Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232714 ALGER HEIGHTS DIALYSIS

705 28TH STREET

12/31/2021 365 Days Settled

GRAND RAPIDS, MI 49548

KENT

Balance S	Balance Sheet Income		e Statement		Key Performanace Ind.	
Current Assets	-2,072,321	Total Charges	4,373,566		Salary Expense	30.7%
Fixed Assets	2,532,146	Contract Allowance	480,150	11.0%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	3,893,416	89.0%		
Total Assets	459,825	Operating Expense	3,633,905	93.3%	Current Ratio	(10.1)
Current Liabilities	204,879	Operating Margin	259,511	6.7%	Days to Collect	324.7
Long Term Liabilities	1,800,026	Other Income	23	0.0%	Avg Payment Days	4.8
Total Equity	-1,545,080	Other Expense	0	0.0%	Depreciation Rate	8.8%
Total Liab. and Equity	459,825	Net Profit or Loss	259,534	6.7%	Return on Equity	-16.8%

232747 ALLEN PARK HOME TRAINING

16407 SOUTHFIELD ROAD, SUITE B

12/31/2021 40 Days Settled

ALLEN PARK, MI 48101

WAYNE

Balance S	Balance Sheet Income		e Statement		Key Performanace Ind.	
Current Assets	447,179	Total Charges	4,425		Salary Expense	37.8%
Fixed Assets	1,045,164	Contract Allowance	-40	-0.9%	Fringe Benefits	6.7%
Other Assets	0	Operating Revenue	4,465	100.9%		
Total Assets	1,492,343	Operating Expense	30,716	687.9%	Current Ratio	120.7
Current Liabilities	3,706	Operating Margin	-26,251	-587.9%	Days to Collect	48.8
Long Term Liabilities	-3,384	Other Income	10,448	234.0%	Avg Payment Days	4.8
Total Equity	1,076,305	Other Expense	0	0.0%	Depreciation Rate	0.8%
Total Liab. and Equity	1,076,627	Net Profit or Loss	(15,803)	-353.9%	Return on Equity	-1.5%

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232676 ALMA DIAI	LYSIS					
1730 WRIGHT AVEN	IUE	12/31/2021	365 Days Settle	d		
ALMA, MI 48801						
GRATIOT						
NATIONAL GOVERN	MENT SERVICI	ES				
Balance Sheet		Income	e Statement		Key Performanace	Ind.
Current Assets	5,750,515	Total Charges	4,016,848		Salary Expense	29.4%
Fixed Assets	930,191	Contract Allowance	-265,194	-6.6%	Fringe Benefits	5.9%
Other Assets	3,091,077	Operating Revenue	4,282,042	106.6%		
Total Assets	9,771,783	Operating Expense	3,300,623	77.1%	Current Ratio	46.4
Current Liabilities	123,810	Operating Margin	981,419	22.9%	Days to Collect	254.7
Long Term Liabilities	501,683	Other Income	-1,094	0.0%	Avg Payment Days	8.1
Total Equity	9,146,290	Other Expense	0	0.0%	Depreciation Rate	7.5%
Total Liab. and Equity	9,771,783	Net Profit or Loss	980,325	22.9%	Return on Equity	10.7%
232553 ALPENA D 301 OXBOW			365 Days Settled	d		
ALPENA, MI 49707						
ALPENA						
NATIONAL GOVERN						
Balance S			Statement		Key Performanace	
Current Assets	-2,244,571	Total Charges	3,454,275		Salary Expense	31.6%
Fixed Assets	1,574,163	Contract Allowance	-128,671	-3.7%	Fringe Benefits	5.6%
Other Assets	3,960,110	Operating Revenue	3,582,946	103.7%		
Total Assets	3,289,702	Operating Expense	3,229,406	90.1%	Current Ratio	(17.3)
Current Liabilities	129,439	Operating Margin	353,540	9.9%	Days to Collect	183.3
Long Term Liabilities	1,333,915	Other Income	-13	0.0%	Avg Payment Days	7.7
Total Equity	1,826,348	Other Expense	0	0.0%	Depreciation Rate	6.1%
Total Liab. and Equity	3,289,702	Net Profit or Loss	353,527	9.9%	Return on Equity	19.4%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232687 ANN ARBC						
3147 OAK VALLEY D	R	12/31/2021	365 Days Settled	ł		
ANN ARBOR, MI 481	08					
WASHTENAW						
WPS - MICHIGAN						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	158,201	Total Charges	1,150,294		Salary Expense	35.6%
Fixed Assets	719,757	Contract Allowance	-89,722	-7.8%	Fringe Benefits	4.6%
Other Assets	0	Operating Revenue	1,240,016	107.8%		
Total Assets	877,958	Operating Expense	1,300,445	104.9%	Current Ratio	3.1
Current Liabilities	51,563	Operating Margin	-60,429	-4.9%	Days to Collect	155.6
Long Term Liabilities	585,354	Other Income	1	0.0%	Avg Payment Days	12.0
Total Equity	241,045	Other Expense	0	0.0%	Depreciation Rate	10.2%
Total Liab. and Equity	877,962	Net Profit or Loss	(60,428)	-4.9%	Return on Equity	-25.1%
232678 APPLE AV		5				
2480 E APPLE AVEN	IUE, UNIT E	12/31/2021	365 Days Settled	b		
MUSKEGON, MI 494	42					
MUSKEGON						
NATIONAL GOVERN	IMENT SERVICI	ES				
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	1,374,617	Total Charges	4,316,463		Salary Expense	31.0%
Fixed Assets	467,890	Contract Allowance	-74,775	-1.7%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	4,391,238	101.7%		
Total Assets	1,842,507	Operating Expense	3,478,286	79.2%	Current Ratio	10.7
	100 507	Operating Margin	912,952	20.8%	Days to Collect	55.0
Current Liabilities	128,597	1 0 0				
Current Liabilities Long Term Liabilities	128,597 286,659	Other Income	-86,413	-2.0%	Avg Payment Days	6.7
			-86,413 0		Avg Payment Days Depreciation Rate	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232698 BAD AXE [DIALYSIS					
897 N VAN DYKE RE)	12/31/2021	365 Days Settled	ł		
BAD AXE, MI 48413						
HURON						
WISCONSIN PHYSIC	CIANS SERVICE					
Balance S	iheet	Income	Statement		Key Performanace I	nd.
Current Assets	143,903	Total Charges	2,032,778		Salary Expense	29.6%
Fixed Assets	506,233	Contract Allowance	-21,746	-1.1%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	2,054,524	101.1%		
Total Assets	650,136	Operating Expense	1,835,447	89.3%	Current Ratio	2.5
Current Liabilities	56,784	Operating Margin	219,077	10.7%	Days to Collect	70.2
Long Term Liabilities	130,812	Other Income	3	0.0%	Avg Payment Days	5.6
Total Equity	462,541	Other Expense	0	0.0%	Depreciation Rate	9.9%
Total Liab. and Equity	650,137	Net Profit or Loss	219,080	10.7%	Return on Equity	47.4%
232624 BALLENG	ER POINTE DIAI	YSIS				
2262 S BALLENGER	HIGHWAY	12/31/2021	365 Days Settled	t		
FLINT, MI 48503						
GENESEE						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	Statement		Key Performanace I	nd.
Current Assets	9,335,576	Total Charges	6,808,132		Salary Expense	31.6%
Fixed Assets	1,598,392	Contract Allowance	-181,683	-2.7%	Fringe Benefits	6.6%
Other Assets	0	Operating Revenue	6,989,815	102.7%		
Total Assets	10,933,968	Operating Expense	5,766,569	82.5%	Current Ratio	22.3
Current Liabilities	418,726	Operating Margin	1,223,246	17.5%	Days to Collect	104.7
Long Term Liabilities	1,045,872	Other Income	-1,884	0.0%	Avg Payment Days	10.2
Total Equity	9,469,370	Other Expense	0	0.0%	Depreciation Rate	3.4%
Total Liab. and Equity	10,933,968	Net Profit or Loss	1,221,362		Return on Equity	12.9%

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232617 BATTLE CI	REEK DIALYSIS	;				
220 E GOODALE		12/31/2021	365 Days Settled	1		
BATTLE CREEK, MI	49037					
CALHOUN						
BLUE CROSS (TEXA	AS)					
Balance Sheet		Income	Statement		Key Performanace I	nd.
Current Assets	15,455,191	Total Charges	5,428,857		Salary Expense	29.6%
Fixed Assets	935,736	Contract Allowance	70,008	1.3%	Fringe Benefits	6.4%
Other Assets	4,666,454	Operating Revenue	5,358,849	98.7%		
Total Assets	21,057,381	Operating Expense	3,536,562	66.0%	Current Ratio	75.4
Current Liabilities	204,947	Operating Margin	1,822,287	34.0%	Days to Collect	136.2
Long Term Liabilities	347,587	Other Income	326	0.0%	Avg Payment Days	6.3
Total Equity	20,504,846	Other Expense	0	0.0%	Depreciation Rate	10.0%
Total Liab. and Equity	21,057,380	Net Profit or Loss	1,822,613	34.0%	Return on Equity	8.9%
232519 BAY AREA	REGIONAL DIA	ALYSIS CENTER				
		40/04/0004	205 Davia Cattles			
4800 E. MCLEOD		12/31/2021	365 Days Settled	ł		
SAGINAW, MI 48603		12/31/2021	365 Days Settled	ł		
SAGINAW, MI 48603 SAGINAW		12/31/2021	365 Days Settled	1		
SAGINAW, MI 48603 SAGINAW BLUE CROSS (TEXA	AS)		·	1	Ver Derfermensen	
SAGINAW, MI 48603 SAGINAW BLUE CROSS (TEXA Balance S	AS) Sheet	Income	Statement	1	Key Performanace I	
SAGINAW, MI 48603 SAGINAW BLUE CROSS (TEXA Balance S Current Assets	AS) S heet 9,292,368	Income Total Charges	Statement 5,447,042		Salary Expense	32.8%
SAGINAW, MI 48603 SAGINAW BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	AS) S heet 9,292,368 612,957	Income Total Charges Contract Allowance	Statement 5,447,042 0	0.0%	•	32.8%
SAGINAW, MI 48603 SAGINAW BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	AS) Sheet 9,292,368 612,957 11,020,483	Income Total Charges Contract Allowance Operating Revenue	Statement 5,447,042 0 5,447,042	0.0% 100.0%	Salary Expense Fringe Benefits	32.8% 8.2%
SAGINAW, MI 48603 SAGINAW BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	AS) Sheet 9,292,368 612,957 11,020,483 20,925,808	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 5,447,042 0 5,447,042 4,429,258	0.0% 100.0% 81.3%	Salary Expense Fringe Benefits Current Ratio	32.8% 8.2% 0.4
SAGINAW, MI 48603 SAGINAW BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AS) Sheet 9,292,368 612,957 11,020,483	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 5,447,042 0 5,447,042	0.0% 100.0% 81.3% 18.7%	Salary Expense Fringe Benefits Current Ratio Days to Collect	32.8% 8.2% 0.4 92.0
SAGINAW, MI 48603 SAGINAW BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	AS) Sheet 9,292,368 612,957 11,020,483 20,925,808	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 5,447,042 0 5,447,042 4,429,258	0.0% 100.0% 81.3% 18.7%	Salary Expense Fringe Benefits Current Ratio	32.8% 8.2% 0.4
SAGINAW, MI 48603 SAGINAW BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AS) Sheet 9,292,368 612,957 11,020,483 20,925,808 20,925,806	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 5,447,042 0 5,447,042 4,429,258 1,017,784	0.0% 100.0% 81.3% 18.7% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	32.8% 8.2% 0.4 92.0

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232532 BAY AREA REGIONAL DIALYSIS CENTER-BAY CITY 1536 CENTER ROAD 12/31/2021 365 Days Settled ESSEXVILLE, MI 48732 BAY **BLUE CROSS (TEXAS) Balance Sheet Income Statement** Key Performanace Ind. 36.0% 2,995,234 Salary Expense **Current Assets** 2,722,757 Total Charges Fringe Benefits 9.0% **Fixed Assets** 414,641 Contract Allowance 0 0.0% Other Assets 2,995,234 100.0% 4,223,103 Operating Revenue 7,360,501 2,777,688 92.7% Current Ratio 0.4 Total Assets **Operating Expense** 7,360,500 Operating Margin 217,546 **Current Liabilities** 74.3 7.3% Days to Collect Long Term Liabilities 0.0% Avg Payment Days 0 Other Income 1 0.0 0 0 10.4% Total Equity Other Expense 0.0% Depreciation Rate 7,360,500 Total Liab. and Equity 0.0% Net Profit or Loss 217,547 7.3% Return on Equity 232531 BAY CITY DIALYSIS 3170 S PROFESSIONAL DRIVE 12/31/2021 365 Days Settled **BAY CITY, MI 48706** BAY NATIONAL GOVERNMENT SERVICES **Balance Sheet** Income Statement Key Performanace Ind. 35.1% Salary Expense 3.508.601 Current Assets 5,647,629 Total Charges Fringe Benefits 6.1% **Fixed Assets** -1.0% 2,296,395 Contract Allowance -34,207 238 Operating Revenue Other Assets 3,542,808 101.0% 7,944,262 Operating Expense **Total Assets** 3,166,627 89.4% Current Ratio 16.4 344,557 **Current Liabilities Operating Margin** 376,181 10.6% Days to Collect 79.1 Long Term Liabilities 820,075 Other Income -0.3% Avg Payment Days -9,891 11.9 6,779,630 Other Expense **Total Equity** 0 0.0% 7.7% Depreciation Rate 7,944,262 Net Profit or Loss Total Liab. and Equity 366,290 10.3% Return on Equity 5.4%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232398 BAT REGION	IAL DIALYSIS	CENTER				
920 N NIAGARA STRE	ET	12/31/2021	365 Days Settled	1		
SAGINAW, MI 48602						
SAGINAW						
BLUE CROSS (TEXAS)					
Balance She	eet	Income	Statement		Key Performanace I	nd.
Current Assets	4,064,891	Total Charges	3,850,154		Salary Expense	37.3%
Fixed Assets	548,762	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	225,900	Operating Revenue	3,850,154	100.0%		
Total Assets	4,839,553	Operating Expense	3,213,193	83.5%	Current Ratio	0.8
Current Liabilities	4,839,553	Operating Margin	636,961	16.5%	Days to Collect	105.0
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	7.9%
Total Liab. and Equity	4,839,553	Net Profit or Loss	636,962	16.5%	Return on Equity	0.0%
232724 BELLEVILLE	DIALYSIS					
10850 BELLEVILLE RD)	12/31/2021	365 Days Settled	1		
BELLEVILLE, MI 48111						
WAYNE						
Balance She	aat	Income	Statement		Key Performanace I	nd
Current Assets	702,427	Total Charges	2,489,066		Salary Expense	32.8%
Fixed Assets	,	Contract Allowance	28,535	1.1%		5.3%

All Providers

Other Assets

Total Assets

Total Equity

Current Liabilities

Long Term Liabilities

Total Liab. and Equity

12:47 AM

Healthcare Almanac 561-594-7551

0 Operating Revenue

2,258,450 Operating Expense

53,174 Operating Margin

603,679 Other Income

1,601,597 Other Expense

2,258,450 Net Profit or Loss

2,460,531

2,079,619

380,912

-56,502

324,410

0

98.9%

84.5% Current Ratio

15.5% Days to Collect

-2.3% Avg Payment Days

0.0% Depreciation Rate

13.2% Return on Equity

13.2

121.7

8.1

9.5%

20.3%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232693 BELTLINE	HOME TRAININ	G				
330 E BELTLINE AVI	E NE, STE 210	12/31/2021	365 Days Settled	d		
CASCADE, MI 49506	5					
KENT						
WPS - MICHIGAN						
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	2,460,285	Total Charges	4,704,646		Salary Expense	28.6%
Fixed Assets	243,628	Contract Allowance	-516,561	-11.0%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	5,221,207	111.0%		
Total Assets	2,703,913	Operating Expense	2,242,115	42.9%	Current Ratio	11.0
Current Liabilities	223,249	Operating Margin	2,979,092	57.1%	Days to Collect	197.7
Long Term Liabilities	156,387	Other Income	-1,187,564	-22.7%	Avg Payment Days	8.3
Total Equity	2,324,278	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	2,703,914	Net Profit or Loss	1,791,528	34.3%	Return on Equity	77.1%
232697 BLOOMFIE	LD HILLS HOM	E DIALYSIS				
42886 WOODWARD	AVE	12/31/2021	365 Days Settled	d		
BLOOMFIELD HILLS	, MI 48304					
OAKLAND						
WPS - MICHIGAN						
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	2,085,389	Total Charges	5,590,414		Salary Expense	25.7%
Fixed Assets	1,171,012	Contract Allowance	-108,025	-1.9%	Fringe Benefits	4.9%
Other Assets	276,573	Operating Revenue	5,698,439	101.9%		
Total Assets	3,532,974	Operating Expense	4,247,298	74.5%	Current Ratio	6.4
Current Liabilities	323,474	Operating Margin	1,451,141	25.5%	Days to Collect	101.6
Long Term Liabilities	1,174,879	Other Income	-704,798	-12.4%	Avg Payment Days	6.1
Total Equity	2,034,620	Other Expense	0	0.0%	Depreciation Rate	12.5%
Total Liab. and Equity	3,532,973	Net Profit or Loss	746,343	13.1%	Return on Equity	36.7%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232526 BMA-NOR	THWEST DETRO	DIT				
18944 GRAND RIVE	R AVE	12/31/2021	365 Days Settled	b		
DETROIT, MI 48223						
WAYNE						
BLUE CROSS (TEXA	AS)					
Balance Sheet		Income	Statement		Key Performanace I	nd.
Current Assets	8,705,038	Total Charges	4,218,587		Salary Expense	40.6%
Fixed Assets	584,474	Contract Allowance	0	0.0%	Fringe Benefits	9.5%
Other Assets	0	Operating Revenue	4,218,587	100.0%		
Total Assets	9,289,512	Operating Expense	2,995,190	71.0%	Current Ratio	0.9
Current Liabilities	9,289,513	Operating Margin	1,223,397	29.0%	Days to Collect	76.2
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	3.0%
Total Liab. and Equity	9,289,513	Net Profit or Loss	1,223,398	29.0%	Return on Equity	0.0%
232501 BMA LIVO	NIA					
32423 SCHOOLCRA	FT RD	12/31/2021	365 Days Settled	b		
LIVONIA, MI 48150						
OAKLAND						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace Ind.	
Current Assets	17,046,510	Total Charges	2,039,751		Salary Expense	38.6%
Fixed Assets	518,682	Contract Allowance	0	0.0%	Fringe Benefits	8.8%
Other Assets	480,720	Operating Revenue	2,039,751	100.0%		
Total Assets	18,045,912	Operating Expense	2,015,287	98.8%	Current Ratio	0.9
Current Liabilities	18,045,912	Operating Margin	24,464	1.2%	Days to Collect	97.7
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	4.6%
Total Liab. and Equity	18,045,912	Net Profit or Loss	24,463	1.2%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232551 BRIGHTON DIALYSIS

7960 W GRAND RIVER AVE, SUITE 210 12/31/2021 365 Days Settled

BRIGHTON, MI 48114

LIVINGSTON

Balance S	Balance Sheet Income		Statement		Key Performanace Ind.	
Current Assets	7,924,003	Total Charges	4,465,357		Salary Expense	31.4%
Fixed Assets	846,011	Contract Allowance	-135,108	-3.0%	Fringe Benefits	5.8%
Other Assets	125,546	Operating Revenue	4,600,465	103.0%		
Total Assets	8,895,560	Operating Expense	3,013,389	65.5%	Current Ratio	46.5
Current Liabilities	170,527	Operating Margin	1,587,076	34.5%	Days to Collect	77.1
Long Term Liabilities	290,006	Other Income	19	0.0%	Avg Payment Days	7.4
Total Equity	8,435,027	Other Expense	0	0.0%	Depreciation Rate	13.3%
Total Liab. and Equity	8,895,560	Net Profit or Loss	1,587,095	34.5%	Return on Equity	18.8%

