| 347062 3HC   |            |                    |                  |                |                        |          |  |
|--|------------|--------------------|------------------|----------------|------------------------|----------|--|
| 855 S BECKFORD DRIVE, SUITE A 9/30/2023 365 Days Settled |            |                    |                  |                |                        |          |  |
| HENDERSON, NC 27536 Employee FTEs 0                      |            |                    |                  |                |                        |          |  |
| VANCE  |            |                    |                  | Key Performana | ce Ind.                |          |  |
| PALMETTO HHH C   |            |                    |                  |                | Medicare Part A        | 23.7%    |  |
| Balance S  | Sheet      | Income             | Income Statement |                | Medicare Part B        | 0.0%     |  |
| Current Assets   | 9,762,682  | Total Charges      | 1,492,115        |                | Revenue per Visit      | 290.00   |  |
| Fixed Assets   | 14,328,486 | Contract Allowance | 220,752          | 14.8%          | Revenue per<br>Episode | 2,236.21 |  |
| Other Assets   | 8,765,097  | Operating Revenue  | 1,271,363        | 85.2%          | Employee FTEs          | 0.00     |  |
| Total Assets   | 23,224,459 | Operating Expense  | 1,957,615        | 154.0%         | Current Ratio          | 1.5      |  |
| Current Liabilities                                      | 6,663,539  | Operating Margin   | -686,252         | -54.0%         | Days to Collect        | 1,804.2  |  |
| Long Term Liabilities                                    | 374,399    | Other Income       | 1,306            | 0.1%           | Avg Payment Days       | 812.1    |  |
| Total Equity   | 16,186,521 | Other Expense      | 0                | 0.0%           | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity                                   | 23,224,459 | Net Profit or Loss | (684,946)        | -53.9%         | Return on Equity       | -4.2%    |  |

| 347104 3HC             |              |                    |                  |        |                        |          |
|------------------------|--------------|--------------------|------------------|--------|------------------------|----------|
| 2402 WAYNE MEMC        | RIAL DRIVE   | 9/30/2023          | 365 Days Settled |        |                        |          |
| GOLDSBORO, NC 2        | 7534         |                    |                  |        | Employee FTEs 0        |          |
| WAYNE                  |              |                    |                  |        | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA) |                    |                  |        | Medicare Part A        | 16.6%    |
| Balance S              | heet         | Income             | e Statement      |        | Medicare Part B        | 0.0%     |
| Current Assets         | 9,762,682    | Total Charges      | 49,891,304       |        | Revenue per Visit      | 197.30   |
| Fixed Assets           | 14,484,463   | Contract Allowance | 7,672,634        | 15.4%  | Revenue per<br>Episode | 2,005.04 |
| Other Assets           | 8,609,120    | Operating Revenue  | 42,218,670       | 84.6%  | Employee FTEs          | 0.00     |
| Total Assets           | 23,224,459   | Operating Expense  | 48,015,528       | 113.7% | Current Ratio          | 1.4      |
| Current Liabilities    | 6,983,924    | Operating Margin   | -5,796,858       | -13.7% | Days to Collect        | 54.3     |
| Long Term Liabilities  | 54,014       | Other Income       | 1,314,524        | 3.1%   | Avg Payment Days       | 33.1     |
| Total Equity           | 16,186,521   | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 23,224,459   | Net Profit or Loss | (4,482,334)      | -10.6% | Return on Equity       | -27.7%   |

| 347097 ADVANCED HOME CARE                             |            |                    |                 |         |                        |          |  |
|---|------------|--------------------|-----------------|---------|------------------------|----------|--|
| 171 NORTH GILLESPIE STREET 8/31/2023 365 Days Settled |            |                    |                 |         |                        |          |  |
| ELIZABETHTOWN, N                                      | NC 28337   |                    | Employee FTEs 0 |         |                        |          |  |
| BLADEN  |            |                    | Key Performana  | ce Ind. |                        |          |  |
| PALMETTO HHH C  |            |                    |                 |         | Medicare Part A        | 60.6%    |  |
| Balance S   | heet       | Income             | e Statement     |         | Medicare Part B        | 0.0%     |  |
| Current Assets  | 11,137,729 | Total Charges      | 2,249,472       |         | Revenue per Visit      | 206.68   |  |
| Fixed Assets  | 1,515,699  | Contract Allowance | 26,613          | 1.2%    | Revenue per<br>Episode | 1,751.27 |  |
| Other Assets  | 50,824,432 | Operating Revenue  | 2,222,859       | 98.8%   | Employee FTEs          | 0.00     |  |
| Total Assets  | 62,261,805 | Operating Expense  | 2,193,350       | 98.7%   | Current Ratio          | 2.2      |  |
| Current Liabilities                                   | 5,006,799  | Operating Margin   | 29,509          | 1.3%    | Days to Collect        | 1,801.7  |  |
| Long Term Liabilities                                 | 45,164,038 | Other Income       | 0               | 0.0%    | Avg Payment Days       | 757.7    |  |
| Total Equity  | 12,090,968 | Other Expense      | 0               | 0.0%    | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity                                | 62,261,805 | Net Profit or Loss | 29,509          | 1.3%    | Return on Equity       | 0.2%     |  |

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347114 ADVANCE         | D HOME CARE   |                    |                  |       |                        |          |
|------------------------|---------------|--------------------|------------------|-------|------------------------|----------|
| 2520 WHITEHALL PA      | ARK DRIVE SUI | TE 950 8/31/2023   | 365 Days Settled |       |                        |          |
| CHARLOTTE, NC 28       | 3273          |                    |                  |       | Employee FTEs 0        |          |
| MECKLENBURG            |               |                    |                  |       | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA)  |                    |                  |       | Medicare Part A        | 64.0%    |
| Balance Sheet          |               | Income             | e Statement      |       | Medicare Part B        | 0.0%     |
| Current Assets         | 11,137,729    | Total Charges      | 5,938,525        |       | Revenue per Visit      | 229.67   |
| Fixed Assets           | 1,515,699     | Contract Allowance | 94,939           | 1.6%  | Revenue per<br>Episode | 1,869.53 |
| Other Assets           | 50,824,432    | Operating Revenue  | 5,843,586        | 98.4% | Employee FTEs          | 0.00     |
| Total Assets           | 62,261,805    | Operating Expense  | 5,495,696        | 94.0% | Current Ratio          | 2.2      |
| Current Liabilities    | 5,006,799     | Operating Margin   | 347,890          | 6.0%  | Days to Collect        | 685.3    |
| Long Term Liabilities  | 45,164,038    | Other Income       | 0                | 0.0%  | Avg Payment Days       | 302.4    |
| Total Equity           | 12,090,968    | Other Expense      | 0                | 0.0%  | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 62,261,805    | Net Profit or Loss | 347,890          | 6.0%  | Return on Equity       | 2.9%     |
| 347121 ADVANCE         | D HOME CARE   |                    |                  |       |                        |          |
| 8380 NC 87             |               | 8/31/2023          | 365 Days Settled |       |                        |          |
| REIDSVILLE, NC 273     | 320           |                    |                  |       | Employee FTEs 0        |          |
| CASWELL                |               |                    |                  |       | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA)  |                    |                  |       | Medicare Part A        | 53.0%    |
| Balance S              | Sheet         | Income             | e Statement      |       | Medicare Part B        | 0.0%     |
| Current Assets         | 11,137,729    | Total Charges      | 2,935,217        |       | Revenue per Visit      | 198.42   |
| Fixed Assets           | 1,515,699     | Contract Allowance | 33,248           | 1.1%  | Revenue per<br>Episode | 1,872.00 |
| Other Assets           | 50,824,432    | Operating Revenue  | 2,901,969        | 98.9% | Employee FTEs          | 0.00     |
| Total Assets           | 62,261,805    | Operating Expense  | 2,664,648        | 91.8% | Current Ratio          | 2.2      |
| Current Liabilities    | 5,006,799     | Operating Margin   | 237,321          | 8.2%  | Days to Collect        | 1,380.1  |
| Long Term Liabilities  | 45,164,038    | Other Income       | 0                | 0.0%  | Avg Payment Days       | 623.7    |
| Total Equity           | 12,090,968    | Other Expense      | 0                | 0.0%  | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 62,261,805    | Net Profit or Loss | 237,321          | 8.2%  | Return on Equity       | 2.0%     |

Submitted Rpts

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347122 ADVANCED HOME CARE  |   |  |   |                         |  |   |  |  |  |
|--|---|--|---|-------------------------|--|---|--|--|--|
| 1225 HUFFMAN MIL   | 1225 HUFFMAN MILL ROAD SUITE 104 8/31/2023 365 Days Settled |  |   |                         |  |   |  |  |  |
| BURLINGTON, NC 2   | 7215  |  |   |                         | Employee FTEs 0  |   |  |  |  |
| ALAMANCE   |   |  |   |                         | Key Performanace Ind.  |   |  |  |  |
| BLUE CROSS (SOUTH CAROLINA)  |   |  |   |                         | Medicare Part A  | 49.5%   |  |  |  |
| Balance Sheet  |   | Income   | e Statement   |                         | Medicare Part B  | 0.0%  |  |  |  |
| Current Assets   | 11,137,729  | Total Charges  | 3,245,249   |                         | Revenue per Visit  | 239.53  |  |  |  |
| Fixed Assets   | 1,515,699   | Contract Allowance   | 36,647  | 1.1%                    | Revenue per<br>Episode   | 1,765.45  |  |  |  |
| Other Assets   | 50,824,432  | Operating Revenue  | 3,208,602   | 98.9%                   | Employee FTEs  | 0.00  |  |  |  |
| Total Assets   | 62,261,805  | Operating Expense  | 2,831,577   | 88.2%                   | Current Ratio  | 2.2   |  |  |  |
| Current Liabilities  | 5,006,799   | Operating Margin   | 377,025   | 11.8%                   | Days to Collect  | 1,248.2   |  |  |  |
| Long Term Liabilities  | 45,164,038  | Other Income   | 0   | 0.0%                    | Avg Payment Days   | 587.0   |  |  |  |
| Total Equity   | 12,090,968  | Other Expense  | 0   | 0.0%                    | Depreciation Rate  | 0.0%  |  |  |  |
| Total Liab. and Equity   | 62,261,805  | Net Profit or Loss   | 377,025   | 11.8%                   | Return on Equity   | 3.1%  |  |  |  |
| 347131 ADVANCE   | D HOME CARE   |  |   |                         |  |   |  |  |  |
| 2391 COURT DRIVE   | STE 105   | 8/31/2023  | 365 Days Settled  |                         |  |   |  |  |  |
| GASTONIA, NC 2805  | 54  |  |   |                         | Employee FTEs 0  |   |  |  |  |
| GASTON   |   |  |   |                         | Linployee i i L3 0   |   |  |  |  |
| BLUE CROSS (SOUTH CAROLINA)  |   |  |   |                         | Key Performana   | ce Ind.   |  |  |  |
|  |   |  |   |                         |  | ce Ind.<br>53.0%  |  |  |  |
|  | TH CAROLINA)  | Income   | e Statement   |                         | Key Performana   |   |  |  |  |
| BLUE CROSS (SOU  | TH CAROLINA)<br>Sheet                                       | Income<br>Total Charges  | e <b>Statement</b><br>9,459,152                             |                         | <b>Key Performana</b> Medicare Part A  | 53.0%   |  |  |  |
| BLUE CROSS (SOU  | TH CAROLINA)<br>Sheet                                       |  |   | 1.4%                    | Key Performana<br>Medicare Part A<br>Medicare Part B   | 53.0%<br>0.0%   |  |  |  |
| BLUE CROSS (SOU'  Balance S  Current Assets  | TH CAROLINA)  Sheet  11,137,729  1,515,699                  | Total Charges  | 9,459,152   |                         | Key Performana<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per   | 53.0%<br>0.0%<br>213.37                                     |  |  |  |
| BLUE CROSS (SOUT<br>Balance S<br>Current Assets<br>Fixed Assets  | TH CAROLINA)  Sheet  11,137,729  1,515,699  50,824,432      | Total Charges Contract Allowance   | 9,459,152   | 98.6%                   | Key Performana<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per<br>Episode  | 53.0%<br>0.0%<br>213.37<br>1,843.54                         |  |  |  |
| BLUE CROSS (SOUTH Balance South Balance Ba | TH CAROLINA)  Sheet  11,137,729  1,515,699  50,824,432      | Total Charges Contract Allowance Operating Revenue Operating Expense                               | 9,459,152<br>136,326<br>9,322,826                           | 98.6%                   | Key Performanae Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio                                  | 53.0%<br>0.0%<br>213.37<br>1,843.54<br>0.00                 |  |  |  |
| BLUE CROSS (SOUT  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  | TH CAROLINA)  Sheet  11,137,729                             | Total Charges Contract Allowance Operating Revenue Operating Expense                               | 9,459,152<br>136,326<br>9,322,826<br>7,656,017              | 98.6%<br>82.1%<br>17.9% | Key Performanae Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio                                  | 53.0%<br>0.0%<br>213.37<br>1,843.54<br>0.00<br>2.2          |  |  |  |
| BLUE CROSS (SOUTH Balance Souther Assets  Other Assets  Total Assets  Current Liabilities  | TH CAROLINA)  Sheet  11,137,729                             | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 9,459,152<br>136,326<br>9,322,826<br>7,656,017<br>1,666,809 | 98.6%<br>82.1%<br>17.9% | Key Performanae Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio Days to Collect Avg Payment Days | 53.0%<br>0.0%<br>213.37<br>1,843.54<br>0.00<br>2.2<br>429.6 |  |  |  |

Submitted Rpts

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347079 ADVANCE  | D HOME CARE   | INC  |  |                                 |   |   |
|---|---|--|--|---------------------------------|---|---|
| 461 HARPER AVEN   | UE SW   | 8/31/2023  | 365 Days Settled   |                                 |   |   |
| LENOIR, NC 28645  |   |  |  |                                 | Employee FTEs 0   |   |
| CALDWELL  |   |  |  |                                 | Key Performana  | ce Ind.   |
| PALMETTO HHH C  |   |  |  |                                 | Medicare Part A   | 43.8%   |
| Balance Sheet   |   | Income   | e Statement  |                                 | Medicare Part B   | 0.0%  |
| Current Assets  | 11,137,729  | Total Charges  | 3,261,454  |                                 | Revenue per Visit   | 195.85  |
| Fixed Assets  | 1,515,699   | Contract Allowance   | 42,230   | 1.3%                            | Revenue per<br>Episode  | 1,683.91  |
| Other Assets  | 50,824,432  | Operating Revenue  | 3,219,224  | 98.7%                           | Employee FTEs   | 0.00  |
| Total Assets  | 62,261,805  | Operating Expense  | 3,070,404  | 95.4%                           | Current Ratio   | 2.2   |
| Current Liabilities   | 5,006,799   | Operating Margin   | 148,820  | 4.6%                            | Days to Collect   | 1,244.0   |
| Long Term Liabilities   | 45,164,038  | Other Income   | 0  | 0.0%                            | Avg Payment Days  | 541.3   |
| Total Equity  | 12,090,968  | Other Expense  | 0  | 0.0%                            | Depreciation Rate   | 0.0%  |
|   |   |  |  |                                 |   |   |
| Total Liab. and Equity  |   | Net Profit or Loss   | 148,820  | 4.6%                            | Return on Equity  | 1.2%  |
| Total Liab. and Equity  347005 ADVANCE  1100 S STRATFORE  | D HOME HEALT  | ГН   | 148,820<br>365 Days Settled                              | 4.6%                            | Return on Equity  | 1.2%  |
| 347005 ADVANCE  | D HOME HEALT  O ROAD SUITE  | ГН   | <u> </u>   | 4.6%                            | Return on Equity  Employee FTEs 0   | 1.2%  |
| 347005 ADVANCE  | D HOME HEALT  O ROAD SUITE  | ГН   | <u> </u>   | 4.6%                            |   |   |
| 347005 ADVANCE  1100 S STRATFORE  WINSTON-SALEM, N  | D HOME HEALT  ROAD SUITE  | ГН   | <u> </u>   | 4.6%                            | Employee FTEs 0   |   |
| 347005 ADVANCE  1100 S STRATFORE  WINSTON-SALEM, N FORSYTH  | D HOME HEALT  O ROAD SUITE A  NC 27103  TH CAROLINA)  | T <b>H</b><br>410 8/31/2023 (  | <u> </u>   | 4.6%                            | Employee FTEs 0 <b>Key Performana</b>   | ce Ind.   |
| 347005 ADVANCE  1100 S STRATFORE  WINSTON-SALEM, N FORSYTH BLUE CROSS (SOU  | D HOME HEALT  O ROAD SUITE A  NC 27103  TH CAROLINA)  Sheet   | T <b>H</b><br>410 8/31/2023 (  | 365 Days Settled   | 4.6%                            | Employee FTEs 0 <b>Key Performana</b> Medicare Part A   | <b>ce Ind.</b><br>46.4%                           |
| 347005 ADVANCE  1100 S STRATFORE  WINSTON-SALEM, N FORSYTH BLUE CROSS (SOU  Balance S   | D HOME HEALT  O ROAD SUITE A  NC 27103  TH CAROLINA)  Sheet   | TH 410 8/31/2023 3   | 365 Days Settled   | 1.2%                            | Employee FTEs 0 <b>Key Performana</b> Medicare Part A  Medicare Part B  | <b>ce Ind.</b> 46.4% 0.0%                         |
| 347005 ADVANCE  1100 S STRATFORE  WINSTON-SALEM, N FORSYTH BLUE CROSS (SOU  Balance S  Current Assets   | D HOME HEALT  O ROAD SUITE A  NC 27103  TH CAROLINA)  Sheet  11,137,729   | Income Total Charges Contract Allowance  | 365 Days Settled  Statement 6,303,954                    |                                 | Employee FTEs 0  Key Performana  Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode   | ce Ind.<br>46.4%<br>0.0%<br>224.20                |
| 347005 ADVANCE  1100 S STRATFORE  WINSTON-SALEM, N FORSYTH BLUE CROSS (SOU  Balance S  Current Assets  Fixed Assets   | D HOME HEALT  O ROAD SUITE A  NC 27103  TH CAROLINA)  Sheet  11,137,729  1,515,699                                    | Income Total Charges Contract Allowance Operating Revenue                                    | 865 Days Settled  Statement  6,303,954  74,221           | 1.2%                            | Employee FTEs 0  Key Performana  Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  Employee FTEs                                | ce Ind. 46.4% 0.0% 224.20 1,832.09                |
| 347005 ADVANCE  1100 S STRATFORE  WINSTON-SALEM, N FORSYTH BLUE CROSS (SOU  Balance S  Current Assets  Fixed Assets  Other Assets                                   | D HOME HEALT  O ROAD SUITE ( NC 27103  TH CAROLINA)  Sheet  11,137,729  1,515,699  50,824,432                         | Income Total Charges Contract Allowance Operating Revenue                                    | 6,303,954<br>74,221<br>6,229,733                         | 1.2%<br>98.8%                   | Employee FTEs 0  Key Performana Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  Employee FTEs  Current Ratio                  | ce Ind. 46.4% 0.0% 224.20 1,832.09 0.00           |
| 347005 ADVANCE  1100 S STRATFORE  WINSTON-SALEM, N FORSYTH BLUE CROSS (SOU Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | D HOME HEALT  O ROAD SUITE A  NC 27103  TH CAROLINA)  Sheet  11,137,729  1,515,699  50,824,432  62,261,805            | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 6,303,954<br>74,221<br>6,229,733<br>5,531,085            | 1.2%<br>98.8%<br>88.8%          | Employee FTEs 0  Key Performana Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  Employee FTEs  Current Ratio                  | ce Ind. 46.4% 0.0% 224.20 1,832.09 0.00 2.2       |
| 347005 ADVANCE  1100 S STRATFORE  WINSTON-SALEM, N FORSYTH BLUE CROSS (SOU Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | D HOME HEALT  O ROAD SUITE A  NC 27103  TH CAROLINA)  Sheet  11,137,729  1,515,699  50,824,432  62,261,805  5,006,799 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,303,954<br>74,221<br>6,229,733<br>5,531,085<br>698,648 | 1.2%<br>98.8%<br>88.8%<br>11.2% | Employee FTEs 0  Key Performana Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  Employee FTEs  Current Ratio  Days to Collect | ce Ind. 46.4% 0.0% 224.20 1,832.09 0.00 2.2 642.9 |

Submitted Rpts

| 347116 ADVANCED HOME HEALTH                              |              |                    |                 |                 |                        |          |  |
|--|--------------|--------------------|-----------------|-----------------|------------------------|----------|--|
| 2116 STATESVILLE BLVD SUITE A 8/31/2023 365 Days Settled |              |                    |                 |                 |                        |          |  |
| SALISBURY, NC 28 <sup>2</sup>                            | 147          |                    | Employee FTEs 0 |                 |                        |          |  |
| ROWAN  |              |                    |                 |                 | Key Performana         | ce Ind.  |  |
| BLUE CROSS (SOU  | TH CAROLINA) |                    |                 |                 | Medicare Part A        | 46.8%    |  |
| Balance Sheet  |              | Income Statement   |                 | Medicare Part B | 0.0%                   |          |  |
| Current Assets   | 11,137,729   | Total Charges      | 3,815,453       |                 | Revenue per Visit      | 204.68   |  |
| Fixed Assets   | 1,515,699    | Contract Allowance | 56,910          | 1.5%            | Revenue per<br>Episode | 1,997.29 |  |
| Other Assets   | 50,824,432   | Operating Revenue  | 3,758,543       | 98.5%           | Employee FTEs          | 0.00     |  |
| Total Assets   | 62,261,805   | Operating Expense  | 3,190,299       | 84.9%           | Current Ratio          | 2.2      |  |
| Current Liabilities                                      | 5,006,799    | Operating Margin   | 568,244         | 15.1%           | Days to Collect        | 1,065.5  |  |
| Long Term Liabilities                                    | 45,164,038   | Other Income       | 0               | 0.0%            | Avg Payment Days       | 521.0    |  |
| Total Equity   | 12,090,968   | Other Expense      | 0               | 0.0%            | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity                                   | 62,261,805   | Net Profit or Loss | 568,244         | 15.1%           | Return on Equity       | 4.7%     |  |

| 347125 ADVANCED HOME HEALTH                                |            |                    |                |         |                        |          |  |
|--|------------|--------------------|----------------|---------|------------------------|----------|--|
| 4001 PIEDMONT PARKWAY SUITE 100 8/31/2023 365 Days Settled |            |                    |                |         |                        |          |  |
| HIGH POINT, NC 27265 Employee FTEs 0                       |            |                    |                |         |                        |          |  |
| GUILFORD   |            |                    | Key Performana | ce Ind. |                        |          |  |
| BLUE CROSS (SOUTH CAROLINA)                                |            |                    |                |         | Medicare Part A        | 43.2%    |  |
| Balance Sheet Incom  |            | Income             | e Statement    |         | Medicare Part B        | 0.0%     |  |
| Current Assets   | 11,137,729 | Total Charges      | 6,665,509      |         | Revenue per Visit      | 229.71   |  |
| Fixed Assets   | 1,515,699  | Contract Allowance | 76,013         | 1.1%    | Revenue per<br>Episode | 1,768.49 |  |
| Other Assets   | 50,824,432 | Operating Revenue  | 6,589,496      | 98.9%   | Employee FTEs          | 0.00     |  |
| Total Assets   | 62,261,805 | Operating Expense  | 5,702,763      | 86.5%   | Current Ratio          | 2.2      |  |
| Current Liabilities  | 5,006,799  | Operating Margin   | 886,733        | 13.5%   | Days to Collect        | 607.8    |  |
| Long Term Liabilities                                      | 45,164,038 | Other Income       | 0              | 0.0%    | Avg Payment Days       | 291.4    |  |
| Total Equity   | 12,090,968 | Other Expense      | 0              | 0.0%    | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity                                     | 62,261,805 | Net Profit or Loss | 886,733        | 13.5%   | Return on Equity       | 7.3%     |  |

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347126 ADVANCE         | D HOME HEALT | ·н                 |                  |       |                        |          |
|------------------------|--------------|--------------------|------------------|-------|------------------------|----------|
| 744 CHURCH STRE        | ET NORTH     | 8/31/2023          | 365 Days Settled |       |                        |          |
| CONCORD, NC 2802       | 25           |                    |                  |       | Employee FTEs 0        |          |
| CABARRUS               |              |                    |                  |       | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA) |                    |                  |       | Medicare Part A        | 56.0%    |
| Balance Sheet          |              | Incom              | e Statement      |       | Medicare Part B        | 0.0%     |
| Current Assets         | 11,137,729   | Total Charges      | 4,280,421        |       | Revenue per Visit      | 236.56   |
| Fixed Assets           | 1,515,699    | Contract Allowance | 61,712           | 1.4%  | Revenue per<br>Episode | 1,863.73 |
| Other Assets           | 50,824,432   | Operating Revenue  | 4,218,709        | 98.6% | Employee FTEs          | 0.00     |
| Total Assets           | 62,261,805   | Operating Expense  | 3,564,547        | 84.5% | Current Ratio          | 2.2      |
| Current Liabilities    | 5,006,799    | Operating Margin   | 654,162          | 15.5% | Days to Collect        | 949.3    |
| Long Term Liabilities  | 45,164,038   | Other Income       | 0                | 0.0%  | Avg Payment Days       | 466.3    |
| Total Equity           | 12,090,968   | Other Expense      | 0                | 0.0%  | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 62,261,805   | Net Profit or Loss | 654,162          | 15.5% | Return on Equity       | 5.4%     |
| 347017 ALBEMAR         | LE HOME CARE | E AND HOSPICE      |                  |       |                        |          |
| 208 HASTINGS LAN       | E            | 9/30/2023          | 365 Days Settled |       |                        |          |
| ELIZABETH CITY, N      | C 27909      |                    |                  |       | Employee FTEs 0        |          |
| PASQUOTANK             |              |                    |                  |       | Key Performana         | ce Ind.  |
| PALMETTO HHH C         |              |                    |                  |       | Medicare Part A        | 44.5%    |
| Balance S              | Sheet        | Income             | e Statement      |       | Medicare Part B        | 0.0%     |
| Current Assets         | 1,860,756    | Total Charges      | 9,217,779        |       | Revenue per Visit      | 245.81   |
| Fixed Assets           | 35,986       | Contract Allowance | 16,138           | 0.2%  | Revenue per<br>Episode | 1,805.27 |
| Other Assets           | 4,267,210    | Operating Revenue  | 9,201,641        | 99.8% | Employee FTEs          | 0.00     |
| Total Assets           | 6,127,966    | Operating Expense  | 7,458,913        | 81.1% | Current Ratio          | 1.1      |
| Current Liabilities    | 1,769,078    | Operating Margin   | 1,742,728        | 18.9% | Days to Collect        | 72.9     |
| Long Term Liabilities  | 0            | Other Income       | 14,281           | 0.2%  | Avg Payment Days       | 2.6      |
| Total Equity           | 4,358,888    | Other Expense      | 0                | 0.0%  | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 6,127,966    | Net Profit or Loss | 1,757,009        | 19.1% | Return on Equity       | 40.3%    |

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347110 AMEDISYS              | HOME HEALTI   | 1                  |                  |       |                        |          |
|------------------------------|---------------|--------------------|------------------|-------|------------------------|----------|
| 1005 SLATER ROAD             | SUITE 105     | 3/31/2023          | 365 Days Settled |       |                        |          |
| DURHAM, NC 27703             | (             |                    |                  |       | Employee FTEs 0        |          |
| DURHAM                       | DURHAM        |                    |                  |       | Key Performana         | ce Ind.  |
| NATIONAL GOVERNMENT SERVICES |               | ES                 |                  |       | Medicare Part A        | 112.1%   |
| Balance S                    | heet          | Income             | Income Statement |       | Medicare Part B        | 0.0%     |
| Current Assets               | 405,556,956   | Total Charges      | 14,703,649       |       | Revenue per Visit      | 288.31   |
| Fixed Assets                 | 138,585,639   | Contract Allowance | 2,563,470        | 17.4% | Revenue per<br>Episode | 1,787.74 |
| Other Assets                 | 1,508,048,860 | Operating Revenue  | 12,140,179       | 82.6% | Employee FTEs          | 0.00     |
| Total Assets                 | 1,946,959,029 | Operating Expense  | 11,872,724       | 97.8% | Current Ratio          | 1.1      |
| Current Liabilities          | 353,050,005   | Operating Margin   | 267,455          | 2.2%  | Days to Collect        | 8,842.9  |
| Long Term Liabilities        | 460,560,806   | Other Income       | 0                | 0.0%  | Avg Payment Days       | 5,003.1  |
| Total Equity                 | 1,133,348,218 | Other Expense      | 0                | 0.0%  | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity       | 1,946,959,029 | Net Profit or Loss | 267,455          | 2.2%  | Return on Equity       | 0.0%     |
| 347094 AMEDISYS              | HOME HEALTI   | H CARE             |                  |       |                        |          |
| 1630 LIBERTY DRIV            | E             | 6/30/2023          | 365 Days Settled |       |                        |          |
| THOMASVILLE, NC              | 27360         |                    |                  |       | Employee FTEs 0        |          |
| DAVIDSON                     |               |                    |                  |       | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU              | TH CAROLINA)  |                    |                  |       | Medicare Part A        | 49.9%    |
| Balance S                    | heet          | Income             | e Statement      |       | Medicare Part B        | 0.0%     |
| Current Assets               | 426,543,954   | Total Charges      | 9,403,993        |       | Revenue per Visit      | 284.56   |
| Fixed Assets                 | 125,460,923   | Contract Allowance | 5,179,147        | 55.1% | Revenue per<br>Episode | 1,730.00 |
| Other Assets                 | 1,519,459,063 | Operating Revenue  | 4,224,846        | 44.9% | Employee FTEs          | 0.00     |
| Total Assets                 | 1,982,402,121 | Operating Expense  | 4,186,444        | 99.1% | Current Ratio          | 0.9      |
| Current Liabilities          | 462,401,076   | Operating Margin   | 38,402           | 0.9%  | Days to Collect        | 24,085.2 |
| Long Term Liabilities        | 459,244,640   | Other Income       | 0                | 0.0%  | Avg Payment Days       | 14,106.0 |
| Total Equity                 | 1,060,756,405 | Other Expense      | 0                | 0.0%  | Depreciation Rate      | 0.0%     |
|                              | 4 000 400 404 | Not Drofit or Loop | 20,402           | 0.00/ | D                      | 0.00/    |
| Total Liab. and Equity       | 1,982,402,121 | Net Profit of Loss | 38,402           | 0.9%  | Return on Equity       | 0.0%     |

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347099 AMEDISYS   | HOME HEALTH   | H CARE  |   |                        |   |  |
|---|---|---|---|------------------------|---|--|
| 1050 XRAY DRIVE   |   | 12/31/2023  | 365 Days Submi  | tted                   |   |  |
| GASTONIA, NC 2805   | 54  |   | ·   |                        | Employee FTEs 0   |  |
| GASTON  |   |   |   |                        | Key Performana  | ce Ind.  |
| BLUE CROSS (SOU   | TH CAROLINA)  |   |   |                        | Medicare Part A   | 49.6%  |
| Balance S   | Sheet   | Income Statement  |   | Medicare Part B        | 0.0%  |  |
| Current Assets  | 496,935,142   | Total Charges   | 9,865,978   |                        | Revenue per Visit   | 302.60   |
| Fixed Assets  | 134,237,322   | Contract Allowance  | 4,991,406   | 50.6%                  | Revenue per<br>Episode  | 1,793.13   |
| Other Assets  | 1,521,389,976   | Operating Revenue   | 4,874,572   | 49.4%                  | Employee FTEs   | 0.00   |
| Total Assets  | 2,060,170,330   | Operating Expense   | 4,920,954   | 101.0%                 | Current Ratio   | 1.0  |
| Current Liabilities   | 473,720,889   | Operating Margin  | -46,382   | -1.0%                  | Days to Collect   | 23,464.9   |
| Long Term Liabilities   | 466,666,042   | Other Income  | 0   | 0.0%                   | Avg Payment Days  | 12,243.8   |
| Total Equity  | 1,119,783,399   | Other Expense   | 0   | 0.0%                   | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity  | 2,060,170,330   | Net Profit or Loss  | (46,382)  | -1.0%                  | Return on Equity  | 0.0%   |
| 347030 AMEDISYS   | HOME HEALTI   | H OF CHAPEL   |   |                        |   |  |
| 120 PROVIDENCE R  | RD STE 200  | 12/31/2023  | 365 Days Submi  | tted                   |   |  |
| CHAPEL HILL, NC 2   | 7514  |   |   |                        |   |  |
| DURHAM  |   |   |   |                        | Employee FTEs 0   |  |
|   |   |   |   |                        | Employee FTEs 0 <b>Key Performana</b>   | ce Ind.  |
| BLUE CROSS (SOU   | TH CAROLINA)  |   |   |                        |   | ce Ind.<br>61.3%   |
| BLUE CROSS (SOU   | ,   | Income  | e Statement   |                        | Key Performana  |  |
| ·   | Sheet   | Income Total Charges  | • <b>Statement</b><br>7,892,969                             |                        | <b>Key Performana</b> Medicare Part A   | 61.3%  |
| Balance S   | Sheet   | Total Charges   |   | 42.5%                  | Key Performana<br>Medicare Part A<br>Medicare Part B  | 61.3%<br>0.0%  |
| Balance S Current Assets  | <b>Sheet</b> 496,935,142  | Total Charges Contract Allowance  | 7,892,969   | 42.5%<br>57.5%         | Key Performanae<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per   | 61.3%<br>0.0%<br>305.65  |
| Balance S Current Assets Fixed Assets   | 496,935,142<br>134,237,322  | Total Charges Contract Allowance Operating Revenue                                    | 7,892,969   |                        | Key Performanae Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode   | 61.3%<br>0.0%<br>305.65<br>1,748.74                            |
| Balance S Current Assets Fixed Assets Other Assets                                  | 496,935,142<br>134,237,322<br>1,521,389,976                                 | Total Charges Contract Allowance Operating Revenue                                    | 7,892,969<br>3,357,293<br>4,535,676                         | 57.5%                  | Key Performanae Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs                               | 61.3%<br>0.0%<br>305.65<br>1,748.74<br>0.00                    |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 496,935,142<br>134,237,322<br>1,521,389,976<br>2,060,170,330                | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 7,892,969<br>3,357,293<br>4,535,676<br>4,204,002            | 57.5%<br>92.7%         | Key Performanae Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio                 | 61.3%<br>0.0%<br>305.65<br>1,748.74<br>0.00                    |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 496,935,142<br>134,237,322<br>1,521,389,976<br>2,060,170,330<br>473,720,889 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 7,892,969<br>3,357,293<br>4,535,676<br>4,204,002<br>331,674 | 57.5%<br>92.7%<br>7.3% | Key Performanae Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio Days to Collect | 61.3%<br>0.0%<br>305.65<br>1,748.74<br>0.00<br>1.0<br>25,218.1 |

Submitted Rpts

| 347132 AMEDISYS HOME HEALTH OF FAYETTEVILLE                 |               |                    |             |       |                        |          |  |
|---|---------------|--------------------|-------------|-------|------------------------|----------|--|
| 2021 VALLEY GATE DRIVE SUITE 201 6/30/2023 365 Days Settled |               |                    |             |       |                        |          |  |
| FAYETTEVILLE, NC 28304 Employee FTEs 0                      |               |                    |             |       |                        |          |  |
| CUMBERLAND  |               |                    |             |       | Key Performana         | ce Ind.  |  |
| BLUE CROSS (SOU   | TH CAROLINA)  |                    |             |       | Medicare Part A        | 57.2%    |  |
| Balance S   | Sheet         | Income             | e Statement |       | Medicare Part B        | 0.0%     |  |
| Current Assets  | 426,543,954   | Total Charges      | 8,322,076   |       | Revenue per Visit      | 251.58   |  |
| Fixed Assets  | 126,358,575   | Contract Allowance | 2,579,276   | 31.0% | Revenue per<br>Episode | 1,610.93 |  |
| Other Assets  | 1,519,459,063 | Operating Revenue  | 5,742,800   | 69.0% | Employee FTEs          | 0.00     |  |
| Total Assets  | 1,982,402,121 | Operating Expense  | 4,551,731   | 79.3% | Current Ratio          | 0.9      |  |
| Current Liabilities   | 462,401,076   | Operating Margin   | 1,191,069   | 20.7% | Days to Collect        | 17,718.9 |  |
| Long Term Liabilities                                       | 459,244,640   | Other Income       | 0           | 0.0%  | Avg Payment Days       | 12,974.0 |  |
| Total Equity  | 1,060,756,405 | Other Expense      | 0           | 0.0%  | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity                                      | 1,982,402,121 | Net Profit or Loss | 1,191,069   | 20.7% | Return on Equity       | 0.1%     |  |

