

Hospice Profile Report - 2011

Sample Hospice reports from the Halmanac.com website.

111681 ADVANCE PLUS HOSPICE, INC				Proprietary - Individual	
4016 FLOWERS ROAD SUITE 440-A		12/31/2011 365 Days Submitted		Hospice	
DORAVILLE, GA 30360					
DEKALB					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.1%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	243.0
				Medicare LOS	119.3
				Current Ratio	
				Days to Collect	0.0
				Avg Payment Days	0.0
				Depreciation Rate	0.0%
				Return on Equity	0.0%
Balance Sheet					
Current Assets	0	Total Charges	148,864,260		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	148,864,260	100.0%	
Total Assets	0	Operating Expense	674,153	0.5%	
Current Liabilities	0	Operating Margin	148,190,107	99.5%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	0	Net Profit or Loss	148,190,107	99.5%	
101516 HOPE HOSPICE AND COMMUNITY SERVICES					
				Nonprofit - Other	
9470 HEALTHPARK CIRCLE		9/30/2011 365 Days Submitted		Hospice	
FORT MYERS, FL 33908					
LEE					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	14.8%
				Nursing	0.6%
				Home Healthcare	0.0%
				Length of Stay	84.8
				Medicare LOS	86.5
				Current Ratio	3.3
				Days to Collect	19.0
				Avg Payment Days	11.0
				Depreciation Rate	4.4%
				Return on Equity	3.4%
Balance Sheet					
Current Assets	42,004,200	Total Charges	135,109,500		
Fixed Assets	56,358,700	Contract Allowance	0	0.0%	
Other Assets	2,294,600	Operating Revenue	135,109,500	100.0%	
Total Assets	99,568,200	Operating Expense	132,992,030	98.4%	
Current Liabilities	12,765,400	Operating Margin	2,117,470	1.6%	
Long Term Liabilities	24,800,000	Other Income	0	0.0%	
Total Equity	62,002,800	Other Expense	0	0.0%	
Total Liab. and Equity	99,568,200	Net Profit or Loss	2,117,470	1.6%	

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101508 SUNCOAST HOSPICE				Nonprofit - Other	
5771 ROOSEVELT BOULEVARD		9/30/2011 365 Days Submitted		Hospice	
CLEARWATER, FL 33760					
PINELLAS					
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	68.2
				Medicare LOS	76.7
				Current Ratio	1.3
				Days to Collect	27.2
				Avg Payment Days	41.0
				Depreciation Rate	5.5%
				Return on Equity	0.7%
Balance Sheet		Income Statement			
Current Assets	21,834,048	Total Charges	122,610,410		
Fixed Assets	25,670,545	Contract Allowance	0	0.0%	
Other Assets	817,265	Operating Revenue	122,610,410	100.0%	
Total Assets	52,826,671	Operating Expense	122,415,746	99.8%	
Current Liabilities	16,721,089	Operating Margin	194,664	0.2%	
Long Term Liabilities	7,803,572	Other Income	0	0.0%	
Total Equity	28,302,010	Other Expense	0	0.0%	
Total Liab. and Equity	52,826,671	Net Profit or Loss	194,664	0.2%	
101521 TIDEWELL HOSPICE INC				Nonprofit - Other	
5955 RAND BOULEVARD		6/30/2011 365 Days Submitted		Hospice	
SARASOTA, FL 34238					
SARASOTA					
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.	
				Skilled Nursing	33.3%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	55.0
				Medicare LOS	58.0
				Current Ratio	3.3
				Days to Collect	37.5
				Avg Payment Days	26.4
				Depreciation Rate	5.3%
				Return on Equity	14.8%
Balance Sheet		Income Statement			
Current Assets	26,604,155	Total Charges	107,582,811		
Fixed Assets	37,683,159	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	107,582,811	100.0%	
Total Assets	115,565,176	Operating Expense	91,673,306	85.2%	
Current Liabilities	8,010,027	Operating Margin	15,909,505	14.8%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	107,555,149	Other Expense	0	0.0%	
Total Liab. and Equity	115,565,176	Net Profit or Loss	15,909,505	14.8%	

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231521 MCLAREN VISITING NURSE & HOSPICE				Nonprofit - Other	
1515 CAL DRIVE		9/30/2011 365 Days Submitted		Hospice	
DAVISON, MI 48423					
GENESEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	32.1
				Medicare LOS	31.5
				Current Ratio	1.4
				Days to Collect	72.1
				Avg Payment Days	20.2
				Depreciation Rate	1.3%
				Return on Equity	0.2%
Balance Sheet		Income Statement			
Current Assets	36,985,539	Total Charges	98,869,000		
Fixed Assets	28,526,829	Contract Allowance	0	0.0%	
Other Assets	13,369,359	Operating Revenue	98,869,000	100.0%	
Total Assets	65,512,368	Operating Expense	98,792,000	99.9%	
Current Liabilities	25,892,160	Operating Margin	77,000	0.1%	
Long Term Liabilities	3,804,421	Other Income	0	0.0%	
Total Equity	35,815,787	Other Expense	0	0.0%	
Total Liab. and Equity	65,512,368	Net Profit or Loss	77,000	0.1%	
011510 HOSPICE OF CULLMAN COUNTY				Nonprofit - Other	
1912 ALABAMA HWY 157, POB 1, 2ND FLOOR		6/30/2011 365 Days Submitted		Hospice	
CULLMAN, AL 35058					
CULLMAN				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	85.1
				Medicare LOS	91.3
				Current Ratio	2.3
				Days to Collect	71.8
				Avg Payment Days	39.5
				Depreciation Rate	0.1%
				Return on Equity	-10.4%
Balance Sheet		Income Statement			
Current Assets	31,399,233	Total Charges	95,232,914		
Fixed Assets	48,431,871	Contract Allowance	0	0.0%	
Other Assets	9,977,462	Operating Revenue	95,232,914	100.0%	
Total Assets	120,411,509	Operating Expense	97,498,494	102.4%	
Current Liabilities	13,643,656	Operating Margin	-2,265,580	-2.4%	
Long Term Liabilities	84,952,567	Other Income	0	0.0%	
Total Equity	21,815,286	Other Expense	0	0.0%	
Total Liab. and Equity	120,411,509	Net Profit or Loss	(2,265,580)	-2.4%	

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011543 ALACARE HOME HEALTH & HOSPICE				Proprietary - Individual	
2970A LORNA ROAD		12/31/2011 365 Days Submitted		Hospice	
BIRMINGHAM, AL 35209					
JEFFERSON				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	74.3
				Medicare LOS	77.7
				Current Ratio	1.2
				Days to Collect	23.4
				Avg Payment Days	11.3
				Depreciation Rate	4.0%
				Return on Equity	103.7%
Balance Sheet				Income Statement	
Current Assets	12,500,708	Total Charges	93,723,498		
Fixed Assets	2,337,756	Contract Allowance	0	0.0%	
Other Assets	7,220,140	Operating Revenue	93,723,498	100.0%	
Total Assets	22,058,604	Operating Expense	82,164,280	87.7%	
Current Liabilities	10,187,851	Operating Margin	11,559,218	12.3%	
Long Term Liabilities	720,158	Other Income	0	0.0%	
Total Equity	11,150,595	Other Expense	0	0.0%	
Total Liab. and Equity	22,058,604	Net Profit or Loss	11,559,218	12.3%	
101500 COMMUNITY HOSPICE OF NORTHEAST FLORIDA, INC.				Nonprofit - Other	
4266 SUNBEAM ROAD		9/30/2011 365 Days Submitted		Hospice	
JACKSONVILLE, FL 32207					
DUVAL				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	59.0
				Medicare LOS	60.8
				Current Ratio	4.9
				Days to Collect	33.5
				Avg Payment Days	22.3
				Depreciation Rate	4.7%
				Return on Equity	12.4%
Balance Sheet				Income Statement	
Current Assets	24,869,589	Total Charges	90,284,549		
Fixed Assets	29,774,313	Contract Allowance	0	0.0%	
Other Assets	19,970,887	Operating Revenue	90,284,549	100.0%	
Total Assets	75,650,267	Operating Expense	81,676,527	90.5%	
Current Liabilities	5,109,711	Operating Margin	8,608,022	9.5%	
Long Term Liabilities	915,216	Other Income	0	0.0%	
Total Equity	69,625,340	Other Expense	0	0.0%	
Total Liab. and Equity	75,650,267	Net Profit or Loss	8,608,022	9.5%	

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361503 HOSPICE OF THE WESTERN RESERVE, INC				Nonprofit - Other	
300 EAST 185TH STREET		12/31/2011 365 Days Submitted		Hospice	
CLEVELAND, OH 44119					
CUYAHOGA					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Skilled Nursing		36.5%	
		Nursing		0.5%	
		Home Healthcare		0.0%	
		Length of Stay		51.2	
		Medicare LOS		65.2	
		Current Ratio		1.7	
		Days to Collect		44.1	
		Avg Payment Days		39.4	
		Depreciation Rate		2.7%	
		Return on Equity		-5.7%	
Balance Sheet		Income Statement			
Current Assets	19,031,374	Total Charges	86,144,688		
Fixed Assets	30,609,146	Contract Allowance	0	0.0%	
Other Assets	14,668,624	Operating Revenue	86,144,688	100.0%	
Total Assets	<u>75,254,029</u>	Operating Expense	88,945,824	103.3%	
Current Liabilities	10,979,907	Operating Margin	-2,801,136	-3.3%	
Long Term Liabilities	14,711,092	Other Income	0	0.0%	
Total Equity	<u>49,563,030</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>75,254,029</u>	Net Profit or Loss	<u>(2,801,136)</u>	-3.3%	
101512 HOSPICE OF PALM BEACH COUNTY, INC.				Nonprofit - Other	
5300 EAST AVENUE		9/30/2011 365 Days Submitted		Hospice	
WEST PALM BEACH, FL 33407					
PALM BEACH					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Skilled Nursing		20.9%	
		Nursing		0.7%	
		Home Healthcare		0.0%	
		Length of Stay		56.9	
		Medicare LOS		59.5	
		Current Ratio		3.1	
		Days to Collect		19.8	
		Avg Payment Days		19.9	
		Depreciation Rate		7.4%	
		Return on Equity		10.7%	
Balance Sheet		Income Statement			
Current Assets	25,013,284	Total Charges	85,724,993		
Fixed Assets	23,779,021	Contract Allowance	0	0.0%	
Other Assets	19,114,363	Operating Revenue	85,724,993	100.0%	
Total Assets	<u>65,206,221</u>	Operating Expense	80,919,919	94.4%	
Current Liabilities	8,107,132	Operating Margin	4,805,074	5.6%	
Long Term Liabilities	12,000,000	Other Income	0	0.0%	
Total Equity	<u>45,099,089</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>65,206,221</u>	Net Profit or Loss	<u>4,805,074</u>	5.6%	

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101507 LIFEPAATH HOSPICE				Nonprofit - Other	
3010 WEST AZEELE STREET		12/31/2011 365 Days Submitted		Hospice	
TAMPA, FL 33609					
HILLSBOROUGH					
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.	
				Skilled Nursing	9.6%
				Nursing	1.1%
				Home Healthcare	0.0%
				Length of Stay	63.5
				Medicare LOS	68.6
				Current Ratio	1.2
				Days to Collect	20.0
				Avg Payment Days	28.3
				Depreciation Rate	142.7%
				Return on Equity	4.7%
Balance Sheet		Income Statement			
Current Assets	7,256,060	Total Charges	76,477,559		
Fixed Assets	541,940	Contract Allowance	0	0.0%	
Other Assets	5,968,889	Operating Revenue	76,477,559	100.0%	
Total Assets	13,766,889	Operating Expense	76,113,757	99.5%	
Current Liabilities	5,981,915	Operating Margin	363,802	0.5%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	7,784,974	Other Expense	0	0.0%	
Total Liab. and Equity	13,766,889	Net Profit or Loss	363,802	0.5%	
091501 CAPITAL HOSPICE				Nonprofit - Other	
50 F STREET, NW SUITE 3300		12/31/2011 365 Days Submitted		Hospice	
WASHINGTON, DC 20001					
DISTRICT OF COLUMBIA					
CAHABA				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	56.4
				Medicare LOS	66.6
				Current Ratio	3.3
				Days to Collect	38.8
				Avg Payment Days	35.6
				Depreciation Rate	2.4%
				Return on Equity	-6.1%
Balance Sheet		Income Statement			
Current Assets	26,121,097	Total Charges	69,455,835		
Fixed Assets	13,189,892	Contract Allowance	0	0.0%	
Other Assets	2,709,866	Operating Revenue	69,455,835	100.0%	
Total Assets	67,980,420	Operating Expense	72,294,065	104.1%	
Current Liabilities	7,923,294	Operating Margin	-2,838,230	-4.1%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	46,241,519	Other Expense	0	0.0%	
Total Liab. and Equity	62,980,420	Net Profit or Loss	(2,838,230)	-4.1%	

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211541 CAPITAL HOSPICE				Nonprofit - Other	
9200 BASIL COURT		12/31/2011 365 Days Submitted		Hospice	
LARGO, MD 20774					
PRINCE GEORGES				Key Performance Ind.	
CAHABA				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	49.9
				Medicare LOS	57.4
				Current Ratio	2.7
				Days to Collect	38.8
				Avg Payment Days	35.6
				Depreciation Rate	1.1%
				Return on Equity	-6.1%
Balance Sheet		Income Statement			
Current Assets	21,121,097	Total Charges	69,455,835		
Fixed Assets	13,189,892	Contract Allowance	0	0.0%	
Other Assets	2,709,866	Operating Revenue	69,455,835	100.0%	
Total Assets	62,980,420	Operating Expense	72,294,065	104.1%	
Current Liabilities	7,923,294	Operating Margin	-2,838,230	-4.1%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	46,241,519	Other Expense	0	0.0%	
Total Liab. and Equity	62,980,420	Net Profit or Loss	(2,838,230)	-4.1%	
331519 VISITING NURSE SERVICE OF NY HOSPICE CARE				Nonprofit - Other	
1250 BROADWAY		12/31/2011 365 Days Submitted		Hospice	
NEW YORK, NY 10001					
NEW YORK				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	15.6%
				Nursing	0.8%
				Home Healthcare	0.0%
				Length of Stay	57.3
				Medicare LOS	62.8
				Current Ratio	0.5
				Days to Collect	40.3
				Avg Payment Days	47.2
				Depreciation Rate	116.3%
				Return on Equity	100.0%
Balance Sheet		Income Statement			
Current Assets	5,526,000	Total Charges	65,456,337		
Fixed Assets	10,819,000	Contract Allowance	0	0.0%	
Other Assets	9,000,000	Operating Revenue	65,456,337	100.0%	
Total Assets	16,345,000	Operating Expense	65,614,790	100.2%	
Current Liabilities	10,187,000	Operating Margin	-158,453	-0.2%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	-158,453	Other Expense	0	0.0%	
Total Liab. and Equity	10,028,547	Net Profit or Loss	(158,453)	-0.2%	

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141620 PASSAGES HOSPICE				Proprietary - Individual	
134 NORTH MCLEAN BLVD		12/31/2011 365 Days Submitted		Hospice	
ELGIN, IL 60123					
KANE					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	86.5
				Medicare LOS	88.8
				Current Ratio	1.4
				Days to Collect	113.6
				Avg Payment Days	31.2
				Depreciation Rate	51.2%
				Return on Equity	44.1%
Balance Sheet					
Income Statement					
Current Assets	19,234,994	Total Charges	64,803,749		
Fixed Assets	783,062	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	64,803,749	100.0%	
Total Assets	20,018,056	Operating Expense	62,135,025	95.9%	
Current Liabilities	13,915,506	Operating Margin	2,668,724	4.1%	
Long Term Liabilities	55,714	Other Income	0	0.0%	
Total Equity	6,046,836	Other Expense	0	0.0%	
Total Liab. and Equity	20,018,056	Net Profit or Loss	2,668,724	4.1%	
101511 HPH HOSPICE					
12107 MAJESTIC BOULEVARD		9/30/2011 365 Days Amended		Hospice	
HUDSON, FL 34667					
PASCO					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	16.4%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	40.1
				Medicare LOS	41.2
				Current Ratio	1.5
				Days to Collect	21.1
				Avg Payment Days	19.7
				Depreciation Rate	52.8%
				Return on Equity	-14.3%
Balance Sheet					
Income Statement					
Current Assets	9,153,118	Total Charges	62,084,444		
Fixed Assets	1,305,534	Contract Allowance	0	0.0%	
Other Assets	4,072,398	Operating Revenue	62,084,444	100.0%	
Total Assets	14,573,903	Operating Expense	63,228,420	101.8%	
Current Liabilities	5,986,084	Operating Margin	-1,143,976	-1.8%	
Long Term Liabilities	614,813	Other Income	0	0.0%	
Total Equity	7,973,006	Other Expense	0	0.0%	
Total Liab. and Equity	14,573,903	Net Profit or Loss	(1,143,976)	-1.8%	

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101515 HAVEN HOSPICE				Nonprofit - Other	
4200 NW 90TH BOULEVARD		12/31/2011 365 Days Submitted		Hospice	
GAINESVILLE, FL 32606					
ALACHUA					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	8.5%
				Nursing	16.7%
				Home Healthcare	0.0%
				Length of Stay	67.0
				Medicare LOS	69.7
				Current Ratio	1.9
				Days to Collect	37.4
				Avg Payment Days	24.8
				Depreciation Rate	5.6%
				Return on Equity	8.2%
Balance Sheet		Income Statement			
Current Assets	13,257,042	Total Charges	58,053,934		
Fixed Assets	23,249,975	Contract Allowance	0	0.0%	
Other Assets	12,320,083	Operating Revenue	58,053,934	100.0%	
Total Assets	50,359,061	Operating Expense	54,910,553	94.6%	
Current Liabilities	6,903,964	Operating Margin	3,143,381	5.4%	
Long Term Liabilities	4,887,925	Other Income	0	0.0%	
Total Equity	38,567,172	Other Expense	0	0.0%	
Total Liab. and Equity	50,359,061	Net Profit or Loss	3,143,381	5.4%	
051597 VITAS HEALTHCARE CORPORATION OF CALIFORNIA				Proprietary - Individual	
9655 GRANITE RIDGE DRIVE, SUITE 300		12/31/2011 365 Days Submitted		Hospice	
SAN DIEGO, CA 92123					
SAN DIEGO					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	29.1%
				Home Healthcare	0.0%
				Length of Stay	67.7
				Medicare LOS	70.2
				Current Ratio	(0.1)
				Days to Collect	20.2
				Avg Payment Days	12.8
				Depreciation Rate	48.1%
				Return on Equity	14.1%
Balance Sheet		Income Statement			
Current Assets	3,085,086	Total Charges	55,561,200		
Fixed Assets	1,265,200	Contract Allowance	0	0.0%	
Other Assets	83,311	Operating Revenue	55,561,200	100.0%	
Total Assets	4,433,597	Operating Expense	47,375,859	85.3%	
Current Liabilities	-54,091,627	Operating Margin	8,185,341	14.7%	
Long Term Liabilities	601,888	Other Income	0	0.0%	
Total Equity	57,923,336	Other Expense	0	0.0%	
Total Liab. and Equity	4,433,597	Net Profit or Loss	8,185,341	14.7%	

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Sample Hospice reports from the Halmanac.com website.

361562 VITAS HEALTHCARE CORPORATION OF OHIO				Proprietary - Individual	
11500 NORTHLAKE DRIVE, SUITE 400		12/31/2011 365 Days Submitted		Hospice	
CINCINNATI, OH 45249					
HAMILTON					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	61.8%
				Home Healthcare	0.0%
				Length of Stay	78.7
				Medicare LOS	82.2
				Current Ratio	(0.1)
				Days to Collect	13.8
				Avg Payment Days	20.1
				Depreciation Rate	91.6%
				Return on Equity	11.5%
Balance Sheet		Income Statement			
Current Assets	2,098,252	Total Charges	55,217,994		
Fixed Assets	569,941	Contract Allowance	0	0.0%	
Other Assets	16,500	Operating Revenue	55,217,994	100.0%	
Total Assets	<u>2,684,693</u>	Operating Expense	51,960,135	94.1%	
Current Liabilities	-23,468,155	Operating Margin	3,257,859	5.9%	
Long Term Liabilities	-2,271,791	Other Income	0	0.0%	
Total Equity	<u>28,424,639</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,684,693</u>	Net Profit or Loss	<u>3,257,859</u>	5.9%	
101513 COVENANT HOSPICE, INC				Nonprofit - Other	
5041 N 12TH AVENUE		12/31/2011 365 Days Submitted		Hospice	
PENSACOLA, FL 32504					
ESCAMBIA					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	39.4%
				Nursing	2.9%
				Home Healthcare	0.0%
				Length of Stay	69.8
				Medicare LOS	73.3
				Current Ratio	4.7
				Days to Collect	70.3
				Avg Payment Days	66.1
				Depreciation Rate	11.3%
				Return on Equity	7.2%
Balance Sheet		Income Statement			
Current Assets	44,900,504	Total Charges	53,339,657		
Fixed Assets	14,674,950	Contract Allowance	0	0.0%	
Other Assets	774,961	Operating Revenue	53,339,657	100.0%	
Total Assets	<u>63,450,210</u>	Operating Expense	51,033,822	95.7%	
Current Liabilities	9,613,600	Operating Margin	2,305,835	4.3%	
Long Term Liabilities	8,280,638	Other Income	0	0.0%	
Total Equity	<u>31,977,614</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>49,871,852</u>	Net Profit or Loss	<u>2,305,835</u>	4.3%	

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Sample Hospice reports from the Halmanac.com website.

051746 VITAS HEALTHCARE CORPORATION OF CALIFORNIA				Proprietary - Individual	
39899 BALENTINE DRIVE, SUITE 161		12/31/2011 365 Days Submitted		Hospice	
NEWARK, CA 94560					
ALAMEDA					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	39.4%
				Home Healthcare	0.0%
				Length of Stay	65.2
				Medicare LOS	69.2
				Current Ratio	(0.3)
				Days to Collect	37.0
				Avg Payment Days	15.0
				Depreciation Rate	56.5%
				Return on Equity	30.6%
Balance Sheet					
Income Statement					
Current Assets	5,885,993	Total Charges	53,013,647		
Fixed Assets	946,053	Contract Allowance	0	0.0%	
Other Assets	30,380	Operating Revenue	53,013,647	100.0%	
Total Assets	6,862,426	Operating Expense	44,295,158	83.6%	
Current Liabilities	-22,097,681	Operating Margin	8,718,489	16.4%	
Long Term Liabilities	470,204	Other Income	0	0.0%	
Total Equity	28,489,903	Other Expense	0	0.0%	
Total Liab. and Equity	6,862,426	Net Profit or Loss	8,718,489	16.4%	
051656 VITAS HEALTHCARE CORPORATION OF CALIFO					
16830 VENTURA BLVD #315		12/31/2011 365 Days Submitted		Hospice	
ENCINO, CA 91436					
LOS ANGELES					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	28.8%
				Home Healthcare	0.0%
				Length of Stay	58.5
				Medicare LOS	62.6
				Current Ratio	(0.1)
				Days to Collect	23.1
				Avg Payment Days	13.3
				Depreciation Rate	95.1%
				Return on Equity	19.5%
Balance Sheet					
Income Statement					
Current Assets	3,199,710	Total Charges	50,043,417		
Fixed Assets	309,933	Contract Allowance	0	0.0%	
Other Assets	925	Operating Revenue	50,043,417	100.0%	
Total Assets	3,510,568	Operating Expense	43,671,502	87.3%	
Current Liabilities	-29,229,168	Operating Margin	6,371,915	12.7%	
Long Term Liabilities	36,256	Other Income	0	0.0%	
Total Equity	32,703,480	Other Expense	0	0.0%	
Total Liab. and Equity	3,510,568	Net Profit or Loss	6,371,915	12.7%	

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Sample Hospice reports from the Halmanac.com website.

451780 HOSPICE PLUS				Proprietary - Individual	
3100 MC KINNON STREET SUITE 200		12/31/2011 365 Days Submitted		Hospice	
DALLAS, TX 75201					
DALLAS					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	101.1
				Medicare LOS	106.1
				Current Ratio	1.8
				Days to Collect	130.2
				Avg Payment Days	47.6
				Depreciation Rate	0.0%
				Return on Equity	-1.1%
Balance Sheet					
Income Statement					
Current Assets	29,019,524	Total Charges	47,001,890		
Fixed Assets	3,974,201	Contract Allowance	0	0.0%	
Other Assets	132,825,584	Operating Revenue	47,001,890	100.0%	
Total Assets	165,819,309	Operating Expense	47,803,835	101.7%	
Current Liabilities	15,970,789	Operating Margin	-801,945	-1.7%	
Long Term Liabilities	78,240,520	Other Income	0	0.0%	
Total Equity	71,608,000	Other Expense	0	0.0%	
Total Liab. and Equity	165,819,309	Net Profit or Loss	(801,945)	-1.7%	
361501 HOSPICE OF DAYTON INC					
324 WILMINGTON AVENUE		12/31/2011 365 Days Submitted		Nonprofit - Other	
DAYTON, OH 45420				Hospice	
MONTGOMERY					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	63.1%
				Nursing	1.4%
				Home Healthcare	0.0%
				Length of Stay	53.5
				Medicare LOS	56.4
				Current Ratio	1.4
				Days to Collect	62.2
				Avg Payment Days	58.9
				Depreciation Rate	5.4%
				Return on Equity	-1.4%
Balance Sheet					
Income Statement					
Current Assets	10,857,384	Total Charges	46,660,000		
Fixed Assets	17,772,635	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	46,660,000	100.0%	
Total Assets	72,954,435	Operating Expense	47,452,728	101.7%	
Current Liabilities	7,656,451	Operating Margin	-792,728	-1.7%	
Long Term Liabilities	7,430,350	Other Income	0	0.0%	
Total Equity	57,867,634	Other Expense	0	0.0%	
Total Liab. and Equity	72,954,435	Net Profit or Loss	(792,728)	-1.7%	

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101522 HOSPICE OF VOLUSIA - FLAGLER				Nonprofit - Church	
3800 WOODBRIAR TRAIL		9/30/2011 365 Days Submitted		Hospice	
PORT ORANGE, FL 32119					
VOLUSIA					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	39.8%
				Nursing	19.9%
				Home Healthcare	0.0%
				Length of Stay	55.3
				Medicare LOS	63.1
				Current Ratio	18.8
				Days to Collect	30.9
				Avg Payment Days	17.1
				Depreciation Rate	0.7%
				Return on Equity	3.1%
Balance Sheet					
Income Statement					
Current Assets	39,308,000	Total Charges	46,099,144		
Fixed Assets	16,035,000	Contract Allowance	0	0.0%	
Other Assets	3,984,000	Operating Revenue	46,099,144	100.0%	
Total Assets	61,977,000	Operating Expense	44,262,144	96.0%	
Current Liabilities	2,089,000	Operating Margin	1,837,000	4.0%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	59,888,000	Other Expense	0	0.0%	
Total Liab. and Equity	61,977,000	Net Profit or Loss	1,837,000	4.0%	
521505 HOSPICECARE					
5395 E CHERYL PKWY		12/31/2011 365 Days Submitted		Hospice	
MADISON, WI 53711					
DANE					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	13.8%
				Nursing	0.1%
				Home Healthcare	0.0%
				Length of Stay	78.8
				Medicare LOS	82.2
				Current Ratio	2.4
				Days to Collect	37.3
				Avg Payment Days	34.4
				Depreciation Rate	156.4%
				Return on Equity	7.0%
Balance Sheet					
Income Statement					
Current Assets	10,611,889	Total Charges	45,201,715		
Fixed Assets	96,262	Contract Allowance	0	0.0%	
Other Assets	398,239	Operating Revenue	45,201,715	100.0%	
Total Assets	11,080,899	Operating Expense	44,731,457	99.0%	
Current Liabilities	4,368,067	Operating Margin	470,258	1.0%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	6,712,832	Other Expense	0	0.0%	
Total Liab. and Equity	11,080,899	Net Profit or Loss	470,258	1.0%	

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Sample Hospice reports from the Halmanac.com website.

101510 THE HOSPICE OF MARTIN & ST. LUCIE, INC.				Proprietary - Individual	
1201 SOUTHEAST INDIAN STREET		9/30/2011 365 Days Submitted		Hospice	
STUART, FL 34996					
MARTIN					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	54.0
				Medicare LOS	58.0
				Current Ratio	3.7
				Days to Collect	31.9
				Avg Payment Days	23.1
				Depreciation Rate	0.0%
				Return on Equity	6.7%
Balance Sheet					
Income Statement					
Current Assets	12,828,122	Total Charges	45,040,226		
Fixed Assets	12,504,291	Contract Allowance	0	0.0%	
Other Assets	13,797,291	Operating Revenue	45,040,226	100.0%	
Total Assets	27,910,197	Operating Expense	43,406,036	96.4%	
Current Liabilities	3,431,450	Operating Margin	1,634,190	3.6%	
Long Term Liabilities	105,135	Other Income	0	0.0%	
Total Equity	24,373,612	Other Expense	0	0.0%	
Total Liab. and Equity	27,910,197	Net Profit or Loss	1,634,190	3.6%	
101517 HOSPICE OF THE TREASURE COAST, INC					
1201 SE INDIAN STREET		9/30/2011 365 Days Submitted		Hospice	
STUART, FL 34997					
MARTIN					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	50.7
				Medicare LOS	54.2
				Current Ratio	3.7
				Days to Collect	31.9
				Avg Payment Days	23.1
				Depreciation Rate	0.0%
				Return on Equity	6.7%
Balance Sheet					
Income Statement					
Current Assets	12,828,122	Total Charges	45,040,226		
Fixed Assets	12,504,291	Contract Allowance	0	0.0%	
Other Assets	13,797,291	Operating Revenue	45,040,226	100.0%	
Total Assets	27,910,197	Operating Expense	43,406,036	96.4%	
Current Liabilities	3,431,450	Operating Margin	1,634,190	3.6%	
Long Term Liabilities	105,135	Other Income	0	0.0%	
Total Equity	24,373,612	Other Expense	0	0.0%	
Total Liab. and Equity	27,910,197	Net Profit or Loss	1,634,190	3.6%	

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Sample Hospice reports from the Halmanac.com website.

051506 PATHWAYS HOME HEALTH AND HOSPICE				Proprietary - Individual	
333 HEGENBERGER ROAD, SUITE 700		6/30/2011 365 Days Submitted		Hospice	
OAKLAND, CA 94621					
CONTRA COSTA					
BLUE CROSS (CALIFORNIA)				Key Performance Ind.	
Balance Sheet		Income Statement		Skilled Nursing 0.0%	
Current Assets	21,728,208	Total Charges	44,295,388	Nursing	0.0%
Fixed Assets	5,748,439	Contract Allowance	0	Home Healthcare	0.0%
Other Assets	224,861	Operating Revenue	44,295,388	Length of Stay	45.6
Total Assets	37,246,614	Operating Expense	40,435,092	Medicare LOS	49.8
Current Liabilities	5,072,744	Operating Margin	3,860,296	Current Ratio	4.3
Long Term Liabilities	5,465,000	Other Income	0	Days to Collect	30.5
Total Equity	26,708,870	Other Expense	0	Avg Payment Days	35.3
Total Liab. and Equity	37,246,614	Net Profit or Loss	3,860,296	Depreciation Rate	0.0%
				Return on Equity	14.5%
101530 CATHOLIC HOSPICE INC				Nonprofit - Church	
14875 NW 77TH AVENUE STE 100		9/30/2011 365 Days Submitted		Hospice	
MIAMI LAKES, FL 33014					
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.	
Balance Sheet		Income Statement		Skilled Nursing 72.4%	
Current Assets	16,534,919	Total Charges	43,591,870	Nursing	0.0%
Fixed Assets	262,360	Contract Allowance	0	Home Healthcare	0.0%
Other Assets	121,488	Operating Revenue	43,591,870	Length of Stay	66.5
Total Assets	16,918,767	Operating Expense	39,918,199	Medicare LOS	70.3
Current Liabilities	4,560,269	Operating Margin	3,673,671	Current Ratio	3.6
Long Term Liabilities	0	Other Income	0	Days to Collect	47.4
Total Equity	12,358,498	Other Expense	0	Avg Payment Days	19.0
Total Liab. and Equity	16,918,767	Net Profit or Loss	3,673,671	Depreciation Rate	165.8%
				Return on Equity	29.7%

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Sample Hospice reports from the Halmanac.com website.