232663 BURTON DIALYSIS

4015 DAVISON ROAD

12/31/2021 365 Days Settled

BURTON, MI 48509

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance S	Balance Sheet Incom		e Statement		Key Performanace Ind.	
Current Assets	2,280,126	Total Charges	6,920,474		Salary Expense	26.9%
Fixed Assets	1,047,232	Contract Allowance	7,631	0.1%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	6,912,843	99.9%		
Total Assets	3,327,358	Operating Expense	4,945,147	71.5%	Current Ratio	11.1
Current Liabilities	205,748	Operating Margin	1,967,696	28.5%	Days to Collect	107.2
Long Term Liabilities	846,670	Other Income	-174,818	-2.5%	Avg Payment Days	4.1
Total Equity	2,274,942	Other Expense	0	0.0%	Depreciation Rate	5.6%
Total Liab. and Equity	3,327,360	Net Profit or Loss	1,792,878	25.9%	Return on Equity	78.8%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232632 CHELSEA	DIALYSIS					
1620 COMMERCE P	ARK DRIVE, SU	ITE 200 12/31/2021	365 Days Settlec	I		
CHELSEA, MI 48118						
WASHTENAW						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	1,499,055	Total Charges	1,518,248		Salary Expense	36.0%
Fixed Assets	675,611	Contract Allowance	27,674	1.8%	Fringe Benefits	6.6%
Other Assets	0	Operating Revenue	1,490,574	98.2%		
Total Assets	2,174,666	Operating Expense	1,450,580	97.3%	Current Ratio	20.8
Current Liabilities	72,221	Operating Margin	39,994	2.7%	Days to Collect	131.5
Long Term Liabilities	371,414	Other Income	62	0.0%	Avg Payment Days	6.6
Total Equity	1,731,032	Other Expense	0	0.0%	Depreciation Rate	7.8%
Total Liab. and Equity	2,174,667	Net Profit or Loss	40,056	2.7%	Return on Equity	2.3%
232328 CHILDREN	'S HOSPITAL O	F MICHIGAN				
3950 BEAUBIEN BLV	/D	Cost Report	t not filed.			
DETROIT, MI 48201						
WAYNE						
NATIONAL GOVERN	IMENT SERVICI	ΞS				
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

509 OSBORN BLVD		Cost Report n	ot filed.			
SAULT SAINTE MAR	IE, MI 49783					
CHIPPEWA						
NATIONAL GOVERN	MENT SERVICE	ES				
Balance S	heet	Income St	tatement		Key Performanace In	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
232575 CLARKSTC	N DIALYSIS CE	INTER				
6770 DIXIE HIGHWA	Y	12/31/2021 36	5 Days Settled	ł		
CLARKSTON, MI 483	46					
OAKLAND						
Balance S	heet	Income St	tatement		Key Performanace I	nd.
Balance S Current Assets		Income St Total Charges	tatement 2,958,409		Key Performanace I Salary Expense	1d. 37.1%
				-0.7%	2	37.1%
Current Assets	14,577,959	Total Charges	2,958,409	-0.7% 100.7%	Salary Expense	
Current Assets Fixed Assets	14,577,959 330,291	Total Charges Contract Allowance	2,958,409 -21,372	100.7%	Salary Expense	37.1%
Current Assets Fixed Assets Other Assets	14,577,959 330,291 0	Total Charges Contract Allowance Operating Revenue	2,958,409 -21,372 2,979,781	100.7% 75.1%	Salary Expense Fringe Benefits	37.1% 5.6%
Current Assets Fixed Assets Other Assets Total Assets	14,577,959 330,291 0 14,908,250	Total ChargesContract AllowanceOperating RevenueOperating Expense	2,958,409 -21,372 2,979,781 2,237,679	100.7% 75.1% 24.9%	Salary Expense Fringe Benefits Current Ratio	37.1% 5.6% 174.7
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	14,577,959 330,291 0 14,908,250 83,433	Total ChargesContract AllowanceOperating RevenueOperating ExpenseOperating Margin	2,958,409 -21,372 2,979,781 2,237,679 742,102	100.7% 75.1% 24.9% -0.2%	Salary Expense Fringe Benefits Current Ratio Days to Collect	37.1% 5.6% 174.7 136.0

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

		VOIO				
232647 CLINTON TO	OWNSHIP DIAI	_YSIS				
15918 NINETEEN MIL	E ROAD, SUIT	E 110 12/31/2021	365 Days Settled	ł		
CLINTON TOWNSHIP	0 MI 48038					
MACOMB	, IVII 40030					
NATIONAL GOVERNM		- 9				
Balance Sh			Statement		Key Performanace	Ind
Current Assets		Total Charges	4,771,337		Salary Expense	32.6%
Fixed Assets		Contract Allowance	-76,329	-1.6%	Fringe Benefits	6.2%
Other Assets			4,847,666	101.6%	Thinge Denents	0.270
—		Operating Revenue			Ourseat Datia	4.0
Total Assets	1,871,375	Operating Expense	3,687,590		Current Ratio	4.3
Current Liabilities	226,162	- p	1,160,076		Days to Collect	98.5
Long Term Liabilities	727,069		-448,912		Avg Payment Days	7.6
Total Equity	918,145	Other Expense	0	0.0%	Depreciation Rate	6.6%
Total Liab. and Equity	1,871,376	Net Profit or Loss	711,164	14.7%	Return on Equity	77.5%
232723 COLMARE	DIALYSIS					
6302 DIXIE HIGHWAY	/	12/31/2021	365 Days Settled	4		
		12/31/2021	505 Days Selled	J		
BRIDGEPORT, MI 487 SAGINAW	122					
SAGINAW						
Balance Sh	neet	Income	Statement		Key Performanace	Ind.
Current Assets	-2,318,789	Total Charges	2,383,401		Salary Expense	28.2%
Fixed Assets		Contract Allowance	-29,406	-1.2%	Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	2,412,807	101.2%		
– Total Assets	-665,923	Operating Expense	2,509,764		Current Ratio	(30.9)
- Current Liabilities	75,105	Operating Margin	-96,957	-4.0%	Days to Collect	206.0
Long Term Liabilities	565,190	Other Income	10		Avg Payment Days	3.7
					,	

All Providers

Total Equity

Total Liab. and Equity

12:47 AM

Healthcare Almanac 561-594-7551

0

(96,947)

0.0% Depreciation Rate

-4.0% Return on Equity

-1,306,217 Other Expense

-665,922 Net Profit or Loss

9.4%

7.4%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232037 000000	CE TOWNSHIP D	DIALYSIS				
120 W COMMERCE	ROAD	12/31/2021	365 Days Settled	1		
COMMERCE TOWN	SHIP, MI 48382					
OAKLAND						
NATIONAL GOVERN	MENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	581,127	Total Charges	3,035,625		Salary Expense	34.9%
Fixed Assets	628,122	Contract Allowance	6,749	0.2%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	3,028,876	99.8%		
Total Assets	1,209,249	Operating Expense	2,159,131	71.3%	Current Ratio	6.9
Current Liabilities	83,925	- Operating Margin	869,745	28.7%	Days to Collect	58.8
Long Term Liabilities	570,064	Other Income	-384,781	-12.7%	Avg Payment Days	9.6
Total Equity	555,260	Other Expense	0	0.0%	Depreciation Rate	8.5%
		-				
Total Liab. and Equity 232742 CONCERT		Net Profit or Loss	484,964	16.0%	Return on Equity	87.3%
	O MICHIGAN		484,964		Return on Equity	87.3%
232742 CONCERT 14700 FARMINGTO LIVONIA, MI 48154	O MICHIGAN	- 12/31/2021			Return on Equity	87.3%
232742 CONCERT 14700 FARMINGTON LIVONIA, MI 48154 WAYNE Balance S	O MICHIGAN N RD, SUITE 108	- 12/31/2021	365 Days Settled			nd.
232742 CONCERT 14700 FARMINGTON LIVONIA, MI 48154 WAYNE	O MICHIGAN N RD, SUITE 108	- 3 12/31/2021 Income	365 Days Settled		Key Performanace	nd. 49.9%
232742 CONCERT 14700 FARMINGTON LIVONIA, MI 48154 WAYNE Balance S Current Assets Fixed Assets	O MICHIGAN N RD, SUITE 108 Sheet 454,890	- 3 12/31/2021 Income Total Charges	365 Days Settled Statement 5,933,377	1	Key Performanace	
232742 CONCERT 14700 FARMINGTON LIVONIA, MI 48154 WAYNE Balance S Current Assets	O MICHIGAN N RD, SUITE 108 Sheet 454,890 383,686	3 12/31/2021 Income Total Charges Contract Allowance	365 Days Settled Statement 5,933,377 5,332,920	89.9% 10.1%	Key Performanace	nd. 49.9%
232742 CONCERT 14700 FARMINGTON LIVONIA, MI 48154 WAYNE Balance S Current Assets Fixed Assets Other Assets Total Assets	O MICHIGAN N RD, SUITE 108 Sheet 454,890 383,686 4,357	3 12/31/2021 Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 5,933,377 5,332,920 600,457	89.9% 10.1% 187.3%	Key Performanace I Salary Expense Fringe Benefits	nd. 49.99 7.39 0.5
232742 CONCERT 14700 FARMINGTON LIVONIA, MI 48154 WAYNE Balance S Current Assets Fixed Assets Other Assets	O MICHIGAN N RD, SUITE 108 Sheet 454,890 383,686 4,357 842,933	3 12/31/2021 Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 5,933,377 5,332,920 600,457 1,124,722	89.9% 10.1% 187.3% -87.3%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 49.99 7.39
232742 CONCERT 14700 FARMINGTON LIVONIA, MI 48154 WAYNE Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	O MICHIGAN N RD, SUITE 108 Sheet 454,890 383,686 4,357 842,933 930,430	3 12/31/2021 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 5,933,377 5,332,920 600,457 1,124,722 -524,265	89.9% 10.1% 187.3% -87.3% 20.4%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 49.99 7.39 0.5 35.6

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

202012 000000000	TONE DIALYSIS	6				
23857 GREENFIELD		12/31/2021	365 Days Settled	ł		
SOUTHFIELD, MI 48	075					
OAKLAND						
WPS - MICHIGAN						
Balance S	iheet	Income	Statement		Key Performanace I	nd.
Current Assets	16,675,349	Total Charges	13,578,365		Salary Expense	31.9%
Fixed Assets	2,694,444	Contract Allowance	14,740	0.1%	Fringe Benefits	5.9%
Other Assets	8,882,651	Operating Revenue	13,563,625	99.9%		
Total Assets	28,252,444	Operating Expense	11,456,397	84.5%	Current Ratio	25.0
Current Liabilities	667,205	Operating Margin	2,107,228	15.5%	Days to Collect	157.3
Long Term Liabilities	1,536,834	Other Income	-676	0.0%	Avg Payment Days	7.2
Total Equity	26,048,405	Other Expense	0	0.0%	Depreciation Rate	6.6%
Total Liab. and Equity	28,252,444	Net Profit or Loss	2,106,552	15.5%	Return on Equity	8.1%
232605 DAVISON [DIALYSIS	·				
1011 S STATE STRE	ET	12/31/2021				
DAVISON, MI 48423			365 Days Settled	1		
DAVIOON, IVII 40423			365 Days Settled	1		
GENESEE			365 Days Settled	1		
	AS)		365 Days Settled	1		
GENESEE	,		Statement	1	Key Performanace I	nd.
GENESEE BLUE CROSS (TEXA	Sheet		-	1	Key Performanace I Salary Expense	nd. 31.8%
GENESEE BLUE CROSS (TEXA Balance S	Sheet	Income	Statement	-2.1%	-	
GENESEE BLUE CROSS (TEXA Balance S Current Assets	2,050,576	Income Total Charges	Statement 1,964,471		Salary Expense	31.8%
GENESEE BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	Sheet 2,050,576 565,236	Income Total Charges Contract Allowance	Statement 1,964,471 -41,068	-2.1%	Salary Expense	31.8%
GENESEE BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	Sheet 2,050,576 565,236 534,906	Income Total Charges Contract Allowance Operating Revenue	Statement 1,964,471 -41,068 2,005,539	-2.1% 102.1%	Salary Expense Fringe Benefits	31.8% 5.3%
GENESEE BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 2,050,576 565,236 534,906 3,150,718	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 1,964,471 -41,068 2,005,539 1,678,262	-2.1% 102.1% 83.7%	Salary Expense Fringe Benefits Current Ratio Days to Collect	31.8% 5.3% 25.3
GENESEE BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 2,050,576 565,236 534,906 3,150,718 81,048	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 1,964,471 -41,068 2,005,539 1,678,262 327,277	-2.1% 102.1% 83.7% 16.3% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	31.8% 5.3% 25.3 114.1

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232520 DEARBORN	DIALYSIS					
1185 MONROE STREE	ΞT	12/31/2021	365 Days Settled	t		
DEARBORN, MI 48124	Ļ					
WAYNE						
HCSC OF MICHIGAN						
Balance She	eet	Income	Statement		Key Performanace I	nd.
Current Assets	8,074,715	Total Charges	4,131,733		Salary Expense	34.1%
Fixed Assets	1,675,891	Contract Allowance	-25,785	-0.6%	Fringe Benefits	6.0%
Other Assets	7,487,234	Operating Revenue	4,157,518	100.6%		
Total Assets	17,237,840	Operating Expense	3,425,492	82.4%	Current Ratio	31.7
Current Liabilities	254,500	Operating Margin	732,026	17.6%	Days to Collect	89.3
Long Term Liabilities	1,325,881	Other Income	-7,494	-0.2%	Avg Payment Days	9.5
Total Equity	15,657,458	Other Expense	0	0.0%	Depreciation Rate	11.6%
Total Liab. and Equity	17,237,839	Net Profit or Loss	724,532	17.4%	Return on Equity	4.6%
232653 DEARBORN	HOME AT HO	ME				
22030 PARK STREET		12/31/2021	365 Days Settled	ł		
DEARBORN, MI 48124	Ļ					
WAYNE						
Balance She	eet	Income	Statement		Key Performanace I	nd.
Current Assets	-3,235,790	Total Charges	3,940,233		Salary Expense	25.2%
Fixed Assets	227,714	Contract Allowance	87,796	2.2%	Fringe Benefits	4.3%
Other Assets	0	Operating Revenue	3,852,437	97.8%		
Total Assets	-3,008,076	Operating Expense	2,884,034	74.9%	Current Ratio	(12.0)
Current Liabilities	269,403	Operating Margin	968,403	25.1%	Days to Collect	135.2
Long Town Link Rd -	105 070		0.40,000	0.001		

Long Term Liabilities

Total Liab. and Equity

Total Equity

2/13/2024

-240,609

727,794

0

-6.2% Avg Payment Days

0.0% Depreciation Rate

18.9% Return on Equity

195,978 Other Income

-3,473,455 Other Expense

-3,008,074 Net Profit or Loss

4.6

9.0%

-21.0%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232694 DEARBOR	N KIDNEY CEN	TER				
5111 AUTO CLUB D	R, STE 120	12/31/2021	365 Days Settled	I		
DEARBORN, MI 481	26					
WAYNE						
WPS MI						
Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	734,894	Total Charges	4,109,454		Salary Expense	39.9%
Fixed Assets	261,333	Contract Allowance	210,703	5.1%	Fringe Benefits	13.2%
Other Assets	230,909	Operating Revenue	3,898,751	94.9%		
Total Assets	1,227,136	Operating Expense	3,004,033	77.1%	Current Ratio	1.4
Current Liabilities	517,010	Operating Margin	894,718	22.9%	Days to Collect	4.7
Long Term Liabilities	223,484	Other Income	0	0.0%	Avg Payment Days	19.0
Total Equity	486,641	Other Expense	0	0.0%	Depreciation Rate	13.1%
Total Liab. and Equity	1,227,135	Net Profit or Loss	894,718	22.9%	Return on Equity	183.9%
232720 DETROIT		र				
13437 SCHAEFER H	IWY	12/31/2021	365 Days Settled	l		
DETROIT, MI 48227						
WAYNE						
Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	429,484	Total Charges	1,928,408		Salary Expense	29.2%
Fixed Assets	661,607	Contract Allowance	165,232	8.6%	Fringe Benefits	9.9%
Other Assets	797,560	Operating Revenue	1,763,176	91.4%		
Total Assets	1,888,651	Operating Expense	2,607,804	147.9%	Current Ratio	0.1
Current Liabilities	3,821,413	Operating Margin	-844,628	-47.9%	Days to Collect	1.6
Long Term Liabilities	710,877	Other Income	0	0.0%	Avg Payment Days	18.8
Total Equity	-2,643,640	Other Expense	0	0.0%	Depreciation Rate	15.6%
Total Liab. and Equity	1,888,650	Net Profit or Loss	(844,628)	-47.9%	Return on Equity	31.9%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232345 DEVOS CH	ILDREN'S HOSI	PITAL ESRD UNIT				
35 MICHIGAN ST NE	, STE 3121	Cost Repor	t not filed.			
GRAND RAPIDS, MI	49503					
KENT						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
232734 DIALYSIS	CARE CENTER	FREMONT				
1454 W MAIN ST		12/31/2021	365 Days Settle	d		
FREMONT, MI 49412	2					
NEWAYGO						
WPS MI						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	214,351	Total Charges	1,178,434		Salary Expense	44.7%
Fixed Assets	436,024	Contract Allowance	0	0.0%	Fringe Benefits	5.5%
Other Assets	6,000	Operating Revenue	1,178,434	100.0%		
Total Assets	656,375	Operating Expense	1,331,644	113.0%	Current Ratio	0.3
Current Liabilities	680,562	Operating Margin	-153,210	-13.0%	Days to Collect	7.2
Long Term Liabilities	7,040	Other Income	0	0.0%	Avg Payment Days	10.1
Total Equity	-31,227	Other Expense	0	0.0%	Depreciation Rate	5.9%
Total Liab. and Equity	656,375	Net Profit or Loss	(153,210)	-13.0%	Return on Equity	490.6%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232712 DIALYSIS CENTERS OF MICHIGAN

24931 KELLY RD

12/31/2021 365 Days Settled

EASTPOINTE, MI 48021

MACOMB

Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	616,939	Total Charges	3,374,652		Salary Expense	33.2%
Fixed Assets	684,702	Contract Allowance	340,737	10.1%	Fringe Benefits	12.1%
Other Assets	292,363	Operating Revenue	3,033,915	89.9%		
Total Assets	1,594,004	Operating Expense	2,784,486	91.8%	Current Ratio	0.6
Current Liabilities	1,033,651	Operating Margin	249,429	8.2%	Days to Collect	1.4
Long Term Liabilities	281,770	Other Income	18,754	0.6%	Avg Payment Days	18.5
Total Equity	278,584	Other Expense	0	0.0%	Depreciation Rate	12.2%
Total Liab. and Equity	1,594,005	Net Profit or Loss	268,183	8.8%	Return on Equity	96.3%

232592 DOWNRIVER KIDNEY CENTER

5600 ALLEN ROAD

12/31/2021 365 Days Settled

ALLEN PARK, MI 48101

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	-814,800	Total Charges	3,614,082		Salary Expense	31.9%
Fixed Assets	889,474	Contract Allowance	-75,557	-2.1%	Fringe Benefits	7.1%
Other Assets	7,713,275	Operating Revenue	3,689,639	102.1%		
Total Assets	7,787,949	Operating Expense	3,092,527	83.8%	Current Ratio	(5.9)
Current Liabilities	138,253	Operating Margin	597,112	16.2%	Days to Collect	96.0
Long Term Liabilities	584,435	Other Income	66	0.0%	Avg Payment Days	4.6
Total Equity	7,065,262	Other Expense	0	0.0%	Depreciation Rate	15.4%
Total Liab. and Equity	7,787,950	Net Profit or Loss	597,178	16.2%	Return on Equity	8.5%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232718 EAST CHIN	IA DIALYSIS					
4180 HOSPITAL DR		12/31/2021	365 Days Settled	ł		
EAST CHINA, MI 480)54					
SAINT CLAIR						
WPS MI						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	432,743	Total Charges	1,791,117		Salary Expense	29.7%
Fixed Assets	1,777,052	Contract Allowance	52,980	3.0%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	1,738,137	97.0%		
Total Assets	2,209,795	Operating Expense	1,991,504	114.6%	Current Ratio	4.4
Current Liabilities	97,721	Operating Margin	-253,367	-14.6%	Days to Collect	122.5
Long Term Liabilities	1,184,364	Other Income	107,494	6.2%	Avg Payment Days	12.2
Total Equity	927,711	Other Expense	0	0.0%	Depreciation Rate	8.4%
Total Liab. and Equity	2,209,796	Net Profit or Loss	(145,873)	-8.4%	Return on Equity	-15.7%
232631 EAST DEA	RBORN DIALYS	SIS				
13200 WEST WARR	EN AVE	12/31/2021	365 Days Settled	ł		
DEARBORN, MI 4812	26					
WAYNE						
BLUE CROSS (TEXA						
Balance S	AS)					
Balance		Income	Statement		Key Performanace	Ind.
Current Assets	heet	Income Total Charges	Statement 3,099,354		Key Performanace Salary Expense	Ind. 32.2%
	h eet 1,939,531			-2.2%	-	
Current Assets	h eet 1,939,531	Total Charges	3,099,354	-2.2% 102.2%	Salary Expense	32.2%
Current Assets Fixed Assets	1,939,531 1,154,359	Total Charges Contract Allowance	3,099,354 -69,682	102.2%	Salary Expense	32.2%
Current Assets Fixed Assets Other Assets	5 heet 1,939,531 1,154,359 0	Total Charges Contract Allowance Operating Revenue	3,099,354 -69,682 3,169,036	102.2% 96.1%	Salary Expense Fringe Benefits	32.2% 5.9%
Current Assets Fixed Assets Other Assets Total Assets	Sheet 1,939,531 1,154,359 0 3,093,890	Total Charges Contract Allowance Operating Revenue Operating Expense	3,099,354 -69,682 3,169,036 3,044,863	102.2% 96.1% 3.9%	Salary Expense Fringe Benefits Current Ratio	32.2% 5.9% 14.8
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 1,939,531 1,154,359 0 3,093,890 130,788	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	3,099,354 -69,682 3,169,036 3,044,863 124,173	102.2% 96.1% 3.9% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	32.2% 5.9% 14.8 155.3