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347212 AMEDISYS   | HOME HEALTI   | H OF WINSTON SALE  | EM  |                                 |   |  |  |
|---|---|--|---|---------------------------------|---|--|--|
| 1100-B SOUTH STR<br>531   | ATFORD ROAD   | , SUITE 12/31/2023   | 365 Days Submi  | tted                            |   |  |  |
| WINSTON-SALEM, N  | NC 27106  |  |   |                                 | Employee FTEs 0   |  |  |
| FORSYTH   |   |  |   |                                 | Key Performana  | ce Ind.  |  |
| BLUE CROSS (SOU   | TH CAROLINA)  |  |   |                                 | Medicare Part A   | 54.7%  |  |
| Balance S   | Sheet   | Income   | Statement   |                                 | Medicare Part B   | 0.0%   |  |
| Current Assets  | 496,935,142   | Total Charges  | 4,019,778   |                                 | Revenue per Visit   | 317.44   |  |
| Fixed Assets  | 134,237,322   | Contract Allowance   | 1,875,313   | 46.7%                           | Revenue per<br>Episode  | 1,701.94   |  |
| Other Assets  | 1,521,389,976   | Operating Revenue  | 2,144,465   | 53.3%                           | Employee FTEs   | 0.00   |  |
| Total Assets  | 2,060,170,330   | Operating Expense  | 2,416,631   | 112.7%                          | Current Ratio   | 1.0  |  |
| Current Liabilities   | 473,720,889   | Operating Margin   | -272,166  | -12.7%                          | Days to Collect   | 53,337.9   |  |
| Long Term Liabilities   | 466,666,042   | Other Income   | 0   | 0.0%                            | Avg Payment Days  | 24,931.9   |  |
| Total Equity  | 1,119,783,399   | Other Expense  | 0   | 0.0%                            | Depreciation Rate   | 0.0%   |  |
| Total Liab. and Equity  | 2,060,170,330   | Net Profit or Loss   | (272,166)   | -12.7%                          | Return on Equity  | 0.0%   |  |
| 347252 ASSISTED CARE OF THE CAROLINAS   |   |  |   |                                 |   |  |  |
|   |   | O/ C   |   |                                 |   |  |  |
| 369 HWY 13 13 SUN   | IIT C   |  | 365 Days Submi  | tted                            |   |  |  |
| 369 HWY 13 13 SUN<br>SNOW HILL, NC 285  |   |  | 365 Days Submi  | tted                            | Employee FTEs 0   |  |  |
|   |   |  | 365 Days Submi  | tted                            | Employee FTEs 0 <b>Key Performana</b>   | ce Ind.  |  |
| SNOW HILL, NC 285   |   |  | 365 Days Submi  | tted                            |   | <b>ce Ind.</b><br>71.3%  |  |
| SNOW HILL, NC 285<br>GREENE   | 580   | 12/31/2023   | 365 Days Submi  | tted                            | Key Performana  |  |  |
| SNOW HILL, NC 285<br>GREENE<br>PALMETTO HHH C   | 580<br>Sheet  | 12/31/2023   | ·   | tted                            | <b>Key Performana</b> Medicare Part A   | 71.3%  |  |
| SNOW HILL, NC 285 GREENE PALMETTO HHH C Balance S   | 580<br><b>Sheet</b><br>496,935,142  | 12/31/2023<br>Income   | e Statement   | tted<br>43.7%                   | Key Performana<br>Medicare Part A<br>Medicare Part B  | 71.3%<br>0.0%  |  |
| SNOW HILL, NC 285 GREENE PALMETTO HHH C Balance S Current Assets  | Sheet<br>496,935,142<br>134,237,322   | 12/31/2023 Income  | e Statement<br>6,003,578                                    |                                 | Key Performana<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per  | 71.3%<br>0.0%<br>303.88  |  |
| SNOW HILL, NC 285 GREENE PALMETTO HHH C Balance S Current Assets Fixed Assets   | 580<br>5heet<br>496,935,142<br>134,237,322<br>1,521,389,976                     | Income Total Charges Contract Allowance  | 6,003,578<br>2,623,164                                      | 43.7%                           | Key Performana<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per<br>Episode                               | 71.3%<br>0.0%<br>303.88<br>1,661.08                            |  |
| SNOW HILL, NC 285 GREENE PALMETTO HHH C Balance S Current Assets Fixed Assets Other Assets                                  | 580<br>5heet<br>496,935,142<br>134,237,322<br>1,521,389,976                     | Income Total Charges Contract Allowance Operating Revenue                                    | 6,003,578<br>2,623,164<br>3,380,414                         | 43.7%<br>56.3%                  | Key Performana<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per<br>Episode<br>Employee FTEs              | 71.3%<br>0.0%<br>303.88<br>1,661.08<br>0.00                    |  |
| SNOW HILL, NC 285 GREENE PALMETTO HHH C Balance S Current Assets Fixed Assets Other Assets Total Assets                     | Sheet  496,935,142 134,237,322  1,521,389,976  2,060,170,330                    | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,003,578<br>2,623,164<br>3,380,414<br>3,112,093            | 43.7%<br>56.3%<br>92.1%         | Key Performanae Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio                 | 71.3%<br>0.0%<br>303.88<br>1,661.08<br>0.00                    |  |
| SNOW HILL, NC 285 GREENE PALMETTO HHH C Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 580  Sheet  496,935,142  134,237,322  1,521,389,976  2,060,170,330  473,720,889 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,003,578<br>2,623,164<br>3,380,414<br>3,112,093<br>268,321 | 43.7%<br>56.3%<br>92.1%<br>7.9% | Key Performanae Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio Days to Collect | 71.3%<br>0.0%<br>303.88<br>1,661.08<br>0.00<br>1.0<br>33,836.5 |  |

Submitted Rpts

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| 347224 ASSISTEDCARE HOME HEALTH INC                          |                                  |                    |             |        |                        |          |  |  |
|--|----------------------------------|--------------------|-------------|--------|------------------------|----------|--|--|
| 1003 OLD WATERFORD WAY, STE 2D 12/31/2023 365 Days Submitted |                                  |                    |             |        |                        |          |  |  |
| LELAND, NC 28451   | LELAND, NC 28451 Employee FTEs 0 |                    |             |        |                        |          |  |  |
| BRUNSWICK  |                                  |                    |             |        | Key Performana         | ice Ind. |  |  |
| BLUE CROSS (SOU  | TH CAROLINA)                     |                    |             |        | Medicare Part A        | 66.6%    |  |  |
| Balance S  | Sheet                            | Income             | e Statement |        | Medicare Part B        | 0.0%     |  |  |
| Current Assets   | 496,935,142                      | Total Charges      | 6,073,259   |        | Revenue per Visit      | 255.68   |  |  |
| Fixed Assets   | 134,237,322                      | Contract Allowance | 2,461,110   | 40.5%  | Revenue per<br>Episode | 1,687.03 |  |  |
| Other Assets   | 1,521,389,976                    | Operating Revenue  | 3,612,149   | 59.5%  | Employee FTEs          | 0.00     |  |  |
| Total Assets   | 2,060,170,330                    | Operating Expense  | 4,180,684   | 115.7% | Current Ratio          | 1.0      |  |  |
| Current Liabilities  | 473,720,889                      | Operating Margin   | -568,535    | -15.7% | Days to Collect        | 31,665.7 |  |  |
| Long Term Liabilities  | 466,666,042                      | Other Income       | 0           | 0.0%   | Avg Payment Days       | 14,411.8 |  |  |
| Total Equity   | 1,119,783,399                    | Other Expense      | 0           | 0.0%   | Depreciation Rate      | 0.0%     |  |  |
| Total Liab. and Equity                                       | 2,060,170,330                    | Net Profit or Loss | (568,535)   | -15.7% | Return on Equity       | -0.1%    |  |  |

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347113 ATRIUM HEALT AT HOME STANLY |              |                    |                  |        |                        |          |  |
|------------------------------------|--------------|--------------------|------------------|--------|------------------------|----------|--|
| 901 NORTH SECON                    | D STREET     | 12/31/2023         | 365 Days Settled | d      |                        |          |  |
| ALBEMARLE, NC 28                   | 3001         |                    |                  |        | Employee FTEs 0        |          |  |
| STANLY                             |              |                    |                  |        | Key Performana         | ce Ind.  |  |
| BLUE CROSS (SOU                    | TH CAROLINA) |                    |                  |        | Medicare Part A        | 38.1%    |  |
| Balance S                          | ·            | Income             | Statement        |        | Medicare Part B        | 0.0%     |  |
| Current Assets                     |              | Total Charges      | 3,752,109        |        | Revenue per Visit      | 203.02   |  |
| Fixed Assets                       | 83,546       | _                  | 743,406          | 19.8%  | Revenue per<br>Episode | 1,958.71 |  |
| Other Assets                       | 0            | Operating Revenue  | 3,008,703        | 80.2%  | Employee FTEs          | 0.00     |  |
| Total Assets                       | -2,434,723   | Operating Expense  | 3,928,602        | 130.6% | Current Ratio          |          |  |
| Current Liabilities                | 0            | Operating Margin   | -919,899         | -30.6% | Days to Collect        | (305.5)  |  |
| Long Term Liabilities              | 0            | Other Income       | 4,281            | 0.1%   | Avg Payment Days       | 0.0      |  |
| Total Equity                       | -2,434,723   | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity             | -2,434,723   | Net Profit or Loss | (915,618)        | -30.4% | Return on Equity       | 37.6%    |  |
| 347181 ATRIUM H                    | EALTH AT HOM | E BLUE RIDGE       |                  |        |                        |          |  |
| 141 FIDDLERS RUN                   | BLVD         | 12/31/2023         | 365 Days Submi   | tted   |                        |          |  |
| MORGANTON, NC 2                    | 28655        |                    |                  |        | Employee FTEs 0        |          |  |
| BURKE                              |              |                    |                  |        | Key Performana         | ce Ind.  |  |
| BLUE CROSS (SOU                    | TH CAROLINA) |                    |                  |        | Medicare Part A        | 33.8%    |  |
| Balance S                          | Sheet        | Income             | Statement        |        | Medicare Part B        | 0.0%     |  |
| Current Assets                     | -16,973,540  | Total Charges      | 8,127,059        |        | Revenue per Visit      | 195.61   |  |
| Fixed Assets                       | 617,369      | Contract Allowance | 1,860,920        | 22.9%  | Revenue per<br>Episode | 2,136.52 |  |
| Other Assets                       | 0            | Operating Revenue  | 6,266,139        | 77.1%  | Employee FTEs          | 0.00     |  |
| Total Assets                       | -16,852,290  | Operating Expense  | 9,159,607        | 146.2% | Current Ratio          |          |  |
| Current Liabilities                | 0            | Operating Margin   | -2,893,468       | -46.2% | Days to Collect        | 337.1    |  |
| Long Term Liabilities              | 0            | Other Income       | 6,073            | 0.1%   | Avg Payment Days       | 0.0      |  |
| Total Equity                       | -16,852,290  | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity             | -16,852,290  | Net Profit or Loss | (2,887,395)      | -46.1% | Return on Equity       | 17.1%    |  |

Submitted Rpts

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347112 ATRIUM H        | EALTH AT HOM | E CHARLOTTE        |                |        |                        |          |
|------------------------|--------------|--------------------|----------------|--------|------------------------|----------|
| 5040 AIRPORT CEN       | TER PARKWAY  | 12/31/2023         | 365 Days Submi | tted   |                        |          |
| CHARLOTTE, NC 28       | 3232         |                    |                |        | Employee FTEs 0        |          |
| MECKLENBURG            |              |                    |                |        | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA) |                    |                |        | Medicare Part A        | 44.3%    |
| Balance S              | Sheet        | Income             | e Statement    |        | Medicare Part B        | 0.0%     |
| Current Assets         | -17,396,638  | Total Charges      | 10,399,451     |        | Revenue per Visit      | 238.67   |
| Fixed Assets           |              | Contract Allowance | 2,338,752      | 22.5%  | Revenue per<br>Episode | 2,045.81 |
| Other Assets           | 0            | Operating Revenue  | 8,060,699      | 77.5%  | Employee FTEs          | 0.00     |
| Total Assets           | -17,100,056  | Operating Expense  | 9,979,219      | 123.8% | Current Ratio          | (101.7)  |
| Current Liabilities    | 171,101      | Operating Margin   | -1,918,520     | -23.8% | Days to Collect        | 155.3    |
| Long Term Liabilities  | 0            | Other Income       | 17,596         | 0.2%   | Avg Payment Days       | 6.3      |
| Total Equity           | -17,271,157  | Other Expense      | 0              | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | -17,100,056  | Net Profit or Loss | (1,900,924)    | -23.6% | Return on Equity       | 11.0%    |
| 347013 ATRIUM H        | EALTH AT HOM | E CLEVELAND        |                |        |                        |          |
| 105 T R HARRIS DR      |              | 12/31/2023         | 365 Days Submi | tted   |                        |          |
| SHELBY, NC 28150       |              |                    |                |        | Employee FTEs 0        |          |
| CLEVELAND              |              |                    |                |        | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA) |                    |                |        | Medicare Part A        | 39.7%    |
| Balance S              | Sheet        | Income             | e Statement    |        | Medicare Part B        | 0.0%     |
| Current Assets         | -17,841,466  | Total Charges      | 3,812,738      |        | Revenue per Visit      | 204.54   |
| Fixed Assets           | 200,334      | Contract Allowance | 1,047,855      | 27.5%  | Revenue per<br>Episode | 1,881.87 |
| Other Assets           | 0            | Operating Revenue  | 2,764,883      | 72.5%  | Employee FTEs          | 0.00     |
| Total Assets           | -17,829,616  | Operating Expense  | 5,161,684      | 186.7% | Current Ratio          |          |
| Current Liabilities    | 0            | Operating Margin   | -2,396,801     | -86.7% | Days to Collect        | 434.4    |
| Long Term Liabilities  | 0            | Other Income       | 3,507          | 0.1%   | Avg Payment Days       | 0.0      |
| Total Equity           | -17,829,616  | Other Expense      | 0              | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | -17,829,616  | Net Profit or Loss | (2,393,294)    | -86.6% | Return on Equity       | 13.4%    |

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347191 ATRIUM HI  | EALTH AT HOM   | IE LINCOLN   |  |                              |  |  |
|---|--|--|--|------------------------------|--|--|
| 853 S LAUREL STRE   | ET   | 12/31/2023   | 365 Days Settled                       | i                            |  |  |
| LINCOLNTON, NC 28   | 8092   |  |  |                              | Employee FTEs 0  |  |
| LINCOLN   |  |  |  |                              | Key Performana   | ce Ind.                                    |
| BLUE CROSS (SOU   | TH CAROLINA)   |  |  |                              | Medicare Part A  | 51.8%                                      |
| Balance S   | heet   | Income   | Statement                              |                              | Medicare Part B  | 0.0%                                       |
| Current Assets  | -8,496,618   | Total Charges  | 2,322,936                              |                              | Revenue per Visit  | 224.30                                     |
| Fixed Assets  | 90,238   | Contract Allowance   | 533,087                                | 22.9%                        | Revenue per<br>Episode   | 2,018.69                                   |
| Other Assets  | 0  | Operating Revenue  | 1,789,849                              | 77.1%                        | Employee FTEs  | 0.00                                       |
| Total Assets  | -8,477,118   | Operating Expense  | 2,837,097                              | 158.5%                       | Current Ratio  |  |
| Current Liabilities   | 0  | Operating Margin   | -1,047,248                             | -58.5%                       | Days to Collect  | 324.9                                      |
| Long Term Liabilities   | 0  | Other Income   | 1,859                                  | 0.1%                         | Avg Payment Days   | 0.0  |
| Total Equity  | -8,477,118   | Other Expense  | 0                                      | 0.0%                         | Depreciation Rate  | 0.0%                                       |
| Total Liab. and Equity  | -8,477,118   | Net Profit or Loss   | (1,045,389)                            | -58.4%                       | Return on Equity   | 12.3%                                      |
| 347210 ATRIUM HEALTH AT HOME UNION  101 EAST FRANKLIN STREET 12/31/2023 365 Days Settled  |  |  |  |                              |  |  |
|   |  |  | 365 Days Settled                       | ł                            |  |  |
|   | N STREET   |  | 365 Days Settled                       | ł                            | Employee FTEs 0  |  |
| 101 EAST FRANKLIN   | N STREET   |  | 365 Days Settled                       | i                            | Employee FTEs 0 <b>Key Performana</b>  | ce Ind.                                    |
| 101 EAST FRANKLIN<br>MONROE, NC 28112   | N STREET   |  | 365 Days Settled                       | i                            |  | <b>ce Ind.</b><br>0.0%                     |
| 101 EAST FRANKLIN<br>MONROE, NC 28112<br>UNION  | N STREET   | 12/31/2023   | 365 Days Settled                       | i                            | Key Performana   |  |
| 101 EAST FRANKLIN<br>MONROE, NC 28112<br>UNION<br>PALMETTO HHH C  | N STREET   | 12/31/2023   | ·                                      | i                            | <b>Key Performana</b> Medicare Part A  | 0.0%                                       |
| 101 EAST FRANKLIN MONROE, NC 28112 UNION PALMETTO HHH C Balance S   | N STREET   | 12/31/2023 Income  | e Statement                            | 0.0%                         | Key Performana<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit  | 0.0%<br>0.0%                               |
| 101 EAST FRANKLIN MONROE, NC 28112 UNION PALMETTO HHH C Balance S Current Assets  | N STREET 2 Sheet -9,728,527 79,927                   | 12/31/2023 Income  | e Statement                            | 0.0%                         | Key Performana<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per   | 0.0%<br>0.0%<br>202.58                     |
| 101 EAST FRANKLIN MONROE, NC 28112 UNION PALMETTO HHH C Balance S Current Assets Fixed Assets   | N STREET 2 Sheet -9,728,527 79,927                   | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement 0 0                        | 0.0%<br>0.0%                 | Key Performana<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per<br>Episode  | 0.0%<br>0.0%<br>202.58<br>2,226.38         |
| 101 EAST FRANKLIN MONROE, NC 28112 UNION PALMETTO HHH C Balance S Current Assets Fixed Assets Other Assets                                  | N STREET  2  Sheet -9,728,527 79,927 0 -9,723,480    | Income Total Charges Contract Allowance Operating Revenue                                    | e Statement  0 0 0                     | 0.0%<br>0.0%                 | Key Performana<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per<br>Episode<br>Employee FTEs<br>Current Ratio                    | 0.0%<br>0.0%<br>202.58<br>2,226.38         |
| 101 EAST FRANKLIN MONROE, NC 28112 UNION PALMETTO HHH C Balance S Current Assets Fixed Assets Other Assets Total Assets                     | N STREET  2.  Sheet -9,728,527 79,927 0 -9,723,480 0 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement  0  0  0  5,055,981        | 0.0%<br>0.0%<br>0.0%<br>0.0% | Key Performana<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per<br>Episode<br>Employee FTEs<br>Current Ratio                    | 0.0%<br>0.0%<br>202.58<br>2,226.38         |
| 101 EAST FRANKLIN MONROE, NC 28112 UNION PALMETTO HHH C Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | N STREET  2.  Sheet -9,728,527 79,927 0 -9,723,480 0 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 0<br>0<br>0<br>5,055,981<br>-5,055,981 | 0.0%<br>0.0%<br>0.0%<br>0.0% | Key Performana<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per<br>Episode<br>Employee FTEs<br>Current Ratio<br>Days to Collect | 0.0%<br>0.0%<br>202.58<br>2,226.38<br>0.00 |

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 101 EAST W T HARRIS BLVD, BLDG 5000,<br>STE 5105 | 12/31/2023 365 Days Submitted |                 |         |
|--|-------------------------------|-----------------|---------|
| CHARLOTTE, NC 28262                              |                               | Employee FTEs 0 |         |
| MECKLENBURG                                      |                               | Key Performana  | ce Ind. |
| PALMETTO HHH C                                   |                               | Modicaro Part A | 45.5    |

347254 ATRIUM HEALTH AT HOME UNIVERSITY CITY

| PALMETTO HHH C         |             |                        |             | Medicare Part A | 45.5%                  |          |
|------------------------|-------------|------------------------|-------------|-----------------|------------------------|----------|
| Balance S              | heet        | Income Statement Medic |             |                 | Medicare Part B        | 0.0%     |
| Current Assets         | -11,803,026 | Total Charges          | 7,466,465   |                 | Revenue per Visit      | 241.76   |
| Fixed Assets           | 414,427     | Contract Allowance     | 1,622,714   | 21.7%           | Revenue per<br>Episode | 2,012.75 |
| Other Assets           | 0           | Operating Revenue      | 5,843,751   | 78.3%           | Employee FTEs          | 0.00     |
| Total Assets           | -11,768,245 | Operating Expense      | 6,917,926   | 118.4%          | Current Ratio          |          |
| Current Liabilities    | 0           | Operating Margin       | -1,074,175  | -18.4%          | Days to Collect        | 310.2    |
| Long Term Liabilities  | 0           | Other Income           | 3,890       | 0.1%            | Avg Payment Days       | 0.0      |
| Total Equity           | -11,768,245 | Other Expense          | 0           | 0.0%            | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | -11,768,245 | Net Profit or Loss     | (1,070,285) | -18.3%          | Return on Equity       | 9.1%     |

| 347190 AVEANNA   | HEALTHCARE   |                    |             |      |                        |         |  |  |
|--|--------------|--------------------|-------------|------|------------------------|---------|--|--|
| 125 EDINBURGH SOUTH, SUIT 106 9/30/2023 365 Days Settled |              |                    |             |      |                        |         |  |  |
| CARY, NC 27511   |              |                    |             |      | Employee FTEs 0        |         |  |  |
| WAKE   |              |                    |             |      | Key Performana         | ce Ind. |  |  |
| BLUE CROSS (SOU  | TH CAROLINA) |                    |             |      | Medicare Part A        | 0.0%    |  |  |
| Balance S  | Sheet        | Income             | e Statement |      | Medicare Part B        | 0.0%    |  |  |
| Current Assets   | 0            | Total Charges      | 0           |      | Revenue per Visit      |         |  |  |
| Fixed Assets   | 0            | Contract Allowance | 0           | 0.0% | Revenue per<br>Episode |         |  |  |
| Other Assets   | 0            | Operating Revenue  | 0           | 0.0% | Employee FTEs          | 0.00    |  |  |
| Total Assets   | 0            | Operating Expense  | 0           | 0.0% | Current Ratio          |         |  |  |
| Current Liabilities                                      | 0            | Operating Margin   | 0           | 0.0% | Days to Collect        |         |  |  |
| Long Term Liabilities                                    | 0            | Other Income       | 0           | 0.0% | Avg Payment Days       |         |  |  |
| Total Equity   | 0            | Other Expense      | 0           | 0.0% | Depreciation Rate      | 0.0%    |  |  |
| Total Liab. and Equity                                   | 0            | Net Profit or Loss | 0           | 0.0% | Return on Equity       | 0.0%    |  |  |

| 347134 BAYADA HOME HEALTH CARE INC                     |             |                    |                 |        |                        |          |  |
|--|-------------|--------------------|-----------------|--------|------------------------|----------|--|
| 900 W COOKSEY DR SUITE G 12/31/2023 365 Days Submitted |             |                    |                 |        |                        |          |  |
| THOMASVILLE, NC  | 27360       |                    | Employee FTEs 0 |        |                        |          |  |
| DAVIDSON   |             |                    |                 |        | Key Performana         | ce Ind.  |  |
| PALMETTO HHH C   |             |                    |                 |        | Medicare Part A        | 29.2%    |  |
| Balance S  | heet        | Income             | e Statement     |        | Medicare Part B        | 0.0%     |  |
| Current Assets   | 428,236,951 | Total Charges      | 3,135,397       |        | Revenue per Visit      | 267.85   |  |
| Fixed Assets   | 34,363,036  | Contract Allowance | 0               | 0.0%   | Revenue per<br>Episode | 1,990.27 |  |
| Other Assets   | 180,496,619 | Operating Revenue  | 3,135,397       | 100.0% | Employee FTEs          | 0.00     |  |
| Total Assets   | 617,066,934 | Operating Expense  | 2,829,349       | 90.2%  | Current Ratio          | 2.0      |  |
| Current Liabilities                                    | 214,515,096 | Operating Margin   | 306,048         | 9.8%   | Days to Collect        | 22,162.9 |  |
| Long Term Liabilities                                  | 67,158,350  | Other Income       | 0               | 0.0%   | Avg Payment Days       | 5,934.4  |  |
| Total Equity   | 335,393,488 | Other Expense      | 0               | 0.0%   | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity                                 | 617,066,934 | Net Profit or Loss | 306,048         | 9.8%   | Return on Equity       | 0.1%     |  |

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347326 BAYADA HOME HEALTH CARE INC                      |             |                    |                 |        |                        |          |  |
|---|-------------|--------------------|-----------------|--------|------------------------|----------|--|
| 825 MAJESTIC COURT, SUITE E 12/31/2023 365 Days Settled |             |                    |                 |        |                        |          |  |
| GASTONIA, NC 2809                                       | 54          |                    |                 |        | Employee FTEs 0        |          |  |
| GASTON  |             |                    |                 |        | Key Performana         | ce Ind.  |  |
| PALMETTO HHH C  |             |                    |                 |        | Medicare Part A        | 40.8%    |  |
| Balance S   | Sheet       | Income             | e Statement     |        | Medicare Part B 0.0%   |          |  |
| Current Assets  | 428,236,951 | Total Charges      | 3,132,454       |        | Revenue per Visit      | 247.44   |  |
| Fixed Assets  | 34,363,036  | Contract Allowance | 0               | 0.0%   | Revenue per<br>Episode | 1,965.84 |  |
| Other Assets  | 180,496,619 | Operating Revenue  | 3,132,454       | 100.0% | Employee FTEs          | 0.00     |  |
| Total Assets  | 617,066,934 | Operating Expense  | 2,752,488       | 87.9%  | Current Ratio          | 2.0      |  |
| Current Liabilities                                     | 214,515,096 | Operating Margin   | 379,966         | 12.1%  | Days to Collect        | 22,183.7 |  |
| Long Term Liabilities                                   | 67,158,350  | Other Income       | 0               | 0.0%   | Avg Payment Days       | 6,100.1  |  |
| Total Equity  | 335,393,488 | Other Expense      | 0               | 0.0%   | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity                                  | 617,066,934 | Net Profit or Loss | 379,966         | 12.1%  | Return on Equity       | 0.1%     |  |
| 347087 BAYADA H   | OME HEALTH  | CARE, INC          |                 |        |                        |          |  |
| 8801 J M KEYNES D                                       | RIVE        | 12/31/2023         | 365 Days Settle | d      |                        |          |  |
| CHARLOTTE, NC 28  | 3262        |                    |                 |        | Employee FTEs 0        |          |  |
| MECKLENBURG   |             |                    |                 |        | Key Performana         | ce Ind.  |  |
| PALMETTO HHH C  |             |                    |                 |        | Medicare Part A        | 48.6%    |  |
| Balance S   | Sheet       | Income             | e Statement     |        | Medicare Part B        | 0.0%     |  |
| Current Assets  | 428,236,951 | Total Charges      | 14,157,283      |        | Revenue per Visit      | 250.27   |  |
| Fixed Assets  | 34,363,036  | Contract Allowance | 0               | 0.0%   | Revenue per<br>Episode | 2,031.00 |  |
| Other Assets  | 180,496,619 | Operating Revenue  | 14,157,283      | 100.0% | Employee FTEs          | 0.00     |  |
| Total Assets  | 617,066,934 | Operating Expense  | 12,292,070      | 86.8%  | Current Ratio          | 2.0      |  |
| Current Liabilities                                     | 214,515,096 | Operating Margin   | 1,865,213       | 13.2%  | Days to Collect        | 4,908.4  |  |
| Long Term Liabilities                                   | 67,158,350  | Other Income       | 0               | 0.0%   | Avg Payment Days       | 1,366.0  |  |
| Total Equity  | 335,393,488 | Other Expense      | 0               | 0.0%   | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity                                  | 617,066,934 | Net Profit or Loss | 1,865,213       | 13.2%  | Return on Equity       | 0.6%     |  |

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| 347129 BAYADA HOME HEALTH CARE, INC                  |             |                    |             |        |                        |          |  |
|--|-------------|--------------------|-------------|--------|------------------------|----------|--|
| 807 NORTH MADISON BLVD 12/31/2023 365 Days Submitted |             |                    |             |        |                        |          |  |
| ROXBORO, NC 27573                                    |             |                    |             |        | Employee FTEs 0        |          |  |
| PERSON   |             |                    |             |        | Key Performana         | ce Ind.  |  |
| PALMETTO HHH C                                       |             |                    |             |        | Medicare Part A        | 34.1%    |  |
| Balance S  | Sheet       | Income             | e Statement |        | Medicare Part B        | 0.0%     |  |
| Current Assets                                       | 428,236,951 | Total Charges      | 4,361,697   |        | Revenue per Visit      | 288.40   |  |
| Fixed Assets   | 34,363,036  | Contract Allowance | 0           | 0.0%   | Revenue per<br>Episode | 2,043.41 |  |
| Other Assets   | 180,496,619 | Operating Revenue  | 4,361,697   | 100.0% | Employee FTEs          | 0.00     |  |
| Total Assets   | 617,066,934 | Operating Expense  | 3,518,357   | 80.7%  | Current Ratio          | 2.0      |  |
| Current Liabilities                                  | 214,515,096 | Operating Margin   | 843,340     | 19.3%  | Days to Collect        | 15,931.8 |  |
| Long Term Liabilities                                | 67,158,350  | Other Income       | 0           | 0.0%   | Avg Payment Days       | 4,772.3  |  |
| Total Equity   | 335,393,488 | Other Expense      | 0           | 0.0%   | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity                               | 617,066,934 | Net Profit or Loss | 843,340     | 19.3%  | Return on Equity       | 0.3%     |  |

| 347187 BAYADA HOME HEALTH CARE, INC                      |             |                    |             |        |                        |          |  |
|--|-------------|--------------------|-------------|--------|------------------------|----------|--|
| 1605 WESTBROOK PLAZA DRIVE 12/31/2023 365 Days Submitted |             |                    |             |        |                        |          |  |
| WINSTON-SALEM, NC 27103                                  |             |                    |             |        | Employee FTEs 0        |          |  |
| FORSYTH  |             |                    |             |        | Key Performana         | ce Ind.  |  |
| PALMETTO HHH C   |             |                    |             |        | Medicare Part A        | 37.8%    |  |
| Balance S  | heet        | Income             | e Statement |        | Medicare Part B        | 0.0%     |  |
| Current Assets   | 428,236,951 | Total Charges      | 8,024,148   |        | Revenue per Visit      | 265.53   |  |
| Fixed Assets   | 34,363,036  | Contract Allowance | 0           | 0.0%   | Revenue per<br>Episode | 1,949.64 |  |
| Other Assets   | 180,496,619 | Operating Revenue  | 8,024,148   | 100.0% | Employee FTEs          | 0.00     |  |
| Total Assets   | 617,066,934 | Operating Expense  | 7,022,437   | 87.5%  | Current Ratio          | 2.0      |  |
| Current Liabilities                                      | 214,515,096 | Operating Margin   | 1,001,711   | 12.5%  | Days to Collect        | 8,660.1  |  |
| Long Term Liabilities                                    | 67,158,350  | Other Income       | 0           | 0.0%   | Avg Payment Days       | 2,391.0  |  |
| Total Equity   | 335,393,488 | Other Expense      | 0           | 0.0%   | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity                                   | 617,066,934 | Net Profit or Loss | 1,001,711   | 12.5%  | Return on Equity       | 0.3%     |  |

| 347211 BAYADA HOME HEALTH CARE, INC                          |             |                    |             |        |                        |          |  |
|--|-------------|--------------------|-------------|--------|------------------------|----------|--|
| 1500 PINECROFT ROAD, SUITE 119 12/31/2023 365 Days Submitted |             |                    |             |        |                        |          |  |
| GREENSBORO, NC   | 27407       |                    |             |        | Employee FTEs 0        |          |  |
| GUILFORD   |             |                    |             |        | Key Performana         | ce Ind.  |  |
| PALMETTO HHH C   |             |                    |             |        | Medicare Part A        | 22.9%    |  |
| Balance Sheet Income   |             |                    | e Statement |        | Medicare Part B        | 0.0%     |  |
| Current Assets   | 428,236,951 | Total Charges      | 7,672,168   |        | Revenue per Visit      | 251.10   |  |
| Fixed Assets   | 34,363,036  | Contract Allowance | 0           | 0.0%   | Revenue per<br>Episode | 1,980.70 |  |
| Other Assets   | 180,496,619 | Operating Revenue  | 7,672,168   | 100.0% | Employee FTEs          | 0.00     |  |
| Total Assets   | 617,066,934 | Operating Expense  | 6,668,010   | 86.9%  | Current Ratio          | 2.0      |  |
| Current Liabilities  | 214,515,096 | Operating Margin   | 1,004,158   | 13.1%  | Days to Collect        | 9,057.4  |  |
| Long Term Liabilities  | 67,158,350  | Other Income       | 0           | 0.0%   | Avg Payment Days       | 2,518.1  |  |
| Total Equity   | 335,393,488 | Other Expense      | 0           | 0.0%   | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity                                       | 617,066,934 | Net Profit or Loss | 1,004,158   | 13.1%  | Return on Equity       | 0.3%     |  |

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347325 BAYADA H                  | IOME HEALTH  | CARE, INC                                       |                        |                 |                                |                 |
|----------------------------------|--------------|---|------------------------|-----------------|--------------------------------|-----------------|
| 103 DORSETT DRIV                 | E SUITE 300  | 12/31/2023                                      | 365 Days Subm          | itted           |                                |                 |
| SALISBURY, NC 281                | 44           |   |                        |                 | Employee FTEs 0                |                 |
| ROWAN                            |              |   |                        |                 | Key Performana                 | e Ind.          |
| BLUE CROSS (NOR                  | TH CAROLINA) |   |                        |                 | Medicare Part A                | 45.2%           |
| Balance S                        | heet         | Income  | e Statement            |                 | Medicare Part B                | 0.0%            |
| Current Assets                   | 428,236,951  | Total Charges                                   | 8,433,040              |                 | Revenue per Visit              | 244.45          |
| Fixed Assets                     | 34,363,036   | Contract Allowance                              | 0                      | 0.0%            | Revenue per<br>Episode         | 1,884.16        |
| Other Assets                     | 180,496,619  | Operating Revenue                               | 8,433,040              | 100.0%          | Employee FTEs                  | 0.00            |
| Total Assets                     | 617,066,934  | Operating Expense                               | 7,502,299              | 89.0%           | Current Ratio                  | 2.0             |
| Current Liabilities              | 214,515,096  | Operating Margin                                | 930,741                | 11.0%           | Days to Collect                | 8,240.2         |
| Long Term Liabilities            | 67,158,350   | Other Income                                    | 0                      | 0.0%            | Avg Payment Days               | 2,238.0         |
| Total Equity                     | 335,393,488  | Other Expense                                   | 0                      | 0.0%            | Depreciation Rate              | 0.0%            |
| Total Liab. and Equity           | 617,066,934  | Net Profit or Loss                              | 930,741                | 11.0%           | Return on Equity               | 0.3%            |
| 347021 BAYADA N                  | IURSES INC   |   |                        |                 |                                |                 |
| 805 TRADE STREET                 | NW           | 12/31/2023                                      | 365 Days Subm          | itted           |                                |                 |
| CONCORD, NC 2802                 | 27           |   |                        |                 | Employee FTEs 0                |                 |
| CABARRUS                         |              |   |                        |                 | Key Performana                 | e Ind.          |
| BLUE CROSS (SOU                  | TH CAROLINA) |   |                        |                 | Medicare Part A                | 35.8%           |
| Balance S                        | heet         | Income  | e Statement            |                 | Medicare Part B                | 0.0%            |
| Current Assets                   | 428,236,951  | Total Charges                                   | 3,057,700              |                 | Revenue per Visit              | 233.33          |
| Fixed Assets                     | 34,363,036   | Contract Allowance                              | 0                      | 0.0%            | Revenue per<br>Episode         | 1,868.66        |
|                                  |              |   |                        |                 |                                |                 |
| Other Assets                     | 180,496,619  | Operating Revenue                               | 3,057,700              | 100.0%          | Employee FTEs                  | 0.00            |
| Other Assets Total Assets        | 180,496,619  | . 0   | 3,057,700<br>2,705,458 | 100.0%<br>88.5% | Employee FTEs Current Ratio    | 0.00            |
|                                  |              | Operating Expense                               |                        |                 |                                |                 |
| Total Assets                     | 617,066,934  | Operating Expense Operating Margin              | 2,705,458              | 88.5%           | Current Ratio                  | 2.0             |
| Total Assets Current Liabilities | 617,066,934  | Operating Expense Operating Margin Other Income | 2,705,458<br>352,242   | 88.5%<br>11.5%  | Current Ratio  Days to Collect | 2.0<br>22,726.1 |

