAS GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | IOSPICE CARE E DRIVE, UNIT  DS  IMENT SERVICE Sheet  19,815  -77  0                                                                                                                                                            | INC  5 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                         | 365 Days Submi<br>e Statement<br>961,514<br>0               | tted<br>0.0%                     | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                               | ion<br>ce Ind.<br>0.0%<br>0.0%         |
| 751555 MEDLINE H 204 E CHEVY CHAS GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | IOSPICE CARE E DRIVE, UNIT  D5  IMENT SERVICE Sheet  19,815 -77 0 21,538                                                                                                                                                       | INC  5 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                      | 365 Days Submi  Statement 961,514 0 961,514                 | 0.0%<br>100.0%                   | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                 | ion<br>ce Ind.<br>0.0%<br>0.0%<br>0.0% |
| 751555 MEDLINE H 204 E CHEVY CHAS GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | IOSPICE CARE DE DRIVE, UNIT | INC  5 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | 365 Days Submi  Statement 961,514 0 961,514 830,671         | 0.0%<br>100.0%<br>86.4%          | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio                  | ion<br>ce Ind.<br>0.0%<br>0.0%         |
| 751555 MEDLINE H 204 E CHEVY CHAS GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | IOSPICE CARE DE DRIVE, UNIT | INC  5 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 365 Days Submi  Statement 961,514 0 961,514 830,671 130,843 | 0.0%<br>100.0%<br>86.4%<br>13.6% | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio  Days to Collect | ion  ce Ind. 0.0% 0.0% 0.0%            |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 921519 MEDPLUS         | 921519 MEDPLUS HOSPICE SERVICES                       |                    |             |        |                   | Proprietary - Corporation |  |
|------------------------|-------------------------------------------------------|--------------------|-------------|--------|-------------------|---------------------------|--|
| 1551 W 13TH STRE       | 1551 W 13TH STREET #204 12/31/2019 365 Days Submitted |                    |             |        |                   |                           |  |
| UPLAND, CA 91786       |                                                       |                    |             |        |                   |                           |  |
| SAN BERNARDINO         |                                                       |                    |             |        | Key Performana    | e Ind.                    |  |
| DUMMY FOR MEDIC        | CAID HHA                                              |                    |             |        | Skilled Nursing   | 0.3%                      |  |
| Balance S              | Sheet                                                 | Income             | e Statement |        | Nursing           | 0.0%                      |  |
| Current Assets         | 133,180                                               | Total Charges      | 1,072,400   |        | Home Healthcare   | 0.0%                      |  |
| Fixed Assets           | 17,321                                                | Contract Allowance | 0           | 0.0%   | Length of Stay    |                           |  |
| Other Assets           | 0                                                     | Operating Revenue  | 1,072,400   | 100.0% | Medicare LOS      |                           |  |
| Total Assets           | 150,501                                               | Operating Expense  | 1,007,731   | 94.0%  | Current Ratio     | 105.5                     |  |
| Current Liabilities    | 1,262                                                 | Operating Margin   | 64,669      | 6.0%   | Days to Collect   | 21.4                      |  |
| Long Term Liabilities  | 0                                                     | Other Income       | 0           | 0.0%   | Avg Payment Days  | 0.5                       |  |
| Total Equity           | 149,239                                               | Other Expense      | 0           | 0.0%   | Depreciation Rate | 0.0%                      |  |
| Total Liab. and Equity | 150,501                                               | Net Profit or Loss | 64,669      | 6.0%   | Return on Equity  | 43.3%                     |  |

### 751607 MEDPRO HOSPICE, INC

11755 VICTORY BOULEVARD, SUITE 205 Cost Report not filed.

N HOLLYWOOD, CA 91606

| LOS ANGELES                  |      |                    |             |      | Key Performanace Ind. |      |
|------------------------------|------|--------------------|-------------|------|-----------------------|------|
| NATIONAL GOVERNMENT SERVICES |      |                    |             |      | Skilled Nursing       | 0.0% |
| Balance S                    | heet | Income             | e Statement |      | Nursing               | 0.0% |
| Current Assets               | 0    | Total Charges      | 0           |      | Home Healthcare       | 0.0% |
| Fixed Assets                 | 0    | Contract Allowance | 0           | 0.0% | Length of Stay        |      |
| Other Assets                 | 0    | Operating Revenue  | 0           | 0.0% | Medicare LOS          |      |
| Total Assets                 | 0    | Operating Expense  | 0           | 0.0% | Current Ratio         |      |
| Current Liabilities          | 0    | Operating Margin   | 0           | 0.0% | Days to Collect       |      |
| Long Term Liabilities        | 0    | Other Income       | 0           | 0.0% | Avg Payment Days      |      |
| Total Equity                 | 0    | Other Expense      | 0           | 0.0% | Depreciation Rate     | 0.0% |
| Total Liab. and Equity       | 0    | Net Profit or Loss | 0           | 0.0% | Return on Equity      | 0.0% |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 751646 MEDSERV                    | 751646 MEDSERV HOSPICE INC Proprietary - Corporation |                    |                |        |                   |        |
|-----------------------------------|------------------------------------------------------|--------------------|----------------|--------|-------------------|--------|
| 217 WEST ALAMED                   | A AVE, SUITE 1                                       | 03 12/31/2019      | 365 Days Submi | tted   | Hospice           |        |
| BURBANK, CA 91502                 | 2                                                    |                    |                |        |                   |        |
| LOS ANGELES Key Performanace Ind. |                                                      |                    |                |        |                   |        |
| NATIONAL GOVERN                   | IMENT SERVICE                                        | ≣S                 |                |        | Skilled Nursing   | 0.0%   |
| Balance S                         | Balance Sheet Income Statement                       |                    |                |        | Nursing           | 0.0%   |
| Current Assets                    | 71,907                                               | Total Charges      | 2,070,190      |        | Home Healthcare   | 0.0%   |
| Fixed Assets                      | 9                                                    | Contract Allowance | 86,655         | 4.2%   | Length of Stay    |        |
| Other Assets                      | 0                                                    | Operating Revenue  | 1,983,535      | 95.8%  | Medicare LOS      |        |
| Total Assets                      | 71,916                                               | Operating Expense  | 2,030,974      | 102.4% | Current Ratio     | 10.0   |
| Current Liabilities               | 7,164                                                | Operating Margin   | -47,439        | -2.4%  | Days to Collect   | 1.0    |
| Long Term Liabilities             | 77,694                                               | Other Income       | 0              | 0.0%   | Avg Payment Days  | 1.3    |
| Total Equity                      | -12,942                                              | Other Expense      | 0              | 0.0%   | Depreciation Rate | 0.0%   |
| Total Liab. and Equity            | 71,916                                               | Net Profit or Loss | (47,439)       | -2.4%  | Return on Equity  | 366.6% |

### 051595 MEMORIAL CARE HOSPICE AND PALLIATIVE SERVICES

24411 HEALTH CENTER DR, SUITE 400 Cost Report not filed.

LAGUNA HILLS, CA 92653

| ORANGE Key Performanace Ind. |              |                    |                  |   |      | e Ind.            |      |
|------------------------------|--------------|--------------------|------------------|---|------|-------------------|------|
| BLUE CROSS (IOWA             | A/SOUTH DAKO | TA)                |                  |   |      | Skilled Nursing   | 0.0% |
| Balance S                    | Sheet        | Income             | Income Statement |   |      | Nursing           | 0.0% |
| Current Assets               | 0            | Total Charges      |                  | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets                 | 0            | Contract Allowance |                  | 0 | 0.0% | Length of Stay    |      |
| Other Assets                 | 0            | Operating Revenue  |                  | 0 | 0.0% | Medicare LOS      |      |
| Total Assets                 | 0            | Operating Expense  |                  | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities          | 0            | Operating Margin   |                  | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities        | 0            | Other Income       |                  | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity                 | 0            | Other Expense      |                  | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity       | 0            | Net Profit or Loss |                  | 0 | 0.0% | Return on Equity  | 0.0% |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 921728 MERCY GRACE HOSPICE, INC. Proprietary - Corporation |              |                    |                         |                  |                   |      |
|------------------------------------------------------------|--------------|--------------------|-------------------------|------------------|-------------------|------|
| 8345 RESEDA BLVD                                           | , SUITE 212  | 12/31/2019         | 365 Days Subm           | itted            | Hospice           |      |
| NORTHRIDGE, CA 9                                           | 1324         |                    |                         |                  |                   |      |
| LOS ANGELES Key Performanace Ind.                          |              |                    |                         |                  |                   |      |
| NATIONAL GOVERN                                            | MENT SERVICE | S                  |                         |                  | Skilled Nursing   | 0.0% |
| Balance Sheet Income Statement                             |              |                    |                         | Nursing          | 0.0%              |      |
| Current Assets                                             | 241,552      | Total Charges      | Fotal Charges 1,169,148 |                  | Home Healthcare   | 0.0% |
| Fixed Assets                                               | 0            | Contract Allowance | 0                       | 0.0%             | Length of Stay    |      |
| Other Assets                                               | 0            | Operating Revenue  | 1,169,148               | 100.0%           | Medicare LOS      |      |
| Total Assets                                               | 241,552      | Operating Expense  | 904,971                 | 77.4%            | Current Ratio     |      |
| Current Liabilities                                        | 0            | Operating Margin   | 264,177                 | 22.6%            | Days to Collect   | 0.2  |
| Long Term Liabilities                                      | 0            | Other Income       | 0                       | 0.0%             | Avg Payment Days  | 0.0  |
| Total Equity                                               | 241,552      | Other Expense      | 0                       | 0.0%             | Depreciation Rate | 0.0% |
| Total Liab. and Equity                                     | 241,552      | Net Profit or Loss | 22.6%                   | Return on Equity | 109.4%            |      |

### 051600 MERCY HOSPICE

9912 BUSINESS PARK DRIVE, SUITE 100 Cost Report not filed.

SACRAMENTO, CA 95827

| SACRAMENTO    |                                           |                                                                                                                                |                  |                                                                                                        | ce Ind.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|---------------|-------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|------------------|--------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IMENT SERVICE | ES                                        |                                                                                                                                |                  | Skilled Nursing                                                                                        | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Sheet         | Income                                    | e Statement                                                                                                                    |                  | Nursing                                                                                                | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 0             | Total Charges                             | (                                                                                                                              | )                | Home Healthcare                                                                                        | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 0             | Contract Allowance                        | (                                                                                                                              | 0.0%             | Length of Stay                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 0             | Operating Revenue                         | (                                                                                                                              | 0.0%             | Medicare LOS                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 0             | Operating Expense                         | C                                                                                                                              | 0.0%             | Current Ratio                                                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 0             | Operating Margin                          | C                                                                                                                              | 0.0%             | Days to Collect                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 0             | Other Income                              | C                                                                                                                              | 0.0%             | Avg Payment Days                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 0             | Other Expense                             | C                                                                                                                              | 0.0%             | Depreciation Rate                                                                                      | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 0             | Net Profit or Loss                        | (                                                                                                                              | 0.0%             | Return on Equity                                                                                       | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|               | 6heet 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 0 Total Charges 0 Contract Allowance 0 Operating Revenue 0 Operating Expense 0 Operating Margin 0 Other Income 0 Other Expense | Income Statement | Income Statement   0   Total Charges   0   0   0.0%   0   0   0.0%   0   0   0   0   0   0   0   0   0 | Income Statement  O Total Charges O Contract Allowance O Operating Revenue O Operating Expense O Operating Margin O Other Income O Other Expense O Other Income O Other Income O Other Income O Other Expense O Other Income |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051645 MERCY HO        | SPICE        |                    |              |   |      |                   |      |
|------------------------|--------------|--------------------|--------------|---|------|-------------------|------|
| 1544 MARKET STRE       | ET           | Cost Repor         | t not filed. |   |      |                   |      |
| REDDING, CA 96001      |              |                    |              |   |      |                   |      |
| SHASTA                 |              |                    |              |   |      | Key Performanace  | Ind. |
| BLUE CROSS (CALIF      | FORNIA)      |                    |              |   |      | Skilled Nursing   | 0.0% |
| Balance S              | heet         | Income             | e Statement  |   |      | Nursing           | 0.0% |
| Current Assets         | 0            | Total Charges      |              | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0            | Contract Allowance |              | 0 | 0.0% | Length of Stay    |      |
| Other Assets           | 0            | Operating Revenue  |              | 0 | 0.0% | Medicare LOS      |      |
| Total Assets           | 0            | Operating Expense  |              | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0            | Operating Margin   |              | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0            | Other Income       |              | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0            | Other Expense      |              | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0            | Net Profit or Loss |              | 0 | 0.0% | Return on Equity  | 0.0% |
| 051736 MERCY HO        | SPICE MT SHA | STA                |              | _ |      |                   |      |
| 914 PINE STREET        |              | Cost Repor         | t not filed. |   |      |                   |      |
| MOUNT SHASTA, CA       | 96067        |                    |              |   |      |                   |      |
| SISKIYOU               |              |                    |              |   |      | Key Performanace  | Ind. |
| BLUE CROSS (CALIF      | ORNIA)       |                    |              |   |      | Skilled Nursing   | 0.0% |
| Balance S              | heet         | Income             | e Statement  |   |      | Nursing           | 0.0% |
| Current Assets         | 0            | Total Charges      |              | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0            | Contract Allowance |              | 0 | 0.0% | Length of Stay    |      |
| Other Assets           | 0            | Operating Revenue  |              | 0 | 0.0% | Medicare LOS      |      |
| Total Assets           | 0            | Operating Expense  |              | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0            | Operating Margin   |              | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0            | Other Income       |              | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0            | Other Expense      |              | 0 | 0.0% | Depreciation Rate | 0.0% |
|                        |              |                    |              |   |      |                   |      |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551572 MERCY HO              | SPICE, LLC    |                    |               |        |                         |         |
|------------------------------|---------------|--------------------|---------------|--------|-------------------------|---------|
| 211 WEST ALAMED              | A AVENUE, STE | E 102 Cost Repo    | rt not filed. |        |                         |         |
| BURBANK, CA 91502            | )             | ·                  |               |        |                         |         |
|                              | 2             |                    |               |        | Vov Dorformono          | ام ما م |
| LOS ANGELES                  | MAENT OFFI    | -0                 |               |        | Key Performanac         | 0.0%    |
| NATIONAL GOVERNMENT SERVICES |               |                    |               |        | Skilled Nursing         | 0.0%    |
| Balance S                    |               |                    | e Statement   |        | Nursing                 | 0.0%    |
| Current Assets               | _             | Total Charges      | _             |        | Home Healthcare         | 0.0%    |
| Fixed Assets                 | 0             | Contract Allowance | 0             |        | Length of Stay          |         |
| Other Assets                 |               | Operating Revenue  | 0             |        | Medicare LOS            |         |
| Total Assets                 |               | Operating Expense  | 0             | 0.0%   |                         |         |
| Current Liabilities          | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect         |         |
| Long Term Liabilities        | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days        |         |
| Total Equity                 | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%    |
| Total Liab. and Equity       | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity        | 0.0%    |
| 921703 MERIDIAN              | HOSPICE CARE  |                    |               |        | Proprietary - Corporati | on      |
| 8400 MAPLE PLACE             | SUITE 109     | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |         |
| RANCHO CUCAMON               | IGA, CA 91730 |                    |               |        |                         |         |
| SAN BERNARDINO               |               |                    |               |        | Key Performanac         | e Ind.  |
| DUMMY FOR MEDIC              | AID HHA       |                    |               |        | Skilled Nursing         | 0.0%    |
| Balance S                    | Sheet         | Incom              | e Statement   |        | Nursing                 | 0.1%    |
| Current Assets               | 638,810       | Total Charges      | 2,191,948     |        | Home Healthcare         | 0.0%    |
| Fixed Assets                 | 79,303        | Contract Allowance | 0             | 0.0%   | Length of Stay          |         |
| Other Assets                 | 3,000         | Operating Revenue  | 2,191,948     | 100.0% | Medicare LOS            |         |
| Total Assets                 | 781,113       | Operating Expense  | 1,634,704     | 74.6%  | Current Ratio           | 2.2     |
| Current Liabilities          | 284,286       | Operating Margin   | 557,244       | 25.4%  | Days to Collect         | 0.0     |
| Long Term Liabilities        | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days        | 63.5    |
| Total Equity                 | 496,827       | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%    |
|                              |               |                    |               |        |                         |         |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751656 METRO HO                                                                                                                                                                          | SPICE WEST V                                                               | ALLEY INC                                                                                                              |                                                     |                                   | Proprietary - Corporat                                                                                            | ion                                            |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|-----------------------------------|-------------------------------------------------------------------------------------------------------------------|------------------------------------------------|--|
| 7018 OWENSMOUT                                                                                                                                                                           | H AVE, STE 202                                                             | 6/30/2019                                                                                                              | 365 Days Submitt                                    | ted                               | Hospice                                                                                                           |                                                |  |
| CANOGA PARK, CA                                                                                                                                                                          | 91303                                                                      |                                                                                                                        |                                                     |                                   |                                                                                                                   |                                                |  |
| LOS ANGELES                                                                                                                                                                              |                                                                            |                                                                                                                        |                                                     |                                   | Key Performanad                                                                                                   | e Ind.                                         |  |
| NATIONAL GOVERN                                                                                                                                                                          | IMENT SERVICE                                                              | S                                                                                                                      |                                                     |                                   | Skilled Nursing                                                                                                   | 0.0%                                           |  |
| Balance S                                                                                                                                                                                | Sheet                                                                      | Incom                                                                                                                  | e Statement                                         |                                   | Nursing                                                                                                           | 0.0%                                           |  |
| Current Assets                                                                                                                                                                           | 63,403                                                                     | Total Charges                                                                                                          | 789,788                                             |                                   | Home Healthcare                                                                                                   | 0.0%                                           |  |
| Fixed Assets                                                                                                                                                                             | 0                                                                          | Contract Allowance                                                                                                     | 241,083                                             | 30.5%                             | Length of Stay                                                                                                    |                                                |  |
| Other Assets                                                                                                                                                                             | 4,415                                                                      | Operating Revenue                                                                                                      | 548,705                                             | 69.5%                             | Medicare LOS                                                                                                      |                                                |  |
| Total Assets                                                                                                                                                                             | 379,318                                                                    | Operating Expense                                                                                                      | 394,345                                             | 71.9%                             | Current Ratio                                                                                                     | 4.0                                            |  |
| Current Liabilities                                                                                                                                                                      | 15,817                                                                     | Operating Margin                                                                                                       | 154,360                                             | 28.1%                             | Days to Collect                                                                                                   | 3.7                                            |  |
| Long Term Liabilities                                                                                                                                                                    | 0                                                                          | Other Income                                                                                                           | 0                                                   | 0.0%                              | Avg Payment Days                                                                                                  | 10.6                                           |  |
| Total Equity                                                                                                                                                                             | 363,501                                                                    | Other Expense                                                                                                          | 0                                                   | 0.0%                              | Depreciation Rate                                                                                                 | 0.0%                                           |  |
| Total Liab. and Equity                                                                                                                                                                   | 379,318                                                                    | Net Profit or Loss                                                                                                     | 154,360                                             | 28.1%                             | Return on Equity                                                                                                  | 42.5%                                          |  |
| 921551 METRO MEDICAL SERVICES, INC Proprietary - Corporation                                                                                                                             |                                                                            |                                                                                                                        |                                                     |                                   |                                                                                                                   |                                                |  |
| 921551 METRO ME                                                                                                                                                                          | EDICAL SERVIC                                                              | ES, INC                                                                                                                |                                                     |                                   | Proprietary - Corporat                                                                                            | ion                                            |  |
| 921551 METRO ME<br>9420 TOPANGA CAI<br>SUITE 207                                                                                                                                         |                                                                            | ·                                                                                                                      | 365 Days Submi                                      | itted                             | Proprietary - Corporat Hospice                                                                                    | ion                                            |  |
| 9420 TOPANGA CAI                                                                                                                                                                         | NYON BOULEVA                                                               | ·                                                                                                                      | 365 Days Submi                                      | itted                             |                                                                                                                   | ion                                            |  |
| 9420 TOPANGA CAI<br>SUITE 207                                                                                                                                                            | NYON BOULEVA                                                               | ·                                                                                                                      | 365 Days Submi                                      | itted                             |                                                                                                                   |                                                |  |
| 9420 TOPANGA CAI<br>SUITE 207<br>CHATSWORTH, CA                                                                                                                                          | NYON BOULEVA<br>91311                                                      | ARD, 12/31/2019                                                                                                        | 365 Days Submi                                      | itted                             | Hospice                                                                                                           |                                                |  |
| 9420 TOPANGA CAI<br>SUITE 207<br>CHATSWORTH, CAI<br>LOS ANGELES                                                                                                                          | NYON BOULEVA<br>91311<br>IMENT SERVICE                                     | ARD, 12/31/2019                                                                                                        | 9 365 Days Submi                                    | itted                             | Hospice  Key Performana                                                                                           | ce Ind.                                        |  |
| 9420 TOPANGA CAI<br>SUITE 207<br>CHATSWORTH, CAI<br>LOS ANGELES<br>NATIONAL GOVERN                                                                                                       | NYON BOULEVA<br>91311<br>IMENT SERVICE<br>Sheet                            | ARD, 12/31/2019                                                                                                        |                                                     | itted                             | Hospice  Key Performanac  Skilled Nursing                                                                         | ce Ind.<br>0.0%                                |  |
| 9420 TOPANGA CAI<br>SUITE 207<br>CHATSWORTH, CAI<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                                                          | NYON BOULEVA<br>91311<br>IMENT SERVICE<br>Sheet<br>168,496                 | ARD, 12/31/2019<br>ES Income                                                                                           | e Statement                                         | itted  0.0%                       | Hospice  Key Performanae  Skilled Nursing  Nursing                                                                | ce Ind.<br>0.0%<br>0.0%                        |  |
| 9420 TOPANGA CAI<br>SUITE 207<br>CHATSWORTH, CAI<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                                                          | NYON BOULEVA<br>91311<br>IMENT SERVICE<br>Sheet<br>168,496<br>3,792        | ARD, 12/31/2019 ES Income                                                                                              | e Statement<br>1,040,263                            |                                   | Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ce Ind.<br>0.0%<br>0.0%                        |  |
| 9420 TOPANGA CAI<br>SUITE 207<br>CHATSWORTH, CAI<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S<br>Current Assets                                                                        | 91311  IMENT SERVICE  Sheet  168,496  3,792  533,163                       | ARD, 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                         | e <b>Statement</b> 1,040,263 0                      | 0.0%                              | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.0%<br>0.0%                        |  |
| 9420 TOPANGA CAI<br>SUITE 207<br>CHATSWORTH, CAI<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets                                        | 91311  IMENT SERVICE  Sheet  168,496 3,792 533,163 707,287                 | ARD, 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                      | e Statement 1,040,263 0 1,040,263                   | 0.0%<br>100.0%                    | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ce Ind.<br>0.0%<br>0.0%<br>0.0%                |  |
| 9420 TOPANGA CAI<br>SUITE 207<br>CHATSWORTH, CAI<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets                        | 91311  IMENT SERVICE  Sheet  168,496 3,792 533,163 707,287 167,929         | ARD, 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | e Statement 1,040,263 0 1,040,263 1,054,688         | 0.0%<br>100.0%<br>101.4%          | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ce Ind.<br>0.0%<br>0.0%<br>0.0%<br>1.0<br>48.0 |  |
| 9420 TOPANGA CAR<br>SUITE 207<br>CHATSWORTH, CAR<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets<br>Current Liabilities | 91311  IMENT SERVICE  Sheet  168,496 3,792 533,163 707,287 167,929 380,802 | ARD, 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | e Statement 1,040,263 0 1,040,263 1,054,688 -14,425 | 0.0%<br>100.0%<br>101.4%<br>-1.4% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ce Ind.<br>0.0%<br>0.0%<br>0.0%                |  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551790 MGA HOME                               | CARE SERVIC           |                                                                         | Proprietary - Corporation     |                          |                                                              |        |
|-----------------------------------------------|-----------------------|-------------------------------------------------------------------------|-------------------------------|--------------------------|--------------------------------------------------------------|--------|
| 7100 HAYVENHURS                               | T AVE, SUITE 3        | 18 12/31/2019                                                           | 365 Days Submi                | itted                    | Hospice                                                      |        |
| <br>  VAN NUYS, CA 91406                      | 6                     |                                                                         |                               |                          |                                                              |        |
| LOS ANGELES                                   |                       |                                                                         |                               |                          | Key Performanac                                              | e Ind. |
| NATIONAL GOVERNI                              | MENT SERVICE          | S                                                                       |                               |                          | Skilled Nursing                                              | 0.0%   |
| Balance S                                     | heet                  | Income                                                                  | e Statement                   |                          | Nursing                                                      | 0.0%   |
| Current Assets                                | 180,612               | Total Charges                                                           | 1,642,072                     |                          | Home Healthcare                                              | 0.0%   |
| Fixed Assets                                  | 0                     | Contract Allowance                                                      | 0                             | 0.0%                     | Length of Stay                                               |        |
| Other Assets                                  | 208,000               | Operating Revenue                                                       | 1,642,072                     | 100.0%                   | Medicare LOS                                                 |        |
| Total Assets                                  | 388,612               | Operating Expense                                                       | 1,494,585                     | 91.0%                    | Current Ratio                                                | 7.2    |
| -<br>Current Liabilities                      | 25,124                | Operating Margin                                                        | 147,487                       | 9.0%                     | Days to Collect                                              | 5.9    |
| Long Term Liabilities                         | 46,349                | Other Income                                                            | 0                             | 0.0%                     | Avg Payment Days                                             | 2.9    |
| Total Equity                                  | 317,139               | Other Expense                                                           | 0                             | 0.0%                     | Depreciation Rate                                            | 0.0%   |
| Total Liab. and Equity                        | 388,612               | Net Profit or Loss                                                      | 147,487                       | 9.0%                     | Return on Equity                                             | 46.5%  |
| 551642 MGA HOSP                               | ICE, INC              |                                                                         |                               |                          | Proprietary - Corporati                                      | on     |
| 121 W. LEXINGTON                              | DR. SUITE 216         | 12/31/2019                                                              | 365 Days Submi                | itted                    | Hospice                                                      |        |
| GLENDALE, CA 9120                             | 3                     |                                                                         |                               |                          |                                                              |        |
| LOS ANGELES                                   |                       |                                                                         |                               |                          | Key Performanac                                              | e Ind. |
| NATIONAL GOVERNI                              | MENT SERVICE          | S                                                                       |                               |                          | Skilled Nursing                                              | 0.0%   |
| Balance S                                     | heet                  | Income                                                                  | e Statement                   |                          | Nursing                                                      | 0.0%   |
| Current Assets                                | 23 250                | Total Charges                                                           |                               |                          |                                                              | 0.076  |
|                                               | 20,200                | Total Charges                                                           | 736,194                       |                          | Home Healthcare                                              | 0.0%   |
| Fixed Assets                                  |                       | Contract Allowance                                                      | 736,194                       | 0.0%                     | Home Healthcare Length of Stay                               |        |
| Fixed Assets Other Assets                     |                       |                                                                         |                               | 0.0%<br>100.0%           |                                                              |        |
|                                               | 0                     | Contract Allowance Operating Revenue                                    | 0                             |                          | Length of Stay                                               |        |
| Other Assets                                  | 0                     | Contract Allowance Operating Revenue                                    | 736,194                       | 100.0%                   | Length of Stay Medicare LOS                                  |        |
| Other Assets Total Assets                     | 23,250                | Contract Allowance Operating Revenue Operating Expense                  | 736,194<br>510,734            | 100.0%<br>69.4%          | Length of Stay Medicare LOS Current Ratio                    | 0.0%   |
| Other Assets Total Assets Current Liabilities | 0<br>0<br>23,250<br>0 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 736,194<br>510,734<br>225,460 | 100.0%<br>69.4%<br>30.6% | Length of Stay  Medicare LOS  Current Ratio  Days to Collect | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751708 MI HOSPIC                              | E AND PALLIAT                  |                                                      | Proprietary - Corporati           | on                       |                                            |        |
|-----------------------------------------------|--------------------------------|------------------------------------------------------|-----------------------------------|--------------------------|--------------------------------------------|--------|
| 6300 WILSHIRE BLV                             | /D SUITE 710A                  | 12/31/2019                                           | 365 Days Submi                    | tted                     | Hospice                                    |        |
| LOS ANGELES, CA S                             | 90048                          |                                                      |                                   |                          |                                            |        |
| LOS ANGELES                                   |                                |                                                      |                                   |                          | Key Performanac                            | e Ind. |
| NATIONAL GOVERN                               | IMENT SERVICE                  | S                                                    |                                   |                          | Skilled Nursing                            | 0.0%   |
| Balance S                                     | Sheet                          | Income                                               | Statement                         |                          | Nursing                                    | 0.0%   |
| Current Assets                                | 70,527                         | Total Charges                                        | 1,146,710                         |                          | Home Healthcare                            | 0.0%   |
| Fixed Assets                                  | 0                              | Contract Allowance                                   | 12,837                            | 1.1%                     | Length of Stay                             |        |
| Other Assets                                  | 204,000                        | Operating Revenue                                    | 1,133,873                         | 98.9%                    | Medicare LOS                               |        |
| Total Assets                                  | 274,527                        | Operating Expense                                    | 1,090,931                         | 96.2%                    | Current Ratio                              | 1.4    |
| Current Liabilities                           | 50,683                         | Operating Margin                                     | 42,942                            | 3.8%                     | Days to Collect                            | 21.9   |
| Long Term Liabilities                         | 110,869                        | Other Income                                         | 0                                 | 0.0%                     | Avg Payment Days                           | 3.5    |
| Total Equity                                  | 112,975                        | Other Expense                                        | 0                                 | 0.0%                     | Depreciation Rate                          | 0.0%   |
| Total Liab. and Equity                        | 274,527                        | Net Profit or Loss                                   | 42,942                            | 3.8%                     | Return on Equity                           | 38.0%  |
| 551610 MID VALLE                              | Y HOSPICE, IN                  | С.                                                   |                                   |                          | Proprietary - Corporati                    | on     |
| 4312 WOODMAN AV                               | /E, SUITE 201                  | 12/31/2019                                           | 365 Days Submi                    | tted                     | Hospice                                    |        |
| SHERMAN OAKS, CA                              | A 91423                        |                                                      |                                   |                          |                                            |        |
| LOS ANGELES                                   |                                |                                                      |                                   |                          | Key Performanac                            | e Ind. |
| NATIONAL GOVERN                               | IMENT SERVICE                  | S                                                    |                                   |                          | Skilled Nursing                            | 0.0%   |
| Balance S                                     | Sheet                          | Income                                               | Statement                         |                          | Nursing                                    | 0.0%   |
| Current Assets                                | 40,521                         | Total Charges                                        | 1,998,152                         |                          | Home Healthcare                            | 0.0%   |
|                                               |                                |                                                      |                                   |                          |                                            |        |
| Fixed Assets                                  | 1,754                          | Contract Allowance                                   | 0                                 | 0.0%                     | Length of Stay                             |        |
| Fixed Assets Other Assets                     |                                | Contract Allowance Operating Revenue                 | 1,998,152                         | 0.0%                     | Length of Stay  Medicare LOS               |        |
|                                               |                                | Operating Revenue                                    |                                   |                          |                                            | 0.0    |
| Other Assets                                  | 42,275                         | Operating Revenue                                    | 1,998,152                         | 100.0%                   | Medicare LOS                               | 0.0    |
| Other Assets Total Assets                     | 42,275                         | Operating Revenue Operating Expense Operating Margin | 1,998,152<br>1,595,485            | 100.0%<br>79.8%          | Medicare LOS Current Ratio                 |        |
| Other Assets Total Assets Current Liabilities | 42,275<br>1,334,847<br>749,651 | Operating Revenue Operating Expense Operating Margin | 1,998,152<br>1,595,485<br>402,667 | 100.0%<br>79.8%<br>20.2% | Medicare LOS Current Ratio Days to Collect | 0.0    |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051718 MILESTONE HOSPICE, INC                                     |                |                            |                      |       |                         |        |  |  |
|-------------------------------------------------------------------|----------------|----------------------------|----------------------|-------|-------------------------|--------|--|--|
| 1500 CRENSHAW B                                                   | LVD SUITE 200  | Cost Repor                 | t not filed.         |       |                         |        |  |  |
| TORRANCE, CA 905                                                  | 01             |                            |                      |       |                         |        |  |  |
| LOS ANGELES                                                       |                |                            |                      |       | Key Performanac         | e Ind. |  |  |
| NATIONAL GOVERN                                                   | IMENT SERVICE  | ES                         |                      |       | Skilled Nursing         | 0.0%   |  |  |
| Balance S                                                         | Sheet          | Income                     | e Statement          |       | Nursing                 | 0.0%   |  |  |
| Current Assets                                                    | 0              | Total Charges              | 0                    |       | Home Healthcare         | 0.0%   |  |  |
| Fixed Assets                                                      | 0              | Contract Allowance         | 0                    | 0.0%  | Length of Stay          |        |  |  |
| Other Assets                                                      | 0              | Operating Revenue          | 0                    | 0.0%  | Medicare LOS            |        |  |  |
| Total Assets                                                      | 0              | Operating Expense          | 0                    | 0.0%  | Current Ratio           |        |  |  |
| Current Liabilities                                               | 0              | Operating Margin           | 0                    | 0.0%  | Days to Collect         |        |  |  |
| Long Term Liabilities                                             | 0              | Other Income               | 0                    | 0.0%  | Avg Payment Days        |        |  |  |
| Total Equity                                                      | 0              | Other Expense              | Other Expense 0 0.0% |       | Depreciation Rate       | 0.0%   |  |  |
| Total Liab. and Equity                                            | 0              | Net Profit or Loss         | 0                    | 0.0%  | Return on Equity        | 0.0%   |  |  |
| 921616 MILLENNIU                                                  | JM HOSPICE CA  | ARE, INC                   |                      |       | Proprietary - Corporati | on     |  |  |
| 16200 VENTURA BL                                                  | .VD, SUITE 305 | 12/31/2019                 | 365 Days Subm        | itted | Hospice                 |        |  |  |
| ENCINO, CA 91436                                                  |                |                            |                      |       |                         |        |  |  |
| LOS ANGELES                                                       |                |                            |                      |       | Key Performanad         | e Ind. |  |  |
| NATIONAL GOVERN                                                   | IMENT SERVICE  | ES                         |                      |       | Skilled Nursing         | 0.0%   |  |  |
| Balance S                                                         | Sheet          | Income                     | e Statement          |       | Nursing                 | 0.0%   |  |  |
| Current Assets                                                    | 628,534        | Total Charges              | 5,017,351            |       | Home Healthcare         | 0.0%   |  |  |
| Fixed Assets                                                      | 15,640         | Contract Allowance         | 70,356               | 1.4%  | Length of Stay          |        |  |  |
| Other Assets                                                      | 235,000        | Operating Revenue          | 4,946,995            | 98.6% | Medicare LOS            |        |  |  |
| Total Assets                                                      | 1,806,976      | Operating Expense          | 1,464,767            | 29.6% | Current Ratio           | 468.7  |  |  |
| Current Liabilities                                               | 1,341          | Operating Margin           | 3,482,228            | 70.4% | Days to Collect         | 0.0    |  |  |
| Long Term Liabilities 33,728 Other Income 0 0.0% Avg Payment Days |                |                            |                      |       |                         | 0.0    |  |  |
| Long Term Liabilities                                             | 33,728         | Other Income               | U                    | 0.070 | Avg Fayinent Days       | 0.3    |  |  |
| Long Term Liabilities  Total Equity                               |                | Other Income Other Expense | 0                    | 0.0%  | Depreciation Rate       | 0.0%   |  |  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0154 MINDBODY<br>8               | HOSPICE, INC        |                   |         |      |                  |      |
|-----------------------------------|---------------------|-------------------|---------|------|------------------|------|
| 30101 AGOURA COL                  | JRT ROAD, SUITE 123 | 3 Cost Report not | filed.  |      |                  |      |
| AGOURA HILLS, CA                  | 91301               |                   |         |      |                  |      |
| LOS ANGELES Key Performanace Ind. |                     |                   |         |      |                  |      |
| NATIONAL GOVERNI                  | MENT SERVICES       |                   |         |      | Skilled Nursing  | 0.0% |
| Balance S                         | heet                |                   | Nursing | 0.0% |                  |      |
| Current Assets                    | 0 Total             | Charges           | 0       |      | Home Healthcare  | 0.0% |
| Fixed Assets                      | <sup>0</sup> Contra | act Allowance     | 0       | 0.0% | Length of Stay   |      |
| Other Assets                      | 0 Opera             | ating Revenue     | 0       | 0.0% | Medicare LOS     |      |
| Total Assets                      | Opera               | ating Expense     | 0       | 0.0% | Current Ratio    |      |
| Current Liabilities               | 0 Opera             | ating Margin      | 0       | 0.0% | Days to Collect  |      |
| Long Term Liabilities             | 0 Other             | Income            | 0       | 0.0% | Avg Payment Days |      |

0

0

0.0% Depreciation Rate

0.0% Return on Equity

0.0%

0.0%

### A0154 MIRACLE HEALING HOSPICE, INC

5

Total Equity

13609-13615 VICTORY BLVD SUITE 222-Cost Report not filed. 223

0 Other Expense

0 Net Profit or Loss

**VAN NUYS, CA 91401** 

Total Liab. and Equity

LOS ANGELES **Key Performanace Ind.** 

| NATIONAL GOVERN        | TIONAL GOVERNMENT SERVICES |                    |             |      |                   | 0.0% |
|------------------------|----------------------------|--------------------|-------------|------|-------------------|------|
| Balance S              | Sheet                      | Income             | e Statement |      | Nursing           | 0.0% |
| Current Assets         | 0                          | Total Charges      | 0           |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0                          | Contract Allowance | 0           | 0.0% | Length of Stay    |      |
| Other Assets           | 0                          | Operating Revenue  | 0           | 0.0% | Medicare LOS      |      |
| Total Assets           | 0                          | Operating Expense  | 0           | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0                          | Operating Margin   | 0           | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0                          | Other Income       | 0           | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0                          | Other Expense      | 0           | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0                          | Net Profit or Loss | 0           | 0.0% | Return on Equity  | 0.0% |

All Providers

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Sample Hospice reports from the Halmanac.com website.

|                        |               |                    |               |   |      |                   | 1      |
|------------------------|---------------|--------------------|---------------|---|------|-------------------|--------|
| A0157 MIRACLE H        | IOSPICE & PAL | LIATIVE CARE, INC. |               |   |      |                   |        |
| 11486 BURBANK BL       | VD.           | Cost Repor         | rt not filed. |   |      |                   |        |
| N HOLLYWOOD, CA        | 91601         |                    |               |   |      |                   |        |
| LOS ANGELES            |               |                    |               |   |      | Key Performanace  | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | ES .               |               |   |      | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement   |   |      | Nursing           | 0.0%   |
| Current Assets         | 0             | Total Charges      |               | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |
| Other Assets           | 0             | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |
| Total Assets           | 0             | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0             | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0             | Other Income       |               | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0             | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0%   |
| A0162 MIRACLE H        | IOSPICE CARE  | , INC              |               |   |      |                   |        |
| 14349 VICTORY BLV      | /D, SUITE 206 | Cost Repor         | rt not filed. |   |      |                   |        |
| VAN NUYS, CA 9140      | 1             |                    |               |   |      |                   |        |
| LOS ANGELES            |               |                    |               |   |      | Key Performanace  | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | ES                 |               |   |      | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |   |      | Nursing           | 0.0%   |
| Current Assets         | 0             | Total Charges      |               | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |
| Other Assets           | 0             | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |
| Total Assets           | 0             | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0             | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0             | Other Income       |               | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0             | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921612 MIRACLE L       | IFE HOSPICE, I | NC                 |               |       |                        |        |
|------------------------|----------------|--------------------|---------------|-------|------------------------|--------|
| 2829 N GLENOAKS        | BLVD, SUITE 10 | 06 Cost Repor      | rt not filed. |       |                        |        |
| BURBANK, CA 91504      | 4              |                    |               |       |                        |        |
| LOS ANGELES            |                |                    |               |       | Key Performanac        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ES .               |               |       | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet          | Income             | e Statement   |       | Nursing                | 0.0%   |
| Current Assets         | 0              | Total Charges      | 0             |       | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0              | Contract Allowance | 0             | 0.0%  | Length of Stay         |        |
| Other Assets           | 0              | Operating Revenue  | 0             | 0.0%  | Medicare LOS           |        |
| Total Assets           | 0              | Operating Expense  | 0             | 0.0%  | Current Ratio          |        |
| Current Liabilities    | 0              | Operating Margin   | 0             | 0.0%  | Days to Collect        |        |
| Long Term Liabilities  | 0              | Other Income       | 0             | 0.0%  | Avg Payment Days       |        |
| Total Equity           | 0              | Other Expense      | 0             | 0.0%  | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 0              | Net Profit or Loss | 0             | 0.0%  | Return on Equity       | 0.0%   |
| 751760 MIRACLE         | MILE HOSPICE ( | CARE, INC          |               |       | Proprietary - Corporat | ion    |
| 5670 WILSHIRE BLV      | /D SUITE 1600A | 12/31/2019         | 365 Days Subm | itted | Hospice                |        |
| LOS ANGELES, CA 9      | 90036          |                    |               |       |                        |        |
| LOS ANGELES            |                |                    |               |       | Key Performanac        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | S                  |               |       | Skilled Nursing        | 0.1%   |
| Balance S              | Sheet          | Income             | e Statement   |       | Nursing                | 0.5%   |
| Current Assets         | 52,188         | Total Charges      | 1,724,225     |       | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0              | Contract Allowance | 12,949        | 0.8%  | Length of Stay         |        |
| Other Assets           | 0              | Operating Revenue  | 1,711,276     | 99.2% | Medicare LOS           |        |
| Total Assets           | 70,930         | Operating Expense  | 1,559,557     | 91.1% | Current Ratio          | 9.6    |
| Current Liabilities    | 5,418          | Operating Margin   | 151,719       | 8.9%  | Days to Collect        | 0.0    |
| Long Term Liabilities  | 803.256        | Other Income       | 0             | 0.0%  | Avg Payment Days       | 1.3    |
| Long Term Liabilities  | ,              |                    |               |       |                        |        |
| Total Equity           |                | Other Expense      | 0             | 0.0%  | Depreciation Rate      | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| JUIUTU WIIINAI AITE                                                                                                                                                             | H HOSPICE, INC                                                              |                                                                                                           |                                                          |                                  | Proprietary - Corpora                                                                                                                             | tion                                    |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|----------------------------------------------------------|----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|
| 7471 FOOTHILL BL\                                                                                                                                                               | VD                                                                          | 12/31/2019                                                                                                | 365 Days Subm                                            | itted                            | Hospice                                                                                                                                           |                                         |
| TUJUNGA, CA 91042                                                                                                                                                               | 2                                                                           |                                                                                                           |                                                          |                                  |                                                                                                                                                   |                                         |
| LOS ANGELES                                                                                                                                                                     |                                                                             |                                                                                                           |                                                          |                                  | Key Performana                                                                                                                                    | ce Ind.                                 |
| NATIONAL GOVERN                                                                                                                                                                 | MENT SERVICE                                                                | ≣S                                                                                                        |                                                          |                                  | Skilled Nursing                                                                                                                                   | 0.0%                                    |
| Balance S                                                                                                                                                                       | Sheet                                                                       | Income                                                                                                    | e Statement                                              |                                  | Nursing                                                                                                                                           | 0.0%                                    |
| Current Assets                                                                                                                                                                  | 481,152                                                                     | Total Charges                                                                                             | 1,084,478                                                |                                  | Home Healthcare                                                                                                                                   | 0.0%                                    |
| Fixed Assets                                                                                                                                                                    | 0                                                                           | Contract Allowance                                                                                        | 92,338                                                   | 8.5%                             | Length of Stay                                                                                                                                    |                                         |
| Other Assets                                                                                                                                                                    | 200,000                                                                     | Operating Revenue                                                                                         | 992,140                                                  | 91.5%                            | Medicare LOS                                                                                                                                      |                                         |
| Total Assets                                                                                                                                                                    | 681,152                                                                     | Operating Expense                                                                                         | 826,257                                                  | 83.3%                            | Current Ratio                                                                                                                                     | 0.7                                     |
| Current Liabilities                                                                                                                                                             | 714,028                                                                     | Operating Margin                                                                                          | 165,883                                                  | 16.7%                            | Days to Collect                                                                                                                                   | 116.0                                   |
| Long Term Liabilities                                                                                                                                                           | 101,000                                                                     | Other Income                                                                                              | 0                                                        | 0.0%                             | Avg Payment Days                                                                                                                                  | 314.5                                   |
| Total Equity                                                                                                                                                                    | -133,876                                                                    | Other Expense                                                                                             | 0                                                        | 0.0%                             | Depreciation Rate                                                                                                                                 | 0.0%                                    |
|                                                                                                                                                                                 | 691 152                                                                     | Net Profit or Loss                                                                                        | 405.000                                                  | 16 70/                           | D. (                                                                                                                                              | 100.00/                                 |
| Total Liab. and Equity                                                                                                                                                          |                                                                             | Net Fibili of Loss                                                                                        | 165,883                                                  | 16.7%                            | Return on Equity                                                                                                                                  | -123.9%                                 |
| Total Liab. and Equity  051687 MISSION H                                                                                                                                        |                                                                             | Net Fibilit 01 Loss                                                                                       |                                                          | 10.7%                            | Proprietary - Corpora                                                                                                                             |                                         |
|                                                                                                                                                                                 | IOSPICE                                                                     |                                                                                                           | 165,883<br>365 Days Subm                                 |                                  | . ,                                                                                                                                               |                                         |
| 051687 MISSION H                                                                                                                                                                | IOSPICE ADO BLVD SUIT                                                       |                                                                                                           |                                                          |                                  | Proprietary - Corpora                                                                                                                             |                                         |
| 051687 MISSION H                                                                                                                                                                | IOSPICE ADO BLVD SUIT                                                       |                                                                                                           |                                                          |                                  | Proprietary - Corpora                                                                                                                             | tion                                    |
| 051687 MISSION H 2555 EAST COLORA PASADENA, CA 9110                                                                                                                             | IOSPICE ADO BLVD SUIT                                                       |                                                                                                           |                                                          |                                  | Proprietary - Corpora  Hospice                                                                                                                    | tion                                    |
| 051687 MISSION H 2555 EAST COLORA PASADENA, CA 9110 LOS ANGELES                                                                                                                 | IOSPICE ADO BLVD SUIT 07 FORNIA)                                            | E 301 12/31/2019                                                                                          |                                                          |                                  | Proprietary - Corpora  Hospice  Key Performana                                                                                                    | tion                                    |
| 051687 MISSION H 2555 EAST COLORA PASADENA, CA 9110 LOS ANGELES BLUE CROSS (CALI                                                                                                | IOSPICE ADO BLVD SUIT 07 FORNIA)                                            | E 301 12/31/2019                                                                                          | 365 Days Subm                                            |                                  | Proprietary - Corpora  Hospice  Key Performana  Skilled Nursing                                                                                   | tion  ce Ind.  0.1%                     |
| 051687 MISSION H 2555 EAST COLORA PASADENA, CA 9110 LOS ANGELES BLUE CROSS (CALID Balance S                                                                                     | IOSPICE ADO BLVD SUIT 07 FORNIA) Sheet 6,723,715                            | E 301 12/31/2019                                                                                          | 365 Days Subm                                            |                                  | Proprietary - Corpora  Hospice  Key Performana  Skilled Nursing  Nursing                                                                          | ce Ind.<br>0.1%<br>0.4%                 |
| 051687 MISSION H 2555 EAST COLORA PASADENA, CA 9110 LOS ANGELES BLUE CROSS (CALID Balance S Current Assets                                                                      | IOSPICE ADO BLVD SUIT 07 FORNIA) Sheet 6,723,715                            | E 301 12/31/2019  Income  Total Charges  Contract Allowance                                               | e <b>Statement</b><br>13,677,146                         | itted                            | Proprietary - Corpora  Hospice  Key Performana  Skilled Nursing  Nursing  Home Healthcare                                                         | ce Ind.<br>0.1%<br>0.4%                 |
| D51687 MISSION H  2555 EAST COLORA  PASADENA, CA 9110  LOS ANGELES  BLUE CROSS (CALIF  Balance S  Current Assets  Fixed Assets                                                  | IOSPICE ADO BLVD SUIT 07 FORNIA) Sheet 6,723,715 0 41,799                   | E 301 12/31/2019  Income  Total Charges  Contract Allowance                                               | e <b>Statement</b> 13,677,146                            | itted                            | Proprietary - Corpora  Hospice  Key Performana  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                         | ce Ind.<br>0.1%<br>0.4%                 |
| 051687 MISSION H 2555 EAST COLORA  PASADENA, CA 9116 LOS ANGELES BLUE CROSS (CALIF  Balance S  Current Assets  Fixed Assets  Other Assets                                       | FORNIA)  6,723,715  0  41,799  6,765,514                                    | Income Total Charges Contract Allowance Operating Revenue                                                 | e Statement<br>13,677,146<br>0<br>13,677,146             | 0.0%<br>100.0%                   | Proprietary - Corpora<br>Hospice  Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                              | ce Ind.<br>0.1%<br>0.4%<br>0.0%         |
| 051687 MISSION H 2555 EAST COLORA  PASADENA, CA 9110 LOS ANGELES BLUE CROSS (CALID  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                         | FORNIA)  6,723,715  0  41,799  6,765,514                                    | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | e Statement 13,677,146 0 13,677,146 10,433,425           | 0.0%<br>100.0%<br>76.3%          | Proprietary - Corporate Hospice  Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ce Ind. 0.1% 0.4% 0.0%                  |
| 051687 MISSION H  2555 EAST COLORA  PASADENA, CA 9110  LOS ANGELES  BLUE CROSS (CALID  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | IOSPICE ADO BLVD SUIT 07 FORNIA) Sheet 6,723,715 0 41,799 6,765,514 769,767 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | e Statement 13,677,146 0 13,677,146 10,433,425 3,243,721 | 0.0%<br>100.0%<br>76.3%<br>23.7% | Proprietary - Corporate Hospice  Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | tion  ce Ind. 0.1% 0.4% 0.0%  8.7 148.9 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051665 MISSION HO             | OSPICE & HOM                           | E CARE, INC.        |                |        | Nonprofit - Private |        |
|-------------------------------|----------------------------------------|---------------------|----------------|--------|---------------------|--------|
| 1670 SOUTH AMPHL              | ETT BLVD., SU                          | IITE 300 12/31/2019 | 365 Days Submi | tted   | Hospice             |        |
| SAN MATEO, CA 944             | 02                                     |                     |                |        |                     |        |
| SAN MATEO Key Performanace Ir |                                        |                     |                |        |                     | e Ind. |
| NATIONAL GOVERN               | MENT SERVICE                           | ES .                |                |        | Skilled Nursing     | 0.0%   |
| Balance SI                    | Balance Sheet Income Statement Nursing |                     | Nursing        | 1.2%   |                     |        |
| Current Assets                | 4,386,043                              | Total Charges       | 20,907,842     |        | Home Healthcare     | 0.0%   |
| Fixed Assets                  | 6,566,948                              | Contract Allowance  | 9,933,200      | 47.5%  | Length of Stay      |        |
| Other Assets                  | 0                                      | Operating Revenue   | 10,974,642     | 52.5%  | Medicare LOS        |        |
| Total Assets                  | 10,972,995                             | Operating Expense   | 11,062,717     | 100.8% | Current Ratio       | 1.2    |
| Current Liabilities           | 3,674,294                              | Operating Margin    | -88,075        | -0.8%  | Days to Collect     | 81.8   |
| Long Term Liabilities         | 2,880,000                              | Other Income        | 0              | 0.0%   | Avg Payment Days    | 87.4   |
| Total Equity                  | 4,418,701                              | Other Expense       | 0              | 0.0%   | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity        | 10.972.995                             | Net Profit or Loss  | (88,075)       | -0.8%  | Return on Equity    | -2.0%  |

2

818 N MOUNTAIN AVE, SUITE 104

Cost Report not filed.

UPLAND, CA 91786

| SAN BERNARDINO         |          |                    |             |      | Key Performanad   | ce Ind. |
|------------------------|----------|--------------------|-------------|------|-------------------|---------|
| DUMMY FOR MEDIC        | CAID HHA |                    |             |      | Skilled Nursing   | 0.0%    |
| Balance S              | Sheet    | Income             | e Statement |      | Nursing           | 0.0%    |
| Current Assets         | 0        | Total Charges      | 0           |      | Home Healthcare   | 0.0%    |
| Fixed Assets           | 0        | Contract Allowance | 0           | 0.0% | Length of Stay    |         |
| Other Assets           | 0        | Operating Revenue  | 0           | 0.0% | Medicare LOS      |         |
| Total Assets           | 0        | Operating Expense  | 0           | 0.0% | Current Ratio     |         |
| Current Liabilities    | 0        | Operating Margin   | 0           | 0.0% | Days to Collect   |         |
| Long Term Liabilities  | 0        | Other Income       | 0           | 0.0% | Avg Payment Days  |         |
| Total Equity           | 0        | Other Expense      | 0           | 0.0% | Depreciation Rate | 0.0%    |
| Total Liab. and Equity | 0        | Net Profit or Loss | 0           | 0.0% | Return on Equity  | 0.0%    |

All Providers

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Sample Hospice reports from the Halmanac.com website.

| A0161 MISSION H                     | OSPICE SERVI    | CES OF RANCHO MII  | RAGE, INC     |              |                                     |        |
|-------------------------------------|-----------------|--------------------|---------------|--------------|-------------------------------------|--------|
| 71847 HIGHWAY 11                    | 1, SUITE-A      | Cost Repor         | rt not filed. |              |                                     |        |
| RANCHO MIRAGE, O                    | CA 92270        |                    |               |              |                                     |        |
| RIVERSIDE                           |                 |                    |               |              | Key Performanac                     | e Ind. |
| NATIONAL GOVERN                     | IMENT SERVICE   | ES .               |               |              | Skilled Nursing                     | 0.0%   |
| Balance S                           | Sheet           | Income             | e Statement   |              | Nursing                             | 0.0%   |
| Current Assets                      | 0               | Total Charges      | 0             |              | Home Healthcare                     | 0.0%   |
| Fixed Assets                        | 0               | Contract Allowance | 0             | 0.0%         | Length of Stay                      |        |
| Other Assets                        | 0               | Operating Revenue  | 0             | 0.0%         | Medicare LOS                        |        |
| Total Assets                        | 0               | Operating Expense  | 0             | 0.0%         | Current Ratio                       |        |
| Current Liabilities                 | 0               | Operating Margin   | 0             | 0.0%         | Days to Collect                     |        |
| Long Term Liabilities               | 0               | Other Income       | 0             | 0.0%         | Avg Payment Days                    |        |
| Total Equity                        | 0               | Other Expense      | 0             | 0.0%         | Depreciation Rate                   | 0.0%   |
| Total Liab. and Equity              | 0               | Net Profit or Loss | 0             | 0.0%         | Return on Equity                    | 0.0%   |
| 551652 MISSION H                    | OSPICE SERVI    | CES OF SAN DIEGO   | INC           |              | Nonprofit - Church                  |        |
| 2385 NORTHSIDE D                    | PRIVE, SUITE 20 | 0 12/31/2019       | 365 Days Subm | itted        | Hospice                             |        |
| SAN DIEGO, CA 921                   | 08              |                    |               |              |                                     |        |
| SAN DIEGO                           |                 |                    |               |              | Key Performanac                     | e Ind. |
| DUMMY FOR MEDIC                     | CAID HHA        |                    |               |              | Skilled Nursing                     | 0.1%   |
| Balance S                           | Sheet           | Income             | e Statement   |              | Nursing                             | 0.1%   |
| Current Assets                      | 12,549,310      | Total Charges      | 40,319,671    |              | Home Healthcare                     | 0.0%   |
| Fixed Assets                        | 0               | Contract Allowance | 12,046,303    | 29.9%        | Length of Stay                      |        |
| Other Assets                        | 0               | Operating Revenue  | 28,273,368    | 70.1%        | Medicare LOS                        |        |
| Total Assets                        | 12,549,310      | Operating Expense  | 23,354,882    | 82.6%        | Current Ratio                       | 7.4    |
| Current Liabilities                 | 4 000 040       | Operating Margin   | 4,918,486     | 17.4%        | Days to Collect                     | 164.3  |
|                                     | 1,686,912       |                    |               |              |                                     | 104.3  |
| Long Term Liabilities               | 1,686,912       | Other Income       | 0             | 0.0%         | Avg Payment Days                    | 25.9   |
| Long Term Liabilities  Total Equity |                 |                    | 0             | 0.0%<br>0.0% | Avg Payment Days  Depreciation Rate |        |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551580 MISSION H                 | OSPICE SOUTH       | I BAY                              |               |        | Proprietary - Corporati | on     |
|----------------------------------|--------------------|------------------------------------|---------------|--------|-------------------------|--------|
| 5170 SEPULVEDA B                 | BLVD, SUITE 290    | 12/31/2019                         | 365 Days Subm | itted  | Hospice                 |        |
| SHERMAN OAKS, CA                 | A 91403            |                                    |               |        |                         |        |
| LOS ANGELES                      |                    |                                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN                  | IMENT SERVICE      | ES .                               |               |        | Skilled Nursing         | 0.0%   |
| Balance S                        | Balance Sheet Inco |                                    |               |        | Nursing                 | 1.5%   |
| Current Assets                   | 2,362,617          | Total Charges                      | 4,014,344     |        | Home Healthcare         | 0.0%   |
| Fixed Assets                     | 0                  | Contract Allowance                 | 0             | 0.0%   | Length of Stay          |        |
| Other Assets                     | 19,573             | Operating Revenue                  | 4,014,344     | 100.0% | Medicare LOS            |        |
| Total Assets                     | 2,382,190          | Operating Expense                  | 3,981,886     | 99.2%  | Current Ratio           | 8.6    |
| Current Liabilities              | 274,590            | Operating Margin                   | 32,458        | 0.8%   | Days to Collect         | 171.1  |
| Long Term Liabilities            | 122,714            | Other Income                       | 0             | 0.0%   | Avg Payment Days        | 21.6   |
| Total Equity                     | 1,984,886          | Other Expense                      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity           | 2,382,190          | Net Profit or Loss                 | 32,458        | 0.8%   | Return on Equity        | 1.6%   |
| 751599 MISSION O                 | F MERCY HOSE       | PICE, INC.                         |               |        | Proprietary - Corporati | on     |
| 4160 VERDUGO RD                  |                    | 12/31/2019                         | 365 Days Subm | itted  | Hospice                 |        |
| LOS ANGELES, CA                  | 90065              |                                    |               |        |                         |        |
| LOS ANGELES                      |                    |                                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN                  | IMENT SERVICE      | ES .                               |               |        | Skilled Nursing         | 0.0%   |
| Balance S                        | Sheet              | Income                             | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets                   | 27,088             | Total Charges                      | 653,267       |        | Home Healthcare         | 0.0%   |
| Fixed Assets                     | 18,695             | Contract Allowance                 | 185,627       | 28.4%  | Length of Stay          |        |
|                                  | 0                  | Operating Revenue                  | 467,640       | 71.6%  | Medicare LOS            |        |
| Other Assets                     |                    |                                    | 475,781       | 101.7% | Current Ratio           | 1.7    |
| Total Assets                     | 48,183             | Operating Expense                  | 170,701       |        |                         |        |
|                                  |                    | Operating Expense Operating Margin | -8,141        | -1.7%  | Days to Collect         | 14.7   |
| Total Assets                     | 16,324             |                                    |               |        |                         |        |
| Total Assets Current Liabilities | 16,324<br>40,000   | Operating Margin Other Income      | -8,141        | -1.7%  | Days to Collect         | 14.7   |

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Sample Hospice reports from the Halmanac.com website.

| 921788 MLIFE HOS                                                                                                                                                            | SPICE, INC                                                                           |                                                                                                                             |                                                          |                                 | Proprietary - Corporat                                                                                                                             | ion                             |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|---------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|--|
| 10590 MAGNOLIA A                                                                                                                                                            | VENUE, STE F                                                                         | 12/31/2019                                                                                                                  | 365 Days Subm                                            | itted                           | Hospice                                                                                                                                            |                                 |  |
| RIVERSIDE, CA 9250                                                                                                                                                          | 05                                                                                   |                                                                                                                             |                                                          |                                 |                                                                                                                                                    |                                 |  |
| RIVERSIDE                                                                                                                                                                   |                                                                                      |                                                                                                                             |                                                          |                                 | Key Performana                                                                                                                                     | ce Ind.                         |  |
| NGS (IL)                                                                                                                                                                    |                                                                                      |                                                                                                                             |                                                          |                                 | Skilled Nursing                                                                                                                                    | 0.0%                            |  |
| Balance S                                                                                                                                                                   | Balance Sheet Income Statement Nursing                                               |                                                                                                                             |                                                          |                                 |                                                                                                                                                    |                                 |  |
| Current Assets                                                                                                                                                              | 307,065                                                                              | Total Charges                                                                                                               | 3,125,242                                                |                                 | Home Healthcare                                                                                                                                    | 0.0%                            |  |
| Fixed Assets                                                                                                                                                                | 0                                                                                    | Contract Allowance                                                                                                          | 0                                                        | 0.0%                            | Length of Stay                                                                                                                                     |                                 |  |
| Other Assets                                                                                                                                                                | 43,334                                                                               | Operating Revenue                                                                                                           | 3,125,242                                                | 100.0%                          | Medicare LOS                                                                                                                                       |                                 |  |
| Total Assets                                                                                                                                                                | 351,899                                                                              | Operating Expense                                                                                                           | 3,188,902                                                | 102.0%                          | Current Ratio                                                                                                                                      | 1.0                             |  |
| Current Liabilities                                                                                                                                                         | 300,646                                                                              | Operating Margin                                                                                                            | -63,660                                                  | -2.0%                           | Days to Collect                                                                                                                                    | 34.6                            |  |
| Long Term Liabilities                                                                                                                                                       | 63,000                                                                               | Other Income                                                                                                                | 0                                                        | 0.0%                            | Avg Payment Days                                                                                                                                   | 29.2                            |  |
| Total Equity                                                                                                                                                                | -11,747                                                                              | Other Expense                                                                                                               | 0                                                        | 0.0%                            | Depreciation Rate                                                                                                                                  | 0.0%                            |  |
| Total Equity                                                                                                                                                                |                                                                                      |                                                                                                                             |                                                          |                                 |                                                                                                                                                    |                                 |  |
| Total Liab. and Equity                                                                                                                                                      |                                                                                      | Net Profit or Loss                                                                                                          | (63,660)                                                 | -2.0%                           | Return on Equity                                                                                                                                   | 541.9%                          |  |
|                                                                                                                                                                             | 351,899                                                                              |                                                                                                                             | (63,660)                                                 | -2.0%                           | Return on Equity  Proprietary - Corporat                                                                                                           |                                 |  |
| Total Liab. and Equity                                                                                                                                                      | 351,899<br>HOSPICE CAR                                                               | E, INC                                                                                                                      | (63,660)<br>365 Days Subm                                |                                 |                                                                                                                                                    |                                 |  |
| Total Liab. and Equity  921575 MONARCH                                                                                                                                      | 351,899<br>HOSPICE CAR                                                               | E, INC                                                                                                                      | <u> </u>                                                 |                                 | Proprietary - Corporat                                                                                                                             |                                 |  |
| Total Liab. and Equity  921575 MONARCH  19608 CAMINO DE F                                                                                                                   | 351,899<br>HOSPICE CAR                                                               | E, INC                                                                                                                      | <u> </u>                                                 |                                 | Proprietary - Corporat                                                                                                                             | ion                             |  |
| Total Liab. and Equity  921575 MONARCH  19608 CAMINO DE F  WALNUT, CA 91789                                                                                                 | 351,899  HOSPICE CAR  ROSA, SUITE 20                                                 | <b>E, INC</b><br>01 12/31/2019                                                                                              | <u> </u>                                                 |                                 | Proprietary - Corporat Hospice                                                                                                                     | ion                             |  |
| Total Liab. and Equity  921575 MONARCH  19608 CAMINO DE F  WALNUT, CA 91789  LOS ANGELES                                                                                    | 351,899  HOSPICE CAR  ROSA, SUITE 20                                                 | E, INC 12/31/2019                                                                                                           | <u> </u>                                                 |                                 | Proprietary - Corporat  Hospice  Key Performanae                                                                                                   | ion                             |  |
| Total Liab. and Equity  921575 MONARCH  19608 CAMINO DE F  WALNUT, CA 91789  LOS ANGELES  NATIONAL GOVERN                                                                   | 351,899  HOSPICE CAR  ROSA, SUITE 20  IMENT SERVICE                                  | E, INC 12/31/2019                                                                                                           | 365 Days Subm                                            |                                 | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing                                                                                  | ce Ind.                         |  |
| Total Liab. and Equity  921575 MONARCH  19608 CAMINO DE F  WALNUT, CA 91789  LOS ANGELES  NATIONAL GOVERN  Balance S                                                        | 351,899  HOSPICE CAR  ROSA, SUITE 20  IMENT SERVICE                                  | E, INC  12/31/2019  ES  Income                                                                                              | 365 Days Subm                                            |                                 | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing                                                                         | ce Ind.<br>0.0%<br>0.0%         |  |
| Total Liab. and Equity  921575 MONARCH  19608 CAMINO DE F  WALNUT, CA 91789  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                        | 351,899  HOSPICE CAR  ROSA, SUITE 20  IMENT SERVICE  8,373 0                         | E, INC  12/31/2019  ES  Income                                                                                              | 365 Days Subm  Statement 511,416                         | itted                           | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare                                                        | ce Ind.<br>0.0%<br>0.0%         |  |
| Total Liab. and Equity  921575 MONARCH  19608 CAMINO DE F  WALNUT, CA 91789  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                          | 351,899  HOSPICE CAR  ROSA, SUITE 20  IMENT SERVICE  8,373  0  0                     | E, INC  12/31/2019  ES  Income  Total Charges  Contract Allowance                                                           | 365 Days Subm  • Statement  511,416                      | itted                           | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.0%<br>0.0%         |  |
| Total Liab. and Equity  921575 MONARCH  19608 CAMINO DE F  WALNUT, CA 91789  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets            | 351,899  HOSPICE CAR  ROSA, SUITE 20  IMENT SERVICE  8,373  0  0  -128,376           | E, INC  1 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                      | 365 Days Subm  Statement 511,416 0 511,416               | 0.0%<br>100.0%                  | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ce Ind.<br>0.0%<br>0.0%<br>0.0% |  |
| 921575 MONARCH  19608 CAMINO DE F  WALNUT, CA 91789  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 351,899  HOSPICE CAR  ROSA, SUITE 20  IMENT SERVICE  8,373  0  0  -128,376  -133,015 | E, INC  11 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                  | 365 Days Subm  Statement 511,416 0 511,416 507,915       | 0.0%<br>100.0%<br>99.3%         | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ce Ind. 0.0% 0.0% 0.0%          |  |
| 921575 MONARCH  19608 CAMINO DE F  WALNUT, CA 91789  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 351,899  HOSPICE CAR  ROSA, SUITE 20  IMENT SERVICE  8,373  0  0  -128,376  -133,015 | E, INC  1 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 365 Days Subm  Statement 511,416 0 511,416 507,915 3,501 | 0.0%<br>100.0%<br>99.3%<br>0.7% | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ce Ind. 0.0% 0.0% 0.0% (0.1)    |  |

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Sample Hospice reports from the Halmanac.com website.

| 921561 MONARCH                   | HOSPICE, INC              |                                    |               |                 |                                |            |
|----------------------------------|---------------------------|------------------------------------|---------------|-----------------|--------------------------------|------------|
| 13746 VICTORY BLV                | /D, SUITE 307             | Cost Repor                         | rt not filed. |                 |                                |            |
| VAN NUYS, CA 9140                | 1                         |                                    |               |                 |                                |            |
| LOS ANGELES                      |                           |                                    |               |                 | Key Performanac                | e Ind.     |
| NATIONAL GOVERN                  | MENT SERVICE              | ES                                 |               |                 | Skilled Nursing                | 0.0%       |
| Balance S                        | Sheet                     | Incom                              | e Statement   |                 | Nursing                        | 0.0%       |
| Current Assets                   | 0                         | Total Charges                      | 0             |                 | Home Healthcare                | 0.0%       |
| Fixed Assets                     | 0                         | Contract Allowance                 | 0             | 0.0%            | Length of Stay                 |            |
| Other Assets                     | 0                         | Operating Revenue                  | 0             | 0.0%            | Medicare LOS                   |            |
| Total Assets                     | 0                         | Operating Expense                  | 0             | 0.0%            | Current Ratio                  |            |
| Current Liabilities              | 0                         | Operating Margin                   | 0             | 0.0%            | Days to Collect                |            |
| Long Term Liabilities            | 0                         | Other Income                       | 0             | 0.0%            | Avg Payment Days               |            |
| Total Equity                     | 0                         | Other Expense                      | 0             | 0.0%            | Depreciation Rate              | 0.0%       |
| Total Liab. and Equity           | 0                         | Net Profit or Loss                 | 0             | 0.0%            | Return on Equity               | 0.0%       |
| 751609 MONARCH                   | PALLIATIVE C              | ARE, INC.                          |               |                 | Proprietary - Corporati        | on         |
| 433 NORTH 4TH ST                 | , SUITE 214               | 12/31/2019                         | 365 Days Subm | itted           | Hospice                        |            |
| MONTEBELLO, CA 9                 | 0640                      |                                    |               |                 |                                |            |
| LOS ANGELES                      |                           |                                    |               |                 | Key Performanac                | e Ind.     |
| NATIONAL GOVERN                  | MENT SERVICE              | ES .                               |               |                 | Skilled Nursing                | 0.0%       |
| Balance S                        | Sheet                     | Incom                              | e Statement   |                 | Nursing                        | 0.0%       |
| Current Assets                   | 45,332                    | Total Charges                      | 399,224       |                 | Home Healthcare                | 0.0%       |
| Fixed Assets                     | 0                         | Contract Allowance                 | 0             | 0.0%            | Length of Stay                 |            |
| Other Assets                     | 7,909                     | Operating Revenue                  | 399,224       | 100.0%          | Medicare LOS                   |            |
|                                  | •                         |                                    |               |                 |                                |            |
| Total Assets                     | 53,241                    | Operating Expense                  | 400,841       | 100.4%          | Current Ratio                  | 1.5        |
| Total Assets Current Liabilities | 53,241                    | Operating Expense Operating Margin | 400,841       | 100.4%<br>-0.4% | Current Ratio  Days to Collect | 1.5<br>0.0 |
|                                  | 53,241<br>29,883          |                                    |               |                 |                                |            |
| Current Liabilities              | 53,241<br>29,883<br>4,942 | Operating Margin                   | -1,617        | -0.4%           | Days to Collect                | 0.0        |

**All Providers** 

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|                                                                                                            | S HOSPICE CA                                                              | RE LLC                                                                                       |                                                              |                                    | Proprietary - Corporat                                                                                            | on                                  |
|------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|--------------------------------------------------------------|------------------------------------|-------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 4959 PALO VERDE                                                                                            | STREET SUITE                                                              | 100C 12/31/2019                                                                              | 365 Days Submi                                               | tted                               | Hospice                                                                                                           |                                     |
| MONTCLAIR, CA 917                                                                                          | 763                                                                       |                                                                                              |                                                              |                                    |                                                                                                                   |                                     |
| SAN BERNARDINO                                                                                             |                                                                           |                                                                                              |                                                              |                                    | Key Performanad                                                                                                   | e Ind.                              |
| DUMMY FOR MEDIC                                                                                            | AID HHA                                                                   |                                                                                              |                                                              |                                    | Skilled Nursing                                                                                                   | 0.0%                                |
| Balance S                                                                                                  | Sheet                                                                     | Income                                                                                       | e Statement                                                  |                                    | Nursing                                                                                                           | 0.0%                                |
| Current Assets                                                                                             | 19,002                                                                    | Total Charges                                                                                | 2,007,300                                                    |                                    | Home Healthcare                                                                                                   | 0.0%                                |
| Fixed Assets                                                                                               | 11,997                                                                    | Contract Allowance                                                                           | 0                                                            | 0.0%                               | Length of Stay                                                                                                    |                                     |
| Other Assets                                                                                               | 225,010                                                                   | Operating Revenue                                                                            | 2,007,300                                                    | 100.0%                             | Medicare LOS                                                                                                      |                                     |
| Total Assets                                                                                               | 256,009                                                                   | Operating Expense                                                                            | 2,046,903                                                    | 102.0%                             | Current Ratio                                                                                                     | 2.2                                 |
| Current Liabilities                                                                                        | 8,666                                                                     | Operating Margin                                                                             | -39,603                                                      | -2.0%                              | Days to Collect                                                                                                   | 3.9                                 |
| Long Term Liabilities                                                                                      | 0                                                                         | Other Income                                                                                 | 0                                                            | 0.0%                               | Avg Payment Days                                                                                                  | 4.5                                 |
| Total Equity                                                                                               | 247,343                                                                   | Other Expense                                                                                | 0                                                            | 0.0%                               | Depreciation Rate                                                                                                 | 0.0%                                |
| Total Liab. and Equity                                                                                     | 256,009                                                                   | Net Profit or Loss                                                                           | (39,603)                                                     | -2.0%                              | Return on Equity                                                                                                  | -16.0%                              |
| 921673 MORECARI                                                                                            | E PALLIATIVE /                                                            | AND HOSPICE, INC                                                                             |                                                              |                                    | Proprietary - Corporat                                                                                            | on                                  |
| 11770 WARNER AVE                                                                                           | - OUT- 040                                                                |                                                                                              |                                                              |                                    |                                                                                                                   |                                     |
|                                                                                                            | E, SUITE 210                                                              | 12/31/2019                                                                                   | 365 Days Submi                                               | tted                               | Hospice                                                                                                           |                                     |
| FOUNTAIN VALLEY,                                                                                           |                                                                           | 12/31/2019                                                                                   | 365 Days Submi                                               | tted                               | Hospice                                                                                                           |                                     |
| FOUNTAIN VALLEY,<br>ORANGE                                                                                 |                                                                           | 12/31/2019                                                                                   | 365 Days Submi                                               | tted                               | Hospice  Key Performana                                                                                           | e Ind.                              |
|                                                                                                            | CA 92708                                                                  |                                                                                              | 365 Days Submi                                               | tted                               |                                                                                                                   | e Ind.<br>0.0%                      |
| ORANGE                                                                                                     | CA 92708<br>IMENT SERVICE                                                 | ΞS                                                                                           | 365 Days Submi                                               | tted                               | Key Performanad                                                                                                   |                                     |
| ORANGE<br>NATIONAL GOVERN                                                                                  | CA 92708<br>IMENT SERVICE                                                 | ΞS                                                                                           | ·                                                            | tted                               | <b>Key Performana</b> Skilled Nursing                                                                             | 0.0%                                |
| ORANGE NATIONAL GOVERN Balance S                                                                           | CA 92708  IMENT SERVICE  Sheet  544,897                                   | ES<br><b>Incom</b> e                                                                         | e Statement                                                  | tted<br>34.4%                      | <b>Key Performana</b> Skilled Nursing Nursing                                                                     | 0.0%<br>0.0%                        |
| ORANGE NATIONAL GOVERN Balance S Current Assets                                                            | CA 92708  IMENT SERVICE  Sheet  544,897                                   | ES<br>Income<br>Total Charges                                                                | e Statement<br>4,836,946                                     |                                    | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                  | 0.0%<br>0.0%                        |
| ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | CA 92708  IMENT SERVICE  Sheet  544,897  0  370,809                       | Income<br>Total Charges<br>Contract Allowance                                                | e Statement<br>4,836,946<br>1,664,252                        | 34.4%                              | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%                        |
| ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | CA 92708  IMENT SERVICE  544,897  0  370,809  915,706                     | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement 4,836,946 1,664,252 3,172,694                    | 34.4%<br>65.6%                     | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                              | 0.0%<br>0.0%<br>0.0%                |
| ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CA 92708  IMENT SERVICE  544,897  0  370,809  915,706  133,673            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement 4,836,946 1,664,252 3,172,694 3,607,983          | 34.4%<br>65.6%<br>113.7%           | Key Performanao Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%                |
| ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CA 92708  IMENT SERVICE  544,897  0  370,809  915,706  133,673  1,747,259 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 4,836,946<br>4,664,252<br>3,172,694<br>3,607,983<br>-435,289 | 34.4%<br>65.6%<br>113.7%<br>-13.7% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>4.1<br>30.1 |

**All Providers** 

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|                                                                                                                                                                             | STAR PALLIATI                                                                               |                                                                                                                                      | Proprietary - Corporati                                           | on                              |                                                                                                                                                                        |                                 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|---------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|
| 11651 STERLING AV                                                                                                                                                           | VE, SUITE I                                                                                 | 12/31/2019                                                                                                                           | 365 Days Subm                                                     | itted                           | Hospice                                                                                                                                                                |                                 |
| RIVERSIDE, CA 9250                                                                                                                                                          | 03                                                                                          |                                                                                                                                      |                                                                   |                                 |                                                                                                                                                                        |                                 |
| RIVERSIDE                                                                                                                                                                   |                                                                                             |                                                                                                                                      |                                                                   |                                 | Key Performanac                                                                                                                                                        | e Ind.                          |
| NATIONAL GOVERN                                                                                                                                                             | IMENT SERVICE                                                                               | ES                                                                                                                                   |                                                                   |                                 | Skilled Nursing                                                                                                                                                        | 0.0%                            |
| Balance S                                                                                                                                                                   | Sheet                                                                                       | Income                                                                                                                               | e Statement                                                       |                                 | Nursing                                                                                                                                                                | 0.3%                            |
| Current Assets                                                                                                                                                              | 157,058                                                                                     | Total Charges                                                                                                                        | 3,316,947                                                         |                                 | Home Healthcare                                                                                                                                                        | 0.0%                            |
| Fixed Assets                                                                                                                                                                | 18,208                                                                                      | Contract Allowance                                                                                                                   | 0                                                                 | 0.0%                            | Length of Stay                                                                                                                                                         |                                 |
| Other Assets                                                                                                                                                                | 98,831                                                                                      | Operating Revenue                                                                                                                    | 3,316,947                                                         | 100.0%                          | Medicare LOS                                                                                                                                                           |                                 |
| Total Assets                                                                                                                                                                | 603,683                                                                                     | Operating Expense                                                                                                                    | 3,289,494                                                         | 99.2%                           | Current Ratio                                                                                                                                                          | 2.1                             |
| Current Liabilities                                                                                                                                                         | 75,235                                                                                      | Operating Margin                                                                                                                     | 27,453                                                            | 0.8%                            | Days to Collect                                                                                                                                                        | 2.2                             |
| Long Term Liabilities                                                                                                                                                       | 0                                                                                           | Other Income                                                                                                                         | 0                                                                 | 0.0%                            | Avg Payment Days                                                                                                                                                       | 4.0                             |
| Total Equity                                                                                                                                                                | 528,448                                                                                     | Other Expense                                                                                                                        | 0                                                                 | 0.0%                            | Depreciation Rate                                                                                                                                                      | 0.0%                            |
|                                                                                                                                                                             |                                                                                             |                                                                                                                                      |                                                                   |                                 |                                                                                                                                                                        | F 00/                           |
| Total Liab. and Equity                                                                                                                                                      | 603,683                                                                                     | Net Profit or Loss                                                                                                                   | 27,453                                                            | 0.8%                            | Return on Equity                                                                                                                                                       | 5.2%                            |
| Total Liab. and Equity  751605 MOTHER T                                                                                                                                     |                                                                                             |                                                                                                                                      | 27,453                                                            | 0.8%                            | Return on Equity  Proprietary - Corporati                                                                                                                              |                                 |
| 751605 MOTHER T                                                                                                                                                             | HERESA HOSP                                                                                 |                                                                                                                                      |                                                                   |                                 | . ,                                                                                                                                                                    |                                 |
| 751605 MOTHER T                                                                                                                                                             | HERESA HOSP                                                                                 | ICE, INC                                                                                                                             |                                                                   |                                 | Proprietary - Corporati                                                                                                                                                |                                 |
| 751605 MOTHER T                                                                                                                                                             | HERESA HOSP                                                                                 | ICE, INC                                                                                                                             |                                                                   |                                 | Proprietary - Corporati                                                                                                                                                | ion                             |
| 751605 MOTHER T 847 NORTH HOLLY BURBANK, CA 91508                                                                                                                           | HERESA HOSP WOOD WAY, ST                                                                    | ICE, INC<br>E 203B 12/31/2019                                                                                                        |                                                                   |                                 | Proprietary - Corporati Hospice                                                                                                                                        | ion                             |
| 751605 MOTHER T 847 NORTH HOLLY BURBANK, CA 91509 LOS ANGELES                                                                                                               | HERESA HOSP WOOD WAY, ST                                                                    | ICE, INC<br>E 203B 12/31/2019                                                                                                        |                                                                   |                                 | Proprietary - Corporati Hospice  Key Performanac                                                                                                                       | e Ind.                          |
| 751605 MOTHER T  847 NORTH HOLLY  BURBANK, CA 91509  LOS ANGELES  NATIONAL GOVERN                                                                                           | HERESA HOSP WOOD WAY, ST  MENT SERVICE                                                      | ICE, INC<br>E 203B 12/31/2019                                                                                                        | 365 Days Submi                                                    |                                 | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing                                                                                                  | ee Ind.                         |
| 751605 MOTHER T 847 NORTH HOLLY BURBANK, CA 91508 LOS ANGELES NATIONAL GOVERN Balance S                                                                                     | HERESA HOSP WOOD WAY, ST  MENT SERVICE                                                      | ICE, INC  E 203B 12/31/2019  ES                                                                                                      | 365 Days Submi                                                    | itted                           | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                                         | e Ind.<br>0.0%<br>0.0%          |
| 751605 MOTHER T  847 NORTH HOLLY  BURBANK, CA 91508  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | HERESA HOSP WOOD WAY, ST  IMENT SERVICE Sheet  143,632                                      | ICE, INC  E 203B 12/31/2019  ES  Income                                                                                              | e Statement<br>863,648                                            | itted<br>5.7%                   | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                                        | e Ind.<br>0.0%<br>0.0%          |
| 751605 MOTHER T  847 NORTH HOLLY  BURBANK, CA 91508  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | HERESA HOSP WOOD WAY, ST  IMENT SERVICE Sheet  143,632                                      | ICE, INC E 203B 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue                                              | e Statement<br>863,648<br>49,543                                  | itted<br>5.7%                   | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                          | e Ind.<br>0.0%<br>0.0%          |
| 751605 MOTHER T  847 NORTH HOLLY  BURBANK, CA 91509  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | HERESA HOSP WOOD WAY, ST  IMENT SERVICE 143,632 0 80,838 224,470                            | ICE, INC E 203B 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue                                              | e Statement<br>863,648<br>49,543<br>814,105                       | 5.7%<br>94.3%                   | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | e Ind.<br>0.0%<br>0.0%<br>0.0%  |
| 751605 MOTHER T  847 NORTH HOLLY  BURBANK, CA 91509  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | HERESA HOSP WOOD WAY, ST  IMENT SERVICE 143,632 0 80,838 224,470 19,996                     | ICE, INC TE 203B 12/31/2019 TS Income Total Charges Contract Allowance Operating Revenue Operating Expense                           | e Statement<br>863,648<br>49,543<br>814,105<br>684,106            | 5.7%<br>94.3%<br>84.0%          | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | ee Ind.<br>0.0%<br>0.0%<br>0.0% |
| 751605 MOTHER T  847 NORTH HOLLY  BURBANK, CA 91509  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | HERESA HOSP WOOD WAY, ST  IMENT SERVICE Sheet  143,632  0  80,838  224,470  19,996  108,202 | ICE, INC TE 203B 12/31/2019 TE 203B 12/31/2019 Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | e Statement<br>863,648<br>49,543<br>814,105<br>684,106<br>129,999 | 5.7%<br>94.3%<br>84.0%<br>16.0% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | ee Ind. 0.0% 0.0% 0.0% 7.2 34.1 |

**All Providers** 

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| A0155 MOUNT OL         | IVES HOSPICE  |                    |               |   |      |                   |        |
|------------------------|---------------|--------------------|---------------|---|------|-------------------|--------|
| 18520 BURBANK BL       | LVD STE 212   | Cost Repo          | rt not filed. |   |      |                   |        |
| TARZANA, CA 91356      | 6             |                    |               |   |      |                   |        |
| LOS ANGELES            |               |                    |               |   |      | Key Performanac   | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |               |   |      | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement   |   |      | Nursing           | 0.0%   |
| Current Assets         | 0             | Total Charges      |               | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |
| Other Assets           | 0             | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |
| Total Assets           | 0             | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0             | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0             | Other Income       |               | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0             | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0%   |
| 751755 MSP HOSP        | PICE, INC     |                    |               |   |      |                   |        |
| 10117 SEPULVEDA        | BLVD SUITE 10 | 2 Cost Repo        | rt not filed. |   |      |                   |        |
| MISSION HILLS, CA      | 91345         |                    |               |   |      |                   |        |
| LOS ANGELES            |               |                    |               |   |      | Key Performanac   | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |               |   |      | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement   |   |      | Nursing           | 0.0%   |
| Current Assets         | 0             | Total Charges      |               | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |
| Other Assets           | 0             | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |
| Total Assets           | 0             | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0             | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0             | Other Income       |               | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0             | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0%   |
|                        |               |                    |               |   |      |                   |        |

**All Providers** 

Total Liab. and Equity

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0 Net Profit or Loss

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0

0.0% Return on Equity

0.0%

Sample Hospice reports from the Halmanac.com website.

| 921709 MT OLIVE HOSPICE & PALLIATIVE CARE                                 |                                                          |                                                                                       |                                               |                            | Proprietary - Corporat                                                    | tion         |
|---------------------------------------------------------------------------|----------------------------------------------------------|---------------------------------------------------------------------------------------|-----------------------------------------------|----------------------------|---------------------------------------------------------------------------|--------------|
| 425 W BONITA AVE SUITE 209 12/31/2019                                     |                                                          |                                                                                       | 365 Days Submi                                | itted                      | Hospice                                                                   |              |
| SAN DIMAS, CA 917                                                         | 73                                                       |                                                                                       |                                               |                            |                                                                           |              |
| LOS ANGELES                                                               |                                                          |                                                                                       |                                               |                            | Key Performana                                                            | ce Ind.      |
| NATIONAL GOVERN                                                           | NATIONAL GOVERNMENT SERVICES                             |                                                                                       |                                               |                            |                                                                           | 0.0%         |
| Balance S                                                                 | Income                                                   | e Statement                                                                           |                                               | Nursing                    | 0.0%                                                                      |              |
| Current Assets                                                            | 93,804                                                   | Total Charges                                                                         | 908,432                                       |                            | Home Healthcare                                                           | 0.0%         |
| Fixed Assets                                                              | 0                                                        | Contract Allowance                                                                    | 0                                             | 0.0%                       | Length of Stay                                                            |              |
| Other Assets                                                              | 57,000                                                   | Operating Revenue                                                                     | 908,432                                       | 100.0%                     | Medicare LOS                                                              |              |
| Total Assets                                                              | 151,139                                                  | Operating Expense                                                                     | 924,741                                       | 101.8%                     | Current Ratio                                                             | 1.2          |
| Current Liabilities                                                       | 77,893                                                   | Operating Margin                                                                      | -16,309                                       | -1.8%                      | Days to Collect                                                           | 33.9         |
| Long Term Liabilities                                                     | 74,500                                                   | Other Income                                                                          | 0                                             | 0.0%                       | Avg Payment Days                                                          | 30.7         |
| Total Equity                                                              | -1,254                                                   | Other Expense                                                                         | 0                                             | 0.0%                       | Depreciation Rate                                                         | 0.0%         |
| Total Liab. and Equity                                                    | 151,139                                                  | Net Profit or Loss                                                                    | (16,309)                                      | -1.8%                      | Return on Equity                                                          | 1,300.6%     |
| 751726 MT SINAI H                                                         | OSPICE INC                                               |                                                                                       |                                               |                            | Proprietary - Corporat                                                    | tion         |
| 13746 VICTORY BL\                                                         | /D SUITE 217                                             | 12/31/2019                                                                            | 365 Days Submi                                | itted                      | Hospice                                                                   |              |
| VAN NUYS, CA 9140                                                         | 1                                                        |                                                                                       |                                               |                            |                                                                           |              |
| LOS ANGELES                                                               |                                                          |                                                                                       |                                               |                            | Key Performana                                                            | ce Ind.      |
| NATIONAL GOVERN                                                           | MENT SERVICE                                             | S                                                                                     |                                               |                            | Skilled Nursing                                                           | 0.0%         |
| Balance S                                                                 |                                                          |                                                                                       |                                               |                            |                                                                           |              |
|                                                                           | heet                                                     | Income                                                                                | e Statement                                   |                            | Nursing                                                                   | 0.0%         |
| Current Assets                                                            |                                                          | Income<br>Total Charges                                                               | <b>294</b> ,689                               |                            | Nursing Home Healthcare                                                   | 0.0%<br>0.0% |
|                                                                           | 4,187                                                    |                                                                                       |                                               | 0.0%                       | -                                                                         |              |
| Current Assets                                                            | 4,187<br>5,057                                           | Total Charges                                                                         | 294,689                                       | 0.0%<br>100.0%             | Home Healthcare                                                           |              |
| Current Assets Fixed Assets                                               | 4,187<br>5,057<br>200,000                                | Total Charges Contract Allowance                                                      | 294,689                                       |                            | Home Healthcare<br>Length of Stay                                         |              |
| Current Assets Fixed Assets Other Assets                                  | 4,187<br>5,057<br>200,000<br>209,244                     | Total Charges Contract Allowance Operating Revenue                                    | 294,689<br>0<br>294,689                       | 100.0%                     | Home Healthcare Length of Stay Medicare LOS                               | 0.0%         |
| Current Assets Fixed Assets Other Assets Total Assets                     | 4,187<br>5,057<br>200,000<br>209,244<br>248,642          | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 294,689<br>0<br>294,689<br>375,555            | 100.0%<br>127.4%           | Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%         |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 4,187<br>5,057<br>200,000<br>209,244<br>248,642<br>9,338 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 294,689<br>0<br>294,689<br>375,555<br>-80,866 | 100.0%<br>127.4%<br>-27.4% | Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%         |

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Sample Hospice reports from the Halmanac.com website.

| 921500 NATIONAL HOSPICE AND PALLIATIVE CARE                                                                                                  |                                                                                     |                                                                                                                |                                                     |                                  | Proprietary - Corpora                                                                                                                 | tion                               |
|----------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|
| 640 NORTH MAIN STREET 12/31/2019 365 Days Submitted Hospice                                                                                  |                                                                                     |                                                                                                                |                                                     |                                  |                                                                                                                                       |                                    |
| MANTECA, CA 9533                                                                                                                             | 6                                                                                   |                                                                                                                |                                                     |                                  |                                                                                                                                       |                                    |
| SAN JOAQUIN Key Performanace Ind.                                                                                                            |                                                                                     |                                                                                                                |                                                     |                                  |                                                                                                                                       |                                    |
| NATIONAL GOVERNMENT SERVICES Skilled Nursing                                                                                                 |                                                                                     |                                                                                                                |                                                     |                                  |                                                                                                                                       | 0.0%                               |
| Balance S                                                                                                                                    | Balance Sheet Income Statement Nursing                                              |                                                                                                                |                                                     |                                  |                                                                                                                                       | 0.0%                               |
| Current Assets                                                                                                                               | 38,634                                                                              | Total Charges                                                                                                  | 708,507                                             |                                  | Home Healthcare                                                                                                                       | 0.0%                               |
| Fixed Assets                                                                                                                                 | 0                                                                                   | Contract Allowance                                                                                             | 0                                                   | 0.0%                             | Length of Stay                                                                                                                        |                                    |
| Other Assets                                                                                                                                 | 0                                                                                   | Operating Revenue                                                                                              | 708,507                                             | 100.0%                           | Medicare LOS                                                                                                                          |                                    |
| Total Assets                                                                                                                                 | 38,634                                                                              | Operating Expense                                                                                              | 720,277                                             | 101.7%                           | Current Ratio                                                                                                                         | 46.0                               |
| Current Liabilities                                                                                                                          | 839                                                                                 | Operating Margin                                                                                               | -11,770                                             | -1.7%                            | Days to Collect                                                                                                                       | 0.0                                |
| Long Term Liabilities                                                                                                                        | 0                                                                                   | Other Income                                                                                                   | 0                                                   | 0.0%                             | Avg Payment Days                                                                                                                      | 0.4                                |
| Total Equity                                                                                                                                 | 37,795                                                                              | Other Expense                                                                                                  | 0                                                   | 0.0%                             | Depreciation Rate                                                                                                                     | 0.0%                               |
| Total Liab. and Equity                                                                                                                       | 38,634                                                                              | Net Profit or Loss                                                                                             | (11,770)                                            | -1.7%                            | Return on Equity                                                                                                                      | -31.1%                             |
|                                                                                                                                              |                                                                                     |                                                                                                                |                                                     |                                  |                                                                                                                                       |                                    |
| 921644 NEIGHBOR                                                                                                                              | CARE HOSPIC                                                                         | E                                                                                                              |                                                     |                                  | Proprietary - Corporate                                                                                                               | tion                               |
| 921644 NEIGHBOR<br>2955 E HILLCREST                                                                                                          |                                                                                     |                                                                                                                | 365 Days Submi                                      | itted                            | Proprietary - Corporat                                                                                                                | tion                               |
|                                                                                                                                              | DRIVE, SUITE #                                                                      |                                                                                                                | 365 Days Subm                                       | itted                            |                                                                                                                                       | tion                               |
| 2955 E HILLCREST                                                                                                                             | DRIVE, SUITE #                                                                      |                                                                                                                | 365 Days Submi                                      | itted                            |                                                                                                                                       |                                    |
| 2955 E HILLCREST<br>THOUSAND OAKS, O                                                                                                         | DRIVE, SUITE #<br>CA 91362                                                          | 128 12/31/2019                                                                                                 | 365 Days Submi                                      | itted                            | Hospice                                                                                                                               |                                    |
| 2955 E HILLCREST THOUSAND OAKS, OVENTURA                                                                                                     | DRIVE, SUITE #<br>CA 91362<br>IMENT SERVICE                                         | 128 12/31/2019<br>ES                                                                                           | 365 Days Submi                                      | itted                            | Hospice  Key Performana                                                                                                               | ce Ind.                            |
| 2955 E HILLCREST THOUSAND OAKS, OVENTURA NATIONAL GOVERN                                                                                     | DRIVE, SUITE #<br>CA 91362<br>IMENT SERVICE                                         | 128 12/31/2019<br>ES                                                                                           | ·                                                   | itted                            | Hospice  Key Performana  Skilled Nursing                                                                                              | <b>ce Ind.</b><br>0.1%             |
| 2955 E HILLCREST THOUSAND OAKS, OVENTURA NATIONAL GOVERN Balance S                                                                           | DRIVE, SUITE # CA 91362 IMENT SERVICE Sheet 131,886                                 | 128 12/31/2019<br>ES<br>Income                                                                                 | e Statement                                         | itted                            | Hospice  Key Performana  Skilled Nursing  Nursing                                                                                     | ce Ind.<br>0.1%<br>0.1%            |
| 2955 E HILLCREST  THOUSAND OAKS, OVENTURA  NATIONAL GOVERN  Balance S  Current Assets                                                        | DRIVE, SUITE # CA 91362  IMENT SERVICE Sheet  131,886 36,470                        | 128 12/31/2019<br>ES<br>Income<br>Total Charges                                                                | e <b>Statement</b><br>2,659,441                     |                                  | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                                       | ce Ind.<br>0.1%<br>0.1%            |
| 2955 E HILLCREST  THOUSAND OAKS, OVENTURA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                          | DRIVE, SUITE # CA 91362  IMENT SERVICE Sheet  131,886 36,470 749,447                | 128 12/31/2019 ES Income Total Charges Contract Allowance                                                      | e <b>Statement</b> 2,659,441 0                      | 0.0%                             | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                                     | ce Ind.<br>0.1%<br>0.1%            |
| 2955 E HILLCREST THOUSAND OAKS, OVENTURA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | DRIVE, SUITE # CA 91362  IMENT SERVICE Sheet  131,886 36,470 749,447 917,803        | 128 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                               | 2,659,441<br>0<br>2,659,441                         | 0.0%<br>100.0%                   | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS                                     | 0.1%<br>0.1%<br>0.0%               |
| 2955 E HILLCREST THOUSAND OAKS, OVENTURA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | DRIVE, SUITE # CA 91362  IMENT SERVICE Sheet  131,886 36,470 749,447 917,803 38,775 | 128 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,659,441<br>2,659,441<br>1,951,119                 | 0.0%<br>100.0%<br>73.4%          | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS<br>Current Ratio                    | 0.1%<br>0.1%<br>0.0%               |
| 2955 E HILLCREST THOUSAND OAKS, OVENTURA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | DRIVE, SUITE # CA 91362  IMENT SERVICE Sheet  131,886 36,470 749,447 917,803 38,775 | 128 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,659,441<br>0<br>2,659,441<br>1,951,119<br>708,322 | 0.0%<br>100.0%<br>73.4%<br>26.6% | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS<br>Current Ratio<br>Days to Collect | 0.1%<br>0.1%<br>0.0%<br>3.4<br>0.9 |

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Sample Hospice reports from the Halmanac.com website.

| 051788 NEW HAVE                                                        |               | Proprietary - Corporat            | ion           |        |                   |        |
|------------------------------------------------------------------------|---------------|-----------------------------------|---------------|--------|-------------------|--------|
| 1700 E LINCOLN AVENUE, SUITE 202 12/31/2019 365 Days Submitted Hospice |               |                                   |               |        |                   |        |
| ANAHEIM, CA 92805                                                      | ;             |                                   |               |        |                   |        |
| ORANGE                                                                 |               |                                   |               |        | Key Performanad   | e Ind. |
| NATIONAL GOVERNMENT SERVICES Skilled Nursing 0.00                      |               |                                   |               |        |                   | 0.0%   |
| Balance Sheet Income Statement Nursing                                 |               |                                   |               |        | 0.0%              |        |
| Current Assets                                                         | 67,035        | Total Charges                     | 2,270,137     |        | Home Healthcare   | 0.0%   |
| Fixed Assets                                                           | 4,521         | Contract Allowance                | 0             | 0.0%   | Length of Stay    |        |
| Other Assets                                                           | 350,948       | Operating Revenue                 | 2,270,137     | 100.0% | Medicare LOS      |        |
| Total Assets                                                           | 422,504       | Operating Expense                 | 1,976,105     | 87.0%  | Current Ratio     | 0.2    |
| Current Liabilities                                                    | 297,086       | Operating Margin                  | 294,032       | 13.0%  | Days to Collect   | 20.6   |
| Long Term Liabilities                                                  | -104,768      | Other Income                      | 0             | 0.0%   | Avg Payment Days  | 35.4   |
| Total Equity                                                           | 230,186       | Other Expense                     | 0             | 0.0%   | Depreciation Rate | 0.0%   |
| Total Liab. and Equity                                                 | 422,504       | Net Profit or Loss                | 294,032       | 13.0%  | Return on Equity  | 127.7% |
| 751678 NEW HOPE                                                        | HOSPICE, INC  |                                   |               |        |                   |        |
| 818 N MOUNTAIN A                                                       | VE, SUITE 103 | Cost Repo                         | rt not filed. |        |                   |        |
| LIDI AND CA 01796                                                      |               |                                   |               |        |                   |        |
| UPLAND, CA 91786                                                       |               |                                   |               |        | Key Performanad   | o Ind  |
| SAN BERNARDINO                                                         | NAID LILIA    |                                   |               |        | Skilled Nursing   | 0.0%   |
| DUMMY FOR MEDIC                                                        |               |                                   | • •           |        | Nursing           | 0.0%   |
| Balance S                                                              |               |                                   | e Statement   |        | Home Healthcare   | 0.0%   |
| Current Assets                                                         | _             | Total Charges  Contract Allowance | 0             | 0.00/  |                   | 0.078  |
| Fixed Assets                                                           | 0             | Contract Allowance                |               | 0.0%   | ,                 |        |
| Other Assets                                                           |               | Operating Revenue                 |               | 0.0%   |                   |        |
| Total Assets                                                           |               | Operating Expense                 |               | 0.0%   |                   |        |
| Current Liabilities                                                    | 0             | Operating Margin                  | 0             | 0.0%   | ,                 |        |
| Long Term Liabilities                                                  | 0             | Other Income                      | 0             | 0.0%   |                   |        |
| Total Equity                                                           | 0             | Other Expense                     | 0             | 0.0%   | •                 | 0.0%   |
| Total Liab. and Equity                                                 | 0             | Net Profit or Loss                | 0             | 0.0%   | Return on Equity  | 0.0%   |

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Sample Hospice reports from the Halmanac.com website.

| 751639 NEW HORI                                                                                                                     | ZON HOSPICE,                                              | INC                                                                                                                                 |                                           |                                 | Proprietary - Corporat                                                                                                                                | ion                                    |
|-------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|
| 1012 EAST COLOR                                                                                                                     | ADO ST, SUITE                                             | 290 12/31/2019                                                                                                                      | 365 Days Submi                            | itted                           | Hospice                                                                                                                                               |                                        |
| GLENDALE, CA 9120                                                                                                                   | 05                                                        |                                                                                                                                     |                                           |                                 |                                                                                                                                                       |                                        |
| LOS ANGELES                                                                                                                         |                                                           |                                                                                                                                     |                                           |                                 | Key Performanac                                                                                                                                       | e Ind.                                 |
| NATIONAL GOVERN                                                                                                                     | IMENT SERVICE                                             | ES                                                                                                                                  |                                           |                                 | Skilled Nursing                                                                                                                                       | 0.0%                                   |
| Balance S                                                                                                                           | Sheet                                                     | Incom                                                                                                                               | e Statement                               |                                 | Nursing                                                                                                                                               | 0.0%                                   |
| Current Assets                                                                                                                      | 255,052                                                   | Total Charges                                                                                                                       | 1,826,627                                 |                                 | Home Healthcare                                                                                                                                       | 0.0%                                   |
| Fixed Assets                                                                                                                        | 6,184                                                     | Contract Allowance                                                                                                                  | 507,610                                   | 27.8%                           | Length of Stay                                                                                                                                        |                                        |
| Other Assets                                                                                                                        | 187,500                                                   | Operating Revenue                                                                                                                   | 1,319,017                                 | 72.2%                           | Medicare LOS                                                                                                                                          |                                        |
| Total Assets                                                                                                                        | 728,662                                                   | Operating Expense                                                                                                                   | 1,554,111                                 | 117.8%                          | Current Ratio                                                                                                                                         |                                        |
| Current Liabilities                                                                                                                 | 0                                                         | Operating Margin                                                                                                                    | -235,094                                  | -17.8%                          | Days to Collect                                                                                                                                       | 58.5                                   |
| Long Term Liabilities                                                                                                               | 728,662                                                   | Other Income                                                                                                                        | 0                                         | 0.0%                            | Avg Payment Days                                                                                                                                      | 0.0                                    |
| Total Equity                                                                                                                        | 0                                                         | Other Expense                                                                                                                       | 0                                         | 0.0%                            | Depreciation Rate                                                                                                                                     | 0.0%                                   |
| Total Liab. and Equity                                                                                                              | 728,662                                                   | Net Profit or Loss                                                                                                                  | (235,094)                                 | -17 8%                          | Return on Equity                                                                                                                                      | 0.0%                                   |
|                                                                                                                                     |                                                           |                                                                                                                                     | (200,001)                                 | 11.070                          | Retain on Equity                                                                                                                                      | 0.070                                  |
| 751719 NEW LIFE                                                                                                                     |                                                           |                                                                                                                                     | (230,001)                                 |                                 | Proprietary - Corporati                                                                                                                               |                                        |
|                                                                                                                                     | HOSPICE CARE                                              | i, INC                                                                                                                              | 365 Days Submi                            |                                 |                                                                                                                                                       |                                        |
| 751719 NEW LIFE                                                                                                                     | HOSPICE CARE                                              | i, INC                                                                                                                              | <u></u>                                   |                                 | Proprietary - Corporati                                                                                                                               |                                        |
| <b>751719 NEW LIFE</b> I                                                                                                            | HOSPICE CARE                                              | i, INC                                                                                                                              | <u></u>                                   |                                 | Proprietary - Corporati                                                                                                                               | ion                                    |
| 751719 NEW LIFE I                                                                                                                   | HOSPICE CARE BLVD, STE B                                  | i, <b>INC</b><br>12/31/2019                                                                                                         | <u></u>                                   |                                 | Proprietary - Corporati                                                                                                                               | ion                                    |
| 751719 NEW LIFE I<br>4000 W MAGNOLIA<br>BURBANK, CA 91508<br>LOS ANGELES                                                            | HOSPICE CARE BLVD, STE B 5                                | i, <b>INC</b><br>12/31/2019<br>ES                                                                                                   | <u></u>                                   |                                 | Proprietary - Corporati Hospice  Key Performanac                                                                                                      | ion                                    |
| 751719 NEW LIFE I<br>4000 W MAGNOLIA<br>BURBANK, CA 91508<br>LOS ANGELES<br>NATIONAL GOVERN                                         | HOSPICE CARE BLVD, STE B  MENT SERVICE                    | i, <b>INC</b><br>12/31/2019<br>ES                                                                                                   | 365 Days Submi                            |                                 | Proprietary - Corporati Hospice  Key Performanac Skilled Nursing                                                                                      | ion<br>ce Ind.<br>0.0%<br>0.0%         |
| 751719 NEW LIFE I 4000 W MAGNOLIA BURBANK, CA 91508 LOS ANGELES NATIONAL GOVERN Balance S                                           | HOSPICE CARE BLVD, STE B  MENT SERVICE                    | E, INC  12/31/2019  ES  Income                                                                                                      | 365 Days Submi                            |                                 | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                        | ion<br>ce Ind.<br>0.0%<br>0.0%         |
| 751719 NEW LIFE I 4000 W MAGNOLIA BURBANK, CA 91508 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                            | HOSPICE CARE BLVD, STE B  SMENT SERVICE Sheet 39,660      | E, INC  12/31/2019  ES  Income                                                                                                      | e Statement 566,753                       | itted                           | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                       | ion<br>ce Ind.<br>0.0%                 |
| 751719 NEW LIFE I 4000 W MAGNOLIA BURBANK, CA 91508 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets               | HOSPICE CARE BLVD, STE B  SMENT SERVICE Sheet 39,660 0    | E, INC  12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                   | e <b>Statement</b> 566,753                | itted 0.0%                      | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                       | ion<br>ce Ind.<br>0.0%<br>0.0%         |
| 751719 NEW LIFE II 4000 W MAGNOLIA BURBANK, CA 91508 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets | HOSPICE CARE BLVD, STE B  Sheet 39,660 0 39,660           | E, INC  12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                | e Statement 566,753 0 566,753             | 0.0%<br>100.0%                  | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ion<br>ee Ind.<br>0.0%<br>0.0%<br>0.0% |
| 751719 NEW LIFE I                                                                                                                   | HOSPICE CARE BLVD, STE B  SMENT SERVICE 39,660 0 39,660 0 | E, INC  12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                             | e Statement  566,753  0  566,753  538,894 | 0.0%<br>100.0%<br>95.1%         | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ion  ce Ind.  0.0%  0.0%  0.0%         |
| 751719 NEW LIFE I                                                                                                                   | HOSPICE CARE BLVD, STE B  SMENT SERVICE 39,660 0 39,660 0 | Income  12/31/2019  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | 27,859                                    | 0.0%<br>100.0%<br>95.1%<br>4.9% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ion<br>ce Ind.<br>0.0%<br>0.0%         |

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Sample Hospice reports from the Halmanac.com website.

| 921654 NEW MADI                                                                     | 1654 NEW MADISON HOSPICE AND PALLIATIVE CARE, INC |                                                                                              |                  |                      |                                                                                                   | on                    |  |
|-------------------------------------------------------------------------------------|---------------------------------------------------|----------------------------------------------------------------------------------------------|------------------|----------------------|---------------------------------------------------------------------------------------------------|-----------------------|--|
| 1641 W MAIN ST, SI                                                                  | JITE 216                                          | tted                                                                                         | Hospice          |                      |                                                                                                   |                       |  |
| ALHAMBRA, CA 918                                                                    | 01                                                |                                                                                              |                  |                      |                                                                                                   |                       |  |
| LOS ANGELES                                                                         |                                                   |                                                                                              |                  |                      | Key Performanac                                                                                   | e Ind.                |  |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                     | ≣S                                                                                           |                  |                      | Skilled Nursing                                                                                   | 0.0%                  |  |
| Balance S                                                                           | Sheet                                             | Income                                                                                       | e Statement      |                      | Nursing                                                                                           |                       |  |
| Current Assets                                                                      | 0                                                 | Total Charges                                                                                | 195,839          |                      | Home Healthcare                                                                                   | 0.0%                  |  |
| Fixed Assets                                                                        | 0                                                 | Contract Allowance                                                                           | 0                | 0.0%                 | Length of Stay                                                                                    |                       |  |
| Other Assets                                                                        | 0                                                 | Operating Revenue                                                                            | 195,839          | 100.0%               | Medicare LOS                                                                                      |                       |  |
| Total Assets                                                                        | 0                                                 | Operating Expense                                                                            | 210,853          | 107.7%               | Current Ratio                                                                                     |                       |  |
| Current Liabilities                                                                 | 0                                                 | Operating Margin                                                                             | -15,014          | -7.7%                | Days to Collect                                                                                   | 0.0                   |  |
| Long Term Liabilities                                                               | 15,014                                            | Other Income                                                                                 | 0                | 0.0%                 | Avg Payment Days                                                                                  | 0.0                   |  |
| Total Equity                                                                        | -15,014                                           | Other Expense                                                                                | 0                | 0.0%                 | Depreciation Rate                                                                                 | 0.0%                  |  |
| Total Liab. and Equity                                                              | 0                                                 | Net Profit or Loss                                                                           | (15,014)         | -7.7%                | Return on Equity                                                                                  | 100.0%                |  |
| A0159 NEW VISIO                                                                     | N HOSPICE                                         |                                                                                              |                  |                      |                                                                                                   |                       |  |
| 21124-D VANOWEN                                                                     | STREET                                            | Cost Repor                                                                                   | t not filed.     |                      |                                                                                                   |                       |  |
| CANOGA PARK, CA                                                                     |                                                   |                                                                                              |                  |                      |                                                                                                   |                       |  |
| LOS ANGELES                                                                         |                                                   |                                                                                              |                  |                      |                                                                                                   |                       |  |
| LOS ANGELES                                                                         | 91303                                             |                                                                                              |                  |                      | Key Performanac                                                                                   | e Ind.                |  |
| LOS ANGELES NATIONAL GOVERN                                                         |                                                   | ≣S                                                                                           |                  |                      | <b>Key Performanac</b> Skilled Nursing                                                            | <b>e Ind.</b><br>0.0% |  |
|                                                                                     | IMENT SERVICE                                     |                                                                                              | e Statement      |                      | •                                                                                                 |                       |  |
| NATIONAL GOVERN                                                                     | IMENT SERVICE<br>Sheet                            |                                                                                              | e Statement      |                      | Skilled Nursing                                                                                   | 0.0%                  |  |
| NATIONAL GOVERN                                                                     | IMENT SERVICE<br>Sheet                            | Income                                                                                       |                  | 0.0%                 | Skilled Nursing Nursing                                                                           | 0.0%<br>0.0%          |  |
| NATIONAL GOVERN<br>Balance S<br>Current Assets                                      | IMENT SERVICE<br>Sheet<br>0                       | Income<br>Total Charges                                                                      | 0                | 0.0%<br>0.0%         | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%          |  |
| NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets                      | IMENT SERVICE Sheet 0 0                           | Income<br>Total Charges<br>Contract Allowance                                                | 0                |                      | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%                  |  |
| Balance S Current Assets Fixed Assets Other Assets                                  | IMENT SERVICE Sheet 0 0                           | Income Total Charges Contract Allowance Operating Revenue                                    | 0 0              | 0.0%                 | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%                  |  |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | IMENT SERVICE  Sheet  0 0 0                       | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 0<br>0<br>0<br>0 | 0.0%<br>0.0%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%                  |  |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | IMENT SERVICE  O  O  O  O                         | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 0<br>0<br>0<br>0 | 0.0%<br>0.0%<br>0.0% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%                  |  |

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Sample Hospice reports from the Halmanac.com website.

| 751769 NIGHTINGALE HOSPICE |                       |                |      |                   |        |  |  |
|----------------------------|-----------------------|----------------|------|-------------------|--------|--|--|
| 411 E HUNTINGTON DR S      | SUITE 212 Cost Rep    | ort not filed. |      |                   |        |  |  |
| ARCADIA, CA 91006          |                       |                |      |                   |        |  |  |
| LOS ANGELES                |                       |                |      | Key Performanac   | e Ind. |  |  |
| NATIONAL GOVERNMENT        | SERVICES              |                |      | Skilled Nursing   | 0.0%   |  |  |
| Balance Sheet              | Inco                  | me Statement   |      | Nursing           | 0.0%   |  |  |
| Current Assets             | 0 Total Charges       | 0              |      | Home Healthcare   | 0.0%   |  |  |
| Fixed Assets               | O Contract Allowance  | 0              | 0.0% | Length of Stay    |        |  |  |
| Other Assets               | 0 Operating Revenue   | 0              | 0.0% | Medicare LOS      |        |  |  |
| Total Assets               | Operating Expense     | 0              | 0.0% | Current Ratio     |        |  |  |
| Current Liabilities        | Operating Margin      | 0              | 0.0% | Days to Collect   |        |  |  |
| Long Term Liabilities      | 0 Other Income        | 0              | 0.0% | Avg Payment Days  |        |  |  |
| Total Equity               | 0 Other Expense       | 0              | 0.0% | Depreciation Rate | 0.0%   |  |  |
| Total Liab. and Equity     | 0 Net Profit or Loss  | 0              | 0.0% | Return on Equity  | 0.0%   |  |  |
| 751715 NIRVANA CARE        | HOSPICE SERVICES, INC |                |      |                   |        |  |  |
| 737 GLENDORA AVE STE       | 103 Cost Rep          | ort not filed. |      |                   |        |  |  |
| LA PUENTE, CA 91744        |                       |                |      |                   |        |  |  |
| LOS ANGELES                |                       |                |      | Key Performanac   | e Ind. |  |  |
| NATIONAL GOVERNMENT        | SERVICES              |                |      | Skilled Nursing   | 0.0%   |  |  |
| Balance Sheet              | Inco                  | me Statement   |      | Nursing           | 0.0%   |  |  |

| LOS ANGELES            |               |                    |             |   |      | Key Periorilanac  | e iiiu. |
|------------------------|---------------|--------------------|-------------|---|------|-------------------|---------|
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |             |   |      | Skilled Nursing   | 0.0%    |
| Balance S              | Sheet         | Income             | e Statement |   |      | Nursing           | 0.0%    |
| Current Assets         | 0             | Total Charges      |             | 0 |      | Home Healthcare   | 0.0%    |
| Fixed Assets           | 0             | Contract Allowance |             | 0 | 0.0% | Length of Stay    |         |
| Other Assets           | 0             | Operating Revenue  |             | 0 | 0.0% | Medicare LOS      |         |
| Total Assets           | 0             | Operating Expense  |             | 0 | 0.0% | Current Ratio     |         |
| Current Liabilities    | 0             | Operating Margin   |             | 0 | 0.0% | Days to Collect   |         |
| Long Term Liabilities  | 0             | Other Income       |             | 0 | 0.0% | Avg Payment Days  |         |
| Total Equity           | 0             | Other Expense      |             | 0 | 0.0% | Depreciation Rate | 0.0%    |
| Total Liab. and Equity | 0             | Net Profit or Loss |             | 0 | 0.0% | Return on Equity  | 0.0%    |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 921798 NNN HOSPICE, IN                           | С                   |                |              |        | Proprietary - Corporatio | n    |
|--------------------------------------------------|---------------------|----------------|--------------|--------|--------------------------|------|
| 8001 LAUREL CANYON BL                            | VD, SUITE 207       | 12/31/2019 36  | 5 Days Submi | tted   | Hospice                  |      |
| N HOLLYWOOD, CA 91605                            |                     |                |              |        |                          |      |
| LOS ANGELES                                      |                     |                |              |        | Key Performanace         | Ind. |
| NATIONAL GOVERNMENT                              | SERVICES            |                |              |        | Skilled Nursing          | 0.0% |
| Balance Sheet                                    |                     | Income St      | atement      |        | Nursing                  | 0.0% |
| Current Assets                                   | 0 Total             | Charges        | 178,388      |        | Home Healthcare          | 0.0% |
| Fixed Assets                                     | <sup>0</sup> Contra | act Allowance  | 0            | 0.0%   | Length of Stay           |      |
| Other Assets                                     | 0 Opera             | ting Revenue   | 178,388      | 100.0% | Medicare LOS             |      |
| Total Assets                                     | 0 Opera             | ting Expense   | 177,907      | 99.7%  | Current Ratio            |      |
| Current Liabilities                              | 0 Opera             | ting Margin    | 481          | 0.3%   | Days to Collect          | 0.0  |
| Long Term Liabilities                            | 0 Other I           | ncome          | 0            | 0.0%   | Avg Payment Days         | 0.0  |
| Total Equity                                     | 0 Other             | Expense        | 0            | 0.0%   | Depreciation Rate        | 0.0% |
| Total Liab. and Equity                           | 0 Net Pro           | ofit or Loss   | 481          | 0.3%   | Return on Equity         | 0.0% |
| A0163 NOBILIS, INC<br>4<br>6623 SAN FERNANDO ROA | AD, UNIT #E         | Cost Report no | ot filed.    |        |                          |      |

| LOS ANGELES            |              |                    |             |      | Key Performana    | ce Ind. |
|------------------------|--------------|--------------------|-------------|------|-------------------|---------|
| NATIONAL GOVERNI       | MENT SERVICE | ES                 |             |      | Skilled Nursing   | 0.0%    |
| Balance Sh             | neet         | Incom              | e Statement |      | Nursing           | 0.0%    |
| Current Assets         | 0            | Total Charges      | 0           |      | Home Healthcare   | 0.0%    |
| Fixed Assets           | 0            | Contract Allowance | 0           | 0.0% | Length of Stay    |         |
| Other Assets           | 0            | Operating Revenue  | 0           | 0.0% | Medicare LOS      |         |
| Total Assets           | 0            | Operating Expense  | 0           | 0.0% | Current Ratio     |         |
| Current Liabilities    | 0            | Operating Margin   | 0           | 0.0% | Days to Collect   |         |
| Long Term Liabilities  | 0            | Other Income       | 0           | 0.0% | Avg Payment Days  |         |
| Total Equity           | 0            | Other Expense      | 0           | 0.0% | Depreciation Rate | 0.0%    |
| Total Liab. and Equity | 0            | Net Profit or Loss | 0           | 0.0% | Return on Equity  | 0.0%    |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751751 NOBLE HO        | SPICE CARE, IN | NC .               |               |        | Proprietary - Corporat | ion    |
|------------------------|----------------|--------------------|---------------|--------|------------------------|--------|
| 41305 ALBRAE STR       | EET            | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| FREMONT, CA 9453       | 8              |                    |               |        |                        |        |
| ALAMEDA                |                |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ES                 |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet          | Incom              | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 1,263,209      | Total Charges      | 3,283,077     |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | -11,621        | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0              | Operating Revenue  | 3,283,077     | 100.0% | Medicare LOS           |        |
| Total Assets           | 1,251,588      | Operating Expense  | 2,171,813     | 66.2%  | Current Ratio          | 12.5   |
| Current Liabilities    | 100,796        | Operating Margin   | 1,111,264     | 33.8%  | Days to Collect        | 61.2   |
| Long Term Liabilities  | 30,772         | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0    |
| Total Equity           | 1,120,020      | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 1,251,588      | Net Profit or Loss | 1,111,264     | 33.8%  | Return on Equity       | 99.2%  |

#### 751762 NOHO HOSPICE, INC

717 SOUTH VICTORY BLVD, SUITE B Cost Report not filed.

BURBANK, CA 91502

| LOS ANGELES            |               |                    |             |     |    | Key Performanace  | Ind. |
|------------------------|---------------|--------------------|-------------|-----|----|-------------------|------|
| NATIONAL GOVERN        | IMENT SERVICI | ES                 |             |     |    | Skilled Nursing   | 0.0% |
| Balance S              | Sheet         | Incom              | e Statement |     |    | Nursing           | 0.0% |
| Current Assets         | 0             | Total Charges      | (           | )   |    | Home Healthcare   | 0.0% |
| Fixed Assets           | 0             | Contract Allowance |             | 0.0 | 0% | Length of Stay    |      |
| Other Assets           | 0             | Operating Revenue  | (           | 0.0 | )% | Medicare LOS      |      |
| Total Assets           | 0             | Operating Expense  |             | 0.0 | )% | Current Ratio     |      |
| Current Liabilities    | 0             | Operating Margin   | (           | 0.0 | 0% | Days to Collect   |      |
| Long Term Liabilities  | 0             | Other Income       | (           | 0.0 | 0% | Avg Payment Days  |      |
| Total Equity           | 0             | Other Expense      |             | 0.0 | 0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss |             | 0.0 | 0% | Return on Equity  | 0.0% |

**All Providers** 

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Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 921723 NORCAL HOSPICE    | E, INC.                          |      |      |                   |        |
|--------------------------|----------------------------------|------|------|-------------------|--------|
| 700 W. 6TH STREET, SUITE | E K-B Cost Report not file       | ed.  |      |                   |        |
| GILROY, CA 95020         |                                  |      |      |                   |        |
| SANTA CLARA              |                                  |      |      | Key Performanace  | e Ind. |
| NATIONAL GOVERNMENT S    | SERVICES                         |      |      | Skilled Nursing   | 0.0%   |
| Balance Sheet            | Income State                     | ment |      | Nursing           | 0.0%   |
| Current Assets           | 0 Total Charges                  | 0    |      | Home Healthcare   | 0.0%   |
| Fixed Assets             | O Contract Allowance             | 0    | 0.0% | Length of Stay    |        |
| Other Assets             | Operating Revenue                | 0    | 0.0% | Medicare LOS      |        |
| Total Assets             | Operating Expense                | 0    | 0.0% | Current Ratio     |        |
| Current Liabilities      | Operating Margin                 | 0    | 0.0% | Days to Collect   |        |
| Long Term Liabilities    | 0 Other Income                   | 0    | 0.0% | Avg Payment Days  |        |
| Total Equity             | 0 Other Expense                  | 0    | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity   | 0 Net Profit or Loss             | 0    | 0.0% | Return on Equity  | 0.0%   |
| 051651 NORTH BAY HOSF    | PICE & BEREAVEMENT               |      |      |                   |        |
| 4520 BUSINESS CENTER D   | PRIVE, #160 Cost Report not file | ed.  |      |                   |        |
| FAIRFIELD, CA 94534      |                                  |      |      |                   |        |
| SOLANO                   |                                  |      |      | Key Performanace  | e Ind. |
| NATIONAL GOVERNMENT S    | SERVICES                         |      |      | Skilled Nursing   | 0.0%   |
| Balance Sheet            | Income State                     | ment |      | Nursing           | 0.0%   |
| Current Assets           | O Total Charges                  | 0    |      | Home Healthcare   | 0.0%   |
| Fixed Assets             | 0 Contract Allowance             | 0    | 0.0% | Length of Stay    |        |
| Other Assets             | Operating Revenue                | 0    | 0.0% | Medicare LOS      |        |

All Providers

**Total Assets** 

**Total Equity** 

**Current Liabilities** 

Long Term Liabilities

Total Liab. and Equity

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Operating Expense

0 Operating Margin

0 Other Income

0 Other Expense

0 Net Profit or Loss

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0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Return on Equity

Depreciation Rate

0.0%

0.0%

0

0

0

0

0

Sample Hospice reports from the Halmanac.com website.

| 751654 NOVA HON                                                                                                                                                       | ME HOSPICE INC                                                            | C                                                                                                                          |                                                              |                                           | Proprietary - Corporat                                                                                                                                    | ion                              |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|-------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|
| 1551 WEST 13TH ST                                                                                                                                                     | TREET SUITE 10                                                            | 04 12/31/2019                                                                                                              | 365 Days Subm                                                | itted                                     | Hospice                                                                                                                                                   |                                  |
| UPLAND, CA 91786                                                                                                                                                      |                                                                           |                                                                                                                            |                                                              |                                           |                                                                                                                                                           |                                  |
| SAN BERNARDINO                                                                                                                                                        |                                                                           |                                                                                                                            |                                                              |                                           | Key Performanad                                                                                                                                           | e Ind.                           |
| NATIONAL GOVERN                                                                                                                                                       | IMENT SERVICE                                                             | ES                                                                                                                         |                                                              |                                           | Skilled Nursing                                                                                                                                           | 0.0%                             |
| Balance S                                                                                                                                                             | Sheet                                                                     | Income                                                                                                                     | Statement                                                    |                                           | Nursing                                                                                                                                                   | 0.0%                             |
| Current Assets                                                                                                                                                        | 92,920                                                                    | Total Charges                                                                                                              | 2,584,014                                                    |                                           | Home Healthcare                                                                                                                                           | 0.0%                             |
| Fixed Assets                                                                                                                                                          | 261,667                                                                   | Contract Allowance                                                                                                         | 0                                                            | 0.0%                                      | Length of Stay                                                                                                                                            |                                  |
| Other Assets                                                                                                                                                          | -104,490                                                                  | Operating Revenue                                                                                                          | 2,584,014                                                    | 100.0%                                    | Medicare LOS                                                                                                                                              |                                  |
| Total Assets                                                                                                                                                          | 250,097                                                                   | Operating Expense                                                                                                          | 2,470,108                                                    | 95.6%                                     | Current Ratio                                                                                                                                             | 0.5                              |
| Current Liabilities                                                                                                                                                   | 172,750                                                                   | Operating Margin                                                                                                           | 113,906                                                      | 4.4%                                      | Days to Collect                                                                                                                                           | 0.0                              |
| Long Term Liabilities                                                                                                                                                 | 6,090                                                                     | Other Income                                                                                                               | 0                                                            | 0.0%                                      | Avg Payment Days                                                                                                                                          | 0.6                              |
| Total Equity                                                                                                                                                          | 71,257                                                                    | Other Expense                                                                                                              | 0                                                            | 0.0%                                      | Depreciation Rate                                                                                                                                         | 0.0%                             |
| rotal Equity                                                                                                                                                          |                                                                           |                                                                                                                            |                                                              |                                           |                                                                                                                                                           |                                  |
| Total Liab. and Equity                                                                                                                                                | 250,097                                                                   | Net Profit or Loss                                                                                                         | 113,906                                                      | 4.4%                                      | Return on Equity                                                                                                                                          | 159.9%                           |
|                                                                                                                                                                       | ·                                                                         | -                                                                                                                          | 113,906                                                      | 4.4%                                      | Return on Equity  Proprietary - Corporat                                                                                                                  |                                  |
| Total Liab. and Equity                                                                                                                                                | ARE HOSPICE,                                                              | INC                                                                                                                        | 113,906<br>365 Days Subm                                     |                                           |                                                                                                                                                           |                                  |
| Total Liab. and Equity  921686 NURSES C                                                                                                                               | ARE HOSPICE,                                                              | INC                                                                                                                        |                                                              |                                           | Proprietary - Corporat                                                                                                                                    |                                  |
| 921686 NURSES C                                                                                                                                                       | ARE HOSPICE,                                                              | INC                                                                                                                        |                                                              |                                           | Proprietary - Corporat                                                                                                                                    | ion                              |
| 921686 NURSES C. 909 S CUCAMONGA ONTARIO, CA 91761                                                                                                                    | ARE HOSPICE,                                                              | INC                                                                                                                        |                                                              |                                           | Proprietary - Corporat Hospice                                                                                                                            | ion                              |
| 921686 NURSES C. 909 S CUCAMONGA ONTARIO, CA 91761 SAN BERNARDINO                                                                                                     | ARE HOSPICE, A AVE STE 115B                                               | INC<br>12/31/2019                                                                                                          |                                                              |                                           | Proprietary - Corporat  Hospice  Key Performana                                                                                                           | ion                              |
| 921686 NURSES C. 909 S CUCAMONGA ONTARIO, CA 91761 SAN BERNARDINO DUMMY FOR MEDIC                                                                                     | ARE HOSPICE, A AVE STE 115B CAID HHA                                      | INC<br>12/31/2019                                                                                                          | 365 Days Submi                                               |                                           | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing                                                                                         | ion<br>ce Ind.<br>0.0%           |
| 921686 NURSES C. 909 S CUCAMONGA ONTARIO, CA 91761 SAN BERNARDINO DUMMY FOR MEDIC Balance S                                                                           | ARE HOSPICE, A AVE STE 115B CAID HHA                                      | INC 12/31/2019 Income                                                                                                      | 365 Days Submi                                               | itted                                     | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing                                                                                | ion<br>ce Ind.<br>0.0%<br>0.0%   |
| 921686 NURSES C. 909 S CUCAMONGA ONTARIO, CA 91761 SAN BERNARDINO DUMMY FOR MEDIC Balance S Current Assets                                                            | ARE HOSPICE, A AVE STE 115B CAID HHA Sheet 36 1,249                       | INC 12/31/2019 Income                                                                                                      | 365 Days Submi                                               | itted                                     | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare                                                               | ion<br>ce Ind.<br>0.0%<br>0.0%   |
| 921686 NURSES C. 909 S CUCAMONGA ONTARIO, CA 91761 SAN BERNARDINO DUMMY FOR MEDIO Balance S Current Assets Fixed Assets                                               | ARE HOSPICE, A AVE STE 115B CAID HHA Sheet 36 1,249 498                   | INC  12/31/2019  Income  Total Charges  Contract Allowance                                                                 | 365 Days Submi<br>• Statement<br>571,485                     | itted                                     | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                 | ion<br>ce Ind.<br>0.0%<br>0.0%   |
| Total Liab. and Equity  921686 NURSES C.  909 S CUCAMONGA  ONTARIO, CA 91761  SAN BERNARDINO  DUMMY FOR MEDIC  Balance S  Current Assets  Fixed Assets  Other Assets  | ARE HOSPICE, A AVE STE 115B CAID HHA Sheet 36 1,249 498 1,783             | INC  12/31/2019  Income  Total Charges  Contract Allowance  Operating Revenue                                              | 365 Days Submited Statement 571,485 0 571,485                | 0.0%<br>100.0%<br>101.7%                  | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                 | ion  ce Ind. 0.0% 0.0% 0.0%      |
| 921686 NURSES C. 909 S CUCAMONGA ONTARIO, CA 91761 SAN BERNARDINO DUMMY FOR MEDIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | ARE HOSPICE, A AVE STE 115B CAID HHA Sheet 36 1,249 498 1,783             | INC  12/31/2019  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 365 Days Submits  Statement 571,485 0 571,485 581,152        | 0.0%<br>100.0%<br>101.7%<br>-1.7%         | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio                  | ion<br>ce Ind.<br>0.0%<br>0.0%   |
| 921686 NURSES C. 909 S CUCAMONGA ONTARIO, CA 91761 SAN BERNARDINO DUMMY FOR MEDIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ARE HOSPICE,  A AVE STE 115B  CAID HHA  Sheet  36  1,249  498  1,783  352 | INC  12/31/2019  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 365 Days Submits  Statement 571,485 0 571,485 581,152 -9,667 | 0.0%<br>100.0%<br>101.7%<br>-1.7%<br>0.0% | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio  Days to Collect | ion  ce Ind. 0.0% 0.0% 0.0% 0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551523 NURSES P                                                                                                                                                               | LUS HOSPICE                                                                      |                                                                                                                           |                                                                         |                                  | Proprietary - Corporat                                                                                                                                    | ion                                 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 11060 ARTESIA BLV                                                                                                                                                             | /D SUITE C                                                                       | 12/31/2019                                                                                                                | 365 Days Subm                                                           | itted                            | Hospice                                                                                                                                                   |                                     |
| CERRITOS, CA 9070                                                                                                                                                             | )3                                                                               |                                                                                                                           |                                                                         |                                  |                                                                                                                                                           |                                     |
| LOS ANGELES                                                                                                                                                                   |                                                                                  |                                                                                                                           |                                                                         |                                  | Key Performanac                                                                                                                                           | e Ind.                              |
| NATIONAL GOVERN                                                                                                                                                               | IMENT SERVICE                                                                    | ES .                                                                                                                      |                                                                         |                                  | Skilled Nursing                                                                                                                                           | 0.0%                                |
| Balance S                                                                                                                                                                     | Sheet                                                                            | Income                                                                                                                    | Statement                                                               |                                  | Nursing                                                                                                                                                   | 0.0%                                |
| Current Assets                                                                                                                                                                | 278,871                                                                          | Total Charges                                                                                                             | 1,448,052                                                               |                                  | Home Healthcare                                                                                                                                           | 0.0%                                |
| Fixed Assets                                                                                                                                                                  | 21,645                                                                           | Contract Allowance                                                                                                        | 0                                                                       | 0.0%                             | Length of Stay                                                                                                                                            |                                     |
| Other Assets                                                                                                                                                                  | 3,057                                                                            | Operating Revenue                                                                                                         | 1,448,052                                                               | 100.0%                           | Medicare LOS                                                                                                                                              |                                     |
| Total Assets                                                                                                                                                                  | 363,573                                                                          | Operating Expense                                                                                                         | 1,469,653                                                               | 101.5%                           | Current Ratio                                                                                                                                             | 0.9                                 |
| Current Liabilities                                                                                                                                                           | 302,528                                                                          | Operating Margin                                                                                                          | -21,601                                                                 | -1.5%                            | Days to Collect                                                                                                                                           | 0.0                                 |
| Long Term Liabilities                                                                                                                                                         | 123,674                                                                          | Other Income                                                                                                              | 0                                                                       | 0.0%                             | Avg Payment Days                                                                                                                                          | 74.1                                |
| Total Equity                                                                                                                                                                  | -62,629                                                                          | Other Expense                                                                                                             | 0                                                                       | 0.0%                             | Depreciation Rate                                                                                                                                         | 0.0%                                |
|                                                                                                                                                                               |                                                                                  |                                                                                                                           |                                                                         |                                  |                                                                                                                                                           |                                     |
| Total Liab. and Equity                                                                                                                                                        | 363,573                                                                          | Net Profit or Loss                                                                                                        | (21,601)                                                                | -1.5%                            | Return on Equity                                                                                                                                          | 34.5%                               |
| Total Liab. and Equity  921571 NURSES To                                                                                                                                      |                                                                                  |                                                                                                                           | (21,601)                                                                | -1.5%                            | Return on Equity  Proprietary - Corporat                                                                                                                  |                                     |
|                                                                                                                                                                               | OUCH HOSPICE                                                                     | E, INC                                                                                                                    | (21,601)<br>365 Days Subm                                               |                                  |                                                                                                                                                           |                                     |
| 921571 NURSES T                                                                                                                                                               | OUCH HOSPICE                                                                     | E, INC                                                                                                                    | <u> </u>                                                                |                                  | Proprietary - Corporat                                                                                                                                    |                                     |
| <b>921571 NURSES T</b> 135 S JACKSON ST                                                                                                                                       | OUCH HOSPICE                                                                     | E, INC                                                                                                                    | <u> </u>                                                                |                                  | Proprietary - Corporat                                                                                                                                    | ion                                 |
| 921571 NURSES TO<br>135 S JACKSON ST<br>GLENDALE, CA 9120                                                                                                                     | OUCH HOSPICE<br>, SUITE 100A                                                     | E, <b>INC</b> 12/31/2019                                                                                                  | <u> </u>                                                                |                                  | Proprietary - Corporat  Hospice                                                                                                                           | ion                                 |
| 921571 NURSES TO<br>135 S JACKSON ST<br>GLENDALE, CA 9120<br>LOS ANGELES                                                                                                      | OUCH HOSPICE , SUITE 100A  05  IMENT SERVICE                                     | 12/31/2019                                                                                                                | <u> </u>                                                                |                                  | Proprietary - Corporat  Hospice  Key Performanac                                                                                                          | ion                                 |
| 921571 NURSES TO<br>135 S JACKSON ST<br>GLENDALE, CA 9120<br>LOS ANGELES<br>NATIONAL GOVERN                                                                                   | OUCH HOSPICE , SUITE 100A  05  IMENT SERVICE                                     | 12/31/2019                                                                                                                | 365 Days Subm                                                           |                                  | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing                                                                                         | ce Ind.                             |
| 921571 NURSES TO  135 S JACKSON ST  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | OUCH HOSPICE  , SUITE 100A  05  IMENT SERVICE  Sheet  55,995                     | E, INC<br>12/31/2019<br>ES<br>Income                                                                                      | 365 Days Subm                                                           |                                  | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing                                                                                | ion<br>ce Ind.<br>0.0%<br>0.0%      |
| 921571 NURSES TO  135 S JACKSON ST  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | OUCH HOSPICE  , SUITE 100A  05  IMENT SERVICE  55,995  92,505                    | E, INC  12/31/2019  ES  Income                                                                                            | 365 Days Subm  Statement 1,365,789                                      | itted                            | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare                                                               | ion<br>ce Ind.<br>0.0%<br>0.0%      |
| 921571 NURSES TO  135 S JACKSON ST  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | OUCH HOSPICE  , SUITE 100A  05  IMENT SERVICE  55,995  92,505                    | E, INC  12/31/2019  ES  Income  Total Charges  Contract Allowance                                                         | 365 Days Subm  • Statement  1,365,789  95,806                           | itted                            | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                               | ion<br>ce Ind.<br>0.0%<br>0.0%      |
| 921571 NURSES TO  135 S JACKSON ST  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | OUCH HOSPICE  , SUITE 100A  05  IMENT SERVICE  55,995  92,505  0  171,049        | E, INC  12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                      | 365 Days Subm  2 Statement 1,365,789 95,806 1,269,983                   | 7.0%<br>93.0%                    | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                 | ion  ee Ind.  0.0%  0.0%  0.0%      |
| 921571 NURSES TO  135 S JACKSON ST  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | OUCH HOSPICE  , SUITE 100A  05  NMENT SERVICE  55,995  92,505  0  171,049  3,012 | E, INC  12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | 365 Days Subm  2 Statement 1,365,789 95,806 1,269,983 1,309,784         | 7.0%<br>93.0%<br>103.1%          | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio                  | ion  ce Ind.  0.0%  0.0%  0.0%      |
| 921571 NURSES TO  135 S JACKSON ST  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | OUCH HOSPICE  , SUITE 100A  05  NMENT SERVICE  55,995  92,505  0  171,049  3,012 | E, INC  12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 365 Days Subm  2 Statement 1,365,789 95,806 1,269,983 1,309,784 -39,801 | 7.0%<br>93.0%<br>103.1%<br>-3.1% | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio  Days to Collect | ion  ce Ind.  0.0%  0.0%  18.6  0.0 |