101526 HOSPICE OF CITRUS COUNTY, INC				Nonprofit - Other	
3264 WEST AUDUBON PARK PATH		12/31/2011 365 Days Submitted		Hospice	
LECANTO, FL 34461					
CITRUS					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	62.4%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	53.3
				Medicare LOS	52.8
				Current Ratio	2.6
				Days to Collect	14.1
				Avg Payment Days	23.2
				Depreciation Rate	15.5%
				Return on Equity	8.1%
Balance Sheet					
Income Statement					
Current Assets	7,340,990	Total Charges	43,529,444		
Fixed Assets	7,239,894	Contract Allowance	0	0.0%	
Other Assets	520,633	Operating Revenue	43,529,444	100.0%	
Total Assets	14,580,884	Operating Expense	42,720,283	98.1%	
Current Liabilities	2,874,849	Operating Margin	809,161	1.9%	
Long Term Liabilities	1,668,693	Other Income	0	0.0%	
Total Equity	10,037,342	Other Expense	0	0.0%	
Total Liab. and Equity	14,580,884	Net Profit or Loss	809,161	1.9%	
331502 HOSPICE BUFFALO INC					
225 COMO PARK BLVD		12/31/2011 365 Days Submitted		Hospice	
CHEEKTOWAGA, NY 14227					
ERIE					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	56.6
				Medicare LOS	59.1
				Current Ratio	6.1
				Days to Collect	144.9
				Avg Payment Days	22.1
				Depreciation Rate	94.7%
				Return on Equity	-5.9%
Balance Sheet					
Income Statement					
Current Assets	17,925,852	Total Charges	42,649,807		
Fixed Assets	620,653	Contract Allowance	0	0.0%	
Other Assets	8,512	Operating Revenue	42,649,807	100.0%	
Total Assets	18,555,017	Operating Expense	43,565,108	102.1%	
Current Liabilities	2,942,327	Operating Margin	-915,301	-2.1%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	15,612,690	Other Expense	0	0.0%	
Total Liab. and Equity	18,555,017	Net Profit or Loss	(915,301)	-2.1%	

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Sample Hospice reports from the Halmanac.com website.

331532 HOSPICE CARE OF LONG ISLAND, QUEENS, SOUTH SHORE				Nonprofit - Other	
99 SUNNYSIDE BLVD		12/31/2011 365 Days Submitted		Hospice	
WOODBURY, NY 11797					
NASSAU					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	9.8%
				Nursing	0.5%
				Home Healthcare	0.0%
				Length of Stay	38.3
				Medicare LOS	40.4
				Current Ratio	4.8
				Days to Collect	55.9
				Avg Payment Days	51.8
				Depreciation Rate	38.7%
				Return on Equity	15.5%
<hr/>					
101525 CORNERSTONE HOSPICE AND PALLIATIVE CARE				Nonprofit - Other	
2445 LANE PARK ROAD		9/30/2011 365 Days Submitted		Hospice	
TAVARES, FL 32778					
LAKE					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	20.1%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	46.7
				Medicare LOS	49.3
				Current Ratio	1.7
				Days to Collect	35.2
				Avg Payment Days	28.9
				Depreciation Rate	6.8%
				Return on Equity	1.2%

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Sample Hospice reports from the Halmanac.com website.

031525 HOSPICE OF ARIZONA				Proprietary - Partnership	
19820 NORTH SEVENTH AVENUE, SUITE 130 PHOENIX, AZ 85027		12/31/2011 365 Days Submitted		Hospice	
MARICOPA		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Skilled Nursing		0.0%	
Balance Sheet		Income Statement		Nursing 0.0%	
Current Assets	3,196,722	Total Charges	41,586,202	Home Healthcare 0.0%	
Fixed Assets	1,926,155	Contract Allowance	0	0.0%	Length of Stay 77.7
Other Assets	37,188,238	Operating Revenue	41,586,202	100.0%	Medicare LOS 81.3
Total Assets	42,327,720	Operating Expense	49,570,096	119.2%	Current Ratio 0.6
Current Liabilities	5,584,306	Operating Margin	-7,983,894	-19.2%	Days to Collect 25.2
Long Term Liabilities	3,400,000	Other Income	0	0.0%	Avg Payment Days 17.4
Total Equity	33,343,414	Other Expense	0	0.0%	Depreciation Rate 59.7%
Total Liab. and Equity	42,327,720	Net Profit or Loss	(7,983,894)	-19.2%	Return on Equity -23.9%
331529 M J H S HOSPICE AND PALLIATIVE CARE				Nonprofit - Other	
39 BROADWAY, SUITE 200 NEW YORK, NY 10006		12/31/2011 365 Days Submitted		Hospice	
NEW YORK		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES		Skilled Nursing		100.0%	
Balance Sheet		Income Statement		Nursing 0.0%	
Current Assets	10,629,262	Total Charges	41,447,443	Home Healthcare 0.0%	
Fixed Assets	515,351	Contract Allowance	0	0.0%	Length of Stay 43.3
Other Assets	476,008	Operating Revenue	41,447,443	100.0%	Medicare LOS 46.3
Total Assets	11,620,621	Operating Expense	45,329,234	109.4%	Current Ratio 0.6
Current Liabilities	16,387,100	Operating Margin	-3,881,791	-9.4%	Days to Collect 79.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 73.9
Total Equity	-4,766,479	Other Expense	0	0.0%	Depreciation Rate 268.1%
Total Liab. and Equity	11,620,621	Net Profit or Loss	(3,881,791)	-9.4%	Return on Equity 81.4%

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Sample Hospice reports from the Halmanac.com website.

141546 OSF HOSPICE				Nonprofit - Church	
2265 WEST ALTORFER DRIVE		9/30/2011 365 Days Submitted		Hospice	
PEORIA, IL 61615					
PEORIA					
WISCONSIN PHYSICIANS SERVICE				Key Performance Ind.	
				Skilled Nursing	100.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	55.8
				Medicare LOS	62.8
				Current Ratio	1.5
				Days to Collect	67.9
				Avg Payment Days	44.2
				Depreciation Rate	0.0%
				Return on Equity	-4.5%
Balance Sheet					
Current Assets	7,901,495	Total Charges	40,842,757		
Fixed Assets	1,147,970	Contract Allowance	0	0.0%	
Other Assets	5,240,228	Operating Revenue	40,842,757	100.0%	
Total Assets	15,723,303	Operating Expense	40,580,713	99.4%	
Current Liabilities	5,419,880	Operating Margin	262,044	0.6%	
Long Term Liabilities	16,075,780	Other Income	0	0.0%	
Total Equity	-5,772,357	Other Expense	0	0.0%	
Total Liab. and Equity	15,723,303	Net Profit or Loss	262,044	0.6%	
Income Statement					
141601 OSF HOSPICE - EASTERN REGION					
211 LANDMARK DR, SUITE D3		9/30/2011 365 Days Submitted		Nonprofit - Church	
NORMAL, IL 61761				Hospice	
MCLEAN					
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.	
				Skilled Nursing	100.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	54.6
				Medicare LOS	60.9
				Current Ratio	1.5
				Days to Collect	67.9
				Avg Payment Days	44.2
				Depreciation Rate	0.0%
				Return on Equity	-4.5%
Balance Sheet					
Current Assets	7,901,495	Total Charges	40,842,757		
Fixed Assets	1,147,970	Contract Allowance	0	0.0%	
Other Assets	5,240,228	Operating Revenue	40,842,757	100.0%	
Total Assets	15,723,303	Operating Expense	40,580,713	99.4%	
Current Liabilities	5,419,880	Operating Margin	262,044	0.6%	
Long Term Liabilities	16,075,780	Other Income	0	0.0%	
Total Equity	-5,772,357	Other Expense	0	0.0%	
Total Liab. and Equity	15,723,303	Net Profit or Loss	262,044	0.6%	
Income Statement					

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141605 OSF HOSPICE				Nonprofit - Church	
9951 ROCK CUT CROSSING		9/30/2011 365 Days Submitted		Hospice	
LOVES PARK, IL 61111					
WINNEBAGO					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	100.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	39.0
				Medicare LOS	38.9
				Current Ratio	1.5
				Days to Collect	67.9
				Avg Payment Days	44.2
				Depreciation Rate	0.0%
				Return on Equity	-4.5%
Balance Sheet					
Income Statement					
Current Assets	7,901,495	Total Charges	40,842,757		
Fixed Assets	1,147,970	Contract Allowance	0	0.0%	
Other Assets	5,240,228	Operating Revenue	40,842,757	100.0%	
Total Assets	15,723,303	Operating Expense	40,580,713	99.4%	
Current Liabilities	5,419,880	Operating Margin	262,044	0.6%	
Long Term Liabilities	16,075,780	Other Income	0	0.0%	
Total Equity	-5,772,357	Other Expense	0	0.0%	
Total Liab. and Equity	15,723,303	Net Profit or Loss	262,044	0.6%	
231563 OSF BAY DE NOC HOSPICE					
901 NORTH LINCOLN ROAD		9/30/2011 365 Days Submitted		Hospice	
ESCANABA, MI 49829					
DELTA					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	100.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	45.6
				Medicare LOS	51.1
				Current Ratio	1.5
				Days to Collect	67.9
				Avg Payment Days	44.2
				Depreciation Rate	0.0%
				Return on Equity	-4.5%
Balance Sheet					
Income Statement					
Current Assets	7,901,495	Total Charges	40,842,757		
Fixed Assets	1,147,970	Contract Allowance	0	0.0%	
Other Assets	5,240,228	Operating Revenue	40,842,757	100.0%	
Total Assets	15,723,303	Operating Expense	40,580,713	99.4%	
Current Liabilities	5,419,880	Operating Margin	262,044	0.6%	
Long Term Liabilities	16,075,780	Other Income	0	0.0%	
Total Equity	-5,772,357	Other Expense	0	0.0%	
Total Liab. and Equity	15,723,303	Net Profit or Loss	262,044	0.6%	

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101550 GOOD SHEPHERD HOSPICE				Nonprofit - Other	
115 S MISSOURI AVE STE 500		12/31/2011 365 Days Submitted		Hospice	
LAKELAND, FL 33815					
POLK					
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.	
				Skilled Nursing	20.3%
				Nursing	1.3%
				Home Healthcare	0.0%
				Length of Stay	63.7
				Medicare LOS	66.7
				Current Ratio	0.5
				Days to Collect	20.5
				Avg Payment Days	26.1
				Depreciation Rate	193.8%
				Return on Equity	-32.9%
Balance Sheet		Income Statement			
Current Assets	2,296,146	Total Charges	40,778,927		
Fixed Assets	277,361	Contract Allowance	0	0.0%	
Other Assets	5,399,471	Operating Revenue	40,778,927	100.0%	
Total Assets	7,972,978	Operating Expense	41,871,476	102.7%	
Current Liabilities	4,655,972	Operating Margin	-1,092,549	-2.7%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	3,317,006	Other Expense	0	0.0%	
Total Liab. and Equity	7,972,978	Net Profit or Loss	(1,092,549)	-2.7%	
391583 HOME CARE NETWORK HOSPICE AND PALLIATIVE				Nonprofit - Other	
400 ONE RADNOR CORP CTR 100 MATSON		6/30/2011 365 Days Submitted		Hospice	
FORD ROAD					
RADNOR, PA 19087					
CHESTER					
CAHABA				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	35.7
				Medicare LOS	36.4
				Current Ratio	4.0
				Days to Collect	35.2
				Avg Payment Days	30.1
				Depreciation Rate	13.7%
				Return on Equity	32.6%
Balance Sheet		Income Statement			
Current Assets	14,685,294	Total Charges	40,555,388		
Fixed Assets	835,309	Contract Allowance	0	0.0%	
Other Assets	702,608	Operating Revenue	40,555,388	100.0%	
Total Assets	15,527,920	Operating Expense	38,619,415	95.2%	
Current Liabilities	3,647,392	Operating Margin	1,935,973	4.8%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	5,947,414	Other Expense	0	0.0%	
Total Liab. and Equity	15,527,920	Net Profit or Loss	1,935,973	4.8%	

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051608 VITAS HEALTHCARE CORP OF CALIFORNIA				Proprietary - Individual	
1343 N GRAND AVENUE		12/31/2011 365 Days Submitted		Hospice	
COVINA, CA 91724					
LOS ANGELES					
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	31.5%
				Home Healthcare	0.0%
				Length of Stay	67.2
				Medicare LOS	72.1
				Current Ratio	(0.1)
				Days to Collect	26.2
				Avg Payment Days	11.6
				Depreciation Rate	70.7%
				Return on Equity	20.8%
Balance Sheet					
Income Statement					
Current Assets	2,905,735	Total Charges	40,409,801		
Fixed Assets	330,620	Contract Allowance	0	0.0%	
Other Assets	24,180	Operating Revenue	40,409,801	100.0%	
Total Assets	3,260,535	Operating Expense	33,039,253	81.8%	
Current Liabilities	-32,318,939	Operating Margin	7,370,548	18.2%	
Long Term Liabilities	61,264	Other Income	0	0.0%	
Total Equity	35,518,210	Other Expense	0	0.0%	
Total Liab. and Equity	3,260,535	Net Profit or Loss	7,370,548	18.2%	
361514 HOMEREACH HOSPICE					
3595 OLENTANGY RIVER ROAD		6/30/2011 365 Days Submitted		Nonprofit - Church	
COLUMBUS, OH 43214					
FRANKLIN					
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	54.7
				Medicare LOS	59.7
				Current Ratio	(0.3)
				Days to Collect	68.2
				Avg Payment Days	25.2
				Depreciation Rate	0.8%
				Return on Equity	13.1%
Balance Sheet					
Income Statement					
Current Assets	7,787,774	Total Charges	39,679,430		
Fixed Assets	832,392	Contract Allowance	0	0.0%	
Other Assets	20,418	Operating Revenue	39,679,430	100.0%	
Total Assets	8,620,166	Operating Expense	35,412,185	89.2%	
Current Liabilities	-23,961,993	Operating Margin	4,267,245	10.8%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	32,582,159	Other Expense	0	0.0%	
Total Liab. and Equity	8,620,166	Net Profit or Loss	4,267,245	10.8%	

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181502 HOSPARUS INC				Nonprofit - Other	
3532 EPHRAIM MCDOWELL DRIVE		12/31/2011 365 Days Submitted		Hospice	
LOUISVILLE, KY 40205					
JEFFERSON					
Balance Sheet				Income Statement	
Current Assets	16,577,599	Total Charges	39,147,793		
Fixed Assets	6,042,996	Contract Allowance	0	0.0%	
Other Assets	379,548	Operating Revenue	39,147,793	100.0%	
Total Assets	32,081,804	Operating Expense	37,292,682	95.3%	
Current Liabilities	5,578,556	Operating Margin	1,855,111	4.7%	
Long Term Liabilities	494,813	Other Income	0	0.0%	
Total Equity	26,008,435	Other Expense	0	0.0%	
Total Liab. and Equity	32,081,804	Net Profit or Loss	1,855,111	4.7%	
				Key Performance Ind.	
				Skilled Nursing	25.2%
				Nursing	0.7%
				Home Healthcare	0.0%
				Length of Stay	54.6
				Medicare LOS	58.3
				Current Ratio	3.0
				Days to Collect	56.4
				Avg Payment Days	51.9
				Depreciation Rate	12.5%
				Return on Equity	7.1%
231579 IN-HOUSE HOSPICE SOLUTIONS				Proprietary - Individual	
24293 TELEGRAPH ROAD, SUITE#102		12/31/2011 365 Days Submitted		Hospice	
SOUTHFIELD, MI 48033					
OAKLAND					
Balance Sheet				Income Statement	
Current Assets	8,566,539	Total Charges	37,323,840		
Fixed Assets	364,474	Contract Allowance	0	0.0%	
Other Assets	29,646,752	Operating Revenue	37,323,840	100.0%	
Total Assets	38,598,193	Operating Expense	34,662,789	92.9%	
Current Liabilities	3,249,386	Operating Margin	2,661,051	7.1%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	33,460,178	Other Expense	0	0.0%	
Total Liab. and Equity	36,709,564	Net Profit or Loss	2,661,051	7.1%	
				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	38.5%
				Home Healthcare	0.0%
				Length of Stay	75.4
				Medicare LOS	75.9
				Current Ratio	2.6
				Days to Collect	57.9
				Avg Payment Days	33.4
				Depreciation Rate	254.6%
				Return on Equity	8.0%
NATIONAL GOVERNMENT SERVICES					

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141582 SEASONS HOSPICE				Proprietary - Individual	
606 POTTER ROAD		12/31/2011 365 Days Submitted		Hospice	
DES PLAINES, IL 60016					
COOK					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	41.3
				Medicare LOS	44.3
				Current Ratio	1.1
				Days to Collect	109.8
				Avg Payment Days	64.8
				Depreciation Rate	58.3%
				Return on Equity	-6.5%
Balance Sheet		Income Statement			
Current Assets	26,588,400	Total Charges	36,775,860		
Fixed Assets	2,197,828	Contract Allowance	0	0.0%	
Other Assets	500,022	Operating Revenue	36,775,860	100.0%	
Total Assets	29,074,524	Operating Expense	37,113,848	100.9%	
Current Liabilities	23,527,490	Operating Margin	-337,988	-0.9%	
Long Term Liabilities	323,334	Other Income	0	0.0%	
Total Equity	5,223,701	Other Expense	0	0.0%	
Total Liab. and Equity	29,074,525	Net Profit or Loss	(337,988)	-0.9%	
061504 DENVER HOSPICE THE				Nonprofit - Other	
501 SOUTH CHERRY STREET #700		12/31/2011 365 Days Submitted		Hospice	
DENVER, CO 80246					
DENVER					
CAHABA					
				Key Performance Ind.	
				Skilled Nursing	19.3%
				Nursing	1.0%
				Home Healthcare	0.0%
				Length of Stay	65.6
				Medicare LOS	72.5
				Current Ratio	4.3
				Days to Collect	71.5
				Avg Payment Days	41.8
				Depreciation Rate	10.8%
				Return on Equity	17.1%
Balance Sheet		Income Statement			
Current Assets	19,107,006	Total Charges	36,695,985		
Fixed Assets	15,527,653	Contract Allowance	0	0.0%	
Other Assets	620,695	Operating Revenue	36,695,985	100.0%	
Total Assets	35,297,629	Operating Expense	32,430,737	88.4%	
Current Liabilities	4,469,151	Operating Margin	4,265,248	11.6%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	25,015,784	Other Expense	0	0.0%	
Total Liab. and Equity	35,297,629	Net Profit or Loss	4,265,248	11.6%	

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211526 GILCHRIST HOSPICE CARE				Proprietary - Individual	
11311 MCCORMICK ROAD, STE 350		6/30/2011 365 Days Submitted		Hospice	
HUNT VALLEY, MD 21031					
BALTIMORE					
BLUE CROSS (IOWA/SOUTH DAKOTA)				Key Performance Ind.	
Balance Sheet		Income Statement		Skilled Nursing 20.9%	
Current Assets	12,622,642	Total Charges	35,518,211	Nursing	0.0%
Fixed Assets	11,873,029	Contract Allowance	0	0.0%	Home Healthcare 0.0%
Other Assets	1,359,348	Operating Revenue	35,518,211	100.0%	Length of Stay 46.5
Total Assets	75,144,370	Operating Expense	33,357,748	93.9%	Medicare LOS 49.0
Current Liabilities	5,210,629	Operating Margin	2,160,463	6.1%	Current Ratio 2.4
Long Term Liabilities	0	Other Income	0	0.0%	Days to Collect 55.0
Total Equity	69,933,741	Other Expense	0	0.0%	Avg Payment Days 51.1
Total Liab. and Equity	75,144,370	Net Profit or Loss	2,160,463	6.1%	Depreciation Rate 8.5%
331501 COMMUNITY HOSPICE, INC, THE				Nonprofit - Church	
295 VALLEY VIEW BOULEVARD		12/31/2011 365 Days Submitted		Hospice	
RENSSELAER, NY 12144					
RENSSELAER					
NATIONAL GOVERNMENT SERVICES				Key Performance Ind.	
Balance Sheet		Income Statement		Skilled Nursing 27.0%	
Current Assets	14,788,733	Total Charges	34,696,077	Nursing	0.3%
Fixed Assets	6,023,899	Contract Allowance	0	0.0%	Home Healthcare 0.0%
Other Assets	0	Operating Revenue	34,696,077	100.0%	Length of Stay 50.8
Total Assets	37,989,440	Operating Expense	33,581,446	96.8%	Medicare LOS 54.2
Current Liabilities	7,065,263	Operating Margin	1,114,631	3.2%	Current Ratio 2.1
Long Term Liabilities	0	Other Income	0	0.0%	Days to Collect 46.5
Total Equity	30,924,177	Other Expense	0	0.0%	Avg Payment Days 76.1
Total Liab. and Equity	37,989,440	Net Profit or Loss	1,114,631	3.2%	Depreciation Rate 5.9%
				Return on Equity 3.6%	

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331544 GOOD SHEPHERD HOSPICE				Nonprofit - Other	
245 OLD COUNTRY ROAD		12/31/2011 365 Days Submitted		Hospice	
MELVILLE, NY 11747					
SUFFOLK					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	20.9%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	40.1
				Medicare LOS	42.4
				Current Ratio	1.3
				Days to Collect	33.1
				Avg Payment Days	43.4
				Depreciation Rate	12.0%
				Return on Equity	-21.4%
Balance Sheet		Income Statement			
Current Assets	6,043,807	Total Charges	33,094,066		
Fixed Assets	5,236,619	Contract Allowance	0	0.0%	
Other Assets	85,261	Operating Revenue	33,094,066	100.0%	
Total Assets	11,350,022	Operating Expense	34,496,827	104.2%	
Current Liabilities	4,709,687	Operating Margin	-1,402,761	-4.2%	
Long Term Liabilities	91,641	Other Income	0	0.0%	
Total Equity	6,548,694	Other Expense	0	0.0%	
Total Liab. and Equity	11,350,022	Net Profit or Loss	(1,402,761)	-4.2%	
221544 BEACON HOSPICE					
529 MAIN STREET, SUITE 101		12/31/2011 365 Days Submitted		Proprietary - Individual	
CHARLESTOWN, MA 02129					
SUFFOLK					
				Key Performance Ind.	
NATIONAL HERITAGE (HHA - A)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	57.7
				Medicare LOS	58.2
				Current Ratio	1.0
				Days to Collect	1,706.7
				Avg Payment Days	943.8
				Depreciation Rate	0.0%
				Return on Equity	-1.9%
Balance Sheet		Income Statement			
Current Assets	232,016,090	Total Charges	31,665,468		
Fixed Assets	148,535,589	Contract Allowance	0	0.0%	
Other Assets	477,733,597	Operating Revenue	31,665,468	100.0%	
Total Assets	858,285,276	Operating Expense	41,614,281	131.4%	
Current Liabilities	221,733,602	Operating Margin	-9,948,813	-31.4%	
Long Term Liabilities	116,403,133	Other Income	0	0.0%	
Total Equity	520,148,541	Other Expense	0	0.0%	
Total Liab. and Equity	858,285,276	Net Profit or Loss	(9,948,813)	-31.4%	

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311563 GRACE HEALTHCARE SERVICES LLC				Proprietary - Corporation	
105 FIELDCREST AVENUE		12/31/2011 365 Days Submitted		Hospice	
EDISON, NJ 08837					
MIDDLESEX				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	60.5%
				Nursing	19.1%
				Home Healthcare	0.0%
				Length of Stay	74.4
				Medicare LOS	76.0
				Current Ratio	1.4
				Days to Collect	50.4
				Avg Payment Days	61.3
				Depreciation Rate	59.9%
				Return on Equity	83.1%
Balance Sheet					
Current Assets	6,947,435	Total Charges	31,526,349		
Fixed Assets	7,351	Contract Allowance	0	0.0%	
Other Assets	175,561	Operating Revenue	31,526,349	100.0%	
Total Assets	7,130,347	Operating Expense	29,808,560	94.6%	
Current Liabilities	5,064,361	Operating Margin	1,717,789	5.4%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	2,065,986	Other Expense	0	0.0%	
Total Liab. and Equity	7,130,347	Net Profit or Loss	1,717,789	5.4%	
Income Statement					
291500 NATHAN ADELSON HOSPICE					
4141 S SWENSON				12/31/2011 365 Days Submitted	
LAS VEGAS, NV 89119				Hospice	
CLARK				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Skilled Nursing	21.8%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	17.2
				Medicare LOS	17.9
				Current Ratio	2.1
				Days to Collect	36.1
				Avg Payment Days	26.7
				Depreciation Rate	7.8%
				Return on Equity	10.4%
Balance Sheet					
Current Assets	5,731,749	Total Charges	31,476,444		
Fixed Assets	8,626,019	Contract Allowance	0	0.0%	
Other Assets	2,706,350	Operating Revenue	31,476,444	100.0%	
Total Assets	23,328,151	Operating Expense	29,090,041	92.4%	
Current Liabilities	2,745,985	Operating Margin	2,386,403	7.6%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	22,951,567	Other Expense	0	0.0%	
Total Liab. and Equity	25,697,552	Net Profit or Loss	2,386,403	7.6%	
Income Statement					

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411500 HOME & HOSPICE CARE OF RHODE ISLAND				Nonprofit - Other		
1085 NORTH MAIN STREET		9/30/2011 365 Days Submitted		Hospice		
PROVIDENCE, RI 02904						
PROVIDENCE						
NATIONAL HERITAGE (HHA - A)				Key Performance Ind.		
Balance Sheet		Income Statement		Skilled Nursing	0.0%	
Current Assets	11,454,186	Total Charges	31,286,123	Nursing	0.0%	
Fixed Assets	14,473,589	Contract Allowance	0	0.0%	Home Healthcare	0.0%
Other Assets	1,026,185	Operating Revenue	31,286,123	100.0%	Length of Stay	47.5
Total Assets	26,953,960	Operating Expense	31,066,949	99.3%	Medicare LOS	49.7
Current Liabilities	3,544,938	Operating Margin	219,174	0.7%	Current Ratio	3.2
Long Term Liabilities	11,612,111	Other Income	0	0.0%	Days to Collect	62.5
Total Equity	11,796,911	Other Expense	0	0.0%	Avg Payment Days	33.8
Total Liab. and Equity	26,953,960	Net Profit or Loss	219,174	0.7%	Depreciation Rate	5.2%
221522 HOSPICE OF THE NORTH SHORE				Nonprofit - Other		
75 SYLVAN STREET, SUITE B-102		12/31/2011 365 Days Submitted		Hospice		
DANVERS, MA 01923						
ESSEX						
NATIONAL HERITAGE (HHA - A)				Key Performance Ind.		
Balance Sheet		Income Statement		Skilled Nursing	18.7%	
Current Assets	9,608,671	Total Charges	31,221,050	Nursing	0.0%	
Fixed Assets	12,054,801	Contract Allowance	0	0.0%	Home Healthcare	0.0%
Other Assets	1,557,159	Operating Revenue	31,221,050	100.0%	Length of Stay	44.2
Total Assets	33,936,358	Operating Expense	30,650,132	98.2%	Medicare LOS	48.8
Current Liabilities	4,671,421	Operating Margin	570,918	1.8%	Current Ratio	2.1
Long Term Liabilities	1,430,037	Other Income	0	0.0%	Days to Collect	49.5
Total Equity	27,834,900	Other Expense	0	0.0%	Avg Payment Days	34.7
Total Liab. and Equity	33,936,358	Net Profit or Loss	570,918	1.8%	Depreciation Rate	8.1%
				Return on Equity	2.1%	

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101533 HOSPICE OF THE COMFORTER INC.				Nonprofit - Other	
480 WEST CENTRAL PARKWAY		12/31/2011 365 Days Submitted		Hospice	
ALTAMONTE SPRINGS, FL 32714					
SEMINOLE					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	64.1%
				Nursing	0.8%
				Home Healthcare	0.0%
				Length of Stay	54.4
				Medicare LOS	58.9
				Current Ratio	2.1
				Days to Collect	9.1
				Avg Payment Days	29.9
				Depreciation Rate	5.8%
				Return on Equity	-3.8%
Balance Sheet		Income Statement			
Current Assets	8,923,586	Total Charges	31,184,321		
Fixed Assets	18,948,427	Contract Allowance	0	0.0%	
Other Assets	88,793	Operating Revenue	31,184,321	100.0%	
Total Assets	<u>27,942,622</u>	Operating Expense	31,781,028	101.9%	
Current Liabilities	4,308,810	Operating Margin	-596,707	-1.9%	
Long Term Liabilities	7,800,000	Other Income	0	0.0%	
Total Equity	<u>15,833,812</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>27,942,622</u>	Net Profit or Loss	<u>(596,707)</u>	-1.9%	
381500 PROVIDENCE HOSPICE				Proprietary - Partnership	
6410 NE HALSEY STREET, MAIL DROP 300		12/31/2011 365 Days Submitted		Hospice	
PORTLAND, OR 97213					
MULTNOMAH					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	52.2
				Medicare LOS	55.3
				Current Ratio	3.0
				Days to Collect	(5.7)
				Avg Payment Days	9.7
				Depreciation Rate	581.3%
				Return on Equity	100.0%
Balance Sheet		Income Statement			
Current Assets	3,557,798	Total Charges	30,890,332		
Fixed Assets	357,885	Contract Allowance	0	0.0%	
Other Assets	278,930	Operating Revenue	30,890,332	100.0%	
Total Assets	<u>3,915,683</u>	Operating Expense	30,762,813	99.6%	
Current Liabilities	1,168,546	Operating Margin	127,519	0.4%	
Long Term Liabilities	2,619,617	Other Income	0	0.0%	
Total Equity	<u>127,520</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>3,915,683</u>	Net Profit or Loss	<u>127,519</u>	0.4%	

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231618 HOSPICE OF NORTHWEST OHIO				Proprietary - Partnership	
8132 SECOR ROAD		12/31/2011 365 Days Submitted		Hospice	
LAMBERTVILLE, MI 48144					
MONROE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	64.0
				Medicare LOS	64.0
				Current Ratio	2.6
				Days to Collect	48.5
				Avg Payment Days	31.5
				Depreciation Rate	5.0%
				Return on Equity	1.3%
Balance Sheet		Income Statement			
Current Assets	8,061,414	Total Charges	30,580,034		
Fixed Assets	10,536,639	Contract Allowance	0	0.0%	
Other Assets	34,874	Operating Revenue	30,580,034	100.0%	
Total Assets	34,173,548	Operating Expense	30,198,989	98.8%	
Current Liabilities	3,058,889	Operating Margin	381,045	1.2%	
Long Term Liabilities	692,292	Other Income	0	0.0%	
Total Equity	30,422,367	Other Expense	0	0.0%	
Total Liab. and Equity	34,173,548	Net Profit or Loss	381,045	1.2%	
361502 HOSPICE OF NORTHWEST OHIO				Proprietary - Partnership	
30000 E RIVER ROAD		12/31/2011 365 Days Submitted		Hospice	
PERRYSBURG, OH 43551					
WOOD				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	59.3
				Medicare LOS	63.6
				Current Ratio	2.6
				Days to Collect	48.5
				Avg Payment Days	31.5
				Depreciation Rate	5.0%
				Return on Equity	1.3%
Balance Sheet		Income Statement			
Current Assets	8,061,414	Total Charges	30,580,034		
Fixed Assets	10,536,639	Contract Allowance	0	0.0%	
Other Assets	34,874	Operating Revenue	30,580,034	100.0%	
Total Assets	34,173,548	Operating Expense	30,198,989	98.8%	
Current Liabilities	3,058,889	Operating Margin	381,045	1.2%	
Long Term Liabilities	692,292	Other Income	0	0.0%	
Total Equity	30,422,367	Other Expense	0	0.0%	
Total Liab. and Equity	34,173,548	Net Profit or Loss	381,045	1.2%	

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Sample Hospice reports from the Halmanac.com website.