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| 347243 BAYADA NURSES, INC                                    |              |                    |             |        |                        |          |  |
|--|--------------|--------------------|-------------|--------|------------------------|----------|--|
| 4011 WESTCHASE BLVD, SUITE 290 12/31/2023 365 Days Submitted |              |                    |             |        |                        |          |  |
| RALEIGH, NC 27612 Employee FTEs 0                            |              |                    |             |        |                        |          |  |
| WAKE   |              |                    |             |        | Key Performana         | ice Ind. |  |
| BLUE CROSS (SOU  | TH CAROLINA) |                    |             |        | Medicare Part A        | 47.4%    |  |
| Balance S  | Sheet        | Incom              | e Statement |        | Medicare Part B        | 0.0%     |  |
| Current Assets   | 428,236,951  | Total Charges      | 14,798,758  |        | Revenue per Visit      | 301.18   |  |
| Fixed Assets   | 34,363,036   | Contract Allowance | 0           | 0.0%   | Revenue per<br>Episode | 2,023.69 |  |
| Other Assets   | 180,496,619  | Operating Revenue  | 14,798,758  | 100.0% | Employee FTEs          | 0.00     |  |
| Total Assets   | 617,066,934  | Operating Expense  | 12,139,795  | 82.0%  | Current Ratio          | 2.0      |  |
| Current Liabilities  | 214,515,096  | Operating Margin   | 2,658,963   | 18.0%  | Days to Collect        | 4,695.6  |  |
| Long Term Liabilities  | 67,158,350   | Other Income       | 0           | 0.0%   | Avg Payment Days       | 1,383.1  |  |
| Total Equity   | 335,393,488  | Other Expense      | 0           | 0.0%   | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity                                       | 617,066,934  | Net Profit or Loss | 2,658,963   | 18.0%  | Return on Equity       | 0.8%     |  |

| 347120 | BROOKDALE HOME HEALTH | WINSTON |
|--------|-----------------------|---------|
|        |                       |         |

| 7900 TRIAD CENTEI                    | R DRIVE, SUITE | 250 12/31/2023     | 365 Days Settled | t     |                        |          |  |  |
|--------------------------------------|----------------|--------------------|------------------|-------|------------------------|----------|--|--|
| GREENSBORO, NC 27409 Employee FTEs 0 |                |                    |                  |       |                        |          |  |  |
| GUILFORD                             |                |                    |                  |       | Key Performana         | ce Ind.  |  |  |
| PALMETTO HHH C                       |                |                    |                  |       | Medicare Part A        | 34.1%    |  |  |
| Balance Sheet Income Statement       |                |                    |                  |       | Medicare Part B        | 0.0%     |  |  |
| Current Assets                       | 628,947        | Total Charges      | 5,105,704        |       | Revenue per Visit      | 243.85   |  |  |
| Fixed Assets                         | 0              | Contract Allowance | 49,212           | 1.0%  | Revenue per<br>Episode | 1,768.71 |  |  |
| Other Assets                         | 805,002        | Operating Revenue  | 5,056,492        | 99.0% | Employee FTEs          | 0.00     |  |  |
| Total Assets                         | 1,433,949      | Operating Expense  | 4,445,101        | 87.9% | Current Ratio          | 0.9      |  |  |
| Current Liabilities                  | 698,171        | Operating Margin   | 611,391          | 12.1% | Days to Collect        | 45.4     |  |  |
| Long Term Liabilities                | 0              | Other Income       | 0                | 0.0%  | Avg Payment Days       | 9.7      |  |  |
| Total Equity                         | 735,778        | Other Expense      | 0                | 0.0%  | Depreciation Rate      | 0.0%     |  |  |
| Total Liab. and Equity               | 1,433,949      | Net Profit or Loss | 611,391          | 12.1% | Return on Equity       | 83.1%    |  |  |

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347098 BROOKDA   | LE HOME HEAI  | LTH CHARLOTTE   |  |   |   |   |
|--|---|---|--|---|---|---|
| 9300 HARRIS CORN   | IERS PKWY SU  | ITE 410 12/31/2023  | 365 Days Settled   | t                                       |   |   |
| CHARLOTTE, NC 28   | 269   |   |  |   | Employee FTEs 0   |   |
| MECKLENBURG  |   |   |  |   | Key Performana  | ce Ind.   |
| PALMETTO HHH C   |   |   |  |   | Medicare Part A   | 43.4%   |
| Balance S  | Sheet   | Income  | Statement  |   | Medicare Part B   | 0.0%  |
| Current Assets   | 870,751   | Total Charges   | 4,075,076  |   | Revenue per Visit   | 257.99  |
| Fixed Assets   | 0   | Contract Allowance  | 36,421   | 0.9%                                    | Revenue per<br>Episode  | 1,704.42  |
| Other Assets   | 1,126,937   | Operating Revenue   | 4,038,655  | 99.1%                                   | Employee FTEs   | 0.00  |
| Total Assets   | 1,997,688   | Operating Expense   | 3,663,415  | 90.7%                                   | Current Ratio   | 0.4   |
| Current Liabilities  | 1,979,216   | Operating Margin  | 375,240  | 9.3%                                    | Days to Collect   | 78.6  |
| Long Term Liabilities  | 110,937   | Other Income  | 717  | 0.0%                                    | Avg Payment Days  | 3.3   |
| Total Equity   | -92,465   | Other Expense   | 0  | 0.0%                                    | Depreciation Rate   | 0.0%  |
| Total Liab. and Equity   | 1,997,688   | Net Profit or Loss  | 375,957  | 9.3%                                    | Return on Equity  | -406.6%   |
| 347011 BROOKDALE HOME HEALTH RALEIGH   |   |   |  |   |   |   |
| 347011 BROOKDA   | LE HOME HEAI  | LTH RALEIGH   |  |   |   |   |
| 347011 BROOKDA<br>1005 SLATER ROAD   |   |   | 365 Days Settled   | d                                       |   |   |
|  | 330   |   | 365 Days Settled   | d                                       | Employee FTEs 0   |   |
| 1005 SLATER ROAD   | 330   |   | 365 Days Settled   | d                                       | Employee FTEs 0 <b>Key Performana</b>   | ce Ind.   |
| 1005 SLATER ROAD<br>DURHAM, NC 27703   | 330   |   | 365 Days Settled   | d                                       |   | <b>ce Ind.</b><br>54.3%   |
| 1005 SLATER ROAD<br>DURHAM, NC 27703<br>DURHAM   | ) 330<br>3<br>TH CAROLINA)  | 12/31/2023  | 365 Days Settled   | d                                       | Key Performana  |   |
| 1005 SLATER ROAD<br>DURHAM, NC 27703<br>DURHAM<br>BLUE CROSS (SOU  | ) 330<br>3<br>TH CAROLINA)<br>Sheet   | 12/31/2023  | ·  | d                                       | <b>Key Performana</b> Medicare Part A   | 54.3%   |
| 1005 SLATER ROAD DURHAM, NC 27703 DURHAM BLUE CROSS (SOU   | ) 330<br>3<br>TH CAROLINA)<br>Sheet   | 12/31/2023<br>Income  | e Statement  | 0.7%                                    | Key Performana<br>Medicare Part A<br>Medicare Part B  | 54.3%<br>0.0%   |
| 1005 SLATER ROAD DURHAM, NC 27703 DURHAM BLUE CROSS (SOU  Balance S  Current Assets  | 3 330<br>TH CAROLINA)<br>Sheet<br>921,657   | 12/31/2023 Income   | e Statement<br>4,798,366   |   | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per  | 54.3%<br>0.0%<br>284.79   |
| 1005 SLATER ROAD DURHAM, NC 27703 DURHAM BLUE CROSS (SOU  Balance S  Current Assets Fixed Assets   | 9 330<br>TH CAROLINA)<br>Sheet<br>921,657<br>0  | Income Total Charges Contract Allowance   | 2 Statement<br>4,798,366<br>34,210                                 | 0.7%                                    | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode  | 54.3%<br>0.0%<br>284.79<br>1,905.16                               |
| 1005 SLATER ROAD DURHAM, NC 27703 DURHAM BLUE CROSS (SOU  Balance S  Current Assets Fixed Assets Other Assets  | 921,657<br>0 1,073,102  | Income Total Charges Contract Allowance Operating Revenue   | 4,798,366<br>34,210<br>4,764,156                                   | 0.7%<br>99.3%                           | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs  | 54.3%<br>0.0%<br>284.79<br>1,905.16<br>0.00                       |
| 1005 SLATER ROAD DURHAM, NC 27703 DURHAM BLUE CROSS (SOU  Balance S  Current Assets Fixed Assets Other Assets Total Assets   | 921,657<br>0<br>1,073,102<br>1,994,759  | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 4,798,366<br>34,210<br>4,764,156<br>4,368,306                      | 0.7%<br>99.3%<br>91.7%                  | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio                                  | 54.3%<br>0.0%<br>284.79<br>1,905.16<br>0.00<br>0.5                |
| 1005 SLATER ROAD DURHAM, NC 27703 DURHAM BLUE CROSS (SOU  Balance S  Current Assets Fixed Assets Other Assets Total Assets Current Liabilities                       | 921,657<br>0<br>1,073,102<br>1,776,520  | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 4,798,366<br>34,210<br>4,764,156<br>4,368,306<br>395,850           | 0.7%<br>99.3%<br>91.7%<br>8.3%          | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio Days to Collect                  | 54.3%<br>0.0%<br>284.79<br>1,905.16<br>0.00<br>0.5<br>70.6        |
| 1005 SLATER ROAD DURHAM, NC 27703 DURHAM BLUE CROSS (SOU  Balance S  Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities | 0 330<br>TH CAROLINA)<br>Sheet<br>921,657<br>0<br>1,073,102<br>1,994,759<br>1,776,520<br>101,379<br>116,860 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 4,798,366<br>34,210<br>4,764,156<br>4,368,306<br>395,850<br>-7,192 | 0.7%<br>99.3%<br>91.7%<br>8.3%<br>-0.2% | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio Days to Collect Avg Payment Days | 54.3%<br>0.0%<br>284.79<br>1,905.16<br>0.00<br>0.5<br>70.6<br>3.7 |

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| 347127 CAPE FEAR VALLEY HOME HEALTH                    |              |                    |             |        |                        |          |  |
|--|--------------|--------------------|-------------|--------|------------------------|----------|--|
| 3400 WALSH DRIVE SUITE 100 12/31/2023 365 Days Settled |              |                    |             |        |                        |          |  |
| FAYETTEVILLE, NC 28311 Employee FTI                    |              |                    |             |        |                        |          |  |
| CUMBERLAND   |              |                    |             |        |                        | ce Ind.  |  |
| BLUE CROSS (SOU  | TH CAROLINA) |                    |             |        | Medicare Part A        | 40.7%    |  |
| Balance Sheet  |              | Income             | e Statement |        | Medicare Part B        | 0.0%     |  |
| Current Assets   | 458,333      | Total Charges      | 2,885,689   |        | Revenue per Visit      | 215.60   |  |
| Fixed Assets   | 0            | Contract Allowance | 52,478      | 1.8%   | Revenue per<br>Episode | 1,714.84 |  |
| Other Assets   | 3,144,743    | Operating Revenue  | 2,833,211   | 98.2%  | Employee FTEs          | 0.00     |  |
| Total Assets   | 3,603,076    | Operating Expense  | 2,961,172   | 104.5% | Current Ratio          | 0.3      |  |
| Current Liabilities                                    | 1,438,638    | Operating Margin   | -127,961    | -4.5%  | Days to Collect        | 59.0     |  |
| Long Term Liabilities                                  | 122,501      | Other Income       | 0           | 0.0%   | Avg Payment Days       | 3.4      |  |
| Total Equity   | 2,041,937    | Other Expense      | 0           | 0.0%   | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity                                 | 3,603,076    | Net Profit or Loss | (127,961)   | -4.5%  | Return on Equity       | -6.3%    |  |

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347037 CAREPAR         | TNERS HOME C | CARE & HOSPICE     |                    |        |                        |          |
|------------------------|--------------|--------------------|--------------------|--------|------------------------|----------|
| 1266 ASHEVILLE HV      | WY SUITE 5   | 10/31/2023         | 3 365 Days Settled | i      |                        |          |
| BREVARD, NC 2871       | 2            |                    |                    |        | Employee FTEs 0        |          |
| TRANSYLVANIA           |              |                    |                    |        | Key Performana         | ce Ind.  |
| PALMETTO HHH C         |              |                    |                    |        | Medicare Part A        | 4.8%     |
| Balance S              | Sheet        | Incom              | e Statement        |        | Medicare Part B        | 0.0%     |
| Current Assets         | 2,400,292    | Total Charges      | 24,694,646         |        | Revenue per Visit      | 185.82   |
| Fixed Assets           | 1,553,590    | Contract Allowance | 3,170,622          | 12.8%  | Revenue per<br>Episode | 1,827.96 |
| Other Assets           | 35,346       | Operating Revenue  | 21,524,024         | 87.2%  | Employee FTEs          | 0.00     |
| Total Assets           | 2,791,066    | Operating Expense  | 23,800,789         | 110.6% | Current Ratio          | 0.8      |
| Current Liabilities    | 3,183,916    | Operating Margin   | -2,276,765         | -10.6% | Days to Collect        | 39.6     |
| Long Term Liabilities  | 9,397,130    | Other Income       | 6,252              | 0.0%   | Avg Payment Days       | 48.3     |
| Total Equity           | -9,789,980   | Other Expense      | 0                  | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 2,791,066    | Net Profit or Loss | (2,270,513)        | -10.5% | Return on Equity       | 23.2%    |
| 347055 CAREPAR         | TNERS HOME ( | CARE & HOSPICE     |                    |        |                        |          |
| 170 CHURCH ST          |              | 10/31/2023         | 365 Days Settled   | i      |                        |          |
| FRANKLIN, NC 2873      | 34           |                    |                    |        | Employee FTEs 0        |          |
| MACON                  |              |                    |                    |        | Key Performana         | ce Ind.  |
| PALMETTO HHH C         |              |                    |                    |        | Medicare Part A        | 5.5%     |
| Balance S              | Sheet        | Incom              | e Statement        |        | Medicare Part B        | 0.0%     |
| Current Assets         | 2,400,292    | Total Charges      | 24,694,646         |        | Revenue per Visit      | 224.94   |
| Fixed Assets           | 1,553,590    | Contract Allowance | 3,170,622          | 12.8%  | Revenue per<br>Episode | 1,831.99 |
| Other Assets           | 35,346       | Operating Revenue  | 21,524,024         | 87.2%  | Employee FTEs          | 0.00     |
| Total Assets           | 2,791,066    | Operating Expense  | 23,800,779         | 110.6% | Current Ratio          | 0.8      |
| Current Liabilities    | 3,183,916    | Operating Margin   | -2,276,755         | -10.6% | Days to Collect        | 39.6     |
| Long Term Liabilities  | 9,397,130    | Other Income       | 6,252              | 0.0%   | Avg Payment Days       | 48.3     |
| Total Equity           | -9,789,980   | Other Expense      | 0                  | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 2,791,066    | Net Profit or Loss | (2,270,503)        | -10.5% | Return on Equity       | 23.2%    |

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347083 CAREPAR  | TNERS HOME H                                       | IEALTH SERVICES  |  |                        |  |  |
|---|--|--|--|------------------------|--|--|
| 68 SWEETEN CREE   | K ROAD   | 10/31/2023   | 365 Days Settled   | I                      |  |  |
| ASHEVILLE, NC 288   | 01   |  |  |                        | Employee FTEs 0  |  |
| BUNCOMBE  |  |  |  |                        | Key Performana   | ce Ind.  |
| BLUE CROSS (SOU   | TH CAROLINA)                                       |  |  |                        | Medicare Part A  | 30.3%  |
| Balance S   | heet   | Income   | e Statement  |                        | Medicare Part B 0.0% Revenue per Visit 196.83 Revenue per 1,829.46 Episode Employee FTEs 0.00 Current Ratio 0.8 Days to Collect 39.6 Every Payment Days 48.3 Depreciation Rate 0.0% Return on Equity 23.2% |  |
| Current Assets  | 2,400,292  | Total Charges  | 24,694,646   |                        | Revenue per Visit  | 196.83   |
| Fixed Assets  | 1,553,590  | Contract Allowance   | 3,170,622  | 12.8%                  | Revenue per<br>Episode   | 1,829.46   |
| Other Assets  | 35,346   | Operating Revenue  | 21,524,024   | 87.2%                  | Employee FTEs  | 0.00   |
| Total Assets  | 2,791,066  | Operating Expense  | 23,800,789   | 110.6%                 | Current Ratio  | 0.8  |
| Current Liabilities   | 3,183,916  | Operating Margin   | -2,276,765   | -10.6%                 | Days to Collect  | 39.6   |
| Long Term Liabilities   | 9,397,130  | Other Income   | 6,252  | 0.0%                   | Avg Payment Days   | 48.3   |
| Total Equity  | -9,789,980   | Other Expense  | 0  | 0.0%                   | Depreciation Rate  | 0.0%   |
| Total Liab. and Equity  | 2,791,066  | Net Profit or Loss   | (2,270,513)  | -10.5%                 | Return on Equity   | 23.2%  |
| 347169 CAROLINA   | HOME CARE  |  |  |                        |  |  |
| 2270 US HWY 74A S   | TE 345   | 12/31/2023   | 365 Days Settled   |                        |  |  |
| FOREST CITY, NC 2   | 8043   |  |  |                        | Employee FTEs 0  |  |
| RUTHERFORD  |  |  |  |                        |  |  |
| PALMETTO HHH C  |  |  |  |                        | Key Performana   | ce Ind.  |
| Balance Sheet   |  |  |  |                        | <b>Key Performana</b> Medicare Part A  | <b>ce Ind.</b> 45.7%                                       |
| Balance S   | heet   | Income   | e Statement  |                        | •  |  |
| Balance S Current Assets  |  | Income Total Charges   | <b>Statement</b> 3,344,460                               |                        | Medicare Part A  | 45.7%  |
|   |  |  |  | 2.0%                   | Medicare Part A  Medicare Part B   | 45.7%<br>0.0%  |
| Current Assets  | 602,474  | Total Charges Contract Allowance   | 3,344,460  |                        | Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per   | 45.7%<br>0.0%<br>219.43                                    |
| Current Assets Fixed Assets   | 602,474<br>15,555<br>253,901                       | Total Charges Contract Allowance   | 3,344,460  |                        | Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  Employee FTEs  | 45.7%<br>0.0%<br>219.43<br>1,831.73                        |
| Current Assets Fixed Assets Other Assets                                  | 602,474<br>15,555<br>253,901                       | Total Charges Contract Allowance Operating Revenue   | 3,344,460<br>67,907<br>3,276,553                         | 98.0%                  | Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  Employee FTEs  Current Ratio   | 45.7%<br>0.0%<br>219.43<br>1,831.73                        |
| Current Assets Fixed Assets Other Assets Total Assets                     | 602,474<br>15,555<br>253,901<br>870,085            | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 3,344,460<br>67,907<br>3,276,553<br>3,050,045            | 98.0%<br>93.1%         | Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  Employee FTEs  Current Ratio   | 45.7%<br>0.0%<br>219.43<br>1,831.73<br>0.00<br>2.5         |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 602,474<br>15,555<br>253,901<br>870,085<br>241,699 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 3,344,460<br>67,907<br>3,276,553<br>3,050,045<br>226,508 | 98.0%<br>93.1%<br>6.9% | Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  Employee FTEs  Current Ratio  Days to Collect  Avg Payment Days  | 45.7%<br>0.0%<br>219.43<br>1,831.73<br>0.00<br>2.5<br>62.7 |

Submitted Rpts

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347175 CASWELL COUNTY HOME HEALTH AGE |              |                    |                  |         |                        |          |  |
|---------------------------------------|--------------|--------------------|------------------|---------|------------------------|----------|--|
| 189 COUNTY PARK                       | ROAD         | 6/30/2023          | 365 Days Settled |         |                        |          |  |
| YANCEYVILLE, NC                       | 27379        |                    |                  |         | Employee FTEs 0        |          |  |
| CASWELL                               |              |                    |                  |         | Key Performana         | ce Ind.  |  |
| BLUE CROSS (SOU                       | TH CAROLINA) |                    |                  |         | Medicare Part A        | 0.0%     |  |
| Balance S                             | Sheet        | Income             | e Statement      |         | Medicare Part B        | 0.0%     |  |
| Current Assets                        | 0            | Total Charges      | 0                |         | Revenue per Visit      |          |  |
| Fixed Assets                          | 0            | Contract Allowance | 0                | 0.0%    | Revenue per<br>Episode |          |  |
| Other Assets                          | 0            | Operating Revenue  | 0                | 0.0%    | Employee FTEs          | 0.00     |  |
| Total Assets                          | 0            | Operating Expense  | 0                | 0.0%    | Current Ratio          |          |  |
| Current Liabilities                   | 0            | Operating Margin   | 0                | 0.0%    | Days to Collect        |          |  |
| Long Term Liabilities                 | 0            | Other Income       | 0                | 0.0%    | Avg Payment Days       |          |  |
| Total Equity                          | 0            | Other Expense      | 0                | 0.0%    | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity                | 0            | Net Profit or Loss | 0                | 0.0%    | Return on Equity       | 0.0%     |  |
| 347101 CHEROKE                        | E HOME HEALT | TH AGENCY          |                  |         |                        |          |  |
| 73 KAISER WILNOT                      | Y DRIVE      | 9/30/2023 :        | 365 Days Settled |         |                        |          |  |
| CHEROKEE, NC 287                      | 719          |                    | ·                |         | Employee FTEs 0        |          |  |
| SWAIN                                 |              |                    |                  |         | Key Performana         | ce Ind.  |  |
| BLUE CROSS (SOU                       | TH CAROLINA) |                    |                  |         | Medicare Part A        | 33.5%    |  |
| Balance S                             | Sheet        | Income             | e Statement      |         | Medicare Part B        | 0.0%     |  |
| Current Assets                        | 255,701      | Total Charges      | 974,855          |         | Revenue per Visit      | 139.16   |  |
| Fixed Assets                          | 0            | Contract Allowance | 9,025            | 0.9%    | Revenue per<br>Episode | 2,020.44 |  |
| Other Assets                          | 0            | Operating Revenue  | 965,830          | 99.1%   | Employee FTEs          | 0.00     |  |
| Total Assets                          | 255,701      | Operating Expense  | 2,797,530        | 289.7%  | Current Ratio          |          |  |
| Current Liabilities                   | 0            | Operating Margin   | -1,831,700       | -189.7% | Days to Collect        | 96.6     |  |
| Long Term Liabilities                 | 0            | Other Income       | 2,087,398        | 216.1%  | Avg Payment Days       | 0.0      |  |
| Total Equity                          | 255,701      | Other Expense      | 0                | 0.0%    | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity                | 255,701      | Net Profit or Loss | 255,698          | 26.5%   | Return on Equity       | 100.0%   |  |
|                                       |              |                    |                  |         |                        |          |  |

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347228 CONTINUUM HOME CARE AND HOSPIC |              |                    |                  |        |                        |          |  |
|---------------------------------------|--------------|--------------------|------------------|--------|------------------------|----------|--|
| 3886 HENDERSON I                      | DRIVE        | 9/30/2023 :        | 365 Days Settled |        |                        |          |  |
| JACKSONVILLE, NC                      | 28546        |                    |                  |        | Employee FTEs 0        |          |  |
| ONSLOW                                |              |                    |                  |        | Key Performanad        | e Ind.   |  |
| BLUE CROSS (SOU                       | TH CAROLINA) |                    |                  |        | Medicare Part A        | 0.0%     |  |
| Balance S                             | heet         | Income             | e Statement      |        | Medicare Part B        | 0.0%     |  |
| Current Assets                        | 2,863,947    | Total Charges      | 10,850,164       |        | Revenue per Visit      |          |  |
| Fixed Assets                          | 52,619       | Contract Allowance | 0                | 0.0%   | Revenue per<br>Episode |          |  |
| Other Assets                          | 11,223       | Operating Revenue  | 10,850,164       | 100.0% | Employee FTEs          | 0.00     |  |
| Total Assets                          | 2,875,170    | Operating Expense  | 10,431,201       | 96.1%  | Current Ratio          | 20.7     |  |
| Current Liabilities                   | 138,258      | Operating Margin   | 418,963          | 3.9%   | Days to Collect        | 48.5     |  |
| Long Term Liabilities                 | 6,941,669    | Other Income       | 0                | 0.0%   | Avg Payment Days       | 4.1      |  |
| Total Equity                          | -4,204,757   | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity                | 2,875,170    | Net Profit or Loss | 418,963          | 3.9%   | Return on Equity       | -10.0%   |  |
| 347074 DARE HON                       | IE HEALTH AN | D DARE HOSPICE     |                  |        |                        |          |  |
| 109 EXETER STREE                      | ΞΤ           | 8/31/2023          | 365 Days Settled |        |                        |          |  |
| MANTEO, NC 27954                      |              |                    |                  |        | Employee FTEs 0        |          |  |
| DARE                                  |              |                    |                  |        | Key Performanad        | e Ind.   |  |
| BLUE CROSS (SOU                       | TH CAROLINA) |                    |                  |        | Medicare Part A        | 56.4%    |  |
| Balance S                             | Sheet        | Income             | e Statement      |        | Medicare Part B        | 0.0%     |  |
| Current Assets                        | 18,522,530   | Total Charges      | 2,638,524        |        | Revenue per Visit      | 220.44   |  |
| Fixed Assets                          | 1,339,869    | Contract Allowance | 37,443           | 1.4%   | Revenue per<br>Episode | 1,647.86 |  |
| Other Assets                          | 51,143,461   | Operating Revenue  | 2,601,081        | 98.6%  | Employee FTEs          | 0.00     |  |
| Total Assets                          | 70,108,353   | Operating Expense  | 2,637,540        | 101.4% | Current Ratio          | 4.2      |  |
| Current Liabilities                   | 4,450,463    | Operating Margin   | -36,459          | -1.4%  | Days to Collect        | 2,586.2  |  |
| Long Term Liabilities                 | 58,429,376   | Other Income       | 0                | 0.0%   | Avg Payment Days       | 526.3    |  |
| Total Equity                          | 7,228,514    | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity                | 70,108,353   | Net Profit or Loss | (36,459)         | -1.4%  | Return on Equity       | -0.5%    |  |

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| 347136 DUKE HOME HEALTH                                   |              |                    |             |        |                        |          |  |
|---|--------------|--------------------|-------------|--------|------------------------|----------|--|
| 4321 MEDICAL PARK DR SUITE 101 6/30/2023 365 Days Settled |              |                    |             |        |                        |          |  |
| DURHAM, NC 27704  | ļ            |                    |             |        | Employee FTEs 0        |          |  |
| DURHAM Key Performanace Ind.                              |              |                    |             |        |                        |          |  |
| BLUE CROSS (SOU   | TH CAROLINA) |                    |             |        | Medicare Part A        | 48.8%    |  |
| Balance Sheet Incom                                       |              | Income             | e Statement |        | Medicare Part B        | 0.0%     |  |
| Current Assets  | 18,778,139   | Total Charges      | 15,184,600  |        | Revenue per Visit      | 247.60   |  |
| Fixed Assets  | -9,717,650   | Contract Allowance | 2,779,471   | 18.3%  | Revenue per<br>Episode | 1,975.19 |  |
| Other Assets  | 0            | Operating Revenue  | 12,405,129  | 81.7%  | Employee FTEs          | 0.00     |  |
| Total Assets  | 9,060,489    | Operating Expense  | 13,015,081  | 104.9% | Current Ratio          | 2.3      |  |
| Current Liabilities                                       | 8,285,166    | Operating Margin   | -609,952    | -4.9%  | Days to Collect        | 486.5    |  |
| Long Term Liabilities                                     | 46,884       | Other Income       | 161,968     | 1.3%   | Avg Payment Days       | 211.6    |  |
| Total Equity  | 728,439      | Other Expense      | 0           | 0.0%   | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity                                    | 9,060,489    | Net Profit or Loss | (447,984)   | -3.6%  | Return on Equity       | -61.5%   |  |

| 347044 ENCOMPASS HEALTH HOME HEALTH                        |               |                    |            |        |                        |          |  |  |  |  |
|--|---------------|--------------------|------------|--------|------------------------|----------|--|--|--|--|
| 70 NORTH MAIN STREET SUITE 3 12/31/2023 365 Days Submitted |               |                    |            |        |                        |          |  |  |  |  |
| MARION, NC 28752   |               |                    |            |        | Employee FTEs 0        |          |  |  |  |  |
| MCDOWELL   |               |                    |            |        | Key Performanace Ind.  |          |  |  |  |  |
| PALMETTO HHH C   |               |                    |            |        | Medicare Part A        | 50.9%    |  |  |  |  |
| Balance Sheet  |               | Income Statement   |            |        | Medicare Part B        | 0.0%     |  |  |  |  |
| Current Assets   | 267,697,733   | Total Charges      | 12,141,678 |        | Revenue per Visit      | 220.45   |  |  |  |  |
| Fixed Assets   | 100,270,558   | Contract Allowance | 2,618      | 0.0%   | Revenue per<br>Episode | 1,933.68 |  |  |  |  |
| Other Assets   | 1,145,519,658 | Operating Revenue  | 12,139,060 | 100.0% | Employee FTEs          | 0.00     |  |  |  |  |
| Total Assets   | 1,433,202,718 | Operating Expense  | 9,796,344  | 80.7%  | Current Ratio          | 2.0      |  |  |  |  |
| Current Liabilities  | 135,233,308   | Operating Margin   | 2,342,716  | 19.3%  | Days to Collect        | 5,059.2  |  |  |  |  |
| Long Term Liabilities                                      | 594,382,790   | Other Income       | 2,947      | 0.0%   | Avg Payment Days       | 3,237.6  |  |  |  |  |
| Total Equity   | 703,586,620   | Other Expense      | 0          | 0.0%   | Depreciation Rate      | 0.0%     |  |  |  |  |
| Total Liab. and Equity                                     | 1,433,202,718 | Net Profit or Loss | 2,345,663  | 19.3%  | Return on Equity       | 0.3%     |  |  |  |  |

| 347206 ENCOMPASS HEALTH HOME HEALTH |               |                    |                       |                 |                        |          |  |  |  |
|-------------------------------------|---------------|--------------------|-----------------------|-----------------|------------------------|----------|--|--|--|
| 729 VINEYARDS CR                    | OSSING        | 12/31/2023         | 365 Days Subm         | itted           |                        |          |  |  |  |
| LEXINGTON, NC 272                   | 295           |                    |                       |                 | Employee FTEs 0        |          |  |  |  |
| DAVIDSON                            |               |                    | Key Performanace Ind. |                 |                        | ce Ind.  |  |  |  |
| BLUE CROSS (SOUTH CAROLINA)         |               |                    |                       |                 | Medicare Part A        | 61.1%    |  |  |  |
| Balance Sheet                       |               | Income Statement   |                       | Medicare Part B | 0.0%                   |          |  |  |  |
| Current Assets                      | 267,697,733   | Total Charges      | 5,690,003             |                 | Revenue per Visit      | 240.04   |  |  |  |
| Fixed Assets                        | 100,270,558   | Contract Allowance | 6,942                 | 0.1%            | Revenue per<br>Episode | 1,909.75 |  |  |  |
| Other Assets                        | 1,145,519,658 | Operating Revenue  | 5,683,061             | 99.9%           | Employee FTEs          | 0.00     |  |  |  |
| Total Assets                        | 1,433,202,718 | Operating Expense  | 4,790,786             | 84.3%           | Current Ratio          | 2.0      |  |  |  |
| Current Liabilities                 | 135,233,308   | Operating Margin   | 892,275               | 15.7%           | Days to Collect        | 10,806.4 |  |  |  |
| Long Term Liabilities               | 594,382,790   | Other Income       | 8,451                 | 0.1%            | Avg Payment Days       | 6,620.2  |  |  |  |
| Total Equity                        | 703,586,620   | Other Expense      | 0                     | 0.0%            | Depreciation Rate      | 0.0%     |  |  |  |
| Total Liab. and Equity              | 1,433,202,718 | Net Profit or Loss | 900,726               | 15.8%           | Return on Equity       | 0.1%     |  |  |  |

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347173 ENCOMPA         | SS HOME HEAI  | _TH OF NORTH CAR   | OLINA            |        |                        |          |
|------------------------|---------------|--------------------|------------------|--------|------------------------|----------|
| 5 OAK BRANCH DR        | IVE, STE 5E   | 12/31/2023         | 365 Days Subm    | itted  |                        |          |
| GREENSBORO, NC         | 27407         |                    |                  |        | Employee FTEs 0        |          |
| GUILFORD               |               |                    |                  |        | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA)  |                    |                  |        | Medicare Part A        | 44.7%    |
| Balance S              | Sheet         | Income             | e Statement      |        | Medicare Part B        | 0.0%     |
| Current Assets         | 267,697,733   | Total Charges      | 5,831,121        |        | Revenue per Visit      | 230.40   |
| Fixed Assets           | 100,270,558   | Contract Allowance | 2,131            | 0.0%   | Revenue per<br>Episode | 2,036.85 |
| Other Assets           | 1,145,519,658 | Operating Revenue  | 5,828,990        | 100.0% | Employee FTEs          | 0.00     |
| Total Assets           | 1,433,202,718 | Operating Expense  | 4,965,383        | 85.2%  | Current Ratio          | 2.0      |
| Current Liabilities    | 135,233,308   | Operating Margin   | 863,607          | 14.8%  | Days to Collect        | 10,535.9 |
| Long Term Liabilities  | 594,382,790   | Other Income       | 4                | 0.0%   | Avg Payment Days       | 6,387.5  |
| Total Equity           | 703,586,620   | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 1,433,202,718 | Net Profit or Loss | 863,611          | 14.8%  | Return on Equity       | 0.1%     |
| 347041 FIRST HEA       | ALTH HOME CA  | RE - RICHMOND      |                  |        |                        |          |
| 925 SOUTH LONG D       | DRIVE         | 9/30/2023          | 365 Days Settled |        |                        |          |
| ROCKINGHAM, NC         | 28379         |                    |                  |        | Employee FTEs 0        |          |
| RICHMOND               |               |                    |                  |        | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA)  |                    |                  |        | Medicare Part A        | 30.8%    |
| Balance S              | Sheet         | Income             | e Statement      |        | Medicare Part B        | 0.0%     |
| Current Assets         | 4,030,293     | Total Charges      | 3,072,735        |        | Revenue per Visit      | 266.06   |
| Fixed Assets           | 118,453,082   | Contract Allowance | 486,101          | 15.8%  | Revenue per<br>Episode | 1,848.25 |
| Other Assets           | 0             | Operating Revenue  | 2,586,634        | 84.2%  | Employee FTEs          | 0.00     |
| Total Assets           | 62,266,870    | Operating Expense  | 2,032,211        | 78.6%  | Current Ratio          | 3.0      |
| Current Liabilities    | 1,356,290     | Operating Margin   | 554,423          | 21.4%  | Days to Collect        | 389.9    |
| Long Term Liabilities  | 79,616,344    | Other Income       | 174,162          | 6.7%   | Avg Payment Days       | 245.3    |
| Total Equity           | -18,705,764   | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 62,266,870    | Net Profit or Loss | 728,585          | 28.2%  | Return on Equity       | -3.9%    |
|                        |               |                    |                  |        |                        |          |

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347230 FIRSTHEA   | LTH HOME CAF                 | RE   |   |                                 |  |  |  |
|---|------------------------------|--|---|---------------------------------|--|--|--|
| 181 WESTGATE DRI  | IVE SUITE A                  | 9/30/2023  | 365 Days Settled  |                                 |  |  |  |
| WEST END, NC 2737   | 76                           |  |   |                                 | Employee FTEs 0  |  |  |
| MOORE   |                              |  |   |                                 | Key Performana   | ce Ind.  |  |
| BLUE CROSS (SOU   | TH CAROLINA)                 |  |   |                                 | Medicare Part A  | 47.2%  |  |
| Balance S   | heet                         | Income   | e Statement   |                                 | Medicare Part B  | 0.0%   |  |
| Current Assets  | 4,030,293                    | Total Charges  | 5,100,028   |                                 | Revenue per Visit  | 252.35   |  |
| Fixed Assets  | 118,359,250                  | Contract Allowance   | 1,113,212   | 21.8%                           | Revenue per<br>Episode   | 1,855.31   |  |
| Other Assets  | 0                            | Operating Revenue  | 3,986,816   | 78.2%                           | Employee FTEs  | 0.00   |  |
| Total Assets  | 62,173,038                   | Operating Expense  | 3,757,518   | 94.2%                           | Current Ratio  | 3.0  |  |
| Current Liabilities   | 1,356,290                    | Operating Margin   | 229,298   | 5.8%                            | Days to Collect  | 253.0  |  |
| Long Term Liabilities   | 79,616,344                   | Other Income   | 426,292   | 10.7%                           | Avg Payment Days   | 132.7  |  |
| Total Equity  | -18,799,596                  | Other Expense  | 0   | 0.0%                            | Depreciation Rate  | 0.0%   |  |
| Total Liab. and Equity  | 62,173,038                   | Net Profit or Loss   | 655,590   | 16.4%                           | Return on Equity   | -3.5%  |  |
| 347241 FIVE POIN  | TS HOME HEAL                 | тн   |   |                                 |  |  |  |
| 3107 RAEFORD ROA  |                              |  |   |                                 |  |  |  |
|   | 4D                           | 12/31/2023   | 365 Days Submi  | tted                            |  |  |  |
| FAYETTEVILLE, NC  |                              | 12/31/2023   | 365 Days Submi  | tted                            | Employee FTEs 0  |  |  |
| FAYETTEVILLE, NC  |                              | 12/31/2023   | 365 Days Submi  | tted                            | Employee FTEs 0 <b>Key Performana</b>  | ce Ind.  |  |
|   |                              | 12/31/2023   | 365 Days Submi  | tted                            |  | <b>ce Ind.</b><br>87.8%  |  |
| CUMBERLAND  | 28303                        |  | 365 Days Submi  | tted                            | Key Performana   |  |  |
| CUMBERLAND<br>PALMETTO HHH C  | 28303<br>heet                |  | ·   | tted                            | <b>Key Performana</b> Medicare Part A  | 87.8%  |  |
| CUMBERLAND PALMETTO HHH C Balance S   | 28303<br>heet                | Income   | e Statement   | tted<br>6.5%                    | Key Performana<br>Medicare Part A<br>Medicare Part B   | 87.8%<br>0.0%  |  |
| CUMBERLAND PALMETTO HHH C Balance S Current Assets  | 28303<br>heet<br>314,886,000 | Income<br>Total Charges<br>Contract Allowance  | e <b>Statement</b><br>2,492,848                           |                                 | Key Performana<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per   | 87.8%<br>0.0%<br>273.44  |  |
| CUMBERLAND PALMETTO HHH C Balance S Current Assets Fixed Assets   | 28303  heet                  | Income Total Charges Contract Allowance Operating Revenue                                    | 2,492,848<br>162,548                                      | 6.5%                            | Key Performana<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per<br>Episode<br>Employee FTEs                                     | 87.8%<br>0.0%<br>273.44<br>1,642.85                            |  |
| CUMBERLAND PALMETTO HHH C Balance S Current Assets Fixed Assets Other Assets                                  | 28303  heet                  | Income Total Charges Contract Allowance Operating Revenue                                    | 2,492,848<br>162,548<br>2,330,300                         | 6.5%<br>93.5%                   | Key Performana<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per<br>Episode<br>Employee FTEs                                     | 87.8%<br>0.0%<br>273.44<br>1,642.85                            |  |
| CUMBERLAND PALMETTO HHH C Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 28303  heet                  | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2,492,848<br>162,548<br>2,330,300<br>1,945,337            | 6.5%<br>93.5%<br>83.5%          | Key Performana<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per<br>Episode<br>Employee FTEs<br>Current Ratio                    | 87.8%<br>0.0%<br>273.44<br>1,642.85<br>0.00<br>0.9             |  |
| CUMBERLAND PALMETTO HHH C Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 28303  heet                  | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,492,848<br>162,548<br>2,330,300<br>1,945,337<br>384,963 | 6.5%<br>93.5%<br>83.5%<br>16.5% | Key Performana<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per<br>Episode<br>Employee FTEs<br>Current Ratio<br>Days to Collect | 87.8%<br>0.0%<br>273.44<br>1,642.85<br>0.00<br>0.9<br>38,501.4 |  |