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Sample Hospice reports from the Halmanac.com website.

| A0160 OAK CREE                                                                      | K HOSPICE, LL                                         | С                                                                                            |                                                     |                          | Proprietary - Corporat                                                                            | ion                                 |
|-------------------------------------------------------------------------------------|-------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------|--------------------------|---------------------------------------------------------------------------------------------------|-------------------------------------|
| 9580 OAK AVENUE                                                                     | PARKWAY SUIT                                          | E #15 12/31/2019                                                                             | 190 Days Submi                                      | tted                     | Hospice                                                                                           |                                     |
| FOLSOM, CA 95630                                                                    |                                                       |                                                                                              |                                                     |                          |                                                                                                   |                                     |
| SACRAMENTO                                                                          |                                                       |                                                                                              |                                                     |                          | Key Performanad                                                                                   | e Ind.                              |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                         | ES .                                                                                         |                                                     |                          | Skilled Nursing                                                                                   | 0.0%                                |
| Balance S                                                                           | Sheet                                                 | Income                                                                                       | e Statement                                         |                          | Nursing                                                                                           | 0.0%                                |
| Current Assets                                                                      | 60,561                                                | Total Charges                                                                                | 186,840                                             |                          | Home Healthcare                                                                                   | 0.0%                                |
| Fixed Assets                                                                        | 6,087                                                 | Contract Allowance                                                                           | 0                                                   | 0.0%                     | Length of Stay                                                                                    |                                     |
| Other Assets                                                                        | 120,312                                               | Operating Revenue                                                                            | 186,840                                             | 100.0%                   | Medicare LOS                                                                                      |                                     |
| Total Assets                                                                        | 186,960                                               | Operating Expense                                                                            | 354,227                                             | 189.6%                   | Current Ratio                                                                                     |                                     |
| Current Liabilities                                                                 | 0                                                     | Operating Margin                                                                             | -167,387                                            | -89.6%                   | Days to Collect                                                                                   | 0.0                                 |
| Long Term Liabilities                                                               | 0                                                     | Other Income                                                                                 | 0                                                   | 0.0%                     | Avg Payment Days                                                                                  | 0.0                                 |
| Total Equity                                                                        | 186,960                                               | Other Expense                                                                                | 0                                                   | 0.0%                     | Depreciation Rate                                                                                 | 0.0%                                |
| Total Liab. and Equity                                                              | 186,960                                               | Net Profit or Loss                                                                           | (167,387)                                           | -89.6%                   | Return on Equity                                                                                  | -89.5%                              |
| 551682 OAKHURS                                                                      | T HOSPICE                                             |                                                                                              |                                                     |                          | Proprietary - Corporat                                                                            | ion                                 |
| 910 HAMPSHIRE RO                                                                    | DAD, SUITE S                                          | 12/31/2019                                                                                   | 365 Days Submi                                      | tted                     | Hospice                                                                                           |                                     |
| WESTLAKE VILLAGI                                                                    | E, CA 91361                                           |                                                                                              |                                                     |                          |                                                                                                   |                                     |
| VENTURA                                                                             |                                                       |                                                                                              |                                                     |                          |                                                                                                   |                                     |
|                                                                                     |                                                       |                                                                                              |                                                     |                          | Key Performanad                                                                                   | e Ind.                              |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                         | :S                                                                                           |                                                     |                          | <b>Key Performana</b> Skilled Nursing                                                             | ce Ind.<br>0.0%                     |
| NATIONAL GOVERN  Balance S                                                          |                                                       |                                                                                              | e Statement                                         |                          | -                                                                                                 |                                     |
|                                                                                     | Sheet                                                 |                                                                                              | e <b>Statement</b><br>4,998,551                     |                          | Skilled Nursing                                                                                   | 0.0%                                |
| Balance S                                                                           | Sheet<br>870,767                                      | Income                                                                                       |                                                     | 0.0%                     | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%                        |
| Balance S<br>Current Assets                                                         | Sheet<br>870,767<br>1,784                             | Income<br>Total Charges                                                                      | 4,998,551                                           | 0.0%<br>100.0%           | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%                        |
| Balance S Current Assets Fixed Assets                                               | 870,767<br>1,784                                      | Income<br>Total Charges<br>Contract Allowance                                                | 4,998,551                                           |                          | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%                        |
| Balance S Current Assets Fixed Assets Other Assets                                  | 870,767<br>1,784<br>0<br>872,551                      | Income Total Charges Contract Allowance Operating Revenue                                    | 4,998,551<br>0<br>4,998,551                         | 100.0%                   | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 870,767<br>1,784<br>0<br>872,551<br>33,292            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 4,998,551<br>0<br>4,998,551<br>4,336,069            | 100.0%<br>86.7%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 870,767<br>1,784<br>0<br>872,551<br>33,292<br>285,648 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 4,998,551<br>0<br>4,998,551<br>4,336,069<br>662,482 | 100.0%<br>86.7%<br>13.3% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>26.2<br>0.0 |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | HOSPICE CARE                                                                                           | INC                                                                                                              |                                                            |                                 | Proprietary - Corporat                                                                                            | ion                                  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 9087 ARROW ROUT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | E SUITE 246                                                                                            | 12/31/2019                                                                                                       | 365 Days Submi                                             | itted                           | Hospice                                                                                                           |                                      |
| RANCHO CUCAMON                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | NGA, CA 91730                                                                                          |                                                                                                                  |                                                            |                                 |                                                                                                                   |                                      |
| SAN BERNARDINO                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                        |                                                                                                                  |                                                            |                                 | Key Performanad                                                                                                   | e Ind.                               |
| DUMMY FOR MEDIC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | CAID HHA                                                                                               |                                                                                                                  |                                                            |                                 | Skilled Nursing                                                                                                   | 0.0%                                 |
| Balance S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Sheet                                                                                                  | Income                                                                                                           | e Statement                                                |                                 | Nursing                                                                                                           | 0.0%                                 |
| Current Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 313,306                                                                                                | Total Charges                                                                                                    | 668,811                                                    |                                 | Home Healthcare                                                                                                   | 0.0%                                 |
| Fixed Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 3,702                                                                                                  | Contract Allowance                                                                                               | 0                                                          | 0.0%                            | Length of Stay                                                                                                    |                                      |
| Other Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 138,000                                                                                                | Operating Revenue                                                                                                | 668,811                                                    | 100.0%                          | Medicare LOS                                                                                                      |                                      |
| Total Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 455,008                                                                                                | Operating Expense                                                                                                | 449,755                                                    | 67.2%                           | Current Ratio                                                                                                     |                                      |
| Current Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 0                                                                                                      | Operating Margin                                                                                                 | 219,056                                                    | 32.8%                           | Days to Collect                                                                                                   | 0.0                                  |
| Long Term Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 210,000                                                                                                | Other Income                                                                                                     | 0                                                          | 0.0%                            | Avg Payment Days                                                                                                  | 0.0                                  |
| Total Equity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 245,008                                                                                                | Other Expense                                                                                                    | 0                                                          | 0.0%                            | Depreciation Rate                                                                                                 | 0.0%                                 |
| Total Liab. and Equity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 455,008                                                                                                | Net Profit or Loss                                                                                               | 219,056                                                    | 32.8%                           | Return on Equity                                                                                                  | 89.4%                                |
| 754700 040001141                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                        |                                                                                                                  |                                                            |                                 |                                                                                                                   |                                      |
| 751799 OASIS HAV                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | /EN HOSPICE, I                                                                                         | NC                                                                                                               |                                                            |                                 | Proprietary - Corporat                                                                                            | ion                                  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | ·                                                                                                      | NC<br>IITE 314 12/31/2019                                                                                        | 365 Days Subm                                              | itted                           | Proprietary - Corporat  Hospice                                                                                   | ion                                  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | ITER DRIVE, SU                                                                                         |                                                                                                                  | 365 Days Submi                                             | itted                           |                                                                                                                   | ion                                  |
| 260 NEWPORT CEN                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | ITER DRIVE, SU                                                                                         |                                                                                                                  | 365 Days Submi                                             | itted                           |                                                                                                                   |                                      |
| 260 NEWPORT CEN                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | ITER DRIVE, SU<br>CA 92660                                                                             | IITE 314 12/31/2019                                                                                              | 365 Days Submi                                             | itted                           | Hospice                                                                                                           |                                      |
| 260 NEWPORT CEN<br>NEWPORT BEACH, O<br>ORANGE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | ITER DRIVE, SU<br>CA 92660<br>IMENT SERVICE                                                            | IITE 314 12/31/2019                                                                                              | 365 Days Submi                                             | itted                           | Hospice  Key Performanac                                                                                          | ce Ind.                              |
| 260 NEWPORT CEN<br>NEWPORT BEACH, O<br>ORANGE<br>NATIONAL GOVERN                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | ITER DRIVE, SU<br>CA 92660<br>IMENT SERVICE                                                            | IITE 314 12/31/2019                                                                                              | ·                                                          | itted                           | Hospice  Key Performanac  Skilled Nursing                                                                         | c <b>e Ind.</b><br>0.0%              |
| 260 NEWPORT CEN<br>NEWPORT BEACH, O<br>ORANGE<br>NATIONAL GOVERN<br>Balance S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | ITER DRIVE, SU<br>CA 92660<br>IMENT SERVICE<br>Sheet<br>185,709                                        | IITE 314 12/31/2019<br>ES <b>Incom</b> e                                                                         | e Statement                                                | itted<br>5.2%                   | Hospice  Key Performanac  Skilled Nursing  Nursing                                                                | ce Ind.<br>0.0%<br>0.4%              |
| 260 NEWPORT CEN  NEWPORT BEACH, O  ORANGE  NATIONAL GOVERN  Balance S  Current Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | ITER DRIVE, SU<br>CA 92660<br>IMENT SERVICE<br>Sheet<br>185,709<br>2,463                               | IITE 314 12/31/2019 ES Income                                                                                    | e <b>Statement</b><br>1,166,574                            |                                 | Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ce Ind.<br>0.0%<br>0.4%              |
| 260 NEWPORT CENTER OF STATE OF | ITER DRIVE, SU<br>CA 92660<br>IMENT SERVICE<br>Sheet<br>185,709<br>2,463<br>17,693                     | IITE 314 12/31/2019  ES  Income  Total Charges  Contract Allowance                                               | e Statement<br>1,166,574<br>60,440                         | 5.2%                            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.0%<br>0.4%              |
| 260 NEWPORT CENTREM PORT BEACH, ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | ITER DRIVE, SU<br>CA 92660<br>IMENT SERVICE<br>Sheet<br>185,709<br>2,463<br>17,693<br>300,514          | ITE 314 12/31/2019  Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement<br>1,166,574<br>60,440<br>1,106,134            | 5.2%<br>94.8%                   | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.4%<br>0.0%                 |
| 260 NEWPORT CENTREM PORT BEACH, ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | ITER DRIVE, SU<br>CA 92660<br>IMENT SERVICE<br>185,709<br>2,463<br>17,693<br>300,514<br>4,484          | ITE 314 12/31/2019  Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement<br>1,166,574<br>60,440<br>1,106,134<br>962,236 | 5.2%<br>94.8%<br>87.0%          | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.4%<br>0.0%                 |
| 260 NEWPORT CENTREM PORT BEACH, ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | ITER DRIVE, SU<br>CA 92660<br>IMENT SERVICE<br>185,709<br>2,463<br>17,693<br>300,514<br>4,484<br>7,403 | ITE 314 12/31/2019  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,166,574<br>60,440<br>1,106,134<br>962,236<br>143,898     | 5.2%<br>94.8%<br>87.0%<br>13.0% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.4%<br>0.0%<br>41.4<br>30.1 |

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| 921619 OASIS HOS                                                                                                                                                | SPICE                                                                    |                                                                                                                                 |                                                                            |                                   | Proprietary - Corporat                                                                                                                             | ion                             |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|
| 43845 10TH ST W, S                                                                                                                                              | STE 2C                                                                   | 12/31/2019                                                                                                                      | 365 Days Submi                                                             | tted                              | Hospice                                                                                                                                            |                                 |
| LANCASTER, CA 93                                                                                                                                                | 534                                                                      |                                                                                                                                 |                                                                            |                                   |                                                                                                                                                    |                                 |
| LOS ANGELES                                                                                                                                                     |                                                                          |                                                                                                                                 |                                                                            |                                   | Key Performana                                                                                                                                     | ce Ind.                         |
| NATIONAL GOVERN                                                                                                                                                 | MENT SERVICE                                                             | ES                                                                                                                              |                                                                            |                                   | Skilled Nursing                                                                                                                                    | 0.0%                            |
| Balance S                                                                                                                                                       | Sheet                                                                    | Income                                                                                                                          | e Statement                                                                |                                   | Nursing                                                                                                                                            | 0.0%                            |
| Current Assets                                                                                                                                                  | 75,916                                                                   | Total Charges                                                                                                                   | 1,584,151                                                                  |                                   | Home Healthcare                                                                                                                                    | 0.0%                            |
| Fixed Assets                                                                                                                                                    | 1,859                                                                    | Contract Allowance                                                                                                              | 114,068                                                                    | 7.2%                              | Length of Stay                                                                                                                                     |                                 |
| Other Assets                                                                                                                                                    | 0                                                                        | Operating Revenue                                                                                                               | 1,470,083                                                                  | 92.8%                             | Medicare LOS                                                                                                                                       |                                 |
| Total Assets                                                                                                                                                    | 77,775                                                                   | Operating Expense                                                                                                               | 1,536,057                                                                  | 104.5%                            | Current Ratio                                                                                                                                      | 1.7                             |
| Current Liabilities                                                                                                                                             | 43,474                                                                   | Operating Margin                                                                                                                | -65,974                                                                    | -4.5%                             | Days to Collect                                                                                                                                    | 0.0                             |
| Long Term Liabilities                                                                                                                                           | 0                                                                        | Other Income                                                                                                                    | 0                                                                          | 0.0%                              | Avg Payment Days                                                                                                                                   | 10.3                            |
| Total Equity                                                                                                                                                    | 34,301                                                                   | Other Expense                                                                                                                   | 0                                                                          | 0.0%                              | Depreciation Rate                                                                                                                                  | 0.0%                            |
| Total Lieb and Fauity                                                                                                                                           | 77 775                                                                   | Net Profit or Loss                                                                                                              | (6F 074)                                                                   | 4 E0/                             | Dations and Carolitic                                                                                                                              | -192.3%                         |
| Total Liab. and Equity                                                                                                                                          |                                                                          | Net Fiolit of Loss                                                                                                              | (65,974)                                                                   | -4.5%                             | Return on Equity                                                                                                                                   | -132.370                        |
| 551741 OC HOSPIC                                                                                                                                                |                                                                          | Net Floit of Loss                                                                                                               | (65,974)                                                                   | -4.5%                             | Proprietary - Corporate                                                                                                                            |                                 |
|                                                                                                                                                                 | CE                                                                       |                                                                                                                                 | (65,974)                                                                   |                                   |                                                                                                                                                    |                                 |
| 551741 OC HOSPIC                                                                                                                                                | CE                                                                       |                                                                                                                                 |                                                                            |                                   | Proprietary - Corporat                                                                                                                             |                                 |
| <b>551741 OC HOSPIC</b> 13522 NEWPORT A                                                                                                                         | CE                                                                       |                                                                                                                                 |                                                                            |                                   | Proprietary - Corporat                                                                                                                             | ion                             |
| 551741 OC HOSPIC<br>13522 NEWPORT A<br>TUSTIN, CA 92780                                                                                                         | CE<br>VE, SUITE 200                                                      | 12/31/2019                                                                                                                      |                                                                            |                                   | Proprietary - Corporat                                                                                                                             | ion                             |
| 551741 OC HOSPIC<br>13522 NEWPORT A<br>TUSTIN, CA 92780<br>ORANGE                                                                                               | VE, SUITE 200                                                            | 12/31/2019<br>≣S                                                                                                                |                                                                            |                                   | Proprietary - Corporat  Hospice  Key Performana                                                                                                    | ion                             |
| 551741 OC HOSPIC<br>13522 NEWPORT A<br>TUSTIN, CA 92780<br>ORANGE<br>NATIONAL GOVERN                                                                            | VE, SUITE 200  NMENT SERVICE                                             | 12/31/2019<br>≣S                                                                                                                | 365 Days Submi                                                             |                                   | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing                                                                                  | ce Ind.                         |
| 551741 OC HOSPIC  13522 NEWPORT A  TUSTIN, CA 92780  ORANGE  NATIONAL GOVERN  Balance S                                                                         | VE, SUITE 200  NMENT SERVICE Sheet 4,020                                 | 12/31/2019<br>ES<br>Income                                                                                                      | 365 Days Submi                                                             |                                   | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing                                                                           | ce Ind.<br>0.0%<br>0.4%         |
| 551741 OC HOSPIC  13522 NEWPORT A  TUSTIN, CA 92780  ORANGE  NATIONAL GOVERN  Balance S  Current Assets                                                         | VE, SUITE 200  NMENT SERVICE Sheet 4,020 114,189                         | 12/31/2019 ES Income                                                                                                            | e Statement                                                                | tted                              | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ce Ind.<br>0.0%<br>0.4%         |
| 551741 OC HOSPIC  13522 NEWPORT A  TUSTIN, CA 92780 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets                                                | CE VE, SUITE 200  NMENT SERVICE Sheet 4,020 114,189 29,000               | 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                       | e <b>Statement</b> 10,574,864 5,161,448                                    | tted<br>48.8%                     | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.0%<br>0.4%         |
| 551741 OC HOSPIC  13522 NEWPORT AT  TUSTIN, CA 92780  ORANGE  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                            | CE VE, SUITE 200  NMENT SERVICE Sheet 4,020 114,189 29,000               | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | e Statement 10,574,864 5,161,448 5,413,416                                 | 48.8%<br>51.2%                    | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ce Ind.<br>0.0%<br>0.4%         |
| 551741 OC HOSPIC  13522 NEWPORT A  TUSTIN, CA 92780 ORANGE NATIONAL GOVERN Balance S  Current Assets Fixed Assets Other Assets Total Assets                     | CE VE, SUITE 200  NMENT SERVICE 4,020 114,189 29,000 147,209 0           | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | e Statement 10,574,864 5,161,448 5,413,416 5,418,845                       | 48.8%<br>51.2%<br>100.1%          | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ce Ind.<br>0.0%<br>0.4%<br>0.0% |
| 551741 OC HOSPIC  13522 NEWPORT A  TUSTIN, CA 92780 ORANGE NATIONAL GOVERN Balance S  Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CE VE, SUITE 200  NMENT SERVICE 4,020 114,189 29,000 147,209 0 1,180,296 | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | 2 Statement<br>10,574,864<br>5,161,448<br>5,413,416<br>5,418,845<br>-5,429 | 48.8%<br>51.2%<br>100.1%<br>-0.1% | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ce Ind. 0.0% 0.4% 0.0%          |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921744 OCEAN VIE                                                                    | W HOSPICE, IN                          | IC                                                                                                        |                                             |                            | Proprietary - Corporati                                                                           | on                                    |
|-------------------------------------------------------------------------------------|----------------------------------------|-----------------------------------------------------------------------------------------------------------|---------------------------------------------|----------------------------|---------------------------------------------------------------------------------------------------|---------------------------------------|
| 800 SOUTH BROOK<br>3C                                                               | HURST STREE                            | T, SUITE 12/31/2019                                                                                       | 365 Days Submi                              | tted                       | Hospice                                                                                           |                                       |
| ANAHEIM, CA 92804                                                                   |                                        |                                                                                                           |                                             |                            |                                                                                                   |                                       |
| ORANGE                                                                              |                                        |                                                                                                           |                                             |                            | Key Performanad                                                                                   | e Ind.                                |
| NATIONAL GOVERN                                                                     | MENT SERVICE                           | ES .                                                                                                      |                                             |                            | Skilled Nursing                                                                                   | 0.0%                                  |
| Balance S                                                                           | heet                                   | Income                                                                                                    | e Statement                                 |                            | Nursing                                                                                           | 0.3%                                  |
| Current Assets                                                                      | 44,780                                 | Total Charges                                                                                             | 1,692,760                                   |                            | Home Healthcare                                                                                   | 0.0%                                  |
| Fixed Assets                                                                        | 5,634                                  | Contract Allowance                                                                                        | 172,258                                     | 10.2%                      | Length of Stay                                                                                    |                                       |
| Other Assets                                                                        | 252,000                                | Operating Revenue                                                                                         | 1,520,502                                   | 89.8%                      | Medicare LOS                                                                                      |                                       |
| Total Assets                                                                        | 302,414                                | Operating Expense                                                                                         | 1,460,013                                   | 96.0%                      | Current Ratio                                                                                     | 0.2                                   |
| Current Liabilities                                                                 | 272,753                                | Operating Margin                                                                                          | 60,489                                      | 4.0%                       | Days to Collect                                                                                   | 0.1                                   |
| Long Term Liabilities                                                               | 0                                      | Other Income                                                                                              | 0                                           | 0.0%                       | Avg Payment Days                                                                                  | 37.8                                  |
| Total Equity                                                                        | 29,661                                 | Other Expense                                                                                             | 0                                           | 0.0%                       | Depreciation Rate                                                                                 | 0.0%                                  |
| Total Liab. and Equity                                                              | 302,414                                | Net Profit or Loss                                                                                        | 60,489                                      | 4.0%                       | Return on Equity                                                                                  | 203.9%                                |
| A0153 OCEANSID                                                                      | E HOSPICE CA                           | RE INC                                                                                                    |                                             |                            | Proprietary - Corporat                                                                            | on                                    |
| 840 TOWNSITE DRIV                                                                   | VE, SUITE 856                          | 12/31/2019                                                                                                | 394 Days Submi                              | tted                       | Hospice                                                                                           |                                       |
| VISTA, CA 92084                                                                     |                                        |                                                                                                           |                                             |                            |                                                                                                   |                                       |
| SAN DIEGO                                                                           |                                        |                                                                                                           |                                             |                            |                                                                                                   |                                       |
| NATIONAL GOVERN                                                                     |                                        |                                                                                                           |                                             |                            | Key Performanac                                                                                   | e Ind.                                |
|                                                                                     | MENT SERVICE                           | :S                                                                                                        |                                             |                            | Key Performanao<br>Skilled Nursing                                                                | e Ind.<br>0.0%                        |
| Balance S                                                                           |                                        |                                                                                                           | e Statement                                 |                            | •                                                                                                 |                                       |
|                                                                                     | Sheet                                  |                                                                                                           | e Statement<br>70,635                       |                            | Skilled Nursing                                                                                   | 0.0%                                  |
| Balance S                                                                           | <b>530,635</b>                         | Income                                                                                                    |                                             | 0.0%                       | Skilled Nursing Nursing                                                                           | 0.0%<br>0.0%                          |
| Balance S<br>Current Assets                                                         | <b>530,635</b>                         | Income<br>Total Charges                                                                                   | 70,635                                      | 0.0%<br>100.0%             | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%                          |
| Balance S Current Assets Fixed Assets                                               | 530,635<br>0<br>0                      | Income<br>Total Charges<br>Contract Allowance                                                             | 70,635                                      |                            | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%                          |
| Balance S Current Assets Fixed Assets Other Assets                                  | 530,635<br>0<br>0<br>536,258           | Income Total Charges Contract Allowance Operating Revenue                                                 | 70,635<br>0<br>70,635                       | 100.0%                     | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%                  |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 530,635<br>0<br>0<br>536,258           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 70,635<br>0<br>70,635<br>107,287            | 100.0%<br>151.9%           | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%                  |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 530,635<br>0<br>0<br>536,258<br>39,915 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 70,635<br>0<br>70,635<br>107,287<br>-36,652 | 100.0%<br>151.9%<br>-51.9% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>13.3<br>394.0 |

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Sample Hospice reports from the Halmanac.com website.

| 021000 0211111 17(1)                                                                                                   | IOSPICE AND P                                           | PALLIATIVE CARE                                                                              |                                                     |                          | Proprietary - Corporat                                                                            | ion                  |
|------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------|--------------------------|---------------------------------------------------------------------------------------------------|----------------------|
| 146 N SAN FERNAN                                                                                                       | DO BLVD SUITE                                           | E 219 12/31/2019                                                                             | 365 Days Submi                                      | itted                    | Hospice                                                                                           |                      |
| BURBANK, CA 91502                                                                                                      | 2                                                       |                                                                                              |                                                     |                          |                                                                                                   |                      |
| LOS ANGELES                                                                                                            |                                                         |                                                                                              |                                                     |                          | Key Performanad                                                                                   | e Ind.               |
| NATIONAL GOVERN                                                                                                        | IMENT SERVICE                                           | ES                                                                                           |                                                     |                          | Skilled Nursing                                                                                   | 0.0%                 |
| Balance S                                                                                                              | Sheet                                                   | Income                                                                                       | e Statement                                         |                          | Nursing                                                                                           | 0.0%                 |
| Current Assets                                                                                                         | 17,675                                                  | Total Charges                                                                                | 510,729                                             |                          | Home Healthcare                                                                                   | 0.0%                 |
| Fixed Assets                                                                                                           | 0                                                       | Contract Allowance                                                                           | 0                                                   | 0.0%                     | Length of Stay                                                                                    |                      |
| Other Assets                                                                                                           | 0                                                       | Operating Revenue                                                                            | 510,729                                             | 100.0%                   | Medicare LOS                                                                                      |                      |
| Total Assets                                                                                                           | 17,675                                                  | Operating Expense                                                                            | 524,353                                             | 102.7%                   | Current Ratio                                                                                     | 7.7                  |
| Current Liabilities                                                                                                    | 2,304                                                   | Operating Margin                                                                             | -13,624                                             | -2.7%                    | Days to Collect                                                                                   | 0.0                  |
| Long Term Liabilities                                                                                                  | 0                                                       | Other Income                                                                                 | 0                                                   | 0.0%                     | Avg Payment Days                                                                                  | 0.0                  |
| Total Equity                                                                                                           | 15,371                                                  | Other Expense                                                                                | 0                                                   | 0.0%                     | Depreciation Rate                                                                                 | 0.0%                 |
| Total Liab. and Equity                                                                                                 | 17,675                                                  | Net Profit or Loss                                                                           | (13,624)                                            | -2.7%                    | Return on Equity                                                                                  | -88.6%               |
| A0153 OLYMPIA H                                                                                                        | HOSPICE CARE                                            | INC                                                                                          |                                                     |                          | Proprietary - Corporat                                                                            | ion                  |
| 6501 FOOTHILL BLV                                                                                                      | /D, SUITE 201A                                          | 12/31/2019                                                                                   | 350 Days Submi                                      | itted                    | Hospice                                                                                           |                      |
|                                                                                                                        |                                                         |                                                                                              |                                                     |                          |                                                                                                   |                      |
| TUJUNGA, CA 91042                                                                                                      | <u>}</u>                                                |                                                                                              |                                                     |                          |                                                                                                   |                      |
| TUJUNGA, CA 91042                                                                                                      | 2                                                       |                                                                                              |                                                     |                          | Key Performanad                                                                                   | e Ind.               |
|                                                                                                                        |                                                         | ≅S                                                                                           |                                                     |                          | <b>Key Performana</b> Skilled Nursing                                                             | ce Ind.              |
| LOS ANGELES                                                                                                            | IMENT SERVICE                                           |                                                                                              | e Statement                                         |                          | •                                                                                                 |                      |
| LOS ANGELES NATIONAL GOVERN                                                                                            | IMENT SERVICE                                           |                                                                                              | e Statement<br>2,672,776                            |                          | Skilled Nursing                                                                                   | 0.0%                 |
| LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | IMENT SERVICE<br>Sheet<br>198,199                       | Income                                                                                       |                                                     | 0.0%                     | Skilled Nursing Nursing                                                                           | 0.0%<br>0.0%         |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | IMENT SERVICE<br>Sheet<br>198,199                       | Income<br>Total Charges                                                                      | 2,672,776                                           | 0.0%<br>100.0%           | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%         |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | IMENT SERVICE<br>Sheet<br>198,199<br>0                  | Income Total Charges Contract Allowance Operating Revenue                                    | 2,672,776                                           |                          | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%         |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | IMENT SERVICE Sheet  198,199  0  198,199                | Income Total Charges Contract Allowance Operating Revenue                                    | 2,672,776                                           | 100.0%                   | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0% |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | IMENT SERVICE Sheet  198,199  0  198,199                | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,672,776<br>0<br>2,672,776<br>2,010,425            | 100.0%<br>75.2%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0% |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | MENT SERVICE<br>198,199<br>0<br>0<br>198,199<br>127,007 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,672,776<br>0<br>2,672,776<br>2,010,425<br>662,351 | 100.0%<br>75.2%<br>24.8% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0% |

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Sample Hospice reports from the Halmanac.com website.

| 751581 OLYMPUS         | HOSPICE INC   |                    |               |        | Proprietary - Corporat | ion     |
|------------------------|---------------|--------------------|---------------|--------|------------------------|---------|
| 6047 TAMPA AVENU       | JE, SUITE 101 | 12/31/2019         | 365 Days Subm | itted  | Hospice                |         |
| TARZANA, CA 91356      | 5             |                    |               |        |                        |         |
| LOS ANGELES            |               |                    |               |        | Key Performana         | ce Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |               |        | Skilled Nursing        | 0.0%    |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%    |
| Current Assets         | 29,036        | Total Charges      | 1,839,286     |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 631,064       | Operating Revenue  | 1,839,286     | 100.0% | Medicare LOS           |         |
| Total Assets           | 660,100       | Operating Expense  | 1,821,864     | 99.1%  | Current Ratio          |         |
| Current Liabilities    | 0             | Operating Margin   | 17,422        | 0.9%   | Days to Collect        | 0.0     |
| Long Term Liabilities  | 420,000       | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0     |
| Total Equity           | 240,100       | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 660,100       | Net Profit or Loss | 17,422        | 0.9%   | Return on Equity       | 7.3%    |

#### A0157 ONE LEGACY HOSPICE & PALLIATIVE CARE, INC.

178 SOUTH VICTORY BLVD., SUITE #107

Cost Report not filed.

BURBANK, CA 91502

| LOS ANGELES            |               |                    |             |   |      | <b>Key Performanace</b> | Ind. |
|------------------------|---------------|--------------------|-------------|---|------|-------------------------|------|
| NATIONAL GOVERN        | NMENT SERVICE | ES                 |             |   |      | Skilled Nursing         | 0.0% |
| Balance S              | Sheet         | Income             | e Statement |   |      | Nursing                 | 0.0% |
| Current Assets         | 0             | Total Charges      |             | 0 |      | Home Healthcare         | 0.0% |
| Fixed Assets           | 0             | Contract Allowance |             | 0 | 0.0% | Length of Stay          |      |
| Other Assets           | 0             | Operating Revenue  |             | 0 | 0.0% | Medicare LOS            |      |
| Total Assets           | 0             | Operating Expense  |             | 0 | 0.0% | Current Ratio           |      |
| Current Liabilities    | 0             | Operating Margin   |             | 0 | 0.0% | Days to Collect         |      |
| Long Term Liabilities  | 0             | Other Income       |             | 0 | 0.0% | Avg Payment Days        |      |
| Total Equity           | 0             | Other Expense      |             | 0 | 0.0% | Depreciation Rate       | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss |             | 0 | 0.0% | Return on Equity        | 0.0% |

All Providers

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Sample Hospice reports from the Halmanac.com website.

| 921676 ONE STOP                                                                                                                                                        | HOSPICE, INC                                                                                 |                                                                                                                                   |                                                                              |                                 | Proprietary - Corporati                                                                                                                                               | on                                        |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|---------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| 800 S BROOKHURS                                                                                                                                                        | ST ST, SUITE 3A                                                                              | 12/31/2019                                                                                                                        | 365 Days Submi                                                               | itted                           | Hospice                                                                                                                                                               |                                           |
| ANAHEIM, CA 92804                                                                                                                                                      | 1                                                                                            |                                                                                                                                   |                                                                              |                                 |                                                                                                                                                                       |                                           |
| ORANGE                                                                                                                                                                 |                                                                                              |                                                                                                                                   |                                                                              |                                 | Key Performanad                                                                                                                                                       | e Ind.                                    |
| NATIONAL GOVERN                                                                                                                                                        | MENT SERVICE                                                                                 | S                                                                                                                                 |                                                                              |                                 | Skilled Nursing                                                                                                                                                       | 0.0%                                      |
| Balance S                                                                                                                                                              | Sheet                                                                                        | Income                                                                                                                            | Statement                                                                    |                                 | Nursing                                                                                                                                                               | 0.1%                                      |
| Current Assets                                                                                                                                                         | 421,848                                                                                      | Total Charges                                                                                                                     | 2,202,616                                                                    |                                 | Home Healthcare                                                                                                                                                       | 0.0%                                      |
| Fixed Assets                                                                                                                                                           | 6,494                                                                                        | Contract Allowance                                                                                                                | 0                                                                            | 0.0%                            | Length of Stay                                                                                                                                                        |                                           |
| Other Assets                                                                                                                                                           | 90,156                                                                                       | Operating Revenue                                                                                                                 | 2,202,616                                                                    | 100.0%                          | Medicare LOS                                                                                                                                                          |                                           |
| Total Assets                                                                                                                                                           | 518,498                                                                                      | Operating Expense                                                                                                                 | 1,737,344                                                                    | 78.9%                           | Current Ratio                                                                                                                                                         |                                           |
| Current Liabilities                                                                                                                                                    | 0                                                                                            | Operating Margin                                                                                                                  | 465,272                                                                      | 21.1%                           | Days to Collect                                                                                                                                                       | 0.0                                       |
| Long Term Liabilities                                                                                                                                                  | 112,030                                                                                      | Other Income                                                                                                                      | 0                                                                            | 0.0%                            | Avg Payment Days                                                                                                                                                      | 0.0                                       |
| Total Equity                                                                                                                                                           | 406,468                                                                                      | Other Expense                                                                                                                     | 0                                                                            | 0.0%                            | Depreciation Rate                                                                                                                                                     | 0.0%                                      |
|                                                                                                                                                                        |                                                                                              | -                                                                                                                                 |                                                                              |                                 |                                                                                                                                                                       |                                           |
| Total Liab. and Equity                                                                                                                                                 | 518,498                                                                                      | Net Profit or Loss                                                                                                                | 465,272                                                                      | 21.1%                           | Return on Equity                                                                                                                                                      | 114.5%                                    |
| Total Liab. and Equity  051725 OPTIMAL F                                                                                                                               | ·                                                                                            | Net Profit or Loss                                                                                                                | 465,272                                                                      | 21.1%                           | Return on Equity  Proprietary - Corporati                                                                                                                             |                                           |
|                                                                                                                                                                        | HOSPICE CARE                                                                                 | <u>-</u>                                                                                                                          | 465,272<br>365 Days Submi                                                    |                                 |                                                                                                                                                                       |                                           |
| 051725 OPTIMAL H                                                                                                                                                       | HOSPICE CARE                                                                                 | <u>-</u>                                                                                                                          | <u> </u>                                                                     |                                 | Proprietary - Corporati                                                                                                                                               |                                           |
| 051725 OPTIMAL H                                                                                                                                                       | HOSPICE CARE                                                                                 | <u>-</u>                                                                                                                          | <u> </u>                                                                     |                                 | Proprietary - Corporati                                                                                                                                               | on                                        |
| 051725 OPTIMAL H<br>1675 CHESTER AVE<br>BAKERSFIELD, CAS                                                                                                               | HOSPICE CARE ENUE, SUITE 40                                                                  | 1 12/31/2019                                                                                                                      | <u> </u>                                                                     |                                 | Proprietary - Corporati                                                                                                                                               | on                                        |
| 051725 OPTIMAL H<br>1675 CHESTER AVE<br>BAKERSFIELD, CAS<br>KERN                                                                                                       | HOSPICE CARE ENUE, SUITE 40 93301                                                            | 1 12/31/2019<br>ES                                                                                                                | <u> </u>                                                                     |                                 | Proprietary - Corporati Hospice  Key Performanac                                                                                                                      | on<br>e Ind.                              |
| 051725 OPTIMAL H  1675 CHESTER AVE  BAKERSFIELD, CAS  KERN  NATIONAL GOVERN                                                                                            | HOSPICE CARE ENUE, SUITE 40 93301 NMENT SERVICE                                              | 1 12/31/2019<br>ES                                                                                                                | 365 Days Submi                                                               |                                 | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing                                                                                                 | e Ind.<br>0.5%                            |
| 051725 OPTIMAL H  1675 CHESTER AVE  BAKERSFIELD, CAS  KERN  NATIONAL GOVERN  Balance S                                                                                 | HOSPICE CARE ENUE, SUITE 40 93301 NMENT SERVICE Sheet 10,593,479                             | 1 12/31/2019<br>ES Income                                                                                                         | 365 Days Submi                                                               |                                 | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                                        | on<br>ee Ind.<br>0.5%<br>0.1%             |
| 051725 OPTIMAL H  1675 CHESTER AVE  BAKERSFIELD, CAS  KERN  NATIONAL GOVERN  Balance S  Current Assets                                                                 | HOSPICE CARE ENUE, SUITE 40 93301 NMENT SERVICE Sheet 10,593,479 7,242                       | 1 12/31/2019 ES Income Total Charges                                                                                              | 365 Days Submi                                                               | itted                           | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                                       | on<br>ee Ind.<br>0.5%<br>0.1%             |
| 051725 OPTIMAL F  1675 CHESTER AVE  BAKERSFIELD, CASS  KERN  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | HOSPICE CARE ENUE, SUITE 40 93301  NMENT SERVICE Sheet 10,593,479 7,242 0                    | 1 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | 365 Days Submi  Statement 20,827,497 256,027                                 | itted                           | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                                       | on<br>ee Ind.<br>0.5%<br>0.1%             |
| 051725 OPTIMAL H  1675 CHESTER AVE  BAKERSFIELD, CASS  KERN  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | HOSPICE CARE ENUE, SUITE 40 93301  NMENT SERVICE Sheet 10,593,479 7,242 0 10,600,721         | 1 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | 365 Days Submi<br>2 Statement<br>20,827,497<br>256,027<br>20,571,470         | 1.2%<br>98.8%                   | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                 | on  ee Ind.  0.5%  0.1%  0.0%             |
| 051725 OPTIMAL H  1675 CHESTER AVE  BAKERSFIELD, CASS  KERN  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | HOSPICE CARE ENUE, SUITE 40 93301  NMENT SERVICE Sheet 10,593,479 7,242 0 10,600,721         | 1 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | 365 Days Submi  Statement 20,827,497 256,027 20,571,470 14,415,933           | 1.2%<br>98.8%<br>70.1%          | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                 | on  ee Ind.  0.5%  0.1%  0.0%             |
| 051725 OPTIMAL H  1675 CHESTER AVE  BAKERSFIELD, CASS  KERN  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | HOSPICE CARE ENUE, SUITE 40 93301  NMENT SERVICE Sheet 10,593,479 7,242 0 10,600,721 495,215 | 1 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | 365 Days Submi  Statement 20,827,497 256,027 20,571,470 14,415,933 6,155,537 | 1.2%<br>98.8%<br>70.1%<br>29.9% | Proprietary - Corporation Hospice  Key Performance Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | on  ee Ind.  0.5%  0.1%  0.0%  21.4  72.6 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051769 OPTIMAL H                                                                                                                                                                                    | HOSPICE CARE                                                                              |                                                                                                                                   |                                                                |                                 | Proprietary - Corporati                                                                                                                               | on                                    |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|
| 6780 NORTH WEST                                                                                                                                                                                     | AVENUE, SUIT                                                                              | E 101 12/31/2019                                                                                                                  | 365 Days Submi                                                 | tted                            | Hospice                                                                                                                                               |                                       |
| FRESNO, CA 93711                                                                                                                                                                                    |                                                                                           |                                                                                                                                   |                                                                |                                 |                                                                                                                                                       |                                       |
| FRESNO                                                                                                                                                                                              |                                                                                           |                                                                                                                                   |                                                                |                                 | Key Performanac                                                                                                                                       | e Ind.                                |
| NATIONAL GOVERN                                                                                                                                                                                     | IMENT SERVICE                                                                             | ≣S                                                                                                                                |                                                                |                                 | Skilled Nursing                                                                                                                                       | 0.4%                                  |
| Balance S                                                                                                                                                                                           | Sheet                                                                                     | Income                                                                                                                            | Statement                                                      |                                 | Nursing                                                                                                                                               | 0.0%                                  |
| Current Assets                                                                                                                                                                                      | 13,840,081                                                                                | Total Charges                                                                                                                     | 32,784,012                                                     |                                 | Home Healthcare                                                                                                                                       | 0.0%                                  |
| Fixed Assets                                                                                                                                                                                        | 43,041                                                                                    | Contract Allowance                                                                                                                | 319,202                                                        | 1.0%                            | Length of Stay                                                                                                                                        |                                       |
| Other Assets                                                                                                                                                                                        | 0                                                                                         | Operating Revenue                                                                                                                 | 32,464,810                                                     | 99.0%                           | Medicare LOS                                                                                                                                          |                                       |
| Total Assets                                                                                                                                                                                        | 13,883,122                                                                                | Operating Expense                                                                                                                 | 23,279,544                                                     | 71.7%                           | Current Ratio                                                                                                                                         | 20.3                                  |
| Current Liabilities                                                                                                                                                                                 | 682,654                                                                                   | Operating Margin                                                                                                                  | 9,185,266                                                      | 28.3%                           | Days to Collect                                                                                                                                       | 78.7                                  |
| Long Term Liabilities                                                                                                                                                                               | 0                                                                                         | Other Income                                                                                                                      | 0                                                              | 0.0%                            | Avg Payment Days                                                                                                                                      | 8.8                                   |
| Total Equity                                                                                                                                                                                        | 13,200,468                                                                                | Other Expense                                                                                                                     | 0                                                              | 0.0%                            | Depreciation Rate                                                                                                                                     | 0.0%                                  |
|                                                                                                                                                                                                     |                                                                                           |                                                                                                                                   |                                                                |                                 |                                                                                                                                                       |                                       |
| Total Liab. and Equity                                                                                                                                                                              | 13,883,122                                                                                | Net Profit or Loss                                                                                                                | 9,185,266                                                      | 28.3%                           | Return on Equity                                                                                                                                      | 69.6%                                 |
| Total Liab. and Equity  051793 OPTIMAL F                                                                                                                                                            | HOSPICE CARE                                                                              | -                                                                                                                                 |                                                                |                                 | Proprietary - Corporati                                                                                                                               |                                       |
| Total Liab. and Equity                                                                                                                                                                              | HOSPICE CARE                                                                              | -                                                                                                                                 | 9,185,266<br>365 Days Submi                                    |                                 |                                                                                                                                                       |                                       |
| Total Liab. and Equity  051793 OPTIMAL F                                                                                                                                                            | HOSPICE CARE                                                                              | -                                                                                                                                 |                                                                |                                 | Proprietary - Corporati                                                                                                                               |                                       |
| Total Liab. and Equity  051793 OPTIMAL F  3461 BROOKSIDE R                                                                                                                                          | HOSPICE CARE                                                                              | -                                                                                                                                 |                                                                |                                 | Proprietary - Corporati                                                                                                                               | on                                    |
| Total Liab. and Equity  051793 OPTIMAL F  3461 BROOKSIDE R  STOCKTON, CA 952                                                                                                                        | HOSPICE CARE ROAD, SUITE A-2                                                              | -<br>2 12/31/2019                                                                                                                 |                                                                |                                 | Proprietary - Corporati Hospice                                                                                                                       | on<br>e Ind.                          |
| Total Liab. and Equity  051793 OPTIMAL F  3461 BROOKSIDE R  STOCKTON, CA 952  SAN JOAQUIN                                                                                                           | HOSPICE CARE ROAD, SUITE A-2                                                              | -<br>2 12/31/2019<br>≣S                                                                                                           |                                                                |                                 | Proprietary - Corporati Hospice  Key Performanac                                                                                                      | on                                    |
| Total Liab. and Equity  051793 OPTIMAL F  3461 BROOKSIDE R  STOCKTON, CA 952  SAN JOAQUIN  NATIONAL GOVERN                                                                                          | HOSPICE CARE ROAD, SUITE A-2 19 IMENT SERVICE                                             | -<br>2 12/31/2019<br>≣S                                                                                                           | 365 Days Submi                                                 |                                 | Proprietary - Corporati  Hospice  Key Performanac  Skilled Nursing                                                                                    | on<br>e Ind.<br>0.5%<br>0.6%          |
| Total Liab. and Equity  051793 OPTIMAL F  3461 BROOKSIDE R  STOCKTON, CA 952  SAN JOAQUIN  NATIONAL GOVERN  Balance S                                                                               | HOSPICE CARE ROAD, SUITE A-2 119 IMENT SERVICE Sheet 7,032,602                            | -<br>2 12/31/2019<br>≣S<br>Income                                                                                                 | 365 Days Submi                                                 |                                 | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                        | on<br>e Ind.<br>0.5%                  |
| Total Liab. and Equity  051793 OPTIMAL F  3461 BROOKSIDE R  STOCKTON, CA 952  SAN JOAQUIN  NATIONAL GOVERN  Balance S  Current Assets                                                               | HOSPICE CARE ROAD, SUITE A-2 19 IMENT SERVICE Sheet 7,032,602 141,485                     | 2 12/31/2019<br>ES<br>Income                                                                                                      | 365 Days Submi<br>e Statement<br>21,783,723                    | itted                           | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                       | on<br>e Ind.<br>0.5%<br>0.6%          |
| Total Liab. and Equity  051793 OPTIMAL F  3461 BROOKSIDE R  STOCKTON, CA 952  SAN JOAQUIN  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                 | HOSPICE CARE ROAD, SUITE A-2 19 IMENT SERVICE Sheet 7,032,602 141,485                     | 2 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | 365 Days Submi  Statement 21,783,723 228,604                   | itted                           | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                       | on<br>e Ind.<br>0.5%<br>0.6%          |
| Total Liab. and Equity  051793 OPTIMAL F  3461 BROOKSIDE R  STOCKTON, CA 952  SAN JOAQUIN  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                   | HOSPICE CARE ROAD, SUITE A-2 19 IMENT SERVICE 5heet 7,032,602 141,485 0 7,174,087         | 2 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | 21,555,119                                                     | 1.0%<br>99.0%                   | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | on<br>ee Ind.<br>0.5%<br>0.6%<br>0.0% |
| Total Liab. and Equity  051793 OPTIMAL F  3461 BROOKSIDE R  STOCKTON, CA 952  SAN JOAQUIN  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                     | HOSPICE CARE ROAD, SUITE A-2 19 IMENT SERVICE 5heet 7,032,602 141,485 0 7,174,087 467,641 | 2 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | 21,783,723<br>228,604<br>21,555,119<br>16,324,855              | 1.0%<br>99.0%<br>75.7%          | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | on  ee Ind. 0.5% 0.6% 0.0%            |
| Total Liab. and Equity  051793 OPTIMAL F  3461 BROOKSIDE R  STOCKTON, CA 952 SAN JOAQUIN  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | HOSPICE CARE ROAD, SUITE A-2 19 IMENT SERVICE 5heet 7,032,602 141,485 0 7,174,087 467,641 | 2 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | 21,783,723<br>228,604<br>21,555,119<br>16,324,855<br>5,230,264 | 1.0%<br>99.0%<br>75.7%<br>24.3% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | on  ee Ind. 0.5% 0.6% 0.0%            |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551531 OPTIMAL H       | IOSPICE CARE |                    |                |       | Proprietary - Corporation | on     |
|------------------------|--------------|--------------------|----------------|-------|---------------------------|--------|
| 5000 E SPRING ST       | SUITE 525    | 12/31/2019         | 365 Days Submi | tted  | Hospice                   |        |
| LONG BEACH, CA 90      | 0815         |                    |                |       |                           |        |
| LOS ANGELES            |              |                    |                |       | Key Performanace          | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE | ES .               |                |       | Skilled Nursing           | 0.9%   |
| Balance S              | heet         | Income             | Statement      |       | Nursing                   | 0.8%   |
| Current Assets         | 1,185,069    | Total Charges      | 4,812,251      |       | Home Healthcare           | 0.0%   |
| Fixed Assets           | 12,533       | Contract Allowance | 100,271        | 2.1%  | Length of Stay            |        |
| Other Assets           | 0            | Operating Revenue  | 4,711,980      | 97.9% | Medicare LOS              |        |
| Total Assets           | 1,197,602    | Operating Expense  | 3,983,009      | 84.5% | Current Ratio             | 5.7    |
| Current Liabilities    | 208,424      | Operating Margin   | 728,971        | 15.5% | Days to Collect           | 75.9   |
| Long Term Liabilities  | 0            | Other Income       | 0              | 0.0%  | Avg Payment Days          | 10.3   |
| Total Equity           | 989,178      | Other Expense      | 0              | 0.0%  | Depreciation Rate         | 0.0%   |
| Total Liab. and Equity | 1,197,602    | Net Profit or Loss | 728,971        | 15.5% | Return on Equity          | 73.7%  |
| FE4FE2 ODTIMAL I       |              | <u> </u>           |                |       |                           |        |

#### 551552 OPTIMAL HOSPICE CARE

3375 SCOTT BOULEVARD, SUITE 410

Cost Report not filed.

SANTA CLARA, CA 95054

| SANTA CLARA            |              |                    |             |      | Key Performanac   | e Ind. |
|------------------------|--------------|--------------------|-------------|------|-------------------|--------|
| NATIONAL GOVERN        | MENT SERVICE | ES                 |             |      | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet        | Income             | e Statement |      | Nursing           | 0.0%   |
| Current Assets         | 0            | Total Charges      | (           | )    | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0            | Contract Allowance | (           | 0.0% | Length of Stay    |        |
| Other Assets           | 0            | Operating Revenue  | (           | 0.0% | Medicare LOS      |        |
| Total Assets           | 0            | Operating Expense  | (           | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0            | Operating Margin   | (           | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0            | Other Income       | (           | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0            | Other Expense      | (           | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0            | Net Profit or Loss | (           | 0.0% | Return on Equity  | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0152 OPTIMAL H        | OSPICE CARE   |                    |                |        | Proprietary - Corporat | ion    |
|------------------------|---------------|--------------------|----------------|--------|------------------------|--------|
| 44151 15TH STREET      | Γ WEST, SUITE | 201 12/31/2019     | 365 Days Submi | tted   | Hospice                |        |
| LANCASTER, CA 935      | 534           |                    |                |        |                        |        |
| LOS ANGELES            |               |                    |                |        | Key Performanac        | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | ES .               |                |        | Skilled Nursing        | 0.0%   |
| Balance S              | heet          | Income             | e Statement    |        | Nursing                | 0.0%   |
| Current Assets         | 899,990       | Total Charges      | 1,563,517      |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 105,245       | Contract Allowance | 17,167         | 1.1%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 1,546,350      | 98.9%  | Medicare LOS           |        |
| Total Assets           | 1,005,235     | Operating Expense  | 2,103,957      | 136.1% | Current Ratio          | 0.6    |
| Current Liabilities    | 1,510,647     | Operating Margin   | -557,607       | -36.1% | Days to Collect        | 209.3  |
| Long Term Liabilities  | 0             | Other Income       | 0              | 0.0%   | Avg Payment Days       | 9.7    |
| Total Equity           | -505,412      | Other Expense      | 0              | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 1,005,235     | Net Profit or Loss | (557,607)      | -36.1% | Return on Equity       | 110.3% |
| 551633 OPTUM PA        | LLIATIVE AND  | HOSPICE CARE       |                |        |                        |        |

3110 W LAKE CENTER DR

Cost Report not filed.

SANTA ANA, CA 92704

| ORANGE                 |               |                    |             |      | Key Performana    | ce Ind. |
|------------------------|---------------|--------------------|-------------|------|-------------------|---------|
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |             |      | Skilled Nursing   | 0.0%    |
| Balance S              | Sheet         | Income             | e Statement |      | Nursing           | 0.0%    |
| Current Assets         | 0             | Total Charges      | C           | )    | Home Healthcare   | 0.0%    |
| Fixed Assets           | 0             | Contract Allowance |             | 0.0% | Length of Stay    |         |
| Other Assets           | 0             | Operating Revenue  | 0           | 0.0% | Medicare LOS      |         |
| Total Assets           | 0             | Operating Expense  | 0           | 0.0% | Current Ratio     |         |
| Current Liabilities    | 0             | Operating Margin   | 0           | 0.0% | Days to Collect   |         |
| Long Term Liabilities  | 0             | Other Income       | 0           | 0.0% | Avg Payment Days  |         |
| Total Equity           | 0             | Other Expense      | 0           | 0.0% | Depreciation Rate | 0.0%    |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0           | 0.0% | Return on Equity  | 0.0%    |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921645 ORANGE C                                                                                                                                                               | COAST HOSPICE                                                          | E, INC                                                                                       |                                                     |                                  | Proprietary - Corporati                                                                                                                               | on                              |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------|----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|
| 10568 MAGNOLIA A                                                                                                                                                              | VE, SUITE 116                                                          | 12/31/2019                                                                                   | 365 Days Subm                                       | itted                            | Hospice                                                                                                                                               |                                 |
| ANAHEIM, CA 92804                                                                                                                                                             |                                                                        |                                                                                              |                                                     |                                  |                                                                                                                                                       |                                 |
| ORANGE                                                                                                                                                                        |                                                                        |                                                                                              |                                                     |                                  | Key Performanad                                                                                                                                       | e Ind.                          |
| NATIONAL GOVERN                                                                                                                                                               | IMENT SERVICE                                                          | ES .                                                                                         |                                                     |                                  | Skilled Nursing                                                                                                                                       | 0.0%                            |
| Balance S                                                                                                                                                                     | Sheet                                                                  | Income                                                                                       | e Statement                                         |                                  | Nursing                                                                                                                                               | 0.4%                            |
| Current Assets                                                                                                                                                                | 229,456                                                                | Total Charges                                                                                | 775,518                                             |                                  | Home Healthcare                                                                                                                                       | 0.0%                            |
| Fixed Assets                                                                                                                                                                  | 0                                                                      | Contract Allowance                                                                           | 0                                                   | 0.0%                             | Length of Stay                                                                                                                                        |                                 |
| Other Assets                                                                                                                                                                  | 275,000                                                                | Operating Revenue                                                                            | 775,518                                             | 100.0%                           | Medicare LOS                                                                                                                                          |                                 |
| Total Assets                                                                                                                                                                  | 512,409                                                                | Operating Expense                                                                            | 702,977                                             | 90.6%                            | Current Ratio                                                                                                                                         | 1.3                             |
| Current Liabilities                                                                                                                                                           | 172,911                                                                | Operating Margin                                                                             | 72,541                                              | 9.4%                             | Days to Collect                                                                                                                                       | 65.5                            |
| Long Term Liabilities                                                                                                                                                         | 185,000                                                                | Other Income                                                                                 | 0                                                   | 0.0%                             | Avg Payment Days                                                                                                                                      | 0.0                             |
| Total Equity                                                                                                                                                                  | 154,498                                                                | Other Expense                                                                                | 0                                                   | 0.0%                             | Depreciation Rate                                                                                                                                     | 0.0%                            |
| Total Liab and Fauity                                                                                                                                                         | 512 400                                                                | Net Profit or Loss                                                                           | 70 544                                              | 0.40/                            | D.(                                                                                                                                                   | 47.0%                           |
| Total Liab. and Equity                                                                                                                                                        |                                                                        | NET FIGHT OF LOSS                                                                            | 72,541                                              | 9.4%                             | Return on Equity                                                                                                                                      | 47.070                          |
| 921699 ORCHID HO                                                                                                                                                              |                                                                        | THEI FIGHT OF LOSS                                                                           | 72,541                                              | 9.4%                             | Proprietary - Corporati                                                                                                                               |                                 |
|                                                                                                                                                                               | OSPICE, INC                                                            |                                                                                              | 365 Days Submi                                      |                                  |                                                                                                                                                       |                                 |
| 921699 ORCHID HO                                                                                                                                                              | OSPICE, INC                                                            |                                                                                              | <u> </u>                                            |                                  | Proprietary - Corporati                                                                                                                               |                                 |
| 921699 ORCHID HO                                                                                                                                                              | OSPICE, INC                                                            |                                                                                              | <u> </u>                                            |                                  | Proprietary - Corporati                                                                                                                               | ion                             |
| 921699 ORCHID HO<br>19725 SHERMAN W.<br>WINNETKA, CA 9130                                                                                                                     | OSPICE, INC<br>AY, SUITE 295B                                          | 3 12/31/2019                                                                                 | <u> </u>                                            |                                  | Proprietary - Corporati                                                                                                                               | ion                             |
| 921699 ORCHID HO<br>19725 SHERMAN W.<br>WINNETKA, CA 9130<br>LOS ANGELES                                                                                                      | DSPICE, INC  AY, SUITE 295B  06  IMENT SERVICE                         | 3 12/31/2019<br>ES                                                                           | <u> </u>                                            |                                  | Proprietary - Corporati Hospice  Key Performanac                                                                                                      | on<br>se Ind.                   |
| 921699 ORCHID HO 19725 SHERMAN WA WINNETKA, CA 9130 LOS ANGELES NATIONAL GOVERN                                                                                               | OSPICE, INC  AY, SUITE 295B  O6  IMENT SERVICE                         | 3 12/31/2019<br>ES                                                                           | 365 Days Submi                                      |                                  | Proprietary - Corporati  Hospice  Key Performanac  Skilled Nursing                                                                                    | e Ind.<br>0.0%<br>0.0%          |
| 921699 ORCHID HO  19725 SHERMAN WA  WINNETKA, CA 9130  LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | OSPICE, INC  AY, SUITE 295B  O6  IMENT SERVICE                         | 3 12/31/2019<br>ES<br>Income                                                                 | 365 Days Submi                                      |                                  | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                        | e Ind.<br>0.0%<br>0.0%          |
| 921699 ORCHID HO  19725 SHERMAN WA  WINNETKA, CA 9130  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | DSPICE, INC  AY, SUITE 295B  OF  IMENT SERVICE  Sheet  136,149         | 3 12/31/2019<br>ES<br>Income                                                                 | 365 Days Submi                                      | itted                            | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                       | e Ind.<br>0.0%<br>0.0%          |
| 921699 ORCHID HO  19725 SHERMAN WA  WINNETKA, CA 9130  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | DSPICE, INC  AY, SUITE 295B  OF  IMENT SERVICE  Sheet  136,149         | Income Total Charges Contract Allowance Operating Revenue                                    | 365 Days Submite Statement 2,564,479                | itted                            | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                       | e Ind.<br>0.0%<br>0.0%          |
| 921699 ORCHID HO  19725 SHERMAN WA  WINNETKA, CA 9130  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | DSPICE, INC  AY, SUITE 295B  06  IMENT SERVICE  136,149  0  136,149    | Income Total Charges Contract Allowance Operating Revenue                                    | 365 Days Submite Statement 2,564,479 0 2,564,479    | 0.0%<br>100.0%                   | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ee Ind.<br>0.0%<br>0.0%<br>0.0% |
| 921699 ORCHID HO  19725 SHERMAN WA WINNETKA, CA 9130 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                              | DSPICE, INC  AY, SUITE 295B  06  IMENT SERVICE  136,149  0  136,149  0 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,564,479<br>2,283,356                              | 0.0%<br>100.0%<br>89.0%          | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ee Ind.<br>0.0%<br>0.0%<br>0.0% |
| 921699 ORCHID HO  19725 SHERMAN WA  WINNETKA, CA 9130  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | DSPICE, INC  AY, SUITE 295B  06  IMENT SERVICE  136,149  0  136,149  0 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,564,479<br>0<br>2,564,479<br>2,283,356<br>281,123 | 0.0%<br>100.0%<br>89.0%<br>11.0% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | e Ind.                          |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751710 ORION HOS       | SPICE CARE SE | ERVICES            |               |        |                        |        |
|------------------------|---------------|--------------------|---------------|--------|------------------------|--------|
| 12135 1/2 RIVERSID     | E DRIVE       | Cost Repor         | rt not filed. |        |                        |        |
| VALLEY VILLAGE, C      | A 91607       |                    |               |        |                        |        |
| LOS ANGELES            |               |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | ES .               |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 0             | Total Charges      | 0             |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |        |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio          |        |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect        |        |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       |        |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%   |
| 921553 OXFORD H        | OSPICE CARE,  | INC                |               |        | Proprietary - Corporat | ion    |
| 4650 ARROW HWY         | SUITE F3      | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| MONTCLAIR, CA 917      | 763           |                    |               |        |                        |        |
| SAN BERNARDINO         |               |                    |               |        | Key Performana         | e Ind. |
| DUMMY FOR MEDIC        | AID HHA       |                    |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 38,390        | Total Charges      | 802,764       |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 70,833        | 8.8%   | Length of Stay         |        |
| Other Assets           | 270,000       | Operating Revenue  | 731,931       | 91.2%  | Medicare LOS           |        |
| Total Assets           | 308,390       | Operating Expense  | 775,380       | 105.9% | Current Ratio          | 0.4    |
| Current Liabilities    | 89,545        | Operating Margin   | -43,449       | -5.9%  | Days to Collect        | 0.0    |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       | 37.3   |
| Total Equity           | 218,845       | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 308,390       | Net Profit or Loss | (43,449)      | -5.9%  | Return on Equity       | -19.9% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921530 OYUNA HO                                                                                                                                                  | SPICE, INC                                                                     |                                                                                                              |                                                                     |                                    | Proprietary - Corporat                                                                                                                          | ion                                  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 5067 N MARIPOSA S                                                                                                                                                | ST, SUITE 104                                                                  | 12/31/2019                                                                                                   | 365 Days Submi                                                      | itted                              | Hospice                                                                                                                                         |                                      |
| FRESNO, CA 93710                                                                                                                                                 |                                                                                |                                                                                                              |                                                                     |                                    |                                                                                                                                                 |                                      |
| FRESNO                                                                                                                                                           |                                                                                |                                                                                                              |                                                                     |                                    | Key Performanad                                                                                                                                 | ce Ind.                              |
| NATIONAL GOVERN                                                                                                                                                  | IMENT SERVICE                                                                  | ≣S                                                                                                           |                                                                     |                                    | Skilled Nursing                                                                                                                                 | 0.1%                                 |
| Balance S                                                                                                                                                        | Sheet                                                                          | Income                                                                                                       | e Statement                                                         |                                    | Nursing                                                                                                                                         | 0.0%                                 |
| Current Assets                                                                                                                                                   | 197,233                                                                        | Total Charges                                                                                                | 2,818,955                                                           |                                    | Home Healthcare                                                                                                                                 | 0.0%                                 |
| Fixed Assets                                                                                                                                                     | 0                                                                              | Contract Allowance                                                                                           | 0                                                                   | 0.0%                               | Length of Stay                                                                                                                                  |                                      |
| Other Assets                                                                                                                                                     | 0                                                                              | Operating Revenue                                                                                            | 2,818,955                                                           | 100.0%                             | Medicare LOS                                                                                                                                    |                                      |
| Total Assets                                                                                                                                                     | 267,233                                                                        | Operating Expense                                                                                            | 2,128,623                                                           | 75.5%                              | Current Ratio                                                                                                                                   | 5.3                                  |
| Current Liabilities                                                                                                                                              | 37,090                                                                         | Operating Margin                                                                                             | 690,332                                                             | 24.5%                              | Days to Collect                                                                                                                                 | 0.0                                  |
| Long Term Liabilities                                                                                                                                            | 0                                                                              | Other Income                                                                                                 | 0                                                                   | 0.0%                               | Avg Payment Days                                                                                                                                | 6.4                                  |
| Total Equity                                                                                                                                                     | 230,143                                                                        | Other Expense                                                                                                | 0                                                                   | 0.0%                               | Depreciation Rate                                                                                                                               | 0.0%                                 |
|                                                                                                                                                                  | 267 222                                                                        | Net Profit or Loss                                                                                           | 690,332                                                             | 24 50/                             | Datum an Equitur                                                                                                                                | 300.0%                               |
| Total Liab. and Equity                                                                                                                                           | 201,233                                                                        | NET FIGHT OF LOSS                                                                                            |                                                                     | 24.5%                              | Return on Equity                                                                                                                                | 300.076                              |
| 751536 PACIFIC FA                                                                                                                                                | •                                                                              |                                                                                                              |                                                                     | 24.5%                              | Proprietary - Other                                                                                                                             | 300.0 %                              |
|                                                                                                                                                                  | AMILY HOSPICE                                                                  | <u> </u>                                                                                                     | 365 Days Submi                                                      |                                    |                                                                                                                                                 | 300.0%                               |
| 751536 PACIFIC FA                                                                                                                                                | AMILY HOSPICE                                                                  | <u> </u>                                                                                                     | <u> </u>                                                            |                                    | Proprietary - Other                                                                                                                             | 300.0%                               |
| 751536 PACIFIC FA                                                                                                                                                | AMILY HOSPICE                                                                  | <u> </u>                                                                                                     | <u> </u>                                                            |                                    | Proprietary - Other                                                                                                                             |                                      |
| 751536 PACIFIC FA                                                                                                                                                | AMILY HOSPICE                                                                  | Ε<br>ΓΕ D 12/31/2019                                                                                         | <u> </u>                                                            |                                    | Proprietary - Other Hospice                                                                                                                     |                                      |
| 751536 PACIFIC FA<br>215 N STATE COLLE<br>ANAHEIM, CA 92806<br>ORANGE                                                                                            | AMILY HOSPICE                                                                  | E<br>ΓΕ D 12/31/2019<br>ΕS                                                                                   | <u> </u>                                                            |                                    | Proprietary - Other  Hospice  Key Performana                                                                                                    | ce Ind.                              |
| 751536 PACIFIC FA 215 N STATE COLLE ANAHEIM, CA 92806 ORANGE NATIONAL GOVERN                                                                                     | AMILY HOSPICE  EGE BLVD, SUIT                                                  | E<br>ΓΕ D 12/31/2019<br>ΕS                                                                                   | 365 Days Submi                                                      |                                    | Proprietary - Other  Hospice  Key Performanace  Skilled Nursing                                                                                 | ce Ind.<br>0.4%                      |
| 751536 PACIFIC FA 215 N STATE COLLE ANAHEIM, CA 92806 ORANGE NATIONAL GOVERN Balance S                                                                           | EGE BLVD, SUITE SHEET 475,518                                                  | E<br>ΓΕ D 12/31/2019<br>ES                                                                                   | 365 Days Submi                                                      |                                    | Proprietary - Other  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                        | ce Ind.<br>0.4%<br>0.0%              |
| 751536 PACIFIC FA 215 N STATE COLLE ANAHEIM, CA 92806 ORANGE NATIONAL GOVERN Balance S Current Assets                                                            | EGE BLVD, SUITE SHEET 475,518 2,972                                            | E  TE D 12/31/2019  ES  Income  Total Charges                                                                | 365 Days Submi                                                      | itted                              | Proprietary - Other  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare                                                        | ce Ind.<br>0.4%<br>0.0%              |
| 751536 PACIFIC FA 215 N STATE COLLE ANAHEIM, CA 92806 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | EGE BLVD, SUITE SHEET 475,518 2,972 3,400                                      | E D 12/31/2019 ES Income Total Charges Contract Allowance                                                    | 365 Days Submi<br>e Statement<br>1,212,605                          | itted                              | Proprietary - Other  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                        | ce Ind.<br>0.4%<br>0.0%              |
| 751536 PACIFIC FA 215 N STATE COLLE ANAHEIM, CA 92806 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | AMILY HOSPICE EGE BLVD, SUIT  IMENT SERVICE 475,518 2,972 3,400 481,890        | ES Income Total Charges Contract Allowance Operating Revenue                                                 | e Statement<br>1,212,605<br>0<br>1,212,605                          | 0.0%<br>100.0%                     | Proprietary - Other  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                          | 0.4%<br>0.0%<br>0.0%                 |
| 751536 PACIFIC FA 215 N STATE COLLE ANAHEIM, CA 92806 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | AMILY HOSPICE EGE BLVD, SUIT  MENT SERVICE 475,518 2,972 3,400 481,890 402,457 | ES  Income Total Charges Contract Allowance Operating Revenue Operating Expense                              | 2 Statement<br>1,212,605<br>0<br>1,212,605<br>1,502,181             | 0.0%<br>100.0%<br>123.9%           | Proprietary - Other  Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.4%<br>0.0%<br>0.0%                 |
| 751536 PACIFIC FA 215 N STATE COLLE ANAHEIM, CA 92806 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AMILY HOSPICE EGE BLVD, SUIT  MENT SERVICE 475,518 2,972 3,400 481,890 402,457 | ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 2 Statement<br>1,212,605<br>0<br>1,212,605<br>1,502,181<br>-289,576 | 0.0%<br>100.0%<br>123.9%<br>-23.9% | Proprietary - Other  Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.4%<br>0.0%<br>0.0%<br>1.2<br>100.8 |

**All Providers** 

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| 051775 PACIFIC HO                                                                                                                                                               | OSPICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                      |                                                                   |                                  | Proprietary - Corporati                                                                                                                                                | ion                                      |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|
| 1998 N ARROWHEA                                                                                                                                                                 | D AVENUE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 12/31/2019                                                                                                                           | 365 Days Subm                                                     | tted                             | Hospice                                                                                                                                                                |                                          |
| SAN BERNARDINO,                                                                                                                                                                 | CA 92405                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                      |                                                                   |                                  |                                                                                                                                                                        |                                          |
| SAN BERNARDINO                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                      |                                                                   |                                  | Key Performanad                                                                                                                                                        | e Ind.                                   |
| NATIONAL GOVERN                                                                                                                                                                 | IMENT SERVICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | ≣S                                                                                                                                   |                                                                   |                                  | Skilled Nursing                                                                                                                                                        | 0.0%                                     |
| Balance S                                                                                                                                                                       | Sheet                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Income                                                                                                                               | Statement                                                         |                                  | Nursing                                                                                                                                                                | 0.0%                                     |
| Current Assets                                                                                                                                                                  | 1,778,627                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Total Charges                                                                                                                        | 2,510,439                                                         |                                  | Home Healthcare                                                                                                                                                        | 0.0%                                     |
| Fixed Assets                                                                                                                                                                    | 74,423                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Contract Allowance                                                                                                                   | 45,716                                                            | 1.8%                             | Length of Stay                                                                                                                                                         |                                          |
| Other Assets                                                                                                                                                                    | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Operating Revenue                                                                                                                    | 2,464,723                                                         | 98.2%                            | Medicare LOS                                                                                                                                                           |                                          |
| Total Assets                                                                                                                                                                    | 1,853,050                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Operating Expense                                                                                                                    | 2,448,523                                                         | 99.3%                            | Current Ratio                                                                                                                                                          | (303.9)                                  |
| Current Liabilities                                                                                                                                                             | -5,852                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Operating Margin                                                                                                                     | 16,200                                                            | 0.7%                             | Days to Collect                                                                                                                                                        | 0.0                                      |
| Long Term Liabilities                                                                                                                                                           | 2,336,235                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Other Income                                                                                                                         | 0                                                                 | 0.0%                             | Avg Payment Days                                                                                                                                                       | 0.0                                      |
| Total Equity                                                                                                                                                                    | -463,185                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Other Expense                                                                                                                        | 0                                                                 | 0.0%                             | Depreciation Rate                                                                                                                                                      | 0.0%                                     |
|                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <del>-</del>                                                                                                                         |                                                                   |                                  |                                                                                                                                                                        |                                          |
| Total Liab. and Equity                                                                                                                                                          | 1,867,198                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Net Profit or Loss                                                                                                                   | 16,200                                                            | 0.7%                             | Return on Equity                                                                                                                                                       | -3.5%                                    |
| 051768 PACIFIC HO                                                                                                                                                               | OSPICE CARE (                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | CORPORATION                                                                                                                          | 16,200                                                            | 0.7%                             | Return on Equity  Proprietary - Corporati                                                                                                                              |                                          |
|                                                                                                                                                                                 | OSPICE CARE (                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | CORPORATION                                                                                                                          | 16,200<br>365 Days Submi                                          |                                  |                                                                                                                                                                        |                                          |
| 051768 PACIFIC HO                                                                                                                                                               | DSPICE CARE (                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | CORPORATION                                                                                                                          | <u> </u>                                                          |                                  | Proprietary - Corporati                                                                                                                                                |                                          |
| 051768 PACIFIC HO                                                                                                                                                               | DSPICE CARE (                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | CORPORATION                                                                                                                          | <u> </u>                                                          |                                  | Proprietary - Corporati                                                                                                                                                | ion                                      |
| 051768 PACIFIC HO<br>4520 WILSHIRE BOU<br>LOS ANGELES, CAS                                                                                                                      | DSPICE CARE OF                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                      | <u> </u>                                                          |                                  | Proprietary - Corporati                                                                                                                                                | ion                                      |
| 051768 PACIFIC HO<br>4520 WILSHIRE BOU<br>LOS ANGELES, CAS<br>LOS ANGELES                                                                                                       | DSPICE CARE OF THE PROPERTY OF |                                                                                                                                      | <u> </u>                                                          |                                  | Proprietary - Corporati Hospice  Key Performanac                                                                                                                       | ion                                      |
| 051768 PACIFIC HO 4520 WILSHIRE BOU LOS ANGELES, CAS LOS ANGELES NATIONAL GOVERN                                                                                                | DSPICE CARE OF THE PROPERTY OF |                                                                                                                                      | 365 Days Submi                                                    |                                  | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing                                                                                                  | ce Ind.                                  |
| 051768 PACIFIC HO 4520 WILSHIRE BOU LOS ANGELES, CAS LOS ANGELES NATIONAL GOVERN Balance S                                                                                      | DSPICE CARE OF COMMENT SERVICES Sheet                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | CORPORATION  E 101 12/31/2019 :  ES Income                                                                                           | 365 Days Submi                                                    | itted                            | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                                         | ce Ind.<br>0.1%<br>0.3%                  |
| 051768 PACIFIC HO 4520 WILSHIRE BOU LOS ANGELES, CA S LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                                      | DSPICE CARE OF COMMENT SERVICES 119,285                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | CORPORATION  E 101 12/31/2019 :  ES  Income  Total Charges                                                                           | 365 Days Submi                                                    | itted 0.0%                       | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                                        | ce Ind.<br>0.1%<br>0.3%                  |
| 051768 PACIFIC HO 4520 WILSHIRE BOU LOS ANGELES, CAS LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                                          | DSPICE CARE OF COMMENT SERVICES 119,285 1,401 -1,400                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | ES  Income Total Charges  Contract Allowance                                                                                         | 365 Days Submi<br>Statement<br>2,714,818                          | itted 0.0%                       | Proprietary - Corporation Hospice  Key Performance Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                 | ce Ind.<br>0.1%<br>0.3%                  |
| 051768 PACIFIC HO 4520 WILSHIRE BOU LOS ANGELES, CAS LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                             | DSPICE CARE (  ULEVARD SUITE  90010  IMENT SERVICE  119,285  1,401  -1,400  121,799                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | ES  Income  Total Charges  Contract Allowance Operating Revenue                                                                      | 365 Days Submits 2,714,818 0 2,714,818                            | 0.0%<br>100.0%                   | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | ion<br>ee Ind.<br>0.1%<br>0.3%<br>0.0%   |
| 051768 PACIFIC HO 4520 WILSHIRE BOU LOS ANGELES, CAS LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                                | DSPICE CARE (  ULEVARD SUITE  90010  IMENT SERVICE  119,285  1,401  -1,400  121,799  28,096                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | CORPORATION  E 101 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | 365 Days Submi  Statement 2,714,818 0 2,714,818 2,420,045         | 0.0%<br>100.0%<br>89.1%<br>10.9% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | ion  ce Ind.  0.1%  0.3%  0.0%           |
| 051768 PACIFIC HO  4520 WILSHIRE BOU  LOS ANGELES, CA S  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | DSPICE CARE (  ULEVARD SUITE  90010  IMENT SERVICE  119,285  1,401  -1,400  121,799  28,096  18,175                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | CORPORATION  E 101 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 365 Days Submi  Statement 2,714,818 0 2,714,818 2,420,045 294,773 | 0.0%<br>100.0%<br>89.1%<br>10.9% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | ion  ce Ind.  0.1%  0.3%  0.0%  4.2  0.0 |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 921726 PACIFIC HO                                                                                                                                                   | OSPICE, LLC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                      |                                                                      |                                  | Proprietary - Corporat                                                                                                                              | ion                                     |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|
| 11829 SOUTH STRE                                                                                                                                                    | ET, SUITE 103                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 12/31/2019                                                                                                                           | 365 Days Subm                                                        | itted                            | Hospice                                                                                                                                             |                                         |
| CERRITOS, CA 9070                                                                                                                                                   | 3                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                      |                                                                      |                                  |                                                                                                                                                     |                                         |
| LOS ANGELES                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                      |                                                                      |                                  | Key Performanad                                                                                                                                     | e Ind.                                  |
| NATIONAL GOVERN                                                                                                                                                     | MENT SERVICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | ES .                                                                                                                                 |                                                                      |                                  | Skilled Nursing                                                                                                                                     | 0.0%                                    |
| Balance S                                                                                                                                                           | Sheet                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Income                                                                                                                               | Income Statement                                                     |                                  |                                                                                                                                                     | 2.9%                                    |
| Current Assets                                                                                                                                                      | rent Assets 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                      | 303,105                                                              |                                  | Home Healthcare                                                                                                                                     | 0.0%                                    |
| Fixed Assets                                                                                                                                                        | 23,212                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Contract Allowance                                                                                                                   | 0                                                                    | 0.0%                             | Length of Stay                                                                                                                                      |                                         |
| Other Assets                                                                                                                                                        | 13,625                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Operating Revenue                                                                                                                    | 303,105                                                              | 100.0%                           | Medicare LOS                                                                                                                                        |                                         |
| Total Assets                                                                                                                                                        | 36,837                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Operating Expense                                                                                                                    | 257,893                                                              | 85.1%                            | Current Ratio                                                                                                                                       |                                         |
| Current Liabilities                                                                                                                                                 | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Operating Margin                                                                                                                     | 45,212                                                               | 14.9%                            | Days to Collect                                                                                                                                     | 0.0                                     |
| Long Term Liabilities                                                                                                                                               | 0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Other Income                                                                                                                         | 0                                                                    | 0.0%                             | Avg Payment Days                                                                                                                                    | 0.0                                     |
| Total Equity                                                                                                                                                        | 36,837                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Other Expense                                                                                                                        | 0                                                                    | 0.0%                             | Depreciation Rate                                                                                                                                   | 0.0%                                    |
|                                                                                                                                                                     | 26.027                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Not Drofit or Loss                                                                                                                   | 45.040                                                               | 44.00/                           | B : E ::                                                                                                                                            | 400.70/                                 |
| Total Liab. and Equity                                                                                                                                              | 30,637                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Net Profit or Loss                                                                                                                   | 45,212                                                               | 14.9%                            | Return on Equity                                                                                                                                    | 122.7%                                  |
|                                                                                                                                                                     | ,<br>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | & PALLIATIVE CARE                                                                                                                    | <u> </u>                                                             | 14.9%                            | Proprietary - Individua                                                                                                                             |                                         |
|                                                                                                                                                                     | DINT HOSPICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | & PALLIATIVE CARE                                                                                                                    | <u> </u>                                                             |                                  |                                                                                                                                                     |                                         |
| 921669 PACIFIC PC                                                                                                                                                   | DINT HOSPICE O                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | & PALLIATIVE CARE                                                                                                                    | <u> </u>                                                             |                                  | Proprietary - Individua                                                                                                                             |                                         |
| 921669 PACIFIC PO                                                                                                                                                   | DINT HOSPICE O                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | & PALLIATIVE CARE                                                                                                                    | <u> </u>                                                             |                                  | Proprietary - Individua                                                                                                                             | ıl                                      |
| 921669 PACIFIC PO<br>5946 PRIESTLY DRI<br>CARLSBAD, CA 9200                                                                                                         | DINT HOSPICE (                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | & <b>PALLIATIVE CARE</b> 12/31/2019                                                                                                  | <u> </u>                                                             |                                  | Proprietary - Individua Hospice                                                                                                                     | ıl                                      |
| 921669 PACIFIC PO<br>5946 PRIESTLY DRI<br>CARLSBAD, CA 9200<br>SAN DIEGO                                                                                            | DINT HOSPICE OF THE SERVICE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | & PALLIATIVE CARE 12/31/2019                                                                                                         | <u> </u>                                                             |                                  | Proprietary - Individua  Hospice  Key Performana                                                                                                    | ce Ind.                                 |
| 921669 PACIFIC PO<br>5946 PRIESTLY DRI<br>CARLSBAD, CA 9200<br>SAN DIEGO<br>NATIONAL GOVERN                                                                         | DINT HOSPICE OF THE SHEET SHEET                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | & PALLIATIVE CARE 12/31/2019                                                                                                         | 365 Days Submi                                                       |                                  | Proprietary - Individua  Hospice  Key Performanae  Skilled Nursing                                                                                  | ce Ind.<br>0.0%                         |
| 921669 PACIFIC PO 5946 PRIESTLY DRI CARLSBAD, CA 9200 SAN DIEGO NATIONAL GOVERN Balance S                                                                           | DINT HOSPICE OF THE SHEET SHEET                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | & PALLIATIVE CARE  12/31/2019  ES  Income                                                                                            | 365 Days Submi                                                       |                                  | Proprietary - Individual Hospice  Key Performanae Skilled Nursing Nursing                                                                           | ce Ind.<br>0.0%<br>0.0%                 |
| 921669 PACIFIC PO 5946 PRIESTLY DRI CARLSBAD, CA 9200 SAN DIEGO NATIONAL GOVERN Balance S Current Assets                                                            | DINT HOSPICE OF THE PROPERTY O | & PALLIATIVE CARE  12/31/2019  ES  Income                                                                                            | 365 Days Submi                                                       | itted                            | Proprietary - Individual Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ce Ind.<br>0.0%<br>0.0%                 |
| 921669 PACIFIC PO 5946 PRIESTLY DRI CARLSBAD, CA 9200 SAN DIEGO NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | DINT HOSPICE OF THE PROPERTY O | & PALLIATIVE CARE  12/31/2019  ES  Income  Total Charges  Contract Allowance                                                         | 365 Days Submite Statement 9,048,710 0                               | itted                            | Proprietary - Individual Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%<br>0.0%                    |
| 921669 PACIFIC PO 5946 PRIESTLY DRI CARLSBAD, CA 9200 SAN DIEGO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | DINT HOSPICE (1)  VE, SUITE 102A  DINT HOSPICE (1)  DINT HOSPICE ( | & PALLIATIVE CARE  12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                      | 365 Days Submite Statement 9,048,710 0 9,048,710                     | 0.0%<br>100.0%                   | Proprietary - Individual Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%                    |
| 921669 PACIFIC PO 5946 PRIESTLY DRI CARLSBAD, CA 9200 SAN DIEGO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | DINT HOSPICE (1)  VE, SUITE 102A  DINT HOSPICE (1)  DINT HOSPICE ( | & PALLIATIVE CARE  12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | 365 Days Submite Statement 9,048,710 0 9,048,710 6,420,407           | 0.0%<br>100.0%<br>71.0%          | Proprietary - Individual Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ce Ind.<br>0.0%<br>0.0%<br>0.0%         |
| 921669 PACIFIC PO 5946 PRIESTLY DRI CARLSBAD, CA 9200 SAN DIEGO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | DINT HOSPICE (1)  VE, SUITE 102A  DINT HOSPICE (1)  DINT HOSPICE ( | & PALLIATIVE CARE  12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 365 Days Submit  Statement 9,048,710 0 9,048,710 6,420,407 2,628,303 | 0.0%<br>100.0%<br>71.0%<br>29.0% | Proprietary - Individual Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ce Ind.<br>0.0%<br>0.0%<br>0.0%<br>51.2 |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| A0157 PACIFIC VA                                                                                                                                                 | ALLEY HOSPICI                                                                  | E CARE, INC                                                                                                                           |                                                    |                                  |                                                                                                                                                       |                                    |  |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|--|--|
| 813 N LA CADENA D                                                                                                                                                | DR .                                                                           | Cost Repor                                                                                                                            | t not filed.                                       |                                  |                                                                                                                                                       |                                    |  |  |
| COLTON, CA 92324                                                                                                                                                 |                                                                                |                                                                                                                                       |                                                    |                                  |                                                                                                                                                       |                                    |  |  |
| SAN BERNARDINO                                                                                                                                                   |                                                                                |                                                                                                                                       |                                                    |                                  | Key Performanad                                                                                                                                       | e Ind.                             |  |  |
| DUMMY FOR MEDIC                                                                                                                                                  | CAID HHA                                                                       |                                                                                                                                       |                                                    |                                  | Skilled Nursing                                                                                                                                       | 0.0%                               |  |  |
| Balance S                                                                                                                                                        | Sheet                                                                          | Income                                                                                                                                | e Statement                                        |                                  | Nursing                                                                                                                                               | 0.0%                               |  |  |
| Current Assets                                                                                                                                                   | 0                                                                              | Total Charges                                                                                                                         | 0                                                  |                                  | Home Healthcare                                                                                                                                       | 0.0%                               |  |  |
| Fixed Assets                                                                                                                                                     | 0                                                                              | Contract Allowance                                                                                                                    | 0                                                  | 0.0%                             | Length of Stay                                                                                                                                        |                                    |  |  |
| Other Assets                                                                                                                                                     | 0                                                                              | Operating Revenue                                                                                                                     | 0                                                  | 0.0%                             | Medicare LOS                                                                                                                                          |                                    |  |  |
| Total Assets                                                                                                                                                     | 0                                                                              | Operating Expense                                                                                                                     | 0                                                  | 0.0%                             | Current Ratio                                                                                                                                         |                                    |  |  |
| Current Liabilities                                                                                                                                              | 0                                                                              | Operating Margin                                                                                                                      | 0                                                  | 0.0%                             | Days to Collect                                                                                                                                       |                                    |  |  |
| Long Term Liabilities                                                                                                                                            | 0                                                                              | Other Income                                                                                                                          | 0                                                  | 0.0%                             | Avg Payment Days                                                                                                                                      |                                    |  |  |
| Total Equity                                                                                                                                                     | 0                                                                              | Other Expense                                                                                                                         | 0                                                  | 0.0%                             | Depreciation Rate                                                                                                                                     | 0.0%                               |  |  |
| Total Liab. and Equity                                                                                                                                           | 0                                                                              | Net Profit or Loss                                                                                                                    |                                                    | 0.0%                             | Return on Equity                                                                                                                                      | 0.0%                               |  |  |
| . ,                                                                                                                                                              | 751765 PALLIATIVE CARE GROUP, INC Proprietary - Corporation                    |                                                                                                                                       |                                                    |                                  |                                                                                                                                                       |                                    |  |  |
|                                                                                                                                                                  | E CARE GROUP                                                                   | P, INC                                                                                                                                |                                                    |                                  |                                                                                                                                                       |                                    |  |  |
|                                                                                                                                                                  |                                                                                |                                                                                                                                       | 365 Days Submi                                     |                                  |                                                                                                                                                       |                                    |  |  |
| 751765 PALLIATIV                                                                                                                                                 | E SOUTH, SUIT                                                                  |                                                                                                                                       | 365 Days Submi                                     |                                  | Proprietary - Corporati                                                                                                                               |                                    |  |  |
| 751765 PALLIATIV                                                                                                                                                 | E SOUTH, SUIT                                                                  |                                                                                                                                       | 365 Days Submi                                     |                                  | Proprietary - Corporati                                                                                                                               | ion                                |  |  |
| 751765 PALLIATIVE 765 THE CITY DRIVE ORANGE, CA 92868                                                                                                            | E SOUTH, SUIT                                                                  | E 120 12/31/2019                                                                                                                      | 365 Days Submi                                     |                                  | Proprietary - Corporati                                                                                                                               | ion                                |  |  |
| 751765 PALLIATIVE 765 THE CITY DRIVE ORANGE, CA 92868 ORANGE                                                                                                     | E SOUTH, SUITI                                                                 | E 120 12/31/2019<br>ES                                                                                                                | 365 Days Submi                                     |                                  | Proprietary - Corporati Hospice  Key Performanac                                                                                                      | on<br>se Ind.                      |  |  |
| 751765 PALLIATIVE 765 THE CITY DRIVE ORANGE, CA 92868 ORANGE NATIONAL GOVERN                                                                                     | E SOUTH, SUITI<br>IMENT SERVICE                                                | E 120 12/31/2019<br>ES                                                                                                                | ·                                                  |                                  | Proprietary - Corporati Hospice  Key Performanace Skilled Nursing                                                                                     | e Ind.                             |  |  |
| 751765 PALLIATIVE 765 THE CITY DRIVE ORANGE, CA 92868 ORANGE NATIONAL GOVERN Balance S                                                                           | E SOUTH, SUITI<br>IMENT SERVICE                                                | E 120 12/31/2019<br>ES<br>Income                                                                                                      | e Statement                                        |                                  | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                        | e Ind.<br>0.0%<br>0.0%             |  |  |
| 751765 PALLIATIVE 765 THE CITY DRIVE ORANGE, CA 92868 ORANGE NATIONAL GOVERN Balance S Current Assets                                                            | E SOUTH, SUIT<br>IMENT SERVICE<br>Sheet<br>169,789                             | E 120 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                       | e Statement<br>793,850                             | tted                             | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                       | e Ind.<br>0.0%<br>0.0%             |  |  |
| 751765 PALLIATIVE 765 THE CITY DRIVE ORANGE, CA 92868 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | E SOUTH, SUIT<br>IMENT SERVICE<br>Sheet<br>169,789                             | E 120 12/31/2019  S  Income  Total Charges  Contract Allowance  Operating Revenue                                                     | e Statement<br>793,850<br>378,334                  | tted<br>47.7%                    | Proprietary - Corporation  Hospice  Key Performance  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                        | e Ind.<br>0.0%<br>0.0%             |  |  |
| 751765 PALLIATIVE 765 THE CITY DRIVE ORANGE, CA 92868 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | E SOUTH, SUIT<br>IMENT SERVICE<br>Sheet<br>169,789<br>0                        | E 120 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | e Statement 793,850 378,334 415,516                | 47.7%<br>52.3%                   | Proprietary - Corporation Hospice  Key Performance Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                | ee Ind.<br>0.0%<br>0.0%<br>0.0%    |  |  |
| 751765 PALLIATIVE 765 THE CITY DRIVE ORANGE, CA 92868 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | E SOUTH, SUIT<br>IMENT SERVICE<br>Sheet<br>169,789<br>0<br>0<br>169,789<br>800 | E 120 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | e Statement 793,850 378,334 415,516 363,887        | 47.7%<br>52.3%<br>87.6%          | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ee Ind.<br>0.0%<br>0.0%<br>0.0%    |  |  |
| 751765 PALLIATIVE 765 THE CITY DRIVE ORANGE, CA 92868 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | E SOUTH, SUIT<br>IMENT SERVICE<br>Sheet<br>169,789<br>0<br>0<br>169,789<br>800 | E 120 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | e Statement 793,850 378,334 415,516 363,887 51,629 | 47.7%<br>52.3%<br>87.6%<br>12.4% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ee Ind. 0.0% 0.0% 0.0% 212.2 148.8 |  |  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0157 PALLIATIV        | E CARE PROVI   | DER SOCAL, INC     |               |        |                         |        |
|------------------------|----------------|--------------------|---------------|--------|-------------------------|--------|
| 13615 VICTORY BL\      | /D, SUITE 120  | Cost Repor         | rt not filed. |        |                         |        |
| VAN NUYS, CA 9140      | 1              |                    |               |        |                         |        |
| LOS ANGELES            |                |                    |               |        | Key Performanad         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ES .               |               |        | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet          | Income             | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets         | 0              | Total Charges      | 0             |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0              | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 0              | Operating Revenue  | 0             | 0.0%   | Medicare LOS            |        |
| Total Assets           | 0              | Operating Expense  | 0             | 0.0%   | Current Ratio           |        |
| Current Liabilities    | 0              | Operating Margin   | 0             | 0.0%   | Days to Collect         |        |
| Long Term Liabilities  | 0              | Other Income       | 0             | 0.0%   | Avg Payment Days        |        |
| Total Equity           | 0              | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 0              | Net Profit or Loss | 0             | 0.0%   | Return on Equity        | 0.0%   |
| 751540 PANORAM         | A HOSPICE, INC |                    |               |        | Proprietary - Corporati | on     |
| 7220 WOODMAN AV        | /E, SUITE 209  | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |
| VAN NUYS, CA 9140      | 5              |                    |               |        |                         |        |
| LOS ANGELES            |                |                    |               |        | Key Performanad         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ES                 |               |        | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet          | Income             | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets         | 49,102         | Total Charges      | 1,115,171     |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0              | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 0              | Operating Revenue  | 1,115,171     | 100.0% | Medicare LOS            |        |
| Total Assets           | 49,102         | Operating Expense  | 910,134       | 81.6%  | Current Ratio           |        |
| Current Liabilities    | 0              | Operating Margin   | 205,037       | 18.4%  | Days to Collect         | 0.0    |
| Long Term Liabilities  | 0              | Other Income       | 0             | 0.0%   | Avg Payment Days        | 0.0    |
| Total Equity           | 49,102         | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 49,102         | Net Profit or Loss | 205,037       | 18.4%  | Return on Equity        | 417.6% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551599 PARADISE HOSPICE, INC |                                   |      |      |                   |        |  |  |  |  |
|------------------------------|-----------------------------------|------|------|-------------------|--------|--|--|--|--|
| 1864 E WASHINGTON BL         | VD SUITE 207 Cost Report not file | ed.  |      |                   |        |  |  |  |  |
| PASADENA, CA 91104           | PASADENA, CA 91104                |      |      |                   |        |  |  |  |  |
| LOS ANGELES                  |                                   |      |      | Key Performanace  | e Ind. |  |  |  |  |
| NATIONAL GOVERNMENT          | T SERVICES                        |      |      | Skilled Nursing   | 0.0%   |  |  |  |  |
| Balance Sheet                | Income Stater                     | ment |      | Nursing           | 0.0%   |  |  |  |  |
| Current Assets               | 0 Total Charges                   | 0    |      | Home Healthcare   | 0.0%   |  |  |  |  |
| Fixed Assets                 | O Contract Allowance              | 0    | 0.0% | Length of Stay    |        |  |  |  |  |
| Other Assets                 | Operating Revenue                 | 0    | 0.0% | Medicare LOS      |        |  |  |  |  |
| Total Assets                 | Operating Expense                 | 0    | 0.0% | Current Ratio     |        |  |  |  |  |
| Current Liabilities          | Operating Margin                  | 0    | 0.0% | Days to Collect   |        |  |  |  |  |
| Long Term Liabilities        | 0 Other Income                    | 0    | 0.0% | Avg Payment Days  |        |  |  |  |  |
| Total Equity                 | Other Expense                     | 0    | 0.0% | Depreciation Rate | 0.0%   |  |  |  |  |
| Total Liab. and Equity       | 0 Net Profit or Loss              | 0    | 0.0% | Return on Equity  | 0.0%   |  |  |  |  |
| 921749 PARAGON HOM           | E HEALTH CARE & HOSPICE, INC.     |      |      |                   |        |  |  |  |  |
| 920 HILLVIEW COURT, SI       | UITE 170 A Cost Report not file   | ed.  |      |                   |        |  |  |  |  |
|                              |                                   |      |      |                   |        |  |  |  |  |
| MILPITAS, CA 95035           |                                   |      |      |                   |        |  |  |  |  |
| SANTA CLARA                  |                                   |      |      | Key Performanace  |        |  |  |  |  |
| NATIONAL GOVERNMEN           | T SERVICES                        |      |      | Skilled Nursing   | 0.0%   |  |  |  |  |
| Balance Sheet                | Income Stater                     | ment |      | Nursing           | 0.0%   |  |  |  |  |
| Current Assets               | O Total Charges                   | 0    |      | Home Healthcare   | 0.0%   |  |  |  |  |
| Fixed Assets                 | 0 Contract Allowance              | 0    | 0.0% | Length of Stay    |        |  |  |  |  |
| Other Assets                 | Operating Revenue                 | 0    | 0.0% | Medicare LOS      |        |  |  |  |  |

All Providers

**Total Assets** 

**Total Equity** 

**Current Liabilities** 

Long Term Liabilities

Total Liab. and Equity

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Operating Expense

0 Operating Margin

0 Other Income

0 Other Expense

0 Net Profit or Loss

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0

0

0

0

0

0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Return on Equity

Depreciation Rate

0.0%

0.0%

Sample Hospice reports from the Halmanac.com website.

| 751786 PARAMOU         | NT HOSPICE   |                       |               |                    | Proprietary - Corporation |               |
|------------------------|--------------|-----------------------|---------------|--------------------|---------------------------|---------------|
| 11838 BERNARDO I       | PLAZA COURT, | SUITE A 12/31/2019    | 365 Days Subm | itted              | Hospice                   |               |
| SAN DIEGO, CA 921      | 28           |                       |               |                    |                           |               |
| SAN DIEGO              |              |                       |               |                    | Key Performana            | ce Ind.       |
| DUMMY FOR MEDIC        | CAID HHA     |                       |               |                    | Skilled Nursing           | 0.0%          |
| Balance S              | Sheet        | neet Income Statement |               |                    | Nursing                   | 0.0%          |
| Current Assets         | 547,187      | Total Charges         | 9,286         |                    | Home Healthcare           | 0.0%          |
| Fixed Assets           | 0            | Contract Allowance    | 0             | 0.0%               | Length of Stay            |               |
| Other Assets           | 0            | Operating Revenue     | 9,286         | 100.0%             | Medicare LOS              |               |
| Total Assets           | 547,187      | Operating Expense     | 977,946       | 10,531.4<br>%      | Current Ratio             | 2.6           |
| Current Liabilities    | 208,636      | Operating Margin      | -968,660      | -<br>10,431.4<br>% | Days to Collect           | 16,738.7      |
| Long Term Liabilities  | 325,000      | Other Income          | 0             | 0.0%               | Avg Payment Days          | 36.3          |
| Total Equity           | 13,551       | Other Expense         | 0             | 0.0%               | Depreciation Rate         | 0.0%          |
| Total Liab. and Equity | 547,187      | Net Profit or Loss    | (968,660)     | -<br>10,431.4<br>% | Return on Equity          | -<br>7,148.3% |

Sample Hospice reports from the Halmanac.com website.

| IT HOSPICE                                                 |                                                                                                           |                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                    | Proprietary - Corporati                                                                                                                                                                                                                                                                                                                       | on                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| AVENUE                                                     | 12/31/2019                                                                                                | 365 Days Submi                                                                                                                                                                                                                               | tted                                                                                                                                                                                                                                                                                               | Hospice                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                                                            |                                                                                                           |                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                                                            |                                                                                                           |                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                    | Key Performanac                                                                                                                                                                                                                                                                                                                               | e Ind.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| MENT SERVICE                                               | S                                                                                                         |                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                    | Skilled Nursing                                                                                                                                                                                                                                                                                                                               | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| heet                                                       | Income Statement                                                                                          |                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                    | Nursing                                                                                                                                                                                                                                                                                                                                       | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 32,532                                                     | Total Charges                                                                                             | 388,663                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                    | Home Healthcare                                                                                                                                                                                                                                                                                                                               | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 14,562                                                     | Contract Allowance                                                                                        | 116,562                                                                                                                                                                                                                                      | 30.0%                                                                                                                                                                                                                                                                                              | Length of Stay                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 54,832                                                     | Operating Revenue                                                                                         | 272,101                                                                                                                                                                                                                                      | 70.0%                                                                                                                                                                                                                                                                                              | Medicare LOS                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 104,412                                                    | Operating Expense                                                                                         | 328,033                                                                                                                                                                                                                                      | 120.6%                                                                                                                                                                                                                                                                                             | Current Ratio                                                                                                                                                                                                                                                                                                                                 | 0.6                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 54,557                                                     | Operating Margin                                                                                          | -55,932                                                                                                                                                                                                                                      | -20.6%                                                                                                                                                                                                                                                                                             | Days to Collect                                                                                                                                                                                                                                                                                                                               | 56.0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 485,774                                                    | Other Income                                                                                              | 0                                                                                                                                                                                                                                            | 0.0%                                                                                                                                                                                                                                                                                               | Avg Payment Days                                                                                                                                                                                                                                                                                                                              | 22.5                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| -435,919                                                   | Other Expense                                                                                             | 0                                                                                                                                                                                                                                            | 0.0%                                                                                                                                                                                                                                                                                               | Depreciation Rate                                                                                                                                                                                                                                                                                                                             | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 104,412                                                    | Net Profit or Loss                                                                                        | (55,932)                                                                                                                                                                                                                                     | -20.6%                                                                                                                                                                                                                                                                                             | Return on Equity                                                                                                                                                                                                                                                                                                                              | 12.8%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| HOSPICE                                                    |                                                                                                           |                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                    | Proprietary - Corporati                                                                                                                                                                                                                                                                                                                       | on                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| DLATA CLUTE                                                |                                                                                                           |                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| PLATA, SUITE                                               | 400 9/30/2019 3                                                                                           | 365 Days Submitt                                                                                                                                                                                                                             | ed                                                                                                                                                                                                                                                                                                 | Hospice                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 92653                                                      | 400 9/30/2019 3                                                                                           | 365 Days Submitt                                                                                                                                                                                                                             | ed                                                                                                                                                                                                                                                                                                 | Hospice                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                                                            | 400 9/30/2019 3                                                                                           | 365 Days Submitt                                                                                                                                                                                                                             | ed                                                                                                                                                                                                                                                                                                 | Hospice  Key Performanac                                                                                                                                                                                                                                                                                                                      | e Ind.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                                                            |                                                                                                           | 365 Days Submitt                                                                                                                                                                                                                             | ed                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                               | e Ind.<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 92653                                                      | ES                                                                                                        | 365 Days Submitt                                                                                                                                                                                                                             | ed                                                                                                                                                                                                                                                                                                 | Key Performanac                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 92653<br>MENT SERVICE<br>heet                              | ES                                                                                                        | ·                                                                                                                                                                                                                                            | ed                                                                                                                                                                                                                                                                                                 | <b>Key Performanac</b> Skilled Nursing                                                                                                                                                                                                                                                                                                        | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 92653  MENT SERVICE  heet  170,203                         | ES<br>Income                                                                                              | e Statement                                                                                                                                                                                                                                  | ed<br>0.0%                                                                                                                                                                                                                                                                                         | <b>Key Performanac</b> Skilled Nursing Nursing                                                                                                                                                                                                                                                                                                | 0.0%<br>1.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 92653  MENT SERVICE  heet  170,203                         | Income Total Charges Contract Allowance                                                                   | e <b>Statement</b><br>1,121,284                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                    | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                                                                                                                                                                                                                                              | 0.0%<br>1.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 92653  MENT SERVICE  heet  170,203  0 0                    | Income<br>Total Charges<br>Contract Allowance                                                             | e <b>Statement</b> 1,121,284 0                                                                                                                                                                                                               | 0.0%                                                                                                                                                                                                                                                                                               | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                                                                                                                                                                                                                                            | 0.0%<br>1.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 92653  MENT SERVICE  heet  170,203  0  170,203             | Income Total Charges Contract Allowance Operating Revenue                                                 | 2 Statement<br>1,121,284<br>0<br>1,121,284                                                                                                                                                                                                   | 0.0%<br>100.0%                                                                                                                                                                                                                                                                                     | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                                                                                                                                                                                                                          | 0.0%<br>1.0%<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 92653  MENT SERVICE  heet  170,203  0  170,203  494,537    | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 2 Statement<br>1,121,284<br>0<br>1,121,284<br>1,591,646                                                                                                                                                                                      | 0.0%<br>100.0%<br>141.9%                                                                                                                                                                                                                                                                           | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                                                                                                                                                                                                                            | 0.0%<br>1.0%<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 92653  MENT SERVICE  heet  170,203  0  170,203  494,537  0 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 2 Statement<br>1,121,284<br>0<br>1,121,284<br>1,591,646<br>-470,362                                                                                                                                                                          | 0.0%<br>100.0%<br>141.9%<br>-41.9%                                                                                                                                                                                                                                                                 | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                                                                                                                                                                                                                            | 0.0%<br>1.0%<br>0.0%<br>0.3<br>22.9                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| \ <del> </del>                                             | MENT SERVICE  14,562 14,562 54,832 104,412 54,557 485,774 -435,919 104,412  HOSPICE                       | MENT SERVICES  neet Income  32,532 Total Charges  14,562 Contract Allowance  54,832 Operating Revenue  104,412 Operating Expense  54,557 Operating Margin  485,774 Other Income  -435,919 Other Expense  104,412 Net Profit or Loss  HOSPICE | MENT SERVICES  neet Income Statement  32,532 Total Charges 388,663  14,562 Contract Allowance 116,562  54,832 Operating Revenue 272,101  104,412 Operating Expense 328,033  54,557 Operating Margin -55,932  485,774 Other Income 0  -435,919 Other Expense 0  104,412 Net Profit or Loss (55,932) | MENT SERVICES  neet Income Statement  32,532 Total Charges 388,663  14,562 Contract Allowance 116,562 30.0%  54,832 Operating Revenue 272,101 70.0%  104,412 Operating Expense 328,033 120.6%  54,557 Operating Margin -55,932 -20.6%  485,774 Other Income 0 0.0%  -435,919 Other Expense 0 0.0%  104,412 Net Profit or Loss (55,932) -20.6% | Key Performance           MENT SERVICES         Skilled Nursing           neet         Income Statement         Nursing           32,532         Total Charges         388,663         Home Healthcare           14,562         Contract Allowance         116,562         30.0%         Length of Stay           54,832         Operating Revenue         272,101         70.0%         Medicare LOS           104,412         Operating Expense         328,033         120.6%         Current Ratio           54,557         Operating Margin         -55,932         -20.6%         Days to Collect           485,774         Other Income         0         0.0%         Avg Payment Days           -435,919         Other Expense         0         0.0%         Depreciation Rate           104,412         Net Profit or Loss         (55,932)         -20.6%         Return on Equity |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551779 PASADENA        | A HOSPICE CAR | RE, INC.           |               |   |       |                   |       |
|------------------------|---------------|--------------------|---------------|---|-------|-------------------|-------|
| 3829 E SIERRA MAI      | ORE BLVD      | Cost Repo          | rt not filed. |   |       |                   |       |
| PASADENA, CA 911       | 07            |                    |               |   |       |                   |       |
| LOS ANGELES            |               |                    |               |   |       | Key Performanace  | Ind.  |
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |               |   |       | Skilled Nursing   | 0.0%  |
| Balance Sheet          |               | Incom              | e Statement   |   |       | Nursing           | 0.0%  |
| Current Assets         | 0             | Total Charges      |               | 0 |       | Home Healthcare   | 0.0%  |
| Fixed Assets           | 0             | Contract Allowance |               | 0 | 0.0%  | Length of Stay    |       |
| Other Assets           | 0             | Operating Revenue  |               | 0 | 0.0%  | Medicare LOS      |       |
| Total Assets           | 0             | Operating Expense  |               | 0 | 0.0%  | Current Ratio     |       |
| Current Liabilities    | 0             | Operating Margin   |               | 0 | 0.0%  | Days to Collect   |       |
| Long Term Liabilities  | 0             | Other Income       |               | 0 | 0.0%  | Avg Payment Days  |       |
| Total Equity           | 0             | Other Expense      |               | 0 | 0.0%  | Depreciation Rate | 0.0%  |
| Total Liab. and Equity | 0             | Net Profit or Loss |               | 0 | 0.0%  | Return on Equity  | 0.0%  |
| A0151 PASSION A        | AND LOVE HOS  | PICE INC           |               |   |       |                   |       |
| 13601 WHITTIER BL      | VD, SUITE 413 | Cost Repo          | rt not filed. |   |       |                   |       |
|                        |               | 2331136            |               |   |       |                   |       |
| WHITTIER, CA 90609     | 5             |                    |               |   |       |                   |       |
| LOS ANGELES            |               |                    |               |   |       | Key Performanace  |       |
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |               |   |       | Skilled Nursing   | 0.0%  |
| Balance S              | Sheet         | Incom              | e Statement   |   |       | Nursing           | 0.0%  |
| Current Assets         | 0             | Total Charges      |               | 0 |       | Home Healthcare   | 0.0%  |
| Fixed Assets           | 0             | Contract Allowance |               | 0 | 0.0%  | Length of Stay    |       |
| Other Assets           | 0             | Operating Revenue  |               | 0 | 0.0%  | Medicare LOS      |       |
| Total Assets           | 0             | Operating Expense  |               | 0 | 0.0%  | Current Ratio     |       |
| Current Liabilities    | 0             | Operating Margin   |               | 0 | 0.0%  | Days to Collect   |       |
| Long Term Liabilities  | 0             | Other Income       |               | 0 | 0.0%  | Avg Payment Days  |       |
| Total Equity           | 0             | Other Expense      |               | 0 | 0.0%  | Depreciation Rate | 0.0%  |
| Total Lieb, and Equity |               | Not Drofit or Loss |               | _ | 0.00/ | Datum as Faults   | 0.00/ |

**All Providers** 

Total Liab. and Equity

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0 Net Profit or Loss

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0.0% Return on Equity

0

0.0%

Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                               | TE CARE HOSF                                                                         | PICE                                                                                                                   |                                                       |                                  | Proprietary - Corporation                                                                                                           | on                                   |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|--|
| 103 W ALAMEDA AV                                                                                                                              | 'E SUITE 120                                                                         | 12/31/2019                                                                                                             | 365 Days Subm                                         | itted                            | Hospice                                                                                                                             |                                      |  |
| BURBANK, CA 91502                                                                                                                             | 2                                                                                    |                                                                                                                        |                                                       |                                  |                                                                                                                                     |                                      |  |
| LOS ANGELES                                                                                                                                   |                                                                                      |                                                                                                                        |                                                       |                                  | Key Performanac                                                                                                                     | e Ind.                               |  |
| NATIONAL GOVERN                                                                                                                               | MENT SERVICE                                                                         | ES                                                                                                                     |                                                       |                                  | Skilled Nursing                                                                                                                     | 0.0%                                 |  |
| Balance S                                                                                                                                     | heet                                                                                 | Income                                                                                                                 | e Statement                                           |                                  | Nursing                                                                                                                             |                                      |  |
| Current Assets                                                                                                                                | 32,615                                                                               | Total Charges                                                                                                          | 1,415,994                                             |                                  | Home Healthcare                                                                                                                     | 0.0%                                 |  |
| Fixed Assets                                                                                                                                  | 1,182                                                                                | Contract Allowance                                                                                                     | 453,281                                               | 32.0%                            | Length of Stay                                                                                                                      |                                      |  |
| Other Assets                                                                                                                                  | 0                                                                                    | Operating Revenue                                                                                                      | 962,713                                               | 68.0%                            | Medicare LOS                                                                                                                        |                                      |  |
| Total Assets                                                                                                                                  | 33,797                                                                               | Operating Expense                                                                                                      | 988,645                                               | 102.7%                           | Current Ratio                                                                                                                       | (39.7)                               |  |
| Current Liabilities                                                                                                                           | -821                                                                                 | Operating Margin                                                                                                       | -25,932                                               | -2.7%                            | Days to Collect                                                                                                                     | 0.0                                  |  |
| Long Term Liabilities                                                                                                                         | 475,919                                                                              | Other Income                                                                                                           | 0                                                     | 0.0%                             | Avg Payment Days                                                                                                                    | (0.3)                                |  |
| Total Equity                                                                                                                                  | -441,301                                                                             | Other Expense                                                                                                          | 0                                                     | 0.0%                             | Depreciation Rate                                                                                                                   | 0.0%                                 |  |
| Total Liab. and Equity                                                                                                                        | 33,797                                                                               | Net Profit or Loss                                                                                                     | (25,932)                                              | -2.7%                            | Return on Equity                                                                                                                    | 5.9%                                 |  |
| -                                                                                                                                             |                                                                                      |                                                                                                                        |                                                       |                                  |                                                                                                                                     |                                      |  |
| 051506 PATHWAYS                                                                                                                               | 6 HOME HEALT                                                                         | H AND HOSPICE                                                                                                          |                                                       |                                  | Nonprofit - Private                                                                                                                 |                                      |  |
| 051506 PATHWAYS                                                                                                                               |                                                                                      |                                                                                                                        | 865 Days Submitt                                      | ted                              | Nonprofit - Private  Hospice                                                                                                        |                                      |  |
|                                                                                                                                               | R ROAD, SUITE                                                                        |                                                                                                                        | 365 Days Submitt                                      | ted                              |                                                                                                                                     |                                      |  |
| 333 HEGENBERGER                                                                                                                               | R ROAD, SUITE                                                                        |                                                                                                                        | 365 Days Submitt                                      | ted                              |                                                                                                                                     | e Ind.                               |  |
| 333 HEGENBERGER<br>OAKLAND, CA 94621                                                                                                          | R ROAD, SUITE                                                                        | 700 6/30/2019 3                                                                                                        | 365 Days Submitt                                      | ted                              | Hospice                                                                                                                             | <b>e Ind.</b><br>0.0%                |  |
| 333 HEGENBERGER<br>OAKLAND, CA 94621<br>ALAMEDA                                                                                               | R ROAD, SUITE                                                                        | 700 6/30/2019 3<br>ES                                                                                                  | 365 Days Submitt                                      | ted                              | Hospice  Key Performanace                                                                                                           |                                      |  |
| 333 HEGENBERGER<br>OAKLAND, CA 94621<br>ALAMEDA<br>NATIONAL GOVERN                                                                            | R ROAD, SUITE  MENT SERVICE                                                          | 700 6/30/2019 3<br>ES                                                                                                  | ·                                                     | ted                              | Hospice  Key Performanace Skilled Nursing                                                                                           | 0.0%                                 |  |
| 333 HEGENBERGER OAKLAND, CA 94621 ALAMEDA NATIONAL GOVERN Balance S                                                                           | R ROAD, SUITE  MENT SERVICE  Sheet  16,177,911                                       | 700 6/30/2019 3<br>ES <b>Income</b>                                                                                    | e Statement                                           |                                  | Hospice  Key Performanace Skilled Nursing Nursing                                                                                   | 0.0%                                 |  |
| 333 HEGENBERGER OAKLAND, CA 94621 ALAMEDA NATIONAL GOVERN Balance S Current Assets                                                            | MENT SERVICE theet 16,177,911 5,961,872                                              | 700 6/30/2019 3<br>≣S<br>Income<br>Total Charges                                                                       | e <b>Statement</b><br>7,094,904                       | 0.0%                             | Key Performanace Skilled Nursing Nursing Home Healthcare                                                                            | 0.0%                                 |  |
| 333 HEGENBERGER OAKLAND, CA 94621 ALAMEDA NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | MENT SERVICE<br>16,177,911<br>5,961,872                                              | 700 6/30/2019 3  ES  Income  Total Charges  Contract Allowance                                                         | <b>Statement</b> 7,094,904 0                          | 0.0%                             | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.0%<br>0.0%                         |  |
| 333 HEGENBERGER OAKLAND, CA 94621 ALAMEDA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | MENT SERVICE<br>Sheet<br>16,177,911<br>5,961,872<br>0<br>63,618,804                  | 700 6/30/2019 3  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                      | 2 Statement<br>7,094,904<br>0<br>7,094,904            | 0.0%<br>100.0%                   | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.0%<br>0.0%<br>0.0%                 |  |
| 333 HEGENBERGER OAKLAND, CA 94621 ALAMEDA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | MENT SERVICE<br>5,961,872<br>0<br>63,618,804<br>5,106,329                            | 700 6/30/2019 3  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | 7,094,904<br>0<br>7,094,904<br>4,506,173              | 0.0%<br>100.0%<br>63.5%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>0.0%<br>0.0%                 |  |
| 333 HEGENBERGER OAKLAND, CA 94621 ALAMEDA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MENT SERVICE<br>16,177,911<br>5,961,872<br>0<br>63,618,804<br>5,106,329<br>4,775,705 | 700 6/30/2019 3  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 7,094,904<br>0<br>7,094,904<br>4,506,173<br>2,588,731 | 0.0%<br>100.0%<br>63.5%<br>36.5% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.0%<br>0.0%<br>3.2<br>229.7 |  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051580 PATHWAY                                                       | S HOME HEALT  | H AND HOSPICE      |               |   |      |                   |      |
|----------------------------------------------------------------------|---------------|--------------------|---------------|---|------|-------------------|------|
| 585 NORTH MARY A                                                     | AVENUE        | Cost Repor         | rt not filed. |   |      |                   |      |
| SUNNYVALE, CA 94                                                     | 085           |                    |               |   |      |                   |      |
| SANTA CLARA                                                          |               |                    |               |   |      | Key Performanace  | Ind. |
| NATIONAL GOVERN                                                      | IMENT SERVICE | ES .               |               |   |      | Skilled Nursing   | 0.0% |
| Balance S                                                            | Sheet         | Income             | e Statement   |   |      | Nursing           | 0.0% |
| Current Assets                                                       | 0             | Total Charges      |               | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets                                                         | 0             | Contract Allowance |               | 0 | 0.0% | Length of Stay    |      |
| Other Assets                                                         | 0             | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |      |
| Total Assets                                                         | 0             | Operating Expense  |               | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities                                                  | 0             | Operating Margin   |               | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities                                                | 0             | Other Income       |               | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity                                                         | 0             | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity                                               | 0             | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0% |
| A0155 PD HOSPIC<br>3<br>14845 MAGNOLLA E<br>203B<br>SHERMAN OAKS, CA | BOULEVARD, SU | JITE Cost Repo     | rt not filed. |   |      |                   |      |
| LOS ANGELES                                                          |               |                    |               |   |      | Key Performanace  | Ind. |
| NATIONAL GOVERN                                                      | IMENT SERVICE | ES .               |               |   |      | Skilled Nursing   | 0.0% |
| Balance S                                                            | Sheet         | Incom              | e Statement   |   |      | Nursing           | 0.0% |
| Current Assets                                                       | 0             | Total Charges      |               | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets                                                         | 0             | Contract Allowance |               | 0 | 0.0% | Length of Stay    |      |
| Other Assets                                                         | 0             | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |      |
| Total Assets                                                         | 0             | Operating Expense  |               | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities                                                  | 0             | Operating Margin   |               | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities                                                | 0             | Other Income       |               | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity                                                         | 0             | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity                                               | 0             | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

|                                | CARE HOSPI   | CE, INC            |               |   |      |                   |        |
|--------------------------------|--------------|--------------------|---------------|---|------|-------------------|--------|
| <b>7</b><br>10545 BURBANK BLV  | D, SUITE 130 | Cost Repor         | rt not filed. |   |      |                   |        |
| NORTH HOLLYWOOD                | ο CΔ 91601   | ·                  |               |   |      |                   |        |
| LOS ANGELES                    | , OA 91001   |                    |               |   |      | Key Performanace  | a Ind  |
| NATIONAL GOVERNM               | MENT SEDVICE | <b>-</b> 0         |               |   |      | Skilled Nursing   | 0.0%   |
|                                |              |                    | - Ctatamant   |   |      | Nursing           | 0.0%   |
| Balance Sh Current Assets      |              | Total Charges      | e Statement   | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets                   | 0            | Contract Allowance |               | 0 | 0.0% |                   | 0.070  |
| Other Assets                   | 0            | Operating Revenue  |               | 0 |      | Medicare LOS      |        |
| Total Assets                   |              |                    |               | 0 |      | Current Ratio     |        |
| <del>-</del>                   |              | Operating Expense  |               | _ |      |                   |        |
| Current Liabilities            |              | Operating Margin   |               | 0 | 0.0% | •                 |        |
| Long Term Liabilities          | _            | Other Income       |               | 0 |      | Avg Payment Days  | 2 22/  |
| Total Equity —                 | 0            | - Apolios          |               | 0 |      | Depreciation Rate | 0.0%   |
| Total Liab. and Equity  —      | 0            | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0%   |
| A0165 PEACE AND                | SERENITY HO  | OSPICE CARE        |               |   |      |                   |        |
| 1440 SOUTH STATE (<br>SUITE 2H | COLLEGE BLV  | D, Cost Repor      | rt not filed. |   |      |                   |        |
| ANAHEIM, CA 92806              |              |                    |               |   |      |                   |        |
| ORANGE                         |              |                    |               |   |      | Key Performanace  | e Ind. |
| NATIONAL GOVERNM               | MENT SERVICE | ES                 |               |   |      | Skilled Nursing   | 0.0%   |
| Balance Sh                     | eet          | Income             | e Statement   |   |      | Nursing           | 0.0%   |
| Current Assets                 | 0            | Total Charges      |               | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets                   | 0            | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |
| Other Assets                   | 0            | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |
| Total Assets                   | 0            | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities            | 0            | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities          | 0            | Other Income       |               | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity                   | 0            | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity         | 0            | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751667 PEACE OF        | MIND HOSPICE                   | , INC              |               |       | Proprietary - Corporat | ion    |
|------------------------|--------------------------------|--------------------|---------------|-------|------------------------|--------|
| 1731 W GLENOAKS        | BLVD SUITE 20                  | 12/31/2019         | 365 Days Subm | tted  | Hospice                |        |
| GLENDALE, CA 9120      | 1                              |                    |               |       |                        |        |
| LOS ANGELES            | LOS ANGELES                    |                    |               |       |                        |        |
| NATIONAL GOVERN        | MENT SERVICE                   | ES .               |               |       | Skilled Nursing        | 0.0%   |
| Balance S              | Balance Sheet Income Statement |                    |               |       | Nursing                | 0.0%   |
| Current Assets         | 15,603                         | Total Charges      | 647,715       |       | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0                              | Contract Allowance | 14,611        | 2.3%  | Length of Stay         |        |
| Other Assets           | 216,658                        | Operating Revenue  | 633,104       | 97.7% | Medicare LOS           |        |
| Total Assets           | 232,261                        | Operating Expense  | 476,896       | 75.3% | Current Ratio          | 1.6    |
| Current Liabilities    | 9,596                          | Operating Margin   | 156,208       | 24.7% | Days to Collect        | 0.0    |
| Long Term Liabilities  | 200,702                        | Other Income       | 0             | 0.0%  | Avg Payment Days       | 7.3    |
| Total Equity           | 21,963                         | Other Expense      | 0             | 0.0%  | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 232,261                        | Net Profit or Loss | 156,208       | 24.7% | Return on Equity       | 711.2% |
| 0216/8 DEACEEIII       | DAYC HOCDIC                    | E INO              |               |       |                        |        |

#### 921648 PEACEFUL DAYS HOSPICE, INC

30101 TOWN CENTER DR, SUITE 206

Cost Report not filed.