341515 LOWER CAPE FEAR HOSPICE INC				Nonprofit - Other	
1414 PHYSICIANS DRIVE		9/30/2011 365 Days Submitted		Hospice	
WILMINGTON, NC 28401					
NEW HANOVER					
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.	
				Skilled Nursing	18.7%
				Nursing	0.7%
				Home Healthcare	0.0%
				Length of Stay	72.1
				Medicare LOS	77.3
				Current Ratio	7.3
				Days to Collect	48.2
				Avg Payment Days	42.9
				Depreciation Rate	4.9%
				Return on Equity	19.2%
Balance Sheet		Income Statement			
Current Assets	23,183,704	Total Charges	30,106,412		
Fixed Assets	14,153,830	Contract Allowance	0	0.0%	
Other Assets	1,243,545	Operating Revenue	30,106,412	100.0%	
Total Assets	37,835,971	Operating Expense	25,264,455	83.9%	
Current Liabilities	3,158,039	Operating Margin	4,841,957	16.1%	
Long Term Liabilities	9,418,244	Other Income	0	0.0%	
Total Equity	25,259,688	Other Expense	0	0.0%	
Total Liab. and Equity	37,835,971	Net Profit or Loss	4,841,957	16.1%	
441504 HOSPICE OF CHATTANOOGA INC				Nonprofit - Other	
4411 OAKWOOD DRIVE		12/31/2011 365 Days Submitted		Hospice	
CHATTANOOGA, TN 37416					
HAMILTON					
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.	
				Skilled Nursing	28.5%
				Nursing	0.8%
				Home Healthcare	0.0%
				Length of Stay	57.9
				Medicare LOS	61.1
				Current Ratio	1.8
				Days to Collect	45.3
				Avg Payment Days	46.3
				Depreciation Rate	9.9%
				Return on Equity	-55.1%
Balance Sheet		Income Statement			
Current Assets	7,704,280	Total Charges	30,031,486		
Fixed Assets	5,021,700	Contract Allowance	0	0.0%	
Other Assets	212,573	Operating Revenue	30,031,486	100.0%	
Total Assets	12,921,587	Operating Expense	33,420,654	111.3%	
Current Liabilities	4,238,386	Operating Margin	-3,389,168	-11.3%	
Long Term Liabilities	2,530,337	Other Income	0	0.0%	
Total Equity	6,152,864	Other Expense	0	0.0%	
Total Liab. and Equity	12,921,587	Net Profit or Loss	(3,389,168)	-11.3%	

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311542 COMPASSIONATE CARE HOSPICE				Proprietary - Individual		
66 MOUNT PROSPECT AVENUE, BUILDING C CLIFTON, NJ 07013				12/31/2011 365 Days Submitted Hospice		
PASSAIC				Key Performance Ind.		
CAHABA				Skilled Nursing	0.0%	
Balance Sheet		Income Statement		Nursing	0.0%	
Current Assets	58,303,922	Total Charges	29,909,380	Home Healthcare	0.0%	
Fixed Assets	92,692	Contract Allowance	0	0.0%	Length of Stay	55.3
Other Assets	0	Operating Revenue	29,909,380	100.0%	Medicare LOS	62.9
Total Assets	58,396,614	Operating Expense	29,885,771	99.9%	Current Ratio	1.4
Current Liabilities	41,841,292	Operating Margin	23,609	0.1%	Days to Collect	59.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	8.3
Total Equity	16,555,322	Other Expense	0	0.0%	Depreciation Rate	87.2%
Total Liab. and Equity	58,396,614	Net Profit or Loss	23,609	0.1%	Return on Equity	0.1%
141527 MIDWEST PALLIATIVE & HOSPICE CARECENTER				Nonprofit - Other		
2050 CLAIRE COURT GLENVIEW, IL 60025				12/31/2011 365 Days Submitted Hospice		
COOK				Key Performance Ind.		
BLUE CROSS (TENNESSEE)				Skilled Nursing	39.4%	
Balance Sheet		Income Statement		Nursing	4.0%	
Current Assets	8,601,666	Total Charges	29,823,381	Home Healthcare	0.0%	
Fixed Assets	18,763,639	Contract Allowance	0	0.0%	Length of Stay	67.7
Other Assets	1,707,187	Operating Revenue	29,823,381	100.0%	Medicare LOS	71.9
Total Assets	33,167,710	Operating Expense	28,809,027	96.6%	Current Ratio	1.3
Current Liabilities	6,394,568	Operating Margin	1,014,354	3.4%	Days to Collect	59.7
Long Term Liabilities	515,061	Other Income	0	0.0%	Avg Payment Days	78.8
Total Equity	26,258,081	Other Expense	0	0.0%	Depreciation Rate	6.0%
Total Liab. and Equity	33,167,710	Net Profit or Loss	1,014,354	3.4%	Return on Equity	3.9%

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181500 HOSPICE OF THE BLUEGRASS, INC				Nonprofit - Other	
2312 ALEXANDRIA DRIVE		12/31/2011 365 Days Submitted		Hospice	
LEXINGTON, KY 40504					
FAYETTE					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	25.1%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	61.7
				Medicare LOS	67.8
				Current Ratio	
				Days to Collect	0.0
				Avg Payment Days	0.0
				Depreciation Rate	0.0%
				Return on Equity	0.0%
Balance Sheet		Income Statement			
Current Assets	0	Total Charges	29,755,568		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	29,755,568	100.0%	
Total Assets	0	Operating Expense	27,427,885	92.2%	
Current Liabilities	0	Operating Margin	2,327,683	7.8%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	0	Net Profit or Loss	2,327,683	7.8%	
141541 VITAS CORPORATION				Proprietary - Individual	
8525 W 183RD STREET, STE M		12/31/2011 365 Days Submitted		Hospice	
TINLEY PARK, IL 60487					
COOK					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	34.0%
				Home Healthcare	0.0%
				Length of Stay	65.0
				Medicare LOS	70.4
				Current Ratio	(0.1)
				Days to Collect	34.2
				Avg Payment Days	15.9
				Depreciation Rate	76.1%
				Return on Equity	16.0%
Balance Sheet		Income Statement			
Current Assets	2,784,978	Total Charges	29,465,304		
Fixed Assets	378,576	Contract Allowance	0	0.0%	
Other Assets	2,573	Operating Revenue	29,465,304	100.0%	
Total Assets	3,166,127	Operating Expense	25,069,529	85.1%	
Current Liabilities	-24,361,194	Operating Margin	4,395,775	14.9%	
Long Term Liabilities	36,454	Other Income	0	0.0%	
Total Equity	27,490,867	Other Expense	0	0.0%	
Total Liab. and Equity	3,166,127	Net Profit or Loss	4,395,775	14.9%	

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211507 SEASONS HOSPICE & PALLIATIVE CARE		Proprietary - Individual			
6934 AVIATION BLVD, SUITE N-R GLEN BURNIE, MD 21061 ANNE ARUNDEL BLUE CROSS (IOWA/SOUTH DAKOTA)		12/31/2011 365 Days Submitted		Hospice	
		Key Performance Ind.			
				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	48.0
				Medicare LOS	52.3
				Current Ratio	1.5
				Days to Collect	52.9
				Avg Payment Days	30.0
				Depreciation Rate	73.2%
				Return on Equity	38.1%
Balance Sheet		Income Statement			
Current Assets	9,850,844	Total Charges	29,212,546		
Fixed Assets	692,868	Contract Allowance	0	0.0%	
Other Assets	922,084	Operating Revenue	29,212,546	100.0%	
Total Assets	11,500,471	Operating Expense	27,299,237	93.5%	
Current Liabilities	6,437,442	Operating Margin	1,913,309	6.5%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	5,025,656	Other Expense	0	0.0%	
Total Liab. and Equity	11,500,471	Net Profit or Loss	1,913,309	6.5%	
051779 VITAS HEALTHCARE CORPORATION OF CALIFORNIA		Proprietary - Individual			
3841 N FREEWAY BOULEVARD SUITE 210 SACRAMENTO, CA 95834 SACRAMENTO NATIONAL GOVERNMENT SERVICES		12/31/2011 365 Days Submitted		Hospice	
		Key Performance Ind.			
				Skilled Nursing	0.0%
				Nursing	25.0%
				Home Healthcare	0.0%
				Length of Stay	66.1
				Medicare LOS	67.7
				Current Ratio	(0.1)
				Days to Collect	31.0
				Avg Payment Days	13.5
				Depreciation Rate	103.4%
				Return on Equity	30.3%
Balance Sheet		Income Statement			
Current Assets	2,453,286	Total Charges	28,794,129		
Fixed Assets	136,519	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	28,794,129	100.0%	
Total Assets	2,589,805	Operating Expense	22,786,869	79.1%	
Current Liabilities	-17,267,852	Operating Margin	6,007,260	20.9%	
Long Term Liabilities	7,887	Other Income	0	0.0%	
Total Equity	19,849,770	Other Expense	0	0.0%	
Total Liab. and Equity	2,589,805	Net Profit or Loss	6,007,260	20.9%	

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101518 HOSPICE OF MARION COUNTY, INC.				Nonprofit - Other	
3231 S W 34TH AVENUE		12/31/2011 365 Days Submitted		Hospice	
OCALA, FL 34478					
MARION				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	12.8%
				Nursing	9.8%
				Home Healthcare	0.0%
				Length of Stay	47.4
				Medicare LOS	54.7
				Current Ratio	3.3
				Days to Collect	34.2
				Avg Payment Days	12.2
				Depreciation Rate	6.0%
				Return on Equity	2.9%
Balance Sheet		Income Statement			
Current Assets	11,705,875	Total Charges	28,593,143		
Fixed Assets	14,718,944	Contract Allowance	0	0.0%	
Other Assets	752,385	Operating Revenue	28,593,143	100.0%	
Total Assets	27,244,323	Operating Expense	28,161,022	98.5%	
Current Liabilities	3,567,629	Operating Margin	432,121	1.5%	
Long Term Liabilities	8,843,579	Other Income	0	0.0%	
Total Equity	14,833,115	Other Expense	0	0.0%	
Total Liab. and Equity	27,244,323	Net Profit or Loss	432,121	1.5%	
071533 VITAS HEALTHCARE CORPORATION				Proprietary - Individual	
1579 STRAITS TNPK		12/31/2011 365 Days Submitted		Hospice	
MIDDLEBURY, CT 06762					
NEW HAVEN				Key Performance Ind.	
NATIONAL HERITAGE (HHA - A)				Skilled Nursing	0.0%
				Nursing	61.5%
				Home Healthcare	0.0%
				Length of Stay	58.9
				Medicare LOS	61.2
				Current Ratio	1.4
				Days to Collect	30.3
				Avg Payment Days	21.9
				Depreciation Rate	51.7%
				Return on Equity	82.4%
Balance Sheet		Income Statement			
Current Assets	2,383,232	Total Charges	28,487,392		
Fixed Assets	1,137,628	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	28,487,392	100.0%	
Total Assets	3,520,860	Operating Expense	27,065,075	95.0%	
Current Liabilities	1,760,692	Operating Margin	1,422,317	5.0%	
Long Term Liabilities	34,785	Other Income	0	0.0%	
Total Equity	1,725,383	Other Expense	0	0.0%	
Total Liab. and Equity	3,520,860	Net Profit or Loss	1,422,317	5.0%	

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061527 HOSPICE AND PALLIATIVE CARE OF WESTERN CO GRND JCT				Proprietary - Partnership	
2754 COMPASS DRIVE STE 377		12/31/2011 365 Days Submitted		Hospice	
GRAND JUNCTION, CO 81506					
MESA				Key Performance Ind.	
CAHABA				Skilled Nursing 10.1%	
Balance Sheet		Income Statement		Nursing 0.0%	
Current Assets	7,344,024	Total Charges	27,990,055	Home Healthcare	0.0%
Fixed Assets	15,096,723	Contract Allowance	0	0.0%	Length of Stay 83.7
Other Assets	25,794	Operating Revenue	27,990,055	100.0%	Medicare LOS 88.9
Total Assets	23,735,775	Operating Expense	28,082,391	100.3%	Current Ratio 2.1
Current Liabilities	3,431,266	Operating Margin	-92,336	-0.3%	Days to Collect 40.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 32.7
Total Equity	15,437,614	Other Expense	0	0.0%	Depreciation Rate 6.4%
Total Liab. and Equity	23,735,775	Net Profit or Loss	(92,336)	-0.3%	Return on Equity -0.6%
391515 HOSPICE LANCASTER CNTY				Nonprofit - Other	
685 GOOD DRIVE PO BOX 685		12/31/2011 365 Days Submitted		Hospice	
LANCASTER, PA 17604					
LANCASTER				Key Performance Ind.	
CAHABA				Skilled Nursing 28.2%	
Balance Sheet		Income Statement		Nursing 0.5%	
Current Assets	11,470,536	Total Charges	27,973,309	Home Healthcare	0.0%
Fixed Assets	18,448,989	Contract Allowance	0	0.0%	Length of Stay 50.3
Other Assets	605,921	Operating Revenue	27,973,309	100.0%	Medicare LOS 58.1
Total Assets	54,605,674	Operating Expense	26,881,550	96.1%	Current Ratio 1.5
Current Liabilities	7,743,141	Operating Margin	1,091,759	3.9%	Days to Collect 44.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 18.2
Total Equity	37,152,313	Other Expense	0	0.0%	Depreciation Rate 5.1%
Total Liab. and Equity	54,605,674	Net Profit or Loss	1,091,759	3.9%	Return on Equity 2.9%

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311558 VITAS HEALTHCARE CORPORATION ATLANTIC				Proprietary - Individual	
70 SOUTH ORANGE AVENUE, SUITE 210		12/31/2011 365 Days Submitted		Hospice	
LIVINGSTON, NJ 07039					
ESSEX					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	31.7%
				Home Healthcare	0.0%
				Length of Stay	66.2
				Medicare LOS	70.6
				Current Ratio	0.9
				Days to Collect	20.4
				Avg Payment Days	18.3
				Depreciation Rate	89.4%
				Return on Equity	1,564.1%
Balance Sheet					
Income Statement					
Current Assets	1,578,156	Total Charges	27,894,679		
Fixed Assets	170,761	Contract Allowance	0	0.0%	
Other Assets	46,336	Operating Revenue	27,894,679	100.0%	
Total Assets	1,795,253	Operating Expense	26,920,746	96.5%	
Current Liabilities	1,728,307	Operating Margin	973,933	3.5%	
Long Term Liabilities	4,679	Other Income	0	0.0%	
Total Equity	62,267	Other Expense	0	0.0%	
Total Liab. and Equity	1,795,253	Net Profit or Loss	973,933	3.5%	
231601 SEASONS HOSPICE & PALLIATIVE CARE OF MICHIGAN, INC					
27355 JOHN R, SUITE 100		12/31/2011 365 Days Submitted		Hospice	
MADISON HEIGHTS, MI 48071					
OAKLAND					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	58.7
				Medicare LOS	63.5
				Current Ratio	1.2
				Days to Collect	46.5
				Avg Payment Days	38.0
				Depreciation Rate	92.3%
				Return on Equity	73.4%
Balance Sheet					
Income Statement					
Current Assets	10,048,440	Total Charges	27,876,402		
Fixed Assets	788,339	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	27,876,402	100.0%	
Total Assets	10,862,391	Operating Expense	26,091,855	93.6%	
Current Liabilities	8,424,149	Operating Margin	1,784,547	6.4%	
Long Term Liabilities	6,978	Other Income	0	0.0%	
Total Equity	2,431,264	Other Expense	0	0.0%	
Total Liab. and Equity	10,862,391	Net Profit or Loss	1,784,547	6.4%	

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451591 VITAS HEALTHCARE OF TEXAS LP				Proprietary - Individual	
5430 FREDERICKSBURG ROAD SUITE #200		12/31/2011 365 Days Submitted		Hospice	
SAN ANTONIO, TX 78229					
BEXAR				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	27.2%
				Home Healthcare	0.0%
				Length of Stay	55.9
				Medicare LOS	59.3
				Current Ratio	0.0
				Days to Collect	5.4
				Avg Payment Days	18.9
				Depreciation Rate	109.7%
				Return on Equity	3.8%
Balance Sheet					
Current Assets	481,759	Total Charges	27,751,148		
Fixed Assets	493,729	Contract Allowance	0	0.0%	
Other Assets	43,608	Operating Revenue	27,751,148	100.0%	
Total Assets	1,019,096	Operating Expense	26,733,990	96.3%	
Current Liabilities	-25,757,724	Operating Margin	1,017,158	3.7%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	26,776,820	Other Expense	0	0.0%	
Total Liab. and Equity	1,019,096	Net Profit or Loss	1,017,158	3.7%	
Income Statement					
441501 ALIVE HOSPICE INC					
1718 PATTERSON ROAD		12/31/2011 365 Days Submitted		Nonprofit - Other	
NASHVILLE, TN 37203				Hospice	
DAVIDSON				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	41.7%
				Nursing	3.5%
				Home Healthcare	0.0%
				Length of Stay	42.4
				Medicare LOS	44.5
				Current Ratio	3.7
				Days to Collect	38.3
				Avg Payment Days	36.9
				Depreciation Rate	11.2%
				Return on Equity	2.3%
Balance Sheet					
Current Assets	10,316,011	Total Charges	27,613,107		
Fixed Assets	11,990,159	Contract Allowance	0	0.0%	
Other Assets	844,293	Operating Revenue	27,613,107	100.0%	
Total Assets	24,296,293	Operating Expense	27,120,712	98.2%	
Current Liabilities	2,763,189	Operating Margin	492,395	1.8%	
Long Term Liabilities	535,419	Other Income	0	0.0%	
Total Equity	20,997,685	Other Expense	0	0.0%	
Total Liab. and Equity	24,296,293	Net Profit or Loss	492,395	1.8%	
Income Statement					

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141514 VITAS HEALTHCARE CORPORATION OF ILLINOIS				Proprietary - Individual	
580 WATERS EDGE, SUITE 100		12/31/2011 365 Days Submitted		Hospice	
LOMBARD, IL 60148					
DUPAGE					
				Key Performance Ind.	
BLUE SHIELD (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	43.4%
				Home Healthcare	0.0%
				Length of Stay	73.2
				Medicare LOS	78.4
				Current Ratio	(0.1)
				Days to Collect	16.7
				Avg Payment Days	17.6
				Depreciation Rate	81.5%
				Return on Equity	12.3%
Balance Sheet					
Income Statement					
Current Assets	1,249,192	Total Charges	27,201,228		
Fixed Assets	207,124	Contract Allowance	0	0.0%	
Other Assets	3,206	Operating Revenue	27,201,228	100.0%	
Total Assets	1,459,522	Operating Expense	24,096,888	88.6%	
Current Liabilities	-24,010,745	Operating Margin	3,104,340	11.4%	
Long Term Liabilities	137,403	Other Income	0	0.0%	
Total Equity	25,332,864	Other Expense	0	0.0%	
Total Liab. and Equity	1,459,522	Net Profit or Loss	3,104,340	11.4%	
501515 PROVIDENCE HOSPICE OF SEATTLE					
425 PONTIUS AVENUE NORTH, #300				12/31/2011 365 Days Submitted	
SEATTLE, WA 98109					
KING					
NATIONAL GOVERNMENT SERVICES				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	62.4
				Medicare LOS	66.1
				Current Ratio	7.4
				Days to Collect	199.7
				Avg Payment Days	29.2
				Depreciation Rate	128.9%
				Return on Equity	28.3%
Balance Sheet					
Income Statement					
Current Assets	14,849,672	Total Charges	27,046,865		
Fixed Assets	235,976	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	27,046,865	100.0%	
Total Assets	16,758,934	Operating Expense	22,873,643	84.6%	
Current Liabilities	2,004,605	Operating Margin	4,173,222	15.4%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	14,754,328	Other Expense	0	0.0%	
Total Liab. and Equity	16,758,933	Net Profit or Loss	4,173,222	15.4%	

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341576 COMMUNITY HOME CARE & HOSPICE				Proprietary - Individual	
5301 MORGANTON ROAD		9/30/2011 365 Days Submitted		Hospice	
FAYETTEVILLE, NC 28314					
CUMBERLAND					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	11.5%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	60.5
				Medicare LOS	63.1
				Current Ratio	0.6
				Days to Collect	51.2
				Avg Payment Days	44.9
				Depreciation Rate	23.0%
				Return on Equity	-20.8%
Balance Sheet					
Income Statement					
Current Assets	4,757,953	Total Charges	26,973,155		
Fixed Assets	1,530,750	Contract Allowance	0	0.0%	
Other Assets	308,323	Operating Revenue	26,973,155	100.0%	
Total Assets	6,597,026	Operating Expense	25,445,389	94.3%	
Current Liabilities	8,338,654	Operating Margin	1,527,766	5.7%	
Long Term Liabilities	5,617,069	Other Income	0	0.0%	
Total Equity	-7,358,697	Other Expense	0	0.0%	
Total Liab. and Equity	6,597,026	Net Profit or Loss	1,527,766	5.7%	
101548 ODYSSEY HOSPICE					
6161 BLUE LAGOON DRIVE SUITE 170		12/31/2011 365 Days Submitted		Hospice	
MIAMI, FL 33126					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	81.5
				Medicare LOS	84.2
				Current Ratio	1.6
				Days to Collect	4,305.7
				Avg Payment Days	4,018.4
				Depreciation Rate	0.5%
				Return on Equity	2.3%
Balance Sheet					
Income Statement					
Current Assets	520,330,630	Total Charges	26,918,643		
Fixed Assets	46,245,424	Contract Allowance	0	0.0%	
Other Assets	963,751,770	Operating Revenue	26,918,643	100.0%	
Total Assets	1,530,327,824	Operating Expense	22,347,882	83.0%	
Current Liabilities	328,094,388	Operating Margin	4,570,761	17.0%	
Long Term Liabilities	999,702,066	Other Income	0	0.0%	
Total Equity	202,531,370	Other Expense	0	0.0%	
Total Liab. and Equity	1,530,327,824	Net Profit or Loss	4,570,761	17.0%	

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391571 VITAS HEALTH CARE CORPORATION				Proprietary - Individual	
1787 SENTRY PARKWAY WEST SUITE 400 12/31/2011 365 Days Submitted				Hospice	
BLUE BELL, PA 19422					
MONTGOMERY				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	18.4%
				Home Healthcare	0.0%
				Length of Stay	41.1
				Medicare LOS	44.5
				Current Ratio	0.0
				Days to Collect	3.8
				Avg Payment Days	18.9
				Depreciation Rate	46.9%
				Return on Equity	8.9%
Balance Sheet		Income Statement			
Current Assets	317,725	Total Charges	26,658,202		
Fixed Assets	2,376,287	Contract Allowance	0	0.0%	
Other Assets	488,643	Operating Revenue	26,658,202	100.0%	
Total Assets	3,182,655	Operating Expense	23,892,877	89.6%	
Current Liabilities	-28,085,515	Operating Margin	2,765,325	10.4%	
Long Term Liabilities	313,937	Other Income	0	0.0%	
Total Equity	30,954,233	Other Expense	0	0.0%	
Total Liab. and Equity	3,182,655	Net Profit or Loss	2,765,325	10.4%	
451504 VITAS HEALTHCARE OF TEXAS LP				Proprietary - Individual	
8585 NORTH STEMMONS FRWY STE 700 12/31/2011 365 Days Submitted				Hospice	
SOUTH					
DALLAS, TX 75247					
DALLAS				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	17.4%
				Home Healthcare	0.0%
				Length of Stay	53.0
				Medicare LOS	58.9
				Current Ratio	(0.1)
				Days to Collect	19.4
				Avg Payment Days	16.6
				Depreciation Rate	108.1%
				Return on Equity	16.7%
Balance Sheet		Income Statement			
Current Assets	1,442,765	Total Charges	26,584,996		
Fixed Assets	385,901	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	26,584,996	100.0%	
Total Assets	1,828,666	Operating Expense	24,412,184	91.8%	
Current Liabilities	-11,182,342	Operating Margin	2,172,812	8.2%	
Long Term Liabilities	5,224	Other Income	0	0.0%	
Total Equity	13,005,784	Other Expense	0	0.0%	
Total Liab. and Equity	1,828,666	Net Profit or Loss	2,172,812	8.2%	

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421536 HOSPICE CARE OF SC				Proprietary - Partnership	
1989 SOUTH PINE STREET		12/31/2011 365 Days Submitted		Hospice	
SPARTANBURG, SC 29302					
SPARTANBURG					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	11.3%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	111.3
				Medicare LOS	115.9
				Current Ratio	1.3
				Days to Collect	81.2
				Avg Payment Days	46.3
				Depreciation Rate	73.8%
				Return on Equity	98.7%
Balance Sheet		Income Statement			
Current Assets	5,866,301	Total Charges	26,480,565		
Fixed Assets	223,076	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	26,480,565	100.0%	
Total Assets	6,120,759	Operating Expense	24,756,709	93.5%	
Current Liabilities	4,374,190	Operating Margin	1,723,856	6.5%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	1,746,569	Other Expense	0	0.0%	
Total Liab. and Equity	6,120,759	Net Profit or Loss	1,723,856	6.5%	
261581 CROSSROADS HOSPICE OF KANSAS CITY, L C				Proprietary - Partnership	
9237 WARD PARKWAY, SUITE 300		12/31/2011 365 Days Submitted		Hospice	
KANSAS CITY, MO 64114					
JACKSON					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	100.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	93.4
				Medicare LOS	99.0
				Current Ratio	3.9
				Days to Collect	56.4
				Avg Payment Days	12.1
				Depreciation Rate	150.0%
				Return on Equity	60.8%
Balance Sheet		Income Statement			
Current Assets	5,723,499	Total Charges	25,941,487		
Fixed Assets	116,965	Contract Allowance	0	0.0%	
Other Assets	813,949	Operating Revenue	25,941,487	100.0%	
Total Assets	6,654,413	Operating Expense	23,072,137	88.9%	
Current Liabilities	1,475,397	Operating Margin	2,869,350	11.1%	
Long Term Liabilities	460,290	Other Income	0	0.0%	
Total Equity	4,718,726	Other Expense	0	0.0%	
Total Liab. and Equity	6,654,413	Net Profit or Loss	2,869,350	11.1%	

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051528 ELIZABETH HOSPICE				Nonprofit - Other	
150 W CREST STREET		6/30/2011 365 Days Submitted		Hospice	
ESCONDIDO, CA 92025					
SAN DIEGO				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Skilled Nursing	47.7%
				Nursing	1.7%
				Home Healthcare	0.0%
				Length of Stay	67.1
				Medicare LOS	70.0
				Current Ratio	1.7
				Days to Collect	42.3
				Avg Payment Days	42.2
				Depreciation Rate	8.4%
				Return on Equity	19.0%
<hr/>					
401527 HOSPICIO LA PAZ, INC				Proprietary - Individual	
152 RODRIGUEZ IRIZARRY STREET		12/31/2011 365 Days Submitted		Hospice	
ARECIBO, PR 00612					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	123.3
				Medicare LOS	123.3
				Current Ratio	0.0
				Days to Collect	0.0
				Avg Payment Days	30.9
				Depreciation Rate	20.4%
				Return on Equity	285.6%
<hr/>					
Balance Sheet		Income Statement			
Current Assets	4,713,894	Total Charges	25,751,365		
Fixed Assets	5,088,541	Contract Allowance	0	0.0%	
Other Assets	68,525	Operating Revenue	25,751,365	100.0%	
Total Assets	18,903,133	Operating Expense	22,930,383	89.0%	
Current Liabilities	2,711,294	Operating Margin	2,820,982	11.0%	
Long Term Liabilities	1,331,670	Other Income	0	0.0%	
Total Equity	14,860,169	Other Expense	0	0.0%	
Total Liab. and Equity	18,903,133	Net Profit or Loss	2,820,982	11.0%	

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491537 HOSPICE OF VIRGINIA				Proprietary - Partnership	
7231 FOREST AVENUE SUITE 100		12/31/2011 365 Days Submitted		Hospice	
RICHMOND, VA 23226					
HENRICO					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	60.4
				Medicare LOS	64.4
				Current Ratio	10.1
				Days to Collect	42.0
				Avg Payment Days	24.4
				Depreciation Rate	100.4%
				Return on Equity	20.1%
Balance Sheet					
Income Statement					
Current Assets	14,458,476	Total Charges	25,597,861		
Fixed Assets	492,630	Contract Allowance	0	0.0%	
Other Assets	7,658,092	Operating Revenue	25,597,861	100.0%	
Total Assets	22,609,198	Operating Expense	21,333,374	83.3%	
Current Liabilities	1,428,466	Operating Margin	4,264,487	16.7%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	21,180,732	Other Expense	0	0.0%	
Total Liab. and Equity	22,609,198	Net Profit or Loss	4,264,487	16.7%	
051725 OPTIMAL HOSPICE CARE					
4700 STOCKDALE HIGHWAY, SUITE 120		12/31/2011 365 Days Submitted		Hospice	
BAKERSFIELD, CA 93309					
KERN					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	61.1
				Medicare LOS	64.0
				Current Ratio	2.6
				Days to Collect	50.6
				Avg Payment Days	12.4
				Depreciation Rate	27.0%
				Return on Equity	22.7%
Balance Sheet					
Income Statement					
Current Assets	3,548,987	Total Charges	25,442,274		
Fixed Assets	405,945	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	25,442,274	100.0%	
Total Assets	3,999,939	Operating Expense	24,842,207	97.6%	
Current Liabilities	1,348,419	Operating Margin	600,067	2.4%	
Long Term Liabilities	5,748	Other Income	0	0.0%	
Total Equity	2,645,772	Other Expense	0	0.0%	
Total Liab. and Equity	3,999,939	Net Profit or Loss	600,067	2.4%	

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051769 OPTIMAL HOSPICE CARE				Proprietary - Individual	
6780 NORTH WEST AVENUE, SUITE 101				12/31/2011 365 Days Submitted	
FRESNO, CA 93711				Hospice	
FRESNO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	0.0%
Balance Sheet				Income Statement	
Current Assets	3,548,987	Total Charges	25,442,274	Nursing	0.0%
Fixed Assets	405,945	Contract Allowance	0	Home Healthcare	0.0%
Other Assets	0	Operating Revenue	25,442,274	Length of Stay	43.5
Total Assets	3,999,939	Operating Expense	24,842,207	Medicare LOS	45.0
Current Liabilities	1,348,419	Operating Margin	600,067	Current Ratio	2.6
Long Term Liabilities	5,748	Other Income	0	Days to Collect	50.6
Total Equity	2,645,772	Other Expense	0	Avg Payment Days	12.4
Total Liab. and Equity	3,999,939	Net Profit or Loss	600,067	Depreciation Rate	19.6%
				Return on Equity	22.7%
051793 OPTIMAL HOSPICE CARE				Proprietary - Individual	
1101 SYLVAN AVENUE, SUITE B-10				12/31/2011 365 Days Submitted	
MODESTO, CA 95350				Hospice	
STANISLAUS				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	0.0%
Balance Sheet				Income Statement	
Current Assets	3,548,987	Total Charges	25,442,274	Nursing	0.0%
Fixed Assets	405,945	Contract Allowance	0	Home Healthcare	0.0%
Other Assets	0	Operating Revenue	25,442,274	Length of Stay	49.4
Total Assets	3,999,939	Operating Expense	24,842,207	Medicare LOS	49.5
Current Liabilities	1,348,419	Operating Margin	600,067	Current Ratio	2.6
Long Term Liabilities	5,748	Other Income	0	Days to Collect	50.6
Total Equity	2,645,772	Other Expense	0	Avg Payment Days	12.4
Total Liab. and Equity	3,999,939	Net Profit or Loss	600,067	Depreciation Rate	11.6%
				Return on Equity	22.7%

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551552 OPTIMAL HOSPICE CARE			Proprietary - Individual	
3375 SCOTT BOULEVARD, SUITE 310			12/31/2011 365 Days Submitted	
SANTA CLARA, CA 95054			Hospice	
SANTA CLARA			Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES			Skilled Nursing	0.0%
Balance Sheet			Nursing	0.0%
Income Statement			Home Healthcare	0.0%
Current Assets	3,548,987	Total Charges	25,442,274	100.0%
Fixed Assets	405,945	Contract Allowance	0	0.0%
Other Assets	0	Operating Revenue	25,442,274	100.0%
Total Assets	3,999,939	Operating Expense	24,842,207	97.6%
Current Liabilities	1,348,419	Operating Margin	600,067	2.4%
Long Term Liabilities	5,748	Other Income	0	0.0%
Total Equity	2,645,772	Other Expense	0	0.0%
Total Liab. and Equity	3,999,939	Net Profit or Loss	600,067	2.4%
				Length of Stay 58.8
				Medicare LOS 61.8
				Current Ratio 2.6
				Days to Collect 50.6
				Avg Payment Days 12.4
				Depreciation Rate 4.6%
				Return on Equity 22.7%