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347068 FRANKLIN   | COUNTY HOM   | E HEALTH AG  |   |                          |  |   |
|---|--|--|---|--------------------------|--|---|
| 107 INDUSTRIAL DE   | RIVE   | 6/30/2023  | 365 Days Settled  |                          |  |   |
| LOUISBURG, NC 27  | 549  |  |   |                          | Employee FTEs 0  |   |
| FRANKLIN  |  |  |   |                          | Key Performana   | ce Ind.   |
| BLUE CROSS (SOU   | TH CAROLINA)   |  |   |                          | Medicare Part A  | 0.0%  |
| Balance S   | Sheet  | Income   | Statement   |                          | Medicare Part B  | 0.0%  |
| Current Assets  | 0  | Total Charges  | 0   |                          | Revenue per Visit  |   |
| Fixed Assets  | 0  | Contract Allowance   | 0   | 0.0%                     | Revenue per<br>Episode   |   |
| Other Assets  | 0  | Operating Revenue  | 0   | 0.0%                     | Employee FTEs  | 0.00  |
| Total Assets  | 0  | Operating Expense  | 0   | 0.0%                     | Current Ratio  |   |
| Current Liabilities   | 0  | Operating Margin   | 0   | 0.0%                     | Days to Collect  |   |
| Long Term Liabilities   | 0  | Other Income   | 0   | 0.0%                     | Avg Payment Days   |   |
| Total Equity  | 0  | Other Expense  | 0   | 0.0%                     | Depreciation Rate  | 0.0%  |
| Total Liab. and Equity  | 0  | Net Profit or Loss   | 0   | 0.0%                     | Return on Equity   | 0.0%  |
| 347054 GENTIVA  | HEALTH SERVI   | CES  |   |                          |  |   |
| 308 S ACADEMY ST  | REET   | 12/31/2023   | 365 Days Settled  | b                        |  |   |
| LINCOLNTON, NC 2  | 8092   |  |   |                          | Employee FTEs 0  |   |
| LINCOLN   |  |  |   |                          | Key Performana   |   |
| PALMETTO HHH C  |  |  |   |                          |  | ce Ind.   |
| Balance S   |  |  |   |                          | Medicare Part A  | 48.6%   |
| Dalalice 3  | Sheet  | Income   | e Statement   |                          | Medicare Part A  Medicare Part B   |   |
| Current Assets  |  | Income<br>Total Charges  | <b>Statement</b> 6,070,609                                  |                          |  | 48.6%   |
|   |  |  |   | -0.3%                    | Medicare Part B Revenue per Visit  | 48.6%<br>0.0%   |
| Current Assets  | 789,458  | Total Charges Contract Allowance   | 6,070,609   |                          | Medicare Part B Revenue per Visit Revenue per  | 48.6%<br>0.0%<br>249.01                                     |
| Current Assets Fixed Assets   | 789,458<br>32,001<br>9,632,754                         | Total Charges Contract Allowance   | 6,070,609   | 100.3%                   | Medicare Part B Revenue per Visit Revenue per Episode  | 48.6%<br>0.0%<br>249.01<br>1,759.81<br>0.00                 |
| Current Assets Fixed Assets Other Assets                                  | 789,458<br>32,001<br>9,632,754                         | Total Charges Contract Allowance Operating Revenue Operating Expense                               | 6,070,609 -17,963 6,088,572                                 | 100.3%<br>53.5%          | Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs  | 48.6%<br>0.0%<br>249.01<br>1,759.81<br>0.00                 |
| Current Assets Fixed Assets Other Assets Total Assets                     | 789,458<br>32,001<br>9,632,754<br>10,454,213<br>42,146 | Total Charges Contract Allowance Operating Revenue Operating Expense                               | 6,070,609<br>-17,963<br>6,088,572<br>3,256,002              | 100.3%<br>53.5%          | Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio Days to Collect                  | 48.6%<br>0.0%<br>249.01<br>1,759.81<br>0.00<br>18.7<br>47.1 |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 789,458<br>32,001<br>9,632,754<br>10,454,213<br>42,146 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 6,070,609<br>-17,963<br>6,088,572<br>3,256,002<br>2,832,570 | 100.3%<br>53.5%<br>46.5% | Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio Days to Collect Avg Payment Days | 48.6%<br>0.0%<br>249.01<br>1,759.81<br>0.00<br>18.7         |

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| 347075 GENTIVA HEALTH SERVICES                                |            |                    |             |        |                        |          |  |
|---|------------|--------------------|-------------|--------|------------------------|----------|--|
| 3150 NORTH ELM STREET SUITE 102 12/31/2023 365 Days Submitted |            |                    |             |        |                        |          |  |
| GREENSBORO, NC  |            | Employee FTEs 0    |             |        |                        |          |  |
| GUILFORD  |            |                    |             |        | Key Performana         | ice Ind. |  |
| САНАВА  |            |                    |             |        | Medicare Part A        | 21.2%    |  |
| Balance S   | Sheet      | Incom              | e Statement |        | Medicare Part B        | 0.0%     |  |
| Current Assets  | 1,594,898  | Total Charges      | 11,873,168  |        | Revenue per Visit      | 262.72   |  |
| Fixed Assets  | 126,659    | Contract Allowance | -99,087     | -0.8%  | Revenue per<br>Episode | 1,812.62 |  |
| Other Assets  | 17,287,460 | Operating Revenue  | 11,972,255  | 100.8% | Employee FTEs          | 0.00     |  |
| Total Assets  | 18,996,455 | Operating Expense  | 7,045,984   | 58.9%  | Current Ratio          | 19.4     |  |
| Current Liabilities   | 82,089     | Operating Margin   | 4,926,271   | 41.1%  | Days to Collect        | 48.4     |  |
| Long Term Liabilities   | 180,134    | Other Income       | 0           | 0.0%   | Avg Payment Days       | 0.1      |  |
| Total Equity  | 18,699,509 | Other Expense      | 0           | 0.0%   | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity  | 18,961,732 | Net Profit or Loss | 4,926,271   | 41.1%  | Return on Equity       | 26.3%    |  |

| 347225 GENTIVA HEALTH SERVICES |               |                    |                 |        |                        |          |  |
|--------------------------------|---------------|--------------------|-----------------|--------|------------------------|----------|--|
| 579 GREENWAY RC                | OAD SUITE 103 | 12/31/2023         | 3 365 Days Subm | itted  |                        |          |  |
| BOONE, NC 28607                |               |                    |                 |        | Employee FTEs 0        |          |  |
| WATAUGA                        |               |                    |                 |        | Key Performana         | ice Ind. |  |
| PALMETTO HHH C                 |               |                    |                 |        | Medicare Part A        | 42.8%    |  |
| Balance S                      | Sheet         | Income             | e Statement     |        | Medicare Part B        | 0.0%     |  |
| Current Assets                 | 873,405       | Total Charges      | 5,251,368       |        | Revenue per Visit      | 233.45   |  |
| Fixed Assets                   | 35,337        | Contract Allowance | -17,742         | -0.3%  | Revenue per<br>Episode | 1,594.69 |  |
| Other Assets                   | 7,152,685     | Operating Revenue  | 5,269,110       | 100.3% | Employee FTEs          | 0.00     |  |
| Total Assets                   | 8,058,527     | Operating Expense  | 2,993,837       | 56.8%  | Current Ratio          | 11.4     |  |
| Current Liabilities            | 76,855        | Operating Margin   | 2,275,273       | 43.2%  | Days to Collect        | 59.9     |  |
| Long Term Liabilities          | 173,971       | Other Income       | 0               | 0.0%   | Avg Payment Days       | 0.0      |  |
| Total Equity                   | 7,792,238     | Other Expense      | 0               | 0.0%   | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity         | 8,043,064     | Net Profit or Loss | 2,275,273       | 43.2%  | Return on Equity       | 29.2%    |  |

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347227 GENTIVA H                    | HEALTH SERVIO         | CES                        |                 |        |                        |          |
|-------------------------------------|-----------------------|----------------------------|-----------------|--------|------------------------|----------|
| 720 PARKE CENTRE                    | SUITE B               | 12/31/2023                 | 365 Days Settle | d      |                        |          |
|                                     |                       | 12/01/2020                 | ooo bayo como   | u .    |                        |          |
| KERNERSVILLE, NC                    | 27284                 |                            |                 |        | Employee FTEs 0        |          |
| FORSYTH                             |                       |                            |                 |        | Key Performana         | ce Ind.  |
| BLUE CROSS (SOUTH CAROLINA)         |                       |                            |                 |        | Medicare Part A        | 38.6%    |
| Balance S                           | heet                  | Income                     | e Statement     |        | Medicare Part B        | 0.0%     |
| Current Assets                      | 12,160                | Total Charges              | 66,967          |        | Revenue per Visit      | 392.08   |
| Fixed Assets                        | 2,010                 | Contract Allowance         | -10,226         | -15.3% | Revenue per<br>Episode | 1,146.08 |
| Other Assets                        | 183,680               | Operating Revenue          | 77,193          | 115.3% | Employee FTEs          | 0.00     |
| Total Assets                        | 197,850               | Operating Expense          | 53,765          | 69.7%  | Current Ratio          |          |
| Current Liabilities                 | 0                     | Operating Margin           | 23,428          | 30.3%  | Days to Collect        | 57.5     |
| Long Term Liabilities               | 0                     | Other Income               | 0               | 0.0%   | Avg Payment Days       | 0.0      |
| Total Equity                        | 196,017               | Other Expense              | 0               | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity              | 196,017               | Net Profit or Loss         | 23,428          | 30.3%  | Return on Equity       | 12.0%    |
| 347300 GENTIVA H                    | HEALTH SERVIO         | CES                        |                 |        |                        |          |
| 1985 TATE BLVD SE                   |                       | 12/31/2023                 | 365 Days Subm   | itted  |                        |          |
| HICKORY, NC 28602                   | 2                     |                            |                 |        | Employee FTEs 0        |          |
| CATAWBA                             |                       |                            |                 |        | Key Performana         | ce Ind.  |
| BLUE CROSS (IOWA                    | A/SOUTH DAKO          | TA)                        |                 |        | Medicare Part A        | 39.6%    |
| Balance S                           | heet                  | Income                     | e Statement     |        | Medicare Part B        | 0.0%     |
| Current Assets                      | 4,208,582             | Total Charges              | 30,618,014      |        | Revenue per Visit      | 234.98   |
| Fixed Assets                        | 235,755               | Contract Allowance         | -102,532        | -0.3%  | Revenue per<br>Episode | 1,825.44 |
| Other Assets                        | 36,542,781            | Operating Revenue          | 30,720,546      | 100.3% | Employee FTEs          | 0.00     |
| Total Assets                        | 40,971,102            | Operating Expense          | 18,493,429      | 60.2%  | Current Ratio          | 31.5     |
| Current Liabilities                 | 133,567               | Operating Margin           | 12,227,117      | 39.8%  | Days to Collect        | 49.8     |
|                                     |                       |                            | 0               | 0.0%   | Ava Povment Dove       |          |
| Long Term Liabilities               | 282,711               | Other Income               | 0               | 0.070  | Avg Payment Days       | 0.0      |
| Long Term Liabilities  Total Equity | 282,711<br>40,453,194 | Other Income Other Expense | 0               | 0.0%   | Depreciation Rate      | 0.0%     |

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| 347318 GENTIVA HEALTH SERVICES                             |              |                    |             |                 |                        |          |  |
|--|--------------|--------------------|-------------|-----------------|------------------------|----------|--|
| 720 PARK CENTRE DRIVE, SUITE A 12/31/2023 365 Days Settled |              |                    |             |                 |                        |          |  |
| KERNERSVILLE, NC 27284 Employee FTEs 0                     |              |                    |             |                 |                        |          |  |
| FORSYTH  |              |                    |             |                 | Key Performana         | ice Ind. |  |
| BLUE CROSS (SOU  | TH CAROLINA) |                    |             | Medicare Part A | 30.4%                  |          |  |
| Balance S  | Sheet        | Incom              | e Statement |                 | Medicare Part B        | 0.0%     |  |
| Current Assets   | 2,485,952    | Total Charges      | 10,436,682  |                 | Revenue per Visit      | 234.56   |  |
| Fixed Assets   | 163,400      | Contract Allowance | -83,561     | -0.8%           | Revenue per<br>Episode | 1,766.38 |  |
| Other Assets   | 14,890,069   | Operating Revenue  | 10,520,243  | 100.8%          | Employee FTEs          | 0.00     |  |
| Total Assets   | 17,524,693   | Operating Expense  | 7,095,091   | 67.4%           | Current Ratio          | 19.6     |  |
| Current Liabilities  | 126,875      | Operating Margin   | 3,425,152   | 32.6%           | Days to Collect        | 85.9     |  |
| Long Term Liabilities                                      | 197,767      | Other Income       | 0           | 0.0%            | Avg Payment Days       | 0.0      |  |
| Total Equity   | 17,136,650   | Other Expense      | 0           | 0.0%            | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity                                     | 17,461,292   | Net Profit or Loss | 3,425,152   | 32.6%           | Return on Equity       | 20.0%    |  |

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347329 GENTIVA I  | HEALTH SERVIO   | CES   |   |                          |   |   |  |  |  |  |  |
|---|---|---|---|--------------------------|---|---|--|--|--|--|--|
| 0.1.0=0   |   |   |   |                          |   |   |  |  |  |  |  |
| 1700 W 5TH STREE  | 1, SUITE 470  | 12/31/2023  | 365 Days Settled  | d                        |   |   |  |  |  |  |  |
| WASHINGTON, NC  | 27889   |   |   |                          | Employee FTEs 0   |   |  |  |  |  |  |
| BEAUFORT  |   |   |   |                          | Key Performanad   | e Ind.  |  |  |  |  |  |
| BLUE CROSS (SOU   | TH CAROLINA)  |   |   |                          | Medicare Part A   | 57.2%   |  |  |  |  |  |
| Balance S   | heet  | Income  | Statement   |                          | Medicare Part B   | 0.0%  |  |  |  |  |  |
| Current Assets  | 1,237,955   | Total Charges   | 9,590,319   |                          | Revenue per Visit   | 256.11  |  |  |  |  |  |
| Fixed Assets  | 62,288  | Contract Allowance  | -54,226   | -0.6%                    | Revenue per<br>Episode  | 1,572.20  |  |  |  |  |  |
| Other Assets  | 16,866,127  | Operating Revenue   | 9,644,545   | 100.6%                   | Employee FTEs   | 0.00  |  |  |  |  |  |
| Total Assets  | 18,166,370  | Operating Expense   | 5,492,841   | 57.0%                    | Current Ratio   | 16.7  |  |  |  |  |  |
| Current Liabilities   | 74,300  | Operating Margin  | 4,151,704   | 43.0%                    | Days to Collect   | 46.5  |  |  |  |  |  |
| Long Term Liabilities   | 9,387   | Other Income  | 0   | 0.0%                     | Avg Payment Days  | 0.0   |  |  |  |  |  |
| Total Equity  | 18,059,868  | Other Expense   | 0   | 0.0%                     | Depreciation Rate   | 0.0%  |  |  |  |  |  |
| Total Liab. and Equity  | 18,143,555  | Net Profit or Loss  | 4,151,704   | 43.0%                    | Return on Equity  | 23.0%   |  |  |  |  |  |
| 347170 GENTIVA I  | HEALTH SERVIO   | DES/SALISB  |   |                          |   |   |  |  |  |  |  |
| 201 SECURITY STR  | EET   | 12/31/2023  | 365 Days Submi  | tted                     |   | 201 SECURITY STREET 12/31/2023 365 Days Submitted           |  |  |  |  |  |
| KANNAPOLIS, NC 2  | 0002  |   |   |                          |   |   |  |  |  |  |  |
| CABARRUS  |   |   |   |                          | Employee FTEs 0   |   |  |  |  |  |  |
| CABARRUS  | 0003  |   |   |                          | Employee FTEs 0  Key Performana   | ce Ind.   |  |  |  |  |  |
| BLUE CROSS (IOW.  |   | TA)   |   |                          |   | ce Ind.<br>36.2%  |  |  |  |  |  |
|   | A/SOUTH DAKO  | •   | e Statement   |                          | Key Performana  |   |  |  |  |  |  |
| BLUE CROSS (IOW   | A/SOUTH DAKO<br>Sheet   | •   | e <b>Statement</b><br>9,917,721                             |                          | <b>Key Performana</b> Medicare Part A   | 36.2%   |  |  |  |  |  |
| BLUE CROSS (IOWA  | A/SOUTH DAKO<br>Sheet   | Income  |   | -0.6%                    | Key Performanao<br>Medicare Part A<br>Medicare Part B   | 36.2%<br>0.0%   |  |  |  |  |  |
| BLUE CROSS (IOWA<br>Balance S<br>Current Assets   | A/SOUTH DAKO<br><b>Sheet</b><br>1,429,619                               | Income Total Charges Contract Allowance   | 9,917,721   | -0.6%<br>100.6%          | Key Performanao<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per   | 36.2%<br>0.0%<br>219.85                                     |  |  |  |  |  |
| BLUE CROSS (IOWA<br>Balance S<br>Current Assets<br>Fixed Assets   | A/SOUTH DAKO<br><b>Sheet</b><br>1,429,619<br>48,046                     | Income Total Charges Contract Allowance Operating Revenue   | 9,917,721   |                          | Key Performanao<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per<br>Episode                              | 36.2%<br>0.0%<br>219.85<br>1,881.65                         |  |  |  |  |  |
| BLUE CROSS (IOWA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets                                       | A/SOUTH DAKO  Sheet  1,429,619  48,046  14,901,366                      | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 9,917,721 -62,103 9,979,824                                 | 100.6%                   | Key Performanao<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per<br>Episode<br>Employee FTEs             | 36.2%<br>0.0%<br>219.85<br>1,881.65                         |  |  |  |  |  |
| BLUE CROSS (IOWA<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets                       | A/SOUTH DAKO  Sheet  1,429,619 48,046  14,901,366  16,379,031           | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin              | 9,917,721<br>-62,103<br>9,979,824<br>6,315,798              | 100.6%<br>63.3%          | Key Performanae Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio                 | 36.2%<br>0.0%<br>219.85<br>1,881.65<br>0.00<br>14.2         |  |  |  |  |  |
| BLUE CROSS (IOWARD Balance Statement Assets Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | A/SOUTH DAKO  Sheet  1,429,619  48,046  14,901,366  16,379,031  100,603 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 9,917,721<br>-62,103<br>9,979,824<br>6,315,798<br>3,664,026 | 100.6%<br>63.3%<br>36.7% | Key Performanae Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio Days to Collect | 36.2%<br>0.0%<br>219.85<br>1,881.65<br>0.00<br>14.2<br>52.0 |  |  |  |  |  |

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| 347085 GUARDIAN HOME HEALTH                              |              |                    |           |                 |                        |          |  |
|--|--------------|--------------------|-----------|-----------------|------------------------|----------|--|
| 100 MAIN AVENUE NW SUITE 200 12/31/2023 365 Days Settled |              |                    |           |                 |                        |          |  |
| HICKORY, NC 28601  | 1            |                    |           |                 | Employee FTEs 0        |          |  |
| CATAWBA  |              |                    |           |                 | Key Performana         | ce Ind.  |  |
| BLUE CROSS (SOU  | TH CAROLINA) |                    |           |                 | Medicare Part A        | 53.1%    |  |
| Balance S  | Sheet        | Income Statement   |           | Medicare Part B | 0.0%                   |          |  |
| Current Assets   | 1,733,780    | Total Charges      | 3,480,468 |                 | Revenue per Visit      | 261.74   |  |
| Fixed Assets   | 0            | Contract Allowance | 18,406    | 0.5%            | Revenue per<br>Episode | 1,774.31 |  |
| Other Assets   | 82,290       | Operating Revenue  | 3,462,062 | 99.5%           | Employee FTEs          | 0.00     |  |
| Total Assets   | 1,816,070    | Operating Expense  | 3,045,860 | 88.0%           | Current Ratio          | 30.3     |  |
| Current Liabilities                                      | 57,168       | Operating Margin   | 416,202   | 12.0%           | Days to Collect        | 51.8     |  |
| Long Term Liabilities                                    | 69,276       | Other Income       | 180       | 0.0%            | Avg Payment Days       | 6.2      |  |
| Total Equity   | 1,689,626    | Other Expense      | 0         | 0.0%            | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity                                   | 1,816,070    | Net Profit or Loss | 416,382   | 12.0%           | Return on Equity       | 24.6%    |  |

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347029 HARRIS H        | OME HEALTH    |                    |                  |        |                        |          |
|------------------------|---------------|--------------------|------------------|--------|------------------------|----------|
| 26 WESTCARE DRIV       | /E, SUITE 303 | 12/31/2023         | 365 Days Settled |        |                        |          |
| SYLVA, NC 28779        |               |                    |                  |        | Employee FTEs 0        |          |
| JACKSON                |               |                    |                  |        | Key Performana         | ce Ind.  |
| PALMETTO HHH C         |               |                    |                  |        | Medicare Part A        | 51.3%    |
| Balance S              | Sheet         | Income             | e Statement      |        | Medicare Part B        | 0.0%     |
| Current Assets         | 634,419       | Total Charges      | 2,107,118        |        | Revenue per Visit      | 264.65   |
| Fixed Assets           | 12,487        | Contract Allowance | 22,946           | 1.1%   | Revenue per<br>Episode | 1,710.28 |
| Other Assets           | 18,887        | Operating Revenue  | 2,084,172        | 98.9%  | Employee FTEs          | 0.00     |
| Total Assets           | 665,793       | Operating Expense  | 1,935,493        | 92.9%  | Current Ratio          | 27.6     |
| Current Liabilities    | 23,014        | Operating Margin   | 148,679          | 7.1%   | Days to Collect        | 38.7     |
| Long Term Liabilities  | 18,887        | Other Income       | 0                | 0.0%   | Avg Payment Days       | 4.3      |
| Total Equity           | 623,892       | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 665,793       | Net Profit or Loss | 148,679          | 7.1%   | Return on Equity       | 23.8%    |
| 347036 HEALTHKI        | EEPERZ        |                    |                  |        |                        |          |
| 4155 FERNCREEK D       | DRIVE         | 3/26/2023 8        | 85 Days Settled  |        |                        |          |
| FAYETTEVILLE, NC       | 28304         |                    |                  |        | Employee FTEs 0        |          |
| CUMBERLAND             |               |                    |                  |        | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA)  |                    |                  |        | Medicare Part A        | 44.0%    |
| Balance S              | Sheet         | Income             | e Statement      |        | Medicare Part B        | 0.0%     |
| Current Assets         | 14,708,144    | Total Charges      | 658,435          |        | Revenue per Visit      | 218.84   |
| Fixed Assets           | 1,763,098     | Contract Allowance | 93,418           | 14.2%  | Revenue per<br>Episode | 1,867.50 |
| Other Assets           | 983,333       | Operating Revenue  | 565,017          | 85.8%  | Employee FTEs          | 0.00     |
| Total Assets           | 16,259,540    | Operating Expense  | 675,733          | 119.6% | Current Ratio          | 5.9      |
| Current Liabilities    | 2,497,897     | Operating Margin   | -110,716         | -19.6% | Days to Collect        | 353.8    |
| Long Term Liabilities  | 1,336,814     | Other Income       | 0                | 0.0%   | Avg Payment Days       | 276.5    |
| Total Equity           | 12,424,829    | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 16,259,540    | Net Profit or Loss | (110,716)        | -19.6% | Return on Equity       | -0.9%    |

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347061 HEALTHK                             | EEPERZ                    |                               |                               |                 |                        |                      |
|--|---------------------------|-------------------------------|-------------------------------|-----------------|------------------------|----------------------|
| 609 LAUCHWOOD [                            | DRIVE                     | 12/31/2023                    | 12/31/2023 280 Days Submitted |                 |                        |                      |
| LAURINBURG, NC 2                           | 28352                     | 3/26/2023 85 Days Settled     |                               | Employee FTEs 0 |                        |                      |
| SCOTLAND                                   |                           |                               |                               |                 | Key Performana         | ce Ind.              |
| BLUE CROSS (SOUTH CAROLINA)                |                           |                               |                               |                 | Medicare Part A        | 34.0%                |
| Balance Sheet                              |                           | Income                        | e Statement                   |                 | Medicare Part B        | 0.0%                 |
| Current Assets                             | 14,708,144                | Total Charges                 | 794,761                       |                 | Revenue per Visit      | 202.85               |
| Fixed Assets                               | 1,763,098                 | Contract Allowance            | 95,663                        | 12.0%           | Revenue per<br>Episode | 1,827.18             |
| Other Assets                               | 983,333                   | Operating Revenue             | 699,098                       | 88.0%           | Employee FTEs          | 0.00                 |
| Total Assets                               | 16,259,540                | Operating Expense             | 772,063                       | 110.4%          | Current Ratio          | 5.9                  |
| Current Liabilities                        | 2,497,897                 | Operating Margin              | -72,965                       | -10.4%          | Days to Collect        | 1,227.9              |
| Long Term Liabilities                      | 1,336,814                 | Other Income                  | 0                             | 0.0%            | Avg Payment Days       | 1,039.1              |
| Total Equity                               | 12,424,829                | Other Expense                 | 0                             | 0.0%            | Depreciation Rate      | 0.0%                 |
| Total Liab. and Equity                     | 16,259,540                | Net Profit or Loss            | (72,965)                      | -10.4%          | Return on Equity       | -0.6%                |
| 347061 HEALTHK                             | EEPERZ                    |                               |                               |                 |                        |                      |
| 609 LAUCHWOOD [                            | DRIVE                     | 12/31/2023                    | 280 Days Subm                 | itted           |                        |                      |
| LAURINBURG, NC 2                           | 28352                     | 3/26/2023 85 Days Settled     |                               | Employee FTEs 0 |                        |                      |
| SCOTLAND                                   |                           |                               |                               |                 | Key Performana         | ce Ind.              |
| BLUE CROSS (SOU                            | TH CAROLINA)              |                               |                               |                 | Medicare Part A        | 54.4%                |
| Balance S                                  | Sheet                     | Income                        | e Statement                   |                 | Medicare Part B        | 0.0%                 |
| Current Assets                             | 428,236,951               | Total Charges                 | 1,354,595                     |                 | Revenue per Visit      | 254.34               |
| Fixed Assets                               | 34,363,036                | Contract Allowance            | 0                             | 0.0%            | Revenue per<br>Episode | 1,847.30             |
| Other Assets                               | 180,496,619               | Operating Revenue             | 1,354,595                     | 100.0%          | Employee FTEs          | 0.00                 |
| Total Assets                               | 617,066,934               | Operating Expense             | 1,376,995                     | 101.7%          | Current Ratio          | 2.0                  |
|  |                           |                               | 20.400                        | -1.7%           | Davis to Callest       |                      |
| Current Liabilities                        | 214,515,096               | Operating Margin              | -22,400                       | 1.7 70          | Days to Collect        | 51,299.1             |
| Current Liabilities  Long Term Liabilities |                           | Operating Margin Other Income | -22,400<br>0                  |                 | Avg Payment Days       | 51,299.1<br>12,193.6 |
|  |                           | Other Income                  |                               |                 | Avg Payment Days       |                      |
| Long Term Liabilities                      | 67,158,350<br>335,393,488 | Other Income                  | 0                             | 0.0%<br>0.0%    | Avg Payment Days       | 12,193.6             |

Submitted Rpts

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347056 HEALTHVIE       | W HOME HEA    | LTH & HOSPICE, LLC |                  |        |                        |          |
|------------------------|---------------|--------------------|------------------|--------|------------------------|----------|
| 130 S FRANKLIN STR     | EET, SUITE 40 | )1 12/31/2023      | 365 Days Submit  | tted   |                        |          |
| ROCKY MOUNT, NC 2      | 27804         |                    |                  |        | Employee FTEs 0        |          |
| NASH                   |               |                    |                  |        | Key Performana         | ce Ind.  |
| BLUE CROSS (SOUT       | H CAROLINA)   |                    |                  |        | Medicare Part A        | 28.1%    |
| Balance Sh             | eet           | Income             | e Statement      |        | Medicare Part B        | 0.0%     |
| Current Assets         | 1,243,410     | Total Charges      | 2,378,265        |        | Revenue per Visit      | 247.73   |
| Fixed Assets           | 1,855,257     | Contract Allowance | 410,606          | 17.3%  | Revenue per<br>Episode | 1,758.56 |
| Other Assets           | 61,927        | Operating Revenue  | 1,967,659        | 82.7%  | Employee FTEs          | 0.00     |
| Total Assets           | 3,077,371     | Operating Expense  | 2,224,059        | 113.0% | Current Ratio          | 1.6      |
| Current Liabilities    | 790,378       | Operating Margin   | -256,400         | -13.0% | Days to Collect        | 48.4     |
| Long Term Liabilities  | 0             | Other Income       | 0                | 0.0%   | Avg Payment Days       | 90.2     |
| Total Equity           | 2,286,993     | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 3,077,371     | Net Profit or Loss | (256,400)        | -13.0% | Return on Equity       | -11.2%   |
| 347035 HOME CARI       | E SERVICES O  | F HAYWOOD REGIO    | NAL MEDICAL C    | T.     |                        |          |
| 18B BOWMAN DRIVE       |               | 12/31/2023         | 365 Days Settled | I      |                        |          |
| WAYNESVILLE, NC 2      | 8785          |                    |                  |        | Employee FTEs 0        |          |
| HAYWOOD                |               |                    |                  |        | Key Performana         | ce Ind.  |
| PALMETTO HHH C         |               |                    |                  |        | Medicare Part A        | 56.1%    |
| Balance Sh             | eet           | Income             | e Statement      |        | Medicare Part B        | 0.0%     |
| Current Assets         | 1,642,957     | Total Charges      | 3,400,584        |        | Revenue per Visit      | 220.93   |
| Fixed Assets           | 0             | Contract Allowance | 67,157           | 2.0%   | Revenue per            | 1,834.60 |

Submitted Rpts

**Total Equity** 

Other Assets

**Total Assets** 

**Current Liabilities** 

Long Term Liabilities

Total Liab. and Equity

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94,161 Operating Revenue

1,737,118 Operating Expense

108,322 Operating Margin

44,285 Other Income

1,584,511 Other Expense

1,737,118 Net Profit or Loss

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Episode

98.0% Employee FTEs

9.5% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate

9.5% Return on Equity

90.5% Current Ratio

3,333,427

3,017,456

315,971

316,571

600

0

0.00

15.2

54.1

7.1

0.0%

20.0%

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347019 HOME HEA        | ALTH OF WILSO | )N                 |                  |        |                        |          |
|------------------------|---------------|--------------------|------------------|--------|------------------------|----------|
| 1901 TARBORO ST        | SW, SUITE 304 | 12/31/2023         | 365 Days Settled | t      |                        |          |
| WILSON, NC 27893       |               |                    |                  |        | Employee FTEs 0        |          |
| WILSON                 |               |                    |                  |        | Key Performana         | ce Ind.  |
| PALMETTO HHH C         |               |                    |                  |        | Medicare Part A        | 48.6%    |
| Balance S              | Sheet         | Income             | e Statement      |        | Medicare Part B        | 0.0%     |
| Current Assets         | 242,660       | Total Charges      | 2,028,660        |        | Revenue per Visit      | 213.08   |
| Fixed Assets           | 0             | Contract Allowance | 26,215           | 1.3%   | Revenue per<br>Episode | 1,602.46 |
| Other Assets           | 276,372       | Operating Revenue  | 2,002,445        | 98.7%  | Employee FTEs          | 0.00     |
| Total Assets           | 519,032       | Operating Expense  | 1,969,707        | 98.4%  | Current Ratio          | 0.3      |
| Current Liabilities    | 843,402       | Operating Margin   | 32,738           | 1.6%   | Days to Collect        | 44.2     |
| Long Term Liabilities  | 63,565        | Other Income       | 0                | 0.0%   | Avg Payment Days       | 3.3      |
| Total Equity           | -387,935      | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 519,032       | Net Profit or Loss | 32,738           | 1.6%   | Return on Equity       | -8.4%    |
| 347128 HOSPICE         | AND PALLIATIV | E CARE OF GREENS   | BORO             |        |                        |          |
| 2500 SUMMIT AVEN       | IUE           | 9/30/2023          | 365 Days Settled |        |                        |          |
| GREENSBORO, NC         | 27405         |                    |                  |        | Employee FTEs 0        |          |
| GUILFORD               |               |                    |                  |        | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA)  |                    |                  |        | Medicare Part A        | 0.0%     |
| Balance S              | Sheet         | Income             | e Statement      |        | Medicare Part B        | 0.0%     |
| Current Assets         | 19,856,774    | Total Charges      | 47,826,846       |        | Revenue per Visit      |          |
| Fixed Assets           | 4,426,370     | Contract Allowance | 3,471,278        | 7.3%   | Revenue per<br>Episode |          |
| Other Assets           | 3,618,049     | Operating Revenue  | 44,355,568       | 92.7%  | Employee FTEs          | 0.00     |
| Total Assets           | 24,985,110    | Operating Expense  | 52,874,204       | 119.2% | Current Ratio          | 3.0      |
| Current Liabilities    | 6,539,199     | Operating Margin   | -8,518,636       | -19.2% | Days to Collect        | 64.8     |
| Long Term Liabilities  | 0             | Other Income       | 10,956,511       | 24.7%  | Avg Payment Days       | 44.3     |
| Total Equity           | 18,445,911    | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 24,985,110    | Net Profit or Loss | 2,437,875        | 5.5%   | Return on Equity       | 13.2%    |