LAGUNA NIGUEL, CA 92677

| ORANGE                       |               |                    |  |   |      | Key Performanace  | Ind. |
|------------------------------|---------------|--------------------|--|---|------|-------------------|------|
| NATIONAL GOVERN              | IMENT SERVICE | ES                 |  |   |      | Skilled Nursing   | 0.0% |
| Balance Sheet Income Stateme |               |                    |  |   |      | Nursing           | 0.0% |
| Current Assets               | 0             | Total Charges      |  | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets                 | 0             | Contract Allowance |  | 0 | 0.0% | Length of Stay    |      |
| Other Assets                 | 0             | Operating Revenue  |  | 0 | 0.0% | Medicare LOS      |      |
| Total Assets                 | 0             | Operating Expense  |  | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities          | 0             | Operating Margin   |  | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities        | 0             | Other Income       |  | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity                 | 0             | Other Expense      |  | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity       | 0             | Net Profit or Loss |  | 0 | 0.0% | Return on Equity  | 0.0% |
|                              |               |                    |  |   |      |                   |      |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051611 PEC HOSP                               | ICE                    |                                                      |                    |                           | Proprietary - Corporati                    | on          |
|-----------------------------------------------|------------------------|------------------------------------------------------|--------------------|---------------------------|--------------------------------------------|-------------|
| 10507 GARDEN GRO                              | 12/31/2019             | 365 Days Subm                                        | itted              | Hospice                   |                                            |             |
| GARDEN GROVE, C                               | A 92843                |                                                      |                    |                           |                                            |             |
| ORANGE                                        |                        |                                                      |                    |                           | Key Performanac                            | e Ind.      |
| NATIONAL GOVERN                               | MENT SERVICE           | S                                                    |                    |                           | Skilled Nursing                            | 0.0%        |
| Balance Sheet                                 |                        | Income                                               | e Statement        |                           | Nursing                                    | 0.0%        |
| Current Assets                                | 261,805                | Total Charges                                        | 793,004            |                           | Home Healthcare                            | 0.0%        |
| Fixed Assets                                  | -64,072                | Contract Allowance                                   | 0                  | 0.0%                      | Length of Stay                             |             |
| Other Assets                                  | 7,519                  | Operating Revenue                                    | 793,004            | 100.0%                    | Medicare LOS                               |             |
| Total Assets                                  | 205,252                | Operating Expense                                    | 933,444            | 117.7%                    | Current Ratio                              | 9.8         |
| Current Liabilities                           | 26,623                 | Operating Margin                                     | -140,440           | -17.7%                    | Days to Collect                            | 55.2        |
| Long Term Liabilities                         | 997,048                | Other Income                                         | 0                  | 0.0%                      | Avg Payment Days                           | 9.2         |
| Total Equity                                  | -818,419               | Other Expense                                        | 0                  | 0.0%                      | Depreciation Rate                          | 0.0%        |
| Total Liab. and Equity                        | 205,252                | Net Profit or Loss                                   | (140,440)          | -17.7%                    | Return on Equity                           | 17.2%       |
| 751624 PEOPLE'S                               | CARE HOSPICE           | E, INC                                               |                    |                           | Proprietary - Corporati                    | on          |
| 3230 FALLOW FIELD                             | D DR, SUITE B          | 12/31/2019                                           | 365 Days Subm      | itted                     | Hospice                                    |             |
| DIAMOND BAR, CAS                              | 91765                  |                                                      |                    |                           |                                            |             |
| LOS ANGELES                                   |                        |                                                      |                    |                           | Key Performanac                            | e Ind.      |
| DUMMY FOR MEDIC                               | AID HHA                |                                                      |                    |                           | Skilled Nursing                            | 0.0%        |
| Balance S                                     | Sheet                  | Income                                               | e Statement        |                           | Nursing                                    | 0.0%        |
| Current Assets                                | 3,221,558              | Total Charges                                        | 507,334            |                           | Home Healthcare                            | 0.0%        |
| <b>5</b> ' - 1 A 1 -                          |                        | Contract Allowance                                   | 0                  | 0.0%                      | Length of Stay                             |             |
| Fixed Assets                                  | 0                      | Contract / tilowance                                 |                    |                           | Longin or Olay                             |             |
| Other Assets                                  |                        | Operating Revenue                                    | 507,334            | 100.0%                    | Medicare LOS                               |             |
|                                               |                        |                                                      | 507,334<br>517,698 |                           | ,                                          | 0.8         |
| Other Assets                                  | 3,221,558              | Operating Revenue                                    |                    | 100.0%                    | Medicare LOS                               | 0.8<br>26.8 |
| Other Assets Total Assets                     | 3,221,558<br>3,841,329 | Operating Revenue Operating Expense                  | 517,698            | 100.0%<br>102.0%          | Medicare LOS Current Ratio                 |             |
| Other Assets Total Assets Current Liabilities | 3,221,558<br>3,841,329 | Operating Revenue Operating Expense Operating Margin | 517,698            | 100.0%<br>102.0%<br>-2.0% | Medicare LOS Current Ratio Days to Collect | 26.8        |

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Sample Hospice reports from the Halmanac.com website.

| 051747 PEREGRIN                                                                                                                                                         | E HOSPICE, INC                                                                             | <b>:</b>                                                                                                                    |                                                |                                          | Nonprofit - Private                                                                                                                |                                            |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|
| 3440 WEST CARSO                                                                                                                                                         | N STREET SUIT                                                                              | E 301 12/31/2019                                                                                                            | 365 Days Subm                                  | itted                                    | Hospice                                                                                                                            |                                            |
| TORRANCE, CA 905                                                                                                                                                        | 603                                                                                        |                                                                                                                             |                                                |                                          |                                                                                                                                    |                                            |
| LOS ANGELES                                                                                                                                                             |                                                                                            |                                                                                                                             |                                                |                                          | Key Performana                                                                                                                     | ce Ind.                                    |
| NATIONAL GOVERN                                                                                                                                                         | IMENT SERVICE                                                                              | ES                                                                                                                          |                                                |                                          | Skilled Nursing                                                                                                                    | 0.2%                                       |
| Balance S                                                                                                                                                               |                                                                                            | Nursing                                                                                                                     | 1.7%                                           |                                          |                                                                                                                                    |                                            |
| Current Assets                                                                                                                                                          | 11,125                                                                                     | Total Charges                                                                                                               | 1,225,750                                      |                                          | Home Healthcare                                                                                                                    | 0.0%                                       |
| Fixed Assets                                                                                                                                                            | 4,481                                                                                      | Contract Allowance                                                                                                          | 0                                              | 0.0%                                     | Length of Stay                                                                                                                     |                                            |
| Other Assets                                                                                                                                                            | 0                                                                                          | Operating Revenue                                                                                                           | 1,225,750                                      | 100.0%                                   | Medicare LOS                                                                                                                       |                                            |
| Total Assets                                                                                                                                                            | -403,976                                                                                   | Operating Expense                                                                                                           | 1,030,114                                      | 84.0%                                    | Current Ratio                                                                                                                      | 0.2                                        |
| Current Liabilities                                                                                                                                                     | 50,197                                                                                     | Operating Margin                                                                                                            | 195,636                                        | 16.0%                                    | Days to Collect                                                                                                                    | 0.0                                        |
| Long Term Liabilities                                                                                                                                                   | 0                                                                                          | Other Income                                                                                                                | 0                                              | 0.0%                                     | Avg Payment Days                                                                                                                   | 27.9                                       |
| Total Equity                                                                                                                                                            | -454,173                                                                                   | Other Expense                                                                                                               | 0                                              | 0.0%                                     | Depreciation Rate                                                                                                                  | 0.0%                                       |
| Total Liab. and Equity                                                                                                                                                  | -403,976                                                                                   | Net Profit or Loss                                                                                                          | 195,636                                        | 16.0%                                    | Return on Equity                                                                                                                   | -43.1%                                     |
|                                                                                                                                                                         |                                                                                            |                                                                                                                             |                                                |                                          |                                                                                                                                    |                                            |
| A0150 PERPETUA                                                                                                                                                          | AL CARE HOSPI                                                                              | CE, INC                                                                                                                     |                                                |                                          | Proprietary - Corporat                                                                                                             | tion                                       |
|                                                                                                                                                                         |                                                                                            | •                                                                                                                           | ) 365 Days Subm                                | itted                                    | Proprietary - Corporat                                                                                                             | tion                                       |
| 7<br>1965 YOSEMITE AV                                                                                                                                                   | ENUE, SUITE #                                                                              | •                                                                                                                           | 365 Days Subm                                  | itted                                    |                                                                                                                                    | tion                                       |
| 7                                                                                                                                                                       | ENUE, SUITE #                                                                              | •                                                                                                                           | 365 Days Subm                                  | itted                                    |                                                                                                                                    |                                            |
| 7<br>1965 YOSEMITE AV<br>SIMI VALLEY, CA 93                                                                                                                             | ENUE, SUITE # <sup>:</sup><br>063                                                          | 110 12/31/2019                                                                                                              | 365 Days Subm                                  | itted                                    | Hospice                                                                                                                            |                                            |
| 7<br>1965 YOSEMITE AV<br>SIMI VALLEY, CA 93<br>VENTURA                                                                                                                  | ENUE, SUITE # <sup>*</sup><br>063<br>IMENT SERVICE                                         | 110 12/31/2019<br>ES                                                                                                        | 9 365 Days Subm                                | itted                                    | Hospice  Key Performana                                                                                                            | ce Ind.                                    |
| 7<br>1965 YOSEMITE AV<br>SIMI VALLEY, CA 93<br>VENTURA<br>NATIONAL GOVERN                                                                                               | ENUE, SUITE #1<br>063<br>IMENT SERVICE                                                     | 110 12/31/2019<br>ES                                                                                                        |                                                | itted                                    | Hospice  Key Performanae  Skilled Nursing                                                                                          | <b>ce Ind.</b><br>0.0%                     |
| 7<br>1965 YOSEMITE AV<br>SIMI VALLEY, CA 93<br>VENTURA<br>NATIONAL GOVERN<br>Balance S                                                                                  | ENUE, SUITE #*  063  IMENT SERVICE  Sheet  79,121                                          | 110 12/31/2019<br>ES <b>Incom</b> e                                                                                         | e Statement                                    | itted                                    | Hospice  Key Performanae Skilled Nursing Nursing                                                                                   | ce Ind.<br>0.0%<br>2.1%                    |
| 7 1965 YOSEMITE AV SIMI VALLEY, CA 93 VENTURA NATIONAL GOVERN Balance S Current Assets                                                                                  | ENUE, SUITE #*  063  IMENT SERVICE  Sheet  79,121  1,034                                   | 110 12/31/2019<br>ES<br>Income                                                                                              | e <b>Statement</b><br>338,596                  |                                          | Key Performanae Skilled Nursing Nursing Home Healthcare                                                                            | ce Ind.<br>0.0%<br>2.1%                    |
| 7 1965 YOSEMITE AV SIMI VALLEY, CA 93 VENTURA NATIONAL GOVERN Balance S Current Assets Fixed Assets                                                                     | ENUE, SUITE #*  063  IMENT SERVICE  Sheet  79,121  1,034  36,000                           | 110 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                               | e Statement<br>338,596<br>0                    | 0.0%                                     | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                                             | ce Ind.<br>0.0%<br>2.1%                    |
| 7 1965 YOSEMITE AV SIMI VALLEY, CA 93 VENTURA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                                        | ENUE, SUITE #*  063  IMENT SERVICE  6heet  79,121  1,034  36,000  116,155                  | 110 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                            | e Statement 338,596 0 338,596                  | 0.0%<br>100.0%                           | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.0%<br>2.1%<br>0.0%                       |
| 7 1965 YOSEMITE AV SIMI VALLEY, CA 93 VENTURA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                                           | ENUE, SUITE #*  063  IMENT SERVICE  6heet  79,121  1,034  36,000  116,155  18,102          | 110 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | e Statement 338,596 0 338,596 280,946          | 0.0%<br>100.0%<br>83.0%                  | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.0%<br>2.1%<br>0.0%                       |
| 7 1965 YOSEMITE AV SIMI VALLEY, CA 93 VENTURA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities                       | ENUE, SUITE #*  063  IMENT SERVICE  6heet  79,121  1,034  36,000  116,155  18,102  20,720  | 110 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin       | e Statement 338,596 0 338,596 280,946 57,650   | 0.0%<br>100.0%<br>83.0%<br>17.0%         | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>2.1%<br>0.0%<br>4.4<br>80.3        |
| 7 1965 YOSEMITE AV SIMI VALLEY, CA 93 VENTURA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities | ENUE, SUITE #*  063  IMENT SERVICE  79,121  1,034  36,000  116,155  18,102  20,720  77,333 | 110 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | e Statement 338,596 0 338,596 280,946 57,650 0 | 0.0%<br>100.0%<br>83.0%<br>17.0%<br>0.0% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>2.1%<br>0.0%<br>4.4<br>80.3<br>0.0 |

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Sample Hospice reports from the Halmanac.com website.

| 551628 PERSONAL CARE HOSPICE SERVICES, INC. |              |                    |               |       | Proprietary - Corporation |        |
|---------------------------------------------|--------------|--------------------|---------------|-------|---------------------------|--------|
| 2318 W BURBANK BI                           | tted         | Hospice            |               |       |                           |        |
| BURBANK, CA 91506                           |              |                    |               |       |                           |        |
| LOS ANGELES                                 |              |                    |               |       | Key Performanad           | e Ind. |
| NATIONAL GOVERN                             | MENT SERVICE | ES .               |               |       | Skilled Nursing           | 0.0%   |
| Balance SI                                  | heet         | Incom              | e Statement   |       | Nursing                   | 1.2%   |
| Current Assets                              | 43,220       | Total Charges      | 1,451,783     |       | Home Healthcare           | 0.0%   |
| Fixed Assets                                | 0            | Contract Allowance | 40,623        | 2.8%  | Length of Stay            |        |
| Other Assets                                | 0            | Operating Revenue  | 1,411,160     | 97.2% | Medicare LOS              |        |
| Total Assets                                | 52,790       | Operating Expense  | 1,183,442     | 83.9% | Current Ratio             | 5.6    |
| Current Liabilities                         | 7,658        | Operating Margin   | 227,718       | 16.1% | Days to Collect           | 0.0    |
| Long Term Liabilities                       | 0            | Other Income       | 0             | 0.0%  | Avg Payment Days          | 0.0    |
| Total Equity                                | 45,132       | Other Expense      | 0             | 0.0%  | Depreciation Rate         | 0.0%   |
| Total Liab. and Equity                      | 52,790       | Net Profit or Loss | 227,718       | 16.1% | Return on Equity          | 504.6% |
| 051649 PHOENIX H                            | OSPICE       |                    |               |       |                           |        |
| 100 SAN HEDRIN CIF                          | RCLE         | Cost Repo          | rt not filed. |       |                           |        |
| WILLITS, CA 95490                           |              |                    |               |       |                           |        |
| MENDOCINO                                   |              |                    |               |       | Key Performanad           | e Ind. |
| NATIONAL GOVERN                             | MENT SERVICE | ES .               |               |       | Skilled Nursing           | 0.0%   |
| Balance Si                                  | heet         | Incom              | e Statement   |       | Nursing                   | 0.0%   |
| Current Assets                              | 0            | Total Charges      | 0             |       | Home Healthcare           | 0.0%   |
| Fixed Assets                                | 0            | Contract Allowance | 0             | 0.0%  | Length of Stay            |        |
| Other Assets                                | 0            | Operating Revenue  | 0             | 0.0%  | Medicare LOS              |        |
| Total Assets                                | 0            | Operating Expense  | 0             | 0.0%  | Current Ratio             |        |
| Current Liabilities                         | 0            | Operating Margin   | 0             | 0.0%  | Days to Collect           |        |
| Long Term Liabilities                       | 0            | Other Income       | 0             | 0.0%  | Avg Payment Days          |        |
|                                             |              |                    |               |       |                           |        |
| Total Equity                                | 0            | Other Expense      | 0             | 0.0%  | Depreciation Rate         | 0.0%   |

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Sample Hospice reports from the Halmanac.com website.

| 921514 PHYSICIAN                     | I'S CHOICE HOS | SPICE LLC          |                  |        | Proprietary - Corpora | tion          |  |
|--------------------------------------|----------------|--------------------|------------------|--------|-----------------------|---------------|--|
| 1661 HANOVER ROAD SUITE 205 12/31/20 |                |                    | 365 Days Subm    | itted  | d Hospice             |               |  |
| CITY OF INDUSTRY,                    | , CA 91748     |                    |                  |        |                       |               |  |
| LOS ANGELES                          |                |                    |                  |        | Key Performana        | ce Ind.       |  |
| NATIONAL GOVERN                      | IMENT SERVICE  | S                  |                  |        | Skilled Nursing       | 0.0%          |  |
| Balance S                            | Sheet          | Incom              | e Statement      |        | Nursing               | 1.8%          |  |
| Current Assets                       | 3,592          | Total Charges      | 949,372          |        | Home Healthcare       | 0.0%          |  |
| Fixed Assets                         | 10,080         | Contract Allowance | 51,636           | 5.4%   | Length of Stay        |               |  |
| Other Assets                         | 77,000         | Operating Revenue  | 897,736          | 94.6%  | Medicare LOS          |               |  |
| Total Assets                         | 90,672         | Operating Expense  | 859,411          | 95.7%  | Current Ratio         | 0.3           |  |
| Current Liabilities                  | 12,101         | Operating Margin   | 38,325           | 4.3%   | Days to Collect       | 0.0           |  |
| Long Term Liabilities                | 33,367         | Other Income       | 0                | 0.0%   | Avg Payment Days      | 5.1           |  |
| Total Equity                         | 45,204         | Other Expense      | 0                | 0.0%   | Depreciation Rate     | 0.0%          |  |
| Total Liab. and Equity               | 90,672         | Net Profit or Loss | 38,325           | 4.3%   | Return on Equity      | 84.8%         |  |
| A0155 PHYSICIAN                      | IS PREFERRED   | HOSPICE INC        |                  |        | Proprietary - Corpora | tion          |  |
| 6047 TAMPA AVE, S                    | SUITE 301      | 12/31/2019         | 365 Days Subm    | itted  | Hospice               |               |  |
| TARZANA, CA 91356                    | 3              |                    |                  |        |                       |               |  |
| LOS ANGELES                          |                |                    |                  |        | Key Performana        | ce Ind.       |  |
| NATIONAL GOVERN                      | IMENT SERVICE  | ES .               |                  |        | Skilled Nursing       | 0.0%          |  |
| Balance S                            | Balance Sheet  |                    | Income Statement |        | Nursing               | 0.2%          |  |
| Current Assets                       | 22,116         | Total Charges      | 2,041,508        |        | Home Healthcare       | 0.0%          |  |
| Fixed Assets                         | 0              | Contract Allowance | 0                | 0.0%   | Length of Stay        |               |  |
| Other Assets                         | 0              | Operating Revenue  | 2,041,508        | 100.0% | Medicare LOS          |               |  |
| Total Assets                         | 22,116         | Operating Expense  | 2,398,097        | 117.5% | Current Ratio         |               |  |
| Current Liabilities                  | 0              | Operating Margin   | -356,589         | -17.5% | Days to Collect       | 0.0           |  |
| Long Term Liabilities                | 0              | Other Income       | 0                | 0.0%   | Avg Payment Days      | 0.0           |  |
| Total Equity                         | 22,116         | Other Expense      | 0                | 0.0%   | Depreciation Rate     | 0.0%          |  |
| Total Liab. and Equity               | 22,116         | Net Profit or Loss | (356,589)        | -17.5% | Return on Equity      | -<br>1,612.4% |  |

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Sample Hospice reports from the Halmanac.com website.

| 921710 PINNACLE                               | HOSPICE CARE          | E, LLC                                               |                               |                            | Proprietary - Corporat                     | ion    |
|-----------------------------------------------|-----------------------|------------------------------------------------------|-------------------------------|----------------------------|--------------------------------------------|--------|
| 4050 KATELLA AVE,                             | SUITE 209             | 12/31/2019                                           | 365 Days Subm                 | tted                       | Hospice                                    |        |
| LOS ALAMITOS, CA                              | 90720                 |                                                      |                               |                            |                                            |        |
| ORANGE                                        |                       |                                                      |                               |                            | Key Performanad                            | e Ind. |
| NATIONAL GOVERN                               | Skilled Nursing       | 0.0%                                                 |                               |                            |                                            |        |
| Balance S                                     | heet                  | Income                                               | e Statement                   |                            | Nursing                                    | 0.0%   |
| Current Assets                                | 52,283                | Total Charges                                        | 236,362                       |                            | Home Healthcare                            | 0.0%   |
| Fixed Assets                                  | 0                     | Contract Allowance                                   | 0                             | 0.0%                       | Length of Stay                             |        |
| Other Assets                                  | 280,000               | Operating Revenue                                    | 236,362                       | 100.0%                     | Medicare LOS                               |        |
| Total Assets                                  | 332,283               | Operating Expense                                    | 229,993                       | 97.3%                      | Current Ratio                              | 2.0    |
| Current Liabilities                           | 25,914                | Operating Margin                                     | 6,369                         | 2.7%                       | Days to Collect                            | 0.0    |
| Long Term Liabilities                         | 60,000                | Other Income                                         | 0                             | 0.0%                       | Avg Payment Days                           | 32.3   |
| Total Equity                                  | 246,369               | Other Expense                                        | 0                             | 0.0%                       | Depreciation Rate                          | 0.0%   |
| Total Liab. and Equity                        | 332,283               | Net Profit or Loss                                   | 6,369                         | 2.7%                       | Return on Equity                           | 2.6%   |
| 921511 PLATINUM                               | HOSPICE CARI          | E, INC                                               |                               |                            | Proprietary - Corporat                     | ion    |
| 4533 VAN NUYS BL\                             | /D, SUITE 302         | 12/31/2019                                           | 365 Days Subm                 | tted                       | Hospice                                    |        |
| SHERMAN OAKS, CA                              | ۹ 91403               |                                                      |                               |                            |                                            |        |
| LOS ANGELES                                   |                       |                                                      |                               |                            | Key Performanad                            | e Ind. |
| NATIONAL GOVERN                               | MENT SERVICE          | ES .                                                 |                               |                            | Skilled Nursing                            | 0.0%   |
| Balance S                                     | heet                  | Income                                               | e Statement                   |                            | Nursing                                    | 0.0%   |
| Current Assets                                | 24,921                | Total Charges                                        | 157,444                       |                            | Home Healthcare                            | 0.0%   |
| Fixed Assets                                  |                       |                                                      |                               |                            |                                            |        |
| Fixed Assets                                  | 2,288                 | Contract Allowance                                   | 0                             | 0.0%                       | Length of Stay                             |        |
| Other Assets                                  |                       | Contract Allowance Operating Revenue                 | 157,444                       | 0.0%                       | Length of Stay  Medicare LOS               |        |
|                                               | 0                     | Operating Revenue                                    |                               |                            |                                            |        |
| Other Assets                                  | 27,209                | Operating Revenue                                    | 157,444                       | 100.0%                     | Medicare LOS                               | 0.0    |
| Other Assets Total Assets                     | 27,209                | Operating Revenue Operating Expense                  | 157,444<br>188,952            | 100.0%<br>120.0%           | Medicare LOS Current Ratio                 | 0.0    |
| Other Assets Total Assets Current Liabilities | 27,209<br>0<br>16,397 | Operating Revenue Operating Expense Operating Margin | 157,444<br>188,952<br>-31,508 | 100.0%<br>120.0%<br>-20.0% | Medicare LOS Current Ratio Days to Collect |        |

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Sample Hospice reports from the Halmanac.com website.

| 551619 PLEASANT                              | DAY HOSPICE   | , INC.             |               |        |                         |        |  |
|----------------------------------------------|---------------|--------------------|---------------|--------|-------------------------|--------|--|
| 434 W. COLORADO                              | ST. SUITE 201 | Cost Repor         | rt not filed. |        |                         |        |  |
| GLENDALE, CA 9120                            | )4            |                    |               |        |                         |        |  |
| LOS ANGELES                                  |               |                    |               |        | Key Performanac         | e Ind. |  |
| NATIONAL GOVERNMENT SERVICES Skilled Nursing |               |                    |               |        |                         |        |  |
| Balance S                                    | Sheet         | Income             | e Statement   |        | Nursing                 | 0.0%   |  |
| Current Assets                               | 0             | Total Charges      | 0             |        | Home Healthcare         | 0.0%   |  |
| Fixed Assets                                 | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |  |
| Other Assets                                 | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS            |        |  |
| Total Assets                                 | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio           |        |  |
| Current Liabilities                          | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect         |        |  |
| Long Term Liabilities                        | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days        |        |  |
| Total Equity                                 | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |  |
| Total Liab. and Equity                       | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity        | 0.0%   |  |
| 551683 PLEASANT                              | VILLE HOSPICI | E, INC             |               |        | Proprietary - Corporati | on     |  |
| 1005 NORTH SCREE                             | ENLAND DRIVE  | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |  |
| BURBANK, CA 91505                            | 5             |                    |               |        |                         |        |  |
| LOS ANGELES                                  |               |                    |               |        | Key Performanac         | e Ind. |  |
| NATIONAL GOVERN                              | MENT SERVICE  | ES .               |               |        | Skilled Nursing         | 0.1%   |  |
| Balance S                                    | Sheet         | Incom              | e Statement   |        | Nursing                 | 0.2%   |  |
| Current Assets                               | 92,456        | Total Charges      | 2,965,756     |        | Home Healthcare         | 0.0%   |  |
| Fixed Assets                                 | 22,615        | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |  |
| Other Assets                                 | 12,515        | Operating Revenue  | 2,965,756     | 100.0% | Medicare LOS            |        |  |
| Total Assets                                 | 453,231       | Operating Expense  | 2,679,560     | 90.3%  | Current Ratio           | 1.7    |  |
| Current Liabilities                          | 54,905        | Operating Margin   | 286,196       | 9.7%   | Days to Collect         | 0.0    |  |
| Long Term Liabilities                        | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days        | 6.4    |  |
|                                              |               |                    |               |        |                         |        |  |
| Total Equity                                 | 398,326       | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |  |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                                    | F HOPE HOSPI                                                         | CE                                                                                                         |                                                        |                                 |                                                                                                                   |                              |
|----------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------|------------------------------|
| 3<br>11336 CAMARILLO                                                                                                                               | STREET SHITE                                                         | 305 Cost Repor                                                                                             | t not filed                                            |                                 |                                                                                                                   |                              |
| 11000 OAWATTEE                                                                                                                                     | OTTLET, OUTL                                                         | Cost Nepol                                                                                                 | t not med.                                             |                                 |                                                                                                                   |                              |
| WEST TOLUCA LAK                                                                                                                                    | E, CA 91602                                                          |                                                                                                            |                                                        |                                 |                                                                                                                   |                              |
| LOS ANGELES                                                                                                                                        |                                                                      |                                                                                                            |                                                        |                                 | Key Performanad                                                                                                   | e Ind.                       |
| NATIONAL GOVERN                                                                                                                                    | IMENT SERVICE                                                        | S                                                                                                          |                                                        |                                 | Skilled Nursing                                                                                                   | 0.0%                         |
| Balance S                                                                                                                                          | Sheet                                                                | Income                                                                                                     | e Statement                                            |                                 | Nursing                                                                                                           | 0.0%                         |
| Current Assets                                                                                                                                     | 0                                                                    | Total Charges                                                                                              | 0                                                      |                                 | Home Healthcare                                                                                                   | 0.0%                         |
| Fixed Assets                                                                                                                                       | 0                                                                    | Contract Allowance                                                                                         | 0                                                      | 0.0%                            | Length of Stay                                                                                                    |                              |
| Other Assets                                                                                                                                       | 0                                                                    | Operating Revenue                                                                                          | 0                                                      | 0.0%                            | Medicare LOS                                                                                                      |                              |
| Total Assets                                                                                                                                       | 0                                                                    | Operating Expense                                                                                          | 0                                                      | 0.0%                            | Current Ratio                                                                                                     |                              |
| Current Liabilities                                                                                                                                | 0                                                                    | Operating Margin                                                                                           | 0                                                      | 0.0%                            | Days to Collect                                                                                                   |                              |
| Long Term Liabilities                                                                                                                              | 0                                                                    | Other Income                                                                                               | 0                                                      | 0.0%                            | Avg Payment Days                                                                                                  |                              |
| Total Equity                                                                                                                                       | 0                                                                    | Other Expense                                                                                              | 0                                                      | 0.0%                            | Depreciation Rate                                                                                                 | 0.0%                         |
| Total Liab. and Equity                                                                                                                             | 0                                                                    | Net Profit or Loss                                                                                         | 0                                                      | 0.0%                            | Return on Equity                                                                                                  | 0.0%                         |
|                                                                                                                                                    |                                                                      |                                                                                                            |                                                        |                                 |                                                                                                                   |                              |
| 751530 PRECISION                                                                                                                                   | HOSPICE & PA                                                         | ALLIATIVE CARE CO                                                                                          | RP                                                     |                                 | Proprietary - Corporat                                                                                            | ion                          |
|                                                                                                                                                    |                                                                      |                                                                                                            |                                                        | itted                           |                                                                                                                   | ion                          |
| 751530 PRECISION<br>210 N CENTRAL AV                                                                                                               |                                                                      |                                                                                                            | RP 365 Days Subm                                       | itted                           | Proprietary - Corporat                                                                                            | ion                          |
|                                                                                                                                                    | E SUITE 105                                                          |                                                                                                            |                                                        | itted                           |                                                                                                                   | ion                          |
| 210 N CENTRAL AV                                                                                                                                   | E SUITE 105                                                          |                                                                                                            |                                                        | itted                           |                                                                                                                   | ce Ind.                      |
| 210 N CENTRAL AV<br>GLENDALE, CA 9120                                                                                                              | E SUITE 105<br>03                                                    | 12/31/2019                                                                                                 |                                                        | itted                           | Hospice                                                                                                           |                              |
| 210 N CENTRAL AV<br>GLENDALE, CA 9120<br>LOS ANGELES                                                                                               | E SUITE 105<br>03<br>IMENT SERVICE                                   | 12/31/2019<br>ES                                                                                           |                                                        | itted                           | Hospice  Key Performana                                                                                           | ce Ind.                      |
| 210 N CENTRAL AV GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN                                                                                     | E SUITE 105<br>03<br>IMENT SERVICE                                   | 12/31/2019<br>ES                                                                                           | 365 Days Subm                                          | itted                           | Hospice  Key Performanace Skilled Nursing                                                                         | ce Ind.<br>0.0%              |
| 210 N CENTRAL AV GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S                                                                           | E SUITE 105<br>03<br>IMENT SERVICE<br>Sheet<br>199,176               | 12/31/2019<br>ES<br><b>Incom</b> e                                                                         | 365 Days Subm                                          | itted<br>6.6%                   | Hospice  Key Performanae  Skilled Nursing  Nursing                                                                | ce Ind.<br>0.0%<br>0.0%      |
| 210 N CENTRAL AV GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | E SUITE 105  D3  IMENT SERVICE  Sheet  199,176  2,383                | 12/31/2019<br>ES<br>Income<br>Total Charges                                                                | a Statement<br>1,237,025                               |                                 | Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ce Ind.<br>0.0%<br>0.0%      |
| 210 N CENTRAL AV GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | E SUITE 105  D3  IMENT SERVICE  Sheet  199,176  2,383                | 12/31/2019 ES Income Total Charges Contract Allowance                                                      | e Statement<br>1,237,025<br>81,117                     | 6.6%                            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.0%<br>0.0%      |
| 210 N CENTRAL AV GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | E SUITE 105  D3  IMENT SERVICE  Sheet  199,176  2,383  0             | 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue                                    | e Statement 1,237,025 81,117 1,155,908                 | 6.6%<br>93.4%                   | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ce Ind.<br>0.0%<br>0.0%      |
| 210 N CENTRAL AV GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | E SUITE 105  D3  IMENT SERVICE  Sheet  199,176  2,383  0  201,559    | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense            | e Statement                                            | 6.6%<br>93.4%<br>81.1%          | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%         |
| 210 N CENTRAL AV GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | E SUITE 105  D3  IMENT SERVICE  Sheet  199,176  2,383  0  201,559  0 | 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | e Statement 1,237,025 81,117 1,155,908 937,375 218,533 | 6.6%<br>93.4%<br>81.1%<br>18.9% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>30.9 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921515 PREFERRE        | D CARE HOSPI  | ICE, INC           |               |        | Proprietary - Partnersh | nip    |
|------------------------|---------------|--------------------|---------------|--------|-------------------------|--------|
| 11565 LAUREL CAN       | YON BLVD, SUI | TE 202 12/31/2019  | 365 Days Subm | itted  | Hospice                 |        |
| SAN FERNANDO, CA       | v 91340       |                    |               |        |                         |        |
| ALAMEDA                |               |                    |               |        | Key Performanad         | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | ES .               |               |        | Skilled Nursing         | 0.0%   |
| Balance S              | heet          | Income             | Statement     |        | Nursing                 | 0.0%   |
| Current Assets         | 437           | Total Charges      | 332,349       |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 72            | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 8,668         | Operating Revenue  | 332,349       | 100.0% | Medicare LOS            |        |
| Total Assets           | 9,177         | Operating Expense  | 330,048       | 99.3%  | Current Ratio           |        |
| Current Liabilities    | 0             | Operating Margin   | 2,301         | 0.7%   | Days to Collect         | 0.0    |
| Long Term Liabilities  | 211,090       | Other Income       | 0             | 0.0%   | Avg Payment Days        | 0.0    |
| Total Equity           | -201,913      | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 9,177         | Net Profit or Loss | 2,301         | 0.7%   | Return on Equity        | -1.1%  |
| Total Liab. and Equity | 9,177         | •                  | 2,301         |        | 2 op: 00:a              |        |

#### 551783 PREMIER HOME HEALTH CARE & HOSPICE INC

2150 RIVER PLAZA DRIVE, SUITE 320A Cost Report not filed.

SACRAMENTO, CA 95833

**SACRAMENTO Key Performanace Ind.** 0.0% NATIONAL GOVERNMENT SERVICES Skilled Nursing 0.0% Nursing **Balance Sheet Income Statement Current Assets** 0 0.0% 0 Total Charges Home Healthcare 0 Contract Allowance **Fixed Assets** 0 0.0% Length of Stay 0 Other Assets Operating Revenue 0.0% Medicare LOS 0.0% Current Ratio **Total Assets** Operating Expense 0 0 Operating Margin **Current Liabilities** 0 0.0% Days to Collect Long Term Liabilities 0 Other Income 0 0.0% Avg Payment Days **Total Equity** 0 Other Expense 0 0.0% Depreciation Rate Total Liab. and Equity 0 Net Profit or Loss 0 0.0% Return on Equity 0.0%

All Providers

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Sample Hospice reports from the Halmanac.com website.

| /5164/ PREMIER F                                                                                                       | HOSPICE & HON                              | IE CARE                                                                                                   |                                                           |                         | Proprietary - Corporat                                                                            | ion                                |
|------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------|------------------------------------|
| 21300 VICTORY BLV                                                                                                      | VD, SUITE 640                              | 12/31/2019                                                                                                | 365 Days Subm                                             | itted                   | Hospice                                                                                           |                                    |
| WOODLAND HILLS,                                                                                                        | CA 91367                                   |                                                                                                           |                                                           |                         |                                                                                                   |                                    |
| LOS ANGELES                                                                                                            |                                            |                                                                                                           |                                                           |                         | Key Performana                                                                                    | ce Ind.                            |
| NATIONAL GOVERN                                                                                                        | IMENT SERVICE                              | S                                                                                                         |                                                           |                         | Skilled Nursing                                                                                   | 0.0%                               |
| Balance S                                                                                                              | Sheet                                      | Income                                                                                                    | e Statement                                               |                         | Nursing                                                                                           | 0.0%                               |
| Current Assets                                                                                                         | 19,264                                     | Total Charges                                                                                             | 897,773                                                   |                         | Home Healthcare                                                                                   | 0.0%                               |
| Fixed Assets                                                                                                           | 0                                          | Contract Allowance                                                                                        | 0                                                         | 0.0%                    | Length of Stay                                                                                    |                                    |
| Other Assets                                                                                                           | 0                                          | Operating Revenue                                                                                         | 897,773                                                   | 100.0%                  | Medicare LOS                                                                                      |                                    |
| Total Assets                                                                                                           | 25,984                                     | Operating Expense                                                                                         | 846,813                                                   | 94.3%                   | Current Ratio                                                                                     | 3.0                                |
| Current Liabilities                                                                                                    | 6,370                                      | Operating Margin                                                                                          | 50,960                                                    | 5.7%                    | Days to Collect                                                                                   | 0.0                                |
| Long Term Liabilities                                                                                                  | 0                                          | Other Income                                                                                              | 0                                                         | 0.0%                    | Avg Payment Days                                                                                  | 0.0                                |
| Total Equity                                                                                                           | 19,614                                     | Other Expense                                                                                             | 0                                                         | 0.0%                    | Depreciation Rate                                                                                 | 0.0%                               |
| Total Liab. and Equity                                                                                                 | 25,984                                     | Net Profit or Loss                                                                                        | 50,960                                                    | 5.7%                    | Return on Equity                                                                                  | 259.8%                             |
| 751668 PREMIER H                                                                                                       | HOSPICE, INC.                              |                                                                                                           |                                                           |                         | Proprietary - Corporat                                                                            | ion                                |
| 19355 BUSINESS C                                                                                                       | ENTER DR                                   | 12/31/2019                                                                                                | 365 Days Subm                                             | itted                   | Hospice                                                                                           |                                    |
| NORTHRIDGE, CA 9                                                                                                       |                                            |                                                                                                           |                                                           |                         |                                                                                                   |                                    |
|                                                                                                                        | 1324                                       |                                                                                                           |                                                           |                         |                                                                                                   |                                    |
| LOS ANGELES                                                                                                            | 1324                                       |                                                                                                           |                                                           |                         | Key Performana                                                                                    | ce Ind.                            |
| •                                                                                                                      |                                            | ES                                                                                                        |                                                           |                         | <b>Key Performana</b> Skilled Nursing                                                             | ce Ind.<br>0.0%                    |
| LOS ANGELES                                                                                                            | IMENT SERVICE                              |                                                                                                           | e Statement                                               |                         | •                                                                                                 |                                    |
| LOS ANGELES NATIONAL GOVERN                                                                                            | NMENT SERVICE                              |                                                                                                           | e Statement<br>1,487,982                                  |                         | Skilled Nursing                                                                                   | 0.0%                               |
| LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | NMENT SERVICE<br>Sheet<br>22,408           | Income                                                                                                    |                                                           | 19.3%                   | Skilled Nursing Nursing                                                                           | 0.0%                               |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | NMENT SERVICE<br>Sheet<br>22,408           | Income<br>Total Charges<br>Contract Allowance                                                             | 1,487,982                                                 | 19.3%<br>80.7%          | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%                               |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | NMENT SERVICE<br>Sheet<br>22,408<br>0      | Income<br>Total Charges<br>Contract Allowance                                                             | 1,487,982<br>286,531                                      |                         | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%                               |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | NMENT SERVICE  Sheet  22,408  0  0  22,408 | Income Total Charges Contract Allowance Operating Revenue                                                 | 1,487,982<br>286,531<br>1,201,451                         | 80.7%                   | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%               |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | NMENT SERVICE 22,408 0 0 22,408 341,409    | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 1,487,982<br>286,531<br>1,201,451<br>1,056,171            | 80.7%<br>87.9%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%               |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | NMENT SERVICE 22,408 0 0 22,408 341,409    | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,487,982<br>286,531<br>1,201,451<br>1,056,171<br>145,280 | 80.7%<br>87.9%<br>12.1% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>0.1<br>0.0 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551659 PREMIUMI                                                                     | HOSPICE, INC.                                      |                                                                                              |                                                           |                           | Proprietary - Corporati                                                                           | on                                 |
|-------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------------|---------------------------|---------------------------------------------------------------------------------------------------|------------------------------------|
| 12241 FIRESTONE E                                                                   | 3LVD., SUITE A                                     | & B 12/31/2019                                                                               | 365 Days Submi                                            | itted                     | Hospice                                                                                           |                                    |
| NORWALK, CA 9065                                                                    | 0                                                  |                                                                                              |                                                           |                           |                                                                                                   |                                    |
| LOS ANGELES                                                                         |                                                    |                                                                                              |                                                           |                           | Key Performanac                                                                                   | e Ind.                             |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                      | S                                                                                            |                                                           |                           | Skilled Nursing                                                                                   | 0.0%                               |
| Balance S                                                                           | Sheet                                              | Income                                                                                       | e Statement                                               |                           | Nursing                                                                                           | 0.2%                               |
| Current Assets                                                                      | 135,606                                            | Total Charges                                                                                | 1,983,596                                                 |                           | Home Healthcare                                                                                   | 0.0%                               |
| Fixed Assets                                                                        | 9,517                                              | Contract Allowance                                                                           | 0                                                         | 0.0%                      | Length of Stay                                                                                    |                                    |
| Other Assets                                                                        | 22,082                                             | Operating Revenue                                                                            | 1,983,596                                                 | 100.0%                    | Medicare LOS                                                                                      |                                    |
| Total Assets                                                                        | 171,487                                            | Operating Expense                                                                            | 1,966,360                                                 | 99.1%                     | Current Ratio                                                                                     | 1.6                                |
| Current Liabilities                                                                 | 86,253                                             | Operating Margin                                                                             | 17,236                                                    | 0.9%                      | Days to Collect                                                                                   | 3.5                                |
| Long Term Liabilities                                                               | 0                                                  | Other Income                                                                                 | 0                                                         | 0.0%                      | Avg Payment Days                                                                                  | 16.0                               |
| Total Equity                                                                        | 85,234                                             | Other Expense                                                                                | 0                                                         | 0.0%                      | Depreciation Rate                                                                                 | 0.0%                               |
| Total Liab. and Equity                                                              | 171,487                                            | Net Profit or Loss                                                                           | 17,236                                                    | 0.9%                      | Return on Equity                                                                                  | 20.2%                              |
| 551656 PRESTIGIO                                                                    | OUS HEALTH SE                                      | RVICES INC.                                                                                  |                                                           |                           | Proprietary - Corporati                                                                           | on                                 |
| 750 TERRADO PLAZ                                                                    | ZA, SUITE 122                                      | 12/31/2019                                                                                   | 365 Days Submi                                            | itted                     | Hospice                                                                                           |                                    |
| COVINA, CA 91723                                                                    |                                                    |                                                                                              |                                                           |                           |                                                                                                   |                                    |
|                                                                                     |                                                    |                                                                                              |                                                           |                           |                                                                                                   |                                    |
| LOS ANGELES                                                                         |                                                    |                                                                                              |                                                           |                           | Key Performanac                                                                                   | e Ind.                             |
| LOS ANGELES  NATIONAL GOVERN                                                        | MENT SERVICE                                       | :S                                                                                           |                                                           |                           | <b>Key Performanac</b> Skilled Nursing                                                            | e Ind.<br>0.6%                     |
|                                                                                     |                                                    |                                                                                              | e Statement                                               |                           | -                                                                                                 |                                    |
| NATIONAL GOVERN                                                                     | Sheet                                              |                                                                                              | e Statement<br>1,195,667                                  |                           | Skilled Nursing                                                                                   | 0.6%                               |
| NATIONAL GOVERN                                                                     | <b>Sheet</b> 322,013                               | Income                                                                                       |                                                           | 4.4%                      | Skilled Nursing Nursing                                                                           | 0.6%<br>3.6%                       |
| NATIONAL GOVERN<br>Balance S<br>Current Assets                                      | Sheet<br>322,013<br>103,885                        | Income<br>Total Charges                                                                      | 1,195,667                                                 | 4.4%<br>95.6%             | Skilled Nursing Nursing Home Healthcare                                                           | 0.6%<br>3.6%                       |
| NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets                      | 322,013<br>103,885<br>14,907                       | Income<br>Total Charges<br>Contract Allowance                                                | 1,195,667<br>53,149                                       |                           | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.6%<br>3.6%                       |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets              | 322,013<br>103,885<br>14,907<br>440,805            | Income Total Charges Contract Allowance Operating Revenue                                    | 1,195,667<br>53,149<br>1,142,518                          | 95.6%                     | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.6%<br>3.6%<br>0.0%               |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 322,013<br>103,885<br>14,907<br>440,805<br>118,484 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 1,195,667<br>53,149<br>1,142,518<br>1,317,197             | 95.6%<br>115.3%           | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.6%<br>3.6%<br>0.0%               |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 322,013<br>103,885<br>14,907<br>440,805<br>118,484 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,195,667<br>53,149<br>1,142,518<br>1,317,197<br>-174,679 | 95.6%<br>115.3%<br>-15.3% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.6%<br>3.6%<br>0.0%<br>2.7<br>3.5 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751752 PRIDE HOS                    | SPICE CARE, IN | С                          |               |              | Proprietary - Corporat | on           |
|-------------------------------------|----------------|----------------------------|---------------|--------------|------------------------|--------------|
| 3033 N AVON ST SU                   | JITE B         | 12/31/2019                 | 365 Days Subm | itted        | Hospice                |              |
| BURBANK, CA 9150                    | 4              |                            |               |              |                        |              |
| LOS ANGELES                         |                |                            |               |              | Key Performanad        | e Ind.       |
| NATIONAL GOVERN                     | IMENT SERVICE  | S                          |               |              | Skilled Nursing        | 0.0%         |
| Balance S                           | Sheet          | Incom                      | e Statement   |              | Nursing                | 0.6%         |
| Current Assets                      | 263,310        | Total Charges              | 2,610,774     |              | Home Healthcare        | 0.0%         |
| Fixed Assets                        | 0              | Contract Allowance         | 884           | 0.0%         | Length of Stay         |              |
| Other Assets                        | 0              | Operating Revenue          | 2,609,890     | 100.0%       | Medicare LOS           |              |
| Total Assets                        | 263,310        | Operating Expense          | 2,200,238     | 84.3%        | Current Ratio          |              |
| Current Liabilities                 | 0              | Operating Margin           | 409,652       | 15.7%        | Days to Collect        | 0.0          |
| Long Term Liabilities               | 734            | Other Income               | 0             | 0.0%         | Avg Payment Days       | 0.0          |
| Total Equity                        | 262,576        | Other Expense              | 0             | 0.0%         | Depreciation Rate      | 0.0%         |
| Total Liab. and Equity              | 263,310        | Net Profit or Loss         | 409,652       | 15.7%        | Return on Equity       | 156.0%       |
| 751559 PRIM HOSI                    | PICE CARE INC  |                            |               |              | Proprietary - Corporat | on           |
| 4413 RIVERSIDE DE                   | RIVE SUITE E   | 12/31/2019                 | 365 Days Subm | itted        | Hospice                |              |
| CHINO, CA 91710                     |                |                            |               |              |                        |              |
| SAN BERNARDINO                      |                |                            |               |              | Key Performanad        | e Ind.       |
| NATIONAL GOVERN                     | IMENT SERVICE  | S                          |               |              | Skilled Nursing        | 0.4%         |
| Balance S                           | Sheet          | Income                     | e Statement   |              | Nursing                | 0.5%         |
| Current Assets                      | 599,445        | Total Charges              | 3,699,910     |              | Home Healthcare        | 0.0%         |
| Fixed Assets                        | 2,000          | Contract Allowance         | 0             | 0.0%         | Length of Stay         |              |
| Other Assets                        | 0              | Operating Revenue          | 3,699,910     | 100.0%       | Medicare LOS           |              |
| Total Assets                        | 611,445        | Operating Expense          | 3,489,533     | 94.3%        | Current Ratio          | 5.0          |
| Current Liabilities                 | 440.045        | Operating Margin           | 210,377       | 5.7%         | Days to Collect        | 1.9          |
|                                     | 118,915        |                            |               |              |                        |              |
| Long Term Liabilities               |                | Other Income               | 0             | 0.0%         | Avg Payment Days       | 11.7         |
| Long Term Liabilities  Total Equity | 265,000        | Other Income Other Expense | 0             | 0.0%<br>0.0% |                        | 11.7<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551712 PRIMARY I       | HOSPICE CARE | , INC              |               |      |    |                    |      |
|------------------------|--------------|--------------------|---------------|------|----|--------------------|------|
| 7127 LAUREL CANY       | ON BLVD.     | Cost Repo          | rt not filed. |      |    |                    |      |
| N HOLLYWOOD, CA        | 91605        |                    |               |      |    |                    |      |
| LOS ANGELES            |              |                    |               |      |    | Key Performanace I | nd.  |
| NATIONAL GOVERN        | MENT SERVICE | ES .               |               |      |    | Skilled Nursing    | 0.0% |
| Balance S              | Sheet        | Incom              | e Statement   |      |    | Nursing            | 0.0% |
| Current Assets         | 0            | Total Charges      |               | 0    |    | Home Healthcare    | 0.0% |
| Fixed Assets           | 0            | Contract Allowance | (             | 0 0. | 0% | Length of Stay     |      |
| Other Assets           | 0            | Operating Revenue  | (             | 0.0  | )% | Medicare LOS       |      |
| Total Assets           | 0            | Operating Expense  | (             | 0.0  | 0% | Current Ratio      |      |
| Current Liabilities    | 0            | Operating Margin   | (             | 0 0. | 0% | Days to Collect    |      |
| Long Term Liabilities  | 0            | Other Income       | (             | 0 0. | 0% | Avg Payment Days   |      |
| Total Equity           | 0            | Other Expense      | (             | 0 0. | 0% | Depreciation Rate  | 0.0% |
| Total Liab. and Equity | 0            | Net Profit or Loss | (             | 0 0. | 0% | Return on Equity   | 0.0% |
| 751582 PRIME ONI       | E HOSPICE    |                    |               |      |    |                    |      |
| 16600 SHERMAN W        | AY SUITE 166 | Cost Repo          | rt not filed. |      |    |                    |      |
| VAN NUYS, CA 9140      | )6           |                    |               |      |    |                    |      |
| LOS ANGELES            |              |                    |               |      |    | Key Performanace I | nd.  |
| NATIONAL GOVERN        | MENT SERVICE | ES .               |               |      |    | Skilled Nursing    | 0.0% |
| Balance S              | Sheet        | Incom              | e Statement   |      |    | Nursing            | 0.0% |
| Current Assets         | 0            | Total Charges      | 1             | 0    |    | Home Healthcare    | 0.0% |
| Fixed Assets           | 0            | Contract Allowance |               | 0 0. | 0% | Length of Stay     |      |
| Other Assets           | 0            | Operating Revenue  | (             | 0.0  | )% | Medicare LOS       |      |
| Total Assets           | 0            | Operating Expense  | (             | 0.0  | 0% | Current Ratio      |      |
| Current Liabilities    | 0            | Operating Margin   |               | 0 0. | 0% | Days to Collect    |      |
| Long Term Liabilities  | 0            | Other Income       | (             | 0 0. | 0% | Avg Payment Days   |      |
| Total Equity           | 0            | Other Expense      | (             | 0 0. | 0% | Depreciation Rate  | 0.0% |

**All Providers** 

Total Liab. and Equity

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0 Net Profit or Loss

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0

0.0% Return on Equity

0.0%

Sample Hospice reports from the Halmanac.com website.

| I                                                                                                                                                    | HOSPICE CARE                                                   | , INC                                                                                                     |                                                       |                                  | Proprietary - Corporat                                                                                                                                    | tion                               |
|------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-------------------------------------------------------|----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|
| 410 W BADILLO ST                                                                                                                                     | SUITE 200                                                      | 12/31/2019                                                                                                | 365 Days Subm                                         | itted                            | Hospice                                                                                                                                                   |                                    |
| COVINA, CA 91723                                                                                                                                     |                                                                |                                                                                                           |                                                       |                                  |                                                                                                                                                           |                                    |
| LOS ANGELES                                                                                                                                          |                                                                |                                                                                                           |                                                       |                                  | Key Performana                                                                                                                                            | ce Ind.                            |
| NATIONAL GOVERN                                                                                                                                      | MENT SERVICE                                                   | ES .                                                                                                      |                                                       |                                  | Skilled Nursing                                                                                                                                           | 0.3%                               |
| Balance \$                                                                                                                                           | Sheet                                                          | Income                                                                                                    | e Statement                                           |                                  | Nursing                                                                                                                                                   | 2.7%                               |
| Current Assets                                                                                                                                       | 316,822                                                        | Total Charges                                                                                             | 3,296,977                                             |                                  | Home Healthcare                                                                                                                                           | 0.0%                               |
| Fixed Assets                                                                                                                                         | 51,166                                                         | Contract Allowance                                                                                        | 0                                                     | 0.0%                             | Length of Stay                                                                                                                                            |                                    |
| Other Assets                                                                                                                                         | 0                                                              | Operating Revenue                                                                                         | 3,296,977                                             | 100.0%                           | Medicare LOS                                                                                                                                              |                                    |
| Total Assets                                                                                                                                         | 367,988                                                        | Operating Expense                                                                                         | 2,949,351                                             | 89.5%                            | Current Ratio                                                                                                                                             | 237.1                              |
| Current Liabilities                                                                                                                                  | 1,336                                                          | Operating Margin                                                                                          | 347,626                                               | 10.5%                            | Days to Collect                                                                                                                                           | 0.0                                |
| Long Term Liabilities                                                                                                                                | 187,311                                                        | Other Income                                                                                              | 0                                                     | 0.0%                             | Avg Payment Days                                                                                                                                          | (0.2)                              |
| Total Equity                                                                                                                                         | 179,341                                                        | Other Expense                                                                                             | 0                                                     | 0.0%                             | Depreciation Rate                                                                                                                                         | 0.0%                               |
| Total Liab. and Equity                                                                                                                               | 367,988                                                        | Net Profit or Loss                                                                                        | 347,626                                               | 10.5%                            | Return on Equity                                                                                                                                          | 193.8%                             |
|                                                                                                                                                      |                                                                |                                                                                                           |                                                       |                                  |                                                                                                                                                           |                                    |
| 551742 PRIORITY                                                                                                                                      | ONE HOSPICE                                                    |                                                                                                           |                                                       |                                  | Proprietary - Corpora                                                                                                                                     | tion                               |
| <b>551742 PRIORITY</b> 4959 PALO VERDE                                                                                                               |                                                                | 107C 12/31/2019                                                                                           | 365 Days Subm                                         | itted                            | Proprietary - Corporati                                                                                                                                   | tion                               |
|                                                                                                                                                      | STREET SUITE                                                   | 107C 12/31/2019                                                                                           | 365 Days Subm                                         | itted                            | , , , ,                                                                                                                                                   | tion                               |
| 4959 PALO VERDE                                                                                                                                      | STREET SUITE                                                   | 107C 12/31/2019                                                                                           | 365 Days Subm                                         | itted                            | , , , ,                                                                                                                                                   |                                    |
| 4959 PALO VERDE<br>MONTCLAIR, CA 91                                                                                                                  | STREET SUITE<br>763                                            | 107C 12/31/2019                                                                                           | 365 Days Subm                                         | itted                            | Hospice                                                                                                                                                   |                                    |
| 4959 PALO VERDE<br>MONTCLAIR, CA 91<br>SAN BERNARDINO                                                                                                | STREET SUITE<br>763<br>CAID HHA                                |                                                                                                           | 365 Days Subm                                         | itted                            | Hospice  Key Performana                                                                                                                                   | ce Ind.                            |
| 4959 PALO VERDE MONTCLAIR, CA 91 SAN BERNARDINO DUMMY FOR MEDIC                                                                                      | STREET SUITE 763 CAID HHA Sheet                                |                                                                                                           | ·                                                     | itted                            | Hospice  Key Performana  Skilled Nursing                                                                                                                  | <b>ce Ind.</b><br>0.0%             |
| 4959 PALO VERDE  MONTCLAIR, CA 91  SAN BERNARDINO  DUMMY FOR MEDIC  Balance \$                                                                       | STREET SUITE 763 CAID HHA Sheet 533,490                        | Income                                                                                                    | e Statement                                           |                                  | Key Performana<br>Skilled Nursing<br>Nursing                                                                                                              | <b>ce Ind.</b><br>0.0%<br>0.0%     |
| 4959 PALO VERDE  MONTCLAIR, CA 91  SAN BERNARDINO  DUMMY FOR MEDIO  Balance S  Current Assets                                                        | STREET SUITE 763 CAID HHA Sheet 533,490 2,217                  | Income<br>Total Charges                                                                                   | e <b>Statement</b><br>1,103,354                       | 0.0%                             | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                                                           | <b>ce Ind.</b><br>0.0%<br>0.0%     |
| 4959 PALO VERDE  MONTCLAIR, CA 91  SAN BERNARDINO  DUMMY FOR MEDIO  Balance S  Current Assets  Fixed Assets                                          | STREET SUITE 763 CAID HHA Sheet 533,490 2,217                  | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                        | e <b>Statement</b><br>1,103,354<br>0                  | 0.0%                             | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS                                                         | <b>ce Ind.</b><br>0.0%<br>0.0%     |
| 4959 PALO VERDE  MONTCLAIR, CA 91  SAN BERNARDINO  DUMMY FOR MEDIO  Balance S  Current Assets  Fixed Assets  Other Assets                            | STREET SUITE 763 CAID HHA Sheet 533,490 2,217 0 537,597        | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                        | e Statement<br>1,103,354<br>0<br>1,103,354            | 0.0%<br>100.0%                   | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS<br>Current Ratio                                        | 0.0%<br>0.0%<br>0.0%               |
| 4959 PALO VERDE  MONTCLAIR, CA 91  SAN BERNARDINO  DUMMY FOR MEDIO  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets              | STREET SUITE 763 CAID HHA Sheet 533,490 2,217 0 537,597 60,013 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | e Statement<br>1,103,354<br>0<br>1,103,354<br>905,078 | 0.0%<br>100.0%<br>82.0%          | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS<br>Current Ratio<br>Days to Collect                     | 0.0%<br>0.0%<br>0.0%               |
| 4959 PALO VERDE  MONTCLAIR, CA 91 SAN BERNARDINO DUMMY FOR MEDIO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | STREET SUITE 763 CAID HHA Sheet 533,490 2,217 0 537,597 60,013 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,103,354<br>0<br>1,103,354<br>905,078<br>198,276     | 0.0%<br>100.0%<br>82.0%<br>18.0% | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS<br>Current Ratio<br>Days to Collect<br>Avg Payment Days | 0.0%<br>0.0%<br>0.0%<br>8.9<br>5.8 |

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| 921/55 PRISTINE F                                                                   | HOSPICE CARE                       |                                                                                                             |                                                     |                          | Proprietary - Corporati                                                                           | on                                   |
|-------------------------------------------------------------------------------------|------------------------------------|-------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|--------------------------|---------------------------------------------------------------------------------------------------|--------------------------------------|
| 1419 N SAN FERNA                                                                    | NDO BLVD, SUI                      | TE 101 12/31/2019                                                                                           | 365 Days Submi                                      | tted                     | Hospice                                                                                           |                                      |
| BURBANK, CA 91504                                                                   | 4                                  |                                                                                                             |                                                     |                          |                                                                                                   |                                      |
| LOS ANGELES                                                                         |                                    |                                                                                                             |                                                     |                          | Key Performanac                                                                                   | e Ind.                               |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                      | ES .                                                                                                        |                                                     |                          | Skilled Nursing                                                                                   | 0.0%                                 |
| Balance S                                                                           | Sheet                              | Income                                                                                                      | e Statement                                         |                          | Nursing                                                                                           | 0.0%                                 |
| Current Assets                                                                      | 79,562                             | Total Charges                                                                                               | 523,980                                             |                          | Home Healthcare                                                                                   | 0.0%                                 |
| Fixed Assets                                                                        | 0                                  | Contract Allowance                                                                                          | 6,548                                               | 1.2%                     | Length of Stay                                                                                    |                                      |
| Other Assets                                                                        | 124,099                            | Operating Revenue                                                                                           | 517,432                                             | 98.8%                    | Medicare LOS                                                                                      |                                      |
| Total Assets                                                                        | 203,661                            | Operating Expense                                                                                           | 406,275                                             | 78.5%                    | Current Ratio                                                                                     | 8.8                                  |
| Current Liabilities                                                                 | 9,012                              | Operating Margin                                                                                            | 111,157                                             | 21.5%                    | Days to Collect                                                                                   | 8.5                                  |
| Long Term Liabilities                                                               | 0                                  | Other Income                                                                                                | 0                                                   | 0.0%                     | Avg Payment Days                                                                                  | 6.6                                  |
| Total Equity                                                                        | 194,649                            | Other Expense                                                                                               | 0                                                   | 0.0%                     | Depreciation Rate                                                                                 | 0.0%                                 |
| Total Liab. and Equity                                                              | 203,661                            | Net Profit or Loss                                                                                          | 111,157                                             | 21.5%                    | Return on Equity                                                                                  | 57.1%                                |
| 551693 PRO HOSP                                                                     | ICE AGENCY                         |                                                                                                             |                                                     |                          | Proprietary - Corporati                                                                           | on                                   |
| 1665 W SHAW AVE                                                                     | STE 106                            | 12/31/2019                                                                                                  | 365 Days Submi                                      | tted                     | Hospice                                                                                           |                                      |
| FRESNO, CA 93711                                                                    |                                    |                                                                                                             |                                                     |                          |                                                                                                   |                                      |
| FRESNO                                                                              |                                    |                                                                                                             |                                                     |                          |                                                                                                   |                                      |
| NIATIONIAL COVERN                                                                   |                                    |                                                                                                             |                                                     |                          | Key Performanac                                                                                   | e Ind.                               |
| INATIONAL GOVERN                                                                    | IMENT SERVICE                      | ES .                                                                                                        |                                                     |                          | <b>Key Performanac</b> Skilled Nursing                                                            | <b>e Ind.</b><br>0.0%                |
| Balance S                                                                           |                                    |                                                                                                             | e Statement                                         |                          | -                                                                                                 |                                      |
|                                                                                     | Sheet                              |                                                                                                             | e <b>Statement</b><br>3,171,869                     |                          | Skilled Nursing                                                                                   | 0.0%                                 |
| Balance S                                                                           | <b>Sheet</b> 245,977               | Income                                                                                                      |                                                     | 0.0%                     | Skilled Nursing Nursing                                                                           | 0.0%<br>0.2%                         |
| Balance S<br>Current Assets                                                         | <b>Sheet</b> 245,977               | Income<br>Total Charges                                                                                     | 3,171,869                                           | 0.0%<br>100.0%           | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.2%                         |
| Balance S<br>Current Assets<br>Fixed Assets                                         | 245,977<br>217,502                 | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                          | 3,171,869                                           |                          | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.2%                         |
| Balance S Current Assets Fixed Assets Other Assets                                  | 245,977<br>217,502<br>0            | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                          | 3,171,869  0  3,171,869                             | 100.0%                   | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.2%<br>0.0%                 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 245,977<br>217,502<br>0<br>463,479 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                                 | 3,171,869<br>0<br>3,171,869<br>2,342,261            | 100.0%<br>73.8%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.2%<br>0.0%<br>287.7        |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 245,977<br>217,502<br>0<br>463,479 | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue<br>Operating Expense<br>Operating Margin | 3,171,869<br>0<br>3,171,869<br>2,342,261<br>829,608 | 100.0%<br>73.8%<br>26.2% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.2%<br>0.0%<br>287.7<br>0.0 |

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Sample Hospice reports from the Halmanac.com website.

| 051737 PROCARE                                                                                                                                                             | HOSPICE                                                                     |                                                                                                                                   |                                                        |                                    | Proprietary - Corporati                                                                                                                                                | on                                          |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|
| 42442 NORTH 10TH<br>E                                                                                                                                                      | STREET WEST                                                                 | SUITE 12/31/2019                                                                                                                  | 365 Days Submi                                         | tted                               | Hospice                                                                                                                                                                |                                             |
| LANCASTER, CA 93                                                                                                                                                           | 534                                                                         |                                                                                                                                   |                                                        |                                    |                                                                                                                                                                        |                                             |
| LOS ANGELES                                                                                                                                                                |                                                                             |                                                                                                                                   |                                                        |                                    | Key Performanac                                                                                                                                                        | e Ind.                                      |
| NATIONAL GOVERN                                                                                                                                                            | IMENT SERVICE                                                               | ES                                                                                                                                |                                                        |                                    | Skilled Nursing                                                                                                                                                        | 0.3%                                        |
| Balance S                                                                                                                                                                  | Sheet                                                                       | Income                                                                                                                            | e Statement                                            |                                    | Nursing                                                                                                                                                                | 0.0%                                        |
| Current Assets                                                                                                                                                             | 15,384,160                                                                  | Total Charges                                                                                                                     | 7,749,320                                              |                                    | Home Healthcare                                                                                                                                                        | 0.0%                                        |
| Fixed Assets                                                                                                                                                               | 28,498                                                                      | Contract Allowance                                                                                                                | 134,488                                                | 1.7%                               | Length of Stay                                                                                                                                                         |                                             |
| Other Assets                                                                                                                                                               | 7,267,611                                                                   | Operating Revenue                                                                                                                 | 7,614,832                                              | 98.3%                              | Medicare LOS                                                                                                                                                           |                                             |
| Total Assets                                                                                                                                                               | 22,680,269                                                                  | Operating Expense                                                                                                                 | 5,544,249                                              | 72.8%                              | Current Ratio                                                                                                                                                          | 0.8                                         |
| Current Liabilities                                                                                                                                                        | 20,128,739                                                                  | Operating Margin                                                                                                                  | 2,070,583                                              | 27.2%                              | Days to Collect                                                                                                                                                        | 100.9                                       |
| Long Term Liabilities                                                                                                                                                      | 0                                                                           | Other Income                                                                                                                      | 0                                                      | 0.0%                               | Avg Payment Days                                                                                                                                                       | 35.7                                        |
| Total Equity                                                                                                                                                               | 2,551,530                                                                   | Other Expense                                                                                                                     | 0                                                      | 0.0%                               | Depreciation Rate                                                                                                                                                      | 0.0%                                        |
|                                                                                                                                                                            |                                                                             |                                                                                                                                   |                                                        |                                    |                                                                                                                                                                        |                                             |
| Total Liab. and Equity                                                                                                                                                     | 22,680,269                                                                  | Net Profit or Loss                                                                                                                | 2,070,583                                              | 27.2%                              | Return on Equity                                                                                                                                                       | 81.2%                                       |
| 051755 PROCARE                                                                                                                                                             | HOSPICE                                                                     |                                                                                                                                   | 2,070,583                                              | 27.2%                              | Return on Equity  Proprietary - Corporati                                                                                                                              |                                             |
|                                                                                                                                                                            | HOSPICE                                                                     |                                                                                                                                   | 2,070,583<br>365 Days Submi                            |                                    |                                                                                                                                                                        |                                             |
| 051755 PROCARE                                                                                                                                                             | HOSPICE BLVD SUITE 14                                                       |                                                                                                                                   |                                                        |                                    | Proprietary - Corporati                                                                                                                                                |                                             |
| 051755 PROCARE  10200 SEPULVEDA                                                                                                                                            | HOSPICE BLVD SUITE 14                                                       |                                                                                                                                   |                                                        |                                    | Proprietary - Corporati                                                                                                                                                | on                                          |
| 051755 PROCARE  10200 SEPULVEDA  MISSION HILLS, CA                                                                                                                         | HOSPICE BLVD SUITE 14 91345                                                 | 5 12/31/2019                                                                                                                      |                                                        |                                    | Proprietary - Corporati                                                                                                                                                | on                                          |
| 051755 PROCARE  10200 SEPULVEDA  MISSION HILLS, CA  LOS ANGELES                                                                                                            | HOSPICE  BLVD SUITE 14  91345  IMENT SERVICE                                | 5 12/31/2019<br>ES                                                                                                                |                                                        |                                    | Proprietary - Corporati Hospice  Key Performanac                                                                                                                       | on<br>e Ind.                                |
| 051755 PROCARE  10200 SEPULVEDA  MISSION HILLS, CA  LOS ANGELES  NATIONAL GOVERN                                                                                           | HOSPICE  BLVD SUITE 14  91345  IMENT SERVICE                                | 5 12/31/2019<br>ES                                                                                                                | 365 Days Submi                                         |                                    | Proprietary - Corporati  Hospice  Key Performanac  Skilled Nursing                                                                                                     | on<br>e Ind.<br>1.8%                        |
| 051755 PROCARE  10200 SEPULVEDA  MISSION HILLS, CA  LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | HOSPICE  BLVD SUITE 14  91345  IMENT SERVICE  6heet  15,384,160             | 5 12/31/2019<br>≘S<br>Income                                                                                                      | 365 Days Submi                                         |                                    | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                                        | on<br>ee Ind.<br>1.8%<br>0.0%               |
| 051755 PROCARE  10200 SEPULVEDA  MISSION HILLS, CA  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | HOSPICE  BLVD SUITE 14  91345  IMENT SERVICE  6heet  15,384,160             | 5 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                       | 365 Days Submi                                         | itted                              | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                                        | on<br>ee Ind.<br>1.8%<br>0.0%               |
| 051755 PROCARE  10200 SEPULVEDA  MISSION HILLS, CA LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                   | HOSPICE  BLVD SUITE 14  91345  IMENT SERVICE  15,384,160  28,498  7,267,611 | 5 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                       | 365 Days Submi  Statement 291,904 8,466                | itted<br>2.9%                      | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | on<br>ee Ind.<br>1.8%<br>0.0%               |
| 051755 PROCARE  10200 SEPULVEDA  MISSION HILLS, CA LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                     | HOSPICE  BLVD SUITE 14  91345  IMENT SERVICE  15,384,160                    | 5 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | 365 Days Submi  291,904  8,466  283,438                | 2.9%<br>97.1%                      | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | on  ee Ind.  1.8%  0.0%  0.0%               |
| 051755 PROCARE  10200 SEPULVEDA  MISSION HILLS, CA  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | HOSPICE  BLVD SUITE 14  91345  IMENT SERVICE  15,384,160                    | 5 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | 291,904<br>8,466<br>283,438<br>-1,787,145              | 2.9%<br>97.1%<br>-630.5%           | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | on  ee Ind.  1.8%  0.0%  0.0%               |
| 051755 PROCARE  10200 SEPULVEDA  MISSION HILLS, CA  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | HOSPICE  BLVD SUITE 14  91345  IMENT SERVICE  15,384,160                    | 5 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | 291,904<br>8,466<br>283,438<br>-1,787,145<br>2,070,583 | 2.9%<br>97.1%<br>-630.5%<br>730.5% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | on  ee Ind.  1.8%  0.0%  0.0%  0.8  2,711.7 |

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| 921681 PROFESSI                                            | ONAL HOSPICE                   | SERVICES INC                                                                         |                                                      |                            | Proprietary - Corporati                                                        | on                   |
|------------------------------------------------------------|--------------------------------|--------------------------------------------------------------------------------------|------------------------------------------------------|----------------------------|--------------------------------------------------------------------------------|----------------------|
| 6422 BELLINGHAM                                            | AVE SUITE 207                  | 12/31/2019                                                                           | 365 Days Subm                                        | itted                      | Hospice                                                                        |                      |
| N HOLLYWOOD, CA                                            | 91606                          |                                                                                      |                                                      |                            |                                                                                |                      |
| LOS ANGELES                                                |                                |                                                                                      |                                                      |                            | Key Performanac                                                                | e Ind.               |
| NATIONAL GOVERN                                            | IMENT SERVICE                  | ES .                                                                                 |                                                      |                            | Skilled Nursing                                                                | 0.0%                 |
| Balance S                                                  | Sheet                          | Income                                                                               | e Statement                                          |                            | Nursing                                                                        | 0.0%                 |
| Current Assets                                             | 93,149                         | Total Charges                                                                        | 3,084,616                                            |                            | Home Healthcare                                                                | 0.0%                 |
| Fixed Assets                                               | 0                              | Contract Allowance                                                                   | 0                                                    | 0.0%                       | Length of Stay                                                                 |                      |
| Other Assets                                               | 0                              | Operating Revenue                                                                    | 3,084,616                                            | 100.0%                     | Medicare LOS                                                                   |                      |
| Total Assets                                               | 643,149                        | Operating Expense                                                                    | 2,493,538                                            | 80.8%                      | Current Ratio                                                                  |                      |
| Current Liabilities                                        | 0                              | Operating Margin                                                                     | 591,078                                              | 19.2%                      | Days to Collect                                                                | 0.0                  |
| Long Term Liabilities                                      | 0                              | Other Income                                                                         | 0                                                    | 0.0%                       | Avg Payment Days                                                               | 0.0                  |
| Total Equity                                               | 643,149                        | Other Expense                                                                        | 0                                                    | 0.0%                       | Depreciation Rate                                                              | 0.0%                 |
| Total Liab. and Equity                                     | 643,149                        | Net Profit or Loss                                                                   | 591,078                                              | 19.2%                      | Return on Equity                                                               | 91.9%                |
| 921598 PROGRES                                             | SIVE HOSPICE                   | CARE                                                                                 |                                                      |                            | Proprietary - Corporati                                                        | on                   |
| 1619 H STREET SU                                           | TE A                           | 12/31/2019                                                                           | 365 Days Subm                                        | itted                      | Hospice                                                                        |                      |
| MODESTO, CA 9535                                           | 4                              |                                                                                      |                                                      |                            |                                                                                |                      |
| STANISLAUS                                                 |                                |                                                                                      |                                                      |                            | Key Performanac                                                                | e Ind.               |
| DUMMY FOR MEDIC                                            | AID HHA                        |                                                                                      |                                                      |                            | Skilled Nursing                                                                | 0.0%                 |
| Balance S                                                  | Sheet                          | Income                                                                               | e Statement                                          |                            | Nursing                                                                        |                      |
|                                                            |                                |                                                                                      |                                                      |                            |                                                                                | 1.2%                 |
| Current Assets                                             | 884,496                        | Total Charges                                                                        | 1,261,998                                            |                            | Home Healthcare                                                                | 1.2%<br>0.0%         |
| Current Assets Fixed Assets                                | 884,496<br>0                   |                                                                                      |                                                      | 0.0%                       | Home Healthcare<br>Length of Stay                                              |                      |
|                                                            | _                              | J                                                                                    | 1,261,998                                            |                            |                                                                                |                      |
| Fixed Assets                                               | 0                              | Contract Allowance                                                                   | 1,261,998                                            |                            | Length of Stay Medicare LOS                                                    |                      |
| Fixed Assets Other Assets                                  | 0<br>0<br>884,496              | Contract Allowance Operating Revenue                                                 | 1,261,998  0 1,261,998                               | 100.0%                     | Length of Stay Medicare LOS Current Ratio                                      | 0.0%                 |
| Fixed Assets Other Assets Total Assets                     | 0<br>0<br>884,496              | Contract Allowance Operating Revenue Operating Expense                               | 1,261,998<br>0<br>1,261,998<br>1,585,087             | 100.0%<br>125.6%           | Length of Stay Medicare LOS Current Ratio Days to Collect                      | 0.0%                 |
| Fixed Assets Other Assets Total Assets Current Liabilities | 0<br>0<br>884,496<br>3,861,252 | Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,261,998<br>0<br>1,261,998<br>1,585,087<br>-323,089 | 100.0%<br>125.6%<br>-25.6% | Length of Stay  Medicare LOS  Current Ratio  Days to Collect  Avg Payment Days | 0.0%<br>0.2<br>250.5 |

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Sample Hospice reports from the Halmanac.com website.

| 551561 PROHEALT        | TH HOME CARE     | , INC              |                    |      |                   |        |
|------------------------|------------------|--------------------|--------------------|------|-------------------|--------|
| 2700 ZANKER ROAI       | D, SUITE 180     | Cost Repor         | t not filed.       |      |                   |        |
| SAN JOSE, CA 9513      | 4                |                    |                    |      |                   |        |
| SANTA CLARA            |                  |                    |                    |      | Key Performanac   | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE    | S                  |                    |      | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet            | Income             | e Statement        |      | Nursing           | 0.0%   |
| Current Assets         | 0                | Total Charges      | (                  | )    | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0                | Contract Allowance | (                  | 0.0% | Length of Stay    |        |
| Other Assets           | 0                | Operating Revenue  | 0                  | 0.0% | Medicare LOS      |        |
| Total Assets           | 0                | Operating Expense  | C                  | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0                | Operating Margin   | C                  | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0                | Other Income       | C                  | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0                | Other Expense      | C                  | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0                | Net Profit or Loss | (                  | 0.0% | Return on Equity  | 0.0%   |
| 551641 PROHEALT        | <br>ΓΗ HOME CARE | , INC              |                    | _    |                   |        |
| 2425 OAK ODOVE E       | OAD CUITE 12     | AD Coat Day        | 44 <b>f</b> ile -l |      |                   |        |
| 2125 OAK GROVE F       | ROAD, SUITE 12   | 4B Cost Repor      | t not filed.       |      |                   |        |
| WALNUT CREEK, CA       | A 94598          |                    |                    |      |                   |        |
| CONTRA COSTA           |                  |                    |                    |      | Key Performanac   | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE    | S                  |                    |      | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet            | Income             | e Statement        |      | Nursing           | 0.0%   |
| Current Assets         | 0                | Total Charges      | (                  | )    | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0                | Contract Allowance | (                  | 0.0% | Length of Stay    |        |
| Other Assets           | 0                | Operating Revenue  | C                  | 0.0% | Medicare LOS      |        |
| Total Assets           | 0                | Operating Expense  | C                  | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0                | Operating Margin   | C                  | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0                | Other Income       | C                  | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0                | Other Expense      | (                  | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0                | Net Profit or Loss | (                  | 0.0% | Return on Equity  | 0.0%   |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 751564 PROHEALT                                                           | H HOME CARE                                       | , INC                                                                                                       |                                                       |                          |                                                                                                   |                      |
|---------------------------------------------------------------------------|---------------------------------------------------|-------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|--------------------------|---------------------------------------------------------------------------------------------------|----------------------|
| 3255 W MARCH LAN                                                          | IE, SUITE 105B                                    | Cost Repor                                                                                                  | rt not filed.                                         |                          |                                                                                                   |                      |
| STOCKTON, CA 952                                                          | 19                                                |                                                                                                             |                                                       |                          |                                                                                                   |                      |
| SAN JOAQUIN                                                               |                                                   |                                                                                                             |                                                       |                          | Key Performanac                                                                                   | e Ind.               |
| NATIONAL GOVERN                                                           | MENT SERVICE                                      | ES                                                                                                          |                                                       |                          | Skilled Nursing                                                                                   | 0.0%                 |
| Balance S                                                                 | heet                                              | Income                                                                                                      | e Statement                                           |                          | Nursing                                                                                           | 0.0%                 |
| Current Assets                                                            | 0                                                 | Total Charges                                                                                               | 0                                                     |                          | Home Healthcare                                                                                   | 0.0%                 |
| Fixed Assets                                                              | 0                                                 | Contract Allowance                                                                                          | 0                                                     | 0.0%                     | Length of Stay                                                                                    |                      |
| Other Assets                                                              | 0                                                 | Operating Revenue                                                                                           | 0                                                     | 0.0%                     | Medicare LOS                                                                                      |                      |
| Total Assets                                                              | 0                                                 | Operating Expense                                                                                           | 0                                                     | 0.0%                     | Current Ratio                                                                                     |                      |
| Current Liabilities                                                       | 0                                                 | Operating Margin                                                                                            | 0                                                     | 0.0%                     | Days to Collect                                                                                   |                      |
| Long Term Liabilities                                                     | 0                                                 | Other Income                                                                                                | 0                                                     | 0.0%                     | Avg Payment Days                                                                                  |                      |
| Total Equity                                                              | 0                                                 | Other Expense                                                                                               | 0                                                     | 0.0%                     | Depreciation Rate                                                                                 | 0.0%                 |
| Total Liab. and Equity                                                    | 0                                                 | Net Profit or Loss                                                                                          | 0                                                     | 0.0%                     | Return on Equity                                                                                  | 0.0%                 |
| 921588 PROHEALT                                                           | H HOME CARE                                       | , INC                                                                                                       |                                                       |                          | Proprietary - Corporati                                                                           | on                   |
| 1375 EXPOSITION E                                                         | 3LVD, SUITE 250                                   | DB 12/31/2019                                                                                               | 365 Days Submi                                        | tted                     | Hospice                                                                                           |                      |
| SACRAMENTO, CA 9                                                          | 95815                                             |                                                                                                             |                                                       |                          |                                                                                                   |                      |
| SACRAMENTO                                                                |                                                   |                                                                                                             |                                                       |                          | Key Performanac                                                                                   |                      |
| NATIONAL GOVERN                                                           |                                                   |                                                                                                             |                                                       |                          | ,                                                                                                 | e Ind.               |
|                                                                           | MENT SERVICE                                      | ES                                                                                                          |                                                       |                          | Skilled Nursing                                                                                   | e Ind.<br>0.0%       |
| Balance S                                                                 |                                                   |                                                                                                             | e Statement                                           |                          | •                                                                                                 |                      |
| Balance S<br>Current Assets                                               | Sheet                                             |                                                                                                             | e Statement<br>5,269,762                              |                          | Skilled Nursing                                                                                   | 0.0%                 |
|                                                                           | <b>Sheet</b> 350,420                              | Income                                                                                                      |                                                       | 0.0%                     | Skilled Nursing Nursing                                                                           | 0.0%<br>0.0%         |
| Current Assets                                                            | 350,420<br>6,614                                  | Income<br>Total Charges                                                                                     | 5,269,762                                             | 0.0%<br>100.0%           | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%         |
| Current Assets Fixed Assets                                               | 350,420<br>6,614<br>4,673                         | Income<br>Total Charges<br>Contract Allowance                                                               | 5,269,762                                             |                          | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%         |
| Current Assets Fixed Assets Other Assets                                  | 350,420<br>6,614<br>4,673<br>361,707              | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                          | 5,269,762                                             | 100.0%                   | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0% |
| Current Assets Fixed Assets Other Assets Total Assets                     | 350,420<br>6,614<br>4,673<br>361,707<br>1,619,537 | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue<br>Operating Expense                     | 5,269,762<br>0<br>5,269,762<br>2,952,109              | 100.0%<br>56.0%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0% |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 350,420<br>6,614<br>4,673<br>361,707<br>1,619,537 | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue<br>Operating Expense<br>Operating Margin | 5,269,762<br>0<br>5,269,762<br>2,952,109<br>2,317,653 | 100.0%<br>56.0%<br>44.0% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551729 PROMISE HO            | SPICE, INC  |                    |                  |       | Proprietary - Corpora | tion          |
|------------------------------|-------------|--------------------|------------------|-------|-----------------------|---------------|
| 2140 W OLYMPIC BLVI          | D SUITE 326 | 12/31/2019         | 365 Days Submit  | tted  | Hospice               |               |
| LOS ANGELES, CA 900          | 006         |                    |                  |       |                       |               |
| LOS ANGELES                  |             |                    |                  |       | Key Performana        | ce Ind.       |
| NATIONAL GOVERNMENT SERVICES |             |                    |                  |       | Skilled Nursing       | 0.0%          |
| Balance Sheet                |             | Income             | Income Statement |       |                       | 0.4%          |
| Current Assets               | 586,537     | Total Charges      | 2,632,428        |       | Home Healthcare       | 0.0%          |
| Fixed Assets                 | 38,503      | Contract Allowance | 227,575          | 8.6%  | Length of Stay        |               |
| Other Assets                 | 5,425       | Operating Revenue  | 2,404,853        | 91.4% | Medicare LOS          |               |
| Total Assets                 | 767,834     | Operating Expense  | 2,233,461        | 92.9% | Current Ratio         | 0.8           |
| Current Liabilities          | 776,530     | Operating Margin   | 171,392          | 7.1%  | Days to Collect       | 83.5          |
| Long Term Liabilities        | 0           | Other Income       | 0                | 0.0%  | Avg Payment Days      | 0.0           |
| Total Equity                 | -8,696      | Other Expense      | 0                | 0.0%  | Depreciation Rate     | 0.0%          |
| Total Liab. and Equity       | 767,834     | Net Profit or Loss | 171,392          | 7.1%  | Return on Equity      | -<br>1,970.9% |
| 751533 PROMPT HOS            | PICE CARE,  | INC.               |                  |       |                       |               |
| 1720 COLORADO BLVI           | D, SUITE A  | Cost Report        | t not filed.     |       |                       |               |
| LOS ANGELES, CA 900          | )41         |                    |                  |       |                       |               |
| LOO ANOELEO                  |             |                    |                  |       | Kara Danfanna ana     |               |

| LOS ANGELES            | LOS ANGELES   |                    |             |   |      | Key Performanace Ind. |      |
|------------------------|---------------|--------------------|-------------|---|------|-----------------------|------|
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |             |   |      | Skilled Nursing       | 0.0% |
| Balance S              | Sheet         | Income             | e Statement |   |      | Nursing               | 0.0% |
| Current Assets         | 0             | Total Charges      |             | 0 |      | Home Healthcare       | 0.0% |
| Fixed Assets           | 0             | Contract Allowance |             | 0 | 0.0% | Length of Stay        |      |
| Other Assets           | 0             | Operating Revenue  |             | 0 | 0.0% | Medicare LOS          |      |
| Total Assets           | 0             | Operating Expense  |             | 0 | 0.0% | Current Ratio         |      |
| Current Liabilities    | 0             | Operating Margin   |             | 0 | 0.0% | Days to Collect       |      |
| Long Term Liabilities  | 0             | Other Income       |             | 0 | 0.0% | Avg Payment Days      |      |
| Total Equity           | 0             | Other Expense      |             | 0 | 0.0% | Depreciation Rate     | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss |             | 0 | 0.0% | Return on Equity      | 0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051512 PROVIDENC                                   | E TRINITYCAF    | RE HOSPICE         |               |         | Nonprofit - Church |       |  |
|----------------------------------------------------|-----------------|--------------------|---------------|---------|--------------------|-------|--|
| 5315 TORRANCE BLY                                  | VD. SUITE B1    | 12/31/2019         | 365 Days Subm | itted   | Hospice            |       |  |
| TORRANCE, CA 9050                                  | 3               |                    |               |         |                    |       |  |
| LOS ANGELES                                        |                 | Key Performanac    | e Ind.        |         |                    |       |  |
| NATIONAL GOVERNM                                   | Skilled Nursing | 0.1%               |               |         |                    |       |  |
| Balance Sheet Incom                                |                 | e Statement        |               | Nursing | 5.1%               |       |  |
| Current Assets                                     | 6,659,118       | Total Charges      | 28,833,360    |         | Home Healthcare    | 0.0%  |  |
| Fixed Assets                                       | 262             | Contract Allowance | 0             | 0.0%    | Length of Stay     |       |  |
| Other Assets                                       | 0               | Operating Revenue  | 28,833,360    | 100.0%  | Medicare LOS       |       |  |
| Total Assets                                       | 20,528,800      | Operating Expense  | 29,792,753    | 103.3%  | Current Ratio      | 6.7   |  |
| Current Liabilities                                | 992,178         | Operating Margin   | -959,393      | -3.3%   | Days to Collect    | 327.4 |  |
| Long Term Liabilities                              | 0               | Other Income       | 0             | 0.0%    | Avg Payment Days   | 12.2  |  |
| Total Equity                                       | 19,536,622      | Other Expense      | 0             | 0.0%    | Depreciation Rate  | 0.0%  |  |
| Total Liab. and Equity                             | 20,528,800      | Net Profit or Loss | (959,393)     | -3.3%   | Return on Equity   | -4.9% |  |
| A0160 PROVIDENT HOSPICE, INC                       |                 |                    |               |         |                    |       |  |
| 8622 RESEDA BLVD, SUITE 218 Cost Report not filed. |                 |                    |               |         |                    |       |  |
| NORTHRIDGE, CA 91                                  | 324             |                    |               |         |                    |       |  |

LOS ANGELES **Key Performanace Ind.** 0.0% Skilled Nursing NATIONAL GOVERNMENT SERVICES Nursing 0.0% **Balance Sheet Income Statement Current Assets** 0 0.0% 0 Total Charges Home Healthcare **Fixed Assets** 0 Contract Allowance 0 0.0% Length of Stay 0 Other Assets Operating Revenue 0.0% Medicare LOS 0.0% Current Ratio **Total Assets** Operating Expense 0 **Current Liabilities** 0 Operating Margin 0 0.0% Days to Collect Long Term Liabilities 0 Other Income 0 Avg Payment Days **Total Equity** 0 Other Expense 0 Depreciation Rate 0.0% 0 Net Profit or Loss 0 Total Liab. and Equity 0.0% Return on Equity 0.0%

All Providers

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Sample Hospice reports from the Halmanac.com website.

| A0155 PURE HOSPICE,               | INC                        |                 |      |                   |        |  |  |
|-----------------------------------|----------------------------|-----------------|------|-------------------|--------|--|--|
| 12011 VICTORY BOULEV              | ARD, SUITE 204 Cost Report | rt not filed.   |      |                   |        |  |  |
| NORTH HOLLYWOOD, CA               | 91606                      |                 |      |                   |        |  |  |
| LOS ANGELES Key Performanace Ind. |                            |                 |      |                   |        |  |  |
| NATIONAL GOVERNMENT               |                            | Skilled Nursing | 0.0% |                   |        |  |  |
| Balance Sheet Income Statement    |                            |                 |      | Nursing           | 0.0%   |  |  |
| Current Assets                    | 0 Total Charges            | 0               |      | Home Healthcare   | 0.0%   |  |  |
| Fixed Assets                      | O Contract Allowance       | 0               | 0.0% | Length of Stay    |        |  |  |
| Other Assets                      | Operating Revenue          | 0               | 0.0% | Medicare LOS      |        |  |  |
| Total Assets                      | Operating Expense          | 0               | 0.0% | Current Ratio     |        |  |  |
| Current Liabilities               | Operating Margin           | 0               | 0.0% | Days to Collect   |        |  |  |
| Long Term Liabilities             | 0 Other Income             | 0               | 0.0% | Avg Payment Days  |        |  |  |
| Total Equity                      | 0 Other Expense            | 0               | 0.0% | Depreciation Rate | 0.0%   |  |  |
| Total Liab. and Equity            | 0 Net Profit or Loss       | 0               | 0.0% | Return on Equity  | 0.0%   |  |  |
| A0155 PURVIEW HOSPI               | CE AND PALLIATIVE CARE, II | NC              |      |                   |        |  |  |
| 1<br>  1715 NORTH MARIPOSA /<br>  | AVENUE Cost Repo           | rt not filed.   |      |                   |        |  |  |
| LOS ANGELES, CA 90027             |                            |                 |      |                   |        |  |  |
| LOS ANGELES                       |                            |                 |      | Key Performanac   | e Ind. |  |  |
| <br>  NATIONAL GOVERNMENT         | C SEDVICES                 |                 |      | Skilled Nursing   | 0.0%   |  |  |

| NATIONAL GOVERN        | NATIONAL GOVERNMENT SERVICES |                    |         |      |                   |      |
|------------------------|------------------------------|--------------------|---------|------|-------------------|------|
| Balance S              | Sheet                        | Incom              | Nursing | 0.0% |                   |      |
| Current Assets         | 0                            | Total Charges      | 0       |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0                            | Contract Allowance | 0       | 0.0% | Length of Stay    |      |
| Other Assets           | 0                            | Operating Revenue  | 0       | 0.0% | Medicare LOS      |      |
| Total Assets           | 0                            | Operating Expense  | 0       | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0                            | Operating Margin   | 0       | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0                            | Other Income       | 0       | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0                            | Other Expense      | 0       | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0                            | Net Profit or Loss | 0       | 0.0% | Return on Equity  | 0.0% |

**All Providers** 

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Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 921643 QUALITY C                                           | ARE HOSPICE,                           | INC                                                                                  |                              |                         | Proprietary - Corporati                                      | on                   |
|------------------------------------------------------------|----------------------------------------|--------------------------------------------------------------------------------------|------------------------------|-------------------------|--------------------------------------------------------------|----------------------|
| 1414 S AZUSA AVEN                                          | NUE, UNIT B-25                         | 12/31/2019                                                                           | 365 Days Submi               | tted                    | Hospice                                                      |                      |
| WEST COVINA, CA 9                                          | 91791                                  |                                                                                      |                              |                         |                                                              |                      |
| LOS ANGELES                                                |                                        |                                                                                      |                              |                         | Key Performanac                                              | e Ind.               |
| NATIONAL GOVERN                                            | MENT SERVICE                           | ES                                                                                   |                              |                         | Skilled Nursing                                              | 0.0%                 |
| Balance Sheet                                              |                                        |                                                                                      | e Statement                  |                         | Nursing                                                      | 0.0%                 |
| Current Assets                                             | 6,840                                  | Total Charges                                                                        | 114,898                      |                         | Home Healthcare                                              | 0.0%                 |
| Fixed Assets                                               | 225                                    | Contract Allowance                                                                   | 0                            | 0.0%                    | Length of Stay                                               |                      |
| Other Assets                                               | 24,123                                 | Operating Revenue                                                                    | 114,898                      | 100.0%                  | Medicare LOS                                                 |                      |
| Total Assets                                               | 31,188                                 | Operating Expense                                                                    | 163,503                      | 142.3%                  | Current Ratio                                                | 1.6                  |
| Current Liabilities                                        | 4,198                                  | Operating Margin                                                                     | -48,605                      | -42.3%                  | Days to Collect                                              | 46.9                 |
| Long Term Liabilities                                      | 78,470                                 | Other Income                                                                         | 0                            | 0.0%                    | Avg Payment Days                                             | 9.4                  |
| Total Equity                                               | -51,480                                | Other Expense                                                                        | 0                            | 0.0%                    | Depreciation Rate                                            | 0.0%                 |
| Total Liab. and Equity                                     | 31,188                                 | Net Profit or Loss                                                                   | (48,605)                     | -42.3%                  | Return on Equity                                             | 94.4%                |
| A0153 QUALITY H                                            | EALTHCARE H                            | OSPICE                                                                               |                              |                         | Proprietary - Corporati                                      | on                   |
| 10220 CULVER BLV                                           | D, SUITE #206                          | 12/31/2019                                                                           | 350 Days Submi               | itted                   | Hospice                                                      |                      |
| CULVER CITY, CA 90                                         | 0232                                   |                                                                                      |                              |                         |                                                              |                      |
| LOS ANGELES                                                |                                        |                                                                                      |                              |                         | Key Performanac                                              | e Ind.               |
| <br>  NATIONAL GOVERN                                      | MENT SERVICE                           | ES .                                                                                 |                              |                         | Skilled Nursing                                              | 0.0%                 |
| Balance S                                                  | heet                                   | Income                                                                               | e Statement                  |                         | Nursing                                                      | 0.0%                 |
| Current Assets                                             |                                        |                                                                                      |                              |                         |                                                              |                      |
| Current Assets                                             | 682,922                                | Total Charges                                                                        | 446,871                      |                         | Home Healthcare                                              | 0.0%                 |
| Fixed Assets                                               |                                        | Total Charges  Contract Allowance                                                    | 446,871<br>0                 | 0.0%                    | Home Healthcare<br>Length of Stay                            |                      |
|                                                            |                                        |                                                                                      |                              | 0.0%<br>100.0%          |                                                              |                      |
| Fixed Assets                                               | 0                                      | Contract Allowance                                                                   | 0                            |                         | Length of Stay                                               |                      |
| Fixed Assets Other Assets                                  | 0<br>0<br>682,922                      | Contract Allowance Operating Revenue                                                 | 446,871                      | 100.0%                  | Length of Stay Medicare LOS                                  | 0.0%                 |
| Fixed Assets Other Assets Total Assets                     | 0<br>0<br>682,922<br>13,290            | Contract Allowance Operating Revenue Operating Expense                               | 446,871<br>434,392           | 100.0%<br>97.2%         | Length of Stay  Medicare LOS  Current Ratio                  | 0.0%<br>51.4         |
| Fixed Assets Other Assets Total Assets Current Liabilities | 0<br>0<br>682,922<br>13,290<br>636,862 | Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 446,871<br>434,392<br>12,479 | 100.0%<br>97.2%<br>2.8% | Length of Stay  Medicare LOS  Current Ratio  Days to Collect | 0.0%<br>51.4<br>35.6 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921757 | QUALITY | <b>HOSPICE</b> | CARE, | INC |
|--------|---------|----------------|-------|-----|
|--------|---------|----------------|-------|-----|

18856 AMAR ROAD, SUITE 9

Cost Report not filed.

**WALNUT, CA 91789** 

| WALNUT, CA 91789      |                |                       |           |      |                   |      |
|-----------------------|----------------|-----------------------|-----------|------|-------------------|------|
| LOS ANGELES           |                |                       |           |      | Key Performanace  | Ind. |
| NATIONAL GOVERN       | IMENT SERVICES | S                     |           |      | Skilled Nursing   | 0.0% |
| Balance S             | Sheet          | Income                | Statement |      | Nursing           | 0.0% |
| Current Assets        | 0 T            | otal Charges          | (         | )    | Home Healthcare   | 0.0% |
| Fixed Assets          | 0 C            | Contract Allowance    | (         | 0.0% | Length of Stay    |      |
| Other Assets          | 0 C            | Operating Revenue     | C         | 0.0% | Medicare LOS      |      |
| Total Assets          | 0 C            | Operating Expense     | 0         | 0.0% | Current Ratio     |      |
| Current Liabilities   | 0 C            | -<br>Operating Margin | С         | 0.0% | Days to Collect   |      |
| Long Term Liabilities | 0 0            | Other Income          | 0         | 0.0% | Avg Payment Days  |      |
| Total Equity          | 0 C            | Other Expense         | O         | 0.0% | Depreciation Rate | 0.0% |
|                       |                |                       |           |      |                   |      |

#### 551506 QUEEN OF ANGELS HOSPICE

38 EAST HUNTINGTON DRIVE, SUITE C,

Cost Report not filed.

0

0.0% Return on Equity

0.0%

0 Net Profit or Loss

ARCADIA, CA 91006

Total Liab. and Equity

| LOS ANGELES            | OS ANGELES                   |                    |             |   |      | Key Performanace Ind. |      |
|------------------------|------------------------------|--------------------|-------------|---|------|-----------------------|------|
| NATIONAL GOVERN        | NATIONAL GOVERNMENT SERVICES |                    |             |   |      |                       | 0.0% |
| Balance S              | Sheet                        | Income             | e Statement |   |      | Nursing               | 0.0% |
| Current Assets         | 0                            | Total Charges      |             | 0 |      | Home Healthcare       | 0.0% |
| Fixed Assets           | 0                            | Contract Allowance |             | 0 | 0.0% | Length of Stay        |      |
| Other Assets           | 0                            | Operating Revenue  |             | 0 | 0.0% | Medicare LOS          |      |
| Total Assets           | 0                            | Operating Expense  |             | 0 | 0.0% | Current Ratio         |      |
| Current Liabilities    | 0                            | Operating Margin   |             | 0 | 0.0% | Days to Collect       |      |
| Long Term Liabilities  | 0                            | Other Income       |             | 0 | 0.0% | Avg Payment Days      |      |
| Total Equity           | 0                            | Other Expense      |             | 0 | 0.0% | Depreciation Rate     | 0.0% |
| Total Liab. and Equity | 0                            | Net Profit or Loss |             | 0 | 0.0% | Return on Equity      | 0.0% |

All Providers

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Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 921694 QUEEN OF        | 921694 QUEEN OF ANGELS HOSPICE, INC |                    |               |        |                        | Proprietary - Corporation |  |
|------------------------|-------------------------------------|--------------------|---------------|--------|------------------------|---------------------------|--|
| 601 E YORBA LINDA      | A BLVD, SUITE 2                     | 2E 12/31/2019      | 365 Days Subm | itted  | Hospice                |                           |  |
| PLACENTIA, CA 928      | 70                                  |                    |               |        |                        |                           |  |
| ORANGE                 |                                     |                    |               |        | Key Performana         | ce Ind.                   |  |
| NATIONAL GOVERN        | IMENT SERVICE                       | S                  |               |        | Skilled Nursing        | 0.0%                      |  |
| Balance S              | Sheet                               | Incom              | e Statement   |        | Nursing                | 0.0%                      |  |
| Current Assets         | 52,617                              | Total Charges      | 1,613,911     |        | Home Healthcare        | 0.0%                      |  |
| Fixed Assets           | 399                                 | Contract Allowance | 0             | 0.0%   | Length of Stay         |                           |  |
| Other Assets           | 50,291                              | Operating Revenue  | 1,613,911     | 100.0% | Medicare LOS           |                           |  |
| Total Assets           | 103,307                             | Operating Expense  | 1,181,442     | 73.2%  | Current Ratio          | 93.3                      |  |
| Current Liabilities    | 564                                 | Operating Margin   | 432,469       | 26.8%  | Days to Collect        | 0.0                       |  |
| Long Term Liabilities  | 100,871                             | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.2                       |  |
| Total Equity           | 1,872                               | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%                      |  |
| Total Liab. and Equity | 103,307                             | Net Profit or Loss | 432,469       | 26.8%  | Return on Equity       | 23,102.0<br>%             |  |
| A0153 QUIETUDE         | HOSPICE CAR                         | E, INC             |               |        | Proprietary - Corporat | ion                       |  |
| 8619 RESEDA BLVD       | ), SUITE 105                        | 12/31/2019         | 362 Days Subm | itted  | Hospice                |                           |  |
| NORTHRIDGE, CA 9       | 1324                                |                    |               |        |                        |                           |  |
| LOS ANGELES            |                                     |                    |               |        | Key Performana         | ce Ind.                   |  |
| NATIONAL GOVERN        | IMENT SERVICE                       | S                  |               |        | Skilled Nursing        | 0.0%                      |  |
| Balance S              | Sheet                               | Incom              | e Statement   |        | Nursing                | 0.0%                      |  |
| Current Assets         | 5,922                               | Total Charges      | 1,347,267     |        | Home Healthcare        | 0.0%                      |  |
| Fixed Assets           | 0                                   | Contract Allowance | 0             | 0.0%   | Length of Stay         |                           |  |
| Other Assets           | 93,333                              | Operating Revenue  | 1,347,267     | 100.0% | Medicare LOS           |                           |  |
| Total Assets           | 99,255                              | Operating Expense  | 1,353,461     | 100.5% | Current Ratio          |                           |  |
| Current Liabilities    | 0                                   | Operating Margin   | -6,194        | -0.5%  | Days to Collect        | 0.0                       |  |
| Long Term Liabilities  | 0                                   | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0                       |  |
| Total Equity           | 99,255                              | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%                      |  |
| Total Liab. and Equity | 00.055                              | Net Profit or Loss | (6,194)       | -0.5%  | Return on Equity       | -6.2%                     |  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751615 R C HOSPI                                                          | CE CARE, INC                         |                                                                                              |                                                 |                        | Proprietary - Corporati                                                                           | on                   |
|---------------------------------------------------------------------------|--------------------------------------|----------------------------------------------------------------------------------------------|-------------------------------------------------|------------------------|---------------------------------------------------------------------------------------------------|----------------------|
| 3043 GOLD CANAL                                                           | DR, SUITE 220                        | 12/31/2019                                                                                   | 365 Days Submi                                  | tted                   | Hospice                                                                                           |                      |
| RANCHO CORDOVA                                                            | , CA 95670                           |                                                                                              |                                                 |                        |                                                                                                   |                      |
| SACRAMENTO                                                                |                                      |                                                                                              |                                                 |                        | Key Performanac                                                                                   | e Ind.               |
| NATIONAL GOVERN                                                           | MENT SERVICE                         | S                                                                                            |                                                 |                        | Skilled Nursing                                                                                   | 0.3%                 |
| Balance S                                                                 | heet                                 | Income Statement                                                                             |                                                 |                        | Nursing                                                                                           | 0.0%                 |
| Current Assets                                                            | 64,542                               | Total Charges                                                                                | 2,180,538                                       |                        | Home Healthcare                                                                                   | 0.0%                 |
| Fixed Assets                                                              | 42,689                               | Contract Allowance                                                                           | 0                                               | 0.0%                   | Length of Stay                                                                                    |                      |
| Other Assets                                                              | 0                                    | Operating Revenue                                                                            | 2,180,538                                       | 100.0%                 | Medicare LOS                                                                                      |                      |
| Total Assets                                                              | 107,231                              | Operating Expense                                                                            | 2,409,836                                       | 110.5%                 | Current Ratio                                                                                     | 0.3                  |
| Current Liabilities                                                       | 229,137                              | Operating Margin                                                                             | -229,298                                        | -10.5%                 | Days to Collect                                                                                   | 0.0                  |
| Long Term Liabilities                                                     | 0                                    | Other Income                                                                                 | 0                                               | 0.0%                   | Avg Payment Days                                                                                  | 5.0                  |
| Total Equity                                                              | -121,906                             | Other Expense                                                                                | 0                                               | 0.0%                   | Depreciation Rate                                                                                 | 0.0%                 |
| Total Liab. and Equity                                                    | 107,231                              | Net Profit or Loss                                                                           | (229,298)                                       | -10.5%                 | Return on Equity                                                                                  | 188.1%               |
| 921540 RADIANT C                                                          | ARE HOSPICE                          | LLC                                                                                          |                                                 |                        | Proprietary - Partnersh                                                                           | nip                  |
| 1740 MARCO POLO                                                           | WAY SUITE 9                          | 12/31/2019                                                                                   | 365 Days Submi                                  | tted                   | Hospice                                                                                           |                      |
| BURLINGAME, CA 9                                                          | 4010                                 |                                                                                              |                                                 |                        |                                                                                                   |                      |
| SAN MATEO                                                                 |                                      |                                                                                              |                                                 |                        | Key Performanad                                                                                   |                      |
| NATIONAL GOVERN                                                           |                                      |                                                                                              |                                                 |                        | ,                                                                                                 | e Ind.               |
|                                                                           | MENT SERVICE                         | S                                                                                            |                                                 |                        | Skilled Nursing                                                                                   | o.0%                 |
| Balance S                                                                 |                                      |                                                                                              | e Statement                                     |                        | •                                                                                                 |                      |
| Balance S<br>Current Assets                                               | heet                                 |                                                                                              | e <b>Statement</b><br>240,188                   |                        | Skilled Nursing                                                                                   | 0.0%                 |
|                                                                           | <b>Sheet</b> 27,381                  | Income                                                                                       |                                                 | 2.8%                   | Skilled Nursing Nursing                                                                           | 0.0%<br>0.0%         |
| Current Assets                                                            | <b>Sheet</b> 27,381                  | Income<br>Total Charges                                                                      | 240,188                                         | 2.8%<br>97.2%          | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%         |
| Current Assets Fixed Assets                                               | 27,381<br>0                          | Income<br>Total Charges<br>Contract Allowance                                                | 240,188                                         |                        | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%         |
| Current Assets Fixed Assets Other Assets                                  | 27,381<br>0<br>0<br>27,381           | Income Total Charges Contract Allowance Operating Revenue                                    | 240,188<br>6,748<br>233,440                     | 97.2%                  | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0% |
| Current Assets Fixed Assets Other Assets Total Assets                     | 27,381<br>0<br>0<br>27,381           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 240,188<br>6,748<br>233,440<br>225,883          | 97.2%<br>96.8%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0% |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 27,381<br>0<br>0<br>27,381<br>75,327 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 240,188<br>6,748<br>233,440<br>225,883<br>7,557 | 97.2%<br>96.8%<br>3.2% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0158 RAFAELLA         | HOSPICE, INC            |                    |               |        |                         |        |
|------------------------|-------------------------|--------------------|---------------|--------|-------------------------|--------|
| 14545 FRIAR STREE      | ET, SUITE 201           | Cost Repor         | t not filed.  |        |                         |        |
| VAN NUYS, CA 9141      | 1                       |                    |               |        |                         |        |
| LOS ANGELES            |                         |                    |               |        | Key Performanad         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE           | ES                 |               |        | Skilled Nursing         | 0.0%   |
| Balance Sheet Income S |                         |                    | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets         | 0                       | Total Charges      | 0             |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0                       | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 0                       | Operating Revenue  | 0             | 0.0%   | Medicare LOS            |        |
| Total Assets           | 0                       | Operating Expense  | 0             | 0.0%   | Current Ratio           |        |
| Current Liabilities    | 0                       | Operating Margin   | 0             | 0.0%   | Days to Collect         |        |
| Long Term Liabilities  | 0                       | Other Income       | 0             | 0.0%   | Avg Payment Days        |        |
| Total Equity           | 0                       | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 0                       | Net Profit or Loss | 0             | 0.0%   | Return on Equity        | 0.0%   |
| 921780 RDM HOSP        | 921780 RDM HOSPICE CARE |                    |               |        | Proprietary - Corporati | on     |
| 14271 FERN AVENU       | JE                      | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |
| CHINO, CA 91710        |                         |                    |               |        |                         |        |
| SAN BERNARDINO         |                         |                    |               |        | Key Performanad         | e Ind. |
| DUMMY FOR MEDIC        | AID HHA                 |                    |               |        | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet                   | Income             | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets         | 4,403                   | Total Charges      | 238,676       |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 7,494                   | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 237,019                 | Operating Revenue  | 238,676       | 100.0% | Medicare LOS            |        |
| Total Assets           | 250,534                 | Operating Expense  | 217,885       | 91.3%  | Current Ratio           | 0.1    |
| Current Liabilities    | 30,143                  | Operating Margin   | 20,791        | 8.7%   | Days to Collect         | 0.0    |
| Long Term Liabilities  | 262,448                 | Other Income       | 0             | 0.0%   | Avg Payment Days        | 4.2    |
| Total Equity           | -42,057                 | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 250,534                 | Net Profit or Loss | 20,791        | 8.7%   | Return on Equity        | -49.4% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751766 RED HEART        | S HOSPICE, IN | IC                 |                |        | Proprietary - Corporation | on     |
|-------------------------|---------------|--------------------|----------------|--------|---------------------------|--------|
| 981 CORPORATE CE<br>130 | NTER DRIVE S  | SUITE 12/31/2019   | 365 Days Submi | itted  | Hospice                   |        |
| POMONA, CA 91768        |               |                    |                |        |                           |        |
| LOS ANGELES             |               |                    |                |        | Key Performanac           | e Ind. |
| NATIONAL GOVERNM        | MENT SERVICE  | S                  |                |        | Skilled Nursing           | 0.0%   |
| Balance Sh              | eet           | Income             | e Statement    |        | Nursing                   | 0.0%   |
| Current Assets          | -37,247       | Total Charges      | 983,086        |        | Home Healthcare           | 0.0%   |
| Fixed Assets            | 339,432       | Contract Allowance | 0              | 0.0%   | Length of Stay            |        |
| Other Assets            | 0             | Operating Revenue  | 983,086        | 100.0% | Medicare LOS              |        |
| Total Assets            | 302,185       | Operating Expense  | 1,020,620      | 103.8% | Current Ratio             | 0.9    |
| Current Liabilities     | -39,286       | Operating Margin   | -37,534        | -3.8%  | Days to Collect           | 4.9    |
| Long Term Liabilities   | -88,096       | Other Income       | 0              | 0.0%   | Avg Payment Days          | 8.3    |
| Total Equity            | 429,567       | Other Expense      | 0              | 0.0%   | Depreciation Rate         | 0.0%   |
| Total Liab. and Equity  | 302,185       | Net Profit or Loss | (37,534)       | -3.8%  | Return on Equity          | -8.7%  |
| 551746 REDLANDS         | HOSPICE CAR   | RE, INC            |                |        |                           |        |
| 101 E REDLANDS BL       | VD SUITE 180  | Cost Repor         | rt not filed   |        |                           |        |
| TOTE REDEAINDS BE       | VD SOITE 100  | Cost Repoi         | t not mea.     |        |                           |        |
| REDLANDS, CA 92373      | 3             |                    |                |        |                           |        |
| SAN BERNARDINO          |               |                    |                |        | Key Performanac           | e Ind. |
| NATIONAL GOVERNM        | MENT SERVICE  | S                  |                |        | Skilled Nursing           | 0.0%   |
| Balance Sh              | eet           | Income             | e Statement    |        | Nursing                   | 0.0%   |
| Current Assets          | 0             | Total Charges      | 0              |        | Home Healthcare           | 0.0%   |
| Fixed Assets            | 0             | Contract Allowance | 0              | 0.0%   | Length of Stay            |        |
| Other Assets            | 0             | Operating Revenue  | 0              | 0.0%   | Medicare LOS              |        |
| Total Assets            | 0             | Operating Expense  | 0              | 0.0%   | Current Ratio             |        |
| Current Liabilities     | 0             | Operating Margin   | 0              | 0.0%   | Days to Collect           |        |
| Long Term Liabilities   | 0             | Other Income       | 0              | 0.0%   | Avg Payment Days          |        |
| Total Equity            | 0             | Other Expense      | 0              | 0.0%   | Depreciation Rate         | 0.0%   |

**All Providers** 

Total Liab. and Equity

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0 Net Profit or Loss

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0

0.0% Return on Equity

0.0%

Sample Hospice reports from the Halmanac.com website.

| 921302 KLGALIIO                                                                                           | SPICE HEALTH                                                           | , INC                                                                                        |                                          |                           | Proprietary - Corporation                                                                                          | on                                  |
|-----------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|------------------------------------------|---------------------------|--------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 3316 WEST VICTOR                                                                                          | Y BLVD, SUITE                                                          | F 12/31/2019                                                                                 | 365 Days Submi                           | itted                     | Hospice                                                                                                            |                                     |
| BURBANK, CA 9150                                                                                          | 5                                                                      |                                                                                              |                                          |                           |                                                                                                                    |                                     |
| LOS ANGELES                                                                                               |                                                                        |                                                                                              |                                          |                           | Key Performanac                                                                                                    | e Ind.                              |
| NATIONAL GOVERN                                                                                           | IMENT SERVICE                                                          | S                                                                                            |                                          |                           | Skilled Nursing                                                                                                    | 0.0%                                |
| Balance S                                                                                                 | Sheet                                                                  | Income                                                                                       | Statement                                |                           | Nursing                                                                                                            | 0.0%                                |
| Current Assets                                                                                            | 150,313                                                                | Total Charges                                                                                | 941,368                                  |                           | Home Healthcare                                                                                                    | 0.0%                                |
| Fixed Assets                                                                                              | 0                                                                      | Contract Allowance                                                                           | 0                                        | 0.0%                      | Length of Stay                                                                                                     |                                     |
| Other Assets                                                                                              | 17,533                                                                 | Operating Revenue                                                                            | 941,368                                  | 100.0%                    | Medicare LOS                                                                                                       |                                     |
| Total Assets                                                                                              | 167,846                                                                | Operating Expense                                                                            | 848,411                                  | 90.1%                     | Current Ratio                                                                                                      |                                     |
| Current Liabilities                                                                                       | 0                                                                      | Operating Margin                                                                             | 92,957                                   | 9.9%                      | Days to Collect                                                                                                    | 0.0                                 |
| Long Term Liabilities                                                                                     | 33,232                                                                 | Other Income                                                                                 | 0                                        | 0.0%                      | Avg Payment Days                                                                                                   | 0.0                                 |
| Total Equity                                                                                              | 134,614                                                                | Other Expense                                                                                | 0                                        | 0.0%                      | Depreciation Rate                                                                                                  | 0.0%                                |
| Total Liab. and Equity                                                                                    | 167,846                                                                | Net Profit or Loss                                                                           | 92,957                                   | 9.9%                      | Return on Equity                                                                                                   | 69.1%                               |
| 921656 REGENT H                                                                                           | OSPICE, INC                                                            |                                                                                              |                                          |                           | Proprietary - Corporation                                                                                          | on                                  |
| 22048 SHERMAN W                                                                                           | AY, SUITE 103                                                          | 12/31/2019                                                                                   | 365 Days Submi                           | itted                     | Hospice                                                                                                            |                                     |
| CANOGA PARK, CA                                                                                           |                                                                        |                                                                                              |                                          |                           |                                                                                                                    |                                     |
|                                                                                                           | 91303                                                                  |                                                                                              |                                          |                           |                                                                                                                    |                                     |
| LOS ANGELES                                                                                               | 91303                                                                  |                                                                                              |                                          |                           | Key Performanac                                                                                                    | e Ind.                              |
| LOS ANGELES NATIONAL GOVERN                                                                               |                                                                        | :S                                                                                           |                                          |                           | <b>Key Performanac</b> Skilled Nursing                                                                             | e Ind.<br>0.0%                      |
|                                                                                                           | IMENT SERVICE                                                          |                                                                                              | e Statement                              |                           | -                                                                                                                  |                                     |
| NATIONAL GOVERN                                                                                           | IMENT SERVICE                                                          |                                                                                              | e Statement<br>806,824                   |                           | Skilled Nursing                                                                                                    | 0.0%                                |
| NATIONAL GOVERN  Balance S                                                                                | IMENT SERVICE<br>Sheet<br>81,394                                       | Income                                                                                       |                                          | 0.0%                      | Skilled Nursing Nursing Home Healthcare                                                                            | 0.0%<br>2.2%                        |
| NATIONAL GOVERN  Balance S  Current Assets                                                                | IMENT SERVICE<br>Sheet<br>81,394<br>0                                  | Income<br>Total Charges                                                                      | 806,824                                  |                           | Skilled Nursing Nursing Home Healthcare                                                                            | 0.0%<br>2.2%                        |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | IMENT SERVICE<br>Sheet<br>81,394<br>0<br>100,000                       | Income Total Charges Contract Allowance                                                      | 806,824                                  |                           | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.0%<br>2.2%                        |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | MENT SERVICE<br>81,394<br>0<br>100,000<br>181,394                      | Income Total Charges Contract Allowance Operating Revenue                                    | 806,824                                  | 100.0%<br>104.7%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.0%<br>2.2%<br>0.0%                |
| RATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | MENT SERVICE<br>81,394<br>0<br>100,000<br>181,394<br>36,542            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 806,824<br>0<br>806,824<br>844,443       | 100.0%<br>104.7%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>2.2%<br>0.0%                |
| RATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | MENT SERVICE<br>81,394<br>0<br>100,000<br>181,394<br>36,542<br>551,202 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 806,824<br>806,824<br>844,443<br>-37,619 | 100.0%<br>104.7%<br>-4.7% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>2.2%<br>0.0%<br>2.2<br>20.9 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| OOTT TO TREGOTE IN                                                                                                     | TE HOSPICE C                                              | ARE INC                                                                                      |                                                     |                                  | Proprietary - Corporati                                                                                            | on                   |
|------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------|----------------------------------|--------------------------------------------------------------------------------------------------------------------|----------------------|
| 8560 VINEYARD AV                                                                                                       | ENUE, SUITE 50                                            | 07 12/31/2019                                                                                | 365 Days Submi                                      | itted                            | Hospice                                                                                                            |                      |
| RANCHO CUCAMON                                                                                                         | NGA, CA 91730                                             |                                                                                              |                                                     |                                  |                                                                                                                    |                      |
| SAN BERNARDINO                                                                                                         |                                                           |                                                                                              |                                                     |                                  | Key Performanac                                                                                                    | e Ind.               |
| NATIONAL GOVERN                                                                                                        | IMENT SERVICE                                             | ES                                                                                           |                                                     |                                  | Skilled Nursing                                                                                                    | 0.0%                 |
| Balance S                                                                                                              | Sheet                                                     | Income                                                                                       | e Statement                                         |                                  | Nursing                                                                                                            | 0.0%                 |
| Current Assets                                                                                                         | 61,315                                                    | Total Charges                                                                                | 976,463                                             |                                  | Home Healthcare                                                                                                    | 0.0%                 |
| Fixed Assets                                                                                                           | 0                                                         | Contract Allowance                                                                           | 188                                                 | 0.0%                             | Length of Stay                                                                                                     |                      |
| Other Assets                                                                                                           | 201,687                                                   | Operating Revenue                                                                            | 976,275                                             | 100.0%                           | Medicare LOS                                                                                                       |                      |
| Total Assets                                                                                                           | 462,563                                                   | Operating Expense                                                                            | 1,083,077                                           | 110.9%                           | Current Ratio                                                                                                      | 0.1                  |
| Current Liabilities                                                                                                    | 850,336                                                   | Operating Margin                                                                             | -106,802                                            | -10.9%                           | Days to Collect                                                                                                    | 22.9                 |
| Long Term Liabilities                                                                                                  | 0                                                         | Other Income                                                                                 | 0                                                   | 0.0%                             | Avg Payment Days                                                                                                   | 7.7                  |
| Total Equity                                                                                                           | -387,773                                                  | Other Expense                                                                                | 0                                                   | 0.0%                             | Depreciation Rate                                                                                                  | 0.0%                 |
| Total Liab. and Equity                                                                                                 | 462,563                                                   | Net Profit or Loss                                                                           | (106,802)                                           | -10.9%                           | Return on Equity                                                                                                   | 27.5%                |
| 921563 RELIABLE                                                                                                        | COMFORT AND                                               | CARE HOSPICE, IN                                                                             | С                                                   |                                  | Proprietary - Corporati                                                                                            | on                   |
| 10523 BURBANK BL                                                                                                       | VD CUITE 240                                              |                                                                                              |                                                     |                                  |                                                                                                                    |                      |
|                                                                                                                        | .VD, SUITE 218                                            | 12/31/2019                                                                                   | 365 Days Submi                                      | itted                            | Hospice                                                                                                            |                      |
| N HOLLYWOOD, CA                                                                                                        |                                                           | 12/31/2019                                                                                   | 365 Days Submi                                      | itted                            | Hospice                                                                                                            |                      |
| N HOLLYWOOD, CA                                                                                                        |                                                           | 12/31/2019                                                                                   | 365 Days Submi                                      | itted                            | Hospice  Key Performanac                                                                                           | e Ind.               |
|                                                                                                                        | 91601                                                     |                                                                                              | 365 Days Submi                                      | itted                            |                                                                                                                    | e Ind.<br>0.0%       |
| LOS ANGELES                                                                                                            | 91601<br>IMENT SERVICE                                    | ≣S                                                                                           | 365 Days Submi                                      | itted                            | Key Performanac                                                                                                    |                      |
| LOS ANGELES NATIONAL GOVERN                                                                                            | 91601<br>IMENT SERVICE                                    | ≣S                                                                                           |                                                     | itted                            | <b>Key Performanac</b> Skilled Nursing                                                                             | 0.0%<br>0.0%         |
| LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | 91601<br>IMENT SERVICE<br>Sheet<br>476,729                | ES<br>Income                                                                                 | e Statement                                         | o.0%                             | <b>Key Performanac</b> Skilled Nursing Nursing                                                                     | 0.0%<br>0.0%         |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | 91601<br>IMENT SERVICE<br>Sheet<br>476,729<br>23,952      | ES<br><b>Income</b><br>Total Charges                                                         | e <b>Statement</b><br>2,049,450                     |                                  | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.0%                 |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | 91601<br>IMENT SERVICE<br>Sheet<br>476,729<br>23,952      | Income Total Charges Contract Allowance Operating Revenue                                    | e <b>Statement</b> 2,049,450 0                      | 0.0%                             | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.0%<br>0.0%         |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 91601<br>IMENT SERVICE<br>Sheet<br>476,729<br>23,952<br>0 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,049,450<br>0<br>2,049,450                         | 0.0%<br>100.0%                   | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0% |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 91601  IMENT SERVICE  476,729 23,952 0 500,681 0          | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,049,450<br>0<br>2,049,450<br>1,662,872            | 0.0%<br>100.0%<br>81.1%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0% |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 91601  IMENT SERVICE  476,729 23,952 0 500,681 0          | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,049,450<br>0<br>2,049,450<br>1,662,872<br>386,578 | 0.0%<br>100.0%<br>81.1%<br>18.9% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%         |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551701 RELIABLE                                            | HOSPICE, INC                                |                                                                                      |                                                                |                        | Proprietary - Corporat                                                                     | ion                 |
|------------------------------------------------------------|---------------------------------------------|--------------------------------------------------------------------------------------|----------------------------------------------------------------|------------------------|--------------------------------------------------------------------------------------------|---------------------|
| 4175 E LA PALMA A                                          | VE SUITE 100                                | 12/31/2019                                                                           | 365 Days Submi                                                 | tted                   | Hospice                                                                                    |                     |
| ANAHEIM, CA 92807                                          | ,                                           |                                                                                      |                                                                |                        |                                                                                            |                     |
| ORANGE                                                     |                                             |                                                                                      |                                                                |                        | Key Performana                                                                             | e Ind.              |
| NATIONAL GOVERN                                            | IMENT SERVICE                               | ES                                                                                   |                                                                |                        | Skilled Nursing                                                                            | 0.1%                |
| Balance S                                                  | Sheet                                       | Income                                                                               | e Statement                                                    |                        | Nursing                                                                                    | 2.0%                |
| Current Assets                                             | 348,688                                     | Total Charges                                                                        | 4,940,918                                                      |                        | Home Healthcare                                                                            | 0.0%                |
| Fixed Assets                                               | 12,223                                      | Contract Allowance                                                                   | 0                                                              | 0.0%                   | Length of Stay                                                                             |                     |
| Other Assets                                               | 10,385                                      | Operating Revenue                                                                    | 4,940,918                                                      | 100.0%                 | Medicare LOS                                                                               |                     |
| Total Assets                                               | 371,296                                     | Operating Expense                                                                    | 4,922,520                                                      | 99.6%                  | Current Ratio                                                                              | 2.7                 |
| Current Liabilities                                        | 131,538                                     | Operating Margin                                                                     | 18,398                                                         | 0.4%                   | Days to Collect                                                                            | 3.7                 |
| Long Term Liabilities                                      | 239,667                                     | Other Income                                                                         | 0                                                              | 0.0%                   | Avg Payment Days                                                                           | 3.8                 |
| Total Equity                                               | 91                                          | Other Expense                                                                        | 0                                                              | 0.0%                   | Depreciation Rate                                                                          | 0.0%                |
| Total Liab. and Equity                                     | 371,296                                     | Net Profit or Loss                                                                   | 18,398                                                         | 0.4%                   | Return on Equity                                                                           | 20,217.6<br>%       |
| 551675 RELIANCE                                            | HOSPICE AND                                 | PALLIATIVE CARE                                                                      |                                                                |                        | Proprietary - Corporat                                                                     | ion                 |
| 19750 S VERMONT                                            | AVE SUITE 160                               | 12/31/2019                                                                           | 365 Days Submi                                                 | tted                   | Hospice                                                                                    |                     |
| TORRANCE, CA 905                                           | 502                                         |                                                                                      |                                                                |                        |                                                                                            |                     |
| LOS ANGELES                                                |                                             |                                                                                      |                                                                |                        | Key Performana                                                                             | e Ind.              |
| NATIONAL GOVERN                                            | IMENT SERVICE                               | ES                                                                                   |                                                                |                        | Skilled Nursing                                                                            | 0.4%                |
| Balance S                                                  | Sheet                                       | Income                                                                               | e Statement                                                    |                        | Nursing                                                                                    |                     |
|                                                            |                                             |                                                                                      | Cotatement                                                     |                        |                                                                                            | 4.7%                |
| Current Assets                                             | 2,742,694                                   | Total Charges                                                                        | 14,944,835                                                     |                        | Home Healthcare                                                                            | 4.7%<br>0.0%        |
| Current Assets Fixed Assets                                |                                             | Total Charges Contract Allowance                                                     |                                                                | 15.3%                  | Home Healthcare                                                                            |                     |
|                                                            | 37,761                                      | J                                                                                    | 14,944,835                                                     |                        | Home Healthcare                                                                            |                     |
| Fixed Assets                                               | 37,761<br>426,567                           | Contract Allowance                                                                   | 14,944,835<br>2,286,710                                        |                        | Home Healthcare<br>Length of Stay<br>Medicare LOS                                          |                     |
| Fixed Assets Other Assets                                  | 37,761<br>426,567<br>3,225,692              | Contract Allowance Operating Revenue                                                 | 14,944,835<br>2,286,710<br>12,658,125                          | 84.7%                  | Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.0%                |
| Fixed Assets Other Assets Total Assets                     | 37,761<br>426,567<br>3,225,692              | Contract Allowance Operating Revenue Operating Expense                               | 14,944,835<br>2,286,710<br>12,658,125<br>12,452,957            | 84.7%<br>98.4%         | Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%                |
| Fixed Assets Other Assets Total Assets Current Liabilities | 37,761<br>426,567<br>3,225,692<br>3,047,523 | Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 14,944,835<br>2,286,710<br>12,658,125<br>12,452,957<br>205,168 | 84.7%<br>98.4%<br>1.6% | Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.9<br>67.4 |

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| 751767 RELIANCE                                                                                                                                      | HOSPICE CAR                                                 | E, INC                                                                                                   |                                               |                                  | Proprietary - Corpora                                                                                            | tion                                |
|------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|-----------------------------------------------|----------------------------------|------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 39675 CEDAR BOUI                                                                                                                                     | _EVARD, SUITE                                               | 235 12/31/2019                                                                                           | 365 Days Subm                                 | itted                            | Hospice                                                                                                          |                                     |
| <br>  NEWARK, CA 94560                                                                                                                               |                                                             |                                                                                                          |                                               |                                  |                                                                                                                  |                                     |
| ALAMEDA                                                                                                                                              |                                                             |                                                                                                          |                                               |                                  | Key Performana                                                                                                   | ce Ind.                             |
| NATIONAL GOVERN                                                                                                                                      | IMENT SERVICE                                               | ≣S                                                                                                       |                                               |                                  | Skilled Nursing                                                                                                  | 0.0%                                |
| Balance S                                                                                                                                            | Sheet                                                       | Incom                                                                                                    | e Statement                                   |                                  | Nursing                                                                                                          | 0.0%                                |
| Current Assets                                                                                                                                       | 968,935                                                     | Total Charges                                                                                            | 2,954,261                                     |                                  | Home Healthcare                                                                                                  | 0.0%                                |
| Fixed Assets                                                                                                                                         | 0                                                           | Contract Allowance                                                                                       | 0                                             | 0.0%                             | Length of Stay                                                                                                   |                                     |
| Other Assets                                                                                                                                         | 0                                                           | Operating Revenue                                                                                        | 2,954,261                                     | 100.0%                           | Medicare LOS                                                                                                     |                                     |
| Total Assets                                                                                                                                         | 968,935                                                     | Operating Expense                                                                                        | 1,286,877                                     | 43.6%                            | Current Ratio                                                                                                    | 1.1                                 |
| Current Liabilities                                                                                                                                  | 858,149                                                     | Operating Margin                                                                                         | 1,667,384                                     | 56.4%                            | Days to Collect                                                                                                  | 110.6                               |
| Long Term Liabilities                                                                                                                                | 0                                                           | Other Income                                                                                             | 0                                             | 0.0%                             | Avg Payment Days                                                                                                 | 15.8                                |
| Total Equity                                                                                                                                         | 110,786                                                     | Other Expense                                                                                            | 0                                             | 0.0%                             | Depreciation Rate                                                                                                | 0.0%                                |
| Total Liab. and Equity                                                                                                                               | 968,935                                                     | Net Profit or Loss                                                                                       | 1,667,384                                     | 56.4%                            | Return on Equity                                                                                                 | 1,505.0%                            |
|                                                                                                                                                      |                                                             |                                                                                                          |                                               |                                  |                                                                                                                  |                                     |
| 751721 RELIANCE                                                                                                                                      | HOSPICE SERV                                                | /ICES, INC                                                                                               |                                               |                                  | Proprietary - Corpora                                                                                            | tion                                |
| 751721 RELIANCE<br>144 S FIRST ST SUI                                                                                                                |                                                             | ·                                                                                                        | ) 365 Days Subm                               | itted                            | Proprietary - Corpora<br>Hospice                                                                                 | tion                                |
|                                                                                                                                                      | TE 200-A                                                    | ·                                                                                                        | ) 365 Days Subm                               | itted                            |                                                                                                                  | tion                                |
| 144 S FIRST ST SUI                                                                                                                                   | TE 200-A                                                    | ·                                                                                                        | ) 365 Days Subm                               | itted                            |                                                                                                                  |                                     |
| 144 S FIRST ST SUI<br>BURBANK, CA 9150                                                                                                               | TE 200-A<br>2                                               | 12/31/2019                                                                                               | ) 365 Days Subm                               | itted                            | Hospice                                                                                                          |                                     |
| 144 S FIRST ST SUI<br>BURBANK, CA 91502<br>LOS ANGELES                                                                                               | TE 200-A<br>2<br>IMENT SERVICE                              | 12/31/2019<br>≣S                                                                                         | 9 365 Days Subm                               | itted                            | Hospice  Key Performana                                                                                          | ce Ind.                             |
| 144 S FIRST ST SUI<br>BURBANK, CA 91502<br>LOS ANGELES<br>NATIONAL GOVERN                                                                            | TE 200-A<br>2<br>IMENT SERVICE<br>Sheet                     | 12/31/2019<br>≣S                                                                                         |                                               | itted                            | Hospice  Key Performana  Skilled Nursing                                                                         | <b>ce Ind.</b><br>0.0%              |
| 144 S FIRST ST SUI<br>BURBANK, CA 91503<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                               | TE 200-A<br>2<br>IMENT SERVICE<br>Sheet                     | 12/31/2019<br>ES<br>Incom                                                                                | e Statement                                   |                                  | Hospice  Key Performana  Skilled Nursing  Nursing                                                                | <b>ce Ind.</b> 0.0% 0.0%            |
| 144 S FIRST ST SUI<br>BURBANK, CA 91503<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S<br>Current Assets                                             | TE 200-A  2  IMENT SERVICE  Sheet  337,262                  | 12/31/2019<br>ES<br>Incom<br>Total Charges                                                               | e Statement<br>365,447                        |                                  | Key Performana Skilled Nursing Nursing Home Healthcare                                                           | <b>ce Ind.</b> 0.0% 0.0%            |
| 144 S FIRST ST SUI<br>BURBANK, CA 91503<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets                             | TE 200-A  2  IMENT SERVICE  Sheet  337,262                  | 12/31/2019  Income Total Charges  Contract Allowance Operating Revenue                                   | e Statement<br>365,447<br>0                   | 0.0%                             | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay                                            | <b>ce Ind.</b> 0.0% 0.0%            |
| 144 S FIRST ST SUI BURBANK, CA 91502 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | TE 200-A  2  IMENT SERVICE  337,262  0  0  337,262          | 12/31/2019  Income Total Charges  Contract Allowance Operating Revenue                                   | e Statement 365,447 0 365,447                 | 0.0%<br>100.0%                   | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | <b>ce Ind.</b> 0.0% 0.0% 0.0%       |
| 144 S FIRST ST SUI BURBANK, CA 91502 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | TE 200-A  2  IMENT SERVICE  337,262  0  0  337,262  192,308 | 12/31/2019  Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement 365,447 0 365,447 240,173         | 0.0%<br>100.0%<br>65.7%          | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | <b>ce Ind.</b> 0.0%  0.0%  0.0%     |
| 144 S FIRST ST SUI BURBANK, CA 91502 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | TE 200-A  2  IMENT SERVICE  337,262  0  0  337,262  192,308 | 12/31/2019  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | e Statement 365,447 0 365,447 240,173 125,274 | 0.0%<br>100.0%<br>65.7%<br>34.3% | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ce Ind.  0.0%  0.0%  0.0%  1.8  0.0 |

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| 921566 RELIANCE        | HOSPICE, INC    |                    |               |       | Proprietary - Corporat | ion    |
|------------------------|-----------------|--------------------|---------------|-------|------------------------|--------|
| 74130 COUNTRY CL       | _UB DRIVE, # 10 | 03 A 12/31/2019    | 365 Days Subm | itted | Hospice                |        |
| PALM DESERT, CA        | 92260           |                    |               |       |                        |        |
| RIVERSIDE              |                 |                    |               |       | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE   | S                  |               |       | Skilled Nursing        | 0.5%   |
| Balance S              | Sheet           | Income             | e Statement   |       | Nursing                | 8.0%   |
| Current Assets         | 927,850         | Total Charges      | 6,891,281     |       | Home Healthcare        | 0.0%   |
| Fixed Assets           | -35,042         | Contract Allowance | 200,249       | 2.9%  | Length of Stay         |        |
| Other Assets           | 511,339         | Operating Revenue  | 6,691,032     | 97.1% | Medicare LOS           |        |
| Total Assets           | 1,441,317       | Operating Expense  | 6,330,751     | 94.6% | Current Ratio          | 1.6    |
| Current Liabilities    | 578,388         | Operating Margin   | 360,281       | 5.4%  | Days to Collect        | 58.4   |
| Long Term Liabilities  | 0               | Other Income       | 0             | 0.0%  | Avg Payment Days       | 30.3   |
| Total Equity           | 862,929         | Other Expense      | 0             | 0.0%  | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 1,441,317       | Net Profit or Loss | 360,281       | 5.4%  | Return on Equity       | 41.8%  |
| 751602 RELIANT H       | IOSPICE INC     |                    |               |       |                        |        |
| 8880 BENSON AVE,       | SUITE 104       | Cost Repor         | rt not filed. |       |                        |        |
| MONTCLAIR, CA 917      | 763             |                    |               |       |                        |        |
| SAN BERNARDINO         |                 |                    |               |       | Key Performanad        | e Ind. |
| DUMMY FOR MEDIC        | CAID HHA        |                    |               |       | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet           | Income             | e Statement   |       | Nursing                | 0.0%   |
| Current Assets         | 0               | Total Charges      | 0             |       | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0               | Contract Allowance | 0             | 0.0%  | Length of Stay         |        |
| Other Assets           | 0               | Operating Revenue  | 0             | 0.0%  | Medicare LOS           |        |
| Total Assets           | 0               | Operating Expense  | 0             | 0.0%  | Current Ratio          |        |
| Current Liabilities    | 0               | Operating Margin   | 0             | 0.0%  | Days to Collect        |        |
| Long Term Liabilities  | 0               | Other Income       | 0             | 0.0%  | Avg Payment Days       |        |
| Total Equity           | 0               | Other Expense      | 0             | 0.0%  | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 0               | Net Profit or Loss | 0             | 0.0%  | Return on Equity       | 0.0%   |