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232567 EASTPOIN	TE DIALYSIS C	ENTER				
21400 KELLY ROAD		12/31/2021	365 Days Settle	b		
EASTPOINTE, MI 48	021					
МАСОМВ						
NATIONAL GOVERN	MENT SERVICI	ES				
Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	863,174,105	Total Charges	22,643,655		Salary Expense	31.5%
Fixed Assets	1,259,222,900	Contract Allowance	16,700,009	73.8%	Fringe Benefits	6.4%
Other Assets	1,650,001,037	Operating Revenue	5,943,646	26.2%		
Total Assets	3,772,398,042	Operating Expense	5,511,443	92.7%	Current Ratio	0.9
Current Liabilities	1,013,026,065	Operating Margin	432,203	7.3%	Days to Collect	63,808.5
Long Term Liabilities	1,175,923,280	Other Income	0	0.0%	Avg Payment Days	39,292.5
Total Equity	1,583,448,697	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	3,772,398,042	Net Profit or Loss	432,203	7.3%	Return on Equity	0.0%
232681 ELIZABET	H C HOSICK DIA	ALYSIS CENTER				
224 PARK AVENUE		6/30/2021 3	365 Days Settled			
FRANKFORT, MI 49	635					
BENZIE						
WPS IN						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	3,795,951	Total Charges	2,729,296		Salary Expense	44.4%
Fixed Assets	775,909	Contract Allowance	1,975,138	72.4%	Fringe Benefits	0.0%
Other Assets	251,162	Operating Revenue	754,158	27.6%		
Total Assets	4,823,022	Operating Expense	629,275	83.4%	Current Ratio	8.0
Current Liabilities	475,145	Operating Margin	124,883	16.6%	Days to Collect	1,345.2
Long Term Liabilities	129,231	Other Income	0	0.0%	Avg Payment Days	230.1
Total Equity	4,218,646	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	4,823,022	Net Profit or Loss	124,883	16.6%	Return on Equity	3.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232584 ENGLISH V	/ILLAGE DIALY	SIS				
11707 WHITTIER AV	'ENUE	12/31/2021	365 Days Settled	t		
DETROIT, MI 48224						
WAYNE						
NATIONAL GOVERN	IMENT SERVICI	ES				
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-6,964,506	Total Charges	3,551,126		Salary Expense	28.7%
Fixed Assets	3,161,405	Contract Allowance	-56,610	-1.6%	Fringe Benefits	4.9%
Other Assets	4,586,357	Operating Revenue	3,607,736	101.6%		
Total Assets	783,256	Operating Expense	3,627,954	100.6%	Current Ratio	(26.6)
Current Liabilities	261,750	Operating Margin	-20,218	-0.6%	Days to Collect	127.9
Long Term Liabilities	2,015,255	Other Income	-14,174	-0.4%	Avg Payment Days	4.3
Total Equity	-1,493,747	Other Expense	0	0.0%	Depreciation Rate	9.2%
Total Liab. and Equity	783,258	Net Profit or Loss	(34,392)	-1.0%	Return on Equity	2.3%
232719 FASHION S	SQUARE DIALY	SIS				
232719 FASHION S	SQUARE DIALY		365 Days Settled	ł		
			365 Days Settled	ł		
5641 BAY RD			365 Days Settled	Ŀ		
5641 BAY RD SAGINAW, MI 48604			365 Days Settled	t		
5641 BAY RD SAGINAW, MI 48604 SAGINAW		12/31/2021	365 Days Settled	t	Key Performanace	Ind.
5641 BAY RD SAGINAW, MI 48604 SAGINAW WPS MI	Sheet	12/31/2021	·	t	Key Performanace Salary Expense	Ind. 25.8%
5641 BAY RD SAGINAW, MI 48604 SAGINAW WPS MI Balance S	Sheet	12/31/2021 Income Total Charges	Statement	12.4%	-	
5641 BAY RD SAGINAW, MI 48604 SAGINAW WPS MI Balance S Current Assets	S heet 722,700	12/31/2021 Income Total Charges	Statement 2,896,902		Salary Expense	25.8%
5641 BAY RD SAGINAW, MI 48604 SAGINAW WPS MI Balance S Current Assets Fixed Assets	S heet 722,700 1,247,385	12/31/2021 Income Total Charges Contract Allowance	Statement 2,896,902 359,919	12.4%	Salary Expense Fringe Benefits	25.8%
5641 BAY RD SAGINAW, MI 48604 SAGINAW WPS MI Balance S Current Assets Fixed Assets Other Assets	S heet 722,700 1,247,385 0	12/31/2021 Income Total Charges Contract Allowance Operating Revenue	Statement 2,896,902 359,919 2,536,983	12.4% 87.6%	Salary Expense Fringe Benefits Current Ratio	25.8% 5.1%
5641 BAY RD SAGINAW, MI 48604 SAGINAW WPS MI Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 722,700 1,247,385 0 1,970,085	12/31/2021 Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 2,896,902 359,919 2,536,983 2,544,809	12.4% 87.6% 100.3% -0.3%	Salary Expense Fringe Benefits Current Ratio	25.8% 5.1% 10.0
5641 BAY RD SAGINAW, MI 48604 SAGINAW WPS MI Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	Sheet 722,700 1,247,385 0 1,970,085 72,205	12/31/2021 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 2,896,902 359,919 2,536,983 2,544,809 -7,826	12.4% 87.6% 100.3% -0.3%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	25.8% 5.1% 10.0 442.5

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232635 FENTON D	IALYSIS					
17420 SILVER PARK	WAY	12/31/2021	365 Days Settled	b		
FENTON, MI 48430						
GENESEE						
NATIONAL GOVERN	MENT SERVIC	ES				
Balance S	Sheet	Income	e Statement		Key Performanace	nd.
Current Assets	5,837,218	Total Charges	3,329,538		Salary Expense	35.1%
Fixed Assets	993,841	Contract Allowance	-42,291	-1.3%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	3,371,829	101.3%		
Total Assets	6,831,059	Operating Expense	2,707,632	80.3%	Current Ratio	42.2
Current Liabilities	138,250	Operating Margin	664,197	19.7%	Days to Collect	93.5
Long Term Liabilities	521,418	Other Income	-1,547	0.0%	Avg Payment Days	7.9
Total Equity	6,171,391	Other Expense	0	0.0%	Depreciation Rate	8.6%
Total Liab. and Equity	6,831,059	Net Profit or Loss	662,650	19.7%	Return on Equity	10.7%
232608 FLINT DIAI	LYSIS CENTER					
ONE HURLEY PLAZ	A, SUITE 115	12/31/2021	365 Days Settled	b		
FLINT, MI 48504						
GENESEE						
NATIONAL GOVERN		= 9				
Balance S			e Statement		Key Performanace	nd.
Current Assets		Total Charges	7,736,846		Salary Expense	26.5%
Fixed Assets	570,164	_	-226,033	-2.9%	Fringe Benefits	6.1%
Other Assets	14,818,928	Operating Revenue	7,962,879	102.9%	-	
Total Assets	22,593,302	Operating Expense	5,717,050		Current Ratio	32.4
Current Liabilities	222,179	Operating Margin	2,245,829		Days to Collect	94.8
Long Term Liabilities	238,645	Other Income	14		Avg Payment Days	4.2
Total Equity	22,132,477	Other Expense	0		Depreciation Rate	14.9%
Total Liab. and Equity	22,593,301	Net Profit or Loss	2,245,843		Return on Equity	10.1%
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All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232601 FLUSHING	DIALYSIS					
3469 PIERSON PLA	CE	12/31/2021	365 Days Settled	b		
FLUSHING, MI 4843	3					
GENESEE						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	5,592,040	Total Charges	3,968,956		Salary Expense	33.4%
Fixed Assets	1,339,591	Contract Allowance	-20,115	-0.5%	Fringe Benefits	7.7%
Other Assets	0	Operating Revenue	3,989,071	100.5%		
Total Assets	6,931,631	Operating Expense	3,069,334	76.9%	Current Ratio	60.5
Current Liabilities	92,424	Operating Margin	919,737	23.1%	Days to Collect	60.1
Long Term Liabilities	799,488	Other Income	7	0.0%	Avg Payment Days	7.3
Total Equity	6,039,720	Other Expense	0	0.0%	Depreciation Rate	5.9%
Total Liab. and Equity	6,931,632	Net Profit or Loss	919,744	23.1%	Return on Equity	15.2%
232580 FMC DIAL	SIS SERVICES	-BEWICK				
7733 E JEFFERSON	, STE 120	12/31/2021	365 Days Settled	b		
DETROIT, MI 48214						
WAYNE						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-10,710,156	Total Charges	4,432,963		Salary Expense	35.2%
Fixed Assets	921,093	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
Other Assets	2,904,523	Operating Revenue	4,432,963	100.0%		
Total Assets	-6,884,540	Operating Expense	4,307,045	97.2%	Current Ratio	1.6
Current Liabilities	-6,884,540	Operating Margin	125,918	2.8%	Days to Collect	89.1
	0	Other Income	-2	0.0%	Avg Payment Days	0.0
Long Term Liabilities						
Long Term Liabilities	0	Other Expense	0	0.0%	Depreciation Rate	21.4%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232630 FMC DIAL		-CHESTERFIELD				
48656 GRATIOT AVE	ENUE	12/31/2021	365 Days Settled	ł		
CHESTERFIELD, MI	48051					
МАСОМВ						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	Statement		Key Performanace I	nd.
Current Assets	4,120,680	Total Charges	2,063,708		Salary Expense	37.1%
Fixed Assets	281,619	Contract Allowance	0	0.0%	Fringe Benefits	9.8%
Other Assets	583,863	Operating Revenue	2,063,708	100.0%		
Total Assets	4,986,162	Operating Expense	1,963,716	95.2%	Current Ratio	0.8
Current Liabilities	4,986,162	Operating Margin	99,992	4.8%	Days to Collect	86.1
Long Term Liabilities	0	Other Income	-2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	11.0%
Total Liab. and Equity	4,986,162	Net Profit or Loss	99,990	4.8%	Return on Equity	0.0%
232554 FMC DIAL	SIS SERVICES	-CLINTON				
35351-A GRATIOT A	VE	12/31/2021	365 Days Settled	ł		
CLINTON TOWNSHI	P, MI 48035					
MACOMB						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	9,926,182	Total Charges	4,976,244		Salary Expense	37.9%
Fixed Assets	511,589	Contract Allowance	0	0.0%	Fringe Benefits	8.8%
Other Assets	5,327,465	Operating Revenue	4,976,244	100.0%		
Total Assets	15,765,236	Operating Expense	3,985,770	80.1%	Current Ratio	0.6
Current Liabilities	15,765,237	Operating Margin	990,474	19.9%	Days to Collect	89.4
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	15,765,237	Net Profit or Loss	990,475	19.9%	Return on Equity	0.0%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232651 FMC DIAL	SIS SERVICES	-DUNDEE					
129 HELLE BLVD	129 HELLE BLVD 12/31/2021 365 Days Settled						
DUNDEE, MI 48131							
MONROE							
NATIONAL GOVERN	MENT SERVICE	ES					
Balance Sheet Income Statement					Key Performanace	Ind.	
Current Assets	-249,722	Total Charges	2,282,422		Salary Expense	35.5%	
Fixed Assets	274,040	Contract Allowance	0	0.0%	Fringe Benefits	4.8%	
Other Assets	413,341	Operating Revenue	2,282,422	100.0%			
Total Assets	437,659	Operating Expense	1,615,214	70.8%	Current Ratio	(0.6)	
Current Liabilities	437,657	Operating Margin	667,208	29.2%	Days to Collect	168.3	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	10.4%	
Total Liab. and Equity	437,657	Net Profit or Loss	667,208	29.2%	Return on Equity	0.0%	
232503 FMC DIAL	SIS SERVICES	EAST DETROIT					
22151 MOROSS RO	AD	12/31/2021	365 Days Settled	b			
DETROIT, MI 48236							
WAYNE							
BLUE CROSS (TEXA	AS)						
Balance S	sheet	Income	Statement		Key Performanace	Ind.	
Current Assets	-8,552,446	Total Charges	1,927,135		Salary Expense	36.1%	
Fixed Assets	411,319	Contract Allowance	0	0.0%	Fringe Benefits	9.6%	
Other Assets	8,580,979	Operating Revenue	1,927,135	100.0%			
Total Assets	439,852	Operating Expense	2,200,108	114.2%	Current Ratio	(19.4)	
Current Liabilities	439,852	Operating Margin	-272,973	-14.2%	Days to Collect	104.4	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	14.5%	
Total Liab. and Equity	439,852	Net Profit or Loss	(272,973)	-14.2%	Return on Equity	0.0%	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232633 FMC DIAL	SIS SERVICES	-KALAMAZOO EAST				
2901 E KILGORE RC	DAD	12/31/2021	365 Days Settled	b		
KALAMAZOO, MI 490	001					
KALAMAZOO						
BLUE CROSS (TEN	NESSEE)					
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	4,462,088	Total Charges	2,773,026		Salary Expense	39.7%
Fixed Assets	467,309	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	459,813	- Operating Revenue	2,773,026	100.0%		
Total Assets	5,389,210	Operating Expense	2,401,425	86.6%	Current Ratio	0.8
Current Liabilities	5,389,209	- Operating Margin	371,601	13.4%	Days to Collect	102.0
Long Term Liabilities	0	Other Income	-2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	7.4%
Total Liab. and Equity	5,389,209	- Net Profit or Loss	371,599	13.4%	Return on Equity	0.0%
232634 FMC DIAL	SIS SERVICES	-LANSING CENTRAL				
232634 FMC DIALY			365 Days Settled	ť		
			365 Days Settled	t		
2710 S WASHINGTC			365 Days Settled	b		
2710 S WASHINGTC LANSING, MI 48910	ON, SUITE 100		365 Days Settled	b		
2710 S WASHINGTO LANSING, MI 48910 INGHAM	N, SUITE 100 NESSEE)	12/31/2021	365 Days Settled	d	Key Performanace	Ind.
2710 S WASHINGTO LANSING, MI 48910 INGHAM BLUE CROSS (TENN	N, SUITE 100 NESSEE) S heet	12/31/2021		d	Key Performanace Salary Expense	
2710 S WASHINGTO LANSING, MI 48910 INGHAM BLUE CROSS (TENN Balance S	N, SUITE 100 NESSEE) S heet	12/31/2021 Income	Statement	d 0.0%	-	35.5%
2710 S WASHINGTO LANSING, MI 48910 INGHAM BLUE CROSS (TENN Balance S Current Assets	N, SUITE 100 NESSEE) 5 heet 2,027,859	12/31/2021 Income Total Charges	Statement 5,945,895		Salary Expense	35.5%
2710 S WASHINGTO LANSING, MI 48910 INGHAM BLUE CROSS (TENN Balance S Current Assets Fixed Assets	N, SUITE 100 NESSEE) Sheet 2,027,859 1,140,320	12/31/2021 Income Total Charges Contract Allowance	Statement 5,945,895 0	0.0%	Salary Expense Fringe Benefits	Ind. 35.5% 9.4% 0.5
2710 S WASHINGTO LANSING, MI 48910 INGHAM BLUE CROSS (TENN Balance S Current Assets Fixed Assets Other Assets	N, SUITE 100 NESSEE) Sheet 2,027,859 1,140,320 1,175,021	12/31/2021 Income Total Charges Contract Allowance Operating Revenue	Statement 5,945,895 0 5,945,895	0.0% 100.0% 86.8%	Salary Expense Fringe Benefits	35.5% 9.4%
2710 S WASHINGTO LANSING, MI 48910 INGHAM BLUE CROSS (TENN Balance S Current Assets Fixed Assets Other Assets Total Assets	N, SUITE 100 NESSEE) Sheet 2,027,859 1,140,320 1,175,021 4,343,200	12/31/2021 Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 5,945,895 0 5,945,895 5,163,414	0.0% 100.0% 86.8% 13.2%	Salary Expense Fringe Benefits Current Ratio	35.5% 9.4% 0.5
2710 S WASHINGTO LANSING, MI 48910 INGHAM BLUE CROSS (TENN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	N, SUITE 100 NESSEE) Sheet 2,027,859 1,140,320 1,175,021 4,343,200 4,343,199	12/31/2021 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 5,945,895 0 5,945,895 5,163,414 782,481	0.0% 100.0% 86.8% 13.2% 1.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	35.5% 9.4% 0.5 47.7

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232509 FMC DIAL	SIS SERVICES	-PORT HURON				
2607 ELECTRIC AVE	ENUE	12/31/2021	365 Days Settled	ł		
PORT HURON, MI 4	3060					
SAINT CLAIR						
BLUE CROSS (TEX	AS)					
Balance S	iheet	Income	Statement		Key Performanace I	nd.
Current Assets	22,634,128	Total Charges	5,941,645		Salary Expense	35.9%
Fixed Assets	432,244	Contract Allowance	0	0.0%	Fringe Benefits	10.8%
Other Assets	3,702,364	- Operating Revenue	5,941,645	100.0%		
Total Assets	26,768,736	Operating Expense	4,693,340	79.0%	Current Ratio	0.8
Current Liabilities	26,768,738	- Operating Margin	1,248,305	21.0%	Days to Collect	84.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	12.4%
Total Liab. and Equity	26,768,738	- Net Profit or Loss	1,248,305	21.0%	Return on Equity	0.0%
232523 FMC DIAL	SIS SERVICES	-ROMEO PLANK				
46591 ROMEO PLAN	NK, SUITE 101	12/31/2021	365 Days Settled	ł		
MACOMB, MI 48044						
MACOMB						
BLUE CROSS (TEX						
Balance Sheet						
Balance	,	Income	Statement		Key Performanace I	nd.
Balance s Current Assets	Sheet	Income Total Charges	Statement 1,665,222		Key Performanace I Salary Expense	nd. 35.5%
	Sheet			0.0%	-	
Current Assets	Sheet 7,856,796	Total Charges	1,665,222	0.0% 100.0%	Salary Expense	35.5%
Current Assets Fixed Assets	Sheet 7,856,796 312,551	Total Charges Contract Allowance	1,665,222 0	100.0%	Salary Expense	35.5%
Current Assets Fixed Assets Other Assets	Sheet 7,856,796 312,551 4,318,136	Total Charges Contract Allowance Operating Revenue	1,665,222 0 1,665,222	100.0% 100.2%	Salary Expense Fringe Benefits	35.5% 12.3%
Current Assets Fixed Assets Other Assets Total Assets	Sheet 7,856,796 312,551 4,318,136 12,487,483	Total Charges Contract Allowance Operating Revenue Operating Expense	1,665,222 0 1,665,222 1,668,594	100.0% 100.2% -0.2%	Salary Expense Fringe Benefits Current Ratio	35.5% 12.3% 0.6
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 7,856,796 312,551 4,318,136 12,487,483 12,487,483	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	1,665,222 0 1,665,222 1,668,594 -3,372	100.0% 100.2% -0.2% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	35.5% 12.3% 0.6 73.5