Submitted Rpts

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| 347232 INTERIM HEALTHCARE OF THE TRIA |  |                    |                  |        |                        |          |  |  |
|---------------------------------------|--|--------------------|------------------|--------|------------------------|----------|--|--|
| 2100-T WEST CORN                      | 2100-T WEST CORNWALLIS DRIVE 12/31/2023 365 Days Submitted |                    |                  |        |                        |          |  |  |
| GREENSBORO, NC 27408 Employee FTEs 0  |  |                    |                  |        |                        |          |  |  |
| GUILFORD                              | GUILFORD   |                    |                  |        | Key Performana         | ice Ind. |  |  |
| BLUE CROSS (SOU                       | TH CAROLINA)   |                    |                  |        | Medicare Part A        | 3.7%     |  |  |
| Balance S                             | Balance Sheet  |                    | Income Statement |        |                        | 0.0%     |  |  |
| Current Assets                        | 3,938,036  | Total Charges      | 908,568          |        | Revenue per Visit      | 328.14   |  |  |
| Fixed Assets                          | 288,886  | Contract Allowance | 0                | 0.0%   | Revenue per<br>Episode | 1,877.67 |  |  |
| Other Assets                          | 15,780   | Operating Revenue  | 908,568          | 100.0% | Employee FTEs          | 0.00     |  |  |
| Total Assets                          | 3,953,816  | Operating Expense  | 1,133,566        | 124.8% | Current Ratio          | 12.1     |  |  |
| Current Liabilities                   | 325,591  | Operating Margin   | -224,998         | -24.8% | Days to Collect        | 337.6    |  |  |
| Long Term Liabilities                 | 0  | Other Income       | 0                | 0.0%   | Avg Payment Days       | 78.5     |  |  |
| Total Equity                          | 3,628,225  | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |  |  |
| Total Liab. and Equity                | 3,953,816  | Net Profit or Loss | (224,998)        | -24.8% | Return on Equity       | -6.2%    |  |  |

| 347234 INTERIM HEALTHCARE OF THE TRIAD                        |                                     |                    |            |       |                        |          |  |  |
|---|-------------------------------------|--------------------|------------|-------|------------------------|----------|--|--|
| 330 BILLINGSLEY RPAD, SUITE 207 12/31/2023 365 Days Submitted |                                     |                    |            |       |                        |          |  |  |
| CHARLOTTE, NC 28  | CHARLOTTE, NC 28211 Employee FTEs 0 |                    |            |       |                        |          |  |  |
| MECKLENBURG Key Performanace Ind.                             |                                     |                    |            |       |                        |          |  |  |
| BLUE CROSS (SOUTH CAROLINA)                                   |                                     |                    |            |       | Medicare Part A        | 22.8%    |  |  |
| Balance Sheet   |                                     | Income Statement   |            |       | Medicare Part B        | 0.0%     |  |  |
| Current Assets  | 3,938,036                           | Total Charges      | 13,081,211 |       | Revenue per Visit      | 203.59   |  |  |
| Fixed Assets  | 288,886                             | Contract Allowance | 157,624    | 1.2%  | Revenue per<br>Episode | 1,999.88 |  |  |
| Other Assets  | 15,780                              | Operating Revenue  | 12,923,587 | 98.8% | Employee FTEs          | 0.00     |  |  |
| Total Assets  | 3,953,816                           | Operating Expense  | 11,850,751 | 91.7% | Current Ratio          | 12.1     |  |  |
| Current Liabilities   | 325,591                             | Operating Margin   | 1,072,836  | 8.3%  | Days to Collect        | 23.7     |  |  |
| Long Term Liabilities   | 0                                   | Other Income       | 0          | 0.0%  | Avg Payment Days       | 7.5      |  |  |
| Total Equity  | 3,628,225                           | Other Expense      | 0          | 0.0%  | Depreciation Rate      | 0.0%     |  |  |
| Total Liab. and Equity  | 3,953,816                           | Net Profit or Loss | 1,072,836  | 8.3%  | Return on Equity       | 29.6%    |  |  |

| 347031 KINDRED  | 347031 KINDRED AT HOME               |                    |             |        |                        |          |  |  |
|---|--------------------------------------|--------------------|-------------|--------|------------------------|----------|--|--|
| 1970 WEST ARLINGTON BLVD STE B2 12/31/2023 365 Days Settled |                                      |                    |             |        |                        |          |  |  |
| GREENVILLE, NC 27   | GREENVILLE, NC 27834 Employee FTEs 0 |                    |             |        |                        |          |  |  |
| PITT  |                                      |                    |             |        | Key Performana         | ce Ind.  |  |  |
| BLUE CROSS (SOU   | BLUE CROSS (SOUTH CAROLINA)          |                    |             |        |                        | 46.0%    |  |  |
| Balance S   | Sheet                                | Incom              | e Statement |        | Medicare Part B        | 0.0%     |  |  |
| Current Assets  | 1,727,351                            | Total Charges      | 12,266,905  |        | Revenue per Visit      | 246.58   |  |  |
| Fixed Assets  | 81,090                               | Contract Allowance | -60,413     | -0.5%  | Revenue per<br>Episode | 1,681.65 |  |  |
| Other Assets  | 17,996,201                           | Operating Revenue  | 12,327,318  | 100.5% | Employee FTEs          | 0.00     |  |  |
| Total Assets  | 19,804,642                           | Operating Expense  | 6,437,845   | 52.2%  | Current Ratio          | 21.0     |  |  |
| Current Liabilities   | 82,130                               | Operating Margin   | 5,889,473   | 47.8%  | Days to Collect        | 50.9     |  |  |
| Long Term Liabilities                                       | 256,408                              | Other Income       | 0           | 0.0%   | Avg Payment Days       | 0.0      |  |  |
| Total Equity  | 19,432,933                           | Other Expense      | 0           | 0.0%   | Depreciation Rate      | 0.0%     |  |  |
| Total Liab. and Equity                                      | 19,771,471                           | Net Profit or Loss | 5,889,473   | 47.8%  | Return on Equity       | 30.3%    |  |  |

| 347053 KINDRED /       | 347053 KINDRED AT HOME |                    |                  |        |                        |          |  |  |
|------------------------|------------------------|--------------------|------------------|--------|------------------------|----------|--|--|
| 1771 TATE BLVD SE      | SUITE 102              | 12/31/2023         | 365 Days Settle  | d      |                        |          |  |  |
| HICKORY, NC 28602      |                        |                    |                  |        | Employee FTEs 0        |          |  |  |
| CATAWBA                |                        |                    |                  |        | Key Performana         | ce Ind.  |  |  |
| PALMETTO HHH C         |                        |                    |                  |        | Medicare Part A        | 28.3%    |  |  |
| Balance Sheet          |                        | Income             | Income Statement |        | Medicare Part B        | 0.0%     |  |  |
| Current Assets         | 31,733                 | Total Charges      | 133,474          |        | Revenue per Visit      | 279.85   |  |  |
| Fixed Assets           | 24,537                 | Contract Allowance | 0                | 0.0%   | Revenue per<br>Episode | 1,889.00 |  |  |
| Other Assets           | 76,907                 | Operating Revenue  | 133,474          | 100.0% | Employee FTEs          | 0.00     |  |  |
| Total Assets           | 133,177                | Operating Expense  | 69,892           | 52.4%  | Current Ratio          |          |  |  |
| Current Liabilities    | 0                      | Operating Margin   | 63,582           | 47.6%  | Days to Collect        | 86.8     |  |  |
| Long Term Liabilities  | 0                      | Other Income       | 0                | 0.0%   | Avg Payment Days       | 0.0      |  |  |
| Total Equity           | 126,501                | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |  |  |
| Total Liab. and Equity | 126,501                | Net Profit or Loss | 63,582           | 47.6%  | Return on Equity       | 50.3%    |  |  |

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347084 KINDRED AT HOME  |                                |                    |             |        |                        |          |  |
|---|--------------------------------|--------------------|-------------|--------|------------------------|----------|--|
| 27385 ANDREW JACKSON HIGHWAY EAST 12/31/2023 365 Days Settled |                                |                    |             |        |                        |          |  |
| DELCO, NC 28436 Employee FTEs 0                               |                                |                    |             |        |                        |          |  |
| COLUMBUS  | COLUMBUS Key Performanace Ind. |                    |             |        |                        |          |  |
| PALMETTO HHH C  |                                |                    |             |        | Medicare Part A        | 33.3%    |  |
| Balance S   | Sheet                          | Incom              | e Statement |        | Medicare Part B        | 0.0%     |  |
| Current Assets  | 672,363                        | Total Charges      | 4,117,722   |        | Revenue per Visit      | 251.19   |  |
| Fixed Assets  | 87,257                         | Contract Allowance | -5,385      | -0.1%  | Revenue per<br>Episode | 1,668.27 |  |
| Other Assets  | 6,140,985                      | Operating Revenue  | 4,123,107   | 100.1% | Employee FTEs          | 0.00     |  |
| Total Assets  | 6,885,222                      | Operating Expense  | 2,487,534   | 60.3%  | Current Ratio          | 42.2     |  |

1,635,573

1,635,573

0

39.7% Days to Collect

39.7% Return on Equity

0.0% Avg Payment Days

Depreciation Rate

59.4

0.0

0.0%

24.0%

15,950 Operating Margin

34,357 Other Income

6,808,273 Other Expense

6,858,580 Net Profit or Loss

**Current Liabilities** 

Long Term Liabilities

Total Liab. and Equity

**Total Equity** 

| 347089 KINDRED   | AT HOME                              |                    |             |        |                        |          |  |  |
|--|--------------------------------------|--------------------|-------------|--------|------------------------|----------|--|--|
| 87 W CORNELIUS HARNETT BOULEVARD 12/31/2023 365 Days Settled |                                      |                    |             |        |                        |          |  |  |
| LILLINGTON, NC 27  | LILLINGTON, NC 27546 Employee FTEs 0 |                    |             |        |                        |          |  |  |
| HARNETT Key Performanace Ind.                                |                                      |                    |             |        |                        |          |  |  |
| PALMETTO HHH C   |                                      |                    |             |        | Medicare Part A        | 37.7%    |  |  |
| Balance S  | Sheet                                | Income             | e Statement |        | Medicare Part B        | 0.0%     |  |  |
| Current Assets   | 581,220                              | Total Charges      | 3,731,235   |        | Revenue per Visit      | 246.77   |  |  |
| Fixed Assets   | 59,455                               | Contract Allowance | -7,789      | -0.2%  | Revenue per<br>Episode | 1,717.75 |  |  |
| Other Assets   | 3,553,587                            | Operating Revenue  | 3,739,024   | 100.2% | Employee FTEs          | 0.00     |  |  |
| Total Assets   | 4,182,604                            | Operating Expense  | 2,354,065   | 63.0%  | Current Ratio          | 15.6     |  |  |
| Current Liabilities  | 37,179                               | Operating Margin   | 1,384,959   | 37.0%  | Days to Collect        | 56.4     |  |  |
| Long Term Liabilities  | 15,796                               | Other Income       | 0           | 0.0%   | Avg Payment Days       | 0.0      |  |  |
| Total Equity   | 4,112,579                            | Other Expense      | 0           | 0.0%   | Depreciation Rate      | 0.0%     |  |  |
| Total Liab. and Equity                                       | 4,165,554                            | Net Profit or Loss | 1,384,959   | 37.0%  | Return on Equity       | 33.7%    |  |  |

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347031 Tuntanta 711 Trema                                     |                             |                    |                  |        |                        |          |  |  |  |
|---|-----------------------------|--------------------|------------------|--------|------------------------|----------|--|--|--|
| 11111 CARMEL COMMONS BLVD STE 350 12/31/2023 365 Days Settled |                             |                    |                  |        |                        |          |  |  |  |
| CHARLOTTE, NC 28226   |                             |                    |                  |        | Employee FTEs 0        |          |  |  |  |
| MECKLENBURG Key Performanace Ind.                             |                             |                    |                  |        |                        |          |  |  |  |
| BLUE CROSS (SOUTH C   | BLUE CROSS (SOUTH CAROLINA) |                    |                  |        |                        | 40.9%    |  |  |  |
| Balance Sheet   | t                           | Incom              | Income Statement |        | Medicare Part B        | 0.0%     |  |  |  |
| Current Assets  | 3,195,603                   | Total Charges      | 16,348,693       |        | Revenue per Visit      | 250.73   |  |  |  |
| Fixed Assets  | 124,738                     | Contract Allowance | -89,704          | -0.5%  | Revenue per<br>Episode | 1,899.05 |  |  |  |
| Other Assets  | 26,893,391                  | Operating Revenue  | 16,438,397       | 100.5% | Employee FTEs          | 0.00     |  |  |  |

10,632,051

5,806,346

5,806,346

64.7% Current Ratio

35.3% Days to Collect

0.0% Avg Payment Days

0.0% Depreciation Rate

35.3% Return on Equity

14.1

70.4

0.0

0.0%

19.6%

30,213,732 Operating Expense

226,310 Operating Margin

244,539 Other Income

29,687,616 Other Expense

30,158,465 Net Profit or Loss

**Total Assets** 

**Total Equity** 

**Current Liabilities** 

Long Term Liabilities

Total Liab. and Equity

347091 KINDRED AT HOME

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347124 KINDRED /       | AT HOME       |                    |                 |        |                        |          |
|------------------------|---------------|--------------------|-----------------|--------|------------------------|----------|
| 2111 NORTH QUEEI       | N STREET SUIT | E C 12/31/2023     | 365 Days Settle | d      |                        |          |
| KINSTON, NC 28501      |               |                    | ·               |        | Employee FTEs 0        |          |
| LENOIR                 |               |                    |                 |        | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA)  |                    |                 |        | Medicare Part A        | 54.4%    |
| Balance S              | ,             | Income             | e Statement     |        | Medicare Part B        | 0.0%     |
| Current Assets         | 475,773       | Total Charges      | 4,835,594       |        | Revenue per Visit      | 244.56   |
| Fixed Assets           | 65,788        | Contract Allowance | -20,730         | -0.4%  | •                      | 1,618.09 |
| Other Assets           | 8,271,319     | Operating Revenue  | 4,856,324       | 100.4% | Employee FTEs          | 0.00     |
| Total Assets           | 8,812,880     | Operating Expense  | 2,619,435       | 53.9%  | Current Ratio          | 6.7      |
| Current Liabilities    | 70,838        | Operating Margin   | 2,236,889       | 46.1%  | Days to Collect        | 35.3     |
| Long Term Liabilities  | 159,997       | Other Income       | 0               | 0.0%   | Avg Payment Days       | 0.0      |
| Total Equity           | 8,556,595     | Other Expense      | 0               | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 8,787,430     | Net Profit or Loss | 2,236,889       | 46.1%  | Return on Equity       | 26.1%    |
| 347171 KINDRED         | AT HOME       |                    |                 |        |                        |          |
| 5167 US HWY 70 WE      | EST           | 12/31/2023         | 365 Days Settle | 4      |                        |          |
| MOREHEAD CITY, N       |               | 12/01/2020         | ooo Bayo Como   | u      | Employee FTEs 0        |          |
| CARTERET               |               |                    |                 |        | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA)  |                    |                 |        | Medicare Part A        | 61.0%    |
| Balance S              | Sheet         | Income             | e Statement     |        | Medicare Part B        | 0.0%     |
| Current Assets         | 732,614       | Total Charges      | 4,687,959       |        | Revenue per Visit      | 215.16   |
| Fixed Assets           | 71,654        | Contract Allowance | -21,143         | -0.5%  | Revenue per<br>Episode | 1,636.95 |
| Other Assets           | 5,092,216     | Operating Revenue  | 4,709,102       | 100.5% | Employee FTEs          | 0.00     |
| Total Assets           | 5,875,043     | Operating Expense  | 2,781,247       | 59.1%  | Current Ratio          | 24.1     |
| Current Liabilities    | 30,387        | Operating Margin   | 1,927,855       | 40.9%  | Days to Collect        | 56.5     |
| Long Term Liabilities  | 49,650        | Other Income       | 0               | 0.0%   | Avg Payment Days       | 0.0      |
| Total Equity           | 5,782,207     | Other Expense      | 0               | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 5,862,244     | Net Profit or Loss | 1,927,855       | 40.9%  | Return on Equity       | 33.3%    |

Submitted Rpts

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| 347174 KINDRED  | 347174 KINDRED AT HOME |                    |           |                 |                        |          |  |  |
|---|------------------------|--------------------|-----------|-----------------|------------------------|----------|--|--|
| 2000 FRONTIS PLAZA BOULEVARD, SUITE 12/31/2023 365 Days Submitted 300 |                        |                    |           |                 |                        |          |  |  |
| WINSTON SALEM, NC 27103 Employee FTEs 0                               |                        |                    |           |                 |                        |          |  |  |
| FORSYTH   |                        |                    |           |                 | Key Performana         | ce Ind.  |  |  |
| BLUE CROSS (IOW.  | A/SOUTH DAKO           | TA)                |           |                 | Medicare Part A        | 21.0%    |  |  |
| Balance Sheet Incom-  |                        | e Statement        |           | Medicare Part B | 0.0%                   |          |  |  |
| Current Assets  | 849,012                | Total Charges      | 6,498,390 |                 | Revenue per Visit      | 262.98   |  |  |
| Fixed Assets  | 37,350                 | Contract Allowance | -68,480   | -1.1%           | Revenue per<br>Episode | 1,765.66 |  |  |
| Other Assets  | 9,168,411              | Operating Revenue  | 6,566,870 | 101.1%          | Employee FTEs          | 0.00     |  |  |
| Total Assets  | 10,054,773             | Operating Expense  | 3,785,151 | 57.6%           | Current Ratio          | 7.2      |  |  |
| Current Liabilities   | 117,855                | Operating Margin   | 2,781,719 | 42.4%           | Days to Collect        | 46.6     |  |  |
| Long Term Liabilities   | 226,663                | Other Income       | 0         | 0.0%            | Avg Payment Days       | (0.1)    |  |  |
| Total Equity  | 9,694,552              | Other Expense      | 0         | 0.0%            | Depreciation Rate      | 0.0%     |  |  |
| Total Liab. and Equity  | 10,039,070             | Net Profit or Loss | 2,781,719 | 42.4%           | Return on Equity       | 28.7%    |  |  |

| 347177 KINDRED   | 347177 KINDRED AT HOME              |                    |             |        |                        |          |  |  |
|--|-------------------------------------|--------------------|-------------|--------|------------------------|----------|--|--|
| 8520 CLIFF CAMERON DRIVE STE 140 12/31/2023 365 Days Submitted |                                     |                    |             |        |                        |          |  |  |
| CHARLOTTE, NC 28   | CHARLOTTE, NC 28269 Employee FTEs 0 |                    |             |        |                        |          |  |  |
| MECKLENBURG  |                                     |                    |             |        | Key Performana         | ice Ind. |  |  |
| BLUE CROSS (IOW  | A/SOUTH DAKO                        | TA)                |             |        | Medicare Part A        | 34.5%    |  |  |
| Balance Sheet Incom  |                                     |                    | e Statement |        | Medicare Part B        | 0.0%     |  |  |
| Current Assets   | 1,170,895                           | Total Charges      | 7,904,008   |        | Revenue per Visit      | 256.10   |  |  |
| Fixed Assets   | 51,172                              | Contract Allowance | -27,922     | -0.4%  | Revenue per<br>Episode | 1,892.36 |  |  |
| Other Assets   | 10,561,564                          | Operating Revenue  | 7,931,930   | 100.4% | Employee FTEs          | 0.00     |  |  |
| Total Assets   | 11,778,729                          | Operating Expense  | 5,588,130   | 70.5%  | Current Ratio          | 12.4     |  |  |
| Current Liabilities  | 94,553                              | Operating Margin   | 2,343,800   | 29.5%  | Days to Collect        | 53.4     |  |  |
| Long Term Liabilities  | 32,112                              | Other Income       | 0           | 0.0%   | Avg Payment Days       | 0.0      |  |  |
| Total Equity   | 11,637,786                          | Other Expense      | 0           | 0.0%   | Depreciation Rate      | 0.0%     |  |  |
| Total Liab. and Equity   | 11,764,451                          | Net Profit or Loss | 2,343,800   | 29.5%  | Return on Equity       | 20.1%    |  |  |

| 347178 KINDRED AT HOME |  |                    |           |                 |                        |          |  |
|------------------------|--|--------------------|-----------|-----------------|------------------------|----------|--|
| 3301 BENSON DRIV       | 3301 BENSON DRIVE, SUITE 222 12/31/202 |                    |           |                 |                        |          |  |
| RALEIGH, NC 27609      | )                                      |                    |           |                 | Employee FTEs 0        |          |  |
| WAKE                   |  |                    |           |                 | Key Performana         | ce Ind.  |  |
| BLUE CROSS (SOU        | TH CAROLINA)                           |                    |           |                 | Medicare Part A        | 40.1%    |  |
| Balance Sheet          |  | Income Statement   |           | Medicare Part B | 0.0%                   |          |  |
| Current Assets         | 1,301,673                              | Total Charges      | 8,649,508 |                 | Revenue per Visit      | 292.59   |  |
| Fixed Assets           | 28,042                                 | Contract Allowance | -13,769   | -0.2%           | Revenue per<br>Episode | 1,936.74 |  |
| Other Assets           | 11,429,774                             | Operating Revenue  | 8,663,277 | 100.2%          | Employee FTEs          | 0.00     |  |
| Total Assets           | 12,759,489                             | Operating Expense  | 5,375,539 | 62.0%           | Current Ratio          | 13.0     |  |
| Current Liabilities    | 100,334                                | Operating Margin   | 3,287,738 | 38.0%           | Days to Collect        | 54.2     |  |
| Long Term Liabilities  | 100,810                                | Other Income       | 0         | 0.0%            | Avg Payment Days       | 0.0      |  |
| Total Equity           | 12,552,873                             | Other Expense      | 0         | 0.0%            | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity | 12,754,017                             | Net Profit or Loss | 3,287,738 | 38.0%           | Return on Equity       | 26.2%    |  |

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347196 KINDRED         | AT HOME      |                    |                  |      |                        |        |
|------------------------|--------------|--------------------|------------------|------|------------------------|--------|
| 9009-C PERIMETER       | WOODS DRIVE  | 12/31/2023         | 365 Days Settled |      |                        |        |
| CHARLOTTE, NC 28       | 216          |                    |                  |      | Employee FTEs 0        |        |
| MECKLENBURG            |              |                    |                  |      | Key Performanac        | e Ind. |
| BLUE CROSS (SOU        | TH CAROLINA) |                    |                  |      | Medicare Part A        | 0.0%   |
| Balance S              | heet         | Income             | e Statement      |      | Medicare Part B        | 0.0%   |
| Current Assets         | 0            | Total Charges      | 0                |      | Revenue per Visit      |        |
| Fixed Assets           | 0            | Contract Allowance | 0                | 0.0% | Revenue per<br>Episode |        |
| Other Assets           | 0            | Operating Revenue  | 0                | 0.0% | Employee FTEs          | 0.00   |
| Total Assets           | 0            | Operating Expense  | 0                | 0.0% | Current Ratio          |        |
| Current Liabilities    | 0            | Operating Margin   | 0                | 0.0% | Days to Collect        |        |
| Long Term Liabilities  | 0            | Other Income       | 0                | 0.0% | Avg Payment Days       |        |
| Total Equity           | 0            | Other Expense      | 0                | 0.0% | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 0            | Net Profit or Loss | 0                | 0.0% | Return on Equity       | 0.0%   |
| 347204 KINDRED         | AT HOME      |                    |                  |      |                        |        |
| 2000 FRONTIS PLAZ      | ZA BLVD,     | 12/31/2023         | 365 Days Settled |      |                        |        |
| WINSTON SALEM, N       | NC 27103     |                    |                  |      | Employee FTEs 0        |        |
| FORSYTH                |              |                    |                  |      | Key Performanac        | e Ind. |
| BLUE CROSS (SOU        | TH CAROLINA) |                    |                  |      | Medicare Part A        | 0.0%   |
| Balance S              | heet         | Income             | e Statement      |      | Medicare Part B        | 0.0%   |
| Current Assets         | 0            | Total Charges      | 0                |      | Revenue per Visit      |        |
| Fixed Assets           | 0            | Contract Allowance | 0                | 0.0% | Revenue per<br>Episode |        |
| Other Assets           | 0            | Operating Revenue  | 0                | 0.0% | Employee FTEs          | 0.00   |
| Total Assets           | 0            | Operating Expense  | 0                | 0.0% | Current Ratio          |        |
| Current Liabilities    | 0            | Operating Margin   | 0                | 0.0% | Days to Collect        |        |
| Long Term Liabilities  | 0            | Other Income       | 0                | 0.0% | Avg Payment Days       |        |
| Total Equity           | 0            | Other Expense      | 0                | 0.0% | Depreciation Rate      | 0.0%   |
| Total Liab. and Equity | 0            | Net Profit or Loss | 0                | 0.0% | Return on Equity       | 0.0%   |

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347217 KINDRED  | AT HOME   |  |   |                          |   |   |
|---|---|--|---|--------------------------|---|---|
| 74 WHEATON AVEN   | NUE   | 12/31/2023   | 365 Days Settled  | d                        |   |   |
| YOUNGSVILLE, NC   | 27596   |  |   |                          | Employee FTEs 0   |   |
| FRANKLIN  |   |  |   |                          | Key Performana  | ce Ind.   |
| BLUE CROSS (SOU   | ITH CAROLINA)   |  |   |                          | Medicare Part A   | 37.5%   |
| Balance S   | Sheet   | Income   | Statement   |                          | Medicare Part B   | 0.0%  |
| Current Assets  | 372,892   | Total Charges  | 2,796,112   |                          | Revenue per Visit   | 296.41  |
| Fixed Assets  | 3,277   | Contract Allowance   | -5,469  | -0.2%                    | Revenue per<br>Episode  | 1,958.71  |
| Other Assets  | 4,902,168   | Operating Revenue  | 2,801,581   | 100.2%                   | Employee FTEs   | 0.00  |
| Total Assets  | 5,278,337   | Operating Expense  | 1,832,215   | 65.4%                    | Current Ratio   | 15.8  |
| Current Liabilities   | 23,642  | Operating Margin   | 969,366   | 34.6%                    | Days to Collect   | 48.0  |
| Long Term Liabilities   | 4,761   | Other Income   | 0   | 0.0%                     | Avg Payment Days  | 0.0   |
| Total Equity  | 5,247,638   | Other Expense  | 0   | 0.0%                     | Depreciation Rate   | 0.0%  |
| Total Liab. and Equity  | 5,276,041   | Net Profit or Loss   | 969,366   | 34.6%                    | Return on Equity  | 18.5%   |
| 347226 KINDRED  | AT HOME   |  |   |                          |   |   |
| 206 S TURNER STR  | REET  | 12/31/2023   | 365 Days Settled  | d                        |   |   |
| PINK HILL, NC 2857  | 2   |  |   |                          |   |   |
| LENOIR  |   |  |   |                          | Employee FTEs 0   |   |
| DITTE CDOSS (SOL  |   |  |   |                          | Employee FTEs 0 <b>Key Performana</b>   | ce Ind.   |
| BLUE CRUSS (SUU   | ITH CAROLINA)   |  |   |                          |   | <b>ce Ind.</b><br>41.2%                                     |
| Balance S   |   | Income   | e Statement   |                          | Key Performana  |   |
|   | Sheet   | Income<br>Total Charges  | e <b>Statement</b><br>3,626,187                             |                          | <b>Key Performana</b> Medicare Part A   | 41.2%   |
| Balance S   | Sheet   | Total Charges  |   | -0.4%                    | Key Performana<br>Medicare Part A<br>Medicare Part B  | 41.2%<br>0.0%   |
| Balance S Current Assets  | Sheet 555,704   | Total Charges Contract Allowance   | 3,626,187   | -0.4%<br>100.4%          | Key Performana<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per<br>Episode                               | 41.2%<br>0.0%<br>245.78                                     |
| Balance S Current Assets Fixed Assets   | 555,704<br>22,559<br>4,820,554                        | Total Charges Contract Allowance   | 3,626,187   |                          | Key Performana<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per<br>Episode                               | 41.2%<br>0.0%<br>245.78<br>1,574.58                         |
| Balance S Current Assets Fixed Assets Other Assets                                  | 555,704<br>22,559<br>4,820,554                        | Total Charges Contract Allowance Operating Revenue Operating Expense                               | 3,626,187<br>-12,803<br>3,638,990                           | 100.4%                   | Key Performana<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per<br>Episode<br>Employee FTEs              | 41.2%<br>0.0%<br>245.78<br>1,574.58<br>0.00                 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 555,704<br>22,559<br>4,820,554<br>5,398,817<br>24,250 | Total Charges Contract Allowance Operating Revenue Operating Expense                               | 3,626,187<br>-12,803<br>3,638,990<br>2,272,664              | 100.4%<br>62.5%          | Key Performanae Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio                 | 41.2%<br>0.0%<br>245.78<br>1,574.58<br>0.00<br>22.9         |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 555,704<br>22,559<br>4,820,554<br>5,398,817<br>24,250 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 3,626,187<br>-12,803<br>3,638,990<br>2,272,664<br>1,366,326 | 100.4%<br>62.5%<br>37.5% | Key Performanae Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio Days to Collect | 41.2%<br>0.0%<br>245.78<br>1,574.58<br>0.00<br>22.9<br>55.5 |

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| 347231 KINDRED         | AT HOME        |                    |                 |        |                        |          |
|------------------------|----------------|--------------------|-----------------|--------|------------------------|----------|
| 220 WINTERGREEN        | I DRIVE, SUITE | G & H 12/31/2023   | 365 Days Settle | d      |                        |          |
| LUMBERTON, NC 28       | 8358           |                    |                 |        | Employee FTEs 0        |          |
| ROBESON                |                |                    |                 |        | Key Performana         | ice Ind. |
| PALMETTO HHH C         |                |                    |                 |        | Medicare Part A        | 25.2%    |
| Balance S              | Sheet          | Incom              | e Statement     |        | Medicare Part B        | 0.0%     |
| Current Assets         | 648,458        | Total Charges      | 3,634,109       |        | Revenue per Visit      | 261.93   |
| Fixed Assets           | 64,684         | Contract Allowance | -20,087         | -0.6%  | Revenue per<br>Episode | 1,716.91 |
| Other Assets           | 6,503,093      | Operating Revenue  | 3,654,196       | 100.6% | Employee FTEs          | 0.00     |
| Total Assets           | 7,207,830      | Operating Expense  | 2,653,943       | 72.6%  | Current Ratio          | 15.4     |
| Current Liabilities    | 42,116         | Operating Margin   | 1,000,253       | 27.4%  | Days to Collect        | 64.4     |
| Long Term Liabilities  | 105,601        | Other Income       | 0               | 0.0%   | Avg Payment Days       | 0.0      |
| Total Equity           | 7,044,260      | Other Expense      | 0               | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 7,191,977      | Net Profit or Loss | 1,000,253       | 27.4%  | Return on Equity       | 14.2%    |

| 347235 KINDRED         | AT HOME        |                    |                 |        |                        |          |
|------------------------|----------------|--------------------|-----------------|--------|------------------------|----------|
| 9 OLDE EASTWOOL        | O VILLAGE BLVI | 12/31/2023         | 365 Days Settle | d      |                        |          |
| ASHEVILLE, NC 288      | 803            |                    |                 |        | Employee FTEs 0        |          |
| BUNCOMBE               |                |                    |                 |        | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA)   |                    |                 |        | Medicare Part A        | 46.4%    |
| Balance S              | Sheet          | Incom              | e Statement     |        | Medicare Part B        | 0.0%     |
| Current Assets         | 4,030,927      | Total Charges      | 22,402,098      |        | Revenue per Visit      | 229.96   |
| Fixed Assets           | 48,276         | Contract Allowance | -108,707        | -0.5%  | Revenue per<br>Episode | 1,598.56 |
| Other Assets           | 35,242,404     | Operating Revenue  | 22,510,805      | 100.5% | Employee FTEs          | 0.00     |
| Total Assets           | 39,321,607     | Operating Expense  | 13,031,594      | 57.9%  | Current Ratio          | 23.1     |
| Current Liabilities    | 174,236        | Operating Margin   | 9,479,211       | 42.1%  | Days to Collect        | 65.1     |
| Long Term Liabilities  | 169,497        | Other Income       | 0               | 0.0%   | Avg Payment Days       | 0.0      |
| Total Equity           | 38,952,732     | Other Expense      | 0               | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 39,296,465     | Net Profit or Loss | 9,479,211       | 42.1%  | Return on Equity       | 24.3%    |

| 347236 KINDRED         | AT HOME       |                    |                 |        |                        |          |
|------------------------|---------------|--------------------|-----------------|--------|------------------------|----------|
| 1738 HILLANDALE F      | ROAD, SUITE A | 12/31/2023         | 365 Days Settle | d      |                        |          |
| DURHAM, NC 27706       | 3             |                    |                 |        | Employee FTEs 0        |          |
| DURHAM                 |               |                    |                 |        | Key Performana         | ce Ind.  |
| BLUE CROSS (NOR        | TH CAROLINA)  |                    |                 |        | Medicare Part A        | 12.0%    |
| Balance S              | Sheet         | Income             | e Statement     |        | Medicare Part B        | 0.0%     |
| Current Assets         | 20,443        | Total Charges      | 141,454         |        | Revenue per Visit      | 327.73   |
| Fixed Assets           | 600           | Contract Allowance | -241            | -0.2%  | Revenue per<br>Episode | 1,893.56 |
| Other Assets           | 267,659       | Operating Revenue  | 141,695         | 100.2% | Employee FTEs          | 0.00     |
| Total Assets           | 288,702       | Operating Expense  | 128,910         | 91.0%  | Current Ratio          | 16.7     |
| Current Liabilities    | 1,225         | Operating Margin   | 12,785          | 9.0%   | Days to Collect        | 52.7     |
| Long Term Liabilities  | 0             | Other Income       | 0               | 0.0%   | Avg Payment Days       | 0.0      |
| Total Equity           | 286,994       | Other Expense      | 0               | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 288,219       | Net Profit or Loss | 12,785          | 9.0%   | Return on Equity       | 4.5%     |

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347317 KINDRED         | AT HOME      |                    |                 |        |                        |          |
|------------------------|--------------|--------------------|-----------------|--------|------------------------|----------|
| 1405 N LAFAYETTE       | STREET       | 12/31/2023         | 365 Days Settle | d      |                        |          |
| SHELBY, NC 28150       |              |                    |                 |        | Employee FTEs 0        |          |
| CLEVELAND              |              |                    |                 |        | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA) |                    |                 |        | Medicare Part A        | 39.0%    |
| Balance S              | Sheet        | Income             | e Statement     |        | Medicare Part B        | 0.0%     |
| Current Assets         | 4,669,853    | Total Charges      | 30,509,388      |        | Revenue per Visit      | 210.55   |
| Fixed Assets           | 232,689      | Contract Allowance | -118,520        | -0.4%  | Revenue per<br>Episode | 1,652.82 |
| Other Assets           | 41,494,064   | Operating Revenue  | 30,627,908      | 100.4% | Employee FTEs          | 0.00     |
| Total Assets           | 46,376,883   | Operating Expense  | 17,269,885      | 56.4%  | Current Ratio          | 29.3     |
| Current Liabilities    | 159,577      | Operating Margin   | 13,358,023      | 43.6%  | Days to Collect        | 55.5     |
| Long Term Liabilities  | 13,673       | Other Income       | 0               | 0.0%   | Avg Payment Days       | 0.0      |
| Total Equity           | 46,108,966   | Other Expense      | 0               | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 46,282,216   | Net Profit or Loss | 13,358,023      | 43.6%  | Return on Equity       | 29.0%    |
| 347328 KINDRED         | AT HOME      |                    |                 |        |                        |          |
| 4013 CAPITAL DRIV      | Έ            | 12/31/2023         | 365 Days Settle | d      |                        |          |
| ROCKY MOUNT, NO        | 27804        |                    |                 |        | Employee FTEs 0        |          |
| NASH                   |              |                    |                 |        | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA) |                    |                 |        | Medicare Part A        | 49.7%    |
| Balance S              | Sheet        | Income             | e Statement     |        | Medicare Part B        | 0.0%     |
| Current Assets         | 1,478,375    | Total Charges      | 9,386,984       |        | Revenue per Visit      | 237.66   |
| Fixed Assets           | 84,367       | Contract Allowance | -34,512         | -0.4%  | Revenue per<br>Episode | 1,681.45 |
| Other Assets           | 14,676,672   | Operating Revenue  | 9,421,496       | 100.4% | Employee FTEs          | 0.00     |
| Total Assets           | 16,239,414   | Operating Expense  | 5,538,106       | 58.8%  | Current Ratio          | 14.4     |
| Current Liabilities    | 102,444      | Operating Margin   | 3,883,390       | 41.2%  | Days to Collect        | 56.9     |
| Long Term Liabilities  | 228,167      | Other Income       | 0               | 0.0%   | Avg Payment Days       | 0.0      |
| Total Equity           | 15,872,023   | Other Expense      | 0               | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 16,202,634   | Net Profit or Loss | 3,883,390       | 41.2%  | Return on Equity       | 24.5%    |