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| 751561 RELIEF HO                                           | SPICE, INC                              |                                                                                                    |                                                           |                           | Proprietary - Corporat                                                                     | on                  |
|------------------------------------------------------------|-----------------------------------------|----------------------------------------------------------------------------------------------------|-----------------------------------------------------------|---------------------------|--------------------------------------------------------------------------------------------|---------------------|
| 8081 STANTON AVE                                           | E, SUITE 305                            | 12/31/2019                                                                                         | 365 Days Submi                                            | tted                      | Hospice                                                                                    |                     |
| BUENA PARK, CA 90                                          | 0620                                    |                                                                                                    |                                                           |                           |                                                                                            |                     |
| ORANGE                                                     |                                         |                                                                                                    |                                                           |                           | Key Performanac                                                                            | e Ind.              |
| NATIONAL GOVERN                                            | IMENT SERVICE                           | S                                                                                                  |                                                           |                           | Skilled Nursing                                                                            | 0.0%                |
| Balance S                                                  | Sheet                                   | Income                                                                                             | e Statement                                               |                           | Nursing                                                                                    | 0.5%                |
| Current Assets                                             | 469,910                                 | Total Charges                                                                                      | 3,527,218                                                 |                           | Home Healthcare                                                                            | 0.0%                |
| Fixed Assets                                               | 17,468                                  | Contract Allowance                                                                                 | 0                                                         | 0.0%                      | Length of Stay                                                                             |                     |
| Other Assets                                               | 229,222                                 | Operating Revenue                                                                                  | 3,527,218                                                 | 100.0%                    | Medicare LOS                                                                               |                     |
| Total Assets                                               | 716,600                                 | Operating Expense                                                                                  | 3,751,643                                                 | 106.4%                    | Current Ratio                                                                              | 1.0                 |
| Current Liabilities                                        | 482,893                                 | Operating Margin                                                                                   | -224,425                                                  | -6.4%                     | Days to Collect                                                                            | 37.9                |
| Long Term Liabilities                                      | 196,097                                 | Other Income                                                                                       | 0                                                         | 0.0%                      | Avg Payment Days                                                                           | 42.1                |
| Total Equity                                               | 37,610                                  | Other Expense                                                                                      | 0                                                         | 0.0%                      | Depreciation Rate                                                                          | 0.0%                |
| Total Liab. and Equity                                     | 716,600                                 | Net Profit or Loss                                                                                 | (224,425)                                                 | -6.4%                     | Return on Equity                                                                           | -596.7%             |
| 921791 RELIEVE C                                           | ARE HOSPICE                             | INC.                                                                                               |                                                           |                           | Proprietary - Corporat                                                                     | on                  |
| 11631 VICTORY BLV                                          | VD., SUITE 206                          | 12/31/2019                                                                                         | 365 Days Submi                                            | tted                      | Hospice                                                                                    |                     |
| N HOLLYWOOD, CA                                            | 91606                                   |                                                                                                    |                                                           |                           |                                                                                            |                     |
| LOS ANGELES                                                |                                         |                                                                                                    |                                                           |                           | Key Performanad                                                                            | e Ind.              |
| NATIONAL GOVERN                                            | IMENT SERVICE                           | ES .                                                                                               |                                                           |                           | Skilled Nursing                                                                            | 0.0%                |
| Balance S                                                  |                                         |                                                                                                    |                                                           |                           |                                                                                            |                     |
|                                                            | Sheet                                   | Income                                                                                             | e Statement                                               |                           | Nursing                                                                                    | 0.0%                |
| Current Assets                                             |                                         | Income<br>Total Charges                                                                            | 2 Statement<br>1,775,178                                  |                           | Nursing Home Healthcare                                                                    | 0.0%<br>0.0%        |
| Current Assets Fixed Assets                                | 268,085                                 |                                                                                                    |                                                           | 2.6%                      | Home Healthcare                                                                            |                     |
|                                                            | 268,085                                 | Total Charges                                                                                      | 1,775,178                                                 | 2.6%<br>97.4%             | Home Healthcare<br>Length of Stay                                                          |                     |
| Fixed Assets                                               | 268,085                                 | Total Charges Contract Allowance                                                                   | 1,775,178<br>46,913                                       |                           | Home Healthcare<br>Length of Stay<br>Medicare LOS                                          |                     |
| Fixed Assets Other Assets                                  | 268,085<br>0<br>0<br>268,085            | Total Charges Contract Allowance Operating Revenue                                                 | 1,775,178<br>46,913<br>1,728,265                          | 97.4%<br>117.9%           | Home Healthcare<br>Length of Stay<br>Medicare LOS                                          | 0.0%                |
| Fixed Assets Other Assets Total Assets                     | 268,085<br>0<br>0<br>268,085            | Total Charges Contract Allowance Operating Revenue Operating Expense                               | 1,775,178<br>46,913<br>1,728,265<br>2,038,108             | 97.4%<br>117.9%           | Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%                |
| Fixed Assets Other Assets Total Assets Current Liabilities | 268,085<br>0<br>0<br>268,085<br>577,928 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,775,178<br>46,913<br>1,728,265<br>2,038,108<br>-309,843 | 97.4%<br>117.9%<br>-17.9% | Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.5<br>52.0 |

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|                                                                                                                                  | Proprietary - Corpora                                                          | tion                                                                                                      |                                                    |                                    |                                                                                                                  |                                      |
|----------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|----------------------------------------------------|------------------------------------|------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 8055 FOOTHILL BL\                                                                                                                | /D UNIT B                                                                      | 12/31/2019                                                                                                | 365 Days Submi                                     | tted                               | Hospice                                                                                                          |                                      |
| SUNLAND, CA 91040                                                                                                                | 0                                                                              |                                                                                                           |                                                    |                                    |                                                                                                                  |                                      |
| LOS ANGELES                                                                                                                      |                                                                                |                                                                                                           |                                                    |                                    | Key Performana                                                                                                   | ce Ind.                              |
| NATIONAL GOVERN                                                                                                                  | IMENT SERVICE                                                                  | ES .                                                                                                      |                                                    |                                    | Skilled Nursing                                                                                                  | 0.0%                                 |
| Balance S                                                                                                                        | Sheet                                                                          | Income                                                                                                    | e Statement                                        |                                    | Nursing                                                                                                          | 0.0%                                 |
| Current Assets                                                                                                                   | 141,349                                                                        | Total Charges                                                                                             | 607,601                                            |                                    | Home Healthcare                                                                                                  | 0.0%                                 |
| Fixed Assets                                                                                                                     | 9,355                                                                          | Contract Allowance                                                                                        | 4,565                                              | 0.8%                               | Length of Stay                                                                                                   |                                      |
| Other Assets                                                                                                                     | 175,000                                                                        | Operating Revenue                                                                                         | 603,036                                            | 99.2%                              | Medicare LOS                                                                                                     |                                      |
| Total Assets                                                                                                                     | 327,204                                                                        | Operating Expense                                                                                         | 391,816                                            | 65.0%                              | Current Ratio                                                                                                    | 15,705.4                             |
| Current Liabilities                                                                                                              | 9                                                                              | Operating Margin                                                                                          | 211,220                                            | 35.0%                              | Days to Collect                                                                                                  | 0.0                                  |
| Long Term Liabilities                                                                                                            | 0                                                                              | Other Income                                                                                              | 0                                                  | 0.0%                               | Avg Payment Days                                                                                                 | 0.0                                  |
| Total Equity                                                                                                                     | 327,195                                                                        | Other Expense                                                                                             | 0                                                  | 0.0%                               | Depreciation Rate                                                                                                | 0.0%                                 |
| Total Liab. and Equity                                                                                                           | 327,204                                                                        | Net Profit or Loss                                                                                        | 211,220                                            | 35.0%                              | Return on Equity                                                                                                 | 64.6%                                |
| 551502 REMIT HEA                                                                                                                 | ALTH                                                                           |                                                                                                           |                                                    |                                    | Proprietary - Corpora                                                                                            | tion                                 |
|                                                                                                                                  |                                                                                |                                                                                                           |                                                    |                                    |                                                                                                                  | lion                                 |
| 12620 ERICKSON A                                                                                                                 | VENUE, SUITE                                                                   | A 12/31/2019                                                                                              | 365 Days Submi                                     | tted                               | Hospice                                                                                                          | 11011                                |
| 12620 ERICKSON A DOWNEY, CA 90242                                                                                                |                                                                                | A 12/31/2019                                                                                              | 365 Days Submi                                     | itted                              |                                                                                                                  | 1011                                 |
|                                                                                                                                  |                                                                                | A 12/31/2019                                                                                              | 365 Days Submi                                     | itted                              |                                                                                                                  |                                      |
| DOWNEY, CA 90242                                                                                                                 | :                                                                              |                                                                                                           | 365 Days Submi                                     | itted                              | Hospice                                                                                                          |                                      |
| DOWNEY, CA 90242<br>LOS ANGELES                                                                                                  | IMENT SERVICE                                                                  | ≣S                                                                                                        | 365 Days Submi                                     | itted                              | Hospice  Key Performana                                                                                          | ce Ind.                              |
| DOWNEY, CA 90242<br>LOS ANGELES<br>NATIONAL GOVERN                                                                               | IMENT SERVICE                                                                  | ≣S                                                                                                        | ·                                                  | itted                              | Hospice  Key Performana  Skilled Nursing                                                                         | <b>ce Ind.</b><br>0.3%               |
| DOWNEY, CA 90242<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                                  | IMENT SERVICE<br>Sheet<br>6,264,265                                            | ES<br>Income                                                                                              | e Statement                                        | itted<br>18.0%                     | Hospice  Key Performana Skilled Nursing Nursing                                                                  | <b>ce Ind.</b> 0.3% 0.9%             |
| DOWNEY, CA 90242 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | IMENT SERVICE<br>Sheet<br>6,264,265<br>545,976                                 | ES<br>Income<br>Total Charges                                                                             | e <b>Statement</b><br>12,110,674                   |                                    | Key Performana Skilled Nursing Nursing Home Healthcare                                                           | <b>ce Ind.</b> 0.3% 0.9%             |
| DOWNEY, CA 90242 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | IMENT SERVICE  Sheet  6,264,265  545,976  14,379,040                           | Income<br>Income<br>Total Charges<br>Contract Allowance                                                   | 2,184,271                                          | 18.0%                              | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay                                            | <b>ce Ind.</b> 0.3% 0.9%             |
| DOWNEY, CA 90242 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | IMENT SERVICE<br>6,264,265<br>545,976<br>14,379,040<br>21,300,604              | Income Total Charges Contract Allowance Operating Revenue                                                 | 2,184,271<br>9,926,403                             | 18.0%<br>82.0%                     | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | <b>ce Ind.</b> 0.3% 0.9% 0.0%        |
| DOWNEY, CA 90242 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | MENT SERVICE<br>6,264,265<br>545,976<br>14,379,040<br>21,300,604<br>24,295,784 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 2,184,271<br>9,926,403<br>18,194,180               | 18.0%<br>82.0%<br>183.3%           | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ce Ind.  0.3%  0.9%  0.0%            |
| DOWNEY, CA 90242 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MENT SERVICE<br>6,264,265<br>545,976<br>14,379,040<br>21,300,604<br>24,295,784 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 2,184,271<br>9,926,403<br>18,194,180<br>-8,267,777 | 18.0%<br>82.0%<br>183.3%<br>-83.3% | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.3%<br>0.9%<br>0.0%<br>0.3<br>310.0 |

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Sample Hospice reports from the Halmanac.com website.

| 051757 REMITA HE                                                                                                                                                                                       | ALTH                                                                                                                  |                                                                                                                   |                                                                    |                                     | Proprietary - Corporat                                                                                                                                                      | ion                                    |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------|-------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|
| 3070 BRISTOL STRE                                                                                                                                                                                      | EET SUITE 100                                                                                                         | 12/31/2019                                                                                                        | 365 Days Subm                                                      | itted                               | Hospice                                                                                                                                                                     |                                        |
| COSTA MESA, CA 92                                                                                                                                                                                      | 2626                                                                                                                  |                                                                                                                   |                                                                    |                                     |                                                                                                                                                                             |                                        |
| ORANGE                                                                                                                                                                                                 |                                                                                                                       |                                                                                                                   |                                                                    |                                     | Key Performanad                                                                                                                                                             | e Ind.                                 |
| NATIONAL GOVERN                                                                                                                                                                                        | IMENT SERVICE                                                                                                         | ≣S                                                                                                                |                                                                    |                                     | Skilled Nursing                                                                                                                                                             | 0.3%                                   |
| Balance S                                                                                                                                                                                              | Sheet                                                                                                                 | Income                                                                                                            | Statement                                                          |                                     | Nursing                                                                                                                                                                     | 1.4%                                   |
| Current Assets                                                                                                                                                                                         | 6,264,265                                                                                                             | Total Charges                                                                                                     | 7,474,871                                                          |                                     | Home Healthcare                                                                                                                                                             | 0.0%                                   |
| Fixed Assets                                                                                                                                                                                           | 545,976                                                                                                               | Contract Allowance                                                                                                | 1,397,276                                                          | 18.7%                               | Length of Stay                                                                                                                                                              |                                        |
| Other Assets                                                                                                                                                                                           | 14,379,040                                                                                                            | Operating Revenue                                                                                                 | 6,077,595                                                          | 81.3%                               | Medicare LOS                                                                                                                                                                |                                        |
| Total Assets                                                                                                                                                                                           | 21,300,604                                                                                                            | Operating Expense                                                                                                 | 14,345,372                                                         | 236.0%                              | Current Ratio                                                                                                                                                               | 0.3                                    |
| Current Liabilities                                                                                                                                                                                    | 24,295,784                                                                                                            | Operating Margin                                                                                                  | -8,267,777                                                         | -136.0%                             | Days to Collect                                                                                                                                                             | 506.3                                  |
| Long Term Liabilities                                                                                                                                                                                  | 1,241,456                                                                                                             | Other Income                                                                                                      | 0                                                                  | 0.0%                                | Avg Payment Days                                                                                                                                                            | 128.1                                  |
| Total Equity                                                                                                                                                                                           | -4,236,636                                                                                                            | Other Expense                                                                                                     | 0                                                                  | 0.0%                                | Depreciation Rate                                                                                                                                                           | 0.0%                                   |
| Total Equity                                                                                                                                                                                           |                                                                                                                       |                                                                                                                   |                                                                    |                                     |                                                                                                                                                                             |                                        |
| Total Liab. and Equity  Total Liab.                                                                                                                                                                    |                                                                                                                       | Net Profit or Loss                                                                                                | (8,267,777)                                                        | -136.0%                             | Return on Equity                                                                                                                                                            | 195.1%                                 |
|                                                                                                                                                                                                        | 21,300,604                                                                                                            | Net Profit or Loss                                                                                                | (8,267,777)                                                        | -136.0%                             | Return on Equity  Proprietary - Corporat                                                                                                                                    |                                        |
| Total Liab. and Equity                                                                                                                                                                                 | 21,300,604<br>EALTH                                                                                                   | <u> </u>                                                                                                          | (8,267,777)<br>365 Days Submi                                      |                                     |                                                                                                                                                                             |                                        |
| Total Liab. and Equity  551546 REMITA HE                                                                                                                                                               | 21,300,604<br>EALTH<br>E, SUITE 550                                                                                   | <u> </u>                                                                                                          |                                                                    |                                     | Proprietary - Corporat                                                                                                                                                      |                                        |
| Total Liab. and Equity  551546 REMITA HE  700 N CENTRAL AVI                                                                                                                                            | 21,300,604<br>EALTH<br>E, SUITE 550                                                                                   | <u> </u>                                                                                                          |                                                                    |                                     | Proprietary - Corporat                                                                                                                                                      | ion                                    |
| Total Liab. and Equity  551546 REMITA HE  700 N CENTRAL AVI  GLENDALE, CA 9120                                                                                                                         | 21,300,604<br>EALTH<br>E, SUITE 550                                                                                   | 12/31/2019                                                                                                        |                                                                    |                                     | Proprietary - Corporat Hospice                                                                                                                                              | ion                                    |
| Total Liab. and Equity  551546 REMITA HE  700 N CENTRAL AVI  GLENDALE, CA 9120  LOS ANGELES                                                                                                            | 21,300,604 EALTH E, SUITE 550 D3 IMENT SERVICE                                                                        | 12/31/2019<br>≣S                                                                                                  |                                                                    |                                     | Proprietary - Corporat  Hospice  Key Performanac                                                                                                                            | ion                                    |
| Total Liab. and Equity  551546 REMITA HE  700 N CENTRAL AVI  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN                                                                                           | 21,300,604  EALTH  E, SUITE 550  D3  IMENT SERVICE                                                                    | 12/31/2019<br>≣S                                                                                                  | 365 Days Submi                                                     |                                     | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing                                                                                                           | ce Ind.                                |
| Total Liab. and Equity  551546 REMITA HE  700 N CENTRAL AVI  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | 21,300,604  EALTH  E, SUITE 550  D3  IMENT SERVICE  6,264,265                                                         | 12/31/2019<br>≣S<br><b>Income</b>                                                                                 | 365 Days Submi                                                     |                                     | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare                                                                                 | ion<br>ce Ind.<br>0.2%<br>0.4%         |
| Total Liab. and Equity  551546 REMITA HE  700 N CENTRAL AVI  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | 21,300,604  EALTH  E, SUITE 550  D3  IMENT SERVICE  6,264,265  545,976                                                | 12/31/2019<br>ES<br>Income                                                                                        | 365 Days Submi                                                     | itted<br>18.1%                      | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare                                                                                 | ion<br>ce Ind.<br>0.2%<br>0.4%         |
| Total Liab. and Equity  551546 REMITA HE  700 N CENTRAL AVI  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | 21,300,604  EALTH  E, SUITE 550  D3  IMENT SERVICE  6,264,265  545,976  14,379,040                                    | 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                         | 365 Days Submited Statement 4,206,857 761,543                      | itted<br>18.1%                      | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                                   | ion<br>ce Ind.<br>0.2%<br>0.4%         |
| Total Liab. and Equity  551546 REMITA HE  700 N CENTRAL AVI  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 21,300,604  EALTH  E, SUITE 550  D3  IMENT SERVICE  6,264,265  545,976  14,379,040  21,300,604                        | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                      | 365 Days Submi<br>e Statement<br>4,206,857<br>761,543<br>3,445,314 | 18.1%<br>81.9%<br>340.0%            | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                                   | ion  ce Ind.  0.2%  0.4%  0.0%         |
| Total Liab. and Equity  551546 REMITA HE  700 N CENTRAL AVI  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 21,300,604  EALTH  E, SUITE 550  D3  IMENT SERVICE  6,264,265  545,976  14,379,040  21,300,604  24,295,784            | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | 365 Days Submite Statement 4,206,857 761,543 3,445,314 11,713,091  | 18.1%<br>81.9%<br>340.0%            | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio  Days to Collect                   | on.  ce Ind.  0.2%  0.4%  0.0%         |
| Total Liab. and Equity  551546 REMITA HE  700 N CENTRAL AVI  GLENDALE, CA 9120  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 21,300,604  EALTH  E, SUITE 550  D3  IMENT SERVICE  6,264,265  545,976  14,379,040  21,300,604  24,295,784  1,241,456 | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 365 Days Submit 4,206,857 761,543 3,445,314 11,713,091 -8,267,777  | 18.1%<br>81.9%<br>340.0%<br>-240.0% | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio  Days to Collect  Avg Payment Days | ion  ce Ind. 0.2% 0.4% 0.0%  0.3 893.1 |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                    | ALTH                                                                            |                                                                                                           |                                                               |                                     | Proprietary - Corporat                                                                                                             | ion                                    |
|--------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|-------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|
| 8765 AERO DRIVE,                                                                                                   | SUITE 226                                                                       | 12/31/2019                                                                                                | 365 Days Submi                                                | tted                                | Hospice                                                                                                                            |                                        |
| SAN DIEGO, CA 921                                                                                                  | 23                                                                              |                                                                                                           |                                                               |                                     |                                                                                                                                    |                                        |
| SAN DIEGO                                                                                                          |                                                                                 |                                                                                                           |                                                               |                                     | Key Performanad                                                                                                                    | e Ind.                                 |
| NATIONAL GOVERN                                                                                                    | IMENT SERVICE                                                                   | ES                                                                                                        |                                                               |                                     | Skilled Nursing                                                                                                                    | 0.2%                                   |
| Balance S                                                                                                          | Sheet                                                                           | Income                                                                                                    | e Statement                                                   |                                     | Nursing                                                                                                                            | 0.0%                                   |
| Current Assets                                                                                                     | 315,898                                                                         | Total Charges                                                                                             | 529,840                                                       |                                     | Home Healthcare                                                                                                                    | 0.0%                                   |
| Fixed Assets                                                                                                       | 2,531                                                                           | Contract Allowance                                                                                        | 2,841                                                         | 0.5%                                | Length of Stay                                                                                                                     |                                        |
| Other Assets                                                                                                       | 0                                                                               | Operating Revenue                                                                                         | 526,999                                                       | 99.5%                               | Medicare LOS                                                                                                                       |                                        |
| Total Assets                                                                                                       | 318,429                                                                         | Operating Expense                                                                                         | 882,827                                                       | 167.5%                              | Current Ratio                                                                                                                      | 0.5                                    |
| Current Liabilities                                                                                                | 674,257                                                                         | Operating Margin                                                                                          | -355,828                                                      | -67.5%                              | Days to Collect                                                                                                                    | 214.3                                  |
| Long Term Liabilities                                                                                              | 0                                                                               | Other Income                                                                                              | 0                                                             | 0.0%                                | Avg Payment Days                                                                                                                   | 14.9                                   |
| Total Equity                                                                                                       | -355,828                                                                        | Other Expense                                                                                             | 0                                                             | 0.0%                                | Depreciation Rate                                                                                                                  | 0.0%                                   |
| Total Liab. and Equity                                                                                             | 318,429                                                                         | Net Profit or Loss                                                                                        | (355,828)                                                     | -67.5%                              | Return on Equity                                                                                                                   | 100.0%                                 |
| 551692 REMITA HE                                                                                                   | ALTH                                                                            |                                                                                                           |                                                               |                                     | Proprietary - Other                                                                                                                |                                        |
| 560 E HOSPITALITY                                                                                                  | TAME SHITE 2                                                                    |                                                                                                           |                                                               |                                     |                                                                                                                                    |                                        |
|                                                                                                                    | LANE, SUITE S                                                                   | 00 12/31/2019                                                                                             | 365 Days Submi                                                | tted                                | Hospice                                                                                                                            |                                        |
| SAN BERNARDINO,                                                                                                    |                                                                                 | 00 12/31/2019                                                                                             | 365 Days Submi                                                | tted                                | Hospice                                                                                                                            |                                        |
| SAN BERNARDINO,<br>SAN BERNARDINO                                                                                  |                                                                                 | 00 12/31/2019                                                                                             | 365 Days Submi                                                | tted                                | Hospice  Key Performana                                                                                                            | ce Ind.                                |
|                                                                                                                    | CA 92408                                                                        |                                                                                                           | 365 Days Submi                                                | tted                                | ·                                                                                                                                  | ce Ind.<br>0.1%                        |
| SAN BERNARDINO                                                                                                     | CA 92408<br>IMENT SERVICE                                                       | ≣S                                                                                                        | 365 Days Submi                                                | tted                                | Key Performanad                                                                                                                    |                                        |
| SAN BERNARDINO<br>NATIONAL GOVERN                                                                                  | CA 92408<br>IMENT SERVICE                                                       | ≣S                                                                                                        | ·                                                             | tted                                | Key Performanao<br>Skilled Nursing                                                                                                 | 0.1%                                   |
| SAN BERNARDINO NATIONAL GOVERN Balance S                                                                           | CA 92408  IMENT SERVICE  Sheet  6,264,265                                       | ES<br>Income                                                                                              | e Statement                                                   |                                     | Key Performanae<br>Skilled Nursing<br>Nursing                                                                                      | 0.1%<br>0.9%                           |
| SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets                                                            | CA 92408  IMENT SERVICE  Sheet  6,264,265  545,976                              | ES<br>Income<br>Total Charges                                                                             | e Statement<br>2,291,912                                      |                                     | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                                             | 0.1%<br>0.9%                           |
| SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | CA 92408  IMENT SERVICE  Sheet  6,264,265  545,976  14,379,040                  | Income<br>Income<br>Total Charges<br>Contract Allowance                                                   | e <b>Statement</b> 2,291,912 437,374                          | 19.1%                               | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.1%<br>0.9%                           |
| SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | CA 92408  IMENT SERVICE  6,264,265  545,976  14,379,040  21,300,604             | Income Total Charges Contract Allowance Operating Revenue                                                 | 2,291,912<br>437,374<br>1,854,538                             | 19.1%<br>80.9%                      | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.1%<br>0.9%<br>0.0%                   |
| SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CA 92408  IMENT SERVICE  6,264,265  545,976  14,379,040  21,300,604  24,295,784 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 2,291,912<br>437,374<br>1,854,538<br>10,122,315               | 19.1%<br>80.9%<br>545.8%            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.1%<br>0.9%<br>0.0%                   |
| SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CA 92408  IMENT SERVICE  6,264,265  545,976  14,379,040  21,300,604  24,295,784 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 2,291,912<br>437,374<br>1,854,538<br>10,122,315<br>-8,267,777 | 19.1%<br>80.9%<br>545.8%<br>-445.8% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.1%<br>0.9%<br>0.0%<br>0.3<br>1,659.2 |

**All Providers** 

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| SPICE CARE G                                                       | ROUP, INC.                                                                                   |                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                             | Proprietary - Corporati                                                           | on                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|--------------------------------------------------------------------|----------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| UE UNIT F                                                          | 12/31/2019                                                                                   | 365 Days Submi                                                                                                                                                                                                                                          | tted                                                                                                                                                                                                                                                                                                                                                                        | Hospice                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                                    |                                                                                              |                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                             |                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                                    |                                                                                              |                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                             | Key Performanac                                                                   | e Ind.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| MENT SERVICE                                                       | S                                                                                            |                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                             | Skilled Nursing                                                                   | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| heet                                                               | Income                                                                                       | e Statement                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                             | Nursing                                                                           | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 56,729                                                             | Total Charges                                                                                | 878,339                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                             | Home Healthcare                                                                   | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 0                                                                  | Contract Allowance                                                                           | 16,481                                                                                                                                                                                                                                                  | 1.9%                                                                                                                                                                                                                                                                                                                                                                        | Length of Stay                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 0                                                                  | Operating Revenue                                                                            | 861,858                                                                                                                                                                                                                                                 | 98.1%                                                                                                                                                                                                                                                                                                                                                                       | Medicare LOS                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 56,729                                                             | Operating Expense                                                                            | 790,655                                                                                                                                                                                                                                                 | 91.7%                                                                                                                                                                                                                                                                                                                                                                       | Current Ratio                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 0                                                                  | Operating Margin                                                                             | 71,203                                                                                                                                                                                                                                                  | 8.3%                                                                                                                                                                                                                                                                                                                                                                        | Days to Collect                                                                   | 0.5                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 0                                                                  | Other Income                                                                                 | 0                                                                                                                                                                                                                                                       | 0.0%                                                                                                                                                                                                                                                                                                                                                                        | Avg Payment Days                                                                  | 0.0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 56,729                                                             | Other Expense                                                                                | 0                                                                                                                                                                                                                                                       | 0.0%                                                                                                                                                                                                                                                                                                                                                                        | Depreciation Rate                                                                 | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 56,729                                                             | Net Profit or Loss                                                                           | 71,203                                                                                                                                                                                                                                                  | 8.3%                                                                                                                                                                                                                                                                                                                                                                        | Return on Equity                                                                  | 125.5%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| ST REGIONAL I                                                      | HOSPICE                                                                                      |                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                             | Nonprofit - Private                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| VE, SUITE B                                                        | 12/31/2019                                                                                   | 365 Days Submi                                                                                                                                                                                                                                          | tted                                                                                                                                                                                                                                                                                                                                                                        | Hospice                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 555                                                                |                                                                                              |                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                             |                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                                    |                                                                                              |                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                             | Key Performanac                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                                    |                                                                                              |                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                             |                                                                                   | e Ind.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| MENT SERVICE                                                       | S                                                                                            |                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                             | Skilled Nursing                                                                   | e Ind.<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| MENT SERVICE<br>heet                                               |                                                                                              | e Statement                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                             | Skilled Nursing Nursing                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| heet                                                               |                                                                                              | e Statement<br>129,741,396                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                             | _                                                                                 | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| heet<br>43,840,382                                                 | Income                                                                                       |                                                                                                                                                                                                                                                         | 0.0%                                                                                                                                                                                                                                                                                                                                                                        | Nursing                                                                           | 0.0%<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 43,840,382<br>80,591,396                                           | Income<br>Total Charges                                                                      | 129,741,396                                                                                                                                                                                                                                             | 0.0%<br>100.0%                                                                                                                                                                                                                                                                                                                                                              | Nursing Home Healthcare                                                           | 0.0%<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 43,840,382<br>80,591,396<br>1,488,609                              | Income Total Charges Contract Allowance                                                      | 129,741,396                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                             | Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 43,840,382<br>80,591,396<br>1,488,609<br>163,466,573               | Income Total Charges Contract Allowance Operating Revenue                                    | 129,741,396<br>0<br>129,741,396                                                                                                                                                                                                                         | 100.0%                                                                                                                                                                                                                                                                                                                                                                      | Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 43,840,382<br>80,591,396<br>1,488,609<br>163,466,573<br>23,158,217 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 129,741,396<br>0<br>129,741,396<br>129,540,867                                                                                                                                                                                                          | 100.0%<br>99.8%                                                                                                                                                                                                                                                                                                                                                             | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 43,840,382<br>80,591,396<br>1,488,609<br>163,466,573<br>23,158,217 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 129,741,396<br>0<br>129,741,396<br>129,540,867<br>200,529                                                                                                                                                                                               | 100.0%<br>99.8%<br>0.2%                                                                                                                                                                                                                                                                                                                                                     | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>1.9<br>221.4                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                                                    | MENT SERVICE heet  56,729  0  56,729  0  56,729  56,729  56,729  ST REGIONAL I               | MENT SERVICES  heet Income  56,729 Total Charges  0 Contract Allowance  0 Operating Revenue  56,729 Operating Expense  0 Operating Margin  0 Other Income  56,729 Other Expense  56,729 Net Profit or Loss  ST REGIONAL HOSPICE  VE, SUITE B 12/31/2019 | MENT SERVICES   Income Statement   56,729   Total Charges   878,339   0   Contract Allowance   16,481   0   Operating Revenue   861,858   56,729   Operating Expense   790,655   0   Operating Margin   71,203   0   Other Income   0   56,729   Other Expense   0   56,729   Net Profit or Loss   71,203   OTT REGIONAL HOSPICE   VE, SUITE B   12/31/2019 365 Days Submit | MENT SERVICES                                                                     | WENT SERVICES MENT SERVICES Meet  Income Statement  56,729 Total Charges  0 Contract Allowance  16,481  0 Operating Revenue  861,858  98.1% Medicare LOS  56,729 Operating Expense  790,655  91.7% Current Ratio  Operating Margin  71,203  8.3% Days to Collect  Other Income  0 Other Income  0 The Private  TREGIONAL HOSPICE  VE, SUITE B  12/31/2019 365 Days Submitted  Hospice  Key Performanac  Key Performanac  Key Performanac  Skilled Nursing  Nedicare LOS  98.1% Medicare LOS  291.7% Current Ratio  0 Operating Margin  71,203  8.3% Days to Collect  0 Other Income  0 0.0% Avg Payment Days  56,729 Other Expense  0 0.0% Depreciation Rate  56,729 Net Profit or Loss  71,203  8.3% Return on Equity  Nonprofit - Private |

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Sample Hospice reports from the Halmanac.com website.

| 921705 RIGHT CHC       | 921705 RIGHT CHOICE HOSPICE CARE |                    |               |        |                        |               |
|------------------------|----------------------------------|--------------------|---------------|--------|------------------------|---------------|
| 1307 WEST 6TH STI      | REET                             | 12/31/2019         | 365 Days Subm | itted  | Hospice                |               |
| CORONA, CA 92882       |                                  |                    |               |        |                        |               |
| RIVERSIDE              |                                  |                    |               |        | Key Performana         | ce Ind.       |
| NATIONAL GOVERN        | IMENT SERVICE                    | ES .               |               |        | Skilled Nursing        | 0.0%          |
| Balance S              | Sheet                            | Incom              | e Statement   |        | Nursing                | 0.0%          |
| Current Assets         | 71,625                           | Total Charges      | 1,768,698     |        | Home Healthcare        | 0.0%          |
| Fixed Assets           | 0                                | Contract Allowance | 0             | 0.0%   | Length of Stay         |               |
| Other Assets           | 0                                | Operating Revenue  | 1,768,698     | 100.0% | Medicare LOS           |               |
| Total Assets           | 197,081                          | Operating Expense  | 1,373,225     | 77.6%  | Current Ratio          | 89.5          |
| Current Liabilities    | 800                              | Operating Margin   | 395,473       | 22.4%  | Days to Collect        | 0.0           |
| Long Term Liabilities  | 0                                | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0           |
| Total Equity           | 196,281                          | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%          |
| Total Liab. and Equity | 197,081                          | Net Profit or Loss | 395,473       | 22.4%  | Return on Equity       | 201.5%        |
| 751736 RITE CARE       | HOSPICE, INC                     |                    |               |        | Proprietary - Corporat | ion           |
| 11336 CAMARILLO        | ST SUITE 307                     | 12/31/2019         | 365 Days Subm | itted  | Hospice                |               |
| N HOLLYWOOD, CA        | 91602                            |                    |               |        |                        |               |
| LOS ANGELES            |                                  |                    |               |        | Key Performana         | ce Ind.       |
| NATIONAL GOVERN        | IMENT SERVICE                    | S                  |               |        | Skilled Nursing        | 0.0%          |
| Balance S              | Sheet                            | Incom              | e Statement   |        | Nursing                | 0.0%          |
| Current Assets         | -142                             | Total Charges      | 307,000       |        | Home Healthcare        | 0.0%          |
| Fixed Assets           | 0                                | Contract Allowance | 0             | 0.0%   | Length of Stay         |               |
| Other Assets           | 0                                | Operating Revenue  | 307,000       | 100.0% | Medicare LOS           |               |
| Total Assets           | -142                             | Operating Expense  | 418,329       | 136.3% | Current Ratio          | 0.0           |
| Current Liabilities    | -3,385                           | Operating Margin   | -111,329      | -36.3% | Days to Collect        | 0.0           |
| Long Term Liabilities  | 3,385                            | Other Income       | 0             | 0.0%   | Avg Payment Days       | (3.0)         |
| Total Equity           | -142                             | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%          |
| Total Liab. and Equity | -142                             | Net Profit or Loss | (111,329)     | -36.3% | Return on Equity       | 78,400.7<br>% |

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Sample Hospice reports from the Halmanac.com website.

| 751698 RIVER VAL                      | LEY HOSPICE    |                    |               |         | Proprietary - Corporat | on     |
|---------------------------------------|----------------|--------------------|---------------|---------|------------------------|--------|
| 149350 UKIAH TRAIL SUITE A 12/31/2019 |                | 365 Days Submitted |               | Hospice |                        |        |
| BIG RIVER, CA 9224                    | -2             |                    |               |         |                        |        |
| SAN BERNARDINO                        |                |                    |               |         | Key Performanad        | e Ind. |
| NATIONAL GOVERN                       | IMENT SERVICE  | S                  |               |         | Skilled Nursing        | 0.0%   |
| Balance S                             | Sheet          | Income             | e Statement   |         | Nursing                | 0.0%   |
| Current Assets                        | 3,827,139      | Total Charges      | 1,836,508     |         | Home Healthcare        | 0.0%   |
| Fixed Assets                          | 6,744          | Contract Allowance | 53,612        | 2.9%    | Length of Stay         |        |
| Other Assets                          | 0              | Operating Revenue  | 1,782,896     | 97.1%   | Medicare LOS           |        |
| Total Assets                          | 3,833,883      | Operating Expense  | 899,058       | 50.4%   | Current Ratio          | 589.4  |
| Current Liabilities                   | 6,493          | Operating Margin   | 883,838       | 49.6%   | Days to Collect        | 56.7   |
| Long Term Liabilities                 | 0              | Other Income       | 0             | 0.0%    | Avg Payment Days       | 2.6    |
| Total Equity                          | 3,827,390      | Other Expense      | 0             | 0.0%    | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity                | 3,833,883      | Net Profit or Loss | 883,838       | 49.6%   | Return on Equity       | 23.1%  |
| 921698 ROYAL HO                       | SPICE CARE, IN | 1C                 |               |         | Proprietary - Corporat | on     |
| 14827 VENTURA BL                      | .VD, SUITE 222 | 12/31/2019         | 365 Days Subm | itted   | Hospice                |        |
| SHERMAN OAKS, C                       | A 91403        |                    |               |         |                        |        |
| LOS ANGELES                           |                |                    |               |         | Key Performanad        | e Ind. |
| NATIONAL GOVERN                       | IMENT SERVICE  | S                  |               |         | Skilled Nursing        | 0.0%   |
| Balance S                             | Sheet          | Income             | e Statement   |         | Nursing                | 0.7%   |
| Current Assets                        | 473,338        | Total Charges      | 2,242,626     |         | Home Healthcare        | 0.0%   |
| Fixed Assets                          | 0              | Contract Allowance | 88,791        | 4.0%    | Length of Stay         |        |
| Other Assets                          | 0              | Operating Revenue  | 2,153,835     | 96.0%   | Medicare LOS           |        |
| Total Assets                          | 473,338        | Operating Expense  | 1,929,355     | 89.6%   | Current Ratio          | 1.3    |
| Current Liabilities                   | 377,586        | Operating Margin   | 224,480       | 10.4%   | Days to Collect        | 42.8   |
| Long Term Liabilities                 | 60,001         | Other Income       | 0             | 0.0%    | Avg Payment Days       | 30.9   |
| Total Equity                          | 35,751         | Other Expense      | 0             | 0.0%    | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity                |                | Net Profit or Loss | 224,480       | 10.4%   | Return on Equity       | 627.9% |

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Sample Hospice reports from the Halmanac.com website.

| 751588 ROYAL MAJESTY HOSPICE, INC.                                                                                                                   |                                                               |                                                                                                           |                                                                   |                                  | Proprietary - Corporation                                                                                          |                                                |
|------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------|--------------------------------------------------------------------------------------------------------------------|------------------------------------------------|
| 3939 ATLANTIC AVE SUITE 216                                                                                                                          |                                                               | 12/31/2019 365 Days Submitted                                                                             |                                                                   | tted                             | Hospice                                                                                                            |                                                |
| LONG BEACH, CA 9                                                                                                                                     | 0807                                                          |                                                                                                           |                                                                   |                                  |                                                                                                                    |                                                |
| LOS ANGELES                                                                                                                                          |                                                               |                                                                                                           |                                                                   |                                  | Key Performanad                                                                                                    | e Ind.                                         |
| NATIONAL GOVERN                                                                                                                                      | IMENT SERVICE                                                 | ES .                                                                                                      |                                                                   |                                  | Skilled Nursing                                                                                                    | 0.0%                                           |
| Balance S                                                                                                                                            | Sheet                                                         | Income Statement                                                                                          |                                                                   | Nursing                          | 0.0%                                                                                                               |                                                |
| Current Assets                                                                                                                                       | 234,525                                                       | Total Charges                                                                                             | 1,841,767                                                         |                                  | Home Healthcare                                                                                                    | 0.0%                                           |
| Fixed Assets                                                                                                                                         | 0                                                             | Contract Allowance                                                                                        | 946,239                                                           | 51.4%                            | Length of Stay                                                                                                     |                                                |
| Other Assets                                                                                                                                         | 96,844                                                        | Operating Revenue                                                                                         | 895,528                                                           | 48.6%                            | Medicare LOS                                                                                                       |                                                |
| Total Assets                                                                                                                                         | 331,369                                                       | Operating Expense                                                                                         | 1,040,291                                                         | 116.2%                           | Current Ratio                                                                                                      | 0.5                                            |
| Current Liabilities                                                                                                                                  | 510,939                                                       | Operating Margin                                                                                          | -144,763                                                          | -16.2%                           | Days to Collect                                                                                                    | 27.2                                           |
| Long Term Liabilities                                                                                                                                | 0                                                             | Other Income                                                                                              | 0                                                                 | 0.0%                             | Avg Payment Days                                                                                                   | 14.3                                           |
| Total Equity                                                                                                                                         | -179,570                                                      | Other Expense                                                                                             | 0                                                                 | 0.0%                             | Depreciation Rate                                                                                                  | 0.0%                                           |
| Total Liab. and Equity                                                                                                                               | 331,369                                                       | Net Profit or Loss                                                                                        | (144,763)                                                         | -16.2%                           | Return on Equity                                                                                                   | 80.6%                                          |
|                                                                                                                                                      |                                                               |                                                                                                           |                                                                   |                                  |                                                                                                                    |                                                |
| 051719 ROZE ROO                                                                                                                                      | M HOSPICE                                                     |                                                                                                           |                                                                   |                                  | Proprietary - Corporat                                                                                             | ion                                            |
| <b>051719 ROZE ROO</b> 5000 OVERLAND AV                                                                                                              |                                                               | l 12/31/2019                                                                                              | 365 Days Submi                                                    | tted                             | Proprietary - Corporat Hospice                                                                                     | ion                                            |
|                                                                                                                                                      | /ENUE, STE 101                                                | l 12/31/2019                                                                                              | 365 Days Submi                                                    | tted                             |                                                                                                                    | ion                                            |
| 5000 OVERLAND A\                                                                                                                                     | /ENUE, STE 101                                                | l 12/31/2019                                                                                              | 365 Days Submi                                                    | tted                             |                                                                                                                    |                                                |
| 5000 OVERLAND AV                                                                                                                                     | /ENUE, STE 101<br>0230                                        |                                                                                                           | 365 Days Submi                                                    | tted                             | Hospice                                                                                                            |                                                |
| 5000 OVERLAND AN<br>CULVER CITY, CA 90<br>LOS ANGELES                                                                                                | /ENUE, STE 101<br>0230<br>IMENT SERVICE                       | ≣S                                                                                                        | 365 Days Submi                                                    | tted                             | Hospice  Key Performanac                                                                                           | ce Ind.                                        |
| 5000 OVERLAND AN<br>CULVER CITY, CA 99<br>LOS ANGELES<br>NATIONAL GOVERN                                                                             | /ENUE, STE 101<br>0230<br>IMENT SERVICE                       | ≣S                                                                                                        | ·                                                                 | tted                             | Hospice  Key Performanac  Skilled Nursing                                                                          | c <b>e Ind.</b><br>0.2%<br>1.5%                |
| 5000 OVERLAND AN<br>CULVER CITY, CA 9<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                                 | VENUE, STE 101<br>0230<br>IMENT SERVICE<br>Sheet<br>3,177,941 | ES<br>Income                                                                                              | e Statement                                                       | tted<br>28.3%                    | Hospice  Key Performanac  Skilled Nursing  Nursing                                                                 | c <b>e Ind.</b><br>0.2%                        |
| 5000 OVERLAND AND CULVER CITY, CA 99 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | VENUE, STE 101 0230  IMENT SERVICE Sheet 3,177,941 1,517,442  | ES<br>Income<br>Total Charges                                                                             | e <b>Statement</b><br>13,980,820                                  |                                  | Key Performanae Skilled Nursing Nursing Home Healthcare                                                            | c <b>e Ind.</b><br>0.2%<br>1.5%                |
| 5000 OVERLAND AND CULVER CITY, CA 99 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | VENUE, STE 101 0230 IMENT SERVICE Sheet                       | Income<br>Total Charges<br>Contract Allowance                                                             | e Statement<br>13,980,820<br>3,953,823                            | 28.3%                            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                             | c <b>e Ind.</b><br>0.2%<br>1.5%                |
| 5000 OVERLAND AND CULVER CITY, CA 90 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | VENUE, STE 101 0230  IMENT SERVICE Sheet                      | Income Total Charges Contract Allowance Operating Revenue                                                 | 2 Statement<br>13,980,820<br>3,953,823<br>10,026,997              | 28.3%<br>71.7%                   | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                | ce Ind.<br>0.2%<br>1.5%<br>0.0%                |
| 5000 OVERLAND AND CULVER CITY, CA 90 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | VENUE, STE 101 0230  IMENT SERVICE Sheet                      | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 2 Statement<br>13,980,820<br>3,953,823<br>10,026,997<br>8,797,965 | 28.3%<br>71.7%<br>87.7%          | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                  | ce Ind.<br>0.2%<br>1.5%<br>0.0%<br>1.7<br>82.5 |
| 5000 OVERLAND AND CULVER CITY, CA 90 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | VENUE, STE 101 0230  IMENT SERVICE Sheet                      | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 13,980,820<br>3,953,823<br>10,026,997<br>8,797,965<br>1,229,032   | 28.3%<br>71.7%<br>87.7%<br>12.3% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | c <b>e Ind.</b><br>0.2%<br>1.5%<br>0.0%        |

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Sample Hospice reports from the Halmanac.com website.

| 331043 ROZEROO                                                                                                                                                                         | M HOSPICE OF                                                                         | SAN GABRIEL VALI                                                                                                            | _EY                                          |                                  | Proprietary - Corporati                                                                                            | on                                    |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|----------------------------------|--------------------------------------------------------------------------------------------------------------------|---------------------------------------|
| 55 E HUNTINGTON                                                                                                                                                                        | DRIVE, SUITE 2                                                                       | 38 12/31/2019                                                                                                               | 365 Days Submit                              | tted                             | Hospice                                                                                                            |                                       |
| ARCADIA, CA 91006                                                                                                                                                                      |                                                                                      |                                                                                                                             |                                              |                                  |                                                                                                                    |                                       |
| LOS ANGELES                                                                                                                                                                            |                                                                                      |                                                                                                                             |                                              |                                  | Key Performanad                                                                                                    | e Ind.                                |
| NATIONAL GOVERN                                                                                                                                                                        | IMENT SERVICE                                                                        | ES                                                                                                                          |                                              |                                  | Skilled Nursing                                                                                                    | 0.4%                                  |
| Balance S                                                                                                                                                                              | Sheet                                                                                | Income                                                                                                                      | e Statement                                  |                                  | Nursing                                                                                                            | 0.5%                                  |
| Current Assets                                                                                                                                                                         | 2,541,184                                                                            | Total Charges                                                                                                               | 10,203,224                                   |                                  | Home Healthcare                                                                                                    | 0.0%                                  |
| Fixed Assets                                                                                                                                                                           | 0                                                                                    | Contract Allowance                                                                                                          | 2,502,564                                    | 24.5%                            | Length of Stay                                                                                                     |                                       |
| Other Assets                                                                                                                                                                           | 0                                                                                    | Operating Revenue                                                                                                           | 7,700,660                                    | 75.5%                            | Medicare LOS                                                                                                       |                                       |
| Total Assets                                                                                                                                                                           | 2,554,462                                                                            | Operating Expense                                                                                                           | 7,037,813                                    | 91.4%                            | Current Ratio                                                                                                      | 3.3                                   |
| Current Liabilities                                                                                                                                                                    | 766,135                                                                              | Operating Margin                                                                                                            | 662,847                                      | 8.6%                             | Days to Collect                                                                                                    | 75.4                                  |
| Long Term Liabilities                                                                                                                                                                  | 0                                                                                    | Other Income                                                                                                                | 0                                            | 0.0%                             | Avg Payment Days                                                                                                   | 39.7                                  |
| Total Equity                                                                                                                                                                           | 1,788,327                                                                            | Other Expense                                                                                                               | 0                                            | 0.0%                             | Depreciation Rate                                                                                                  | 0.0%                                  |
| Total Liab. and Equity                                                                                                                                                                 | 2,554,462                                                                            | Net Profit or Loss                                                                                                          | 662,847                                      | 8.6%                             | Return on Equity                                                                                                   | 37.1%                                 |
| 551649 ROZE ROO                                                                                                                                                                        | M LICCRICE OF                                                                        |                                                                                                                             |                                              |                                  |                                                                                                                    |                                       |
|                                                                                                                                                                                        | IN HOSPICE OF                                                                        | SOUTH BAY                                                                                                                   |                                              |                                  | Proprietary - Corporati                                                                                            | on                                    |
| 4510 E. PACIFIC CC<br>320                                                                                                                                                              |                                                                                      |                                                                                                                             | 365 Days Submit                              | tted                             | Proprietary - Corporati Hospice                                                                                    | on                                    |
| 4510 E. PACIFIC CC                                                                                                                                                                     | OAST HIGHWAY                                                                         |                                                                                                                             | 365 Days Submit                              | tted                             |                                                                                                                    | on                                    |
| 4510 E. PACIFIC CC<br>320                                                                                                                                                              | OAST HIGHWAY                                                                         |                                                                                                                             | 365 Days Submit                              | tted                             |                                                                                                                    |                                       |
| 4510 E. PACIFIC CC<br>320<br>LONG BEACH, CA 90                                                                                                                                         | 0AST HIGHWAY<br>0804                                                                 | , SUITE 12/31/2019                                                                                                          | 365 Days Submit                              | tted                             | Hospice                                                                                                            |                                       |
| 4510 E. PACIFIC CC<br>320<br>LONG BEACH, CA 90<br>LOS ANGELES                                                                                                                          | 0AST HIGHWAY<br>0804<br>IMENT SERVICE                                                | , SUITE 12/31/2019<br>ES                                                                                                    | 365 Days Submit                              | tted                             | Hospice  Key Performanac                                                                                           | e Ind.                                |
| 4510 E. PACIFIC CO<br>320<br>LONG BEACH, CA 90<br>LOS ANGELES<br>NATIONAL GOVERN                                                                                                       | OAST HIGHWAY<br>0804<br>IMENT SERVICE                                                | , SUITE 12/31/2019<br>ES                                                                                                    | ·                                            | tted                             | Hospice  Key Performanac  Skilled Nursing                                                                          | e Ind.<br>0.0%                        |
| 4510 E. PACIFIC CO<br>320<br>LONG BEACH, CA 90<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                                                          | 0AST HIGHWAY<br>0804<br>IMENT SERVICE<br>Sheet<br>1,697,624                          | , SUITE 12/31/2019<br>ES                                                                                                    | e Statement                                  | 22.7%                            | Hospice  Key Performanac  Skilled Nursing  Nursing                                                                 | e Ind.<br>0.0%<br>2.0%                |
| 4510 E. PACIFIC CO<br>320<br>LONG BEACH, CA 90<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S<br>Current Assets                                                                        | 0AST HIGHWAY<br>0804<br>IMENT SERVICE<br>Sheet<br>1,697,624                          | SUITE 12/31/2019  S Income                                                                                                  | e Statement<br>4,187,181                     |                                  | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | e Ind.<br>0.0%<br>2.0%                |
| 4510 E. PACIFIC CC<br>320<br>LONG BEACH, CA 90<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets                                                        | 0AST HIGHWAY<br>0804<br>IMENT SERVICE<br>5heet<br>1,697,624<br>0                     | SUITE 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                             | e <b>Statement</b> 4,187,181 950,682         | 22.7%                            | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay                                            | e Ind.<br>0.0%<br>2.0%                |
| 4510 E. PACIFIC CC<br>320<br>LONG BEACH, CA 90<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets                                        | 0AST HIGHWAY<br>0804<br>IMENT SERVICE<br>1,697,624<br>0<br>0<br>1,700,125            | SUITE 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                          | 950,682<br>3,236,499                         | 22.7%<br>77.3%                   | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | e Ind.<br>0.0%<br>2.0%<br>0.0%        |
| 4510 E. PACIFIC CO<br>320<br>LONG BEACH, CA 96<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets                        | 0AST HIGHWAY<br>0804<br>IMENT SERVICE<br>1,697,624<br>0<br>0<br>1,700,125            | SUITE 12/31/2019  Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 950,682<br>3,236,499<br>2,798,170            | 22.7%<br>77.3%<br>86.5%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ee Ind.  0.0%  2.0%  0.0%             |
| 4510 E. PACIFIC CO<br>320<br>LONG BEACH, CA 90<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets<br>Current Liabilities | 0AST HIGHWAY<br>0804<br>IMENT SERVICE<br>1,697,624<br>0<br>0<br>1,700,125<br>317,757 | SUITE 12/31/2019  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 950,682<br>3,236,499<br>2,798,170<br>438,329 | 22.7%<br>77.3%<br>86.5%<br>13.5% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ee Ind.  0.0%  2.0%  0.0%  5.3  183.1 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051759 ROZE ROOM HOSPICE OF THE VALLEY                                    |                                        |                                                                                              |                                                           |                        | Proprietary - Corporation                                                         |                                     |
|---------------------------------------------------------------------------|----------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------------|------------------------|-----------------------------------------------------------------------------------|-------------------------------------|
| 18107 SHERMAN WAY SUITE 200                                               |                                        | 12/31/2019 365 Days Submitted                                                                |                                                           | tted                   | Hospice                                                                           |                                     |
| RESEDA, CA 91335                                                          |                                        |                                                                                              |                                                           |                        |                                                                                   |                                     |
| LOS ANGELES                                                               |                                        |                                                                                              |                                                           |                        | Key Performanac                                                                   | e Ind.                              |
| NATIONAL GOVERNM                                                          | MENT SERVICE                           | ES .                                                                                         |                                                           |                        | Skilled Nursing                                                                   | 0.1%                                |
| Balance Sh                                                                | neet                                   | Income Statement                                                                             |                                                           |                        | Nursing                                                                           | 2.3%                                |
| Current Assets                                                            | 3,500,911                              | Total Charges                                                                                | 14,726,089                                                |                        | Home Healthcare                                                                   | 0.0%                                |
| Fixed Assets                                                              | 0                                      | Contract Allowance                                                                           | 3,273,182                                                 | 22.2%                  | Length of Stay                                                                    |                                     |
| Other Assets                                                              | 0                                      | Operating Revenue                                                                            | 11,452,907                                                | 77.8%                  | Medicare LOS                                                                      |                                     |
| Total Assets                                                              | 3,526,408                              | Operating Expense                                                                            | 10,209,365                                                | 89.1%                  | Current Ratio                                                                     | 3.0                                 |
| Current Liabilities                                                       | 1,173,284                              | Operating Margin                                                                             | 1,243,542                                                 | 10.9%                  | Days to Collect                                                                   | 85.6                                |
| Long Term Liabilities                                                     | 500,000                                | Other Income                                                                                 | 0                                                         | 0.0%                   | Avg Payment Days                                                                  | 40.7                                |
| Total Equity                                                              | 1,853,124                              | Other Expense                                                                                | 0                                                         | 0.0%                   | Depreciation Rate                                                                 | 0.0%                                |
| Total Liab. and Equity                                                    | 3,526,408                              | Net Profit or Loss                                                                           | 1,243,542                                                 | 10.9%                  | Return on Equity                                                                  | 67.1%                               |
| 051795 ROZE ROOM                                                          | M HOSPICE OF                           | VENTURA                                                                                      |                                                           |                        | Proprietary - Corporation                                                         | on                                  |
| 5675 RALSTON ST S                                                         | TE C                                   | 12/31/2019                                                                                   | 365 Days Submit                                           | tted                   | Hospice                                                                           |                                     |
| VENTURA, CA 93003                                                         |                                        |                                                                                              |                                                           |                        |                                                                                   |                                     |
| VENTURA                                                                   |                                        |                                                                                              |                                                           |                        | Key Performanac                                                                   |                                     |
| NATIONAL GOVERNI                                                          |                                        |                                                                                              |                                                           |                        |                                                                                   | e Ind.                              |
| Balance Sheet                                                             |                                        | ES                                                                                           |                                                           |                        | Skilled Nursing                                                                   | <b>e Ind.</b><br>0.1%               |
| Balance Sh                                                                |                                        |                                                                                              | Statement                                                 |                        | Skilled Nursing<br>Nursing                                                        |                                     |
| Balance Sh<br>Current Assets                                              | heet                                   |                                                                                              | • <b>Statement</b><br>3,984,681                           |                        | _                                                                                 | 0.1%                                |
|                                                                           | heet                                   | Income<br>Total Charges                                                                      |                                                           | 22.3%                  | Nursing                                                                           | 0.1%<br>0.1%                        |
| Current Assets                                                            | n <b>eet</b> 735,625                   | Income Total Charges Contract Allowance                                                      | 3,984,681                                                 | 22.3%<br>77.7%         | Nursing Home Healthcare                                                           | 0.1%<br>0.1%                        |
| Current Assets Fixed Assets                                               | <b>7</b> 35,625                        | Income Total Charges Contract Allowance Operating Revenue                                    | 3,984,681<br>887,536                                      |                        | Nursing Home Healthcare Length of Stay                                            | 0.1%<br>0.1%                        |
| Current Assets Fixed Assets Other Assets                                  | 735,625<br>0<br>0<br>740,431           | Income Total Charges Contract Allowance Operating Revenue                                    | 3,984,681<br>887,536<br>3,097,145                         | 77.7%                  | Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.1%<br>0.1%<br>0.0%                |
| Current Assets Fixed Assets Other Assets Total Assets                     | 735,625<br>0<br>0<br>740,431<br>92,888 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 3,984,681<br>887,536<br>3,097,145<br>2,939,695            | 77.7%<br>94.9%         | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.1%<br>0.1%<br>0.0%<br>7.9<br>63.3 |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 735,625<br>0<br>0<br>740,431<br>92,888 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 3,984,681<br>887,536<br>3,097,145<br>2,939,695<br>157,450 | 77.7%<br>94.9%<br>5.1% | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.1%<br>0.1%<br>0.0%                |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                  | NG HOSPICE C                                                       | ARE                                                                                                       |                                                                    |                                   | Proprietary - Individual                                                                                                            |                                     |
|----------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 4640 MARCONI AVE                                                                                                                 | ENUE SUITE 5                                                       | 12/31/2019                                                                                                | 365 Days Submi                                                     | tted                              | Hospice                                                                                                                             |                                     |
| SACRAMENTO, CA                                                                                                                   | 95821                                                              |                                                                                                           |                                                                    |                                   |                                                                                                                                     |                                     |
| SACRAMENTO                                                                                                                       |                                                                    |                                                                                                           |                                                                    |                                   | Key Performanac                                                                                                                     | e Ind.                              |
| NATIONAL GOVERN                                                                                                                  | IMENT SERVICE                                                      | ES                                                                                                        |                                                                    |                                   | Skilled Nursing                                                                                                                     | 0.6%                                |
| Balance S                                                                                                                        | Sheet                                                              | Income                                                                                                    | Statement                                                          |                                   | Nursing                                                                                                                             | 0.0%                                |
| Current Assets                                                                                                                   | 3,184,266                                                          | Total Charges                                                                                             | 2,220,471                                                          |                                   | Home Healthcare                                                                                                                     | 0.0%                                |
| Fixed Assets                                                                                                                     | 294,733                                                            | Contract Allowance                                                                                        | 640,057                                                            | 28.8%                             | Length of Stay                                                                                                                      |                                     |
| Other Assets                                                                                                                     | 0                                                                  | Operating Revenue                                                                                         | 1,580,414                                                          | 71.2%                             | Medicare LOS                                                                                                                        |                                     |
| Total Assets                                                                                                                     | 3,478,999                                                          | Operating Expense                                                                                         | 1,555,395                                                          | 98.4%                             | Current Ratio                                                                                                                       | 3.2                                 |
| Current Liabilities                                                                                                              | 1,002,907                                                          | Operating Margin                                                                                          | 25,019                                                             | 1.6%                              | Days to Collect                                                                                                                     | 103.7                               |
| Long Term Liabilities                                                                                                            | 113,006                                                            | Other Income                                                                                              | 0                                                                  | 0.0%                              | Avg Payment Days                                                                                                                    | 181.4                               |
| Total Equity                                                                                                                     | 2,363,086                                                          | Other Expense                                                                                             | 0                                                                  | 0.0%                              | Depreciation Rate                                                                                                                   | 0.0%                                |
| Total Liab. and Equity                                                                                                           | 3,478,999                                                          | Net Profit or Loss                                                                                        | 25,019                                                             | 1.6%                              | Return on Equity                                                                                                                    | 1.1%                                |
| 551603 SACRED H                                                                                                                  | EART HOSPICE                                                       |                                                                                                           |                                                                    |                                   | Proprietary - Corporati                                                                                                             | on                                  |
|                                                                                                                                  |                                                                    |                                                                                                           |                                                                    |                                   | , , ,                                                                                                                               |                                     |
| 2025 CHICAGO AVE                                                                                                                 | ENUE, SUITE A-S                                                    | 30 12/31/2019                                                                                             | 365 Days Submi                                                     | tted                              | Hospice                                                                                                                             | -                                   |
| 2025 CHICAGO AVE                                                                                                                 |                                                                    | 30 12/31/2019                                                                                             | 365 Days Submi                                                     | tted                              |                                                                                                                                     |                                     |
|                                                                                                                                  |                                                                    | 30 12/31/2019                                                                                             | 365 Days Submi                                                     | itted                             |                                                                                                                                     |                                     |
| RIVERSIDE, CA 9250                                                                                                               | 07                                                                 |                                                                                                           | 365 Days Submi                                                     | itted                             | Hospice                                                                                                                             |                                     |
| RIVERSIDE, CA 9250<br>RIVERSIDE                                                                                                  | 07<br>IMENT SERVICE                                                | ES                                                                                                        | 365 Days Submi                                                     | itted                             | Hospice  Key Performanac                                                                                                            | e Ind.                              |
| RIVERSIDE, CA 9250<br>RIVERSIDE<br>NATIONAL GOVERN                                                                               | 07<br>IMENT SERVICE<br>Sheet                                       | ES                                                                                                        | ·                                                                  | itted                             | Hospice  Key Performanac  Skilled Nursing                                                                                           | <b>e Ind.</b><br>0.0%               |
| RIVERSIDE, CA 9250<br>RIVERSIDE<br>NATIONAL GOVERN<br>Balance S                                                                  | 07<br>IMENT SERVICE<br>Sheet<br>244,981                            | ES<br>Income                                                                                              | e Statement                                                        | itted 0.0%                        | Key Performanac Skilled Nursing Nursing Home Healthcare                                                                             | <b>e Ind.</b><br>0.0%<br>0.0%       |
| RIVERSIDE, CA 9250 RIVERSIDE NATIONAL GOVERN Balance S Current Assets                                                            | 07<br>IMENT SERVICE<br>Sheet<br>244,981<br>2,524                   | ES<br>Income<br>Total Charges                                                                             | e Statement<br>1,528,117                                           | 0.0%                              | Key Performanac Skilled Nursing Nursing Home Healthcare                                                                             | <b>e Ind.</b><br>0.0%<br>0.0%       |
| RIVERSIDE, CA 9250 RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | 07 IMENT SERVICE Sheet 244,981 2,524 53,770                        | ES<br>Income<br>Total Charges<br>Contract Allowance                                                       | e <b>Statement</b><br>1,528,117<br>0                               | 0.0%                              | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS                                  | <b>e Ind.</b><br>0.0%<br>0.0%       |
| RIVERSIDE, CA 9250 RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | 07  IMENT SERVICE  Sheet  244,981  2,524  53,770  301,275          | Income Total Charges Contract Allowance Operating Revenue                                                 | 2 Statement<br>1,528,117<br>0<br>1,528,117                         | 0.0%<br>100.0%                    | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | <b>e Ind.</b> 0.0% 0.0% 0.0%        |
| RIVERSIDE, CA 9250 RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 07  IMENT SERVICE  Sheet  244,981  2,524  53,770  301,275          | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | e Statement 1,528,117 0 1,528,117 1,567,122                        | 0.0%<br>100.0%<br>102.6%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | <b>e Ind.</b> 0.0% 0.0% 0.0%        |
| RIVERSIDE, CA 9250 RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 07  IMENT SERVICE  Sheet  244,981  2,524  53,770  301,275  183,092 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 2 Statement<br>1,528,117<br>0<br>1,528,117<br>1,567,122<br>-39,005 | 0.0%<br>100.0%<br>102.6%<br>-2.6% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | e Ind.  0.0%  0.0%  0.0%  1.3  56.6 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551528 SACRED HEART OF CALIFORNIA                                                                                      |                                                                      |                                                                                              |                                                                           |                                    |                                                                                                                    |                                    |  |  |
|------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|----------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|------------------------------------|--------------------------------------------------------------------------------------------------------------------|------------------------------------|--|--|
| 9060 TELSTAR AVE                                                                                                       | , SUITE 225                                                          | Cost Repor                                                                                   | t not filed.                                                              |                                    |                                                                                                                    |                                    |  |  |
| EL MONTE, CA 9173                                                                                                      | 31                                                                   |                                                                                              |                                                                           |                                    |                                                                                                                    |                                    |  |  |
| LOS ANGELES                                                                                                            |                                                                      |                                                                                              |                                                                           |                                    | Key Performanac                                                                                                    | e Ind.                             |  |  |
| NATIONAL GOVERN                                                                                                        | IMENT SERVICE                                                        | ES                                                                                           |                                                                           |                                    | Skilled Nursing                                                                                                    | 0.0%                               |  |  |
| Balance S                                                                                                              | Sheet                                                                | Income                                                                                       | e Statement                                                               |                                    | Nursing                                                                                                            | 0.0%                               |  |  |
| Current Assets                                                                                                         | 0                                                                    | Total Charges                                                                                | 0                                                                         |                                    | Home Healthcare                                                                                                    | 0.0%                               |  |  |
| Fixed Assets                                                                                                           | 0                                                                    | Contract Allowance                                                                           | 0                                                                         | 0.0%                               | Length of Stay                                                                                                     |                                    |  |  |
| Other Assets                                                                                                           | 0                                                                    | Operating Revenue                                                                            | 0                                                                         | 0.0%                               | Medicare LOS                                                                                                       |                                    |  |  |
| Total Assets                                                                                                           | 0                                                                    | Operating Expense                                                                            | 0                                                                         | 0.0%                               | Current Ratio                                                                                                      |                                    |  |  |
| Current Liabilities                                                                                                    | 0                                                                    | Operating Margin                                                                             | 0                                                                         | 0.0%                               | Days to Collect                                                                                                    |                                    |  |  |
| Long Term Liabilities                                                                                                  | 0                                                                    | Other Income                                                                                 | 0                                                                         | 0.0%                               | Avg Payment Days                                                                                                   |                                    |  |  |
| Total Equity                                                                                                           | 0                                                                    | Other Expense                                                                                | 0                                                                         | 0.0%                               | Depreciation Rate                                                                                                  | 0.0%                               |  |  |
| Total Liab. and Equity                                                                                                 | 0                                                                    | Net Profit or Loss                                                                           | 0                                                                         | 0.0%                               | Return on Equity                                                                                                   | 0.0%                               |  |  |
| 751501 SACRED L                                                                                                        | IFE HOSPICE                                                          |                                                                                              |                                                                           |                                    | Proprietary - Corporati                                                                                            | on                                 |  |  |
| 15130 VENTURA BL                                                                                                       | .VD, STE 304                                                         | 12/31/2019                                                                                   |                                                                           |                                    |                                                                                                                    |                                    |  |  |
|                                                                                                                        | 15130 VENTURA BLVD, STE 304 12/31/2019 365 Days Submitted Hospice    |                                                                                              |                                                                           |                                    |                                                                                                                    |                                    |  |  |
| SHERMAN OAKS, C.                                                                                                       | A 91403                                                              |                                                                                              | 303 Days Subilli                                                          | πεα                                | ноѕрісе                                                                                                            |                                    |  |  |
| SHERMAN OAKS, C.                                                                                                       | A 91403                                                              |                                                                                              | 300 Days Subilli                                                          | πεα                                | Key Performanac                                                                                                    | e Ind.                             |  |  |
|                                                                                                                        |                                                                      |                                                                                              | 300 Days Subilli                                                          | щеа                                |                                                                                                                    | ee Ind.<br>0.0%                    |  |  |
| LOS ANGELES                                                                                                            | IMENT SERVICE                                                        | ≣S                                                                                           | e Statement                                                               | ιτεα                               | Key Performanac                                                                                                    |                                    |  |  |
| LOS ANGELES NATIONAL GOVERN                                                                                            | IMENT SERVICE<br>Sheet                                               | ≣S                                                                                           | ·                                                                         | πεα                                | <b>Key Performanac</b> Skilled Nursing                                                                             | 0.0%                               |  |  |
| LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | IMENT SERVICE<br>Sheet<br>66,644                                     | ES<br>Income                                                                                 | e Statement                                                               | ttea<br>37.7%                      | Key Performanac<br>Skilled Nursing<br>Nursing                                                                      | 0.0%<br>0.3%                       |  |  |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | IMENT SERVICE<br>Sheet<br>66,644<br>8,864                            | ES<br>Income<br>Total Charges                                                                | e Statement<br>1,892,798                                                  |                                    | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.0%<br>0.3%                       |  |  |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | IMENT SERVICE<br>Sheet<br>66,644<br>8,864                            | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement<br>1,892,798<br>712,754                                       | 37.7%                              | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.0%<br>0.3%                       |  |  |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | Sheet  66,644  8,864  0  75,508                                      | Income Total Charges Contract Allowance Operating Revenue                                    | 2 Statement<br>1,892,798<br>712,754<br>1,180,044                          | 37.7%<br>62.3%                     | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.3%<br>0.0%               |  |  |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | MENT SERVICE<br>66,644<br>8,864<br>0<br>75,508<br>186,807            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2 Statement<br>1,892,798<br>712,754<br>1,180,044<br>1,555,301             | 37.7%<br>62.3%<br>131.8%           | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.3%<br>0.0%               |  |  |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | MENT SERVICE<br>66,644<br>8,864<br>0<br>75,508<br>186,807<br>725,547 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 Statement<br>1,892,798<br>712,754<br>1,180,044<br>1,555,301<br>-375,257 | 37.7%<br>62.3%<br>131.8%<br>-31.8% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.3%<br>0.0%<br>0.4<br>0.0 |  |  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921779 SAFEWAY         | HOSPICE CORE   | •                  |               |        | Proprietary - Corpora | tion     |  |
|------------------------|----------------|--------------------|---------------|--------|-----------------------|----------|--|
| 415 EAST HARVARI       | D STREET, SUIT | E 203 12/31/2019   | 365 Days Subm | itted  | Hospice               |          |  |
| GLENDALE, CA 91205     |                |                    |               |        |                       |          |  |
| LOS ANGELES            | LOS ANGELES    |                    |               |        |                       |          |  |
| NATIONAL GOVERN        | IMENT SERVICE  | ≣S                 |               |        | Skilled Nursing       | 0.0%     |  |
| Balance S              | Sheet          | Incom              | e Statement   |        | Nursing               | 0.0%     |  |
| Current Assets         | 19,444         | Total Charges      | 591,470       |        | Home Healthcare       | 0.0%     |  |
| Fixed Assets           | 0              | Contract Allowance | 0             | 0.0%   | Length of Stay        |          |  |
| Other Assets           | 0              | Operating Revenue  | 591,470       | 100.0% | Medicare LOS          |          |  |
| Total Assets           | 19,444         | Operating Expense  | 415,487       | 70.2%  | Current Ratio         |          |  |
| Current Liabilities    | 0              | Operating Margin   | 175,983       | 29.8%  | Days to Collect       | 0.0      |  |
| Long Term Liabilities  | 14,445         | Other Income       | 0             | 0.0%   | Avg Payment Days      | 0.0      |  |
| Total Equity           | 4,999          | Other Expense      | 0             | 0.0%   | Depreciation Rate     | 0.0%     |  |
| Total Liab. and Equity | 19,444         | Net Profit or Loss | 175,983       | 29.8%  | Return on Equity      | 3,520.4% |  |

#### 051538 SAINT AGNES HOME HEALTH & HOSPICE

6729 NORTH WILLOW AVE SUITE 103 Cost Re

Cost Report not filed.

FRESNO, CA 93710

| FRESNO                 |         |                    |   |      | Key Performana    | ce Ind. |
|------------------------|---------|--------------------|---|------|-------------------|---------|
| BLUE CROSS (CALIF      | FORNIA) |                    |   |      | Skilled Nursing   | 0.0%    |
| Balance S              | heet    | Income Statement   |   |      | Nursing           | 0.0%    |
| Current Assets         | 0       | Total Charges      | 0 |      | Home Healthcare   | 0.0%    |
| Fixed Assets           | 0       | Contract Allowance | 0 | 0.0% | Length of Stay    |         |
| Other Assets           | 0       | Operating Revenue  | 0 | 0.0% | Medicare LOS      |         |
| Total Assets           | 0       | Operating Expense  | 0 | 0.0% | Current Ratio     |         |
| Current Liabilities    | 0       | Operating Margin   | 0 | 0.0% | Days to Collect   |         |
| Long Term Liabilities  | 0       | Other Income       | 0 | 0.0% | Avg Payment Days  |         |
| Total Equity           | 0       | Other Expense      | 0 | 0.0% | Depreciation Rate | 0.0%    |
| Total Liab. and Equity | 0       | Net Profit or Loss | 0 | 0.0% | Return on Equity  | 0.0%    |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551722 SAINT CHR       | ISTOPHER HO   | SPICE, INC         |                |   |      |                   |      |
|------------------------|---------------|--------------------|----------------|---|------|-------------------|------|
| 1648 WILCOX AVE,       | SUITE A       | Cost Repo          | rt not filed.  |   |      |                   |      |
| HOLLYWOOD, CA 90       | 0028          | ·                  |                |   |      |                   |      |
| LOS ANGELES            |               |                    |                |   |      | Key Performanace  | Ind. |
| <br>  NATIONAL GOVERN  | MENT SERVICE  | ES .               |                |   |      | Skilled Nursing   | 0.0% |
| Balance S              | Sheet         | Income             | e Statement    |   |      | Nursing           | 0.0% |
| Current Assets         | 0             | Total Charges      |                | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0             | Contract Allowance |                | 0 | 0.0% | Length of Stay    |      |
| Other Assets           | 0             | Operating Revenue  |                | 0 | 0.0% | Medicare LOS      |      |
| Total Assets           | 0             | Operating Expense  |                | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0             | Operating Margin   |                | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0             | Other Income       |                | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0             | Other Expense      |                | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss |                | 0 | 0.0% | Return on Equity  | 0.0% |
| A0162 SAINT JOH        | N HOSPICE     |                    |                |   |      |                   |      |
| 4050 001 004 00 0      | VD CHITE E    | 01 D               | er e er Classi |   |      |                   |      |
| 1053 COLORADO BI       | LVD., SUITE F | Cost Repor         | rt not filea.  |   |      |                   |      |
| LOS ANGELES, CA 9      | 90041         |                    |                |   |      |                   |      |
| LOS ANGELES            |               |                    |                |   |      | Key Performanace  | Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | ES                 |                |   |      | Skilled Nursing   | 0.0% |
| Balance S              | Sheet         | Income             | e Statement    |   |      | Nursing           | 0.0% |
| Current Assets         | 0             | Total Charges      |                | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0             | Contract Allowance |                | 0 | 0.0% | Length of Stay    |      |
| Other Assets           | 0             | Operating Revenue  |                | 0 | 0.0% | Medicare LOS      |      |
| Total Assets           | 0             | Operating Expense  |                | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0             | Operating Margin   |                | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0             | Other Income       |                | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0             | Other Expense      |                | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss |                | 0 | 0.0% | Return on Equity  | 0.0% |

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Sample Hospice reports from the Halmanac.com website.

| 751666 SAINT MANUEL HOSPICE, INC. |                                   |                    |               |   |      |                   |        |  |  |
|-----------------------------------|-----------------------------------|--------------------|---------------|---|------|-------------------|--------|--|--|
| 6005 VINELAND AVE                 | E., SUITE. 202                    | Cost Repo          | rt not filed. |   |      |                   |        |  |  |
| N HOLLYWOOD, CA                   | 91606                             |                    |               |   |      |                   |        |  |  |
| LOS ANGELES                       | LOS ANGELES Key Performanace Ind. |                    |               |   |      |                   |        |  |  |
| NATIONAL GOVERN                   | MENT SERVICE                      | ES                 |               |   |      | Skilled Nursing   | 0.0%   |  |  |
| Balance S                         | heet                              | Incom              | e Statement   |   |      | Nursing           | 0.0%   |  |  |
| Current Assets                    | 0                                 | Total Charges      |               | 0 |      | Home Healthcare   | 0.0%   |  |  |
| Fixed Assets                      | 0                                 | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |  |  |
| Other Assets                      | 0                                 | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |  |  |
| Total Assets                      | 0                                 | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |  |  |
| Current Liabilities               | 0                                 | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |  |  |
| Long Term Liabilities             | 0                                 | Other Income       |               | 0 | 0.0% | Avg Payment Days  |        |  |  |
| Total Equity                      | 0                                 | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0%   |  |  |
| Total Liab. and Equity            | 0                                 | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0%   |  |  |
| 751548 SAINT MAR                  | IAM HOSPICE,                      | INC.               |               |   |      |                   |        |  |  |
| 3452 E FOOTHILL BI                | LVD, STE 122                      | Cost Repo          | rt not filed. |   |      |                   |        |  |  |
| PASADENA, CA 9110                 | )7                                |                    |               |   |      |                   |        |  |  |
| LOS ANGELES                       |                                   |                    |               |   |      | Key Performanac   | e Ind. |  |  |
| NATIONAL GOVERN                   | MENT SERVICE                      | ES                 |               |   |      | Skilled Nursing   | 0.0%   |  |  |
| Balance S                         | heet                              | Incom              | e Statement   |   |      | Nursing           | 0.0%   |  |  |
| Current Assets                    | 0                                 | Total Charges      |               | 0 |      | Home Healthcare   | 0.0%   |  |  |
| Fixed Assets                      | 0                                 | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |  |  |
| Other Assets                      | 0                                 | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |  |  |
| Total Assets                      | 0                                 | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |  |  |
| Current Liabilities               | 0                                 | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |  |  |
| Long Term Liabilities             | 0                                 | Other Income       |               | 0 | 0.0% | Avg Payment Days  |        |  |  |
| Total Equity                      | 0                                 | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0%   |  |  |

All Providers

Total Liab. and Equity

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0 Net Profit or Loss

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0

0.0% Return on Equity

0.0%

Sample Hospice reports from the Halmanac.com website.

| 751590 SAINT MON                                           | ITSERRAT HOS | SPICE CARE, INC                                                                       |                  |                      | Proprietary - Corporation                                                 | n      |
|------------------------------------------------------------|--------------|---------------------------------------------------------------------------------------|------------------|----------------------|---------------------------------------------------------------------------|--------|
| 523 N GLENOAKS B                                           | LVD          | 12/31/2019                                                                            | 365 Days Submi   | tted                 | Hospice                                                                   |        |
| BURBANK, CA 91502                                          | 2            |                                                                                       |                  |                      |                                                                           |        |
| LOS ANGELES                                                |              |                                                                                       |                  |                      | Key Performanace                                                          | e Ind. |
| NATIONAL GOVERN                                            | MENT SERVICE | S                                                                                     |                  |                      | Skilled Nursing                                                           | 0.0%   |
| Balance S                                                  | heet         | Income                                                                                | Statement        |                      | Nursing                                                                   | 0.0%   |
| Current Assets                                             | 97,600       | Total Charges                                                                         | 949,514          |                      | Home Healthcare                                                           | 0.0%   |
| Fixed Assets                                               | 112,959      | Contract Allowance                                                                    | 0                | 0.0%                 | Length of Stay                                                            |        |
| Other Assets                                               | 215,000      | Operating Revenue                                                                     | 949,514          | 100.0%               | Medicare LOS                                                              |        |
| Total Assets                                               | 425,559      | Operating Expense                                                                     | 946,776          | 99.7%                | Current Ratio                                                             | 34.3   |
| Current Liabilities                                        | 2,848        | Operating Margin                                                                      | 2,738            | 0.3%                 | Days to Collect                                                           | 0.0    |
| Long Term Liabilities                                      | 0            | Other Income                                                                          | 0                | 0.0%                 | Avg Payment Days                                                          | 1.9    |
| Total Equity                                               | 422,711      | Other Expense                                                                         | 0                | 0.0%                 | Depreciation Rate                                                         | 0.0%   |
| Total Liab. and Equity                                     | 425,559      | Net Profit or Loss                                                                    | 2,738            | 0.3%                 | Return on Equity                                                          | 0.6%   |
| 551696 SAINT NAZ                                           | ARETH HOSPIC | CE, INC                                                                               |                  |                      |                                                                           |        |
| 3303 W BURBANK B                                           | LVD          | Cost Repor                                                                            | t not filed.     |                      |                                                                           |        |
| BURBANK, CA 91505                                          | 5            |                                                                                       |                  |                      |                                                                           |        |
| LOS ANGELES                                                |              |                                                                                       |                  |                      | Key Performanace                                                          | e Ind. |
| NATIONAL GOVERN                                            | MENT SERVICE | S                                                                                     |                  |                      | Skilled Nursing                                                           | 0.0%   |
| Balance S                                                  | heet         | Income                                                                                | Statement        |                      | Nursing                                                                   | 0.0%   |
|                                                            | 11001        | income                                                                                | Statement        |                      |                                                                           | 0.070  |
| Current Assets                                             |              | Total Charges                                                                         | o Statement      |                      | Home Healthcare                                                           | 0.0%   |
| Current Assets Fixed Assets                                |              |                                                                                       |                  | 0.0%                 | -                                                                         |        |
|                                                            | 0            | Total Charges                                                                         | 0                | 0.0%<br>0.0%         | Home Healthcare                                                           |        |
| Fixed Assets                                               | 0            | Total Charges Contract Allowance                                                      | 0                |                      | Home Healthcare<br>Length of Stay                                         |        |
| Fixed Assets Other Assets                                  | 0 0          | Total Charges Contract Allowance Operating Revenue                                    | 0 0              | 0.0%                 | Home Healthcare Length of Stay Medicare LOS                               |        |
| Fixed Assets Other Assets Total Assets                     | 0 0 0        | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 0 0 0            | 0.0%                 | Home Healthcare Length of Stay Medicare LOS Current Ratio                 |        |
| Fixed Assets Other Assets Total Assets Current Liabilities | 0 0 0 0      | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 0<br>0<br>0<br>0 | 0.0%<br>0.0%<br>0.0% | Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect |        |

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Sample Hospice reports from the Halmanac.com website.

| 921715 SAINT NEC                                                                                                                                           | TARIOS HOSPI                                                             |                                                                                                                                                  | Proprietary - Corporat                                       | ion                              |                                                                                                                                                    |                                           |
|------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| 740 E WILSON AVE                                                                                                                                           | NUE, SUITE 203                                                           | 12/31/2019                                                                                                                                       | 365 Days Subm                                                | itted                            | Hospice                                                                                                                                            |                                           |
| GLENDALE, CA 9120                                                                                                                                          | 06                                                                       |                                                                                                                                                  |                                                              |                                  |                                                                                                                                                    |                                           |
| LOS ANGELES                                                                                                                                                |                                                                          |                                                                                                                                                  |                                                              |                                  | Key Performanad                                                                                                                                    | ce Ind.                                   |
| NATIONAL GOVERN                                                                                                                                            | IMENT SERVICE                                                            | ES                                                                                                                                               |                                                              |                                  | Skilled Nursing                                                                                                                                    | 0.0%                                      |
| Balance S                                                                                                                                                  | Sheet                                                                    | Income                                                                                                                                           | e Statement                                                  |                                  | Nursing                                                                                                                                            | 0.0%                                      |
| Current Assets                                                                                                                                             | 760,663                                                                  | Total Charges                                                                                                                                    | 4,228,612                                                    |                                  | Home Healthcare                                                                                                                                    | 0.0%                                      |
| Fixed Assets                                                                                                                                               | 85,677                                                                   | Contract Allowance                                                                                                                               | 0                                                            | 0.0%                             | Length of Stay                                                                                                                                     |                                           |
| Other Assets                                                                                                                                               | 1,000                                                                    | Operating Revenue                                                                                                                                | 4,228,612                                                    | 100.0%                           | Medicare LOS                                                                                                                                       |                                           |
| Total Assets                                                                                                                                               | 847,340                                                                  | Operating Expense                                                                                                                                | 2,202,009                                                    | 52.1%                            | Current Ratio                                                                                                                                      | 12.7                                      |
| Current Liabilities                                                                                                                                        | 59,921                                                                   | Operating Margin                                                                                                                                 | 2,026,603                                                    | 47.9%                            | Days to Collect                                                                                                                                    | 17.3                                      |
| Long Term Liabilities                                                                                                                                      | 0                                                                        | Other Income                                                                                                                                     | 0                                                            | 0.0%                             | Avg Payment Days                                                                                                                                   | 0.0                                       |
| Total Equity                                                                                                                                               | 787,419                                                                  | Other Expense                                                                                                                                    | 0                                                            | 0.0%                             | Depreciation Rate                                                                                                                                  | 0.0%                                      |
| Total Liab. and Equity                                                                                                                                     | 847.340                                                                  | Net Profit or Loss                                                                                                                               | 2,026,603                                                    | <i>1</i> 7 0%                    | Return on Equity                                                                                                                                   | 257.4%                                    |
|                                                                                                                                                            |                                                                          |                                                                                                                                                  |                                                              |                                  |                                                                                                                                                    |                                           |
|                                                                                                                                                            | ·                                                                        |                                                                                                                                                  |                                                              | 41.570                           | Proprietary - Corporat                                                                                                                             |                                           |
|                                                                                                                                                            | EENA HOSPICE                                                             | CARE, INC                                                                                                                                        | 2,020,005                                                    |                                  |                                                                                                                                                    |                                           |
| 751587 SAINT VER                                                                                                                                           | EENA HOSPICE                                                             | CARE, INC                                                                                                                                        |                                                              |                                  | Proprietary - Corporat                                                                                                                             |                                           |
| 751587 SAINT VER                                                                                                                                           | EENA HOSPICE                                                             | CARE, INC                                                                                                                                        |                                                              |                                  | Proprietary - Corporat                                                                                                                             | ion                                       |
| 751587 SAINT VER<br>500 SOUTH KRAEM<br>BREA, CA 92821                                                                                                      | ERA HOSPICE                                                              | <b>CARE, INC</b><br>E 150 12/31/2019                                                                                                             |                                                              |                                  | Proprietary - Corporat Hospice                                                                                                                     | ion                                       |
| 751587 SAINT VER 500 SOUTH KRAEM BREA, CA 92821 ORANGE                                                                                                     | ER BLVD, SUITI                                                           | <b>CARE, INC</b> E 150 12/31/2019                                                                                                                |                                                              |                                  | Proprietary - Corporat  Hospice  Key Performana                                                                                                    | ion                                       |
| 751587 SAINT VER 500 SOUTH KRAEM BREA, CA 92821 ORANGE NATIONAL GOVERN                                                                                     | ERA HOSPICE  ER BLVD, SUITI  IMENT SERVICE                               | <b>CARE, INC</b> E 150 12/31/2019                                                                                                                | 365 Days Subm                                                |                                  | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing                                                                                  | ion<br>ce Ind.<br>0.0%                    |
| 751587 SAINT VER 500 SOUTH KRAEM BREA, CA 92821 ORANGE NATIONAL GOVERN Balance S                                                                           | IENA HOSPICE  ER BLVD, SUITI  IMENT SERVICE  Sheet  93,824               | CARE, INC E 150 12/31/2019 ES                                                                                                                    | 365 Days Subm                                                |                                  | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing                                                                         | ion  ce Ind.  0.0%  0.0%                  |
| 751587 SAINT VER 500 SOUTH KRAEM BREA, CA 92821 ORANGE NATIONAL GOVERN Balance S Current Assets                                                            | IENA HOSPICE  ER BLVD, SUITI  IMENT SERVICE  Sheet  93,824               | CARE, INC E 150 12/31/2019 ES Income Total Charges Contract Allowance                                                                            | 365 Days Subm                                                | itted                            | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare                                                        | ion  ce Ind.  0.0%  0.0%                  |
| 751587 SAINT VER 500 SOUTH KRAEM BREA, CA 92821 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | IENA HOSPICE  ER BLVD, SUITE  IMENT SERVICE  Sheet  93,824  0  49,000    | CARE, INC  E 150 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                       | 365 Days Subm<br>e Statement<br>780,405<br>0                 | itted 0.0%                       | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ion  ce Ind.  0.0%  0.0%                  |
| 751587 SAINT VER 500 SOUTH KRAEM BREA, CA 92821 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | IER BLVD, SUITI                                                          | CARE, INC  E 150 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | 2 365 Days Subm<br>2 Statement<br>2 780,405<br>0 780,405     | 0.0%<br>100.0%                   | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ion  ce Ind.  0.0%  0.0%  0.0%            |
| 751587 SAINT VER 500 SOUTH KRAEM BREA, CA 92821 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | IER BLVD, SUITI                                                          | CARE, INC  E 150 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | 2 Statement<br>780,405<br>0<br>780,405<br>667,310            | 0.0%<br>100.0%<br>85.5%          | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ion  ce Ind.  0.0%  0.0%  0.0%            |
| 751587 SAINT VER 500 SOUTH KRAEM BREA, CA 92821 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ERA HOSPICE  SHER BLVD, SUITI  Sheet  93,824  0  49,000  149,724  36,629 | CARE, INC  E 150 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | 2 Statement<br>780,405<br>0<br>780,405<br>667,310<br>113,095 | 0.0%<br>100.0%<br>85.5%<br>14.5% | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ion  ce Ind.  0.0%  0.0%  0.0%  2.6  30.7 |

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Sample Hospice reports from the Halmanac.com website.

| 751041 SALUS HU                                                                                                                                                  | 751641 SALUS HOSPICE                                                      |                                                                                                                                   |                                                   |                                  |                                                                                                                                                                       | Proprietary - Corporation     |  |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|--|--|
| 630 ROOSEVELT, S                                                                                                                                                 | SUITE B                                                                   | 12/31/2019                                                                                                                        | 365 Days Subm                                     | itted                            | Hospice                                                                                                                                                               |                               |  |  |
| IRVINE, CA 92620                                                                                                                                                 |                                                                           |                                                                                                                                   |                                                   |                                  |                                                                                                                                                                       |                               |  |  |
| ORANGE                                                                                                                                                           |                                                                           |                                                                                                                                   |                                                   |                                  | Key Performanad                                                                                                                                                       | e Ind.                        |  |  |
| NATIONAL GOVERN                                                                                                                                                  | MENT SERVICE                                                              | ≣S                                                                                                                                |                                                   |                                  | Skilled Nursing                                                                                                                                                       | 0.0%                          |  |  |
| Balance S                                                                                                                                                        | Sheet                                                                     | Income                                                                                                                            | e Statement                                       |                                  | Nursing                                                                                                                                                               | 0.4%                          |  |  |
| Current Assets                                                                                                                                                   | 3,307,572                                                                 | Total Charges                                                                                                                     | 6,530,263                                         |                                  | Home Healthcare                                                                                                                                                       | 0.0%                          |  |  |
| Fixed Assets                                                                                                                                                     | 96,984                                                                    | Contract Allowance                                                                                                                | 82,205                                            | 1.3%                             | Length of Stay                                                                                                                                                        |                               |  |  |
| Other Assets                                                                                                                                                     | 5,375                                                                     | Operating Revenue                                                                                                                 | 6,448,058                                         | 98.7%                            | Medicare LOS                                                                                                                                                          |                               |  |  |
| Total Assets                                                                                                                                                     | 3,416,996                                                                 | Operating Expense                                                                                                                 | 6,388,045                                         | 99.1%                            | Current Ratio                                                                                                                                                         | 7.8                           |  |  |
| Current Liabilities                                                                                                                                              | 424,951                                                                   | Operating Margin                                                                                                                  | 60,013                                            | 0.9%                             | Days to Collect                                                                                                                                                       | 125.9                         |  |  |
| Long Term Liabilities                                                                                                                                            | 4,789,443                                                                 | Other Income                                                                                                                      | 0                                                 | 0.0%                             | Avg Payment Days                                                                                                                                                      | 24.0                          |  |  |
| Total Equity                                                                                                                                                     | -1,797,398                                                                | Other Expense                                                                                                                     | 0                                                 | 0.0%                             | Depreciation Rate                                                                                                                                                     | 0.0%                          |  |  |
| Total Liab. and Equity                                                                                                                                           | 3.416.996                                                                 | Net Profit or Loss                                                                                                                | 60,013                                            | 0.9%                             | Return on Equity                                                                                                                                                      | -3.3%                         |  |  |
| Total Liab. and Equity                                                                                                                                           |                                                                           |                                                                                                                                   |                                                   | 0.070                            | Retain on Equity                                                                                                                                                      | 0.070                         |  |  |
| 751706 SALUTE H                                                                                                                                                  |                                                                           |                                                                                                                                   |                                                   | 0.070                            | Proprietary - Corporati                                                                                                                                               |                               |  |  |
|                                                                                                                                                                  | OSPICE INC.                                                               |                                                                                                                                   | 365 Days Subm                                     |                                  |                                                                                                                                                                       |                               |  |  |
| 751706 SALUTE H                                                                                                                                                  | OSPICE INC.                                                               |                                                                                                                                   |                                                   |                                  | Proprietary - Corporati                                                                                                                                               |                               |  |  |
| <b>751706 SALUTE H</b> 0 25835 NARBONNE                                                                                                                          | OSPICE INC.                                                               |                                                                                                                                   |                                                   |                                  | Proprietary - Corporati                                                                                                                                               | ion                           |  |  |
| 751706 SALUTE HO<br>25835 NARBONNE A<br>LOMITA, CA 90717                                                                                                         | OSPICE INC.  AVE SUITE 280-                                               | C 12/31/2019                                                                                                                      |                                                   |                                  | Proprietary - Corporati                                                                                                                                               | ion                           |  |  |
| 751706 SALUTE HO<br>25835 NARBONNE A<br>LOMITA, CA 90717<br>LOS ANGELES                                                                                          | OSPICE INC.  AVE SUITE 280-                                               | C 12/31/2019<br>≣S                                                                                                                |                                                   |                                  | Proprietary - Corporati                                                                                                                                               | ion                           |  |  |
| 751706 SALUTE HO<br>25835 NARBONNE A<br>LOMITA, CA 90717<br>LOS ANGELES<br>NATIONAL GOVERN                                                                       | OSPICE INC.  AVE SUITE 280-  NMENT SERVICE                                | C 12/31/2019<br>≣S                                                                                                                | 365 Days Subm                                     |                                  | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing                                                                                                 | ce Ind.                       |  |  |
| 751706 SALUTE HO<br>25835 NARBONNE A<br>LOMITA, CA 90717<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                          | OSPICE INC.  AVE SUITE 280-  NMENT SERVICE                                | C 12/31/2019  S  Income  Total Charges                                                                                            | 365 Days Subm                                     |                                  | Proprietary - Corporate Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare                                                                             | ee Ind.<br>0.0%<br>0.0%       |  |  |
| 751706 SALUTE HO 25835 NARBONNE A LOMITA, CA 90717 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                          | OSPICE INC.  AVE SUITE 280-  NMENT SERVICE  Sheet  519,476                | C 12/31/2019  S Income Total Charges Contract Allowance                                                                           | e <b>Statement</b>                                | itted                            | Proprietary - Corporation  Hospice  Key Performance  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                                        | ee Ind.<br>0.0%<br>0.0%       |  |  |
| 751706 SALUTE HO 25835 NARBONNE A LOMITA, CA 90717 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                             | OSPICE INC.  AVE SUITE 280-1  NMENT SERVICE  Sheet  519,476  0 0          | C 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                       | e <b>Statement</b> 1,213,471                      | itted                            | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                                       | ee Ind.<br>0.0%<br>0.0%       |  |  |
| 751706 SALUTE HO 25835 NARBONNE LOMITA, CA 90717 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | OSPICE INC.  AVE SUITE 280-  NMENT SERVICE  Sheet  519,476  0  0  519,476 | C 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | e Statement 1,213,471 0 1,213,471                 | 0.0%<br>100.0%                   | Proprietary - Corporation Hospice  Key Performance Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | ee Ind.<br>0.0%<br>0.0%       |  |  |
| 751706 SALUTE HO 25835 NARBONNE LOMITA, CA 90717 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | OSPICE INC.  AVE SUITE 280-1  NMENT SERVICE  519,476  0  519,476  0       | C 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | e Statement 1,213,471 0 1,213,471 855,567         | 0.0%<br>100.0%<br>70.5%          | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                 | on.0%<br>0.0%<br>0.0%<br>0.0% |  |  |
| 751706 SALUTE HO 25835 NARBONNE LOMITA, CA 90717 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | OSPICE INC.  AVE SUITE 280-1  NMENT SERVICE  519,476  0  519,476  0       | C 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | e Statement 1,213,471 0 1,213,471 855,567 357,904 | 0.0%<br>100.0%<br>70.5%<br>29.5% | Proprietary - Corporation Hospice  Key Performance Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | on.0% 0.0% 0.0% 0.0%          |  |  |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 921556 SAN BERNA                                                                                                                                        | ARDINO HOSPI                                        | CE CARE, INC                                                                                 |                                              |                                   | Proprietary - Corporat                                                                                             | ion                          |
|---------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|----------------------------------------------------------------------------------------------|----------------------------------------------|-----------------------------------|--------------------------------------------------------------------------------------------------------------------|------------------------------|
| 505 N ARROWHEAD                                                                                                                                         | AVENUE, SUIT                                        | E 401 12/31/2019                                                                             | 365 Days Subm                                | itted                             | Hospice                                                                                                            |                              |
| SAN BERNARDINO, (                                                                                                                                       | CA 92401                                            |                                                                                              |                                              |                                   |                                                                                                                    |                              |
| SAN BERNARDINO                                                                                                                                          |                                                     |                                                                                              |                                              |                                   | Key Performanad                                                                                                    | e Ind.                       |
| DUMMY FOR MEDIC                                                                                                                                         | AID HHA                                             |                                                                                              |                                              |                                   | Skilled Nursing                                                                                                    | 0.0%                         |
| Balance S                                                                                                                                               | heet                                                | Incom                                                                                        | e Statement                                  |                                   | Nursing                                                                                                            | 0.0%                         |
| Current Assets                                                                                                                                          | 400,242                                             | Total Charges                                                                                | 2,505,203                                    |                                   | Home Healthcare                                                                                                    | 0.0%                         |
| Fixed Assets                                                                                                                                            | 716                                                 | Contract Allowance                                                                           | 240,617                                      | 9.6%                              | Length of Stay                                                                                                     |                              |
| Other Assets                                                                                                                                            | 56,319                                              | Operating Revenue                                                                            | 2,264,586                                    | 90.4%                             | Medicare LOS                                                                                                       |                              |
| Total Assets                                                                                                                                            | 457,277                                             | Operating Expense                                                                            | 2,468,995                                    | 109.0%                            | Current Ratio                                                                                                      | 7.6                          |
| Current Liabilities                                                                                                                                     | 52,942                                              | Operating Margin                                                                             | -204,409                                     | -9.0%                             | Days to Collect                                                                                                    | 63.9                         |
| Long Term Liabilities                                                                                                                                   | 758,401                                             | Other Income                                                                                 | 0                                            | 0.0%                              | Avg Payment Days                                                                                                   | 7.8                          |
| Total Equity                                                                                                                                            | -354,066                                            | Other Expense                                                                                | 0                                            | 0.0%                              | Depreciation Rate                                                                                                  | 0.0%                         |
| Total Liab. and Equity                                                                                                                                  | 457,277                                             | Net Profit or Loss                                                                           | (204,409)                                    | -9.0%                             | Return on Equity                                                                                                   | 57.7%                        |
|                                                                                                                                                         |                                                     |                                                                                              |                                              |                                   |                                                                                                                    |                              |
| 921716 SAN BERNA                                                                                                                                        | ARDINO HOSPI                                        | CE, INC                                                                                      |                                              |                                   | Proprietary - Corporat                                                                                             | ion                          |
| 921716 SAN BERNA<br>818 N MOUNTAIN AV                                                                                                                   |                                                     | •                                                                                            | 365 Days Submi                               | itted                             | Proprietary - Corporat                                                                                             | ion                          |
|                                                                                                                                                         |                                                     | •                                                                                            | 365 Days Submi                               | itted                             |                                                                                                                    | ion                          |
| 818 N MOUNTAIN A\                                                                                                                                       |                                                     | •                                                                                            | 365 Days Submi                               | itted                             |                                                                                                                    |                              |
| 818 N MOUNTAIN AV                                                                                                                                       | VENUE SUITE 2                                       | •                                                                                            | 365 Days Submi                               | itted                             | Hospice                                                                                                            |                              |
| 818 N MOUNTAIN AN<br>UPLAND, CA 91786<br>SAN BERNARDINO                                                                                                 | VENUE SUITE 2<br>AID HHA                            | 225 12/31/2019                                                                               | 9 365 Days Submi                             | itted                             | Hospice  Key Performanac                                                                                           | ce Ind.                      |
| 818 N MOUNTAIN AN<br>UPLAND, CA 91786<br>SAN BERNARDINO<br>DUMMY FOR MEDIC                                                                              | VENUE SUITE 2<br>AID HHA<br><b>heet</b>             | 225 12/31/2019                                                                               |                                              | itted                             | Hospice  Key Performanac  Skilled Nursing                                                                          | c <b>e Ind.</b><br>0.0%      |
| 818 N MOUNTAIN AN<br>UPLAND, CA 91786<br>SAN BERNARDINO<br>DUMMY FOR MEDIC.<br>Balance S                                                                | VENUE SUITE 2<br>AID HHA<br><b>heet</b>             | 225 12/31/2019<br>Incom                                                                      | e Statement                                  | itted                             | Hospice  Key Performanac  Skilled Nursing  Nursing                                                                 | ce Ind.<br>0.0%<br>0.0%      |
| 818 N MOUNTAIN AN UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIC. Balance S Current Assets                                                             | VENUE SUITE 2 AID HHA heet 22,473                   | Income Total Charges Contract Allowance                                                      | e <b>Statement</b><br>483,659                |                                   | Key Performanae Skilled Nursing Nursing Home Healthcare                                                            | ce Ind.<br>0.0%<br>0.0%      |
| 818 N MOUNTAIN AN UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIC. Balance S Current Assets Fixed Assets                                                | VENUE SUITE 2 AID HHA heet 22,473                   | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement<br>483,659<br>0                  | 0.0%                              | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                             | ce Ind.<br>0.0%<br>0.0%      |
| 818 N MOUNTAIN AND UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDICA Balance S Current Assets Fixed Assets Other Assets                                  | VENUE SUITE 2 AID HHA heet 22,473 0 0 22,473        | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement 483,659 0 483,659                | 0.0%<br>100.0%                    | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                | ce Ind.<br>0.0%<br>0.0%      |
| 818 N MOUNTAIN AND UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDICA Balance S Current Assets Fixed Assets Other Assets Total Assets                     | VENUE SUITE 2 AID HHA heet 22,473 0 22,473 0        | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement 483,659 0 483,659 485,493        | 0.0%<br>100.0%<br>100.4%          | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                  | 0.0%<br>0.0%<br>0.0%         |
| 818 N MOUNTAIN AND UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDICA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | VENUE SUITE 2 AID HHA heet 22,473 0 22,473 0 21,058 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | e Statement 483,659 0 483,659 485,493 -1,834 | 0.0%<br>100.0%<br>100.4%<br>-0.4% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751546 SAN GABR        | IEL HOSPICE   |                    |               |        | Proprietary - Corporat | ion     |
|------------------------|---------------|--------------------|---------------|--------|------------------------|---------|
| 1152 E ROUTE 66        |               | 12/31/2019         | 365 Days Subm | itted  | Hospice                |         |
| GLENDORA, CA 917       | 40            |                    |               |        |                        |         |
| LOS ANGELES            |               |                    |               |        | Key Performana         | e Ind.  |
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |               |        | Skilled Nursing        | 0.0%    |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 1.2%    |
| Current Assets         | 81,700        | Total Charges      | 1,304,401     |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 0             | Operating Revenue  | 1,304,401     | 100.0% | Medicare LOS           |         |
| Total Assets           | 81,700        | Operating Expense  | 1,260,066     | 96.6%  | Current Ratio          |         |
| Current Liabilities    | 0             | Operating Margin   | 44,335        | 3.4%   | Days to Collect        | 0.0     |
| Long Term Liabilities  | 115,582       | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0     |
| Total Equity           | -33,882       | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 81,700        | Net Profit or Loss | 44,335        | 3.4%   | Return on Equity       | -130.9% |

#### 921586 SAN GABRIEL HOSPICE & PALLIATIVE CARE, INC

1417 WEST KENNETH RD, SUITE B

Cost Report not filed.

GLENDALE, CA 91201

|               |                            |                                                                                                                                |                                                                                                                                                        |                  | Key Performanac                                                          | e Ind.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|---------------|----------------------------|--------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|--------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IMENT SERVICE | ES                         |                                                                                                                                |                                                                                                                                                        |                  | Skilled Nursing                                                          | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Sheet         | eet Income Statement       |                                                                                                                                |                                                                                                                                                        |                  | Nursing                                                                  | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 0             | Total Charges              |                                                                                                                                | 0                                                                                                                                                      |                  | Home Healthcare                                                          | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 0             | Contract Allowance         |                                                                                                                                | 0                                                                                                                                                      | 0.0%             | Length of Stay                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 0             | Operating Revenue          |                                                                                                                                | 0                                                                                                                                                      | 0.0%             | Medicare LOS                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 0             | Operating Expense          |                                                                                                                                | 0                                                                                                                                                      | 0.0%             | Current Ratio                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 0             | Operating Margin           |                                                                                                                                | 0                                                                                                                                                      | 0.0%             | Days to Collect                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 0             | Other Income               |                                                                                                                                | 0                                                                                                                                                      | 0.0%             | Avg Payment Days                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 0             | Other Expense              |                                                                                                                                | 0                                                                                                                                                      | 0.0%             | Depreciation Rate                                                        | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 0             | Net Profit or Loss         |                                                                                                                                | 0                                                                                                                                                      | 0.0%             | Return on Equity                                                         | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|               | 0<br>0<br>0<br>0<br>0<br>0 | 0 Total Charges 0 Contract Allowance 0 Operating Revenue 0 Operating Expense 0 Operating Margin 0 Other Income 0 Other Expense | Income Statement  O Total Charges  O Contract Allowance  O Operating Revenue  O Operating Expense  O Operating Margin  O Other Income  O Other Expense | Income Statement | Income Statement   0   Total Charges   0   0   0   0   0   0   0   0   0 | Skilled Nursing Nursing  O Total Charges O Contract Allowance O Operating Revenue O Operating Expense O Operating Margin O Other Income O Other Expense O Other Income O Other Expense O Other Income |

**All Providers** 

8:01 AM

Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| A0161 SANA CAR         | E, INC        |                    |               |        |                        |        |
|------------------------|---------------|--------------------|---------------|--------|------------------------|--------|
| 220 SOUTH KENWC<br>300 | OOD STREET, S | UITE Cost Repo     | rt not filed. |        |                        |        |
| GLENDALE, CA 9120      | 05            |                    |               |        |                        |        |
| LOS ANGELES            |               |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 0             | Total Charges      | 0             |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |        |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio          |        |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect        |        |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       |        |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%   |
| 751640 SANCTUAF        | RY HOSPICE    |                    |               |        | Proprietary - Corporat | ion    |
| 150 PAULARINO AV       | E STE C125    | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| COSTA MESA, CA 92      | 2626          |                    |               |        |                        |        |
| ORANGE                 |               |                    |               |        | Key Performanac        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |               |        | Skilled Nursing        | 0.1%   |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing                | 0.3%   |
| Current Assets         | 912,976       | Total Charges      | 4,985,562     |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 18,666        | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 110,000       | Operating Revenue  | 4,985,562     | 100.0% | Medicare LOS           |        |
| Total Assets           | 1,041,642     | Operating Expense  | 5,727,037     | 114.9% | Current Ratio          | 0.4    |
| Current Liabilities    | 2,388,618     | Operating Margin   | -741,475      | -14.9% | Days to Collect        | 42.0   |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       | 37.2   |
| Total Equity           | -1,346,976    | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 1,041,642     | Net Profit or Loss | (741,475)     | -14.9% | Return on Equity       | 55.0%  |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 921647 SANTA ANA                                                          | A HOSPICE, INC                           |                                                                                              |                                              |                         | Proprietary - Corporati                                                           | on                          |
|---------------------------------------------------------------------------|------------------------------------------|----------------------------------------------------------------------------------------------|----------------------------------------------|-------------------------|-----------------------------------------------------------------------------------|-----------------------------|
| 610 PACIFIC COAST                                                         | Γ HIGHWAY SUI                            | TE 211 12/31/2019                                                                            | 365 Days Submi                               | tted                    | Hospice                                                                           |                             |
| SEAL BEACH, CA 90                                                         | )740                                     |                                                                                              |                                              |                         |                                                                                   |                             |
| ORANGE                                                                    |                                          |                                                                                              |                                              |                         | Key Performanac                                                                   | e Ind.                      |
| NATIONAL GOVERN                                                           | IMENT SERVICE                            | S                                                                                            |                                              |                         | Skilled Nursing                                                                   | 0.0%                        |
| Balance S                                                                 | Sheet                                    | Income                                                                                       | e Statement                                  |                         | Nursing                                                                           | 1.0%                        |
| Current Assets                                                            | 435,310                                  | Total Charges                                                                                | 4,294,204                                    |                         | Home Healthcare                                                                   | 0.0%                        |
| Fixed Assets                                                              | 48,948                                   | Contract Allowance                                                                           | 969,055                                      | 22.6%                   | Length of Stay                                                                    |                             |
| Other Assets                                                              | 180,000                                  | Operating Revenue                                                                            | 3,325,149                                    | 77.4%                   | Medicare LOS                                                                      |                             |
| Total Assets                                                              | 673,361                                  | Operating Expense                                                                            | 3,775,240                                    | 113.5%                  | Current Ratio                                                                     | 0.4                         |
| Current Liabilities                                                       | 1,155,344                                | Operating Margin                                                                             | -450,091                                     | -13.5%                  | Days to Collect                                                                   | 40.3                        |
| Long Term Liabilities                                                     | 0                                        | Other Income                                                                                 | 0                                            | 0.0%                    | Avg Payment Days                                                                  | 13.0                        |
| Total Equity                                                              | -481,983                                 | Other Expense                                                                                | 0                                            | 0.0%                    | Depreciation Rate                                                                 | 0.0%                        |
| Total Liab. and Equity                                                    | 673,361                                  | Net Profit or Loss                                                                           | (450,091)                                    | -13.5%                  | Return on Equity                                                                  | 93.4%                       |
| 921742 SANTA MA                                                           | RIA HOSPICE, I                           | NC                                                                                           |                                              |                         | Proprietary - Corporati                                                           | on                          |
| 222 W CARMEN LAN                                                          | NE SUITE #206                            | 12/31/2019                                                                                   | 365 Days Submi                               | tted                    | Hospice                                                                           |                             |
| SANTA MARIA, CA 9                                                         | 3458                                     |                                                                                              |                                              |                         |                                                                                   |                             |
| SANTA BARBARA                                                             |                                          |                                                                                              |                                              |                         | Key Performanac                                                                   | e Ind.                      |
| NATIONAL GOVERN                                                           |                                          |                                                                                              |                                              |                         |                                                                                   | •                           |
|                                                                           | IMENT SERVICE                            | ES .                                                                                         |                                              |                         | Skilled Nursing                                                                   | 0.0%                        |
| Balance S                                                                 |                                          |                                                                                              | e Statement                                  |                         | Skilled Nursing Nursing                                                           |                             |
| Balance S<br>Current Assets                                               | Sheet                                    |                                                                                              | e <b>Statement</b><br>416,163                |                         | _                                                                                 | 0.0%                        |
|                                                                           | <b>Sheet</b> 12,376                      | Income                                                                                       |                                              | 0.0%                    | Nursing                                                                           | 0.0%                        |
| Current Assets                                                            | Sheet<br>12,376<br>1,500                 | Income<br>Total Charges                                                                      | 416,163                                      | 0.0%<br>100.0%          | Nursing Home Healthcare                                                           | 0.0%                        |
| Current Assets Fixed Assets                                               | 12,376<br>1,500<br>0                     | Income<br>Total Charges<br>Contract Allowance                                                | 416,163                                      |                         | Nursing Home Healthcare Length of Stay                                            | 0.0%                        |
| Current Assets Fixed Assets Other Assets                                  | 12,376<br>1,500<br>0<br>13,876           | Income Total Charges Contract Allowance Operating Revenue                                    | 416,163<br>0<br>416,163                      | 100.0%                  | Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%        |
| Current Assets Fixed Assets Other Assets Total Assets                     | 12,376<br>1,500<br>0<br>13,876<br>93,053 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 416,163<br>0<br>416,163<br>394,633           | 100.0%<br>94.8%         | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%<br>0.1 |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 12,376<br>1,500<br>0<br>13,876<br>93,053 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 416,163<br>0<br>416,163<br>394,633<br>21,530 | 100.0%<br>94.8%<br>5.2% | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%        |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 921781 SANTA MON       | ICA HOSPICE | CARE INC           |                |       | Proprietary - Corporat | ion    |
|------------------------|-------------|--------------------|----------------|-------|------------------------|--------|
| 5250 SANTA MONICA      | BLVD, SUITE | 218 12/31/2019     | 365 Days Submi | tted  | Hospice                |        |
| LOS ANGELES, CA 90     | 029         |                    |                |       |                        |        |
| LOS ANGELES            |             |                    |                |       | Key Performanad        | e Ind. |
| NATIONAL GOVERNM       | ENT SERVICE | S                  |                |       | Skilled Nursing        | 0.0%   |
| Balance Sh             | eet         | Income             | e Statement    |       | Nursing                | 0.0%   |
| Current Assets         | 7,718       | Total Charges      | 898,212        |       | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0           | Contract Allowance | 342,520        | 38.1% | Length of Stay         |        |
| Other Assets           | 0           | Operating Revenue  | 555,692        | 61.9% | Medicare LOS           |        |
| Total Assets           | 7,718       | Operating Expense  | 547,974        | 98.6% | Current Ratio          |        |
| Current Liabilities    | 0           | Operating Margin   | 7,718          | 1.4%  | Days to Collect        | 0.0    |
| Long Term Liabilities  | 0           | Other Income       | 0              | 0.0%  | Avg Payment Days       | 0.0    |
| Total Equity           | 7,718       | Other Expense      | 0              | 0.0%  | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 7,718       | Net Profit or Loss | 7,718          | 1.4%  | Return on Equity       | 100.0% |
| 751524 SANTA YEKA      | ATERINA HOS | PICE, INC.         |                |       |                        |        |

5958 VINELAND AVENUE SUITE J

Cost Report not filed.

N HOLLYWOOD, CA 91601

|              |                                           |                                                                                                                                |                  | Key Performanad                                                          | ce Ind.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|--------------|-------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|------------------|--------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| MENT SERVICE | ES                                        |                                                                                                                                |                  | Skilled Nursing                                                          | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Sheet        | Income                                    | e Statement                                                                                                                    |                  | Nursing                                                                  | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 0            | Total Charges                             | (                                                                                                                              | )                | Home Healthcare                                                          | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 0            | Contract Allowance                        | (                                                                                                                              | 0.0%             | Length of Stay                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 0            | Operating Revenue                         | 0                                                                                                                              | 0.0%             | Medicare LOS                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 0            | Operating Expense                         | 0                                                                                                                              | 0.0%             | Current Ratio                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 0            | Operating Margin                          | 0                                                                                                                              | 0.0%             | Days to Collect                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 0            | Other Income                              | 0                                                                                                                              | 0.0%             | Avg Payment Days                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 0            | Other Expense                             | 0                                                                                                                              | 0.0%             | Depreciation Rate                                                        | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 0            | Net Profit or Loss                        | 0                                                                                                                              | 0.0%             | Return on Equity                                                         | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|              | 6heet 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 0 Total Charges 0 Contract Allowance 0 Operating Revenue 0 Operating Expense 0 Operating Margin 0 Other Income 0 Other Expense | Income Statement | Income Statement   0   Total Charges   0   0   0   0   0   0   0   0   0 | MENT SERVICES  Income Statement  O Total Charges O Contract Allowance O Operating Revenue O Operating Expense O Operating Margin O Other Income O Other Expense O Other Expense O Other Expense O Other Expense O Other Income |

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| 921719 SC HOSPIC                                                          | E                                                |                                                                                              |                                                   |                          | Proprietary - Corpora                                                             | tion                       |
|---------------------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------------------------------------------------|---------------------------------------------------|--------------------------|-----------------------------------------------------------------------------------|----------------------------|
| 12001 VENTURA PL                                                          | ACE SUITE 202                                    | 12/31/2019                                                                                   | 365 Days Subm                                     | itted                    | Hospice                                                                           |                            |
| N HOLLYWOOD, CA                                                           | 91604                                            |                                                                                              |                                                   |                          |                                                                                   |                            |
| LOS ANGELES                                                               |                                                  |                                                                                              |                                                   |                          | Key Performana                                                                    | ce Ind.                    |
| NATIONAL GOVERN                                                           | IMENT SERVICE                                    | ES                                                                                           |                                                   |                          | Skilled Nursing                                                                   | 0.0%                       |
| Balance S                                                                 | Sheet                                            | Incom                                                                                        | e Statement                                       |                          | Nursing                                                                           | 0.0%                       |
| Current Assets                                                            | 12,438                                           | Total Charges                                                                                | 1,505,832                                         |                          | Home Healthcare                                                                   | 0.0%                       |
| Fixed Assets                                                              | 0                                                | Contract Allowance                                                                           | 0                                                 | 0.0%                     | Length of Stay                                                                    |                            |
| Other Assets                                                              | 0                                                | Operating Revenue                                                                            | 1,505,832                                         | 100.0%                   | Medicare LOS                                                                      |                            |
| Total Assets                                                              | 37,212                                           | Operating Expense                                                                            | 1,273,456                                         | 84.6%                    | Current Ratio                                                                     | 0.4                        |
| Current Liabilities                                                       | 28,697                                           | Operating Margin                                                                             | 232,376                                           | 15.4%                    | Days to Collect                                                                   | 2.4                        |
| Long Term Liabilities                                                     | 0                                                | Other Income                                                                                 | 0                                                 | 0.0%                     | Avg Payment Days                                                                  | 8.2                        |
| Total Equity                                                              | 8,515                                            | Other Expense                                                                                | 0                                                 | 0.0%                     | Depreciation Rate                                                                 | 0.0%                       |
| Total Liab. and Equity                                                    | 37,212                                           | Net Profit or Loss                                                                           | 232,376                                           | 15.4%                    | Return on Equity                                                                  | 2,729.0%                   |
| 921793 SEA COAS                                                           | T HOSPICE CAI                                    | RE INC                                                                                       |                                                   |                          | Proprietary - Corpora                                                             | tion                       |
| 8380 MIRAMAR MAL                                                          | _L                                               | 12/31/2019                                                                                   | 365 Days Subm                                     | itted                    | Hospice                                                                           |                            |
| SAN DIEGO, CA 921                                                         | 21                                               |                                                                                              |                                                   |                          |                                                                                   |                            |
| SAN DIEGO                                                                 |                                                  |                                                                                              |                                                   |                          | Key Performana                                                                    | ce Ind.                    |
| NATIONAL GOVERN                                                           | IMENT SERVICE                                    | =9                                                                                           |                                                   |                          | Skilled Nursing                                                                   |                            |
|                                                                           |                                                  | -0                                                                                           |                                                   |                          | Okilica Haroling                                                                  | 1.0%                       |
| Balance S                                                                 | Sheet                                            |                                                                                              | e Statement                                       |                          | Nursing                                                                           | 1.0%<br>0.0%               |
| Balance S<br>Current Assets                                               |                                                  |                                                                                              | e Statement<br>1,116,884                          |                          | _                                                                                 |                            |
|                                                                           | 294,896                                          | Income                                                                                       |                                                   | 0.0%                     | Nursing                                                                           | 0.0%                       |
| Current Assets                                                            | 294,896                                          | Income<br>Total Charges<br>Contract Allowance                                                | 1,116,884                                         | 0.0%<br>100.0%           | Nursing Home Healthcare                                                           | 0.0%                       |
| Current Assets Fixed Assets                                               | 294,896                                          | Income<br>Total Charges<br>Contract Allowance                                                | 1,116,884                                         |                          | Nursing Home Healthcare Length of Stay                                            | 0.0%                       |
| Current Assets Fixed Assets Other Assets                                  | 294,896<br>0<br>0<br>295,802                     | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                           | 1,116,884                                         | 100.0%                   | Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%                       |
| Current Assets Fixed Assets Other Assets Total Assets                     | 294,896<br>0<br>0<br>295,802<br>52,000           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 1,116,884<br>0<br>1,116,884<br>876,375            | 100.0%<br>78.5%          | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>5.7        |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 294,896<br>0<br>0<br>295,802<br>52,000<br>82,450 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,116,884<br>0<br>1,116,884<br>876,375<br>240,509 | 100.0%<br>78.5%<br>21.5% | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>5.7<br>0.0 |

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| 051603 SEASONS                                                                                                                     | HOSPICE & PAI                                                                          | LLIATIVE CARE OF C                                                                           | CALIFORNIA                                                |                                   | Proprietary - Corporat                                                                                            | ion                                  |
|------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------------|-----------------------------------|-------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 750 THE CITY DRIV                                                                                                                  | E SOUTH, SUITI                                                                         | E 120 12/31/2019                                                                             | 365 Days Submi                                            | tted                              | Hospice                                                                                                           |                                      |
| ORANGE, CA 92868                                                                                                                   |                                                                                        |                                                                                              |                                                           |                                   |                                                                                                                   |                                      |
| ORANGE                                                                                                                             |                                                                                        |                                                                                              |                                                           |                                   | Key Performanad                                                                                                   | ce Ind.                              |
| NATIONAL GOVERN                                                                                                                    | IMENT SERVICE                                                                          | S                                                                                            |                                                           |                                   | Skilled Nursing                                                                                                   | 0.2%                                 |
| Balance S                                                                                                                          | Sheet                                                                                  | Income                                                                                       | e Statement                                               |                                   | Nursing                                                                                                           | 2.1%                                 |
| Current Assets                                                                                                                     | 1,782,051                                                                              | Total Charges                                                                                | 7,304,163                                                 |                                   | Home Healthcare                                                                                                   | 0.0%                                 |
| Fixed Assets                                                                                                                       | 15,414                                                                                 | Contract Allowance                                                                           | 37,931                                                    | 0.5%                              | Length of Stay                                                                                                    |                                      |
| Other Assets                                                                                                                       | 260,444                                                                                | Operating Revenue                                                                            | 7,266,232                                                 | 99.5%                             | Medicare LOS                                                                                                      |                                      |
| Total Assets                                                                                                                       | 2,057,909                                                                              | Operating Expense                                                                            | 7,099,628                                                 | 97.7%                             | Current Ratio                                                                                                     | 2.5                                  |
| Current Liabilities                                                                                                                | 721,720                                                                                | Operating Margin                                                                             | 166,604                                                   | 2.3%                              | Days to Collect                                                                                                   | 88.8                                 |
| Long Term Liabilities                                                                                                              | 796,966                                                                                | Other Income                                                                                 | 0                                                         | 0.0%                              | Avg Payment Days                                                                                                  | 35.0                                 |
| Total Equity                                                                                                                       | 539,223                                                                                | Other Expense                                                                                | 0                                                         | 0.0%                              | Depreciation Rate                                                                                                 | 0.0%                                 |
| Total Liab. and Equity                                                                                                             | 2,057,909                                                                              | Net Profit or Loss                                                                           | 166,604                                                   | 2.3%                              | Return on Equity                                                                                                  | 30.9%                                |
| 051790 SEASONS                                                                                                                     | HOSPICE & PAI                                                                          | LIATIVE CARE OF C                                                                            | ALIFORNIA                                                 |                                   | Proprietary - Corporat                                                                                            | ion                                  |
|                                                                                                                                    |                                                                                        |                                                                                              |                                                           |                                   |                                                                                                                   |                                      |
| 320 W ARDEN AVE                                                                                                                    | E, SUITE 100                                                                           | 12/31/2019                                                                                   | 365 Days Submi                                            | tted                              | Hospice                                                                                                           |                                      |
| 320 W ARDEN AVE                                                                                                                    |                                                                                        | 12/31/2019                                                                                   | 365 Days Submi                                            | tted                              | Hospice                                                                                                           |                                      |
|                                                                                                                                    |                                                                                        | 12/31/2019                                                                                   | 365 Days Submi                                            | tted                              | Hospice  Key Performana                                                                                           | ce Ind.                              |
| GLENDALE, CA 9120                                                                                                                  | 03                                                                                     |                                                                                              | 365 Days Submi                                            | tted                              | ·                                                                                                                 | ce Ind.<br>0.2%                      |
| GLENDALE, CA 9120<br>LOS ANGELES                                                                                                   | 03<br>IMENT SERVICE                                                                    | ES                                                                                           | 365 Days Submi                                            | tted                              | Key Performanad                                                                                                   |                                      |
| GLENDALE, CA 9120<br>LOS ANGELES<br>NATIONAL GOVERN                                                                                | 03<br>IMENT SERVICE<br>Sheet                                                           | ES                                                                                           | ·                                                         | tted                              | <b>Key Performana</b> Skilled Nursing                                                                             | 0.2%                                 |
| GLENDALE, CA 9120<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                                   | 03<br>IMENT SERVICE<br>Sheet<br>1,515,985                                              | ES<br>Income                                                                                 | e Statement                                               | tted<br>0.4%                      | <b>Key Performana</b> Skilled Nursing Nursing                                                                     | 0.2%<br>23.7%                        |
| GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                             | 03<br>IMENT SERVICE<br>Sheet<br>1,515,985<br>40,808                                    | ES<br>Income<br>Total Charges                                                                | e Statement<br>5,410,657                                  |                                   | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                  | 0.2%<br>23.7%                        |
| GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                                | 03<br>IMENT SERVICE<br>Sheet<br>1,515,985<br>40,808<br>665,596                         | Income<br>Total Charges<br>Contract Allowance                                                | e <b>Statement</b><br>5,410,657<br>23,261                 | 0.4%                              | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.2%<br>23.7%                        |
| GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN  Balance S  Current Assets Fixed Assets Other Assets                                 | 03<br>IMENT SERVICE<br>Sheet<br>1,515,985<br>40,808<br>665,596<br>2,297,112            | Income Total Charges Contract Allowance Operating Revenue                                    | 5,410,657<br>23,261<br>5,387,396                          | 0.4%<br>99.6%                     | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS                | 0.2%<br>23.7%<br>0.0%                |
| GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN  Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 03<br>IMENT SERVICE<br>Sheet<br>1,515,985<br>40,808<br>665,596<br>2,297,112<br>665,199 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 5,410,657<br>23,261<br>5,387,396<br>6,129,567             | 0.4%<br>99.6%<br>113.8%           | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.2%<br>23.7%<br>0.0%                |
| GLENDALE, CA 9120 LOS ANGELES NATIONAL GOVERN  Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 03 IMENT SERVICE Sheet 1,515,985 40,808 665,596 2,297,112 665,199 3,819,915            | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 5,410,657<br>23,261<br>5,387,396<br>6,129,567<br>-742,171 | 0.4%<br>99.6%<br>113.8%<br>-13.8% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.2%<br>23.7%<br>0.0%<br>2.3<br>82.6 |

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| 551550 SEASONS I                                                                                                                                                                                      | HOSPICE & PAI                                                                                                                      | LLIATIVE CARE OF C                                                                             | ALIFORNIA                                                                                    |                                                    | Proprietary - Corporation                                                                                                                                                       | on                                 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|----------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|
| 16745 WEST BERNA<br>240                                                                                                                                                                               | ARDO DRIVE, S                                                                                                                      | UITE 12/31/2019                                                                                | 365 Days Submi                                                                               | tted                                               | Hospice                                                                                                                                                                         |                                    |
| SAN DIEGO, CA 9212                                                                                                                                                                                    | 27                                                                                                                                 |                                                                                                |                                                                                              |                                                    |                                                                                                                                                                                 |                                    |
| SAN DIEGO                                                                                                                                                                                             |                                                                                                                                    |                                                                                                |                                                                                              |                                                    | Key Performanac                                                                                                                                                                 | e Ind.                             |
| DUMMY FOR MEDIC                                                                                                                                                                                       | AID HHA                                                                                                                            |                                                                                                |                                                                                              |                                                    | Skilled Nursing                                                                                                                                                                 | 0.3%                               |
| Balance S                                                                                                                                                                                             | Sheet                                                                                                                              | Income                                                                                         | Statement                                                                                    |                                                    | Nursing                                                                                                                                                                         | 3.3%                               |
| Current Assets                                                                                                                                                                                        | 1,677,296                                                                                                                          | Total Charges                                                                                  | 7,674,346                                                                                    |                                                    | Home Healthcare                                                                                                                                                                 | 0.0%                               |
| Fixed Assets                                                                                                                                                                                          | 33,631                                                                                                                             | Contract Allowance                                                                             | 98,323                                                                                       | 1.3%                                               | Length of Stay                                                                                                                                                                  |                                    |
| Other Assets                                                                                                                                                                                          | 594,130                                                                                                                            | Operating Revenue                                                                              | 7,576,023                                                                                    | 98.7%                                              | Medicare LOS                                                                                                                                                                    |                                    |
| Total Assets                                                                                                                                                                                          | 5,902,077                                                                                                                          | Operating Expense                                                                              | 7,362,006                                                                                    | 97.2%                                              | Current Ratio                                                                                                                                                                   | 1.4                                |
| Current Liabilities                                                                                                                                                                                   | 1,227,806                                                                                                                          | Operating Margin                                                                               | 214,017                                                                                      | 2.8%                                               | Days to Collect                                                                                                                                                                 | 78.7                               |
| Long Term Liabilities                                                                                                                                                                                 | 78,076                                                                                                                             | Other Income                                                                                   | 0                                                                                            | 0.0%                                               | Avg Payment Days                                                                                                                                                                | 58.5                               |
|                                                                                                                                                                                                       |                                                                                                                                    |                                                                                                |                                                                                              | 0.00/                                              | Daniel de Cara Data                                                                                                                                                             | 0.0%                               |
| Total Equity                                                                                                                                                                                          | 4,596,195                                                                                                                          | Other Expense                                                                                  | 0                                                                                            | 0.0%                                               | Depreciation Rate                                                                                                                                                               | 0.070                              |
| Total Equity  Total Liab. and Equity                                                                                                                                                                  |                                                                                                                                    | Other Expense  Net Profit or Loss                                                              | 214,017                                                                                      |                                                    | Return on Equity                                                                                                                                                                |                                    |
| Total Liab. and Equity                                                                                                                                                                                | 5,902,077                                                                                                                          | · -                                                                                            | 214,017                                                                                      |                                                    | ·                                                                                                                                                                               | 4.7%                               |
| Total Liab. and Equity                                                                                                                                                                                | 5,902,077<br>HOSPICE & PAI                                                                                                         | Net Profit or Loss  LLIATIVE CARE OF C                                                         | 214,017                                                                                      | 2.8%                                               | Return on Equity                                                                                                                                                                | 4.7%                               |
| Total Liab. and Equity  551621 SEASONS I                                                                                                                                                              | 5,902,077  HOSPICE & PAI  JE SUITE 300                                                                                             | Net Profit or Loss  LLIATIVE CARE OF C                                                         | 214,017 ALIFORNIA                                                                            | 2.8%                                               | Return on Equity Proprietary - Corporation                                                                                                                                      | 4.7%                               |
| Total Liab. and Equity  551621 SEASONS I                                                                                                                                                              | 5,902,077  HOSPICE & PAI  JE SUITE 300                                                                                             | Net Profit or Loss  LLIATIVE CARE OF C                                                         | 214,017 ALIFORNIA                                                                            | 2.8%                                               | Return on Equity Proprietary - Corporation                                                                                                                                      | 4.7%<br>on                         |
| Total Liab. and Equity  551621 SEASONS I  8686 HAVEN AVENU                                                                                                                                            | 5,902,077  HOSPICE & PAI  JE SUITE 300  NGA, CA 91730                                                                              | Net Profit or Loss  LLIATIVE CARE OF C                                                         | 214,017 ALIFORNIA                                                                            | 2.8%                                               | Return on Equity  Proprietary - Corporation  Hospice                                                                                                                            | 4.7%<br>on                         |
| Total Liab. and Equity  551621 SEASONS I  8686 HAVEN AVENU  RANCHO CUCAMON  SAN BERNARDINO                                                                                                            | 5,902,077  HOSPICE & PAI  JE SUITE 300  IGA, CA 91730  CAID HHA                                                                    | Net Profit or Loss  LLIATIVE CARE OF C                                                         | 214,017 ALIFORNIA                                                                            | 2.8%                                               | Return on Equity  Proprietary - Corporation  Hospice  Key Performanace                                                                                                          | 4.7%<br>on<br>e Ind.<br>0.0%       |
| Total Liab. and Equity  551621 SEASONS I  8686 HAVEN AVENU  RANCHO CUCAMON  SAN BERNARDINO  DUMMY FOR MEDIC                                                                                           | 5,902,077  HOSPICE & PAI  JE SUITE 300  IGA, CA 91730  CAID HHA                                                                    | Net Profit or Loss  LLIATIVE CARE OF C                                                         | 214,017  ALIFORNIA  365 Days Submi                                                           | 2.8%                                               | Return on Equity  Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing                                                                                         | 4.7% on  e Ind. 0.0% 0.0%          |
| Total Liab. and Equity  551621 SEASONS I  8686 HAVEN AVENU  RANCHO CUCAMON  SAN BERNARDINO  DUMMY FOR MEDIC  Balance S                                                                                | 5,902,077  HOSPICE & PAI  JE SUITE 300  IGA, CA 91730  CAID HHA  Sheet  1,562,346                                                  | Net Profit or Loss  LLIATIVE CARE OF CA  12/31/2019  Income                                    | 214,017  ALIFORNIA  365 Days Submi                                                           | 2.8%                                               | Return on Equity  Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                                | 4.7%<br>on<br>e Ind.               |
| Total Liab. and Equity  551621 SEASONS I  8686 HAVEN AVENU  RANCHO CUCAMON  SAN BERNARDINO  DUMMY FOR MEDIC  Balance S  Current Assets                                                                | 5,902,077  HOSPICE & PAI  JE SUITE 300  NGA, CA 91730  CAID HHA  Sheet  1,562,346  67,511                                          | Net Profit or Loss  LLIATIVE CARE OF CA  12/31/2019  Income  Total Charges                     | 214,017  ALIFORNIA  365 Days Submi  Statement 6,628,622                                      | 2.8%                                               | Return on Equity  Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                               | 4.7% on  e Ind. 0.0% 0.0%          |
| Total Liab. and Equity  551621 SEASONS I  8686 HAVEN AVENU  RANCHO CUCAMON  SAN BERNARDINO  DUMMY FOR MEDIC  Balance S  Current Assets  Fixed Assets                                                  | 5,902,077  HOSPICE & PAI  JE SUITE 300  NGA, CA 91730  CAID HHA  Sheet  1,562,346 67,511 614,321                                   | Net Profit or Loss  LLIATIVE CARE OF C.  12/31/2019  Income  Total Charges  Contract Allowance | 214,017  ALIFORNIA  365 Days Submi  Statement  6,628,622  328,306                            | 2.8%<br>itted                                      | Return on Equity  Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                               | 4.7% on  e Ind. 0.0% 0.0%          |
| Total Liab. and Equity  551621 SEASONS I  8686 HAVEN AVENU  RANCHO CUCAMON  SAN BERNARDINO  DUMMY FOR MEDIC  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 5,902,077  HOSPICE & PAI  JE SUITE 300  IGA, CA 91730  CAID HHA  Sheet  1,562,346  67,511  614,321  2,256,022                      | Income Total Charges Contract Allowance Operating Revenue                                      | 214,017  ALIFORNIA  365 Days Submi  Statement 6,628,622 328,306 6,300,316                    | 2.8%<br>itted<br>5.0%<br>95.0%                     | Return on Equity  Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                 | 4.7% on  e Ind. 0.0% 0.0% 0.0%     |
| Total Liab. and Equity  551621 SEASONS I  8686 HAVEN AVENU  RANCHO CUCAMON  SAN BERNARDINO  DUMMY FOR MEDIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 5,902,077  HOSPICE & PAI  JE SUITE 300  IGA, CA 91730  SAID HHA  Sheet  1,562,346  67,511  614,321  2,256,022  1,197,663           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                    | 214,017  ALIFORNIA  365 Days Submi  Statement 6,628,622 328,306 6,300,316 6,820,630          | 2.8%<br>itted<br>5.0%<br>95.0%<br>108.3%           | Return on Equity  Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio                  | 4.7% on  e Ind. 0.0% 0.0% 1.3      |
| Total Liab. and Equity  551621 SEASONS I  8686 HAVEN AVENU  RANCHO CUCAMON  SAN BERNARDINO  DUMMY FOR MEDIC  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 5,902,077  HOSPICE & PAI  JE SUITE 300  JIGA, CA 91730  SAID HHA  Sheet  1,562,346  67,511  614,321  2,256,022  1,197,663  266,097 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin   | 214,017  ALIFORNIA  365 Days Submi  Statement 6,628,622 328,306 6,300,316 6,820,630 -520,314 | 2.8%<br>fitted<br>5.0%<br>95.0%<br>108.3%<br>-8.3% | Return on Equity  Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio  Days to Collect | 4.7% on  e Ind. 0.0% 0.0% 1.3 89.9 |