551502 HOSPICE CARE			Proprietary - Individual	
10000 LAKEWOOD BLVD SUITE 100			12/31/2011 365 Days Submitted	
DOWNEY, CA 90240			Hospice	
LOS ANGELES			Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES			Skilled Nursing	15.6%
Balance Sheet			Nursing	0.2%
Income Statement			Home Healthcare	0.0%
Current Assets	7,391,341	Total Charges	25,052,844	100.0%
Fixed Assets	424,378	Contract Allowance	0	0.0%
Other Assets	2,984,755	Operating Revenue	25,052,844	100.0%
Total Assets	10,870,975	Operating Expense	22,539,223	90.0%
Current Liabilities	3,480,868	Operating Margin	2,513,621	10.0%
Long Term Liabilities	0	Other Income	0	0.0%
Total Equity	7,390,107	Other Expense	0	0.0%
Total Liab. and Equity	10,870,975	Net Profit or Loss	2,513,621	10.0%
				Length of Stay 86.7
				Medicare LOS 88.1
				Current Ratio 2.1
				Days to Collect 64.6
				Avg Payment Days 54.4
				Depreciation Rate 74.8%
				Return on Equity 34.0%

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051799 CHARTER HOSPICE				Proprietary - Other	
1200 E WASHINGTON STREET, SUITE F-4		12/31/2011 365 Days Submitted		Hospice	
COLTON, CA 92324					
SAN BERNARDINO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	237.1
				Medicare LOS	320.9
				Current Ratio	3.2
				Days to Collect	58.8
				Avg Payment Days	24.1
				Depreciation Rate	43.9%
				Return on Equity	123.1%
Balance Sheet		Income Statement			
Current Assets	4,392,680	Total Charges	24,839,813		
Fixed Assets	211,100	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	24,839,813	100.0%	
Total Assets	4,603,780	Operating Expense	20,872,443	84.0%	
Current Liabilities	1,380,099	Operating Margin	3,967,370	16.0%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	3,223,681	Other Expense	0	0.0%	
Total Liab. and Equity	4,603,780	Net Profit or Loss	3,967,370	16.0%	
331560 HOSPICE OF NEW YORK, LLC				Proprietary - Partnership	
45-18 COURT SQUARE - SUITE 500		12/31/2011 365 Days Submitted		Hospice	
LONG ISLAND CITY, NY 11101					
QUEENS				Key Performance Ind.	
AETNA (CLEARWATER)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	38.1
				Medicare LOS	40.0
				Current Ratio	1.4
				Days to Collect	77.3
				Avg Payment Days	95.7
				Depreciation Rate	22.5%
				Return on Equity	38.3%
Balance Sheet		Income Statement			
Current Assets	8,567,826	Total Charges	24,830,447		
Fixed Assets	1,478,803	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	24,830,447	100.0%	
Total Assets	10,110,173	Operating Expense	23,297,699	93.8%	
Current Liabilities	6,111,218	Operating Margin	1,532,748	6.2%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	3,998,955	Other Expense	0	0.0%	
Total Liab. and Equity	10,110,173	Net Profit or Loss	1,532,748	6.2%	

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361542 STEIN HOSPICE SERVICES, INC				Nonprofit - Other	
1200 SYCAMORE LINE		12/31/2011 365 Days Submitted		Hospice	
SANDUSKY, OH 44870					
ERIE				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	89.7
				Medicare LOS	92.6
				Current Ratio	1.6
				Days to Collect	48.7
				Avg Payment Days	36.3
				Depreciation Rate	11.9%
				Return on Equity	3.6%
Balance Sheet		Income Statement			
Current Assets	4,575,241	Total Charges	24,743,745		
Fixed Assets	1,941,336	Contract Allowance	0	0.0%	
Other Assets	45,103	Operating Revenue	24,743,745	100.0%	
Total Assets	8,975,292	Operating Expense	24,521,245	99.1%	
Current Liabilities	2,788,690	Operating Margin	222,500	0.9%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	6,186,602	Other Expense	0	0.0%	
Total Liab. and Equity	8,975,292	Net Profit or Loss	222,500	0.9%	
311540 HOSPICE OF NEW JERSEY				Proprietary - Partnership	
400 BROADACRES DRIVE		12/31/2011 365 Days Submitted		Hospice	
BLOOMFIELD, NJ 07003					
ESSEX				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	71.4
				Medicare LOS	74.6
				Current Ratio	3.6
				Days to Collect	35.2
				Avg Payment Days	25.5
				Depreciation Rate	42.4%
				Return on Equity	12.6%
Balance Sheet		Income Statement			
Current Assets	5,895,774	Total Charges	24,495,449		
Fixed Assets	989,326	Contract Allowance	0	0.0%	
Other Assets	1,365,959	Operating Revenue	24,495,449	100.0%	
Total Assets	8,341,755	Operating Expense	23,654,592	96.6%	
Current Liabilities	1,655,443	Operating Margin	840,857	3.4%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	6,686,312	Other Expense	0	0.0%	
Total Liab. and Equity	8,341,755	Net Profit or Loss	840,857	3.4%	

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451688 SOLARIS HOSPICE INC				Proprietary - Individual	
1502 S FM 51		12/31/2011 365 Days Submitted		Hospice	
DECATUR, TX 76234					
WISE				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	106.7
				Medicare LOS	111.7
				Current Ratio	1.5
				Days to Collect	55.5
				Avg Payment Days	12.7
				Depreciation Rate	18.0%
				Return on Equity	51.7%
Balance Sheet		Income Statement			
Current Assets	3,784,406	Total Charges	24,383,541		
Fixed Assets	1,737,614	Contract Allowance	0	0.0%	
Other Assets	19,909	Operating Revenue	24,383,541	100.0%	
Total Assets	5,541,929	Operating Expense	22,951,115	94.1%	
Current Liabilities	2,473,634	Operating Margin	1,432,426	5.9%	
Long Term Liabilities	297,865	Other Income	0	0.0%	
Total Equity	2,770,430	Other Expense	0	0.0%	
Total Liab. and Equity	5,541,929	Net Profit or Loss	1,432,426	5.9%	
321538 AMBERCARE HOSPICE				Proprietary - Individual	
2129 OSUNA ROAD NE		12/31/2011 365 Days Submitted		Hospice	
ALBUQUERQUE, NM 87113					
BERNALILLO				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	90.7
				Medicare LOS	103.8
				Current Ratio	4.6
				Days to Collect	21.5
				Avg Payment Days	20.6
				Depreciation Rate	0.0%
				Return on Equity	5.4%
Balance Sheet		Income Statement			
Current Assets	6,072,477	Total Charges	23,448,181		
Fixed Assets	323,883	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	23,448,181	100.0%	
Total Assets	6,638,932	Operating Expense	23,161,214	98.8%	
Current Liabilities	1,323,612	Operating Margin	286,967	1.2%	
Long Term Liabilities	2,000	Other Income	0	0.0%	
Total Equity	5,313,320	Other Expense	0	0.0%	
Total Liab. and Equity	6,638,932	Net Profit or Loss	286,967	1.2%	

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291510 CREEKSIDE HOSPICE INC				Proprietary - Partnership	
3675 PECOS MCLEOD, SUITE 900		12/31/2011 365 Days Submitted		Hospice	
LAS VEGAS, NV 89121					
CLARK					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	100.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	97.5
				Medicare LOS	99.3
				Current Ratio	0.2
				Days to Collect	47.3
				Avg Payment Days	0.0
				Depreciation Rate	53.2%
				Return on Equity	69.7%
Balance Sheet		Income Statement			
Current Assets	3,199,599	Total Charges	23,247,088		
Fixed Assets	211,910	Contract Allowance	0	0.0%	
Other Assets	23,642,059	Operating Revenue	23,247,088	100.0%	
Total Assets	27,053,568	Operating Expense	15,624,189	67.2%	
Current Liabilities	16,121,514	Operating Margin	7,622,899	32.8%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	10,932,054	Other Expense	0	0.0%	
Total Liab. and Equity	27,053,568	Net Profit or Loss	7,622,899	32.8%	
221518 CARITAS HOME CARE				Nonprofit - Other	
3 EDGEWATER DRIVE		9/30/2011 329 Days Submitted		Hospice	
NORWOOD, MA 02062					
NORFOLK					
NATIONAL HERITAGE (MASSACHUSETTS)				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	42.3
				Medicare LOS	45.9
				Current Ratio	0.8
				Days to Collect	54.1
				Avg Payment Days	48.2
				Depreciation Rate	4.0%
				Return on Equity	100.0%
Balance Sheet		Income Statement			
Current Assets	3,979,894	Total Charges	23,225,405		
Fixed Assets	1,205,010	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	23,225,405	100.0%	
Total Assets	5,184,904	Operating Expense	24,818,468	106.9%	
Current Liabilities	5,172,896	Operating Margin	-1,593,063	-6.9%	
Long Term Liabilities	1,605,071	Other Income	0	0.0%	
Total Equity	-1,593,063	Other Expense	0	0.0%	
Total Liab. and Equity	5,184,904	Net Profit or Loss	(1,593,063)	-6.9%	

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Sample Hospice reports from the Halmanac.com website.

051770 VITAS HEALTHCARE CORPORATION OF CALIFORNIA				Proprietary - Individual	
365 LENNON LANE, SUITE 140		12/31/2011 365 Days Submitted		Hospice	
WALNUT CREEK, CA 94598					
CONTRA COSTA				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	23.7%
				Home Healthcare	0.0%
				Length of Stay	62.6
				Medicare LOS	65.1
				Current Ratio	(0.1)
				Days to Collect	15.0
				Avg Payment Days	12.5
				Depreciation Rate	97.8%
				Return on Equity	28.9%
Balance Sheet					
Current Assets	952,787	Total Charges	23,103,648		
Fixed Assets	161,311	Contract Allowance	0	0.0%	
Other Assets	16,767	Operating Revenue	23,103,648	100.0%	
Total Assets	1,130,865	Operating Expense	18,539,823	80.2%	
Current Liabilities	-14,661,208	Operating Margin	4,563,825	19.8%	
Long Term Liabilities	9,747	Other Income	0	0.0%	
Total Equity	15,782,326	Other Expense	0	0.0%	
Total Liab. and Equity	1,130,865	Net Profit or Loss	4,563,825	19.8%	
Income Statement					
061526 VNA HOSPICE AT HOME					
390 GRANT ST		12/31/2011 365 Days Submitted		Nonprofit - Other	
DENVER, CO 80203				Hospice	
DENVER				Key Performance Ind.	
CAHABA				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	85.4
				Medicare LOS	97.7
				Current Ratio	1.8
				Days to Collect	47.4
				Avg Payment Days	29.2
				Depreciation Rate	0.0%
				Return on Equity	25.6%
Balance Sheet					
Current Assets	4,079,962	Total Charges	22,690,966		
Fixed Assets	2,019,854	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	22,690,966	100.0%	
Total Assets	6,204,816	Operating Expense	21,978,337	96.9%	
Current Liabilities	2,259,238	Operating Margin	712,629	3.1%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	2,785,167	Other Expense	0	0.0%	
Total Liab. and Equity	6,204,816	Net Profit or Loss	712,629	3.1%	
Income Statement					

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Sample Hospice reports from the Halmanac.com website.

101528 AVOW HOSPICE, INC				Nonprofit - Other	
1095 WHIPPOORWILL LANE		12/31/2011 365 Days Submitted		Hospice	
NAPLES, FL 34109					
COLLIER					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	1.6%
				Nursing	0.3%
				Home Healthcare	0.0%
				Length of Stay	34.0
				Medicare LOS	40.7
				Current Ratio	2.3
				Days to Collect	26.7
				Avg Payment Days	36.3
				Depreciation Rate	5.8%
				Return on Equity	11.7%
Balance Sheet		Income Statement			
Current Assets	4,466,573	Total Charges	22,676,386		
Fixed Assets	10,106,718	Contract Allowance	0	0.0%	
Other Assets	8,868,660	Operating Revenue	22,676,386	100.0%	
Total Assets	32,421,268	Operating Expense	19,101,550	84.2%	
Current Liabilities	1,929,104	Operating Margin	3,574,836	15.8%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	30,492,164	Other Expense	0	0.0%	
Total Liab. and Equity	32,421,268	Net Profit or Loss	3,574,836	15.8%	
211503 MONTGOMERY HOSPICE INC				Nonprofit - Other	
1355 PICCARD DRIVE, SUITE 100		12/31/2011 365 Days Submitted		Hospice	
ROCKVILLE, MD 20850					
MONTGOMERY					
				Key Performance Ind.	
BLUE CROSS (IOWA/SOUTH DAKOTA)				Skilled Nursing	11.6%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	59.4
				Medicare LOS	64.1
				Current Ratio	7.5
				Days to Collect	43.4
				Avg Payment Days	11.0
				Depreciation Rate	20.6%
				Return on Equity	36.4%
Balance Sheet		Income Statement			
Current Assets	6,139,007	Total Charges	22,270,532		
Fixed Assets	2,828,099	Contract Allowance	0	0.0%	
Other Assets	113,721	Operating Revenue	22,270,532	100.0%	
Total Assets	9,080,827	Operating Expense	19,261,559	86.5%	
Current Liabilities	821,474	Operating Margin	3,008,973	13.5%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	8,259,669	Other Expense	0	0.0%	
Total Liab. and Equity	9,081,143	Net Profit or Loss	3,008,973	13.5%	

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Sample Hospice reports from the Halmanac.com website.

311507 SAINT BARNABAS HOSPICE & PALLIATIVE CARE CENTER				Nonprofit - Other	
95 OLD SHORT HILLS ROAD		12/31/2011 365 Days Submitted		Hospice	
WEST ORANGE, NJ 07052					
ESSEX				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	20.9%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	55.2
				Medicare LOS	60.2
				Current Ratio	3.7
				Days to Collect	176.2
				Avg Payment Days	30.5
				Depreciation Rate	88.5%
				Return on Equity	6.7%
Balance Sheet		Income Statement			
Current Assets	10,927,553	Total Charges	21,848,129		
Fixed Assets	59,084	Contract Allowance	0	0.0%	
Other Assets	1,371,000	Operating Revenue	21,848,129	100.0%	
Total Assets	13,586,637	Operating Expense	21,262,784	97.3%	
Current Liabilities	2,969,790	Operating Margin	585,345	2.7%	
Long Term Liabilities	1,876,691	Other Income	0	0.0%	
Total Equity	8,739,156	Other Expense	0	0.0%	
Total Liab. and Equity	13,585,637	Net Profit or Loss	585,345	2.7%	
121500 ST FRANCIS HOSPICE				Nonprofit - Church	
24 PUIWA ROAD		6/30/2011 365 Days Submitted		Hospice	
HONOLULU, HI 96817					
HONOLULU				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Skilled Nursing	0.0%
				Nursing	29.3%
				Home Healthcare	0.0%
				Length of Stay	45.9
				Medicare LOS	55.4
				Current Ratio	0.5
				Days to Collect	23.8
				Avg Payment Days	20.2
				Depreciation Rate	18.1%
				Return on Equity	3.0%
Balance Sheet		Income Statement			
Current Assets	3,490,227	Total Charges	21,466,863		
Fixed Assets	6,156,032	Contract Allowance	0	0.0%	
Other Assets	5,648,647	Operating Revenue	21,466,863	100.0%	
Total Assets	15,290,968	Operating Expense	21,223,400	98.9%	
Current Liabilities	6,771,508	Operating Margin	243,463	1.1%	
Long Term Liabilities	271,600	Other Income	0	0.0%	
Total Equity	8,247,860	Other Expense	0	0.0%	
Total Liab. and Equity	15,290,968	Net Profit or Loss	243,463	1.1%	

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451682 ODYSSEY HEALTHCARE OF SAN ANTONIO				Proprietary - Individual	
4440 S PIEDRAS DRIVE SUITE 125		12/31/2011 365 Days Submitted		Hospice	
SAN ANTONIO, TX 78228					
BEXAR					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	67.7
				Medicare LOS	71.9
				Current Ratio	1.6
				Days to Collect	5,399.8
				Avg Payment Days	5,718.8
				Depreciation Rate	0.2%
				Return on Equity	2.8%
Balance Sheet					
Income Statement					
Current Assets	520,330,630	Total Charges	21,464,713		
Fixed Assets	46,245,424	Contract Allowance	0	0.0%	
Other Assets	963,751,770	Operating Revenue	21,464,713	100.0%	
Total Assets	1,530,327,824	Operating Expense	15,702,978	73.2%	
Current Liabilities	328,094,388	Operating Margin	5,761,735	26.8%	
Long Term Liabilities	999,702,066	Other Income	0	0.0%	
Total Equity	202,531,370	Other Expense	0	0.0%	
Total Liab. and Equity	1,530,327,824	Net Profit or Loss	5,761,735	26.8%	
231501 HOSPICE OF MICHIGAN					
400 MACK AVENUE		12/31/2011 365 Days Submitted		Nonprofit - Other	
DETROIT, MI 48201				Hospice	
WAYNE					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	15.7%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	62.4
				Medicare LOS	68.0
				Current Ratio	0.8
				Days to Collect	94.8
				Avg Payment Days	211.8
				Depreciation Rate	1.4%
				Return on Equity	75.9%
Balance Sheet					
Income Statement					
Current Assets	8,143,182	Total Charges	20,976,790		
Fixed Assets	8,330,053	Contract Allowance	0	0.0%	
Other Assets	303,166	Operating Revenue	20,976,790	100.0%	
Total Assets	23,136,763	Operating Expense	14,328,712	68.3%	
Current Liabilities	10,591,754	Operating Margin	6,648,078	31.7%	
Long Term Liabilities	3,788,272	Other Income	0	0.0%	
Total Equity	8,756,737	Other Expense	0	0.0%	
Total Liab. and Equity	23,136,763	Net Profit or Loss	6,648,078	31.7%	

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Sample Hospice reports from the Halmanac.com website.

141525 HOSPICE OF NORTHEASTERN ILLINOIS				Nonprofit - Other	
410 S HAGER AVE		12/31/2011 365 Days Submitted		Hospice	
BARRINGTON, IL 60010					
LAKE					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	21.0%
				Nursing	0.3%
				Home Healthcare	0.0%
				Length of Stay	52.4
				Medicare LOS	49.8
				Current Ratio	1.1
				Days to Collect	84.9
				Avg Payment Days	124.6
				Depreciation Rate	5.7%
				Return on Equity	16.6%
Balance Sheet					
Income Statement					
Current Assets	6,822,508	Total Charges	20,929,373		
Fixed Assets	19,293,547	Contract Allowance	0	0.0%	
Other Assets	112,091	Operating Revenue	20,929,373	100.0%	
Total Assets	26,509,256	Operating Expense	17,542,751	83.8%	
Current Liabilities	6,149,503	Operating Margin	3,386,622	16.2%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	20,359,753	Other Expense	0	0.0%	
Total Liab. and Equity	26,509,256	Net Profit or Loss	3,386,622	16.2%	
101537 EMERALD COAST HOSPICE					
2925 MARTIN LUTHER KING BLVD		12/31/2011 365 Days Submitted		Proprietary - Individual	
PANAMA CITY, FL 32405				Hospice	
BAY					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	84.9
				Medicare LOS	88.5
				Current Ratio	1.6
				Days to Collect	5,556.9
				Avg Payment Days	6,171.9
				Depreciation Rate	0.3%
				Return on Equity	3.1%
Balance Sheet					
Income Statement					
Current Assets	520,330,630	Total Charges	20,857,669		
Fixed Assets	46,245,424	Contract Allowance	0	0.0%	
Other Assets	963,751,770	Operating Revenue	20,857,669	100.0%	
Total Assets	1,530,327,824	Operating Expense	14,550,219	69.8%	
Current Liabilities	328,094,388	Operating Margin	6,307,450	30.2%	
Long Term Liabilities	999,702,066	Other Income	0	0.0%	
Total Equity	202,531,370	Other Expense	0	0.0%	
Total Liab. and Equity	1,530,327,824	Net Profit or Loss	6,307,450	30.2%	

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Sample Hospice reports from the Halmanac.com website.

231564 ODYSSEY HOSPICE				Proprietary - Individual	
25925 TELEGRAPH ROAD, SUITE 102		12/31/2011 365 Days Submitted		Hospice	
SOUTHFIELD, MI 48034					
OAKLAND					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	80.1
				Medicare LOS	83.6
				Current Ratio	1.6
				Days to Collect	5,674.2
				Avg Payment Days	6,699.0
				Depreciation Rate	0.3%
				Return on Equity	3.5%
Balance Sheet		Income Statement			
Current Assets	520,330,630	Total Charges	20,426,650		
Fixed Assets	46,245,424	Contract Allowance	0	0.0%	
Other Assets	963,751,770	Operating Revenue	20,426,650	100.0%	
Total Assets	1,530,327,824	Operating Expense	13,405,424	65.6%	
Current Liabilities	328,094,388	Operating Margin	7,021,226	34.4%	
Long Term Liabilities	999,702,066	Other Income	0	0.0%	
Total Equity	202,531,370	Other Expense	0	0.0%	
Total Liab. and Equity	1,530,327,824	Net Profit or Loss	7,021,226	34.4%	
041564 ARKANSAS HOSPICE INC				Nonprofit - Other	
14 PARKSTONE CIRCLE		9/30/2011 365 Days Submitted		Hospice	
N L R, AR 72116					
PULASKI					
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.	
				Skilled Nursing	33.4%
				Nursing	0.5%
				Home Healthcare	0.0%
				Length of Stay	50.9
				Medicare LOS	54.7
				Current Ratio	3.2
				Days to Collect	48.5
				Avg Payment Days	36.7
				Depreciation Rate	12.8%
				Return on Equity	1.5%
Balance Sheet		Income Statement			
Current Assets	7,102,547	Total Charges	20,394,298		
Fixed Assets	7,547,634	Contract Allowance	0	0.0%	
Other Assets	240,086	Operating Revenue	20,394,298	100.0%	
Total Assets	15,314,222	Operating Expense	20,241,112	99.2%	
Current Liabilities	2,199,088	Operating Margin	153,186	0.8%	
Long Term Liabilities	3,032,245	Other Income	0	0.0%	
Total Equity	10,082,889	Other Expense	0	0.0%	
Total Liab. and Equity	15,314,222	Net Profit or Loss	153,186	0.8%	

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051739 VITAS HEALTHCARE CORPORATION OF CALIF				Proprietary - Individual	
990 WEST 190TH STREET, SUITE 120		12/31/2011 365 Days Submitted		Hospice	
TORRANCE, CA 90502					
LOS ANGELES					
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	27.1%
				Home Healthcare	0.0%
				Length of Stay	58.6
				Medicare LOS	64.1
				Current Ratio	0.0
				Days to Collect	(11.1)
				Avg Payment Days	11.3
				Depreciation Rate	36.4%
				Return on Equity	12.6%
Balance Sheet					
Income Statement					
Current Assets	-617,212	Total Charges	20,287,711		
Fixed Assets	825,376	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	20,287,711	100.0%	
Total Assets	208,164	Operating Expense	18,052,359	89.0%	
Current Liabilities	-17,893,746	Operating Margin	2,235,352	11.0%	
Long Term Liabilities	344,133	Other Income	0	0.0%	
Total Equity	17,757,777	Other Expense	0	0.0%	
Total Liab. and Equity	208,164	Net Profit or Loss	2,235,352	11.0%	
451515 HOSPICE AUSTIN					
4107 SPICEWOOD SPRINGS RD STE #100				12/31/2011 365 Days Submitted	
AUSTIN, TX 78759					
TRAVIS					
BLUE CROSS (TEXAS)				Key Performance Ind.	
				Skilled Nursing	13.7%
				Nursing	1.0%
				Home Healthcare	0.0%
				Length of Stay	52.4
				Medicare LOS	56.5
				Current Ratio	7.5
				Days to Collect	29.3
				Avg Payment Days	31.4
				Depreciation Rate	6.9%
				Return on Equity	12.9%
Balance Sheet					
Income Statement					
Current Assets	12,022,507	Total Charges	20,182,477		
Fixed Assets	2,370,418	Contract Allowance	0	0.0%	
Other Assets	72,314	Operating Revenue	20,182,477	100.0%	
Total Assets	14,465,239	Operating Expense	18,525,700	91.8%	
Current Liabilities	1,595,865	Operating Margin	1,656,777	8.2%	
Long Term Liabilities	4,758	Other Income	0	0.0%	
Total Equity	12,864,616	Other Expense	0	0.0%	
Total Liab. and Equity	14,465,239	Net Profit or Loss	1,656,777	8.2%	

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101532 GULFSIDE REGIONAL HOSPICE INC				Nonprofit - Other	
6117 TROUBLE CREEK ROAD		6/30/2011 365 Days Submitted		Hospice	
NEW PORT RICHEY, FL 34653					
PASCO					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Skilled Nursing		100.0%	
		Nursing		0.0%	
		Home Healthcare		0.0%	
		Length of Stay		58.9	
		Medicare LOS		60.6	
		Current Ratio		0.7	
		Days to Collect		25.5	
		Avg Payment Days		28.5	
		Depreciation Rate		14.4%	
		Return on Equity		4.8%	
Balance Sheet		Income Statement			
Current Assets	1,805,554	Total Charges	20,148,782		
Fixed Assets	8,775,119	Contract Allowance	0	0.0%	
Other Assets	283,216	Operating Revenue	20,148,782	100.0%	
Total Assets	10,863,889	Operating Expense	19,954,402	99.0%	
Current Liabilities	2,509,942	Operating Margin	194,380	1.0%	
Long Term Liabilities	4,285,149	Other Income	0	0.0%	
Total Equity	4,068,798	Other Expense	0	0.0%	
Total Liab. and Equity	10,863,889	Net Profit or Loss	194,380	1.0%	
451536 VITAS HEALTHCARE OF TEXAS L P				Proprietary - Individual	
4848 LOOP CENTRAL DRIVE SUITE #650		12/31/2011 365 Days Submitted		Hospice	
HOUSTON, TX 77081					
HARRIS					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)		Skilled Nursing		0.0%	
		Nursing		30.3%	
		Home Healthcare		0.0%	
		Length of Stay		48.9	
		Medicare LOS		54.0	
		Current Ratio		(0.1)	
		Days to Collect		7.1	
		Avg Payment Days		18.6	
		Depreciation Rate		79.1%	
		Return on Equity		-9.9%	
Balance Sheet		Income Statement			
Current Assets	418,302	Total Charges	19,982,730		
Fixed Assets	1,240,008	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	19,982,730	100.0%	
Total Assets	1,671,421	Operating Expense	20,784,848	104.0%	
Current Liabilities	-6,576,167	Operating Margin	-802,118	-4.0%	
Long Term Liabilities	133,386	Other Income	0	0.0%	
Total Equity	8,114,202	Other Expense	0	0.0%	
Total Liab. and Equity	1,671,421	Net Profit or Loss	(802,118)	-4.0%	

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081503 DELAWARE HOSPICE, INC SOUTHERN DIVISION				Nonprofit - Other	
100 PATRIOTS WAY		9/30/2011 365 Days Submitted		Hospice	
MILFORD, DE 19963					
SUSSEX				Key Performance Ind.	
BLUE CROSS (IOWA/SOUTH DAKOTA)				Skilled Nursing	18.3%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	83.2
				Medicare LOS	88.1
				Current Ratio	6.1
				Days to Collect	126.2
				Avg Payment Days	138.8
				Depreciation Rate	4.1%
				Return on Equity	11.1%
Balance Sheet		Income Statement			
Current Assets	34,682,112	Total Charges	19,922,441		
Fixed Assets	16,240,345	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	19,922,441	100.0%	
Total Assets	58,387,142	Operating Expense	15,010,533	75.3%	
Current Liabilities	5,708,486	Operating Margin	4,911,908	24.7%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	44,320,924	Other Expense	0	0.0%	
Total Liab. and Equity	58,387,142	Net Profit or Loss	4,911,908	24.7%	
081504 COMPASSIONATE CARE HOSPICE				Proprietary - Individual	
702B KIRKWOOD HIGHWAY		12/31/2011 365 Days Submitted		Hospice	
WILMINGTON, DE 19805					
NEW CASTLE				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	72.9
				Medicare LOS	80.4
				Current Ratio	1.8
				Days to Collect	52.3
				Avg Payment Days	4.4
				Depreciation Rate	398.0%
				Return on Equity	10.3%
Balance Sheet		Income Statement			
Current Assets	36,705,810	Total Charges	19,650,305		
Fixed Assets	38,293	Contract Allowance	0	0.0%	
Other Assets	5,923	Operating Revenue	19,650,305	100.0%	
Total Assets	36,744,103	Operating Expense	17,940,072	91.3%	
Current Liabilities	20,068,303	Operating Margin	1,710,233	8.7%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	16,675,800	Other Expense	0	0.0%	
Total Liab. and Equity	36,744,103	Net Profit or Loss	1,710,233	8.7%	

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361621 GRACE HOSPICE OF OHIO				Proprietary - Individual	
355 EAST CAMPUS VIEW BLVD, SUITE 270 12/31/2011 365 Days Submitted				Hospice	
COLUMBUS, OH 43235					
FRANKLIN				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	99.9%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	126.6
				Medicare LOS	127.0
				Current Ratio	12.2
				Days to Collect	246.6
				Avg Payment Days	27.3
				Depreciation Rate	180.2%
				Return on Equity	61.5%
Balance Sheet					
Income Statement					
Current Assets	13,252,114	Total Charges	19,414,044		
Fixed Assets	119,139	Contract Allowance	0	0.0%	
Other Assets	171,000	Operating Revenue	19,414,044	100.0%	
Total Assets	13,204,428	Operating Expense	11,966,948	61.6%	
Current Liabilities	1,087,474	Operating Margin	7,447,096	38.4%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	12,116,954	Other Expense	0	0.0%	
Total Liab. and Equity	13,204,428	Net Profit or Loss	7,447,096	38.4%	
311504 SAMARITAN HEALTHCARE AND HOSPICE					
5 EVES DRIVE 12/31/2011 365 Days Submitted				Nonprofit - Other	
MARLTON, NJ 08053				Hospice	
BURLINGTON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	12.4%
				Nursing	0.3%
				Home Healthcare	0.0%
				Length of Stay	46.2
				Medicare LOS	50.8
				Current Ratio	5.3
				Days to Collect	43.6
				Avg Payment Days	34.1
				Depreciation Rate	21.9%
				Return on Equity	0.8%
Balance Sheet					
Income Statement					
Current Assets	11,266,396	Total Charges	19,413,067		
Fixed Assets	371,698	Contract Allowance	0	0.0%	
Other Assets	135,663	Operating Revenue	19,413,067	100.0%	
Total Assets	22,169,192	Operating Expense	19,245,428	99.1%	
Current Liabilities	2,131,753	Operating Margin	167,639	0.9%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	20,037,439	Other Expense	0	0.0%	
Total Liab. and Equity	22,169,192	Net Profit or Loss	167,639	0.9%	

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Sample Hospice reports from the Halmanac.com website.