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347330 KINDRED   | AT HOME  |   |   |                                   |   |   |
|--|--|---|---|-----------------------------------|---|---|
| 621 INGRAM DRIVE   |  | 12/31/2023  | 365 Days Settle   | d                                 |   |   |
| KING, NC 27021   |  |   |   |                                   | Employee FTEs 0   |   |
| STOKES   |  |   |   |                                   | Key Performana  | ce Ind.   |
| BLUE CROSS (SOU  | TH CAROLINA)   |   |   |                                   | Medicare Part A   | 26.0%   |
| Balance S  | Sheet  | Income  | e Statement   |                                   | Medicare Part B   | 0.0%  |
| Current Assets   | 1,100,284  | Total Charges   | 6,323,167   |                                   | Revenue per Visit   | 240.45  |
| Fixed Assets   | 56,076   | Contract Allowance  | -7,356  | -0.1%                             | Revenue per<br>Episode  | 1,756.34  |
| Other Assets   | 8,310,469  | Operating Revenue   | 6,330,523   | 100.1%                            | Employee FTEs   | 0.00  |
| Total Assets   | 9,457,422  | Operating Expense   | 4,047,288   | 63.9%                             | Current Ratio   | 16.4  |
| Current Liabilities  | 67,200   | Operating Margin  | 2,283,235   | 36.1%                             | Days to Collect   | 63.1  |
| Long Term Liabilities  | 65,377   | Other Income  | 0   | 0.0%                              | Avg Payment Days  | 0.0   |
| Total Equity   | 9,306,975  | Other Expense   | 0   | 0.0%                              | Depreciation Rate   | 0.0%  |
| Total Liab. and Equity   | 9,439,552  | Net Profit or Loss  | 2,283,235   | 36.1%                             | Return on Equity  | 24.5%   |
|  |  |   |   |                                   |   |   |
| 347331 KINDRED /   | AT HOME  |   |   |                                   |   |   |
| <b>347331 KINDRED</b> <i>1</i> 1200 PARKWAY DR   |  | 12/31/2023  | 365 Days Settle   | d                                 |   |   |
|  | RIVE   | 12/31/2023  | 365 Days Settle   | d                                 | Employee FTEs 0   |   |
| 1200 PARKWAY DR  | RIVE   | 12/31/2023  | 365 Days Settle   | d                                 | Employee FTEs 0 <b>Key Performana</b>   | ce Ind.   |
| 1200 PARKWAY DR<br>GOLDSBORO, NC 2   | RIVE<br>7534   | 12/31/2023  | 365 Days Settle   | d                                 |   | <b>ce Ind.</b><br>44.6%                                     |
| 1200 PARKWAY DR<br>GOLDSBORO, NC 2<br>WAYNE  | RIVE<br>7534<br>TH CAROLINA)                                       |   | 365 Days Settle   | d                                 | Key Performana  |   |
| 1200 PARKWAY DR<br>GOLDSBORO, NC 2<br>WAYNE<br>BLUE CROSS (SOU   | RIVE<br>7534<br>TH CAROLINA)<br>Sheet                              |   |   | d                                 | <b>Key Performana</b> Medicare Part A   | 44.6%   |
| 1200 PARKWAY DR<br>GOLDSBORO, NC 2<br>WAYNE<br>BLUE CROSS (SOU'  | RIVE<br>7534<br>TH CAROLINA)<br>Sheet                              | Income<br>Total Charges   | e Statement   |                                   | Key Performana Medicare Part A Medicare Part B  | 44.6%<br>0.0%   |
| 1200 PARKWAY DR<br>GOLDSBORO, NC 2<br>WAYNE<br>BLUE CROSS (SOU'<br>Balance S   | TH CAROLINA) Sheet  957,538 74,319                                 | Income<br>Total Charges   | e Statement<br>7,324,762                                    | -0.1%                             | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per  | 44.6%<br>0.0%<br>279.04                                     |
| 1200 PARKWAY DR<br>GOLDSBORO, NC 2<br>WAYNE<br>BLUE CROSS (SOU'<br>Balance S<br>Current Assets<br>Fixed Assets                             | TH CAROLINA) Sheet  957,538 74,319                                 | Income Total Charges Contract Allowance Operating Revenue   | e Statement<br>7,324,762<br>-10,931                         | -0.1%<br>100.1%                   | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode  | 44.6%<br>0.0%<br>279.04<br>1,923.90<br>0.00                 |
| 1200 PARKWAY DR GOLDSBORO, NC 22 WAYNE BLUE CROSS (SOUT Balance S Current Assets Fixed Assets Other Assets                                 | 7534 TH CAROLINA) Sheet 957,538 74,319 9,266,452                   | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 7,324,762<br>-10,931<br>7,335,693                           | -0.1%<br>100.1%<br>52.8%          | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs  | 44.6%<br>0.0%<br>279.04<br>1,923.90<br>0.00<br>14.8         |
| 1200 PARKWAY DR GOLDSBORO, NC 22 WAYNE BLUE CROSS (SOU Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 7534 TH CAROLINA) Sheet 957,538 74,319 9,266,452 10,284,323        | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 7,324,762<br>-10,931<br>7,335,693<br>3,871,336              | -0.1%<br>100.1%<br>52.8%<br>47.2% | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio                                  | 44.6%<br>0.0%<br>279.04<br>1,923.90<br>0.00<br>14.8         |
| 1200 PARKWAY DR GOLDSBORO, NC 22 WAYNE BLUE CROSS (SOU Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 7534 TH CAROLINA) Sheet 957,538 74,319 9,266,452 10,284,323 64,560 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 7,324,762<br>-10,931<br>7,335,693<br>3,871,336<br>3,464,357 | -0.1%<br>100.1%<br>52.8%<br>47.2% | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio Days to Collect Avg Payment Days | 44.6%<br>0.0%<br>279.04<br>1,923.90<br>0.00<br>14.8<br>47.4 |

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| 347333 KINDRED         | AT HOME      |                    |                 |        |                        |          |
|------------------------|--------------|--------------------|-----------------|--------|------------------------|----------|
| 124 MAIN STREET F      | PO BOX 399   | 12/31/2023         | 365 Days Settle | d      |                        |          |
| POLLOCKSVILLE, N       | C 28573      |                    |                 |        | Employee FTEs 0        |          |
| JONES                  |              |                    |                 |        | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA) |                    |                 |        | Medicare Part A        | 63.7%    |
| Balance S              | Sheet        | Income             | e Statement     |        | Medicare Part B        | 0.0%     |
| Current Assets         | 1,124,730    | Total Charges      | 8,377,068       |        | Revenue per Visit      | 229.69   |
| Fixed Assets           | 89,629       | Contract Allowance | -40,088         | -0.5%  | Revenue per<br>Episode | 1,531.06 |
| Other Assets           | 9,866,157    | Operating Revenue  | 8,417,156       | 100.5% | Employee FTEs          | 0.00     |
| Total Assets           | 11,065,291   | Operating Expense  | 5,013,690       | 59.6%  | Current Ratio          | 23.6     |
| Current Liabilities    | 47,691       | Operating Margin   | 3,403,466       | 40.4%  | Days to Collect        | 48.5     |
| Long Term Liabilities  | 5,120        | Other Income       | 0               | 0.0%   | Avg Payment Days       | 0.0      |
| Total Equity           | 10,987,681   | Other Expense      | 0               | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 11,040,492   | Net Profit or Loss | 3,403,466       | 40.4%  | Return on Equity       | 31.0%    |

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347215 LAKE NOR                               | MAN HOME HE   | ALTH   |                                      |                            |   |          |
|---|---------------|--|--------------------------------------|----------------------------|---|----------|
| 170 MEDICAL PARK                              | ROAD, SUITE 2 | 208 12/31/2023                                       | 365 Days Settled                     | t                          |   |          |
| MOORESVILLE, NC                               | 28117         |  |                                      |                            | Employee FTEs 0                                     |          |
| IREDELL                                       |               |  |                                      |                            | Key Performana                                      | ce Ind.  |
| BLUE CROSS (SOU                               | TH CAROLINA)  |  |                                      |                            | Medicare Part A                                     | 36.7%    |
| Balance S                                     | heet          | Income   | Statement                            |                            | Medicare Part B                                     | 0.0%     |
| Current Assets                                | 317,286       | Total Charges  | 2,361,232                            |                            | Revenue per Visit                                   | 239.20   |
| Fixed Assets                                  | 0             | Contract Allowance                                   | 18,125                               | 0.8%                       | Revenue per<br>Episode                              | 1,787.81 |
| Other Assets                                  | 98,597        | Operating Revenue                                    | 2,343,107                            | 99.2%                      | Employee FTEs                                       | 0.00     |
| Total Assets                                  | 415,883       | Operating Expense                                    | 2,090,055                            | 89.2%                      | Current Ratio                                       | 0.8      |
| Current Liabilities                           | 408,654       | Operating Margin                                     | 253,052                              | 10.8%                      | Days to Collect                                     | 49.4     |
| Long Term Liabilities                         | 48,151        | Other Income   | 0                                    | 0.0%                       | Avg Payment Days                                    | 3.9      |
| Total Equity                                  | -40,922       | Other Expense  | 0                                    | 0.0%                       | Depreciation Rate                                   | 0.0%     |
| Total Liab. and Equity                        | 415,883       | Net Profit or Loss                                   | 253,052                              | 10.8%                      | Return on Equity                                    | -618.4%  |
| 347001 LIBERTY H                              | IOME CARE     |  |                                      |                            |   |          |
| 2550 SOUTH 41ST S                             | STREET        | 9/30/2023 :  | 365 Days Settled                     |                            |   |          |
| WILMINGTON, NC 2                              | 8403          |  |                                      |                            | Employee FTEs 0                                     |          |
| NEW HANOVER                                   |               |  |                                      |                            | Key Performana                                      | ce Ind.  |
| BLUE CROSS (SOU                               | TH CAROLINA)  |  |                                      |                            | Medicare Part A                                     | 69.9%    |
| Balance S                                     | heet          | Income   | Statement                            |                            | Medicare Part B                                     | 0.0%     |
| Current Assets                                | 0             | Total Charges  | 3,011,234                            |                            | Revenue per Visit                                   | 244.06   |
|   |               |  |                                      | 4.4 =0.4                   |   |          |
| Fixed Assets                                  | 0             | Contract Allowance                                   | 351,879                              | 11.7%                      | Revenue per<br>Episode                              | 1,847.27 |
| Fixed Assets Other Assets                     |               | Contract Allowance Operating Revenue                 | 2,659,355                            |                            |   | 1,847.27 |
|   |               |  |                                      |                            | Episode Employee FTEs                               |          |
| Other Assets                                  | 0             | Operating Revenue                                    | 2,659,355                            | 88.3%<br>295.6%            | Episode Employee FTEs                               |          |
| Other Assets Total Assets                     | 0             | Operating Revenue Operating Expense                  | 2,659,355<br>7,860,331               | 88.3%<br>295.6%            | Episode Employee FTEs Current Ratio Days to Collect | 0.00     |
| Other Assets Total Assets Current Liabilities | 0 0           | Operating Revenue Operating Expense Operating Margin | 2,659,355<br>7,860,331<br>-5,200,976 | 88.3%<br>295.6%<br>-195.6% | Episode Employee FTEs Current Ratio Days to Collect | 0.00     |

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| 347024 LIBERTY H                 | IOME CARE    |                                     |                  |                             |                                |          |
|----------------------------------|--------------|-------------------------------------|------------------|-----------------------------|--------------------------------|----------|
| 300 W PENNSYVAN                  | IA AVENUE    | 9/30/2023                           | 365 Days Settled |                             |                                |          |
| SOUTHERN PINES,                  | NC 28387     |                                     |                  |                             | Employee FTEs 0                |          |
| MOORE                            |              |                                     |                  |                             | Key Performana                 | e Ind.   |
| BLUE CROSS (SOU                  | TH CAROLINA) |                                     |                  |                             | Medicare Part A                | 52.9%    |
| Balance S                        | heet         | Income                              | Statement        |                             | Medicare Part B                | 0.0%     |
| Current Assets                   | 0            | Total Charges                       | 2,696,128        |                             | Revenue per Visit              | 250.99   |
| Fixed Assets                     | 0            | Contract Allowance                  | 331,017          | 12.3%                       | Revenue per<br>Episode         | 1,588.13 |
| Other Assets                     | 0            | Operating Revenue                   | 2,365,111        | 87.7%                       | Employee FTEs                  | 0.00     |
| Total Assets                     | 0            | Operating Expense                   | 6,663,930        | 281.8%                      | Current Ratio                  |          |
| Current Liabilities              | 0            | Operating Margin                    | -4,298,819       | -181.8%                     | Days to Collect                | 0.0      |
| Long Term Liabilities            | 0            | Other Income                        | 4,988,657        | 210.9%                      | Avg Payment Days               | 0.0      |
| Total Equity                     | 689,834      | Other Expense                       | 0                | 0.0%                        | Depreciation Rate              | 0.0%     |
| Total Liab. and Equity           | 689,834      | Net Profit or Loss                  | 689,838          | 29.2%                       | Return on Equity               | 100.0%   |
| 347245 LIBERTY H                 | IOME CARE    |                                     |                  |                             |                                |          |
| 705 A WESLEY PINE                | ROAD         | 9/30/2023 :                         | 365 Days Settled |                             |                                |          |
| LUMBERTON, NC 28                 | 3358         |                                     |                  |                             | Employee FTEs 0                |          |
| ROBESON                          |              |                                     |                  |                             | Key Performanad                | e Ind.   |
| BLUE CROSS (SOU                  | TH CAROLINA) |                                     |                  |                             | Medicare Part A                | 49.9%    |
| Balance S                        | heet         | Income                              | Statement        |                             | Medicare Part B                | 0.0%     |
| Current Assets                   | 0            | Total Charges                       | 910,713          |                             | Revenue per Visit              | 281.05   |
| Fixed Assets                     | 0            | Contract Allowance                  | 125,064          | 13.7%                       | Revenue per<br>Episode         | 1,620.13 |
|                                  |              |                                     | 705 640          | 96 30/                      | Employee FTEs                  | 0.00     |
| Other Assets                     | 0            | Operating Revenue                   | 785,649          | 00.5 /0                     | Employee FTES                  | 0.00     |
| Other Assets Total Assets        |              | Operating Revenue Operating Expense | 3,169,680        |                             | Current Ratio                  | 0.00     |
|                                  |              |                                     | ,                | 403.4%                      | • •                            | 0.0      |
| Total Assets                     | 0            | Operating Expense                   | 3,169,680        | 403.4%<br>-303.4%           | Current Ratio                  |          |
| Total Assets Current Liabilities | 0            | Operating Expense Operating Margin  | 3,169,680        | 403.4%<br>-303.4%<br>252.0% | Current Ratio  Days to Collect | 0.0      |

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| 347246 LIBERTY F       | HOME CARE    |                    |                  |        |                        |          |
|------------------------|--------------|--------------------|------------------|--------|------------------------|----------|
| 1700 COUNTRY CLI       | JB ROAD      | 9/30/2023          | 365 Days Settled |        |                        |          |
| JACKSONVILLE, NO       | 28546        |                    |                  |        | Employee FTEs 0        |          |
| ONSLOW                 |              |                    |                  |        | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA) |                    |                  |        | Medicare Part A        | 57.5%    |
| Balance S              | Sheet        | Income             | e Statement      |        | Medicare Part B        | 0.0%     |
| Current Assets         | 0            | Total Charges      | 1,514,176        |        | Revenue per Visit      | 224.68   |
| Fixed Assets           | 0            | Contract Allowance | 206,591          | 13.6%  | Revenue per<br>Episode | 1,609.79 |
| Other Assets           | 0            | Operating Revenue  | 1,307,585        | 86.4%  | Employee FTEs          | 0.00     |
| Total Assets           | 0            | Operating Expense  | 2,001,055        | 153.0% | Current Ratio          |          |
| Current Liabilities    | 0            | Operating Margin   | -693,470         | -53.0% | Days to Collect        | 0.0      |
| Long Term Liabilities  | 0            | Other Income       | 12,324           | 0.9%   | Avg Payment Days       | 0.0      |
| Total Equity           | -681,144     | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | -681,144     | Net Profit or Loss | (681,146)        | -52.1% | Return on Equity       | 100.0%   |
| 347247 LIBERTY H       | HOME CARE    |                    |                  |        |                        |          |
| 1120 OCEAN HWY         | W            | 9/30/2023          | 365 Days Settled |        |                        |          |
| SUPPLY, NC 28462       |              |                    |                  |        | Employee FTEs 0        |          |
| BRUNSWICK              |              |                    |                  |        | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA) |                    |                  |        | Medicare Part A        | 74.8%    |
| Balance S              | Sheet        | Income             | e Statement      |        | Medicare Part B        | 0.0%     |
| Current Assets         | 0            | Total Charges      | 4,128,069        |        | Revenue per Visit      | 242.93   |
| Fixed Assets           | 0            | Contract Allowance | 508,612          | 12.3%  | Revenue per<br>Episode | 1,722.75 |
| Other Assets           | 0            | Operating Revenue  | 3,619,457        | 87.7%  | Employee FTEs          | 0.00     |
| Total Assets           | 0            | Operating Expense  | 5,360,708        | 148.1% | Current Ratio          |          |
| Current Liabilities    | 0            | Operating Margin   | -1,741,251       | -48.1% | Days to Collect        | 0.0      |
| Long Term Liabilities  | 0            | Other Income       | 1,770,550        | 48.9%  | Avg Payment Days       | 0.0      |
| Total Equity           | 29,302       | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 29,302       | Net Profit or Loss | 29,299           | 0.8%   | Return on Equity       | 100.0%   |
| · ·                    |              |                    |                  |        |                        |          |

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| -   | HOME CARE                         |  |  |                                    |   |   |
|---|-----------------------------------|--|--|------------------------------------|---|---|
| 46 MCNEILL PLAZA  |                                   | 9/30/2023  | 865 Days Settled   |                                    |   |   |
| WHITEVILLE, NC 28   | 472                               |  |  |                                    | Employee FTEs 0   |   |
| COLUMBUS  |                                   |  |  |                                    | Key Performana  | ce Ind.                                     |
| BLUE CROSS (SOU   | TH CAROLINA)                      |  |  |                                    | Medicare Part A   | 66.4%                                       |
| Balance S   | Sheet                             | Income   | Statement  |                                    | Medicare Part B   | 0.0%  |
| Current Assets  | 0                                 | Total Charges  | 2,971,165  |                                    | Revenue per Visit   | 318.03                                      |
| Fixed Assets  | 0                                 | Contract Allowance   | 473,423  | 15.9%                              | Revenue per<br>Episode  | 1,574.48                                    |
| Other Assets  | 0                                 | Operating Revenue  | 2,497,742  | 84.1%                              | Employee FTEs   | 0.00  |
| Total Assets  | 0                                 | Operating Expense  | 5,164,421  | 206.8%                             | Current Ratio   |   |
| Current Liabilities   | 0                                 | Operating Margin   | -2,666,679   | -106.8%                            | Days to Collect   | 0.0   |
| Long Term Liabilities   | 0                                 | Other Income   | 3,342,417  | 133.8%                             | Avg Payment Days  | 0.0   |
| Total Equity  | 675,738                           | Other Expense  | 0  | 0.0%                               | Depreciation Rate   | 0.0%  |
| Total Liab. and Equity  | 675,738                           | Net Profit or Loss   | 675,738  | 27.1%                              | Return on Equity  | 100.0%                                      |
| 347249 LIBERTY H  | OME CARE                          |  |  |                                    |   |   |
|   |                                   |  |  |                                    |   |   |
| 1830 OWEN DRIVE   | SUITE 103                         | 9/30/2023  | 365 Days Settled   |                                    |   |   |
| 1830 OWEN DRIVE   |                                   | 9/30/2023  | 865 Days Settled   |                                    | Employee FTEs 0   |   |
|   |                                   | 9/30/2023  | 865 Days Settled   |                                    | Employee FTEs 0 <b>Key Performana</b>   | ce Ind.                                     |
| FAYETTEVILLE, NC  | 28304                             | 9/30/2023  | 865 Days Settled   |                                    |   | <b>ce Ind.</b><br>45.2%                     |
| FAYETTEVILLE, NC<br>CUMBERLAND  | 28304<br>TH CAROLINA)             |  | 865 Days Settled   |                                    | Key Performana  |   |
| FAYETTEVILLE, NC<br>CUMBERLAND<br>BLUE CROSS (SOU   | 28304<br>TH CAROLINA)<br>Sheet    |  | ·  |                                    | Key Performana<br>Medicare Part A   | 45.2%                                       |
| FAYETTEVILLE, NC CUMBERLAND BLUE CROSS (SOU Balance S   | 28304<br>TH CAROLINA)<br>Sheet    | Income   | s Statement  | 11.5%                              | Key Performanae<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit  | 45.2%<br>0.0%                               |
| FAYETTEVILLE, NC CUMBERLAND BLUE CROSS (SOU Balance S Current Assets  | 28304 TH CAROLINA) Sheet 0 0      | Income<br>Total Charges  | • <b>Statement</b><br>3,620,326                            |                                    | Key Performanae<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per   | 45.2%<br>0.0%<br>248.76                     |
| FAYETTEVILLE, NC CUMBERLAND BLUE CROSS (SOU Balance S Current Assets Fixed Assets   | 28304 TH CAROLINA) Sheet 0 0      | Income Total Charges Contract Allowance Operating Revenue                                    | Statement<br>3,620,326<br>417,529                          | 88.5%                              | Key Performanae Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode   | 45.2%<br>0.0%<br>248.76<br>1,696.77         |
| FAYETTEVILLE, NC CUMBERLAND BLUE CROSS (SOU Balance S Current Assets Fixed Assets Other Assets                                  | 28304 TH CAROLINA) Sheet  0 0     | Income Total Charges Contract Allowance Operating Revenue                                    | 3,620,326<br>417,529<br>3,202,797                          | 88.5%<br>121.6%                    | Key Performanae<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per<br>Episode<br>Employee FTEs             | 45.2%<br>0.0%<br>248.76<br>1,696.77         |
| FAYETTEVILLE, NC CUMBERLAND BLUE CROSS (SOU Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 28304 TH CAROLINA) Sheet  0 0 0   | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 3,620,326<br>417,529<br>3,202,797<br>3,894,050             | 88.5%<br>121.6%<br>-21.6%          | Key Performanae Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio                 | 45.2%<br>0.0%<br>248.76<br>1,696.77<br>0.00 |
| FAYETTEVILLE, NC CUMBERLAND BLUE CROSS (SOU Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 28304 TH CAROLINA) Sheet  0 0 0 0 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 3,620,326<br>417,529<br>3,202,797<br>3,894,050<br>-691,253 | 88.5%<br>121.6%<br>-21.6%<br>41.7% | Key Performanae Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio Days to Collect | 45.2%<br>0.0%<br>248.76<br>1,696.77<br>0.00 |

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| 347306 LIBERTY H   | HOME CARE  |   |  |                                  |  |  |
|--|--|---|--|----------------------------------|--|--|
| 105 HUNT VALLEY I  | DRIVE  | 9/30/2023   | 365 Days Settled                           |                                  |  |  |
| DUNN, NC 28334   |  |   |  |                                  | Employee FTEs 0  |  |
| HARNETT  |  |   |  |                                  | Key Performana   | ce Ind.  |
| BLUE CROSS (SOU  | TH CAROLINA)   |   |  |                                  | Medicare Part A  | 61.9%  |
| Balance S  | Sheet  | Income  | Statement                                  |                                  | Medicare Part B  | 0.0%   |
| Current Assets   | 0  | Total Charges   | 5,425,747                                  |                                  | Revenue per Visit  | 256.20   |
| Fixed Assets   | 0  | Contract Allowance  | 665,999                                    | 12.3%                            | Revenue per<br>Episode   | 1,728.74                                       |
| Other Assets   | 0  | Operating Revenue   | 4,759,748                                  | 87.7%                            | Employee FTEs  | 0.00   |
| Total Assets   | 0  | Operating Expense   | 6,541,460                                  | 137.4%                           | Current Ratio  |  |
| Current Liabilities  | 0  | Operating Margin  | -1,781,712                                 | -37.4%                           | Days to Collect  | 0.0  |
| Long Term Liabilities  | 0  | Other Income  | 2,367,676                                  | 49.7%                            | Avg Payment Days   | 0.0  |
| Total Equity   | 585,964  | Other Expense   | 0  | 0.0%                             | Depreciation Rate  | 0.0%   |
| T  | 505.004  | '   |  |                                  |  |  |
| Total Liab. and Equity   |  | Net Profit or Loss  | 585,964<br>————                            | 12.3%                            | Return on Equity   | 100.0%   |
| 347308 LIBERTY F   | HOME CARE  | <u> </u>  | 585,964<br>365 Days Settled                | 12.3%                            | Return on Equity   | 100.0%   |
| 347308 LIBERTY H   | HOME CARE  | <u> </u>  | <u> </u>                                   | 12.3%                            | Return on Equity  Employee FTEs 0  | 100.0%   |
| 347308 LIBERTY F   | HOME CARE  | <u> </u>  | <u> </u>                                   | 12.3%                            |  |  |
| 347308 LIBERTY F 705A WESLEY PINE LUMBERTON, NC 28   | HOME CARE ROAD, SUITE A                                      | <u> </u>  | <u> </u>                                   | 12.3%                            | Employee FTEs 0  | ce Ind.  |
| 347308 LIBERTY H 705A WESLEY PINE LUMBERTON, NC 28 ROBESON   | HOME CARE ROAD, SUITE A                                      | A1 9/30/2023 3  | <u> </u>                                   | 12.3%                            | Employee FTEs 0 <b>Key Performana</b>  |  |
| 347308 LIBERTY H 705A WESLEY PINE LUMBERTON, NC 28 ROBESON BLUE CROSS (SOU   | HOME CARE ROAD, SUITE A                                      | A1 9/30/2023 3  | 365 Days Settled                           | 12.3%                            | Employee FTEs 0 <b>Key Performana</b> Medicare Part A  | <b>ce Ind.</b> 41.6% 0.0%                      |
| 347308 LIBERTY F 705A WESLEY PINE LUMBERTON, NC 28 ROBESON BLUE CROSS (SOU   | HOME CARE ROAD, SUITE A 8358 TH CAROLINA)                    | A1 9/30/2023 3  | 365 Days Settled                           | 12.3%                            | Employee FTEs 0  Key Performanae  Medicare Part A  Medicare Part B  Revenue per Visit  | ce Ind.<br>41.6%<br>0.0%<br>265.64             |
| 347308 LIBERTY F 705A WESLEY PINE LUMBERTON, NC 28 ROBESON BLUE CROSS (SOU Balance S Current Assets  | HOME CARE  ROAD, SUITE A  8358  TH CAROLINA)  Sheet          | A1 9/30/2023 3  Income  | Statement 1,738,719                        |                                  | Employee FTEs 0  Key Performanae  Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode   | ce Ind.<br>41.6%<br>0.0%<br>265.64<br>1,401.55 |
| 347308 LIBERTY F 705A WESLEY PINE LUMBERTON, NC 28 ROBESON BLUE CROSS (SOU Balance S Current Assets Fixed Assets   | HOME CARE  ROAD, SUITE A  8358  TH CAROLINA)  Sheet  0       | Income Total Charges Contract Allowance Operating Revenue   | 286,997                                    | 16.5%<br>83.5%                   | Employee FTEs 0  Key Performanae  Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode   | ce Ind.<br>41.6%<br>0.0%<br>265.64<br>1,401.55 |
| 347308 LIBERTY F 705A WESLEY PINE LUMBERTON, NC 28 ROBESON BLUE CROSS (SOU Balance S Current Assets Fixed Assets Other Assets                                  | HOME CARE  ROAD, SUITE A  8358  TH CAROLINA)  Sheet  0 0     | Income Total Charges Contract Allowance Operating Revenue   | 286,997<br>1,451,722                       | 16.5%<br>83.5%                   | Employee FTEs 0  Key Performanae Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  Employee FTEs  Current Ratio                                    | ce Ind. 41.6% 0.0% 265.64 1,401.55 0.00        |
| 347308 LIBERTY F 705A WESLEY PINE LUMBERTON, NC 28 ROBESON BLUE CROSS (SOU Balance S Current Assets Fixed Assets Other Assets Total Assets                     | HOME CARE  ROAD, SUITE A  8358  TH CAROLINA)  Sheet  0 0 0   | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 286,997<br>1,451,722<br>639,339            | 16.5%<br>83.5%<br>44.0%<br>56.0% | Employee FTEs 0  Key Performanae Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  Employee FTEs  Current Ratio                                    | ce Ind.<br>41.6%                               |
| 347308 LIBERTY F 705A WESLEY PINE LUMBERTON, NC 26 ROBESON BLUE CROSS (SOU Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | HOME CARE  ROAD, SUITE A  8358  TH CAROLINA)  Sheet  0 0 0 0 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 286,997<br>1,451,722<br>639,339<br>812,383 | 16.5%<br>83.5%<br>44.0%<br>56.0% | Employee FTEs 0  Key Performanae Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  Employee FTEs  Current Ratio  Days to Collect  Avg Payment Days | ce Ind. 41.6% 0.0% 265.64 1,401.55 0.00        |

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347309 LIBERTY H       | HOME CARE    |                    |                  |               |                        |          |
|------------------------|--------------|--------------------|------------------|---------------|------------------------|----------|
| 401 E THIRD STREE      | ĒΤ           | 9/30/2023          | 365 Days Settled |               |                        |          |
| SILER CITY, NC 273     | 344          |                    |                  |               | Employee FTEs 0        |          |
| CHATHAM                |              |                    |                  |               | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA) |                    |                  |               | Medicare Part A        | 64.5%    |
| Balance S              | Sheet        | Income             | e Statement      |               | Medicare Part B        | 0.0%     |
| Current Assets         | 0            | Total Charges      | 3,681,195        |               | Revenue per Visit      | 226.37   |
| Fixed Assets           | 0            | Contract Allowance | 463,030          | 12.6%         | Revenue per<br>Episode | 1,770.42 |
| Other Assets           | 0            | Operating Revenue  | 3,218,165        | 87.4%         | Employee FTEs          | 0.00     |
| Total Assets           | 0            | Operating Expense  | 5,762,598        | 179.1%        | Current Ratio          |          |
| Current Liabilities    | 0            | Operating Margin   | -2,544,433       | -79.1%        | Days to Collect        | 0.0      |
| Long Term Liabilities  | 0            | Other Income       | 2,558,754        | 79.5%         | Avg Payment Days       | 0.0      |
| Total Equity           | 14,320       | Other Expense      | 0                | 0.0%          | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 14,320       | Net Profit or Loss | 14,321           | 0.4%          | Return on Equity       | 100.0%   |
| 347310 LIBERTY H       | HOME CARE    |                    |                  |               |                        |          |
| 1007 LEXINGTON A       | VENUE        | 9/30/2023          | 365 Days Settled |               |                        |          |
| THOMASVILLE, NC        | 27360        |                    |                  |               | Employee FTEs 0        |          |
| DAVIDSON               |              |                    |                  |               | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA) |                    |                  |               | Medicare Part A        | 80.6%    |
| Balance S              | Sheet        | Income             | e Statement      |               | Medicare Part B        | 0.0%     |
| Current Assets         | 0            | Total Charges      | 288,159          |               | Revenue per Visit      | 292.27   |
| Fixed Assets           | 0            | Contract Allowance | 52,073           | 18.1%         | Revenue per<br>Episode | 1,847.27 |
| Other Assets           | 0            | Operating Revenue  | 236,086          | 81.9%         | Employee FTEs          | 0.00     |
| Total Assets           | 0            | Operating Expense  | 3,346,566        | 1,417.5%      | Current Ratio          |          |
| Current Liabilities    | 0            | Operating Margin   | -3,110,480       | -<br>1,317.5% | Days to Collect        | 0.0      |
| Long Term Liabilities  | 0            | Other Income       | 3,292,245        | 1,394.5%      | Avg Payment Days       | 0.0      |
| Total Equity           | 181,765      | Other Expense      | 0                | 0.0%          | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 181,765      | Net Profit or Loss | 181,765          | 77.0%         | Return on Equity       | 100.0%   |
|                        |              |                    |                  |               |                        |          |

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347335 LIBERTY H       | OME CARE     |                    |                  |      |                        |         |
|------------------------|--------------|--------------------|------------------|------|------------------------|---------|
| 1306 W WENDOVER        | AVENUE SUIT  | E 100 9/30/2023    | 365 Days Settled | i    |                        |         |
| GREENSBORO, NC         | 27408        |                    |                  |      | Employee FTEs 0        |         |
| GUILFORD               |              |                    |                  |      | Key Performana         | ce Ind. |
| BLUE CROSS (SOU        | TH CAROLINA) |                    |                  |      | Medicare Part A        | 0.0%    |
| Balance S              | heet         | Incom              | e Statement      |      | Medicare Part B        | 0.0%    |
| Current Assets         | 0            | Total Charges      | 0                |      | Revenue per Visit      |         |
| Fixed Assets           | 0            | Contract Allowance | 0                | 0.0% | Revenue per<br>Episode |         |
| Other Assets           | 0            | Operating Revenue  | 0                | 0.0% | Employee FTEs          | 0.00    |
| Total Assets           | 0            | Operating Expense  | 0                | 0.0% | Current Ratio          |         |
| Current Liabilities    | 0            | Operating Margin   | 0                | 0.0% | Days to Collect        |         |
| Long Term Liabilities  | 0            | Other Income       | 0                | 0.0% | Avg Payment Days       |         |
| Total Equity           | 0            | Other Expense      | 0                | 0.0% | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 0            | Net Profit or Loss | 0                | 0.0% | Return on Equity       | 0.0%    |
| 347049 LIBERTY H       | OME CARE VII | LLC                |                  | •    |                        |         |
| 216 CHURCH STREE       | ET W         | 9/30/2023          | 365 Days Settled | i    |                        |         |
| AHOSKIE, NC 27910      |              |                    |                  |      | Employee FTEs 0        |         |
| BERTIE                 |              |                    |                  |      | Key Performana         | ce Ind. |
| PALMETTO HHH C         |              |                    |                  |      | Medicare Part A        | 0.0%    |
| Balance S              | heet         | Income             | e Statement      |      | Medicare Part B        | 0.0%    |
| Current Assets         | 0            | Total Charges      | 0                |      | Revenue per Visit      |         |
| Fixed Assets           | 0            | Contract Allowance | 0                | 0.0% | Revenue per<br>Episode |         |
| Other Assets           | 0            | Operating Revenue  | 0                | 0.0% | Employee FTEs          | 0.00    |
| Total Assets           | 0            | Operating Expense  | 0                | 0.0% | Current Ratio          |         |
| Current Liabilities    | 0            | Operating Margin   | 0                | 0.0% | Days to Collect        |         |
| Long Term Liabilities  | 0            | Other Income       | 0                | 0.0% | Avg Payment Days       |         |
| Total Equity           | 0            | Other Expense      | 0                | 0.0% | Depreciation Rate      | 0.0%    |
| Total Liab. and Equity | 0            | Net Profit or Loss | 0                | 0.0% | Return on Equity       | 0.0%    |

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347242 LIBERTY H   | IOME CARE II, L                          | LC.   |  |   |  |   |
|--|--|---|--|---|--|---|
| 2015 MOORE ROAD  | ı  | 9/30/2023   | 365 Days Settled   |   |  |   |
| MATTHEWS, NC 281   | 105                                      |   |  |   | Employee FTEs 0  |   |
| MECKLENBURG  |  |   |  |   | Key Performana   | ce Ind.                                     |
| BLUE CROSS (SOU  | TH CAROLINA)                             |   |  |   | Medicare Part A  | 66.6%                                       |
| Balance S  | Sheet                                    | Income  | Statement  |   | Medicare Part B  | 0.0%  |
| Current Assets   | 0  | Total Charges   | 676,074  |   | Revenue per Visit  | 260.77                                      |
| Fixed Assets   | 0  | Contract Allowance  | 85,672   | 12.7%   | Revenue per<br>Episode   | 1,739.99                                    |
| Other Assets   | 0  | Operating Revenue   | 590,402  | 87.3%   | Employee FTEs  | 0.00  |
| Total Assets   | 0  | Operating Expense   | 965,353  | 163.5%  | Current Ratio  |   |
| Current Liabilities  | 0  | Operating Margin  | -374,951   | -63.5%  | Days to Collect  | 0.0   |
| Long Term Liabilities  | 0  | Other Income  | 0  | 0.0%  | Avg Payment Days   | 0.0   |
| Total Equity   | -374,949                                 | Other Expense   | 0  | 0.0%  | Depreciation Rate  | 0.0%  |
| Total Liab. and Equity   | -374,949                                 | Net Profit or Loss  | (374,951)  | -63.5%  | Return on Equity   | 100.0%                                      |
|  |  |   |  |   | . ,  |   |
| 347307 LIBERTY H   | HOME CARE II, I                          | LC  |  |   |  |   |
| 347307 LIBERTY H   |  |   | B65 Days Settled   |   | . ,  |   |
|  | ĒΤ                                       |   | 865 Days Settled   |   | Employee FTEs 0  |   |
| 119 W WADE STREE   | ĒΤ                                       |   | 365 Days Settled   |   |  | ce Ind.                                     |
| 119 W WADE STREE<br>WADESBORO, NC 2  | ET<br>8170                               |   | 365 Days Settled   |   | Employee FTEs 0  | <b>ce Ind.</b><br>50.1%                     |
| 119 W WADE STREE<br>WADESBORO, NC 2<br>ANSON   | ET<br>18170<br>TH CAROLINA)              | 9/30/2023 (   | 365 Days Settled   |   | Employee FTEs 0 <b>Key Performana</b>  |   |
| 119 W WADE STREE<br>WADESBORO, NC 2<br>ANSON<br>BLUE CROSS (SOU  | ET<br>8170<br>TH CAROLINA)<br>Sheet      | 9/30/2023 (   | ·  |   | Employee FTEs 0 <b>Key Performana</b> Medicare Part A  | 50.1%                                       |
| 119 W WADE STREE<br>WADESBORO, NC 2<br>ANSON<br>BLUE CROSS (SOU'   | ET<br>8170<br>TH CAROLINA)<br>Sheet      | 9/30/2023 (   | e Statement  |   | Employee FTEs 0 <b>Key Performana</b> Medicare Part A  Medicare Part B   | 50.1%<br>0.0%                               |
| 119 W WADE STREE WADESBORO, NC 2 ANSON BLUE CROSS (SOU' Balance S Current Assets   | ET<br>8170<br>TH CAROLINA)<br>Sheet<br>0 | 9/30/2023 Sincome   | e <b>Statement</b><br>998,963                            | 14.2%   | Employee FTEs 0  Key Performana  Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per  | 50.1%<br>0.0%<br>253.87                     |
| 119 W WADE STREE WADESBORO, NC 2 ANSON BLUE CROSS (SOU' Balance S Current Assets Fixed Assets  | ET<br>8170<br>TH CAROLINA)<br>Sheet<br>0 | 9/30/2023 3  Income  Total Charges  Contract Allowance  | e <b>Statement</b><br>998,963<br>142,011                 | 14.2%<br>85.8%                                | Employee FTEs 0  Key Performana  Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  | 50.1%<br>0.0%<br>253.87<br>1,601.81         |
| 119 W WADE STREE WADESBORO, NC 2 ANSON BLUE CROSS (SOUT Balance S Current Assets Fixed Assets Other Assets                                   | ET 28170 TH CAROLINA) Sheet 0 0          | 9/30/2023 3  Income  Total Charges  Contract Allowance  Operating Revenue                                 | 998,963<br>142,011<br>856,952                            | 14.2%<br>85.8%<br>258.8%                      | Employee FTEs 0  Key Performana  Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  Employee FTEs                                 | 50.1%<br>0.0%<br>253.87<br>1,601.81         |
| 119 W WADE STREE WADESBORO, NC 2 ANSON BLUE CROSS (SOU' Balance S Current Assets Fixed Assets Other Assets Total Assets                      | ET :8170  TH CAROLINA) Sheet : 0         | 9/30/2023 3  Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 998,963<br>142,011<br>856,952<br>2,218,083               | 14.2%<br>85.8%<br>258.8%<br>-158.8%           | Employee FTEs 0  Key Performana  Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  Employee FTEs  Current Ratio                  | 50.1%<br>0.0%<br>253.87<br>1,601.81<br>0.00 |
| 119 W WADE STREET WADESBORO, NC 2 ANSON BLUE CROSS (SOUT Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ET :8170  TH CAROLINA) Sheet : 0         | 9/30/2023 3  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 998,963<br>142,011<br>856,952<br>2,218,083<br>-1,361,131 | 14.2%<br>85.8%<br>258.8%<br>-158.8%<br>180.2% | Employee FTEs 0  Key Performana  Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  Employee FTEs  Current Ratio  Days to Collect | 50.1%<br>0.0%<br>253.87<br>1,601.81<br>0.00 |