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Sample Hospice reports from the Halmanac.com website.

| 321743 OLAGONO                                                                                                                                            | HOSPICE & PAI                                                              | LLIATIVE CARE OF C                                                                           | ALIFORNIA                                                                 |                                | Proprietary - Corporat                                                                                            | ion                                  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|--------------------------------|-------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 2295 GATEWAY OA                                                                                                                                           | KS DRIVE, SUIT                                                             | E 165 12/31/2019                                                                             | 365 Days Submi                                                            | tted                           | Hospice                                                                                                           |                                      |
| SACRAMENTO, CA                                                                                                                                            | 95833                                                                      |                                                                                              |                                                                           |                                |                                                                                                                   |                                      |
| SACRAMENTO                                                                                                                                                |                                                                            |                                                                                              |                                                                           |                                | Key Performanad                                                                                                   | e Ind.                               |
| NATIONAL GOVERN                                                                                                                                           | IMENT SERVICE                                                              | S                                                                                            |                                                                           |                                | Skilled Nursing                                                                                                   | 0.0%                                 |
| Balance S                                                                                                                                                 | Sheet                                                                      | Income                                                                                       | e Statement                                                               |                                | Nursing                                                                                                           | 0.0%                                 |
| Current Assets                                                                                                                                            | 880,986                                                                    | Total Charges                                                                                | 4,123,150                                                                 |                                | Home Healthcare                                                                                                   | 0.0%                                 |
| Fixed Assets                                                                                                                                              | 50,270                                                                     | Contract Allowance                                                                           | 14,809                                                                    | 0.4%                           | Length of Stay                                                                                                    |                                      |
| Other Assets                                                                                                                                              | 129,472                                                                    | Operating Revenue                                                                            | 4,108,341                                                                 | 99.6%                          | Medicare LOS                                                                                                      |                                      |
| Total Assets                                                                                                                                              | 1,131,353                                                                  | Operating Expense                                                                            | 3,625,627                                                                 | 88.3%                          | Current Ratio                                                                                                     | 1.4                                  |
| Current Liabilities                                                                                                                                       | 631,344                                                                    | Operating Margin                                                                             | 482,714                                                                   | 11.7%                          | Days to Collect                                                                                                   | 77.7                                 |
| Long Term Liabilities                                                                                                                                     | 1,138,626                                                                  | Other Income                                                                                 | 0                                                                         | 0.0%                           | Avg Payment Days                                                                                                  | 61.4                                 |
| Total Equity                                                                                                                                              | -638,617                                                                   | Other Expense                                                                                | 0                                                                         | 0.0%                           | Depreciation Rate                                                                                                 | 0.0%                                 |
| Total Liab. and Equity                                                                                                                                    | 1,131,353                                                                  | Net Profit or Loss                                                                           | 482,714                                                                   | 11.7%                          | Return on Equity                                                                                                  | -75.6%                               |
| 551750 SEASONS                                                                                                                                            | HOSPICE & PAI                                                              | LLIATIVE CARE OF N                                                                           | ORTHERN CALI                                                              |                                | Proprietary - Corporat                                                                                            | ion                                  |
|                                                                                                                                                           |                                                                            |                                                                                              |                                                                           |                                |                                                                                                                   |                                      |
| 400 RACE STREET,                                                                                                                                          | SUITE 101                                                                  | 12/31/2019                                                                                   | 365 Days Submi                                                            | tted                           | Hospice                                                                                                           |                                      |
| 400 RACE STREET,<br>SAN JOSE, CA 9512                                                                                                                     |                                                                            | 12/31/2019                                                                                   | 365 Days Submi                                                            | tted                           | Hospice                                                                                                           |                                      |
|                                                                                                                                                           |                                                                            | 12/31/2019                                                                                   | 365 Days Submi                                                            | tted                           | Hospice  Key Performanac                                                                                          | ce Ind.                              |
| SAN JOSE, CA 9512                                                                                                                                         | 6                                                                          |                                                                                              | 365 Days Submi                                                            | tted                           |                                                                                                                   | ce Ind.<br>0.1%                      |
| SAN JOSE, CA 9512<br>SANTA CLARA                                                                                                                          | 6<br>IMENT SERVICE                                                         | ES                                                                                           | 365 Days Submir                                                           | tted                           | Key Performanad                                                                                                   |                                      |
| SAN JOSE, CA 9512<br>SANTA CLARA<br>NATIONAL GOVERN                                                                                                       | 6<br>IMENT SERVICE<br>Sheet                                                | ES                                                                                           | ·                                                                         | tted                           | <b>Key Performana</b> Skilled Nursing                                                                             | 0.1%                                 |
| SAN JOSE, CA 9512<br>SANTA CLARA<br>NATIONAL GOVERN<br>Balance S                                                                                          | 6<br>IMENT SERVICE<br>Sheet<br>2,885,455                                   | ES<br>Income                                                                                 | e Statement                                                               | tted<br>0.8%                   | <b>Key Performana</b> Skilled Nursing Nursing                                                                     | 0.1%<br>2.6%                         |
| SAN JOSE, CA 9512<br>SANTA CLARA<br>NATIONAL GOVERN<br>Balance S<br>Current Assets                                                                        | 6<br>IMENT SERVICE<br>Sheet<br>2,885,455<br>140,136                        | ES<br>Income<br>Total Charges                                                                | e <b>Statement</b><br>10,083,974                                          |                                | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                  | 0.1%<br>2.6%                         |
| SAN JOSE, CA 9512<br>SANTA CLARA<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets                                                        | 6 IMENT SERVICE Sheet                                                      | Income Total Charges Contract Allowance                                                      | 2 <b>Statement</b><br>10,083,974<br>78,064                                | 0.8%                           | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.1%<br>2.6%                         |
| SAN JOSE, CA 9512<br>SANTA CLARA<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets                                        | 6 IMENT SERVICE Sheet 2,885,455 140,136 517,742 3,835,562                  | Income Total Charges Contract Allowance Operating Revenue                                    | 2 Statement<br>10,083,974<br>78,064<br>10,005,910                         | 0.8%<br>99.2%                  | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                              | 0.1%<br>2.6%<br>0.0%                 |
| SAN JOSE, CA 9512<br>SANTA CLARA<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets                        | 6 IMENT SERVICE Sheet 2,885,455 140,136 517,742 3,835,562 2,242,229        | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2 Statement<br>10,083,974<br>78,064<br>10,005,910<br>9,551,957            | 0.8%<br>99.2%<br>95.5%         | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.1%<br>2.6%<br>0.0%                 |
| SAN JOSE, CA 9512<br>SANTA CLARA<br>NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets<br>Current Liabilities | 6 IMENT SERVICE Sheet 2,885,455 140,136 517,742 3,835,562 2,242,229 36,415 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 Statement<br>10,083,974<br>78,064<br>10,005,910<br>9,551,957<br>453,953 | 0.8%<br>99.2%<br>95.5%<br>4.5% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.1%<br>2.6%<br>0.0%<br>1.3<br>104.6 |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                | OF LIFE HOSPI                                 | CE, LLC                                                                                      |                                               |                                    | Proprietary - Corporat                                                                                            | ion                  |
|--------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------|------------------------------------|-------------------------------------------------------------------------------------------------------------------|----------------------|
| 23832 ROCKFIELD I                                                                                                              | BLVD SUITE 135                                | 5 12/31/2019                                                                                 | 365 Days Submi                                | itted                              | Hospice                                                                                                           |                      |
| LAKE FOREST, CA 9                                                                                                              | 92630                                         |                                                                                              |                                               |                                    |                                                                                                                   |                      |
| ORANGE                                                                                                                         |                                               |                                                                                              |                                               |                                    | Key Performanad                                                                                                   | e Ind.               |
| NATIONAL GOVERN                                                                                                                | IMENT SERVICE                                 | ES .                                                                                         |                                               |                                    | Skilled Nursing                                                                                                   | 0.0%                 |
| Balance S                                                                                                                      | Sheet                                         | Incom                                                                                        | e Statement                                   |                                    | Nursing                                                                                                           | 0.0%                 |
| Current Assets                                                                                                                 | 184,287                                       | Total Charges                                                                                | 822,452                                       |                                    | Home Healthcare                                                                                                   | 0.0%                 |
| Fixed Assets                                                                                                                   | 938                                           | Contract Allowance                                                                           | 0                                             | 0.0%                               | Length of Stay                                                                                                    |                      |
| Other Assets                                                                                                                   | 0                                             | Operating Revenue                                                                            | 822,452                                       | 100.0%                             | Medicare LOS                                                                                                      |                      |
| Total Assets                                                                                                                   | 185,225                                       | Operating Expense                                                                            | 773,739                                       | 94.1%                              | Current Ratio                                                                                                     | 4.4                  |
| Current Liabilities                                                                                                            | 42,330                                        | Operating Margin                                                                             | 48,713                                        | 5.9%                               | Days to Collect                                                                                                   | 0.0                  |
| Long Term Liabilities                                                                                                          | 0                                             | Other Income                                                                                 | 0                                             | 0.0%                               | Avg Payment Days                                                                                                  | 20.0                 |
| Total Equity                                                                                                                   | 142,895                                       | Other Expense                                                                                | 0                                             | 0.0%                               | Depreciation Rate                                                                                                 | 0.0%                 |
| Total Liab. and Equity                                                                                                         | 185,225                                       | Net Profit or Loss                                                                           | 48,713                                        | 5.9%                               | Return on Equity                                                                                                  | 34.1%                |
| 551574 SEBASTIA                                                                                                                | N HOSPICE CAI                                 | RE INC                                                                                       |                                               |                                    | Proprietary - Corporat                                                                                            | ion                  |
| 1720 EAST LOS ANO<br>#218                                                                                                      | GELES AVENUE                                  | OLUTE - 0/00/00/00                                                                           |                                               |                                    |                                                                                                                   |                      |
| <del>_</del>                                                                                                                   |                                               | SUITE 6/30/2019                                                                              | 365 Days Submitt                              | ted                                | Hospice                                                                                                           |                      |
| SIMI VALLEY, CA 93                                                                                                             |                                               | : SUITE 6/30/2019 :                                                                          | 365 Days Submitt                              | ted                                | Hospice                                                                                                           |                      |
|                                                                                                                                |                                               | : SUITE 6/30/2019 :                                                                          | 365 Days Submitt                              | ted                                | Hospice  Key Performana                                                                                           | ce Ind.              |
| SIMI VALLEY, CA 93                                                                                                             | 065                                           |                                                                                              | 365 Days Submitt                              | ted                                |                                                                                                                   | ce Ind.<br>0.0%      |
| SIMI VALLEY, CA 93<br>VENTURA                                                                                                  | 065<br>IMENT SERVICE                          | ≣S                                                                                           | 365 Days Submitt                              | ted                                | Key Performanad                                                                                                   |                      |
| SIMI VALLEY, CA 93<br>VENTURA<br>NATIONAL GOVERN                                                                               | 065<br>IMENT SERVICE<br>Sheet                 | ≣S                                                                                           | ·                                             | ted                                | <b>Key Performana</b> Skilled Nursing                                                                             | 0.0%                 |
| SIMI VALLEY, CA 93 VENTURA NATIONAL GOVERN Balance S                                                                           | 065<br>IMENT SERVICE<br>Sheet<br>253,772      | ES<br>Incom                                                                                  | e Statement                                   | ted<br>0.0%                        | <b>Key Performana</b> Skilled Nursing Nursing                                                                     | 0.0%<br>0.0%         |
| SIMI VALLEY, CA 93 VENTURA NATIONAL GOVERN Balance S Current Assets                                                            | 065<br>IMENT SERVICE<br>Sheet<br>253,772<br>0 | ES<br><b>Incom</b> e<br>Total Charges                                                        | e <b>Statement</b><br>210,839                 |                                    | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                  | 0.0%<br>0.0%         |
| SIMI VALLEY, CA 93 VENTURA NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | 065  IMENT SERVICE  Sheet  253,772  0  1,108  | Income<br>Total Charges<br>Contract Allowance                                                | e <b>Statement</b> 210,839 0                  | 0.0%                               | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%         |
| SIMI VALLEY, CA 93 VENTURA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | 253,772<br>0<br>1,108<br>254,880              | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                           | e Statement 210,839 0 210,839                 | 0.0%<br>100.0%                     | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS                | 0.0%<br>0.0%<br>0.0% |
| SIMI VALLEY, CA 93 VENTURA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 253,772<br>0<br>1,108<br>254,880<br>237,811   | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 210,839<br>0<br>210,839<br>247,604            | 0.0%<br>100.0%<br>117.4%           | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0% |
| SIMI VALLEY, CA 93 VENTURA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 253,772<br>0<br>1,108<br>254,880<br>237,811   | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 210,839<br>0<br>210,839<br>247,604<br>-36,765 | 0.0%<br>100.0%<br>117.4%<br>-17.4% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0% |

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| 051667 SELF-HELP                                           | HOME CARE 8                          | R HOSPICE                                                                             |                                              |                           | Nonprofit - Private                                                       |                    |
|------------------------------------------------------------|--------------------------------------|---------------------------------------------------------------------------------------|----------------------------------------------|---------------------------|---------------------------------------------------------------------------|--------------------|
| 731 SANSOME STRE                                           | EET, SUITE 100                       | 6/30/2019                                                                             | 365 Days Submitt                             | ed                        | Hospice                                                                   |                    |
| SAN FRANCISCO, CA                                          | A 94111                              |                                                                                       |                                              |                           |                                                                           |                    |
| SAN FRANCISCO                                              |                                      |                                                                                       |                                              |                           | Key Performanac                                                           | e Ind.             |
| NATIONAL GOVERNI                                           | MENT SERVICE                         | S                                                                                     |                                              |                           | Skilled Nursing                                                           | 0.0%               |
| Balance S                                                  | heet                                 | Income                                                                                | e Statement                                  |                           | Nursing                                                                   | 0.0%               |
| Current Assets                                             | 8,124,097                            | Total Charges                                                                         | 24,346,356                                   |                           | Home Healthcare                                                           | 0.0%               |
| Fixed Assets                                               | 2,967,384                            | Contract Allowance                                                                    | 0                                            | 0.0%                      | Length of Stay                                                            |                    |
| Other Assets                                               | 849,244                              | Operating Revenue                                                                     | 24,346,356                                   | 100.0%                    | Medicare LOS                                                              |                    |
| Total Assets                                               | 11,940,725                           | Operating Expense                                                                     | 23,538,336                                   | 96.7%                     | Current Ratio                                                             | 1.8                |
| Current Liabilities                                        | 4,492,837                            | Operating Margin                                                                      | 808,020                                      | 3.3%                      | Days to Collect                                                           | 58.8               |
| Long Term Liabilities                                      | 1,797,804                            | Other Income                                                                          | 0                                            | 0.0%                      | Avg Payment Days                                                          | 64.5               |
| Total Equity                                               | 5,650,084                            | Other Expense                                                                         | 0                                            | 0.0%                      | Depreciation Rate                                                         | 0.0%               |
| Total Liab. and Equity                                     | 11,940,725                           | Net Profit or Loss                                                                    | 808,020                                      | 3.3%                      | Return on Equity                                                          | 14.3%              |
| 921576 SENIOR HO                                           | SPICE                                |                                                                                       |                                              |                           | Proprietary - Corporati                                                   | on                 |
| 23331 EL TORO RD,                                          | SUITE 217-B                          | 12/31/2019                                                                            | 365 Days Submi                               | itted                     | Hospice                                                                   |                    |
| LAKE FOREST, CA 9:                                         | 2630                                 |                                                                                       |                                              |                           |                                                                           |                    |
| ORANGE                                                     |                                      |                                                                                       |                                              |                           | Key Performanac                                                           | e Ind.             |
| NATIONAL GOVERNI                                           | MENT SERVICE                         | ES .                                                                                  |                                              |                           | Skilled Nursing                                                           | 0.0%               |
| Balance S                                                  | haat                                 | lnaam                                                                                 |                                              |                           |                                                                           |                    |
|                                                            | neet                                 | income                                                                                | e Statement                                  |                           | Nursing                                                                   | 0.1%               |
| Current Assets                                             |                                      | Total Charges                                                                         | <b>Statement</b> 792,595                     |                           | Nursing Home Healthcare                                                   | 0.1%<br>0.0%       |
| Current Assets Fixed Assets                                | 97,714                               |                                                                                       |                                              | 0.0%                      | _                                                                         |                    |
|                                                            | 97,714                               | Total Charges                                                                         | 792,595                                      | 0.0%<br>100.0%            | Home Healthcare                                                           |                    |
| Fixed Assets                                               | 97,714<br>0<br>0                     | Total Charges Contract Allowance                                                      | 792,595                                      |                           | Home Healthcare<br>Length of Stay                                         |                    |
| Fixed Assets Other Assets                                  | 97,714<br>0<br>0<br>97,714           | Total Charges Contract Allowance Operating Revenue                                    | 792,595<br>0<br>792,595                      | 100.0%                    | Home Healthcare Length of Stay Medicare LOS                               | 0.0%               |
| Fixed Assets Other Assets Total Assets                     | 97,714<br>0<br>0<br>97,714           | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 792,595<br>0<br>792,595<br>796,781           | 100.0%<br>100.5%          | Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%               |
| Fixed Assets Other Assets Total Assets Current Liabilities | 97,714<br>0<br>0<br>97,714<br>40,977 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 792,595<br>0<br>792,595<br>796,781<br>-4,186 | 100.0%<br>100.5%<br>-0.5% | Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>2.4<br>0.0 |

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| 751505 SENIOR IIC                                                                                               | SPICE CARE II                                                            | NC.                                                                                                       |                                                      |                                    | Proprietary - Corporati                                                                                                             | on                    |
|-----------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|------------------------------------------------------|------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|-----------------------|
| 359 EAST MAGNOLI                                                                                                | A BLVD., SUITE                                                           | E. C 12/31/2019                                                                                           | 365 Days Submi                                       | tted                               | Hospice                                                                                                                             |                       |
| BURBANK, CA 91502                                                                                               | 2                                                                        |                                                                                                           |                                                      |                                    |                                                                                                                                     |                       |
| LOS ANGELES                                                                                                     |                                                                          |                                                                                                           |                                                      |                                    | Key Performanac                                                                                                                     | e Ind.                |
| NATIONAL GOVERN                                                                                                 | MENT SERVICE                                                             | ES .                                                                                                      |                                                      |                                    | Skilled Nursing                                                                                                                     | 0.0%                  |
| Balance S                                                                                                       | heet                                                                     | Income                                                                                                    | e Statement                                          |                                    | Nursing                                                                                                                             | 0.0%                  |
| Current Assets                                                                                                  | 148,156                                                                  | Total Charges                                                                                             | 1,686,342                                            |                                    | Home Healthcare                                                                                                                     | 0.0%                  |
| Fixed Assets                                                                                                    | 2,506                                                                    | Contract Allowance                                                                                        | 0                                                    | 0.0%                               | Length of Stay                                                                                                                      |                       |
| Other Assets                                                                                                    | -702                                                                     | Operating Revenue                                                                                         | 1,686,342                                            | 100.0%                             | Medicare LOS                                                                                                                        |                       |
| Total Assets                                                                                                    | 149,960                                                                  | Operating Expense                                                                                         | 1,606,062                                            | 95.2%                              | Current Ratio                                                                                                                       |                       |
| Current Liabilities                                                                                             | 0                                                                        | Operating Margin                                                                                          | 80,280                                               | 4.8%                               | Days to Collect                                                                                                                     | 0.0                   |
| Long Term Liabilities                                                                                           | 51,221                                                                   | Other Income                                                                                              | 0                                                    | 0.0%                               | Avg Payment Days                                                                                                                    | 0.0                   |
| Total Equity                                                                                                    | 98,739                                                                   | Other Expense                                                                                             | 0                                                    | 0.0%                               | Depreciation Rate                                                                                                                   | 0.0%                  |
| Total Liab. and Equity                                                                                          | 149,960                                                                  | Net Profit or Loss                                                                                        | 80,280                                               | 4.8%                               | Return on Equity                                                                                                                    | 81.3%                 |
| 921794 SEQUOIA H                                                                                                | IOSPICE                                                                  |                                                                                                           |                                                      |                                    | Proprietary - Corporati                                                                                                             | on                    |
| 830 HILLVIEW COUF                                                                                               | RT, SUITE 245                                                            | 12/31/2019                                                                                                | 265 Dave Submi                                       | itted                              |                                                                                                                                     |                       |
|                                                                                                                 |                                                                          |                                                                                                           | Jays Subilii                                         | ittea                              | Hospice                                                                                                                             |                       |
| MILPITAS, CA 95035                                                                                              |                                                                          |                                                                                                           | JOS Days Subilli                                     | illou                              | Hospice                                                                                                                             |                       |
| MILPITAS, CA 95035<br>SANTA CLARA                                                                               |                                                                          |                                                                                                           | Joo Days Subilli                                     | illou                              | Key Performanac                                                                                                                     | e Ind.                |
| ·                                                                                                               |                                                                          |                                                                                                           | Joo Days Subilli                                     | illou                              |                                                                                                                                     | <b>e Ind.</b><br>0.0% |
| SANTA CLARA                                                                                                     | MENT SERVICE                                                             | ΞS                                                                                                        | e Statement                                          | illed                              | Key Performanac                                                                                                                     |                       |
| SANTA CLARA  NATIONAL GOVERN                                                                                    | MENT SERVICE                                                             | ΞS                                                                                                        | ·                                                    | ilicu                              | <b>Key Performanac</b> Skilled Nursing                                                                                              | 0.0%                  |
| SANTA CLARA  NATIONAL GOVERN  Balance S                                                                         | MENT SERVICE<br>Sheet<br>823,795                                         | ES<br>Income                                                                                              | e Statement                                          | 0.0%                               | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                                    | 0.0%                  |
| SANTA CLARA  NATIONAL GOVERN  Balance S  Current Assets                                                         | MENT SERVICE<br>Sheet<br>823,795<br>10,169                               | ES<br><b>Incom</b> e<br>Total Charges                                                                     | e <b>Statement</b><br>2,848,745                      |                                    | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                                  | 0.0%                  |
| SANTA CLARA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                           | MENT SERVICE<br>Sheet<br>823,795<br>10,169<br>1,130,397                  | Income<br>Total Charges<br>Contract Allowance                                                             | e <b>Statement</b> 2,848,745 0                       | 0.0%                               | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.0%                  |
| SANTA CLARA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                             | MENT SERVICE<br>Sheet<br>823,795<br>10,169<br>1,130,397<br>1,964,361     | Income Total Charges Contract Allowance Operating Revenue                                                 | 2,848,745<br>0<br>2,848,745                          | 0.0%<br>100.0%                     | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.0%<br>0.0%<br>0.0%  |
| SANTA CLARA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets               | MENT SERVICE<br>Sheet<br>823,795<br>10,169<br>1,130,397<br>1,964,361     | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 2,848,745<br>0<br>2,848,745<br>3,212,747             | 0.0%<br>100.0%<br>112.8%           | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>0.0%<br>0.0%  |
| SANTA CLARA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MENT SERVICE<br>823,795<br>10,169<br>1,130,397<br>1,964,361<br>2,350,106 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 2,848,745<br>0<br>2,848,745<br>3,212,747<br>-364,002 | 0.0%<br>100.0%<br>112.8%<br>-12.8% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.0%<br>0.0%  |

**All Providers** 

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| 921001 SERENE H                                                                                                                  | OSPICE CARE,                                             | INC                                                                                          |                                                           |                                   |                                                                                                                    |                             |
|----------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------------|-----------------------------------|--------------------------------------------------------------------------------------------------------------------|-----------------------------|
| 3131 FOOTHILL BL\                                                                                                                | /D, UNIT J                                               | Cost Repor                                                                                   | t not filed.                                              |                                   |                                                                                                                    |                             |
| LA CRESCENTA, CA                                                                                                                 | A 91214                                                  |                                                                                              |                                                           |                                   |                                                                                                                    |                             |
| LOS ANGELES                                                                                                                      |                                                          |                                                                                              |                                                           |                                   | Key Performanad                                                                                                    | e Ind.                      |
| NATIONAL GOVERN                                                                                                                  | IMENT SERVICE                                            | ES .                                                                                         |                                                           |                                   | Skilled Nursing                                                                                                    | 0.0%                        |
| Balance S                                                                                                                        | Sheet                                                    | Income                                                                                       | Statement                                                 |                                   | Nursing                                                                                                            | 0.0%                        |
| Current Assets                                                                                                                   | 0                                                        | Total Charges                                                                                | 0                                                         |                                   | Home Healthcare                                                                                                    | 0.0%                        |
| Fixed Assets                                                                                                                     | 0                                                        | Contract Allowance                                                                           | 0                                                         | 0.0%                              | Length of Stay                                                                                                     |                             |
| Other Assets                                                                                                                     | 0                                                        | Operating Revenue                                                                            | 0                                                         | 0.0%                              | Medicare LOS                                                                                                       |                             |
| Total Assets                                                                                                                     | 0                                                        | Operating Expense                                                                            | 0                                                         | 0.0%                              | Current Ratio                                                                                                      |                             |
| Current Liabilities                                                                                                              | 0                                                        | Operating Margin                                                                             | 0                                                         | 0.0%                              | Days to Collect                                                                                                    |                             |
| Long Term Liabilities                                                                                                            | 0                                                        | Other Income                                                                                 | 0                                                         | 0.0%                              | Avg Payment Days                                                                                                   |                             |
| Total Equity                                                                                                                     | 0                                                        | Other Expense                                                                                | 0                                                         | 0.0%                              | Depreciation Rate                                                                                                  | 0.0%                        |
| Total Liab. and Equity                                                                                                           | 0                                                        | Net Profit or Loss                                                                           | 0                                                         | 0.0%                              | Return on Equity                                                                                                   | 0.0%                        |
| 051765 SERENITY                                                                                                                  | HOSPICE CARE                                             |                                                                                              |                                                           |                                   | Proprietary - Corporati                                                                                            | on                          |
|                                                                                                                                  |                                                          |                                                                                              |                                                           |                                   |                                                                                                                    |                             |
| 1420 N CLAREMON                                                                                                                  | T BLVD #101A                                             | 12/31/2019                                                                                   | 365 Days Submi                                            | itted                             | Hospice                                                                                                            |                             |
|                                                                                                                                  |                                                          | 12/31/2019                                                                                   | 365 Days Submi                                            | itted                             | Hospice                                                                                                            |                             |
| CLAREMONT, CA 91                                                                                                                 |                                                          | 12/31/2019                                                                                   | 365 Days Submi                                            | itted                             | Hospice  Key Performanac                                                                                           | e Ind.                      |
| CLAREMONT, CA 91                                                                                                                 | 1711                                                     |                                                                                              | 365 Days Submi                                            | itted                             |                                                                                                                    | e Ind.<br>0.0%              |
| CLAREMONT, CA 91                                                                                                                 | I711<br>IMENT SERVICE                                    | ES                                                                                           | 365 Days Submi                                            | itted                             | Key Performanac                                                                                                    |                             |
| CLAREMONT, CA 91<br>LOS ANGELES<br>NATIONAL GOVERN                                                                               | I711<br>IMENT SERVICE<br>Sheet                           | ES                                                                                           | ·                                                         | itted                             | <b>Key Performanac</b> Skilled Nursing                                                                             | 0.0%                        |
| CLAREMONT, CA 91 LOS ANGELES NATIONAL GOVERN Balance S                                                                           | I711<br>IMENT SERVICE<br>Sheet                           | ES<br>Income                                                                                 | e Statement                                               | itted<br>13.0%                    | Key Performanac<br>Skilled Nursing<br>Nursing                                                                      | 0.0%<br>0.4%                |
| CLAREMONT, CA 91 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | I711<br>IMENT SERVICE<br>Sheet                           | ES<br>Income<br>Total Charges                                                                | e Statement<br>1,005,871                                  |                                   | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.0%<br>0.4%                |
| CLAREMONT, CA 91 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | I711 IMENT SERVICE Sheet  0 32,082 0                     | Income<br>Total Charges<br>Contract Allowance                                                | e <b>Statement</b><br>1,005,871<br>130,492                | 13.0%                             | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.0%<br>0.4%                |
| CLAREMONT, CA 91 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | 1711  IMENT SERVICE  Sheet  0  32,082  0  32,082         | Income Total Charges Contract Allowance Operating Revenue                                    | 2 Statement<br>1,005,871<br>130,492<br>875,379            | 13.0%<br>87.0%                    | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.4%<br>0.0%        |
| CLAREMONT, CA 91 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 1711  IMENT SERVICE  Sheet  0  32,082  0  32,082         | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2 Statement<br>1,005,871<br>130,492<br>875,379<br>880,713 | 13.0%<br>87.0%<br>100.6%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.4%<br>0.0%        |
| CLAREMONT, CA 91 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1711  IMENT SERVICE  Sheet  0  32,082  0  32,082  45,201 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 875,379<br>880,713<br>-5,334                              | 13.0%<br>87.0%<br>100.6%<br>-0.6% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.4%<br>0.0%<br>0.0 |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

|             |                                                                                |                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                 | Proprietary - Corporati                                                                                                                                                                                                                                                                                                              | 011                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|-------------|--------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SUITE 212   | 12/31/2019                                                                     | 365 Days Submi                                                                                                                                           | tted                                                                                                                                                                                                                                                                                                            | Hospice                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 3           |                                                                                |                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|             |                                                                                |                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                 | Key Performanac                                                                                                                                                                                                                                                                                                                      | e Ind.                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| ENT SERVICE | S                                                                              |                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                 | Skilled Nursing                                                                                                                                                                                                                                                                                                                      | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| eet         | Income                                                                         | e Statement                                                                                                                                              |                                                                                                                                                                                                                                                                                                                 | Nursing                                                                                                                                                                                                                                                                                                                              | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 122,708     | Total Charges                                                                  | 650,982                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                 | Home Healthcare                                                                                                                                                                                                                                                                                                                      | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 0           | Contract Allowance                                                             | 0                                                                                                                                                        | 0.0%                                                                                                                                                                                                                                                                                                            | Length of Stay                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 760,000     | Operating Revenue                                                              | 650,982                                                                                                                                                  | 100.0%                                                                                                                                                                                                                                                                                                          | Medicare LOS                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 882,708     | Operating Expense                                                              | 844,488                                                                                                                                                  | 129.7%                                                                                                                                                                                                                                                                                                          | Current Ratio                                                                                                                                                                                                                                                                                                                        | 1.5                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| 80,057      | Operating Margin                                                               | -193,506                                                                                                                                                 | -29.7%                                                                                                                                                                                                                                                                                                          | Days to Collect                                                                                                                                                                                                                                                                                                                      | 48.4                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 960,000     | Other Income                                                                   | 0                                                                                                                                                        | 0.0%                                                                                                                                                                                                                                                                                                            | Avg Payment Days                                                                                                                                                                                                                                                                                                                     | 34.4                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| -157,349    | Other Expense                                                                  | 0                                                                                                                                                        | 0.0%                                                                                                                                                                                                                                                                                                            | Depreciation Rate                                                                                                                                                                                                                                                                                                                    | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 882,708     | Net Profit or Loss                                                             | (193,506)                                                                                                                                                | -29.7%                                                                                                                                                                                                                                                                                                          | Return on Equity                                                                                                                                                                                                                                                                                                                     | 123.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|             | 122,708<br>0<br>760,000<br>882,708<br>80,057<br>960,000<br>-157,349<br>882,708 | ENT SERVICES  122,708 Total Charges  Contract Allowance 760,000 Operating Revenue 882,708 Operating Expense 80,057 Operating Margin 960,000 Other Income | Income Statement   122,708   Total Charges   650,982   0   Contract Allowance   0   760,000   Operating Revenue   650,982   882,708   Operating Expense   844,488   80,057   Operating Margin   -193,506   960,000   Other Income   0   -157,349   Other Expense   0   882,708   Net Profit or Loss   (193,506) | ENT SERVICES  Pet Income Statement  122,708 Total Charges 650,982  0 Contract Allowance 0 0.0%  760,000 Operating Revenue 650,982 100.0%  882,708 Operating Expense 844,488 129.7%  80,057 Operating Margin -193,506 -29.7%  960,000 Other Income 0 0.0%  -157,349 Other Expense 0 0.0%  882,708 Net Profit or Loss (193,506) -29.7% | Key Performance Skilled Nursing Nursing  122,708 Total Charges 650,982 Home Healthcare  0 Contract Allowance 0 0.0% Length of Stay  760,000 Operating Revenue 650,982 100.0% Medicare LOS  882,708 Operating Expense 844,488 129.7% Current Ratio  80,057 Operating Margin -193,506 -29.7% Days to Collect  960,000 Other Income 0 0.0% Avg Payment Days  -157,349 Other Expense 0 0.0% Depreciation Rate  882,708 Net Profit or Loss (193,506) -29.7% Return on Equity |

#### 751676 SERENITY HOSPICE GROUP INC

17100 NORWALK BLVD SUITE 110

Cost Report not filed.

CERRITOS, CA 90703

| LOS ANGELES            |               |                    |             |   |      | <b>Key Performanace</b> | Ind. |
|------------------------|---------------|--------------------|-------------|---|------|-------------------------|------|
| NATIONAL GOVERN        | NMENT SERVICE | ES                 |             |   |      | Skilled Nursing         | 0.0% |
| Balance S              | Sheet         | Income             | e Statement |   |      | Nursing                 | 0.0% |
| Current Assets         | 0             | Total Charges      |             | 0 |      | Home Healthcare         | 0.0% |
| Fixed Assets           | 0             | Contract Allowance |             | 0 | 0.0% | Length of Stay          |      |
| Other Assets           | 0             | Operating Revenue  |             | 0 | 0.0% | Medicare LOS            |      |
| Total Assets           | 0             | Operating Expense  |             | 0 | 0.0% | Current Ratio           |      |
| Current Liabilities    | 0             | Operating Margin   |             | 0 | 0.0% | Days to Collect         |      |
| Long Term Liabilities  | 0             | Other Income       |             | 0 | 0.0% | Avg Payment Days        |      |
| Total Equity           | 0             | Other Expense      |             | 0 | 0.0% | Depreciation Rate       | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss |             | 0 | 0.0% | Return on Equity        | 0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551570 SERENITY        | HOSPICE LLC  |                     |               |        | Proprietary - Corporati | on     |
|------------------------|--------------|---------------------|---------------|--------|-------------------------|--------|
| 777 E TAHQUITZ CA      | NYON WAY, SU | JITE 301 12/31/2019 | 365 Days Subm | itted  | Hospice                 |        |
| PALM SPRINGS, CA       | 92262        |                     |               |        |                         |        |
| RIVERSIDE              |              |                     |               |        | Key Performanad         | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE | ES .                |               |        | Skilled Nursing         | 0.3%   |
| Balance S              | heet         | Income              | e Statement   |        | Nursing                 | 0.2%   |
| Current Assets         | 513,334      | Total Charges       | 6,896,966     |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 38,622       | Contract Allowance  | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 1,816        | Operating Revenue   | 6,896,966     | 100.0% | Medicare LOS            |        |
| Total Assets           | 553,772      | Operating Expense   | 6,621,918     | 96.0%  | Current Ratio           | 83.3   |
| Current Liabilities    | 6,162        | Operating Margin    | 275,048       | 4.0%   | Days to Collect         | 0.0    |
| Long Term Liabilities  | 54,216       | Other Income        | 0             | 0.0%   | Avg Payment Days        | (1.0)  |
| Total Equity           | 493,394      | Other Expense       | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 553,772      | Net Profit or Loss  | 275,048       | 4.0%   | Return on Equity        | 55.7%  |
| 021510 SEDENITY        | DOINT HOSPIC | E CADE INC          |               |        |                         |        |

#### 921510 SERENITY POINT HOSPICE CARE, INC

1420 E LOS ANGELES AVE SUITE 201

Cost Report not filed.

SIMI VALLEY, CA 93065

| VENTURA                |               |                    |             |      | Key Performanac   | e Ind. |
|------------------------|---------------|--------------------|-------------|------|-------------------|--------|
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |             |      | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement |      | Nursing           | 0.0%   |
| Current Assets         | 0             | Total Charges      | (           | )    | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | (           | 0.0% | Length of Stay    |        |
| Other Assets           | 0             | Operating Revenue  | (           | 0.0% | Medicare LOS      |        |
| Total Assets           | 0             | Operating Expense  | (           | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0             | Operating Margin   | (           | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0             | Other Income       | (           | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0             | Other Expense      | (           | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss | (           | 0.0% | Return on Equity  | 0.0%   |

**All Providers** 

8:01 AM

Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 751560 SHANGRIL        | A HOSPICE     |                    |               |   |      |                   |        |
|------------------------|---------------|--------------------|---------------|---|------|-------------------|--------|
| 8280 UTICA AVENU       | E, SUITE 210  | Cost Repor         | rt not filed. |   |      |                   |        |
| RANCHO CUCAMON         | NGA, CA 91730 |                    |               |   |      |                   |        |
| SAN BERNARDINO         |               |                    |               |   |      | Key Performanac   | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |               |   |      | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement   |   |      | Nursing           | 0.0%   |
| Current Assets         | 0             | Total Charges      |               | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |
| Other Assets           | 0             | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |
| Total Assets           | 0             | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0             | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0             | Other Income       |               | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0             | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0%   |
| 051598 SHARP HO        | SPICECARE     |                    |               |   |      |                   |        |
|                        |               |                    |               |   |      |                   |        |
| 8881 FLETCHER PA       | RKWAY STE 33  | 6 Cost Repor       | rt not filed. |   |      |                   |        |
| LA MESA, CA 91942      |               |                    |               |   |      |                   |        |
| SAN DIEGO              |               |                    |               |   |      | Key Performanac   | e Ind. |
| DUMMY FOR MEDIC        | CAID HHA      |                    |               |   |      | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |   |      | Nursing           | 0.0%   |
| Current Assets         | 0             | Total Charges      |               | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |
| Other Assets           | 0             | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |
| Total Assets           | 0             | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0             | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0             | Other Income       |               | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0             | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0%   |

All Providers

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Sample Hospice reports from the Halmanac.com website.

| 551687 SIERRA HO                                                                                                                                                                                       | OSPICE CARE, I                                                                             | NC                                                                                                                              |                                                                  |                                  | Proprietary - Corporati                                                                                                                                                | on                                   |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 3660 WILSHIRE BLV                                                                                                                                                                                      | /D SUITE 225                                                                               | 12/31/2019                                                                                                                      | 365 Days Submi                                                   | itted                            | Hospice                                                                                                                                                                |                                      |
| LOS ANGELES, CA 9                                                                                                                                                                                      | 90010                                                                                      |                                                                                                                                 |                                                                  |                                  |                                                                                                                                                                        |                                      |
| LOS ANGELES                                                                                                                                                                                            |                                                                                            |                                                                                                                                 |                                                                  |                                  | Key Performanac                                                                                                                                                        | e Ind.                               |
| NATIONAL GOVERN                                                                                                                                                                                        | IMENT SERVICE                                                                              | ES .                                                                                                                            |                                                                  |                                  | Skilled Nursing                                                                                                                                                        | 0.0%                                 |
| Balance S                                                                                                                                                                                              | Sheet                                                                                      | Income                                                                                                                          | Statement                                                        |                                  | Nursing                                                                                                                                                                | 1.2%                                 |
| Current Assets                                                                                                                                                                                         | 173,747                                                                                    | Total Charges                                                                                                                   | 2,790,479                                                        |                                  | Home Healthcare                                                                                                                                                        | 0.0%                                 |
| Fixed Assets                                                                                                                                                                                           | 0                                                                                          | Contract Allowance                                                                                                              | 613,376                                                          | 22.0%                            | Length of Stay                                                                                                                                                         |                                      |
| Other Assets                                                                                                                                                                                           | 0                                                                                          | Operating Revenue                                                                                                               | 2,177,103                                                        | 78.0%                            | Medicare LOS                                                                                                                                                           |                                      |
| Total Assets                                                                                                                                                                                           | 173,747                                                                                    | Operating Expense                                                                                                               | 2,082,968                                                        | 95.7%                            | Current Ratio                                                                                                                                                          | 20.4                                 |
| Current Liabilities                                                                                                                                                                                    | 8,508                                                                                      | Operating Margin                                                                                                                | 94,135                                                           | 4.3%                             | Days to Collect                                                                                                                                                        | 0.0                                  |
| Long Term Liabilities                                                                                                                                                                                  | 0                                                                                          | Other Income                                                                                                                    | 0                                                                | 0.0%                             | Avg Payment Days                                                                                                                                                       | 1.5                                  |
| Total Equity                                                                                                                                                                                           | 165,239                                                                                    | Other Expense                                                                                                                   | 0                                                                | 0.0%                             | Depreciation Rate                                                                                                                                                      | 0.0%                                 |
| Total Equity                                                                                                                                                                                           | •                                                                                          |                                                                                                                                 |                                                                  |                                  |                                                                                                                                                                        |                                      |
| Total Liab. and Equity                                                                                                                                                                                 |                                                                                            | Net Profit or Loss                                                                                                              | 94,135                                                           | 4.3%                             | Return on Equity                                                                                                                                                       | 57.0%                                |
|                                                                                                                                                                                                        | 173,747                                                                                    | Net Profit or Loss                                                                                                              | 94,135                                                           | 4.3%                             | Return on Equity  Proprietary - Corporati                                                                                                                              |                                      |
| Total Liab. and Equity                                                                                                                                                                                 | 173,747 SPICE, INC                                                                         | <u>-</u>                                                                                                                        | 94,135<br>365 Days Submi                                         |                                  |                                                                                                                                                                        |                                      |
| Total Liab. and Equity  921683 SIGMA HOS                                                                                                                                                               | 173,747  SPICE, INC  VD, SUITE 203                                                         | <u>-</u>                                                                                                                        | <u> </u>                                                         |                                  | Proprietary - Corporati                                                                                                                                                |                                      |
| Total Liab. and Equity  921683 SIGMA HOS  6742 VAN NUYS BL                                                                                                                                             | 173,747  SPICE, INC  VD, SUITE 203                                                         | <u>-</u>                                                                                                                        | <u> </u>                                                         |                                  | Proprietary - Corporati                                                                                                                                                | on                                   |
| Total Liab. and Equity  921683 SIGMA HOS  6742 VAN NUYS BLY  VAN NUYS, CA 9140                                                                                                                         | 173,747  SPICE, INC  VD, SUITE 203                                                         | -<br>12/31/2019                                                                                                                 | <u> </u>                                                         |                                  | Proprietary - Corporati Hospice                                                                                                                                        | on                                   |
| Total Liab. and Equity  921683 SIGMA HOS  6742 VAN NUYS BLY  VAN NUYS, CA 9140  LOS ANGELES                                                                                                            | SPICE, INC  VD, SUITE 203  05  IMENT SERVICE                                               | 12/31/2019<br>ES                                                                                                                | <u> </u>                                                         |                                  | Proprietary - Corporati Hospice  Key Performanac                                                                                                                       | on<br>e Ind.<br>0.0%                 |
| Total Liab. and Equity  921683 SIGMA HOS  6742 VAN NUYS BLY  VAN NUYS, CA 9140  LOS ANGELES  NATIONAL GOVERN                                                                                           | 173,747  SPICE, INC  VD, SUITE 203  05  IMENT SERVICE                                      | 12/31/2019<br>ES                                                                                                                | 365 Days Submi                                                   |                                  | Proprietary - Corporati  Hospice  Key Performanac  Skilled Nursing                                                                                                     | e Ind.<br>0.0%<br>0.0%               |
| Total Liab. and Equity  921683 SIGMA HOS  6742 VAN NUYS BLY  VAN NUYS, CA 9140  LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | 173,747  SPICE, INC  VD, SUITE 203  05  IMENT SERVICE                                      | 12/31/2019<br>ES<br>Income                                                                                                      | 365 Days Submi                                                   |                                  | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                                        | on<br>e Ind.<br>0.0%                 |
| Total Liab. and Equity  921683 SIGMA HOS  6742 VAN NUYS BLY  VAN NUYS, CA 9140  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | 173,747  SPICE, INC  VD, SUITE 203  05  IMENT SERVICE Sheet  19,718                        | 12/31/2019 ES Income Total Charges                                                                                              | 365 Days Submi                                                   | itted                            | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                                        | e Ind.<br>0.0%<br>0.0%               |
| Total Liab. and Equity  921683 SIGMA HOS  6742 VAN NUYS BLY  VAN NUYS, CA 9140  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | 173,747  SPICE, INC  VD, SUITE 203  05  IMENT SERVICE Sheet  19,718  0  270,800            | 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                       | 365 Days Submi<br>• Statement<br>1,213,433<br>0                  | itted                            | Proprietary - Corporation Hospice  Key Performance Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                 | e Ind.<br>0.0%<br>0.0%               |
| Total Liab. and Equity  921683 SIGMA HOS  6742 VAN NUYS BLY  VAN NUYS, CA 9140  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 173,747  SPICE, INC  VD, SUITE 203  05  IMENT SERVICE  19,718  0  270,800  290,518         | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | 365 Days Submi<br>2 Statement<br>1,213,433<br>0<br>1,213,433     | 0.0%<br>100.0%                   | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | on<br>e Ind.<br>0.0%<br>0.0%<br>0.0% |
| Total Liab. and Equity  921683 SIGMA HOS  6742 VAN NUYS BLY  VAN NUYS, CA 9140  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 173,747  SPICE, INC  VD, SUITE 203  05  IMENT SERVICE  19,718  0  270,800  290,518         | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin               | 2 Statement<br>1,213,433<br>0<br>1,213,433<br>613,023            | 0.0%<br>100.0%<br>50.5%          | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | on  ee Ind.  0.0%  0.0%  0.0%        |
| Total Liab. and Equity  921683 SIGMA HOS  6742 VAN NUYS BLY  VAN NUYS, CA 9140  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 173,747  SPICE, INC  VD, SUITE 203  05  IMENT SERVICE  19,718  0  270,800  290,518  53,639 | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | 2 Statement<br>1,213,433<br>0<br>1,213,433<br>613,023<br>600,410 | 0.0%<br>100.0%<br>50.5%<br>49.5% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | on  ee Ind. 0.0% 0.0% 0.0% 0.4 2.6   |

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Sample Hospice reports from the Halmanac.com website.

| 751758 SILVER AG       | E HOSPICE SE   | RVICE, INC         |               |        | Proprietary - Corporati | on     |
|------------------------|----------------|--------------------|---------------|--------|-------------------------|--------|
| 145 N ALTADENA D       | RIVE SUITE 102 | 2 12/31/2019       | 365 Days Subm | itted  | Hospice                 |        |
| PASADENA, CA 9110      | 07             |                    |               |        |                         |        |
| LOS ANGELES            |                |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ≣S                 |               |        | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet          | Incom              | e Statement   |        | Nursing                 | 0.1%   |
| Current Assets         | 34,513         | Total Charges      | 861,727       |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0              | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 0              | Operating Revenue  | 861,727       | 100.0% | Medicare LOS            |        |
| Total Assets           | 34,513         | Operating Expense  | 858,406       | 99.6%  | Current Ratio           | 0.3    |
| Current Liabilities    | 115,694        | Operating Margin   | 3,321         | 0.4%   | Days to Collect         | 13.0   |
| Long Term Liabilities  | 0              | Other Income       | 0             | 0.0%   | Avg Payment Days        | 49.2   |
| Total Equity           | -81,181        | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 34,513         | Net Profit or Loss | 3,321         | 0.4%   | Return on Equity        | -4.1%  |
| 921662 SILVER GA       | RLAND HOSPI    | CE CARE, INC       |               |        |                         |        |

5153 W SUNSET BLVD, SUITE A

Cost Report not filed.

LOS ANGELES, CA 90027

| LOS ANGELES            |               |                    |             |             |    | Key Performanace I | nd.  |
|------------------------|---------------|--------------------|-------------|-------------|----|--------------------|------|
| NATIONAL GOVERN        | NMENT SERVICE | ES                 |             |             |    | Skilled Nursing    | 0.0% |
| Balance S              | Sheet         | Income             | e Statement |             |    | Nursing            | 0.0% |
| Current Assets         | 0             | Total Charges      |             | 0           |    | Home Healthcare    | 0.0% |
| Fixed Assets           | 0             | Contract Allowance |             | 0 0.        | 0% | Length of Stay     |      |
| Other Assets           | 0             | Operating Revenue  |             | 0 0.0       | )% | Medicare LOS       |      |
| Total Assets           | 0             | Operating Expense  |             | 0 0.        | 0% | Current Ratio      |      |
| Current Liabilities    | 0             | Operating Margin   |             | 0 0.        | 0% | Days to Collect    |      |
| Long Term Liabilities  | 0             | Other Income       |             | 0 0.        | 0% | Avg Payment Days   |      |
| Total Equity           | 0             | Other Expense      |             | 0 0.        | 0% | Depreciation Rate  | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss |             | <u>0</u> 0. | 0% | Return on Equity   | 0.0% |

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Sample Hospice reports from the Halmanac.com website.

| 751745 SILVER YE                                                                                                                  | ARS HEALTHC                                                                       | ARE, INC                                                                                     |                                                           |                                | Proprietary - Corporat                                                                                            | ion                                   |  |
|-----------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------------|--------------------------------|-------------------------------------------------------------------------------------------------------------------|---------------------------------------|--|
| 6930 OWENSMOUT                                                                                                                    | H AVE SUITE 2                                                                     | 01 12/31/2019                                                                                | 365 Days Submi                                            | tted                           | Hospice                                                                                                           |                                       |  |
| CANOGA PARK, CA                                                                                                                   | 91303                                                                             |                                                                                              |                                                           |                                |                                                                                                                   |                                       |  |
| LOS ANGELES                                                                                                                       |                                                                                   |                                                                                              |                                                           |                                | Key Performanad                                                                                                   | e Ind.                                |  |
| NATIONAL GOVERN                                                                                                                   | IMENT SERVICE                                                                     | ES .                                                                                         |                                                           |                                | Skilled Nursing                                                                                                   | 0.0%                                  |  |
| Balance S                                                                                                                         | Sheet                                                                             | Income                                                                                       | e Statement                                               |                                | Nursing                                                                                                           | 0.0%                                  |  |
| Current Assets                                                                                                                    | 109,664                                                                           | Total Charges                                                                                | 1,519,832                                                 |                                | Home Healthcare                                                                                                   | 0.0%                                  |  |
| Fixed Assets                                                                                                                      | 0                                                                                 | Contract Allowance                                                                           | 296,063                                                   | 19.5%                          | Length of Stay                                                                                                    |                                       |  |
| Other Assets                                                                                                                      | -26,454                                                                           | Operating Revenue                                                                            | 1,223,769                                                 | 80.5%                          | Medicare LOS                                                                                                      |                                       |  |
| Total Assets                                                                                                                      | 174,670                                                                           | Operating Expense                                                                            | 1,187,065                                                 | 97.0%                          | Current Ratio                                                                                                     | 6.7                                   |  |
| Current Liabilities                                                                                                               | 16,334                                                                            | Operating Margin                                                                             | 36,704                                                    | 3.0%                           | Days to Collect                                                                                                   | 11.3                                  |  |
| Long Term Liabilities                                                                                                             | 0                                                                                 | Other Income                                                                                 | 0                                                         | 0.0%                           | Avg Payment Days                                                                                                  | 4.2                                   |  |
| Total Equity                                                                                                                      | 158,336                                                                           | Other Expense                                                                                | 0                                                         | 0.0%                           | Depreciation Rate                                                                                                 | 0.0%                                  |  |
| Total Liab. and Equity                                                                                                            | 174,670                                                                           | Net Profit or Loss                                                                           | 36,704                                                    | 3.0%                           | Return on Equity                                                                                                  | 23.2%                                 |  |
| 551534 SILVERADO                                                                                                                  | 551534 SILVERADO HOSPICE Proprietary - Corporation                                |                                                                                              |                                                           |                                |                                                                                                                   |                                       |  |
|                                                                                                                                   | OTIOSPICE                                                                         |                                                                                              |                                                           |                                | Proprietary - Corporat                                                                                            | ion                                   |  |
| 601 S GLENOAKS B                                                                                                                  |                                                                                   | 12/31/2019                                                                                   | 365 Days Submi                                            | tted                           | Hospice                                                                                                           | ion                                   |  |
| 601 S GLENOAKS B<br>BURBANK, CA 91502                                                                                             | SLVD, STE 201                                                                     | 12/31/2019                                                                                   | 365 Days Submi                                            | tted                           | . , , .                                                                                                           | ion                                   |  |
|                                                                                                                                   | SLVD, STE 201                                                                     | 12/31/2019                                                                                   | 365 Days Submi                                            | tted                           | . , , .                                                                                                           |                                       |  |
| BURBANK, CA 91502                                                                                                                 | SLVD, STE 201<br>2                                                                |                                                                                              | 365 Days Submi                                            | tted                           | Hospice                                                                                                           |                                       |  |
| BURBANK, CA 91502<br>LOS ANGELES                                                                                                  | SLVD, STE 201<br>2<br>IMENT SERVICE                                               | ES                                                                                           | 365 Days Submi                                            | tted                           | Hospice  Key Performana                                                                                           | ce Ind.                               |  |
| BURBANK, CA 91502<br>LOS ANGELES<br>NATIONAL GOVERN                                                                               | SLVD, STE 201<br>2<br>IMENT SERVICE<br>Sheet                                      | ES                                                                                           | ·                                                         | tted                           | Hospice  Key Performanac  Skilled Nursing                                                                         | ce Ind.<br>0.1%                       |  |
| BURBANK, CA 91502<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                                  | SLVD, STE 201<br>2<br>IMENT SERVICE<br>Sheet<br>970,106                           | ES<br>Income                                                                                 | e Statement                                               | tted<br>2.0%                   | Hospice  Key Performanae  Skilled Nursing  Nursing                                                                | ce Ind.<br>0.1%<br>0.6%               |  |
| BURBANK, CA 91502 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | SLVD, STE 201<br>2<br>IMENT SERVICE<br>Sheet<br>970,106                           | Income Total Charges Contract Allowance                                                      | e Statement<br>7,898,078                                  |                                | Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ce Ind.<br>0.1%<br>0.6%               |  |
| BURBANK, CA 91502 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | SLVD, STE 201 2 IMENT SERVICE Sheet 970,106 52,113 0                              | Income<br>Total Charges<br>Contract Allowance                                                | e Statement<br>7,898,078<br>154,712                       | 2.0%                           | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.1%<br>0.6%               |  |
| BURBANK, CA 91502 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | SLVD, STE 201 2 IMENT SERVICE Sheet 970,106 52,113 0 1,038,257                    | Income Total Charges Contract Allowance Operating Revenue                                    | 2 Statement<br>7,898,078<br>154,712<br>7,743,366          | 2.0%<br>98.0%                  | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.1%<br>0.6%<br>0.0%                  |  |
| BURBANK, CA 91502 LOS ANGELES NATIONAL GOVERN  Balance S Current Assets Fixed Assets Other Assets Total Assets                    | SLVD, STE 201 2 IMENT SERVICE Sheet 970,106 52,113 0 1,038,257 -6,975,891         | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 7,898,078<br>154,712<br>7,743,366<br>7,639,553            | 2.0%<br>98.0%<br>98.7%         | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.1%<br>0.6%<br>0.0%                  |  |
| BURBANK, CA 91502 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | SLVD, STE 201 2 IMENT SERVICE Sheet 970,106 52,113 0 1,038,257 -6,975,891 164,120 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 7,898,078<br>154,712<br>7,743,366<br>7,639,553<br>103,813 | 2.0%<br>98.0%<br>98.7%<br>1.3% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.1%<br>0.6%<br>0.0%<br>(0.1)<br>50.4 |  |

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|                                                                                                                                  | O HOSPICE - BA                                   | AY AREA                                                                                                   |                                                          |                                | Proprietary - Corporat                                                                                            | ion                                 |
|----------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|-----------------------------------------------------------------------------------------------------------|----------------------------------------------------------|--------------------------------|-------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 1900 S NORFOLK S                                                                                                                 | Т                                                | 12/31/2019                                                                                                | 365 Days Submi                                           | tted                           | Hospice                                                                                                           |                                     |
| SAN MATEO, CA 944                                                                                                                | 403                                              |                                                                                                           |                                                          |                                |                                                                                                                   |                                     |
| SAN MATEO                                                                                                                        |                                                  |                                                                                                           |                                                          |                                | Key Performanad                                                                                                   | e Ind.                              |
| NATIONAL GOVERN                                                                                                                  | IMENT SERVICE                                    | ES .                                                                                                      |                                                          |                                | Skilled Nursing                                                                                                   | 0.0%                                |
| Balance S                                                                                                                        | Sheet                                            | Income                                                                                                    | e Statement                                              |                                | Nursing                                                                                                           | 0.1%                                |
| Current Assets                                                                                                                   | 536,638                                          | Total Charges                                                                                             | 4,775,156                                                |                                | Home Healthcare                                                                                                   | 0.0%                                |
| Fixed Assets                                                                                                                     | 49,197                                           | Contract Allowance                                                                                        | 237,218                                                  | 5.0%                           | Length of Stay                                                                                                    |                                     |
| Other Assets                                                                                                                     | 0                                                | Operating Revenue                                                                                         | 4,537,938                                                | 95.0%                          | Medicare LOS                                                                                                      |                                     |
| Total Assets                                                                                                                     | 598,835                                          | Operating Expense                                                                                         | 5,195,409                                                | 114.5%                         | Current Ratio                                                                                                     | 0.3                                 |
| Current Liabilities                                                                                                              | 2,023,860                                        | Operating Margin                                                                                          | -657,471                                                 | -14.5%                         | Days to Collect                                                                                                   | 52.4                                |
| Long Term Liabilities                                                                                                            | 492,349                                          | Other Income                                                                                              | 0                                                        | 0.0%                           | Avg Payment Days                                                                                                  | 46.2                                |
| Total Equity                                                                                                                     | -1,917,374                                       | Other Expense                                                                                             | 0                                                        | 0.0%                           | Depreciation Rate                                                                                                 | 0.0%                                |
| Total Liab. and Equity                                                                                                           | 598,835                                          | Net Profit or Loss                                                                                        | (657,471)                                                | -14.5%                         | Return on Equity                                                                                                  | 34.3%                               |
| 051786 SILVERAD                                                                                                                  | O HOSPICE - VE                                   | ENTURA COUNTY                                                                                             |                                                          |                                | Proprietary - Corporat                                                                                            | ion                                 |
|                                                                                                                                  |                                                  |                                                                                                           |                                                          |                                |                                                                                                                   |                                     |
| 15821 VENTURA BO                                                                                                                 | DULEVARD, SUI                                    | TE 515 12/31/2019                                                                                         | 365 Days Submi                                           | tted                           | Hospice                                                                                                           |                                     |
| 15821 VENTURA BO<br>ENCINO, CA 91436                                                                                             | DULEVARD, SUI                                    | TE 515 12/31/2019                                                                                         | 365 Days Submi                                           | tted                           | Hospice                                                                                                           |                                     |
|                                                                                                                                  | DULEVARD, SUI                                    | TE 515 12/31/2019                                                                                         | 365 Days Submi                                           | itted                          | Hospice  Key Performanac                                                                                          | ce Ind.                             |
| ENCINO, CA 91436                                                                                                                 |                                                  |                                                                                                           | 365 Days Submi                                           | itted                          |                                                                                                                   | ce Ind.<br>0.1%                     |
| ENCINO, CA 91436<br>LOS ANGELES                                                                                                  | IMENT SERVICE                                    | ≣S                                                                                                        | 365 Days Submi                                           | itted                          | Key Performanad                                                                                                   |                                     |
| ENCINO, CA 91436<br>LOS ANGELES<br>NATIONAL GOVERN                                                                               | IMENT SERVICE<br>Sheet                           | ≣S                                                                                                        | ·                                                        | itted                          | <b>Key Performana</b> Skilled Nursing                                                                             | 0.1%                                |
| ENCINO, CA 91436 LOS ANGELES NATIONAL GOVERN Balance S                                                                           | IMENT SERVICE<br>Sheet<br>410,867                | ES<br>Incom                                                                                               | e Statement                                              | 2.6%                           | <b>Key Performana</b> Skilled Nursing Nursing                                                                     | 0.1%<br>0.1%                        |
| ENCINO, CA 91436 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | IMENT SERVICE<br>Sheet<br>410,867<br>4,297       | ES<br>Income<br>Total Charges                                                                             | e <b>Statement</b><br>3,202,860                          |                                | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                  | 0.1%<br>0.1%                        |
| ENCINO, CA 91436 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | IMENT SERVICE<br>Sheet<br>410,867<br>4,297       | Income<br>Total Charges<br>Contract Allowance                                                             | e Statement<br>3,202,860<br>83,439                       | 2.6%                           | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.1%<br>0.1%                        |
| ENCINO, CA 91436 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | IMENT SERVICE  Sheet  410,867  4,297  0  415,164 | Income Total Charges Contract Allowance Operating Revenue                                                 | 3,202,860<br>83,439<br>3,119,421                         | 2.6%<br>97.4%                  | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                              | 0.1%<br>0.1%<br>0.0%                |
| ENCINO, CA 91436 LOS ANGELES NATIONAL GOVERN  Balance S Current Assets Fixed Assets Other Assets Total Assets                    | MENT SERVICE 410,867 4,297 0 415,164 2,138,185   | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 3,202,860<br>83,439<br>3,119,421<br>2,993,984            | 2.6%<br>97.4%<br>96.0%         | Key Performanao Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.1%<br>0.1%<br>0.0%                |
| ENCINO, CA 91436 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MENT SERVICE 410,867 4,297 0 415,164 2,138,185   | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 3,202,860<br>83,439<br>3,119,421<br>2,993,984<br>125,437 | 2.6%<br>97.4%<br>96.0%<br>4.0% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.1%<br>0.1%<br>0.0%<br>0.2<br>55.5 |

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| HOSPICE INC                                                     |                                                                                                                                 |                                                                                                                                                                                                                                                                                               |                         | Proprietary - Corporation                                                                         | on                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|-----------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| DRIVE, SUITE 1                                                  | 12/31/2019                                                                                                                      | 365 Days Submit                                                                                                                                                                                                                                                                               | tted                    | Hospice                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                                                                 |                                                                                                                                 |                                                                                                                                                                                                                                                                                               |                         |                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                                                                 |                                                                                                                                 |                                                                                                                                                                                                                                                                                               |                         | Key Performanac                                                                                   | e Ind.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| MENT SERVICE                                                    | ES                                                                                                                              |                                                                                                                                                                                                                                                                                               |                         | Skilled Nursing                                                                                   | 0.1%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| heet                                                            | Income                                                                                                                          | e Statement                                                                                                                                                                                                                                                                                   |                         | Nursing                                                                                           | 0.2%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 3,305,675                                                       | Total Charges                                                                                                                   | 12,567,824                                                                                                                                                                                                                                                                                    |                         | Home Healthcare                                                                                   | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 47,826                                                          | Contract Allowance                                                                                                              | 327,953                                                                                                                                                                                                                                                                                       | 2.6%                    | Length of Stay                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 0                                                               | Operating Revenue                                                                                                               | 12,239,871                                                                                                                                                                                                                                                                                    | 97.4%                   | Medicare LOS                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 3,353,501                                                       | Operating Expense                                                                                                               | 10,674,045                                                                                                                                                                                                                                                                                    | 87.2%                   | Current Ratio                                                                                     | (0.4)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| -8,257,034                                                      | Operating Margin                                                                                                                | 1,565,826                                                                                                                                                                                                                                                                                     | 12.8%                   | Days to Collect                                                                                   | 86.7                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 2,111,748                                                       | Other Income                                                                                                                    | 0                                                                                                                                                                                                                                                                                             | 0.0%                    | Avg Payment Days                                                                                  | 20.5                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 9,498,787                                                       | Other Expense                                                                                                                   | 0                                                                                                                                                                                                                                                                                             | 0.0%                    | Depreciation Rate                                                                                 | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 3,353,501                                                       | Net Profit or Loss                                                                                                              | 1,565,826                                                                                                                                                                                                                                                                                     | 12.8%                   | Return on Equity                                                                                  | 16.5%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| HOSPICE SAN                                                     | N DIEGO                                                                                                                         |                                                                                                                                                                                                                                                                                               |                         | Proprietary - Corporation                                                                         | on                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| EET, SUITE 200                                                  | 12/31/2019                                                                                                                      | 365 Days Submit                                                                                                                                                                                                                                                                               | tted                    | Hospice                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 11                                                              |                                                                                                                                 |                                                                                                                                                                                                                                                                                               |                         |                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                                                                 |                                                                                                                                 |                                                                                                                                                                                                                                                                                               |                         |                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                                                                 |                                                                                                                                 |                                                                                                                                                                                                                                                                                               |                         | Key Performanac                                                                                   | e Ind.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| AID HHA                                                         |                                                                                                                                 |                                                                                                                                                                                                                                                                                               |                         | Key Performanace                                                                                  | e Ind.<br>0.2%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| AID HHA                                                         | Income                                                                                                                          | e Statement                                                                                                                                                                                                                                                                                   |                         | •                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| heet                                                            | Income<br>Total Charges                                                                                                         | e <b>Statement</b><br>16,518,002                                                                                                                                                                                                                                                              |                         | Skilled Nursing                                                                                   | 0.2%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| theet<br>1,978,688                                              |                                                                                                                                 |                                                                                                                                                                                                                                                                                               | 3.7%                    | Skilled Nursing Nursing                                                                           | 0.2%<br>1.1%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 1,978,688<br>79,366                                             | Total Charges                                                                                                                   | 16,518,002                                                                                                                                                                                                                                                                                    | 3.7%<br>96.3%           | Skilled Nursing Nursing Home Healthcare                                                           | 0.2%<br>1.1%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 1,978,688<br>79,366                                             | Total Charges Contract Allowance Operating Revenue                                                                              | 16,518,002                                                                                                                                                                                                                                                                                    |                         | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.2%<br>1.1%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 1,978,688<br>79,366<br>0<br>2,086,690                           | Total Charges Contract Allowance Operating Revenue                                                                              | 16,518,002<br>606,307<br>15,911,695                                                                                                                                                                                                                                                           | 96.3%                   | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.2%<br>1.1%<br>0.0%<br>(0.1)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 1,978,688<br>79,366<br>0<br>2,086,690<br>-16,079,255            | Total Charges Contract Allowance Operating Revenue Operating Expense                                                            | 16,518,002<br>606,307<br>15,911,695<br>14,143,606                                                                                                                                                                                                                                             | 96.3%<br>88.9%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.2%<br>1.1%<br>0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 1,978,688<br>79,366<br>0<br>2,086,690<br>-16,079,255<br>285,610 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin                                           | 16,518,002<br>606,307<br>15,911,695<br>14,143,606<br>1,768,089                                                                                                                                                                                                                                | 96.3%<br>88.9%<br>11.1% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.2%<br>1.1%<br>0.0%<br>(0.1)<br>51.6                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                                                 | DRIVE, SUITE 1  MENT SERVICE  heet  3,305,675  47,826  0  3,353,501  -8,257,034  2,111,748  9,498,787  3,353,501  D HOSPICE SAN | MENT SERVICES  Sheet Income  3,305,675 Total Charges  47,826 Contract Allowance  0 Operating Revenue  3,353,501 Operating Expense  -8,257,034 Operating Margin  2,111,748 Other Income  9,498,787 Other Expense  3,353,501 Net Profit or Loss  D HOSPICE SAN DIEGO  EET, SUITE 200 12/31/2019 | MENT SERVICES           | MENT SERVICES    Sheet                                                                            | Number   N |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| A0156 SIMPLICITY       | Y CARE, INC   |                    |                 |       |                     |        |
|------------------------|---------------|--------------------|-----------------|-------|---------------------|--------|
| 10523 BURBANK BL       | VD, SUITE 111 | Cost Repo          | rt not filed.   |       |                     |        |
| N HOLLYWOOD, CA        | 91601         |                    |                 |       |                     |        |
| LOS ANGELES            |               |                    |                 |       | Key Performanad     | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |                 |       | Skilled Nursing     | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement     |       | Nursing             | 0.0%   |
| Current Assets         | 0             | Total Charges      | 0               |       | Home Healthcare     | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0               | 0.0%  | Length of Stay      |        |
| Other Assets           | 0             | Operating Revenue  | 0               | 0.0%  | Medicare LOS        |        |
| Total Assets           | 0             | Operating Expense  | 0               | 0.0%  | Current Ratio       |        |
| Current Liabilities    | 0             | Operating Margin   | 0               | 0.0%  | Days to Collect     |        |
| Long Term Liabilities  | 0             | Other Income       | 0               | 0.0%  | Avg Payment Days    |        |
| Total Equity           | 0             | Other Expense      | 0               | 0.0%  | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0               | 0.0%  | Return on Equity    | 0.0%   |
| 051778 SKIRBALL        | HOSPICE       |                    |                 |       | Nonprofit - Private |        |
| 6345 BALBOA BLVD       | )., SUITE 315 | 8/31/2019          | 365 Days Submit | ted   | Hospice             |        |
| ENCINO, CA 91316       |               |                    |                 |       |                     |        |
| LOS ANGELES            |               |                    |                 |       | Key Performanad     | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |                 |       | Skilled Nursing     | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement     |       | Nursing             | 0.0%   |
| Current Assets         | 2,960,205     | Total Charges      | 17,576,027      |       | Home Healthcare     | 0.0%   |
| Fixed Assets           | 13,248        | Contract Allowance | 6,187,542       | 35.2% | Length of Stay      |        |
| Other Assets           | 0             | Operating Revenue  | 11,388,485      | 64.8% | Medicare LOS        |        |
| Total Assets           | 3,220,726     | Operating Expense  | 10,468,870      | 91.9% | Current Ratio       | 2.7    |
| Current Liabilities    | 1,103,769     | Operating Margin   | 919,615         | 8.1%  | Days to Collect     | 97.4   |
| Long Term Liabilities  | 0             | Other Income       | 0               | 0.0%  | Avg Payment Days    | 37.4   |
| Total Equity           | 2,116,957     | Other Expense      | 0               | 0.0%  | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity | 3,220,726     | Net Profit or Loss | 919,615         | 8.1%  | Return on Equity    | 43.4%  |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 051567 SNOWLINE        | HOSPICE OF E  | EL DORADO COUNTY   | /-HOSPICE       |        | Nonprofit - Private     |        |
|------------------------|---------------|--------------------|-----------------|--------|-------------------------|--------|
| 6520 PLEASANT VA       | LLEY ROAD     | 6/30/2019          | 365 Days Submit | ted    | Hospice                 |        |
| DIAMOND SPRINGS        | , CA 95619    |                    |                 |        |                         |        |
| EL DORADO              |               |                    |                 |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |                 |        | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement     |        | Nursing                 | 0.0%   |
| Current Assets         | 2,778,586     | Total Charges      | 18,382,208      |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 3,632,525     | Contract Allowance | 0               | 0.0%   | Length of Stay          |        |
| Other Assets           | 0             | Operating Revenue  | 18,382,208      | 100.0% | Medicare LOS            |        |
| Total Assets           | 9,287,465     | Operating Expense  | 18,170,531      | 98.8%  | Current Ratio           | 2.5    |
| Current Liabilities    | 1,118,201     | Operating Margin   | 211,677         | 1.2%   | Days to Collect         | 29.4   |
| Long Term Liabilities  | 1,990,039     | Other Income       | 0               | 0.0%   | Avg Payment Days        | 22.5   |
| Total Equity           | 6,179,225     | Other Expense      | 0               | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 9,287,465     | Net Profit or Loss | 211,677         | 1.2%   | Return on Equity        | 3.4%   |
| 921735 SO CAL HO       | SPICE CARE, I | NC                 |                 |        | Proprietary - Corporati | on     |
| 11507 OXNARD ST,       | UNIT #5       | 12/31/2019         | 365 Days Subm   | itted  | Hospice                 |        |
| N HOLLYWOOD, CA        | 91606         |                    |                 |        |                         |        |
| LOS ANGELES            |               |                    |                 |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |                 |        | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement     |        | Nursing                 | 0.0%   |
| Current Assets         | 72,360        | Total Charges      | 635,098         |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 18,965        | Contract Allowance | 0               | 0.0%   | Length of Stay          |        |
| Other Assets           | 20,000        | Operating Revenue  | 635,098         | 100.0% | Medicare LOS            |        |
| Total Assets           | 111,325       | Operating Expense  | 473,304         | 74.5%  | Current Ratio           |        |
| Current Liabilities    | 0             | Operating Margin   | 161,794         | 25.5%  | Days to Collect         | 0.0    |
| Long Term Liabilities  | 0             | Other Income       | 0               | 0.0%   | Avg Payment Days        | 0.0    |
| Total Equity           | 111,325       | Other Expense      | 0               | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 111,325       | Net Profit or Loss | 161,794         | 25.5%  | Return on Equity        | 145.3% |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| A0163 SOCAL HO         | SPICE AND PA  | LLIATIVE CARE SER  | VICES, INC    |        |                        |        |
|------------------------|---------------|--------------------|---------------|--------|------------------------|--------|
| 12500 RIVERSIDE D      | R, SUITE 209  | Cost Repor         | t not filed.  |        |                        |        |
| STUDIO CITY, CA 91     | 607           |                    |               |        |                        |        |
| LOS ANGELES            |               |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 0             | Total Charges      | 0             |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |        |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio          |        |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect        |        |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       |        |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%   |
| 921597 SOCAL HO        | SPICE INC     |                    |               |        | Proprietary - Corporat | ion    |
| 6063 VINELAND AVI      | E, UNIT C     | 12/31/2019         | 365 Days Subm | itted  | Hospice                |        |
| N HOLLYWOOD, CA        | 91606         |                    |               |        |                        |        |
| LOS ANGELES            |               |                    |               |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |               |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%   |
| Current Assets         | 287,423       | Total Charges      | 810,929       |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |        |
| Other Assets           | 273,694       | Operating Revenue  | 810,929       | 100.0% | Medicare LOS           |        |
| Total Assets           | 561,117       | Operating Expense  | 699,068       | 86.2%  | Current Ratio          | 0.7    |
| Current Liabilities    | 409,860       | Operating Margin   | 111,861       | 13.8%  | Days to Collect        | 127.1  |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0    |
|                        |               |                    | 0             | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Equity           | 151,257       | Other Expense      | 0             | 0.070  | Depreciation Rate      | 0.070  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                        | SPICE SERVICE                                                | ES, INC                                                                                      |                                 |                                    | Proprietary - Corporat                                                                                            | ion                                 |
|------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|----------------------------------------------------------------------------------------------|---------------------------------|------------------------------------|-------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 22030 SHERMAN W                                                                                                        | AY, SUITE 310                                                | 12/31/2019                                                                                   | 365 Days Submi                  | tted                               | Hospice                                                                                                           |                                     |
| CANOGA PARK, CA                                                                                                        | 91303                                                        |                                                                                              |                                 |                                    |                                                                                                                   |                                     |
| LOS ANGELES                                                                                                            |                                                              |                                                                                              |                                 |                                    | Key Performana                                                                                                    | ce Ind.                             |
| NATIONAL GOVERN                                                                                                        | IMENT SERVICE                                                | S                                                                                            |                                 |                                    | Skilled Nursing                                                                                                   | 0.0%                                |
| Balance S                                                                                                              | Sheet                                                        | Income                                                                                       | e Statement                     |                                    | Nursing                                                                                                           | 0.0%                                |
| Current Assets                                                                                                         | 510,313                                                      | Total Charges                                                                                | 1,736,248                       |                                    | Home Healthcare                                                                                                   | 0.0%                                |
| Fixed Assets                                                                                                           | 3,494                                                        | Contract Allowance                                                                           | 1,130,749                       | 65.1%                              | Length of Stay                                                                                                    |                                     |
| Other Assets                                                                                                           | 20,267                                                       | Operating Revenue                                                                            | 605,499                         | 34.9%                              | Medicare LOS                                                                                                      |                                     |
| Total Assets                                                                                                           | 534,074                                                      | Operating Expense                                                                            | 1,134,073                       | 187.3%                             | Current Ratio                                                                                                     | 54.1                                |
| Current Liabilities                                                                                                    | 9,433                                                        | Operating Margin                                                                             | -528,574                        | -87.3%                             | Days to Collect                                                                                                   | 293.2                               |
| Long Term Liabilities                                                                                                  | 960,928                                                      | Other Income                                                                                 | 0                               | 0.0%                               | Avg Payment Days                                                                                                  | 3.0                                 |
| Total Equity                                                                                                           | -436,287                                                     | Other Expense                                                                                | 0                               | 0.0%                               | Depreciation Rate                                                                                                 | 0.0%                                |
| Total Liab. and Equity                                                                                                 | 534,074                                                      | Net Profit or Loss                                                                           | (528,574)                       | -87.3%                             | Return on Equity                                                                                                  | 121.2%                              |
| 921758 SOFT TOU                                                                                                        | CH HOSPICE, IN                                               | IC                                                                                           |                                 |                                    | Proprietary - Corporat                                                                                            | ion                                 |
| 14640 VICTORY BL\                                                                                                      | VD, SUITE 222                                                | 12/31/2019                                                                                   | 365 Days Submi                  | 441                                | Harrier                                                                                                           |                                     |
|                                                                                                                        |                                                              |                                                                                              | 303 Days Gubiiii                | πεα                                | Hospice                                                                                                           |                                     |
| VAN NUYS, CA 9141                                                                                                      | 1                                                            |                                                                                              | Jays Gubiiii                    | πεα                                | ноѕрісе                                                                                                           |                                     |
| VAN NUYS, CA 9141<br>LOS ANGELES                                                                                       | 1                                                            |                                                                                              | 300 Days Gubilli                | πεα                                | Key Performana                                                                                                    | ce Ind.                             |
|                                                                                                                        |                                                              |                                                                                              | Soo Days Gubiiii                | πεα                                | ·                                                                                                                 | ce Ind.<br>0.0%                     |
| LOS ANGELES                                                                                                            | IMENT SERVICE                                                | ES                                                                                           | e Statement                     | πεα                                | Key Performana                                                                                                    |                                     |
| LOS ANGELES NATIONAL GOVERN                                                                                            | NMENT SERVICE                                                | ES                                                                                           | ·                               | πεα                                | <b>Key Performana</b> Skilled Nursing                                                                             | 0.0%                                |
| LOS ANGELES NATIONAL GOVERN Balance S                                                                                  | NMENT SERVICE<br>Sheet<br>27,346                             | ES<br>Income                                                                                 | e Statement                     | 30.8%                              | <b>Key Performana</b> Skilled Nursing Nursing                                                                     | 0.0%<br>0.0%                        |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | NMENT SERVICE<br>Sheet<br>27,346<br>0                        | ES<br>Income<br>Total Charges                                                                | e <b>Statement</b><br>334,116   |                                    | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                  | 0.0%<br>0.0%                        |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | NMENT SERVICE<br>Sheet<br>27,346<br>0<br>130,000             | Income Total Charges Contract Allowance                                                      | Statement<br>334,116<br>102,995 | 30.8%                              | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                | 0.0%<br>0.0%                        |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | NMENT SERVICE<br>Sheet<br>27,346<br>0<br>130,000<br>245,398  | Income Total Charges Contract Allowance Operating Revenue                                    | 231,121                         | 30.8%<br>69.2%                     | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS                | 0.0%<br>0.0%<br>0.0%                |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | NMENT SERVICE<br>27,346<br>0<br>130,000<br>245,398<br>37,273 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 231,121<br>434,407              | 30.8%<br>69.2%<br>188.0%           | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%                |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | NMENT SERVICE<br>27,346<br>0<br>130,000<br>245,398<br>37,273 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 231,121<br>434,407<br>-203,286  | 30.8%<br>69.2%<br>188.0%<br>-88.0% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>0.7<br>45.3 |

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Sample Hospice reports from the Halmanac.com website.

| A0160 SOJOURN 5                                                                                                                                                        | HOSPICE & PAI                                                                  | LLIATIVE CARE-MOD                                                                                                                 | ESTO, LLC                                                                                  |                                | Proprietary - Corporati                                                                                                                               | on                                             |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|--------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|
| 2301 COFFEE ROA                                                                                                                                                        | D, SUITE A                                                                     | 12/31/2019                                                                                                                        | 336 Days Submi                                                                             | tted                           | Hospice                                                                                                                                               |                                                |
| MODESTO, CA 9535                                                                                                                                                       | 55                                                                             |                                                                                                                                   |                                                                                            |                                |                                                                                                                                                       |                                                |
| STANISLAUS                                                                                                                                                             |                                                                                |                                                                                                                                   |                                                                                            |                                | Key Performanac                                                                                                                                       | e Ind.                                         |
| NATIONAL GOVERN                                                                                                                                                        | IMENT SERVICE                                                                  | ES                                                                                                                                |                                                                                            |                                | Skilled Nursing                                                                                                                                       | 0.0%                                           |
| Balance S                                                                                                                                                              | Sheet                                                                          | Income                                                                                                                            | Statement                                                                                  |                                | Nursing                                                                                                                                               | 0.0%                                           |
| Current Assets                                                                                                                                                         | 551,198                                                                        | Total Charges                                                                                                                     | 946,904                                                                                    |                                | Home Healthcare                                                                                                                                       | 0.0%                                           |
| Fixed Assets                                                                                                                                                           | 0                                                                              | Contract Allowance                                                                                                                | 64,176                                                                                     | 6.8%                           | Length of Stay                                                                                                                                        |                                                |
| Other Assets                                                                                                                                                           | 1,200                                                                          | Operating Revenue                                                                                                                 | 882,728                                                                                    | 93.2%                          | Medicare LOS                                                                                                                                          |                                                |
| Total Assets                                                                                                                                                           | 552,398                                                                        | Operating Expense                                                                                                                 | 1,267,263                                                                                  | 143.6%                         | Current Ratio                                                                                                                                         | 0.4                                            |
| Current Liabilities                                                                                                                                                    | 1,335,475                                                                      | Operating Margin                                                                                                                  | -384,535                                                                                   | -43.6%                         | Days to Collect                                                                                                                                       | 212.1                                          |
| Long Term Liabilities                                                                                                                                                  | 0                                                                              | Other Income                                                                                                                      | 0                                                                                          | 0.0%                           | Avg Payment Days                                                                                                                                      | 73.1                                           |
| Total Equity                                                                                                                                                           | -783,077                                                                       | Other Expense                                                                                                                     | 0                                                                                          | 0.0%                           | Depreciation Rate                                                                                                                                     | 0.0%                                           |
|                                                                                                                                                                        |                                                                                | -                                                                                                                                 |                                                                                            |                                |                                                                                                                                                       |                                                |
| Total Liab. and Equity                                                                                                                                                 | 552,398                                                                        | Net Profit or Loss                                                                                                                | (384,535)                                                                                  | -43.6%                         | Return on Equity                                                                                                                                      | 49.1%                                          |
|                                                                                                                                                                        |                                                                                | Net Profit or Loss - LLIATIVE CARE-SACI                                                                                           | <u> </u>                                                                                   |                                | Return on Equity  Proprietary - Corporati                                                                                                             |                                                |
|                                                                                                                                                                        | HOSPICE & PA                                                                   | LLIATIVE CARE-SAC                                                                                                                 | <u> </u>                                                                                   |                                |                                                                                                                                                       |                                                |
| 751507 SOJOURN                                                                                                                                                         | HOSPICE & PAI                                                                  | LLIATIVE CARE-SAC                                                                                                                 | RAMENTO, LLC                                                                               |                                | Proprietary - Corporati                                                                                                                               |                                                |
| 751507 SOJOURN<br>2150 RIVER PLAZA                                                                                                                                     | HOSPICE & PAI                                                                  | LLIATIVE CARE-SAC                                                                                                                 | RAMENTO, LLC                                                                               |                                | Proprietary - Corporati                                                                                                                               | ion                                            |
| 751507 SOJOURN 2150 RIVER PLAZA SACRAMENTO, CA                                                                                                                         | HOSPICE & PAIDRIVE, SUITE 2                                                    |                                                                                                                                   | RAMENTO, LLC                                                                               |                                | Proprietary - Corporati                                                                                                                               | ion                                            |
| 751507 SOJOURN 2150 RIVER PLAZA SACRAMENTO, CAS SACRAMENTO                                                                                                             | HOSPICE & PAIDRIVE, SUITE 2 95833                                              |                                                                                                                                   | RAMENTO, LLC                                                                               |                                | Proprietary - Corporati Hospice  Key Performanac                                                                                                      | on<br>se Ind.                                  |
| 751507 SOJOURN  2150 RIVER PLAZA  SACRAMENTO, CASS SACRAMENTO NATIONAL GOVERN                                                                                          | HOSPICE & PAIDRIVE, SUITE 2 95833 IMENT SERVICE                                |                                                                                                                                   | RAMENTO, LLC                                                                               |                                | Proprietary - Corporati  Hospice  Key Performanac  Skilled Nursing                                                                                    | e Ind.<br>0.1%                                 |
| 751507 SOJOURN  2150 RIVER PLAZA  SACRAMENTO, CAS  SACRAMENTO  NATIONAL GOVERN  Balance S                                                                              | HOSPICE & PAIDRIVE, SUITE 2 95833 IMENT SERVICE Sheet 752,375                  | LLIATIVE CARE-SACI 70 12/31/2019 ES                                                                                               | RAMENTO, LLC 365 Days Submit                                                               |                                | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                        | e Ind.<br>0.1%<br>0.0%                         |
| 751507 SOJOURN  2150 RIVER PLAZA  SACRAMENTO, CAS  SACRAMENTO  NATIONAL GOVERN  Balance S  Current Assets                                                              | HOSPICE & PAIDRIVE, SUITE 2 95833 IMENT SERVICE Sheet 752,375 6,430            | LLIATIVE CARE-SACION 12/31/2019  ES  Income  Total Charges                                                                        | RAMENTO, LLC 365 Days Submit                                                               | tted                           | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                       | e Ind.<br>0.1%<br>0.0%                         |
| 751507 SOJOURN  2150 RIVER PLAZA  SACRAMENTO, CAS  SACRAMENTO  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                | HOSPICE & PAI  DRIVE, SUITE 2  95833  IMENT SERVICE  6,430 4,263               | LLIATIVE CARE-SACION 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                    | RAMENTO, LLC  365 Days Submit  Statement  3,553,841  58,919                                | tted                           | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                       | e Ind.<br>0.1%<br>0.0%                         |
| 751507 SOJOURN  2150 RIVER PLAZA  SACRAMENTO, CA S SACRAMENTO  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                  | HOSPICE & PAID DRIVE, SUITE 2 95833  IMENT SERVICE 6,430 4,263 763,068         | LLIATIVE CARE-SACION 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                 | RAMENTO, LLC  365 Days Submit  Statement  3,553,841  58,919  3,494,922                     | 1.7%<br>98.3%                  | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | e Ind.<br>0.1%<br>0.0%<br>0.0%                 |
| 751507 SOJOURN  2150 RIVER PLAZA  SACRAMENTO, CAS SACRAMENTO NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | HOSPICE & PAID DRIVE, SUITE 2 95833  IMENT SERVICE 6,430 4,263 763,068         | LLIATIVE CARE-SACION 12/31/2019  ES  Income Total Charges  Contract Allowance Operating Revenue Operating Expense                 | RAMENTO, LLC  365 Days Submit  Statement  3,553,841  58,919  3,494,922  3,381,526          | 1.7%<br>98.3%<br>96.8%         | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ee Ind.<br>0.1%<br>0.0%<br>0.0%                |
| 751507 SOJOURN  2150 RIVER PLAZA  SACRAMENTO, CAS SACRAMENTO NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | HOSPICE & PAID DRIVE, SUITE 2 95833  IMENT SERVICE 6,430 4,263 763,068 250,595 | LLIATIVE CARE-SACION 12/31/2019  ES  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | RAMENTO, LLC  365 Days Submit  Statement  3,553,841  58,919  3,494,922  3,381,526  113,396 | 1.7%<br>98.3%<br>96.8%<br>3.2% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ee Ind.<br>0.1%<br>0.0%<br>0.0%<br>3.0<br>79.8 |

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Sample Hospice reports from the Halmanac.com website.

| 921543 SOJOURN                                                                                                                                                       | HOSPICE & PAI                                                                            | LLIATIVE CARE - EA                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | ST BAY, LLC                                                                            |                                | Proprietary - Corporat                                                                                                                                    | ion                                       |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|--------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| 1320 WILLOW PASS                                                                                                                                                     | S ROAD, SUITE                                                                            | 420 12/31/2019                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 365 Days Submi                                                                         | tted                           | Hospice                                                                                                                                                   |                                           |
| CONCORD, CA 9452                                                                                                                                                     | 20                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                        |                                |                                                                                                                                                           |                                           |
| CONTRA COSTA                                                                                                                                                         |                                                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                        |                                | Key Performanad                                                                                                                                           | e Ind.                                    |
| NATIONAL GOVERN                                                                                                                                                      | IMENT SERVICE                                                                            | ES .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                        |                                | Skilled Nursing                                                                                                                                           | 0.0%                                      |
| Balance S                                                                                                                                                            | Sheet                                                                                    | Income                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | e Statement                                                                            |                                | Nursing                                                                                                                                                   | 0.0%                                      |
| Current Assets                                                                                                                                                       | 258,339                                                                                  | Total Charges                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2,832,444                                                                              |                                | Home Healthcare                                                                                                                                           | 0.0%                                      |
| Fixed Assets                                                                                                                                                         | 1,397                                                                                    | Contract Allowance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 45,856                                                                                 | 1.6%                           | Length of Stay                                                                                                                                            |                                           |
| Other Assets                                                                                                                                                         | 3,240                                                                                    | Operating Revenue                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 2,786,588                                                                              | 98.4%                          | Medicare LOS                                                                                                                                              |                                           |
| Total Assets                                                                                                                                                         | 262,976                                                                                  | Operating Expense                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 3,113,807                                                                              | 111.7%                         | Current Ratio                                                                                                                                             | 0.3                                       |
| Current Liabilities                                                                                                                                                  | 901,546                                                                                  | Operating Margin                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | -327,219                                                                               | -11.7%                         | Days to Collect                                                                                                                                           | 36.0                                      |
| Long Term Liabilities                                                                                                                                                | 0                                                                                        | Other Income                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 0                                                                                      | 0.0%                           | Avg Payment Days                                                                                                                                          | 19.8                                      |
| Total Equity                                                                                                                                                         | -638,570                                                                                 | Other Expense                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 0                                                                                      | 0.0%                           | Depreciation Rate                                                                                                                                         | 0.0%                                      |
| Total Liab. and Equity                                                                                                                                               | 262,976                                                                                  | Net Profit or Loss                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | (327,219)                                                                              | -11 7%                         | Return on Equity                                                                                                                                          | 51.2%                                     |
|                                                                                                                                                                      |                                                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | (327,219)                                                                              | 11.770                         | Return on Equity                                                                                                                                          | 01.270                                    |
|                                                                                                                                                                      |                                                                                          | LLIATIVE CARE - RE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | · · ·                                                                                  | 11.170                         | Proprietary - Corporat                                                                                                                                    |                                           |
|                                                                                                                                                                      | HOSPICE & PAI                                                                            | LLIATIVE CARE - RE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | · · ·                                                                                  |                                |                                                                                                                                                           |                                           |
| 751664 SOJOURN                                                                                                                                                       | HOSPICE & PAI                                                                            | LLIATIVE CARE - RE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | DDING, LLC                                                                             |                                | Proprietary - Corporat                                                                                                                                    |                                           |
| 751664 SOJOURN<br>2150 CHURN CREE                                                                                                                                    | HOSPICE & PAI                                                                            | LLIATIVE CARE - RE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | DDING, LLC                                                                             |                                | Proprietary - Corporat                                                                                                                                    | ion                                       |
| 751664 SOJOURN<br>2150 CHURN CREE<br>REDDING, CA 96002                                                                                                               | HOSPICE & PAI                                                                            | 12/31/2019                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | DDING, LLC                                                                             |                                | Proprietary - Corporat  Hospice                                                                                                                           | ion                                       |
| 751664 SOJOURN 2150 CHURN CREE REDDING, CA 96002 SHASTA                                                                                                              | HOSPICE & PAI  K RD, SUITE 150  MENT SERVICE                                             | 12/31/2019<br>12/31/2019                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | DDING, LLC                                                                             |                                | Proprietary - Corporat  Hospice  Key Performanac                                                                                                          | ion                                       |
| 751664 SOJOURN 2150 CHURN CREE REDDING, CA 96002 SHASTA NATIONAL GOVERN                                                                                              | HOSPICE & PAI  K RD, SUITE 150  MENT SERVICE                                             | 12/31/2019<br>12/31/2019                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | DDING, LLC  365 Days Submi                                                             |                                | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing                                                                                         | ion<br>ce Ind.<br>0.1%                    |
| 751664 SOJOURN 2150 CHURN CREE REDDING, CA 96002 SHASTA NATIONAL GOVERN Balance S                                                                                    | HOSPICE & PAI  K RD, SUITE 150  MENT SERVICE  Sheet  336,971                             | LLIATIVE CARE - REI 0 12/31/2019 ES                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | DDING, LLC  365 Days Submi                                                             |                                | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing                                                                                | ion<br>ce Ind.<br>0.1%<br>0.0%            |
| 751664 SOJOURN  2150 CHURN CREE  REDDING, CA 96002  SHASTA  NATIONAL GOVERN  Balance S  Current Assets                                                               | HOSPICE & PAI  K RD, SUITE 150  MENT SERVICE  Sheet  336,971 2,263                       | D 12/31/2019  12/31/2019  ES  Income                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | DDING, LLC  365 Days Submi  Statement 2,138,977                                        | itted                          | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare                                                               | ion<br>ce Ind.<br>0.1%<br>0.0%            |
| 751664 SOJOURN  2150 CHURN CREE  REDDING, CA 96002  SHASTA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                 | HOSPICE & PAI  K RD, SUITE 150  MENT SERVICE  Sheet  336,971  2,263  3,500               | D 12/31/2019  12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | DDING, LLC  365 Days Submi  Statement  2,138,977  26,014                               | itted                          | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                               | ion<br>ce Ind.<br>0.1%<br>0.0%            |
| 751664 SOJOURN  2150 CHURN CREE  REDDING, CA 96002 SHASTA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | HOSPICE & PAI  K RD, SUITE 150  MENT SERVICE  336,971  2,263  3,500  342,734             | D 12/31/2019  12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | DDING, LLC  365 Days Submi  E Statement 2,138,977 26,014 2,112,963                     | 1.2%<br>98.8%                  | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                 | ion ce Ind. 0.1% 0.0% 0.0%                |
| 751664 SOJOURN  2150 CHURN CREE  REDDING, CA 96002 SHASTA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | HOSPICE & PAI  K RD, SUITE 150  MENT SERVICE  336,971  2,263  3,500  342,734             | 12/31/2019  12/31/2019  12/31/2019  Income Total Charges Contract Allowance Operating Revenue Operating Expense                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | DDING, LLC  365 Days Submi  E Statement 2,138,977 26,014 2,112,963 1,930,374           | 1.2%<br>98.8%<br>91.4%         | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio                  | ion  ce Ind.  0.1%  0.0%  0.0%            |
| 751664 SOJOURN  2150 CHURN CREE  REDDING, CA 96002 SHASTA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | HOSPICE & PAI  K RD, SUITE 150  MENT SERVICE  Sheet  336,971 2,263 3,500  342,734 35,894 | 12/31/2019 12/31/2019 12/31/2019 12/31/2019 13/31/2019 14/31/2019 15/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 16/31/2019 | DDING, LLC  365 Days Submi  255 Statement 2,138,977 26,014 2,112,963 1,930,374 182,589 | 1.2%<br>98.8%<br>91.4%<br>8.6% | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio  Days to Collect | ion  ce Ind.  0.1%  0.0%  0.0%  9.4  61.7 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751734 SOJOURN                                                                                                         | HOSPICE & PA                                                       | LLIATIVE CARE - SA                                                                                        | N DIEGO LLC                                                  |                           | Proprietary - Corporat                                                                            | ion                                    |
|------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|---------------------------|---------------------------------------------------------------------------------------------------|----------------------------------------|
| 9444 WAPLES STRE                                                                                                       | EET, SUITE 450                                                     | 12/31/2019                                                                                                | 365 Days Submi                                               | tted                      | Hospice                                                                                           |                                        |
| SAN DIEGO, CA 921                                                                                                      | 21                                                                 |                                                                                                           |                                                              |                           |                                                                                                   |                                        |
| SAN DIEGO                                                                                                              |                                                                    |                                                                                                           |                                                              |                           | Key Performanad                                                                                   | e Ind.                                 |
| DUMMY FOR MEDIC                                                                                                        | AID HHA                                                            |                                                                                                           |                                                              |                           | Skilled Nursing                                                                                   | 0.2%                                   |
| Balance S                                                                                                              | Sheet                                                              | Income                                                                                                    | e Statement                                                  |                           | Nursing                                                                                           | 0.0%                                   |
| Current Assets                                                                                                         | 689,698                                                            | Total Charges                                                                                             | 5,268,223                                                    |                           | Home Healthcare                                                                                   | 0.0%                                   |
| Fixed Assets                                                                                                           | 2,999                                                              | Contract Allowance                                                                                        | 134,075                                                      | 2.5%                      | Length of Stay                                                                                    |                                        |
| Other Assets                                                                                                           | 6,857                                                              | Operating Revenue                                                                                         | 5,134,148                                                    | 97.5%                     | Medicare LOS                                                                                      |                                        |
| Total Assets                                                                                                           | 699,554                                                            | Operating Expense                                                                                         | 5,065,896                                                    | 98.7%                     | Current Ratio                                                                                     | 0.5                                    |
| Current Liabilities                                                                                                    | 1,421,563                                                          | Operating Margin                                                                                          | 68,252                                                       | 1.3%                      | Days to Collect                                                                                   | 50.2                                   |
| Long Term Liabilities                                                                                                  | 0                                                                  | Other Income                                                                                              | 0                                                            | 0.0%                      | Avg Payment Days                                                                                  | 31.9                                   |
| Total Equity                                                                                                           | -722,009                                                           | Other Expense                                                                                             | 0                                                            | 0.0%                      | Depreciation Rate                                                                                 | 0.0%                                   |
| Total Liab. and Equity                                                                                                 | 699,554                                                            | Net Profit or Loss                                                                                        | 68,252                                                       | 1.3%                      | Return on Equity                                                                                  | -9.5%                                  |
| 551661 SOJOURN                                                                                                         | HOSPICE AND                                                        | PALLIATIVE CARE                                                                                           |                                                              |                           | Proprietary - Partnersl                                                                           | nip                                    |
| 1879 LUNDY AVENU                                                                                                       | JE, SUITE 123                                                      | 12/31/2019                                                                                                | 365 Days Submi                                               | tted                      | Hospice                                                                                           |                                        |
|                                                                                                                        |                                                                    |                                                                                                           |                                                              |                           |                                                                                                   |                                        |
| SAN JOSE, CA 9513                                                                                                      | 1                                                                  |                                                                                                           |                                                              |                           |                                                                                                   |                                        |
| SAN JOSE, CA 9513<br>SANTA CLARA                                                                                       | 1                                                                  |                                                                                                           |                                                              |                           | Key Performanad                                                                                   | ce Ind.                                |
|                                                                                                                        |                                                                    | ES                                                                                                        |                                                              |                           | <b>Key Performanac</b> Skilled Nursing                                                            | ce Ind.<br>0.0%                        |
| SANTA CLARA                                                                                                            | MENT SERVICE                                                       |                                                                                                           | e Statement                                                  |                           | •                                                                                                 |                                        |
| SANTA CLARA NATIONAL GOVERN                                                                                            | MENT SERVICE                                                       |                                                                                                           | e <b>Statement</b><br>3,925,339                              |                           | Skilled Nursing                                                                                   | 0.0%                                   |
| SANTA CLARA  NATIONAL GOVERN  Balance S                                                                                | MENT SERVICE<br>Sheet<br>8,432,200                                 | Income                                                                                                    |                                                              | 2.7%                      | Skilled Nursing Nursing                                                                           | 0.0%<br>0.5%                           |
| SANTA CLARA  NATIONAL GOVERN  Balance S  Current Assets                                                                | MENT SERVICE<br>Sheet<br>8,432,200<br>-6,004                       | Income<br>Total Charges                                                                                   | 3,925,339                                                    | 2.7%<br>97.3%             | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.5%                           |
| SANTA CLARA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | MENT SERVICE<br>Sheet<br>8,432,200<br>-6,004<br>0                  | Income<br>Total Charges<br>Contract Allowance                                                             | 3,925,339                                                    |                           | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.5%                           |
| SANTA CLARA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 8,432,200<br>-6,004<br>0<br>8,426,196                              | Income Total Charges Contract Allowance Operating Revenue                                                 | 3,925,339<br>107,577<br>3,817,762                            | 97.3%                     | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.5%<br>0.0%                   |
| SANTA CLARA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | MENT SERVICE<br>8,432,200<br>-6,004<br>0<br>8,426,196<br>7,666,077 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 3,925,339<br>107,577<br>3,817,762<br>4,844,872               | 97.3%<br>126.9%           | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.5%<br>0.0%                   |
| SANTA CLARA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | MENT SERVICE<br>8,432,200<br>-6,004<br>0<br>8,426,196<br>7,666,077 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 3,925,339<br>107,577<br>3,817,762<br>4,844,872<br>-1,027,110 | 97.3%<br>126.9%<br>-26.9% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.5%<br>0.0%<br>1.1<br>1,147.1 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751518 SOJOURN         | HOSPICE AND  | PALLIATIVE CARE -  | FRESNO         |       | Proprietary - Corporati | on     |
|------------------------|--------------|--------------------|----------------|-------|-------------------------|--------|
| 1318 E SHAW AVE S      | STE 100      | 12/31/2019         | 365 Days Submi | tted  | Hospice                 |        |
| FRESNO, CA 93710       |              |                    |                |       |                         |        |
| FRESNO                 |              |                    |                |       | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE | ES                 |                |       | Skilled Nursing         | 0.1%   |
| Balance S              | Sheet        | Incom              | e Statement    |       | Nursing                 | 0.0%   |
| Current Assets         | 779,310      | Total Charges      | 4,582,522      |       | Home Healthcare         | 0.0%   |
| Fixed Assets           | 3,456        | Contract Allowance | 98,633         | 2.2%  | Length of Stay          |        |
| Other Assets           | 3,637        | Operating Revenue  | 4,483,889      | 97.8% | Medicare LOS            |        |
| Total Assets           | 786,403      | Operating Expense  | 4,217,427      | 94.1% | Current Ratio           | (3.4)  |
| Current Liabilities    | -226,215     | Operating Margin   | 266,462        | 5.9%  | Days to Collect         | 67.6   |
| Long Term Liabilities  | 0            | Other Income       | 0              | 0.0%  | Avg Payment Days        | 36.4   |
| Total Equity           | 1,012,618    | Other Expense      | 0              | 0.0%  | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 786,403      | Net Profit or Loss | 266,462        | 5.9%  | Return on Equity        | 26.3%  |
| 551764 SOLACE H        | OSPICE, INC  |                    |                |       |                         |        |
| 14402 HAYNES ST,       | STE 208      | Cost Repo          | rt not filed.  |       |                         |        |
| VAN NUYS, CA 9140      | 1            |                    |                |       |                         |        |
| LOS ANGELES            |              |                    |                |       | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE | ES .               |                |       | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet        | Incom              | e Statement    |       | Nursing                 | 0.0%   |
| Current Assets         | 0            | Total Charges      | 0              |       | Home Healthcare         | 0.0%   |
| Fixed Assets           | 0            | Contract Allowance | 0              | 0.0%  | Length of Stay          |        |
| Other Assets           | 0            | Operating Revenue  | 0              | 0.0%  | Medicare LOS            |        |
| Total Assets           | 0            | Operating Expense  | 0              | 0.0%  | Current Ratio           |        |
| Current Liabilities    | 0            | Operating Margin   | 0              | 0.0%  | Days to Collect         |        |
| Long Term Liabilities  | 0            | Other Income       | 0              | 0.0%  | Avg Payment Days        |        |
| Total Equity           | 0            | Other Expense      | 0              | 0.0%  | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 0            | Net Profit or Loss | 0              | 0.0%  | Return on Equity        | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

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**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0167 SONATA H                       | Proprietary - Other                    |                    |               |         |                        |         |  |
|--------------------------------------|----------------------------------------|--------------------|---------------|---------|------------------------|---------|--|
| 12/31/2019 49 Days Submitted Hospice |                                        |                    |               |         |                        |         |  |
| TEMECULA, CA                         |                                        |                    |               |         |                        |         |  |
| Invalid POS FIPS Co                  | des                                    |                    |               |         | Key Performana         | ce Ind. |  |
|                                      |                                        |                    |               |         | Skilled Nursing        | 0.0%    |  |
| Balance S                            | Balance Sheet Income Statement Nursing |                    |               |         |                        |         |  |
| Current Assets                       | 79,349                                 | Total Charges      | 137,813       |         | Home Healthcare        | 0.0%    |  |
| Fixed Assets                         | 9,214                                  | Contract Allowance | 77,398        | 56.2%   | Length of Stay         |         |  |
| Other Assets                         | 4,943                                  | Operating Revenue  | 60,415        | 43.8%   | Medicare LOS           |         |  |
| Total Assets                         | 93,506                                 | Operating Expense  | 256,256       | 424.2%  | Current Ratio          | 1.2     |  |
| Current Liabilities                  | 64,690                                 | Operating Margin   | -195,841      | -324.2% | Days to Collect        | 49.5    |  |
| Long Term Liabilities                | 247,000                                | Other Income       | 0             | 0.0%    | Avg Payment Days       | 12.4    |  |
| Total Equity                         | -218,184                               | Other Expense      | 0             | 0.0%    | Depreciation Rate      | 0.0%    |  |
| Total Liab. and Equity               | 93,506                                 | Net Profit or Loss | (195,841)     | -324.2% | Return on Equity       | 89.8%   |  |
| 551555 SONORAN                       | WINDS HOSPIC                           | E INC              |               |         | Proprietary - Corporat | ion     |  |
| 6131 ORANGETHOR<br>180               | RPE AVENUE, S                          | UITE 12/31/2019    | 365 Days Subm | itted   | Hospice                |         |  |
| BUENA PARK, CA 90                    | 0620                                   |                    |               |         |                        |         |  |
| ORANGE                               |                                        |                    |               |         | Key Performana         | ce Ind. |  |
| NATIONAL GOVERN                      | IMENT SERVICE                          | S                  |               |         | Skilled Nursing        | 0.0%    |  |
| Balance S                            | Sheet                                  | Incom              | e Statement   |         | Nursing                | 3.1%    |  |
| Current Assets                       | 8,357                                  | Total Charges      | 3,033,833     |         | Home Healthcare        | 0.0%    |  |
| Fixed Assets                         | 35,627                                 | Contract Allowance | 0             | 0.0%    | Length of Stay         |         |  |
| Other Assets                         | 454,700                                | Operating Revenue  | 3,033,833     | 100.0%  | Medicare LOS           |         |  |
| Total Assets                         | 498,684                                | Operating Expense  | 3,334,768     | 109.9%  | Current Ratio          | 0.0     |  |
| Current Liabilities                  | 174,505                                | Operating Margin   | -300,935      | -9.9%   | Days to Collect        | 0.0     |  |
| Long Term Liabilities                | 128,488                                | Other Income       | 0             | 0.0%    | Avg Payment Days       | 1.3     |  |
| Total Equity                         | 195,691                                | Other Expense      | 0             | 0.0%    | Depreciation Rate      | 0.0%    |  |
| Total Liab. and Equity               | 498,684                                | Net Profit or Loss | (300,935)     | -9.9%   | Return on Equity       | -153.8% |  |

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Sample Hospice reports from the Halmanac.com website.

| 921796 SOS HOSP                                      | ICE, INC                                          |                                   |               |        |                                    |                |  |
|------------------------------------------------------|---------------------------------------------------|-----------------------------------|---------------|--------|------------------------------------|----------------|--|
| 14547 TITUS STREET, SUITE 106 Cost Report not filed. |                                                   |                                   |               |        |                                    |                |  |
| PANORAMA CITY, CA 91402                              |                                                   |                                   |               |        |                                    |                |  |
| LOS ANGELES Key Performanace Ind.                    |                                                   |                                   |               |        |                                    |                |  |
| NATIONAL GOVERN                                      | NATIONAL GOVERNMENT SERVICES Skilled Nursing 0.0% |                                   |               |        |                                    |                |  |
| Balance S                                            | heet                                              | Incom                             | e Statement   |        | Nursing                            | 0.0%           |  |
| Current Assets                                       | 0                                                 | Total Charges                     | 0             |        | Home Healthcare                    | 0.0%           |  |
| Fixed Assets                                         | 0                                                 | Contract Allowance                | 0             | 0.0%   | Length of Stay                     |                |  |
| Other Assets                                         | 0                                                 | Operating Revenue                 | 0             | 0.0%   | Medicare LOS                       |                |  |
| Total Assets                                         | 0                                                 | Operating Expense                 | 0             | 0.0%   | Current Ratio                      |                |  |
| Current Liabilities                                  | 0                                                 | Operating Margin                  | 0             | 0.0%   | Days to Collect                    |                |  |
| Long Term Liabilities                                | 0                                                 | Other Income                      | 0             | 0.0%   | Avg Payment Days                   |                |  |
| Total Equity                                         | 0                                                 | Other Expense                     | 0             | 0.0%   | Depreciation Rate                  | 0.0%           |  |
| Total Liab. and Equity                               | 0                                                 | Net Profit or Loss                | 0             | 0.0%   | Return on Equity                   | 0.0%           |  |
| 921734 SOUTH CO                                      | UNTY HOSPICE                                      | , INC                             |               |        | Proprietary - Corporati            | on             |  |
| 539 NORTH FAIRVIE                                    | EW ST, SUITE 8                                    | 12/31/2019                        | 365 Days Subm | itted  | Hospice                            |                |  |
|                                                      |                                                   |                                   | ·             |        | •                                  |                |  |
| SANTA ANA, CA 927                                    | 03                                                |                                   |               |        | Var. Danfannana                    | اد ما د        |  |
| ORANGE                                               | MENT OFFI                                         | -0                                |               |        | Key Performanac<br>Skilled Nursing | e ina.<br>0.0% |  |
| NATIONAL GOVERN                                      |                                                   |                                   |               |        | _                                  | 0.0%           |  |
| Balance S                                            |                                                   |                                   | e Statement   |        | Nursing                            | 0.0%           |  |
| Current Assets                                       |                                                   | Total Charges                     | 2,708,900     | 0.007  | Home Healthcare                    | 0.0%           |  |
| Fixed Assets                                         |                                                   | Contract Allowance                | 0             | 0.0%   | Length of Stay                     |                |  |
| Other Assets                                         |                                                   | Operating Revenue                 | 2,708,900     | 100.0% | Medicare LOS                       | 4.4            |  |
| Total Assets                                         |                                                   | Operating Expense                 | 2,635,599     | 97.3%  | Current Ratio                      | 1.1            |  |
| Current Liabilities                                  |                                                   | Operating Margin                  | 73,301        | 2.7%   | Days to Collect                    | 85.1           |  |
| Long Term Liabilities                                | 444,443                                           | Other Income                      | 0             | 0.0%   | Avg Payment Days                   | 72.1           |  |
|                                                      |                                                   | O.1 -                             |               |        |                                    |                |  |
| Total Equity  Total Liab. and Equity                 |                                                   | Other Expense  Net Profit or Loss | 73,301        | 0.0%   | Depreciation Rate Return on Equity | 0.0%<br>516.7% |  |

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Sample Hospice reports from the Halmanac.com website.

| 551618 SOUTH VA                     | LLEY HOSPICE  | SERVICES, INC.             |                |       | Proprietary - Corporation           | on     |
|-------------------------------------|---------------|----------------------------|----------------|-------|-------------------------------------|--------|
| 30851 AGOURA RD.                    | ., STE. 105   | 12/31/2019                 | 365 Days Submi | tted  | Hospice                             |        |
| AGOURA HILLS, CA                    | 91301         |                            |                |       |                                     |        |
| LOS ANGELES                         |               |                            |                |       | Key Performanac                     | e Ind. |
| NATIONAL GOVERN                     | IMENT SERVICE | ES                         |                |       | Skilled Nursing                     | 0.0%   |
| Balance S                           | Sheet         | Incom                      | e Statement    |       | Nursing                             | 0.0%   |
| Current Assets                      | 734,358       | Total Charges              | 2,142,097      |       | Home Healthcare                     | 0.0%   |
| Fixed Assets                        | 1,199         | Contract Allowance         | 315,221        | 14.7% | Length of Stay                      |        |
| Other Assets                        | 20,567        | Operating Revenue          | 1,826,876      | 85.3% | Medicare LOS                        |        |
| Total Assets                        | 756,124       | Operating Expense          | 1,566,017      | 85.7% | Current Ratio                       | 2.0    |
| Current Liabilities                 | 363,887       | Operating Margin           | 260,859        | 14.3% | Days to Collect                     | 45.6   |
| Long Term Liabilities               | 0             | Other Income               | 0              | 0.0%  | Avg Payment Days                    | 13.6   |
| Total Equity                        | 392,237       | Other Expense              | 0              | 0.0%  | Depreciation Rate                   | 0.0%   |
| Total Liab. and Equity              | 756,124       | Net Profit or Loss         | 260,859        | 14.3% | Return on Equity                    | 66.5%  |
| 051574 SOUTHERN                     | N CALIFORNIA  | HOME HEALTH AND            | HOSPICE        |       |                                     |        |
| 730 MAGNOLIA AVE                    | ENUE          | Cost Repo                  | rt not filed.  |       |                                     |        |
| CORONA, CA 92879                    |               |                            |                |       |                                     |        |
| RIVERSIDE                           |               |                            |                |       | Key Performanac                     | e Ind. |
| BLUE CROSS (CALI                    | FORNIA)       |                            |                |       | Skilled Nursing                     | 0.0%   |
| Balance S                           | Sheet         | Incom                      | e Statement    |       | Nursing                             | 0.0%   |
| Current Assets                      | 0             | Total Charges              | 0              |       | Home Healthcare                     | 0.0%   |
| Fixed Assets                        | 0             | Contract Allowance         | 0              | 0.0%  | Length of Stay                      |        |
| Other Assets                        | 0             | Operating Revenue          | 0              | 0.0%  | Medicare LOS                        |        |
| Total Assets                        | 0             | Operating Expense          | 0              | 0.0%  | Current Ratio                       |        |
| Current Liabilities                 | 0             | Operating Margin           | 0              | 0.0%  | Days to Collect                     |        |
|                                     |               |                            |                |       |                                     |        |
| Long Term Liabilities               | 0             | Other Income               | 0              | 0.0%  | Avg Payment Days                    |        |
| Long Term Liabilities  Total Equity | 0             | Other Income Other Expense | 0              | 0.0%  | Avg Payment Days  Depreciation Rate | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921799 SPECIAL C                              | ARE HOSPICE                          | SERVICES, INC                                                           |                                 |                         |                                            |         |
|-----------------------------------------------|--------------------------------------|-------------------------------------------------------------------------|---------------------------------|-------------------------|--------------------------------------------|---------|
| 417 WEST ARDEN A                              | AVENUE, SUITE                        | 105 Cost Repor                                                          | t not filed.                    |                         |                                            |         |
| GLENDALE, CA 9120                             | าว                                   |                                                                         |                                 |                         |                                            |         |
|                                               | JS                                   |                                                                         |                                 |                         | Kara Danifanna ana                         |         |
| LOS ANGELES                                   |                                      |                                                                         |                                 |                         | Key Performana                             | 0.0%    |
| NATIONAL GOVERN                               |                                      |                                                                         |                                 |                         | Skilled Nursing                            |         |
| Balance S                                     |                                      |                                                                         | e Statement                     |                         | Nursing                                    | 0.0%    |
| Current Assets                                | 0                                    | Total Charges                                                           | 0                               |                         | Home Healthcare                            | 0.0%    |
| Fixed Assets                                  | 0                                    | Contract Allowance                                                      | 0                               | 0.0%                    | Length of Stay                             |         |
| Other Assets                                  | 0                                    | Operating Revenue                                                       | 0                               | 0.0%                    | Medicare LOS                               |         |
| Total Assets                                  | 0                                    | Operating Expense                                                       | 0                               | 0.0%                    | Current Ratio                              |         |
| Current Liabilities                           | 0                                    | Operating Margin                                                        | 0                               | 0.0%                    | Days to Collect                            |         |
| Long Term Liabilities                         | 0                                    | Other Income                                                            | 0                               | 0.0%                    | Avg Payment Days                           |         |
| Total Equity                                  | 0                                    | Other Expense                                                           | 0                               | 0.0%                    | Depreciation Rate                          | 0.0%    |
| Total Liab. and Equity                        | 0                                    | Net Profit or Loss                                                      | 0                               | 0.0%                    | Return on Equity                           | 0.0%    |
| 551698 SPECTRUM                               | M HOSPICE, INC                       | ;                                                                       |                                 |                         | Proprietary - Corporat                     | ion     |
| 1925 WEST GLENO                               | AKS BLVD                             | 12/31/2019                                                              | 365 Days Submi                  | itted                   | Hospice                                    |         |
| GLENDALE, CA 9120                             | )1                                   |                                                                         |                                 |                         |                                            |         |
| LOS ANGELES                                   |                                      |                                                                         |                                 |                         | Key Performana                             | ce Ind. |
| NATIONAL GOVERN                               | IMENT SERVICE                        | ES .                                                                    |                                 |                         | Skilled Nursing                            | 0.0%    |
| Balance S                                     | Sheet                                | Income                                                                  | e Statement                     |                         | Nursing                                    | 0.0%    |
| Current Assets                                | 11,805                               | Total Charges                                                           | 1,216,463                       |                         | Home Healthcare                            | 0.0%    |
|                                               |                                      | 9                                                                       |                                 |                         |                                            | 0.070   |
| Fixed Assets                                  |                                      | Contract Allowance                                                      | 156,266                         | 12.8%                   | Length of Stay                             | 0.070   |
| Fixed Assets Other Assets                     | 13,378                               | _                                                                       | 1,060,197                       | 12.8%<br>87.2%          | Length of Stay Medicare LOS                | 0.070   |
|                                               | 13,378<br>41,211                     | Contract Allowance                                                      |                                 |                         |                                            | 0.3     |
| Other Assets                                  | 13,378<br>41,211<br>66,394           | Contract Allowance Operating Revenue                                    | 1,060,197                       | 87.2%                   | Medicare LOS                               |         |
| Other Assets Total Assets                     | 13,378<br>41,211<br>66,394           | Contract Allowance Operating Revenue Operating Expense                  | 1,060,197<br>673,826            | 87.2%<br>63.6%          | Medicare LOS Current Ratio                 | 0.3     |
| Other Assets Total Assets Current Liabilities | 13,378<br>41,211<br>66,394<br>36,873 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,060,197<br>673,826<br>386,371 | 87.2%<br>63.6%<br>36.4% | Medicare LOS Current Ratio Days to Collect | 0.3     |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921773 SPERO HOSPICE SERVICES, INC Proprietary - Corporation |                                                             |                    |         |         |                   | ion    |
|--------------------------------------------------------------|-------------------------------------------------------------|--------------------|---------|---------|-------------------|--------|
| 5032 LANKERSHIM                                              | 5032 LANKERSHIM BLVD, SUITE 5 12/31/2019 365 Days Submitted |                    |         |         |                   |        |
| N HOLLYWOOD, CA                                              | 91601                                                       |                    |         |         |                   |        |
| LOS ANGELES Key Performanace Ind.                            |                                                             |                    |         |         |                   | e Ind. |
| NATIONAL GOVERNMENT SERVICES Skilled Nu                      |                                                             |                    |         |         | Skilled Nursing   | 0.0%   |
| Balance S                                                    | Balance Sheet Income Statement                              |                    |         | Nursing | 0.0%              |        |
| Current Assets                                               | 94,722                                                      | Total Charges      | 222,081 |         | Home Healthcare   | 0.0%   |
| Fixed Assets                                                 | 3,644                                                       | Contract Allowance | 0       | 0.0%    | Length of Stay    |        |
| Other Assets                                                 | 0                                                           | Operating Revenue  | 222,081 | 100.0%  | Medicare LOS      |        |
| Total Assets                                                 | 98,366                                                      | Operating Expense  | 186,193 | 83.8%   | Current Ratio     | 105.7  |
| Current Liabilities                                          | 896                                                         | Operating Margin   | 35,888  | 16.2%   | Days to Collect   | 83.8   |
| Long Term Liabilities                                        | 3,500                                                       | Other Income       | 0       | 0.0%    | Avg Payment Days  | 0.0    |
| Total Equity                                                 | 93,970                                                      | Other Expense      | 0       | 0.0%    | Depreciation Rate | 0.0%   |
| Total Liab. and Equity                                       | 98,366                                                      | Net Profit or Loss | 35,888  | 16.2%   | Return on Equity  | 38.2%  |
| A0164 SPIRIT HEA                                             | ALTHCARE HOS                                                | SPICE INC          |         |         | . ,               |        |

#### A0164 SPIRIT HEALTHCARE HOSPICE, INC

30941 AGOURA ROAD, SUITE 112 Cost Report not filed.

WESTLAKE VILLAGE, CA 91361

|              |                            |                                                                                                                                |                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                  | Key Performanace  | Ind.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|--------------|----------------------------|--------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| MENT SERVICE | ES                         |                                                                                                                                |                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                  | Skilled Nursing   | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| heet         | Income                     | e Statement                                                                                                                    |                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                  | Nursing           | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 0            | Total Charges              |                                                                                                                                | 0                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                                  | Home Healthcare   | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 0            | Contract Allowance         |                                                                                                                                | 0                                                                                                                                                           | 0.0%                                                                                                                                                                                                                                                                                                                                                             | Length of Stay    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 0            | Operating Revenue          |                                                                                                                                | 0                                                                                                                                                           | 0.0%                                                                                                                                                                                                                                                                                                                                                             | Medicare LOS      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 0            | Operating Expense          |                                                                                                                                | 0                                                                                                                                                           | 0.0%                                                                                                                                                                                                                                                                                                                                                             | Current Ratio     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 0            | Operating Margin           |                                                                                                                                | 0                                                                                                                                                           | 0.0%                                                                                                                                                                                                                                                                                                                                                             | Days to Collect   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 0            | Other Income               |                                                                                                                                | 0                                                                                                                                                           | 0.0%                                                                                                                                                                                                                                                                                                                                                             | Avg Payment Days  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 0            | Other Expense              |                                                                                                                                | 0                                                                                                                                                           | 0.0%                                                                                                                                                                                                                                                                                                                                                             | Depreciation Rate | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 0            | Net Profit or Loss         |                                                                                                                                | 0                                                                                                                                                           | 0.0%                                                                                                                                                                                                                                                                                                                                                             | Return on Equity  | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|              | 0<br>0<br>0<br>0<br>0<br>0 | 0 Total Charges 0 Contract Allowance 0 Operating Revenue 0 Operating Expense 0 Operating Margin 0 Other Income 0 Other Expense | heet Income Statement  O Total Charges  O Contract Allowance  O Operating Revenue  O Operating Expense  O Operating Margin  O Other Income  O Other Expense | heet         Income Statement           0         Total Charges         0           0         Contract Allowance         0           0         Operating Revenue         0           0         Operating Expense         0           0         Operating Margin         0           0         Other Income         0           0         Other Expense         0 | Income Statement  | MENT SERVICES  heet  Income Statement  O Total Charges  O Contract Allowance  O Operating Revenue  O Operating Expense  O Operating Margin  O Other Income  O Other Expense  O Other Expense  O Skilled Nursing  N |