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232555 FMC DIALYSIS SERVICES-ROMULUS								
11200 METRO AIRP	ORT CENTER D	R 12/31/2021	365 Days Settled	d				
ROMULUS, MI 48174	4							
WAYNE								
BLUE CROSS (TEXA	AS)							
Balance S	Sheet	Income	Statement		Key Performanace I	nd.		
Current Assets	4,082,339	Total Charges	1,868,929		Salary Expense	41.3%		
Fixed Assets	273,028	Contract Allowance	0	0.0%	Fringe Benefits	7.2%		
Other Assets	307,887	Operating Revenue	1,868,929	100.0%				
Total Assets	4,663,254	Operating Expense	1,520,839	81.4%	Current Ratio	0.9		
Current Liabilities	4,663,256	Operating Margin	348,090	18.6%	Days to Collect	67.1		
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0		
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	10.8%		
Total Liab. and Equity	4,663,256	Net Profit or Loss	348,089	18.6%	Return on Equity	0.0%		
232627 FMC DIAL	YSIS SERVICES	-SHELBY						
56065 VAN DYKE A\	/ENUE	12/31/2021	365 Days Settlee	d				
SHELBY TOWNSHIF	P, MI 48316							
MACOMB								
BLUE CROSS (TEXA	AS)							
Balance S	Sheet	Income	Statement		Key Performanace I	nd.		
Current Assets	4,575,444	Total Charges	3,856,157		Salary Expense	35.2%		
Fixed Assets	285,840	Contract Allowance	0	0.0%	Fringe Benefits	9.3%		
Other Assets	763,944	Operating Revenue	3,856,157	100.0%				
Total Assets	5,625,228	Operating Expense	3,009,593	78.0%	Current Ratio	0.8		
Current Liabilities	5,625,228	Operating Margin	846,564	22.0%	Days to Collect	85.4		
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0		
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	15.6%		
Total Liab. and Equity	5,625,228	Net Profit or Loss	846,564	22.0%	Return on Equity	0.0%		

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232620 FMC DIAL	SIS SERVICES	-TAWAS BAY				
1698 EAST HURON		12/31/2021	365 Days Settled	b		
EAST TAWAS, MI 48	730					
IOSCO						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	4,655,759	Total Charges	2,102,406		Salary Expense	39.5%
Fixed Assets	191,553	Contract Allowance	0	0.0%	Fringe Benefits	8.5%
Other Assets	402,608	Operating Revenue	2,102,406	100.0%		
Total Assets	5,249,920	Operating Expense	1,568,892	74.6%	Current Ratio	0.9
Current Liabilities	5,249,921	Operating Margin	533,514	25.4%	Days to Collect	68.1
Long Term Liabilities	0	Other Income	-2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	7.3%
Total Liab. and Equity	5,249,921	Net Profit or Loss	533,512	25.4%	Return on Equity	0.0%
232530 FMC DIAL	SIS SERVICES	-UNIVERSITY				
18430 LIVERNOIS		12/31/2021	365 Days Settled	b		
DETROIT, MI 48221						
WAYNE						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	-8,296,078	Total Charges	2,950,366		Salary Expense	40.7%
Fixed Assets	329,976	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	6,306,521	Operating Revenue	2,950,366	100.0%		
Total Assets	-1,659,581	Operating Expense	3,517,405	119.2%	Current Ratio	5.0
Current Liabilities	-1,659,580	Operating Margin	-567,039	-19.2%	Days to Collect	185.7
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	25.6%
Total Liab. and Equity	-1,659,580	Net Profit or Loss	(567,040)	-19.2%	Return on Equity	0.0%

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

SIS SERVICES	-WARREN				
٩D	12/31/2021	365 Days Settled	b		
AS)					
heet	Income	Statement		Key Performanace I	nd.
3,595,044	Total Charges	4,681,178		Salary Expense	39.8%
426,713	Contract Allowance	0	0.0%	Fringe Benefits	10.2%
3,879,764	Operating Revenue	4,681,178	100.0%		
7,901,521	Operating Expense	3,686,011	78.7%	Current Ratio	0.5
7,901,522	Operating Margin	995,167	21.3%	Days to Collect	84.5
0	Other Income	-2	0.0%	Avg Payment Days	0.0
0	Other Expense	0	0.0%	Depreciation Rate	10.4%
7,901,522	Net Profit or Loss	995,165	21.3%	Return on Equity	0.0%
SIS SERVICES	WEST ANN ARBOR				
VD	12/30/2021	364 Days Settled	b		
03					
AS)					
heet	Income	Statement		Key Performanace I	nd.
1,384,521	Total Charges	737,801		Salary Expense	30.3%
118,658	Contract Allowance	0	0.0%	Fringe Benefits	4.6%
52,835	Operating Revenue	737,801	100.0%		
1,556,014	Operating Expense	961,899	130.4%	Current Ratio	0.9
1,556,014	Operating Margin	-224,098	-30.4%	Days to Collect	8.4
0	Other Income	2	0.0%	Avg Payment Days	0.0
0					
0	Other Expense	0	0.0%	Depreciation Rate	45.4%
	AD AS) heet 3,595,044 426,713 3,879,764 7,901,522 0 0 7,901,522 0 0 7,901,522 VD 03 AS) heet 1,384,521 118,658 52,835 1,556,014 1,556,014	AS) Income 3,595,044 Total Charges 426,713 Contract Allowance 3,879,764 Operating Revenue 3,879,764 Operating Revenue 7,901,521 Operating Margin 0 Other Income 0 Other Expense 7,901,522 Net Profit or Loss VD 12/30/2021 03 12/30/2021 NS) Income 1,384,521 Total Charges 118,658 Contract Allowance 52,835 Operating Revenue 1,556,014 Operating Expense 1,556,014 Operating Expense	AD 12/31/2021 365 Days Settled NS Income Statement 3,595,044 Total Charges 4,681,178 426,713 Contract Allowance 0 3,879,764 Operating Revenue 4,681,178 7,901,521 Operating Expense 3,686,011 7,901,522 Operating Margin 995,167 0 Other Income -2 0 Other Income -2 0 Other Income -2 0 Other Expense 0 7,901,522 Net Profit or Loss 995,165 VD 12/30/2021 364 Days Settled 03 12/30/2021 364 Days Settled 03 118,658 Contract Allowance 0 1,384,521 Total Charges 737,801 118,658 Contract Allowance 0 52,835 Operating Revenue 737,801 118,658 Operating Revenue 737,801 118,658 Operating Expense 961,899 1,556,014 Operating Margin -224,098	ND 12/31/2021 365 Days Settled Income Statement 3,595,044 Total Charges 4,681,178 426,713 Contract Allowance 0 0.0% 3,879,764 Operating Revenue 4,681,178 100.0% 3,879,764 Operating Expense 3,686,011 78.7% 7,901,522 Operating Margin 995,167 21.3% 0 Other Income -2 0.0% 7,901,522 Operating Kapense 0 0.0% 7,901,522 Operating Carpense 0 0.0% 0 Other Income -2 0.0% 7,901,522 Net Profit or Loss 995,165 21.3% Sisservices-vestation of Loss Automation of Loss Other Expense Other Statement Automation of Loss Sistext Income Statement Income Statement 1,384,521 Total Charges 737,801 118,658 Contract Allowance 0	ND 12/31/2021 365 Days Settled heet Income Statement Key Performanace I 3,595,044 Total Charges 4,681,178 Salary Expense 426,713 Contract Allowance 0 0.0% Fringe Benefits 3,879,764 Operating Revenue 4,681,177 100.0% Trouge Benefits 3,879,764 Operating Revenue 4,681,177 100.0% Trouge Benefits 7,901,522 Operating Margin 995,167 21.3% Days to Collect 0 Other Income -2 0.0% Avg Payment Days 0 Other Income -2 0.0% Depreciation Rate 7,901,522 Net Profit or Loss 995,165 21.3% Return on Equity 7/SUS SERVICES-WEST ANN ARBOR 21/30/2021 364 Days Settled 03 No Salary Expense 1 ND 12/30/2021 364 Days Settled Salary Expense I Salary Expense I ND 12/30/2021 364 Days Settled Salary Expense I Salary Expense I 1,384,521

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232732 FRESENIU	S KIDNEY CARI	E-BERKLEY				
2624 11 MILE ROAD)	12/31/2021	365 Days Settled	t		
BERKLEY, MI 48072						
OAKLAND						
WPS MI						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,774,104	Total Charges	9,916,162		Salary Expense	42.8%
Fixed Assets	795,046	Contract Allowance	0	0.0%	Fringe Benefits	11.1%
Other Assets	1,494,360	Operating Revenue	9,916,162	100.0%		
Total Assets	4,063,510	Operating Expense	6,051,884	61.0%	Current Ratio	0.4
Current Liabilities	4,063,510	Operating Margin	3,864,278	39.0%	Days to Collect	113.3
Long Term Liabilities	0	Other Income	100,731	1.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	20.7%
Total Liab. and Equity	4,063,510	Net Profit or Loss	3,965,009	40.0%	Return on Equity	0.0%
232730 FRESENIU	S KIDNEY CARI	E-BH ROCHESTER H	ILLS			
6700 NORTH ROCH	ESTER ROAD	12/31/2021	365 Days Settled	t		
ROCHESTER HILLS	, MI 48306					
OAKLAND						
WPS MI						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	211,307	Total Charges	788,186		Salary Expense	43.9%
Fixed Assets	100,858	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	233,355	Operating Revenue	788,186	100.0%		
Total Assets	545,520	Operating Expense	1,095,688	139.0%	Current Ratio	0.4
				/		
Current Liabilities	545,519	Operating Margin	-307,502	-39.0%	Days to Collect	143.8
Current Liabilities Long Term Liabilities	545,519 0	Operating Margin Other Income	-307,502 12,907		Days to Collect Avg Payment Days	143.8 0.0
	_			1.6%	-	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232673 FRESENIUS KIDNEY CARE-DAVISION HOME 2031 FAIRWAY DRIVE 12/31/2021 365 Days Settled DAVISON, MI 48423 GENESEE NATIONAL GOVERNMENT SERVICES **Income Statement Balance Sheet** Key Performanace Ind. 26.8% **Current Assets** 2,103,583 Salary Expense 4,212,433 Total Charges 0.0% Fringe Benefits 6.5% **Fixed Assets** 14,294 Contract Allowance 0 Other Assets -62,801 Operating Revenue 2,103,583 100.0% 4,163,926 Operating Expense Total Assets 864,202 41.1% Current Ratio 1.0 4,163,926 Operating Margin 1,239,381 **Current Liabilities** 58.9% Days to Collect 110.0 Long Term Liabilities 0 Other Income 0.1% Avg Payment Days 2,363 0.0 ⁰ Other Expense 0 23.9% Total Equity 0.0% Depreciation Rate 4,163,926 Net Profit or Loss 1,241,744 Total Liab. and Equity 0.0% 59.0% Return on Equity 232666 FRESENIUS KIDNEY CARE-FRANKLIN CENTER

26400 W 12 MILE ROAD, SUITE 112

12/31/2021 365 Days Settled

SOUTHFIELD, MI 48034

OAKLAND

Balance S	Balance Sheet Incom		e Statement		Key Performanace Ind.	
Current Assets	615,434	Total Charges	3,679,168		Salary Expense	45.7%
Fixed Assets	526,578	Contract Allowance	0	0.0%	Fringe Benefits	9.7%
Other Assets	670,722	Operating Revenue	3,679,168	100.0%		
Total Assets	1,812,734	Operating Expense	3,102,606	84.3%	Current Ratio	0.3
Current Liabilities	1,812,736	Operating Margin	576,562	15.7%	Days to Collect	97.0
Long Term Liabilities	0	Other Income	97,408	2.6%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	33.6%
Total Liab. and Equity	1,812,736	Net Profit or Loss	673,970	18.3%	Return on Equity	0.0%

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232729 FRESENIUS KIDNEY CARE-HAZEL PARK DIALYSIS

23231 JOHN R ROAD

12/31/2021 365 Days Settled

HAZEL PARK, MI 48030

OAKLAND

Balance S	Balance Sheet Income		e Statement		Key Performanace Ind.	
Current Assets	858,100	Total Charges	3,826,496		Salary Expense	38.6%
Fixed Assets	500,606	Contract Allowance	0	0.0%	Fringe Benefits	9.7%
Other Assets	781,021	Operating Revenue	3,826,496	100.0%		
Total Assets	2,139,727	Operating Expense	3,173,860	82.9%	Current Ratio	0.4
Current Liabilities	2,139,728	Operating Margin	652,636	17.1%	Days to Collect	140.9
Long Term Liabilities	0	Other Income	64,295	1.7%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	21.7%
Total Liab. and Equity	2,139,728	Net Profit or Loss	716,931	18.7%	Return on Equity	0.0%

232733 FRESENIUS KIDNEY CARE-STERLING HEIGHTS

44300 DEQUINDRE

12/31/2021 365 Days Settled

STERLING HEIGHTS, MI 48314

MACOMB

WPS MI

Balance Sheet Income Statement			Key Performanace Ind.			
Current Assets	2,287,434	Total Charges	8,469,481		Salary Expense	38.9%
Fixed Assets	552,791	Contract Allowance	0	0.0%	Fringe Benefits	10.4%
Other Assets	650,148	Operating Revenue	8,469,481	100.0%		
Total Assets	3,490,373	Operating Expense	5,067,798	59.8%	Current Ratio	0.7
Current Liabilities	3,490,373	Operating Margin	3,401,683	40.2%	Days to Collect	181.5
Long Term Liabilities	0	Other Income	78,790	0.9%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	38.7%
Total Liab. and Equity	3,490,373	Net Profit or Loss	3,480,473	41.1%	Return on Equity	0.0%

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232737 FRESENIUS KIDNEY CARE CLYDE PARK SOUTH

5311 CLYDE PARK AVE SW

12/31/2021 365 Days Settled

GRAND RAPIDS, MI 49509

KENT

Balance Sheet		Income	Income Statement		Key Performanace Ind.	
Current Assets	-2,293,239	Total Charges	-3,794		Salary Expense	47.1%
Fixed Assets	118,792	Contract Allowance	0	0.0%	Fringe Benefits	8.9%
Other Assets	1,187,801	Operating Revenue	-3,794	100.0%		
Total Assets	-986,646	Operating Expense	638,561	- 16,830.8	Current Ratio	2.3
				10,030.8 %		
Current Liabilities	-986,647	Operating Margin	-642,355	16,930.8 %	Days to Collect	(2,299.4)
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	57.3%
Total Liab. and Equity	-986,647	Net Profit or Loss	(642,355)	16,930.8 %	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232735 FRESENIUS KIDNEY CARE DEARBORN

5250 AUTO CLUB DR

12/31/2021 365 Days Settled

DEARBORN, MI 48126

WAYNE

Balance Sheet Income		e Statement		Key Performanace Ind.		
Current Assets	-3,093,486	Total Charges	1,679,786		Salary Expense	27.4%
Fixed Assets	1,453,326	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	1,026,800	Operating Revenue	1,679,786	100.0%		
Total Assets	-613,360	Operating Expense	1,869,105	111.3%	Current Ratio	5.0
Current Liabilities	-613,358	Operating Margin	-189,319	-11.3%	Days to Collect	95.2
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	17.9%
Total Liab. and Equity	-613,358	Net Profit or Loss	(189,318)	-11.3%	Return on Equity	0.0%

232585 FRESENIUS KIDNEY CARE ESCANABA

2405 LUDINGTON STREET

12/31/2021 365 Days Settled

ESCANABA, MI 49829

DELTA

NATIONAL GOVERNMENT SERVICES

Balance Sheet Income		Statement		Key Performanace Ind.		
Current Assets	-478,916	Total Charges	2,215,532		Salary Expense	28.9%
Fixed Assets	1,884,184	Contract Allowance	0	0.0%	Fringe Benefits	7.7%
Other Assets	1,758,305	Operating Revenue	2,215,532	100.0%		
Total Assets	3,163,573	Operating Expense	2,105,124	95.0%	Current Ratio	(0.2)
Current Liabilities	3,163,573	Operating Margin	110,408	5.0%	Days to Collect	101.1
Long Term Liabilities	0	Other Income	-5	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	13.3%
Total Liab. and Equity	3,163,573	Net Profit or Loss	110,403	5.0%	Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232727 FRESENIU	S KIDNEY CARI	E NOVI DIALYSIS				
49641 GRAND RIVE	R AVE	12/31/2021	365 Days Settled	t		
WIXOM, MI 48393						
OAKLAND						
WPS MI						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	-2,359,634	Total Charges	1,017,302		Salary Expense	33.0%
Fixed Assets	1,066,234	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
Other Assets	573,551	Operating Revenue	1,017,302	100.0%		
Total Assets	-719,849	Operating Expense	1,199,121	117.9%	Current Ratio	3.3
Current Liabilities	-719,848	Operating Margin	-181,819	-17.9%	Days to Collect	83.0
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	15.8%
Total Liab. and Equity	-719,848	Net Profit or Loss	(181,818)	-17.9%	Return on Equity	0.0%
232744 FRESENIU	S KIDNEY CARI	E OWOSSO HOME				
918 CORUNNA AVE		12/31/2021	388 Days Settled	ł		
OWOSSO, MI 48867						
SHIAWASSEE						
Balance S	boot					
	neet	Income	Statement		Key Performanace I	nd.
Current Assets		Income Total Charges	Statement 655,645		Key Performanace I Salary Expense	
Current Assets Fixed Assets				0.0%	•	nd. 38.5% 8.1%
	272,093	Total Charges	655,645	0.0%	Salary Expense	38.5%
Fixed Assets	272,093 918,294	Total Charges Contract Allowance	655,645 0		Salary Expense	38.5% 8.1%
Fixed Assets Other Assets	272,093 918,294 34,280	Total Charges Contract Allowance Operating Revenue	655,645 0 655,645	100.0% 93.0%	Salary Expense Fringe Benefits	38.5% 8.1% 0.2
Fixed Assets Other Assets Total Assets	272,093 918,294 34,280 1,224,667	Total Charges Contract Allowance Operating Revenue Operating Expense	655,645 0 655,645 609,646	100.0% 93.0% 7.0%	Salary Expense Fringe Benefits Current Ratio	38.5%

All Providers

Total Liab. and Equity

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46,000

7.0% Return on Equity

1,224,668 Net Profit or Loss

0.0%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232731 FRESENIUS KIDNEY CARE ROCHESTER HILLS DIALYSIS

1406 WALTON BLVD

12/31/2021 365 Days Settled

ROCHESTER HILLS, MI 48309

OAKLAND

Balance S	Sheet	Income	e Statement		Key Performanace Ind.	
Current Assets	-2,262,546	Total Charges	1,634,926		Salary Expense	29.9%
Fixed Assets	1,244,098	Contract Allowance	0	0.0%	Fringe Benefits	5.2%
Other Assets	1,009,517	Operating Revenue	1,634,926	100.0%		
Total Assets	-8,931	Operating Expense	1,544,084	94.4%	Current Ratio	253.3
Current Liabilities	-8,932	Operating Margin	90,842	5.6%	Days to Collect	55.5
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	16.8%
Total Liab. and Equity	-8,932	Net Profit or Loss	90,841	5.6%	Return on Equity	0.0%