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347172 LIBERTY H  | HOME CARE V, I  | LLC  |   |                                     |  |   |
|---|---|--|---|-------------------------------------|--|---|
| 814 WORTH STREE   | ΞT  | 9/30/2023  | 365 Days Settled  |                                     |  |   |
| MOUNT AIRY, NC 27   | 7030  |  |   |                                     | Employee FTEs 0  |   |
| SURRY   |   |  |   |                                     | Key Performana   | ce Ind.                                     |
| BLUE CROSS (SOU   | TH CAROLINA)  |  |   |                                     | Medicare Part A  | 78.9%                                       |
| Balance S   | Sheet   | Income   | Statement   |                                     | Medicare Part B  | 0.0%  |
| Current Assets  | 0   | Total Charges  | 1,567,676   |                                     | Revenue per Visit  | 260.04                                      |
| Fixed Assets  | 0   | Contract Allowance   | 158,849   | 10.1%                               | Revenue per<br>Episode   | 1,875.54                                    |
| Other Assets  | 0   | Operating Revenue  | 1,408,827   | 89.9%                               | Employee FTEs  | 0.00  |
| Total Assets  | 0   | Operating Expense  | 1,543,306   | 109.5%                              | Current Ratio  |   |
| Current Liabilities   | 0   | Operating Margin   | -134,479  | -9.5%                               | Days to Collect  | 0.0   |
| Long Term Liabilities   | 0   | Other Income   | 80  | 0.0%                                | Avg Payment Days   | 0.0   |
| Total Equity  | -134,396  | Other Expense  | 0   | 0.0%                                | Depreciation Rate  | 0.0%  |
| Total Liab. and Equity  | -134,396  | Net Profit or Loss   | (134,399)   | -9.5%                               | Doturn on Equity   | 100.0%                                      |
|   |   |  | (104,000)   |                                     | Return on Equity   | 100.070                                     |
| 347004 LIBERTY H  | ·   | LLC  | <u></u>   | 0.070                               | Return on Equity   | 100.070                                     |
|   | H ROAD, BUILDI  | LLC  | 365 Days Settled  |                                     | Employee FTEs 0  | 1001070                                     |
| 347004 LIBERTY F  | H ROAD, BUILDI  | LLC  | <u></u>   |                                     | · ·  |   |
| 347004 LIBERTY F 220 SMITH CHURCH ROANOKE RAPIDS,   | H ROAD, BUILDI<br>NC 27870                            | LLC  | <u></u>   |                                     | Employee FTEs 0  |   |
| 347004 LIBERTY F 220 SMITH CHURCH ROANOKE RAPIDS, HALIFAX   | H ROAD, BUILDI<br>NC 27870<br>TH CAROLINA)            | LLC<br>NG C 9/30/2023 3  | <u></u>   |                                     | Employee FTEs 0 <b>Key Performana</b>  | ce Ind.                                     |
| 347004 LIBERTY H 220 SMITH CHURCH ROANOKE RAPIDS, HALIFAX BLUE CROSS (SOU   | H ROAD, BUILDI<br>NC 27870<br>TH CAROLINA)            | LLC<br>NG C 9/30/2023 3  | 365 Days Settled  |                                     | Employee FTEs 0 <b>Key Performana</b> Medicare Part A  | <b>ce Ind.</b><br>78.5%                     |
| 347004 LIBERTY H 220 SMITH CHURCH ROANOKE RAPIDS, HALIFAX BLUE CROSS (SOU Balance S   | H ROAD, BUILDI<br>NC 27870<br>TH CAROLINA)            | LLC<br>NG C 9/30/2023 3  | 365 Days Settled  | 19.3%                               | Employee FTEs 0 <b>Key Performana</b> Medicare Part A  Medicare Part B   | ce Ind.<br>78.5%<br>0.0%                    |
| 347004 LIBERTY F 220 SMITH CHURCH ROANOKE RAPIDS, HALIFAX BLUE CROSS (SOU Balance S Current Assets  | H ROAD, BUILDI NC 27870  TH CAROLINA)  Sheet  0       | LLC NG C 9/30/2023 3   | e Statement   | 19.3%                               | Employee FTEs 0  Key Performanae  Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per   | ce Ind.<br>78.5%<br>0.0%<br>279.91          |
| 347004 LIBERTY F 220 SMITH CHURCH ROANOKE RAPIDS, HALIFAX BLUE CROSS (SOU Balance S Current Assets Fixed Assets   | H ROAD, BUILDI NC 27870  TH CAROLINA)  Sheet  0       | Income Total Charges Contract Allowance  | 219,680   | 19.3%<br>80.7%                      | Employee FTEs 0  Key Performanae  Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode   | 78.5%<br>0.0%<br>279.91<br>1,666.52         |
| 347004 LIBERTY F 220 SMITH CHURCH ROANOKE RAPIDS, HALIFAX BLUE CROSS (SOU Balance S Current Assets Fixed Assets Other Assets  | H ROAD, BUILDI NC 27870  TH CAROLINA)  Sheet  0 0     | Income Total Charges Contract Allowance Operating Revenue                                    | 2 Statement<br>1,139,021<br>219,680<br>919,341                            | 19.3%<br>80.7%<br>326.6%            | Employee FTEs 0  Key Performanae Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  Employee FTEs   | 78.5%<br>0.0%<br>279.91<br>1,666.52         |
| 347004 LIBERTY F  220 SMITH CHURCH  ROANOKE RAPIDS,  HALIFAX  BLUE CROSS (SOU  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | H ROAD, BUILDI NC 27870  TH CAROLINA)  Sheet  0 0 0   | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | 2 Statement<br>1,139,021<br>219,680<br>919,341<br>3,002,345               | 19.3%<br>80.7%<br>326.6%<br>-226.6% | Employee FTEs 0  Key Performanae Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  Employee FTEs  Current Ratio                                    | 78.5%<br>0.0%<br>279.91<br>1,666.52<br>0.00 |
| 347004 LIBERTY F  220 SMITH CHURCH  ROANOKE RAPIDS,  HALIFAX  BLUE CROSS (SOU  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | H ROAD, BUILDI NC 27870  TH CAROLINA)  Sheet  0 0 0 0 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 Statement<br>1,139,021<br>219,680<br>919,341<br>3,002,345<br>-2,083,004 | 19.3%<br>80.7%<br>326.6%<br>-226.6% | Employee FTEs 0  Key Performanae Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  Employee FTEs  Current Ratio  Days to Collect  Avg Payment Days | 78.5%<br>0.0%<br>279.91<br>1,666.52<br>0.00 |

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347096 LIBERTY  | HOME CARE VII                     | LLC   |  |                            |  |   |
|---|-----------------------------------|---|--|----------------------------|--|---|
| 1719 QUARTER RO   | AD                                | 9/30/2023   | 365 Days Settled   |                            |  |   |
| SWANQUARTER, N  | C 27885                           |   |  |                            | Employee FTEs 0  |   |
| HYDE  |                                   |   |  |                            | Key Performanad  | e Ind.                                      |
| PALMETTO HHH C  |                                   |   |  |                            | Medicare Part A  | 0.0%  |
| Balance S   | Sheet                             | Income  | Statement  |                            | Medicare Part B  | 0.0%  |
| Current Assets  | 0                                 | Total Charges   | 0  |                            | Revenue per Visit  |   |
| Fixed Assets  | 0                                 | Contract Allowance  | 0  | 0.0%                       | Revenue per<br>Episode   |   |
| Other Assets  | 0                                 | Operating Revenue   | 0  | 0.0%                       | Employee FTEs  | 0.00  |
| Total Assets  | 0                                 | Operating Expense   | 0  | 0.0%                       | Current Ratio  |   |
| Current Liabilities   | 0                                 | Operating Margin  | 0  | 0.0%                       | Days to Collect  |   |
| Long Term Liabilities   | 0                                 | Other Income  | 0  | 0.0%                       | Avg Payment Days   |   |
| Total Equity  | 0                                 | Other Expense   | 0  | 0.0%                       | Depreciation Rate  | 0.0%  |
| Total Liab. and Equity  | 0                                 | Net Profit or Loss  | 0  | 0.0%                       | Return on Equity   | 0.0%  |
| 347239 LIBERTY F 3134 WENDELL BL\ WENDELL, NC 2759                                  | /D, LEVEL A                       |   | 365 Days Settled   |                            |  |   |
| WAKE  |                                   |   |  |                            | Employee FTEs 0  |   |
| ***   |                                   |   |  |                            | Employee FTEs 0  Key Performana  | ce Ind.                                     |
| BLUE CROSS (SOU   |                                   |   |  |                            | Employee FTEs 0 <b>Key Performana</b> Medicare Part A  | ce Ind.<br>81.4%                            |
| BLUE CROSS (SOU   | TH CAROLINA)                      | Income  | e Statement  |                            | Key Performanad  |   |
| Balance S   | TH CAROLINA)                      |   | e Statement<br>859,006                                   |                            | Key Performanao<br>Medicare Part A<br>Medicare Part B  | 81.4%                                       |
| •   | TH CAROLINA)<br>Sheet             | Income<br>Total Charges<br>Contract Allowance   |  | 16.5%                      | Key Performanao<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit   | 81.4%<br>0.0%                               |
| Balance S Current Assets  | TH CAROLINA)  Sheet  0            | Total Charges   | 859,006  |                            | Key Performanao<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per  | 81.4%<br>0.0%<br>249.75                     |
| Balance S Current Assets Fixed Assets   | TH CAROLINA)  Sheet  0            | Total Charges Contract Allowance Operating Revenue                                    | 859,006<br>141,906                                       | 83.5%                      | Key Performanao<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per<br>Episode   | 81.4%<br>0.0%<br>249.75<br>1,875.93         |
| Balance S Current Assets Fixed Assets Other Assets                                  | TH CAROLINA)  Sheet  0 0          | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 859,006<br>141,906<br>717,100                            | 83.5%                      | Key Performanao Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio                                  | 81.4%<br>0.0%<br>249.75<br>1,875.93         |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | TH CAROLINA)  Sheet  0 0 0        | Total Charges Contract Allowance Operating Revenue Operating Expense                  | 859,006<br>141,906<br>717,100<br>2,961,547               | 83.5%<br>413.0%<br>-313.0% | Key Performanao Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio                                  | 81.4%<br>0.0%<br>249.75<br>1,875.93<br>0.00 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | OTH CAROLINA)  Sheet  0 0 0 0 0 0 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 859,006<br>141,906<br>717,100<br>2,961,547<br>-2,244,447 | 83.5%<br>413.0%<br>-313.0% | Key Performanao Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio Days to Collect Avg Payment Days | 81.4%<br>0.0%<br>249.75<br>1,875.93<br>0.00 |

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347334 LIBERTY H       | IOME CARE, LL | С                  |                  |         |                        |          |
|------------------------|---------------|--------------------|------------------|---------|------------------------|----------|
| 3414 N DUKE STRE       | ET, SUITE 201 | 9/30/2023          | 365 Days Settled |         |                        |          |
| DURHAM, NC 27705       | ;             |                    |                  |         | Employee FTEs 0        |          |
| DURHAM                 |               |                    |                  |         | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA)  |                    |                  |         | Medicare Part A        | 61.1%    |
| Balance S              | Sheet         | Income             | e Statement      |         | Medicare Part B        | 0.0%     |
| Current Assets         | 0             | Total Charges      | 922,155          |         | Revenue per Visit      | 262.30   |
| Fixed Assets           | 0             | Contract Allowance | 164,083          | 17.8%   | Revenue per<br>Episode | 1,853.92 |
| Other Assets           | 0             | Operating Revenue  | 758,072          | 82.2%   | Employee FTEs          | 0.00     |
| Total Assets           | 0             | Operating Expense  | 2,102,934        | 277.4%  | Current Ratio          |          |
| Current Liabilities    | 0             | Operating Margin   | -1,344,862       | -177.4% | Days to Collect        | 0.0      |
| Long Term Liabilities  | 0             | Other Income       | 1,219,198        | 160.8%  | Avg Payment Days       | 0.0      |
| Total Equity           | -125,664      | Other Expense      | 0                | 0.0%    | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | -125,664      | Net Profit or Loss | (125,664)        | -16.6%  | Return on Equity       | 100.0%   |
| 347039 MADISON         | HOME CARE     |                    | <u> </u>         |         |                        |          |
| 590 MEDICAL PARK       | DRIVE         | 4/30/2023          | 365 Days Settled |         |                        |          |
| MARSHALL, NC 287       | 53            |                    |                  |         | Employee FTEs 0        |          |
| MADISON                |               |                    |                  |         | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA)  |                    |                  |         | Medicare Part A        | 42.9%    |
| Balance S              | Sheet         | Income             | e Statement      |         | Medicare Part B        | 0.0%     |
| Current Assets         | 5,330,919     | Total Charges      | 1,225,407        |         | Revenue per Visit      | 183.38   |
| Fixed Assets           | 10,856,756    | Contract Allowance | 388,042          | 31.7%   | Revenue per<br>Episode | 1,961.10 |
| Other Assets           | 97,101        | Operating Revenue  | 837,365          | 68.3%   | Employee FTEs          | 0.00     |
| Total Assets           | 10,789,425    | Operating Expense  | 1,733,180        | 207.0%  | Current Ratio          | 1.3      |
| Current Liabilities    | 4,091,151     | Operating Margin   | -895,815         | -107.0% | Days to Collect        | 1,679.1  |
| Long Term Liabilities  | 0             | Other Income       | 2,339,029        | 279.3%  | Avg Payment Days       | 338.9    |
| Total Equity           | 6,698,274     | Other Expense      | 0                | 0.0%    | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 10,789,425    | Net Profit or Loss | 1,443,214        | 172.4%  | Return on Equity       | 21.5%    |

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347185 MEDI HOM  | E HEALTH & H   | OSPICE  |  |                           |   |  |
|--|--|---|--|---------------------------|---|--|
| 315 S TALBERT BLY  | VD   | 9/30/2023   | 365 Days Settled   |                           |   |  |
| LEXINGTON, NC 272  | 292  |   |  |                           | Employee FTEs 0   |  |
| DAVIDSON   |  |   |  |                           | Key Performana  | ce Ind.  |
| BLUE CROSS (SOU  | TH CAROLINA)   |   |  |                           | Medicare Part A   | 50.0%  |
| Balance S  | heet   | Income  | Statement  |                           | Medicare Part B   | 0.0%   |
| Current Assets   | 1,436,476  | Total Charges   | 5,876,532  |                           | Revenue per Visit   | 274.17   |
| Fixed Assets   | 7,415  | Contract Allowance  | 51,561   | 0.9%                      | Revenue per<br>Episode  | 1,882.53   |
| Other Assets   | 1,191,176  | Operating Revenue   | 5,824,971  | 99.1%                     | Employee FTEs   | 0.00   |
| Total Assets   | 2,627,652  | Operating Expense   | 5,240,003  | 90.0%                     | Current Ratio   | (0.7)  |
| Current Liabilities  | -2,076,862   | Operating Margin  | 584,968  | 10.0%                     | Days to Collect   | 88.9   |
| Long Term Liabilities  | 0  | Other Income  | 184  | 0.0%                      | Avg Payment Days  | 4.4  |
| Total Equity   | 4,704,514  | Other Expense   | 0  | 0.0%                      | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity   | 2,627,652  | Net Profit or Loss  | 585,152  | 10.0%                     | Return on Equity  | 12.4%  |
|  |  |   |  |                           |   |  |
| 347102 MEDI HOM  | E HEALTH AGE   | ENCY  |  |                           |   |  |
| <b>347102 MEDI HOM</b> 180 W MAIN AVE  | E HEALTH AGE   |   | 365 Days Settled   |                           |   |  |
|  |  |   | 365 Days Settled   |                           | Employee FTEs 0   |  |
| 180 W MAIN AVE   |  |   | 365 Days Settled   |                           | Employee FTEs 0 <b>Key Performana</b>   | ce Ind.  |
| 180 W MAIN AVE<br>TAYLORSVILLE, NC   |  |   | 365 Days Settled   |                           |   | <b>ce Ind.</b><br>70.7%                                    |
| 180 W MAIN AVE<br>TAYLORSVILLE, NC<br>ALEXANDER  | 28681  | 9/30/2023 (   | 365 Days Settled   |                           | Key Performana  |  |
| 180 W MAIN AVE TAYLORSVILLE, NC ALEXANDER PALMETTO HHH C   | 28681<br>Sheet   | 9/30/2023 (   | ·  |                           | <b>Key Performana</b> Medicare Part A   | 70.7%  |
| 180 W MAIN AVE TAYLORSVILLE, NC ALEXANDER PALMETTO HHH C Balance S   | 28681<br>Sheet   | 9/30/2023 3  Income  Total Charges  | e Statement  | 0.2%                      | Key Performana Medicare Part A Medicare Part B Revenue per Visit  | 70.7%<br>0.0%  |
| 180 W MAIN AVE TAYLORSVILLE, NC ALEXANDER PALMETTO HHH C Balance S Current Assets  | 28681<br>Sheet<br>825,195                                    | 9/30/2023 3  Income  Total Charges  Contract Allowance  | Statement<br>3,425,814                                   |                           | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per  | 70.7%<br>0.0%<br>195.01                                    |
| 180 W MAIN AVE TAYLORSVILLE, NC ALEXANDER PALMETTO HHH C Balance S Current Assets Fixed Assets   | 28681<br>Sheet<br>825,195<br>32,731                          | 9/30/2023 3  Income  Total Charges  Contract Allowance  Operating Revenue                                 | Statement<br>3,425,814<br>5,520                          | 99.8%                     | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode  | 70.7%<br>0.0%<br>195.01<br>1,683.19                        |
| 180 W MAIN AVE TAYLORSVILLE, NC ALEXANDER PALMETTO HHH C Balance S Current Assets Fixed Assets Other Assets                                  | 28681 Sheet 825,195 32,731 900,000 1,750,497                 | 9/30/2023 3  Income  Total Charges  Contract Allowance  Operating Revenue                                 | 3,425,814<br>5,520<br>3,420,294                          | 99.8%<br>127.8%           | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs  | 70.7%<br>0.0%<br>195.01<br>1,683.19<br>0.00                |
| 180 W MAIN AVE TAYLORSVILLE, NC ALEXANDER PALMETTO HHH C Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 28681 Sheet 825,195 32,731 900,000 1,750,497                 | 9/30/2023 3  Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 3,425,814<br>5,520<br>3,420,294<br>4,371,366             | 99.8%<br>127.8%<br>-27.8% | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio                                  | 70.7%<br>0.0%<br>195.01<br>1,683.19<br>0.00<br>0.6         |
| 180 W MAIN AVE TAYLORSVILLE, NC ALEXANDER PALMETTO HHH C Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 28681  Sheet  825,195  32,731  900,000  1,750,497  1,270,860 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 3,425,814<br>5,520<br>3,420,294<br>4,371,366<br>-951,072 | 99.8%<br>127.8%<br>-27.8% | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio Days to Collect Avg Payment Days | 70.7%<br>0.0%<br>195.01<br>1,683.19<br>0.00<br>0.6<br>86.6 |

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347237 MEDI HOM  | IE HEALTH AGE  | ENCY  |   |                         |   |  |
|--|--|---|---|-------------------------|---|--|
| 9131 ANSON WAY 2   | 204  | 9/30/2023   | 365 Days Settled  |                         |   |  |
| RALEIGH, NC 27615  | 5  |   |   |                         | Employee FTEs 0   |  |
| WAKE   |  |   |   |                         | Key Performana  | ce Ind.  |
| BLUE CROSS (SOU  | TH CAROLINA)   |   |   |                         | Medicare Part A   | 62.9%  |
| Balance S  | Sheet  | Income  | e Statement   |                         | Medicare Part B   | 0.0%   |
| Current Assets   | 2,077,874  | Total Charges   | 8,306,010   |                         | Revenue per Visit   | 248.96   |
| Fixed Assets   | 5,328  | Contract Allowance  | 0   | 0.0%                    | Revenue per<br>Episode  | 2,021.87   |
| Other Assets   | 404,000  | Operating Revenue   | 8,306,010   | 100.0%                  | Employee FTEs   | 0.00   |
| Total Assets   | 2,481,874  | Operating Expense   | 7,347,682   | 88.5%                   | Current Ratio   | 2.3  |
| Current Liabilities  | 912,455  | Operating Margin  | 958,328   | 11.5%                   | Days to Collect   | 90.6   |
| Long Term Liabilities  | 0  | Other Income  | 3,166   | 0.0%                    | Avg Payment Days  | 3.2  |
| Total Equity   | 1,569,419  | Other Expense   | 0   | 0.0%                    | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity   | 2,481,874  | Net Profit or Loss  | 961,494   | 11.6%                   | Return on Equity  | 61.3%  |
|  |  |   |   |                         |   |  |
| 347020 MEDI HOM  |  |   |   |                         |   |  |
| 347020 MEDI HOM  400 SHADOWLINE D SUITE 205  |  |   | 365 Days Settled  |                         |   |  |
| 400 SHADOWLINE [   |  |   | 365 Days Settled  |                         | Employee FTEs 0   |  |
| 400 SHADOWLINE D<br>SUITE 205  |  |   | 365 Days Settled  |                         | Employee FTEs 0 <b>Key Performana</b>   | ce Ind.  |
| 400 SHADOWLINE D<br>SUITE 205<br>BOONE, NC 28607   |  |   | 365 Days Settled  |                         |   | <b>ce Ind.</b><br>22.7%                                      |
| 400 SHADOWLINE D<br>SUITE 205<br>BOONE, NC 28607<br>WATAUGA  | ORIVE BUILDING   | § 200 9/30/2023 :   | 365 Days Settled  |                         | Key Performana  |  |
| 400 SHADOWLINE D<br>SUITE 205<br>BOONE, NC 28607<br>WATAUGA<br>PALMETTO HHH C  | ORIVE BUILDING   | § 200 9/30/2023 :   |   |                         | Key Performana<br>Medicare Part A   | 22.7%  |
| 400 SHADOWLINE D<br>SUITE 205<br>BOONE, NC 28607<br>WATAUGA<br>PALMETTO HHH C<br>Balance S   | ORIVE BUILDING   | 9/30/2023 :<br>Income   | e Statement   | 0.1%                    | Key Performana Medicare Part A Medicare Part B Revenue per Visit  | 22.7%<br>0.0%  |
| 400 SHADOWLINE D<br>SUITE 205<br>BOONE, NC 28607<br>WATAUGA<br>PALMETTO HHH C<br>Balance S   | DRIVE BUILDING  Sheet  4,484,110  105,759                | S 200 9/30/2023 :  Income  Total Charges  | e Statement<br>16,891,287                                     | 0.1%<br>99.9%           | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode  | 22.7%<br>0.0%<br>221.80                                      |
| 400 SHADOWLINE D<br>SUITE 205<br>BOONE, NC 28607<br>WATAUGA<br>PALMETTO HHH C<br>Balance S<br>Current Assets<br>Fixed Assets                                 | DRIVE BUILDING  Sheet  4,484,110  105,759                | Income Total Charges Contract Allowance Operating Revenue   | 2 <b>Statement</b><br>16,891,287<br>13,211                    |                         | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs  | 22.7%<br>0.0%<br>221.80<br>1,704.00                          |
| 400 SHADOWLINE D<br>SUITE 205<br>BOONE, NC 28607<br>WATAUGA<br>PALMETTO HHH C<br>Balance S<br>Current Assets<br>Fixed Assets                                 | Sheet  4,484,110  105,759  5,154,000                     | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 2 Statement<br>16,891,287<br>13,211<br>16,878,076             | 99.9%                   | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio                                  | 22.7%<br>0.0%<br>221.80<br>1,704.00<br>0.00                  |
| 400 SHADOWLINE D<br>SUITE 205<br>BOONE, NC 28607<br>WATAUGA<br>PALMETTO HHH C<br>Balance S<br>Current Assets<br>Fixed Assets<br>Other Assets<br>Total Assets | Sheet  4,484,110 105,759 5,154,000 9,638,110 -11,627,544 | Income Total Charges Contract Allowance Operating Revenue Operating Expense                               | 16,891,287<br>13,211<br>16,878,076<br>13,885,307              | 99.9%<br>82.3%          | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio Days to Collect                  | 22.7%<br>0.0%<br>221.80<br>1,704.00<br>0.00<br>(0.4)         |
| 400 SHADOWLINE DESUITE 205 BOONE, NC 28607 WATAUGA PALMETTO HHH C Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities        | Sheet  4,484,110 105,759 5,154,000 9,638,110 -11,627,544 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 16,891,287<br>13,211<br>16,878,076<br>13,885,307<br>2,992,769 | 99.9%<br>82.3%<br>17.7% | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio Days to Collect Avg Payment Days | 22.7%<br>0.0%<br>221.80<br>1,704.00<br>0.00<br>(0.4)<br>96.1 |

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| 347033 MOUNTAIN        | N HOME HEALT  | H SERVICES         |                  |       |                        |          |
|------------------------|---------------|--------------------|------------------|-------|------------------------|----------|
| 115 MOUNTAIN HON       | ME NURSING LA | ANE 12/31/2023     | 365 Days Settled | d     |                        |          |
| HAYESVILLE, NC 28      | 3904          |                    |                  |       | Employee FTEs 0        |          |
| CLAY                   |               |                    |                  |       | Key Performana         | ce Ind.  |
| PALMETTO HHH C         |               |                    |                  |       | Medicare Part A        | 51.7%    |
| Balance S              | Sheet         | Income             | e Statement      |       | Medicare Part B        | 0.0%     |
| Current Assets         | 6,168,381     | Total Charges      | 4,340,190        |       | Revenue per Visit      | 222.08   |
| Fixed Assets           | 197,187       | Contract Allowance | 302,860          | 7.0%  | Revenue per<br>Episode | 1,837.86 |
| Other Assets           | 16,779,491    | Operating Revenue  | 4,037,330        | 93.0% | Employee FTEs          | 0.00     |
| Total Assets           | 22,986,214    | Operating Expense  | 3,508,697        | 86.9% | Current Ratio          | 2.6      |
| Current Liabilities    | 2,337,042     | Operating Margin   | 528,633          | 13.1% | Days to Collect        | 516.0    |
| Long Term Liabilities  | 879,516       | Other Income       | 1,030,630        | 25.5% | Avg Payment Days       | (54.3)   |
| Total Equity           | 19,769,656    | Other Expense      | 0                | 0.0%  | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 22,986,214    | Net Profit or Loss | 1,559,263        | 38.6% | Return on Equity       | 7.9%     |

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347065 NHRMC H  | OME CARE                                |   |                                    |                                  |   |   |
|---|---|---|------------------------------------|----------------------------------|---|---|
| 7864 US HIGHWAY   | 117 S SUITE C                           | 12/31/2023  | 365 Days Submi                     | itted                            |   |   |
| ROCKY POINT, NC 2   | 28457                                   |   |                                    |                                  | Employee FTEs 0   |   |
| PENDER  |   |   |                                    |                                  | Key Performanad   | e Ind.                                      |
| BLUE CROSS (SOU   | TH CAROLINA)                            |   |                                    |                                  | Medicare Part A   | 51.3%                                       |
| Balance S   | heet                                    | Income  | Statement                          |                                  | Medicare Part B   | 0.0%  |
| Current Assets  | 2,388,760                               | Total Charges   | 9,803,890                          |                                  | Revenue per Visit   | 228.08                                      |
| Fixed Assets  | 2,197,485                               | Contract Allowance  | 1,978,494                          | 20.2%                            | Revenue per<br>Episode  | 1,900.85                                    |
| Other Assets  | 0                                       | Operating Revenue   | 7,825,396                          | 79.8%                            | Employee FTEs   | 0.00  |
| Total Assets  | 2,995,247                               | Operating Expense   | 11,088,752                         | 141.7%                           | Current Ratio   | 0.7   |
| Current Liabilities   | 3,263,887                               | Operating Margin  | -3,263,356                         | -41.7%                           | Days to Collect   | 70.0  |
| Long Term Liabilities   | 297,084                                 | Other Income  | 12,156                             | 0.2%                             | Avg Payment Days  | 29.5  |
| Total Equity  | -565,724                                | Other Expense   | 0                                  | 0.0%                             | Depreciation Rate   | 0.0%  |
| Total Liab. and Equity  | 2,995,247                               | Net Profit or Loss  | (3,251,200)                        | -41.5%                           | Return on Equity  | 574.7%                                      |
| 347081 NORTHAM  | PTON CO. HHA                            |   |                                    |                                  |   |   |
| 9495 NC 305 HWY   |   | 6/30/2023 3   | 65 Days Settled                    |                                  |   |   |
| JACKSON, NC 2784  | 5                                       |   |                                    |                                  | Employee FTEs 0   |   |
| NORTHAMPTON   |   |   |                                    |                                  |   |   |
|   |   |   |                                    |                                  | Key Performanad   | ce Ind.                                     |
| BLUE CROSS (SOU   | TH CAROLINA)                            |   |                                    |                                  | <b>Key Performana</b> Medicare Part A   | ce Ind.<br>52.6%                            |
| BLUE CROSS (SOU<br>Balance S  | ,                                       | Income  | Statement                          |                                  | •   |   |
| ,   | Sheet                                   | Income Total Charges  | <b>Statement</b> 884,216           |                                  | Medicare Part A   | 52.6%                                       |
| Balance S   | Sheet                                   |   |                                    | 0.0%                             | Medicare Part A Medicare Part B   | 52.6%<br>0.0%                               |
| Balance S Current Assets  | Sheet 2                                 | Total Charges   | 884,216                            |                                  | Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per  | 52.6%<br>0.0%<br>244.88                     |
| Balance S Current Assets Fixed Assets   | 2<br>0                                  | Total Charges  Contract Allowance   | 884,216                            | 100.0%                           | Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  | 52.6%<br>0.0%<br>244.88<br>1,550.10         |
| Balance S Current Assets Fixed Assets Other Assets                                  | 2<br>0                                  | Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | 884,216<br>0<br>884,216            | 100.0%<br>100.0%                 | Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  Employee FTEs                                 | 52.6%<br>0.0%<br>244.88<br>1,550.10         |
| Balance S Current Assets Fixed Assets Other Assets Total Assets                     | 2<br>0<br>0<br>2                        | Total Charges  Contract Allowance  Operating Revenue  Operating Expense                                 | 884,216<br>0<br>884,216<br>884,215 | 100.0%<br>100.0%<br>0.0%         | Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  Employee FTEs  Current Ratio                  | 52.6%<br>0.0%<br>244.88<br>1,550.10<br>0.00 |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 0 0 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | Total Charges  Contract Allowance  Operating Revenue  Operating Expense  Operating Margin  Other Income | 884,216<br>0<br>884,216<br>884,215 | 100.0%<br>100.0%<br>0.0%<br>0.0% | Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  Employee FTEs  Current Ratio  Days to Collect | 52.6%<br>0.0%<br>244.88<br>1,550.10<br>0.00 |

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Sample Home Healthcare Agency reports from the Halmanac.com website.

|  | JOUNTY HOME                                  | HLTH & HOSP  |   |                           |  |  |
|--|--|--|---|---------------------------|--|--|
| 2013 LEJEUNE BLVI  | D  | 6/30/2023  | 365 Days Settled                                    |                           |  |  |
| JACKSONVILLE, NC   | 28546  |  |   |                           | Employee FTEs 0  |  |
| ONSLOW   |  |  |   |                           | Key Performanad  | e Ind.   |
| BLUE CROSS (SOU  | TH CAROLINA)                                 |  |   |                           | Medicare Part A  | 0.0%   |
| Balance S  | heet   | Income   | Statement   |                           | Medicare Part B  | 0.0%   |
| Current Assets   | 0  | Total Charges  | 0   |                           | Revenue per Visit  |  |
| Fixed Assets   | 0  | Contract Allowance   | 0   | 0.0%                      | Revenue per<br>Episode   |  |
| Other Assets   | 0  | Operating Revenue  | 0   | 0.0%                      | Employee FTEs  | 0.00   |
| Total Assets   | 0  | Operating Expense  | 0   | 0.0%                      | Current Ratio  |  |
| Current Liabilities  | 0  | Operating Margin   | 0   | 0.0%                      | Days to Collect  |  |
| Long Term Liabilities  | 0  | Other Income   | 0   | 0.0%                      | Avg Payment Days   |  |
| Total Equity   | 0  | Other Expense  | 0   | 0.0%                      | Depreciation Rate  | 0.0%   |
| Total Liab. and Equity   | 0  | Net Profit or Loss   | 0   | 0.0%                      | Return on Equity   | 0.0%   |
| 347255 PRUITTHE 509 OLDE WATERFO   |  |  | 365 Days Settled                                    |                           |  |  |
| LELAND, NC 28451   |  |  |   |                           |  |  |
| BRUNSWICK  |  |  |   |                           | Employee FTEs 0  |  |
|  |  |  |   |                           | Employee FTEs 0  Key Performana  | ce Ind.  |
| PALMETTO HHH C   |  |  |   |                           |  | ce Ind.<br>50.4%   |
|  | sheet  | Income   | e Statement   |                           | Key Performanad  |  |
| PALMETTO HHH C   |  | Income<br>Total Charges  | e Statement<br>451,472                              |                           | <b>Key Performana</b> Medicare Part A  | 50.4%  |
| PALMETTO HHH C  Balance S  |  |  |   | 7.8%                      | Key Performanao<br>Medicare Part A<br>Medicare Part B  | 50.4%<br>0.0%  |
| PALMETTO HHH C  Balance S  Current Assets  | 52,770<br>37,955                             | Total Charges  | 451,472   |                           | Key Performanao<br>Medicare Part A<br>Medicare Part B<br>Revenue per Visit<br>Revenue per  | 50.4%<br>0.0%<br>255.26                                    |
| PALMETTO HHH C  Balance S  Current Assets  Fixed Assets  | 52,770<br>37,955                             | Total Charges Contract Allowance Operating Revenue   | 451,472<br>35,430                                   |                           | Key Performanao Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs  | 50.4%<br>0.0%<br>255.26<br>1,942.80                        |
| PALMETTO HHH C  Balance S  Current Assets  Fixed Assets  Other Assets                                    | 52,770<br>37,955<br>0<br>61,222              | Total Charges Contract Allowance Operating Revenue   | 451,472<br>35,430<br>416,042                        | 92.2%                     | Key Performanao Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio                                  | 50.4%<br>0.0%<br>255.26<br>1,942.80<br>0.00                |
| PALMETTO HHH C  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets                      | 52,770<br>37,955<br>0<br>61,222<br>3,687,400 | Total Charges Contract Allowance Operating Revenue Operating Expense                               | 451,472<br>35,430<br>416,042<br>651,111             | 92.2%<br>156.5%           | Key Performanao Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio Days to Collect                  | 50.4%<br>0.0%<br>255.26<br>1,942.80<br>0.00<br>0.0         |
| PALMETTO HHH C  Balance S  Current Assets  Fixed Assets  Other Assets  Total Assets  Current Liabilities | 52,770<br>37,955<br>0<br>61,222<br>3,687,400 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 451,472<br>35,430<br>416,042<br>651,111<br>-235,069 | 92.2%<br>156.5%<br>-56.5% | Key Performanae Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio Days to Collect Avg Payment Days | 50.4%<br>0.0%<br>255.26<br>1,942.80<br>0.00<br>0.0<br>41.8 |