421555 AMEDISYS HOSPICE OF SOUTH CAROLINA				Proprietary - Individual	
217 DOZIER BLVD, #200		12/31/2011 365 Days Submitted		Hospice	
FLORENCE, SC 29501					
FLORENCE					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	75.9
				Medicare LOS	81.1
				Current Ratio	1.0
				Days to Collect	2,829.7
				Avg Payment Days	2,150.4
				Depreciation Rate	0.0%
				Return on Equity	0.2%
Balance Sheet		Income Statement			
Current Assets	232,016,090	Total Charges	19,098,418		
Fixed Assets	148,535,589	Contract Allowance	0	0.0%	
Other Assets	477,733,597	Operating Revenue	19,098,418	100.0%	
Total Assets	858,285,276	Operating Expense	18,264,537	95.6%	
Current Liabilities	221,733,602	Operating Margin	833,881	4.4%	
Long Term Liabilities	116,403,133	Other Income	0	0.0%	
Total Equity	520,148,541	Other Expense	0	0.0%	
Total Liab. and Equity	858,285,276	Net Profit or Loss	833,881	4.4%	
361538 HOSPICE OF THE VALLEY, INC				Nonprofit - Other	
5190 MARKET STREET		12/31/2011 365 Days Submitted		Hospice	
YOUNGSTOWN, OH 44512					
MAHONING					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	38.8
				Medicare LOS	40.1
				Current Ratio	4.1
				Days to Collect	57.3
				Avg Payment Days	46.6
				Depreciation Rate	6.8%
				Return on Equity	8.3%
Balance Sheet		Income Statement			
Current Assets	9,042,501	Total Charges	19,048,633		
Fixed Assets	5,894,119	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	19,048,633	100.0%	
Total Assets	24,333,206	Operating Expense	17,209,761	90.3%	
Current Liabilities	2,196,240	Operating Margin	1,838,872	9.7%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	22,136,966	Other Expense	0	0.0%	
Total Liab. and Equity	24,333,206	Net Profit or Loss	1,838,872	9.7%	

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221512 HOSPICE & PALLIATIVE CARE OF CAPE COD				Proprietary - Individual	
765 ATTUCKS LANE		12/31/2011 365 Days Submitted		Hospice	
HYANNIS, MA 02601					
BARNSTABLE				Key Performance Ind.	
NATIONAL HERITAGE (HHA - A)				Skilled Nursing	38.2%
				Nursing	1.4%
				Home Healthcare	0.0%
				Length of Stay	69.7
				Medicare LOS	73.2
				Current Ratio	4.8
				Days to Collect	63.5
				Avg Payment Days	39.8
				Depreciation Rate	14.2%
				Return on Equity	12.6%
Balance Sheet		Income Statement			
Current Assets	10,365,944	Total Charges	19,036,731		
Fixed Assets	3,089,928	Contract Allowance	0	0.0%	
Other Assets	854,677	Operating Revenue	19,036,731	100.0%	
Total Assets	14,295,320	Operating Expense	17,585,428	92.4%	
Current Liabilities	2,165,329	Operating Margin	1,451,303	7.6%	
Long Term Liabilities	632,679	Other Income	0	0.0%	
Total Equity	11,497,312	Other Expense	0	0.0%	
Total Liab. and Equity	14,295,320	Net Profit or Loss	1,451,303	7.6%	
051512 PROVIDENCE TRINITYCARE HOSPICE				Nonprofit - Church	
2601 AIRPORT DR, SUITE 230		12/31/2011 365 Days Submitted		Hospice	
TORRANCE, CA 90505					
LOS ANGELES				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	42.7
				Medicare LOS	43.4
				Current Ratio	1.0
				Days to Collect	42.7
				Avg Payment Days	14.7
				Depreciation Rate	108.3%
				Return on Equity	-12.3%
Balance Sheet		Income Statement			
Current Assets	10,663,633	Total Charges	18,963,222		
Fixed Assets	24,646	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	18,963,222	100.0%	
Total Assets	16,172,863	Operating Expense	19,642,972	103.6%	
Current Liabilities	10,651,353	Operating Margin	-679,750	-3.6%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	5,521,510	Other Expense	0	0.0%	
Total Liab. and Equity	16,172,863	Net Profit or Loss	(679,750)	-3.6%	

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451534 HOSPICE OF EAST TEXAS				Nonprofit - Other	
4111 UNIVERSITY BLVD		12/31/2011 365 Days Submitted		Hospice	
TYLER, TX 75701					
SMITH					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	26.4%
				Nursing	1.0%
				Home Healthcare	0.0%
				Length of Stay	46.0
				Medicare LOS	47.2
				Current Ratio	14.9
				Days to Collect	205.2
				Avg Payment Days	24.9
				Depreciation Rate	1.3%
				Return on Equity	-0.6%
Balance Sheet		Income Statement			
Current Assets	19,219,000	Total Charges	18,777,244		
Fixed Assets	7,512,287	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	18,777,244	100.0%	
Total Assets	26,736,562	Operating Expense	18,926,847	100.8%	
Current Liabilities	1,289,574	Operating Margin	-149,603	-0.8%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	25,446,988	Other Expense	0	0.0%	
Total Liab. and Equity	26,736,562	Net Profit or Loss	(149,603)	-0.8%	
051659 ST JOSEPH HEALTH SYS HOME CARE SERVICES - HOSPICE				Proprietary - Corporation	
1845 W ORANGEWOOD, #100A		6/30/2011 365 Days Submitted		Hospice	
ORANGE, CA 92668					
ORANGE					
				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	47.6
				Medicare LOS	50.6
				Current Ratio	(0.7)
				Days to Collect	51.7
				Avg Payment Days	18.8
				Depreciation Rate	98.1%
				Return on Equity	7.3%
Balance Sheet		Income Statement			
Current Assets	2,645,846	Total Charges	18,745,945		
Fixed Assets	278,048	Contract Allowance	0	0.0%	
Other Assets	182,852	Operating Revenue	18,745,945	100.0%	
Total Assets	2,923,894	Operating Expense	18,263,214	97.4%	
Current Liabilities	-3,652,741	Operating Margin	482,731	2.6%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	6,576,635	Other Expense	0	0.0%	
Total Liab. and Equity	2,923,894	Net Profit or Loss	482,731	2.6%	

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Sample Hospice reports from the Halmanac.com website.

521553 VITAS HEALTHCARE CORPORATION MIDWEST				Proprietary - Individual		
2675 N MAYFAIR RD STE 500		12/31/2011 365 Days Submitted		Hospice		
WAUWATOSA, WI 53226						
MILWAUKEE						
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.		
Balance Sheet		Income Statement		Skilled Nursing	0.0%	
Current Assets	798,974	Total Charges	18,713,866	Nursing	38.4%	
Fixed Assets	235,534	Contract Allowance	0	0.0%	Home Healthcare	0.0%
Other Assets	1,545	Operating Revenue	18,713,866	100.0%	Length of Stay	55.3
Total Assets	1,036,053	Operating Expense	16,604,011	88.7%	Medicare LOS	56.7
Current Liabilities	-16,408,178	Operating Margin	2,109,855	11.3%	Current Ratio	0.0
Long Term Liabilities	1,339	Other Income	0	0.0%	Days to Collect	14.6
Total Equity	17,442,892	Other Expense	0	0.0%	Avg Payment Days	18.1
Total Liab. and Equity	1,036,053	Net Profit or Loss	2,109,855	11.3%	Depreciation Rate	89.7%
451634 CIRCLE OF HOPE HOSPICE OF VNA				Nonprofit - Other		
4171 NORTH MESA STREET BLDG D SUITE 500		7/31/2011 365 Days Submitted		Hospice		
EL PASO, TX 79902						
EL PASO						
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.		
Balance Sheet		Income Statement		Skilled Nursing	0.0%	
Current Assets	3,673,628	Total Charges	18,701,221	Nursing	0.0%	
Fixed Assets	271,284	Contract Allowance	0	0.0%	Home Healthcare	0.0%
Other Assets	2,000	Operating Revenue	18,701,221	100.0%	Length of Stay	59.4
Total Assets	5,489,329	Operating Expense	19,212,878	102.7%	Medicare LOS	68.0
Current Liabilities	1,188,931	Operating Margin	-511,657	-2.7%	Current Ratio	3.1
Long Term Liabilities	66,414	Other Income	0	0.0%	Days to Collect	30.7
Total Equity	4,233,984	Other Expense	0	0.0%	Avg Payment Days	22.3
Total Liab. and Equity	5,489,329	Net Profit or Loss	(511,657)	-2.7%	Depreciation Rate	1.5%
				Return on Equity	-12.1%	

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501521 GROUP HEALTH COOPERATIVE HOME & COMMUNITY SERVICES				Nonprofit - Other	
201 - 16TH AVENUE EAST		12/31/2011 365 Days Submitted		Hospice	
SEATTLE, WA 98112					
KING					
NATIONAL GOVERNMENT SERVICES				Key Performance Ind.	
				Skilled Nursing	10.9%
				Nursing	3.4%
				Home Healthcare	0.0%
				Length of Stay	57.9
				Medicare LOS	60.3
				Current Ratio	0.2
				Days to Collect	54.0
				Avg Payment Days	0.0
				Depreciation Rate	10.1%
				Return on Equity	2.3%
Balance Sheet		Income Statement			
Current Assets	2,743,643	Total Charges	18,558,568		
Fixed Assets	283,189	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	18,558,568	100.0%	
Total Assets	3,026,832	Operating Expense	18,832,370	101.5%	
Current Liabilities	15,126,725	Operating Margin	-273,802	-1.5%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	-12,099,893	Other Expense	0	0.0%	
Total Liab. and Equity	3,026,832	Net Profit or Loss	(273,802)	-1.5%	
111512 COLUMBUS HOSPICE, INC.				Nonprofit - Other	
7020 MOON ROAD		12/31/2011 365 Days Submitted		Hospice	
COLUMBUS, GA 31909					
MUSCOGEE					
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.	
				Skilled Nursing	16.3%
				Nursing	0.6%
				Home Healthcare	0.0%
				Length of Stay	104.9
				Medicare LOS	113.5
				Current Ratio	2.9
				Days to Collect	61.0
				Avg Payment Days	28.7
				Depreciation Rate	3.7%
				Return on Equity	6.5%
Balance Sheet		Income Statement			
Current Assets	11,789,825	Total Charges	18,490,080		
Fixed Assets	6,667,526	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	18,490,080	100.0%	
Total Assets	18,473,561	Operating Expense	17,587,302	95.1%	
Current Liabilities	4,056,516	Operating Margin	902,778	4.9%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	13,797,045	Other Expense	0	0.0%	
Total Liab. and Equity	17,853,561	Net Profit or Loss	902,778	4.9%	

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401530 ST LUKES ESPISCOPAL CHURCH HOME CARE PROGRAM				Nonprofit - Church	
URB INDUSTRIAL CARR 2 EDIF A 13		12/31/2011 365 Days Submitted		Hospice	
PONCE, PR 00732					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	97.5
				Medicare LOS	102.1
				Current Ratio	2.8
				Days to Collect	140.0
				Avg Payment Days	40.2
				Depreciation Rate	6.1%
				Return on Equity	51.9%
Balance Sheet					
Current Assets	12,827,615	Total Charges	18,460,924		
Fixed Assets	4,863,984	Contract Allowance	0	0.0%	
Other Assets	1,528,091	Operating Revenue	18,460,924	100.0%	
Total Assets	19,219,690	Operating Expense	10,867,536	58.9%	
Current Liabilities	4,595,458	Operating Margin	7,593,388	41.1%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	14,624,232	Other Expense	0	0.0%	
Total Liab. and Equity	19,219,690	Net Profit or Loss	7,593,388	41.1%	
Income Statement					
401576 LITTLE RIVER MEMORIAL HOSPICE					
450 WEST LOCKE STREET, SUITE B		6/30/2011 365 Days Submitted		Government - Federal	
ASHDOWN, AR 71822				Hospice	
LITTLE RIVER				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	82.6
				Medicare LOS	84.3
				Current Ratio	3.5
				Days to Collect	38.0
				Avg Payment Days	16.4
				Depreciation Rate	0.0%
				Return on Equity	-1.6%
Balance Sheet					
Current Assets	2,855,623	Total Charges	18,352,841		
Fixed Assets	708,240	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	18,352,841	100.0%	
Total Assets	3,563,863	Operating Expense	18,393,452	100.2%	
Current Liabilities	827,536	Operating Margin	-40,611	-0.2%	
Long Term Liabilities	243,823	Other Income	0	0.0%	
Total Equity	2,492,504	Other Expense	0	0.0%	
Total Liab. and Equity	3,563,863	Net Profit or Loss	(40,611)	-0.2%	
Income Statement					

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051738 INTERMOUNTAIN HOSPICE				Proprietary - Other	
43563 HIGHWAY 299 EAST		6/30/2011 365 Days Submitted		Hospice	
FALL RIVER MILLS, CA 96028					
SHASTA					
				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	73.9
				Medicare LOS	80.7
				Current Ratio	2.1
				Days to Collect	78.8
				Avg Payment Days	40.6
				Depreciation Rate	0.0%
				Return on Equity	59.7%
Balance Sheet		Income Statement			
Current Assets	5,827,300	Total Charges	18,343,880		
Fixed Assets	4,109,376	Contract Allowance	0	0.0%	
Other Assets	6,283,538	Operating Revenue	18,343,880	100.0%	
Total Assets	16,220,214	Operating Expense	17,770,476	96.9%	
Current Liabilities	2,823,236	Operating Margin	573,404	3.1%	
Long Term Liabilities	12,436,834	Other Income	0	0.0%	
Total Equity	960,144	Other Expense	0	0.0%	
Total Liab. and Equity	16,220,214	Net Profit or Loss	573,404	3.1%	
521503 UNITY HOSPICE				Nonprofit - Other	
2366 OAK RIDGE CIRCLE		12/31/2011 365 Days Submitted		Hospice	
DE PERE, WI 54115					
BROWN					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	72.4
				Medicare LOS	80.8
				Current Ratio	3.9
				Days to Collect	42.5
				Avg Payment Days	20.4
				Depreciation Rate	5.8%
				Return on Equity	-4.0%
Balance Sheet		Income Statement			
Current Assets	6,454,097	Total Charges	18,235,732		
Fixed Assets	5,480,999	Contract Allowance	0	0.0%	
Other Assets	4,319	Operating Revenue	18,235,732	100.0%	
Total Assets	13,783,704	Operating Expense	18,724,982	102.7%	
Current Liabilities	1,648,830	Operating Margin	-489,250	-2.7%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	12,134,874	Other Expense	0	0.0%	
Total Liab. and Equity	13,783,704	Net Profit or Loss	(489,250)	-2.7%	

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511501 KANAWHA HOSPICE CARE, INC.				Proprietary - Individual	
1606 KANAWHA BOULEVARD WEST		12/31/2011 365 Days Submitted		Hospice	
CHARLESTON, WV 25312					
KANAWHA					
				Key Performance Ind.	
BLUE CROSS (IOWA/SOUTH DAKOTA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	51.1
				Medicare LOS	53.6
				Current Ratio	3.6
				Days to Collect	75.1
				Avg Payment Days	35.6
				Depreciation Rate	4.5%
				Return on Equity	-15.7%
Balance Sheet					
Current Assets	7,358,710	Total Charges	18,184,275		
Fixed Assets	11,183,759	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	18,184,275	100.0%	
Total Assets	18,542,469	Operating Expense	20,096,822	110.5%	
Current Liabilities	2,049,473	Operating Margin	-1,912,547	-10.5%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	12,184,712	Other Expense	0	0.0%	
Total Liab. and Equity	18,542,469	Net Profit or Loss	(1,912,547)	-10.5%	
Income Statement					
051590 VITAS HEALTHCARE CORPORATION OF CALIFORNIA					
1845 BUSINESS CENTER DRIVE, SUITE 120		12/31/2011 365 Days Submitted		Proprietary - Individual	
SAN BERNARDINO, CA 92408				Hospice	
SAN BERNARDINO					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	23.3%
				Home Healthcare	0.0%
				Length of Stay	73.9
				Medicare LOS	79.8
				Current Ratio	(0.1)
				Days to Collect	12.9
				Avg Payment Days	14.3
				Depreciation Rate	84.0%
				Return on Equity	16.0%
Balance Sheet					
Current Assets	662,287	Total Charges	18,183,488		
Fixed Assets	170,146	Contract Allowance	0	0.0%	
Other Assets	985	Operating Revenue	18,183,488	100.0%	
Total Assets	833,418	Operating Expense	16,233,778	89.3%	
Current Liabilities	-11,345,683	Operating Margin	1,949,710	10.7%	
Long Term Liabilities	10,573	Other Income	0	0.0%	
Total Equity	12,168,528	Other Expense	0	0.0%	
Total Liab. and Equity	833,418	Net Profit or Loss	1,949,710	10.7%	
Income Statement					

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051543 COMMUNITY HOSPICE, INC - HOSPICE				Proprietary - Individual	
4368 SPYRES WAY		9/30/2011 365 Days Submitted		Hospice	
MODESTO, CA 95356					
STANISLAUS		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)		Skilled Nursing		10.9%	
		Nursing		0.0%	
		Home Healthcare		0.0%	
		Length of Stay		47.3	
		Medicare LOS		49.9	
		Current Ratio		2.4	
		Days to Collect		37.2	
		Avg Payment Days		25.6	
		Depreciation Rate		2.7%	
		Return on Equity		11.5%	
Balance Sheet				Income Statement	
Current Assets	3,243,090	Total Charges	18,084,048		
Fixed Assets	10,678,278	Contract Allowance	0	0.0%	
Other Assets	368,770	Operating Revenue	18,084,048	100.0%	
Total Assets	14,113,455	Operating Expense	17,196,530	95.1%	
Current Liabilities	1,327,347	Operating Margin	887,518	4.9%	
Long Term Liabilities	5,038,646	Other Income	0	0.0%	
Total Equity	7,747,462	Other Expense	0	0.0%	
Total Liab. and Equity	14,113,455	Net Profit or Loss	887,518	4.9%	
161500 HCI CARE SERVICES				Nonprofit - Other	
401 RAILROAD PLACE		6/30/2011 365 Days Submitted		Hospice	
W DES MOINES, IA 50265					
POLK		Key Performance Ind.			
CAHABA		Skilled Nursing		0.0%	
		Nursing		54.2%	
		Home Healthcare		0.0%	
		Length of Stay		65.8	
		Medicare LOS		69.1	
		Current Ratio		3.6	
		Days to Collect		39.7	
		Avg Payment Days		28.6	
		Depreciation Rate		5.7%	
		Return on Equity		11.4%	
Balance Sheet				Income Statement	
Current Assets	7,195,380	Total Charges	18,048,904		
Fixed Assets	14,248,821	Contract Allowance	0	0.0%	
Other Assets	5,231,708	Operating Revenue	18,048,904	100.0%	
Total Assets	21,444,201	Operating Expense	15,837,700	87.7%	
Current Liabilities	1,988,674	Operating Margin	2,211,204	12.3%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	19,455,527	Other Expense	0	0.0%	
Total Liab. and Equity	21,444,201	Net Profit or Loss	2,211,204	12.3%	

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451553 VITAS HEALTHCARE OF TEXAS LP			Proprietary - Individual		
2501 PARKVIEW DRIVE STE 600		12/31/2011 365 Days Submitted		Hospice	
FORT WORTH, TX 76102					
TARRANT					
			Key Performance Ind.		
BLUE CROSS (SOUTH CAROLINA)			Skilled Nursing		0.0%
			Nursing		25.5%
			Home Healthcare		0.0%
			Length of Stay		60.4
			Medicare LOS		66.6
			Current Ratio		0.0
			Days to Collect		(5.2)
			Avg Payment Days		18.7
			Depreciation Rate		49.4%
			Return on Equity		9.2%
Balance Sheet			Income Statement		
Current Assets	5,095	Total Charges	17,920,498		
Fixed Assets	558,036	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	17,920,498	100.0%	
Total Assets	563,131	Operating Expense	16,710,254	93.2%	
Current Liabilities	-12,779,247	Operating Margin	1,210,244	6.8%	
Long Term Liabilities	221,698	Other Income	0	0.0%	
Total Equity	13,120,680	Other Expense	0	0.0%	
Total Liab. and Equity	563,131	Net Profit or Loss	1,210,244	6.8%	
451569 HARBOR LIGHT HOSPICE			Proprietary - Individual		
800 ROOSEVELT ROAD BLDG C STE 206		12/31/2011 365 Days Submitted		Hospice	
GLEN ELLYN, IL 60137					
DUPAGE					
			Key Performance Ind.		
BLUE CROSS (SOUTH CAROLINA)			Skilled Nursing		72.1%
			Nursing		4.7%
			Home Healthcare		0.0%
			Length of Stay		90.3
			Medicare LOS		90.2
			Current Ratio		2.1
			Days to Collect		109.7
			Avg Payment Days		67.0
			Depreciation Rate		5.8%
			Return on Equity		50.9%
Balance Sheet			Income Statement		
Current Assets	6,090,216	Total Charges	17,863,104		
Fixed Assets	16,792	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	17,863,104	100.0%	
Total Assets	6,644,807	Operating Expense	15,973,510	89.4%	
Current Liabilities	2,931,138	Operating Margin	1,889,594	10.6%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	3,713,669	Other Expense	0	0.0%	
Total Liab. and Equity	6,644,807	Net Profit or Loss	1,889,594	10.6%	

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141513 RAINBOW HOSPICE AND PALLIATIVE CARE				Nonprofit - Other	
444 N NORTHWEST HIGHWAY SUITE 145 3/31/2011 365 Days Submitted				Hospice	
PARK RIDGE, IL 60068					
COOK				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	24.8%
				Nursing	0.8%
				Home Healthcare	0.0%
				Length of Stay	45.5
				Medicare LOS	49.1
				Current Ratio	2.8
				Days to Collect	54.9
				Avg Payment Days	51.7
				Depreciation Rate	43.2%
				Return on Equity	19.4%
Balance Sheet		Income Statement			
Current Assets	7,186,518	Total Charges	17,798,705		
Fixed Assets	1,916,315	Contract Allowance	0	0.0%	
Other Assets	160,632	Operating Revenue	17,798,705	100.0%	
Total Assets	9,269,003	Operating Expense	16,675,872	93.7%	
Current Liabilities	2,546,278	Operating Margin	1,122,833	6.3%	
Long Term Liabilities	948,805	Other Income	0	0.0%	
Total Equity	5,773,920	Other Expense	0	0.0%	
Total Liab. and Equity	9,269,003	Net Profit or Loss	1,122,833	6.3%	
031538 ODYSSEY HOSPICE				Proprietary - Individual	
5210 EAST WILLIAMS CIRCLE, SUITE 300 12/31/2011 365 Days Submitted				Hospice	
TUCSON, AZ 85711					
PIMA				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	84.9
				Medicare LOS	87.7
				Current Ratio	1.6
				Days to Collect	6,548.7
				Avg Payment Days	7,768.4
				Depreciation Rate	0.5%
				Return on Equity	3.0%
Balance Sheet		Income Statement			
Current Assets	520,330,630	Total Charges	17,698,798		
Fixed Assets	46,245,424	Contract Allowance	0	0.0%	
Other Assets	963,751,770	Operating Revenue	17,698,798	100.0%	
Total Assets	1,530,327,824	Operating Expense	11,559,986	65.3%	
Current Liabilities	328,094,388	Operating Margin	6,138,812	34.7%	
Long Term Liabilities	999,702,066	Other Income	0	0.0%	
Total Equity	202,531,370	Other Expense	0	0.0%	
Total Liab. and Equity	1,530,327,824	Net Profit or Loss	6,138,812	34.7%	

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211509 HOSPICE OF THE CHESAPEAKE				Nonprofit - Church	
445 DEFENSE HIGHWAY		12/31/2011 365 Days Submitted		Hospice	
ANNAPOLIS, MD 21401					
ANNE ARUNDEL					
				Key Performance Ind.	
BLUE CROSS (IOWA/SOUTH DAKOTA)				Skilled Nursing	3.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	46.1
				Medicare LOS	47.9
				Current Ratio	2.4
				Days to Collect	65.2
				Avg Payment Days	39.6
				Depreciation Rate	6.1%
				Return on Equity	38.9%
Balance Sheet					
Income Statement					
Current Assets	4,123,582	Total Charges	17,664,105		
Fixed Assets	9,538,308	Contract Allowance	0	0.0%	
Other Assets	42,217	Operating Revenue	17,664,105	100.0%	
Total Assets	13,676,160	Operating Expense	14,740,726	83.5%	
Current Liabilities	1,725,362	Operating Margin	2,923,379	16.5%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	7,512,856	Other Expense	0	0.0%	
Total Liab. and Equity	13,676,160	Net Profit or Loss	2,923,379	16.5%	
111607 CROSSROADS HOSPICE OF ATLANTA, LLC					
1957 LAKESIDE PARKWAY, SUITE 500		12/31/2011 365 Days Submitted		Proprietary - Partnership	
TUCKER, GA 30084					
DEKALB					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	81.1
				Medicare LOS	84.7
				Current Ratio	1.1
				Days to Collect	108.0
				Avg Payment Days	13.1
				Depreciation Rate	39.9%
				Return on Equity	-172.7%
Balance Sheet					
Income Statement					
Current Assets	5,559,047	Total Charges	17,638,515		
Fixed Assets	214,481	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	17,638,515	100.0%	
Total Assets	5,773,528	Operating Expense	18,327,514	103.9%	
Current Liabilities	5,044,447	Operating Margin	-688,999	-3.9%	
Long Term Liabilities	330,234	Other Income	0	0.0%	
Total Equity	398,847	Other Expense	0	0.0%	
Total Liab. and Equity	5,773,528	Net Profit or Loss	(688,999)	-3.9%	

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231526 ARBOR HOSPICE				Nonprofit - Other	
2366 OAK VALLEY DRIVE		6/30/2011 365 Days Submitted		Hospice	
ANN ARBOR, MI 48108					
WASHTENAW				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	44.9%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	50.1
				Medicare LOS	53.7
				Current Ratio	1.2
				Days to Collect	39.2
				Avg Payment Days	44.8
				Depreciation Rate	6.3%
				Return on Equity	23.8%
Balance Sheet		Income Statement			
Current Assets	3,728,637	Total Charges	17,622,558		
Fixed Assets	5,151,071	Contract Allowance	0	0.0%	
Other Assets	68,904	Operating Revenue	17,622,558	100.0%	
Total Assets	8,954,512	Operating Expense	17,136,558	97.2%	
Current Liabilities	3,115,019	Operating Margin	486,000	2.8%	
Long Term Liabilities	3,795,000	Other Income	0	0.0%	
Total Equity	2,044,493	Other Expense	0	0.0%	
Total Liab. and Equity	8,954,512	Net Profit or Loss	486,000	2.8%	
231581 GREAT LAKES HOSPICE				Proprietary - Individual	
900 COOPER STREET		12/31/2011 365 Days Submitted		Hospice	
JACKSON, MI 49202					
JACKSON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	0.0%
				Nursing	20.1%
				Home Healthcare	0.0%
				Length of Stay	86.5
				Medicare LOS	88.6
				Current Ratio	
				Days to Collect	113.2
				Avg Payment Days	0.0
				Depreciation Rate	0.0%
				Return on Equity	100.0%
Balance Sheet		Income Statement			
Current Assets	5,417,550	Total Charges	17,462,789		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	-1,687,304	Operating Revenue	17,462,789	100.0%	
Total Assets	3,730,246	Operating Expense	13,732,546	78.6%	
Current Liabilities	0	Operating Margin	3,730,243	21.4%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	3,730,246	Other Expense	0	0.0%	
Total Liab. and Equity	3,730,246	Net Profit or Loss	3,730,243	21.4%	

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Sample Hospice reports from the Halmanac.com website.

341500 HOSPICE & PALLIATIVE CARE CHARLOTTE REGION				Proprietary - Corporation	
1420 EAST SEVENTH STREET		12/31/2011 188 Days Submitted		Hospice	
CHARLOTTE, NC 28204					
MECKLENBURG					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	80.8
				Medicare LOS	87.7
				Current Ratio	4.0
				Days to Collect	51.0
				Avg Payment Days	25.0
				Depreciation Rate	1.4%
				Return on Equity	1.5%
Balance Sheet					
Income Statement					
Current Assets	9,130,160	Total Charges	17,243,630		
Fixed Assets	16,440,466	Contract Allowance	0	0.0%	
Other Assets	1,241,514	Operating Revenue	17,243,630	100.0%	
Total Assets	32,568,354	Operating Expense	16,868,328	97.8%	
Current Liabilities	2,283,355	Operating Margin	375,302	2.2%	
Long Term Liabilities	5,070,157	Other Income	0	0.0%	
Total Equity	25,214,842	Other Expense	0	0.0%	
Total Liab. and Equity	32,568,354	Net Profit or Loss	375,302	2.2%	
311541 CARE ALTERNATIVES, INC					
70 JACKSON DRIVE		12/31/2011 365 Days Submitted		Hospice	
CRANFORD, NJ 07016					
UNION					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	51.5%
				Nursing	1.0%
				Home Healthcare	0.0%
				Length of Stay	67.4
				Medicare LOS	70.3
				Current Ratio	2.3
				Days to Collect	150.3
				Avg Payment Days	25.8
				Depreciation Rate	20.6%
				Return on Equity	24.9%
Balance Sheet					
Income Statement					
Current Assets	12,273,336	Total Charges	17,220,359		
Fixed Assets	358,118	Contract Allowance	0	0.0%	
Other Assets	1,856,846	Operating Revenue	17,220,359	100.0%	
Total Assets	14,498,757	Operating Expense	14,943,902	86.8%	
Current Liabilities	5,340,038	Operating Margin	2,276,457	13.2%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	9,158,719	Other Expense	0	0.0%	
Total Liab. and Equity	14,498,757	Net Profit or Loss	2,276,457	13.2%	

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241520 HEALTHPARTNERS HOSPICE AND PALLIATIVE CARE				Nonprofit - Other	
8170 33 RD AVENUE SOUTH MAIL STP 26602A		12/31/2011 365 Days Submitted		Hospice	
BLOOMINGTON, MN 55425					
HENNEPIN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	68.7
				Medicare LOS	75.1
				Current Ratio	1.1
				Days to Collect	3,395.1
				Avg Payment Days	8,881.5
				Depreciation Rate	0.1%
				Return on Equity	1.8%
Balance Sheet		Income Statement			
Current Assets	464,705,380	Total Charges	17,172,952		
Fixed Assets	123,003,874	Contract Allowance	0	0.0%	
Other Assets	94,141,349	Operating Revenue	17,172,952	100.0%	
Total Assets	679,391,990	Operating Expense	15,593,229	90.8%	
Current Liabilities	416,295,073	Operating Margin	1,579,723	9.2%	
Long Term Liabilities	173,702,061	Other Income	0	0.0%	
Total Equity	89,394,856	Other Expense	0	0.0%	
Total Liab. and Equity	679,391,990	Net Profit or Loss	1,579,723	9.2%	
411510 BEACON HOSPICE				Proprietary - Individual	
1 CATAMORE BOULEVARD		12/31/2011 365 Days Submitted		Hospice	
EAST PROVIDENCE, RI 02914					
PROVIDENCE				Key Performance Ind.	
NATIONAL HERITAGE (HHA - A)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	48.5
				Medicare LOS	49.6
				Current Ratio	1.0
				Days to Collect	3,185.1
				Avg Payment Days	1,620.7
				Depreciation Rate	0.0%
				Return on Equity	-1.4%
Balance Sheet		Income Statement			
Current Assets	232,016,090	Total Charges	16,966,982		
Fixed Assets	148,535,589	Contract Allowance	0	0.0%	
Other Assets	477,733,597	Operating Revenue	16,966,982	100.0%	
Total Assets	858,285,276	Operating Expense	24,233,400	142.8%	
Current Liabilities	221,733,602	Operating Margin	-7,266,418	-42.8%	
Long Term Liabilities	116,403,133	Other Income	0	0.0%	
Total Equity	520,148,541	Other Expense	0	0.0%	
Total Liab. and Equity	858,285,276	Net Profit or Loss	(7,266,418)	-42.8%	

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331564 COMPASSIONATE CARE HOSPICE OF NEW YORK, LLC				Proprietary - Individual	
6661-6663 BROADWAY		12/31/2011 365 Days Submitted		Hospice	
BRONX, NY 10471					
BRONX					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	73.1
				Medicare LOS	77.9
				Current Ratio	1.2
				Days to Collect	32.0
				Avg Payment Days	12.0
				Depreciation Rate	-785.2%
				Return on Equity	73.6%
Balance Sheet		Income Statement			
Current Assets	19,200,162	Total Charges	16,964,703		
Fixed Assets	13,700	Contract Allowance	0	0.0%	
Other Assets	24,991	Operating Revenue	16,964,703	100.0%	
Total Assets	19,213,862	Operating Expense	14,668,616	86.5%	
Current Liabilities	16,095,483	Operating Margin	2,296,087	13.5%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	3,118,379	Other Expense	0	0.0%	
Total Liab. and Equity	19,213,862	Net Profit or Loss	2,296,087	13.5%	
051508 HOSPICE BY THE BAY				Nonprofit - Other	
17 EAST SIR FRANCIS DRAKE BLVD		6/30/2011 365 Days Submitted		Hospice	
LARKSPUR, CA 94939					
MARIN					
BLUE CROSS (CALIFORNIA)				Key Performance Ind.	
				Skilled Nursing	17.5%
				Nursing	0.9%
				Home Healthcare	0.0%
				Length of Stay	54.9
				Medicare LOS	57.6
				Current Ratio	4.9
				Days to Collect	56.4
				Avg Payment Days	58.8
				Depreciation Rate	5.5%
				Return on Equity	20.1%
Balance Sheet		Income Statement			
Current Assets	10,117,812	Total Charges	16,952,244		
Fixed Assets	11,100,031	Contract Allowance	0	0.0%	
Other Assets	-90,000	Operating Revenue	16,952,244	100.0%	
Total Assets	23,922,088	Operating Expense	12,591,691	74.3%	
Current Liabilities	2,068,825	Operating Margin	4,360,553	25.7%	
Long Term Liabilities	116,192	Other Income	0	0.0%	
Total Equity	21,737,071	Other Expense	0	0.0%	
Total Liab. and Equity	23,922,088	Net Profit or Loss	4,360,553	25.7%	