232721 FRESENIUS KIDNEY CARE YPSILANTI

1266 ANNA J STEPP DR

12/31/2021 365 Days Settled

YPSILANTI, MI 48197

WASHTENAW

Balance S	Balance Sheet		Statement		Key Performanace Ind.	
Current Assets	-2,219,695	Total Charges	894,040		Salary Expense	34.6%
Fixed Assets	783,033	Contract Allowance	0	0.0%	Fringe Benefits	7.5%
Other Assets	469,887	Operating Revenue	894,040	100.0%		
Total Assets	-966,775	Operating Expense	1,226,765	137.2%	Current Ratio	2.3
Current Liabilities	-966,775	Operating Margin	-332,725	-37.2%	Days to Collect	113.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	16.1%
Total Liab. and Equity	-966,775	Net Profit or Loss	(332,725)	-37.2%	Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232699 FRESENIU	S MEDICAL CAI	RE-ST JOHNS				
975 E TOWNSEND F	RD	12/31/2021	365 Days Settled	ł		
SAINT JOHNS, MI 48	879					
CLINTON						
WPS - MICHIGAN						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	1,599,798	Total Charges	3,120,550		Salary Expense	33.4%
Fixed Assets	316,353	Contract Allowance	0	0.0%	Fringe Benefits	6.9%
Other Assets	1,033,387	Operating Revenue	3,120,550	100.0%		
Total Assets	2,949,538	Operating Expense	2,084,477	66.8%	Current Ratio	0.5
Current Liabilities	2,949,537	Operating Margin	1,036,073	33.2%	Days to Collect	69.2
Long Term Liabilities	0	Other Income	38,379	1.2%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	22.9%
Total Liab. and Equity	2,949,537	Net Profit or Loss	1,074,452	34.4%	Return on Equity	0.0%
232514 FRESENIU	S MEDICAL CAI	RE ADRIAN				
715 LAKESHIRE TRA	AIL	12/31/2021	365 Days Settled	ł		
ADRIAN, MI 49221						
LENAWEE						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace	nd.
Current Assets	8,951,551	Total Charges	4,124,104		Salary Expense	40.1%
Fixed Assets	372,013	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
Other Assets	379,369	Operating Revenue	4,124,104	100.0%		
Total Assets	9,702,933	Operating Expense	3,459,077	83.9%	Current Ratio	0.9
Current Liabilities	9,702,932	Operating Margin	665,027	16.1%	Days to Collect	86.7
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	28.2%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232591 FRESENIU	S MEDICAL CA	RE BALDWIN				
37 SOUTH PERE MA	RQUETTE HIGH	HWAY 12/31/2021	365 Days Settled	b		
LUDINGTON, MI 494	31					
MASON						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	-3,318,992	Total Charges	1,235,900		Salary Expense	31.9%
Fixed Assets	1,419,854	Contract Allowance	0	0.0%	Fringe Benefits	6.4%
Other Assets	2,393,868	Operating Revenue	1,235,900	100.0%		
Total Assets	494,730	Operating Expense	1,847,154	149.5%	Current Ratio	(6.7)
Current Liabilities	494,729	Operating Margin	-611,254	-49.5%	Days to Collect	63.8
Long Term Liabilities	0	Other Income	-2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	16.9%
Total Liab. and Equity	494,729	Net Profit or Loss	(611,256)	-49.5%	Return on Equity	0.0%
232611 FRESENIU	S MEDICAL CA	RE BIG RAPIDS				
14307 NORTHLAND	DRIVE	12/31/2021	365 Days Settled	b		
BIG RAPIDS, MI 4930	07		·			
MECOSTA						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	2,727,263	Total Charges	1,754,127		Salary Expense	41.0%
Fixed Assets	404,668	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	2,327,148	Operating Revenue	1,754,127	100.0%		
Total Assets	5,459,079	Operating Expense	1,597,065	91.0%	Current Ratio	0.5
Current Liabilities	5,459,078	Operating Margin	157,062	9.0%	Days to Collect	167.0
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	13.2%
Total Liab. and Equity	5,459,078	Net Profit or Loss	157,063	9.0%	Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232518 FRESENIUS MEDICAL CARE BOTSFORD PARK 28425 W. EIGHT MILE RD 12/31/2021 365 Days Settled LIVONIA, MI 48152 WAYNE NATIONAL GOVERNMENT SERVICES **Balance Sheet Income Statement** Key Performanace Ind. 39.1% 5,989,406 Salary Expense **Current Assets** 1,022,886 Total Charges Fringe Benefits 9.0% **Fixed Assets** 740,358 Contract Allowance 0 0.0% Other Assets 7,583,263 Operating Revenue 5,989,406 100.0% 9,346,507 Operating Expense 5.312.301 88.7% Current Ratio 0.1 Total Assets 9,346,508 Operating Margin **Current Liabilities** 677,105 11.3% Days to Collect 105.5 Long Term Liabilities 0.0% Avg Payment Days 0 Other Income 1 0.0 0 0 20.9% Total Equity Other Expense 0.0% Depreciation Rate 9,346,508 Net Profit or Loss Total Liab. and Equity 0.0% 677,106 11.3% Return on Equity 232552 FRESENIUS MEDICAL CARE BRIGHTON 5757 WHITMORE LAKE ROAD 12/31/2021 365 Days Settled BRIGHTON, MI 48116 LIVINGSTON **BLUE CROSS (TEXAS) Balance Sheet Income Statement** Key Performanace Ind. 37.2% Salary Expense 3.813.971 Current Assets 4,993,787 Total Charges Fringe Benefits 8.2% **Fixed Assets** 0.0% 545,807 Contract Allowance 0 Other Assets 449,728 Operating Revenue 3,813,971 100.0% 5,989,322 Operating Expense Total Assets 3,039,105 79.7% Current Ratio 0.8 5,989,321 **Current Liabilities Operating Margin** 774,866 20.3% Days to Collect 98.4 Long Term Liabilities 0 Other Income 0 0.0% Avg Payment Days 0.0 **Total Equity** 0 0 0.0% 14.5% Other Expense Depreciation Rate Total Liab. and Equity 5,989,321 Net Profit or Loss 774,866 20.3% Return on Equity 0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232590 FRESENIU	S MEDICAL CA	RE CADILLAC				
203 PALUSTER ST		12/31/2021	365 Days Settled	d		
CADILLAC, MI 49601	1					
WEXFORD						
NATIONAL GOVERN	MENT SERVIC	ΞS				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	56,078	Total Charges	3,632,473		Salary Expense	33.5%
Fixed Assets	293,260	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	4,744,757	Operating Revenue	3,632,473	100.0%		
Total Assets	5,094,095	Operating Expense	2,974,417	81.9%	Current Ratio	0.0
Current Liabilities	5,094,096	Operating Margin	658,056	18.1%	Days to Collect	88.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	35.9%
Total Liab. and Equity	5,094,096	Net Profit or Loss	658,056	18.1%	Return on Equity	0.0%
232657 FRESENIU	S MEDICAL CA	RE CARO				
95 ELMDOR DRIVE		12/31/2021	365 Days Settled	d		
CARO, MI 48723						
TUSCOLA						
NATIONAL GOVERN	MENT SERVIC	ES				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	5,746,638	Total Charges	2,792,778		Salary Expense	34.6%
Fixed Assets	35,433	Contract Allowance	0	0.0%	Fringe Benefits	6.9%
Other Assets	437,745	Operating Revenue	2,792,778	100.0%		
Total Assets	6,219,816	Operating Expense	1,403,676	50.3%	Current Ratio	0.9
101017100010			1,389,102	49.7%	Days to Collect	
Current Liabilities	6,219,816	Operating Margin	1,000,102		,	255.5
	6,219,816 0	Operating Margin Other Income	-1		Avg Payment Days	255.5
Current Liabilities				0.0%	-	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

4949 WASHTENAW A	AVE	12/31/2021 3	365 Days Settled	ł		
ANN ARBOR, MI 4810	08					
WASHTENAW						
WPS MI						
Balance SI	heet	Income	Statement		Key Performanace I	nd.
Current Assets	501,228	Total Charges	3,175,355		Salary Expense	25.8%
Fixed Assets	369,603	Contract Allowance	0	0.0%	Fringe Benefits	5.8%
Other Assets	375,976	Operating Revenue	3,175,355	100.0%		
- Total Assets	1,246,807	Operating Expense	2,109,897	66.4%	Current Ratio	0.4
- Current Liabilities	1,246,807	Operating Margin	1,065,458	33.6%	Days to Collect	82.1
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	15.6%
Total Liab. and Equity	1,246,807	– Net Profit or Loss	1,065,457	33.6%	Return on Equity	0.0%
			1,065,457	33.6%	Return on Equity	0.0%
Total Liab. and Equity 232667 FRESENIUS	S MEDICAL CA	RE GARDEN CITY			Return on Equity	0.0%
Total Liab. and Equity	S MEDICAL CA	RE GARDEN CITY	1,065,457 365 Days Settled		Return on Equity	0.0%
Total Liab. and Equity 232667 FRESENIUS	S MEDICAL CA	RE GARDEN CITY			Return on Equity	0.0%
Total Liab. and Equity 232667 FRESENIUS 27201 W WARREN S	S MEDICAL CA	RE GARDEN CITY			Return on Equity	0.0%
Total Liab. and Equity 232667 FRESENIUS 27201 W WARREN S DEARBORN HEIGHT	S MEDICAL CA TREET S, MI 48127	 RE GARDEN CITY 12/31/2021 3			Return on Equity	0.0%
Total Liab. and Equity 232667 FRESENIUS 27201 W WARREN S DEARBORN HEIGHT WAYNE	S MEDICAL CA TREET S, MI 48127 MENT SERVICI	 RE GARDEN CITY 12/31/2021 3			Return on Equity Key Performanace I	
Total Liab. and Equity 232667 FRESENIUS 27201 W WARREN S DEARBORN HEIGHT WAYNE NATIONAL GOVERN	S MEDICAL CA TREET S, MI 48127 MENT SERVICI heet	 RE GARDEN CITY 12/31/2021 3	365 Days Settled			
Total Liab. and Equity 232667 FRESENIUS 27201 W WARREN S DEARBORN HEIGHT WAYNE NATIONAL GOVERN Balance SI	S MEDICAL CA TREET S, MI 48127 MENT SERVICI heet	ES Total Charges	365 Days Settled		Key Performanace I	nd.
Total Liab. and Equity 232667 FRESENIUS 27201 W WARREN S DEARBORN HEIGHT WAYNE NATIONAL GOVERN Balance Si Current Assets	S MEDICAL CA TREET S, MI 48127 MENT SERVICI heet 3,287,839	ES Total Charges	365 Days Settled Statement 3,454,111	3	Key Performanace I Salary Expense	nd. 41.2%
Total Liab. and Equity 232667 FRESENIUS 27201 W WARREN S DEARBORN HEIGHT WAYNE NATIONAL GOVERN Balance SI Current Assets Fixed Assets	5 MEDICAL CA TREET 'S, MI 48127 MENT SERVICI heet 3,287,839 96,114	ES Total Charges Contract Allowance	365 Days Settled Statement 3,454,111	0.0% 100.0%	Key Performanace I Salary Expense	nd. 41.2%
Total Liab. and Equity 232667 FRESENIUS 27201 W WARREN S DEARBORN HEIGHT WAYNE NATIONAL GOVERN Balance SI Current Assets Fixed Assets Other Assets	S MEDICAL CA TREET S, MI 48127 MENT SERVICI heet 3,287,839 96,114 432,709	ES Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 3,454,111 0 3,454,111	0.0% 100.0% 84.6%	Key Performanace I Salary Expense Fringe Benefits	nd. 41.2% 10.9%
Total Liab. and Equity 232667 FRESENIUS 27201 W WARREN S DEARBORN HEIGHT WAYNE NATIONAL GOVERN Balance SI Current Assets Fixed Assets Other Assets Total Assets	5 MEDICAL CA TREET S, MI 48127 MENT SERVICI heet 3,287,839 96,114 432,709 3,816,662	ES Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 3,454,111 0 3,454,111 2,920,873	0.0% 100.0% 84.6% 15.4%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 41.2% 10.9% 0.9
Total Liab. and Equity 232667 FRESENIUS 27201 W WARREN S DEARBORN HEIGHT WAYNE NATIONAL GOVERN Balance SI Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	5 MEDICAL CA TREET S, MI 48127 MENT SERVICI heet 3,287,839 96,114 432,709 3,816,662 3,816,662	RE GARDEN CITY 12/31/2021 3 12/31/2021 3 12/31/2021 3 Income 3 Income 3 Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 3,454,111 0 3,454,111 2,920,873 533,238	0.0% 100.0% 84.6% 15.4% 0.0%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 41.2% 10.9% 0.9 82.2

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232659 FRESENIUS MEDICAL CARE GULL ROAD 5010 GULL ROAD, STE G 12/31/2021 365 Days Settled KALAMAZOO, MI 49048 **KALAMAZOO** NATIONAL GOVERNMENT SERVICES **Balance Sheet Income Statement** Key Performanace Ind. 40.0% 1,891,488 Salary Expense **Current Assets** -579,875 Total Charges Fringe Benefits 9.6% **Fixed Assets** 309,068 Contract Allowance 0 0.0% Other Assets 185,019 Operating Revenue 1,891,488 100.0% -85,788 Operating Expense 1.895.174 100.2% Current Ratio 6.8 Total Assets -85,788 Operating Margin **Current Liabilities** -3,686 -0.2% Days to Collect 204.4 Long Term Liabilities 0 Other Income 0.0% Avg Payment Days 1 0.0 0 8.5% Total Equity 0 Other Expense 0.0% Depreciation Rate Total Liab. and Equity -85,788 Net Profit or Loss 0.0% (3,685)-0.2% Return on Equity 232683 FRESENIUS MEDICAL CARE HASTINGS 1230 W STATE STREET 12/31/2021 365 Days Settled HASTINGS, MI 49058 BARRY WPS MI **Balance Sheet** Income Statement Key Performanace Ind. 39.6% **Current Assets** Salary Expense 2,494,285 3,413,385 Total Charges 9.3% 0.0% Fringe Benefits **Fixed Assets** 290,626 Contract Allowance 0 Other Assets 399,748 Operating Revenue 2,494,285 100.0% 4,103,759 Operating Expense 1,805,875 0.8 **Total Assets** 72.4% Current Ratio 4,103,758 27.6% Days to Collect Current Liabilities **Operating Margin** 688,410 72.1 Long Term Liabilities 0 Other Income -1 0.0% Avg Payment Days 0.0 0 Other Expense **Total Equity** 0 0.0% Depreciation Rate 11.2% Total Liab. and Equity 4,103,758 Net Profit or Loss 688.409 0.0% 27.6% Return on Equity

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232650 FRESENIUS MEDICAL CARE IRON MOUNTAIN 1711 SOUTH STEPHENSON AVENUE, STE 12/31/2021 365 Days Settled 130 **IRON MOUNTAIN, MI 49801** DICKINSON NATIONAL GOVERNMENT SERVICES Balance Sheet **Income Statement** Key Performanace Ind. 39.9% **Current Assets** 2,630,372 Total Charges 1,377,447 Salary Expense 10.8% 0.0% Fringe Benefits Fixed Assets 108,614 Contract Allowance 0 1,377,447 Other Assets 419,953 Operating Revenue 100.0% **Total Assets** 3,158,939 Operating Expense 1,290,381 93.7% Current Ratio 0.8 3,158,938 Operating Margin 87,066 65.8 **Current Liabilities** 6.3% Days to Collect Long Term Liabilities 0 Other Income 2 0.0 0.0% Avg Payment Days **Total Equity** 0 37.7% ⁰ Other Expense 0.0% Depreciation Rate 3,158,938 Net Profit or Loss Total Liab. and Equity 87,068 6.3% Return on Equity 0.0% 232662 FRESENIUS MEDICAL CARE JACKSON OAKS

128 N ELM AVENUE

12/31/2021 365 Days Settled

JACKSON, MI 49202

JACKSON

NATIONAL GOVERNMENT SERVICES

Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	10,544,513	Total Charges	6,653,540		Salary Expense	37.2%
Fixed Assets	212,312	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	704,205	Operating Revenue	6,653,540	100.0%		
Total Assets	11,461,030	Operating Expense	4,872,096	73.2%	Current Ratio	0.9
Current Liabilities	11,461,030	Operating Margin	1,781,444	26.8%	Days to Collect	47.7
Long Term Liabilities	0	Other Income	120,769	1.8%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	30.0%
Total Liab. and Equity	11,461,030	Net Profit or Loss	1,902,213	28.6%	Return on Equity	0.0%
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All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232626 FRESENIU	S MEDICAL CA	RE KALAMAZOO HO	ME			
527 E MICHIGAN AV	ENUE	12/31/2021	306 Days Settled	t		
KALAMAZOO, MI 49	007	2/28/2021 59 Days Settled				
KALAMAZOO						
PALMETTO GBA (VA	A)					
Balance Sheet		Income	Statement		Key Performanace	nd.
Current Assets	8,119,493	Total Charges	258,145		Salary Expense	28.3%
Fixed Assets	379,932	Contract Allowance	0	0.0%	Fringe Benefits	38.3%
Other Assets	125,342	Operating Revenue	258,145	100.0%		
Total Assets	8,624,767	Operating Expense	215,363	83.4%	Current Ratio	0.9
Current Liabilities	8,715,519	Operating Margin	42,782	16.6%	Days to Collect	690.9
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	8.8%
Total Liab. and Equity	8,715,519	Net Profit or Loss	42,783	16.6%	Return on Equity	0.0%
232626 FRESENIU	S MEDICAL CA	RE KALAMAZOO HO	ME			
527 E MICHIGAN AV	ENUE	12/31/2021	306 Days Settled	t		
KALAMAZOO, MI 49	007	2/28/2021 5	9 Days Settled			
KALAMAZOO						
PALMETTO GBA (VA	۹)					
Balance S	heet	Income	Statement		Key Performanace	nd.
Current Assets	1,790,462	Total Charges	2,085,058		Salary Expense	5.1%
Fixed Assets	30,587	Contract Allowance	0	0.0%	Fringe Benefits	6.8%
Other Assets	413,890	Operating Revenue	2,085,058	100.0%		
Total Assets	2,234,939	Operating Expense	1,203,848	57.7%	Current Ratio	0.8
Current Liabilities	2,234,939	Operating Margin	881,210	42.3%	Days to Collect	693.2
Long Term Liabilities	0	Other Income	913	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	48.2%
Total Lich and Equity	2,234,939	Net Profit or Loss	882,123	42.3%	Return on Equity	0.0%
Total Liab. and Equity	_,,		, -		Rotani on Equity	0.070

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232703 FRESENIU	S MEDICAL CA	RE KENTWOOD				
4300 CALLANDER D	RIVE SE	12/31/2021	365 Days Settled	ł		
KENTWOOD, MI 495	08					
KENT						
WPS MI						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	7,597,803	Total Charges	5,425,911		Salary Expense	34.3%
Fixed Assets	468,448	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	199,279	Operating Revenue	5,425,911	100.0%		
Total Assets	8,265,530	Operating Expense	3,018,536	55.6%	Current Ratio	0.9
Current Liabilities	8,265,528	Operating Margin	2,407,375	44.4%	Days to Collect	45.5
Long Term Liabilities	0	Other Income	57,321	1.1%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	17.0%
Total Liab. and Equity	8,265,528	Net Profit or Loss	2,464,696	45.4%	Return on Equity	0.0%
232679 FRESENIU	S MEDICAL CA	RE LANSING WEST				
916 MALL DRIVE EA	ST, STE 100	12/31/2021	365 Days Settled	ł		
LANSING, MI 48917						
EATON						
NATIONAL GOVERN						
Balance S			Statement		Key Performanace I	nd
Current Assets		Total Charges	3,880,009		Salary Expense	36.3%
Fixed Assets	965,481	Contract Allowance	0,000,000	0.0%	Fringe Benefits	8.2%
Other Assets	1,462,956	Operating Revenue	3,880,009	100.0%	0	
Total Assets	3,964,552		2,769,600	71.4%	Current Ratio	0.4
Current Liabilities	3,964,555	Operating Margin	1,110,409		Days to Collect	67.6
Long Term Liabilities	0,000	Other Income	9,567		Avg Payment Days	0.0
Total Equity	0	Other Expense	0,007		Depreciation Rate	13.9%
Total Liab. and Equity	3,964,555	Net Profit or Loss	1,119,976		Return on Equity	0.0%
				20.370	Neturn on Equity	0.078