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| 347100 PRUITTHE        | ALTH AT HOME   | - AVERY            |                  |        |                        |          |
|------------------------|----------------|--------------------|------------------|--------|------------------------|----------|
| 3616 MITCHELL AVE      | ENUE, SUITES 5 | 5 - 6 6/30/2023    | 365 Days Settled |        |                        |          |
| NEWLAND, NC 2865       | 57             |                    |                  |        | Employee FTEs 0        |          |
| AVERY                  |                |                    |                  |        | Key Performana         | ce Ind.  |
| PALMETTO HHH C         |                |                    |                  |        | Medicare Part A        | 76.7%    |
| Balance S              | heet           | Income             | e Statement      |        | Medicare Part B        | 0.0%     |
| Current Assets         | 224,485        | Total Charges      | 1,711,649        |        | Revenue per Visit      | 240.43   |
| Fixed Assets           | 341,740        | Contract Allowance | 72,198           | 4.2%   | Revenue per<br>Episode | 1,605.00 |
| Other Assets           | 0              | Operating Revenue  | 1,639,451        | 95.8%  | Employee FTEs          | 0.00     |
| Total Assets           | 549,287        | Operating Expense  | 1,932,757        | 117.9% | Current Ratio          | 0.0      |
| Current Liabilities    | 8,434,916      | Operating Margin   | -293,306         | -17.9% | Days to Collect        | 47.7     |
| Long Term Liabilities  | 0              | Other Income       | 91,565           | 5.6%   | Avg Payment Days       | 1,592.9  |
| Total Equity           | -7,885,629     | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 549,287        | Net Profit or Loss | (201,741)        | -12.3% | Return on Equity       | 2.6%     |

| 347256 PRUITTHE        | ALTH AT HOME | - FORSYTH          |                  |        |                        |          |
|------------------------|--------------|--------------------|------------------|--------|------------------------|----------|
| 1393 CARROLLTON        | CROSSING DR  | 6/30/2023          | 365 Days Settled |        |                        |          |
| KERNERSVILLE, NO       | 27284        |                    |                  |        | Employee FTEs 0        |          |
| FORSYTH                |              |                    |                  |        | Key Performana         | ce Ind.  |
| PALMETTO HHH C         |              |                    |                  |        | Medicare Part A        | 35.4%    |
| Balance S              | Sheet        | Incom              | e Statement      |        | Medicare Part B        | 0.0%     |
| Current Assets         | 253,720      | Total Charges      | 1,433,592        |        | Revenue per Visit      | 283.86   |
| Fixed Assets           | 58,283       | Contract Allowance | 112,428          | 7.8%   | Revenue per<br>Episode | 1,999.15 |
| Other Assets           | 500          | Operating Revenue  | 1,321,164        | 92.2%  | Employee FTEs          | 0.00     |
| Total Assets           | 310,949      | Operating Expense  | 2,218,265        | 167.9% | Current Ratio          | 0.1      |
| Current Liabilities    | 2,924,594    | Operating Margin   | -897,101         | -67.9% | Days to Collect        | 67.3     |
| Long Term Liabilities  | 0            | Other Income       | 21,736           | 1.6%   | Avg Payment Days       | 481.2    |
| Total Equity           | -2,613,645   | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 310,949      | Net Profit or Loss | (875,365)        | -66.3% | Return on Equity       | 33.5%    |

| 347251 PRUITTHE        | ALTH AT HOME | - WAKE             |                  |        |                        |          |
|------------------------|--------------|--------------------|------------------|--------|------------------------|----------|
| 513 EAST WHITAKE       | R MILL ROAD  | 6/30/2023          | 365 Days Settled |        |                        |          |
| RALEIGH, NC 27608      | 3            |                    |                  |        | Employee FTEs 0        |          |
| WAKE                   |              |                    |                  |        | Key Performana         | ce Ind.  |
| PALMETTO HHH C         |              |                    |                  |        | Medicare Part A        | 34.3%    |
| Balance S              | Sheet        | Income             | Statement        |        | Medicare Part B        | 0.0%     |
| Current Assets         | 1,048,584    | Total Charges      | 3,401,730        |        | Revenue per Visit      | 237.25   |
| Fixed Assets           | 41,110       | Contract Allowance | 161,746          | 4.8%   | Revenue per<br>Episode | 1,977.37 |
| Other Assets           | 0            | Operating Revenue  | 3,239,984        | 95.2%  | Employee FTEs          | 0.00     |
| Total Assets           | 1,079,388    | Operating Expense  | 4,368,952        | 134.8% | Current Ratio          | 0.2      |
| Current Liabilities    | 6,380,395    | Operating Margin   | -1,128,968       | -34.8% | Days to Collect        | 117.6    |
| Long Term Liabilities  | 0            | Other Income       | 53,117           | 1.6%   | Avg Payment Days       | 533.0    |
| Total Equity           | -5,301,007   | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 1,079,388    | Net Profit or Loss | (1,075,851)      | -33.2% | Return on Equity       | 20.3%    |

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347015 PRUITTHE        | ALTH HOME HE | EALTH - PILOT MOUN | NTAIN            |         |                        |          |
|------------------------|--------------|--------------------|------------------|---------|------------------------|----------|
| 502 S KEY STREET       | SUITE 102    | 6/30/2023          | 365 Days Settled |         |                        |          |
| PILOT MOUNTAIN, N      | NC 27041     |                    |                  |         | Employee FTEs 0        |          |
| SURRY                  |              |                    |                  |         | Key Performana         | ce Ind.  |
| PALMETTO HHH C         |              |                    |                  |         | Medicare Part A        | 59.7%    |
| Balance S              | Sheet        | Income             | e Statement      |         | Medicare Part B        | 0.0%     |
| Current Assets         | -110,706     | Total Charges      | 527,529          |         | Revenue per Visit      | 228.34   |
| Fixed Assets           | 17,546       | Contract Allowance | 67,914           | 12.9%   | Revenue per<br>Episode | 1,840.55 |
| Other Assets           | 2,500,900    | Operating Revenue  | 459,615          | 87.1%   | Employee FTEs          | 0.00     |
| Total Assets           | 2,390,194    | Operating Expense  | 970,893          | 211.2%  | Current Ratio          | 0.0      |
| Current Liabilities    | 6,602,104    | Operating Margin   | -511,278         | -111.2% | Days to Collect        | (92.0)   |
| Long Term Liabilities  | 0            | Other Income       | 58,695           | 12.8%   | Avg Payment Days       | 2,482.0  |
| Total Equity           | -4,211,910   | Other Expense      | 0                | 0.0%    | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 2,390,194    | Net Profit or Loss | (452,583)        | -98.5%  | Return on Equity       | 10.7%    |
| 347026 PRUITTHE        | ALTH HOME HE | EALTH NEW BERN     |                  |         |                        |          |
| 810 KENNEDY AVEN       | NUE          | 6/30/2023          | 365 Days Settled |         |                        |          |
| NEW BERN, NC 285       | 60           |                    |                  |         | Employee FTEs 0        |          |
| CRAVEN                 |              |                    |                  |         | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA) |                    |                  |         | Medicare Part A        | 71.0%    |
| Balance S              | Sheet        | Income             | e Statement      |         | Medicare Part B        | 0.0%     |
| Current Assets         | -306,893     | Total Charges      | 1,880,764        |         | Revenue per Visit      | 225.50   |
| Fixed Assets           | 120,626      | Contract Allowance | 100,547          | 5.3%    | Revenue per<br>Episode | 1,771.49 |
| Other Assets           | 0            | Operating Revenue  | 1,780,217        | 94.7%   | Employee FTEs          | 0.00     |
| Total Assets           | -200,643     | Operating Expense  | 2,237,076        | 125.7%  | Current Ratio          | (0.1)    |
| Current Liabilities    | 2,624,029    | Operating Margin   | -456,859         | -25.7%  | Days to Collect        | (64.0)   |
| Long Term Liabilities  | 0            | Other Income       | 94,675           | 5.3%    | Avg Payment Days       | 428.1    |
| Total Equity           | -2,824,672   | Other Expense      | 0                | 0.0%    | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | -200,643     | Net Profit or Loss | (362,184)        | -20.3%  | Return on Equity       | 12.8%    |

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| 347008 ROANOKE   | HOME CARE H   | IOSPICE  |   |                              |  |                        |
|--|---|--|---|------------------------------|--|------------------------|
| 198 NC HWY. 45 NO  | RTH   | 6/30/2023  | 365 Days Settled                                  |                              |  |                        |
| PLYMOUTH, NC 279   | 962   |  |   |                              | Employee FTEs 0  |                        |
| WASHINGTON   |   |  |   |                              | Key Performana   | ce Ind.                |
| BLUE CROSS (SOU  | TH CAROLINA)  |  |   |                              | Medicare Part A  | 52.6%                  |
| Balance S  | Sheet   | Income   | e Statement                                       |                              | Medicare Part B  | 0.0%                   |
| Current Assets   | 0   | Total Charges  | 1,100,174   |                              | Revenue per Visit  | 174.35                 |
| Fixed Assets   | 0   | Contract Allowance   | 0   | 0.0%                         | Revenue per<br>Episode   | 2,305.46               |
| Other Assets   | -440,009  | Operating Revenue  | 1,100,174   | 100.0%                       | Employee FTEs  | 0.00                   |
| Total Assets   | -440,009  | Operating Expense  | 1,540,183   | 140.0%                       | Current Ratio  |                        |
| Current Liabilities  | 0   | Operating Margin   | -440,009  | -40.0%                       | Days to Collect  | 0.0                    |
| Long Term Liabilities  | 0   | Other Income   | 0   | 0.0%                         | Avg Payment Days   | 0.0                    |
| Total Equity   | -440,009  | Other Expense  | 0   | 0.0%                         | Depreciation Rate  | 0.0%                   |
| Total Liab. and Equity   | -440,009  | Net Profit or Loss   | (440,009)   | -40.0%                       | Return on Equity   | 100.0%                 |
| 347086 ROBESON   | COUNTY HOM  | E HEALTH AGE   |   |                              |  |                        |
|  |   | LIILALIII AOL  |   |                              |  |                        |
| 460 COUNTRY CLUI   |   |  | 365 Days Settled                                  |                              |  |                        |
| 460 COUNTRY CLUI   | B ROAD  |  | 365 Days Settled                                  |                              | Employee FTEs 0  |                        |
|  | B ROAD  |  | 365 Days Settled                                  |                              | Employee FTEs 0 <b>Key Performana</b>  | ce Ind.                |
| LUMBERTON, NC 28   | B ROAD<br>3358  |  | 365 Days Settled                                  |                              |  | <b>ce Ind.</b><br>0.0% |
| LUMBERTON, NC 28   | B ROAD<br>3358<br>TH CAROLINA)  | 6/30/2023 :  | 365 Days Settled                                  |                              | Key Performana   |                        |
| LUMBERTON, NC 28 ROBESON BLUE CROSS (SOU   | B ROAD<br>3358<br>TH CAROLINA)<br>Sheet   | 6/30/2023 :  | ·   |                              | Key Performana<br>Medicare Part A  | 0.0%                   |
| LUMBERTON, NC 28 ROBESON BLUE CROSS (SOU Balance S   | B ROAD<br>3358<br>TH CAROLINA)<br>Sheet   | 6/30/2023 :  | e Statement                                       | 0.0%                         | Key Performana<br>Medicare Part A<br>Medicare Part B   | 0.0%                   |
| LUMBERTON, NC 28 ROBESON BLUE CROSS (SOU Balance S Current Assets  | B ROAD  3358  TH CAROLINA)  Sheet  0  | 6/30/2023 :  Income  Total Charges   | e Statement                                       |                              | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per   | 0.0%                   |
| LUMBERTON, NC 28 ROBESON BLUE CROSS (SOU Balance S Current Assets Fixed Assets   | B ROAD  3358  TH CAROLINA)  Sheet  0 0  | Income Total Charges Contract Allowance  | e Statement 0 0                                   | 0.0%                         | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode   | 0.0%                   |
| LUMBERTON, NC 28 ROBESON BLUE CROSS (SOU Balance S Current Assets Fixed Assets Other Assets                                  | B ROAD  3358  TH CAROLINA)  Sheet  0 0  | Income Total Charges Contract Allowance Operating Revenue Operating Expense                  | e Statement  0 0 0                                | 0.0%<br>0.0%                 | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs                               | 0.0%                   |
| LUMBERTON, NC 28 ROBESON BLUE CROSS (SOU Balance S Current Assets Fixed Assets Other Assets Total Assets                     | B ROAD  B358  TH CAROLINA)  Sheet  0 0 0  | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | • Statement  0  0  0                              | 0.0%<br>0.0%<br>0.0%         | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio                 | 0.0%                   |
| LUMBERTON, NC 28 ROBESON BLUE CROSS (SOU Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | B ROAD  B ROAD  CHAROLINA  Cheet  Charolina  Charolina | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | © Statement 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 0.0%<br>0.0%<br>0.0%<br>0.0% | Key Performana Medicare Part A Medicare Part B Revenue per Visit Revenue per Episode Employee FTEs Current Ratio Days to Collect | 0.0%                   |

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| 347202 SENTARA         | HOME CARE S  | ERVICES            |               |        |                        |          |
|------------------------|--------------|--------------------|---------------|--------|------------------------|----------|
| 300 EAST CHURCH        | STREET       | 12/31/2023         | 365 Days Subm | itted  |                        |          |
| ELIZABETH CITY, N      | C 27909      |                    |               |        | Employee FTEs 0        |          |
| PASQUOTANK             |              |                    |               |        | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA) |                    |               |        | Medicare Part A        | 57.3%    |
| Balance S              | Sheet        | Incom              | e Statement   |        | Medicare Part B        | 0.0%     |
| Current Assets         | 106,029,000  | Total Charges      | 3,630,816     |        | Revenue per Visit      | 247.09   |
| Fixed Assets           | 4,751,000    | Contract Allowance | 381,354       | 10.5%  | Revenue per<br>Episode | 1,878.75 |
| Other Assets           | 9,866,000    | Operating Revenue  | 3,249,462     | 89.5%  | Employee FTEs          | 0.00     |
| Total Assets           | 120,646,000  | Operating Expense  | 4,282,708     | 131.8% | Current Ratio          | 2.7      |
| Current Liabilities    | 38,660,000   | Operating Margin   | -1,033,246    | -31.8% | Days to Collect        | 4,260.4  |
| Long Term Liabilities  | 6,061,000    | Other Income       | 0             | 0.0%   | Avg Payment Days       | 1,060.6  |
| Total Equity           | 75,925,000   | Other Expense      | 0             | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 120,646,000  | Net Profit or Loss | (1,033,246)   | -31.8% | Return on Equity       | -1.4%    |

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347071 STANLY C        | OUNTY HOME I | HEALTH AGEN        |                  |        |                        |          |
|------------------------|--------------|--------------------|------------------|--------|------------------------|----------|
| 1000 NORTH FIRST       | STREET SUITE | 8/31/2023          | 365 Days Settled |        |                        |          |
| ALBEMARLE, NC 28       | 001          |                    |                  |        | Employee FTEs 0        |          |
| STANLY                 |              |                    |                  |        | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA) |                    |                  |        | Medicare Part A        | 51.0%    |
| Balance S              | Sheet        | Income             | e Statement      |        | Medicare Part B        | 0.0%     |
| Current Assets         | 11,137,729   | Total Charges      | 1,331,731        |        | Revenue per Visit      | 186.36   |
| Fixed Assets           | 1,515,699    | Contract Allowance | 18,929           | 1.4%   | Revenue per<br>Episode | 1,558.03 |
| Other Assets           | 50,824,432   | Operating Revenue  | 1,312,802        | 98.6%  | Employee FTEs          | 0.00     |
| Total Assets           | 62,261,806   | Operating Expense  | 1,365,681        | 104.0% | Current Ratio          | 2.2      |
| Current Liabilities    | 5,006,800    | Operating Margin   | -52,879          | -4.0%  | Days to Collect        | 3,050.6  |
| Long Term Liabilities  | 45,164,038   | Other Income       | 0                | 0.0%   | Avg Payment Days       | 1,209.1  |
| Total Equity           | 12,090,968   | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 62,261,806   | Net Profit or Loss | (52,879)         | -4.0%  | Return on Equity       | -0.4%    |
| 347186 TRANSITIO       | ONS LIFECARE |                    | <u> </u>         |        |                        |          |
| 250 HOSPICE CIRCI      | LE           | 12/31/2023         | 365 Days Submi   | tted   |                        |          |
| RALEIGH, NC 27607      | •            |                    |                  |        | Employee FTEs 0        |          |
| WAKE                   |              |                    |                  |        | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA) |                    |                  |        | Medicare Part A        | 0.0%     |
| Balance S              | Sheet        | Income             | e Statement      |        | Medicare Part B        | 0.0%     |
| Current Assets         | 11,057,143   | Total Charges      | 0                |        | Revenue per Visit      |          |
| Fixed Assets           | 20,075,451   | Contract Allowance | 0                | 0.0%   | Revenue per<br>Episode |          |
| Other Assets           | 393,250      | Operating Revenue  | 0                | 0.0%   | Employee FTEs          | 0.00     |
| Total Assets           | 23,735,809   | Operating Expense  | 0                | 0.0%   | Current Ratio          | 1.6      |
| Current Liabilities    | 6,771,079    | Operating Margin   | 0                | 0.0%   | Days to Collect        |          |
| Long Term Liabilities  | 2,713,768    | Other Income       | 0                | 0.0%   | Avg Payment Days       |          |
| Total Equity           | 14,250,962   | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 23,735,809   | Net Profit or Loss | 0                | 0.0%   | Return on Equity       | 0.0%     |

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| 347063 VIDANT HO       | OME HEALTH A  | ND HOSPICE         |                  |         |                        |          |
|------------------------|---------------|--------------------|------------------|---------|------------------------|----------|
| 750 SOUTH KENANS       | SVILLE BYPASS | 9/30/2023          | 365 Days Settled |         |                        |          |
| KENANSVILLE, NC 2      | 28349         |                    |                  |         | Employee FTEs 0        |          |
| DUPLIN                 |               |                    |                  |         | Key Performana         | ce Ind.  |
| PALMETTO HHH C         |               |                    |                  |         | Medicare Part A        | 23.1%    |
| Balance S              | Sheet         | Income             | e Statement      |         | Medicare Part B        | 0.0%     |
| Current Assets         | 5,140,594     | Total Charges      | 2,150,152        |         | Revenue per Visit      | 234.83   |
| Fixed Assets           | 3,204,700     | Contract Allowance | 326,935          | 15.2%   | Revenue per<br>Episode | 1,578.75 |
| Other Assets           | 2,024,524     | Operating Revenue  | 1,823,217        | 84.8%   | Employee FTEs          | 0.00     |
| Total Assets           | 7,530,847     | Operating Expense  | 3,901,343        | 214.0%  | Current Ratio          | 1.7      |
| Current Liabilities    | 2,938,782     | Operating Margin   | -2,078,126       | -114.0% | Days to Collect        | 730.6    |
| Long Term Liabilities  | 3,628,544     | Other Income       | 945,047          | 51.8%   | Avg Payment Days       | 119.8    |
| Total Equity           | 963,521       | Other Expense      | 0                | 0.0%    | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 7,530,847     | Net Profit or Loss | (1,133,079)      | -62.1%  | Return on Equity       | -117.6%  |
| 347218 VIDANT HO       | OME HEALTH A  | ND HOSPICE         |                  |         |                        |          |
| 304 W GRANVILLE S      | STREET        | 9/30/2023          | 365 Days Settled |         |                        |          |
| WINDSOR, NC 2798       | 3             |                    |                  |         | Employee FTEs 0        |          |
| BERTIE                 |               |                    |                  |         | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA)  |                    |                  |         | Medicare Part A        | 21.7%    |
| Balance S              | Sheet         | Income             | e Statement      |         | Medicare Part B        | 0.0%     |
| Current Assets         | 5,140,594     | Total Charges      | 1,848,376        |         | Revenue per Visit      | 179.45   |
| Fixed Assets           | 3,204,700     | Contract Allowance | 208,046          | 11.3%   | Revenue per<br>Episode | 1,733.23 |
| Other Assets           | 2,024,524     | Operating Revenue  | 1,640,330        | 88.7%   | Employee FTEs          | 0.00     |
| Total Assets           | 7,530,847     | Operating Expense  | 2,075,699        | 126.5%  | Current Ratio          | 1.7      |
| Current Liabilities    | 2,938,782     | Operating Margin   | -435,369         | -26.5%  | Days to Collect        | 812.1    |
| Long Term Liabilities  | 3,628,544     | Other Income       | 0                | 0.0%    | Avg Payment Days       | 225.1    |
| Total Equity           | 963,521       | Other Expense      | 0                | 0.0%    | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 7,530,847     | Net Profit or Loss | (435,369)        | -26.5%  | Return on Equity       | -45.2%   |

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Sample Home Healthcare Agency reports from the Halmanac.com website.

| 347220 VIDANT H        | OME HEALTH A  | ND HOSPICE         |                  |        |                        |          |
|------------------------|---------------|--------------------|------------------|--------|------------------------|----------|
| 1005 W H SMITH BL      | VD PO BOX 812 | 9/30/2023          | 365 Days Settled |        |                        |          |
| GREENVILLE, NC 27      | 7835          |                    |                  |        | Employee FTEs 0        |          |
| PITT                   |               |                    |                  |        | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA)  |                    |                  |        | Medicare Part A        | 42.0%    |
| Balance S              | Sheet         | Income             | e Statement      |        | Medicare Part B        | 0.0%     |
| Current Assets         | 5,140,594     | Total Charges      | 2,685,506        |        | Revenue per Visit      | 213.44   |
| Fixed Assets           | 3,204,700     | Contract Allowance | 665,179          | 24.8%  | Revenue per<br>Episode | 1,891.48 |
| Other Assets           | 2,024,524     | Operating Revenue  | 2,020,327        | 75.2%  | Employee FTEs          | 0.00     |
| Total Assets           | 7,530,847     | Operating Expense  | 3,930,542        | 194.5% | Current Ratio          | 1.7      |
| Current Liabilities    | 2,938,782     | Operating Margin   | -1,910,215       | -94.5% | Days to Collect        | 659.3    |
| Long Term Liabilities  | 3,628,544     | Other Income       | 0                | 0.0%   | Avg Payment Days       | 118.9    |
| Total Equity           | 963,521       | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 7,530,847     | Net Profit or Loss | (1,910,215)      | -94.5% | Return on Equity       | -198.3%  |
| 347250 VIDANT H        | OME HEALTH A  | ND HOSPICE         |                  |        |                        |          |
| 1211 HIGHLAND DR       | IVE           | 9/30/2023          | 365 Days Settled |        |                        |          |
| WASHINGTON, NC 2       | 27889         |                    |                  |        | Employee FTEs 0        |          |
| BEAUFORT               |               |                    |                  |        | Key Performana         | ce Ind.  |
| PALMETTO HHH C         |               |                    |                  |        | Medicare Part A        | 53.4%    |
| Balance S              | Sheet         | Income             | e Statement      |        | Medicare Part B        | 0.0%     |
| Current Assets         | 5,140,593     | Total Charges      | 1,478,728        |        | Revenue per Visit      | 193.87   |
| Fixed Assets           | 3,204,700     | Contract Allowance | 447,313          | 30.2%  | Revenue per<br>Episode | 1,700.58 |
| Other Assets           | 2,024,524     | Operating Revenue  | 1,031,415        | 69.8%  | Employee FTEs          | 0.00     |
| Total Assets           | 7,530,846     | Operating Expense  | 1,796,849        | 174.2% | Current Ratio          | 1.7      |
| Current Liabilities    | 2,938,781     | Operating Margin   | -765,434         | -74.2% | Days to Collect        | 1,291.5  |
| Long Term Liabilities  | 3,628,544     | Other Income       | 0                | 0.0%   | Avg Payment Days       | 260.1    |
| Total Equity           | 963,521       | Other Expense      | 0                | 0.0%   | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 7,530,846     | Net Profit or Loss | (765,434)        | -74.2% | Return on Equity       | -79.4%   |

Submitted Rpts

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| 347043 WAKE FOR        | REST BAPTIST   | HEALTH CARE AT H   | IOME, LLC     |       |                        |          |
|------------------------|----------------|--------------------|---------------|-------|------------------------|----------|
| 126 EXECUTIVE DR       | IVE, SUITE 100 | 12/31/2023         | 365 Days Subm | itted |                        |          |
| WILKESBORO, NC 2       | 28697          |                    |               |       | Employee FTEs 0        |          |
| WILKES                 |                |                    |               |       | Key Performana         | ce Ind.  |
| BLUE CROSS (SOU        | TH CAROLINA)   |                    |               |       | Medicare Part A        | 38.6%    |
| Balance S              | Sheet          | Income             | e Statement   |       | Medicare Part B        | 0.0%     |
| Current Assets         | 534,836        | Total Charges      | 4,551,818     |       | Revenue per Visit      | 213.94   |
| Fixed Assets           | 59,057         | Contract Allowance | 10,899        | 0.2%  | Revenue per<br>Episode | 1,765.38 |
| Other Assets           | 3,144,071      | Operating Revenue  | 4,540,919     | 99.8% | Employee FTEs          | 0.00     |
| Total Assets           | 3,737,964      | Operating Expense  | 3,465,687     | 76.3% | Current Ratio          | 6.3      |
| Current Liabilities    | 84,559         | Operating Margin   | 1,075,232     | 23.7% | Days to Collect        | 42.4     |
| Long Term Liabilities  | 196,989        | Other Income       | 0             | 0.0%  | Avg Payment Days       | 0.0      |
| Total Equity           | 3,415,179      | Other Expense      | 0             | 0.0%  | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 3,696,727      | Net Profit or Loss | 1,075,232     | 23.7% | Return on Equity       | 31.5%    |

Sample Home Healthcare Agency reports from the Halmanac.com website.

#### 347106 WAKE FOREST BAPTIST HEALTH CARE AT HOME LLC

2000 FRONTIS PLAZA BLVD SUITE 303 12/31/2023 365 Days Settled

| 2000 FRONTIS PLAZ      | TA BLVD SUITE | 303 12/31/2023     | 365 Days Settled |       |                        |          |
|------------------------|---------------|--------------------|------------------|-------|------------------------|----------|
| WINSTON SALEM, N       | IC 27103      |                    |                  |       | Employee FTEs 0        |          |
| FORSYTH                |               |                    |                  |       | Key Performanad        | e Ind.   |
| PALMETTO HHH C         |               |                    |                  |       | Medicare Part A        | 27.0%    |
| Balance S              | heet          | Income             | e Statement      |       | Medicare Part B        | 0.0%     |
| Current Assets         | 752,016       | Total Charges      | 5,478,313        |       | Revenue per Visit      | 267.02   |
| Fixed Assets           | 44,196        | Contract Allowance | 6,296            | 0.1%  | Revenue per<br>Episode | 1,779.17 |
| Other Assets           | 3,248,998     | Operating Revenue  | 5,472,017        | 99.9% | Employee FTEs          | 0.00     |
| Total Assets           | 4,045,210     | Operating Expense  | 3,811,721        | 69.7% | Current Ratio          | 5.7      |
| Current Liabilities    | 131,987       | Operating Margin   | 1,660,296        | 30.3% | Days to Collect        | 49.4     |
| Long Term Liabilities  | 250,402       | Other Income       | 0                | 0.0%  | Avg Payment Days       | 0.0      |
| Total Equity           | 3,636,420     | Other Expense      | 0                | 0.0%  | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity | 4,018,809     | Net Profit or Loss | 1,660,296        | 30.3% | Return on Equity       | 45.7%    |

Sample Home Healthcare Agency reports from the Halmanac.com website.

| 544 A WEST RIDGEWA   | AY STREET                        | 6/30/2023 3   | 65 Days Settled                              |             |   |  |
|--|----------------------------------|---|--|-------------|---|--|
| WARRENTON, NC 275  | 589                              |   |  |             | Employee FTEs 0   |  |
| WARREN   |                                  |   |  |             | Key Performana  | ce Ind.                                      |
| BLUE CROSS (SOUTH  | H CAROLINA)                      |   |  |             | Medicare Part A   | 0.0%   |
| Balance She  | eet                              | Income  | Statement                                    |             | Medicare Part B   | 0.0%   |
| Current Assets   | 0                                | Total Charges   | 0  |             | Revenue per Visit   |  |
| Fixed Assets   | 0                                | Contract Allowance  | 0  | 0.0%        | Revenue per<br>Episode  |  |
| Other Assets   | 0                                | Operating Revenue   | 0  | 0.0%        | Employee FTEs   | 0.0  |
| Total Assets   | 0                                | Operating Expense   | 0  | 0.0%        | Current Ratio   |  |
| Current Liabilities  | 0                                | Operating Margin  | 0  | 0.0%        | Days to Collect   |  |
| Long Term Liabilities  | 0                                | Other Income  | 0  | 0.0%        | Avg Payment Days  |  |
| Total Equity   | 0                                | Other Expense   | 0  | 0.0%        | Depreciation Rate   | 0.0%   |
| Total Liab. and Equity   | 0                                | Net Profit or Loss  | 0  | 0.0%        | Return on Equity  | 0.00   |
|  |                                  | -   |  | 0.070       | rectain on Equity   | 0.07   |
| 347336 WELL CARE   | HH OF THE S                      | -   |  | 0.070       | Trotain on Equity   | 0.07   |
| 347336 WELL CARE   | HH OF THE S                      | SOUTHERN TRIANGL  |  |             | Trotain on Equity   | 0.07   |
| 347336 WELL CARE FUQUAY VARINA, NC   | HH OF THE \$                     | SOUTHERN TRIANGL  | 365 Days Submit                              |             | Employee FTEs 0   | 0.0%   |
|  |                                  | SOUTHERN TRIANGL  |  |             |   |  |
| FUQUAY VARINA, NC  |                                  | SOUTHERN TRIANGL  |  |             | Employee FTEs 0   |  |
| FUQUAY VARINA, NC  | es                               | 50UTHERN TRIANGL<br>12/31/2023                            |  |             | Employee FTEs 0 <b>Key Performana</b>   | ce Ind.                                      |
| FUQUAY VARINA, NC<br>Invalid POS FIPS Code                                       | es<br><b>eet</b>                 | 50UTHERN TRIANGL<br>12/31/2023                            | 365 Days Submit                              |             | Employee FTEs 0 <b>Key Performana</b> Medicare Part A   | ce Ind.<br>74.49                             |
| FUQUAY VARINA, NC Invalid POS FIPS Code  Balance She Current Assets              | es<br><b>eet</b>                 | SOUTHERN TRIANGL<br>12/31/2023<br>Income                  | 365 Days Submit                              |             | Employee FTEs 0 <b>Key Performana</b> Medicare Part A  Medicare Part B  | <b>ce Ind.</b> 74.49 0.09 206.3              |
| FUQUAY VARINA, NC Invalid POS FIPS Code  Balance She Current Assets              | es<br><b>eet</b><br>1,639,946    | Income Total Charges Contract Allowance                   | 365 Days Submit  Statement 2,988,610         | ted         | Employee FTEs 0  Key Performanae  Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode                | <b>ce Ind.</b><br>74.49<br>0.09              |
| FUQUAY VARINA, NC Invalid POS FIPS Code  Balance She Current Assets Fixed Assets | es<br>eet<br>1,639,946<br>70,729 | Income Total Charges Contract Allowance Operating Revenue | 365 Days Submit  Statement 2,988,610 117,728 | ted<br>3.9% | Employee FTEs 0  Key Performanae  Medicare Part A  Medicare Part B  Revenue per Visit  Revenue per Episode  Employee FTEs | ce Ind.<br>74.49<br>0.09<br>206.3<br>1,958.3 |

Submitted Rpts

**Total Equity** 

Long Term Liabilities

Total Liab. and Equity

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9,367 Other Income

-434,552 Other Expense

1,754,307 Net Profit or Loss

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0

828,784

0.0% Avg Payment Days

0.0% Depreciation Rate

28.9% Return on Equity

12.8

0.0%

-190.7%

| 347002 WELL CARE HOME HEALTH                               |            |                    |                       |                 |                        |          |
|--|------------|--------------------|-----------------------|-----------------|------------------------|----------|
| 2715 ASHTON DRIVE, SUITE 201 12/31/2023 365 Days Submitted |            |                    |                       |                 |                        |          |
| WILMINGTON, NC 28412                                       |            |                    |                       |                 | Employee FTEs 0        |          |
| NEW HANOVER  |            |                    | Key Performanace Ind. |                 |                        | ce Ind.  |
| BLUE CROSS (SOU  |            |                    |                       | Medicare Part A | 51.0%                  |          |
| Balance Sheet  |            | Income Statement   |                       | Medicare Part B | 0.0%                   |          |
| Current Assets   | 39,856,557 | Total Charges      | 37,485,120            |                 | Revenue per Visit      | 223.34   |
| Fixed Assets   | 491,700    | Contract Allowance | 1,386,160             | 3.7%            | Revenue per<br>Episode | 1,668.26 |
| Other Assets   | 630        | Operating Revenue  | 36,098,960            | 96.3%           | Employee FTEs          | 0.00     |
| Total Assets   | 40,348,887 | Operating Expense  | 29,338,472            | 81.3%           | Current Ratio          | 5.1      |
| Current Liabilities  | 7,804,294  | Operating Margin   | 6,760,488             | 18.7%           | Days to Collect        | (71.7)   |
| Long Term Liabilities                                      | 356,501    | Other Income       | 23,882                | 0.1%            | Avg Payment Days       | 79.1     |
| Total Equity   | 32,188,092 | Other Expense      | 0                     | 0.0%            | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity                                     | 40,348,887 | Net Profit or Loss | 6,784,370             | 18.8%           | Return on Equity       | 21.1%    |

| 347051 WELL CARE HOME HEALTH INC                    |            |                    |            |        |                        |          |  |
|---|------------|--------------------|------------|--------|------------------------|----------|--|
| 642 WILKESBORO STREET 12/31/2023 365 Days Submitted |            |                    |            |        |                        |          |  |
| MOCKSVILLE, NC 27028                                |            |                    |            |        | Employee FTEs 0        |          |  |
| DAVIE   |            |                    |            |        | Key Performanace Ind.  |          |  |
| PALMETTO HHH C                                      |            |                    |            |        | Medicare Part A        | 27.5%    |  |
| Balance Sheet Incom                                 |            | Income             | Statement  |        | Medicare Part B        | 0.0%     |  |
| Current Assets                                      | 14,419,244 | Total Charges      | 14,655,557 |        | Revenue per Visit      | 236.18   |  |
| Fixed Assets  | 704,239    | Contract Allowance | 1,761,389  | 12.0%  | Revenue per<br>Episode | 1,843.90 |  |
| Other Assets  | 406,742    | Operating Revenue  | 12,894,168 | 88.0%  | Employee FTEs          | 0.00     |  |
| Total Assets  | 15,400,646 | Operating Expense  | 13,404,815 | 104.0% | Current Ratio          | 0.8      |  |
| Current Liabilities                                 | 18,621,024 | Operating Margin   | -510,647   | -4.0%  | Days to Collect        | 63.8     |  |
| Long Term Liabilities                               | 609,612    | Other Income       | 2,004      | 0.0%   | Avg Payment Days       | 11.6     |  |
| Total Equity  | -3,829,990 | Other Expense      | 0          | 0.0%   | Depreciation Rate      | 0.0%     |  |
| Total Liab. and Equity                              | 15,400,646 | Net Profit or Loss | (508,643)  | -3.9%  | Return on Equity       | 13.3%    |  |

Sample Home Healthcare Agency reports from the Halmanac.com website.

#### 347258 WELL CARE HOME HEALTH OF PIEDMONT, INC.

11020 DAVID TAYLOR DRIVE; SUITE 115 12/31/2023 365 Days Submitted

| 11020 DAVID TAYLOR DRIVE; SUITE 115 12/31/2023 365 Days Submitted |            |                    |                |         |                        |          |
|---|------------|--------------------|----------------|---------|------------------------|----------|
| CHARLOTTE, NC 28262 Employee FTEs 0                               |            |                    |                |         |                        |          |
| MECKLENBURG Key Performa  |            |                    | Key Performana | ce Ind. |                        |          |
| PALMETTO HHH C  |            |                    |                |         | Medicare Part A        | 43.1%    |
| Balance Sheet Income  |            |                    | Statement      |         | Medicare Part B        | 0.0%     |
| Current Assets  | -1,341,212 | Total Charges      | 2,515,916      |         | Revenue per Visit      | 263.02   |
| Fixed Assets  | 70,303     | Contract Allowance | 205,878        | 8.2%    | Revenue per<br>Episode | 1,794.73 |
| Other Assets  | 523,198    | Operating Revenue  | 2,310,038      | 91.8%   | Employee FTEs          | 0.00     |
| Total Assets  | -756,627   | Operating Expense  | 4,051,934      | 175.4%  | Current Ratio          | (0.3)    |
| Current Liabilities   | 5,258,070  | Operating Margin   | -1,741,896     | -75.4%  | Days to Collect        | 122.4    |
| Long Term Liabilities   | 11,881     | Other Income       | 3,961          | 0.2%    | Avg Payment Days       | 13.4     |
| Total Equity  | -6,026,578 | Other Expense      | 0              | 0.0%    | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity  | -756,627   | Net Profit or Loss | (1,737,935)    | -75.2%  | Return on Equity       | 28.8%    |

| 347192 WELL CARE HOME HEALTH, INC |            |                    |                      |                 |                        |          |
|-----------------------------------|------------|--------------------|----------------------|-----------------|------------------------|----------|
| 8025 CREEDMOOR                    | 12/31/2023 | 365 Days Subm      | itted                |                 |                        |          |
| RALEIGH, NC 27613                 | <b>;</b>   |                    |                      |                 | Employee FTEs 0        |          |
| WAKE                              |            |                    | Key Performanace Inc |                 |                        | ce Ind.  |
| PALMETTO HHH C                    |            |                    |                      |                 | Medicare Part A        | 28.4%    |
| Balance Sheet                     |            | Income Statement   |                      | Medicare Part B | 0.0%                   |          |
| Current Assets                    | 13,713,249 | Total Charges      | 20,883,756           |                 | Revenue per Visit      | 210.98   |
| Fixed Assets                      | 695,419    | Contract Allowance | 917,339              | 4.4%            | Revenue per<br>Episode | 1,846.27 |
| Other Assets                      | 307,670    | Operating Revenue  | 19,966,417           | 95.6%           | Employee FTEs          | 0.00     |
| Total Assets                      | 14,592,007 | Operating Expense  | 23,187,958           | 116.1%          | Current Ratio          | 2.2      |
| Current Liabilities               | 6,148,836  | Operating Margin   | -3,221,541           | -16.1%          | Days to Collect        | (257.5)  |
| Long Term Liabilities             | 186,944    | Other Income       | 2,788                | 0.0%            | Avg Payment Days       | 13.3     |
| Total Equity                      | 8,256,227  | Other Expense      | 0                    | 0.0%            | Depreciation Rate      | 0.0%     |
| Total Liab. and Equity            | 14,592,007 | Net Profit or Loss | (3,218,753)          | -16.1%          | Return on Equity       | -39.0%   |