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181526 MOUNTAIN COMMUNITY HOSPICE				Nonprofit - Other	
57 DENNIS SANDLIN, MD COVE		12/31/2011 365 Days Submitted		Hospice	
HAZARD, KY 41701					
PERRY					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	14.3%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	67.2
				Medicare LOS	76.9
				Current Ratio	
				Days to Collect	0.0
				Avg Payment Days	0.0
				Depreciation Rate	0.0%
				Return on Equity	0.0%
Balance Sheet					
Income Statement					
Current Assets	0	Total Charges	16,734,854		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	16,734,854	100.0%	
Total Assets	0	Operating Expense	17,120,514	102.3%	
Current Liabilities	0	Operating Margin	-385,660	-2.3%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	0	Net Profit or Loss	(385,660)	-2.3%	
051716 ODYSSEY HEALTHCARE OF PALM SPRINGS					
71-777 SAN JACINTO DRIVE, SUITE 102		12/31/2011 365 Days Submitted		Proprietary - Individual	
RANCHO MIRAGE, CA 92270				Hospice	
SAN BERNARDINO					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	58.7
				Medicare LOS	62.6
				Current Ratio	1.6
				Days to Collect	6,940.1
				Avg Payment Days	7,387.4
				Depreciation Rate	0.9%
				Return on Equity	2.2%
Balance Sheet					
Income Statement					
Current Assets	520,330,630	Total Charges	16,700,800		
Fixed Assets	46,245,424	Contract Allowance	0	0.0%	
Other Assets	963,751,770	Operating Revenue	16,700,800	100.0%	
Total Assets	1,530,327,824	Operating Expense	12,156,187	72.8%	
Current Liabilities	328,094,388	Operating Margin	4,544,613	27.2%	
Long Term Liabilities	999,702,066	Other Income	0	0.0%	
Total Equity	202,531,370	Other Expense	0	0.0%	
Total Liab. and Equity	1,530,327,824	Net Profit or Loss	4,544,613	27.2%	

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141574 VITAS CORPORATION				Proprietary - Individual	
1340 SOUTH DAMEN AVENUE, STE 200A		12/31/2011 365 Days Submitted		Hospice	
CHICAGO, IL 60608					
COOK					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	27.2%
				Home Healthcare	0.0%
				Length of Stay	44.2
				Medicare LOS	44.8
				Current Ratio	(0.2)
				Days to Collect	34.9
				Avg Payment Days	24.2
				Depreciation Rate	46.5%
				Return on Equity	6.1%
Balance Sheet		Income Statement			
Current Assets	1,620,761	Total Charges	16,659,774		
Fixed Assets	524,250	Contract Allowance	0	0.0%	
Other Assets	8,400	Operating Revenue	16,659,774	100.0%	
Total Assets	2,153,411	Operating Expense	16,128,077	96.8%	
Current Liabilities	-6,659,504	Operating Margin	531,697	3.2%	
Long Term Liabilities	33,226	Other Income	0	0.0%	
Total Equity	8,779,689	Other Expense	0	0.0%	
Total Liab. and Equity	2,153,411	Net Profit or Loss	531,697	3.2%	
501503 HOSPICE OF SPOKANE				Nonprofit - Other	
121 S ARTHUR STREET		12/31/2011 365 Days Submitted		Hospice	
SPOKANE, WA 99202					
SPOKANE					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	14.5%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	44.5
				Medicare LOS	46.2
				Current Ratio	7.9
				Days to Collect	38.4
				Avg Payment Days	40.0
				Depreciation Rate	5.1%
				Return on Equity	9.6%
Balance Sheet		Income Statement			
Current Assets	13,035,767	Total Charges	16,655,830		
Fixed Assets	5,405,789	Contract Allowance	0	0.0%	
Other Assets	428,136	Operating Revenue	16,655,830	100.0%	
Total Assets	20,347,994	Operating Expense	14,851,768	89.2%	
Current Liabilities	1,641,177	Operating Margin	1,804,062	10.8%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	18,706,817	Other Expense	0	0.0%	
Total Liab. and Equity	20,347,994	Net Profit or Loss	1,804,062	10.8%	

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081500 DELAWARE HOSPICE - NORTH DIVISION				Nonprofit - Other	
3515 SILVERSIDE RD, SUITE 202		9/30/2011 365 Days Submitted		Hospice	
WILMINGTON, DE 19810					
NEW CASTLE					
CAHABA					
				Key Performance Ind.	
				Skilled Nursing	33.2%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	97.1
				Medicare LOS	105.9
				Current Ratio	6.1
				Days to Collect	151.9
				Avg Payment Days	178.9
				Depreciation Rate	0.8%
				Return on Equity	11.1%
Balance Sheet					
Current Assets	34,682,112	Total Charges	16,560,889		
Fixed Assets	16,240,345	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	16,560,889	100.0%	
Total Assets	58,387,142	Operating Expense	11,648,981	70.3%	
Current Liabilities	5,708,486	Operating Margin	4,911,908	29.7%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	44,320,924	Other Expense	0	0.0%	
Total Liab. and Equity	58,387,142	Net Profit or Loss	4,911,908	29.7%	
Income Statement					
361573 ODYSSEY HOSPICE					
540 OFFICENTER PLACE, SUITE 100		12/31/2011 365 Days Submitted		Proprietary - Individual	
GAHANNA, OH 43230					
FRANKLIN					
BLUE CROSS (SOUTH CAROLINA)					
				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	84.2
				Medicare LOS	86.3
				Current Ratio	1.6
				Days to Collect	7,028.2
				Avg Payment Days	6,808.5
				Depreciation Rate	0.4%
				Return on Equity	1.6%
Balance Sheet					
Current Assets	520,330,630	Total Charges	16,491,455		
Fixed Assets	46,245,424	Contract Allowance	0	0.0%	
Other Assets	963,751,770	Operating Revenue	16,491,455	100.0%	
Total Assets	1,530,327,824	Operating Expense	13,189,740	80.0%	
Current Liabilities	328,094,388	Operating Margin	3,301,715	20.0%	
Long Term Liabilities	999,702,066	Other Income	0	0.0%	
Total Equity	202,531,370	Other Expense	0	0.0%	
Total Liab. and Equity	1,530,327,824	Net Profit or Loss	3,301,715	20.0%	
Income Statement					

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441573 CROSSROADS HOSPICE OF TENNESSE				Proprietary - Partnership	
1669 SHELBY OAKS DRIVE SUITE 106		12/31/2011 365 Days Submitted		Hospice	
MEMPHIS, TN 38134					
SHELBY					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	100.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	72.9
				Medicare LOS	79.0
				Current Ratio	2.0
				Days to Collect	49.8
				Avg Payment Days	14.2
				Depreciation Rate	30.9%
				Return on Equity	99.5%
Balance Sheet		Income Statement			
Current Assets	2,375,031	Total Charges	16,407,059		
Fixed Assets	527,920	Contract Allowance	0	0.0%	
Other Assets	855,026	Operating Revenue	16,407,059	100.0%	
Total Assets	3,757,977	Operating Expense	14,070,067	85.8%	
Current Liabilities	1,169,285	Operating Margin	2,336,992	14.2%	
Long Term Liabilities	239,556	Other Income	0	0.0%	
Total Equity	2,349,136	Other Expense	0	0.0%	
Total Liab. and Equity	3,757,977	Net Profit or Loss	2,336,992	14.2%	
031561 SERENITY HOSPICE & PALLIATIVE CARE				Proprietary - Corporation	
7227 NORTH 16TH STREET, SUITE 170		12/31/2011 365 Days Submitted		Hospice	
PHOENIX, AZ 85020					
MARICOPA					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	131.5
				Medicare LOS	127.1
				Current Ratio	8.9
				Days to Collect	63.5
				Avg Payment Days	17.7
				Depreciation Rate	166.5%
				Return on Equity	280.0%
Balance Sheet		Income Statement			
Current Assets	3,382,608	Total Charges	16,288,338		
Fixed Assets	7,804	Contract Allowance	0	0.0%	
Other Assets	11,119	Operating Revenue	16,288,338	100.0%	
Total Assets	3,401,531	Operating Expense	7,827,365	48.1%	
Current Liabilities	379,218	Operating Margin	8,460,973	51.9%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	3,022,313	Other Expense	0	0.0%	
Total Liab. and Equity	3,401,531	Net Profit or Loss	8,460,973	51.9%	

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051547 HOSPICE OF THE EAST BAY				Nonprofit - Other	
3470 BUSKIRK AVENUE		12/31/2011 365 Days Submitted		Hospice	
PLEASANT HILL, CA 94523					
CONTRA COSTA				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Skilled Nursing	52.0%
				Nursing	1.7%
				Home Healthcare	0.0%
				Length of Stay	46.6
				Medicare LOS	48.8
				Current Ratio	2.7
				Days to Collect	43.1
				Avg Payment Days	44.1
				Depreciation Rate	14.2%
				Return on Equity	29.3%
Balance Sheet		Income Statement			
Current Assets	7,524,660	Total Charges	16,190,893		
Fixed Assets	6,659,313	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	16,190,893	100.0%	
Total Assets	14,387,362	Operating Expense	13,647,747	84.3%	
Current Liabilities	2,746,454	Operating Margin	2,543,146	15.7%	
Long Term Liabilities	2,964,770	Other Income	0	0.0%	
Total Equity	8,676,138	Other Expense	0	0.0%	
Total Liab. and Equity	14,387,362	Net Profit or Loss	2,543,146	15.7%	
061501 HOSPICECARE OF BLDR AND BROOMFIELD CNTY LAFAYETTE				Nonprofit - Other	
2594 TRAILRIDGE DRIVE EAST		12/31/2011 365 Days Submitted		Hospice	
LAFAYETTE, CO 80026					
BOULDER				Key Performance Ind.	
CAHABA				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	68.6
				Medicare LOS	76.5
				Current Ratio	2.9
				Days to Collect	51.2
				Avg Payment Days	29.7
				Depreciation Rate	24.6%
				Return on Equity	10.4%
Balance Sheet		Income Statement			
Current Assets	4,150,649	Total Charges	15,987,465		
Fixed Assets	2,266,949	Contract Allowance	0	0.0%	
Other Assets	16,250	Operating Revenue	15,987,465	100.0%	
Total Assets	13,294,525	Operating Expense	14,749,487	92.3%	
Current Liabilities	1,443,071	Operating Margin	1,237,978	7.7%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	11,851,454	Other Expense	0	0.0%	
Total Liab. and Equity	13,294,525	Net Profit or Loss	1,237,978	7.7%	

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231582 HEARTLAND HOME HEALTH CARE AND HOSPICE				Proprietary - Individual	
3230 EAGLE PARK DRIVE NE, SUITE 200		12/31/2011 365 Days Submitted		Hospice	
GRAND RAPIDS, MI 49525					
KENT					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	100.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	92.1
				Medicare LOS	95.4
				Current Ratio	1.8
				Days to Collect	26.7
				Avg Payment Days	8.6
				Depreciation Rate	24.3%
				Return on Equity	118.8%
Balance Sheet		Income Statement			
Current Assets	1,178,859	Total Charges	15,975,399		
Fixed Assets	36,509	Contract Allowance	0	0.0%	
Other Assets	11,762	Operating Revenue	15,975,399	100.0%	
Total Assets	1,227,130	Operating Expense	15,276,167	95.6%	
Current Liabilities	638,663	Operating Margin	699,232	4.4%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	588,467	Other Expense	0	0.0%	
Total Liab. and Equity	1,227,130	Net Profit or Loss	699,232	4.4%	
341546 MOUNTAIN VALLEY HOSPICE & PALLIATIVE CARE				Nonprofit - Other	
1326 NORTH MAIN STREET		9/30/2011 365 Days Submitted		Hospice	
MOUNT AIRY, NC 27030					
SURRY					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	67.1
				Medicare LOS	69.8
				Current Ratio	4.3
				Days to Collect	44.2
				Avg Payment Days	31.8
				Depreciation Rate	7.9%
				Return on Equity	20.6%
Balance Sheet		Income Statement			
Current Assets	5,453,211	Total Charges	15,784,968		
Fixed Assets	4,703,321	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	15,784,968	100.0%	
Total Assets	10,156,532	Operating Expense	14,120,241	89.5%	
Current Liabilities	1,277,945	Operating Margin	1,664,727	10.5%	
Long Term Liabilities	800,422	Other Income	0	0.0%	
Total Equity	8,078,165	Other Expense	0	0.0%	
Total Liab. and Equity	10,156,532	Net Profit or Loss	1,664,727	10.5%	

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101523 BIG BEND HOSPICE INC				Nonprofit - Other	
1723 MAHAN CENTER BLVD		9/30/2011 365 Days Submitted		Hospice	
TALLAHASSEE, FL 32308					
LEON					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	11.9%
				Home Healthcare	0.0%
				Length of Stay	18.9
				Medicare LOS	19.2
				Current Ratio	2.1
				Days to Collect	29.5
				Avg Payment Days	25.9
				Depreciation Rate	8.5%
				Return on Equity	-20.2%
Balance Sheet					
Income Statement					
Current Assets	4,914,087	Total Charges	15,676,073		
Fixed Assets	3,063,780	Contract Allowance	0	0.0%	
Other Assets	85,813	Operating Revenue	15,676,073	100.0%	
Total Assets	10,977,867	Operating Expense	17,407,680	111.0%	
Current Liabilities	2,385,095	Operating Margin	-1,731,607	-11.0%	
Long Term Liabilities	17,710	Other Income	0	0.0%	
Total Equity	8,575,062	Other Expense	0	0.0%	
Total Liab. and Equity	10,977,867	Net Profit or Loss	(1,731,607)	-11.0%	
231527 ANGELA HOSPICE HOME CARE INC					
14100 NEWBURGH ROAD		6/30/2011 365 Days Submitted		Hospice	
LIVONIA, MI 48154					
WAYNE					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	27.4%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	43.3
				Medicare LOS	45.0
				Current Ratio	2.0
				Days to Collect	33.3
				Avg Payment Days	30.6
				Depreciation Rate	3.9%
				Return on Equity	-10.4%
Balance Sheet					
Income Statement					
Current Assets	3,474,242	Total Charges	15,605,151		
Fixed Assets	20,221,940	Contract Allowance	0	0.0%	
Other Assets	44,157	Operating Revenue	15,605,151	100.0%	
Total Assets	25,283,990	Operating Expense	17,750,779	113.7%	
Current Liabilities	1,722,791	Operating Margin	-2,145,628	-13.7%	
Long Term Liabilities	2,861,565	Other Income	0	0.0%	
Total Equity	20,699,634	Other Expense	0	0.0%	
Total Liab. and Equity	25,283,990	Net Profit or Loss	(2,145,628)	-13.7%	

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141516 ADVOCATE HOSPICE				Nonprofit - Church	
1441 BRANDING LANE, SUITE 200		12/31/2011 365 Days Submitted		Hospice	
DOWNS GROVE, IL 60515					
DUPAGE					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	37.8
				Medicare LOS	41.8
				Current Ratio	2.7
				Days to Collect	45.8
				Avg Payment Days	43.5
				Depreciation Rate	259.0%
				Return on Equity	12.9%
Balance Sheet		Income Statement			
Current Assets	7,451,000	Total Charges	15,602,927		
Fixed Assets	46,000	Contract Allowance	0	0.0%	
Other Assets	370,000	Operating Revenue	15,602,927	100.0%	
Total Assets	<u>7,867,000</u>	Operating Expense	<u>14,950,485</u>	95.8%	
Current Liabilities	2,801,000	Operating Margin	652,442	4.2%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	<u>5,066,000</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>7,867,000</u>	Net Profit or Loss	<u>652,442</u>	4.2%	
291512 SOLARI HOSPICE CARE, LLC				Proprietary - Partnership	
2810 WEST CHARLESTON BLVD SUITE 58		12/31/2011 365 Days Submitted		Hospice	
LAS VEGAS, NV 89102					
CLARK					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	63.4
				Medicare LOS	69.1
				Current Ratio	5.6
				Days to Collect	38.8
				Avg Payment Days	19.1
				Depreciation Rate	0.0%
				Return on Equity	59.0%
Balance Sheet		Income Statement			
Current Assets	4,806,370	Total Charges	15,590,938		
Fixed Assets	223,652	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	15,590,938	100.0%	
Total Assets	<u>5,031,352</u>	Operating Expense	<u>13,129,945</u>	84.2%	
Current Liabilities	862,308	Operating Margin	2,460,993	15.8%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	<u>4,169,044</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>5,031,352</u>	Net Profit or Loss	<u>2,460,993</u>	15.8%	

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231574 BEAUMONT HOSPICE				Nonprofit - Other	
1200 STEPHENSON HIGHWAY		12/31/2011 365 Days Submitted		Hospice	
TROY, MI 48083					
OAKLAND					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	25.9%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	34.5
				Medicare LOS	37.1
				Current Ratio	1.6
				Days to Collect	156.0
				Avg Payment Days	4.9
				Depreciation Rate	42.9%
				Return on Equity	28.2%
Balance Sheet		Income Statement			
Current Assets	6,669,215	Total Charges	15,587,388		
Fixed Assets	157,033	Contract Allowance	0	0.0%	
Other Assets	10,735	Operating Revenue	15,587,388	100.0%	
Total Assets	6,826,248	Operating Expense	14,804,690	95.0%	
Current Liabilities	4,048,047	Operating Margin	782,698	5.0%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	2,778,201	Other Expense	0	0.0%	
Total Liab. and Equity	6,826,248	Net Profit or Loss	782,698	5.0%	
671561 INTERIM HOSPICE OF WEST TEXAS				Proprietary - Individual	
5224 75TH STREET STE D		12/31/2011 365 Days Submitted		Hospice	
LUBBOCK, TX 79424					
LUBBOCK					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	14.5
				Medicare LOS	15.7
				Current Ratio	1.2
				Days to Collect	81.2
				Avg Payment Days	10.3
				Depreciation Rate	259.3%
				Return on Equity	408.0%
Balance Sheet		Income Statement			
Current Assets	3,485,607	Total Charges	15,565,963		
Fixed Assets	84,250	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	15,565,963	100.0%	
Total Assets	3,569,857	Operating Expense	12,455,309	80.0%	
Current Liabilities	2,807,475	Operating Margin	3,110,654	20.0%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	762,382	Other Expense	0	0.0%	
Total Liab. and Equity	3,569,857	Net Profit or Loss	3,110,654	20.0%	

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341530 FOUR SEASONS COMPASSION FOR LIFE				Nonprofit - Other	
171 HOSPITAL DRIVE, JWB SUITE 600		9/30/2011 365 Days Submitted		Hospice	
HIGHLANDS, NC 28741					
MACON					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	31.8%
				Nursing	1.0%
				Home Healthcare	0.0%
				Length of Stay	63.8
				Medicare LOS	66.1
				Current Ratio	2.3
				Days to Collect	56.8
				Avg Payment Days	36.6
				Depreciation Rate	6.2%
				Return on Equity	-0.7%
Balance Sheet		Income Statement			
Current Assets	5,036,562	Total Charges	15,501,268		
Fixed Assets	6,470,976	Contract Allowance	0	0.0%	
Other Assets	470,167	Operating Revenue	15,501,268	100.0%	
Total Assets	12,046,245	Operating Expense	15,568,597	100.4%	
Current Liabilities	2,198,941	Operating Margin	-67,329	-0.4%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	9,847,304	Other Expense	0	0.0%	
Total Liab. and Equity	12,046,245	Net Profit or Loss	(67,329)	-0.4%	
451530 HOUSTON HOSPICE				Nonprofit - Other	
1905 HOLCOMBE		12/31/2011 365 Days Submitted		Hospice	
HOUSTON, TX 77030					
HARRIS					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.2%
				Nursing	0.4%
				Home Healthcare	0.0%
				Length of Stay	37.2
				Medicare LOS	40.6
				Current Ratio	3.3
				Days to Collect	58.6
				Avg Payment Days	43.1
				Depreciation Rate	20.2%
				Return on Equity	19.5%
Balance Sheet		Income Statement			
Current Assets	5,193,901	Total Charges	15,454,715		
Fixed Assets	828,754	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	15,454,715	100.0%	
Total Assets	11,738,888	Operating Expense	13,474,436	87.2%	
Current Liabilities	1,590,782	Operating Margin	1,980,279	12.8%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	10,148,106	Other Expense	0	0.0%	
Total Liab. and Equity	11,738,888	Net Profit or Loss	1,980,279	12.8%	

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041529 CIRCLE OF LIFE HOSPICE				Nonprofit - Other	
901 JONES ROAD		12/31/2011 365 Days Submitted		Hospice	
SPRINGDALE, AR 72762					
WASHINGTON					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	18.1%
				Nursing	0.3%
				Home Healthcare	0.0%
				Length of Stay	36.3
				Medicare LOS	37.0
				Current Ratio	3.9
				Days to Collect	118.3
				Avg Payment Days	29.8
				Depreciation Rate	4.7%
				Return on Equity	16.9%
Balance Sheet		Income Statement			
Current Assets	6,730,727	Total Charges	15,449,391		
Fixed Assets	10,711,128	Contract Allowance	0	0.0%	
Other Assets	1,183,104	Operating Revenue	15,449,391	100.0%	
Total Assets	17,466,855	Operating Expense	12,793,434	82.8%	
Current Liabilities	1,705,530	Operating Margin	2,655,957	17.2%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	15,761,325	Other Expense	0	0.0%	
Total Liab. and Equity	17,466,855	Net Profit or Loss	2,655,957	17.2%	
411511 ODYSSEY HOSPICE				Proprietary - Individual	
2374 POST ROAD, SUITE 205		12/31/2011 365 Days Submitted		Hospice	
WARWICK, RI 02886					
KENT					
				Key Performance Ind.	
NATIONAL HERITAGE (HHA - A)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	94.5
				Medicare LOS	95.0
				Current Ratio	1.6
				Days to Collect	7,558.0
				Avg Payment Days	9,298.0
				Depreciation Rate	0.2%
				Return on Equity	2.8%
Balance Sheet		Income Statement			
Current Assets	520,330,630	Total Charges	15,335,351		
Fixed Assets	46,245,424	Contract Allowance	0	0.0%	
Other Assets	963,751,770	Operating Revenue	15,335,351	100.0%	
Total Assets	1,530,327,824	Operating Expense	9,658,257	63.0%	
Current Liabilities	328,094,388	Operating Margin	5,677,094	37.0%	
Long Term Liabilities	999,702,066	Other Income	0	0.0%	
Total Equity	202,531,370	Other Expense	0	0.0%	
Total Liab. and Equity	1,530,327,824	Net Profit or Loss	5,677,094	37.0%	

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051757 HOSPICE TOUCH INC - SANTA ANA				Proprietary - Individual	
3401 WEST SUNFLOWER AVE, STE 100		12/31/2011 365 Days Submitted		Hospice	
SANTA ANA, CA 92704					
ORANGE					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	21.6%
				Nursing	2.7%
				Home Healthcare	0.0%
				Length of Stay	58.8
				Medicare LOS	61.0
				Current Ratio	2.3
				Days to Collect	63.1
				Avg Payment Days	48.1
				Depreciation Rate	61.1%
				Return on Equity	32.8%
Balance Sheet		Income Statement			
Current Assets	4,670,952	Total Charges	15,281,628		
Fixed Assets	184,694	Contract Allowance	0	0.0%	
Other Assets	448,887	Operating Revenue	15,281,628	100.0%	
Total Assets	5,334,463	Operating Expense	14,304,067	93.6%	
Current Liabilities	2,043,728	Operating Margin	977,561	6.4%	
Long Term Liabilities	311,449	Other Income	0	0.0%	
Total Equity	2,979,286	Other Expense	0	0.0%	
Total Liab. and Equity	5,334,463	Net Profit or Loss	977,561	6.4%	
111553 VITAS HEALTHCARE CORPORATION OF GEORGIA				Proprietary - Individual	
1575 NORTHSIDE DRIVE, SUITE 375		12/31/2011 365 Days Submitted		Hospice	
ATLANTA, GA 30318					
FULTON					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	16.0%
				Home Healthcare	0.0%
				Length of Stay	63.5
				Medicare LOS	70.0
				Current Ratio	0.1
				Days to Collect	17.9
				Avg Payment Days	17.1
				Depreciation Rate	82.5%
				Return on Equity	7.3%
Balance Sheet		Income Statement			
Current Assets	784,521	Total Charges	15,251,537		
Fixed Assets	539,636	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	15,251,537	100.0%	
Total Assets	4,332,893	Operating Expense	15,485,624	101.5%	
Current Liabilities	7,514,007	Operating Margin	-234,087	-1.5%	
Long Term Liabilities	13,544	Other Income	0	0.0%	
Total Equity	-3,194,658	Other Expense	0	0.0%	
Total Liab. and Equity	4,332,893	Net Profit or Loss	(234,087)	-1.5%	

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291504 ODYSSEY HOSPICE			Proprietary - Individual		
4011 A MCLEOD DRIVE			12/31/2011 365 Days Submitted		
LAS VEGAS, NV 89121			Hospice		
CLARK			Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES			Skilled Nursing 0.0%		
			Nursing 0.0%		
			Home Healthcare 0.0%		
			Length of Stay 72.7		
			Medicare LOS 74.9		
			Current Ratio 1.6		
			Days to Collect 7,654.4		
			Avg Payment Days 8,813.1		
			Depreciation Rate 0.7%		
			Return on Equity 2.4%		
Balance Sheet		Income Statement			
Current Assets	520,330,630	Total Charges	15,142,122		
Fixed Assets	46,245,424	Contract Allowance	0	0.0%	
Other Assets	963,751,770	Operating Revenue	15,142,122	100.0%	
Total Assets	1,530,327,824	Operating Expense	10,189,707	67.3%	
Current Liabilities	328,094,388	Operating Margin	4,952,415	32.7%	
Long Term Liabilities	999,702,066	Other Income	0	0.0%	
Total Equity	202,531,370	Other Expense	0	0.0%	
Total Liab. and Equity	1,530,327,824	Net Profit or Loss	4,952,415	32.7%	
421591 AGAPE HOSPICE OF THE GRAND STRAND			Proprietary - Individual		
128A PROFESSIONAL PARK DRIVE			12/31/2011 365 Days Submitted		
CONWAY, SC 29526			Hospice		
HORRY			Key Performance Ind.		
BLUE CROSS (SOUTH CAROLINA)			Skilled Nursing 4.0%		
			Nursing 0.0%		
			Home Healthcare 0.0%		
			Length of Stay 111.4		
			Medicare LOS 116.1		
			Current Ratio 4.5		
			Days to Collect 35.4		
			Avg Payment Days 12.1		
			Depreciation Rate 1,064.9%		
			Return on Equity 270.1%		
Balance Sheet		Income Statement			
Current Assets	1,952,469	Total Charges	15,116,206		
Fixed Assets	71,661	Contract Allowance	0	0.0%	
Other Assets	1,485,101	Operating Revenue	15,116,206	100.0%	
Total Assets	3,509,231	Operating Expense	12,480,283	82.6%	
Current Liabilities	434,745	Operating Margin	2,635,923	17.4%	
Long Term Liabilities	2,098,610	Other Income	0	0.0%	
Total Equity	975,876	Other Expense	0	0.0%	
Total Liab. and Equity	3,509,231	Net Profit or Loss	2,635,923	17.4%	

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011522 WIREGRASS HOSPICE, DOTHAN				Proprietary - Individual	
2740 HEADLAND AVENUE		12/31/2011 365 Days Submitted		Hospice	
DOTHAN, AL 36303					
HOUSTON				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	95.8
				Medicare LOS	102.1
				Current Ratio	1.6
				Days to Collect	7,685.4
				Avg Payment Days	8,881.2
				Depreciation Rate	0.2%
				Return on Equity	2.5%
<hr/>					
231556 HOSPICE OF MECOSTA COUNTY				Nonprofit - Other	
400 PERRY STREET		12/31/2011 365 Days Submitted		Hospice	
BIG RAPIDS, MI 49307					
MECOSTA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	29.6%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	73.6
				Medicare LOS	78.7
				Current Ratio	0.8
				Days to Collect	132.0
				Avg Payment Days	264.3
				Depreciation Rate	1.1%
				Return on Equity	40.9%
<hr/>					
Balance Sheet		Income Statement			
Current Assets	520,330,630	Total Charges	15,081,169		
Fixed Assets	46,245,424	Contract Allowance	0	0.0%	
Other Assets	963,751,770	Operating Revenue	15,081,169	100.0%	
Total Assets	1,530,327,824	Operating Expense	10,111,526	67.0%	
Current Liabilities	328,094,388	Operating Margin	4,969,643	33.0%	
Long Term Liabilities	999,702,066	Other Income	0	0.0%	
Total Equity	202,531,370	Other Expense	0	0.0%	
Total Liab. and Equity	1,530,327,824	Net Profit or Loss	4,969,643	33.0%	

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451741 HEART TO HEART HOSPICE OF TEXAS				Proprietary - Individual	
1500 WATERS RIDGE DRIVE SUITE 100		12/31/2011 365 Days Submitted		Hospice	
LEWISVILLE, TX 75057					
DENTON					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	95.1
				Medicare LOS	96.7
				Current Ratio	3.8
				Days to Collect	66.2
				Avg Payment Days	25.0
				Depreciation Rate	139.3%
				Return on Equity	98.9%
Balance Sheet		Income Statement			
Current Assets	3,351,347	Total Charges	14,973,084		
Fixed Assets	36,187	Contract Allowance	0	0.0%	
Other Assets	507,640	Operating Revenue	14,973,084	100.0%	
Total Assets	3,899,226	Operating Expense	12,980,210	86.7%	
Current Liabilities	887,705	Operating Margin	1,992,874	13.3%	
Long Term Liabilities	996,742	Other Income	0	0.0%	
Total Equity	2,014,779	Other Expense	0	0.0%	
Total Liab. and Equity	3,899,226	Net Profit or Loss	1,992,874	13.3%	
231544 SPECTRUM HEALTH HOSPICE & PALLIATIVE CARE				Proprietary - Partnership	
4500 BRETON ROAD		6/30/2011 365 Days Submitted		Hospice	
GRAND RAPIDS, MI 49508					
KENT					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	27.2%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	44.8
				Medicare LOS	47.7
				Current Ratio	1.1
				Days to Collect	54.0
				Avg Payment Days	20.9
				Depreciation Rate	21.8%
				Return on Equity	45.1%
Balance Sheet		Income Statement			
Current Assets	2,205,753	Total Charges	14,814,393		
Fixed Assets	169,740	Contract Allowance	0	0.0%	
Other Assets	6,653	Operating Revenue	14,814,393	100.0%	
Total Assets	2,647,488	Operating Expense	14,510,828	98.0%	
Current Liabilities	1,974,277	Operating Margin	303,565	2.0%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	673,211	Other Expense	0	0.0%	
Total Liab. and Equity	2,647,488	Net Profit or Loss	303,565	2.0%	

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341535 PALLIATIVE CARE CTR & HOSPICE OF CATAWBA VALLEY				Nonprofit - Other	
3967 ROBINSON ROAD		12/31/2011 365 Days Submitted		Hospice	
NEWTON, NC 28658					
CATAWBA					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	19.8%
				Nursing	0.4%
				Home Healthcare	0.0%
				Length of Stay	58.7
				Medicare LOS	64.2
				Current Ratio	5.4
				Days to Collect	47.6
				Avg Payment Days	24.4
				Depreciation Rate	3.6%
				Return on Equity	3.3%
Balance Sheet		Income Statement			
Current Assets	5,106,624	Total Charges	14,764,127		
Fixed Assets	13,151,838	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	14,764,127	100.0%	
Total Assets	20,180,891	Operating Expense	14,269,484	96.6%	
Current Liabilities	952,798	Operating Margin	494,643	3.4%	
Long Term Liabilities	4,420,479	Other Income	0	0.0%	
Total Equity	14,807,614	Other Expense	0	0.0%	
Total Liab. and Equity	20,180,891	Net Profit or Loss	494,643	3.4%	
061500 PIKES PEAK HOSPICE & PALLIATIVE CARE				Nonprofit - Other	
825 EAST PIKES PEAK AVENUE #400		9/30/2011 365 Days Submitted		Hospice	
COLORADO SPRINGS, CO 80903					
EL PASO					
CAHABA					
				Key Performance Ind.	
				Skilled Nursing	15.5%
				Nursing	0.4%
				Home Healthcare	0.0%
				Length of Stay	58.4
				Medicare LOS	63.6
				Current Ratio	2.9
				Days to Collect	39.9
				Avg Payment Days	27.9
				Depreciation Rate	19.6%
				Return on Equity	5.7%
Balance Sheet		Income Statement			
Current Assets	3,462,914	Total Charges	14,741,557		
Fixed Assets	1,831,429	Contract Allowance	0	0.0%	
Other Assets	256,259	Operating Revenue	14,741,557	100.0%	
Total Assets	16,208,720	Operating Expense	13,888,529	94.2%	
Current Liabilities	1,200,523	Operating Margin	853,028	5.8%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	15,008,197	Other Expense	0	0.0%	
Total Liab. and Equity	16,208,720	Net Profit or Loss	853,028	5.8%	