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232589 FRESENIU		RE MANISTEE				
1293 E PARKDALE A	AVENUE	12/31/2021	365 Days Settled	ł		
MANISTEE, MI 4966	0					
MANISTEE						
NATIONAL GOVERN	MENT SERVICE	ES				
Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	64,383	Total Charges	1,514,203		Salary Expense	41.6%
Fixed Assets	150,132	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	1,523,288	Operating Revenue	1,514,203	100.0%		
Total Assets	1,737,803	Operating Expense	1,003,248	66.3%	Current Ratio	0.0
Current Liabilities	1,737,804	Operating Margin	510,955	33.7%	Days to Collect	121.7
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	20.1%
Total Liab. and Equity	1,737,804	Net Profit or Loss	510,957	33.7%	Return on Equity	0.0%
232674 FRESENIU	S MEDICAL CA	RE MARQUETTE				
1009 HARBOR HILLS	S DR	12/31/2021	365 Days Settled	b		
MARQUETTE, MI 49	855					
MARQUETTE						
NATIONAL GOVERN	NMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-2,294,975	Total Charges	2,372,406		Salary Expense	30.0%
Fixed Assets	574,915	Contract Allowance	0	0.0%	Fringe Benefits	7.1%
Other Assets	3,926,094	Operating Revenue	2,372,406	100.0%		
Total Assets	2,206,034	Operating Expense	2,605,407	109.8%	Current Ratio	(1.0)
Current Liabilities	2,206,034	Operating Margin	-233,001	-9.8%	Days to Collect	98.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	18.0%
Total Liab. and Equity	2,206,034	Net Profit or Loss	(233,001)	-9.8%	Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232682 FRESENIU	S MEDICAL CAI	RE OF HILLSDALE				
781 OLDS STREET		12/31/2021	365 Days Settled	ł		
JONESVILLE, MI 492	250					
HILLSDALE						
WPS - MICHIGAN						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	-659,202	Total Charges	1,884,354		Salary Expense	39.2%
Fixed Assets	465,443	Contract Allowance	0	0.0%	Fringe Benefits	6.4%
Other Assets	284,501	Operating Revenue	1,884,354	100.0%		
Total Assets	90,742	Operating Expense	2,054,952	109.1%	Current Ratio	(7.3)
Current Liabilities	90,742	Operating Margin	-170,598	-9.1%	Days to Collect	104.9
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	11.5%
Total Liab. and Equity	90,742	Net Profit or Loss	(170,597)	-9.1%	Return on Equity	0.0%
232615 FRESENIU	S MEDICAL CAI	RE OF ST CLAIR SHO	ORES			
19701 VERNIER RD		12/31/2021	365 Days Settled	ł		
HARPER WOODS, M	11 48225					
WAYNE						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	8,530,015	Total Charges	6,786,971		Salary Expense	36.1%
Fixed Assets	2,897,075	Contract Allowance	0	0.0%	Fringe Benefits	10.8%
Other Assets	3,986,691	Operating Revenue	6,786,971	100.0%		
Total Assets	15,413,781	Operating Expense	6,549,168	96.5%	Current Ratio	0.6
Current Liabilities	15,413,782	Operating Margin	237,803	3.5%	Days to Collect	113.5
Long Term Liabilities	0	Other Income	3	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	13.0%
Total Liab. and Equity	15,413,782	Net Profit or Loss	237,806	3.5%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232648 FRESENIU	S MEDICAL CA	RE SANDUSKY				
47 DAWSON ST, SU	ITE 3	12/31/2021	365 Days Settled	t		
SANDUSKY, MI 4847	71					
SANILAC						
NATIONAL GOVERN	IMENT SERVICI	ES				
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	699,579	Total Charges	2,315,244		Salary Expense	36.6%
Fixed Assets	357,058	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
Other Assets	397,792	Operating Revenue	2,315,244	100.0%		
Total Assets	1,454,429	Operating Expense	2,128,663	91.9%	Current Ratio	0.5
Current Liabilities	1,454,428	Operating Margin	186,581	8.1%	Days to Collect	229.8
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	5.0%
Total Liab. and Equity	1,454,428	Net Profit or Loss	186,580	8.1%	Return on Equity	0.0%
232655 FRESENIU	S MEDICAL CA	RE STURGIS				
1276 KITSON AVEN	JE	12/31/2021	365 Days Settled	t		
STURGIS, MI 49091						
SAINT JOSEPH						
NATIONAL GOVERN	IMENT SERVIC	ES				
Balance S	Balance Sheet		Income Statement			
	sheet	Income	Statement		Key Performanace	Ind.
Current Assets		Income Total Charges	2,246,544		Key Performanace Salary Expense	Ind. 33.1%
		Total Charges		0.0%	-	
Current Assets	2,857,184	Total Charges	2,246,544	0.0% 100.0%	Salary Expense	33.1%
Current Assets Fixed Assets	2,857,184 227,652	Total Charges Contract Allowance	2,246,544		Salary Expense	33.1%
Current Assets Fixed Assets Other Assets	2,857,184 227,652 365,437	Total Charges Contract Allowance Operating Revenue	2,246,544 0 2,246,544	100.0% 55.0%	Salary Expense Fringe Benefits	33.1% 6.9%
Current Assets Fixed Assets Other Assets Total Assets	2,857,184 227,652 365,437 3,450,273	Total Charges Contract Allowance Operating Revenue Operating Expense	2,246,544 0 2,246,544 1,235,430	100.0% 55.0% 45.0%	Salary Expense Fringe Benefits Current Ratio	33.1% 6.9% 0.8
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	2,857,184 227,652 365,437 3,450,273 3,450,271	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,246,544 0 2,246,544 1,235,430 1,011,114	100.0% 55.0% 45.0% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	33.1% 6.9% 0.8 239.2

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232619 FRESENIUS MEDICAL CARE TAYLOR								
22970 NORTHLINE R	OAD, SUITE 10	00 12/31/2021	365 Days Settled	I				
TAYLOR, MI 48180								
WAYNE								
NATIONAL GOVERN	MENT SERVICE	ES						
Balance S	heet	Income	Statement		Key Performanace I	nd.		
Current Assets	-3,024,693	Total Charges	1,985,113		Salary Expense	40.2%		
Fixed Assets	157,610	Contract Allowance	0	0.0%	Fringe Benefits	10.7%		
Other Assets	1,688,898	Operating Revenue	1,985,113	100.0%				
Total Assets	-1,178,185	Operating Expense	1,303,378	65.7%	Current Ratio	2.6		
Current Liabilities	-1,178,185	Operating Margin	681,735	34.3%	Days to Collect	54.0		
Long Term Liabilities	0	Other Income	-2	0.0%	Avg Payment Days	0.0		
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	13.6%		
Total Liab. and Equity	-1,178,185	Net Profit or Loss	681,733	34.3%	Return on Equity	0.0%		
232715 FRESENIUS	S MEDICAL CA	RE WEST MICHIGAN	HOME					
12180 N US HIGHWA	Y 131	12/31/2021	365 Days Settled	I				
SCHOOLCRAFT, MI	49087							

KALAMAZOO

Balance S	Sheet	Income	e Statement		Key Performanace Ind.	
Current Assets	603,604	Total Charges	3,464,797		Salary Expense	25.9%
Fixed Assets	398,843	Contract Allowance	0	0.0%	Fringe Benefits	4.3%
Other Assets	362,266	Operating Revenue	3,464,797	100.0%		
Total Assets	1,364,713	Operating Expense	1,877,174	54.2%	Current Ratio	0.4
Current Liabilities	1,364,711	Operating Margin	1,587,623	45.8%	Days to Collect	108.0
Long Term Liabilities	0	Other Income	5,084	0.1%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	18.7%
Total Liab. and Equity	1,364,711	Net Profit or Loss	1,592,707	46.0%	Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	VEST DIALYSIS											
5715 VENOY RD		12/31/2021	365 Days Settled	ł								
WESTLAND, MI 4818	35											
WAYNE												
BLUE CROSS (TEXA	۹S)											
Balance S	heet	Income Statement			Key Performanace Ind.							
Current Assets	10,118,161	Total Charges	4,135,445		Salary Expense	36.3%						
Fixed Assets	1,091,560	Contract Allowance	-83,880	-2.0%	Fringe Benefits	8.4%						
Other Assets	1,047	Operating Revenue	4,219,325	102.0%								
Total Assets	11,210,768	Operating Expense	3,560,638	84.4%	Current Ratio	49.4						
Current Liabilities	204,892	Operating Margin	658,687	15.6%	Days to Collect	104.7						
Long Term Liabilities	770,237	Other Income	-2,315	-0.1%	Avg Payment Days	8.3						
Total Equity	10,235,637	Other Expense	0	0.0%	Depreciation Rate	13.9%						
Total Liab. and Equity	11,210,766	Net Profit or Loss	656,372	15.6%	Return on Equity	6.4%						
232556 GAYLORD	DIALYSIS											
1989 WALDEN DRIV	E	12/31/2021	265 Dave Sottler	4								
GAYLORD, MI 49735			Sos Days Sellier	1								
GATLOND, IMI 49755	;		Sos Days Sellied	1								
OTSEGO	;		Sos Days Seller	1								
		ΞS	Sos Days Sellier	1								
OTSEGO	IMENT SERVICE		Statement	1	Key Performanace I	nd.						
OTSEGO NATIONAL GOVERN	IMENT SERVICI Sheet			1	Key Performanace I Salary Expense	nd. 31.9%						
OTSEGO NATIONAL GOVERN Balance S	IMENT SERVICI Sheet	Income	Statement	1.0%	•							
OTSEGO NATIONAL GOVERN Balance S Current Assets	IMENT SERVICI S heet -153,262	Income Total Charges	Statement 2,479,196		Salary Expense	31.9%						
OTSEGO NATIONAL GOVERN Balance S Current Assets Fixed Assets	IMENT SERVICI S heet -153,262 1,202,800	Income Total Charges Contract Allowance	Statement 2,479,196 24,474	1.0%	Salary Expense	31.9%						
OTSEGO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	IMENT SERVICE Sheet -153,262 1,202,800 728,442	Income Total Charges Contract Allowance Operating Revenue	• Statement 2,479,196 24,474 2,454,722	1.0% 99.0% 82.7%	Salary Expense Fringe Benefits	31.9% 6.6%						
OTSEGO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	IMENT SERVICE 5heet 1,202,800 728,442 1,777,980	Income Total Charges Contract Allowance Operating Revenue Operating Expense	• Statement 2,479,196 24,474 2,454,722 2,029,065	1.0% 99.0% 82.7% 17.3%	Salary Expense Fringe Benefits Current Ratio	31.9% 6.6% (1.7)						
OTSEGO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	IMENT SERVICE Sheet -153,262 1,202,800 728,442 1,777,980 90,837	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	• Statement 2,479,196 24,474 2,454,722 2,029,065 425,657	1.0% 99.0% 82.7% 17.3% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	31.9% 6.6% (1.7) 125.8						

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232521 GENESEE		SIS CENTER				
2222 SOUTH LINDE	N ROAD	12/31/2021	365 Days Settled	b		
FLINT, MI 48532						
GENESEE						
BLUE CROSS (TEXA	AS)					
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	12,311,217	Total Charges	4,041,278		Salary Expense	35.6%
Fixed Assets	454,742	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	630,377	Operating Revenue	4,041,278	100.0%		
Total Assets	13,396,336	Operating Expense	2,809,659	69.5%	Current Ratio	0.9
Current Liabilities	13,396,338	Operating Margin	1,231,619	30.5%	Days to Collect	82.1
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	17.5%
Total Liab. and Equity	13,396,338	Net Profit or Loss	1,231,621	30.5%	Return on Equity	0.0%
232649 GLADWIN	DIALYSIS					
673 QUARTER STRE	EET	12/31/2021	365 Days Settled	b		
GLADWIN, MI 48624						
GLADWIN						
САНАВА						
Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	1,494,905	Total Charges	2,785,094		Salary Expense	32.3%
Fixed Assets	1,053,498	Contract Allowance	-54,723	-2.0%	Fringe Benefits	5.1%
Other Assets	1,310,214	Operating Revenue	2,839,817	102.0%		
Total Assets	3,858,617	Operating Expense	2,261,957	79.7%	Current Ratio	9.2
Current Liabilities	162,785	Operating Margin	577,860	20.3%	Days to Collect	64.8
Long Term Liabilities	825,088	Other Income	-3	0.0%	Avg Payment Days	9.2
Total Equity	2,870,745	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	3,858,618	Net Profit or Loss	577,857	20.3%	Return on Equity	20.1%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232569 GRAND BLANC DIALYSIS CENTER

3625 GENESYS PARKWAY

12/31/2021 365 Days Settled

GRAND BLANC, MI 48439

GENESEE

Balance S	heet	Income	Statement		Key Performanace	Key Performanace Ind.	
Current Assets	-22,610,812	Total Charges	2,808,034		Salary Expense	34.8%	
Fixed Assets	853,521	Contract Allowance	-13,739	-0.5%	Fringe Benefits	5.7%	
Other Assets	0	Operating Revenue	2,821,773	100.5%			
Total Assets	-21,757,291	Operating Expense	2,154,500	76.4%	Current Ratio	(177.5)	
Current Liabilities	127,414	Operating Margin	667,273	23.6%	Days to Collect	84.2	
Long Term Liabilities	440,935	Other Income	-11,551	-0.4%	Avg Payment Days	15.2	
Total Equity	-22,325,640	Other Expense	0	0.0%	Depreciation Rate	14.1%	
Total Liab. and Equity	-21,757,291	Net Profit or Loss	655,722	23.2%	Return on Equity	-2.9%	

232711 GRAND BLANC HOME TRAINING

8195 S SAGINAW ST

12/31/2021 365 Days Settled

GRAND BLANC, MI 48439

GENESEE

Balance S	Sheet	Income	Statement		Key Performanace Ind.	
Current Assets	864,423	Total Charges	2,536,988		Salary Expense	23.5%
Fixed Assets	386,949	Contract Allowance	95,455	3.8%	Fringe Benefits	3.8%
Other Assets	0	Operating Revenue	2,441,533	96.2%		
Total Assets	1,251,372	Operating Expense	1,688,224	69.1%	Current Ratio	18.5
Current Liabilities	46,798	Operating Margin	753,309	30.9%	Days to Collect	151.2
Long Term Liabilities	135,141	Other Income	-5	0.0%	Avg Payment Days	4.2
Total Equity	1,069,432	Other Expense	0	0.0%	Depreciation Rate	11.2%
Total Liab. and Equity	1,251,371	Net Profit or Loss	753,304	30.9%	Return on Equity	70.4%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232692 GRAYLING	B HOME TRAINII	١G				
125 E MICHIGAN AV	Έ	12/31/2021	365 Days Settled	Ł		
GRAYLING, MI 4973	8					
CRAWFORD						
WPS - MICHIGAN						
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	531,303	Total Charges	1,482,597		Salary Expense	22.9%
Fixed Assets	246,777	Contract Allowance	5,898	0.4%	Fringe Benefits	3.0%
Other Assets	0	Operating Revenue	1,476,699	99.6%		
Total Assets	778,080	Operating Expense	1,115,510	75.5%	Current Ratio	31.3
Current Liabilities	16,954	Operating Margin	361,189	24.5%	Days to Collect	158.8
Long Term Liabilities	122,466	Other Income	-37,291	-2.5%	Avg Payment Days	1.7
Total Equity	638,658	Other Expense	0	0.0%	Depreciation Rate	8.0%
Total Liab. and Equity	778,078	Net Profit or Loss	323,898	21.9%	Return on Equity	50.7%
232614 GREAT LA	KES DIALYSIS					
14614 KERCHEVAL		12/31/2021	365 Days Settled	ł		
DETROIT, MI 48215						
WAYNE						
NATIONAL GOVERN	MENT SERVICI	ES				
Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	-1,676,526	Total Charges	2,694,399		Salary Expense	43.5%
Fixed Assets	8,215	Contract Allowance	0	0.0%	Fringe Benefits	6.5%
Other Assets	0	Operating Revenue	2,694,399	100.0%		
Total Assets	-1,668,311	Operating Expense	2,979,582	110.6%	Current Ratio	(883.3)
Current Liabilities	1,898	Operating Margin	-285,183	-10.6%	Days to Collect	6.0
Long Term Liabilities	70,297	Other Income	325,000	12.1%	Avg Payment Days	0.2
Total Equity	-1,740,506	Other Expense	0	0.0%	Depreciation Rate	19.2%
Total Liab. and Equity	-1,668,311	Net Profit or Loss	39,817	1.5%	Return on Equity	-2.3%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232533 GREAT LA	KES DIALYSIS	CENTER				
992 S MONROE ST		12/31/2021	365 Days Settled	ł		
MONROE, MI 48161						
MONROE						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income Statement			Key Performanace Ind.	
Current Assets	11,427,743	Total Charges	3,370,750		Salary Expense	38.9%
Fixed Assets	539,659	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	454,456	Operating Revenue	3,370,750	100.0%		
Total Assets	12,421,858	Operating Expense	2,943,543	87.3%	Current Ratio	0.9
Current Liabilities	12,421,858	Operating Margin	427,207	12.7%	Days to Collect	75.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	6.9%
Total Liab. and Equity	12,421,858	Net Profit or Loss	427,207	12.7%	Return on Equity	0.0%
232695 GREAT LA		WEST				
27150 W 8 MILE RD		12/31/2021	365 Days Settled	ł		
SOUTHFIELD, MI 480	033					
OAKLAND						
WPS - MICHIGAN						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	-1,131,237	Total Charges	2,949,159		Salary Expense	38.6%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	6.2%
Other Assets	0	Operating Revenue	2,949,159	100.0%		
Total Assets	-1,131,237	Operating Expense	2,488,500	84.4%	Current Ratio	(33,271.7
Current Liabilities	34	Operating Margin	460,659	15.6%	Days to Collect	, (148.0)
Long Term Liabilities	106,192	Other Income	125,000	4.2%	Avg Payment Days	0.0
Total Equity	-1,237,463	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	-1,131,237	Net Profit or Loss	585,659	19.9%	Return on Equity	-47.3%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232685 GREENFIE	LD HEALTH SY	STEMS				
39525 WEST 14 MILE	E RD, STE 200	12/31/2021	365 Days Settled			
NOVI, MI 48377						
OAKLAND						
WPS MI						
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	863,174,106	Total Charges	6,549,181		Salary Expense	14.9%
Fixed Assets	1,259,222,900	Contract Allowance	4,575,019	69.9%	Fringe Benefits	2.3%
Other Assets	1,650,001,036	Operating Revenue	1,974,162	30.1%		
Total Assets	3,772,398,042	Operating Expense	1,539,693	78.0%	Current Ratio	0.9
Current Liabilities	1,013,026,065	Operating Margin	434,469	22.0%	Days to Collect	192,109.3
Long Term Liabilities	1,175,923,280	Other Income	0	0.0%	Avg Payment Days	140,650.5
Total Equity	1,583,448,697	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	3,772,398,042	Net Profit or Loss	434,469	22.0%	Return on Equity	0.0%
232507 GREENFIE	LD HEALTH SY	STEMS-FAIRLANE				
19001 HUBBARD DR	RIVE	12/31/2021	365 Days Settled			
DEARBORN, MI 4812	26					
WAYNE						
NATIONAL GOVERN	IMENT SERVICI	ES				
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	863,174,106	Total Charges	32,200,054		Salary Expense	37.4%
Fixed Assets	1,259,222,900	Contract Allowance	23,708,997	73.6%	Fringe Benefits	6.3%
Other Assets	1,650,001,036	Operating Revenue	8,491,057	26.4%		
Total Assets	3,772,398,042	Operating Expense	7,823,136	92.1%	Current Ratio	0.9
Current Liabilities	1,013,026,065	Operating Margin	667,921	7.9%	Days to Collect	44,665.2
Long Term Liabilities	1,175,923,280	Other Income	0	0.0%	Avg Payment Days	27,681.8
Total Equity	1,583,448,697	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	3,772,398,042	Net Profit or Loss	667,921	7.9%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