**All Providers** 

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Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 551731 SPIRITUAL                 | TOUCH HOSPI       | CE, INC                            |               |              | Proprietary - Corporati | on     |
|----------------------------------|-------------------|------------------------------------|---------------|--------------|-------------------------|--------|
| 2063 S ATLANTIC BI               | LVD SUITE 2A      | 12/31/2019                         | 365 Days Subm | itted        | Hospice                 |        |
| MONTEREY PARK, (                 | CA 91754          |                                    |               |              |                         |        |
| LOS ANGELES                      |                   |                                    |               |              | Key Performanac         | e Ind. |
| NATIONAL GOVERN                  | MENT SERVICE      | ES .                               |               |              | Skilled Nursing         | 0.0%   |
| Balance S                        | Sheet             | Income                             | e Statement   |              | Nursing                 | 0.0%   |
| Current Assets                   | 23,481            | Total Charges                      | 711,609       |              | Home Healthcare         | 0.0%   |
| Fixed Assets                     | 6,610             | Contract Allowance                 | 0             | 0.0%         | Length of Stay          |        |
| Other Assets                     | 908,131           | Operating Revenue                  | 711,609       | 100.0%       | Medicare LOS            |        |
| Total Assets                     | 944,222           | Operating Expense                  | 833,031       | 117.1%       | Current Ratio           | 0.1    |
| Current Liabilities              | 246,993           | Operating Margin                   | -121,422      | -17.1%       | Days to Collect         | 0.0    |
| Long Term Liabilities            | 778,952           | Other Income                       | 0             | 0.0%         | Avg Payment Days        | 49.9   |
| Total Equity                     | -81,723           | Other Expense                      | 0             | 0.0%         | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity           | 944,222           | Net Profit or Loss                 | (121,422)     | -17.1%       | Return on Equity        | 148.6% |
| 921763 SPRING ME                 | EADOW HOSPIC      | CE CARE, INC                       |               |              | Proprietary - Corporati | on     |
| 25400 ALESSANDRO                 | O BLVD            | 12/31/2019                         | 365 Days Subm | itted        | Hospice                 |        |
| MORENO VALLEY, O                 | CA 92553          |                                    |               |              |                         |        |
| RIVERSIDE                        |                   |                                    |               |              | Key Performanac         | e Ind. |
| NATIONAL GOVERN                  | MENT SERVICE      | ES                                 |               |              | Skilled Nursing         | 0.0%   |
| Balance S                        | Sheet             | Income                             | e Statement   |              | Nursing                 | 0.0%   |
| Current Assets                   | 161,943           | Total Charges                      | 2,196,254     |              | Home Healthcare         | 0.0%   |
| Fixed Assets                     | 5,250             | Contract Allowance                 | 727,242       | 33.1%        | Length of Stay          |        |
| Other Assets                     | 0                 | Operating Revenue                  | 1,469,012     | 66.9%        | Medicare LOS            |        |
|                                  |                   | Operating Evpanse                  | 1,408,816     | 95.9%        | Current Ratio           | 3.0    |
| Total Assets                     | 506,453           | Operating Expense                  | 1, 100,010    |              |                         | 0.0    |
| Total Assets Current Liabilities |                   | Operating Expense Operating Margin | 60,196        | 4.1%         | Days to Collect         | 40.2   |
|                                  | 54,817            |                                    |               | 4.1%<br>0.0% |                         |        |
| Current Liabilities              | 54,817<br>319,244 | Operating Margin                   | 60,196        |              | Days to Collect         | 40.2   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551500 ST ANTHONY      | HOSPICE      |                    |                |        | Proprietary - Corporation | on     |
|------------------------|--------------|--------------------|----------------|--------|---------------------------|--------|
| 512 EAST WILSON AVE    | E, SUITE 208 | 12/31/2019         | 365 Days Submi | tted   | Hospice                   |        |
| GLENDALE, CA 91206     |              |                    |                |        |                           |        |
| LOS ANGELES            |              |                    |                |        | Key Performanac           | e Ind. |
| NATIONAL GOVERNME      | ENT SERVICE  | ES .               |                |        | Skilled Nursing           | 0.0%   |
| Balance She            | et           | Income             | e Statement    |        | Nursing                   | 0.0%   |
| Current Assets         | 42,963       | Total Charges      | 2,290,777      |        | Home Healthcare           | 0.0%   |
| Fixed Assets           | 71,628       | Contract Allowance | 0              | 0.0%   | Length of Stay            |        |
| Other Assets           | 300,005      | Operating Revenue  | 2,290,777      | 100.0% | Medicare LOS              |        |
| Total Assets           | 414,596      | Operating Expense  | 2,140,769      | 93.5%  | Current Ratio             | 0.3    |
| Current Liabilities    | 137,329      | Operating Margin   | 150,008        | 6.5%   | Days to Collect           | 46.9   |
| Long Term Liabilities  | 52,337       | Other Income       | 0              | 0.0%   | Avg Payment Days          | (1.9)  |
| Total Equity           | 224,930      | Other Expense      | 0              | 0.0%   | Depreciation Rate         | 0.0%   |
| Total Liab. and Equity | 414,596      | Net Profit or Loss | 150,008        | 6.5%   | Return on Equity          | 66.7%  |
| 751519 ST BERNARD      | INE HOSPIC   | E CARE             |                |        |                           |        |
| 18064 WIKA ROAD SUI    | TE 202       | Cost Repor         | t not filed.   |        |                           |        |
| APPLE VALLEY, CA 923   | 307          |                    |                |        |                           |        |
| SAN BERNARDINO         |              |                    |                |        | Key Performanac           | e Ind. |

| SAN BERNARDINO         |               |                    |             |      | Key Performanac   | e ina. |
|------------------------|---------------|--------------------|-------------|------|-------------------|--------|
| NATIONAL GOVERN        | IMENT SERVICI | ES                 |             |      | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement |      | Nursing           | 0.0%   |
| Current Assets         | 0             | Total Charges      | 0           |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0           | 0.0% | Length of Stay    |        |
| Other Assets           | 0             | Operating Revenue  | 0           | 0.0% | Medicare LOS      |        |
| Total Assets           | 0             | Operating Expense  | 0           | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0             | Operating Margin   | 0           | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0             | Other Income       | 0           | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0             | Other Expense      | 0           | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0           | 0.0% | Return on Equity  | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0152 ST BERNAI        | RDINE HOSPICI | E CARE, INC        |               |        |                        |         |
|------------------------|---------------|--------------------|---------------|--------|------------------------|---------|
| 6 VENTURE, SUITE       | 235           | Cost Repor         | rt not filed. |        |                        |         |
| IRVINE, CA 92618       |               | ·                  |               |        |                        |         |
| ORANGE                 |               |                    |               |        | Key Performana         | ce Ind. |
| <br>  NATIONAL GOVERN  | MENT SERVICE  | ES .               |               |        | Skilled Nursing        | 0.0%    |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%    |
| Current Assets         | 0             | Total Charges      | 0             |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |         |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio          |         |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect        |         |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       |         |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%    |
| 751789 ST CARME        | N HEALTH PRO  | VIDER, INC         |               |        | Proprietary - Corporat | ion     |
| 2060 EAST ROUTE (      | 66, SUITE 204 | 12/31/2019         | 365 Days Subm | itted  | Hospice                |         |
| GLENDORA, CA 917       | 40            |                    |               |        |                        |         |
| LOS ANGELES            |               |                    |               |        | Key Performana         | ce Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | ES .               |               |        | Skilled Nursing        | 0.0%    |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing                | 0.0%    |
| Current Assets         | 60,285        | Total Charges      | 299,832       |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 26,149        | Contract Allowance | 9,746         | 3.3%   | Length of Stay         |         |
| Other Assets           | 203,666       | Operating Revenue  | 290,086       | 96.7%  | Medicare LOS           |         |
| Total Assets           | 290,100       | Operating Expense  | 426,745       | 147.1% | Current Ratio          | 0.6     |
| Current Liabilities    | 92,817        | Operating Margin   | -136,659      | -47.1% | Days to Collect        | 39.8    |
| Long Term Liabilities  | 24,127        | Other Income       | 0             | 0.0%   | Avg Payment Days       | 20.5    |
| Total Equity           | 173,156       | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 290,100       | Net Profit or Loss | (136,659)     | -47.1% | Return on Equity       | -78.9%  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751770 ST ELIZAB                  | ETH HOSPICE ( | CARE, INC                     |               |               | Proprietary - Corporation         | on          |
|-----------------------------------|---------------|-------------------------------|---------------|---------------|-----------------------------------|-------------|
| 3829 E SIERRA MAD                 | DRE BLVD      | 12/31/2019                    | 365 Days Subm | itted         | Hospice                           |             |
| PASADENA, CA 9110                 | 07            |                               |               |               |                                   |             |
| LOS ANGELES                       |               |                               |               |               | Key Performanace                  | e Ind.      |
| NATIONAL GOVERN                   | MENT SERVICE  | ≣S                            |               |               | Skilled Nursing                   | 0.0%        |
| Balance S                         | Sheet         | Income                        | e Statement   |               | Nursing                           | 8.4%        |
| Current Assets                    | 62,806        | Total Charges                 | 866,768       |               | Home Healthcare                   | 0.0%        |
| Fixed Assets                      | 9,835         | Contract Allowance            | 0             | 0.0%          | Length of Stay                    |             |
| Other Assets                      | 282,214       | Operating Revenue             | 866,768       | 100.0%        | Medicare LOS                      |             |
| Total Assets                      | 354,855       | Operating Expense             | 836,511       | 96.5%         | Current Ratio                     | 20.6        |
| Current Liabilities               | 3,049         | Operating Margin              | 30,257        | 3.5%          | Days to Collect                   | 6.4         |
| Long Term Liabilities             | 104,536       | Other Income                  | 0             | 0.0%          | Avg Payment Days                  | 1.3         |
| Total Equity                      | 247,270       | Other Expense                 | 0             | 0.0%          | Depreciation Rate                 | 0.0%        |
| Total Liab. and Equity            | 354,855       | Net Profit or Loss            | 30,257        | 3.5%          | Return on Equity                  | 12.2%       |
| 751645 ST FRANCI                  | S PALLIATIVE  | CARE                          |               |               | Proprietary - Corporation         | on          |
| 700 N BRAND BLVD                  | SUITE 570     | 12/31/2019                    | 365 Days Subm | itted         | Hospice                           |             |
| GLENDALE, CA 9120                 | 03            |                               |               |               |                                   |             |
| LOS ANGELES                       |               |                               |               |               | Key Performanace                  | e Ind.      |
| NATIONAL GOVERN                   | MENT SERVICE  | ES .                          |               |               | Skilled Nursing                   | 0.0%        |
| Balance S                         | Sheet         | Income                        | e Statement   |               | Nursing                           | 0.0%        |
| Current Assets                    | 57,280        | Total Charges                 | 1,340,846     |               | Home Healthcare                   | 0.0%        |
| Fixed Assets                      | 0             | Contract Allowance            | 126,017       | 9.4%          | Length of Stay                    |             |
| Other Assets                      | 0             | Operating Revenue             | 1,214,829     | 90.6%         | Medicare LOS                      |             |
| ,                                 | 57,280        | Operating Expense             | 1,232,662     | 101.5%        | Current Ratio                     | 0.2         |
| Total Assets                      |               |                               |               | 4 =0/         |                                   |             |
| Total Assets  Current Liabilities | 273,880       | Operating Margin              | -17,833       | -1.5%         | Days to Collect                   | 3.6         |
|                                   |               | Operating Margin Other Income | -17,833<br>0  | -1.5%<br>0.0% | Days to Collect  Avg Payment Days | 3.6<br>13.1 |
| Current Liabilities               | 64,809        |                               |               |               | •                                 |             |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551545 ST GRACE                    | HOSPICE INC    |                    |               |        | Proprietary - Corporat | ion     |
|------------------------------------|----------------|--------------------|---------------|--------|------------------------|---------|
| 904 WEST NINTH S                   | TREET          | 12/31/2019         | 365 Days Subm | itted  | Hospice                |         |
| UPLAND, CA 91786                   |                |                    |               |        |                        |         |
| SAN BERNARDINO                     |                |                    |               |        | Key Performana         | ce Ind. |
| NATIONAL GOVERN                    | IMENT SERVICE  | S                  |               |        | Skilled Nursing        | 0.0%    |
| Balance S                          | Sheet          | Income             | e Statement   |        | Nursing                | 0.0%    |
| Current Assets                     | 463,286        | Total Charges      | 1,428,181     |        | Home Healthcare        | 0.0%    |
| Fixed Assets                       | 0              | Contract Allowance | 210,031       | 14.7%  | Length of Stay         |         |
| Other Assets                       | 0              | Operating Revenue  | 1,218,150     | 85.3%  | Medicare LOS           |         |
| Total Assets                       | 463,286        | Operating Expense  | 1,266,950     | 104.0% | Current Ratio          | 196.7   |
| Current Liabilities                | 2,355          | Operating Margin   | -48,800       | -4.0%  | Days to Collect        | 0.0     |
| Long Term Liabilities              | 499,731        | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0     |
| Total Equity                       | -38,800        | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity             | 463,286        | Net Profit or Loss | (48,800)      | -4.0%  | Return on Equity       | 125.8%  |
| 551524 ST JACOB                    | HOSPICE, INC   |                    |               |        | Proprietary - Corporat | ion     |
| 17042 DEVONSHIRE                   | E ST SUITE 209 | 12/31/2019         | 365 Days Subm | itted  | Hospice                |         |
| NORTHRIDGE, CA 9                   | 1325           |                    |               |        |                        |         |
| LOS ANGELES                        |                |                    |               |        | Key Performanad        | ce Ind. |
| NATIONAL GOVERN                    | IMENT SERVICE  | S                  |               |        | Skilled Nursing        | 0.0%    |
| Balance S                          | Sheet          | Income             | e Statement   |        | Nursing                | 0.0%    |
| Current Assets                     | -29,108        | Total Charges      | 1,358,507     |        | Home Healthcare        | 0.0%    |
| Fixed Assets                       | 96,192         | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets                       | 0              | Operating Revenue  | 1,358,507     | 100.0% | Medicare LOS           |         |
| Total Assets                       | 68,654         | Operating Expense  | 1,362,072     | 100.3% | Current Ratio          | (1.0)   |
| Current Liabilities                | 28,243         | Operating Margin   | -3,565        | -0.3%  | Days to Collect        | 0.1     |
|                                    |                | Othernia           | 0             | 0.0%   | Avg Payment Days       | 2.5     |
| Long Term Liabilities              | 43,043         | Other Income       | 9             |        | g. aj = aje            | 2.5     |
| Long Term Liabilities Total Equity |                | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921670 ST JOSEPH       | I'S HOSPICE SE | ERVICES INC        |                 |        | Proprietary - Corporat | ion    |
|------------------------|----------------|--------------------|-----------------|--------|------------------------|--------|
| 330 W FELICITA AVI     | ENUE, SUITE D  | 7 12/31/2019       | 365 Days Subm   | itted  | Hospice                |        |
| ESCONDIDO, CA 920      | 025            |                    |                 |        |                        |        |
| SAN DIEGO              |                |                    |                 |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ES                 |                 |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet          | Incom              | e Statement     |        | Nursing                | 0.0%   |
| Current Assets         | 153,696        | Total Charges      | 1,073,530       |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0              | Contract Allowance | 0               | 0.0%   | Length of Stay         |        |
| Other Assets           | 2,475          | Operating Revenue  | 1,073,530       | 100.0% | Medicare LOS           |        |
| Total Assets           | 156,171        | Operating Expense  | 628,227         | 58.5%  | Current Ratio          | 5.9    |
| Current Liabilities    | 26,268         | Operating Margin   | 445,303         | 41.5%  | Days to Collect        | 0.0    |
| Long Term Liabilities  | 0              | Other Income       | 0               | 0.0%   | Avg Payment Days       | 15.3   |
| Total Equity           | 129,903        | Other Expense      | 0               | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 156,171        | Net Profit or Loss | 445,303         | 41.5%  | Return on Equity       | 342.8% |
| 051557 ST JOSEPH       | HEALTH HOS     | PICE SERVICES      |                 |        | Proprietary - Other    |        |
| 416 PAYRAN STREE       | ĒΤ             | 6/30/2019          | 365 Days Submit | ted    | Hospice                |        |
| PETALUMA, CA 9495      | 52             |                    |                 |        |                        |        |
| SONOMA                 |                |                    |                 |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ES .               |                 |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet          | Income             | e Statement     |        | Nursing                | 2.1%   |
| Current Assets         | 5,276,933      | Total Charges      | 23,215,252      |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 145,873        | Contract Allowance | 2,706,561       | 11.7%  | Length of Stay         |        |
| Other Assets           | 58,639         | Operating Revenue  | 20,508,691      | 88.3%  | Medicare LOS           |        |
| Total Assets           | 5,481,445      | Operating Expense  | 21,501,719      | 104.8% | Current Ratio          | 0.3    |
| Current Liabilities    | 17,677,730     | Operating Margin   | -993,028        | -4.8%  | Days to Collect        | 117.2  |
| Long Term Liabilities  | 0              | Other Income       | 0               | 0.0%   | Avg Payment Days       | 264.9  |
| Total Equity           | -12,196,285    | Other Expense      | 0               | 0.0%   | Depreciation Rate      | 0.0%   |
|                        |                |                    |                 |        |                        |        |

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Sample Hospice reports from the Halmanac.com website.

| 751671 ST JOSEPH                                                                                                                               | HOSPITIUM                                                |                                                                                                                        |                                                |                                 |                                                                                                                   |                         |
|------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------|-------------------------|
|                                                                                                                                                |                                                          | 0.15                                                                                                                   |                                                |                                 |                                                                                                                   |                         |
| 135 W WALNUT ST S                                                                                                                              |                                                          | Cost Repor                                                                                                             | t not filed.                                   |                                 |                                                                                                                   |                         |
| GARDENA, CA 90248                                                                                                                              | 8                                                        |                                                                                                                        |                                                |                                 |                                                                                                                   |                         |
| LOS ANGELES                                                                                                                                    |                                                          |                                                                                                                        |                                                |                                 | Key Performanad                                                                                                   |                         |
| NATIONAL GOVERN                                                                                                                                | MENT SERVICE                                             | ES                                                                                                                     |                                                |                                 | Skilled Nursing                                                                                                   | 0.0%                    |
| Balance S                                                                                                                                      | Sheet                                                    | Income                                                                                                                 | e Statement                                    |                                 | Nursing                                                                                                           | 0.0%                    |
| Current Assets                                                                                                                                 | 0                                                        | Total Charges                                                                                                          | 0                                              |                                 | Home Healthcare                                                                                                   | 0.0%                    |
| Fixed Assets                                                                                                                                   | 0                                                        | Contract Allowance                                                                                                     | 0                                              | 0.0%                            | Length of Stay                                                                                                    |                         |
| Other Assets                                                                                                                                   | 0                                                        | Operating Revenue                                                                                                      | 0                                              | 0.0%                            | Medicare LOS                                                                                                      |                         |
| Total Assets                                                                                                                                   | 0                                                        | Operating Expense                                                                                                      | 0                                              | 0.0%                            | Current Ratio                                                                                                     |                         |
| Current Liabilities                                                                                                                            | 0                                                        | Operating Margin                                                                                                       | 0                                              | 0.0%                            | Days to Collect                                                                                                   |                         |
| Long Term Liabilities                                                                                                                          | 0                                                        | Other Income                                                                                                           | 0                                              | 0.0%                            | Avg Payment Days                                                                                                  |                         |
| Total Equity                                                                                                                                   | 0                                                        | Other Expense                                                                                                          | 0                                              | 0.0%                            | Depreciation Rate                                                                                                 | 0.0%                    |
| Total Liab. and Equity                                                                                                                         | 0                                                        | Net Profit or Loss                                                                                                     | 0                                              | 0.0%                            | Return on Equity                                                                                                  | 0.0%                    |
|                                                                                                                                                |                                                          |                                                                                                                        |                                                |                                 |                                                                                                                   |                         |
| 921765 ST JUDE H                                                                                                                               | OSPICE & PALI                                            | LIATIVE CARE                                                                                                           |                                                |                                 | Proprietary - Corporat                                                                                            | ion                     |
| 921765 ST JUDE H                                                                                                                               |                                                          |                                                                                                                        | 365 Days Submit                                | tted                            | Proprietary - Corporat Hospice                                                                                    | ion                     |
|                                                                                                                                                | EGE BLVD SUIT                                            |                                                                                                                        | 365 Days Submit                                | tted                            |                                                                                                                   | ion                     |
| 121 N STATE COLLE                                                                                                                              | EGE BLVD SUIT                                            |                                                                                                                        | 365 Days Submit                                | tted                            |                                                                                                                   |                         |
| 121 N STATE COLLE                                                                                                                              | EGE BLVD SUIT                                            | E 1A 12/31/2019                                                                                                        | 365 Days Submit                                | tted                            | Hospice                                                                                                           |                         |
| 121 N STATE COLLE<br>ANAHEIM, CA 92806<br>ORANGE                                                                                               | EGE BLVD SUIT                                            | E 1A 12/31/2019                                                                                                        | 365 Days Submit                                | ited                            | Hospice  Key Performana                                                                                           | ce Ind.                 |
| 121 N STATE COLLE<br>ANAHEIM, CA 92806<br>ORANGE<br>NATIONAL GOVERN                                                                            | EGE BLVD SUIT MENT SERVICE                               | E 1A 12/31/2019                                                                                                        | ·                                              | tted                            | Hospice  Key Performanac  Skilled Nursing                                                                         | ce Ind.<br>0.0%         |
| 121 N STATE COLLE ANAHEIM, CA 92806 ORANGE NATIONAL GOVERN Balance S                                                                           | EGE BLVD SUIT  MENT SERVICE  Sheet  113,839              | E 1A 12/31/2019<br>ES <b>Incom</b> e                                                                                   | e Statement                                    | ited<br>32.8%                   | Hospice  Key Performanac  Skilled Nursing  Nursing                                                                | ce Ind.<br>0.0%<br>1.6% |
| 121 N STATE COLLE ANAHEIM, CA 92806 ORANGE NATIONAL GOVERN Balance S Current Assets                                                            | EGE BLVD SUIT  MENT SERVICE  Sheet  113,839              | E 1A 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                         | e <b>Statement</b><br>1,475,072                |                                 | Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ce Ind.<br>0.0%<br>1.6% |
| 121 N STATE COLLE ANAHEIM, CA 92806 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | IMENT SERVICE Sheet 113,839 0 70,000                     | E 1A 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                      | e <b>Statement</b><br>1,475,072<br>483,950     | 32.8%                           | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.0%<br>1.6% |
| 121 N STATE COLLE ANAHEIM, CA 92806 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | IMENT SERVICE Sheet 113,839 0 70,000                     | E 1A 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                      | 2 Statement<br>1,475,072<br>483,950<br>991,122 | 32.8%<br>67.2%                  | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>1.6%<br>0.0%    |
| 121 N STATE COLLE ANAHEIM, CA 92806 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | MENT SERVICE  Sheet  113,839  0  70,000  353,839  66,299 | E 1A 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                   | 991,122<br>943,582                             | 32.8%<br>67.2%<br>95.2%         | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>1.6%<br>0.0%    |
| 121 N STATE COLLE ANAHEIM, CA 92806 ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MENT SERVICE  Sheet  113,839  0  70,000  353,839  66,299 | E 1A 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin | 991,122<br>943,582<br>47,540                   | 32.8%<br>67.2%<br>95.2%<br>4.8% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>1.6%<br>0.0%    |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051744 ST LIZ HOS                          | SPICE, INC    |                    |               |        | Proprietary - Corporati | on     |
|--------------------------------------------|---------------|--------------------|---------------|--------|-------------------------|--------|
| 1910 W SUNSET BL                           | .VD SUITE 420 | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |
| LOS ANGELES, CA S                          | 90026         |                    |               |        |                         |        |
| LOS ANGELES                                |               |                    |               |        | Key Performanad         | e Ind. |
| NATIONAL GOVERN                            | IMENT SERVICE | ES .               |               |        | Skilled Nursing         | 0.2%   |
| Balance S                                  | Sheet         | Income             | e Statement   |        | Nursing                 | 0.4%   |
| Current Assets                             | -295,365      | Total Charges      | 7,810,058     |        | Home Healthcare         | 0.0%   |
| Fixed Assets                               | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets                               | 4,194,071     | Operating Revenue  | 7,810,058     | 100.0% | Medicare LOS            |        |
| Total Assets                               | 3,898,706     | Operating Expense  | 8,380,436     | 107.3% | Current Ratio           | (0.2)  |
| Current Liabilities                        | 1,683,280     | Operating Margin   | -570,378      | -7.3%  | Days to Collect         | (2.3)  |
| Long Term Liabilities                      | 2,794,315     | Other Income       | 0             | 0.0%   | Avg Payment Days        | 20.7   |
| Total Equity                               | -578,889      | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity                     | 3,898,706     | Net Profit or Loss | (570,378)     | -7.3%  | Return on Equity        | 98.5%  |
| 751687 ST MARY'S                           | HOSPICE SER   | VICES, INC         |               |        | Proprietary - Corporati | on     |
| 3180 E SHIELDS AV                          | Έ             | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |
| FRESNO, CA 93726                           |               |                    |               |        |                         |        |
| FRESNO                                     |               |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN                            | IMENT SERVICE | ES                 |               |        | Skilled Nursing         | 0.1%   |
| Balance S                                  | Sheet         | Incom              | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets                             | 19,338        | Total Charges      | 2,522,997     |        | Home Healthcare         | 0.0%   |
| Fixed Assets                               | 35,277        | Contract Allowance | 164           | 0.0%   | Length of Stay          |        |
| Other Assets                               | 90,831        | Operating Revenue  | 2,522,833     | 100.0% | Medicare LOS            |        |
| Total Assets                               | 145,446       | Operating Expense  | 2,362,963     | 93.7%  | Current Ratio           | 0.4    |
|                                            | 52,978        | Operating Margin   | 159,870       | 6.3%   | Days to Collect         | 0.0    |
| Current Liabilities                        |               |                    | •             | 0.0%   | Ava Dovement Dove       | 2.5    |
| Current Liabilities  Long Term Liabilities | 0             | Other Income       | 0             | 0.070  | Avg Payment Days        | 2.5    |
|                                            | 0<br>92,468   |                    | 0             | 0.0%   | Depreciation Rate       | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751777 ST VINCEN                                                                    | T HOSPICE SE                                      | RVICES, INC                                                                                  |                                                          |                        | Proprietary - Corporat                                                                                             | ion                                 |
|-------------------------------------------------------------------------------------|---------------------------------------------------|----------------------------------------------------------------------------------------------|----------------------------------------------------------|------------------------|--------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 420 S ROSEMEAD E                                                                    | 3LVD, SUITE D {                                   | ß E 12/31/2019                                                                               | 365 Days Subm                                            | itted                  | Hospice                                                                                                            |                                     |
| PASADENA, CA 9110                                                                   | 07                                                |                                                                                              |                                                          |                        |                                                                                                                    |                                     |
| LOS ANGELES                                                                         |                                                   |                                                                                              |                                                          |                        | Key Performanad                                                                                                    | e Ind.                              |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                     | ΞS                                                                                           |                                                          |                        | Skilled Nursing                                                                                                    | 0.0%                                |
| Balance S                                                                           | Sheet                                             | Income                                                                                       | e Statement                                              |                        | Nursing                                                                                                            | 0.3%                                |
| Current Assets                                                                      | 95,144                                            | Total Charges                                                                                | 1,653,566                                                |                        | Home Healthcare                                                                                                    | 0.0%                                |
| Fixed Assets                                                                        | 0                                                 | Contract Allowance                                                                           | 0                                                        | 0.0%                   | Length of Stay                                                                                                     |                                     |
| Other Assets                                                                        | 0                                                 | Operating Revenue                                                                            | 1,653,566                                                | 100.0%                 | Medicare LOS                                                                                                       |                                     |
| Total Assets                                                                        | 95,144                                            | Operating Expense                                                                            | 1,282,203                                                | 77.5%                  | Current Ratio                                                                                                      | 27.9                                |
| Current Liabilities                                                                 | 3,408                                             | Operating Margin                                                                             | 371,363                                                  | 22.5%                  | Days to Collect                                                                                                    | 4.3                                 |
| Long Term Liabilities                                                               | 0                                                 | Other Income                                                                                 | 0                                                        | 0.0%                   | Avg Payment Days                                                                                                   | 1.0                                 |
| Total Equity                                                                        | 91,736                                            | Other Expense                                                                                | 0                                                        | 0.0%                   | Depreciation Rate                                                                                                  | 0.0%                                |
| Total Liab. and Equity                                                              | 95,144                                            | Net Profit or Loss                                                                           | 371,363                                                  | 22.5%                  | Return on Equity                                                                                                   | 404.8%                              |
| 751711 ST. ARSEN                                                                    | IUS HOSPICE (                                     | CARE, INC                                                                                    |                                                          |                        | Proprietary - Corporat                                                                                             | ion                                 |
| 424 N LAKE AVE, ST                                                                  | ΓE 204                                            | 12/31/2019                                                                                   | 365 Days Subm                                            | itted                  | Hospice                                                                                                            |                                     |
| PASADENA, CA 9110                                                                   | 01                                                |                                                                                              |                                                          |                        |                                                                                                                    |                                     |
| LOS ANGELES                                                                         |                                                   |                                                                                              |                                                          |                        |                                                                                                                    |                                     |
| LOGANIOLLLO                                                                         |                                                   |                                                                                              |                                                          |                        | Key Performanad                                                                                                    | e Ind.                              |
| NATIONAL GOVERN                                                                     | MENT SERVICE                                      | ≣S                                                                                           |                                                          |                        | Key Performanao<br>Skilled Nursing                                                                                 | ce Ind.<br>0.0%                     |
|                                                                                     |                                                   |                                                                                              | e Statement                                              |                        | -                                                                                                                  |                                     |
| NATIONAL GOVERN                                                                     | Sheet                                             |                                                                                              | e <b>Statement</b><br>1,865,102                          |                        | Skilled Nursing                                                                                                    | 0.0%                                |
| NATIONAL GOVERN                                                                     | Sheet                                             | Income<br>Total Charges                                                                      |                                                          | 13.6%                  | Skilled Nursing Nursing                                                                                            | 0.0%<br>0.3%                        |
| NATIONAL GOVERN<br>Balance S<br>Current Assets                                      | <b>Sheet</b> 333,264                              | Income<br>Total Charges<br>Contract Allowance                                                | 1,865,102                                                | 13.6%<br>86.4%         | Skilled Nursing Nursing Home Healthcare Length of Stay                                                             | 0.0%<br>0.3%                        |
| NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets                      | <b>Sheet</b> 333,264                              | Income Total Charges Contract Allowance Operating Revenue                                    | 1,865,102<br>253,813                                     |                        | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.0%<br>0.3%                        |
| NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets              | 333,264<br>0<br>0<br>333,464                      | Income Total Charges Contract Allowance Operating Revenue                                    | 1,865,102<br>253,813<br>1,611,289                        | 86.4%                  | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.0%<br>0.3%<br>0.0%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 333,264<br>0<br>0<br>333,464<br>164,746           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 1,865,102<br>253,813<br>1,611,289<br>1,580,764           | 86.4%<br>98.1%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>0.3%<br>0.0%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 333,264<br>0<br>0<br>333,464<br>164,746<br>41,536 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,865,102<br>253,813<br>1,611,289<br>1,580,764<br>30,525 | 86.4%<br>98.1%<br>1.9% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.3%<br>0.0%<br>2.0<br>23.3 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921667 ST. FRANC                                           | IS HOSPICE CA                                 | ARE, INC                                                                             |                                                     |                         | Proprietary - Corporat                                    | ion                  |
|------------------------------------------------------------|-----------------------------------------------|--------------------------------------------------------------------------------------|-----------------------------------------------------|-------------------------|-----------------------------------------------------------|----------------------|
| 10970 ARROW ROU                                            | TE, SUITE 204                                 | 12/31/2019                                                                           | 365 Days Submi                                      | tted                    | Hospice                                                   |                      |
| RANCHO CUCAMON                                             | IGA, CA 91730                                 |                                                                                      |                                                     |                         |                                                           |                      |
| SAN BERNARDINO                                             |                                               |                                                                                      |                                                     |                         | Key Performana                                            | ce Ind.              |
| NGS (IL)                                                   |                                               |                                                                                      |                                                     |                         | Skilled Nursing                                           | 0.0%                 |
| Balance S                                                  | heet                                          | Income                                                                               | e Statement                                         |                         | Nursing                                                   | 0.0%                 |
| Current Assets                                             | 153,938                                       | Total Charges                                                                        | 527,539                                             |                         | Home Healthcare                                           | 0.0%                 |
| Fixed Assets                                               | 12,942                                        | Contract Allowance                                                                   | 130,955                                             | 24.8%                   | Length of Stay                                            |                      |
| Other Assets                                               | 0                                             | Operating Revenue                                                                    | 396,584                                             | 75.2%                   | Medicare LOS                                              |                      |
| Total Assets                                               | 166,880                                       | Operating Expense                                                                    | 456,218                                             | 115.0%                  | Current Ratio                                             | 0.9                  |
| Current Liabilities                                        | 169,223                                       | Operating Margin                                                                     | -59,634                                             | -15.0%                  | Days to Collect                                           | 0.0                  |
| Long Term Liabilities                                      | 2,500                                         | Other Income                                                                         | 0                                                   | 0.0%                    | Avg Payment Days                                          | 0.0                  |
| Total Equity                                               | -4,843                                        | Other Expense                                                                        | 0                                                   | 0.0%                    | Depreciation Rate                                         | 0.0%                 |
| Total Liab. and Equity                                     | 166,880                                       | Net Profit or Loss                                                                   | (59,634)                                            | -15.0%                  | Return on Equity                                          | 1,231.3%             |
| 051659 ST. JOSEPI                                          | H HEALTH SYS                                  | TEM HOME CARE SE                                                                     | RVICES                                              |                         | Proprietary - Partners                                    | hip                  |
| 200 W CENTER STR<br>SUITE 200B                             | REET PROMENA                                  | ADE, 6/30/2019 3                                                                     | 365 Days Submitt                                    | ed                      | Hospice                                                   |                      |
| ANAHEIM, CA 92805                                          |                                               |                                                                                      |                                                     |                         |                                                           |                      |
| ORANGE                                                     |                                               |                                                                                      |                                                     |                         | Key Performana                                            | ce Ind.              |
| BLUE CROSS (CALIF                                          | FORNIA)                                       |                                                                                      |                                                     |                         | Skilled Nursing                                           | 0.0%                 |
| Balance S                                                  | heet                                          | Income                                                                               | e Statement                                         |                         | Nursing                                                   |                      |
| Current Assets                                             |                                               |                                                                                      |                                                     |                         |                                                           | 21.5%                |
| Carrotti / tocoto                                          | 27,470,047                                    | Total Charges                                                                        | 31,559,715                                          |                         | Home Healthcare                                           | 21.5%<br>0.0%        |
| Fixed Assets                                               |                                               | Total Charges Contract Allowance                                                     | 31,559,715<br>16,343,288                            | 51.8%                   | Home Healthcare<br>Length of Stay                         |                      |
|                                                            | 565,807                                       | _                                                                                    |                                                     | 51.8%<br>48.2%          |                                                           |                      |
| Fixed Assets                                               | 565,807<br>300,000                            | Contract Allowance                                                                   | 16,343,288                                          |                         | Length of Stay                                            |                      |
| Fixed Assets Other Assets                                  | 565,807<br>300,000<br>28,335,854              | Contract Allowance Operating Revenue                                                 | 16,343,288<br>15,216,427                            | 48.2%                   | Length of Stay Medicare LOS                               | 0.0%                 |
| Fixed Assets Other Assets Total Assets                     | 565,807<br>300,000<br>28,335,854<br>5,669,907 | Contract Allowance Operating Revenue Operating Expense                               | 16,343,288<br>15,216,427<br>13,476,455              | 48.2%<br>88.6%          | Length of Stay  Medicare LOS  Current Ratio               | 0.0%                 |
| Fixed Assets Other Assets Total Assets Current Liabilities | 565,807<br>300,000<br>28,335,854<br>5,669,907 | Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 16,343,288<br>15,216,427<br>13,476,455<br>1,739,972 | 48.2%<br>88.6%<br>11.4% | Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>4.8<br>446.5 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551597 ST. LUKE'S                                                                                                                                                   | S HOSPICE, INC                                                                             |                                                                                                                                 |                                                          |                                    | Proprietary - Corporati                                                                                                                                                | on                                |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|
| 3333 S. BREA CANY                                                                                                                                                   | ON RD., STE. 2                                                                             | 21 12/31/2019                                                                                                                   | 365 Days Subm                                            | itted                              | Hospice                                                                                                                                                                |                                   |
| DIAMOND BAR, CAS                                                                                                                                                    | 91765                                                                                      |                                                                                                                                 |                                                          |                                    |                                                                                                                                                                        |                                   |
| LOS ANGELES                                                                                                                                                         |                                                                                            |                                                                                                                                 |                                                          |                                    | Key Performanac                                                                                                                                                        | e Ind.                            |
| NATIONAL GOVERN                                                                                                                                                     | IMENT SERVICE                                                                              | ES                                                                                                                              |                                                          |                                    | Skilled Nursing                                                                                                                                                        | 0.0%                              |
| Balance S                                                                                                                                                           | Sheet                                                                                      | Income                                                                                                                          | Statement                                                |                                    | Nursing                                                                                                                                                                | 0.0%                              |
| Current Assets                                                                                                                                                      | 537,855                                                                                    | Total Charges                                                                                                                   | 586,820                                                  |                                    | Home Healthcare                                                                                                                                                        | 0.0%                              |
| Fixed Assets                                                                                                                                                        | 0                                                                                          | Contract Allowance                                                                                                              | 0                                                        | 0.0%                               | Length of Stay                                                                                                                                                         |                                   |
| Other Assets                                                                                                                                                        | 0                                                                                          | Operating Revenue                                                                                                               | 586,820                                                  | 100.0%                             | Medicare LOS                                                                                                                                                           |                                   |
| Total Assets                                                                                                                                                        | 537,855                                                                                    | Operating Expense                                                                                                               | 409,390                                                  | 69.8%                              | Current Ratio                                                                                                                                                          | 4.0                               |
| Current Liabilities                                                                                                                                                 | 135,899                                                                                    | Operating Margin                                                                                                                | 177,430                                                  | 30.2%                              | Days to Collect                                                                                                                                                        | 183.8                             |
| Long Term Liabilities                                                                                                                                               | 117,360                                                                                    | Other Income                                                                                                                    | 0                                                        | 0.0%                               | Avg Payment Days                                                                                                                                                       | 121.2                             |
| Total Equity                                                                                                                                                        | 284,596                                                                                    | Other Expense                                                                                                                   | 0                                                        | 0.0%                               | Depreciation Rate                                                                                                                                                      | 0.0%                              |
| rotal Equity                                                                                                                                                        |                                                                                            |                                                                                                                                 |                                                          |                                    |                                                                                                                                                                        |                                   |
| Total Liab. and Equity                                                                                                                                              |                                                                                            | Net Profit or Loss                                                                                                              | 177,430                                                  | 30.2%                              | Return on Equity                                                                                                                                                       | 62.3%                             |
| . ,                                                                                                                                                                 | 537,855                                                                                    |                                                                                                                                 | 177,430                                                  | 30.2%                              | Return on Equity  Proprietary - Corporati                                                                                                                              |                                   |
| Total Liab. and Equity                                                                                                                                              | 537,855<br>S HOSPICE, INC                                                                  | <u> </u>                                                                                                                        | 177,430<br>365 Days Subm                                 |                                    |                                                                                                                                                                        |                                   |
| 751791 ST. MARY'S                                                                                                                                                   | 537,855<br>S HOSPICE, INC<br>R N SUITE B5                                                  | <u> </u>                                                                                                                        |                                                          |                                    | Proprietary - Corporati                                                                                                                                                |                                   |
| Total Liab. and Equity 751791 ST. MARY'S                                                                                                                            | 537,855<br>S HOSPICE, INC<br>R N SUITE B5                                                  | <u> </u>                                                                                                                        |                                                          |                                    | Proprietary - Corporati                                                                                                                                                | on                                |
| 751791 ST. MARY'S                                                                                                                                                   | 537,855<br><b>S HOSPICE, INC</b> R N SUITE B5  91789                                       | 12/31/2019                                                                                                                      |                                                          |                                    | Proprietary - Corporati Hospice                                                                                                                                        | on                                |
| 751791 ST. MARY'S 20533 E WALNUT D                                                                                                                                  | 537,855 S HOSPICE, INC R N SUITE B5 91789 IMENT SERVICE                                    | 12/31/2019<br>ES                                                                                                                |                                                          |                                    | Proprietary - Corporati  Hospice  Key Performanac                                                                                                                      | on<br>e Ind.                      |
| Total Liab. and Equity  751791 ST. MARY'S  20533 E WALNUT D  DIAMOND BAR, CAS  NATIONAL GOVERN                                                                      | 537,855  S HOSPICE, INC  R N SUITE B5  91789  IMENT SERVICE                                | 12/31/2019<br>ES                                                                                                                | 365 Days Submi                                           |                                    | Proprietary - Corporati  Hospice  Key Performanac  Skilled Nursing                                                                                                     | on<br><b>e Ind.</b><br>0.0%       |
| Total Liab. and Equity  751791 ST. MARY'S  20533 E WALNUT D  DIAMOND BAR, CAS  NATIONAL GOVERN  Balance S                                                           | 537,855  S HOSPICE, INC  R N SUITE B5  91789  IMENT SERVICE                                | 12/31/2019<br>ES                                                                                                                | 365 Days Submi                                           | itted                              | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                                         | e Ind.<br>0.0%<br>0.0%            |
| 751791 ST. MARY'S 20533 E WALNUT D DIAMOND BAR, CAS NATIONAL GOVERN Balance S Current Assets                                                                        | 537,855 S HOSPICE, INC R N SUITE B5 91789 IMENT SERVICE Sheet 1,240 0                      | 12/31/2019 ES Income                                                                                                            | 365 Days Submi                                           | itted                              | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                                        | e Ind.<br>0.0%<br>0.0%            |
| Total Liab. and Equity  751791 ST. MARY'S  20533 E WALNUT D  DIAMOND BAR, CAS  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                             | 537,855  S HOSPICE, INC  R N SUITE B5  91789  IMENT SERVICE  6heet  1,240  0  29,729       | 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                       | 365 Days Submi<br>e Statement<br>426,782<br>0            | itted                              | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | e Ind.<br>0.0%<br>0.0%            |
| Total Liab. and Equity  751791 ST. MARY'S  20533 E WALNUT D  DIAMOND BAR, CAS  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets               | 537,855 S HOSPICE, INC R N SUITE B5 91789 IMENT SERVICE Sheet 1,240 0 29,729 30,969        | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | 365 Days Submi<br>e Statement<br>426,782<br>0<br>426,782 | 0.0%<br>100.0%<br>110.9%           | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | on  e Ind.  0.0%  0.0%  0.0%      |
| Total Liab. and Equity  751791 ST. MARY'S  20533 E WALNUT D  DIAMOND BAR, CAS  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets | 537,855 S HOSPICE, INC R N SUITE B5 91789 IMENT SERVICE 5heet 1,240 0 29,729 30,969 36,072 | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | 265 Days Submit 426,782<br>0<br>426,782<br>473,310       | 0.0%<br>100.0%<br>110.9%<br>-10.9% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | on  e Ind.  0.0%  0.0%  0.0%      |
| 751791 ST. MARY'S 20533 E WALNUT D DIAMOND BAR, CAS NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities             | 537,855 S HOSPICE, INC R N SUITE B5 91789 IMENT SERVICE 5heet 1,240 0 29,729 30,969 36,072 | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | 26,782<br>426,782<br>473,310<br>-46,528                  | 0.0%<br>100.0%<br>110.9%<br>-10.9% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | on  e Ind.  0.0%  0.0%  0.0%  1.1 |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                        | ACTION IOL OF                                                    | ARE, INC                                                                                     |                                                       |                                 |                                                                                                                    |                                    |
|------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-------------------------------------------------------|---------------------------------|--------------------------------------------------------------------------------------------------------------------|------------------------------------|
| 2529 FOOTHILL BL\                                                                                                      | /D, SUITE 1                                                      | Cost Repor                                                                                   | t not filed.                                          |                                 |                                                                                                                    |                                    |
| LA CRESCENTA, CA                                                                                                       | \ 91214                                                          |                                                                                              |                                                       |                                 |                                                                                                                    |                                    |
| LOS ANGELES                                                                                                            |                                                                  |                                                                                              |                                                       |                                 | Key Performanac                                                                                                    | e Ind.                             |
| NATIONAL GOVERN                                                                                                        | IMENT SERVICE                                                    | ES .                                                                                         |                                                       |                                 | Skilled Nursing                                                                                                    | 0.0%                               |
| Balance S                                                                                                              | Sheet                                                            | Income                                                                                       | e Statement                                           |                                 | Nursing                                                                                                            | 0.0%                               |
| Current Assets                                                                                                         | 0                                                                | Total Charges                                                                                | 0                                                     |                                 | Home Healthcare                                                                                                    | 0.0%                               |
| Fixed Assets                                                                                                           | 0                                                                | Contract Allowance                                                                           | 0                                                     | 0.0%                            | Length of Stay                                                                                                     |                                    |
| Other Assets                                                                                                           | 0                                                                | Operating Revenue                                                                            | 0                                                     | 0.0%                            | Medicare LOS                                                                                                       |                                    |
| Total Assets                                                                                                           | 0                                                                | Operating Expense                                                                            | 0                                                     | 0.0%                            | Current Ratio                                                                                                      |                                    |
| Current Liabilities                                                                                                    | 0                                                                | Operating Margin                                                                             | 0                                                     | 0.0%                            | Days to Collect                                                                                                    |                                    |
| Long Term Liabilities                                                                                                  | 0                                                                | Other Income                                                                                 | 0                                                     | 0.0%                            | Avg Payment Days                                                                                                   |                                    |
| Total Equity                                                                                                           | 0                                                                | Other Expense                                                                                | 0                                                     | 0.0%                            | Depreciation Rate                                                                                                  | 0.0%                               |
| Total Liab. and Equity                                                                                                 | 0                                                                | Net Profit or Loss                                                                           | 0                                                     | 0.0%                            | Return on Equity                                                                                                   | 0.0%                               |
| 921772 ST. PETER                                                                                                       | 'S HOSPICE CA                                                    | RE, INC.                                                                                     |                                                       |                                 | Proprietary - Corporati                                                                                            | on                                 |
| 0004   ALIDEL OAND                                                                                                     | (ON DLA/D. OLU                                                   | FF 000 40/04/004                                                                             |                                                       |                                 |                                                                                                                    |                                    |
| 8001 LAUREL CANY                                                                                                       | YON BLVD., SUL                                                   |                                                                                              | 00-5                                                  |                                 | Literature .                                                                                                       |                                    |
|                                                                                                                        |                                                                  | TE. 209 12/31/2019                                                                           | 365 Days Submi                                        | itted                           | Hospice                                                                                                            |                                    |
| N HOLLYWOOD, CA                                                                                                        |                                                                  | E. 209 12/31/2019                                                                            | 365 Days Submi                                        | itted                           | Hospice                                                                                                            |                                    |
| N HOLLYWOOD, CA                                                                                                        |                                                                  | E. 209 12/31/2019                                                                            | 365 Days Submi                                        | itted                           | Hospice  Key Performanac                                                                                           | e Ind.                             |
|                                                                                                                        | v 91605                                                          |                                                                                              | 365 Days Submi                                        | itted                           |                                                                                                                    | e Ind.<br>0.0%                     |
| LOS ANGELES                                                                                                            | NMENT SERVICE                                                    | ES                                                                                           | 365 Days Submi                                        | itted                           | Key Performanac                                                                                                    |                                    |
| LOS ANGELES NATIONAL GOVERN                                                                                            | 091605<br>NMENT SERVICE<br>Sheet                                 | ES                                                                                           | ·                                                     | itted                           | <b>Key Performanac</b> Skilled Nursing                                                                             | 0.0%                               |
| LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | 091605<br>NMENT SERVICE<br>Sheet                                 | ES<br>Income                                                                                 | e Statement                                           | itted<br>4.2%                   | <b>Key Performanac</b> Skilled Nursing Nursing                                                                     | 0.0%<br>0.0%                       |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | NMENT SERVICE Sheet 54,465                                       | ES<br><b>Incom</b> e<br>Total Charges                                                        | e <b>Statement</b><br>214,623                         |                                 | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.0%<br>0.0%                       |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | 0 91605<br>NMENT SERVICE<br>Sheet<br>54,465<br>0<br>0            | Income<br>Total Charges<br>Contract Allowance                                                | e Statement<br>214,623<br>9,107                       | 4.2%                            | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.0%<br>0.0%                       |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | \$ 91605<br>NMENT SERVICE<br>Sheet<br>54,465<br>0<br>0<br>54,465 | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement<br>214,623<br>9,107<br>205,516            | 4.2%<br>95.8%                   | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%               |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | \$ 91605  NMENT SERVICE  \$ 54,465  0  0  54,465  9,144          | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement<br>214,623<br>9,107<br>205,516<br>161,749 | 4.2%<br>95.8%<br>78.7%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%               |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | \$ 91605  NMENT SERVICE  \$ 54,465  0  0  54,465  9,144          | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 214,623<br>9,107<br>205,516<br>161,749<br>43,767      | 4.2%<br>95.8%<br>78.7%<br>21.3% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>6.0<br>0.0 |

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| 921680 ST. VINCE                    | NT HOSPICE & ( | CARE, INC                  |               |       |                        |         |
|-------------------------------------|----------------|----------------------------|---------------|-------|------------------------|---------|
| 14349 VICTORY BLV                   | /D, SUITE 201  | Cost Repor                 | t not filed.  |       |                        |         |
| VAN NUYS, CA 9140                   | 1              |                            |               |       |                        |         |
| LOS ANGELES                         |                |                            |               |       | Key Performanad        | ce Ind. |
| NATIONAL GOVERN                     | IMENT SERVICE  | ES .                       |               |       | Skilled Nursing        | 0.0%    |
| Balance S                           | Sheet          | Income                     | e Statement   |       | Nursing                | 0.0%    |
| Current Assets                      | 0              | Total Charges              | 0             |       | Home Healthcare        | 0.0%    |
| Fixed Assets                        | 0              | Contract Allowance         | 0             | 0.0%  | Length of Stay         |         |
| Other Assets                        | 0              | Operating Revenue          | 0             | 0.0%  | Medicare LOS           |         |
| Total Assets                        | 0              | Operating Expense          | 0             | 0.0%  | Current Ratio          |         |
| Current Liabilities                 | 0              | Operating Margin           | 0             | 0.0%  | Days to Collect        |         |
| Long Term Liabilities               | 0              | Other Income               | 0             | 0.0%  | Avg Payment Days       |         |
| Total Equity                        | 0              | Other Expense              | 0             | 0.0%  | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity              | 0              | Net Profit or Loss         | 0             | 0.0%  | Return on Equity       | 0.0%    |
| A0150 STAR CAR                      | E HOSPICE, INC | ;                          |               |       | Proprietary - Corporat | ion     |
| 6980 SANTA TERES                    | SA BLVD, SUITE | 140 12/31/2019             | 365 Days Subm | itted | Hospice                |         |
| SAN JOSE, CA 9511                   | 9              |                            |               |       |                        |         |
| SANTA CLARA                         |                |                            |               |       | Key Performanad        | ce Ind. |
| NATIONAL GOVERN                     | IMENT SERVICE  | ES                         |               |       | Skilled Nursing        | 0.0%    |
| Balance S                           | Sheet          | Income                     | e Statement   |       | Nursing                | 0.0%    |
| Current Assets                      | 67,297         | Total Charges              | 285,785       |       | Home Healthcare        | 0.0%    |
| Fixed Assets                        | 0              | Contract Allowance         | 9,953         | 3.5%  | Length of Stay         |         |
| Other Assets                        | 0              | Operating Revenue          | 275,832       | 96.5% | Medicare LOS           |         |
| Total Assets                        | 67,297         | Operating Expense          | 179,048       | 64.9% | Current Ratio          |         |
| Current Liabilities                 | 0              | Operating Margin           | 96,784        | 35.1% | Days to Collect        | 0.0     |
|                                     |                |                            | 0             | 0.0%  | Avg Payment Days       |         |
| Long Term Liabilities               | 137,467        | Other Income               | 0             | 0.070 | Avg Fayineili Days     | 0.0     |
| Long Term Liabilities  Total Equity |                | Other Income Other Expense | 0             | 0.0%  | Depreciation Rate      | 0.0%    |

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Sample Hospice reports from the Halmanac.com website.

| A0150 STARLIGH                                                                                                                     | T HOSPICE                                                   |                                                                                              |                                                                 |                                 | Proprietary - Corporat                                                                                            | ion                  |
|------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------|----------------------|
| 4959 PALO VERDE                                                                                                                    | ST, SUITE 102B                                              | 12/31/2019                                                                                   | 365 Days Submi                                                  | itted                           | Hospice                                                                                                           |                      |
| MONTCLAIR, CA 917                                                                                                                  | 763                                                         |                                                                                              |                                                                 |                                 |                                                                                                                   |                      |
| SAN BERNARDINO                                                                                                                     |                                                             |                                                                                              |                                                                 |                                 | Key Performana                                                                                                    | ce Ind.              |
| NATIONAL GOVERN                                                                                                                    | MENT SERVICE                                                | S                                                                                            |                                                                 |                                 | Skilled Nursing                                                                                                   | 0.0%                 |
| Balance S                                                                                                                          | Sheet                                                       | Income                                                                                       | e Statement                                                     |                                 | Nursing                                                                                                           | 0.0%                 |
| Current Assets                                                                                                                     | 39,054                                                      | Total Charges                                                                                | 563,046                                                         |                                 | Home Healthcare                                                                                                   | 0.0%                 |
| Fixed Assets                                                                                                                       | 0                                                           | Contract Allowance                                                                           | 0                                                               | 0.0%                            | Length of Stay                                                                                                    |                      |
| Other Assets                                                                                                                       | 24,100                                                      | Operating Revenue                                                                            | 563,046                                                         | 100.0%                          | Medicare LOS                                                                                                      |                      |
| Total Assets                                                                                                                       | 63,154                                                      | Operating Expense                                                                            | 501,120                                                         | 89.0%                           | Current Ratio                                                                                                     | 8.8                  |
| Current Liabilities                                                                                                                | 4,429                                                       | Operating Margin                                                                             | 61,926                                                          | 11.0%                           | Days to Collect                                                                                                   | 0.0                  |
| Long Term Liabilities                                                                                                              | 0                                                           | Other Income                                                                                 | 0                                                               | 0.0%                            | Avg Payment Days                                                                                                  | 0.0                  |
| Total Equity                                                                                                                       | 58,725                                                      | Other Expense                                                                                | 0                                                               | 0.0%                            | Depreciation Rate                                                                                                 | 0.0%                 |
| Total Liab. and Equity                                                                                                             | 63,154                                                      | Net Profit or Loss                                                                           | 61,926                                                          | 11.0%                           | Return on Equity                                                                                                  | 105.5%               |
| 751685 STARLINE                                                                                                                    | HOSPICE, INC                                                |                                                                                              |                                                                 |                                 | Proprietary - Corporat                                                                                            | ion                  |
| 00=0.14.01.14.010.01                                                                                                               |                                                             |                                                                                              |                                                                 |                                 |                                                                                                                   |                      |
| 3053 W OLYMPIC BI                                                                                                                  | LVD SUITE 207                                               | 12/31/2019                                                                                   | 365 Days Submi                                                  | itted                           | Hospice                                                                                                           |                      |
| LOS ANGELES, CA 9                                                                                                                  |                                                             | A 12/31/2019                                                                                 | 365 Days Submi                                                  | itted                           | Hospice                                                                                                           |                      |
|                                                                                                                                    |                                                             | A 12/31/2019                                                                                 | 365 Days Submi                                                  | itted                           | Hospice  Key Performana                                                                                           | ce Ind.              |
| LOS ANGELES, CA 9                                                                                                                  | 90006                                                       |                                                                                              | 365 Days Submi                                                  | itted                           |                                                                                                                   | ce Ind.<br>0.0%      |
| LOS ANGELES, CA S                                                                                                                  | 90006<br>IMENT SERVICE                                      | ES                                                                                           | 365 Days Submi                                                  | itted                           | Key Performana                                                                                                    |                      |
| LOS ANGELES, CA S<br>LOS ANGELES<br>NATIONAL GOVERN                                                                                | 90006<br>MENT SERVICE                                       | ES                                                                                           | ·                                                               | itted                           | <b>Key Performana</b> Skilled Nursing                                                                             | 0.0%                 |
| LOS ANGELES, CA S<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                                   | 00006<br>MENT SERVICE<br>Sheet<br>188,059                   | ES<br>Income                                                                                 | e Statement                                                     | itted  0.0%                     | <b>Key Performana</b> Skilled Nursing Nursing                                                                     | 0.0%<br>3.6%         |
| LOS ANGELES, CA S LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                             | 90006<br>MENT SERVICE<br>Sheet<br>188,059<br>3,119          | ES<br>Income<br>Total Charges                                                                | e <b>Statement</b><br>1,058,383                                 |                                 | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                  | 0.0%<br>3.6%         |
| LOS ANGELES, CA S LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                                | 00006<br>MENT SERVICE<br>Sheet<br>188,059<br>3,119<br>0     | Income<br>Total Charges<br>Contract Allowance                                                | e <b>Statement</b><br>1,058,383<br>0                            | 0.0%                            | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                | 0.0%<br>3.6%         |
| LOS ANGELES, CA S LOS ANGELES NATIONAL GOVERN  Balance S Current Assets Fixed Assets Other Assets                                  | 90006  MENT SERVICE  188,059  3,119  0  191,178             | Income Total Charges Contract Allowance Operating Revenue                                    | 2 Statement<br>1,058,383<br>0<br>1,058,383                      | 0.0%<br>100.0%                  | Key Performanae<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS                | 0.0%<br>3.6%         |
| LOS ANGELES, CA S LOS ANGELES NATIONAL GOVERN  Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 00006  MENT SERVICE  188,059  3,119  0  191,178             | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2 Statement<br>1,058,383<br>0<br>1,058,383<br>981,311           | 0.0%<br>100.0%<br>92.7%         | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>3.6%<br>0.0% |
| LOS ANGELES, CA S LOS ANGELES NATIONAL GOVERN  Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 00006  MENT SERVICE  188,059  3,119  0  191,178  0  350,000 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 Statement<br>1,058,383<br>0<br>1,058,383<br>981,311<br>77,072 | 0.0%<br>100.0%<br>92.7%<br>7.3% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>3.6%<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751712 STARR HO        | SPICE, INC    |                    |               |   |      |                   |        |
|------------------------|---------------|--------------------|---------------|---|------|-------------------|--------|
| 6005 VINELAND AVE      | E, STE 201    | Cost Repo          | rt not filed. |   |      |                   |        |
| N HOLLYWOOD, CA        | 91606         |                    |               |   |      |                   |        |
| LOS ANGELES            |               |                    |               |   |      | Key Performanac   | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | S                  |               |   |      | Skilled Nursing   | 0.0%   |
| Balance S              | heet          | Incom              | e Statement   |   |      | Nursing           | 0.0%   |
| Current Assets         | 0             | Total Charges      |               | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |
| Other Assets           | 0             | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |
| Total Assets           | 0             | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0             | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0             | Other Income       |               | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0             | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0%   |
| 921504 STERLING        | HOSPICE CARE  | <br><b>E</b>       |               |   |      |                   |        |
| 1670 SIERRA AVENI      | UE. SUITE 502 | Cost Repo          | rt not filed  |   |      |                   |        |
|                        | ,             | 000111000          | t not mou.    |   |      |                   |        |
| YUBA CITY, CA 9599     | 93            |                    |               |   |      |                   |        |
| SUTTER                 |               |                    |               |   |      | Key Performanac   |        |
| NATIONAL GOVERN        | MENT SERVICE  | ES                 |               |   |      | Skilled Nursing   | 0.0%   |
| Balance S              | heet          | Incom              | e Statement   |   |      | Nursing           | 0.0%   |
| Current Assets         | 0             | Total Charges      |               | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |
| Other Assets           | 0             | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |
| Total Assets           | 0             | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0             | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0             | Other Income       |               | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0             | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0%   |

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Sample Hospice reports from the Halmanac.com website.

| 751596 STERLING HOSPICE CARE, INC |                |                    |               |        |                         |        |  |
|-----------------------------------|----------------|--------------------|---------------|--------|-------------------------|--------|--|
| 930 S MOUNT VERN                  | NON AVE, SUITE | E 400 Cost Repor   | t not filed.  |        |                         |        |  |
| COLTON, CA 92324                  |                |                    |               |        |                         |        |  |
| SAN BERNARDINO                    |                |                    |               |        | Key Performanac         | e Ind. |  |
| DUMMY FOR MEDIC                   | AID HHA        |                    |               |        | Skilled Nursing         | 0.0%   |  |
| Balance S                         | Sheet          | Income             | e Statement   |        | Nursing                 | 0.0%   |  |
| Current Assets                    | 0              | Total Charges      | 0             |        | Home Healthcare         | 0.0%   |  |
| Fixed Assets                      | 0              | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |  |
| Other Assets                      | 0              | Operating Revenue  | 0             | 0.0%   | Medicare LOS            |        |  |
| Total Assets                      | 0              | Operating Expense  | 0             | 0.0%   | Current Ratio           |        |  |
| Current Liabilities               | 0              | Operating Margin   | 0             | 0.0%   | Days to Collect         |        |  |
| Long Term Liabilities             | 0              | Other Income       | 0             | 0.0%   | Avg Payment Days        |        |  |
| Total Equity                      | 0              | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |  |
| Total Liab. and Equity            | 0              | Net Profit or Loss | 0             | 0.0%   | Return on Equity        | 0.0%   |  |
| 751545 STEWARD                    | HOSPICE CAR    | E INC              |               |        | Proprietary - Corporati | on     |  |
| 16446 WOODRUFF                    | AVE SUITE C    | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |  |
| BELLFLOWER, CA 9                  | 0706           |                    |               |        |                         |        |  |
| LOS ANGELES                       | 0.00           |                    |               |        | Key Performanac         | e Ind. |  |
| NATIONAL GOVERN                   | IMENT SERVICE  | -S                 |               |        | Skilled Nursing         | 0.0%   |  |
| Balance S                         |                |                    | e Statement   |        | Nursing                 | 0.0%   |  |
| Current Assets                    | 324,307        | Total Charges      | 1,008,860     |        | Home Healthcare         | 0.0%   |  |
| Fixed Assets                      | 71             | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |  |
| Other Assets                      | 0              | Operating Revenue  | 1,008,860     | 100.0% | Medicare LOS            |        |  |
| Total Assets                      | 324,378        | Operating Expense  | 960,015       | 95.2%  | Current Ratio           | 405.4  |  |
| Current Liabilities               | 800            | Operating Margin   | 48,845        | 4.8%   | Days to Collect         | 97.9   |  |
| Long Term Liabilities             | 1,284,710      | Other Income       | 0             | 0.0%   | Avg Payment Days        | 0.0    |  |
| I .                               |                |                    |               |        |                         |        |  |
| Total Equity                      | -961,132       | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |  |

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Sample Hospice reports from the Halmanac.com website.

| 921712 SUMMER B                                                                                                                                                          | REEZE HOSPIC                                                                  | E AND PALLIATIVE                                                                                                                  | CARE, INC                                                         |                                   | Proprietary - Corporat                                                                                                                              | ion                                     |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|-----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|
| 609 WEST BEVERLY                                                                                                                                                         | Y BLVD, SUITE                                                                 | A 12/31/2019                                                                                                                      | 365 Days Submi                                                    | tted                              | Hospice                                                                                                                                             |                                         |
| MONTEBELLO, CA 9                                                                                                                                                         | 00640                                                                         |                                                                                                                                   |                                                                   |                                   |                                                                                                                                                     |                                         |
| LOS ANGELES                                                                                                                                                              |                                                                               |                                                                                                                                   |                                                                   |                                   | Key Performanad                                                                                                                                     | e Ind.                                  |
| NATIONAL GOVERN                                                                                                                                                          | IMENT SERVICE                                                                 | ES .                                                                                                                              |                                                                   |                                   | Skilled Nursing                                                                                                                                     | 0.0%                                    |
| Balance S                                                                                                                                                                | Sheet                                                                         | Income                                                                                                                            | e Statement                                                       |                                   | Nursing                                                                                                                                             | 0.0%                                    |
| Current Assets                                                                                                                                                           | 34,969                                                                        | Total Charges                                                                                                                     | 3,331,257                                                         |                                   | Home Healthcare                                                                                                                                     | 0.0%                                    |
| Fixed Assets                                                                                                                                                             | 11,051                                                                        | Contract Allowance                                                                                                                | 829,843                                                           | 24.9%                             | Length of Stay                                                                                                                                      |                                         |
| Other Assets                                                                                                                                                             | 320,277                                                                       | Operating Revenue                                                                                                                 | 2,501,414                                                         | 75.1%                             | Medicare LOS                                                                                                                                        |                                         |
| Total Assets                                                                                                                                                             | 366,297                                                                       | Operating Expense                                                                                                                 | 2,919,526                                                         | 116.7%                            | Current Ratio                                                                                                                                       | 0.0                                     |
| Current Liabilities                                                                                                                                                      | 834,240                                                                       | Operating Margin                                                                                                                  | -418,112                                                          | -16.7%                            | Days to Collect                                                                                                                                     | 0.0                                     |
| Long Term Liabilities                                                                                                                                                    | 134,743                                                                       | Other Income                                                                                                                      | 0                                                                 | 0.0%                              | Avg Payment Days                                                                                                                                    | 1.3                                     |
| Total Equity                                                                                                                                                             | -602,686                                                                      | Other Expense                                                                                                                     | 0                                                                 | 0.0%                              | Depreciation Rate                                                                                                                                   | 0.0%                                    |
| Total Liab. and Equity                                                                                                                                                   | 366 207                                                                       | Net Profit or Loss                                                                                                                | (410, 110)                                                        | 16 70/                            | Return on Equity                                                                                                                                    | 69.4%                                   |
|                                                                                                                                                                          |                                                                               | Net i folit of Loss                                                                                                               | (418,112)                                                         | -10.7 /0                          | Return on Equity                                                                                                                                    | 03.470                                  |
| 751500 SUNCREST                                                                                                                                                          | ·                                                                             | TWEET FORM OF LOSS                                                                                                                | (410,112)                                                         | -10.7 %                           | Proprietary - Partnersh                                                                                                                             |                                         |
|                                                                                                                                                                          | HOSPICE                                                                       | <u> </u>                                                                                                                          | 365 Days Submi                                                    |                                   |                                                                                                                                                     |                                         |
| 751500 SUNCREST                                                                                                                                                          | REET, SUITE 21                                                                | <u> </u>                                                                                                                          | <u></u>                                                           |                                   | Proprietary - Partnersh                                                                                                                             |                                         |
| 751500 SUNCREST<br>42808 CHRISTY STR                                                                                                                                     | REET, SUITE 21                                                                | <u> </u>                                                                                                                          | <u></u>                                                           |                                   | Proprietary - Partnersh                                                                                                                             | nip                                     |
| 751500 SUNCREST 42808 CHRISTY STF FREMONT, CA 94538                                                                                                                      | REET, SUITE 21                                                                | 6 12/31/2019                                                                                                                      | <u></u>                                                           |                                   | Proprietary - Partnersh Hospice                                                                                                                     | nip                                     |
| 751500 SUNCREST 42808 CHRISTY STF FREMONT, CA 94538 ALAMEDA                                                                                                              | REET, SUITE 21                                                                | 6 12/31/2019<br>ES                                                                                                                | <u></u>                                                           |                                   | Proprietary - Partnersh Hospice  Key Performanac                                                                                                    | nip<br>ce Ind.                          |
| 751500 SUNCREST 42808 CHRISTY STE FREMONT, CA 94538 ALAMEDA NATIONAL GOVERN                                                                                              | REET, SUITE 21 8 IMENT SERVICE                                                | 6 12/31/2019<br>ES                                                                                                                | 365 Days Submi                                                    |                                   | Proprietary - Partnersh Hospice  Key Performanac Skilled Nursing                                                                                    | nip<br>ce Ind.<br>0.1%                  |
| 751500 SUNCREST 42808 CHRISTY STE FREMONT, CA 94538 ALAMEDA NATIONAL GOVERN Balance S                                                                                    | REET, SUITE 21  8  IMENT SERVICE 6,544,036                                    | 6 12/31/2019<br>ES                                                                                                                | 365 Days Submi                                                    |                                   | Proprietary - Partnersh Hospice  Key Performanac Skilled Nursing Nursing                                                                            | nip<br>ce Ind.<br>0.1%<br>0.0%          |
| 751500 SUNCREST  42808 CHRISTY STE  FREMONT, CA 94538  ALAMEDA  NATIONAL GOVERN  Balance S  Current Assets                                                               | REET, SUITE 21  8  IMENT SERVICE 6,544,036 30,495                             | 6 12/31/2019 ES Income                                                                                                            | 365 Days Submi                                                    | tted                              | Proprietary - Partnersh Hospice  Key Performanac Skilled Nursing Nursing Home Healthcare                                                            | nip<br>ce Ind.<br>0.1%<br>0.0%          |
| 751500 SUNCREST  42808 CHRISTY STE  FREMONT, CA 94538  ALAMEDA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                 | REET, SUITE 21  8  IMENT SERVICE 6,544,036 30,495 0                           | 6 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                       | 365 Days Submi  Statement 28,050,720 7,037,111                    | tted<br>25.1%                     | Proprietary - Partnersh Hospice  Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay                                             | nip<br>ce Ind.<br>0.1%<br>0.0%          |
| 751500 SUNCREST  42808 CHRISTY STE  FREMONT, CA 94538 ALAMEDA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | T HOSPICE  REET, SUITE 21  8  IMENT SERVICE  6,544,036  30,495  0  11,452,723 | 6 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                                                    | 365 Days Submi  28,050,720  7,037,111  21,013,609                 | 25.1%<br>74.9%                    | Proprietary - Partnersh Hospice  Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                | nip<br>ce Ind.<br>0.1%<br>0.0%<br>0.0%  |
| 751500 SUNCREST  42808 CHRISTY STE  FREMONT, CA 94538 ALAMEDA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | REET, SUITE 21  8  IMENT SERVICE 6,544,036 30,495 0 11,452,723 12,204,240     | 6 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | 28,050,720<br>7,037,111<br>21,013,609<br>22,505,980               | 25.1%<br>74.9%<br>107.1%          | Proprietary - Partnersh Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | nip  ce Ind. 0.1% 0.0% 0.0%  0.15 112.7 |
| 751500 SUNCREST  42808 CHRISTY STE  FREMONT, CA 94538 ALAMEDA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | REET, SUITE 21  8  IMENT SERVICE 6,544,036 30,495 0 11,452,723 12,204,240     | 6 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | 28,050,720<br>7,037,111<br>21,013,609<br>22,505,980<br>-1,492,371 | 25.1%<br>74.9%<br>107.1%<br>-7.1% | Proprietary - Partnersh Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | nip<br>ce Ind.<br>0.1%<br>0.0%<br>0.0%  |

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| 921751 SUNCREST        | 21751 SUNCREST HOSPICE SACRAMENTO, LLC |                    |                |              |                         | nip    |
|------------------------|----------------------------------------|--------------------|----------------|--------------|-------------------------|--------|
| 4080 TRUXEL ROAD       | ), SUITE 240                           | 12/31/2019         | 365 Days Subm  | itted        | Hospice                 |        |
| SACRAMENTO, CA 9       | 95834                                  |                    |                |              |                         |        |
| SACRAMENTO             |                                        |                    |                |              | Key Performanad         | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE                           | ES .               |                |              | Skilled Nursing         | 0.1%   |
| Balance S              | Sheet                                  | Income             | e Statement    |              | Nursing                 | 0.1%   |
| Current Assets         | 2,159,586                              | Total Charges      | 5,908,884      |              | Home Healthcare         | 0.0%   |
| Fixed Assets           | 824                                    | Contract Allowance | 106,514        | 1.8%         | Length of Stay          |        |
| Other Assets           | 0                                      | Operating Revenue  | 5,802,370      | 98.2%        | Medicare LOS            |        |
| Total Assets           | 2,164,816                              | Operating Expense  | 5,284,372      | 91.1%        | Current Ratio           | 3.5    |
| Current Liabilities    | 625,378                                | Operating Margin   | 517,998        | 8.9%         | Days to Collect         | 122.2  |
| Long Term Liabilities  | 2,945,879                              | Other Income       | 0              | 0.0%         | Avg Payment Days        | 37.9   |
| Total Equity           | -1,406,441                             | Other Expense      | 0              | 0.0%         | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 2,164,816                              | Net Profit or Loss | 517,998        | 8.9%         | Return on Equity        | -36.8% |
| 921544 SUNLIGHT        | HOSPICE, INC.                          |                    |                |              | Proprietary - Corporati | on     |
| 2920 W OLIVE AVE S     | SUITE 205                              | 12/31/2019         | 365 Days Submi | itted        | Hospice                 |        |
| BURBANK, CA 91505      | 5                                      |                    |                |              |                         |        |
| LOS ANGELES            |                                        |                    |                |              | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE                           | ES                 |                |              | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet                                  | Income             | e Statement    |              | Nursing                 | 0.0%   |
| Current Assets         | 12,729                                 | Total Charges      | 1,836,501      |              | Home Healthcare         | 0.0%   |
| Fixed Assets           | 666                                    | Contract Allowance | 1,090,542      | 59.4%        | Length of Stay          |        |
| Other Assets           | 0                                      | Operating Revenue  | 745,959        | 40.6%        | Medicare LOS            |        |
| Total Assets           | 13,395                                 | Operating Expense  | 1,585,578      | 212.6%       | Current Ratio           | 169.7  |
| Total Assets           |                                        |                    | -839,619       | -112.6%      | Days to Collect         | 0.0    |
| Current Liabilities    | 75                                     | Operating Margin   | ,              |              | ,                       |        |
|                        |                                        | Other Income       | 0              | 0.0%         | Avg Payment Days        | 0.0    |
| Current Liabilities    |                                        | Other Income       |                | 0.0%<br>0.0% | •                       |        |

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Sample Hospice reports from the Halmanac.com website.

| 921706 SUNLIT HO                                                                    | SPICE INC                          |                                                                                                           |                                               |                           | Proprietary - Corporat                                                                            | ion                  |
|-------------------------------------------------------------------------------------|------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------------|---------------------------|---------------------------------------------------------------------------------------------------|----------------------|
| 8444 RESEDA BLVD                                                                    | ), SUITE H                         | 12/31/2019                                                                                                | 365 Days Subm                                 | itted                     | Hospice                                                                                           |                      |
| NORTHRIDGE, CA 9                                                                    | 1324                               |                                                                                                           |                                               |                           |                                                                                                   |                      |
| LOS ANGELES                                                                         |                                    |                                                                                                           |                                               |                           | Key Performanad                                                                                   | e Ind.               |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                      | ES                                                                                                        |                                               |                           | Skilled Nursing                                                                                   | 0.0%                 |
| Balance S                                                                           | Sheet                              | Income                                                                                                    | e Statement                                   |                           | Nursing                                                                                           | 0.0%                 |
| Current Assets                                                                      | 10,033                             | Total Charges                                                                                             | 605,049                                       |                           | Home Healthcare                                                                                   | 0.0%                 |
| Fixed Assets                                                                        | 19,984                             | Contract Allowance                                                                                        | 0                                             | 0.0%                      | Length of Stay                                                                                    |                      |
| Other Assets                                                                        | 664                                | Operating Revenue                                                                                         | 605,049                                       | 100.0%                    | Medicare LOS                                                                                      |                      |
| Total Assets                                                                        | 30,681                             | Operating Expense                                                                                         | 567,878                                       | 93.9%                     | Current Ratio                                                                                     | 119.4                |
| Current Liabilities                                                                 | 84                                 | Operating Margin                                                                                          | 37,171                                        | 6.1%                      | Days to Collect                                                                                   | 0.0                  |
| Long Term Liabilities                                                               | 94,326                             | Other Income                                                                                              | 0                                             | 0.0%                      | Avg Payment Days                                                                                  | 0.1                  |
| Total Equity                                                                        | -63,729                            | Other Expense                                                                                             | 0                                             | 0.0%                      | Depreciation Rate                                                                                 | 0.0%                 |
| Total Liab. and Equity                                                              | 30,681                             | Net Profit or Loss                                                                                        | 37,171                                        | 6.1%                      | Return on Equity                                                                                  | -58.3%               |
| 751790 SUNNY DA                                                                     | YS HOSPICE C                       | ARE INC.                                                                                                  |                                               |                           | Proprietary - Corporat                                                                            | ion                  |
| 600 W, BROADWAY                                                                     | SUITE 260                          | 12/31/2019                                                                                                | 365 Days Subm                                 | itted                     | Hospice                                                                                           |                      |
| GLENDALE, CA 9120                                                                   | 04                                 |                                                                                                           |                                               |                           |                                                                                                   |                      |
| LOS ANGELES                                                                         |                                    |                                                                                                           |                                               |                           |                                                                                                   |                      |
|                                                                                     |                                    |                                                                                                           |                                               |                           | Key Performanad                                                                                   | e Ind.               |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                      | :S                                                                                                        |                                               |                           | <b>Key Performana</b> Skilled Nursing                                                             | ce Ind.<br>0.0%      |
| NATIONAL GOVERN  Balance S                                                          |                                    |                                                                                                           | e Statement                                   |                           | -                                                                                                 |                      |
|                                                                                     | Sheet                              |                                                                                                           | e <b>Statement</b><br>301,455                 |                           | Skilled Nursing                                                                                   | 0.0%                 |
| Balance S                                                                           | Sheet                              | Income<br>Total Charges                                                                                   |                                               | 0.0%                      | Skilled Nursing Nursing                                                                           | 0.0%                 |
| Balance S<br>Current Assets                                                         | <b>Sheet</b> 8,872                 | Income<br>Total Charges                                                                                   | 301,455                                       | 0.0%<br>100.0%            | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%                 |
| Balance S<br>Current Assets<br>Fixed Assets                                         | <b>Sheet</b> 8,872                 | Income Total Charges Contract Allowance Operating Revenue                                                 | 301,455                                       |                           | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%                 |
| Balance S Current Assets Fixed Assets Other Assets                                  | 8,872<br>0<br>0<br>8,872           | Income Total Charges Contract Allowance Operating Revenue                                                 | 301,455<br>0<br>301,455                       | 100.0%                    | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0% |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 8,872<br>0<br>0<br>8,872<br>39,592 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 301,455<br>0<br>301,455<br>325,559            | 100.0%<br>108.0%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0% |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 8,872<br>0<br>0<br>8,872<br>39,592 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 301,455<br>0<br>301,455<br>325,559<br>-24,104 | 100.0%<br>108.0%<br>-8.0% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921672 SUNNYSID                                                           |                                       | Proprietary - Corporation                                                                                 |                                                           |                         |                                                                                                                    |                                     |
|---------------------------------------------------------------------------|---------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|-------------------------|--------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 12419 LEWIS ST, SU                                                        | JITE 106                              | 12/31/2019                                                                                                | 365 Days Submi                                            | tted                    | Hospice                                                                                                            |                                     |
| GARDEN GROVE, C                                                           | A 92840                               |                                                                                                           |                                                           |                         |                                                                                                                    |                                     |
| ORANGE                                                                    |                                       |                                                                                                           |                                                           |                         | Key Performanad                                                                                                    | e Ind.                              |
| NATIONAL GOVERN                                                           | IMENT SERVICE                         | S                                                                                                         |                                                           |                         | Skilled Nursing                                                                                                    | 0.0%                                |
| Balance S                                                                 | Sheet                                 | Income                                                                                                    | e Statement                                               |                         | Nursing                                                                                                            | 0.2%                                |
| Current Assets                                                            | 236,334                               | Total Charges                                                                                             | 2,470,719                                                 |                         | Home Healthcare                                                                                                    | 0.0%                                |
| Fixed Assets                                                              | 0                                     | Contract Allowance                                                                                        | 0                                                         | 0.0%                    | Length of Stay                                                                                                     |                                     |
| Other Assets                                                              | 3,500                                 | Operating Revenue                                                                                         | 2,470,719                                                 | 100.0%                  | Medicare LOS                                                                                                       |                                     |
| Total Assets                                                              | 239,834                               | Operating Expense                                                                                         | 1,961,047                                                 | 79.4%                   | Current Ratio                                                                                                      | 3.3                                 |
| Current Liabilities                                                       | 72,527                                | Operating Margin                                                                                          | 509,672                                                   | 20.6%                   | Days to Collect                                                                                                    | 0.0                                 |
| Long Term Liabilities                                                     | 45,775                                | Other Income                                                                                              | 0                                                         | 0.0%                    | Avg Payment Days                                                                                                   | 13.2                                |
| Total Equity                                                              | 121,532                               | Other Expense                                                                                             | 0                                                         | 0.0%                    | Depreciation Rate                                                                                                  | 0.0%                                |
| Total Liab. and Equity                                                    | 239,834                               | Net Profit or Loss                                                                                        | 509,672                                                   | 20.6%                   | Return on Equity                                                                                                   | 419.4%                              |
| 751737 SUPERIOR                                                           | CARE HOSPIC                           | E, INC                                                                                                    |                                                           |                         | Proprietary - Corporati                                                                                            | on                                  |
| 11755 VICTORY BLV                                                         | /D, SUITE 103                         | 12/31/2019                                                                                                | 365 Days Submi                                            | tted                    | Hospice                                                                                                            |                                     |
| N HOLLYWOOD, CA                                                           | 91606                                 |                                                                                                           |                                                           |                         |                                                                                                                    |                                     |
| LOS ANGELES                                                               |                                       |                                                                                                           |                                                           |                         |                                                                                                                    |                                     |
| NATIONAL GOVERN                                                           | NATIONAL GOVERNMENT SERVICES          |                                                                                                           |                                                           |                         | Key Performanac                                                                                                    | e Ind.                              |
|                                                                           | IMENT SERVICE                         | S                                                                                                         |                                                           |                         | <b>Key Performanac</b> Skilled Nursing                                                                             | e Ind.<br>0.0%                      |
| Balance S                                                                 |                                       |                                                                                                           | e Statement                                               |                         | -                                                                                                                  |                                     |
| Balance S<br>Current Assets                                               | Sheet                                 |                                                                                                           | e <b>Statement</b><br>1,595,276                           |                         | Skilled Nursing                                                                                                    | 0.0%                                |
|                                                                           | Sheet                                 | Income                                                                                                    |                                                           | 8.5%                    | Skilled Nursing Nursing                                                                                            | 0.0%<br>0.0%                        |
| Current Assets                                                            | Sheet<br>207,572                      | Income<br>Total Charges                                                                                   | 1,595,276                                                 | 8.5%<br>91.5%           | Skilled Nursing Nursing Home Healthcare Length of Stay                                                             | 0.0%<br>0.0%                        |
| Current Assets Fixed Assets                                               | Sheet 207,572                         | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                        | 1,595,276<br>135,286                                      |                         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.0%<br>0.0%                        |
| Current Assets Fixed Assets Other Assets                                  | 207,572<br>0<br>0<br>223,772          | Income Total Charges Contract Allowance Operating Revenue                                                 | 1,595,276<br>135,286<br>1,459,990                         | 91.5%                   | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.0%<br>0.0%<br>0.0%                |
| Current Assets Fixed Assets Other Assets Total Assets                     | 207,572<br>0<br>0<br>223,772<br>3,544 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 1,595,276<br>135,286<br>1,459,990<br>1,197,343            | 91.5%<br>82.0%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>0.0%<br>0.0%                |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 207,572<br>0<br>0<br>223,772<br>3,544 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,595,276<br>135,286<br>1,459,990<br>1,197,343<br>262,647 | 91.5%<br>82.0%<br>18.0% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.0%<br>0.0%<br>58.6<br>4.5 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                     | HOSPICE CAR                                      | E, INC.                                                                                                   |                                                          |                                 | Proprietary - Corporat                                                                                            | ion                                 |
|-------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|-----------------------------------------------------------------------------------------------------------|----------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 1241 S GLENDALE                                                                                                                     | AVE, SUITE 205                                   | -B 12/31/2019                                                                                             | 365 Days Submi                                           | itted                           | Hospice                                                                                                           |                                     |
| GLENDALE, CA 9120                                                                                                                   | 05                                               |                                                                                                           |                                                          |                                 |                                                                                                                   |                                     |
| LOS ANGELES                                                                                                                         |                                                  |                                                                                                           |                                                          |                                 | Key Performanad                                                                                                   | e Ind.                              |
| NATIONAL GOVERN                                                                                                                     | IMENT SERVICE                                    | S                                                                                                         |                                                          |                                 | Skilled Nursing                                                                                                   | 0.0%                                |
| Balance S                                                                                                                           | Sheet                                            | Incom                                                                                                     | e Statement                                              |                                 | Nursing                                                                                                           | 0.0%                                |
| Current Assets                                                                                                                      | 76,914                                           | Total Charges                                                                                             | 864,172                                                  |                                 | Home Healthcare                                                                                                   | 0.0%                                |
| Fixed Assets                                                                                                                        | 51                                               | Contract Allowance                                                                                        | 21,316                                                   | 2.5%                            | Length of Stay                                                                                                    |                                     |
| Other Assets                                                                                                                        | 55,938                                           | Operating Revenue                                                                                         | 842,856                                                  | 97.5%                           | Medicare LOS                                                                                                      |                                     |
| Total Assets                                                                                                                        | 141,943                                          | Operating Expense                                                                                         | 778,961                                                  | 92.4%                           | Current Ratio                                                                                                     | 48.2                                |
| Current Liabilities                                                                                                                 | 1,596                                            | Operating Margin                                                                                          | 63,895                                                   | 7.6%                            | Days to Collect                                                                                                   | 32.5                                |
| Long Term Liabilities                                                                                                               | 0                                                | Other Income                                                                                              | 0                                                        | 0.0%                            | Avg Payment Days                                                                                                  | 0.7                                 |
| Total Equity                                                                                                                        | 140,347                                          | Other Expense                                                                                             | 0                                                        | 0.0%                            | Depreciation Rate                                                                                                 | 0.0%                                |
| Total Liab. and Equity                                                                                                              | 141,943                                          | Net Profit or Loss                                                                                        | 63,895                                                   | 7.6%                            | Return on Equity                                                                                                  | 45.5%                               |
| 551755 SUPPORTI                                                                                                                     | VE HOSPICE CA                                    | ARE INC                                                                                                   |                                                          |                                 | Proprietary - Corporat                                                                                            | ion                                 |
|                                                                                                                                     |                                                  |                                                                                                           |                                                          |                                 | , , ,                                                                                                             |                                     |
| 1202 MONTE VISTA                                                                                                                    | AVENUE SUITE                                     | E #4 12/31/2019                                                                                           | 365 Days Submi                                           | itted                           | Hospice                                                                                                           |                                     |
| 1202 MONTE VISTA<br>UPLAND, CA 91786                                                                                                | AVENUE SUITE                                     | E #4 12/31/2019                                                                                           | 365 Days Submi                                           | itted                           |                                                                                                                   |                                     |
|                                                                                                                                     | AVENUE SUITE                                     | E #4 12/31/2019                                                                                           | 365 Days Submi                                           | itted                           |                                                                                                                   |                                     |
| UPLAND, CA 91786                                                                                                                    |                                                  | E #4 12/31/2019                                                                                           | 365 Days Submi                                           | itted                           | Hospice                                                                                                           |                                     |
| UPLAND, CA 91786<br>SAN BERNARDINO                                                                                                  | CAID HHA                                         |                                                                                                           | 365 Days Submi                                           | itted                           | Hospice  Key Performana                                                                                           | ce Ind.                             |
| UPLAND, CA 91786<br>SAN BERNARDINO<br>DUMMY FOR MEDIC                                                                               | CAID HHA<br>Sheet                                |                                                                                                           | ŕ                                                        | itted                           | Hospice  Key Performanae  Skilled Nursing                                                                         | ce Ind.<br>0.0%                     |
| UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIC Balance S                                                                           | CAID HHA<br><b>Sheet</b><br>549,645              | Incom                                                                                                     | e Statement                                              | itted                           | Hospice  Key Performanae Skilled Nursing Nursing                                                                  | ce Ind.<br>0.0%<br>1.2%             |
| UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIC Balance S Current Assets                                                            | CAID HHA<br><b>Sheet</b><br>549,645              | Income<br>Total Charges                                                                                   | e <b>Statement</b><br>2,549,366                          |                                 | Key Performanae Skilled Nursing Nursing Home Healthcare                                                           | ce Ind.<br>0.0%<br>1.2%             |
| UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIC Balance S Current Assets Fixed Assets                                               | CAID HHA  Sheet  549,645  0                      | Income<br>Total Charges<br>Contract Allowance                                                             | e Statement<br>2,549,366<br>54,214                       | 2.1%                            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.0%<br>1.2%             |
| UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIC Balance S Current Assets Fixed Assets Other Assets                                  | CAID HHA  Sheet  549,645  0  0  553,458          | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                        | e Statement 2,549,366 54,214 2,495,152                   | 2.1%<br>97.9%                   | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>1.2%<br>0.0%                |
| UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIC Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CAID HHA  Sheet  549,645  0  0  553,458  183,194 | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue<br>Operating Expense                   | 2,549,366<br>54,214<br>2,495,152<br>2,116,357            | 2.1%<br>97.9%<br>84.8%          | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>1.2%<br>0.0%                |
| UPLAND, CA 91786 SAN BERNARDINO DUMMY FOR MEDIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CAID HHA  Sheet  549,645  0  0  553,458  183,194 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 2,549,366<br>54,214<br>2,495,152<br>2,116,357<br>378,795 | 2.1%<br>97.9%<br>84.8%<br>15.2% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>1.2%<br>0.0%<br>3.0<br>79.8 |

**All Providers** 

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| 751783 SUPREME                                                                                                         | HOSPICE AND                                          | PALLIATIVE CARE                                                                              |                                                      |                           | Proprietary - Corporati                                                                           | on                           |
|------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|----------------------------------------------------------------------------------------------|------------------------------------------------------|---------------------------|---------------------------------------------------------------------------------------------------|------------------------------|
| 28312 CONSTELLAT                                                                                                       | ΓΙΟΝ ROAD SUI                                        | TE B 12/31/2019                                                                              | 365 Days Submi                                       | tted                      | Hospice                                                                                           |                              |
| VALENCIA, CA 9135                                                                                                      | 5                                                    |                                                                                              |                                                      |                           |                                                                                                   |                              |
| LOS ANGELES                                                                                                            |                                                      |                                                                                              |                                                      |                           | Key Performanac                                                                                   | e Ind.                       |
| NATIONAL GOVERN                                                                                                        | IMENT SERVICE                                        | S                                                                                            |                                                      |                           | Skilled Nursing                                                                                   | 0.1%                         |
| Balance S                                                                                                              | Sheet                                                | Income                                                                                       | Statement                                            |                           | Nursing                                                                                           | 0.1%                         |
| Current Assets                                                                                                         | 314,919                                              | Total Charges                                                                                | 670,408                                              |                           | Home Healthcare                                                                                   | 0.0%                         |
| Fixed Assets                                                                                                           | 0                                                    | Contract Allowance                                                                           | 23,421                                               | 3.5%                      | Length of Stay                                                                                    |                              |
| Other Assets                                                                                                           | 0                                                    | Operating Revenue                                                                            | 646,987                                              | 96.5%                     | Medicare LOS                                                                                      |                              |
| Total Assets                                                                                                           | 314,919                                              | Operating Expense                                                                            | 492,381                                              | 76.1%                     | Current Ratio                                                                                     | 31.7                         |
| Current Liabilities                                                                                                    | 9,928                                                | Operating Margin                                                                             | 154,606                                              | 23.9%                     | Days to Collect                                                                                   | 7.1                          |
| Long Term Liabilities                                                                                                  | 0                                                    | Other Income                                                                                 | 0                                                    | 0.0%                      | Avg Payment Days                                                                                  | 5.6                          |
| Total Equity                                                                                                           | 304,991                                              | Other Expense                                                                                | 0                                                    | 0.0%                      | Depreciation Rate                                                                                 | 0.0%                         |
| Total Liab. and Equity                                                                                                 | 314,919                                              | Net Profit or Loss                                                                           | 154,606                                              | 23.9%                     | Return on Equity                                                                                  | 50.7%                        |
| 551632 SUPREME                                                                                                         | HOSPICE AND                                          | PALLIATIVE CARE, II                                                                          | NC                                                   |                           | Proprietary - Corporati                                                                           | on                           |
| 8285 W SUNSET BL                                                                                                       | VD, STE 9                                            | 12/31/2019                                                                                   | 365 Days Submi                                       | tted                      | Hospice                                                                                           |                              |
| WEST HOLLYWOOD                                                                                                         |                                                      |                                                                                              |                                                      |                           |                                                                                                   |                              |
|                                                                                                                        | ), CA 90046                                          |                                                                                              |                                                      |                           |                                                                                                   |                              |
| LOS ANGELES                                                                                                            | ), CA 90046                                          |                                                                                              |                                                      |                           | Key Performanac                                                                                   | e Ind.                       |
|                                                                                                                        |                                                      | ES                                                                                           |                                                      |                           | <b>Key Performanac</b> Skilled Nursing                                                            | <b>e Ind.</b><br>0.0%        |
| LOS ANGELES                                                                                                            | IMENT SERVICE                                        |                                                                                              | e Statement                                          |                           | -                                                                                                 |                              |
| LOS ANGELES<br>NATIONAL GOVERN                                                                                         | IMENT SERVICE                                        |                                                                                              | e <b>Statement</b><br>843,526                        |                           | Skilled Nursing                                                                                   | 0.0%                         |
| LOS ANGELES NATIONAL GOVERN Balance S                                                                                  | IMENT SERVICE<br>Sheet<br>163,125                    | Income                                                                                       |                                                      | 67.6%                     | Skilled Nursing Nursing                                                                           | 0.0%<br>0.0%                 |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | IMENT SERVICE<br>Sheet<br>163,125<br>0               | Income<br>Total Charges                                                                      | 843,526                                              | 67.6%<br>32.4%            | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%                 |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | IMENT SERVICE Sheet  163,125  0  1,026               | Income<br>Total Charges<br>Contract Allowance                                                | 843,526<br>570,092                                   |                           | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%                 |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | IMENT SERVICE  Sheet  163,125  0  1,026  277,430     | Income Total Charges Contract Allowance Operating Revenue                                    | 843,526<br>570,092<br>273,434                        | 32.4%                     | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%         |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | IMENT SERVICE 163,125 0 1,026 277,430 10,247         | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 843,526<br>570,092<br>273,434<br>522,927             | 32.4%<br>191.2%           | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%         |
| LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | IMENT SERVICE 163,125 0 1,026 277,430 10,247 920,517 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 843,526<br>570,092<br>273,434<br>522,927<br>-249,493 | 32.4%<br>191.2%<br>-91.2% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>15.9 |

**All Providers** 

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| 051632 SUTTER A                                                                                                   | UBUKN FAITH V                                                                                                   | /NA & HOSPICE-HOS                                                                            | PICE                                                       |                                    |                                                                                                                    |                                        |
|-------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|------------------------------------------------------------|------------------------------------|--------------------------------------------------------------------------------------------------------------------|----------------------------------------|
| 11775 EDUCATION                                                                                                   | STREET, SUITE                                                                                                   | 201 Cost Repor                                                                               | t not filed.                                               |                                    |                                                                                                                    |                                        |
| AUBURN, CA 95602                                                                                                  |                                                                                                                 |                                                                                              |                                                            |                                    |                                                                                                                    |                                        |
| PLACER                                                                                                            |                                                                                                                 |                                                                                              |                                                            |                                    | Key Performanac                                                                                                    | e Ind.                                 |
| NATIONAL GOVERN                                                                                                   | MENT SERVICE                                                                                                    | ES .                                                                                         |                                                            |                                    | Skilled Nursing                                                                                                    | 0.0%                                   |
| Balance S                                                                                                         | Sheet                                                                                                           | Income                                                                                       | e Statement                                                |                                    | Nursing                                                                                                            | 0.0%                                   |
| Current Assets                                                                                                    | 0                                                                                                               | Total Charges                                                                                | 0                                                          |                                    | Home Healthcare                                                                                                    | 0.0%                                   |
| Fixed Assets                                                                                                      | 0                                                                                                               | Contract Allowance                                                                           | 0                                                          | 0.0%                               | Length of Stay                                                                                                     |                                        |
| Other Assets                                                                                                      | 0                                                                                                               | Operating Revenue                                                                            | 0                                                          | 0.0%                               | Medicare LOS                                                                                                       |                                        |
| Total Assets                                                                                                      | 0                                                                                                               | Operating Expense                                                                            | 0                                                          | 0.0%                               | Current Ratio                                                                                                      |                                        |
| Current Liabilities                                                                                               | 0                                                                                                               | Operating Margin                                                                             | 0                                                          | 0.0%                               | Days to Collect                                                                                                    |                                        |
| Long Term Liabilities                                                                                             | 0                                                                                                               | Other Income                                                                                 | 0                                                          | 0.0%                               | Avg Payment Days                                                                                                   |                                        |
| Total Equity                                                                                                      | 0                                                                                                               | Other Expense                                                                                | 0                                                          | 0.0%                               | Depreciation Rate                                                                                                  | 0.0%                                   |
| Total Liab. and Equity                                                                                            | 0                                                                                                               | Net Profit or Loss                                                                           | 0                                                          | 0.0%                               | Return on Equity                                                                                                   | 0.0%                                   |
| 051751 SUTTER N                                                                                                   | ORTH HOSPICE                                                                                                    |                                                                                              |                                                            |                                    | Nonprofit - Private                                                                                                |                                        |
| 400 PLUMAS BLVD,                                                                                                  | ·                                                                                                               |                                                                                              |                                                            |                                    |                                                                                                                    |                                        |
|                                                                                                                   | SUITE TISA                                                                                                      | 12/31/2019                                                                                   | 365 Days Submi                                             | tted                               | Hospice                                                                                                            |                                        |
| YUBA CITY, CA 9599                                                                                                |                                                                                                                 | 12/31/2019                                                                                   | 365 Days Submi                                             | tted                               | Hospice                                                                                                            |                                        |
| YUBA CITY, CA 9599                                                                                                |                                                                                                                 | 12/31/2019                                                                                   | 365 Days Submi                                             | tted                               | Hospice  Key Performanac                                                                                           | e Ind.                                 |
|                                                                                                                   | 91                                                                                                              |                                                                                              | 365 Days Submi                                             | tted                               |                                                                                                                    | e Ind.<br>0.1%                         |
| SUTTER                                                                                                            | 91<br>NMENT SERVICE                                                                                             | ΞS                                                                                           | 365 Days Submi                                             | tted                               | Key Performanac                                                                                                    |                                        |
| SUTTER NATIONAL GOVERN                                                                                            | 91<br>NMENT SERVICE<br><b>Sheet</b>                                                                             | ΞS                                                                                           | ·                                                          | tted                               | <b>Key Performanac</b> Skilled Nursing                                                                             | 0.1%                                   |
| SUTTER  NATIONAL GOVERN  Balance \$                                                                               | 91<br>NMENT SERVICE<br>Sheet<br>68,489,934                                                                      | ES<br>Income                                                                                 | e Statement                                                | tted<br>10.8%                      | <b>Key Performanac</b> Skilled Nursing Nursing                                                                     | 0.1%<br>0.0%                           |
| SUTTER  NATIONAL GOVERN  Balance S  Current Assets                                                                | 91<br>NMENT SERVICE<br>Sheet<br>68,489,934<br>7,178,854                                                         | ES<br>Income<br>Total Charges                                                                | e Statement<br>3,837,624                                   |                                    | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.1%<br>0.0%                           |
| SUTTER  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | 91<br>NMENT SERVICE<br>Sheet<br>68,489,934<br>7,178,854<br>21,941,424                                           | Income<br>Total Charges<br>Contract Allowance                                                | e Statement<br>3,837,624<br>412,847                        | 10.8%                              | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.1%<br>0.0%                           |
| SUTTER  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 91<br>NMENT SERVICE<br>Sheet<br>68,489,934<br>7,178,854<br>21,941,424<br>97,610,212                             | Income Total Charges Contract Allowance Operating Revenue                                    | 2 Statement<br>3,837,624<br>412,847<br>3,424,777           | 10.8%<br>89.2%                     | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.1%<br>0.0%<br>0.0%                   |
| SUTTER  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 91<br>NMENT SERVICE<br>Sheet<br>68,489,934<br>7,178,854<br>21,941,424<br>97,610,212<br>70,202,505               | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 3,837,624<br>412,847<br>3,424,777<br>4,313,175             | 10.8%<br>89.2%<br>125.9%           | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.1%<br>0.0%<br>0.0%                   |
| SUTTER  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 91<br>NMENT SERVICE<br>Sheet<br>68,489,934<br>7,178,854<br>21,941,424<br>97,610,212<br>70,202,505<br>11,000,260 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 3,837,624<br>412,847<br>3,424,777<br>4,313,175<br>-888,398 | 10.8%<br>89.2%<br>125.9%<br>-25.9% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.1%<br>0.0%<br>0.0%<br>1.0<br>6,032.5 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051503 SUTTER VI       | SITING NURSE  | ASSOCIATION AND     | HOSPICE       |       |                     |        |
|------------------------|---------------|---------------------|---------------|-------|---------------------|--------|
| 2800 LEAVENWORT        | TH STREET, SU | ITE 350B Cost Repor | t not filed.  |       |                     |        |
| SAN FRANCISCO, C       | A 94133       |                     |               |       |                     |        |
| SAN FRANCISCO          |               |                     |               |       | Key Performanac     | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES                  |               |       | Skilled Nursing     | 0.0%   |
| Balance S              | Sheet         | Income              | e Statement   |       | Nursing             | 0.0%   |
| Current Assets         | 0             | Total Charges       | 0             |       | Home Healthcare     | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance  | 0             | 0.0%  | Length of Stay      |        |
| Other Assets           | 0             | Operating Revenue   | 0             | 0.0%  | Medicare LOS        |        |
| Total Assets           | 0             | Operating Expense   | 0             | 0.0%  | Current Ratio       |        |
| Current Liabilities    | 0             | Operating Margin    | 0             | 0.0%  | Days to Collect     |        |
| Long Term Liabilities  | 0             | Other Income        | 0             | 0.0%  | Avg Payment Days    |        |
| Total Equity           | 0             | Other Expense       | 0             | 0.0%  | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss  | 0             | 0.0%  | Return on Equity    | 0.0%   |
| 051555 SUTTER VI       | SITING NURSE  | ASSOCIATION AND     | HOSPICE       |       | Nonprofit - Private |        |
|                        |               |                     |               |       | •                   |        |
| 1025 ATLANTIC AVE      | E, SUITE 100  | 12/31/2019          | 365 Days Subm | itted | Hospice             |        |
| ALAMEDA, CA 9450       | 1             |                     |               |       |                     |        |
| ALAMEDA                |               |                     |               |       | Key Performanac     | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES                  |               |       | Skilled Nursing     | 0.1%   |
| Balance S              | Sheet         | Income              | e Statement   |       | Nursing             | 0.3%   |
| Current Assets         | 68,489,934    | Total Charges       | 25,575,443    |       | Home Healthcare     | 0.0%   |
| Fixed Assets           | 7,178,854     | Contract Allowance  | 1,390,353     | 5.4%  | Length of Stay      |        |
| Other Assets           | 21,941,424    | Operating Revenue   | 24,185,090    | 94.6% | Medicare LOS        |        |
| Total Assets           | 97,610,212    | Operating Expense   | 22,238,463    | 92.0% | Current Ratio       | 1.0    |
| Current Liabilities    | 70,202,505    | Operating Margin    | 1,946,627     | 8.0%  | Days to Collect     | 854.2  |
| Long Term Liabilities  | 11,000,260    | Other Income        | 0             | 0.0%  | Avg Payment Days    | 563.6  |
| Total Equity           | 16,407,447    | Other Expense       | 0             | 0.0%  | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity | 97,610,212    | Net Profit or Loss  | 1,946,627     | 8.0%  | Return on Equity    | 11.9%  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| IING NUKSE                                                        | ASSOCIATION AND I                                                                                                                        | HOSPICE                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                     | Nonprofit - Private                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                        |
|-------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|
| URT, SUITE 3                                                      | 30B 12/31/2019                                                                                                                           | 365 Days Submit                                                                                                                                                                                                                                                                           | tted                                                                                                                                                                                                                                                                                                                                                | Hospice                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                        |
|                                                                   |                                                                                                                                          |                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                        |
|                                                                   |                                                                                                                                          |                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                     | Key Performanac                                                                                                                                                                                                                                                                                                                                                                                                                                                      | e Ind.                                 |
| ENT SERVICE                                                       | S                                                                                                                                        |                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                     | Skilled Nursing                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 0.1%                                   |
| eet                                                               | Income                                                                                                                                   | Statement                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                     | Nursing                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 0.2%                                   |
| 68,489,934                                                        | Total Charges                                                                                                                            | 41,386,782                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                     | Home Healthcare                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 0.0%                                   |
| 7,178,854                                                         | Contract Allowance                                                                                                                       | 3,459,452                                                                                                                                                                                                                                                                                 | 8.4%                                                                                                                                                                                                                                                                                                                                                | Length of Stay                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                        |
| 21,941,424                                                        | Operating Revenue                                                                                                                        | 37,927,330                                                                                                                                                                                                                                                                                | 91.6%                                                                                                                                                                                                                                                                                                                                               | Medicare LOS                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                        |
| 97,610,212                                                        | Operating Expense                                                                                                                        | 34,561,500                                                                                                                                                                                                                                                                                | 91.1%                                                                                                                                                                                                                                                                                                                                               | Current Ratio                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 1.0                                    |
| 70,202,505                                                        | Operating Margin                                                                                                                         | 3,365,830                                                                                                                                                                                                                                                                                 | 8.9%                                                                                                                                                                                                                                                                                                                                                | Days to Collect                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 544.7                                  |
| 11,000,260                                                        | Other Income                                                                                                                             | 0                                                                                                                                                                                                                                                                                         | 0.0%                                                                                                                                                                                                                                                                                                                                                | Avg Payment Days                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 362.7                                  |
| 16,407,447                                                        | Other Expense                                                                                                                            | 0                                                                                                                                                                                                                                                                                         | 0.0%                                                                                                                                                                                                                                                                                                                                                | Depreciation Rate                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 0.0%                                   |
| 97,610,212                                                        | Net Profit or Loss                                                                                                                       | 3,365,830                                                                                                                                                                                                                                                                                 | 8.9%                                                                                                                                                                                                                                                                                                                                                | Return on Equity                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 20.5%                                  |
| TING NURSE                                                        | ASSOCIATION AND                                                                                                                          | HOSPICE                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                     | Nonprofit - Private                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                        |
| TT BLVD, SUI                                                      | TE 300 12/31/2019                                                                                                                        | 365 Days Submit                                                                                                                                                                                                                                                                           | tted                                                                                                                                                                                                                                                                                                                                                | Hospice                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                        |
| 2                                                                 |                                                                                                                                          |                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                        |
|                                                                   |                                                                                                                                          |                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                     | Key Performanac                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                        |
| ENT CEDVIOR                                                       | SAN MATEO NATIONAL GOVERNMENT SERVICES                                                                                                   |                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                     | ricy i cironnanao                                                                                                                                                                                                                                                                                                                                                                                                                                                    | e Ind.                                 |
| EINI OEKVIUE                                                      | S                                                                                                                                        |                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                     | Skilled Nursing                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>e Ind.</b><br>0.1%                  |
| eet                                                               |                                                                                                                                          | e Statement                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                     | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                        |
| eet                                                               |                                                                                                                                          | 2 Statement<br>11,126,856                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                     | Skilled Nursing                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 0.1%                                   |
| <b>eet</b> 68,489,934                                             | Income                                                                                                                                   |                                                                                                                                                                                                                                                                                           | 5.2%                                                                                                                                                                                                                                                                                                                                                | Skilled Nursing Nursing                                                                                                                                                                                                                                                                                                                                                                                                                                              | 0.1%<br>1.1%                           |
| 68,489,934<br>7,178,854                                           | Income<br>Total Charges                                                                                                                  | 11,126,856                                                                                                                                                                                                                                                                                | 5.2%<br>94.8%                                                                                                                                                                                                                                                                                                                                       | Skilled Nursing Nursing Home Healthcare                                                                                                                                                                                                                                                                                                                                                                                                                              | 0.1%<br>1.1%                           |
| 68,489,934<br>7,178,854<br>21,941,424                             | Income Total Charges Contract Allowance                                                                                                  | 11,126,856<br>579,217                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                     | Skilled Nursing Nursing Home Healthcare Length of Stay                                                                                                                                                                                                                                                                                                                                                                                                               | 0.1%<br>1.1%                           |
| 68,489,934<br>7,178,854<br>21,941,424<br>97,610,212               | Income Total Charges Contract Allowance Operating Revenue                                                                                | 11,126,856<br>579,217<br>10,547,639                                                                                                                                                                                                                                                       | 94.8%                                                                                                                                                                                                                                                                                                                                               | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                                                                                                                                                                                                                                                                                                                                                                  | 0.1%<br>1.1%<br>0.0%                   |
| 68,489,934<br>7,178,854<br>21,941,424<br>97,610,212<br>70,202,505 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                                                              | 11,126,856<br>579,217<br>10,547,639<br>9,859,254                                                                                                                                                                                                                                          | 94.8%<br>93.5%                                                                                                                                                                                                                                                                                                                                      | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                                                                                                                                                                                                                                                                                                                                                                    | 0.1%<br>1.1%<br>0.0%<br>1.0<br>1,958.7 |
| 68,489,934<br>7,178,854<br>21,941,424<br>97,610,212<br>70,202,505 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income                                | 11,126,856<br>579,217<br>10,547,639<br>9,859,254<br>688,385                                                                                                                                                                                                                               | 94.8%<br>93.5%<br>6.5%                                                                                                                                                                                                                                                                                                                              | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                                                                                                                                                                                                                                                                                                                                                                    | 0.1%<br>1.1%<br>0.0%<br>1.0            |
| E 9                                                               | ENT SERVICE  et  68,489,934  7,178,854  21,941,424  97,610,212  70,202,505  11,000,260  16,407,447  97,610,212  FING NURSE  TT BLVD, SUI | ENT SERVICES  Pet Income  68,489,934 Total Charges  7,178,854 Contract Allowance  21,941,424 Operating Revenue  97,610,212 Operating Expense  70,202,505 Operating Margin  11,000,260 Other Income  16,407,447 Other Expense  97,610,212 Net Profit or Loss  FING NURSE ASSOCIATION AND I | Income Statement  68,489,934 Total Charges 41,386,782 7,178,854 Contract Allowance 3,459,452 21,941,424 Operating Revenue 37,927,330 97,610,212 Operating Expense 34,561,500 70,202,505 Operating Margin 3,365,830 11,000,260 Other Income 0 16,407,447 Other Expense 0 97,610,212 Net Profit or Loss 3,365,830  FING NURSE ASSOCIATION AND HOSPICE | ENT SERVICES  Set Income Statement  68,489,934 Total Charges 41,386,782  7,178,854 Contract Allowance 3,459,452 8.4%  21,941,424 Operating Revenue 37,927,330 91.6%  97,610,212 Operating Expense 34,561,500 91.1%  70,202,505 Operating Margin 3,365,830 8.9%  11,000,260 Other Income 0 0.0%  16,407,447 Other Expense 0 0.0%  97,610,212 Net Profit or Loss 3,365,830 8.9%  FING NURSE ASSOCIATION AND HOSPICE  TIT BLVD, SUITE 300 12/31/2019 365 Days Submitted | Key Performance                        |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051761 SUTTER VIS      | ITING NURSE   |                    | Nonprofit - Private |       |                   |         |
|------------------------|---------------|--------------------|---------------------|-------|-------------------|---------|
| 110 STONY POINT RO     | DAD, SUITE 20 | 00C 12/31/2019     | 365 Days Submit     | ted   | Hospice           |         |
| SANTA ROSA, CA 954     | 01            |                    |                     |       |                   |         |
| SONOMA                 |               |                    |                     |       | Key Performanad   | e Ind.  |
| NATIONAL GOVERNM       | IENT SERVICE  | ES .               |                     |       | Skilled Nursing   | 0.2%    |
| Balance Sheet          |               | Income             | e Statement         |       | Nursing           | 0.1%    |
| Current Assets         | 68,489,934    | Total Charges      | 11,595,386          |       | Home Healthcare   | 0.0%    |
| Fixed Assets           | 7,178,854     | Contract Allowance | 464,807             | 4.0%  | Length of Stay    |         |
| Other Assets           | 21,941,424    | Operating Revenue  | 11,130,579          | 96.0% | Medicare LOS      |         |
| Total Assets           | 97,610,212    | Operating Expense  | 10,351,834          | 93.0% | Current Ratio     | 1.0     |
| Current Liabilities    | 70,202,505    | Operating Margin   | 778,745             | 7.0%  | Days to Collect   | 1,856.1 |
| Long Term Liabilities  | 11,000,260    | Other Income       | 0                   | 0.0%  | Avg Payment Days  | 1,210.8 |
| Total Equity           | 16,407,447    | Other Expense      | 0                   | 0.0%  | Depreciation Rate | 0.0%    |
| Total Liab. and Equity | 97,610,212    | Net Profit or Loss | 778,745             | 7.0%  | Return on Equity  | 4.7%    |
| A0152 SVA HOSPIC       | E             |                    |                     |       |                   |         |
| 13758 VICTORY BLVE     | D, SUITE 209  | Cost Repor         | t not filed.        |       |                   |         |
| VAN NUYS, CA 91401     |               |                    |                     |       |                   |         |
| LOS ANGELES            |               |                    |                     |       | Key Performanac   | e Ind   |
| NATIONAL GOVERNM       | IENT SERVICE  | =9                 |                     |       | Skilled Nursing   | 0.0%    |
| Balance Sh             |               |                    | e Statement         |       | Nursing           | 0.0%    |
| Current Assets         |               | Total Charges      |                     |       | Home Healthcare   | 0.0%    |
| Fixed Assets           | 0             | Contract Allowance | 0                   | 0.0%  | Length of Stay    |         |
| Other Assets           | 0             | Operating Revenue  | 0                   | 0.0%  |                   |         |
| _                      |               | Sporating Movemen  | · ·                 | 0.070 |                   |         |

All Providers

**Total Assets** 

**Total Equity** 

**Current Liabilities** 

Long Term Liabilities

Total Liab. and Equity

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Operating Expense

0 Operating Margin

0 Other Income

0 Other Expense

0 Net Profit or Loss

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0.0% Current Ratio

0.0% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate

0.0% Return on Equity

0.0%

0.0%

0

0

0

0

0

Sample Hospice reports from the Halmanac.com website.

| 921655 SWEET TO                                                                                                                                                               | UCH HOSPICE                                                          |                                                                                                          |                                                                  |                                 | Proprietary - Corporat                                                                                                                                    | ion                            |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|---------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|
| 16909 PARTHENIA                                                                                                                                                               | itted                                                                | Hospice                                                                                                  |                                                                  |                                 |                                                                                                                                                           |                                |
| NORTH HILLS, CA 9                                                                                                                                                             | 1343                                                                 |                                                                                                          |                                                                  |                                 |                                                                                                                                                           |                                |
| LOS ANGELES                                                                                                                                                                   |                                                                      |                                                                                                          |                                                                  |                                 | Key Performanad                                                                                                                                           | e Ind.                         |
| NATIONAL GOVERN                                                                                                                                                               | IMENT SERVICE                                                        | S                                                                                                        |                                                                  |                                 | Skilled Nursing                                                                                                                                           | 0.0%                           |
| Balance Sheet                                                                                                                                                                 |                                                                      | Income Statement                                                                                         |                                                                  |                                 | Nursing                                                                                                                                                   | 0.0%                           |
| Current Assets                                                                                                                                                                | 6,567                                                                | Total Charges                                                                                            | 497,477                                                          |                                 | Home Healthcare                                                                                                                                           | 0.0%                           |
| Fixed Assets                                                                                                                                                                  | 304                                                                  | Contract Allowance                                                                                       | 0                                                                | 0.0%                            | Length of Stay                                                                                                                                            |                                |
| Other Assets                                                                                                                                                                  | 85,117                                                               | Operating Revenue                                                                                        | 497,477                                                          | 100.0%                          | Medicare LOS                                                                                                                                              |                                |
| Total Assets                                                                                                                                                                  | 91,988                                                               | Operating Expense                                                                                        | 472,873                                                          | 95.1%                           | Current Ratio                                                                                                                                             |                                |
| Current Liabilities                                                                                                                                                           | 0                                                                    | Operating Margin                                                                                         | 24,604                                                           | 4.9%                            | Days to Collect                                                                                                                                           | 0.0                            |
| Long Term Liabilities                                                                                                                                                         | 23,068                                                               | Other Income                                                                                             | 0                                                                | 0.0%                            | Avg Payment Days                                                                                                                                          | 0.0                            |
| Total Equity                                                                                                                                                                  | 68,920                                                               | Other Expense                                                                                            | 0                                                                | 0.0%                            | Depreciation Rate                                                                                                                                         | 0.0%                           |
|                                                                                                                                                                               |                                                                      |                                                                                                          |                                                                  |                                 |                                                                                                                                                           |                                |
| Total Liab. and Equity                                                                                                                                                        | 91,988                                                               | Net Profit or Loss                                                                                       | 24,604                                                           | 4.9%                            | Return on Equity                                                                                                                                          | 35.7%                          |
| Total Liab. and Equity  921783 T&K HOSP                                                                                                                                       | ·                                                                    | Net Profit or Loss                                                                                       | 24,604                                                           | 4.9%                            | Return on Equity  Proprietary - Corporat                                                                                                                  |                                |
|                                                                                                                                                                               | ICE                                                                  |                                                                                                          | 24,604<br>365 Days Subm                                          |                                 |                                                                                                                                                           |                                |
| 921783 T&K HOSP                                                                                                                                                               | ICE<br>VD., SUITE 204A                                               |                                                                                                          | <u> </u>                                                         |                                 | Proprietary - Corporat                                                                                                                                    |                                |
| 921783 T&K HOSP<br>14640 VICTORY BLV                                                                                                                                          | ICE<br>VD., SUITE 204A                                               |                                                                                                          | <u> </u>                                                         |                                 | Proprietary - Corporat                                                                                                                                    | ion                            |
| 921783 T&K HOSP<br>14640 VICTORY BLV<br>VAN NUYS, CA 9141                                                                                                                     | ICE<br>VD., SUITE 204A                                               | 12/31/2019                                                                                               | <u> </u>                                                         |                                 | Proprietary - Corporat  Hospice                                                                                                                           | ion                            |
| 921783 T&K HOSP<br>14640 VICTORY BLV<br>VAN NUYS, CA 9141<br>LOS ANGELES                                                                                                      | ICE  VD., SUITE 204A  1  IMENT SERVICE                               | 12/31/2019<br>ES                                                                                         | <u> </u>                                                         |                                 | Proprietary - Corporat  Hospice  Key Performana                                                                                                           | ion                            |
| 921783 T&K HOSP<br>14640 VICTORY BLV<br>VAN NUYS, CA 9141<br>LOS ANGELES<br>NATIONAL GOVERN                                                                                   | ICE  VD., SUITE 204A  1  IMENT SERVICE                               | 12/31/2019<br>ES                                                                                         | 365 Days Subm                                                    |                                 | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing                                                                                         | ion<br>ce Ind.<br>0.0%         |
| 921783 T&K HOSP<br>14640 VICTORY BLV<br>VAN NUYS, CA 9141<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                                      | ICE  VD., SUITE 204A  1  IMENT SERVICE                               | 12/31/2019 ES Income                                                                                     | 365 Days Subm                                                    |                                 | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing                                                                                | ion<br>ce Ind.<br>0.0%<br>0.0% |
| 921783 T&K HOSP  14640 VICTORY BLV  VAN NUYS, CA 9141  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | ICE  VD., SUITE 204A  1  IMENT SERVICE  66,936  0                    | 12/31/2019 ES Income                                                                                     | 365 Days Subm                                                    | itted                           | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare                                                               | ion<br>ce Ind.<br>0.0%<br>0.0% |
| 921783 T&K HOSP  14640 VICTORY BLV  VAN NUYS, CA 9141  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | ICE  VD., SUITE 204A  1  IMENT SERVICE  66,936  0 0                  | 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                | 365 Days Subm  • Statement  609,366  0                           | itted                           | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                               | ion<br>ce Ind.<br>0.0%<br>0.0% |
| 921783 T&K HOSP  14640 VICTORY BLV  VAN NUYS, CA 9141  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | ICE  VD., SUITE 204A  1  IMENT SERVICE  66,936  0  0  66,936         | 12/31/2019  Income Total Charges Contract Allowance Operating Revenue                                    | 365 Days Subm  • Statement  609,366  0  609,366                  | 0.0%<br>100.0%                  | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                 | ion<br>ce Ind.<br>0.0%<br>0.0% |
| 921783 T&K HOSP  14640 VICTORY BLV  VAN NUYS, CA 9141  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | ICE  VD., SUITE 204A  1  IMENT SERVICE  66,936  0  66,936  0         | 12/31/2019  Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 365 Days Subm  Statement 609,366 0 609,366 578,114               | 0.0%<br>100.0%<br>94.9%         | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio                  | ion  ce Ind.  0.0%  0.0%  0.0% |
| 921783 T&K HOSP  14640 VICTORY BLV  VAN NUYS, CA 9141  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | ICE  VD., SUITE 204A  1  IMENT SERVICE  66,936  0  66,936  0  46,490 | 12/31/2019  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 365 Days Subm  2 Statement  609,366  0  609,366  578,114  31,252 | 0.0%<br>100.0%<br>94.9%<br>5.1% | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio  Days to Collect | ion  ce Ind.  0.0%  0.0%  0.0% |

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Sample Hospice reports from the Halmanac.com website.

| 051732 TAHOE FOREST HOSPICE                                                                                                                              |                                   |                                                                                                           |                                                |                                     | Nonprofit - Church                                                                                                                                |                                 |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|-----------------------------------------------------------------------------------------------------------|------------------------------------------------|-------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|--|
| 10875 PIONEER TRAIL 6/30/2019 3                                                                                                                          |                                   |                                                                                                           | 365 Days Submit                                | 55 Days Submitted Hospice           |                                                                                                                                                   |                                 |  |
| TRUCKEE, CA 9616                                                                                                                                         | 1                                 |                                                                                                           |                                                |                                     |                                                                                                                                                   |                                 |  |
| NEVADA                                                                                                                                                   |                                   |                                                                                                           |                                                |                                     | Key Performanace Ind.                                                                                                                             |                                 |  |
| BLUE CROSS (CALIFORNIA)                                                                                                                                  |                                   |                                                                                                           |                                                |                                     | Skilled Nursing                                                                                                                                   | 0.0%                            |  |
| Balance Sheet                                                                                                                                            |                                   | Income Statement                                                                                          |                                                |                                     | Nursing                                                                                                                                           | 0.0%                            |  |
| Current Assets                                                                                                                                           | 0                                 | Total Charges                                                                                             | 1,620,373                                      |                                     | Home Healthcare                                                                                                                                   | 0.0%                            |  |
| Fixed Assets                                                                                                                                             | 0                                 | Contract Allowance                                                                                        | 0                                              | 0.0%                                | Length of Stay                                                                                                                                    |                                 |  |
| Other Assets                                                                                                                                             | 0                                 | Operating Revenue                                                                                         | 1,620,373                                      | 100.0%                              | Medicare LOS                                                                                                                                      |                                 |  |
| Total Assets                                                                                                                                             | 0                                 | Operating Expense                                                                                         | 841,416                                        | 51.9%                               | Current Ratio                                                                                                                                     |                                 |  |
| Current Liabilities                                                                                                                                      | 0                                 | Operating Margin                                                                                          | 778,957                                        | 48.1%                               | Days to Collect                                                                                                                                   | 0.0                             |  |
| Long Term Liabilities                                                                                                                                    | 0                                 | Other Income                                                                                              | 0                                              | 0.0%                                | Avg Payment Days                                                                                                                                  | 0.0                             |  |
| Total Equity                                                                                                                                             | 0                                 | Other Expense                                                                                             | 0                                              | 0.0%                                | Depreciation Rate                                                                                                                                 | 0.0%                            |  |
| Tatal Link and Envite                                                                                                                                    |                                   | Net Profit or Loss                                                                                        | 778,957                                        | 48 1%                               | Return on Equity                                                                                                                                  | 0.0%                            |  |
| Total Liab. and Equity                                                                                                                                   |                                   |                                                                                                           |                                                | 10.170                              | Retain on Equity                                                                                                                                  | 0.070                           |  |
| 921748 TALNA HO                                                                                                                                          |                                   |                                                                                                           | 770,001                                        | 10.170                              | Proprietary - Corporate                                                                                                                           |                                 |  |
|                                                                                                                                                          | SPICE CARE                        |                                                                                                           | 365 Days Subm                                  |                                     |                                                                                                                                                   |                                 |  |
| 921748 TALNA HO                                                                                                                                          | SPICE CARE  AVENUE STE D          |                                                                                                           |                                                |                                     | Proprietary - Corporat                                                                                                                            |                                 |  |
| <b>921748 TALNA HO</b> 26323 JEFFERSON                                                                                                                   | SPICE CARE  AVENUE STE D          |                                                                                                           |                                                |                                     | Proprietary - Corporat                                                                                                                            | tion                            |  |
| 921748 TALNA HO 26323 JEFFERSON MURRIETA, CA 9256                                                                                                        | SPICE CARE  AVENUE STE D          |                                                                                                           |                                                |                                     | Proprietary - Corporate Hospice                                                                                                                   | tion                            |  |
| 921748 TALNA HO 26323 JEFFERSON MURRIETA, CA 9256 RIVERSIDE                                                                                              | AVENUE STE D                      | 12/31/2019                                                                                                |                                                |                                     | Proprietary - Corporate Hospice Key Performana                                                                                                    | tion                            |  |
| 921748 TALNA HO 26323 JEFFERSON MURRIETA, CA 9256 RIVERSIDE NGS (WI)                                                                                     | AVENUE STE D 62 Sheet             | 12/31/2019                                                                                                | 365 Days Subm                                  |                                     | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing                                                                                  | ce Ind.                         |  |
| 921748 TALNA HO 26323 JEFFERSON MURRIETA, CA 9256 RIVERSIDE NGS (WI) Balance \$                                                                          | AVENUE STE D 62 Sheet             | 12/31/2019 Income                                                                                         | 9 365 Days Subm                                |                                     | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing                                                                          | ce Ind.<br>0.0%<br>0.0%         |  |
| 921748 TALNA HO 26323 JEFFERSON MURRIETA, CA 9256 RIVERSIDE NGS (WI) Balance S Current Assets                                                            | AVENUE STE D 62 Sheet 16,453      | 12/31/2019 Income                                                                                         | e Statement                                    | itted                               | Proprietary - Corporate Hospice  Key Performana Skilled Nursing Nursing Home Healthcare                                                           | ce Ind.<br>0.0%<br>0.0%         |  |
| 921748 TALNA HO 26323 JEFFERSON MURRIETA, CA 9256 RIVERSIDE NGS (WI) Balance S Current Assets Fixed Assets                                               | Sheet  16,453 0 11,632            | Income Total Charges Contract Allowance                                                                   | e <b>Statement</b> 127,898                     | itted                               | Proprietary - Corporate Hospice  Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.0%<br>0.0%         |  |
| 921748 TALNA HO 26323 JEFFERSON MURRIETA, CA 9256 RIVERSIDE NGS (WI) Balance S Current Assets Fixed Assets Other Assets                                  | Sheet  16,453 0 11,632            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | e Statement 127,898 0 127,898                  | 0.0%<br>100.0%                      | Proprietary - Corporate Hospice  Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ce Ind.<br>0.0%<br>0.0%<br>0.0% |  |
| 921748 TALNA HO 26323 JEFFERSON MURRIETA, CA 9256 RIVERSIDE NGS (WI) Balance S Current Assets Fixed Assets Other Assets Total Assets                     | Sheet  16,453 0 11,632 28,085 400 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | e Statement 127,898 0 127,898 344,112          | 0.0%<br>100.0%<br>269.1%            | Proprietary - Corporate Hospice  Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ce Ind. 0.0% 0.0% 0.0%          |  |
| 921748 TALNA HO 26323 JEFFERSON MURRIETA, CA 9256 RIVERSIDE NGS (WI) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | Sheet  16,453 0 11,632 28,085 400 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | e Statement 127,898 0 127,898 344,112 -216,214 | 0.0%<br>100.0%<br>269.1%<br>-169.1% | Proprietary - Corporate Hospice  Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ce Ind. 0.0% 0.0% 41.1 0.0      |  |

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| 751653 TC PALLIATIVE AND HOSPICE CARE                                                                                                             |                                                                   |                                                                                                                     |                                                         |                                   | Proprietary - Corporati                                                                                                             | on                                   |
|---------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|-----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 1415 E COLORADO                                                                                                                                   | ST SUITE 210                                                      | 6/30/2019                                                                                                           | 365 Days Submit                                         | ted                               | Hospice                                                                                                                             |                                      |
| GLENDALE, CA 9120                                                                                                                                 | 05                                                                |                                                                                                                     |                                                         |                                   |                                                                                                                                     |                                      |
| LOS ANGELES                                                                                                                                       |                                                                   |                                                                                                                     |                                                         |                                   | Key Performanac                                                                                                                     | e Ind.                               |
| NATIONAL GOVERN                                                                                                                                   | Skilled Nursing                                                   | 0.0%                                                                                                                |                                                         |                                   |                                                                                                                                     |                                      |
| Balance S                                                                                                                                         | Sheet                                                             | Income                                                                                                              | e Statement                                             |                                   | Nursing                                                                                                                             | 0.0%                                 |
| Current Assets                                                                                                                                    | 81,558                                                            | Total Charges                                                                                                       | 422,655                                                 |                                   | Home Healthcare                                                                                                                     | 0.0%                                 |
| Fixed Assets                                                                                                                                      | 0                                                                 | Contract Allowance                                                                                                  | 0                                                       | 0.0%                              | Length of Stay                                                                                                                      |                                      |
| Other Assets                                                                                                                                      | 0                                                                 | Operating Revenue                                                                                                   | 422,655                                                 | 100.0%                            | Medicare LOS                                                                                                                        |                                      |
| Total Assets                                                                                                                                      | 81,558                                                            | Operating Expense                                                                                                   | 368,082                                                 | 87.1%                             | Current Ratio                                                                                                                       |                                      |
| Current Liabilities                                                                                                                               | 0                                                                 | Operating Margin                                                                                                    | 54,573                                                  | 12.9%                             | Days to Collect                                                                                                                     | 0.0                                  |
| Long Term Liabilities                                                                                                                             | 0                                                                 | Other Income                                                                                                        | 0                                                       | 0.0%                              | Avg Payment Days                                                                                                                    | 0.0                                  |
| Total Equity                                                                                                                                      | 81,558                                                            | Other Expense                                                                                                       | 0                                                       | 0.0%                              | Depreciation Rate                                                                                                                   | 0.0%                                 |
| Total Liab. and Equity                                                                                                                            | 81,558                                                            | Net Profit or Loss                                                                                                  | 54,573                                                  | 12.9%                             | Return on Equity                                                                                                                    | 66.9%                                |
| 921570 TENDER TOUCH HOSPICE CARE Proprietary - Corporation                                                                                        |                                                                   |                                                                                                                     |                                                         |                                   |                                                                                                                                     |                                      |
| 921570 TENDER TO                                                                                                                                  | OUCH HOSPICE                                                      | CARE                                                                                                                |                                                         |                                   | Proprietary - Corporati                                                                                                             | on                                   |
| 921570 TENDER TO<br>20953 DEVONSHIRE                                                                                                              |                                                                   |                                                                                                                     | 365 Days Subm                                           | itted                             | Proprietary - Corporati                                                                                                             | on                                   |
|                                                                                                                                                   | E BLVD, SUITE 9                                                   |                                                                                                                     | 365 Days Subm                                           | itted                             |                                                                                                                                     | on                                   |
| 20953 DEVONSHIRE                                                                                                                                  | E BLVD, SUITE 9                                                   |                                                                                                                     | 365 Days Subm                                           | itted                             |                                                                                                                                     |                                      |
| 20953 DEVONSHIRE                                                                                                                                  | E BLVD, SUITE 9                                                   | 9 12/31/2019                                                                                                        | 365 Days Subm                                           | itted                             | Hospice                                                                                                                             |                                      |
| 20953 DEVONSHIRE<br>CHATSWORTH, CAS<br>LOS ANGELES                                                                                                | E BLVD, SUITE 9<br>91311<br>IMENT SERVICE                         | 9 12/31/2019<br>ES                                                                                                  | 365 Days Subm                                           | itted                             | Hospice  Key Performanac                                                                                                            | e Ind.                               |
| 20953 DEVONSHIRE<br>CHATSWORTH, CAS<br>LOS ANGELES<br>NATIONAL GOVERN                                                                             | E BLVD, SUITE 9<br>91311<br>IMENT SERVICE                         | 9 12/31/2019<br>ES                                                                                                  |                                                         | itted                             | Hospice  Key Performanac  Skilled Nursing                                                                                           | e Ind.<br>0.0%                       |
| 20953 DEVONSHIRE CHATSWORTH, CAS LOS ANGELES NATIONAL GOVERN Balance S                                                                            | E BLVD, SUITE 9 91311  IMENT SERVICE Sheet 173,133                | 9 12/31/2019<br>ES<br>Income                                                                                        | e Statement                                             | itted                             | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                                    | e Ind.<br>0.0%<br>0.0%               |
| 20953 DEVONSHIRE CHATSWORTH, CAS LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                             | E BLVD, SUITE 9 91311  IMENT SERVICE  Sheet  173,133  107,438     | 9 12/31/2019<br>ES<br>Income<br>Total Charges                                                                       | e <b>Statement</b><br>1,153,452                         |                                   | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay                                                             | e Ind.<br>0.0%<br>0.0%               |
| 20953 DEVONSHIRE CHATSWORTH, CAS LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                                | E BLVD, SUITE 9 91311  IMENT SERVICE  Sheet  173,133  107,438  0  | ES  Income  Total Charges  Contract Allowance                                                                       | e <b>Statement</b><br>1,153,452<br>0                    | 0.0%                              | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                 | e Ind.<br>0.0%<br>0.0%               |
| 20953 DEVONSHIRE CHATSWORTH, CASS LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | 91311  IMENT SERVICE  Sheet  173,133  107,438  0  280,571         | ES  Income Total Charges  Contract Allowance Operating Revenue                                                      | e Statement 1,153,452 0 1,153,452                       | 0.0%<br>100.0%                    | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | e Ind.<br>0.0%<br>0.0%<br>0.0%       |
| 20953 DEVONSHIRE CHATSWORTH, CASS LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 91311  IMENT SERVICE  Sheet  173,133  107,438  0  280,571  13,016 | ES  Income Total Charges Contract Allowance Operating Revenue Operating Expense                                     | e Statement<br>1,153,452<br>0<br>1,153,452<br>1,190,460 | 0.0%<br>100.0%<br>103.2%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | ee Ind.  0.0%  0.0%  0.0%            |
| 20953 DEVONSHIRE CHATSWORTH, CASS LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 91311  IMENT SERVICE  Sheet  173,133  107,438  0  280,571  13,016 | ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | 1,153,452<br>0<br>1,153,452<br>1,190,460<br>-37,008     | 0.0%<br>100.0%<br>103.2%<br>-3.2% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.0%<br>0.0%<br>13.3<br>38.0 |

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| /51/09 THE AMBIE                                                                                                                           | NT HOSPICE IN                       | IC .                                                                                                      |                                                                      |                                            | Proprietary - Corporat                                                                                                                                    | ion                                    |
|--------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|-----------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|--------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|
| 14852 VENTURA BLV                                                                                                                          | VD, STE 201                         | 12/31/2019                                                                                                | 365 Days Subm                                                        | itted                                      | Hospice                                                                                                                                                   |                                        |
| SHERMAN OAKS, CA                                                                                                                           | A 91403                             |                                                                                                           |                                                                      |                                            |                                                                                                                                                           |                                        |
| LOS ANGELES                                                                                                                                |                                     |                                                                                                           |                                                                      |                                            | Key Performanad                                                                                                                                           | e Ind.                                 |
| NATIONAL GOVERNI                                                                                                                           | MENT SERVICE                        | ES .                                                                                                      |                                                                      |                                            | Skilled Nursing                                                                                                                                           | 0.0%                                   |
| Balance S                                                                                                                                  | heet                                | Income                                                                                                    | Statement                                                            |                                            | Nursing                                                                                                                                                   | 0.0%                                   |
| Current Assets                                                                                                                             | 99,447                              | Total Charges                                                                                             | 1,088,687                                                            |                                            | Home Healthcare                                                                                                                                           | 0.0%                                   |
| Fixed Assets                                                                                                                               | 0                                   | Contract Allowance                                                                                        | 0                                                                    | 0.0%                                       | Length of Stay                                                                                                                                            |                                        |
| Other Assets                                                                                                                               | 450,000                             | Operating Revenue                                                                                         | 1,088,687                                                            | 100.0%                                     | Medicare LOS                                                                                                                                              |                                        |
| Total Assets                                                                                                                               | 564,342                             | Operating Expense                                                                                         | 1,081,923                                                            | 99.4%                                      | Current Ratio                                                                                                                                             | 18.7                                   |
| Current Liabilities                                                                                                                        | 5,314                               | Operating Margin                                                                                          | 6,764                                                                | 0.6%                                       | Days to Collect                                                                                                                                           | 0.0                                    |
| Long Term Liabilities                                                                                                                      | 326,755                             | Other Income                                                                                              | 0                                                                    | 0.0%                                       | Avg Payment Days                                                                                                                                          | 1.8                                    |
| Total Equity                                                                                                                               | 232,273                             | Other Expense                                                                                             | 0                                                                    | 0.0%                                       | Depreciation Rate                                                                                                                                         | 0.0%                                   |
| -                                                                                                                                          |                                     |                                                                                                           |                                                                      |                                            |                                                                                                                                                           | 0.00/                                  |
| Total Liab. and Equity                                                                                                                     | 564,342                             | Net Profit or Loss                                                                                        | 6,764                                                                | 0.6%                                       | Return on Equity                                                                                                                                          | 2.9%                                   |
| A0166 THE HOSPIG                                                                                                                           | 564,342<br>CE OF SAN DIE            |                                                                                                           | 6,764                                                                | 0.6%                                       | Return on Equity  Proprietary - Corporat                                                                                                                  |                                        |
| <del>-</del>                                                                                                                               | ·                                   | EGO                                                                                                       | 6,764 37 Days Submit                                                 |                                            |                                                                                                                                                           |                                        |
| A0166 THE HOSPIG                                                                                                                           | ·                                   | EGO                                                                                                       | <u> </u>                                                             |                                            | Proprietary - Corporat                                                                                                                                    |                                        |
| A0166 THE HOSPIG                                                                                                                           | CE OF SAN DIE                       | EGO                                                                                                       | <u> </u>                                                             |                                            | Proprietary - Corporat                                                                                                                                    | ion                                    |
| A0166 THE HOSPIG<br>4                                                                                                                      | CE OF SAN DIE                       | EGO                                                                                                       | <u> </u>                                                             |                                            | Proprietary - Corporat  Hospice                                                                                                                           | ion                                    |
| A0166 THE HOSPIG<br>4                                                                                                                      | CE OF SAN DIE                       | 12/31/2019                                                                                                | <u> </u>                                                             |                                            | Proprietary - Corporat  Hospice  Key Performana                                                                                                           | ion<br>ce Ind.<br>0.0%                 |
| A0166 THE HOSPIG<br>4  SAN DIEGO, CA  Invalid POS FIPS Cod                                                                                 | des                                 | 12/31/2019                                                                                                | 37 Days Submit                                                       |                                            | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing                                                                                         | ion<br>ce Ind.<br>0.0%<br>0.0%         |
| A0166 THE HOSPIG  SAN DIEGO, CA  Invalid POS FIPS Cod  Balance Si                                                                          | des heet                            | EGO<br>12/31/2019<br>Income                                                                               | 37 Days Submit                                                       | ted                                        | Proprietary - Corporat  Hospice  Key Performanac  Skilled Nursing  Nursing                                                                                | ion                                    |
| A0166 THE HOSPIG  SAN DIEGO, CA Invalid POS FIPS Cod  Balance Si Current Assets                                                            | des heet                            | EGO 12/31/2019 Income                                                                                     | 37 Days Submittee Statement                                          | ted                                        | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                               | ion<br>ce Ind.<br>0.0%<br>0.0%         |
| A0166 THE HOSPIG  SAN DIEGO, CA Invalid POS FIPS Cod  Balance Si Current Assets Fixed Assets                                               | des heet 41,297 0                   | Income Total Charges Contract Allowance                                                                   | 37 Days Submittee Statement 16,927 338                               | ted<br>2.0%                                | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                 | ion<br>ce Ind.<br>0.0%<br>0.0%         |
| A0166 THE HOSPIG  SAN DIEGO, CA Invalid POS FIPS Cod  Balance Si Current Assets Fixed Assets Other Assets                                  | des  heet  41,297  0  41,297        | Income Total Charges Contract Allowance Operating Revenue                                                 | 37 Days Submitted  Statement  16,927  338  16,589                    | 2.0%<br>98.0%                              | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio                  | ion ce Ind. 0.0% 0.0% 0.0%             |
| SAN DIEGO, CA Invalid POS FIPS Cod  Balance Si Current Assets Fixed Assets Other Assets Total Assets                                       | des  heet  41,297  0  41,297        | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 37 Days Submitted  2 Statement  16,927  338  16,589  84,581          | 2.0%<br>98.0%<br>509.9%                    | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio  Days to Collect | ion<br>ce Ind.<br>0.0%<br>0.0%<br>0.0% |
| A0166 THE HOSPIG  SAN DIEGO, CA Invalid POS FIPS Cod  Balance Si Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | des  heet  41,297  0  41,297  5,694 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 37 Days Submitted  2 Statement  16,927  338  16,589  84,581  -67,992 | 2.0%<br>98.0%<br>509.9%<br>-409.9%<br>0.0% | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio  Days to Collect | ion  ce Ind. 0.0% 0.0% 7.3 37.0        |