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111507 WELLSTAR COMMUNITY HOSPICE				Nonprofit - Church	
4040 HOSPITAL WEST DRIVE		6/30/2011 365 Days Submitted		Hospice	
AUSTELL, GA 30106					
COBB					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	35.4%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	32.0
				Medicare LOS	31.3
				Current Ratio	
				Days to Collect	0.0
				Avg Payment Days	0.0
				Depreciation Rate	0.0%
				Return on Equity	0.0%
Balance Sheet		Income Statement			
Current Assets	0	Total Charges	14,738,261		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	14,738,261	100.0%	
Total Assets	0	Operating Expense	7,085,691	48.1%	
Current Liabilities	0	Operating Margin	7,652,570	51.9%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	0	Net Profit or Loss	7,652,570	51.9%	
361520 MOUNT CARMEL HOSPICE				Nonprofit - Church	
1144 DUBLIN ROAD		6/30/2011 365 Days Submitted		Hospice	
COLUMBUS, OH 43215					
FRANKLIN					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	77.6%
				Nursing	11.1%
				Home Healthcare	0.0%
				Length of Stay	51.3
				Medicare LOS	54.3
				Current Ratio	2.8
				Days to Collect	30.1
				Avg Payment Days	14.9
				Depreciation Rate	21.7%
				Return on Equity	41.5%
Balance Sheet		Income Statement			
Current Assets	1,834,397	Total Charges	14,710,920		
Fixed Assets	460,510	Contract Allowance	0	0.0%	
Other Assets	97,998	Operating Revenue	14,710,920	100.0%	
Total Assets	5,044,236	Operating Expense	12,945,132	88.0%	
Current Liabilities	658,465	Operating Margin	1,765,788	12.0%	
Long Term Liabilities	135,567	Other Income	0	0.0%	
Total Equity	4,250,204	Other Expense	0	0.0%	
Total Liab. and Equity	5,044,236	Net Profit or Loss	1,765,788	12.0%	

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321520 VISTACARE HOSPICE				Proprietary - Individual	
5600 WYOMING BLVD NE, SUITE 10		12/31/2011 365 Days Submitted		Hospice	
ALBUQUERQUE, NM 87109					
BERNALILLO					
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	57.3
				Medicare LOS	60.8
				Current Ratio	1.6
				Days to Collect	7,946.9
				Avg Payment Days	7,463.0
				Depreciation Rate	0.5%
				Return on Equity	1.3%
Balance Sheet		Income Statement			
Current Assets	520,330,630	Total Charges	14,584,820		
Fixed Assets	46,245,424	Contract Allowance	0	0.0%	
Other Assets	963,751,770	Operating Revenue	14,584,820	100.0%	
Total Assets	1,530,327,824	Operating Expense	12,033,017	82.5%	
Current Liabilities	328,094,388	Operating Margin	2,551,803	17.5%	
Long Term Liabilities	999,702,066	Other Income	0	0.0%	
Total Equity	202,531,370	Other Expense	0	0.0%	
Total Liab. and Equity	1,530,327,824	Net Profit or Loss	2,551,803	17.5%	
241535 WINONA AREA HOSPICE C M H AFF				Nonprofit - Other	
175 EAST WABASHA STREET		9/30/2011 365 Days Submitted		Hospice	
WINONA, MN 55987					
WINONA					
NATIONAL GOVERNMENT SERVICES				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	52.4
				Medicare LOS	52.9
				Current Ratio	2.8
				Days to Collect	40.8
				Avg Payment Days	24.1
				Depreciation Rate	0.2%
				Return on Equity	-1.1%
Balance Sheet		Income Statement			
Current Assets	2,855,949	Total Charges	14,550,674		
Fixed Assets	6,384,961	Contract Allowance	0	0.0%	
Other Assets	1,277,448	Operating Revenue	14,550,674	100.0%	
Total Assets	10,518,358	Operating Expense	14,638,674	100.6%	
Current Liabilities	1,007,877	Operating Margin	-88,000	-0.6%	
Long Term Liabilities	1,371,313	Other Income	0	0.0%	
Total Equity	8,139,168	Other Expense	0	0.0%	
Total Liab. and Equity	10,518,358	Net Profit or Loss	(88,000)	-0.6%	

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221508 MERRIMACK VALLEY HOSPICE, INC				Proprietary - Partnership	
360 MERRIMACK STREET, BUILDING 9		9/30/2011 365 Days Submitted		Hospice	
LAWRENCE, MA 01843					
ESSEX					
NATIONAL HERITAGE (HHA - A)				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	35.5
				Medicare LOS	37.0
				Current Ratio	2.1
				Days to Collect	53.1
				Avg Payment Days	46.6
				Depreciation Rate	1.1%
				Return on Equity	10.3%
Balance Sheet		Income Statement			
Current Assets	9,441,286	Total Charges	14,513,459		
Fixed Assets	8,819,216	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	14,513,459	100.0%	
Total Assets	21,566,496	Operating Expense	13,081,815	90.1%	
Current Liabilities	4,539,250	Operating Margin	1,431,644	9.9%	
Long Term Liabilities	3,149,569	Other Income	0	0.0%	
Total Equity	13,877,677	Other Expense	0	0.0%	
Total Liab. and Equity	21,566,496	Net Profit or Loss	1,431,644	9.9%	
101543 SEASONS HOSPICE & PALLIATIVE CARE OF SOUTHERN FLOR				Proprietary - Individual	
5200 NORTHEAST 2ND AVENUE		12/31/2011 365 Days Submitted		Hospice	
MIAMI, FL 33137					
BLUE CROSS (SOUTH CAROLINA)					
				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	84.7
				Medicare LOS	88.7
				Current Ratio	1.0
				Days to Collect	79.6
				Avg Payment Days	37.8
				Depreciation Rate	190.9%
				Return on Equity	17.0%
Balance Sheet		Income Statement			
Current Assets	4,681,068	Total Charges	14,420,980		
Fixed Assets	387,291	Contract Allowance	0	0.0%	
Other Assets	2,975,163	Operating Revenue	14,420,980	100.0%	
Total Assets	7,768,359	Operating Expense	13,923,738	96.6%	
Current Liabilities	4,840,118	Operating Margin	497,242	3.4%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	2,928,241	Other Expense	0	0.0%	
Total Liab. and Equity	7,768,359	Net Profit or Loss	497,242	3.4%	

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051555 SUTTER VISITING NURSE ASSOC & HOSPICE				Nonprofit - Other	
1900 POWELL STREET		12/31/2011 365 Days Submitted		Hospice	
EMERYVILLE, CA 94608					
ALAMEDA					
				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	42.5
				Medicare LOS	42.6
				Current Ratio	2.2
				Days to Collect	622.4
				Avg Payment Days	261.4
				Depreciation Rate	2.0%
				Return on Equity	-1.9%
Balance Sheet		Income Statement			
Current Assets	30,478,931	Total Charges	14,271,139		
Fixed Assets	5,889,663	Contract Allowance	0	0.0%	
Other Assets	3,811,236	Operating Revenue	14,271,139	100.0%	
Total Assets	40,079,996	Operating Expense	14,758,990	103.4%	
Current Liabilities	13,832,027	Operating Margin	-487,851	-3.4%	
Long Term Liabilities	298,844	Other Income	0	0.0%	
Total Equity	25,949,125	Other Expense	0	0.0%	
Total Liab. and Equity	40,079,996	Net Profit or Loss	(487,851)	-3.4%	
111560 VISTACARE HOSPICE- COLUMBUS				Proprietary - Individual	
100 BROOKSTONE CENTRE PARKWAY		12/31/2011 365 Days Submitted		Hospice	
COLUMBUS, GA 31904					
MUSCOGEE					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	77.9
				Medicare LOS	84.4
				Current Ratio	1.6
				Days to Collect	8,129.9
				Avg Payment Days	8,285.9
				Depreciation Rate	0.5%
				Return on Equity	1.7%
Balance Sheet		Income Statement			
Current Assets	520,330,630	Total Charges	14,256,639		
Fixed Assets	46,245,424	Contract Allowance	0	0.0%	
Other Assets	963,751,770	Operating Revenue	14,256,639	100.0%	
Total Assets	1,530,327,824	Operating Expense	10,837,918	76.0%	
Current Liabilities	328,094,388	Operating Margin	3,418,721	24.0%	
Long Term Liabilities	999,702,066	Other Income	0	0.0%	
Total Equity	202,531,370	Other Expense	0	0.0%	
Total Liab. and Equity	1,530,327,824	Net Profit or Loss	3,418,721	24.0%	

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391637 HEARTLAND HOSPICE SERVICES INC				Proprietary - Individual	
881 MARCON BLVD SUITE 3700		12/31/2011 365 Days Submitted		Hospice	
ALLENTOWN, PA 18109					
LEHIGH					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	100.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	58.2
				Medicare LOS	61.3
				Current Ratio	1.7
				Days to Collect	33.1
				Avg Payment Days	8.4
				Depreciation Rate	24.8%
				Return on Equity	104.7%
Balance Sheet		Income Statement			
Current Assets	1,285,667	Total Charges	14,164,389		
Fixed Assets	27,437	Contract Allowance	0	0.0%	
Other Assets	4,993	Operating Revenue	14,164,389	100.0%	
Total Assets	1,318,097	Operating Expense	13,559,236	95.7%	
Current Liabilities	740,268	Operating Margin	605,153	4.3%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	577,829	Other Expense	0	0.0%	
Total Liab. and Equity	1,318,097	Net Profit or Loss	605,153	4.3%	
011605 ODYSSEY HOSPICE (MOBILE)				Proprietary - Individual	
2800 DAUPHIN STREET, SUITE 103		12/31/2011 365 Days Submitted		Hospice	
MOBILE, AL 36606					
MOBILE					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	87.1
				Medicare LOS	91.9
				Current Ratio	1.6
				Days to Collect	8,250.4
				Avg Payment Days	9,147.9
				Depreciation Rate	0.2%
				Return on Equity	2.1%
Balance Sheet		Income Statement			
Current Assets	520,330,630	Total Charges	14,048,428		
Fixed Assets	46,245,424	Contract Allowance	0	0.0%	
Other Assets	963,751,770	Operating Revenue	14,048,428	100.0%	
Total Assets	1,530,327,824	Operating Expense	9,816,735	69.9%	
Current Liabilities	328,094,388	Operating Margin	4,231,693	30.1%	
Long Term Liabilities	999,702,066	Other Income	0	0.0%	
Total Equity	202,531,370	Other Expense	0	0.0%	
Total Liab. and Equity	1,530,327,824	Net Profit or Loss	4,231,693	30.1%	

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111504 HOSPICE SAVANNAH, INC.				Nonprofit - Other	
1674 CHATHAM PARKWAY		12/31/2011 365 Days Submitted		Hospice	
SAVANNAH, GA 31405					
CHATHAM				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	23.6%
				Nursing	1.9%
				Home Healthcare	0.0%
				Length of Stay	55.4
				Medicare LOS	60.0
				Current Ratio	3.2
				Days to Collect	30.3
				Avg Payment Days	30.3
				Depreciation Rate	3.0%
				Return on Equity	-3.3%
Balance Sheet		Income Statement			
Current Assets	3,774,741	Total Charges	14,022,973		
Fixed Assets	6,028,077	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	14,022,973	100.0%	
Total Assets	9,803,318	Operating Expense	14,308,601	102.0%	
Current Liabilities	1,187,218	Operating Margin	-285,628	-2.0%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	8,616,100	Other Expense	0	0.0%	
Total Liab. and Equity	9,803,318	Net Profit or Loss	(285,628)	-2.0%	
361602 HARBOR LIGHT HOSPICE				Proprietary - Corporation	
734-C ALPHA DRIVE		12/31/2011 365 Days Submitted		Hospice	
HIGHLAND HEIGHTS, OH 44143					
CUYAHOGA				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	64.1%
				Nursing	3.4%
				Home Healthcare	0.0%
				Length of Stay	104.9
				Medicare LOS	105.1
				Current Ratio	2.2
				Days to Collect	40.0
				Avg Payment Days	25.1
				Depreciation Rate	7.8%
				Return on Equity	-1.6%
Balance Sheet		Income Statement			
Current Assets	2,221,569	Total Charges	14,018,226		
Fixed Assets	1,845	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	14,018,226	100.0%	
Total Assets	2,243,708	Operating Expense	14,037,662	100.1%	
Current Liabilities	1,004,049	Operating Margin	-19,436	-0.1%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	1,239,659	Other Expense	0	0.0%	
Total Liab. and Equity	2,243,708	Net Profit or Loss	(19,436)	-0.1%	

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031549 HOSPICE INSPIRIS				Proprietary - Corporation	
2025 NORTH 3RD STREET, SUITE B205		12/31/2011 365 Days Submitted		Hospice	
PHOENIX, AZ 85004					
MARICOPA					
NATIONAL GOVERNMENT SERVICES				Key Performance Ind.	
Balance Sheet		Income Statement		Skilled Nursing	0.0%
Current Assets	15,790,000,000	Total Charges	13,978,406	Nursing	0.0%
Fixed Assets	11,979,000,000	Contract Allowance	0	Home Healthcare	0.0%
Other Assets	15,964,000,000	Operating Revenue	13,978,406	Length of Stay	89.4
Total Assets	43,733,000,000	Operating Expense	10,152,029	Medicare LOS	91.9
Current Liabilities	18,565,000,000	Operating Margin	3,826,377	Current Ratio	0.9
Long Term Liabilities	2,779,000,000	Other Income	0	Days to Collect	0.0
Total Equity	22,389,000,000	Other Expense	0	Avg Payment Days	0.0
Total Liab. and Equity	43,733,000,000	Net Profit or Loss	3,826,377	Depreciation Rate	0.0%
				Return on Equity	0.0%
451563 VISTACARE HOSPICE				Proprietary - Individual	
4242 WOODCOCK DRIVE #101		12/31/2011 365 Days Submitted		Hospice	
SAN ANTONIO, TX 78228					
BEXAR					
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.	
Balance Sheet		Income Statement		Skilled Nursing	0.0%
Current Assets	520,330,630	Total Charges	13,925,409	Nursing	0.0%
Fixed Assets	46,245,424	Contract Allowance	0	Home Healthcare	0.0%
Other Assets	963,751,770	Operating Revenue	13,925,409	Length of Stay	95.6
Total Assets	1,530,327,824	Operating Expense	11,632,274	Medicare LOS	101.9
Current Liabilities	328,094,388	Operating Margin	2,293,135	Current Ratio	1.6
Long Term Liabilities	999,702,066	Other Income	0	Days to Collect	8,323.2
Total Equity	202,531,370	Other Expense	0	Avg Payment Days	7,720.1
Total Liab. and Equity	1,530,327,824	Net Profit or Loss	2,293,135	Depreciation Rate	0.3%
				Return on Equity	1.1%

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051637 COMPANION HOSPICE				Proprietary - Partnership	
2041 W ORANGEWOOD AVENUE		12/31/2011 365 Days Submitted		Hospice	
ORANGE, CA 92868					
ORANGE				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	52.3
				Medicare LOS	56.5
				Current Ratio	2.9
				Days to Collect	36.7
				Avg Payment Days	17.7
				Depreciation Rate	87.0%
				Return on Equity	-0.6%
Balance Sheet		Income Statement			
Current Assets	2,660,515	Total Charges	13,861,970		
Fixed Assets	12,453	Contract Allowance	0	0.0%	
Other Assets	58,032	Operating Revenue	13,861,970	100.0%	
Total Assets	2,731,000	Operating Expense	13,873,594	100.1%	
Current Liabilities	929,500	Operating Margin	-11,624	-0.1%	
Long Term Liabilities	9,375	Other Income	0	0.0%	
Total Equity	1,792,125	Other Expense	0	0.0%	
Total Liab. and Equity	2,731,000	Net Profit or Loss	(11,624)	-0.1%	
161502 HOSPICE OF SIOUXLAND				Nonprofit - Church	
4300 HAMILTON BLVD		6/30/2011 365 Days Submitted		Hospice	
SIOUX CITY, IA 51104					
WOODBURY				Key Performance Ind.	
CAHABA				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	66.3
				Medicare LOS	69.0
				Current Ratio	1.6
				Days to Collect	67.5
				Avg Payment Days	64.3
				Depreciation Rate	12.0%
				Return on Equity	1.8%
Balance Sheet		Income Statement			
Current Assets	4,566,477	Total Charges	13,859,779		
Fixed Assets	99,632	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	13,859,779	100.0%	
Total Assets	8,994,012	Operating Expense	13,754,379	99.2%	
Current Liabilities	2,817,050	Operating Margin	105,400	0.8%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	5,761,962	Other Expense	0	0.0%	
Total Liab. and Equity	8,994,012	Net Profit or Loss	105,400	0.8%	

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051593 ODYSSEY HOSPICE				Proprietary - Individual	
225 W HOSPITALITY LANE, SUITE 102		12/31/2011 365 Days Submitted		Hospice	
SAN BERNARDINO, CA 92408					
SAN BERNARDINO					
NATIONAL GOVERNMENT SERVICES				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	75.9
				Medicare LOS	82.2
				Current Ratio	1.6
				Days to Collect	8,370.6
				Avg Payment Days	9,739.8
				Depreciation Rate	0.2%
				Return on Equity	2.3%
Balance Sheet					
Income Statement					
Current Assets	520,330,630	Total Charges	13,846,621		
Fixed Assets	46,245,424	Contract Allowance	0	0.0%	
Other Assets	963,751,770	Operating Revenue	13,846,621	100.0%	
Total Assets	1,530,327,824	Operating Expense	9,220,111	66.6%	
Current Liabilities	328,094,388	Operating Margin	4,626,510	33.4%	
Long Term Liabilities	999,702,066	Other Income	0	0.0%	
Total Equity	202,531,370	Other Expense	0	0.0%	
Total Liab. and Equity	1,530,327,824	Net Profit or Loss	4,626,510	33.4%	
451617 HOME HOSPICE					
516 NORTH TEXAS		12/31/2011 365 Days Submitted		Proprietary - Corporation	
ODESSA, TX 79761				Hospice	
ECTOR					
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	20.9%
				Home Healthcare	0.0%
				Length of Stay	92.4
				Medicare LOS	96.4
				Current Ratio	3.1
				Days to Collect	48.3
				Avg Payment Days	6.3
				Depreciation Rate	47.5%
				Return on Equity	29.4%
Balance Sheet					
Income Statement					
Current Assets	2,228,763	Total Charges	13,815,827		
Fixed Assets	219,679	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	13,815,827	100.0%	
Total Assets	2,448,442	Operating Expense	13,310,084	96.3%	
Current Liabilities	729,800	Operating Margin	505,743	3.7%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	1,718,642	Other Expense	0	0.0%	
Total Liab. and Equity	2,448,442	Net Profit or Loss	505,743	3.7%	

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231541 HOSPICE OF LITTLE TRAVERSE BAY, INC				Nonprofit - Other	
1 HILAND DRIVE		12/31/2011 365 Days Submitted		Hospice	
PETOSKEY, MI 49770					
EMMET					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	4.5%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	15.8
				Medicare LOS	17.2
				Current Ratio	8.3
				Days to Collect	51.1
				Avg Payment Days	12.9
				Depreciation Rate	1.2%
				Return on Equity	10.9%
Balance Sheet		Income Statement			
Current Assets	10,096,268	Total Charges	13,800,079		
Fixed Assets	1,840,562	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	13,800,079	100.0%	
Total Assets	11,936,830	Operating Expense	12,630,028	91.5%	
Current Liabilities	1,215,685	Operating Margin	1,170,051	8.5%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	10,721,145	Other Expense	0	0.0%	
Total Liab. and Equity	11,936,830	Net Profit or Loss	1,170,051	8.5%	
051759 ROZE ROOM HOSPICE OF THE VALLEY					
15315 MAGNOLIA BLVD SUITE 101		12/31/2011 365 Days Submitted		Proprietary - Individual	
SHERMAN OAKS, CA 91403					
LOS ANGELES					
				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	40.9%
				Nursing	0.6%
				Home Healthcare	0.0%
				Length of Stay	102.0
				Medicare LOS	107.6
				Current Ratio	4.0
				Days to Collect	65.8
				Avg Payment Days	21.5
				Depreciation Rate	129.0%
				Return on Equity	112.8%
Balance Sheet		Income Statement			
Current Assets	2,704,198	Total Charges	13,792,325		
Fixed Assets	11,521	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	13,792,325	100.0%	
Total Assets	2,741,216	Operating Expense	11,467,796	83.1%	
Current Liabilities	676,798	Operating Margin	2,324,529	16.9%	
Long Term Liabilities	2,901	Other Income	0	0.0%	
Total Equity	2,061,517	Other Expense	0	0.0%	
Total Liab. and Equity	2,741,216	Net Profit or Loss	2,324,529	16.9%	

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291502 FAMILY HOME HOSPICE				Proprietary - Individual	
1701 W CHARLESTON STE 150		12/31/2011 365 Days Submitted		Hospice	
LAS VEGAS, NV 89102					
CLARK					
				Key Performance Ind.	
AETNA (PETALUMA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	69.4
				Medicare LOS	76.8
				Current Ratio	(0.9)
				Days to Collect	37.8
				Avg Payment Days	2.5
				Depreciation Rate	741.1%
				Return on Equity	37.9%
Balance Sheet		Income Statement			
Current Assets	3,382,791	Total Charges	13,655,698		
Fixed Assets	919	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	13,655,698	100.0%	
Total Assets	3,383,710	Operating Expense	10,866,982	79.6%	
Current Liabilities	-3,974,740	Operating Margin	2,788,716	20.4%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	7,358,450	Other Expense	0	0.0%	
Total Liab. and Equity	3,383,710	Net Profit or Loss	2,788,716	20.4%	
171500 HARRY HYNES MEMORIAL HOSPICE				Nonprofit - Other	
313 S MARKET		12/31/2011 365 Days Submitted		Hospice	
WICHITA, KS 67202					
SEDGWICK					
				Key Performance Ind.	
BLUE CROSS (IOWA/SOUTH DAKOTA)				Skilled Nursing	28.2%
				Nursing	0.5%
				Home Healthcare	0.0%
				Length of Stay	40.3
				Medicare LOS	42.5
				Current Ratio	6.9
				Days to Collect	42.0
				Avg Payment Days	38.8
				Depreciation Rate	7.2%
				Return on Equity	-0.6%
Balance Sheet		Income Statement			
Current Assets	9,976,946	Total Charges	13,574,673		
Fixed Assets	578,689	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	13,574,673	100.0%	
Total Assets	14,019,485	Operating Expense	13,652,559	100.6%	
Current Liabilities	1,453,009	Operating Margin	-77,886	-0.6%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	12,390,753	Other Expense	0	0.0%	
Total Liab. and Equity	14,019,485	Net Profit or Loss	(77,886)	-0.6%	

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111589 EMBRACING HOSPICECARE, LLC				Proprietary - Partnership	
5775 PEACHTREE DUNWOODY ROAD SUITE D580 ATLANTA, GA 30342		12/31/2011 365 Days Submitted		Hospice	
FULTON		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)		Skilled Nursing		0.0%	
		Nursing		0.0%	
		Home Healthcare		0.0%	
		Length of Stay		44.8	
		Medicare LOS		49.5	
		Current Ratio		0.2	
		Days to Collect		56.0	
		Avg Payment Days		15.7	
		Depreciation Rate		78.3%	
		Return on Equity		140.8%	
Balance Sheet		Income Statement			
Current Assets	2,193,604	Total Charges	13,558,930		
Fixed Assets	586,562	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	13,558,930	100.0%	
Total Assets	2,817,601	Operating Expense	27,258,869	201.0%	
Current Liabilities	12,548,941	Operating Margin	-13,699,939	-101.0%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	-9,731,340	Other Expense	0	0.0%	
Total Liab. and Equity	2,817,601	Net Profit or Loss	(13,699,939)	-101.0%	
391649 LIFE CHOICE HOSPICE				Proprietary - Corporation	
MONTGOMERY CORPORATE CENTER 200 DRYDEN RD DRESHER, PA 19025		12/31/2011 365 Days Submitted		Hospice	
MONTGOMERY		Key Performance Ind.			
CAHABA		Skilled Nursing		78.3%	
		Nursing		2.2%	
		Home Healthcare		0.0%	
		Length of Stay		68.5	
		Medicare LOS		68.1	
		Current Ratio		2.4	
		Days to Collect		136.3	
		Avg Payment Days		33.1	
		Depreciation Rate		60.6%	
		Return on Equity		5.1%	
Balance Sheet		Income Statement			
Current Assets	5,040,223	Total Charges	13,470,996		
Fixed Assets	158,242	Contract Allowance	0	0.0%	
Other Assets	5,963,207	Operating Revenue	13,470,996	100.0%	
Total Assets	11,161,672	Operating Expense	13,013,826	96.6%	
Current Liabilities	2,127,351	Operating Margin	457,170	3.4%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	9,034,321	Other Expense	0	0.0%	
Total Liab. and Equity	11,161,672	Net Profit or Loss	457,170	3.4%	

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111634 COMPASSIONATE HEALTHCARE				Proprietary - Corporation	
1435 HAW CREEK CIRCLE SUITE 402		12/31/2011 92 Days Submitted		Hospice	
CUMMING, GA 30041					
FORSYTH					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	3.3%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	56.5
				Medicare LOS	58.2
				Current Ratio	1.8
				Days to Collect	10.6
				Avg Payment Days	3.3
				Depreciation Rate	55.5%
				Return on Equity	-1.5%
Balance Sheet					
Income Statement					
Current Assets	2,034,832	Total Charges	13,453,581		
Fixed Assets	197,899	Contract Allowance	0	0.0%	
Other Assets	15,149,358	Operating Revenue	13,453,581	100.0%	
Total Assets	17,382,089	Operating Expense	13,562,339	100.8%	
Current Liabilities	1,151,977	Operating Margin	-108,758	-0.8%	
Long Term Liabilities	9,128,365	Other Income	0	0.0%	
Total Equity	7,101,747	Other Expense	0	0.0%	
Total Liab. and Equity	17,382,089	Net Profit or Loss	(108,758)	-0.8%	
291508 NEW HOPE HOSPICE					
8 SUNSET WAY, SUITE 101		12/31/2011 365 Days Submitted		Hospice	
HENDERSON, NV 89014					
CLARK					
				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Skilled Nursing	100.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	81.3
				Medicare LOS	85.0
				Current Ratio	2.4
				Days to Collect	44.3
				Avg Payment Days	14.8
				Depreciation Rate	33.6%
				Return on Equity	393.1%
Balance Sheet					
Income Statement					
Current Assets	1,964,661	Total Charges	13,435,043		
Fixed Assets	86,770	Contract Allowance	0	0.0%	
Other Assets	13,694	Operating Revenue	13,435,043	100.0%	
Total Assets	2,065,125	Operating Expense	11,170,795	83.1%	
Current Liabilities	823,362	Operating Margin	2,264,248	16.9%	
Long Term Liabilities	665,734	Other Income	0	0.0%	
Total Equity	576,029	Other Expense	0	0.0%	
Total Liab. and Equity	2,065,125	Net Profit or Loss	2,264,248	16.9%	

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391674 GRANE HOSPICE CARE				Proprietary - Individual	
209 SIGMA DRIVE		12/31/2011 365 Days Submitted		Hospice	
PITTSBURGH, PA 15238					
ALLEGHENY				Key Performance Ind.	
CAHABA				Skilled Nursing	99.6%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	93.3
				Medicare LOS	93.1
				Current Ratio	0.9
				Days to Collect	28.3
				Avg Payment Days	65.3
				Depreciation Rate	13.0%
				Return on Equity	0.0%
Balance Sheet		Income Statement			
Current Assets	2,044,484	Total Charges	13,217,115		
Fixed Assets	437,202	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	13,217,115	100.0%	
Total Assets	2,549,186	Operating Expense	13,217,115	100.0%	
Current Liabilities	2,364,284	Operating Margin	0	0.0%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	184,902	Other Expense	0	0.0%	
Total Liab. and Equity	2,549,186	Net Profit or Loss	0	0.0%	
391693 GRANE HOSPICE				Proprietary - Individual	
106 ZEE PLAZA		12/31/2011 365 Days Submitted		Hospice	
HOLLIDAYSBURG, PA 16648					
BLAIR				Key Performance Ind.	
CAHABA				Skilled Nursing	99.6%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	104.3
				Medicare LOS	106.9
				Current Ratio	0.9
				Days to Collect	28.3
				Avg Payment Days	65.3
				Depreciation Rate	13.0%
				Return on Equity	0.0%
Balance Sheet		Income Statement			
Current Assets	2,044,483	Total Charges	13,217,115		
Fixed Assets	437,203	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	13,217,115	100.0%	
Total Assets	2,549,186	Operating Expense	13,217,115	100.0%	
Current Liabilities	2,364,284	Operating Margin	0	0.0%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	184,902	Other Expense	0	0.0%	
Total Liab. and Equity	2,549,186	Net Profit or Loss	0	0.0%	

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Sample Hospice reports from the Halmanac.com website.