2799 W GRAND BOL	JLEVARD	12/31/2021	365 Days Settled			
DETROIT, MI 48202						
WAYNE						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	863,174,106	Total Charges	45,596,681		Salary Expense	33.0%
Fixed Assets	1,259,222,900	Contract Allowance	34,087,273	74.8%	Fringe Benefits	6.5%
Other Assets	1,650,001,036	- Operating Revenue	11,509,408	25.2%		
Total Assets	3,772,398,042	Operating Expense	11,017,859	95.7%	Current Ratio	0.9
Current Liabilities	1,013,026,065	- Operating Margin	491,549	4.3%	Days to Collect	32,951.7
Long Term Liabilities	1,175,923,280	Other Income	0	0.0%	Avg Payment Days	19,655.2
Total Equity	1,583,448,697	Other Expense	0	0.0%	Depreciation Rate	0.0%
•		Net Profit or Loss	491,549	4.3%	Return on Equity	0.0%
232516 GREENFIE 44200 WOODWARD PONTIAC, MI 48341	LD HEALTH SY	STEMS-PONTIAC	491,549 365 Days Settled		Return on Equity	0.0%
232516 GREENFIE 44200 WOODWARD PONTIAC, MI 48341 OAKLAND	L D HEALTH SY AVENUE, SUITI	- STEMS-PONTIAC E 109 12/31/2021			Return on Equity	0.0%
232516 GREENFIE 44200 WOODWARD PONTIAC, MI 48341	LD HEALTH SY AVENUE, SUITI IMENT SERVICE	- STEMS-PONTIAC E 109 12/31/2021			Return on Equity Key Performanace	
232516 GREENFIE 44200 WOODWARD PONTIAC, MI 48341 OAKLAND NATIONAL GOVERN Balance S	LD HEALTH SY AVENUE, SUITI IMENT SERVICI heet	- STEMS-PONTIAC E 109 12/31/2021	365 Days Settled			Ind.
232516 GREENFIE 44200 WOODWARD PONTIAC, MI 48341 OAKLAND NATIONAL GOVERN Balance S Current Assets	LD HEALTH SY AVENUE, SUITI IMENT SERVICI heet	- STEMS-PONTIAC E 109 12/31/2021 ES Income	365 Days Settled		Key Performanace	Ind. 31.1%
232516 GREENFIE 44200 WOODWARD PONTIAC, MI 48341 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets	LD HEALTH SY AVENUE, SUITI IMENT SERVICE heet 863,174,106	STEMS-PONTIAC E 109 12/31/2021 ES Income Total Charges	365 Days Settled Statement 16,590,057		Key Performanace Salary Expense	Ind. 31.1%
232516 GREENFIE 44200 WOODWARD PONTIAC, MI 48341 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	LD HEALTH SY AVENUE, SUITI IMENT SERVICE heet 863,174,106 1,259,222,900	STEMS-PONTIAC E 109 12/31/2021 ES Income Total Charges Contract Allowance	365 Days Settled Statement 16,590,057 12,235,930	73.8%	Key Performanace Salary Expense Fringe Benefits	Ind. 31.1% 4.0%
232516 GREENFIE 44200 WOODWARD PONTIAC, MI 48341 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	LD HEALTH SY AVENUE, SUITI IMENT SERVICE heet 863,174,106 1,259,222,900 1,650,001,036	STEMS-PONTIAC E 109 12/31/2021 ES Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 16,590,057 12,235,930 4,354,127	73.8% 26.2%	Key Performanace Salary Expense Fringe Benefits Current Ratio	Ind. 31.1% 4.0% 0.9
232516 GREENFIE 44200 WOODWARD PONTIAC, MI 48341 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	LD HEALTH SY AVENUE, SUITI IMENT SERVICE heet 863,174,106 1,259,222,900 1,650,001,036 3,772,398,042	STEMS-PONTIAC E 109 12/31/2021 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 16,590,057 12,235,930 4,354,127 4,667,908	73.8% 26.2% 107.2% -7.2%	Key Performanace Salary Expense Fringe Benefits Current Ratio	Ind. 31.19 4.09 0.9 87,102.4
44200 WOODWARD PONTIAC, MI 48341 OAKLAND NATIONAL GOVERN	LD HEALTH SY AVENUE, SUITE IMENT SERVICE heet 863,174,106 1,259,222,900 1,650,001,036 3,772,398,042 1,013,026,065	STEMS-PONTIAC E 109 12/31/2021 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 16,590,057 12,235,930 4,354,127 4,667,908 -313,781	73.8% 26.2% 107.2% -7.2%	Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232510 GREENFIELD HEALTH SYSTEMS-TAYLOR 24565 HAIG ROAD 12/31/2021 365 Days Settled **TAYLOR, MI 48180** WAYNE NATIONAL GOVERNMENT SERVICES **Income Statement Balance Sheet** Key Performanace Ind. 34.8% 21,202,103 Salary Expense **Current Assets** 863,174,106 Total Charges 71.0% Fringe Benefits 7.2% **Fixed Assets** 1,259,222,900 Contract Allowance 15,057,148 Other Assets 1,650,001,036 Operating Revenue 6,144,955 29.0% 3,772,398,042 Operating Expense **Total Assets** 5,062,407 82.4% Current Ratio 0.9 1,013,026,065 Operating Margin 1,082,548 **Current Liabilities** 17.6% Days to Collect 61,718.1 Long Term Liabilities 1,175,923,280 Other Income 0.0% Avg Payment Days 0 42,777.8 1,583,448,697 Other Expense 0 0.0% Total Equity 0.0% Depreciation Rate Total Liab. and Equity 3,772,398,042 Net Profit or Loss 0.1% 1,082,548 17.6% Return on Equity 232506 GREENFIELD HEALTH SYSTEMS-TROY

2050 LIVERNOIS, STE A

12/31/2021 365 Days Settled

TROY, MI 48083

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance S	sheet	Income	e Statement		Key Performanace Ind.	
Current Assets	863,174,106	Total Charges	10,976,304		Salary Expense	35.0%
Fixed Assets	1,259,222,900	Contract Allowance	7,987,487	72.8%	Fringe Benefits	5.7%
Other Assets	1,650,001,036	Operating Revenue	2,988,817	27.2%		
Total Assets	3,772,398,042	Operating Expense	3,084,766	103.2%	Current Ratio	0.9
Current Liabilities	1,013,026,065	Operating Margin	-95,949	-3.2%	Days to Collect	126,891.3
Long Term Liabilities	1,175,923,280	Other Income	0	0.0%	Avg Payment Days	70,202.6
Total Equity	1,583,448,697	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	3,772,398,042	Net Profit or Loss	(95,949)	-3.2%	Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232600 GREENVIE						
18544 EIGHT MILE F	ROAD	12/31/2021	365 Days Settled	ł		
SOUTHFIELD, MI 48	075					
OAKLAND						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	4,989,647	Total Charges	3,258,711		Salary Expense	30.9%
Fixed Assets	1,361,763	Contract Allowance	-705	0.0%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	3,259,416	100.0%		
Total Assets	6,351,410	Operating Expense	3,027,821	92.9%	Current Ratio	25.8
Current Liabilities	193,191	Operating Margin	231,595	7.1%	Days to Collect	153.7
Long Term Liabilities	1,207,551	Other Income	-19	0.0%	Avg Payment Days	7.6
Total Equity	4,950,668	Other Expense	0	0.0%	Depreciation Rate	8.9%
Total Liab. and Equity	6,351,410	Net Profit or Loss	231,576	7.1%	Return on Equity	4.7%
232677 GREENVIL						
101 S GREENVILLE	WEST DR	12/31/2021	365 Days Settled	t		
GREENVILLE, MI 48	838					
MONTCALM						
NATIONAL GOVERN	MENT SERVIC	ES				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	164,329	Total Charges	1,817,811		Salary Expense	32.8%
Fixed Assets	685,553	Contract Allowance	17,105	0.9%	Fringe Benefits	6.6%
Other Assets	641,508	Operating Revenue	1,800,706	99.1%		
Total Assets	1,491,390	Operating Expense	1,626,988	90.4%	Current Ratio	3.5
Current Liabilities	46,362	Operating Margin	173,718	9.6%	Days to Collect	114.2
				a 494		
Long Term Liabilities	380,702	Other Income	-6,980	-0.4%	Avg Payment Days	4.5
Long Term Liabilities Total Equity	380,702 1,064,325	Other Income Other Expense	-6,980 0		Avg Payment Days Depreciation Rate	4.5 11.5%

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232643 GROSSE P		S				
18000 E WARREN A	VENUE, SUITE	100 12/31/2021	365 Days Settled	ł		
DETROIT, MI 48224						
WAYNE						
NATIONAL GOVERN	IMENT SERVICI	ES				
Balance Sheet		Income	Income Statement			Ind.
Current Assets	872,332	Total Charges	6,385,270		Salary Expense	28.0%
Fixed Assets	4,000,911	Contract Allowance	-302,672	-4.7%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	6,687,942	104.7%		
Total Assets	4,873,243	Operating Expense	6,350,571	95.0%	Current Ratio	0.9
Current Liabilities	931,675	Operating Margin	337,371	5.0%	Days to Collect	102.7
Long Term Liabilities	4,058,944	Other Income	-143,067	-2.1%	Avg Payment Days	6.6
Total Equity	-117,374	Other Expense	0	0.0%	Depreciation Rate	4.8%
Total Liab. and Equity	4,873,245	Net Profit or Loss	194,304	2.9%	Return on Equity	-165.5%
232609 HALLWOO	D DIALYSIS CE	NTER				
4929 CLIO ROAD, SI	UITE B	Cost Repor	t not filed.			
FLINT, MI 48504						
GENESEE						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232684 HARPER WOODS DIALYSIS								
19265 VERNIER RD		12/31/2021	12/31/2021 365 Days Settled					
HARPER WOODS, N	11 48225							
WAYNE								
WPS - MICHIGAN								
Balance Sheet		Income	Statement		Key Performanace I	nd.		
Current Assets	1,472,245	Total Charges	3,603,000		Salary Expense	29.5%		
Fixed Assets	2,609,076	Contract Allowance	-183,131	-5.1%	Fringe Benefits	5.4%		
Other Assets	0	Operating Revenue	3,786,131	105.1%				
Total Assets	4,081,321	Operating Expense	3,464,095	91.5%	Current Ratio	12.2		
Current Liabilities	120,856	Operating Margin	322,036	8.5%	Days to Collect	120.2		
Long Term Liabilities	2,832,534	Other Income	-147,507	-3.9%	Avg Payment Days	3.9		
Total Equity	1,127,930	Other Expense	0	0.0%	Depreciation Rate	7.5%		
Total Liab. and Equity	4,081,320	Net Profit or Loss	174,529	4.6%	Return on Equity	15.5%		
232746 HERITAGE	DIALYSIS							
1580 N LEROY ST	1580 N LEROY ST 12/31/2021 123 Days Settled							
FENTON, MI 48430								
GENESEE								

Balance S	Balance Sheet Income		e Statement		Key Performanace Ind.	
Current Assets	133,562	Total Charges	765,197		Salary Expense	41.1%
Fixed Assets	976,181	Contract Allowance	0	0.0%	Fringe Benefits	2.4%
Other Assets	2,025	Operating Revenue	765,197	100.0%		
Total Assets	1,111,768	Operating Expense	833,666	108.9%	Current Ratio	4.1
Current Liabilities	32,500	Operating Margin	-68,469	-8.9%	Days to Collect	21.5
Long Term Liabilities	942,540	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	136,728	Other Expense	0	0.0%	Depreciation Rate	0.7%
Total Liab. and Equity	1,111,768	Net Profit or Loss	(68,469)	-8.9%	Return on Equity	-50.1%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232728 HOME ADVANTAGE DIALYSIS							
1621 44TH ST SW, S	STE 300	Cost Report	t not filed.				
WYOMING, MI 49509	9						
KENT							
WPS MI							
Balance S	Sheet	Income	Statement		Key Performanace	Ind.	
Current Assets	0	Total Charges	0		Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%	
Other Assets	0	Operating Revenue	0	0.0%			
Total Assets	0	Operating Expense	0	0.0%	Current Ratio		
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect		
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days		
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%	
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%	
232691 HOME DIA	LYSIS SPECIAL	TY CENTER					
29001 HARPER		12/31/2021	365 Days Settle	b			
SAINT CLAIR SHOR	ES, MI 48081						
МАСОМВ							
WPS - MICHIGAN							
Balance S	Sheet	Income	Statement		Key Performanace	Ind.	
Current Assets	552,612	Total Charges	3,666,296		Salary Expense	24.5%	
Fixed Assets	0	Contract Allowance	2,455,389	67.0%	Fringe Benefits	4.8%	
Other Assets	-87	Operating Revenue	1,210,907	33.0%			
Total Assets	552,525	Operating Expense	834,619	68.9%	Current Ratio	4.6	
Current Liabilities	120,144	Operating Margin	376,288	31.1%	Days to Collect	35.2	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	52.5	
Total Equity	432,381	Other Expense	0	0.0%	Depreciation Rate	0.0%	
Total Liab. and Equity	552,525	Net Profit or Loss	376,288	31.1%	Return on Equity	87.0%	

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232638 IONIA DIAL	YSIS					
2622 HEARTLAND B	LVD	12/31/2021	365 Days Submi	tted		
IONIA, MI 48846						
IONIA						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance Sheet		Income	Statement		Key Performanace	nd.
Current Assets	902,558	Total Charges	2,577,493		Salary Expense	30.9%
Fixed Assets	1,109,976	Contract Allowance	-17,978	-0.7%	Fringe Benefits	6.6%
Other Assets	0	Operating Revenue	2,595,471	100.7%		
- Total Assets	2,012,534	Operating Expense	2,273,329	87.6%	Current Ratio	10.0
Current Liabilities	90,193	Operating Margin	322,142	12.4%	Days to Collect	112.8
Long Term Liabilities	1,001,764	Other Income	-137,731	-5.3%	Avg Payment Days	11.7
Total Equity	920,577	Other Expense	0	0.0%	Depreciation Rate	8.2%
Total Liab. and Equity	2,012,534	Net Profit or Loss	184,411	7.1%	Return on Equity	20.0%
232571 JACKSON	DIALYSIS					
234 LOUIS-GLICK HI	GHWAY	12/31/2021	365 Days Settled	I		
JACKSON, MI 49201						
JACKSON						
Balance S	heet	Income	Statement		Key Performanace	nd.

Balance eneot						
Current Assets	7,776,793	Total Charges	3,858,557		Salary Expense	35.0%
Fixed Assets	1,115,280	Contract Allowance	-131,086	-3.4%	Fringe Benefits	6.5%
Other Assets	20,765	Operating Revenue	3,989,643	103.4%		
Total Assets	8,912,838	Operating Expense	3,324,924	83.3%	Current Ratio	49.6
Current Liabilities	156,720	Operating Margin	664,719	16.7%	Days to Collect	91.7
Long Term Liabilities	553,216	Other Income	88	0.0%	Avg Payment Days	8.3
Total Equity	8,202,903	Other Expense	0	0.0%	Depreciation Rate	8.8%
Total Liab. and Equity	8,912,839	Net Profit or Loss	664,807	16.7%	Return on Equity	8.1%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232639 KALAMAZOO CENTRAL DIALYSIS 535 S BURDICK, STE 110 12/31/2021 365 Days Settled KALAMAZOO, MI 49007 **KALAMAZOO** NATIONAL GOVERNMENT SERVICES **Income Statement Balance Sheet** Key Performanace Ind. 32.9% **Current Assets** 2,726,367 Salary Expense 1,476,779 Total Charges -1.0% Fringe Benefits 6.2% **Fixed Assets** 810,097 Contract Allowance -27,914 Other Assets 0 Operating Revenue 2,754,281 101.0% 2,286,876 Operating Expense **Total Assets** 2,154,379 78.2% Current Ratio 16.0 92,148 Operating Margin 599,902 **Current Liabilities** 21.8% Days to Collect 106.1 Long Term Liabilities 613,683 Other Income -0.1% Avg Payment Days -1,918 6.2 1,581,046 Other Expense 0 5.5% Total Equity 0.0% Depreciation Rate Total Liab. and Equity 2,286,877 Net Profit or Loss 597,984 21.7% Return on Equity 37.8% 232645 KALKASKA DIALYSIS CENTER **415 SECOND STREET** 6/30/2021 365 Days Settled KALKASKA, MI 49646 **KALKASKA** NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	33,933,738	Total Charges	8,755,813		Salary Expense	38.9%
Fixed Assets	39,302,088	Contract Allowance	6,594,607	75.3%	Fringe Benefits	9.8%
Other Assets	13,977,695	Operating Revenue	2,161,206	24.7%		
Total Assets	87,213,521	Operating Expense	2,126,782	98.4%	Current Ratio	1.5
Current Liabilities	22,931,820	Operating Margin	34,424	1.6%	Days to Collect	3,709.6
Long Term Liabilities	6,243,179	Other Income	0	0.0%	Avg Payment Days	1,645.1
Total Equity	58,038,522	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	87,213,521	Net Profit or Loss	34,424	1.6%	Return on Equity	0.1%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	DIALYSIS					
4145 CASS AVENUE	E	12/31/2021	365 Days Settled	ł		
DETROIT, MI 48201						
WAYNE						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	4,650,794	Total Charges	4,847,824		Salary Expense	32.1%
Fixed Assets	1,791,380	Contract Allowance	-84,482	-1.7%	Fringe Benefits	6.1%
Other Assets	7,388,177	Operating Revenue	4,932,306	101.7%		
Total Assets	13,830,351	Operating Expense	4,524,084	91.7%	Current Ratio	24.2
Current Liabilities	191,913	Operating Margin	408,222	8.3%	Days to Collect	103.7
Long Term Liabilities	1,195,324	Other Income	694	0.0%	Avg Payment Days	5.1
Total Equity	12,443,115	Other Expense	0	0.0%	Depreciation Rate	8.4%
Total Liab. and Equity	13,830,352	Net Profit or Loss	408,916	8.3%	Return on Equity	3.3%
232646 LANSING I	HOME TRAINING	3				
4530 SOUTH HAGAI			365 Days Settled	ł		
	DORN ROAD, ST		365 Days Settled	3		
4530 SOUTH HAGAI	DORN ROAD, ST		365 Days Settled	3		
4530 SOUTH HAGAI EAST LANSING, MI	DORN ROAD, ST 48823		365 Days Settled	3		
4530 SOUTH HAGAI EAST LANSING, MI INGHAM	DORN ROAD, ST 48823 DRNIA)	E B 12/31/2021	365 Days Settled	ł	Key Performanace	Ind.
4530 SOUTH HAGAI EAST LANSING, MI INGHAM PALMETTO (CALIFO	DORN ROAD, ST 48823 DRNIA) Sheet	E B 12/31/2021		ł	Key Performanace Salary Expense	Ind. 32.5%
4530 SOUTH HAGAI EAST LANSING, MI INGHAM PALMETTO (CALIFO Balance S	DORN ROAD, ST 48823 DRNIA) Sheet -1,886,235	E B 12/31/2021 Income	Statement		-	
4530 SOUTH HAGAI EAST LANSING, MI INGHAM PALMETTO (CALIFO Balance S Current Assets	DORN ROAD, ST 48823 DRNIA) Sheet -1,886,235	E B 12/31/2021 Income Total Charges	e Statement 84,006		Salary Expense	32.5%
4530 SOUTH HAGAI EAST LANSING, MI INGHAM PALMETTO (CALIFO Balance S Current Assets Fixed Assets	DORN ROAD, ST 48823 DRNIA) Sheet -1,886,235 27,631	E B 12/31/2021 Income Total Charges Contract Allowance	e Statement 84,006 -401,467	-477.9% 577.9%	Salary Expense	32.5%
4530 SOUTH HAGAI EAST LANSING, MI INGHAM PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets	DORN ROAD, ST 48823 DRNIA) Sheet -1,886,235 27,631 0	E B 12/31/2021 Income Total Charges Contract Allowance Operating Revenue	e Statement 84,006 -401,467 485,473	-477.9% 577.9% 91.1%	Salary Expense Fringe Benefits	32.5% 3.7%
4530 SOUTH HAGAI EAST LANSING, MI INGHAM PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets	DORN ROAD, ST 48823 DRNIA) Sheet -1,886,235 27,631 0 -1,858,604	E B 12/31/2021 Income Total Charges Contract Allowance Operating Revenue Operating Expense	e Statement 84,006 -401,467 485,473 442,195	-477.9% 577.9% 91.1% 8.9%	Salary Expense Fringe Benefits Current Ratio	32.5% 3.7% (104.7)
4530 SOUTH HAGAN EAST LANSING, MI INGHAM PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	DORN ROAD, ST 48823 DRNIA) Sheet -1,886,235 27,631 0 -1,858,604 18,022	E B 12/31/2021 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	e Statement 84,006 -401,467 485,473 442,195 43,278	-477.9% 577.9% 91.1% 8.9% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	32.5% 3.7% (104.7) 824.9