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| 921569 THOUSAND                                                                     | OAKS HOSPIC                                         | CE, INC                                                                                      |                                              |                          |                                                                                                   |                       |
|-------------------------------------------------------------------------------------|-----------------------------------------------------|----------------------------------------------------------------------------------------------|----------------------------------------------|--------------------------|---------------------------------------------------------------------------------------------------|-----------------------|
| 509 SOUTH MARIN S                                                                   | STREET, SUITE                                       | #126 Cost Repor                                                                              | t not filed.                                 |                          |                                                                                                   |                       |
| THOUSAND OAKS, (                                                                    | CA 91360                                            |                                                                                              |                                              |                          |                                                                                                   |                       |
| VENTURA                                                                             | 27.0.000                                            |                                                                                              |                                              |                          | Key Performanac                                                                                   | e Ind                 |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                       | <u> </u>                                                                                     |                                              |                          | Skilled Nursing                                                                                   | 0.0%                  |
| Balance S                                                                           |                                                     |                                                                                              | e Statement                                  |                          | Nursing                                                                                           | 0.0%                  |
| Current Assets                                                                      |                                                     | Total Charges                                                                                |                                              |                          | Home Healthcare                                                                                   | 0.0%                  |
| Fixed Assets                                                                        | 0                                                   | Contract Allowance                                                                           | 0                                            | 0.0%                     | Length of Stay                                                                                    |                       |
| Other Assets                                                                        | 0                                                   | Operating Revenue                                                                            | 0                                            |                          | Medicare LOS                                                                                      |                       |
| Total Assets                                                                        |                                                     | Operating Expense                                                                            | 0                                            | 0.0%                     | Current Ratio                                                                                     |                       |
| Current Liabilities                                                                 |                                                     | Operating Margin                                                                             | 0                                            | 0.0%                     | Days to Collect                                                                                   |                       |
| Long Term Liabilities                                                               |                                                     | Other Income                                                                                 | 0                                            | 0.0%                     | Avg Payment Days                                                                                  |                       |
| Total Equity                                                                        | 0                                                   | Other Expense                                                                                | 0                                            | 0.0%                     |                                                                                                   | 0.0%                  |
| Total Liab. and Equity                                                              | 0                                                   | Net Profit or Loss                                                                           | 0                                            | 0.0%                     | Return on Equity                                                                                  | 0.0%                  |
| A0153 TLC HOSPI                                                                     | CE INC                                              |                                                                                              |                                              |                          | Proprietary - Corporati                                                                           | on                    |
| 1                                                                                   | OL IIIO                                             |                                                                                              |                                              |                          | Trophetary - Corporati                                                                            | OII                   |
| 2323 WEST LINCOL                                                                    | N AVE, SUITE 2                                      | 09 12/31/2019                                                                                | 380 Days Submi                               | itted                    | Hospice                                                                                           |                       |
| ANAHEIM, CA 92801                                                                   |                                                     |                                                                                              |                                              |                          |                                                                                                   |                       |
| ORANGE                                                                              |                                                     |                                                                                              |                                              |                          |                                                                                                   |                       |
|                                                                                     |                                                     |                                                                                              |                                              |                          | Key Performanac                                                                                   | e Ind.                |
| NATIONAL GOVERN                                                                     |                                                     | :S                                                                                           |                                              |                          | <b>Key Performanac</b> Skilled Nursing                                                            | <b>e Ind.</b><br>0.0% |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                       |                                                                                              | e Statement                                  |                          | •                                                                                                 |                       |
| NATIONAL GOVERN  Balance S  Current Assets                                          | IMENT SERVICE                                       |                                                                                              | e Statement<br>586,645                       |                          | Skilled Nursing                                                                                   | 0.0%                  |
| Balance S                                                                           | IMENT SERVICE                                       | Income                                                                                       |                                              | 0.0%                     | Skilled Nursing Nursing                                                                           | 0.0%                  |
| Balance S<br>Current Assets                                                         | IMENT SERVICE<br>Sheet<br>75,864<br>0               | Income Total Charges Contract Allowance                                                      | 586,645                                      | 0.0%<br>100.0%           | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%                  |
| Balance S Current Assets Fixed Assets                                               | IMENT SERVICE<br>Sheet<br>75,864<br>0               | Income Total Charges Contract Allowance Operating Revenue                                    | 586,645                                      |                          | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%                  |
| Balance S Current Assets Fixed Assets Other Assets                                  | MENT SERVICE<br>5heet<br>75,864<br>0<br>0<br>75,864 | Income Total Charges Contract Allowance Operating Revenue                                    | 586,645<br>0<br>586,645                      | 100.0%                   | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%                  |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | MENT SERVICE<br>5heet<br>75,864<br>0<br>0<br>75,864 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 586,645<br>0<br>586,645<br>510,781           | 100.0%<br>87.1%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%  |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MENT SERVICE 75,864 0 0 75,864 0                    | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 586,645<br>0<br>586,645<br>510,781<br>75,864 | 100.0%<br>87.1%<br>12.9% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751563 TOGETHER HOSPICE CARE LLC          |               |                    |               |              | Proprietary - Corporati | on     |
|-------------------------------------------|---------------|--------------------|---------------|--------------|-------------------------|--------|
| 7771 UNIVERSITY A                         | VENUE         | 12/31/2019         | 365 Days Subm | itted        | Hospice                 |        |
| LA MESA, CA 91942                         |               |                    |               |              |                         |        |
| SAN DIEGO                                 |               |                    |               |              | Key Performanad         | e Ind. |
| DUMMY FOR MEDIC                           | CAID HHA      |                    |               |              | Skilled Nursing         | 0.0%   |
| Balance S                                 | Sheet         | Income             | e Statement   |              | Nursing                 | 0.7%   |
| Current Assets                            | 525,303       | Total Charges      | 2,411,791     |              | Home Healthcare         | 0.0%   |
| Fixed Assets                              | 92,266        | Contract Allowance | 0             | 0.0%         | Length of Stay          |        |
| Other Assets                              | 0             | Operating Revenue  | 2,411,791     | 100.0%       | Medicare LOS            |        |
| Total Assets                              | 617,569       | Operating Expense  | 1,568,246     | 65.0%        | Current Ratio           | 12.5   |
| Current Liabilities                       | 41,901        | Operating Margin   | 843,545       | 35.0%        | Days to Collect         | 45.1   |
| Long Term Liabilities                     | 53,932        | Other Income       | 0             | 0.0%         | Avg Payment Days        | 8.7    |
| Total Equity                              | 521,736       | Other Expense      | 0             | 0.0%         | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity                    | 617,569       | Net Profit or Loss | 843,545       | 35.0%        | Return on Equity        | 161.7% |
| 921513 TOLUCA H                           | OSPICE CARE,  | INC                |               |              | Proprietary - Corporati | on     |
| 13701 RIVERSIDE D                         | R SUITE 300   | 12/31/2019         | 365 Days Subm | itted        | Hospice                 |        |
| SHERMAN OAKS, C                           | A 91423       |                    |               |              |                         |        |
| LOS ANGELES                               |               |                    |               |              | Key Performanad         | e Ind. |
| NATIONAL GOVERN                           | IMENT SERVICE | S                  |               |              | Skilled Nursing         | 0.0%   |
| Balance S                                 | Sheet         | Income             | e Statement   |              | Nursing                 | 0.0%   |
| Current Assets                            | 165,220       | Total Charges      | 3,229,245     |              | Home Healthcare         | 0.0%   |
| Fixed Assets                              | 100,725       | Contract Allowance | 64,893        | 2.0%         | Length of Stay          |        |
| Other Assets                              | 90,000        | Operating Revenue  | 3,164,352     | 98.0%        | Medicare LOS            |        |
| Total Assets                              | 1,143,707     | Operating Expense  | 2,019,947     | 63.8%        | Current Ratio           | 8.0    |
|                                           |               | O a sustina Manaia | 1,144,405     | 36.2%        | Days to Collect         | 0.0    |
| Current Liabilities                       | 20,631        | Operating Margin   | 1,111,100     |              | •                       |        |
| Current Liabilities Long Term Liabilities |               | Other Income       | 0             | 0.0%         | Avg Payment Days        | 0.0    |
|                                           |               | Other Income       |               | 0.0%<br>0.0% |                         |        |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751522 TOP CHOICE HOS   | SPICE, INC.          |                 |      |                   |        |
|-------------------------|----------------------|-----------------|------|-------------------|--------|
| 533 N VICTORY BLVD SUIT | TE A Cost Rep        | oort not filed. |      |                   |        |
| BURBANK, CA 91502       |                      |                 |      |                   |        |
| LOS ANGELES             |                      |                 |      | Key Performanace  | e Ind. |
| NATIONAL GOVERNMENT     | SERVICES             |                 |      | Skilled Nursing   | 0.0%   |
| Balance Sheet           | Inco                 | me Statement    |      | Nursing           | 0.0%   |
| Current Assets          | 0 Total Charges      | 0               |      | Home Healthcare   | 0.0%   |
| Fixed Assets            | 0 Contract Allowance | 0               | 0.0% | Length of Stay    |        |
| Other Assets            | Operating Revenue    | 9 0             | 0.0% | Medicare LOS      |        |
| Total Assets            | Operating Expense    | 0               | 0.0% | Current Ratio     |        |
| Current Liabilities     | Operating Margin     | 0               | 0.0% | Days to Collect   |        |
| Long Term Liabilities   | 0 Other Income       | 0               | 0.0% | Avg Payment Days  |        |
| Total Equity            | 0 Other Expense      | 0               | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity  | 0 Net Profit or Loss | 0               | 0.0% | Return on Equity  | 0.0%   |
| 051615 TORRANCE MEMO    | ORIAL HOSPICE        |                 |      |                   |        |
| 23326 HAWTHORNE BLVD    | SUITE 100 B Cost Rep | oort not filed. |      |                   |        |
| TORRANCE, CA 90505      |                      |                 |      |                   |        |
| LOS ANGELES             |                      |                 |      | Key Performanace  | e Ind. |
| NATIONAL GOVERNMENT     | SERVICES             |                 |      | Skilled Nursing   | 0.0%   |
| Balance Sheet           | Inco                 | me Statement    |      | Nursing           | 0.0%   |
| Current Assets          | 0 Total Charges      | 0               |      | Home Healthcare   | 0.0%   |
| Fixed Assets            | 0 Contract Allowance | . 0             | 0.0% | Length of Stay    |        |
| Other Assets            | Operating Revenue    | 9 0             | 0.0% | Medicare LOS      |        |
| Total Assets            | Operating Expense    | 0               | 0.0% | Current Ratio     |        |
| Current Liabilities     | Operating Margin     | 0               | 0.0% | Days to Collect   |        |
| Long Term Liabilities   | 0 Other Income       | 0               | 0.0% | Avg Payment Days  |        |
| Total Equity            | 0 Other Expense      | 0               | 0.0% | Depreciation Rate | 0.0%   |

All Providers

Total Liab. and Equity

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0 Net Profit or Loss

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0

0.0% Return on Equity

0.0%

Sample Hospice reports from the Halmanac.com website.

| 751528 TOWER HE        | ALTH AND PAL  | LIATIVE CARE       |               |       | Proprietary - Corporat | tion          |
|------------------------|---------------|--------------------|---------------|-------|------------------------|---------------|
| 11428 EAST ARTES       | IA BLVD SUITE | 11 12/31/2019      | 365 Days Subm | itted | Hospice                |               |
| ARTESIA, CA 90701      |               |                    |               |       |                        |               |
| LOS ANGELES            |               |                    |               |       | Key Performana         | ce Ind.       |
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |               |       | Skilled Nursing        | 0.0%          |
| Balance S              | Sheet         | Incom              | e Statement   |       | Nursing                | 0.1%          |
| Current Assets         | 163,677       | Total Charges      | 3,474,015     |       | Home Healthcare        | 0.0%          |
| Fixed Assets           | 2,819         | Contract Allowance | 14,781        | 0.4%  | Length of Stay         |               |
| Other Assets           | 0             | Operating Revenue  | 3,459,234     | 99.6% | Medicare LOS           |               |
| Total Assets           | 166,496       | Operating Expense  | 3,310,554     | 95.7% | Current Ratio          |               |
| Current Liabilities    | 0             | Operating Margin   | 148,680       | 4.3%  | Days to Collect        | 0.0           |
| Long Term Liabilities  | 169,742       | Other Income       | 0             | 0.0%  | Avg Payment Days       | 0.0           |
| Total Equity           | -3,246        | Other Expense      | 0             | 0.0%  | Depreciation Rate      | 0.0%          |
| Total Liab. and Equity | 166,496       | Net Profit or Loss | 148,680       | 4.3%  | Return on Equity       | -<br>4,580.4% |
| 551539 TRADITION       | IS HEALTH     |                    |               |       | Proprietary - Corporat | tion          |
| 5500 MING AVENUE       | E, SUITE 190  | 12/31/2019         | 365 Days Subm | itted | Hospice                |               |
| BAKERSFIELD, CA 9      | 93309         |                    |               |       |                        |               |
| KERN                   |               |                    |               |       | Key Performana         | ce Ind.       |
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |               |       | Skilled Nursing        | 0.2%          |
| Balance S              | Sheet         | Incom              | e Statement   |       | Nursing                | 0.0%          |
| Current Assets         | 15,384,160    | Total Charges      | 3,905,997     |       | Home Healthcare        | 0.0%          |
| Fixed Assets           | 28,498        | Contract Allowance | 38,689        | 1.0%  | Length of Stay         |               |
| Other Assets           | 7,267,611     | Operating Revenue  | 3,867,308     | 99.0% | Medicare LOS           |               |
| Total Assets           | 22,680,269    | Operating Expense  | 1,796,725     | 46.5% | Current Ratio          | 0.8           |
| Current Liabilities    | 20,128,739    | Operating Margin   | 2,070,583     | 53.5% | Days to Collect        | 198.7         |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%  | Avg Payment Days       | 110.1         |
| Total Equity           | 2,551,530     | Other Expense      | 0             | 0.0%  | Depreciation Rate      | 0.0%          |
|                        |               |                    |               |       |                        |               |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| CARE HOSPICI                           | Ξ                                                                                            |                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Proprietary - Partners                                                                                                                                                                                                                                                                                                                                                                                                                                                   | nip                                   |
|----------------------------------------|----------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|
| LVD SUITE 12                           | 0 12/31/2019                                                                                 | 365 Days Submit                                                               | tted                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Hospice                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                       |
| 90405                                  |                                                                                              |                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                       |
|                                        |                                                                                              |                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Key Performanad                                                                                                                                                                                                                                                                                                                                                                                                                                                          | e Ind.                                |
| MENT SERVICE                           | S                                                                                            |                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Skilled Nursing                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 0.0%                                  |
| neet                                   | Income                                                                                       | e Statement                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Nursing                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 0.1%                                  |
| 1,146,311                              | Total Charges                                                                                | 6,247,496                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Home Healthcare                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 0.0%                                  |
| 56,456                                 | Contract Allowance                                                                           | 1,109,753                                                                     | 17.8%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Length of Stay                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                       |
| 179,981                                | Operating Revenue                                                                            | 5,137,743                                                                     | 82.2%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Medicare LOS                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                       |
| 1,396,449                              | Operating Expense                                                                            | 4,993,483                                                                     | 97.2%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Current Ratio                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 2.4                                   |
| 485,744                                | Operating Margin                                                                             | 144,260                                                                       | 2.8%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Days to Collect                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 111.8                                 |
| 988,541                                | Other Income                                                                                 | 0                                                                             | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Avg Payment Days                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 23.5                                  |
| -77,836                                | Other Expense                                                                                | 0                                                                             | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Depreciation Rate                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 0.0%                                  |
| 1,396,449                              | Net Profit or Loss                                                                           | 144,260                                                                       | 2.8%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Return on Equity                                                                                                                                                                                                                                                                                                                                                                                                                                                         | -185.3%                               |
| AKS HOSPIC                             | E CARE                                                                                       |                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Proprietary - Corporat                                                                                                                                                                                                                                                                                                                                                                                                                                                   | ion                                   |
| OAD SUITE 12                           | 20 12/31/2019                                                                                | 365 Days Submit                                                               | tted                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Hospice                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                       |
| CA 90670                               |                                                                                              |                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                       |
|                                        |                                                                                              |                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                       |
|                                        |                                                                                              |                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Key Performanad                                                                                                                                                                                                                                                                                                                                                                                                                                                          | e Ind.                                |
| MENT SERVICE                           | :S                                                                                           |                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>Key Performana</b> Skilled Nursing                                                                                                                                                                                                                                                                                                                                                                                                                                    | ce Ind.<br>0.0%                       |
| MENT SERVICE<br>neet                   |                                                                                              | e Statement                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                       |
| neet                                   |                                                                                              | e <b>Statement</b><br>546,747                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Skilled Nursing                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 0.0%                                  |
| <b>475,766</b>                         | Income                                                                                       |                                                                               | 2.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Skilled Nursing Nursing                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 0.0%<br>0.2%                          |
| <b>475,766</b>                         | Income<br>Total Charges                                                                      | 546,747                                                                       | 2.0%<br>98.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Skilled Nursing Nursing Home Healthcare                                                                                                                                                                                                                                                                                                                                                                                                                                  | 0.0%<br>0.2%                          |
| 475,766<br>0                           | Income Total Charges Contract Allowance                                                      | 546,747<br>10,807                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Skilled Nursing Nursing Home Healthcare Length of Stay                                                                                                                                                                                                                                                                                                                                                                                                                   | 0.0%<br>0.2%                          |
| 475,766<br>0<br>0<br>480,329           | Income Total Charges Contract Allowance Operating Revenue                                    | 546,747<br>10,807<br>535,940                                                  | 98.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                                                                                                                                                                                                                                                                                                                                                                      | 0.0%<br>0.2%<br>0.0%                  |
| 475,766<br>0<br>0<br>480,329           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 546,747<br>10,807<br>535,940<br>407,328                                       | 98.0%<br>76.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                                                                                                                                                                                                                                                                                                                                                                        | 0.0%<br>0.2%<br>0.0%<br>32.1          |
| 475,766<br>0<br>0<br>480,329<br>14,805 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 546,747<br>10,807<br>535,940<br>407,328<br>128,612                            | 98.0%<br>76.0%<br>24.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                                                                                                                                                                                                                                                                                                                                                                        | 0.0%<br>0.2%<br>0.0%<br>32.1<br>194.8 |
|                                        | DAKS HOSPICE  1,146,311  56,456  179,981  1,396,449  485,744  988,541  -77,836  1,396,449    | DAKS HOSPICE CARE  12/31/2019  12/31/2019  12/31/2019  12/31/2019  12/31/2019 | 12/31/2019 365 Days Submit 20405  MENT SERVICES  MERIT SERVICES  MICROME Statement  1,146,311 Total Charges 6,247,496  56,456 Contract Allowance 1,109,753  179,981 Operating Revenue 5,137,743  1,396,449 Operating Expense 4,993,483  485,744 Operating Margin 144,260  988,541 Other Income 0  -77,836 Other Expense 0  1,396,449 Net Profit or Loss 144,260  MAKS HOSPICE CARE  MOAD SUITE 120 12/31/2019 365 Days Submit | 12/31/2019 365 Days Submitted  DO405  DENT SERVICES  DO405  DESCRIPTION OF STATEMENT  1,146,311 Total Charges 6,247,496  56,456 Contract Allowance 1,109,753 17.8%  179,981 Operating Revenue 5,137,743 82.2%  1,396,449 Operating Expense 4,993,483 97.2%  485,744 Operating Margin 144,260 2.8%  988,541 Other Income 0 0.0%  -77,836 Other Expense 0 0.0%  1,396,449 Net Profit or Loss 144,260 2.8%  DAKS HOSPICE CARE  DOAD SUITE 120 12/31/2019 365 Days Submitted | Note                                  |

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| 921578 TRANQUIL                                                                                                                                                              | ITY HOSPICE, II                                              | NC                                                                                                                                    |                                                                  |                                  | Proprietary - Corporat                                                                                                                              | on                                        |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|
| 12631 EAST IMPERI<br>208                                                                                                                                                     | IAL HIGHWAY, S                                               | SUITE F- 12/31/2019                                                                                                                   | 365 Days Submi                                                   | itted                            | Hospice                                                                                                                                             |                                           |
| SANTA FE SPRINGS                                                                                                                                                             | S, CA 90670                                                  |                                                                                                                                       |                                                                  |                                  |                                                                                                                                                     |                                           |
| LOS ANGELES                                                                                                                                                                  |                                                              |                                                                                                                                       |                                                                  |                                  | Key Performanad                                                                                                                                     | e Ind.                                    |
| NATIONAL GOVERN                                                                                                                                                              | IMENT SERVICE                                                | ES                                                                                                                                    |                                                                  |                                  | Skilled Nursing                                                                                                                                     | 0.0%                                      |
| Balance S                                                                                                                                                                    | Sheet                                                        | Income                                                                                                                                | e Statement                                                      |                                  | Nursing                                                                                                                                             | 0.5%                                      |
| Current Assets                                                                                                                                                               | 382,656                                                      | Total Charges                                                                                                                         | 2,997,728                                                        |                                  | Home Healthcare                                                                                                                                     | 0.0%                                      |
| Fixed Assets                                                                                                                                                                 | 0                                                            | Contract Allowance                                                                                                                    | 145,545                                                          | 4.9%                             | Length of Stay                                                                                                                                      |                                           |
| Other Assets                                                                                                                                                                 | 280,000                                                      | Operating Revenue                                                                                                                     | 2,852,183                                                        | 95.1%                            | Medicare LOS                                                                                                                                        |                                           |
| Total Assets                                                                                                                                                                 | 663,268                                                      | Operating Expense                                                                                                                     | 2,444,212                                                        | 85.7%                            | Current Ratio                                                                                                                                       | 69.2                                      |
| Current Liabilities                                                                                                                                                          | 5,532                                                        | Operating Margin                                                                                                                      | 407,971                                                          | 14.3%                            | Days to Collect                                                                                                                                     | 26.5                                      |
| Long Term Liabilities                                                                                                                                                        | 0                                                            | Other Income                                                                                                                          | 0                                                                | 0.0%                             | Avg Payment Days                                                                                                                                    | 0.0                                       |
| Total Equity                                                                                                                                                                 | 657,736                                                      | Other Expense                                                                                                                         | 0                                                                | 0.0%                             | Depreciation Rate                                                                                                                                   | 0.0%                                      |
|                                                                                                                                                                              |                                                              |                                                                                                                                       |                                                                  |                                  |                                                                                                                                                     |                                           |
| Total Liab. and Equity                                                                                                                                                       | 663,268                                                      | Net Profit or Loss                                                                                                                    | 407,971                                                          | 14.3%                            | Return on Equity                                                                                                                                    | 62.0%                                     |
| Total Liab. and Equity                                                                                                                                                       | ·                                                            |                                                                                                                                       | 407,971                                                          | 14.3%                            | Return on Equity Proprietary - Partnersh                                                                                                            |                                           |
|                                                                                                                                                                              | ONS HOSPICE, II                                              | NC .                                                                                                                                  | 407,971<br>365 Days Submi                                        |                                  |                                                                                                                                                     |                                           |
| 921665 TRANSITIO                                                                                                                                                             | ANITA AVE, SU                                                | NC .                                                                                                                                  | <u>`</u>                                                         |                                  | Proprietary - Partnersh                                                                                                                             |                                           |
| 921665 TRANSITIO                                                                                                                                                             | ANITA AVE, SU                                                | NC .                                                                                                                                  | <u>`</u>                                                         |                                  | Proprietary - Partnersh                                                                                                                             | nip                                       |
| 921665 TRANSITIO<br>333 NORTH SANTA<br>ARCADIA, CA 91006                                                                                                                     | ANITA AVE, SU                                                | NC<br>ITE 4 12/31/2019                                                                                                                | <u>`</u>                                                         |                                  | Proprietary - Partnersh Hospice                                                                                                                     | nip                                       |
| 921665 TRANSITIO<br>333 NORTH SANTA<br>ARCADIA, CA 91006<br>LOS ANGELES                                                                                                      | ANITA AVE, SU                                                | NC ITE 4 12/31/2019                                                                                                                   | <u> </u>                                                         |                                  | Proprietary - Partnersh Hospice  Key Performana                                                                                                     | nip<br>se Ind.                            |
| 921665 TRANSITIO 333 NORTH SANTA ARCADIA, CA 91006 LOS ANGELES NATIONAL GOVERN                                                                                               | ANITA AVE, SU  IMENT SERVICE                                 | NC ITE 4 12/31/2019                                                                                                                   | 365 Days Submi                                                   |                                  | Proprietary - Partnersh Hospice  Key Performanac Skilled Nursing                                                                                    | nip<br>ee Ind.<br>0.0%                    |
| 921665 TRANSITIO  333 NORTH SANTA  ARCADIA, CA 91006  LOS ANGELES  NATIONAL GOVERN  Balance S                                                                                | ANITA AVE, SU  IMENT SERVICE                                 | NC ITE 4 12/31/2019  ES Income                                                                                                        | 365 Days Submi                                                   |                                  | Proprietary - Partnersh Hospice  Key Performanac Skilled Nursing Nursing                                                                            | e Ind.<br>0.0%<br>0.0%                    |
| 921665 TRANSITIO  333 NORTH SANTA  ARCADIA, CA 91006  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets                                                                | ANITA AVE, SU  IMENT SERVICE  248,833                        | NC ITE 4 12/31/2019 ES Income                                                                                                         | 365 Days Submi                                                   | itted                            | Proprietary - Partnersh Hospice  Key Performanac Skilled Nursing Nursing Home Healthcare                                                            | e Ind.<br>0.0%<br>0.0%                    |
| 921665 TRANSITIO  333 NORTH SANTA  ARCADIA, CA 91006  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets                                                  | ANITA AVE, SU  IMENT SERVICE  248,833                        | NC ITE 4 12/31/2019  ES Income Total Charges Contract Allowance Operating Revenue                                                     | 365 Days Submi<br>e Statement<br>862,809<br>0                    | itted 0.0%                       | Proprietary - Partnersh Hospice  Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay                                             | e Ind.<br>0.0%<br>0.0%                    |
| 921665 TRANSITIO  333 NORTH SANTA  ARCADIA, CA 91006  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets                                    | ANITA AVE, SU  IMENT SERVICE  248,833  0 0                   | NC ITE 4 12/31/2019  ES Income Total Charges Contract Allowance Operating Revenue Operating Expense                                   | 365 Days Submi  Statement  862,809  0  862,809                   | 0.0%<br>100.0%                   | Proprietary - Partnersh Hospice  Key Performanac Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                | nip ee Ind. 0.0% 0.0% 0.0%                |
| 921665 TRANSITIO  333 NORTH SANTA  ARCADIA, CA 91006  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | ANITA AVE, SU  IMENT SERVICE  248,833  0  0  248,833  10,009 | NC ITE 4 12/31/2019  ES Income Total Charges Contract Allowance Operating Revenue Operating Expense                                   | 365 Days Submi  Statement  862,809  0  862,809  696,106          | 0.0%<br>100.0%<br>80.7%          | Proprietary - Partnersh Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | nip ee Ind. 0.0% 0.0% 0.0%                |
| 921665 TRANSITIO  333 NORTH SANTA  ARCADIA, CA 91006  LOS ANGELES  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | ANITA AVE, SU  IMENT SERVICE  248,833  0  0  248,833  10,009 | ITE 4 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | 365 Days Submi  Statement  862,809  0  862,809  696,106  166,703 | 0.0%<br>100.0%<br>80.7%<br>19.3% | Proprietary - Partnersh Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | nip  ee Ind.  0.0%  0.0%  0.0%  24.9  0.0 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751725 TRI VALLEY HOSPICE CARE, INC                        |                                         |                                                                         |                                              |                          | Proprietary - Corporat                                                    | on     |
|------------------------------------------------------------|-----------------------------------------|-------------------------------------------------------------------------|----------------------------------------------|--------------------------|---------------------------------------------------------------------------|--------|
| 10120 CANOGA AVE                                           | E, STE 100                              | 12/31/2019                                                              | 365 Days Submi                               | itted                    | Hospice                                                                   |        |
| CHATSWORTH, CA                                             | 91311                                   |                                                                         |                                              |                          |                                                                           |        |
| LOS ANGELES                                                |                                         |                                                                         |                                              |                          | Key Performanad                                                           | e Ind. |
| NATIONAL GOVERN                                            | NATIONAL GOVERNMENT SERVICES            |                                                                         |                                              |                          |                                                                           | 0.0%   |
| Balance S                                                  | Sheet                                   | Income                                                                  | e Statement                                  |                          | Nursing                                                                   | 0.0%   |
| Current Assets                                             | 120,965                                 | Total Charges                                                           | 1,314,281                                    |                          | Home Healthcare                                                           | 0.0%   |
| Fixed Assets                                               | 70,896                                  | Contract Allowance                                                      | 0                                            | 0.0%                     | Length of Stay                                                            |        |
| Other Assets                                               | 0                                       | Operating Revenue                                                       | 1,314,281                                    | 100.0%                   | Medicare LOS                                                              |        |
| Total Assets                                               | 191,861                                 | Operating Expense                                                       | 1,107,169                                    | 84.2%                    | Current Ratio                                                             | 2.2    |
| Current Liabilities                                        | 55,622                                  | Operating Margin                                                        | 207,112                                      | 15.8%                    | Days to Collect                                                           | 0.0    |
| Long Term Liabilities                                      | 587,088                                 | Other Income                                                            | 0                                            | 0.0%                     | Avg Payment Days                                                          | 17.1   |
| Total Equity                                               | -450,849                                | Other Expense                                                           | 0                                            | 0.0%                     | Depreciation Rate                                                         | 0.0%   |
| Total Liab. and Equity                                     | 191,861                                 | Net Profit or Loss                                                      | 207,112                                      | 15.8%                    | Return on Equity                                                          | -45.9% |
| 751510 TRINITY HO                                          | OSPICE INC                              |                                                                         |                                              |                          | Proprietary - Corporat                                                    | on     |
| 484 E FOOTHILL BL                                          | VD SUITE 101                            | 12/31/2019                                                              | 365 Days Submi                               | itted                    | Hospice                                                                   |        |
| UPLAND, CA 91786                                           |                                         |                                                                         |                                              |                          |                                                                           |        |
| SAN BERNARDINO                                             |                                         |                                                                         |                                              |                          | Key Performanad                                                           | e Ind. |
| DUMMY FOR MEDIC                                            | AID HHA                                 |                                                                         |                                              |                          | Skilled Nursing                                                           | 0.0%   |
| Balance S                                                  | Sheet                                   | Income                                                                  | e Statement                                  |                          | Nursing                                                                   |        |
| 1                                                          | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                                                                         | Otatomont                                    |                          | 9                                                                         | 0.0%   |
| Current Assets                                             |                                         | Total Charges                                                           | 277,914                                      |                          | Home Healthcare                                                           | 0.0%   |
| Current Assets Fixed Assets                                | 48,667                                  | Total Charges Contract Allowance                                        |                                              | 0.0%                     | _                                                                         |        |
|                                                            | 48,667                                  |                                                                         | 277,914                                      | 0.0%<br>100.0%           | Home Healthcare                                                           |        |
| Fixed Assets                                               | 48,667                                  | Contract Allowance                                                      | 277,914                                      |                          | Home Healthcare<br>Length of Stay                                         |        |
| Fixed Assets Other Assets                                  | 48,667                                  | Contract Allowance Operating Revenue                                    | 277,914 0 277,914                            | 100.0%                   | Home Healthcare<br>Length of Stay<br>Medicare LOS                         |        |
| Fixed Assets Other Assets Total Assets                     | 48,667<br>0<br>0<br>48,667              | Contract Allowance Operating Revenue Operating Expense                  | 277,914<br>0<br>277,914<br>215,331           | 100.0%<br>77.5%          | Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%   |
| Fixed Assets Other Assets Total Assets Current Liabilities | 48,667<br>0<br>0<br>48,667              | Contract Allowance Operating Revenue Operating Expense Operating Margin | 277,914<br>0<br>277,914<br>215,331<br>62,583 | 100.0%<br>77.5%<br>22.5% | Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%   |

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Sample Hospice reports from the Halmanac.com website.

| 751684 TRIUNION               | 751684 TRIUNION HEALTHCARE |                    |               |       |                   |        |
|-------------------------------|----------------------------|--------------------|---------------|-------|-------------------|--------|
| 6350 LAUREL CANY<br>SUITE 207 | ON BOULEVAR                | D, 12/31/2019      | 365 Days Subm | itted | Hospice           |        |
| N HOLLYWOOD, CA               | 91606                      |                    |               |       |                   |        |
| LOS ANGELES                   |                            |                    |               |       | Key Performana    | e Ind. |
| NATIONAL GOVERN               | IMENT SERVICE              | ES .               |               |       | Skilled Nursing   | 0.0%   |
| Balance S                     | Sheet                      | Incom              | e Statement   |       | Nursing           | 0.0%   |
| Current Assets                | 109,503                    | Total Charges      | 1,460,291     |       | Home Healthcare   | 0.0%   |
| Fixed Assets                  | 8,904                      | Contract Allowance | 470,042       | 32.2% | Length of Stay    |        |
| Other Assets                  | 280,000                    | Operating Revenue  | 990,249       | 67.8% | Medicare LOS      |        |
| Total Assets                  | 1,068,105                  | Operating Expense  | 936,366       | 94.6% | Current Ratio     | 0.4    |
| Current Liabilities           | 296,096                    | Operating Margin   | 53,883        | 5.4%  | Days to Collect   | 45.5   |
| Long Term Liabilities         | 946,392                    | Other Income       | 0             | 0.0%  | Avg Payment Days  | 111.6  |
| Total Equity                  | -174,383                   | Other Expense      | 0             | 0.0%  | Depreciation Rate | 0.0%   |
| Total Liab. and Equity        | 1,068,105                  | Net Profit or Loss | 53,883        | 5.4%  | Return on Equity  | -30.9% |

#### 921593 TRUE CARE HOSPICE SOUTHERN CALIFORNIA, INC

7355 TOPANGA CANYON BLVD, SUITE 201 Cost Report not filed.

CANOGA PARK, CA 91303

| ace Ind. |
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| 0.0%     |
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**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551608 TRUE CAR        | 551608 TRUE CARE HOSPICE, INC. |                     |                |       |                   |               |
|------------------------|--------------------------------|---------------------|----------------|-------|-------------------|---------------|
| 7355 TOPANGA CA        | NYON BLVD, SU                  | JITE 100 12/31/2019 | 365 Days Submi | tted  | Hospice           |               |
| CANOGA PARK, CA        | 91303                          |                     |                |       |                   |               |
| LOS ANGELES            |                                |                     |                |       | Key Performana    | ce Ind.       |
| NATIONAL GOVERN        | IMENT SERVICE                  | ES .                |                |       | Skilled Nursing   | 0.0%          |
| Balance S              | Sheet                          | Incom               | e Statement    |       | Nursing           | 0.7%          |
| Current Assets         | 0                              | Total Charges       | 8,277,011      |       | Home Healthcare   | 0.0%          |
| Fixed Assets           | 670,007                        | Contract Allowance  | 931,835        | 11.3% | Length of Stay    |               |
| Other Assets           | 0                              | Operating Revenue   | 7,345,176      | 88.7% | Medicare LOS      |               |
| Total Assets           | 670,007                        | Operating Expense   | 6,124,959      | 83.4% | Current Ratio     | 0.0           |
| Current Liabilities    | 679,902                        | Operating Margin    | 1,220,217      | 16.6% | Days to Collect   | 0.0           |
| Long Term Liabilities  | 0                              | Other Income        | 0              | 0.0%  | Avg Payment Days  | 0.8           |
| Total Equity           | -9,895                         | Other Expense       | 0              | 0.0%  | Depreciation Rate | 0.0%          |
| Total Liab. and Equity | 670,007                        | Net Profit or Loss  | 1,220,217      | 16.6% | Return on Equity  | 12,331.7<br>% |

Sample Hospice reports from the Halmanac.com website.

| 751669 TRUSTED I       | HOSPICE CARE  | , INC              |                  |        | Proprietary - Corporation | on     |
|------------------------|---------------|--------------------|------------------|--------|---------------------------|--------|
| 1811 EAST CENTER       | STREET, SUIT  | E 202 12/31/2019   | 365 Days Submi   | tted   | Hospice                   |        |
| ANAHEIM, CA 92805      |               |                    |                  |        |                           |        |
| ORANGE                 |               |                    |                  |        | Key Performanac           | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |                  |        | Skilled Nursing           | 0.0%   |
| Balance S              | Sheet         | Income             | Income Statement |        | Nursing                   | 0.0%   |
| Current Assets         | 144,035       | Total Charges      | 530,768          |        | Home Healthcare           | 0.0%   |
| Fixed Assets           | 23,191        | Contract Allowance | 0                | 0.0%   | Length of Stay            |        |
| Other Assets           | 5,139         | Operating Revenue  | 530,768          | 100.0% | Medicare LOS              |        |
| Total Assets           | 172,365       | Operating Expense  | 522,181          | 98.4%  | Current Ratio             | 0.4    |
| Current Liabilities    | 320,700       | Operating Margin   | 8,587            | 1.6%   | Days to Collect           | 99.1   |
| Long Term Liabilities  | 3,697         | Other Income       | 0                | 0.0%   | Avg Payment Days          | 223.9  |
| Total Equity           | -152,032      | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%   |
| Total Liab. and Equity | 172,365       | Net Profit or Loss | 8,587            | 1.6%   | Return on Equity          | -5.6%  |
| 051560 UC DAVIS I      | HOSPICE PROG  | RAM                |                  |        |                           |        |
| 3630 BUSINESS DR       | IVE           | Cost Repor         | rt not filed.    |        |                           |        |
| SACRAMENTO, CA 9       | 95820         |                    |                  |        |                           |        |
| SACRAMENTO             |               |                    |                  |        | Key Performanac           | e Ind. |
| Noridian (CA)          |               |                    |                  |        | Skilled Nursing           | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement      |        | Nursing                   | 0.0%   |
| Current Assets         | 0             | Total Charges      | 0                |        | Home Healthcare           | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0                | 0.0%   | Length of Stay            |        |
| Other Assets           | 0             | Operating Revenue  | 0                | 0.0%   | Medicare LOS              |        |
| Total Assets           | 0             | Operating Expense  | 0                | 0.0%   | Current Ratio             |        |
| Current Liabilities    | 0             | Operating Margin   | 0                | 0.0%   | Days to Collect           |        |
| Long Term Liabilities  | 0             | Other Income       | 0                | 0.0%   | Avg Payment Days          |        |
| Total Equity           | 0             | Other Expense      | 0                | 0.0%   | Depreciation Rate         | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0                | 0.0%   | Return on Equity          | 0.0%   |

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Sample Hospice reports from the Halmanac.com website.

| 551723 UC HOSPIC       | CE CARE, INC. |                    |               |   |      |                   |      |
|------------------------|---------------|--------------------|---------------|---|------|-------------------|------|
| 7200 VINELAND AVI      | E SUITE 215   | Cost Repo          | rt not filed. |   |      |                   |      |
| SUN VALLEY, CA 91      | 352           |                    |               |   |      |                   |      |
| LOS ANGELES            |               |                    |               |   |      | Key Performanace  | Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |               |   |      | Skilled Nursing   | 0.0% |
| Balance S              | Sheet         | Incom              | e Statement   |   |      | Nursing           | 0.0% |
| Current Assets         | 0             | Total Charges      |               | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0             | Contract Allowance |               | 0 | 0.0% | Length of Stay    |      |
| Other Assets           | 0             | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |      |
| Total Assets           | 0             | Operating Expense  |               | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0             | Operating Margin   |               | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0             | Other Income       |               | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0             | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0% |
| 921627 UHH HOSP        | ICE INC       |                    |               | _ |      |                   |      |
| 6740 VESPER AVE,       | SUITE 200     | Cost Repo          | rt not filed. |   |      |                   |      |
| VAN NUYS, CA 9140      | )5            |                    |               |   |      |                   |      |
| LOS ANGELES            |               |                    |               |   |      | Key Performanace  | Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |               |   |      | Skilled Nursing   | 0.0% |
| Balance S              | Sheet         | Incom              | e Statement   |   |      | Nursing           | 0.0% |
| Current Assets         | 0             | Total Charges      |               | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0             | Contract Allowance |               | 0 | 0.0% | Length of Stay    |      |
| Other Assets           | 0             | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |      |
| Total Assets           | 0             | Operating Expense  |               | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0             | Operating Margin   |               | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0             | Other Income       |               | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0             | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                | GREAT CARE I                                          | HOSPICE INC                                                                                               |                                                            |                                 | Proprietary - Partners                                                                                                            | hip                                  |
|--------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|------------------------------------------------------------|---------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 1174 AMAZON WAY                                                                                                                | ′, #B                                                 | 12/31/2019                                                                                                | 365 Days Subm                                              | itted                           | Hospice                                                                                                                           |                                      |
| SIMI VALLEY, CA 93                                                                                                             | 8065                                                  |                                                                                                           |                                                            |                                 |                                                                                                                                   |                                      |
| VENTURA                                                                                                                        |                                                       |                                                                                                           |                                                            |                                 | Key Performana                                                                                                                    | ce Ind.                              |
| NATIONAL GOVERN                                                                                                                | IMENT SERVICE                                         | S                                                                                                         |                                                            |                                 | Skilled Nursing                                                                                                                   | 0.1%                                 |
| Balance S                                                                                                                      | Sheet                                                 | Income                                                                                                    | e Statement                                                |                                 | Nursing                                                                                                                           | 2.3%                                 |
| Current Assets                                                                                                                 | 28,615                                                | Total Charges                                                                                             | 1,494,679                                                  |                                 | Home Healthcare                                                                                                                   | 0.0%                                 |
| Fixed Assets                                                                                                                   | 0                                                     | Contract Allowance                                                                                        | 0                                                          | 0.0%                            | Length of Stay                                                                                                                    |                                      |
| Other Assets                                                                                                                   | 109,814                                               | Operating Revenue                                                                                         | 1,494,679                                                  | 100.0%                          | Medicare LOS                                                                                                                      |                                      |
| Total Assets                                                                                                                   | 138,429                                               | Operating Expense                                                                                         | 1,467,737                                                  | 98.2%                           | Current Ratio                                                                                                                     | 1.4                                  |
| Current Liabilities                                                                                                            | 20,358                                                | Operating Margin                                                                                          | 26,942                                                     | 1.8%                            | Days to Collect                                                                                                                   | 0.0                                  |
| Long Term Liabilities                                                                                                          | 67,021                                                | Other Income                                                                                              | 0                                                          | 0.0%                            | Avg Payment Days                                                                                                                  | 5.1                                  |
| Total Equity                                                                                                                   | 51,048                                                | Other Expense                                                                                             | 0                                                          | 0.0%                            | Depreciation Rate                                                                                                                 | 0.0%                                 |
| Total Liab. and Equity                                                                                                         | 138,427                                               | Net Profit or Loss                                                                                        | 26,942                                                     | 1.8%                            | Return on Equity                                                                                                                  | 52.8%                                |
| 751705 UNI CARE                                                                                                                | HOSPICE INC                                           |                                                                                                           |                                                            |                                 | Proprietary - Corpora                                                                                                             | tion                                 |
|                                                                                                                                |                                                       |                                                                                                           |                                                            |                                 | 1 Tophetary - Corpora                                                                                                             | lion                                 |
| 1510 SOUTH ESCO<br>104                                                                                                         | NDIDO BLVD, SI                                        | UITE 12/31/2019                                                                                           | 365 Days Subm                                              | itted                           | Hospice                                                                                                                           | lion                                 |
|                                                                                                                                |                                                       | UITE 12/31/2019                                                                                           | 365 Days Subm                                              | itted                           |                                                                                                                                   | uon                                  |
| 104                                                                                                                            |                                                       | UITE 12/31/2019                                                                                           | 365 Days Subm                                              | itted                           |                                                                                                                                   |                                      |
| 104<br>ESCONDIDO, CA 92                                                                                                        | 025                                                   | UITE 12/31/2019                                                                                           | 365 Days Subm                                              | itted                           | Hospice                                                                                                                           |                                      |
| 104<br>ESCONDIDO, CA 92<br>SAN DIEGO                                                                                           | 025<br>CAID HHA                                       |                                                                                                           | 365 Days Subm                                              | itted                           | Hospice  Key Performana                                                                                                           | ce Ind.                              |
| 104 ESCONDIDO, CA 92 SAN DIEGO DUMMY FOR MEDIC                                                                                 | 025<br>CAID HHA<br>Sheet                              |                                                                                                           |                                                            | itted                           | Hospice  Key Performana  Skilled Nursing                                                                                          | <b>ce Ind.</b><br>0.2%               |
| 104 ESCONDIDO, CA 92 SAN DIEGO DUMMY FOR MEDIC Balance S                                                                       | 025<br>CAID HHA<br><b>Sheet</b><br>725,271            | Incom                                                                                                     | e Statement                                                | itted                           | Key Performana Skilled Nursing Nursing Home Healthcare                                                                            | <b>ce Ind.</b> 0.2% 0.0%             |
| 104 ESCONDIDO, CA 92 SAN DIEGO DUMMY FOR MEDIC Balance S Current Assets                                                        | 025<br>CAID HHA<br>Sheet<br>725,271<br>364,649        | Income<br>Total Charges                                                                                   | e Statement<br>5,755,962                                   |                                 | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay                                                             | <b>ce Ind.</b> 0.2% 0.0%             |
| 104 ESCONDIDO, CA 92 SAN DIEGO DUMMY FOR MEDIO Balance S Current Assets Fixed Assets                                           | 025<br>CAID HHA<br>Sheet<br>725,271<br>364,649        | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                        | e <b>Statement</b><br>5,755,962<br>87,862                  | 1.5%                            | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | <b>ce Ind.</b> 0.2% 0.0%             |
| 104 ESCONDIDO, CA 92 SAN DIEGO DUMMY FOR MEDIC Balance S Current Assets Fixed Assets Other Assets                              | 025 CAID HHA Sheet 725,271 364,649 0 1,089,920        | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                        | e Statement 5,755,962 87,862 5,668,100                     | 1.5%<br>98.5%                   | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.2%<br>0.0%<br>0.0%                 |
| 104 ESCONDIDO, CA 92 SAN DIEGO DUMMY FOR MEDIC Balance S Current Assets Fixed Assets Other Assets Total Assets                 | 025 CAID HHA Sheet 725,271 364,649 0 1,089,920 44,768 | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue<br>Operating Expense                   | 5,755,962<br>87,862<br>5,668,100<br>4,187,356              | 1.5%<br>98.5%<br>73.9%          | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.2%<br>0.0%<br>0.0%                 |
| ESCONDIDO, CA 92 SAN DIEGO DUMMY FOR MEDIO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 025 CAID HHA Sheet 725,271 364,649 0 1,089,920 44,768 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 5,755,962<br>87,862<br>5,668,100<br>4,187,356<br>1,480,744 | 1.5%<br>98.5%<br>73.9%<br>26.1% | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.2%<br>0.0%<br>0.0%<br>16.2<br>30.4 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921766 UNICARE H               | IOSPICE PROV                      | IDER, INC          |                 |         | Proprietary - Corporat | ion    |  |  |
|--------------------------------|-----------------------------------|--------------------|-----------------|---------|------------------------|--------|--|--|
| 2500 EAST FOOTHIL              | L BLVD, SUITE                     | 506 12/31/2019     | 365 Days Submi  | tted    | Hospice                |        |  |  |
| PASADENA, CA 9110              | )7                                |                    |                 |         |                        |        |  |  |
| LOS ANGELES                    | LOS ANGELES Key Performanace Ind. |                    |                 |         |                        |        |  |  |
| NATIONAL GOVERN                | MENT SERVICE                      |                    | Skilled Nursing | 0.1%    |                        |        |  |  |
| Balance Sheet Income Statement |                                   |                    |                 | Nursing | 1.0%                   |        |  |  |
| Current Assets                 | 77,311                            | Total Charges      | 1,930,932       |         | Home Healthcare        | 0.0%   |  |  |
| Fixed Assets                   | 1,461                             | Contract Allowance | 875,876         | 45.4%   | Length of Stay         |        |  |  |
| Other Assets                   | 266,875                           | Operating Revenue  | 1,055,056       | 54.6%   | Medicare LOS           |        |  |  |
| Total Assets                   | 345,647                           | Operating Expense  | 1,001,923       | 95.0%   | Current Ratio          | 2.7    |  |  |
| Current Liabilities            | 28,414                            | Operating Margin   | 53,133          | 5.0%    | Days to Collect        | 0.0    |  |  |
| Long Term Liabilities          | 302,000                           | Other Income       | 0               | 0.0%    | Avg Payment Days       | 6.8    |  |  |
| Total Equity                   | 15,233                            | Other Expense      | 0               | 0.0%    | Depreciation Rate      | 0.0%   |  |  |
| Total Liab. and Equity         | 345,647                           | Net Profit or Loss | 53,133          | 5.0%    | Return on Equity       | 348.8% |  |  |
| A0462 UNIFIED U                | COLCE CARE                        |                    |                 |         |                        |        |  |  |

#### A0163 UNIFIED HOSPICE CARE, LLC 8

7077 ORANGEWOOD AVE, SUITE 120

Cost Report not filed.

GARDEN GROVE, CA 92841

| ORANGE                 |               |                    |             |   |      | Key Performanace  | Ind. |
|------------------------|---------------|--------------------|-------------|---|------|-------------------|------|
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |             |   |      | Skilled Nursing   | 0.0% |
| Balance S              | Sheet         | Income             | e Statement |   |      | Nursing           | 0.0% |
| Current Assets         | 0             | Total Charges      |             | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0             | Contract Allowance |             | 0 | 0.0% | Length of Stay    |      |
| Other Assets           | 0             | Operating Revenue  |             | 0 | 0.0% | Medicare LOS      |      |
| Total Assets           | 0             | Operating Expense  |             | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0             | Operating Margin   |             | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0             | Other Income       |             | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0             | Other Expense      |             | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss |             | 0 | 0.0% | Return on Equity  | 0.0% |
|                        |               |                    |             |   |      |                   |      |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751571 UNION HOS       | PICE CARE, IN | IC                 |               |              | Proprietary - Corporati | on     |
|------------------------|---------------|--------------------|---------------|--------------|-------------------------|--------|
| 539 N GLENOAKS BL      | .VD           | 12/30/2019         | 364 Days Subm | itted        | Hospice                 |        |
| BURBANK, CA 91502      |               |                    |               |              |                         |        |
| LOS ANGELES            |               |                    |               |              | Key Performanac         | e Ind. |
| NATIONAL GOVERNM       | MENT SERVICE  | ES .               |               |              | Skilled Nursing         | 0.0%   |
| Balance Sheet          |               | Income             | e Statement   | nent Nursing |                         | 0.0%   |
| Current Assets         | 39,482        | Total Charges      | 2,123,770     |              | Home Healthcare         | 0.0%   |
| Fixed Assets           | 531           | Contract Allowance | 0             | 0.0%         | Length of Stay          |        |
| Other Assets           | 95,020        | Operating Revenue  | 2,123,770     | 100.0%       | Medicare LOS            |        |
| Total Assets           | 135,033       | Operating Expense  | 1,926,855     | 90.7%        | Current Ratio           |        |
| Current Liabilities    | 0             | Operating Margin   | 196,915       | 9.3%         | Days to Collect         | 0.0    |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%         | Avg Payment Days        | 0.0    |
| Total Equity           | 135,033       | Other Expense      | 0             | 0.0%         | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 135,033       | Net Profit or Loss | 196,915       | 9.3%         | Return on Equity        | 145.8% |
| A0154 UNIQUE CAI       | RE LOS ANGE   | LES HOSPICE, INC   |               |              |                         |        |

27001 AGOURA ROAD SUITE #110 Cost Report not filed.

CALABASAS, CA 91301

| LOS ANGELES            |               |                    |             |      | Key Performanace Ind. |      |  |
|------------------------|---------------|--------------------|-------------|------|-----------------------|------|--|
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |             |      | Skilled Nursing       | 0.0% |  |
| Balance S              | Sheet         | Income             | e Statement |      | Nursing               | 0.0% |  |
| Current Assets         | 0             | Total Charges      | 0           |      | Home Healthcare       | 0.0% |  |
| Fixed Assets           | 0             | Contract Allowance | 0           | 0.0% | Length of Stay        |      |  |
| Other Assets           | 0             | Operating Revenue  | 0           | 0.0% | Medicare LOS          |      |  |
| Total Assets           | 0             | Operating Expense  | 0           | 0.0% | Current Ratio         |      |  |
| Current Liabilities    | 0             | Operating Margin   | 0           | 0.0% | Days to Collect       |      |  |
| Long Term Liabilities  | 0             | Other Income       | 0           | 0.0% | Avg Payment Days      |      |  |
| Total Equity           | 0             | Other Expense      | 0           | 0.0% | Depreciation Rate     | 0.0% |  |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0           | 0.0% | Return on Equity      | 0.0% |  |

**All Providers** 

8:01 AM

Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 751723 UNIQUE HO               | SPICE AND PA                | ALLIATIVE CARE, INC | <b>)</b> .    |         | Proprietary - Corporat | ion     |
|--------------------------------|-----------------------------|---------------------|---------------|---------|------------------------|---------|
| 690 W. FOOTHILL B              | LVD                         | 12/31/2019          | 365 Days Subm | itted   | Hospice                |         |
| MONROVIA, CA 910               | 16                          |                     |               |         |                        |         |
| LOS ANGELES                    |                             |                     |               |         | Key Performana         | ce Ind. |
| NATIONAL GOVERN                | ATIONAL GOVERNMENT SERVICES |                     |               |         |                        |         |
| Balance Sheet Income Statement |                             |                     |               | Nursing | 1.5%                   |         |
| Current Assets                 | 785,271                     | Total Charges       | 2,643,530     |         | Home Healthcare        | 0.0%    |
| Fixed Assets                   | 922                         | Contract Allowance  | 0             | 0.0%    | Length of Stay         |         |
| Other Assets                   | 168,953                     | Operating Revenue   | 2,643,530     | 100.0%  | Medicare LOS           |         |
| Total Assets                   | 1,998,163                   | Operating Expense   | 2,035,815     | 77.0%   | Current Ratio          | 6.1     |
| Current Liabilities            | 129,778                     | Operating Margin    | 607,715       | 23.0%   | Days to Collect        | 0.0     |
| Long Term Liabilities          | 143,815                     | Other Income        | 0             | 0.0%    | Avg Payment Days       | 0.0     |
| Total Equity                   | 1,724,570                   | Other Expense       | 0             | 0.0%    | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity         | 1,998,163                   | Net Profit or Loss  | 607,715       | 23.0%   | Return on Equity       | 35.2%   |

#### 921752 UNISON HOSPICE CARE

3505 HART AVENUE, SUITE 112

Cost Report not filed.

ROSEMEAD, CA 91770

|               |                            |                                                                                                                                |                                                                                                                                                        |                  | Key Performanac                                                          | e Ind.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|---------------|----------------------------|--------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|--------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IMENT SERVICE | ES                         |                                                                                                                                |                                                                                                                                                        |                  | Skilled Nursing                                                          | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Sheet         | Income                     | e Statement                                                                                                                    |                                                                                                                                                        |                  | Nursing                                                                  | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 0             | Total Charges              |                                                                                                                                | 0                                                                                                                                                      |                  | Home Healthcare                                                          | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 0             | Contract Allowance         |                                                                                                                                | 0                                                                                                                                                      | 0.0%             | Length of Stay                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 0             | Operating Revenue          |                                                                                                                                | 0                                                                                                                                                      | 0.0%             | Medicare LOS                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 0             | Operating Expense          |                                                                                                                                | 0                                                                                                                                                      | 0.0%             | Current Ratio                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 0             | Operating Margin           |                                                                                                                                | 0                                                                                                                                                      | 0.0%             | Days to Collect                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 0             | Other Income               |                                                                                                                                | 0                                                                                                                                                      | 0.0%             | Avg Payment Days                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 0             | Other Expense              |                                                                                                                                | 0                                                                                                                                                      | 0.0%             | Depreciation Rate                                                        | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 0             | Net Profit or Loss         |                                                                                                                                | 0                                                                                                                                                      | 0.0%             | Return on Equity                                                         | 0.0%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|               | 0<br>0<br>0<br>0<br>0<br>0 | 0 Total Charges 0 Contract Allowance 0 Operating Revenue 0 Operating Expense 0 Operating Margin 0 Other Income 0 Other Expense | Income Statement  O Total Charges  O Contract Allowance  O Operating Revenue  O Operating Expense  O Operating Margin  O Other Income  O Other Expense | Income Statement | Income Statement   0   Total Charges   0   0   0   0   0   0   0   0   0 | Skilled Nursing Nursing  O Total Charges O Contract Allowance O Operating Revenue O Operating Expense O Operating Margin O Other Income O Other Expense O Other Income O Other Expense O Other Income |

All Providers

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Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

|                                                                                     | SPICE CARE, I                                    | NC                                                                                           |                                             |                         | Proprietary - Corporati                                                                           | on                    |
|-------------------------------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------------------------------------------------|---------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------|-----------------------|
| 7200 VINELAND AVI                                                                   | E, UNIT 204                                      | 12/31/2019                                                                                   | 365 Days Submi                              | tted                    | Hospice                                                                                           |                       |
| SUN VALLEY, CA 91                                                                   | 352                                              |                                                                                              |                                             |                         |                                                                                                   |                       |
| LOS ANGELES                                                                         |                                                  |                                                                                              |                                             |                         | Key Performanac                                                                                   | e Ind.                |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                    | ES                                                                                           |                                             |                         | Skilled Nursing                                                                                   | 0.0%                  |
| Balance S                                                                           | Sheet                                            | Income                                                                                       | Income Statement                            |                         |                                                                                                   | 0.0%                  |
| Current Assets                                                                      | 7,495                                            | Total Charges                                                                                | 783,472                                     |                         | Home Healthcare                                                                                   | 0.0%                  |
| Fixed Assets                                                                        | 58,571                                           | Contract Allowance                                                                           | 0                                           | 0.0%                    | Length of Stay                                                                                    |                       |
| Other Assets                                                                        | 0                                                | Operating Revenue                                                                            | 783,472                                     | 100.0%                  | Medicare LOS                                                                                      |                       |
| Total Assets                                                                        | 66,066                                           | Operating Expense                                                                            | 765,082                                     | 97.7%                   | Current Ratio                                                                                     |                       |
| Current Liabilities                                                                 | 0                                                | Operating Margin                                                                             | 18,390                                      | 2.3%                    | Days to Collect                                                                                   | 0.0                   |
| Long Term Liabilities                                                               | 0                                                | Other Income                                                                                 | 0                                           | 0.0%                    | Avg Payment Days                                                                                  | 0.0                   |
| Total Equity                                                                        | 66,066                                           | Other Expense                                                                                | 0                                           | 0.0%                    | Depreciation Rate                                                                                 | 0.0%                  |
| Total Liab. and Equity                                                              | 66,066                                           | Net Profit or Loss                                                                           | 18,390                                      | 2.3%                    | Return on Equity                                                                                  | 27.8%                 |
| 921730 UNITED HE                                                                    | ARTS HOSPICE                                     | HEALTH SERVICES                                                                              | S                                           |                         | Proprietary - Partnersh                                                                           | nip                   |
| 2139 TAPO STREET                                                                    | , SUITE #219                                     | 12/31/2019                                                                                   | 365 Days Submi                              | itted                   | Hospice                                                                                           |                       |
| SIMI VALLEY, CA 93                                                                  | 063                                              |                                                                                              |                                             |                         |                                                                                                   |                       |
| VENTURA                                                                             |                                                  |                                                                                              |                                             |                         |                                                                                                   |                       |
| NATIONAL COVERN                                                                     |                                                  |                                                                                              |                                             |                         | Key Performanac                                                                                   | e Ind.                |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                    | :S                                                                                           |                                             |                         | <b>Key Performanac</b> Skilled Nursing                                                            | <b>e Ind.</b><br>0.0% |
| Balance S                                                                           |                                                  |                                                                                              | e Statement                                 |                         | -                                                                                                 |                       |
|                                                                                     | Sheet                                            |                                                                                              | e <b>Statement</b><br>282,315               |                         | Skilled Nursing                                                                                   | 0.0%                  |
| Balance S                                                                           | <b>5,893</b>                                     | Income                                                                                       |                                             | 0.0%                    | Skilled Nursing Nursing                                                                           | 0.0%                  |
| Balance S<br>Current Assets                                                         | 5,893<br>2,819                                   | Income<br>Total Charges                                                                      | 282,315                                     | 0.0%<br>100.0%          | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%                  |
| Balance S Current Assets Fixed Assets                                               | 5,893<br>2,819<br>0                              | Income<br>Total Charges<br>Contract Allowance                                                | 282,315                                     |                         | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%                  |
| Balance S Current Assets Fixed Assets Other Assets                                  | 5,893<br>2,819<br>0<br>8,712                     | Income Total Charges Contract Allowance Operating Revenue                                    | 282,315<br>0<br>282,315                     | 100.0%                  | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%  |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 5,893<br>2,819<br>0<br>8,712<br>10,219           | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 282,315<br>0<br>282,315<br>281,242          | 100.0%<br>99.6%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%  |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 5,893<br>2,819<br>0<br>8,712<br>10,219<br>68,800 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 282,315<br>0<br>282,315<br>281,242<br>1,073 | 100.0%<br>99.6%<br>0.4% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%  |

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Sample Hospice reports from the Halmanac.com website.

| 551564 UNITED HOSPICE CARE INC                                                                                                        |                                                        |                                                                                              |                                                     |                                    |                                                                                                                    |                      |  |  |  |  |
|---------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------|------------------------------------|--------------------------------------------------------------------------------------------------------------------|----------------------|--|--|--|--|
| 5924 E LOS ANGEL                                                                                                                      | ES AVE STE J                                           | Cost Repor                                                                                   | t not filed.                                        |                                    |                                                                                                                    |                      |  |  |  |  |
| SIMI VALLEY, CA 93                                                                                                                    | 8063                                                   |                                                                                              |                                                     |                                    |                                                                                                                    |                      |  |  |  |  |
| VENTURA                                                                                                                               |                                                        |                                                                                              |                                                     |                                    | Key Performanac                                                                                                    | e Ind.               |  |  |  |  |
| NATIONAL GOVERN                                                                                                                       | IMENT SERVICE                                          | ES                                                                                           |                                                     |                                    | Skilled Nursing                                                                                                    | 0.0%                 |  |  |  |  |
| Balance S                                                                                                                             | Sheet                                                  | Income                                                                                       | e Statement                                         |                                    | Nursing                                                                                                            | 0.0%                 |  |  |  |  |
| Current Assets                                                                                                                        | 0                                                      | Total Charges                                                                                | 0                                                   |                                    | Home Healthcare                                                                                                    | 0.0%                 |  |  |  |  |
| Fixed Assets                                                                                                                          | 0                                                      | Contract Allowance                                                                           | 0                                                   | 0.0%                               | Length of Stay                                                                                                     |                      |  |  |  |  |
| Other Assets                                                                                                                          | 0                                                      | Operating Revenue                                                                            | 0                                                   | 0.0%                               | Medicare LOS                                                                                                       |                      |  |  |  |  |
| Total Assets                                                                                                                          | 0                                                      | Operating Expense                                                                            | 0                                                   | 0.0%                               | Current Ratio                                                                                                      |                      |  |  |  |  |
| Current Liabilities                                                                                                                   | 0                                                      | Operating Margin                                                                             | 0                                                   | 0.0%                               | Days to Collect                                                                                                    |                      |  |  |  |  |
| Long Term Liabilities                                                                                                                 | 0                                                      | Other Income                                                                                 | 0                                                   | 0.0%                               | Avg Payment Days                                                                                                   |                      |  |  |  |  |
| Total Equity                                                                                                                          | 0                                                      | Other Expense                                                                                | 0                                                   | 0.0%                               | Depreciation Rate                                                                                                  | 0.0%                 |  |  |  |  |
| Total Liab. and Equity                                                                                                                | 0                                                      | Net Profit or Loss                                                                           | 0                                                   | 0.0%                               | Return on Equity                                                                                                   | 0.0%                 |  |  |  |  |
| 751535 UNITED HO                                                                                                                      | SPICE INC                                              |                                                                                              | 751535 UNITED HOSPICE INC Proprietary - Corporation |                                    |                                                                                                                    |                      |  |  |  |  |
|                                                                                                                                       |                                                        |                                                                                              |                                                     |                                    |                                                                                                                    |                      |  |  |  |  |
| 12402 INDUSTRIAL                                                                                                                      | BLVD SUITE A7                                          | 12/31/2019                                                                                   | 365 Days Submi                                      | itted                              | Hospice                                                                                                            |                      |  |  |  |  |
|                                                                                                                                       |                                                        | 12/31/2019                                                                                   | 365 Days Submi                                      | itted                              | Hospice                                                                                                            |                      |  |  |  |  |
| 12402 INDUSTRIAL VICTORVILLE, CA 93                                                                                                   |                                                        | 12/31/2019                                                                                   | 365 Days Subm                                       | itted                              | Hospice  Key Performanac                                                                                           | ce Ind.              |  |  |  |  |
| VICTORVILLE, CA 92                                                                                                                    | 2395                                                   |                                                                                              | 365 Days Submi                                      | itted                              |                                                                                                                    | ce Ind.<br>0.0%      |  |  |  |  |
| VICTORVILLE, CA 93                                                                                                                    | 2395<br>IMENT SERVICE                                  | ΞS                                                                                           | 365 Days Submi                                      | itted                              | Key Performanac                                                                                                    |                      |  |  |  |  |
| VICTORVILLE, CA 93<br>SAN BERNARDINO<br>NATIONAL GOVERN                                                                               | 2395<br>IMENT SERVICE<br>Sheet                         | ΞS                                                                                           | ·                                                   | itted                              | <b>Key Performanac</b> Skilled Nursing                                                                             | 0.0%                 |  |  |  |  |
| VICTORVILLE, CA 92<br>SAN BERNARDINO<br>NATIONAL GOVERN<br>Balance S                                                                  | 2395<br>NMENT SERVICE<br>Sheet<br>6,982                | ES<br>Income                                                                                 | e Statement                                         | itted 0.0%                         | Key Performanac<br>Skilled Nursing<br>Nursing                                                                      | 0.0%                 |  |  |  |  |
| VICTORVILLE, CA 92 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets                                                            | 2395<br>IMENT SERVICE<br>Sheet<br>6,982<br>288         | ES<br>Income<br>Total Charges                                                                | e <b>Statement</b><br>812,923                       |                                    | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.0%                 |  |  |  |  |
| VICTORVILLE, CA 92 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | 2395<br>IMENT SERVICE<br>Sheet<br>6,982<br>288         | Income Total Charges Contract Allowance Operating Revenue                                    | e <b>Statement</b><br>812,923<br>0                  | 0.0%                               | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.0%                 |  |  |  |  |
| VICTORVILLE, CA 99 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | 2395  NMENT SERVICE  Sheet  6,982  288  10,233  17,503 | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement<br>812,923<br>0<br>812,923              | 0.0%<br>100.0%                     | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%                 |  |  |  |  |
| VICTORVILLE, CA 99 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 2395  NMENT SERVICE  6,982 288 10,233 17,503 0         | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement<br>812,923<br>0<br>812,923<br>1,085,933 | 0.0%<br>100.0%<br>133.6%           | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0% |  |  |  |  |
| VICTORVILLE, CA 99 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 2395  NMENT SERVICE  6,982 288 10,233 17,503 0 264,685 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | e Statement 812,923 0 812,923 1,085,933 -273,010    | 0.0%<br>100.0%<br>133.6%<br>-33.6% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0% |  |  |  |  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0156 UNITED HO        | SPICE SERVIC    | ES INC             |               |        |                       |               |
|------------------------|-----------------|--------------------|---------------|--------|-----------------------|---------------|
| 225 EAST BROADW        | 'AY, SUITE B104 | Cost Repor         | t not filed.  |        |                       |               |
| GLENDALE, CA 9120      | 05              |                    |               |        |                       |               |
| LOS ANGELES            |                 |                    |               |        | Key Performana        | ce Ind.       |
| NATIONAL GOVERN        | IMENT SERVICE   | S                  |               |        | Skilled Nursing       | 0.0%          |
| Balance S              | Sheet           | Income             | e Statement   |        | Nursing               | 0.0%          |
| Current Assets         | 0               | Total Charges      | 0             |        | Home Healthcare       | 0.0%          |
| Fixed Assets           | 0               | Contract Allowance | 0             | 0.0%   | Length of Stay        |               |
| Other Assets           | 0               | Operating Revenue  | 0             | 0.0%   | Medicare LOS          |               |
| Total Assets           | 0               | Operating Expense  | 0             | 0.0%   | Current Ratio         |               |
| Current Liabilities    | 0               | Operating Margin   | 0             | 0.0%   | Days to Collect       |               |
| Long Term Liabilities  | 0               | Other Income       | 0             | 0.0%   | Avg Payment Days      |               |
| Total Equity           | 0               | Other Expense      | 0             | 0.0%   | Depreciation Rate     | 0.0%          |
| Total Liab. and Equity | 0               | Net Profit or Loss | 0             | 0.0%   | Return on Equity      | 0.0%          |
| A0164 UNITEDCA         | RE HOSPICE, IN  | IC                 |               |        | Proprietary - Corpora | tion          |
| 11080 ARTESIA BLV      | /D, SUITE D     | 12/31/2019         | 173 Days Subm | itted  | Hospice               |               |
| CERRITOS, CA 9070      | 03              |                    |               |        |                       |               |
| LOS ANGELES            |                 |                    |               |        | Key Performana        | ce Ind.       |
| NATIONAL GOVERN        | IMENT SERVICE   | S                  |               |        | Skilled Nursing       | 0.0%          |
| Balance S              | Sheet           | Income             | e Statement   |        | Nursing               | 0.0%          |
| Current Assets         | 7,161           | Total Charges      | 5,000         |        | Home Healthcare       | 0.0%          |
| Fixed Assets           | 0               | Contract Allowance | 5,000         | 100.0% | Length of Stay        |               |
| Other Assets           | 0               | Operating Revenue  | 0             | 0.0%   | Medicare LOS          |               |
| Total Assets           | 7,161           | Operating Expense  | 67,555        | 0.0%   | Current Ratio         | 7.8           |
| Current Liabilities    | 923             | Operating Margin   | -67,555       | 0.0%   | Days to Collect       |               |
| Long Term Liabilities  | 0               | Other Income       | 0             | 0.0%   | Avg Payment Days      | 2.4           |
| Total Equity           | 6,238           | Other Expense      | 0             | 0.0%   | Depreciation Rate     | 0.0%          |
| Total Liab. and Equity | 7,161           | Net Profit or Loss | (67,555)      | 0.0%   | Return on Equity      | -<br>1,083.0% |

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Sample Hospice reports from the Halmanac.com website.

| 751768 UNITY FIRS                                                         | ST HOSPICE CA                                                     | RE, INC.                                                                              |                                                           |                        | Proprietary - Corporati                                                                            | on                          |
|---------------------------------------------------------------------------|-------------------------------------------------------------------|---------------------------------------------------------------------------------------|-----------------------------------------------------------|------------------------|----------------------------------------------------------------------------------------------------|-----------------------------|
| 2525 COLORADO B                                                           | LVD, SUITE E                                                      | 12/31/2019                                                                            | 365 Days Subm                                             | itted                  | Hospice                                                                                            |                             |
| LOS ANGELES, CA                                                           | 90041                                                             |                                                                                       |                                                           |                        |                                                                                                    |                             |
| LOS ANGELES                                                               |                                                                   |                                                                                       |                                                           |                        | Key Performanad                                                                                    | e Ind.                      |
| NATIONAL GOVERN                                                           | IMENT SERVICE                                                     | ES .                                                                                  |                                                           |                        | Skilled Nursing                                                                                    | 0.0%                        |
| Balance S                                                                 | Sheet                                                             | Income                                                                                | e Statement                                               |                        | Nursing                                                                                            | 0.5%                        |
| Current Assets                                                            | 45,328                                                            | Total Charges                                                                         | 1,883,496                                                 |                        | Home Healthcare                                                                                    | 0.0%                        |
| Fixed Assets                                                              | 64,571                                                            | Contract Allowance                                                                    | 0                                                         | 0.0%                   | Length of Stay                                                                                     |                             |
| Other Assets                                                              | 1,600                                                             | Operating Revenue                                                                     | 1,883,496                                                 | 100.0%                 | Medicare LOS                                                                                       |                             |
| Total Assets                                                              | 111,499                                                           | Operating Expense                                                                     | 1,735,263                                                 | 92.1%                  | Current Ratio                                                                                      |                             |
| Current Liabilities                                                       | 0                                                                 | Operating Margin                                                                      | 148,233                                                   | 7.9%                   | Days to Collect                                                                                    | 0.0                         |
| Long Term Liabilities                                                     | 0                                                                 | Other Income                                                                          | 0                                                         | 0.0%                   | Avg Payment Days                                                                                   | 0.0                         |
| Total Equity                                                              | 111,499                                                           | Other Expense                                                                         | 0                                                         | 0.0%                   | Depreciation Rate                                                                                  | 0.0%                        |
| Total Liab. and Equity                                                    | 111,499                                                           | Net Profit or Loss                                                                    | 148,233                                                   | 7.9%                   | Return on Equity                                                                                   | 132.9%                      |
| 551778 UNITY HOS                                                          | SPICE                                                             |                                                                                       |                                                           |                        | Proprietary - Corporati                                                                            | on                          |
| 149 PASADENA AVI                                                          | E, STE C                                                          | 12/31/2019                                                                            | 365 Days Subm                                             | itted                  | Hospice                                                                                            |                             |
| SOUTH PASADENA,                                                           | CA 91030                                                          |                                                                                       |                                                           |                        |                                                                                                    |                             |
| LOS ANGELES                                                               |                                                                   |                                                                                       |                                                           |                        | Key Performanac                                                                                    | e Ind.                      |
| NATIONAL GOVERN                                                           | IMENT SERVICE                                                     | ES                                                                                    |                                                           |                        | Skilled Nursing                                                                                    |                             |
| Dalama - C                                                                |                                                                   |                                                                                       |                                                           |                        |                                                                                                    | 0.1%                        |
| Balance S                                                                 | Sheet                                                             | Income                                                                                | e Statement                                               |                        | Nursing                                                                                            | 0.1%<br>1.4%                |
| Current Assets                                                            |                                                                   | Income<br>Total Charges                                                               | <b>Statement</b> 5,681,521                                |                        | _                                                                                                  |                             |
|                                                                           | 1,295,581                                                         |                                                                                       |                                                           | 2.7%                   | Nursing                                                                                            | 1.4%                        |
| Current Assets                                                            | 1,295,581                                                         | Total Charges Contract Allowance                                                      | 5,681,521                                                 | 2.7%<br>97.3%          | Nursing Home Healthcare Length of Stay                                                             | 1.4%                        |
| Current Assets Fixed Assets                                               | 1,295,581<br>45,343<br>5,800                                      | Total Charges Contract Allowance                                                      | 5,681,521                                                 |                        | Nursing Home Healthcare Length of Stay Medicare LOS                                                | 1.4%                        |
| Current Assets Fixed Assets Other Assets                                  | 1,295,581<br>45,343<br>5,800<br>1,686,724                         | Total Charges Contract Allowance Operating Revenue                                    | 5,681,521<br>153,077<br>5,528,444                         | 97.3%                  | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 1.4%<br>0.0%                |
| Current Assets Fixed Assets Other Assets Total Assets                     | 1,295,581<br>45,343<br>5,800<br>1,686,724<br>661,878              | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 5,681,521<br>153,077<br>5,528,444<br>5,303,121            | 97.3%<br>95.9%         | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 1.4%<br>0.0%<br>2.0         |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,295,581<br>45,343<br>5,800<br>1,686,724<br>661,878<br>1,414,702 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 5,681,521<br>153,077<br>5,528,444<br>5,303,121<br>225,323 | 97.3%<br>95.9%<br>4.1% | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 1.4%<br>0.0%<br>2.0<br>92.0 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921558 UNIVERSAL                                                                    | L HEALIH NEI                                |                                                                                              |                                              |                         | Proprietary - Corporation                                                                         | on                             |
|-------------------------------------------------------------------------------------|---------------------------------------------|----------------------------------------------------------------------------------------------|----------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------|--------------------------------|
| 2400 EAST KATELLA                                                                   | A AVE, SUITE 80                             | 00 12/31/2019                                                                                | 365 Days Submi                               | tted                    | Hospice                                                                                           |                                |
| ANAHEIM, CA 92806                                                                   | ;                                           |                                                                                              |                                              |                         |                                                                                                   |                                |
| ORANGE                                                                              |                                             |                                                                                              |                                              |                         | Key Performanac                                                                                   | e Ind.                         |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                               | ES                                                                                           |                                              |                         | Skilled Nursing                                                                                   | 0.0%                           |
| Balance S                                                                           | Sheet                                       | Income                                                                                       | e Statement                                  |                         | Nursing                                                                                           | 0.0%                           |
| Current Assets                                                                      | 122,289                                     | Total Charges                                                                                | 1,000,460                                    |                         | Home Healthcare                                                                                   | 0.0%                           |
| Fixed Assets                                                                        | 14,542                                      | Contract Allowance                                                                           | 359,909                                      | 36.0%                   | Length of Stay                                                                                    |                                |
| Other Assets                                                                        | 0                                           | Operating Revenue                                                                            | 640,551                                      | 64.0%                   | Medicare LOS                                                                                      |                                |
| Total Assets                                                                        | 141,974                                     | Operating Expense                                                                            | 853,918                                      | 133.3%                  | Current Ratio                                                                                     | 0.9                            |
| Current Liabilities                                                                 | 142,041                                     | Operating Margin                                                                             | -213,367                                     | -33.3%                  | Days to Collect                                                                                   | 5.4                            |
| Long Term Liabilities                                                               | 505,088                                     | Other Income                                                                                 | 0                                            | 0.0%                    | Avg Payment Days                                                                                  | 24.3                           |
| Total Equity                                                                        | -505,155                                    | Other Expense                                                                                | 0                                            | 0.0%                    | Depreciation Rate                                                                                 | 0.0%                           |
| Total Liab. and Equity                                                              | 141,974                                     | Net Profit or Loss                                                                           | (213,367)                                    | -33.3%                  | Return on Equity                                                                                  | 42.2%                          |
| 921524 UNIVERSA                                                                     | L HOSPICE CAI                               | RE, INC                                                                                      |                                              |                         | Proprietary - Corporation                                                                         | on                             |
| 3171 LOS FELIZ BL\                                                                  | /D SUITE 207                                | 12/31/2019                                                                                   | 365 Days Submi                               | tted                    | Hospice                                                                                           |                                |
| LOS ANGELES, CA 9                                                                   | 90039                                       |                                                                                              |                                              |                         |                                                                                                   |                                |
| LOS ANGELES                                                                         | 30000                                       |                                                                                              |                                              |                         |                                                                                                   |                                |
|                                                                                     | 30000                                       |                                                                                              |                                              |                         | Key Performanac                                                                                   | e Ind.                         |
| NATIONAL GOVERN                                                                     |                                             | <b>∃</b> S                                                                                   |                                              |                         | <b>Key Performanac</b> Skilled Nursing                                                            |                                |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                               |                                                                                              | e Statement                                  |                         | •                                                                                                 | 0.0%                           |
|                                                                                     | IMENT SERVICE                               |                                                                                              | e <b>Statement</b><br>498,968                |                         | Skilled Nursing                                                                                   | 0.0%<br>0.0%                   |
| Balance S                                                                           | IMENT SERVICE                               | Income<br>Total Charges                                                                      |                                              | 0.0%                    | Skilled Nursing Nursing                                                                           | 0.0%<br>0.0%                   |
| Balance S<br>Current Assets                                                         | IMENT SERVICE<br>Sheet<br>27,586<br>0       | Income<br>Total Charges                                                                      | 498,968                                      | 0.0%<br>100.0%          | Skilled Nursing Nursing Home Healthcare                                                           | e Ind.<br>0.0%<br>0.0%<br>0.0% |
| Balance S Current Assets Fixed Assets                                               | IMENT SERVICE Sheet 27,586 0                | Income<br>Total Charges<br>Contract Allowance                                                | 498,968                                      |                         | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%                   |
| Balance S Current Assets Fixed Assets Other Assets                                  | IMENT SERVICE<br>27,586<br>0<br>0<br>27,586 | Income Total Charges Contract Allowance Operating Revenue                                    | 498,968  0  498,968                          | 100.0%                  | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%                   |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 27,586<br>0<br>27,586<br>0<br>27,586        | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 498,968<br>0<br>498,968<br>475,505           | 100.0%<br>95.3%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%           |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | IMENT SERVICE 27,586  0  27,586  0  100,268 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 498,968<br>0<br>498,968<br>475,505<br>23,463 | 100.0%<br>95.3%<br>4.7% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%           |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                                     | L HOSPICE GR                                                        | OUP                                                                                                            |                                              |                                  | Proprietary - Corporati                                                                                                             | on                           |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|----------------------------------------------|----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
| 15720 VENTURA BL                                                                                                                                    | VD SUITE 208                                                        | 12/31/2019                                                                                                     | 365 Days Subm                                | itted                            | Hospice                                                                                                                             |                              |
| ENCINO, CA 91436                                                                                                                                    |                                                                     |                                                                                                                |                                              |                                  |                                                                                                                                     |                              |
| LOS ANGELES                                                                                                                                         |                                                                     |                                                                                                                |                                              |                                  | Key Performanac                                                                                                                     | e Ind.                       |
| NATIONAL GOVERN                                                                                                                                     | IMENT SERVICE                                                       | ES .                                                                                                           |                                              |                                  | Skilled Nursing                                                                                                                     | 0.0%                         |
| Balance S                                                                                                                                           | Sheet                                                               | Income                                                                                                         | e Statement                                  |                                  | Nursing                                                                                                                             | 0.0%                         |
| Current Assets                                                                                                                                      | 208,923                                                             | Total Charges                                                                                                  | 945,688                                      |                                  | Home Healthcare                                                                                                                     | 0.0%                         |
| Fixed Assets                                                                                                                                        | 230,000                                                             | Contract Allowance                                                                                             | 0                                            | 0.0%                             | Length of Stay                                                                                                                      |                              |
| Other Assets                                                                                                                                        | 0                                                                   | Operating Revenue                                                                                              | 945,688                                      | 100.0%                           | Medicare LOS                                                                                                                        |                              |
| Total Assets                                                                                                                                        | 438,923                                                             | Operating Expense                                                                                              | 895,070                                      | 94.6%                            | Current Ratio                                                                                                                       | 12.0                         |
| Current Liabilities                                                                                                                                 | 17,447                                                              | Operating Margin                                                                                               | 50,618                                       | 5.4%                             | Days to Collect                                                                                                                     | 0.0                          |
| Long Term Liabilities                                                                                                                               | 0                                                                   | Other Income                                                                                                   | 0                                            | 0.0%                             | Avg Payment Days                                                                                                                    | 7.1                          |
| Total Equity                                                                                                                                        | 421,476                                                             | Other Expense                                                                                                  | 0                                            | 0.0%                             | Depreciation Rate                                                                                                                   | 0.0%                         |
| Total Liab. and Equity                                                                                                                              | 438,923                                                             | Net Profit or Loss                                                                                             | 50,618                                       | 5.4%                             | Return on Equity                                                                                                                    | 12.0%                        |
|                                                                                                                                                     |                                                                     |                                                                                                                |                                              |                                  |                                                                                                                                     |                              |
| 751716 UNIVERSA                                                                                                                                     | L HOSPICE, INC                                                      | :                                                                                                              |                                              |                                  | Proprietary - Corporati                                                                                                             | on                           |
| 751716 UNIVERSA                                                                                                                                     |                                                                     |                                                                                                                | 365 Days Subm                                | itted                            | Proprietary - Corporati                                                                                                             | on                           |
|                                                                                                                                                     | E BLVD, SUITE 2                                                     |                                                                                                                | 365 Days Subm                                | itted                            |                                                                                                                                     | on                           |
| 151 N SAN VICENTE                                                                                                                                   | E BLVD, SUITE 2                                                     |                                                                                                                | 365 Days Subm                                | itted                            |                                                                                                                                     |                              |
| 151 N SAN VICENTE                                                                                                                                   | E BLVD, SUITE 2                                                     | 209 12/31/2019                                                                                                 | 365 Days Subm                                | itted                            | Hospice                                                                                                                             |                              |
| 151 N SAN VICENTE<br>BEVERLY HILLS, CA<br>LOS ANGELES                                                                                               | E BLVD, SUITE 2                                                     | 209 12/31/2019<br>ES                                                                                           | 365 Days Subm                                | itted                            | Hospice  Key Performanac                                                                                                            | e Ind.                       |
| 151 N SAN VICENTE<br>BEVERLY HILLS, CA<br>LOS ANGELES<br>NATIONAL GOVERN                                                                            | E BLVD, SUITE 2<br>0 90211<br>IMENT SERVICE                         | 209 12/31/2019<br>ES                                                                                           |                                              | itted                            | Hospice  Key Performanac  Skilled Nursing                                                                                           | e Ind.<br>0.0%               |
| 151 N SAN VICENTE BEVERLY HILLS, CA LOS ANGELES NATIONAL GOVERN Balance S                                                                           | E BLVD, SUITE 2<br>0 90211<br>IMENT SERVICE<br>Sheet<br>153,689     | 209 12/31/2019<br>ES<br>Income                                                                                 | e Statement                                  | itted                            | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                                    | e Ind.<br>0.0%<br>0.0%       |
| 151 N SAN VICENTE BEVERLY HILLS, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | E BLVD, SUITE 2<br>0 90211<br>IMENT SERVICE<br>Sheet<br>153,689     | 209 12/31/2019<br>ES<br>Income<br>Total Charges                                                                | e <b>Statement</b><br>752,600                |                                  | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                                  | e Ind.<br>0.0%<br>0.0%       |
| 151 N SAN VICENTE BEVERLY HILLS, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | E BLVD, SUITE 2  A 90211  IMENT SERVICE  Sheet  153,689             | 209 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                               | e <b>Statement</b> 752,600                   | 0.0%                             | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | e Ind.<br>0.0%<br>0.0%       |
| 151 N SAN VICENTE BEVERLY HILLS, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | E BLVD, SUITE 2  0 90211  IMENT SERVICE  153,689  0 0               | 209 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense            | e Statement 752,600 0 752,600                | 0.0%<br>100.0%                   | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | e Ind.<br>0.0%<br>0.0%       |
| 151 N SAN VICENTE BEVERLY HILLS, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | E BLVD, SUITE 2  4 90211  IMENT SERVICE  5heet  153,689  0  153,689 | 209 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement 752,600 0 752,600 662,142        | 0.0%<br>100.0%<br>88.0%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>0.0%<br>0.0%         |
| 151 N SAN VICENTE BEVERLY HILLS, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | E BLVD, SUITE 2  0 90211  IMENT SERVICE  153,689  0  153,689  0     | 209 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | e Statement 752,600 0 752,600 662,142 90,458 | 0.0%<br>100.0%<br>88.0%<br>12.0% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.0%<br>0.0%<br>15.6 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751778 URBAN HO        | SPICE CARE, II | NC                 |               |        | Proprietary - Corporati | on     |
|------------------------|----------------|--------------------|---------------|--------|-------------------------|--------|
| 2161 COLORADO BI       | LVD, SUITE 206 | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |
| LOS ANGELES, CA S      | 90041          |                    |               |        |                         |        |
| LOS ANGELES            |                |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ES                 |               |        | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet          | Incom              | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets         | 0              | Total Charges      | 292,368       |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 3,567          | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 0              | Operating Revenue  | 292,368       | 100.0% | Medicare LOS            |        |
| Total Assets           | 3,567          | Operating Expense  | 296,611       | 101.5% | Current Ratio           | 0.0    |
| Current Liabilities    | 11,792         | Operating Margin   | -4,243        | -1.5%  | Days to Collect         | 0.0    |
| Long Term Liabilities  | 21,728         | Other Income       | 0             | 0.0%   | Avg Payment Days        | 10.2   |
| Total Equity           | -29,953        | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 3,567          | Net Profit or Loss | (4,243)       | -1.5%  | Return on Equity        | 14.2%  |
| 751531 URGENT H        | OSPICE CARE,   | INC                |               |        | Proprietary - Corporati | on     |
| 224 E OLIVE AVE, S     | TE 216         | 12/31/2019         | 365 Days Subm | itted  | Hospice                 |        |
| BURBANK, CA 91502      | 2              |                    |               |        |                         |        |
| LOS ANGELES            |                |                    |               |        | Key Performanac         | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ES .               |               |        | Skilled Nursing         | 0.0%   |
| Balance S              | Sheet          | Income             | e Statement   |        | Nursing                 | 0.0%   |
| Current Assets         | 9,183          | Total Charges      | 314,549       |        | Home Healthcare         | 0.0%   |
| Fixed Assets           | 15,525         | Contract Allowance | 0             | 0.0%   | Length of Stay          |        |
| Other Assets           | 7,006          | Operating Revenue  | 314,549       | 100.0% | Medicare LOS            |        |
| Total Assets           | 31,714         | Operating Expense  | 510,243       | 162.2% | Current Ratio           | 0.1    |
| Current Liabilities    | 117,376        | Operating Margin   | -195,694      | -62.2% | Days to Collect         | 0.0    |
| Long Term Liabilities  | 329,887        | Other Income       | 0             | 0.0%   | Avg Payment Days        | 37.3   |
| Total Equity           | -415,549       | Other Expense      | 0             | 0.0%   | Depreciation Rate       | 0.0%   |
| Total Liab. and Equity | 31,714         | Net Profit or Loss | (195,694)     | -62.2% | Return on Equity        | 47.1%  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551739 USM HOSP                                                                                                                                                     | PICE                                                                         |                                                                                                                                       |                                                              |                                  | Proprietary - Corporat                                                                                                                             | tion                            |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|
| 7040 HAYVENHURS                                                                                                                                                     | ST SUITE 201                                                                 | 12/31/2019                                                                                                                            | 365 Days Subm                                                | itted                            | Hospice                                                                                                                                            |                                 |
| VAN NUYS, CA 9140                                                                                                                                                   | 06                                                                           |                                                                                                                                       |                                                              |                                  |                                                                                                                                                    |                                 |
| LOS ANGELES                                                                                                                                                         |                                                                              |                                                                                                                                       |                                                              |                                  | Key Performana                                                                                                                                     | ce Ind.                         |
| NATIONAL GOVERN                                                                                                                                                     | MENT SERVICE                                                                 | ES .                                                                                                                                  |                                                              |                                  | Skilled Nursing                                                                                                                                    | 2.5%                            |
| Balance S                                                                                                                                                           | Sheet                                                                        | Income                                                                                                                                | Statement                                                    |                                  | Nursing                                                                                                                                            | 0.0%                            |
| Current Assets                                                                                                                                                      | -14,691                                                                      | Total Charges                                                                                                                         | 1,207,029                                                    |                                  | Home Healthcare                                                                                                                                    | 0.0%                            |
| Fixed Assets                                                                                                                                                        | 32,195                                                                       | Contract Allowance                                                                                                                    | 0                                                            | 0.0%                             | Length of Stay                                                                                                                                     |                                 |
| Other Assets                                                                                                                                                        | 0                                                                            | Operating Revenue                                                                                                                     | 1,207,029                                                    | 100.0%                           | Medicare LOS                                                                                                                                       |                                 |
| Total Assets                                                                                                                                                        | 20,404                                                                       | Operating Expense                                                                                                                     | 1,160,824                                                    | 96.2%                            | Current Ratio                                                                                                                                      | (0.3)                           |
| Current Liabilities                                                                                                                                                 | 47,447                                                                       | Operating Margin                                                                                                                      | 46,205                                                       | 3.8%                             | Days to Collect                                                                                                                                    | 0.0                             |
| Long Term Liabilities                                                                                                                                               | 0                                                                            | Other Income                                                                                                                          | 0                                                            | 0.0%                             | Avg Payment Days                                                                                                                                   | 0.0                             |
| Total Equity                                                                                                                                                        | -27,043                                                                      | Other Expense                                                                                                                         | 0                                                            | 0.0%                             | Depreciation Rate                                                                                                                                  | 0.0%                            |
|                                                                                                                                                                     |                                                                              |                                                                                                                                       |                                                              |                                  |                                                                                                                                                    |                                 |
| Total Liab. and Equity                                                                                                                                              | 20,404                                                                       | Net Profit or Loss                                                                                                                    | 46,205                                                       | 3.8%                             | Return on Equity                                                                                                                                   | -170.9%                         |
|                                                                                                                                                                     | HOSPICE CARI                                                                 |                                                                                                                                       | 46,205                                                       | 3.8%                             | Return on Equity  Proprietary - Corporat                                                                                                           |                                 |
| A0151 VALENCIA                                                                                                                                                      | HOSPICE CARI                                                                 | <br>E                                                                                                                                 | 46,205<br>365 Days Subm                                      |                                  |                                                                                                                                                    |                                 |
| A0151 VALENCIA<br>5<br>25050 AVENUE KEA                                                                                                                             | HOSPICE CARI                                                                 | <br>E                                                                                                                                 | <u> </u>                                                     |                                  | Proprietary - Corporat                                                                                                                             |                                 |
| A0151 VALENCIA<br>5                                                                                                                                                 | HOSPICE CARI                                                                 | <br>E                                                                                                                                 | <u> </u>                                                     |                                  | Proprietary - Corporat                                                                                                                             | tion                            |
| A0151 VALENCIA<br>5<br>25050 AVENUE KEA<br>VALENCIA, CA 9135                                                                                                        | HOSPICE CARI                                                                 | E<br>04 12/31/2019                                                                                                                    | <u> </u>                                                     |                                  | Proprietary - Corporat Hospice                                                                                                                     | tion                            |
| A0151 VALENCIA 5 25050 AVENUE KEA VALENCIA, CA 9135 LOS ANGELES NATIONAL GOVERN                                                                                     | HOSPICE CARI ARNY, SUITE #10                                                 | E<br>04 12/31/2019<br>ES                                                                                                              | <u> </u>                                                     |                                  | Proprietary - Corporat  Hospice  Key Performanae                                                                                                   | tion                            |
| A0151 VALENCIA<br>5<br>25050 AVENUE KEA<br>VALENCIA, CA 9135<br>LOS ANGELES                                                                                         | HOSPICE CARI ARNY, SUITE #10 55 NMENT SERVICE                                | E<br>04 12/31/2019<br>ES                                                                                                              | 365 Days Subm                                                |                                  | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing                                                                                  | ce Ind.                         |
| A0151 VALENCIA 5 25050 AVENUE KEA VALENCIA, CA 9135 LOS ANGELES NATIONAL GOVERN Balance S                                                                           | HOSPICE CARI ARNY, SUITE #10 55 NMENT SERVICE                                | E 12/31/2019 ES Income                                                                                                                | 365 Days Subm                                                |                                  | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing                                                                         | ce Ind.<br>0.0%<br>0.0%         |
| A0151 VALENCIA 5 25050 AVENUE KEA VALENCIA, CA 9135 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                            | HOSPICE CARI ARNY, SUITE #10 55 NMENT SERVICE Sheet 142,364                  | E  04 12/31/2019  ES  Income                                                                                                          | 365 Days Subm                                                | itted                            | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing  Nursing  Home Healthcare                                                        | ce Ind.<br>0.0%<br>0.0%         |
| A0151 VALENCIA 5 25050 AVENUE KEA VALENCIA, CA 9135 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | HOSPICE CARI ARNY, SUITE #10 55 NMENT SERVICE Sheet 142,364 0 0              | E  04 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                       | 365 Days Subm  • Statement  399,300  0                       | itted                            | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                            | ce Ind.<br>0.0%<br>0.0%         |
| A0151 VALENCIA 5 25050 AVENUE KEA VALENCIA, CA 9135 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | HOSPICE CARI ARNY, SUITE #10 55 NMENT SERVICE Sheet 142,364 0 0              | E  04 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | 365 Days Subm  2 Statement 399,300 0 399,300                 | 0.0%<br>100.0%                   | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | ce Ind.<br>0.0%<br>0.0%         |
| A0151 VALENCIA 5 25050 AVENUE KEA VALENCIA, CA 9135 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | HOSPICE CARI ARNY, SUITE #10 55  NMENT SERVICE Sheet  142,364  0  0  150,197 | E  04 12/31/2019  ES  Income Total Charges  Contract Allowance Operating Revenue Operating Expense Operating Margin                   | 365 Days Subm  Statement 399,300 0 399,300 131,506           | 0.0%<br>100.0%<br>32.9%          | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | ce Ind.<br>0.0%<br>0.0%<br>0.0% |
| A0151 VALENCIA 5 25050 AVENUE KEA VALENCIA, CA 9135 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | HOSPICE CARI ARNY, SUITE #10 55  NMENT SERVICE Sheet  142,364  0  0  150,197 | E  04 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | 365 Days Subm  2 Statement 399,300 0 399,300 131,506 267,794 | 0.0%<br>100.0%<br>32.9%<br>67.1% | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | ce Ind. 0.0% 0.0% 0.0%          |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921534 VALLEY'S        | BEST HOSPICE  | - AV               |               |        | Proprietary - Other |         |
|------------------------|---------------|--------------------|---------------|--------|---------------------|---------|
| 43805 15TH STREE       | T WEST        | 12/31/2019         | 365 Days Subm | itted  | Hospice             |         |
| LANCASTER, CA 93       | 534           |                    |               |        |                     |         |
| LOS ANGELES            |               |                    |               |        | Key Performana      | ce Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |               |        | Skilled Nursing     | 0.0%    |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing             | 0.0%    |
| Current Assets         | 651,384       | Total Charges      | 1,331,252     |        | Home Healthcare     | 0.0%    |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay      |         |
| Other Assets           | 2,970         | Operating Revenue  | 1,331,252     | 100.0% | Medicare LOS        |         |
| Total Assets           | 654,354       | Operating Expense  | 1,444,626     | 108.5% | Current Ratio       | 4.3     |
| Current Liabilities    | 152,117       | Operating Margin   | -113,374      | -8.5%  | Days to Collect     | 67.6    |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days    | 37.3    |
| Total Equity           | 502,237       | Other Expense      | 0             | 0.0%   | Depreciation Rate   | 0.0%    |
| Total Liab. and Equity | 654,354       | Net Profit or Loss | (113,374)     | -8.5%  | Return on Equity    | -22.6%  |
| 551592 VALLEY'S        | BEST HOSPICE  | , INC              |               |        | Proprietary - Other |         |
| 101 SOUTH FIRST S      | STREET, SUITE | 301 12/31/2019     | 365 Days Subm | itted  | Hospice             |         |
| BURBANK, CA 91502      | 2             |                    |               |        |                     |         |
| LOS ANGELES            |               |                    |               |        | Key Performana      | ce Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |               |        | Skilled Nursing     | 0.4%    |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing             | 0.7%    |
| Current Assets         | 3,509,618     | Total Charges      | 4,688,733     |        | Home Healthcare     | 0.0%    |
| Fixed Assets           | 2,399         | Contract Allowance | 0             | 0.0%   | Length of Stay      |         |
| Other Assets           | 14,957        | Operating Revenue  | 4,688,733     | 100.0% | Medicare LOS        |         |
| Total Assets           | 3,526,974     | Operating Expense  | 5,186,816     | 110.6% | Current Ratio       | 8.7     |
| Current Liabilities    | 401,628       | Operating Margin   | -498,083      | -10.6% | Days to Collect     | 73.9    |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days    | 28.3    |
| Total Equity           | 3,125,346     | Other Expense      | 0             | 0.0%   | Depreciation Rate   | 0.0%    |
| Total Liab. and Equity | 3,526,974     | Net Profit or Loss | (498,083)     | -10.6% | Return on Equity    | -15.9%  |

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Sample Hospice reports from the Halmanac.com website.

| STILL TALLET OAT                                                                                                                     | RE HOSPICE,                                                               | INC                                                                                          |                                                                          |                                  | Proprietary - Corporati                                                                                                             | on                                 |
|--------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|
| 13746 VICTORY BLVI                                                                                                                   | D, STE 310                                                                | 12/31/2019                                                                                   | 365 Days Submi                                                           | tted                             | Hospice                                                                                                                             |                                    |
| VAN NUYS, CA 91401                                                                                                                   |                                                                           |                                                                                              |                                                                          |                                  |                                                                                                                                     |                                    |
| LOS ANGELES                                                                                                                          |                                                                           |                                                                                              |                                                                          |                                  | Key Performanad                                                                                                                     | e Ind.                             |
| NATIONAL GOVERNA                                                                                                                     | MENT SERVICE                                                              | ES .                                                                                         |                                                                          |                                  | Skilled Nursing                                                                                                                     | 0.0%                               |
| Balance Sh                                                                                                                           | neet                                                                      | Income                                                                                       | e Statement                                                              |                                  | Nursing                                                                                                                             | 0.0%                               |
| Current Assets                                                                                                                       | 0                                                                         | Total Charges                                                                                | 432,990                                                                  |                                  | Home Healthcare                                                                                                                     | 0.0%                               |
| Fixed Assets                                                                                                                         | 0                                                                         | Contract Allowance                                                                           | 0                                                                        | 0.0%                             | Length of Stay                                                                                                                      |                                    |
| Other Assets                                                                                                                         | 0                                                                         | Operating Revenue                                                                            | 432,990                                                                  | 100.0%                           | Medicare LOS                                                                                                                        |                                    |
| Total Assets                                                                                                                         | 0                                                                         | Operating Expense                                                                            | 467,254                                                                  | 107.9%                           | Current Ratio                                                                                                                       |                                    |
| Current Liabilities                                                                                                                  | 0                                                                         | Operating Margin                                                                             | -34,264                                                                  | -7.9%                            | Days to Collect                                                                                                                     | 0.0                                |
| Long Term Liabilities                                                                                                                | 0                                                                         | Other Income                                                                                 | 0                                                                        | 0.0%                             | Avg Payment Days                                                                                                                    | 0.0                                |
| Total Equity                                                                                                                         | 0                                                                         | Other Expense                                                                                | 0                                                                        | 0.0%                             | Depreciation Rate                                                                                                                   | 0.0%                               |
| Total Liab. and Equity                                                                                                               | 0                                                                         | Net Profit or Loss                                                                           | (34,264)                                                                 | -7.9%                            | Return on Equity                                                                                                                    | 0.0%                               |
| 921769 VALLEY CRI                                                                                                                    | EEK HOSPICE                                                               | , INC                                                                                        |                                                                          |                                  | Proprietary - Corporati                                                                                                             | on                                 |
|                                                                                                                                      |                                                                           |                                                                                              |                                                                          |                                  |                                                                                                                                     |                                    |
| 6320 VAN NUYS BLV                                                                                                                    | D SUITE 402                                                               | 12/31/2019                                                                                   | 365 Days Submi                                                           | tted                             | Hospice                                                                                                                             |                                    |
| 6320 VAN NUYS BLV<br>VAN NUYS, CA 91401                                                                                              |                                                                           | 12/31/2019                                                                                   | 365 Days Submi                                                           | itted                            | Hospice                                                                                                                             |                                    |
|                                                                                                                                      |                                                                           | 12/31/2019                                                                                   | 365 Days Submi                                                           | itted                            | Hospice  Key Performanac                                                                                                            | e Ind.                             |
| VAN NUYS, CA 91401                                                                                                                   |                                                                           |                                                                                              | 365 Days Submi                                                           | itted                            |                                                                                                                                     | e Ind.<br>0.0%                     |
| VAN NUYS, CA 91401<br>LOS ANGELES                                                                                                    | MENT SERVICE                                                              | ≣S                                                                                           | 365 Days Submi                                                           | itted                            | Key Performanac                                                                                                                     |                                    |
| VAN NUYS, CA 91401<br>LOS ANGELES<br>NATIONAL GOVERNA                                                                                | MENT SERVICE                                                              | ≣S                                                                                           | ·                                                                        | itted                            | <b>Key Performanac</b> Skilled Nursing                                                                                              | 0.0%<br>0.0%                       |
| VAN NUYS, CA 91401<br>LOS ANGELES<br>NATIONAL GOVERNA<br>Balance Sh                                                                  | MENT SERVICE                                                              | ES<br>Income                                                                                 | e Statement                                                              | 7.1%                             | Key Performanac<br>Skilled Nursing<br>Nursing                                                                                       | 0.0%                               |
| VAN NUYS, CA 91401 LOS ANGELES NATIONAL GOVERNA Balance Sh Current Assets                                                            | MENT SERVICE<br>neet<br>326,967                                           | Income Total Charges Contract Allowance                                                      | e Statement<br>1,761,763                                                 |                                  | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                                  | 0.0%<br>0.0%                       |
| VAN NUYS, CA 91401 LOS ANGELES NATIONAL GOVERNA Balance Sh Current Assets Fixed Assets                                               | MENT SERVICE<br>neet<br>326,967<br>0                                      | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement<br>1,761,763<br>125,500                                      | 7.1%                             | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.0%<br>0.0%                       |
| VAN NUYS, CA 91401 LOS ANGELES NATIONAL GOVERNA Balance Sh Current Assets Fixed Assets Other Assets                                  | MENT SERVICE<br>neet<br>326,967<br>0<br>0<br>326,967                      | Income Total Charges Contract Allowance Operating Revenue                                    | 2 Statement<br>1,761,763<br>125,500<br>1,636,263                         | 7.1%<br>92.9%                    | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.0%<br>0.0%<br>0.0%<br>4.1        |
| VAN NUYS, CA 91401 LOS ANGELES NATIONAL GOVERNM Balance Sh Current Assets Fixed Assets Other Assets Total Assets                     | MENT SERVICE<br>neet<br>326,967<br>0<br>0<br>326,967<br>80,515            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2 Statement<br>1,761,763<br>125,500<br>1,636,263<br>1,723,442            | 7.1%<br>92.9%<br>105.3%<br>-5.3% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.0%<br>0.0%<br>0.0%<br>4.1        |
| VAN NUYS, CA 91401 LOS ANGELES NATIONAL GOVERNM Balance Sh Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MENT SERVICE<br>neet<br>326,967<br>0<br>0<br>326,967<br>80,515<br>183,772 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 Statement<br>1,761,763<br>125,500<br>1,636,263<br>1,723,442<br>-87,179 | 7.1%<br>92.9%<br>105.3%<br>-5.3% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.0%<br>0.0%<br>4.1<br>5.8 |

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Sample Hospice reports from the Halmanac.com website.

| 751683 VALLEY CF       | REST HOSPICE,  | INC                |               |       | Proprietary - Corporat | on     |
|------------------------|----------------|--------------------|---------------|-------|------------------------|--------|
| 18531 ROSCOE BLV       | /D #208        | 12/31/2019         | 365 Days Subm | itted | Hospice                |        |
| NORTHRIDGE, CA 9       | 1324           |                    |               |       |                        |        |
| LOS ANGELES            |                |                    |               |       | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE   | S                  |               |       | Skilled Nursing        | 0.0%   |
| Balance S              | heet           | Income             | e Statement   |       | Nursing                | 0.0%   |
| Current Assets         | 140,209        | Total Charges      | 1,552,440     |       | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0              | Contract Allowance | 502,490       | 32.4% | Length of Stay         |        |
| Other Assets           | 220,000        | Operating Revenue  | 1,049,950     | 67.6% | Medicare LOS           |        |
| Total Assets           | 360,209        | Operating Expense  | 981,408       | 93.5% | Current Ratio          | 1.2    |
| Current Liabilities    | 118,706        | Operating Margin   | 68,542        | 6.5%  | Days to Collect        | 36.0   |
| Long Term Liabilities  | 115,359        | Other Income       | 0             | 0.0%  | Avg Payment Days       | 21.7   |
| Total Equity           | 126,144        | Other Expense      | 0             | 0.0%  | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 360,209        | Net Profit or Loss | 68,542        | 6.5%  | Return on Equity       | 54.3%  |
| 921549 VALLEY O        | AKS HOSPICE, I | INC                |               |       | Proprietary - Corporat | on     |
| 1661 N RAYMOND A       | VE STE 175     | 12/31/2019         | 365 Days Subm | itted | Hospice                |        |
| ANAHEIM, CA 92801      |                |                    |               |       |                        |        |
| ORANGE                 |                |                    |               |       | Key Performanac        | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE   | S                  |               |       | Skilled Nursing        | 0.0%   |
| Balance S              | heet           | Income             | e Statement   |       | Nursing                | 0.2%   |
| Current Assets         | 26,322         | Total Charges      | 847,335       |       | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0              | Contract Allowance | 1,301         | 0.2%  | Length of Stay         |        |
| Other Assets           | 0              | Operating Revenue  | 846,034       | 99.8% | Medicare LOS           |        |
| Total Assets           | 26,322         | Operating Expense  | 834,912       | 98.7% | Current Ratio          | 0.8    |
| Current Liabilities    | 33,459         | Operating Margin   | 11,122        | 1.3%  | Days to Collect        | 0.0    |
| Long Term Liabilities  | 0              | Other Income       | 0             | 0.0%  | Avg Payment Days       | 4.1    |
| Total Equity           | -7,137         | Other Expense      | 0             | 0.0%  | Depreciation Rate      | 0.0%   |
| l .                    |                |                    |               |       |                        |        |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0157 VALLEY RE        | EGIONAL HOSP   | ICE INC                       |               |              | Proprietary - Corporation         | on          |
|------------------------|----------------|-------------------------------|---------------|--------------|-----------------------------------|-------------|
| 6311 N FRESNO ST       | REET, SUITE 10 | 12/31/2019                    | 346 Days Subm | itted        | Hospice                           |             |
| FRESNO, CA 93710       |                |                               |               |              |                                   |             |
| FRESNO                 |                |                               |               |              | Key Performanac                   | e Ind.      |
| NATIONAL GOVERN        | IMENT SERVICE  | S                             |               |              | Skilled Nursing                   | 2.0%        |
| Balance S              | Sheet          | Income                        | e Statement   |              | Nursing                           | 3.4%        |
| Current Assets         | 96,279         | Total Charges                 | 604,295       |              | Home Healthcare                   | 0.0%        |
| Fixed Assets           | 0              | Contract Allowance            | 4,082         | 0.7%         | Length of Stay                    |             |
| Other Assets           | 0              | Operating Revenue             | 600,213       | 99.3%        | Medicare LOS                      |             |
| Total Assets           | 96,279         | Operating Expense             | 541,176       | 90.2%        | Current Ratio                     | 2.6         |
| Current Liabilities    | 36,967         | Operating Margin              | 59,037        | 9.8%         | Days to Collect                   | 0.0         |
| Long Term Liabilities  | 0              | Other Income                  | 0             | 0.0%         | Avg Payment Days                  | 0.0         |
| Total Equity           | 59,313         | Other Expense                 | 0             | 0.0%         | Depreciation Rate                 | 0.0%        |
| Total Liab. and Equity | 96,280         | Net Profit or Loss            | 59,037        | 9.8%         | Return on Equity                  | 99.5%       |
| 751743 VALLEY VI       | EW HOSPICE, I  | NC                            |               |              | Proprietary - Corporati           | on          |
| 15477 VENTURA BL       | VD, SUITE 201  | 12/31/2019                    | 365 Days Subm | itted        | Hospice                           |             |
| SHERMAN OAKS, CA       | A 91403        |                               |               |              |                                   |             |
| LOS ANGELES            |                |                               |               |              | Key Performanac                   | e Ind.      |
| NATIONAL GOVERN        | IMENT SERVICE  | S                             |               |              | Skilled Nursing                   | 0.0%        |
| Balance S              | Sheet          | Income                        | e Statement   |              | Nursing                           | 0.0%        |
| Current Assets         | 222,268        | Total Charges                 | 1,584,031     |              | Home Healthcare                   | 0.0%        |
| Fixed Assets           | 48,676         | Contract Allowance            | 0             | 0.0%         | Length of Stay                    |             |
| Other Assets           | 0              | Operating Revenue             | 1,584,031     | 100.0%       | Medicare LOS                      |             |
| Total Assets           | 270.944        | Operating Expense             | 1,481,954     | 93.6%        | Current Ratio                     | 8.8         |
| 10tal A330t3           |                |                               |               |              |                                   |             |
| Current Liabilities    |                | Operating Margin              | 102,077       | 6.4%         | Days to Collect                   | 29.9        |
|                        |                | Operating Margin Other Income | 102,077<br>0  | 6.4%<br>0.0% | Days to Collect  Avg Payment Days | 29.9<br>6.2 |
| Current Liabilities    | 25,158         |                               |               |              | •                                 |             |

**All Providers** 

8:01 AM Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 751717 VALLEY VII      | LLAGE HOSPIC | E, INC             |                 |       | Proprietary - Corporat | ion    |
|------------------------|--------------|--------------------|-----------------|-------|------------------------|--------|
| 12722 RIVERSIDE D      | R SUITE 105  | 12/31/2019         | 365 Days Submit | ted   | Hospice                |        |
| VALLEY VILLAGE, C.     | A 91607      |                    |                 |       |                        |        |
| LOS ANGELES            |              |                    |                 |       | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE | ES .               |                 |       | Skilled Nursing        | 0.0%   |
| Balance S              | heet         | Income             | Statement       |       | Nursing                | 0.0%   |
| Current Assets         | 0            | Total Charges      | 1,370,500       |       | Home Healthcare        | 0.0%   |
| Fixed Assets           | 1,406        | Contract Allowance | 9,154           | 0.7%  | Length of Stay         |        |
| Other Assets           | 367          | Operating Revenue  | 1,361,346       | 99.3% | Medicare LOS           |        |
| Total Assets           | 1,773        | Operating Expense  | 1,310,336       | 96.3% | Current Ratio          | 0.0    |
| Current Liabilities    | 3,834        | Operating Margin   | 51,010          | 3.7%  | Days to Collect        | 0.0    |
| Long Term Liabilities  | 59,761       | Other Income       | 0               | 0.0%  | Avg Payment Days       | 0.0    |
| Total Equity           | -61,822      | Other Expense      | 0               | 0.0%  | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 1,773        | Net Profit or Loss | 51,010          | 3.7%  | Return on Equity       | -82.5% |
| 751793 VAN NUYS        | HOSPICE CAR  | E. INC             |                 |       |                        |        |

1555 N VERDUGO RD SUITE 202 Cost Report not filed.

GLENDALE, CA 91208

| LOS ANGELES            |               |                    |             |   |      | <b>Key Performanace</b> | Ind. |
|------------------------|---------------|--------------------|-------------|---|------|-------------------------|------|
| NATIONAL GOVERN        | NMENT SERVICE | ES                 |             |   |      | Skilled Nursing         | 0.0% |
| Balance S              | Sheet         | Income             | e Statement |   |      | Nursing                 | 0.0% |
| Current Assets         | 0             | Total Charges      |             | 0 |      | Home Healthcare         | 0.0% |
| Fixed Assets           | 0             | Contract Allowance |             | 0 | 0.0% | Length of Stay          |      |
| Other Assets           | 0             | Operating Revenue  |             | 0 | 0.0% | Medicare LOS            |      |
| Total Assets           | 0             | Operating Expense  |             | 0 | 0.0% | Current Ratio           |      |
| Current Liabilities    | 0             | Operating Margin   |             | 0 | 0.0% | Days to Collect         |      |
| Long Term Liabilities  | 0             | Other Income       |             | 0 | 0.0% | Avg Payment Days        |      |
| Total Equity           | 0             | Other Expense      |             | 0 | 0.0% | Depreciation Rate       | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss |             | 0 | 0.0% | Return on Equity        | 0.0% |

**All Providers** 

8:01 AM

Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| A0158 VAN NUYS                                                                                                                                      | SERENITY HOS                                       | SPICE AND PALLIAT                                                                            | IVE CARE, INC                                     |                                  |                                                                                                                                       |                                |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------------------------------------------|---------------------------------------------------|----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|
| 6314 VAN NUYS BL                                                                                                                                    | VD, SUITE 216                                      | Cost Repo                                                                                    | t not filed.                                      |                                  |                                                                                                                                       |                                |
| VAN NUYS, CA 9140                                                                                                                                   | 1                                                  |                                                                                              |                                                   |                                  |                                                                                                                                       |                                |
| LOS ANGELES                                                                                                                                         |                                                    |                                                                                              |                                                   |                                  | Key Performana                                                                                                                        | ce Ind.                        |
| NATIONAL GOVERN                                                                                                                                     | IMENT SERVICE                                      | ES                                                                                           |                                                   |                                  | Skilled Nursing                                                                                                                       | 0.0%                           |
| Balance S                                                                                                                                           | Sheet                                              | Incom                                                                                        | e Statement                                       |                                  | Nursing                                                                                                                               | 0.0%                           |
| Current Assets                                                                                                                                      | 0                                                  | Total Charges                                                                                | 0                                                 |                                  | Home Healthcare                                                                                                                       | 0.0%                           |
| Fixed Assets                                                                                                                                        | 0                                                  | Contract Allowance                                                                           | 0                                                 | 0.0%                             | Length of Stay                                                                                                                        |                                |
| Other Assets                                                                                                                                        | 0                                                  | Operating Revenue                                                                            | 0                                                 | 0.0%                             | Medicare LOS                                                                                                                          |                                |
| Total Assets                                                                                                                                        | 0                                                  | Operating Expense                                                                            | 0                                                 | 0.0%                             | Current Ratio                                                                                                                         |                                |
| Current Liabilities                                                                                                                                 | 0                                                  | Operating Margin                                                                             | 0                                                 | 0.0%                             | Days to Collect                                                                                                                       |                                |
| Long Term Liabilities                                                                                                                               | 0                                                  | Other Income                                                                                 | 0                                                 | 0.0%                             | Avg Payment Days                                                                                                                      |                                |
| Total Equity                                                                                                                                        | 0                                                  | Other Expense                                                                                | 0                                                 | 0.0%                             | Depreciation Rate                                                                                                                     | 0.0%                           |
| Total Liab. and Equity                                                                                                                              | 0                                                  | Net Profit or Loss                                                                           | 0                                                 | 0.0%                             | Return on Equity                                                                                                                      | 0.0%                           |
|                                                                                                                                                     |                                                    |                                                                                              |                                                   |                                  |                                                                                                                                       |                                |
|                                                                                                                                                     |                                                    |                                                                                              |                                                   |                                  |                                                                                                                                       |                                |
|                                                                                                                                                     |                                                    |                                                                                              | 365 Days Subm                                     | itted                            | Proprietary - Corporat                                                                                                                | lion                           |
|                                                                                                                                                     |                                                    |                                                                                              | 365 Days Subm                                     | itted                            |                                                                                                                                       | tion                           |
| 13781 ROSWELL AV                                                                                                                                    |                                                    |                                                                                              | 365 Days Subm                                     | itted                            |                                                                                                                                       |                                |
| 13781 ROSWELL AV                                                                                                                                    | /ENUE, SUITE D                                     | ) 12/31/2019                                                                                 | 365 Days Subm                                     | itted                            | Hospice                                                                                                                               |                                |
| 13781 ROSWELL AV<br>CHINO, CA 91710<br>SAN BERNARDINO                                                                                               | /ENUE, SUITE D                                     | ) 12/31/2019<br>≣S                                                                           | 365 Days Subm                                     | itted                            | Hospice  Key Performana                                                                                                               | ce Ind.                        |
| 13781 ROSWELL AV<br>CHINO, CA 91710<br>SAN BERNARDINO<br>NATIONAL GOVERN                                                                            | /ENUE, SUITE D<br>IMENT SERVICE                    | ) 12/31/2019<br>≣S                                                                           |                                                   | itted                            | Hospice  Key Performana  Skilled Nursing                                                                                              | <b>ce Ind.</b><br>0.0%         |
| 13781 ROSWELL AV<br>CHINO, CA 91710<br>SAN BERNARDINO<br>NATIONAL GOVERN<br>Balance S                                                               | /ENUE, SUITE D<br>IMENT SERVICE<br>Sheet<br>27,404 | ) 12/31/2019<br>ES <b>Incom</b> e                                                            | e Statement                                       | itted  0.0%                      | Hospice  Key Performana  Skilled Nursing  Nursing                                                                                     | <b>ce Ind.</b> 0.0% 0.0%       |
| 13781 ROSWELL AV CHINO, CA 91710 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets                                                            | /ENUE, SUITE D<br>IMENT SERVICE<br>Sheet<br>27,404 | 12/31/2019 ES Income                                                                         | e <b>Statement</b><br>882,952                     |                                  | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                                       | <b>ce Ind.</b> 0.0% 0.0%       |
| 13781 ROSWELL AV CHINO, CA 91710 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets                                               | IMENT SERVICE  37,404  0 0                         | ES  Income  Total Charges  Contract Allowance                                                | e <b>Statement</b><br>882,952<br>0                | 0.0%                             | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                                     | <b>ce Ind.</b> 0.0% 0.0%       |
| 13781 ROSWELL AV CHINO, CA 91710 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | IMENT SERVICE  27,404  0  0  27,404                | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement<br>882,952<br>0<br>882,952            | 0.0%<br>100.0%                   | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS                                     | <b>ce Ind.</b><br>0.0%<br>0.0% |
| 13781 ROSWELL AV CHINO, CA 91710 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | IMENT SERVICE  27,404  0  27,404  0                | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement<br>882,952<br>0<br>882,952<br>776,191 | 0.0%<br>100.0%<br>87.9%          | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS<br>Current Ratio                    | <b>ce Ind.</b> 0.0% 0.0% 0.0%  |
| 13781 ROSWELL AV CHINO, CA 91710 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MENT SERVICE  27,404  0  27,404  0  16,840         | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 882,952<br>0<br>882,952<br>776,191<br>106,761     | 0.0%<br>100.0%<br>87.9%<br>12.1% | Key Performana<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay<br>Medicare LOS<br>Current Ratio<br>Days to Collect | ce Ind.  0.0%  0.0%  0.0%      |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0158 VANGUARD         | HOSPICE, INC | ;                  |               |        | Proprietary - Corporat | ion     |
|------------------------|--------------|--------------------|---------------|--------|------------------------|---------|
| 11350 VENTURA BOI      | ULEVARD, SUI | TE 106 12/31/2019  | 331 Days Subm | itted  | Hospice                |         |
| STUDIO CITY, CA 916    | 604          |                    |               |        |                        |         |
| LOS ANGELES            |              |                    |               |        | Key Performanad        | ce Ind. |
| NATIONAL GOVERNM       | MENT SERVICE | S                  |               |        | Skilled Nursing        | 0.0%    |
| Balance SI             | neet         | Incom              | e Statement   |        | Nursing                | 0.0%    |
| Current Assets         | 232,040      | Total Charges      | 548,408       |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 18,084       | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 172,239      | Operating Revenue  | 548,408       | 100.0% | Medicare LOS           |         |
| Total Assets           | 422,363      | Operating Expense  | 266,994       | 48.7%  | Current Ratio          |         |
| Current Liabilities    | 0            | Operating Margin   | 281,414       | 51.3%  | Days to Collect        | 0.0     |
| Long Term Liabilities  | 19,576       | Other Income       | 0             | 0.0%   | Avg Payment Days       | 0.0     |
| Total Equity           | 402,787      | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 422,363      | Net Profit or Loss | 281,414       | 51.3%  | Return on Equity       | 69.9%   |
| A0162 VC HOSPICI       | E INC        |                    |               |        |                        |         |

A0162 VC HOSPICE, INC 2

23545 CRENSHAW BLVD, SUITE 202

Cost Report not filed.