391732 GRANE HOSPICE CARE				Proprietary - Individual	
4 LEMOYNE DRIVE SUITE 201		12/31/2011 360 Days Submitted		Hospice	
LEMOYNE, PA 17043					
CUMBERLAND					
CAHABA					
				Key Performance Ind.	
				Skilled Nursing	99.6%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	69.6
				Medicare LOS	72.9
				Current Ratio	0.9
				Days to Collect	27.9
				Avg Payment Days	64.4
				Depreciation Rate	13.0%
				Return on Equity	0.0%
Balance Sheet					
Current Assets	2,044,483	Total Charges	13,217,115		
Fixed Assets	437,203	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	13,217,115	100.0%	
Total Assets	2,549,186	Operating Expense	13,217,115	100.0%	
Current Liabilities	2,364,284	Operating Margin	0	0.0%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	184,902	Other Expense	0	0.0%	
Total Liab. and Equity	2,549,186	Net Profit or Loss	0	0.0%	
Income Statement					
361554 HOSPICE OF THE CLEVELAND CLINIC					
6801 BRECKSVILLE ROAD, SUITE 10				12/31/2011 365 Days Submitted	
INDEPENDENCE, OH 44131					
CUYAHOGA					
BLUE CROSS (SOUTH CAROLINA)					
				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	65.2
				Medicare LOS	73.5
				Current Ratio	4.6
				Days to Collect	171.5
				Avg Payment Days	55.0
				Depreciation Rate	5.5%
				Return on Equity	21.0%
Balance Sheet					
Current Assets	7,322,510	Total Charges	13,108,570		
Fixed Assets	6,680,045	Contract Allowance	0	0.0%	
Other Assets	6,113,735	Operating Revenue	13,108,570	100.0%	
Total Assets	14,002,555	Operating Expense	10,498,738	80.1%	
Current Liabilities	1,582,179	Operating Margin	2,609,832	19.9%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	12,420,376	Other Expense	0	0.0%	
Total Liab. and Equity	14,002,555	Net Profit or Loss	2,609,832	19.9%	
Income Statement					

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351500 HOSPICE OF RED RIVER VALLEY				Nonprofit - Other	
1701 38TH ST S STE 101		12/31/2011 365 Days Submitted		Hospice	
FARGO, ND 58103					
CASS				Key Performance Ind.	
CAHABA				Skilled Nursing	53.0%
				Nursing	0.9%
				Home Healthcare	0.0%
				Length of Stay	67.8
				Medicare LOS	72.0
				Current Ratio	3.2
				Days to Collect	82.3
				Avg Payment Days	40.2
				Depreciation Rate	11.5%
				Return on Equity	7.2%
Balance Sheet		Income Statement			
Current Assets	4,529,255	Total Charges	13,082,470		
Fixed Assets	3,755,069	Contract Allowance	0	0.0%	
Other Assets	311,087	Operating Revenue	13,082,470	100.0%	
Total Assets	12,600,631	Operating Expense	12,442,926	95.1%	
Current Liabilities	1,429,033	Operating Margin	639,544	4.9%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	8,876,598	Other Expense	0	0.0%	
Total Liab. and Equity	12,600,631	Net Profit or Loss	639,544	4.9%	
391616 CARING HOSPICE SERVICES LLC				Proprietary - Corporation	
400 COMMERCE DRIVE SUITE C		12/31/2011 365 Days Submitted		Hospice	
FORT WASHINGTON, PA 19034					
MONTGOMERY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	64.9%
				Nursing	0.5%
				Home Healthcare	0.0%
				Length of Stay	72.3
				Medicare LOS	74.5
				Current Ratio	2.1
				Days to Collect	35.5
				Avg Payment Days	13.5
				Depreciation Rate	25.1%
				Return on Equity	126.4%
Balance Sheet		Income Statement			
Current Assets	2,168,760	Total Charges	13,079,973		
Fixed Assets	72,634	Contract Allowance	0	0.0%	
Other Assets	12,916	Operating Revenue	13,079,973	100.0%	
Total Assets	2,267,534	Operating Expense	11,491,323	87.9%	
Current Liabilities	1,010,723	Operating Margin	1,588,650	12.1%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	1,256,811	Other Expense	0	0.0%	
Total Liab. and Equity	2,267,534	Net Profit or Loss	1,588,650	12.1%	

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451501 COMMUNITY HOSPICE OF TEXAS				Nonprofit - Other	
6100 WESTERN PLACE SUITE 500		12/31/2011 365 Days Submitted		Hospice	
FORT WORTH, TX 76107					
TARRANT					
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.	
				Skilled Nursing	12.4%
				Nursing	0.1%
				Home Healthcare	0.0%
				Length of Stay	27.9
				Medicare LOS	28.6
				Current Ratio	2.4
				Days to Collect	89.4
				Avg Payment Days	94.5
				Depreciation Rate	28.5%
				Return on Equity	10.2%
Balance Sheet		Income Statement			
Current Assets	6,533,925	Total Charges	13,035,637		
Fixed Assets	557,147	Contract Allowance	0	0.0%	
Other Assets	3,277,314	Operating Revenue	13,035,637	100.0%	
Total Assets	28,903,898	Operating Expense	10,354,692	79.4%	
Current Liabilities	2,733,561	Operating Margin	2,680,945	20.6%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	26,170,337	Other Expense	0	0.0%	
Total Liab. and Equity	28,903,898	Net Profit or Loss	2,680,945	20.6%	
051646 HOFFMAN HOSPICE				Nonprofit - Other	
5300 CALIFORNIA AVENUE, SUITE 1		12/31/2011 365 Days Submitted		Hospice	
BAKERSFIELD, CA 93309					
KERN					
BLUE CROSS (CALIFORNIA)				Key Performance Ind.	
				Skilled Nursing	39.6%
				Nursing	1.3%
				Home Healthcare	0.0%
				Length of Stay	50.9
				Medicare LOS	53.8
				Current Ratio	5.3
				Days to Collect	54.4
				Avg Payment Days	34.1
				Depreciation Rate	2.0%
				Return on Equity	11.0%
Balance Sheet		Income Statement			
Current Assets	6,087,078	Total Charges	13,017,854		
Fixed Assets	5,350,829	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	13,017,854	100.0%	
Total Assets	11,446,774	Operating Expense	12,078,877	92.8%	
Current Liabilities	1,141,273	Operating Margin	938,977	7.2%	
Long Term Liabilities	1,787,110	Other Income	0	0.0%	
Total Equity	8,518,391	Other Expense	0	0.0%	
Total Liab. and Equity	11,446,774	Net Profit or Loss	938,977	7.2%	

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291507 VISTACARE HOSPICE				Proprietary - Individual	
1625 E PRATER WAY, BLDG C #108		12/31/2011 365 Days Submitted		Hospice	
SPARKS, NV 89434					
WASHOE					
				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	86.4
				Medicare LOS	89.6
				Current Ratio	1.6
				Days to Collect	8,913.0
				Avg Payment Days	11,969.0
				Depreciation Rate	0.1%
				Return on Equity	2.7%
Balance Sheet		Income Statement			
Current Assets	520,330,630	Total Charges	13,004,012		
Fixed Assets	46,245,424	Contract Allowance	0	0.0%	
Other Assets	963,751,770	Operating Revenue	13,004,012	100.0%	
Total Assets	1,530,327,824	Operating Expense	7,502,908	57.7%	
Current Liabilities	328,094,388	Operating Margin	5,501,104	42.3%	
Long Term Liabilities	999,702,066	Other Income	0	0.0%	
Total Equity	202,531,370	Other Expense	0	0.0%	
Total Liab. and Equity	1,530,327,824	Net Profit or Loss	5,501,104	42.3%	
081508 SEASONS HOSPICE & PALLIATIVE CARE OF DELAWARE, LLC				Proprietary - Individual	
220 CONTINENTAL DRIVE, SUITE 101		12/31/2011 365 Days Submitted		Hospice	
NEWARK, DE 19713					
NEW CASTLE					
				Key Performance Ind.	
CAHABA				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	82.1
				Medicare LOS	87.3
				Current Ratio	1.4
				Days to Collect	75.0
				Avg Payment Days	41.8
				Depreciation Rate	162.8%
				Return on Equity	93.0%
Balance Sheet		Income Statement			
Current Assets	5,488,185	Total Charges	12,940,991		
Fixed Assets	135,968	Contract Allowance	0	0.0%	
Other Assets	250,000	Operating Revenue	12,940,991	100.0%	
Total Assets	5,905,178	Operating Expense	11,040,261	85.3%	
Current Liabilities	3,851,127	Operating Margin	1,900,730	14.7%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	2,043,041	Other Expense	0	0.0%	
Total Liab. and Equity	5,905,178	Net Profit or Loss	1,900,730	14.7%	

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391656 HOSPICE OF THE SACRED HEART				Proprietary - Individual	
600 BALTIMORE DRIVE		12/31/2011 365 Days Submitted		Hospice	
WILKES BARRE, PA 18702					
LUZERNE				Key Performance Ind.	
CAHABA				Skilled Nursing	98.7%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	80.1
				Medicare LOS	86.0
				Current Ratio	10.7
				Days to Collect	39.0
				Avg Payment Days	12.2
				Depreciation Rate	77.7%
				Return on Equity	13.8%
Balance Sheet		Income Statement			
Current Assets	4,396,968	Total Charges	12,936,610		
Fixed Assets	207,293	Contract Allowance	0	0.0%	
Other Assets	149,718	Operating Revenue	12,936,610	100.0%	
Total Assets	4,617,963	Operating Expense	12,356,207	95.5%	
Current Liabilities	412,682	Operating Margin	580,403	4.5%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	4,205,281	Other Expense	0	0.0%	
Total Liab. and Equity	4,617,963	Net Profit or Loss	580,403	4.5%	
231505 HOSPICE OF GREATER KALAMAZOO				Nonprofit - Other	
222 NORTH KALAMAZOO MALL, SUITE 100		12/31/2011 365 Days Submitted		Hospice	
KALAMAZOO, MI 49007					
KALAMAZOO				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Skilled Nursing	13.9%
				Nursing	0.2%
				Home Healthcare	0.0%
				Length of Stay	64.3
				Medicare LOS	68.2
				Current Ratio	6.9
				Days to Collect	66.0
				Avg Payment Days	40.5
				Depreciation Rate	4.9%
				Return on Equity	6.2%
Balance Sheet		Income Statement			
Current Assets	8,415,493	Total Charges	12,923,931		
Fixed Assets	10,061,592	Contract Allowance	0	0.0%	
Other Assets	35,949	Operating Revenue	12,923,931	100.0%	
Total Assets	34,209,121	Operating Expense	10,957,228	84.8%	
Current Liabilities	1,215,858	Operating Margin	1,966,703	15.2%	
Long Term Liabilities	1,485,818	Other Income	0	0.0%	
Total Equity	31,507,445	Other Expense	0	0.0%	
Total Liab. and Equity	34,209,121	Net Profit or Loss	1,966,703	15.2%	

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191638 HEART OF HOSPICE, LLC				Proprietary - Partnership	
201 W VERMILION, STE 100		12/31/2011 365 Days Submitted		Hospice	
SCOTT, LA 70583					
LAFAYETTE				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	100.0%
				Home Healthcare	0.0%
				Length of Stay	76.4
				Medicare LOS	82.6
				Current Ratio	4.8
				Days to Collect	0.0
				Avg Payment Days	0.2
				Depreciation Rate	129.4%
				Return on Equity	256.6%
Balance Sheet		Income Statement			
Current Assets	454,617	Total Charges	12,891,894		
Fixed Assets	78,704	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	12,891,894	100.0%	
Total Assets	820,321	Operating Expense	11,164,698	86.6%	
Current Liabilities	94,596	Operating Margin	1,727,196	13.4%	
Long Term Liabilities	52,556	Other Income	0	0.0%	
Total Equity	673,169	Other Expense	0	0.0%	
Total Liab. and Equity	820,321	Net Profit or Loss	1,727,196	13.4%	
671511 HARBOR HOSPICE OF BEAUMONT				Proprietary - Corporation	
2450 NORTH MAJOR DRIVE		12/31/2011 365 Days Submitted		Hospice	
BEAUMONT, TX 77713					
JEFFERSON				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	100.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	69.4
				Medicare LOS	68.0
				Current Ratio	3.1
				Days to Collect	99.0
				Avg Payment Days	27.2
				Depreciation Rate	8.1%
				Return on Equity	66.2%
Balance Sheet		Income Statement			
Current Assets	3,864,650	Total Charges	12,871,559		
Fixed Assets	3,162,613	Contract Allowance	0	0.0%	
Other Assets	357,221	Operating Revenue	12,871,559	100.0%	
Total Assets	7,384,484	Operating Expense	11,022,650	85.6%	
Current Liabilities	1,245,978	Operating Margin	1,848,909	14.4%	
Long Term Liabilities	3,347,412	Other Income	0	0.0%	
Total Equity	2,791,094	Other Expense	0	0.0%	
Total Liab. and Equity	7,384,484	Net Profit or Loss	1,848,909	14.4%	

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011527 AMEDISYS HOSPICE OF BIRMINGHAM				Proprietary - Individual	
2204 LAKESHORE DRIVE SUITE 160		6/30/2011 365 Days Submitted		Hospice	
HOMEWOOD, AL 35209					
JEFFERSON					
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	81.3
				Medicare LOS	84.2
				Current Ratio	0.9
				Days to Collect	3,994.7
				Avg Payment Days	3,659.8
				Depreciation Rate	0.0%
				Return on Equity	0.3%
Balance Sheet		Income Statement			
Current Assets	204,781,364	Total Charges	12,829,449		
Fixed Assets	125,394,045	Contract Allowance	0	0.0%	
Other Assets	1,010,471,295	Operating Revenue	12,829,449	100.0%	
Total Assets	1,340,646,704	Operating Expense	9,965,096	77.7%	
Current Liabilities	215,790,050	Operating Margin	2,864,353	22.3%	
Long Term Liabilities	194,876,659	Other Income	0	0.0%	
Total Equity	929,979,995	Other Expense	0	0.0%	
Total Liab. and Equity	1,340,646,704	Net Profit or Loss	2,864,353	22.3%	
231570 FAITH HOSPICE				Nonprofit - Other	
2100 RAYBROOK STREET SE, SUITE 300		12/31/2011 365 Days Submitted		Hospice	
GRAND RAPIDS, MI 49546					
KENT					
NATIONAL GOVERNMENT SERVICES				Key Performance Ind.	
				Skilled Nursing	24.8%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	39.6
				Medicare LOS	41.4
				Current Ratio	0.6
				Days to Collect	119.8
				Avg Payment Days	307.5
				Depreciation Rate	5.2%
				Return on Equity	17.1%
Balance Sheet		Income Statement			
Current Assets	6,099,379	Total Charges	12,800,981		
Fixed Assets	10,632,503	Contract Allowance	0	0.0%	
Other Assets	3,077	Operating Revenue	12,800,981	100.0%	
Total Assets	16,731,882	Operating Expense	11,612,885	90.7%	
Current Liabilities	9,794,903	Operating Margin	1,188,096	9.3%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	6,936,979	Other Expense	0	0.0%	
Total Liab. and Equity	16,731,882	Net Profit or Loss	1,188,096	9.3%	

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511504 HOSPICE CARE CORPORATION, INC				Nonprofit - Other	
P O BOX 760		12/31/2011 365 Days Submitted		Hospice	
ARTHURDALE, WV 26520					
PRESTON					
BLUE CROSS (WESTERN PENNSYLVANIA)				Key Performance Ind.	
				Skilled Nursing	23.5%
				Nursing	1.5%
				Home Healthcare	0.0%
				Length of Stay	90.2
				Medicare LOS	94.3
				Current Ratio	7.0
				Days to Collect	67.5
				Avg Payment Days	48.1
				Depreciation Rate	6.1%
				Return on Equity	4.7%
Balance Sheet		Income Statement			
Current Assets	11,285,342	Total Charges	12,736,918		
Fixed Assets	4,827,462	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	12,736,918	100.0%	
Total Assets	16,149,295	Operating Expense	12,090,382	94.9%	
Current Liabilities	1,618,948	Operating Margin	646,536	5.1%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	13,798,810	Other Expense	0	0.0%	
Total Liab. and Equity	16,090,102	Net Profit or Loss	646,536	5.1%	
451638 ODYSSEY HEALTHCARE OF BEAUMONT				Proprietary - Individual	
550 FANNIN STREET SUITE 1230		12/31/2011 365 Days Submitted		Hospice	
BEAUMONT, TX 77701					
JEFFERSON					
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	79.5
				Medicare LOS	83.7
				Current Ratio	1.6
				Days to Collect	9,114.9
				Avg Payment Days	8,973.0
				Depreciation Rate	0.1%
				Return on Equity	1.3%
Balance Sheet		Income Statement			
Current Assets	520,330,630	Total Charges	12,715,975		
Fixed Assets	46,245,424	Contract Allowance	0	0.0%	
Other Assets	963,751,770	Operating Revenue	12,715,975	100.0%	
Total Assets	1,530,327,824	Operating Expense	10,008,022	78.7%	
Current Liabilities	328,094,388	Operating Margin	2,707,953	21.3%	
Long Term Liabilities	999,702,066	Other Income	0	0.0%	
Total Equity	202,531,370	Other Expense	0	0.0%	
Total Liab. and Equity	1,530,327,824	Net Profit or Loss	2,707,953	21.3%	

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491508 BLUE RIDGE HOSPICE, INC				Nonprofit - Other		
333 WEST CORK ST, SUITE 405		12/31/2011 365 Days Submitted		Hospice		
WINCHESTER, VA 22601						
WINCHESTER CITY						
NATIONAL GOVERNMENT SERVICES				Key Performance Ind.		
Balance Sheet		Income Statement		Skilled Nursing	8.2%	
Current Assets	2,012,315	Total Charges	12,586,663	Nursing	0.3%	
Fixed Assets	1,276,231	Contract Allowance	0	0.0%	Home Healthcare	0.0%
Other Assets	0	Operating Revenue	12,586,663	100.0%	Length of Stay	74.6
Total Assets	4,946,171	Operating Expense	12,822,095	101.9%	Medicare LOS	82.8
Current Liabilities	1,194,861	Operating Margin	-235,432	-1.9%	Current Ratio	1.7
Long Term Liabilities	0	Other Income	0	0.0%	Days to Collect	39.3
Total Equity	3,292,976	Other Expense	0	0.0%	Avg Payment Days	33.6
Total Liab. and Equity	4,946,171	Net Profit or Loss	(235,432)	-1.9%	Depreciation Rate	51.4%
					Return on Equity	-7.1%
221582 COMPASSIONATE CARE HOSPICE				Proprietary - Individual		
800 WEST CUMMINGS PARK, SUITE 3400		12/31/2011 365 Days Submitted		Hospice		
WOBURN, MA 01801						
MIDDLESEX						
NATIONAL HERITAGE (HHA - A)				Key Performance Ind.		
Balance Sheet		Income Statement		Skilled Nursing	0.0%	
Current Assets	12,122,131	Total Charges	12,579,828	Nursing	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Home Healthcare	0.0%
Other Assets	0	Operating Revenue	12,579,828	100.0%	Length of Stay	70.8
Total Assets	12,122,131	Operating Expense	10,008,686	79.6%	Medicare LOS	71.2
Current Liabilities	8,510,220	Operating Margin	2,571,142	20.4%	Current Ratio	1.4
Long Term Liabilities	0	Other Income	0	0.0%	Days to Collect	57.8
Total Equity	3,611,911	Other Expense	0	0.0%	Avg Payment Days	4.5
Total Liab. and Equity	12,122,131	Net Profit or Loss	2,571,142	20.4%	Depreciation Rate	0.0%
					Return on Equity	71.2%

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421550 AGAPE COMMUNITY HOSPICE				Proprietary - Individual	
1065 CENTER STREET		12/31/2011 365 Days Submitted		Hospice	
WEST COLUMBIA, SC 29169					
LEXINGTON					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	4.3%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	93.9
				Medicare LOS	97.8
				Current Ratio	2.3
				Days to Collect	51.7
				Avg Payment Days	32.0
				Depreciation Rate	60.6%
				Return on Equity	114.8%
Balance Sheet					
Income Statement					
Current Assets	2,263,389	Total Charges	12,500,101		
Fixed Assets	731,401	Contract Allowance	0	0.0%	
Other Assets	2,406,968	Operating Revenue	12,500,101	100.0%	
Total Assets	5,401,758	Operating Expense	11,139,076	89.1%	
Current Liabilities	989,232	Operating Margin	1,361,025	10.9%	
Long Term Liabilities	3,227,353	Other Income	0	0.0%	
Total Equity	1,185,173	Other Expense	0	0.0%	
Total Liab. and Equity	5,401,758	Net Profit or Loss	1,361,025	10.9%	
311537 COMPASSIONATE CARE HOSPICE					
600 HIGHLAND DRIVE, SUITE 624		12/31/2011 365 Days Submitted		Hospice	
WESTAMPTON, NJ 08060					
BURLINGTON					
				Key Performance Ind.	
BLUE CROSS (INDEPENDENCE)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	67.0
				Medicare LOS	72.6
				Current Ratio	1.2
				Days to Collect	95.5
				Avg Payment Days	26.2
				Depreciation Rate	45.8%
				Return on Equity	1.2%
Balance Sheet					
Income Statement					
Current Assets	35,856,288	Total Charges	12,416,949		
Fixed Assets	33,183	Contract Allowance	0	0.0%	
Other Assets	13,082	Operating Revenue	12,416,949	100.0%	
Total Assets	35,889,471	Operating Expense	12,349,475	99.5%	
Current Liabilities	30,062,234	Operating Margin	67,474	0.5%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	5,827,237	Other Expense	0	0.0%	
Total Liab. and Equity	35,889,471	Net Profit or Loss	67,474	0.5%	

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361625 CROSSROADS HOSPICE OF NORTHEAST OHIO, LLC				Proprietary - Partnership	
3743 BOETTNER OAKS DRIVE, SUITE E		12/31/2011 365 Days Submitted		Hospice	
UNIONTOWN, OH 44685					
STARK					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	100.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	94.3
				Medicare LOS	96.3
				Current Ratio	1.5
				Days to Collect	41.9
				Avg Payment Days	28.8
				Depreciation Rate	52.4%
				Return on Equity	350.7%
<hr/>					
011577 COVENANT HOSPICE INC - DOTHAN				Nonprofit - Other	
104 ROCK BRIDGE ROAD		12/31/2011 365 Days Submitted		Hospice	
DOTHAN, AL 36303					
HOUSTON					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	27.6%
				Nursing	0.6%
				Home Healthcare	0.0%
				Length of Stay	71.6
				Medicare LOS	76.5
				Current Ratio	4.7
				Days to Collect	303.8
				Avg Payment Days	335.8
				Depreciation Rate	2.6%
				Return on Equity	7.2%
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451765 CIMA HOSPICE OF SAN ANTONIO LP				Proprietary - Corporation	
12450 NETWORK BLVD SUITE 300		12/31/2011 365 Days Submitted		Hospice	
SAN ANTONIO, TX 78249					
BEXAR					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	107.2
				Medicare LOS	114.9
				Current Ratio	1.8
				Days to Collect	48.1
				Avg Payment Days	4.5
				Depreciation Rate	0.0%
				Return on Equity	727.3%
Balance Sheet					
Income Statement					
Current Assets	1,618,002	Total Charges	12,301,642		
Fixed Assets	84,772	Contract Allowance	0	0.0%	
Other Assets	10,667	Operating Revenue	12,301,642	100.0%	
Total Assets	1,720,139	Operating Expense	7,319,628	59.5%	
Current Liabilities	908,480	Operating Margin	4,982,014	40.5%	
Long Term Liabilities	126,697	Other Income	0	0.0%	
Total Equity	684,962	Other Expense	0	0.0%	
Total Liab. and Equity	1,720,139	Net Profit or Loss	4,982,014	40.5%	
341586 COMMUNITY HOME CARE AND HOSPICE					
1423 SOUTH GLENBURNIE ROAD		9/30/2011 365 Days Submitted		Hospice	
NEW BERN, NC 28562					
CRAVEN					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	7.4%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	67.2
				Medicare LOS	70.4
				Current Ratio	5.4
				Days to Collect	51.6
				Avg Payment Days	45.1
				Depreciation Rate	108.8%
				Return on Equity	21.7%
Balance Sheet					
Income Statement					
Current Assets	8,598,956	Total Charges	12,210,092		
Fixed Assets	45,142	Contract Allowance	0	0.0%	
Other Assets	241,697	Operating Revenue	12,210,092	100.0%	
Total Assets	8,885,795	Operating Expense	10,626,489	87.0%	
Current Liabilities	1,589,663	Operating Margin	1,583,603	13.0%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	7,296,132	Other Expense	0	0.0%	
Total Liab. and Equity	8,885,795	Net Profit or Loss	1,583,603	13.0%	

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031531 ODYSSEY HOSPICE				Proprietary - Individual	
202 EAST EARLL DRIVE, SUITE 160		12/31/2011 365 Days Submitted		Hospice	
PHOENIX, AZ 85012					
MARICOPA					
NATIONAL GOVERNMENT SERVICES				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	89.4
				Medicare LOS	94.8
				Current Ratio	1.6
				Days to Collect	9,501.6
				Avg Payment Days	6,789.9
				Depreciation Rate	0.6%
				Return on Equity	-0.5%
Balance Sheet		Income Statement			
Current Assets	520,330,630	Total Charges	12,198,423		
Fixed Assets	46,245,424	Contract Allowance	0	0.0%	
Other Assets	963,751,770	Operating Revenue	12,198,423	100.0%	
Total Assets	1,530,327,824	Operating Expense	13,225,805	108.4%	
Current Liabilities	328,094,388	Operating Margin	-1,027,382	-8.4%	
Long Term Liabilities	999,702,066	Other Income	0	0.0%	
Total Equity	202,531,370	Other Expense	0	0.0%	
Total Liab. and Equity	1,530,327,824	Net Profit or Loss	(1,027,382)	-8.4%	
451542 VISTACARE HOSPICE				Proprietary - Individual	
2626 SOUTH 37TH STREET SUITE #B		12/31/2011 365 Days Submitted		Hospice	
TEMPLE, TX 76504					
BELL					
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	106.1
				Medicare LOS	108.6
				Current Ratio	1.6
				Days to Collect	9,547.2
				Avg Payment Days	9,852.4
				Depreciation Rate	0.2%
				Return on Equity	1.5%
Balance Sheet		Income Statement			
Current Assets	520,330,630	Total Charges	12,140,206		
Fixed Assets	46,245,424	Contract Allowance	0	0.0%	
Other Assets	963,751,770	Operating Revenue	12,140,206	100.0%	
Total Assets	1,530,327,824	Operating Expense	9,114,752	75.1%	
Current Liabilities	328,094,388	Operating Margin	3,025,454	24.9%	
Long Term Liabilities	999,702,066	Other Income	0	0.0%	
Total Equity	202,531,370	Other Expense	0	0.0%	
Total Liab. and Equity	1,530,327,824	Net Profit or Loss	3,025,454	24.9%	

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Sample Hospice reports from the Halmanac.com website.

051652 SUTTER VNA AND HOSPICE-ROSEVILLE				Nonprofit - Other	
1836 SIERRA GARDENS DRIVE, SUITE 160				12/31/2011 365 Days Submitted	
ROSEVILLE, CA 95661				Hospice	
PLACER				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	38.2
				Medicare LOS	37.4
				Current Ratio	2.2
				Days to Collect	732.8
				Avg Payment Days	338.7
				Depreciation Rate	1.6%
				Return on Equity	2.8%
Balance Sheet		Income Statement			
Current Assets	30,478,931	Total Charges	12,120,254		
Fixed Assets	5,889,663	Contract Allowance	0	0.0%	
Other Assets	3,811,236	Operating Revenue	12,120,254	100.0%	
Total Assets	40,079,996	Operating Expense	11,391,176	94.0%	
Current Liabilities	14,042,653	Operating Margin	729,078	6.0%	
Long Term Liabilities	88,218	Other Income	0	0.0%	
Total Equity	25,949,125	Other Expense	0	0.0%	
Total Liab. and Equity	40,079,996	Net Profit or Loss	729,078	6.0%	
451715 ODYSSEY HEALTHCARE OF AUSTIN				Proprietary - Individual	
4201 W PARMER LANE SUITE #100				12/31/2011 365 Days Submitted	
BUILDING C				Hospice	
AUSTIN, TX 78727					
TRAVIS				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	102.7
				Medicare LOS	103.2
				Current Ratio	1.6
				Days to Collect	9,567.2
				Avg Payment Days	9,995.8
				Depreciation Rate	0.1%
				Return on Equity	1.5%
Balance Sheet		Income Statement			
Current Assets	520,330,630	Total Charges	12,114,798		
Fixed Assets	46,245,424	Contract Allowance	0	0.0%	
Other Assets	963,751,770	Operating Revenue	12,114,798	100.0%	
Total Assets	1,530,327,824	Operating Expense	8,983,991	74.2%	
Current Liabilities	328,094,388	Operating Margin	3,130,807	25.8%	
Long Term Liabilities	999,702,066	Other Income	0	0.0%	
Total Equity	202,531,370	Other Expense	0	0.0%	
Total Liab. and Equity	1,530,327,824	Net Profit or Loss	3,130,807	25.8%	

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Sample Hospice reports from the Halmanac.com website.

041524 HOSPICE HOME CARE INC				Proprietary - Individual	
1501 N UNIVERSITY AVE PROSPECT BLG 340		12/31/2011 365 Days Submitted		Hospice	
LITTLE ROCK, AR 72207					
PULASKI					
BLUE CROSS (SOUTH CAROLINA)				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	21.2%
				Home Healthcare	0.0%
				Length of Stay	52.6
				Medicare LOS	54.8
				Current Ratio	0.5
				Days to Collect	57.4
				Avg Payment Days	41.8
				Depreciation Rate	4.5%
				Return on Equity	-26.3%
Balance Sheet		Income Statement			
Current Assets	2,048,862	Total Charges	12,102,964		
Fixed Assets	4,484,700	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	12,102,964	100.0%	
Total Assets	6,885,794	Operating Expense	11,198,748	92.5%	
Current Liabilities	4,204,875	Operating Margin	904,216	7.5%	
Long Term Liabilities	6,121,911	Other Income	0	0.0%	
Total Equity	-3,440,992	Other Expense	0	0.0%	
Total Liab. and Equity	6,885,794	Net Profit or Loss	904,216	7.5%	
051507 HOSPICE OF THE VALLEY				Nonprofit - Other	
4850 UNION AVENUE		6/30/2011 365 Days Submitted		Hospice	
SAN JOSE, CA 95124					
SANTA CLARA					
BLUE CROSS (CALIFORNIA)				Key Performance Ind.	
				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	46.5
				Medicare LOS	48.9
				Current Ratio	4.9
				Days to Collect	38.8
				Avg Payment Days	27.8
				Depreciation Rate	46.0%
				Return on Equity	-4.1%
Balance Sheet		Income Statement			
Current Assets	4,553,959	Total Charges	12,063,728		
Fixed Assets	882,265	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	12,063,728	100.0%	
Total Assets	5,466,369	Operating Expense	12,250,247	101.5%	
Current Liabilities	931,507	Operating Margin	-186,519	-1.5%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	4,534,862	Other Expense	0	0.0%	
Total Liab. and Equity	5,466,369	Net Profit or Loss	(186,519)	-1.5%	

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Sample Hospice reports from the Halmanac.com website.

141539 JOLIET AREA COMMUNITY HOSPICE				Proprietary - Partnership	
250 WATER STONE CIRCLE		12/31/2011 365 Days Submitted		Hospice	
JOLIET, IL 60431					
WILL					
				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	45.0
				Medicare LOS	48.1
				Current Ratio	27.3
				Days to Collect	54.6
				Avg Payment Days	13.6
				Depreciation Rate	3.6%
				Return on Equity	0.6%
Balance Sheet					
Income Statement					
Current Assets	12,156,043	Total Charges	12,046,848		
Fixed Assets	5,857,522	Contract Allowance	0	0.0%	
Other Assets	47,000	Operating Revenue	12,046,848	100.0%	
Total Assets	18,060,565	Operating Expense	11,951,406	99.2%	
Current Liabilities	445,217	Operating Margin	95,442	0.8%	
Long Term Liabilities	629,349	Other Income	0	0.0%	
Total Equity	16,985,999	Other Expense	0	0.0%	
Total Liab. and Equity	18,060,565	Net Profit or Loss	95,442	0.8%	
281501 HEALTHCONNECT AT HOME					
1755 PRAIRIE VIEW PLACE		6/30/2011 291 Days Submitted		Nonprofit - Other	
KEARNEY, NE 68848					
BUFFALO					
				Key Performance Ind.	
BLUE CROSS (IOWA/SOUTH DAKOTA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	40.4
				Medicare LOS	42.2
				Current Ratio	2.7
				Days to Collect	81.7
				Avg Payment Days	42.6
				Depreciation Rate	5.2%
				Return on Equity	-59.2%
Balance Sheet					
Income Statement					
Current Assets	3,757,046	Total Charges	9,753,000		
Fixed Assets	304,841	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	9,753,000	100.0%	
Total Assets	4,061,887	Operating Expense	11,320,493	116.1%	
Current Liabilities	1,413,896	Operating Margin	-1,567,493	-16.1%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	2,647,992	Other Expense	0	0.0%	
Total Liab. and Equity	4,061,888	Net Profit or Loss	(1,567,493)	-16.1%	

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Sample Hospice reports from the Halmanac.com website.

261528 MISSOURI RIVER HOSPICE				Proprietary - Individual	
1410 HERIFORD ROAD		6/9/2011 160 Days Submitted		Hospice	
COLUMBIA, MO 65202					
BOONE				Key Performance Ind.	
CAHABA				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	49.9
				Medicare LOS	50.3
				Current Ratio	6.8
				Days to Collect	24.7
				Avg Payment Days	9.2
				Depreciation Rate	9.1%
				Return on Equity	19.7%
Balance Sheet		Income Statement			
Current Assets	1,738,276	Total Charges	9,063,481		
Fixed Assets	514,687	Contract Allowance	0	0.0%	
Other Assets	166,339	Operating Revenue	9,063,481	100.0%	
Total Assets	2,429,680	Operating Expense	4,451,110	49.1%	
Current Liabilities	255,660	Operating Margin	4,612,371	50.9%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	23,452,274	Other Expense	0	0.0%	
Total Liab. and Equity	2,429,680	Net Profit or Loss	4,612,371	50.9%	
361591 ADENA HOSPICE SERVICES				Proprietary - Partnership	
111 WEST WATER STREET		12/31/2011 153 Days Submitted		Hospice	
CHILLICOTHE, OH 45601					
ROSS				Key Performance Ind.	
BLUE CROSS (SOUTH CAROLINA)				Skilled Nursing	0.0%
				Nursing	0.0%
				Home Healthcare	0.0%
				Length of Stay	45.0
				Medicare LOS	48.1
				Current Ratio	15.7
				Days to Collect	121.0
				Avg Payment Days	78.6
				Depreciation Rate	0.0%
				Return on Equity	100.0%
Balance Sheet		Income Statement			
Current Assets	5,021,737	Total Charges	5,323,390		
Fixed Assets	0	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	5,323,390	100.0%	
Total Assets	5,021,737	Operating Expense	620,580	11.7%	
Current Liabilities	318,927	Operating Margin	4,702,810	88.3%	
Long Term Liabilities	0	Other Income	0	0.0%	
Total Equity	4,702,810	Other Expense	0	0.0%	
Total Liab. and Equity	5,021,737	Net Profit or Loss	4,702,810	88.3%	

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