TORRANCE, CA 90505

| LOS ANGELES            |               |                    |             |   |      | Key Performanace  | Ind. |
|------------------------|---------------|--------------------|-------------|---|------|-------------------|------|
| NATIONAL GOVERN        | IMENT SERVICE | ES                 |             |   |      | Skilled Nursing   | 0.0% |
| Balance S              | Sheet         | Income             | e Statement |   |      | Nursing           | 0.0% |
| Current Assets         | 0             | Total Charges      |             | 0 |      | Home Healthcare   | 0.0% |
| Fixed Assets           | 0             | Contract Allowance |             | 0 | 0.0% | Length of Stay    |      |
| Other Assets           | 0             | Operating Revenue  |             | 0 | 0.0% | Medicare LOS      |      |
| Total Assets           | 0             | Operating Expense  |             | 0 | 0.0% | Current Ratio     |      |
| Current Liabilities    | 0             | Operating Margin   |             | 0 | 0.0% | Days to Collect   |      |
| Long Term Liabilities  | 0             | Other Income       |             | 0 | 0.0% | Avg Payment Days  |      |
| Total Equity           | 0             | Other Expense      |             | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0             | Net Profit or Loss |             | 0 | 0.0% | Return on Equity  | 0.0% |
|                        |               |                    |             |   |      |                   |      |

**All Providers** 

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Healthcare Almanac 561-594-7551

Sample Hospice reports from the Halmanac.com website.

| 921581 VENUS HO                    | SPICE, INC    |                    |               |       |                        |         |
|------------------------------------|---------------|--------------------|---------------|-------|------------------------|---------|
| 6308 WOODMAN AV                    | /E, SUITE 204 | Cost Repor         | t not filed.  |       |                        |         |
| VAN NUYS, CA 9140                  | )1            |                    |               |       |                        |         |
| LOS ANGELES                        |               |                    |               |       | Key Performana         | ce Ind. |
| NATIONAL GOVERN                    | IMENT SERVICE | S                  |               |       | Skilled Nursing        | 0.0%    |
| Balance S                          | Sheet         | Income             | e Statement   |       | Nursing                | 0.0%    |
| Current Assets                     | 0             | Total Charges      | 0             |       | Home Healthcare        | 0.0%    |
| Fixed Assets                       | 0             | Contract Allowance | 0             | 0.0%  | Length of Stay         |         |
| Other Assets                       | 0             | Operating Revenue  | 0             | 0.0%  | Medicare LOS           |         |
| Total Assets                       | 0             | Operating Expense  | 0             | 0.0%  | Current Ratio          |         |
| Current Liabilities                | 0             | Operating Margin   | 0             | 0.0%  | Days to Collect        |         |
| Long Term Liabilities              | 0             | Other Income       | 0             | 0.0%  | Avg Payment Days       |         |
| Total Equity                       | 0             | Other Expense      | 0             | 0.0%  | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity             | 0             | Net Profit or Loss | 0             | 0.0%  | Return on Equity       | 0.0%    |
| 051772 VERDUGO HOSPICE CARE CENTER |               |                    |               |       | Proprietary - Corporat | ion     |
| 4170 VERDUGO ROAD 12/31/2019       |               |                    | 365 Days Subm | itted | Hospice                |         |
| LOS ANGELES, CA 9                  | 90065         |                    |               |       |                        |         |
| LOS ANGELES                        |               |                    |               |       | Key Performana         | e Ind.  |
| NATIONAL GOVERN                    | IMENT SERVICE | S                  |               |       | Skilled Nursing        | 0.3%    |
| Balance S                          | Sheet         | Income             | e Statement   |       | Nursing                | 0.4%    |
| Current Assets                     | 344,776       | Total Charges      | 5,320,981     |       | Home Healthcare        | 0.0%    |
| Fixed Assets                       | 33,431        | Contract Allowance | 1,683,043     | 31.6% | Length of Stay         |         |
| Other Assets                       | 0             | Operating Revenue  | 3,637,938     | 68.4% | Medicare LOS           |         |
| Total Assets                       | 378,207       | Operating Expense  | 3,613,221     | 99.3% | Current Ratio          | 2.4     |
| Current Liabilities                | 145,159       | Operating Margin   | 24,717        | 0.7%  | Days to Collect        | 24.5    |
| Long Term Liabilities              | 381,571       | Other Income       | 0             | 0.0%  | Avg Payment Days       | 14.7    |
| Total Equity                       | -148,523      | Other Expense      | 0             | 0.0%  | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity             | 378,207       | Net Profit or Loss | 24,717        | 0.7%  | Return on Equity       | -16.6%  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0159 VERTEX H                                                                                                                                                           | OSPICE CARE,                                                                      | INC                                                                                                       |                                                   |                                           |                                                                                                                                    |                              |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|---------------------------------------------------|-------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
| 28436 CONSTELLA                                                                                                                                                          | TION ROAD, SU                                                                     | ITE 100 Cost Repor                                                                                        | t not filed.                                      |                                           |                                                                                                                                    |                              |
| SANTA CLARITA, CA                                                                                                                                                        | A 91355                                                                           |                                                                                                           |                                                   |                                           |                                                                                                                                    |                              |
| LOS ANGELES                                                                                                                                                              |                                                                                   |                                                                                                           |                                                   |                                           | Key Performanad                                                                                                                    | e Ind.                       |
| NATIONAL GOVERN                                                                                                                                                          | MENT SERVICE                                                                      | ES .                                                                                                      |                                                   |                                           | Skilled Nursing                                                                                                                    | 0.0%                         |
| Balance Sheet Income                                                                                                                                                     |                                                                                   |                                                                                                           | e Statement                                       |                                           | Nursing                                                                                                                            | 0.0%                         |
| Current Assets                                                                                                                                                           | 0                                                                                 | Total Charges                                                                                             | 0                                                 |                                           | Home Healthcare                                                                                                                    | 0.0%                         |
| Fixed Assets                                                                                                                                                             | 0                                                                                 | Contract Allowance                                                                                        | 0                                                 | 0.0%                                      | Length of Stay                                                                                                                     |                              |
| Other Assets                                                                                                                                                             | 0                                                                                 | Operating Revenue                                                                                         | 0                                                 | 0.0%                                      | Medicare LOS                                                                                                                       |                              |
| Total Assets                                                                                                                                                             | 0                                                                                 | Operating Expense                                                                                         | 0                                                 | 0.0%                                      | Current Ratio                                                                                                                      |                              |
| Current Liabilities                                                                                                                                                      | 0                                                                                 | Operating Margin                                                                                          | 0                                                 | 0.0%                                      | Days to Collect                                                                                                                    |                              |
| Long Term Liabilities                                                                                                                                                    | 0                                                                                 | Other Income                                                                                              | 0                                                 | 0.0%                                      | Avg Payment Days                                                                                                                   |                              |
| Total Equity                                                                                                                                                             | 0                                                                                 | Other Expense                                                                                             | 0                                                 | 0.0%                                      | Depreciation Rate                                                                                                                  | 0.0%                         |
| Total Liab. and Equity                                                                                                                                                   | 0                                                                                 | Net Profit or Loss                                                                                        | 0                                                 | 0.0%                                      | Return on Equity                                                                                                                   | 0.0%                         |
|                                                                                                                                                                          |                                                                                   |                                                                                                           |                                                   |                                           |                                                                                                                                    |                              |
| 751722 VESTA HO                                                                                                                                                          | SPICE, INC                                                                        |                                                                                                           |                                                   |                                           | Proprietary - Corporat                                                                                                             | ion                          |
| <b>751722 VESTA HO</b> 6850 VAN NUYS BL                                                                                                                                  |                                                                                   | 12/31/2019                                                                                                | 365 Days Subm                                     | itted                                     | Proprietary - Corporat  Hospice                                                                                                    | ion                          |
|                                                                                                                                                                          | VD, SUITE 204                                                                     | 12/31/2019                                                                                                | 365 Days Subm                                     | itted                                     |                                                                                                                                    | ion                          |
| 6850 VAN NUYS BL                                                                                                                                                         | VD, SUITE 204                                                                     | 12/31/2019                                                                                                | 365 Days Subm                                     | itted                                     |                                                                                                                                    |                              |
| 6850 VAN NUYS BL<br>VAN NUYS, CA 9140                                                                                                                                    | VD, SUITE 204                                                                     |                                                                                                           | 365 Days Subm                                     | itted                                     | Hospice                                                                                                                            |                              |
| 6850 VAN NUYS BL<br>VAN NUYS, CA 9140<br>LOS ANGELES                                                                                                                     | VD, SUITE 204<br>05<br>NMENT SERVICE                                              | ΞS                                                                                                        | 365 Days Subm                                     | itted                                     | Hospice  Key Performana                                                                                                            | ce Ind.                      |
| 6850 VAN NUYS BL<br>VAN NUYS, CA 9140<br>LOS ANGELES<br>NATIONAL GOVERN                                                                                                  | VD, SUITE 204<br>05<br>NMENT SERVICE<br>Sheet                                     | ΞS                                                                                                        | ·                                                 | itted                                     | Hospice  Key Performanace Skilled Nursing                                                                                          | ce Ind.<br>0.0%              |
| 6850 VAN NUYS BL VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S                                                                                                 | VD, SUITE 204<br>05<br>NMENT SERVICE<br>Sheet<br>12,770                           | ES<br><b>Incom</b> e                                                                                      | e Statement                                       | itted                                     | Hospice  Key Performanae  Skilled Nursing  Nursing                                                                                 | ce Ind.<br>0.0%<br>0.0%      |
| 6850 VAN NUYS BL VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                                                  | VD, SUITE 204  NMENT SERVICE Sheet  12,770                                        | ES<br>Incomo<br>Total Charges                                                                             | e <b>Statement</b><br>802,718                     |                                           | Key Performanae Skilled Nursing Nursing Home Healthcare                                                                            | ce Ind.<br>0.0%<br>0.0%      |
| 6850 VAN NUYS BL VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                                                     | VD, SUITE 204  05  NMENT SERVICE  Sheet  12,770  0  282,733                       | Income<br>Total Charges<br>Contract Allowance                                                             | e <b>Statement</b><br>802,718<br>0                | 0.0%                                      | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                                             | ce Ind.<br>0.0%<br>0.0%      |
| 6850 VAN NUYS BL VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                                        | VD, SUITE 204  05  NMENT SERVICE  12,770  0  282,733  303,503                     | Income Total Charges Contract Allowance Operating Revenue                                                 | e Statement<br>802,718<br>0<br>802,718            | 0.0%<br>100.0%                            | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | ce Ind.<br>0.0%<br>0.0%      |
| 6850 VAN NUYS BL VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                                           | VD, SUITE 204  05  NMENT SERVICE  12,770  0  282,733  303,503  0                  | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | e Statement<br>802,718<br>0<br>802,718<br>829,008 | 0.0%<br>100.0%<br>103.3%                  | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | o.0%<br>0.0%<br>0.0%<br>0.0% |
| 6850 VAN NUYS BL VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities                       | VD, SUITE 204  05  NMENT SERVICE  12,770  0  282,733  303,503  0  81,026          | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 802,718<br>0<br>802,718<br>829,008<br>-26,290     | 0.0%<br>100.0%<br>103.3%<br>-3.3%         | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>0.0%<br>0.0%<br>0.0% |
| 6850 VAN NUYS BL VAN NUYS, CA 9140 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities | VD, SUITE 204  05  NMENT SERVICE  12,770  0  282,733  303,503  0  81,026  222,477 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 802,718<br>0<br>802,718<br>829,008<br>-26,290     | 0.0%<br>100.0%<br>103.3%<br>-3.3%<br>0.0% | Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.0%<br>0.0%<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921614 VETERAN'S                                   | S HOSPICE CAF  | RE, INC            |               |         |                                     |             |
|----------------------------------------------------|----------------|--------------------|---------------|---------|-------------------------------------|-------------|
| 14242 VENTURA BL                                   | VD, SUITE 204  | Cost Repor         | rt not filed. |         |                                     |             |
| SHERMAN OAKS, C                                    | A 91423        |                    |               |         |                                     |             |
| LOS ANGELES                                        | 71 0 1 420     |                    |               |         | Key Performanac                     | e Ind       |
|                                                    | IMENIT CEDVICE | -c                 |               |         | Skilled Nursing                     | 0.0%        |
| NATIONAL GOVERNMENT SERVICES  Balance Sheet Income |                | - Ot-t             |               | Nursing | 0.0%                                |             |
| Current Assets                                     |                | Total Charges      | e Statement   |         | Home Healthcare                     | 0.0%        |
| Fixed Assets                                       | 0              | Contract Allowance | 0             | 0.0%    |                                     | 0.070       |
|                                                    |                |                    |               |         | Length of Stay                      |             |
| Other Assets                                       |                | Operating Revenue  |               |         | Medicare LOS                        |             |
| Total Assets                                       |                | Operating Expense  | 0             | 0.0%    |                                     |             |
| Current Liabilities                                |                | Operating Margin   | 0             | 0.0%    | •                                   |             |
| Long Term Liabilities                              | 0              | Other Income       | 0             | 0.0%    | Avg Payment Days                    |             |
| Total Equity                                       | 0              | Other Expense      | 0             | 0.0%    | Depreciation Rate                   | 0.0%        |
| Total Liab. and Equity                             | 0              | Net Profit or Loss | 0             | 0.0%    | Return on Equity                    | 0.0%        |
| 751585 VICTORIA HOSPICE SERVICES, INC              |                |                    |               |         | Proprietary - Corporati             | on          |
| 8797 BEVERLY BLV                                   | D S-310        | 12/31/2019         | 365 Days Subm | itted   | Hospice                             |             |
| WEST HOLLYWOOD                                     | ), CA 90048    |                    |               |         |                                     |             |
| LOS ANGELES                                        |                |                    |               |         | Key Performanac                     | e Ind.      |
| NATIONAL GOVERN                                    | IMENT SERVICE  | S                  |               |         | Skilled Nursing                     | 0.0%        |
| Balance S                                          | Sheet          | Income             | e Statement   |         | Nursing                             | 0.0%        |
| Current Assets                                     | 276,153        | Total Charges      | 2,047,681     |         | Home Healthcare                     | 0.0%        |
| Fixed Assets                                       | 57,655         | Contract Allowance | 0             | 0.0%    | Length of Stay                      |             |
| Other Assets                                       | 575,000        | Operating Revenue  | 2,047,681     | 100.0%  | Medicare LOS                        |             |
| Total Assets                                       | 908,808        | Operating Expense  | 1,931,491     | 94.3%   | Current Ratio                       | 1.7         |
| Current Liabilities                                | 165,611        | Operating Margin   | 116,190       | 5.7%    | Days to Collect                     | 0.0         |
|                                                    |                |                    |               |         |                                     |             |
| Long Term Liabilities                              | 0              | Other Income       | 0             | 0.0%    | Avg Payment Days                    | 0.1         |
| Long Term Liabilities  Total Equity                | 0<br>743,197   |                    | 0             | 0.0%    | Avg Payment Days  Depreciation Rate | 0.1<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751661 VICTORIA ONE HOSPICE, INC                                   |                                |                                    |             |               | Proprietary - Corporation |        |
|--------------------------------------------------------------------|--------------------------------|------------------------------------|-------------|---------------|---------------------------|--------|
| 510 EAST FOOTHILL                                                  | itted                          | Hospice                            |             |               |                           |        |
| SAN DIMAS, CA 9177                                                 | 3                              |                                    |             |               |                           |        |
| LOS ANGELES                                                        |                                |                                    |             |               | Key Performanac           | e Ind. |
| NATIONAL GOVERNI                                                   | MENT SERVICE                   | ES .                               |             |               | Skilled Nursing           | 0.0%   |
| Balance Sheet                                                      |                                | Incom                              | e Statement | Nursing       | 0.0%                      |        |
| Current Assets                                                     | 0                              | Total Charges                      | 492,323     |               | Home Healthcare           | 0.0%   |
| Fixed Assets                                                       | 0                              | Contract Allowance                 | 0           | 0.0%          | Length of Stay            |        |
| Other Assets                                                       | 1,000                          | Operating Revenue                  | 492,323     | 100.0%        | Medicare LOS              |        |
| Total Assets                                                       | 1,000                          | Operating Expense                  | 493,552     | 100.2%        | Current Ratio             | 0.0    |
| Current Liabilities                                                | 35,259                         | Operating Margin                   | -1,229      | -0.2%         | Days to Collect           | 0.0    |
| Long Term Liabilities                                              | 12,724                         | Other Income                       | 0           | 0.0%          | Avg Payment Days          | 25.8   |
| Total Equity                                                       | -46,983                        | Other Expense                      | 0           | 0.0%          | Depreciation Rate         | 0.0%   |
| Total Liab. and Equity                                             | 1,000                          | Net Profit or Loss                 | (1,229)     | -0.2%         | Return on Equity          | 2.6%   |
| A0156 VICTORY COMPASSION HOSPICE, INC                              |                                |                                    |             |               | Proprietary - Corporati   | on     |
| 14640 VICTORY BLVD SUITE 221 12/31/2019 365 Days Submitted Hospice |                                |                                    |             |               |                           |        |
| VAN NUYS, CA 91411                                                 | 1                              |                                    |             |               |                           |        |
| LOS ANGELES Key Performanace Ind                                   |                                |                                    |             |               |                           | e Ind. |
| NATIONAL GOVERNI                                                   | MENT SERVICE                   | ES                                 |             |               | Skilled Nursing           | 0.0%   |
| Balance SI                                                         | Balance Sheet Income Statement |                                    |             |               |                           | 0.0%   |
| Current Assets                                                     | 127,111                        | Total Charges                      | 496,175     |               | Home Healthcare           | 0.0%   |
| Fixed Assets                                                       | 0                              | Contract Allowance                 | 0           | 0.0%          | Length of Stay            |        |
| Other Assets                                                       | 261,250                        | Operating Revenue                  | 496,175     | 100.0%        | Medicare LOS              |        |
|                                                                    |                                | Operating Expense                  | 373,207     | 75.2%         | Current Ratio             | 2.1    |
| Total Assets                                                       | 405,361                        | Operating Expense                  |             |               |                           |        |
| Total Assets Current Liabilities                                   |                                | Operating Expense Operating Margin | 122,968     | 24.8%         | Days to Collect           | 75.7   |
| _                                                                  | 61,131                         |                                    | 122,968     | 24.8%<br>0.0% | •                         |        |
| Current Liabilities                                                | 61,131<br>121,250              | Operating Margin                   |             |               | Avg Payment Days          | 75.7   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921633 VICTORY H       | IOSPICE       |                    |               |        | Proprietary - Corpora | tion     |
|------------------------|---------------|--------------------|---------------|--------|-----------------------|----------|
| 14349 VICTORY BLV      | /D, SUITE 202 | 12/31/2019         | 365 Days Subm | itted  | Hospice               |          |
| VAN NUYS, CA 9140      | 1             |                    |               |        |                       |          |
| LOS ANGELES            |               |                    |               |        | Key Performana        | ce Ind.  |
| NATIONAL GOVERN        | MENT SERVICE  | ES                 |               |        | Skilled Nursing       | 0.0%     |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing               | 0.0%     |
| Current Assets         | 321,241       | Total Charges      | 633,509       |        | Home Healthcare       | 0.0%     |
| Fixed Assets           | 0             | Contract Allowance | 14,698        | 2.3%   | Length of Stay        |          |
| Other Assets           | 208,000       | Operating Revenue  | 618,811       | 97.7%  | Medicare LOS          |          |
| Total Assets           | 529,241       | Operating Expense  | 638,041       | 103.1% | Current Ratio         | 11.2     |
| Current Liabilities    | 28,652        | Operating Margin   | -19,230       | -3.1%  | Days to Collect       | 184.4    |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days      | 16.4     |
| Total Equity           | 500,589       | Other Expense      | 0             | 0.0%   | Depreciation Rate     | 0.0%     |
| Total Liab. and Equity | 529,241       | Net Profit or Loss | (19,230)      | -3.1%  | Return on Equity      | -3.8%    |
| 551793 VICTORY H       | OSPICE CARE   |                    |               |        | Proprietary - Corpora | tion     |
| 5500 VAN NUYS BLV      | <b>V</b> D    | 12/31/2019         | 365 Days Subm | itted  | Hospice               |          |
| SHERMAN OAKS, CA       | A 91401       |                    |               |        |                       |          |
| LOS ANGELES            |               |                    |               |        | Key Performana        | ce Ind.  |
| NATIONAL GOVERN        | MENT SERVICE  | ES .               |               |        | Skilled Nursing       | 0.0%     |
| Balance S              | Sheet         | Income             | e Statement   |        | Nursing               | 0.0%     |
| Current Assets         | 14,388        | Total Charges      | 1,952,540     |        | Home Healthcare       | 0.0%     |
| Fixed Assets           | 867           | Contract Allowance | 0             | 0.0%   | Length of Stay        |          |
| Other Assets           | 124,865       | Operating Revenue  | 1,952,540     | 100.0% | Medicare LOS          |          |
| Total Assets           | 140,120       | Operating Expense  | 1,802,683     | 92.3%  | Current Ratio         | 0.1      |
| Current Liabilities    | 128,404       | Operating Margin   | 149,857       | 7.7%   | Days to Collect       | 0.0      |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days      | 3.6      |
| Total Equity           | 11,716        | Other Expense      | 0             | 0.0%   | Depreciation Rate     | 0.0%     |
| Total Liab. and Equity | 140,120       | Net Profit or Loss | 149,857       | 7.7%   | Return on Equity      | 1,279.1% |

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Sample Hospice reports from the Halmanac.com website.

|                                                                                                                                    | PICE                                                            |                                                                                              |                                        |                                     | Proprietary - Corpora                                                                                                             | tion                          |
|------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------|----------------------------------------------------------------------------------------------|----------------------------------------|-------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|-------------------------------|
| 1211 W MAGNOLIA                                                                                                                    | BLVD                                                            | 12/31/2019                                                                                   | 365 Days Subm                          | itted                               | Hospice                                                                                                                           |                               |
| BURBANK, CA 9150                                                                                                                   | 6                                                               |                                                                                              |                                        |                                     |                                                                                                                                   |                               |
| LOS ANGELES                                                                                                                        |                                                                 |                                                                                              |                                        |                                     | Key Performana                                                                                                                    | ce Ind.                       |
| NATIONAL GOVERN                                                                                                                    | IMENT SERVICE                                                   | S                                                                                            |                                        |                                     | Skilled Nursing                                                                                                                   | 0.0%                          |
| Balance S                                                                                                                          | Sheet                                                           | Income                                                                                       | e Statement                            |                                     | Nursing                                                                                                                           | 0.0%                          |
| Current Assets                                                                                                                     | 75,609                                                          | Total Charges                                                                                | 452,169                                |                                     | Home Healthcare                                                                                                                   | 0.0%                          |
| Fixed Assets                                                                                                                       | 20,666                                                          | Contract Allowance                                                                           | 121,783                                | 26.9%                               | Length of Stay                                                                                                                    |                               |
| Other Assets                                                                                                                       | 148,891                                                         | Operating Revenue                                                                            | 330,386                                | 73.1%                               | Medicare LOS                                                                                                                      |                               |
| Total Assets                                                                                                                       | 245,166                                                         | Operating Expense                                                                            | 352,344                                | 106.6%                              | Current Ratio                                                                                                                     | 0.5                           |
| Current Liabilities                                                                                                                | 144,455                                                         | Operating Margin                                                                             | -21,958                                | -6.6%                               | Days to Collect                                                                                                                   | 58.6                          |
| Long Term Liabilities                                                                                                              | 0                                                               | Other Income                                                                                 | 0                                      | 0.0%                                | Avg Payment Days                                                                                                                  | 8.8                           |
| Total Equity                                                                                                                       | 100,711                                                         | Other Expense                                                                                | 0                                      | 0.0%                                | Depreciation Rate                                                                                                                 | 0.0%                          |
| Total Liab. and Equity                                                                                                             | 245,166                                                         | Net Profit or Loss                                                                           | (21,958)                               | -6.6%                               | Return on Equity                                                                                                                  | -21.8%                        |
| A0151 VIDA HOSF                                                                                                                    | PICE SERVICES                                                   | , INC                                                                                        |                                        |                                     | Proprietary - Corpora                                                                                                             | tion                          |
| 1010 WEST MAGNO                                                                                                                    |                                                                 |                                                                                              |                                        |                                     |                                                                                                                                   |                               |
| 1010 WEST WINGING                                                                                                                  | DLIA BLVD, SUIT                                                 | E 103 12/31/2019                                                                             | 365 Days Subm                          | itted                               | Hospice                                                                                                                           |                               |
| BURBANK, CA 91500                                                                                                                  |                                                                 | E 103 12/31/2019                                                                             | 365 Days Subm                          | itted                               | Hospice                                                                                                                           |                               |
|                                                                                                                                    |                                                                 | E 103 12/31/2019                                                                             | 365 Days Subm                          | itted                               | Hospice  Key Performana                                                                                                           | ce Ind.                       |
| BURBANK, CA 91506                                                                                                                  | 6                                                               |                                                                                              | 365 Days Subm                          | itted                               | ·                                                                                                                                 | <b>ce Ind.</b><br>0.0%        |
| BURBANK, CA 91506<br>LOS ANGELES                                                                                                   | 6<br>IMENT SERVICE                                              | ES                                                                                           | 365 Days Subm                          | itted                               | Key Performana                                                                                                                    |                               |
| BURBANK, CA 91506<br>LOS ANGELES<br>NATIONAL GOVERN                                                                                | 6<br>IMENT SERVICE<br>Sheet                                     | ES                                                                                           | ·                                      | itted                               | <b>Key Performana</b> Skilled Nursing                                                                                             | 0.0%                          |
| BURBANK, CA 91506 LOS ANGELES NATIONAL GOVERN Balance S                                                                            | 6<br>IMENT SERVICE<br>Sheet                                     | ES<br>Income                                                                                 | e Statement                            | itted  0.0%                         | Key Performana Skilled Nursing Nursing Home Healthcare                                                                            | 0.0%<br>0.0%                  |
| BURBANK, CA 91506 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                             | 6<br>IMENT SERVICE<br>Sheet<br>-12,042                          | Income<br>Total Charges<br>Contract Allowance                                                | e <b>Statement</b><br>118,156          |                                     | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay                                                             | 0.0%<br>0.0%                  |
| BURBANK, CA 91506 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                                | 6 IMENT SERVICE Sheet -12,042 0 0                               | Income<br>Total Charges<br>Contract Allowance                                                | e Statement<br>118,156<br>0            | 0.0%                                | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | 0.0%<br>0.0%                  |
| BURBANK, CA 91506 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                   | 6 IMENT SERVICE Sheet -12,042 0 0 -12,042                       | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement<br>118,156<br>0<br>118,156 | 0.0%<br>100.0%                      | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | 0.0%<br>0.0%<br>0.0%          |
| BURBANK, CA 91506 LOS ANGELES NATIONAL GOVERN  Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 6 IMENT SERVICE Sheet -12,042 0 -12,042 44,906                  | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement 118,156 0 118,156 260,562  | 0.0%<br>100.0%<br>220.5%            | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | 0.0%<br>0.0%<br>0.0%          |
| BURBANK, CA 91506 LOS ANGELES NATIONAL GOVERN  Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 6  IMENT SERVICE  Sheet  -12,042  0  0  -12,042  44,906  85,458 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 260,562<br>-142,406                    | 0.0%<br>100.0%<br>220.5%<br>-120.5% | Key Performana Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | 0.0%<br>0.0%<br>0.0%<br>(0.3) |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0159 VIENNA HC        | SPICE AND PA  | LLIATIVE CARE, INC | ;             |        |                        |         |
|------------------------|---------------|--------------------|---------------|--------|------------------------|---------|
| 26811 SECO CANYO       | ON ROAD, SUIT | E C Cost Repo      | rt not filed. |        |                        |         |
| SANTA CLARITA, CA      | A 91350       |                    |               |        |                        |         |
| LOS ANGELES            |               |                    |               |        | Key Performana         | ce Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | ES                 |               |        | Skilled Nursing        | 0.0%    |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing                | 0.0%    |
| Current Assets         | 0             | Total Charges      | 0             |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 0             | Operating Revenue  | 0             | 0.0%   | Medicare LOS           |         |
| Total Assets           | 0             | Operating Expense  | 0             | 0.0%   | Current Ratio          |         |
| Current Liabilities    | 0             | Operating Margin   | 0             | 0.0%   | Days to Collect        |         |
| Long Term Liabilities  | 0             | Other Income       | 0             | 0.0%   | Avg Payment Days       |         |
| Total Equity           | 0             | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 0             | Net Profit or Loss | 0             | 0.0%   | Return on Equity       | 0.0%    |
| A0156 VILLA BLA        | NCA HOSPICE,  | INC                |               |        | Proprietary - Corporat | ion     |
| 10523 BURBANK BL       | VD, SUITE 104 | 12/31/2019         | 365 Days Subm | itted  | Hospice                |         |
| N HOLLYWOOD, CA        | 91601         |                    |               |        |                        |         |
| LOS ANGELES            |               |                    |               |        | Key Performanad        | ce Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | ΞS                 |               |        | Skilled Nursing        | 0.0%    |
| Balance S              | Sheet         | Incom              | e Statement   |        | Nursing                | 0.0%    |
| Current Assets         | 117,547       | Total Charges      | 266,211       |        | Home Healthcare        | 0.0%    |
| Fixed Assets           | 0             | Contract Allowance | 0             | 0.0%   | Length of Stay         |         |
| Other Assets           | 0             | Operating Revenue  | 266,211       | 100.0% | Medicare LOS           |         |
| Total Assets           | 122,547       | Operating Expense  | 269,348       | 101.2% | Current Ratio          | 4.6     |
| Current Liabilities    | 25,684        | Operating Margin   | -3,137        | -1.2%  | Days to Collect        | 94.0    |
| Long Term Liabilities  | 100,000       | Other Income       | 0             | 0.0%   | Avg Payment Days       | 34.8    |
| Total Equity           | -3,137        | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 122,547       | Net Profit or Loss | (3,137)       | -1.2%  | Return on Equity       | 100.0%  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751618 VIP HOSPI       | CE CARE        |                    |               |       | Proprietary - Corporat | ion     |
|------------------------|----------------|--------------------|---------------|-------|------------------------|---------|
| 16200 VENTURA BL       | .VD, SUITE 311 | 12/31/2019         | 365 Days Subm | itted | Hospice                |         |
| ENCINO, CA 91436       |                |                    |               |       |                        |         |
| LOS ANGELES            |                |                    |               |       | Key Performana         | ce Ind. |
| NATIONAL GOVERN        | IMENT SERVICE  | ES                 |               |       | Skilled Nursing        | 0.0%    |
| Balance S              | Sheet          | Income             | e Statement   |       | Nursing                | 0.0%    |
| Current Assets         | 350,554        | Total Charges      | 2,798,800     |       | Home Healthcare        | 0.0%    |
| Fixed Assets           | 50,292         | Contract Allowance | 115,142       | 4.1%  | Length of Stay         |         |
| Other Assets           | 174,006        | Operating Revenue  | 2,683,658     | 95.9% | Medicare LOS           |         |
| Total Assets           | 738,792        | Operating Expense  | 1,964,745     | 73.2% | Current Ratio          | 0.7     |
| Current Liabilities    | 494,128        | Operating Margin   | 718,913       | 26.8% | Days to Collect        | 0.0     |
| Long Term Liabilities  | 0              | Other Income       | 0             | 0.0%  | Avg Payment Days       | 0.0     |
| Total Equity           | 244,664        | Other Expense      | 0             | 0.0%  | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 738,792        | Net Profit or Loss | 718,913       | 26.8% | Return on Equity       | 293.8%  |

#### A0162 VIRTUE HOSPICE AND PALLIATIVE CARE INC

434 WEST COLORADO STREET, SUITE 208 Cost Report not filed.

GLENDALE, CA 91204

| LOS ANGELES            |               |                    |             |   |      | Key Performanac   | e Ind. |
|------------------------|---------------|--------------------|-------------|---|------|-------------------|--------|
| NATIONAL GOVERN        | IMENT SERVICE | ES .               |             |   |      | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet         | Incom              | e Statement |   |      | Nursing           | 0.0%   |
| Current Assets         | 0             | Total Charges      |             | 0 |      | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance |             | 0 | 0.0% | Length of Stay    |        |
| Other Assets           | 0             | Operating Revenue  |             | 0 | 0.0% | Medicare LOS      |        |
| Total Assets           | 0             | Operating Expense  |             | 0 | 0.0% | Current Ratio     |        |
| Current Liabilities    | 0             | Operating Margin   |             | 0 | 0.0% | Days to Collect   |        |
| Long Term Liabilities  | 0             | Other Income       |             | 0 | 0.0% | Avg Payment Days  |        |
| Total Equity           | 0             | Other Expense      |             | 0 | 0.0% | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 0             | Net Profit or Loss |             | 0 | 0.0% | Return on Equity  | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0152 VISION VIE                                                                    | JO HOSPICE SI                    | ERVICES                                                                                      |                                              |                          | Proprietary - Other                                                                               |                      |
|-------------------------------------------------------------------------------------|----------------------------------|----------------------------------------------------------------------------------------------|----------------------------------------------|--------------------------|---------------------------------------------------------------------------------------------------|----------------------|
| 27281 LAS RAMBLA                                                                    | S, SUITE 200                     | 12/31/2019                                                                                   | 365 Days Submi                               | tted                     | Hospice                                                                                           |                      |
| MISSION VIEJO, CA                                                                   | 92691                            |                                                                                              |                                              |                          |                                                                                                   |                      |
| ORANGE                                                                              |                                  |                                                                                              |                                              |                          | Key Performana                                                                                    | ce Ind.              |
| NATIONAL GOVERN                                                                     | MENT SERVICE                     | ≣S                                                                                           |                                              |                          | Skilled Nursing                                                                                   | 0.0%                 |
| Balance S                                                                           | iheet                            | Income                                                                                       | Statement                                    |                          | Nursing                                                                                           | 0.0%                 |
| Current Assets                                                                      | 124,668                          | Total Charges                                                                                | 279,535                                      |                          | Home Healthcare                                                                                   | 0.0%                 |
| Fixed Assets                                                                        | 5,869                            | Contract Allowance                                                                           | 43,983                                       | 15.7%                    | Length of Stay                                                                                    |                      |
| Other Assets                                                                        | 0                                | Operating Revenue                                                                            | 235,552                                      | 84.3%                    | Medicare LOS                                                                                      |                      |
| Total Assets                                                                        | 130,537                          | Operating Expense                                                                            | 209,409                                      | 88.9%                    | Current Ratio                                                                                     | 0.9                  |
| Current Liabilities                                                                 | 142,977                          | Operating Margin                                                                             | 26,143                                       | 11.1%                    | Days to Collect                                                                                   | 34.1                 |
| Long Term Liabilities                                                               | 0                                | Other Income                                                                                 | 0                                            | 0.0%                     | Avg Payment Days                                                                                  | 249.2                |
| Total Equity                                                                        | -12,440                          | Other Expense                                                                                | 0                                            | 0.0%                     | Depreciation Rate                                                                                 | 0.0%                 |
| Total Liab. and Equity                                                              | 130,537                          | Net Profit or Loss                                                                           | 26,143                                       | 11.1%                    | Return on Equity                                                                                  | -210.2%              |
| 921657 VISITING A                                                                   | NGELS HOSPIC                     | E, INC                                                                                       |                                              |                          | Proprietary - Corporat                                                                            | ion                  |
| 539 N GLENOAKS B                                                                    | LVD, SUITE 307                   | ' 12/31/2019                                                                                 | 365 Days Submi                               | tted                     | Hospice                                                                                           |                      |
| BURBANK, CA 91502                                                                   | 2                                |                                                                                              |                                              |                          |                                                                                                   |                      |
| LOS ANGELES                                                                         |                                  |                                                                                              |                                              |                          |                                                                                                   |                      |
|                                                                                     |                                  |                                                                                              |                                              |                          | Key Performana                                                                                    | ce Ind.              |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                    | ES .                                                                                         |                                              |                          | Key Performanao<br>Skilled Nursing                                                                | ce Ind.<br>0.0%      |
| NATIONAL GOVERN  Balance S                                                          |                                  |                                                                                              | e Statement                                  |                          | •                                                                                                 |                      |
|                                                                                     | Sheet                            |                                                                                              | • <b>Statement</b> 305,529                   |                          | Skilled Nursing                                                                                   | 0.0%                 |
| Balance S                                                                           | <b>Sheet</b> 44,850              | Income                                                                                       |                                              | 0.0%                     | Skilled Nursing Nursing                                                                           | 0.0%<br>0.0%         |
| Balance S<br>Current Assets                                                         | <b>Sheet</b> 44,850              | Income<br>Total Charges                                                                      | 305,529                                      | 0.0%<br>100.0%           | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.0%         |
| Balance S Current Assets Fixed Assets                                               | 6heet<br>44,850<br>0<br>0        | Income Total Charges Contract Allowance Operating Revenue                                    | 305,529                                      |                          | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0%         |
| Balance S Current Assets Fixed Assets Other Assets                                  | 6heet<br>44,850<br>0<br>0        | Income Total Charges Contract Allowance Operating Revenue                                    | 305,529                                      | 100.0%                   | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%         |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 6heet  44,850  0  44,850  44,850 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 305,529<br>0<br>305,529<br>242,758           | 100.0%<br>79.5%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0% |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 6heet  44,850  0  0  44,850  0   | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 305,529<br>0<br>305,529<br>242,758<br>62,771 | 100.0%<br>79.5%<br>20.5% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051540 VISITING N                                                                   | URSE AND HO                            | SPICE CARE OF SAN                                                                                         | ITA BARBARA                                         |                                  |                                                                                                                    |                                     |
|-------------------------------------------------------------------------------------|----------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------------------|----------------------------------|--------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 512 EAST GUTIERR                                                                    | EZ STREET SU                           | ITE A Cost Repor                                                                                          | rt not filed.                                       |                                  |                                                                                                                    |                                     |
| SANTA BARBARA, C                                                                    | CA 93103                               |                                                                                                           |                                                     |                                  |                                                                                                                    |                                     |
| SANTA BARBARA                                                                       |                                        |                                                                                                           |                                                     |                                  | Key Performanac                                                                                                    | e Ind.                              |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                          | ES                                                                                                        |                                                     |                                  | Skilled Nursing                                                                                                    | 0.0%                                |
| Balance S                                                                           | Sheet                                  | Income                                                                                                    | e Statement                                         |                                  | Nursing                                                                                                            | 0.0%                                |
| Current Assets                                                                      | 0                                      | Total Charges                                                                                             | 0                                                   |                                  | Home Healthcare                                                                                                    | 0.0%                                |
| Fixed Assets                                                                        | 0                                      | Contract Allowance                                                                                        | 0                                                   | 0.0%                             | Length of Stay                                                                                                     |                                     |
| Other Assets                                                                        | 0                                      | Operating Revenue                                                                                         | 0                                                   | 0.0%                             | Medicare LOS                                                                                                       |                                     |
| Total Assets                                                                        | 0                                      | Operating Expense                                                                                         | 0                                                   | 0.0%                             | Current Ratio                                                                                                      |                                     |
| Current Liabilities                                                                 | 0                                      | Operating Margin                                                                                          | 0                                                   | 0.0%                             | Days to Collect                                                                                                    |                                     |
| Long Term Liabilities                                                               | 0                                      | Other Income                                                                                              | 0                                                   | 0.0%                             | Avg Payment Days                                                                                                   |                                     |
| Total Equity                                                                        | 0                                      | Other Expense                                                                                             | 0                                                   | 0.0%                             | Depreciation Rate                                                                                                  | 0.0%                                |
| Total Liab. and Equity                                                              | 0                                      | Net Profit or Loss                                                                                        | 0                                                   | 0.0%                             | Return on Equity                                                                                                   | 0.0%                                |
| 551757 VISITING N                                                                   | URSES HOSPIC                           | E, INC                                                                                                    |                                                     |                                  | Proprietary - Corporati                                                                                            | on                                  |
| 539 NORTH GLENO                                                                     | AKS BLVD, STE                          | 203 12/31/2019                                                                                            | 365 Days Submi                                      | ttod                             | Hospice                                                                                                            |                                     |
| BURBANK, CA 91502                                                                   |                                        |                                                                                                           | occ Baye Cabiii                                     | lleu                             | Tiospice                                                                                                           |                                     |
| ,                                                                                   | 2                                      |                                                                                                           | oco Bayo Gasiii                                     | illeu                            | Tiospice                                                                                                           |                                     |
| LOS ANGELES                                                                         | 2                                      |                                                                                                           | ooo Daye Gasiiii                                    | illed                            | Key Performanac                                                                                                    | e Ind.                              |
| LOS ANGELES NATIONAL GOVERN                                                         |                                        | ≣S                                                                                                        | ooo Daye Gasiiii                                    | iteu                             |                                                                                                                    | e Ind.<br>0.0%                      |
|                                                                                     | IMENT SERVICE                          |                                                                                                           | e Statement                                         | iteu                             | Key Performanac                                                                                                    |                                     |
| NATIONAL GOVERN                                                                     | IMENT SERVICE<br>Sheet                 |                                                                                                           |                                                     | iteu                             | <b>Key Performanac</b> Skilled Nursing                                                                             | 0.0%                                |
| NATIONAL GOVERN                                                                     | IMENT SERVICE<br>Sheet                 | Income                                                                                                    | e Statement                                         | 0.0%                             | <b>Key Performanac</b> Skilled Nursing Nursing                                                                     | 0.0%                                |
| NATIONAL GOVERN  Balance S  Current Assets                                          | NMENT SERVICE<br>Sheet<br>280,581      | Income<br>Total Charges<br>Contract Allowance                                                             | e Statement<br>1,832,541                            |                                  | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | 0.0%                                |
| NATIONAL GOVERN<br>Balance S<br>Current Assets<br>Fixed Assets                      | NMENT SERVICE<br>Sheet<br>280,581<br>0 | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                        | e <b>Statement</b><br>1,832,541<br>0                | 0.0%                             | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare<br>Length of Stay                                 | 0.0%                                |
| Balance S Current Assets Fixed Assets Other Assets                                  | Sheet  280,581  0  0  280,581          | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                        | e Statement  1,832,541  0  1,832,541                | 0.0%<br>100.0%                   | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | Sheet  280,581  0  0  280,581          | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | e Statement  1,832,541  0  1,832,541  1,371,936     | 0.0%<br>100.0%<br>74.9%          | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%                |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | Sheet  280,581  0  0  280,581  8,002   | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 1,832,541<br>0<br>1,832,541<br>1,371,936<br>460,605 | 0.0%<br>100.0%<br>74.9%<br>25.1% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>35.1<br>0.0 |

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Sample Hospice reports from the Halmanac.com website.

| 921722 VISTA HOSF                                                                                   | PICE CARE INC                        | ;                                                                                                         |                                              |                                   | Proprietary - Corporation                                                                         | on                          |
|-----------------------------------------------------------------------------------------------------|--------------------------------------|-----------------------------------------------------------------------------------------------------------|----------------------------------------------|-----------------------------------|---------------------------------------------------------------------------------------------------|-----------------------------|
| 550 WEST VISTA WA                                                                                   | Y, SUITE 310                         | 12/31/2019                                                                                                | 365 Days Submi                               | tted                              | Hospice                                                                                           |                             |
| VISTA, CA 92083                                                                                     |                                      |                                                                                                           |                                              |                                   |                                                                                                   |                             |
| SAN DIEGO                                                                                           |                                      |                                                                                                           |                                              |                                   | Key Performanac                                                                                   | e Ind.                      |
| NATIONAL GOVERNM                                                                                    | MENT SERVICE                         | ES .                                                                                                      |                                              |                                   | Skilled Nursing                                                                                   | 0.0%                        |
| Balance Sh                                                                                          | neet                                 | Income                                                                                                    | Statement                                    |                                   | Nursing                                                                                           | 0.0%                        |
| Current Assets                                                                                      | 306,801                              | Total Charges                                                                                             | 2,562,900                                    |                                   | Home Healthcare                                                                                   | 0.0%                        |
| Fixed Assets                                                                                        | 0                                    | Contract Allowance                                                                                        | 110,035                                      | 4.3%                              | Length of Stay                                                                                    |                             |
| Other Assets                                                                                        | 385,666                              | Operating Revenue                                                                                         | 2,452,865                                    | 95.7%                             | Medicare LOS                                                                                      |                             |
| Total Assets                                                                                        | 692,467                              | Operating Expense                                                                                         | 2,367,230                                    | 96.5%                             | Current Ratio                                                                                     | 2.3                         |
| Current Liabilities                                                                                 | 134,526                              | Operating Margin                                                                                          | 85,635                                       | 3.5%                              | Days to Collect                                                                                   | 43.0                        |
| Long Term Liabilities                                                                               | 0                                    | Other Income                                                                                              | 0                                            | 0.0%                              | Avg Payment Days                                                                                  | 20.7                        |
| Total Equity                                                                                        | 557,941                              | Other Expense                                                                                             | 0                                            | 0.0%                              | Depreciation Rate                                                                                 | 0.0%                        |
| Total Liab. and Equity                                                                              | 692,467                              | Net Profit or Loss                                                                                        | 85,635                                       | 3.5%                              | Return on Equity                                                                                  | 15.3%                       |
| 921613 VITAL HOSF                                                                                   | PICE CARE, IN                        | C                                                                                                         |                                              |                                   | Proprietary - Corporation                                                                         | on                          |
| 3218 E HOLT AVENU                                                                                   | E SUITE 201                          | 12/31/2019                                                                                                | 365 Days Submi                               | tted                              | Hospice                                                                                           |                             |
| WEST COVINA, CA 9                                                                                   | 1791                                 |                                                                                                           |                                              |                                   |                                                                                                   |                             |
| LOS ANGELES                                                                                         |                                      |                                                                                                           |                                              |                                   |                                                                                                   |                             |
|                                                                                                     |                                      |                                                                                                           |                                              |                                   | Key Performanac                                                                                   | e Ind.                      |
| NATIONAL GOVERNM                                                                                    | MENT SERVICE                         | ES .                                                                                                      |                                              |                                   | Key Performanace                                                                                  | e Ind.<br>0.0%              |
| NATIONAL GOVERNM  Balance St                                                                        |                                      |                                                                                                           | e Statement                                  |                                   | -                                                                                                 |                             |
|                                                                                                     | neet                                 |                                                                                                           | e <b>Statement</b><br>833,220                |                                   | Skilled Nursing                                                                                   | 0.0%                        |
| Balance Sh                                                                                          | neet                                 | Income                                                                                                    |                                              | 0.0%                              | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%                        |
| Balance Sh<br>Current Assets                                                                        | 60,273                               | Income<br>Total Charges                                                                                   | 833,220                                      |                                   | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%                        |
| Balance Sh<br>Current Assets<br>Fixed Assets                                                        | 60,273                               | Income Total Charges Contract Allowance Operating Revenue                                                 | 833,220                                      |                                   | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%                        |
| Balance Sh<br>Current Assets<br>Fixed Assets<br>Other Assets                                        | 60,273<br>0<br>0<br>65,443           | Income Total Charges Contract Allowance Operating Revenue                                                 | 833,220<br>0<br>833,220                      | 100.0%                            | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%        |
| Balance Sh<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets                        | 60,273<br>0<br>0<br>65,443           | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 833,220<br>0<br>833,220<br>839,830           | 100.0%<br>100.8%<br>-0.8%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%        |
| Balance Sh<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets<br>Current Liabilities | 60,273<br>0<br>0<br>65,443<br>39,716 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 833,220<br>0<br>833,220<br>839,830<br>-6,610 | 100.0%<br>100.8%<br>-0.8%<br>0.0% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>1.5 |

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Sample Hospice reports from the Halmanac.com website.

| USTOUG VITAS FIEA                                                                                                                                  | LTHCARE COR                                                                                | P                                                                                                          |                                                                |                                | Proprietary - Corporat                                                                                             | on                                  |
|----------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|--------------------------------|--------------------------------------------------------------------------------------------------------------------|-------------------------------------|
| 1343 N GRAND AVE                                                                                                                                   | NUE, SUITE 100                                                                             | 12/31/2019                                                                                                 | 365 Days Submi                                                 | tted                           | Hospice                                                                                                            |                                     |
| COVINA, CA 91724                                                                                                                                   |                                                                                            |                                                                                                            |                                                                |                                |                                                                                                                    |                                     |
| LOS ANGELES                                                                                                                                        |                                                                                            |                                                                                                            |                                                                |                                | Key Performanac                                                                                                    | e Ind.                              |
| PALMETTO (CALIFO                                                                                                                                   | RNIA)                                                                                      |                                                                                                            |                                                                |                                | Skilled Nursing                                                                                                    | 0.0%                                |
| Balance S                                                                                                                                          | Sheet                                                                                      | Income                                                                                                     | e Statement                                                    |                                | Nursing                                                                                                            | 5.1%                                |
| Current Assets                                                                                                                                     | 1,972,706                                                                                  | Total Charges                                                                                              | 32,251,467                                                     |                                | Home Healthcare                                                                                                    | 0.0%                                |
| Fixed Assets                                                                                                                                       | 119,541                                                                                    | Contract Allowance                                                                                         | 892,218                                                        | 2.8%                           | Length of Stay                                                                                                     |                                     |
| Other Assets                                                                                                                                       | 206,711                                                                                    | Operating Revenue                                                                                          | 31,359,249                                                     | 97.2%                          | Medicare LOS                                                                                                       |                                     |
| Total Assets                                                                                                                                       | 2,298,958                                                                                  | Operating Expense                                                                                          | 27,294,275                                                     | 87.0%                          | Current Ratio                                                                                                      | 0.0                                 |
| Current Liabilities                                                                                                                                | -80,045,405                                                                                | Operating Margin                                                                                           | 4,064,974                                                      | 13.0%                          | Days to Collect                                                                                                    | 43.1                                |
| Long Term Liabilities                                                                                                                              | 26,518                                                                                     | Other Income                                                                                               | 0                                                              | 0.0%                           | Avg Payment Days                                                                                                   | 12.5                                |
| Total Equity                                                                                                                                       | 82,317,845                                                                                 | Other Expense                                                                                              | 0                                                              | 0.0%                           | Depreciation Rate                                                                                                  | 0.0%                                |
| Total Liab. and Equity                                                                                                                             | 2,298,958                                                                                  | Net Profit or Loss                                                                                         | 4,064,974                                                      | 13.0%                          | Return on Equity                                                                                                   | 4.9%                                |
| 051656 VITAS HEA                                                                                                                                   | I TUCABE COD                                                                               | _                                                                                                          |                                                                |                                |                                                                                                                    |                                     |
| 001000 11171011271                                                                                                                                 | LINCARE COR                                                                                | Р                                                                                                          |                                                                |                                | Proprietary - Corporati                                                                                            | on                                  |
| 16830 VENTURA BL                                                                                                                                   |                                                                                            |                                                                                                            | 365 Days Submi                                                 | tted                           | Proprietary - Corporati                                                                                            | on                                  |
|                                                                                                                                                    |                                                                                            |                                                                                                            | 365 Days Submi                                                 | itted                          | . , ,                                                                                                              | on                                  |
| 16830 VENTURA BL                                                                                                                                   |                                                                                            |                                                                                                            | 365 Days Submi                                                 | itted                          | . , ,                                                                                                              |                                     |
| 16830 VENTURA BL<br>ENCINO, CA 91436                                                                                                               | VD SUITE 315                                                                               | 12/31/2019                                                                                                 | 365 Days Submi                                                 | itted                          | Hospice                                                                                                            |                                     |
| 16830 VENTURA BL<br>ENCINO, CA 91436<br>LOS ANGELES                                                                                                | .VD SUITE 315<br>IMENT SERVICE                                                             | 12/31/2019<br>ES                                                                                           | 365 Days Submi                                                 | itted                          | Hospice  Key Performanac                                                                                           | e Ind.                              |
| 16830 VENTURA BL<br>ENCINO, CA 91436<br>LOS ANGELES<br>NATIONAL GOVERN                                                                             | .VD SUITE 315<br>IMENT SERVICE                                                             | 12/31/2019<br>ES                                                                                           | ·                                                              | itted                          | Hospice  Key Performanac  Skilled Nursing                                                                          | e <b>e Ind.</b><br>0.0%             |
| 16830 VENTURA BL<br>ENCINO, CA 91436<br>LOS ANGELES<br>NATIONAL GOVERN<br>Balance S                                                                | IMENT SERVICE<br>Sheet<br>2,069,608                                                        | 12/31/2019<br>ES<br>Income                                                                                 | e Statement                                                    | itted<br>2.9%                  | Hospice  Key Performanac  Skilled Nursing  Nursing                                                                 | e Ind.<br>0.0%<br>6.9%              |
| 16830 VENTURA BL ENCINO, CA 91436 LOS ANGELES NATIONAL GOVERN Balance S Current Assets                                                             | IMENT SERVICE<br>Sheet<br>2,069,608<br>69,888                                              | 12/31/2019<br>ES<br>Income<br>Total Charges                                                                | e <b>Statement</b><br>28,859,591                               |                                | Key Performanac<br>Skilled Nursing<br>Nursing<br>Home Healthcare                                                   | e Ind.<br>0.0%<br>6.9%              |
| 16830 VENTURA BL ENCINO, CA 91436 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets                                                | IMENT SERVICE<br>Sheet<br>2,069,608<br>69,888                                              | 12/31/2019 ES Income Total Charges Contract Allowance                                                      | 28,859,591<br>834,103                                          | 2.9%                           | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay                                            | e Ind.<br>0.0%<br>6.9%              |
| 16830 VENTURA BLE ENCINO, CA 91436 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | IMENT SERVICE<br>2,069,608<br>69,888<br>1,866,165<br>4,005,661                             | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                               | 28,859,591<br>834,103<br>28,025,488                            | 2.9%<br>97.1%                  | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | e Ind.<br>0.0%<br>6.9%<br>0.0%      |
| 16830 VENTURA BLE ENCINO, CA 91436 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | IMENT SERVICE<br>2,069,608<br>69,888<br>1,866,165<br>4,005,661<br>-57,806,023              | 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense            | 28,859,591<br>834,103<br>28,025,488<br>26,950,692              | 2.9%<br>97.1%<br>96.2%         | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | e Ind.  0.0%  6.9%  0.0%            |
| 16830 VENTURA BLE ENCINO, CA 91436 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | IMENT SERVICE<br>2,069,608<br>69,888<br>1,866,165<br>4,005,661<br>-57,806,023<br>1,263,516 | 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 28,859,591<br>834,103<br>28,025,488<br>26,950,692<br>1,074,796 | 2.9%<br>97.1%<br>96.2%<br>3.8% | Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | e Ind.  0.0%  6.9%  0.0%  0.0  50.9 |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051590 VITAS HEA                                                                                                                                    | LTHCARE COR                                                                            | PORATION OF CALIF                                                                                         | FORNIA                                                                                         |                                 | Proprietary - Corporation                                                                                                                             | on                                      |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|---------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|
| 7888 MISSION GRO<br>200                                                                                                                             | VE PARKWAY S                                                                           | S, SUITE 12/31/2019                                                                                       | 365 Days Submi                                                                                 | tted                            | Hospice                                                                                                                                               |                                         |
| RIVERSIDE, CA 9250                                                                                                                                  | 08                                                                                     |                                                                                                           |                                                                                                |                                 |                                                                                                                                                       |                                         |
| RIVERSIDE                                                                                                                                           |                                                                                        |                                                                                                           |                                                                                                |                                 | Key Performanace                                                                                                                                      | e Ind.                                  |
| BLUE CROSS (SOUT                                                                                                                                    | TH CAROLINA)                                                                           |                                                                                                           |                                                                                                |                                 | Skilled Nursing                                                                                                                                       | 0.0%                                    |
| Balance S                                                                                                                                           | Sheet                                                                                  | Income                                                                                                    | Statement                                                                                      |                                 | Nursing                                                                                                                                               | 2.4%                                    |
| Current Assets                                                                                                                                      | 1,283,362                                                                              | Total Charges                                                                                             | 21,346,600                                                                                     |                                 | Home Healthcare                                                                                                                                       | 0.0%                                    |
| Fixed Assets                                                                                                                                        | 377,618                                                                                | Contract Allowance                                                                                        | 925,583                                                                                        | 4.3%                            | Length of Stay                                                                                                                                        |                                         |
| Other Assets                                                                                                                                        | 760,356                                                                                | Operating Revenue                                                                                         | 20,421,017                                                                                     | 95.7%                           | Medicare LOS                                                                                                                                          |                                         |
| Total Assets                                                                                                                                        | 2,421,336                                                                              | Operating Expense                                                                                         | 18,426,129                                                                                     | 90.2%                           | Current Ratio                                                                                                                                         | 0.0                                     |
| Current Liabilities                                                                                                                                 | -33,047,865                                                                            | Operating Margin                                                                                          | 1,994,888                                                                                      | 9.8%                            | Days to Collect                                                                                                                                       | 55.5                                    |
| Long Term Liabilities                                                                                                                               | 602,678                                                                                | Other Income                                                                                              | 0                                                                                              | 0.0%                            | Avg Payment Days                                                                                                                                      | 14.9                                    |
| Total Equity                                                                                                                                        | 34,866,523                                                                             | Other Expense                                                                                             | 0                                                                                              | 0.0%                            | Depreciation Rate                                                                                                                                     | 0.0%                                    |
| •                                                                                                                                                   |                                                                                        | •                                                                                                         |                                                                                                |                                 |                                                                                                                                                       |                                         |
| Total Liab. and Equity                                                                                                                              | 2,421,336                                                                              | Net Profit or Loss                                                                                        | 1,994,888                                                                                      | 9.8%                            | Return on Equity                                                                                                                                      | 5.7%                                    |
|                                                                                                                                                     |                                                                                        | Net Profit or Loss PORATION OF CALIF                                                                      |                                                                                                | 9.8%                            | Return on Equity  Proprietary - Corporation                                                                                                           |                                         |
|                                                                                                                                                     | LTHCARE COR                                                                            | PORATION OF CALIF                                                                                         |                                                                                                |                                 |                                                                                                                                                       |                                         |
| 051597 VITAS HEA                                                                                                                                    | LTHCARE COR                                                                            | PORATION OF CALIF                                                                                         | FORNIA                                                                                         |                                 | Proprietary - Corporation                                                                                                                             |                                         |
| 051597 VITAS HEA                                                                                                                                    | LTHCARE COR                                                                            | PORATION OF CALIF                                                                                         | FORNIA                                                                                         |                                 | Proprietary - Corporation                                                                                                                             | on                                      |
| 051597 VITAS HEA<br>9655 GRANITE RIDO<br>SAN DIEGO, CA 921                                                                                          | LTHCARE COR<br>GE DRIVE, SUIT                                                          | PORATION OF CALIF                                                                                         | FORNIA                                                                                         |                                 | Proprietary - Corporation  Hospice                                                                                                                    | on                                      |
| 9655 GRANITE RIDO<br>SAN DIEGO, CA 921<br>SAN DIEGO                                                                                                 | LTHCARE COR<br>GE DRIVE, SUIT<br>23<br>DRNIA)                                          | E 300 12/31/2019                                                                                          | FORNIA                                                                                         |                                 | Proprietary - Corporation  Hospice  Key Performanace                                                                                                  | e Ind.                                  |
| 9655 GRANITE RIDO SAN DIEGO, CA 921 SAN DIEGO PALMETTO (CALIFO                                                                                      | LTHCARE COR<br>GE DRIVE, SUIT<br>23<br>PRNIA)                                          | E 300 12/31/2019                                                                                          | FORNIA<br>365 Days Submir                                                                      |                                 | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing                                                                                 | on  e Ind. 0.0%                         |
| 9655 GRANITE RIDO SAN DIEGO, CA 921 SAN DIEGO PALMETTO (CALIFO Balance S                                                                            | LTHCARE COR<br>GE DRIVE, SUIT<br>23<br>DRNIA)<br>Sheet<br>4,510,771                    | PORATION OF CALIF                                                                                         | FORNIA  365 Days Submit                                                                        |                                 | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                        | on e Ind. 0.0% 2.7%                     |
| 9655 GRANITE RIDO SAN DIEGO, CA 921 SAN DIEGO PALMETTO (CALIFO Balance S Current Assets                                                             | LTHCARE COR<br>GE DRIVE, SUIT<br>23<br>PRNIA)<br>Sheet<br>4,510,771<br>577,262         | PORATION OF CALIF E 300 12/31/2019 Income                                                                 | FORNIA  365 Days Submit  Statement  69,365,138                                                 | tted                            | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                       | on e Ind. 0.0% 2.7%                     |
| 9655 GRANITE RIDGE SAN DIEGO, CA 921 SAN DIEGO PALMETTO (CALIFO Balance S Current Assets Fixed Assets                                               | LTHCARE COR<br>GE DRIVE, SUIT<br>23<br>PRNIA)<br>Sheet<br>4,510,771<br>577,262         | PORATION OF CALIF E 300 12/31/2019  Income Total Charges Contract Allowance Operating Revenue             | FORNIA  365 Days Submit  Statement  69,365,138  3,841,431                                      | tted<br>5.5%                    | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                       | on e Ind. 0.0% 2.7%                     |
| 9655 GRANITE RIDGE SAN DIEGO, CA 921 SAN DIEGO PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets                                  | DRIVE, SUIT  23  DRNIA)  Sheet  4,510,771  577,262  1,137,960  6,225,993               | PORATION OF CALIF E 300 12/31/2019  Income Total Charges Contract Allowance Operating Revenue             | FORNIA  365 Days Submit  Statement  69,365,138  3,841,431  65,523,707                          | 5.5%<br>94.5%                   | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | on  e Ind.  0.0%  2.7%  0.0%            |
| 9655 GRANITE RIDGE SAN DIEGO, CA 921. SAN DIEGO PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets                    | DRIVE, SUIT  23  DRNIA)  Sheet  4,510,771  577,262  1,137,960  6,225,993  -109,075,811 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | FORNIA  365 Days Submit  Statement  69,365,138  3,841,431  65,523,707  58,418,707              | 5.5%<br>94.5%<br>89.2%          | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | on  e Ind.  0.0%  2.7%  0.0%  0.0  45.8 |
| 9655 GRANITE RIDGE SAN DIEGO, CA 921 SAN DIEGO PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | DRIVE, SUIT  23  DRNIA)  Sheet  4,510,771  577,262  1,137,960  6,225,993  -109,075,811 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | FORNIA  365 Days Submit  9 Statement  69,365,138  3,841,431  65,523,707  58,418,707  7,105,000 | 5.5%<br>94.5%<br>89.2%<br>10.8% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | on  e Ind.  0.0%  2.7%  0.0%            |

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Sample Hospice reports from the Halmanac.com website.

| 051739 VITAS HEA                                                                                                                                                         | LTHCARE COR                                                                                                      | PORATION OF CALIF                                                                                         | ORNIA                                                                                    |                                 | Proprietary - Corporation                                                                                                                                              | n                                    |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|
| 990 W 190TH STREE                                                                                                                                                        | ET, SUITE 550                                                                                                    | 12/31/2019                                                                                                | 365 Days Submi                                                                           | tted                            | Hospice                                                                                                                                                                |                                      |
| TORRANCE, CA 905                                                                                                                                                         | 02                                                                                                               |                                                                                                           |                                                                                          |                                 |                                                                                                                                                                        |                                      |
| LOS ANGELES                                                                                                                                                              |                                                                                                                  |                                                                                                           |                                                                                          |                                 | Key Performanace                                                                                                                                                       | e Ind.                               |
| BLUE CROSS (SOUT                                                                                                                                                         | ΓΗ CAROLINA)                                                                                                     |                                                                                                           |                                                                                          |                                 | Skilled Nursing                                                                                                                                                        | 0.0%                                 |
| Balance S                                                                                                                                                                | Sheet                                                                                                            | Income                                                                                                    | Statement                                                                                |                                 | Nursing                                                                                                                                                                | 0.3%                                 |
| Current Assets                                                                                                                                                           | 743,698                                                                                                          | Total Charges                                                                                             | 12,453,732                                                                               |                                 | Home Healthcare                                                                                                                                                        | 0.0%                                 |
| Fixed Assets                                                                                                                                                             | 86,191                                                                                                           | Contract Allowance                                                                                        | 330,208                                                                                  | 2.7%                            | Length of Stay                                                                                                                                                         |                                      |
| Other Assets                                                                                                                                                             | 555,722                                                                                                          | Operating Revenue                                                                                         | 12,123,524                                                                               | 97.3%                           | Medicare LOS                                                                                                                                                           |                                      |
| Total Assets                                                                                                                                                             | 1,385,611                                                                                                        | Operating Expense                                                                                         | 11,536,315                                                                               | 95.2%                           | Current Ratio                                                                                                                                                          | 0.0                                  |
| Current Liabilities                                                                                                                                                      | -26,196,396                                                                                                      | Operating Margin                                                                                          | 587,209                                                                                  | 4.8%                            | Days to Collect                                                                                                                                                        | 22.4                                 |
| Long Term Liabilities                                                                                                                                                    | 237,535                                                                                                          | Other Income                                                                                              | 0                                                                                        | 0.0%                            | Avg Payment Days                                                                                                                                                       | 14.0                                 |
| Total Equity                                                                                                                                                             | 27,344,472                                                                                                       | Other Expense                                                                                             | 0                                                                                        | 0.0%                            | Depreciation Rate                                                                                                                                                      | 0.0%                                 |
|                                                                                                                                                                          |                                                                                                                  | <del>-</del>                                                                                              |                                                                                          |                                 |                                                                                                                                                                        |                                      |
| Total Liab. and Equity                                                                                                                                                   | 1,385,611                                                                                                        | Net Profit or Loss                                                                                        | 587,209                                                                                  | 4.8%                            | Return on Equity                                                                                                                                                       | 2.1%                                 |
|                                                                                                                                                                          |                                                                                                                  | Net Profit or Loss - PORATION OF CALIF                                                                    | · · · · · · · · · · · · · · · · · · ·                                                    | 4.8%                            | Return on Equity  Proprietary - Corporation                                                                                                                            |                                      |
| 051746 VITAS HEA                                                                                                                                                         | LTHCARE COR                                                                                                      | -                                                                                                         | FORNIA                                                                                   |                                 |                                                                                                                                                                        |                                      |
| 051746 VITAS HEA                                                                                                                                                         | LTHCARE COR                                                                                                      | PORATION OF CALIF                                                                                         | FORNIA                                                                                   |                                 | Proprietary - Corporation                                                                                                                                              |                                      |
| 051746 VITAS HEA                                                                                                                                                         | LTHCARE COR                                                                                                      | PORATION OF CALIF                                                                                         | FORNIA                                                                                   |                                 | Proprietary - Corporation                                                                                                                                              | on                                   |
| 051746 VITAS HEA<br>670 N MCCARTHY B<br>MILPITAS, CA 95035                                                                                                               | LTHCARE COR                                                                                                      | PORATION OF CALIF                                                                                         | FORNIA                                                                                   |                                 | Proprietary - Corporation  Hospice                                                                                                                                     | on                                   |
| 051746 VITAS HEA<br>670 N MCCARTHY B<br>MILPITAS, CA 95035<br>SANTA CLARA                                                                                                | LTHCARE COR                                                                                                      | PORATION OF CALIF                                                                                         | FORNIA                                                                                   |                                 | Proprietary - Corporation  Hospice  Key Performanace                                                                                                                   | e Ind.                               |
| 051746 VITAS HEA 670 N MCCARTHY B MILPITAS, CA 95035 SANTA CLARA PALMETTO (CALIFO                                                                                        | LTHCARE COR<br>BOULEVARD, SU<br>BRNIA)                                                                           | PORATION OF CALIF                                                                                         | FORNIA<br>365 Days Submi                                                                 |                                 | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing                                                                                                  | e <b>Ind.</b><br>0.0%                |
| 051746 VITAS HEA  670 N MCCARTHY B  MILPITAS, CA 95035  SANTA CLARA  PALMETTO (CALIFO  Balance S                                                                         | LTHCARE COR<br>BOULEVARD, SU<br>PRNIA)<br>Sheet<br>2,965,677                                                     | PORATION OF CALIF<br>JITE 220 12/31/2019                                                                  | FORNIA  365 Days Submi                                                                   |                                 | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                                         | e Ind.<br>0.0%<br>3.3%               |
| 051746 VITAS HEA  670 N MCCARTHY B  MILPITAS, CA 95035  SANTA CLARA  PALMETTO (CALIFO  Balance S  Current Assets                                                         | BOULEVARD, SUPERINIA) Sheet 2,965,677 474,429                                                                    | IPORATION OF CALIF<br>JITE 220 12/31/2019<br>Income                                                       | FORNIA  365 Days Submi  Statement 61,040,981                                             | tted                            | Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                                        | e Ind.<br>0.0%<br>3.3%               |
| 051746 VITAS HEA  670 N MCCARTHY B  MILPITAS, CA 95035  SANTA CLARA  PALMETTO (CALIFO  Balance S  Current Assets  Fixed Assets                                           | BOULEVARD, SUPERINIA) Sheet 2,965,677 474,429                                                                    | Income Total Charges Contract Allowance Operating Revenue                                                 | FORNIA  365 Days Submi  Statement 61,040,981 2,472,817                                   | tted<br>4.1%                    | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | e Ind.<br>0.0%<br>3.3%               |
| 051746 VITAS HEA  670 N MCCARTHY B  MILPITAS, CA 95035 SANTA CLARA PALMETTO (CALIFO Balance S  Current Assets Fixed Assets Other Assets                                  | ETHCARE COR  BOULEVARD, SU  BRNIA)  Sheet  2,965,677  474,429  1,170,665  4,610,771                              | Income Total Charges Contract Allowance Operating Revenue                                                 | FORNIA  365 Days Submi  Statement 61,040,981 2,472,817 58,568,164                        | 4.1%<br>95.9%                   | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | on<br>• Ind.<br>0.0%<br>3.3%<br>0.0% |
| 051746 VITAS HEA  670 N MCCARTHY B  MILPITAS, CA 95035 SANTA CLARA PALMETTO (CALIFO Balance S  Current Assets Fixed Assets Other Assets Total Assets                     | ETHCARE COR<br>BOULEVARD, SU<br>BRNIA)<br>Bheet<br>2,965,677<br>474,429<br>1,170,665<br>4,610,771<br>-83,840,378 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | FORNIA  365 Days Submi  Statement 61,040,981 2,472,817 58,568,164 52,526,166             | 4.1%<br>95.9%<br>89.7%          | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | on<br>e Ind.<br>0.0%<br>3.3%<br>0.0% |
| 051746 VITAS HEA  670 N MCCARTHY B  MILPITAS, CA 95035 SANTA CLARA PALMETTO (CALIFO Balance S  Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ETHCARE COR<br>BOULEVARD, SU<br>BRNIA)<br>Bheet<br>2,965,677<br>474,429<br>1,170,665<br>4,610,771<br>-83,840,378 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | FORNIA  365 Days Submi  E Statement 61,040,981 2,472,817 58,568,164 52,526,166 6,041,998 | 4.1%<br>95.9%<br>89.7%<br>10.3% | Proprietary - Corporation Hospice  Key Performanace Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | on  e Ind.  0.0%  3.3%  0.0%  47.8   |

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| 051770 VITAS HEA                                                                                                                                                                                | LTHCARE COR                                                                                                       | PORATION OF CALIF                                                                                                                            | ORNIA                                                                                   |                                  | Proprietary - Corporation                                                                                                                                                       | on                                 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|
| 355 LENNON LANE,                                                                                                                                                                                | SUITE 150                                                                                                         | 12/31/2019                                                                                                                                   | 365 Days Submit                                                                         | tted                             | Hospice                                                                                                                                                                         |                                    |
| WALNUT CREEK, CA                                                                                                                                                                                | A 94598                                                                                                           |                                                                                                                                              |                                                                                         |                                  |                                                                                                                                                                                 |                                    |
| CONTRA COSTA                                                                                                                                                                                    |                                                                                                                   |                                                                                                                                              |                                                                                         |                                  | Key Performanace                                                                                                                                                                | e Ind.                             |
| BLUE CROSS (SOUT                                                                                                                                                                                | TH CAROLINA)                                                                                                      |                                                                                                                                              |                                                                                         |                                  | Skilled Nursing                                                                                                                                                                 | 0.0%                               |
| Balance S                                                                                                                                                                                       | Sheet                                                                                                             | Income                                                                                                                                       | Statement                                                                               |                                  | Nursing                                                                                                                                                                         | 0.8%                               |
| Current Assets                                                                                                                                                                                  | 1,483,425                                                                                                         | Total Charges                                                                                                                                | 44,769,389                                                                              |                                  | Home Healthcare                                                                                                                                                                 | 0.0%                               |
| Fixed Assets                                                                                                                                                                                    | 286,953                                                                                                           | Contract Allowance                                                                                                                           | 3,628,406                                                                               | 8.1%                             | Length of Stay                                                                                                                                                                  |                                    |
| Other Assets                                                                                                                                                                                    | 455,739                                                                                                           | Operating Revenue                                                                                                                            | 41,140,983                                                                              | 91.9%                            | Medicare LOS                                                                                                                                                                    |                                    |
| Total Assets                                                                                                                                                                                    | 2,226,117                                                                                                         | Operating Expense                                                                                                                            | 34,916,800                                                                              | 84.9%                            | Current Ratio                                                                                                                                                                   | 0.0                                |
| Current Liabilities                                                                                                                                                                             | -68,336,454                                                                                                       | Operating Margin                                                                                                                             | 6,224,183                                                                               | 15.1%                            | Days to Collect                                                                                                                                                                 | 59.9                               |
| Long Term Liabilities                                                                                                                                                                           | 100,065                                                                                                           | Other Income                                                                                                                                 | 0                                                                                       | 0.0%                             | Avg Payment Days                                                                                                                                                                | 13.2                               |
|                                                                                                                                                                                                 | 70 400 500                                                                                                        | Other Expense                                                                                                                                | 0                                                                                       | 0.0%                             | Depreciation Rate                                                                                                                                                               | 0.0%                               |
| Total Equity                                                                                                                                                                                    | 70,462,506                                                                                                        | Other Expense                                                                                                                                | •                                                                                       |                                  | •                                                                                                                                                                               |                                    |
| Total Equity  Total Liab. and Equity                                                                                                                                                            |                                                                                                                   | Net Profit or Loss                                                                                                                           | 6,224,183                                                                               | 15.1%                            | Return on Equity                                                                                                                                                                | 8.8%                               |
| Total Liab. and Equity                                                                                                                                                                          | 2,226,117                                                                                                         |                                                                                                                                              | 6,224,183                                                                               | 15.1%                            | ·                                                                                                                                                                               |                                    |
| Total Liab. and Equity                                                                                                                                                                          | 2,226,117<br>LTHCARE COR                                                                                          | Net Profit or Loss                                                                                                                           | 6,224,183                                                                               |                                  | Return on Equity                                                                                                                                                                |                                    |
| Total Liab. and Equity  051779 VITAS HEA  2710 GATEWAY OA                                                                                                                                       | 2,226,117  LTHCARE COR  KS DRIVE, SUIT                                                                            | Net Profit or Loss                                                                                                                           | 6,224,183<br>FORNIA                                                                     |                                  | Return on Equity  Proprietary - Corporation                                                                                                                                     |                                    |
| Total Liab. and Equity  051779 VITAS HEA  2710 GATEWAY OA SOUTH                                                                                                                                 | 2,226,117  LTHCARE COR  KS DRIVE, SUIT                                                                            | Net Profit or Loss                                                                                                                           | 6,224,183<br>FORNIA                                                                     |                                  | Return on Equity  Proprietary - Corporation                                                                                                                                     | on                                 |
| Total Liab. and Equity  051779 VITAS HEA  2710 GATEWAY OA SOUTH  SACRAMENTO, CAS                                                                                                                | 2,226,117  LTHCARE COR  KS DRIVE, SUIT                                                                            | Net Profit or Loss PORATION OF CALIF E 100 12/31/2019                                                                                        | 6,224,183<br>FORNIA                                                                     |                                  | Return on Equity  Proprietary - Corporation  Hospice                                                                                                                            | on                                 |
| Total Liab. and Equity  051779 VITAS HEA  2710 GATEWAY OA SOUTH  SACRAMENTO, CAS SACRAMENTO                                                                                                     | 2,226,117  ILTHCARE COR  KS DRIVE, SUIT  95833  IMENT SERVICE                                                     | Net Profit or Loss PORATION OF CALIF                                                                                                         | 6,224,183<br>FORNIA                                                                     |                                  | Return on Equity  Proprietary - Corporation  Hospice  Key Performanace                                                                                                          | e Ind.                             |
| Total Liab. and Equity  051779 VITAS HEA  2710 GATEWAY OA SOUTH SACRAMENTO, CAS SACRAMENTO NATIONAL GOVERN                                                                                      | 2,226,117  ILTHCARE COR  KS DRIVE, SUIT  95833  IMENT SERVICE                                                     | Net Profit or Loss PORATION OF CALIF                                                                                                         | 6,224,183 FORNIA 365 Days Submit                                                        |                                  | Return on Equity  Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing                                                                                         | on  e Ind.  0.0%  0.5%             |
| Total Liab. and Equity  051779 VITAS HEA  2710 GATEWAY OAL SOUTH SACRAMENTO, CAS SACRAMENTO NATIONAL GOVERN  Balance S                                                                          | 2,226,117  ILTHCARE COR  KS DRIVE, SUIT  95833  IMENT SERVICE  5heet  2,628,112                                   | Net Profit or Loss PORATION OF CALIF E 100 12/31/2019                                                                                        | 6,224,183 FORNIA 365 Days Submit                                                        |                                  | Return on Equity  Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing                                                                                | on  e Ind.  0.0%                   |
| Total Liab. and Equity  051779 VITAS HEA  2710 GATEWAY OAL SOUTH SACRAMENTO, CAS SACRAMENTO NATIONAL GOVERN Balance S Current Assets                                                            | 2,226,117  ILTHCARE COR  KS DRIVE, SUIT  95833  IMENT SERVICE  5heet  2,628,112  111,339                          | Net Profit or Loss  PORATION OF CALIF  E 100 12/31/2019  ES  Income  Total Charges                                                           | 6,224,183 FORNIA 365 Days Submit Statement 45,374,245                                   | tted                             | Return on Equity  Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare                                                               | on  e Ind.  0.0%  0.5%             |
| Total Liab. and Equity  051779 VITAS HEA  2710 GATEWAY OA SOUTH SACRAMENTO, CAS SACRAMENTO NATIONAL GOVERN Balance S Current Assets Fixed Assets                                                | 2,226,117  ILTHCARE COR  KS DRIVE, SUIT  95833  IMENT SERVICE  5heet  2,628,112  111,339                          | Net Profit or Loss  PORATION OF CALIF  E 100 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                    | 6,224,183 FORNIA 365 Days Submit 45,374,245 6,169,444                                   | tted<br>13.6%                    | Return on Equity  Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay                                               | on  e Ind.  0.0%  0.5%             |
| Total Liab. and Equity  051779 VITAS HEA  2710 GATEWAY OAL SOUTH SACRAMENTO, CAS SACRAMENTO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                  | 2,226,117  ILTHCARE COR  KS DRIVE, SUIT  95833  IMENT SERVICE  2,628,112  111,339  824,296  3,563,747             | Net Profit or Loss  PORATION OF CALIF  E 100 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue                    | 6,224,183 FORNIA  365 Days Submit  45,374,245 6,169,444 39,204,801                      | 13.6%<br>86.4%                   | Return on Equity  Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS                                 | on  e Ind.  0.0%  0.5%  0.0%       |
| Total Liab. and Equity  051779 VITAS HEA  2710 GATEWAY OAL SOUTH SACRAMENTO, CAS SACRAMENTO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 2,226,117  LTHCARE COR  KS DRIVE, SUIT  95833  IMENT SERVICE  2,628,112  111,339  824,296  3,563,747  -91,434,260 | Net Profit or Loss  PORATION OF CALIF  E 100 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense | 6,224,183 FORNIA  365 Days Submit  45,374,245 6,169,444 39,204,801 31,523,428           | 13.6%<br>86.4%<br>80.4%          | Return on Equity  Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio                  | on  e Ind.  0.0%  0.5%  0.0%  59.1 |
| Total Liab. and Equity  051779 VITAS HEA  2710 GATEWAY OAL SOUTH SACRAMENTO, CAS SACRAMENTO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 2,226,117  LTHCARE COR  KS DRIVE, SUIT  95833  IMENT SERVICE  111,339  824,296  3,563,747  -91,434,260  283,090   | PORATION OF CALIF E 100 12/31/2019  ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin          | 6,224,183 FORNIA  365 Days Submit  45,374,245 6,169,444 39,204,801 31,523,428 7,681,373 | 13.6%<br>86.4%<br>80.4%<br>19.6% | Return on Equity  Proprietary - Corporation  Hospice  Key Performanace  Skilled Nursing  Nursing  Home Healthcare  Length of Stay  Medicare LOS  Current Ratio  Days to Collect | on  • Ind.  0.0%  0.5%  0.0%       |

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| 921711 VIVANI HO                                                          | SPICE CARE, IN   |                                                                                              |                  | Proprietary - Corporati | on                                                                                |              |
|---------------------------------------------------------------------------|------------------|----------------------------------------------------------------------------------------------|------------------|-------------------------|-----------------------------------------------------------------------------------|--------------|
| 6308 WOODMAN AV                                                           | VE, SUITE 212    | 12/31/2019                                                                                   | 365 Days Submi   | tted                    | Hospice                                                                           |              |
| VAN NUYS, CA 9140                                                         | )1               |                                                                                              |                  |                         |                                                                                   |              |
| LOS ANGELES                                                               |                  |                                                                                              |                  |                         | Key Performanac                                                                   | e Ind.       |
| NATIONAL GOVERN                                                           | IMENT SERVICE    | ES .                                                                                         |                  |                         | Skilled Nursing                                                                   | 0.0%         |
| Balance S                                                                 | Sheet            | Income                                                                                       | Statement        |                         | Nursing                                                                           | 0.0%         |
| Current Assets                                                            | 106,427          | Total Charges                                                                                | 718,713          |                         | Home Healthcare                                                                   | 0.0%         |
| Fixed Assets                                                              | 0                | Contract Allowance                                                                           | 0                | 0.0%                    | Length of Stay                                                                    |              |
| Other Assets                                                              | 0                | Operating Revenue                                                                            | 718,713          | 100.0%                  | Medicare LOS                                                                      |              |
| Total Assets                                                              | 106,427          | Operating Expense                                                                            | 570,456          | 79.4%                   | Current Ratio                                                                     |              |
| Current Liabilities                                                       | 0                | Operating Margin                                                                             | 148,257          | 20.6%                   | Days to Collect                                                                   | 0.0          |
| Long Term Liabilities                                                     | 0                | Other Income                                                                                 | 0                | 0.0%                    | Avg Payment Days                                                                  | 0.0          |
| Total Equity                                                              | 106,427          | Other Expense                                                                                | 0                | 0.0%                    | Depreciation Rate                                                                 | 0.0%         |
| Total Liab. and Equity                                                    | 106,427          | Net Profit or Loss                                                                           | 148,257          | 20.6%                   | Return on Equity                                                                  | 139.3%       |
| 051602 VNA CALIF                                                          | ORNIA            |                                                                                              |                  |                         |                                                                                   |              |
| 6235 RIVER CREST                                                          | DRIVE            | Cost Repor                                                                                   | t not filed.     |                         |                                                                                   |              |
| RIVERSIDE, CA 925                                                         | 07               |                                                                                              |                  |                         |                                                                                   |              |
| RIVERSIDE                                                                 |                  |                                                                                              |                  |                         | Key Performanac                                                                   | e Ind.       |
| NATIONAL GOVERN                                                           | IMENT CEDVICE    |                                                                                              |                  |                         |                                                                                   |              |
| D-1 (                                                                     |                  |                                                                                              |                  |                         | Skilled Nursing                                                                   | 0.0%         |
| Balance S                                                                 |                  |                                                                                              | e Statement      |                         | Skilled Nursing Nursing                                                           |              |
| Current Assets                                                            | Sheet            |                                                                                              | e Statement      |                         | _                                                                                 | 0.0%         |
|                                                                           | Sheet<br>0       | Income                                                                                       |                  | 0.0%                    | Nursing                                                                           | 0.0%<br>0.0% |
| Current Assets                                                            | <b>Sheet</b> 0   | Income<br>Total Charges                                                                      | 0                | 0.0%<br>0.0%            | Nursing Home Healthcare                                                           | 0.0%<br>0.0% |
| Current Assets Fixed Assets                                               | <b>Sheet</b> 0   | Income Total Charges Contract Allowance                                                      | 0                |                         | Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.0% |
| Current Assets Fixed Assets Other Assets                                  | 0<br>0<br>0<br>0 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 0 0              | 0.0%                    | Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0% |
| Current Assets Fixed Assets Other Assets Total Assets                     | 0<br>0<br>0<br>0 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 0 0 0            | 0.0%<br>0.0%            | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0% |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 0<br>0<br>0<br>0 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 0<br>0<br>0<br>0 | 0.0%<br>0.0%<br>0.0%    | Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 051535 VNA HOSPICE & PALLIATIVE CARE OF SOUTHERN CA, INC |               |                    |               |   |      |                   |        |  |
|----------------------------------------------------------|---------------|--------------------|---------------|---|------|-------------------|--------|--|
| 1317 W FOOTHILL B                                        | LVD SUITE 130 | Cost Repo          | rt not filed. |   |      |                   |        |  |
| UPLAND, CA 91786                                         |               |                    |               |   |      |                   |        |  |
| SAN BERNARDINO                                           |               |                    |               |   |      | Key Performanad   | e Ind. |  |
| NATIONAL GOVERN                                          | MENT SERVICE  | S                  |               |   |      | Skilled Nursing   | 0.0%   |  |
| Balance S                                                | heet          | Incom              | e Statement   |   |      | Nursing           | 0.0%   |  |
| Current Assets                                           | 0             | Total Charges      |               | 0 |      | Home Healthcare   | 0.0%   |  |
| Fixed Assets                                             | 0             | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |  |
| Other Assets                                             | 0             | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |  |
| Total Assets                                             | 0             | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |  |
| Current Liabilities                                      | 0             | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |  |
| Long Term Liabilities                                    | 0             | Other Income       |               | 0 | 0.0% | Avg Payment Days  |        |  |
| Total Equity                                             | 0             | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0%   |  |
| Total Liab. and Equity                                   | 0             | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0%   |  |
| 051548 VNA OF GR                                         | EATER LOS A   | NGELES, INC        |               |   |      |                   |        |  |
| 8665 WILSHIRE BL\                                        | /D SUITE 308  | Cost Repo          | rt not filed. |   |      |                   |        |  |
| BEVERLY HILLS, CA                                        | 90211         |                    |               |   |      |                   |        |  |
| LOS ANGELES                                              |               |                    |               |   |      | Key Performanad   | e Ind. |  |
| NATIONAL GOVERN                                          | MENT SERVICE  | ES .               |               |   |      | Skilled Nursing   | 0.0%   |  |
| Balance S                                                | heet          | Incom              | e Statement   |   |      | Nursing           | 0.0%   |  |
| Current Assets                                           | 0             | Total Charges      |               | 0 |      | Home Healthcare   | 0.0%   |  |
| Fixed Assets                                             | 0             | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |  |
| Other Assets                                             | 0             | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |  |
| Total Assets                                             | 0             | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |  |
| Current Liabilities                                      | 0             | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |  |
| Long Term Liabilities                                    | 0             | Other Income       |               | 0 | 0.0% | Avg Payment Days  |        |  |

**All Providers** 

**Total Equity** 

Total Liab. and Equity

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0 Other Expense

0 Net Profit or Loss

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0

0

0.0% Depreciation Rate

0.0% Return on Equity

0.0%

0.0%

Sample Hospice reports from the Halmanac.com website.

| 051585 VNA OF ORANGE COUNTY LLC - HOSPICE |                 |                    |               |   |      |                   |        |  |
|-------------------------------------------|-----------------|--------------------|---------------|---|------|-------------------|--------|--|
| 2520 RED HILL AVE                         | NUE, SUITE 100  | OA Cost Repo       | rt not filed. |   |      |                   |        |  |
| SANTA ANA, CA 927                         | 705             |                    |               |   |      |                   |        |  |
| ORANGE                                    |                 |                    |               |   |      | Key Performanac   | e Ind. |  |
| NATIONAL GOVERN                           | IMENT SERVICE   | S                  |               |   |      | Skilled Nursing   | 0.0%   |  |
| Balance S                                 | Sheet           | Incom              | e Statement   |   |      | Nursing           | 0.0%   |  |
| Current Assets                            | 0               | Total Charges      |               | 0 |      | Home Healthcare   | 0.0%   |  |
| Fixed Assets                              | 0               | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |  |
| Other Assets                              | 0               | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |  |
| Total Assets                              | 0               | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |  |
| Current Liabilities                       | 0               | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |  |
| Long Term Liabilities                     | 0               | Other Income       |               | 0 | 0.0% | Avg Payment Days  |        |  |
| Total Equity                              | 0               | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0%   |  |
| Total Liab. and Equity                    | 0               | Net Profit or Loss |               | 0 | 0.0% | Return on Equity  | 0.0%   |  |
|                                           | HOSPICE, INC    |                    |               |   |      |                   |        |  |
| 6<br>2333 MOWRY AVEN                      | ILIE SLIITE 220 | Cost Repo          | rt not filed  |   |      |                   |        |  |
| 2000 MOVICE AVEN                          | IOL, SOITE 220  | Cost Repor         | it not illea. |   |      |                   |        |  |
| FREMONT, CA 9453                          | 8               |                    |               |   |      |                   |        |  |
| ALAMEDA                                   |                 |                    |               |   |      | Key Performanac   | e Ind. |  |
| NATIONAL GOVERN                           | IMENT SERVICE   | ES .               |               |   |      | Skilled Nursing   | 0.0%   |  |
| Balance S                                 | Sheet           | Incom              | e Statement   |   |      | Nursing           | 0.0%   |  |
| Current Assets                            | 0               | Total Charges      |               | 0 |      | Home Healthcare   | 0.0%   |  |
| Fixed Assets                              | 0               | Contract Allowance |               | 0 | 0.0% | Length of Stay    |        |  |
| Other Assets                              | 0               | Operating Revenue  |               | 0 | 0.0% | Medicare LOS      |        |  |
| Total Assets                              | 0               | Operating Expense  |               | 0 | 0.0% | Current Ratio     |        |  |
| Current Liabilities                       | 0               | Operating Margin   |               | 0 | 0.0% | Days to Collect   |        |  |
| Long Term Liabilities                     | 0               | Other Income       |               | 0 | 0.0% | Avg Payment Days  |        |  |
| Total Equity                              | 0               | Other Expense      |               | 0 | 0.0% | Depreciation Rate | 0.0%   |  |

All Providers

Total Liab. and Equity

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0 Net Profit or Loss

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0

0.0% Return on Equity

0.0%

Sample Hospice reports from the Halmanac.com website.

| 921583 WECAKE H                                                                     | OSPICE AND P                                 |                                                                                       | Proprietary - Corporati                      | on                      |                                                                                                   |                               |
|-------------------------------------------------------------------------------------|----------------------------------------------|---------------------------------------------------------------------------------------|----------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------|-------------------------------|
| 12235 BEACH BLVD                                                                    | ), SUITE 109                                 | 12/31/2019                                                                            | 365 Days Submi                               | tted                    | Hospice                                                                                           |                               |
| GARDEN GROVE, C                                                                     | A 92841                                      |                                                                                       |                                              |                         |                                                                                                   |                               |
| ORANGE                                                                              |                                              |                                                                                       |                                              |                         | Key Performanac                                                                                   | e Ind.                        |
| NATIONAL GOVERN                                                                     | IMENT SERVICE                                | ES                                                                                    |                                              |                         | Skilled Nursing                                                                                   | 0.0%                          |
| Balance S                                                                           | Sheet                                        | Income                                                                                | e Statement                                  |                         | Nursing                                                                                           | 0.8%                          |
| Current Assets                                                                      | 65,040                                       | Total Charges                                                                         | 1,215,615                                    |                         | Home Healthcare                                                                                   | 0.0%                          |
| Fixed Assets                                                                        | 0                                            | Contract Allowance                                                                    | 377,157                                      | 31.0%                   | Length of Stay                                                                                    |                               |
| Other Assets                                                                        | 0                                            | Operating Revenue                                                                     | 838,458                                      | 69.0%                   | Medicare LOS                                                                                      |                               |
| Total Assets                                                                        | 65,040                                       | Operating Expense                                                                     | 879,292                                      | 104.9%                  | Current Ratio                                                                                     |                               |
| Current Liabilities                                                                 | 0                                            | Operating Margin                                                                      | -40,834                                      | -4.9%                   | Days to Collect                                                                                   | 0.0                           |
| Long Term Liabilities                                                               | 180,000                                      | Other Income                                                                          | 0                                            | 0.0%                    | Avg Payment Days                                                                                  | 0.0                           |
| Total Equity                                                                        | -114,960                                     | Other Expense                                                                         | 0                                            | 0.0%                    | Depreciation Rate                                                                                 | 0.0%                          |
| Total Liab. and Equity                                                              | 65,040                                       | Net Profit or Loss                                                                    | (40,834)                                     | -4.9%                   | Return on Equity                                                                                  | 35.5%                         |
| 751655 WELLHOUS                                                                     | SE CARE INC                                  |                                                                                       |                                              |                         | Proprietary - Corporati                                                                           | on                            |
| 11354 MOUNTAIN V                                                                    | IEW SUITE D                                  | 12/31/2019                                                                            | 365 Days Submi                               | tted                    | Hospice                                                                                           |                               |
| LOMA LINDA, CA 92                                                                   | 054                                          |                                                                                       |                                              |                         |                                                                                                   |                               |
| SAN BERNARDINO                                                                      | LOMA LINDA, CA 92354                         |                                                                                       |                                              |                         |                                                                                                   |                               |
|                                                                                     | 354                                          |                                                                                       |                                              |                         | Key Performanac                                                                                   | e Ind.                        |
| DUMMY FOR MEDIC                                                                     |                                              |                                                                                       |                                              |                         | <b>Key Performanac</b> Skilled Nursing                                                            | <b>e Ind.</b><br>0.0%         |
|                                                                                     | CAID HHA                                     | Income                                                                                | e Statement                                  |                         | -                                                                                                 |                               |
| DUMMY FOR MEDIC                                                                     | CAID HHA<br>Sheet                            | Income<br>Total Charges                                                               | e <b>Statement</b><br>361,197                |                         | Skilled Nursing                                                                                   | 0.0%                          |
| DUMMY FOR MEDIC                                                                     | CAID HHA<br>Sheet<br>66,385                  |                                                                                       |                                              | 0.0%                    | Skilled Nursing Nursing                                                                           | 0.0%                          |
| DUMMY FOR MEDIC  Balance S  Current Assets                                          | CAID HHA  Sheet  66,385  1,295               | Total Charges                                                                         | 361,197                                      | 0.0%<br>100.0%          | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%                          |
| DUMMY FOR MEDIC  Balance S  Current Assets  Fixed Assets                            | CAID HHA  Sheet  66,385  1,295               | Total Charges Contract Allowance                                                      | 361,197                                      |                         | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%                          |
| DUMMY FOR MEDIC  Balance S  Current Assets  Fixed Assets  Other Assets              | CAID HHA  Sheet  66,385  1,295  0  169,638   | Total Charges Contract Allowance Operating Revenue                                    | 361,197<br>0<br>361,197                      | 100.0%                  | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.0%<br>0.0%          |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | CAID HHA  Sheet  66,385  1,295  0  169,638   | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 361,197<br>0<br>361,197<br>346,688           | 100.0%<br>96.0%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.0%<br>0.0%          |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CAID HHA  66,385  1,295  0  169,638  -46,114 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 361,197<br>0<br>361,197<br>346,688<br>14,509 | 100.0%<br>96.0%<br>4.0% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.0%<br>0.0%<br>(1.4) |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921682 WELLSPRIN                                                                                    | IG HOSPICE                            |                                                                                                           |                                                             |                         | Proprietary - Corporat                                                                            | ion                                                                        |  |  |  |  |  |  |  |  |
|-----------------------------------------------------------------------------------------------------|---------------------------------------|-----------------------------------------------------------------------------------------------------------|-------------------------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|--|--|--|--|--|--|--|--|
| 19634 VENTURA BL\                                                                                   | VD, SUITE 217                         | 12/31/2019                                                                                                | 365 Days Subm                                               | itted                   | Hospice                                                                                           |                                                                            |  |  |  |  |  |  |  |  |
| TARZANA, CA 91356                                                                                   |                                       |                                                                                                           |                                                             |                         |                                                                                                   |                                                                            |  |  |  |  |  |  |  |  |
| LOS ANGELES                                                                                         |                                       |                                                                                                           |                                                             |                         | Key Performana                                                                                    | ce Ind.                                                                    |  |  |  |  |  |  |  |  |
| NATIONAL GOVERNI                                                                                    | MENT SERVICE                          | ≣S                                                                                                        |                                                             |                         | Skilled Nursing                                                                                   | 0.0%                                                                       |  |  |  |  |  |  |  |  |
| Balance S                                                                                           | heet                                  | Income                                                                                                    | e Statement                                                 |                         | Nursing                                                                                           | 0.0%                                                                       |  |  |  |  |  |  |  |  |
| Current Assets                                                                                      | 63,940                                | Total Charges                                                                                             | 526,790                                                     |                         | Home Healthcare                                                                                   | 0.0%                                                                       |  |  |  |  |  |  |  |  |
| Fixed Assets                                                                                        | 15,624                                | Contract Allowance                                                                                        | 0                                                           | 0.0%                    | Length of Stay                                                                                    |                                                                            |  |  |  |  |  |  |  |  |
| Other Assets                                                                                        | 0                                     | Operating Revenue                                                                                         | 526,790                                                     | 100.0%                  | Medicare LOS                                                                                      |                                                                            |  |  |  |  |  |  |  |  |
| Total Assets                                                                                        | 79,564                                | Operating Expense                                                                                         | 589,511                                                     | 111.9%                  | Current Ratio                                                                                     | 5.7                                                                        |  |  |  |  |  |  |  |  |
| Current Liabilities                                                                                 | 11,246                                | Operating Margin                                                                                          | -62,721                                                     | -11.9%                  | Days to Collect                                                                                   | 9.4                                                                        |  |  |  |  |  |  |  |  |
| Long Term Liabilities                                                                               | 99,400                                | Other Income                                                                                              | 0                                                           | 0.0%                    | Avg Payment Days                                                                                  | 0.0                                                                        |  |  |  |  |  |  |  |  |
| Total Equity                                                                                        | -31,082                               | Other Expense                                                                                             | 0                                                           | 0.0%                    | Depreciation Rate                                                                                 | 0.0%                                                                       |  |  |  |  |  |  |  |  |
| Total Liab. and Equity                                                                              | 79,564                                | Net Profit or Loss                                                                                        | (62,721)                                                    | -11.9%                  | Return on Equity                                                                                  | 201.8%                                                                     |  |  |  |  |  |  |  |  |
| 751603 WEST COAS                                                                                    | ST HEALTHCA                           | RE, LLC                                                                                                   |                                                             |                         | Proprietary - Corporat                                                                            | ion                                                                        |  |  |  |  |  |  |  |  |
| 29222 RANCHO VIEJ                                                                                   | JO ROAD, SUIT                         | E 102 12/31/2019                                                                                          | 365 Days Subm                                               | itted                   | Hospice                                                                                           |                                                                            |  |  |  |  |  |  |  |  |
| SAN JUAN CAPISTRA                                                                                   | ANO, CA 92675                         |                                                                                                           |                                                             |                         |                                                                                                   | 29222 NANOTIO VIESO NOAD, SOTTE 102 12/31/2019 303 Days Submitted 1103pice |  |  |  |  |  |  |  |  |
| ORANGE                                                                                              | SAN JUAN CAPISTRANO, CA 92675         |                                                                                                           |                                                             |                         |                                                                                                   |                                                                            |  |  |  |  |  |  |  |  |
|                                                                                                     |                                       |                                                                                                           |                                                             |                         | Key Performana                                                                                    | ce Ind.                                                                    |  |  |  |  |  |  |  |  |
| NATIONAL GOVERNI                                                                                    | MENT SERVICE                          |                                                                                                           |                                                             |                         | Key Performanae<br>Skilled Nursing                                                                | ce Ind.<br>0.1%                                                            |  |  |  |  |  |  |  |  |
| NATIONAL GOVERNI  Balance Si                                                                        |                                       | ΞS                                                                                                        | e Statement                                                 |                         | -                                                                                                 |                                                                            |  |  |  |  |  |  |  |  |
|                                                                                                     | heet                                  | ΞS                                                                                                        | e Statement<br>6,120,060                                    |                         | Skilled Nursing                                                                                   | 0.1%                                                                       |  |  |  |  |  |  |  |  |
| Balance S                                                                                           | heet                                  | ES Income Total Charges                                                                                   |                                                             | 36.2%                   | Skilled Nursing Nursing                                                                           | 0.1%<br>0.6%                                                               |  |  |  |  |  |  |  |  |
| Balance Si<br>Current Assets                                                                        | <b>heet</b> 295,104                   | Income Total Charges Contract Allowance                                                                   | 6,120,060                                                   | 36.2%<br>63.8%          | Skilled Nursing Nursing Home Healthcare                                                           | 0.1%<br>0.6%                                                               |  |  |  |  |  |  |  |  |
| Balance Si<br>Current Assets<br>Fixed Assets                                                        | <b>heet</b> 295,104 0                 | Income Total Charges Contract Allowance Operating Revenue                                                 | 6,120,060                                                   |                         | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.1%<br>0.6%                                                               |  |  |  |  |  |  |  |  |
| Balance Si<br>Current Assets<br>Fixed Assets<br>Other Assets                                        | 295,104<br>0<br>0<br>295,104          | Income Total Charges Contract Allowance Operating Revenue                                                 | 6,120,060<br>2,214,524<br>3,905,536                         | 63.8%                   | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.1%<br>0.6%<br>0.0%                                                       |  |  |  |  |  |  |  |  |
| Balance Si<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets                        | 295,104<br>0<br>0<br>295,104<br>3,006 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 6,120,060<br>2,214,524<br>3,905,536<br>3,490,894            | 63.8%<br>89.4%          | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.1%<br>0.6%<br>0.0%                                                       |  |  |  |  |  |  |  |  |
| Balance Si<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets<br>Current Liabilities | 295,104<br>0<br>0<br>295,104<br>3,006 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 6,120,060<br>2,214,524<br>3,905,536<br>3,490,894<br>414,642 | 63.8%<br>89.4%<br>10.6% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.1%<br>0.6%<br>0.0%<br>98.2<br>0.0                                        |  |  |  |  |  |  |  |  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551674 WEST COA                                            | ST HOSPICE M          | ANAGEMENT, INC.                                                         |                              |                         | Proprietary - Corporati                                      | on     |
|------------------------------------------------------------|-----------------------|-------------------------------------------------------------------------|------------------------------|-------------------------|--------------------------------------------------------------|--------|
| 7100 HAYVENHURS                                            | T AVE SUITE 2         | 10 12/31/2019                                                           | 365 Days Submi               | tted                    | Hospice                                                      |        |
| VAN NUYS, CA 9140                                          | 6                     |                                                                         |                              |                         |                                                              |        |
| LOS ANGELES                                                |                       |                                                                         |                              |                         | Key Performanad                                              | e Ind. |
| NATIONAL GOVERN                                            | MENT SERVICE          | ES                                                                      |                              |                         | Skilled Nursing                                              | 0.0%   |
| Balance S                                                  | Sheet                 | Income                                                                  | e Statement                  |                         | Nursing                                                      | 0.0%   |
| Current Assets                                             | 60,336                | Total Charges                                                           | 794,283                      |                         | Home Healthcare                                              | 0.0%   |
| Fixed Assets                                               | 0                     | Contract Allowance                                                      | 0                            | 0.0%                    | Length of Stay                                               |        |
| Other Assets                                               | 0                     | Operating Revenue                                                       | 794,283                      | 100.0%                  | Medicare LOS                                                 |        |
| Total Assets                                               | 63,336                | Operating Expense                                                       | 765,916                      | 96.4%                   | Current Ratio                                                | 2.4    |
| Current Liabilities                                        | 25,637                | Operating Margin                                                        | 28,367                       | 3.6%                    | Days to Collect                                              | 0.0    |
| Long Term Liabilities                                      | 200,000               | Other Income                                                            | 0                            | 0.0%                    | Avg Payment Days                                             | 12.2   |
| Total Equity                                               | -162,301              | Other Expense                                                           | 0                            | 0.0%                    | Depreciation Rate                                            | 0.0%   |
| Total Liab. and Equity                                     | 63,336                | Net Profit or Loss                                                      | 28,367                       | 3.6%                    | Return on Equity                                             | -17.5% |
| 751718 WESTERN                                             | CARE HOSPICE          | E, INC.                                                                 |                              |                         | Proprietary - Corporati                                      | on     |
| 14545 VICTORY BL\                                          | /D., STE. 505         | 12/31/2019                                                              | 365 Days Submi               | tted                    | Hospice                                                      |        |
| VAN NUYS, CA 9141                                          | 1                     |                                                                         |                              |                         |                                                              |        |
| LOS ANGELES                                                |                       |                                                                         |                              |                         | Key Performanad                                              | e Ind. |
| NATIONAL GOVERN                                            | MENT SERVICE          | ES                                                                      |                              |                         | Skilled Nursing                                              | 0.0%   |
| Balance S                                                  | Sheet                 | Income                                                                  | e Statement                  |                         | Nursing                                                      | 1.3%   |
| Current Accets                                             |                       | T O.                                                                    |                              |                         |                                                              | 1.070  |
| Current Assets                                             | 39,959                | Total Charges                                                           | 958,200                      |                         | Home Healthcare                                              | 0.0%   |
| Fixed Assets                                               |                       | Contract Allowance                                                      | 958,200<br>0                 | 0.0%                    | Home Healthcare Length of Stay                               |        |
|                                                            |                       | _                                                                       |                              | 0.0%<br>100.0%          |                                                              |        |
| Fixed Assets                                               | 0                     | Contract Allowance                                                      | 0                            |                         | Length of Stay                                               |        |
| Fixed Assets Other Assets                                  | 0                     | Contract Allowance Operating Revenue                                    | 958,200                      | 100.0%                  | Length of Stay Medicare LOS                                  |        |
| Fixed Assets Other Assets Total Assets                     | 39,959                | Contract Allowance Operating Revenue Operating Expense                  | 958,200<br>897,919           | 100.0%<br>93.7%         | Length of Stay Medicare LOS Current Ratio                    | 0.0%   |
| Fixed Assets Other Assets Total Assets Current Liabilities | 0<br>0<br>39,959<br>0 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 958,200<br>897,919<br>60,281 | 100.0%<br>93.7%<br>6.3% | Length of Stay  Medicare LOS  Current Ratio  Days to Collect | 0.0%   |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 921753 WESTERN                                                                                                                                                          | HORIZON HOSI                                                                               |                                                                                                                                            | Proprietary - Corporation                     |                                  |                                                                                                                                                                     |                        |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|
| 23591 EL TORO RO                                                                                                                                                        | AD, SUITE 200                                                                              | 12/31/2019                                                                                                                                 | 365 Days Subm                                 | itted                            | Hospice                                                                                                                                                             |                        |
| LAKE FOREST, CA 9                                                                                                                                                       | 92630                                                                                      |                                                                                                                                            |                                               |                                  |                                                                                                                                                                     |                        |
| ORANGE                                                                                                                                                                  |                                                                                            |                                                                                                                                            |                                               |                                  | Key Performana                                                                                                                                                      | ce Ind.                |
| NATIONAL GOVERN                                                                                                                                                         | IMENT SERVICE                                                                              | ES                                                                                                                                         |                                               |                                  | Skilled Nursing                                                                                                                                                     | 0.0%                   |
| Balance S                                                                                                                                                               | Sheet                                                                                      | Income                                                                                                                                     | e Statement                                   |                                  | Nursing                                                                                                                                                             | 0.1%                   |
| Current Assets                                                                                                                                                          | 83,085                                                                                     | Total Charges                                                                                                                              | 1,342,060                                     |                                  | Home Healthcare                                                                                                                                                     | 0.0%                   |
| Fixed Assets                                                                                                                                                            | 0                                                                                          | Contract Allowance                                                                                                                         | 0                                             | 0.0%                             | Length of Stay                                                                                                                                                      |                        |
| Other Assets                                                                                                                                                            | 162,768                                                                                    | Operating Revenue                                                                                                                          | 1,342,060                                     | 100.0%                           | Medicare LOS                                                                                                                                                        |                        |
| Total Assets                                                                                                                                                            | 245,853                                                                                    | Operating Expense                                                                                                                          | 1,205,934                                     | 89.9%                            | Current Ratio                                                                                                                                                       |                        |
| Current Liabilities                                                                                                                                                     | 0                                                                                          | Operating Margin                                                                                                                           | 136,126                                       | 10.1%                            | Days to Collect                                                                                                                                                     | 0.0                    |
| Long Term Liabilities                                                                                                                                                   | 278,342                                                                                    | Other Income                                                                                                                               | 0                                             | 0.0%                             | Avg Payment Days                                                                                                                                                    | 0.0                    |
| Total Equity                                                                                                                                                            | -32,489                                                                                    | Other Expense                                                                                                                              | 0                                             | 0.0%                             | Depreciation Rate                                                                                                                                                   | 0.0%                   |
| Total Liab. and Equity                                                                                                                                                  | 245,853                                                                                    | Net Profit or Loss                                                                                                                         | 136,126                                       | 10.1%                            | Return on Equity                                                                                                                                                    | -419.0%                |
|                                                                                                                                                                         | ·                                                                                          |                                                                                                                                            |                                               | , .                              | return on Equity                                                                                                                                                    | ,                      |
| 751612 WESTLAKE                                                                                                                                                         |                                                                                            |                                                                                                                                            |                                               |                                  | Proprietary - Corporat                                                                                                                                              |                        |
|                                                                                                                                                                         | E HOSPICE CAF                                                                              | RE, INC                                                                                                                                    | 365 Days Subm                                 |                                  |                                                                                                                                                                     |                        |
| 751612 WESTLAKE                                                                                                                                                         | E HOSPICE CAR                                                                              | RE, INC                                                                                                                                    | <u> </u>                                      |                                  | Proprietary - Corporat                                                                                                                                              |                        |
| 751612 WESTLAKE                                                                                                                                                         | E HOSPICE CAR                                                                              | RE, INC                                                                                                                                    |                                               |                                  | Proprietary - Corporat                                                                                                                                              | ion                    |
| 751612 WESTLAKE 660 HAMPSHIRE RO                                                                                                                                        | E HOSPICE CAR<br>DAD, SUITE #21<br>E, CA 91361                                             | <b>RE, INC</b> 4 12/31/2019                                                                                                                |                                               |                                  | Proprietary - Corporat                                                                                                                                              | ion                    |
| 751612 WESTLAKE 660 HAMPSHIRE RO WESTLAKE VILLAGE VENTURA                                                                                                               | E HOSPICE CAR<br>DAD, SUITE #21<br>E, CA 91361<br>IMENT SERVICE                            | RE, INC 4 12/31/2019                                                                                                                       |                                               |                                  | Proprietary - Corporat  Hospice  Key Performanae                                                                                                                    | ion                    |
| 751612 WESTLAKE 660 HAMPSHIRE RO WESTLAKE VILLAGE VENTURA NATIONAL GOVERN                                                                                               | E HOSPICE CAR<br>DAD, SUITE #21<br>E, CA 91361<br>IMENT SERVICE                            | RE, INC 4 12/31/2019                                                                                                                       | 365 Days Subm                                 |                                  | Proprietary - Corporat  Hospice  Key Performanae  Skilled Nursing                                                                                                   | ce Ind.                |
| 751612 WESTLAKE 660 HAMPSHIRE RO WESTLAKE VILLAGE VENTURA NATIONAL GOVERN Balance S                                                                                     | E HOSPICE CAR<br>DAD, SUITE #21<br>E, CA 91361<br>IMENT SERVICE<br>Sheet                   | RE, INC 4 12/31/2019 ES                                                                                                                    | 365 Days Subm                                 |                                  | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare                                                                            | ce Ind. 0.0% 0.0%      |
| 751612 WESTLAKE 660 HAMPSHIRE RO WESTLAKE VILLAGE VENTURA NATIONAL GOVERN Balance S Current Assets                                                                      | E HOSPICE CAR<br>DAD, SUITE #21-<br>E, CA 91361<br>IMENT SERVICE<br>Sheet<br>33,626        | RE, INC  4 12/31/2019  ES  Income                                                                                                          | e Statement 729,081                           | itted                            | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay                                                             | ce Ind. 0.0% 0.0%      |
| 751612 WESTLAKE 660 HAMPSHIRE RO WESTLAKE VILLAGE VENTURA NATIONAL GOVERN Balance S Current Assets Fixed Assets                                                         | E HOSPICE CAR  DAD, SUITE #21-  E, CA 91361  IMENT SERVICE  33,626  0  226,816             | RE, INC  4 12/31/2019  ES  Income  Total Charges  Contract Allowance                                                                       | e <b>Statement</b> 729,081                    | itted                            | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                                                | ce Ind. 0.0% 0.0%      |
| 751612 WESTLAKE 660 HAMPSHIRE RO WESTLAKE VILLAGE VENTURA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets                                            | E HOSPICE CAR  DAD, SUITE #21-  E, CA 91361  IMENT SERVICE  33,626  0  226,816             | RE, INC  4 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | e Statement 729,081 0 729,081                 | 0.0%<br>100.0%                   | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                                  | ce Ind. 0.0% 0.0%      |
| 751612 WESTLAKE 660 HAMPSHIRE RO WESTLAKE VILLAGE VENTURA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets                               | E HOSPICE CAR  DAD, SUITE #21-  E, CA 91361  IMENT SERVICE  33,626  0  226,816  506,590    | RE, INC  4 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | e Statement 729,081 0 729,081 407,985         | 0.0%<br>100.0%<br>56.0%          | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect                  | ce Ind. 0.0% 0.0% 0.0% |
| 751612 WESTLAKE  660 HAMPSHIRE RO  WESTLAKE VILLAGE  VENTURA  NATIONAL GOVERN  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | E HOSPICE CAR  DAD, SUITE #214  E, CA 91361  IMENT SERVICE  33,626  0  226,816  506,590  0 | RE, INC  4 12/31/2019  ES  Income  Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | e Statement 729,081 0 729,081 407,985 321,096 | 0.0%<br>100.0%<br>56.0%<br>44.0% | Proprietary - Corporate Hospice  Key Performanae Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect Avg Payment Days | ce Ind. 0.0% 0.0% 0.0% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| VILLAGE HOS                | PICE, INC                                                                                   |                                                                                                                                                                                                                                                                         |                         | Proprietary - Corporati                    | on                |
|----------------------------|---------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------|-------------------|
| OAD, SUITE #               | 102 12/31/2019                                                                              | 365 Days Submi                                                                                                                                                                                                                                                          | tted                    | Hospice                                    |                   |
| CA 91361                   |                                                                                             |                                                                                                                                                                                                                                                                         |                         |                                            |                   |
|                            |                                                                                             |                                                                                                                                                                                                                                                                         |                         | Key Performanac                            | e Ind.            |
| IENT SERVICE               | S                                                                                           |                                                                                                                                                                                                                                                                         |                         | Skilled Nursing                            | 0.0%              |
| eet                        | Income                                                                                      | Statement                                                                                                                                                                                                                                                               |                         | Nursing                                    | 0.0%              |
| 242,515                    | Total Charges                                                                               | 1,582,494                                                                                                                                                                                                                                                               |                         | Home Healthcare                            | 0.0%              |
| 0                          | Contract Allowance                                                                          | 74,645                                                                                                                                                                                                                                                                  | 4.7%                    | Length of Stay                             |                   |
| 0                          | Operating Revenue                                                                           | 1,507,849                                                                                                                                                                                                                                                               | 95.3%                   | Medicare LOS                               |                   |
| 242,515                    | Operating Expense                                                                           | 1,346,221                                                                                                                                                                                                                                                               | 89.3%                   | Current Ratio                              | 49.4              |
| 4,907                      | Operating Margin                                                                            | 161,628                                                                                                                                                                                                                                                                 | 10.7%                   | Days to Collect                            | 0.0               |
| 0                          | Other Income                                                                                | 0                                                                                                                                                                                                                                                                       | 0.0%                    | Avg Payment Days                           | 1.3               |
| 237,608                    | Other Expense                                                                               | 0                                                                                                                                                                                                                                                                       | 0.0%                    | Depreciation Rate                          | 0.0%              |
| 242,515                    | Net Profit or Loss                                                                          | 161,628                                                                                                                                                                                                                                                                 | 10.7%                   | Return on Equity                           | 68.0%             |
| IOSPICE COM                | FORT CARE INCORP                                                                            | PORATION                                                                                                                                                                                                                                                                |                         | Proprietary - Corporati                    | on                |
| /D SUITE B                 | 12/31/2019                                                                                  | 365 Days Submi                                                                                                                                                                                                                                                          | tted                    | Hospice                                    |                   |
| 035                        |                                                                                             |                                                                                                                                                                                                                                                                         |                         |                                            |                   |
|                            |                                                                                             |                                                                                                                                                                                                                                                                         |                         | Key Performanac                            | e Ind.            |
| IENT SERVICE               | S                                                                                           |                                                                                                                                                                                                                                                                         |                         | Skilled Nursing                            | 0.0%              |
| eet                        | Income                                                                                      | Statement                                                                                                                                                                                                                                                               |                         | Nursing                                    | 0.0%              |
| 113,443                    | Total Charges                                                                               | 1,049,189                                                                                                                                                                                                                                                               |                         | Home Healthcare                            |                   |
|                            |                                                                                             |                                                                                                                                                                                                                                                                         |                         |                                            | 0.0%              |
|                            | Contract Allowance                                                                          | 0                                                                                                                                                                                                                                                                       | 0.0%                    | Length of Stay                             | 0.0%              |
|                            |                                                                                             | 1,049,189                                                                                                                                                                                                                                                               | 0.0%<br>100.0%          | Length of Stay Medicare LOS                | 0.0%              |
| 0                          |                                                                                             |                                                                                                                                                                                                                                                                         |                         |                                            | 22.0              |
| 0<br>0<br>158,443          | Operating Revenue                                                                           | 1,049,189                                                                                                                                                                                                                                                               | 100.0%                  | Medicare LOS                               |                   |
| 0<br>0<br>158,443          | Operating Revenue Operating Expense                                                         | 1,049,189<br>962,411                                                                                                                                                                                                                                                    | 100.0%<br>91.7%         | Medicare LOS Current Ratio                 | 22.0              |
| 0<br>0<br>158,443<br>5,163 | Operating Revenue Operating Expense Operating Margin                                        | 1,049,189<br>962,411<br>86,778                                                                                                                                                                                                                                          | 100.0%<br>91.7%<br>8.3% | Medicare LOS Current Ratio Days to Collect | 22.0<br>23.8      |
| 1 4                        | CA 91361  ENT SERVICE  eet  242,515  4,907  0  237,608  242,515  OSPICE COM  D SUITE B  035 | ENT SERVICES  eet Income  242,515 Total Charges  0 Contract Allowance  0 Operating Revenue  242,515 Operating Expense  4,907 Operating Margin  0 Other Income  237,608 Other Expense  242,515 Net Profit or Loss  OSPICE COMFORT CARE INCORP  D SUITE B 12/31/2019  035 | ENT SERVICES            | ENT SERVICES                               | Nursing   Nursing |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 751630 WHITE WIN       | IGS HOSPICE IN  |                    | Proprietary - Corporat | ion    |                   |        |
|------------------------|-----------------|--------------------|------------------------|--------|-------------------|--------|
| 440 E HUNTINGTON       | N DRIVE SUITE : | 300 12/31/2019     | 365 Days Subm          | itted  | Hospice           |        |
| ARCADIA, CA 91006      | i               |                    |                        |        |                   |        |
| LOS ANGELES            |                 |                    |                        |        | Key Performanad   | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE   | S                  |                        |        | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet           | Income             | e Statement            |        | Nursing           | 0.0%   |
| Current Assets         | 230,137         | Total Charges      | 940,593                |        | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0               | Contract Allowance | 431,701                | 45.9%  | Length of Stay    |        |
| Other Assets           | 203,000         | Operating Revenue  | 508,892                | 54.1%  | Medicare LOS      |        |
| Total Assets           | 433,137         | Operating Expense  | 927,753                | 182.3% | Current Ratio     | 0.6    |
| Current Liabilities    | 410,475         | Operating Margin   | -418,861               | -82.3% | Days to Collect   | 0.0    |
| Long Term Liabilities  | 408,057         | Other Income       | 0                      | 0.0%   | Avg Payment Days  | 55.9   |
| Total Equity           | -385,395        | Other Expense      | 0                      | 0.0%   | Depreciation Rate | 0.0%   |
| Total Liab. and Equity | 433,137         | Net Profit or Loss | (418,861)              | -82.3% | Return on Equity  | 108.7% |
| 921615 WILLCARE        | HOSPICE, INC    |                    |                        |        |                   |        |
| 6742 VAN NUYS BL       | VD, SUITE 204   | Cost Repor         | t not filed.           |        |                   |        |
| VAN NUYS, CA 9140      | )5              |                    |                        |        |                   |        |
| LOS ANGELES            |                 |                    |                        |        | Key Performanad   | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE   | ES .               |                        |        | Skilled Nursing   | 0.0%   |
| Balance S              | Sheet           | Income             | e Statement            |        | Nursing           | 0.0%   |
| Current Assets         | 0               | Total Charges      | 0                      |        | Home Healthcare   | 0.0%   |
| Fixed Assets           | 0               | Contract Allowance | 0                      | 0.0%   | Length of Stay    |        |
| Other Assets           | 0               | Operating Revenue  | 0                      | 0.0%   | Medicare LOS      |        |
| Total Assets           | 0               | Operating Expense  | 0                      | 0.0%   | Current Ratio     |        |
| Current Liabilities    | 0               | Operating Margin   | 0                      | 0.0%   | Days to Collect   |        |
| Long Term Liabilities  | 0               | Other Income       | 0                      | 0.0%   | Avg Payment Days  |        |

**All Providers** 

**Total Equity** 

Total Liab. and Equity

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0 Other Expense

0 Net Profit or Loss

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0.0% Depreciation Rate

0.0% Return on Equity

0.0%

0.0%

0

0

Sample Hospice reports from the Halmanac.com website.

| 051558 WILSHIRE        | HOSPICE       |                    |                 |        | Nonprofit - Private    |        |
|------------------------|---------------|--------------------|-----------------|--------|------------------------|--------|
| 277 SOUTH ST STE       | R             | 6/30/2019          | 365 Days Submit | ted    | Hospice                |        |
| SAN LUIS OBISPO,       | CA 93401      |                    |                 |        |                        |        |
| SAN LUIS OBISPO        |               |                    |                 |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | IMENT SERVICE | S                  |                 |        | Skilled Nursing        | 0.4%   |
| Balance S              | Sheet         | Income             | e Statement     |        | Nursing                | 0.2%   |
| Current Assets         | 2,478,120     | Total Charges      | 7,746,156       |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 105,038       | Contract Allowance | 0               | 0.0%   | Length of Stay         |        |
| Other Assets           | 110,170       | Operating Revenue  | 7,746,156       | 100.0% | Medicare LOS           |        |
| Total Assets           | 5,923,794     | Operating Expense  | 7,679,764       | 99.1%  | Current Ratio          | 4.7    |
| Current Liabilities    | 528,100       | Operating Margin   | 66,392          | 0.9%   | Days to Collect        | 36.5   |
| Long Term Liabilities  | 0             | Other Income       | 0               | 0.0%   | Avg Payment Days       | 21.7   |
| Total Equity           | 5,395,694     | Other Expense      | 0               | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 5,923,794     | Net Profit or Loss | 66,392          | 0.9%   | Return on Equity       | 1.2%   |
| 921577 WINGS OF        | HOPE HOSPICE  | E, INC             |                 |        | Proprietary - Corporat | ion    |
| 301 N 9TH STREET,      | , SUITE #307  | 12/31/2019         | 365 Days Subm   | itted  | Hospice                |        |
| REDLANDS, CA 923       | 74            |                    |                 |        |                        |        |
| SAN BERNARDINO         |               |                    |                 |        | Key Performanad        | e Ind. |
| DUMMY FOR MEDIC        | CAID HHA      |                    |                 |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement     |        | Nursing                | 0.0%   |
| Current Assets         | 36,214        | Total Charges      | 345,010         |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 0               | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 345,010         | 100.0% | Medicare LOS           |        |
| Total Assets           | 36,214        | Operating Expense  | 374,882         | 108.7% | Current Ratio          | 2.5    |
| Current Liabilities    | 14,419        | Operating Margin   | -29,872         | -8.7%  | Days to Collect        | 15.2   |
| Long Term Liabilities  | 0             | Other Income       | 0               | 0.0%   | Avg Payment Days       | 14.0   |
| Total Equity           | 21,795        | Other Expense      | 0               | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Equity           | ,             |                    |                 |        |                        |        |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551679 WISTERIA        | HOSPICE, INC. |                    | Proprietary - Corporat | ion    |                        |        |
|------------------------|---------------|--------------------|------------------------|--------|------------------------|--------|
| 4195 N VIKING WAY      | STE 140       | 12/31/2019         | 365 Days Subm          | itted  | Hospice                |        |
| LONG BEACH, CA 90      | 0808          |                    |                        |        |                        |        |
| LOS ANGELES            |               |                    |                        |        | Key Performanad        | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | S                  |                        |        | Skilled Nursing        | 0.0%   |
| Balance S              | Sheet         | Income             | e Statement            |        | Nursing                | 0.0%   |
| Current Assets         | 63,381        | Total Charges      | 787,738                |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 0             | Contract Allowance | 133,920                | 17.0%  | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 653,818                | 83.0%  | Medicare LOS           |        |
| Total Assets           | 64,703        | Operating Expense  | 602,512                | 92.2%  | Current Ratio          | 1.0    |
| Current Liabilities    | 60,654        | Operating Margin   | 51,306                 | 7.8%   | Days to Collect        | 27.2   |
| Long Term Liabilities  | 89,625        | Other Income       | 0                      | 0.0%   | Avg Payment Days       | 36.3   |
| Total Equity           | -85,576       | Other Expense      | 0                      | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 64,703        | Net Profit or Loss | 51,306                 | 7.8%   | Return on Equity       | -60.0% |
| 751644 WITH GRAC       | CE HOSPICE AN | ND PALLIATIVE CAR  | E                      |        | Proprietary - Corporat | on     |
| 1879 LUNDY AVENU       | JE, SUITE 233 | 12/31/2019         | 365 Days Subm          | itted  | Hospice                |        |
| SAN JOSE, CA 9513      | 1             |                    |                        |        |                        |        |
| SANTA CLARA            |               |                    |                        |        | Key Performanac        | e Ind. |
| NATIONAL GOVERN        | MENT SERVICE  | S                  |                        |        | Skilled Nursing        | 0.1%   |
| Balance S              | Sheet         | Incom              | e Statement            |        | Nursing                | 0.0%   |
| Current Assets         | 98,243        | Total Charges      | 1,944,764              |        | Home Healthcare        | 0.0%   |
| Fixed Assets           | 67,283        | Contract Allowance | 0                      | 0.0%   | Length of Stay         |        |
| Other Assets           | 0             | Operating Revenue  | 1,944,764              | 100.0% | Medicare LOS           |        |
| Total Assets           | 271,660       | Operating Expense  | 1,596,686              | 82.1%  | Current Ratio          | 3.2    |
| Current Liabilities    | 31,002        | Operating Margin   | 348,078                | 17.9%  | Days to Collect        | 0.0    |
| Long Term Liabilities  | 173,497       | Other Income       | 0                      | 0.0%   | Avg Payment Days       | 7.1    |
| Total Equity           | 67,161        | Other Expense      | 0                      | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 271.660       | Net Profit or Loss | 348,078                | 17.9%  | Return on Equity       | 518.3% |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0155 WITHIN RE        | ACH HOSPICE,   | INC                |                 |        | Proprietary - Corporate | tion          |
|------------------------|----------------|--------------------|-----------------|--------|-------------------------|---------------|
| 12509 OXNARD STF       | REET, SUITE 20 | 7 12/31/2019       | 365 Days Subm   | itted  | Hospice                 |               |
| NORTH HOLLYWOO         | DD, CA 91606   |                    |                 |        |                         |               |
| LOS ANGELES            |                |                    |                 |        | Key Performana          | ce Ind.       |
| NATIONAL GOVERN        | IMENT SERVICE  | ES .               |                 |        | Skilled Nursing         | 0.0%          |
| Balance S              | Sheet          | Incom              | e Statement     |        | Nursing                 | 0.0%          |
| Current Assets         | 52,123         | Total Charges      | 823,924         |        | Home Healthcare         | 0.0%          |
| Fixed Assets           | 0              | Contract Allowance | 0               | 0.0%   | Length of Stay          |               |
| Other Assets           | 203,327        | Operating Revenue  | 823,924         | 100.0% | Medicare LOS            |               |
| Total Assets           | 255,450        | Operating Expense  | 784,378         | 95.2%  | Current Ratio           | 0.2           |
| Current Liabilities    | 255,906        | Operating Margin   | 39,546          | 4.8%   | Days to Collect         | 0.0           |
| Long Term Liabilities  | 0              | Other Income       | 0               | 0.0%   | Avg Payment Days        | 119.1         |
| Total Equity           | -456           | Other Expense      | 0               | 0.0%   | Depreciation Rate       | 0.0%          |
| Total Liab. and Equity | 255,450        | Net Profit or Loss | 39,546          | 4.8%   | Return on Equity        | -<br>8,672.4% |
| 051619 YOLO HOS        | PICE           |                    |                 |        | Nonprofit - Private     |               |
| 1909 GALILEO COU       | RT, SUITE A    | 6/30/2019          | 365 Days Submit | ted    | Hospice                 |               |
| DAVIS, CA 95618        |                |                    |                 |        |                         |               |
| YOLO                   |                |                    |                 |        | Key Performana          | ce Ind.       |
| NATIONAL GOVERN        | IMENT SERVICE  | ES .               |                 |        | Skilled Nursing         | 0.0%          |
| Balance S              | Sheet          | Incom              | e Statement     |        | Nursing                 | 0.1%          |
| Current Assets         | 2,480,928      | Total Charges      | 10,812,384      |        | Home Healthcare         | 0.0%          |
| Fixed Assets           | 2,710,728      | Contract Allowance | 1,609,353       | 14.9%  | Length of Stay          |               |
| Other Assets           | 0              | Operating Revenue  | 9,203,031       | 85.1%  | Medicare LOS            |               |
| Total Assets           | 7,183,844      | Operating Expense  | 9,142,107       | 99.3%  | Current Ratio           | 4.0           |
| Current Liabilities    | 626,711        | Operating Margin   | 60,924          | 0.7%   | Days to Collect         | 93.6          |
| Long Term Liabilities  | 1,150,920      | Other Income       | 0               | 0.0%   | Avg Payment Days        | 22.5          |
| Total Equity           | 5,406,213      | Other Expense      | 0               | 0.0%   | Depreciation Rate       | 0.0%          |
| Total Liab. and Equity | 7,183,844      | Net Profit or Loss | 60,924          | 0.7%   | Return on Equity        | 1.1%          |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| 551768 YOUR CHOICE HOSPICE, INC. |               |                   |            | Proprietary - Corporation |                   |        |
|----------------------------------|---------------|-------------------|------------|---------------------------|-------------------|--------|
| 11436 VANOWEN ST                 |               | Hospice           |            |                           |                   |        |
| N HOLLYWOOD, CA 9160             | )5            |                   |            |                           |                   |        |
| LOS ANGELES                      |               |                   |            |                           | Key Performanac   | e Ind. |
| NATIONAL GOVERNMEN               | T SERVICES    |                   |            |                           | Skilled Nursing   | 0.0%   |
| Balance Sheet                    |               | Income Statement  |            |                           | Nursing           | 0.0%   |
| Current Assets                   | 0 Total       | Charges           | 1,301,692  |                           | Home Healthcare   | 0.0%   |
| Fixed Assets                     | 0 Contra      | act Allowance     | 0          | 0.0%                      | Length of Stay    |        |
| Other Assets                     | 0 Opera       | ting Revenue      | 1,301,692  | 100.0%                    | Medicare LOS      |        |
| Total Assets                     | 0 Opera       | ating Expense     | 1,043,857  | 80.2%                     | Current Ratio     |        |
| Current Liabilities              | Opera         | ating Margin      | 257,835    | 19.8%                     | Days to Collect   | 0.0    |
| Long Term Liabilities            | 0 Other       | Income            | 0          | 0.0%                      | Avg Payment Days  | 0.0    |
| Total Equity                     | 0 Other       | Expense           | 0          | 0.0%                      | Depreciation Rate | 0.0%   |
| Total Liab. and Equity           | 0 Net Pr      | ofit or Loss      | 257,835    | 19.8%                     | Return on Equity  | 0.0%   |
| A0155 YOUR FAMILY I              | HOSPICE, INC  |                   |            |                           |                   |        |
| 14328 VICTORY BOULE              | /ARD, SUITE A | Cost Report       | not filed. |                           |                   |        |
| VAN NUYS, CA 91401               |               |                   |            |                           |                   |        |
| LOS ANGELES                      |               |                   |            |                           | Key Performanac   | e Ind. |
| NATIONAL GOVERNMEN               | T SERVICES    |                   |            |                           | Skilled Nursing   | 0.0%   |
| Balance Sheet                    |               | Income            | Statement  | Nursing                   | 0.0%              |        |
| Current Assets                   | 0 Total       | Charges           | 0          |                           | Home Healthcare   | 0.0%   |
| Fixed Assets                     | 0 Contra      | act Allowance     | 0          | 0.0%                      | Length of Stay    |        |
| Other Assets                     | 0 Opera       | ting Revenue      | 0          | 0.0%                      | Medicare LOS      |        |
| Total Assets                     | 0 Opera       | ating Expense     | 0          | 0.0%                      | Current Ratio     |        |
| Current Liabilities              | 0 Opera       | -<br>ating Margin | 0          | 0.0%                      | Days to Collect   |        |
| Long Term Liabilities            | 0 Other       | Income            | 0          | 0.0%                      | Avg Payment Days  |        |
| Total Equity                     | 0 Other       | Expense           | 0          | 0.0%                      | Depreciation Rate | 0.0%   |
|                                  |               | _                 |            |                           |                   |        |

**All Providers** 

Total Liab. and Equity

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0 Net Profit or Loss

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0

0.0% Return on Equity

0.0%

Sample Hospice reports from the Halmanac.com website.

| A0159 ZEAL HOSPICE, INC                                                             |                                                                |                                                                                                             |                                                    |                         | Proprietary - Corporation                                                                         |                                     |  |
|-------------------------------------------------------------------------------------|----------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------|-------------------------------------|--|
| 400 SOUTH ATLANIC BLVD, SUITE 306 12/31/2019 286 Days Submitted Hospice             |                                                                |                                                                                                             |                                                    |                         |                                                                                                   |                                     |  |
| MONTEREY PARK, (                                                                    | CA 91754                                                       |                                                                                                             |                                                    |                         |                                                                                                   |                                     |  |
| LOS ANGELES                                                                         | Key Performanace Ind.                                          |                                                                                                             |                                                    |                         |                                                                                                   |                                     |  |
| NATIONAL GOVERNMENT SERVICES                                                        |                                                                |                                                                                                             |                                                    |                         | Skilled Nursing                                                                                   | 0.0%                                |  |
| Balance Sheet                                                                       |                                                                | Income                                                                                                      | Income Statement                                   |                         |                                                                                                   | 0.0%                                |  |
| Current Assets                                                                      | 13,259                                                         | Total Charges                                                                                               | 233,361                                            |                         | Home Healthcare                                                                                   | 0.0%                                |  |
| Fixed Assets                                                                        | 0                                                              | Contract Allowance                                                                                          | 0                                                  | 0.0%                    | Length of Stay                                                                                    |                                     |  |
| Other Assets                                                                        | 220,000                                                        | Operating Revenue                                                                                           | 233,361                                            | 100.0%                  | Medicare LOS                                                                                      |                                     |  |
| Total Assets                                                                        | 244,434                                                        | Operating Expense                                                                                           | 230,410                                            | 98.7%                   | Current Ratio                                                                                     | 8.9                                 |  |
| Current Liabilities                                                                 | 1,483                                                          | Operating Margin                                                                                            | 2,951                                              | 1.3%                    | Days to Collect                                                                                   | 0.0                                 |  |
| Long Term Liabilities                                                               | 200,000                                                        | Other Income                                                                                                | 0                                                  | 0.0%                    | Avg Payment Days                                                                                  | 1.8                                 |  |
| Total Equity                                                                        | 42,951                                                         | Other Expense                                                                                               | 0                                                  | 0.0%                    | Depreciation Rate                                                                                 | 0.0%                                |  |
| Total Liab. and Equity                                                              | 244,434                                                        | Net Profit or Loss                                                                                          | 2,951                                              | 1.3%                    | Return on Equity                                                                                  | 6.9%                                |  |
| 551532 ZIBA HOSPICE LLC Proprietary - Other                                         |                                                                |                                                                                                             |                                                    |                         |                                                                                                   |                                     |  |
| 3950 PARAMOUNT BLVD SUITE 107 12/31/2019 365 Days Submitted Hospice                 |                                                                |                                                                                                             |                                                    |                         |                                                                                                   |                                     |  |
| LAKEWOOD, CA 907                                                                    | '12                                                            |                                                                                                             |                                                    |                         |                                                                                                   |                                     |  |
| LOS ANGELES                                                                         |                                                                |                                                                                                             |                                                    |                         |                                                                                                   |                                     |  |
| NATIONAL GOVERNMENT SERVICES                                                        |                                                                |                                                                                                             |                                                    |                         | Key Performanac                                                                                   | e Ind.                              |  |
| NATIONAL GOVERN                                                                     |                                                                | ≅S                                                                                                          |                                                    |                         | <b>Key Performanac</b> Skilled Nursing                                                            | <b>e Ind.</b><br>0.0%               |  |
| NATIONAL GOVERN  Balance S                                                          | IMENT SERVICE                                                  |                                                                                                             | e Statement                                        |                         | -                                                                                                 |                                     |  |
|                                                                                     | IMENT SERVICE                                                  |                                                                                                             | e Statement<br>2,891,691                           |                         | Skilled Nursing                                                                                   | 0.0%                                |  |
| Balance S                                                                           | IMENT SERVICE                                                  | Income<br>Total Charges                                                                                     |                                                    | 0.0%                    | Skilled Nursing Nursing                                                                           | 0.0%<br>0.9%                        |  |
| Balance S Current Assets                                                            | IMENT SERVICE<br>Sheet<br>462,077<br>0                         | Income<br>Total Charges                                                                                     | 2,891,691                                          | 0.0%<br>100.0%          | Skilled Nursing Nursing Home Healthcare                                                           | 0.0%<br>0.9%                        |  |
| Balance S Current Assets Fixed Assets                                               | MENT SERVICE<br>Sheet<br>462,077<br>0<br>30,600                | Income<br>Total Charges<br>Contract Allowance                                                               | 2,891,691                                          |                         | Skilled Nursing Nursing Home Healthcare Length of Stay                                            | 0.0%<br>0.9%                        |  |
| Balance S Current Assets Fixed Assets Other Assets                                  | MENT SERVICE<br>Sheet<br>462,077<br>0<br>30,600<br>2,085,235   | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue                                          | 2,891,691<br>0<br>2,891,691                        | 100.0%                  | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS                               | 0.0%<br>0.9%<br>0.0%                |  |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | MENT SERVICE<br>462,077<br>0<br>30,600<br>2,085,235<br>309,175 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                                 | 2,891,691<br>0<br>2,891,691<br>2,821,638           | 100.0%<br>97.6%         | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio                 | 0.0%<br>0.9%<br>0.0%                |  |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | MENT SERVICE 462,077 0 30,600 2,085,235 309,175 100,132        | Income<br>Total Charges<br>Contract Allowance<br>Operating Revenue<br>Operating Expense<br>Operating Margin | 2,891,691<br>0<br>2,891,691<br>2,821,638<br>70,053 | 100.0%<br>97.6%<br>2.4% | Skilled Nursing Nursing Home Healthcare Length of Stay Medicare LOS Current Ratio Days to Collect | 0.0%<br>0.9%<br>0.0%<br>1.5<br>57.4 |  |

**All Providers** 

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Sample Hospice reports from the Halmanac.com website.

| A0151 ZION HOSPICE CARE, INC                                      |                                |                    |           |        | Proprietary - Corporat | ion    |
|-------------------------------------------------------------------|--------------------------------|--------------------|-----------|--------|------------------------|--------|
| 1241 SOUTH GLENDALE AVE, SUITE 205C 12/31/2019 365 Days Submitted |                                |                    |           |        | Hospice                |        |
| GLENDALE, CA 912                                                  | 05                             |                    |           |        |                        |        |
| LOS ANGELES Key Performanace Ind.                                 |                                |                    |           |        |                        | e Ind. |
| NATIONAL GOVERN                                                   | IMENT SERVICE                  | ES .               |           |        | Skilled Nursing        | 0.0%   |
| Balance S                                                         | Balance Sheet Income Statement |                    |           |        | Nursing                | 0.0%   |
| Current Assets                                                    | 125,494                        | Total Charges      | 1,018,696 |        | Home Healthcare        | 0.0%   |
| Fixed Assets                                                      | 0                              | Contract Allowance | 0         | 0.0%   | Length of Stay         |        |
| Other Assets                                                      | 0                              | Operating Revenue  | 1,018,696 | 100.0% | Medicare LOS           |        |
| Total Assets                                                      | 125,494                        | Operating Expense  | 892,065   | 87.6%  | Current Ratio          |        |
| Current Liabilities                                               | 0                              | Operating Margin   | 126,631   | 12.4%  | Days to Collect        | 0.0    |
| Long Term Liabilities                                             | 0                              | Other Income       | 0         | 0.0%   | Avg Payment Days       | 0.0    |
| Total Equity                                                      | 125,494                        | Other Expense      | 0         | 0.0%   | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity                                            | 125,494                        | Net Profit or Loss | 126,631   | 12.4%  | Return on Equity       | 100.9% |