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232688 LIBERTY DIALYSIS AT LAKELAND BENTON HARBOR 338 8TH STREET 12/31/2021 365 Days Settled **BENTON HARBOR, MI 49022** BERRIEN WISCONSIN PHYSICIANS SERVICE **Balance Sheet Income Statement** Key Performanace Ind. 37.6% 4,904,441 Salary Expense **Current Assets** 4,578,188 Total Charges Fringe Benefits 8.1% **Fixed Assets** 464,836 Contract Allowance 0 0.0% Other Assets 155,734 Operating Revenue 4,904,441 100.0% 5,198,758 Operating Expense 3.745.998 0.9 Total Assets 76.4% Current Ratio 5,198,756 Operating Margin **Current Liabilities** 1,158,443 74.4 23.6% Days to Collect Long Term Liabilities 1.9% Avg Payment Days 0 Other Income 92,992 0.0 0 15.7% Total Equity 0 Other Expense 0.0% Depreciation Rate Total Liab. and Equity 5,198,756 Net Profit or Loss 0.0% 1,251,435 25.5% Return on Equity 232668 LIBERTY DIALYSIS AT LAKELAND NILES 8 LONGMEADOW VILLAGE DRIVE 12/31/2021 365 Days Settled NILES, MI 49120 BERRIEN NATIONAL GOVERNMENT SERVICES **Balance Sheet** Income Statement Key Performanace Ind. 44.2% Salary Expense 4.964.317 Current Assets 1,216,151 Total Charges Fringe Benefits 8.5% **Fixed Assets** 0.0% 588,801 Contract Allowance 0 Other Assets 1,177,526 Operating Revenue 4,964,317 100.0% 2,982,478 Operating Expense **Total Assets** 3,240,697 65.3% Current Ratio 0.4 2,982,477 **Current Liabilities Operating Margin** 1,723,620 34.7% Days to Collect 164.0 Long Term Liabilities 28,353 0.6% Avg Payment Days 0.0 0 Other Income **Total Equity** 0 0 0.0% 13.6% Other Expense Depreciation Rate Total Liab. and Equity 2,982,477 Net Profit or Loss 1,751,973 35.3% Return on Equity 0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232664 LIBERTY DIALYSIS AT LAKELAND ROYALTON 3772 HOLLYWOOD ROAD 1/31/2021 31 Days Settled* ST JOSEPH, MI 49085 BERRIEN NATIONAL GOVERNMENT SERVICES **Balance Sheet Income Statement** Key Performanace Ind. 21.7% 60.175 Salary Expense **Current Assets** 211,821 Total Charges Fringe Benefits 1.2% **Fixed Assets** 1,304,493 Contract Allowance 0 0.0% Other Assets 1,349,413 Operating Revenue 60,175 100.0% 2,865,727 Operating Expense 78.269 130.1% Current Ratio 0.1 Total Assets 1,727,513 Operating Margin -18,094 **Current Liabilities** -30.1% Days to Collect 149.0 Long Term Liabilities 0 Other Income 0.0% Avg Payment Days 1 0.0 0 1.0% Total Equity 0 Other Expense 0.0% Depreciation Rate 1,727,513 Net Profit or Loss Total Liab. and Equity (18,093) 0.0% -30.1% Return on Equity 232722 LINCOLN PARK KIDNEY CENTER 1491 SOUTHFIELD RD 12/31/2021 365 Days Settled LINCOLN PARK, MI 48146 WAYNE WPS MI **Balance Sheet** Income Statement Key Performanace Ind. 29.7% **Current Assets** Salary Expense 1,985,934 1,009,776 Total Charges 9.0% 11.6% Fringe Benefits **Fixed Assets** 992,185 Contract Allowance 230,281 Other Assets 1,552,534 Operating Revenue 1,755,653 88.4% 3,554,495 Operating Expense 2,294,492 0.5 **Total Assets** 130.7% Current Ratio 2,140,271 Operating Margin Current Liabilities -538,839 -30.7% Days to Collect 118.4 Long Term Liabilities 2,219,202 Other Income 0 0.0% Avg Payment Days 18.2 -804,979 Other Expense **Total Equity** 0 0.0% Depreciation Rate 18.7% Total Liab. and Equity 3,554,494 Net Profit or Loss (538, 839)66.9% -30.7% Return on Equity

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	12/31/2021	OCE Davis Ostilis				
	RD 12/31/2021 365 Days Settled					
	Income	Statement		Key Performanace I	nd.	
0,583	Total Charges	1,657,069		Salary Expense	33.3%	
30,092	Contract Allowance	29,302	1.8%	Fringe Benefits	6.0%	
0	Operating Revenue	1,627,767	98.2%			
90,675	Operating Expense	1,815,869	111.6%	Current Ratio	11.5	
70,423	Operating Margin	-188,102	-11.6%	Days to Collect	233.6	
76,696	Other Income	36,125	2.2%	Avg Payment Days	11.1	
43,555	Other Expense	0	0.0%	Depreciation Rate	9.3%	
90,674	Net Profit or Loss	(151,977)	-9.3%	Return on Equity	-6.5%	
SIS						
210	12/31/2021	365 Days Settled	t			
	Income	Statement		Key Performanace I	nd.	
1,743	Total Charges	2,258,346		Salary Expense	31.7%	
62,731	Contract Allowance	-57,066	-2.5%	Fringe Benefits	6.1%	
03,169	Operating Revenue	2,315,412	102.5%			
97,643	Operating Expense	1,964,889	84.9%	Current Ratio	8.1	
27,753	Operating Margin	350,523	15.1%	Days to Collect	79.1	
32,778	Other Income	-13	0.0%	Avg Payment Days	13.2	
37,115	Other Expense	0	0.0%	Depreciation Rate	10.0%	
97,646	Net Profit or Loss	350,510	15.1%	Return on Equity	20.8%	
	80,092 0 90,675 70,423 76,696 43,555 90,674 5IS 210	0,583Total Charges80,092Contract Allowance0Operating Revenue90,675Operating Expense70,423Operating Margin76,696Other Income43,555Other Expense90,674Net Profit or Loss51S21012/31/202121012/31/202141,743Total Charges62,731Contract Allowance93,169Operating Revenue97,643Operating Expense27,753Operating Margin82,778Other Income87,115Other Expense	80,092 Contract Allowance 29,302 0 Operating Revenue 1,627,767 90,675 Operating Expense 1,815,869 70,423 Operating Margin -188,102 76,696 Other Income 36,125 43,555 Other Expense 0 90,674 Net Profit or Loss (151,977) SIS 210 12/31/2021 365 Days Settled 210 12/31/2021 365 Days Settled 62,731 Contract Allowance -57,066 03,169 Operating Revenue 2,315,412 97,643 Operating Expense 1,964,889 27,753 Operating Margin 350,523 82,778 Other Income -13 87,115 Other Expense 0	0,583 Total Charges 1,657,069 80,092 Contract Allowance 29,302 1.8% 0 Operating Revenue 1,627,767 98.2% 90,675 Operating Expense 1,815,869 111.6% 70,423 Operating Margin -188,102 -11.6% 76,696 Other Income 36,125 2.2% 43,555 Other Expense 0 0.0% 90,674 Net Profit or Loss (151,977) -9.3% SIS 210 12/31/2021 365 Days Settled 41,743 Total Charges 2,258,346 -2.5% 62,731 Contract Allowance -57,066 -2.5% 03,169 Operating Revenue 2,315,412 102.5% 97,643 Operating Expense 1,964,889 84.9% 27,753 Operating Margin 350,523 15.1% 82,778 Other Income -13 0.0%	0,583Total Charges1,657,069Salary Expense80,092Contract Allowance29,3021.8%Fringe Benefits0Operating Revenue1,627,76798.2%90,675Operating Expense1,815,869111.6%Current Ratio70,423Operating Margin-188,102-11.6%Days to Collect76,696Other Income36,1252.2%Avg Payment Days43,555Other Expense00.0%Depreciation Rate90,674Net Profit or Loss(151,977)-9.3%Return on EquitySIS21012/31/2021 365 Days SettledSalary Expense111,743Total Charges2,258,346Salary Expense162,731Contract Allowance-57,066-2.5%Fringe Benefits03,169Operating Revenue2,315,412102.5%102,5%97,643Operating Expense1,964,88984.9%Current Ratio97,643Operating Margin350,52315.1%Days to Collect82,778Other Income-130.0%Avg Payment Days87,115Other Expense00.0%Depreciation Rate	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232540 MACOMB KIDNEY CENTER

28295 SCHOENHERR ROAD, SUITE A 12/31/2021 365 Days Settled

WARREN, MI 48093

MACOMB

Balance Sheet		Income	Income Statement			Key Performanace Ind.	
Current Assets	15,154,838	Total Charges	4,233,263		Salary Expense	31.4%	
Fixed Assets	1,268,558	Contract Allowance	-122,733	-2.9%	Fringe Benefits	7.0%	
Other Assets	2,053,756	Operating Revenue	4,355,996	102.9%			
Total Assets	18,477,152	Operating Expense	3,683,214	84.6%	Current Ratio	77.5	
Current Liabilities	195,650	Operating Margin	672,782	15.4%	Days to Collect	239.4	
Long Term Liabilities	405,102	Other Income	14	0.0%	Avg Payment Days	7.5	
Total Equity	17,876,402	Other Expense	0	0.0%	Depreciation Rate	12.4%	
Total Liab. and Equity	18,477,154	Net Profit or Loss	672,796	15.4%	Return on Equity	3.8%	

232642 MACOMB REGIONAL DIALYSIS CENTER

16151 NINETEEN MILE ROAD, SUITE 200 12/31/2021 365 Days Settled

CLINTON TOWNSHIP, MI 48038

MACOMB

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income	Income Statement			Key Performanace Ind.	
Current Assets	1,728,330	Total Charges	18,893,681		Salary Expense	32.0%	
Fixed Assets	304,283	Contract Allowance	13,534,297	71.6%	Fringe Benefits	6.0%	
Other Assets	681,297	Operating Revenue	5,359,384	28.4%			
Total Assets	2,713,910	Operating Expense	4,411,689	82.3%	Current Ratio	2.4	
Current Liabilities	723,246	Operating Margin	947,695	17.7%	Days to Collect	37.3	
Long Term Liabilities	488,138	Other Income	0	0.0%	Avg Payment Days	36.2	
Total Equity	1,502,526	Other Expense	0	0.0%	Depreciation Rate	14.4%	
Total Liab. and Equity	2,713,910	Net Profit or Loss	947,695	17.7%	Return on Equity	63.1%	

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232525 MADISON	HEIGHTS DIAL	SIS CENTER				
25780 COMMERCE	DRIVE	12/31/2021	365 Days Settled	b		
MADISON HEIGHTS	5, MI 48071					
OAKLAND						
BLUE CROSS (TEX/	AS)					
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	4,135,357	Total Charges	3,108,179		Salary Expense	37.5%
Fixed Assets	280,852	Contract Allowance	0	0.0%	Fringe Benefits	10.2%
Other Assets	432,911	Operating Revenue	3,108,179	100.0%		
Total Assets	4,849,120	Operating Expense	3,095,356	99.6%	Current Ratio	0.9
Current Liabilities	4,849,119	Operating Margin	12,823	0.4%	Days to Collect	108.0
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	16.8%
Total Liab. and Equity	4,849,119	Net Profit or Loss	12,825	0.4%	Return on Equity	0.0%
232576 MICHIGAN 2850 SOUTH INDUS		VICES OF ANN ARBO	DR 365 Days Settled	4		
100		1, OTE 12/31/2021	505 Days Sellier	J		
ANN ARBOR, MI 481	104					
WASHTENAW						
NATIONAL GOVT SI	ERVICES (NEW	YORK),,				
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	13,071,822	Total Charges	7,164,029		Salary Expense	37.3%
Fixed Assets	567,067	Contract Allowance	0	0.0%	Fringe Benefits	11.0%
Other Assets	790,192	Operating Revenue	7,164,029	100.0%		
Total Assets	14,429,081	Operating Expense	6,094,669	85.1%	Current Ratio	0.9
Current Liabilities	14,429,082	Operating Margin	1,069,360	14.9%	Days to Collect	91.1
Long Term Liabilities	0	Other Income	5,344	0.1%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	4.2%
Total Liab. and Equity	14,429,082	Net Profit or Loss	1,074,704	15.0%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232707 MICHIGAN	METROPOLITA					
2361 COOLIDGE HW	ſΥ	12/31/2021	365 Days Settled			
BERKLEY, MI 48072						
OAKLAND						
WISCONSIN PHYSIC	CIANS SERVICE					
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	484,012	Total Charges	4,862,843		Salary Expense	20.5%
Fixed Assets	102,176	Contract Allowance	3,369,306	69.3%	Fringe Benefits	3.7%
Other Assets	0	Operating Revenue	1,493,537	30.7%		
Total Assets	586,188	Operating Expense	1,045,972	70.0%	Current Ratio	6.5
Current Liabilities	74,545	Operating Margin	447,565	30.0%	Days to Collect	50.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	26.0
Total Equity	511,643	Other Expense	0	0.0%	Depreciation Rate	19.1%
Total Liab. and Equity	586,188	Net Profit or Loss	447,565	30.0%	Return on Equity	87.5%
232717 MID VALLE	EY PD HOME TR					
1205 N MICHIGAN A	VE	12/31/2021	365 Days Settled			
1205 N MICHIGAN A SAGINAW, MI 48602		12/31/2021	365 Days Settled			
		12/31/2021	365 Days Settled			
SAGINAW, MI 48602		12/31/2021	365 Days Settled			
SAGINAW, MI 48602 SAGINAW			365 Days Settled		Key Performanace I	nd.
SAGINAW, MI 48602 SAGINAW WPS - MICHIGAN	heet				Key Performanace I Salary Expense	nd. 21.9%
SAGINAW, MI 48602 SAGINAW WPS - MICHIGAN Balance S	heet	Income	Statement	40.0%	-	
SAGINAW, MI 48602 SAGINAW WPS - MICHIGAN Balance S Current Assets	5 heet 993,789	Income Total Charges	Statement 4,231,262		Salary Expense	21.9%
SAGINAW, MI 48602 SAGINAW WPS - MICHIGAN Balance S Current Assets Fixed Assets	5 heet 993,789 771,789	Income Total Charges Contract Allowance	Statement 4,231,262 1,692,965	40.0%	Salary Expense	21.9%
SAGINAW, MI 48602 SAGINAW WPS - MICHIGAN Balance S Current Assets Fixed Assets Other Assets	S heet 993,789 771,789 0	Income Total Charges Contract Allowance Operating Revenue	Statement 4,231,262 1,692,965 2,538,297	40.0% 60.0% 79.0%	Salary Expense Fringe Benefits	21.9% 2.8%
SAGINAW, MI 48602 SAGINAW WPS - MICHIGAN Balance S Current Assets Fixed Assets Other Assets Total Assets	S heet 993,789 771,789 0 1,765,578	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 4,231,262 1,692,965 2,538,297 2,006,243	40.0% 60.0% 79.0% 21.0%	Salary Expense Fringe Benefits Current Ratio	21.9% 2.8% 8.4
SAGINAW, MI 48602 SAGINAW WPS - MICHIGAN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	Sheet 993,789 771,789 0 1,765,578 118,221	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 4,231,262 1,692,965 2,538,297 2,006,243 532,054	40.0% 60.0% 79.0% 21.0% -2.6%	Salary Expense Fringe Benefits Current Ratio Days to Collect	21.9% 2.8% 8.4 763.2

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232541 MIDLAND	DIALYSIS					
4901 JEFFERSON		12/31/2021	365 Days Settled			
MIDLAND, MI 48640						
MIDLAND						
NATIONAL GOVERN	MENT SERVICI	ES				
Balance S	Sheet	Income	e Statement	Key Performanace Ind.		
Current Assets	-271,586	Total Charges	5,183,064		Salary Expense	28.7%
Fixed Assets	2,429,491	Contract Allowance	59,168	1.1%	Fringe Benefits	5.9%
Other Assets	8,924,004	Operating Revenue	5,123,896	98.9%		
Total Assets	11,081,909	Operating Expense	4,347,557	84.8%	Current Ratio	(1.2)
Current Liabilities	224,575	Operating Margin	776,339	15.2%	Days to Collect	117.4
Long Term Liabilities	1,541,155	Other Income	-63	0.0%	Avg Payment Days	6.8
Total Equity	9,316,180	Other Expense	0	0.0%	Depreciation Rate	7.8%
Total Liab. and Equity	11,081,910	Net Profit or Loss	776,276	15.2%	Return on Equity	8.3%
232539 MOTOR CI						
4727 ST ANTOINE ,	SUITE 101	12/31/2021	365 Days Settled			
DETROIT, MI 48201						
WAYNE						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	6,752,359	Total Charges	1,348,443		Salary Expense	34.0%
Fixed Assets	242,178	Contract Allowance	41,301	3.1%	Fringe Benefits	4.6%
Other Assets	1,371,309	Operating Revenue	1,307,142	96.9%		
Total Assets	8,365,846	Operating Expense	1,573,026	120.3%	Current Ratio	57.5
Current Liabilities	117,518	Operating Margin	-265,884	-20.3%	Days to Collect	135.4
Long Term Liabilities	221,295	Other Income	5	0.0%	Avg Payment Days	10.9
Total Equity	8,027,034	Other Expense	0	0.0%	Depreciation Rate	7.1%
Total Liab. and Equity	8,365,847	Net Profit or Loss	(265,879)	-20.3%	Return on Equity	-3.3%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232672 MT MORRI						
6141 N SAGINAW		12/31/2021	365 Days Settle	d		
MOUNT MORRIS, M	II 48458					
GENESEE						
NATIONAL GOVERN	MENT SERVIC	ΞS				
Balance S	Sheet	Income Statement			Key Performanace Ind.	
Current Assets	-140,401	Total Charges	2,204,840		Salary Expense	32.4%
Fixed Assets	336,329	Contract Allowance	-22,647	-1.0%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	2,227,487	101.0%		
Total Assets	195,928	Operating Expense	2,196,662	98.6%	Current Ratio	(1.7)
Current Liabilities	83,879	Operating Margin	30,825	1.4%	Days to Collect	168.9
Long Term Liabilities	246,624	Other Income	5	0.0%	Avg Payment Days	7.0
Total Equity	-134,574	Other Expense	0	0.0%	Depreciation Rate	4.9%
Total Liab. and Equity	195,929	Net Profit or Loss	30,830	1.4%	Return on Equity	-22.9%
232675 MT PLEAS	ANT DIALYSIS					
404 SOUTH CRAPO		12/31/2021	365 Days Settle	d		
MOUNT PLEASANT	, MI 48858					
ISABELLA						
NATIONAL GOVERN	MENT SERVIC	ES				
Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	3,399,629	Total Charges	2,457,000		Salary Expense	34.3%
Fixed Assets	1,124,215	Contract Allowance	-398,554	-16.2%	Fringe Benefits	7.6%
Other Assets	5,134,906	Operating Revenue	2,855,554	116.2%		
Total Assets	9,658,750	Operating Expense	2,556,639	89.5%	Current Ratio	7.5
Current Liabilities	451,558	Operating Margin	298,915	10.5%	Days to Collect	117.5
Long Term Liabilities	925,605	Other Income	-2	0.0%	Avg Payment Days	11.7
Total Equity	8,281,588	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	9,658,751	Net Profit or Loss	298,913	10.5%	Return on Equity	3.6%

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232528 MUNSON DIALYSIS CENTER 4062 WEST ROYAL DRIVE 6/30/2021 365 Days Settled TRAVERSE CITY, MI 49684 **GRAND TRAVERSE** NATIONAL GOVERNMENT SERVICES **Income Statement Balance Sheet** Key Performanace Ind. 37.0% 19,480,166 Salary Expense **Current Assets** 3,795,951 Total Charges 71.5% Fringe Benefits 14.3% **Fixed Assets** 775,909 Contract Allowance 13,923,688 Other Assets 251,162 Operating Revenue 5,556,478 28.5% 4,823,022 Operating Expense **Total Assets** 5,026,593 90.5% Current Ratio 8.0 475,145 Operating Margin 529,885 **Current Liabilities** 9.5% Days to Collect 182.6 Long Term Liabilities 129,231 Other Income 2.1% Avg Payment Days 28.8 115,187 4,218,646 Other Expense 0 2.6% Total Equity 0.0% Depreciation Rate Total Liab. and Equity 4,823,022 Net Profit or Loss 15.3% 645,072 11.6% Return on Equity 232562 MUSKEGON DIALYSIS

1250 MERCY DRIVE, STE 201

12/31/2021 365 Days Settled

MUSKEGON, MI 49444

MUSKEGON

BLUE CROSS (GEORGIA)

Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	16,708,013	Total Charges	7,216,515		Salary Expense	31.0%
Fixed Assets	3,615,913	Contract Allowance	-40,194	-0.6%	Fringe Benefits	5.2%
Other Assets	5,073,460	Operating Revenue	7,256,709	100.6%		
Total Assets	25,397,386	Operating Expense	6,573,625	90.6%	Current Ratio	54.3
Current Liabilities	307,604	Operating Margin	683,084	9.4%	Days to Collect	110.8
Long Term Liabilities	3,258,816	Other Income	-300	0.0%	Avg Payment Days	12.8
Total Equity	21,830,968	Other Expense	0	0.0%	Depreciation Rate	9.2%
Total Liab. and Equity	25,397,388	Net Profit or Loss	682,784	9.4%	Return on Equity	3.1%

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232529 NEW CENTER DIALYSIS

7700 SECOND AVE, STE 130

12/31/2021 365 Days Settled

DETROIT, MI 48202

WAYNE

Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-5,808,338	Total Charges	2,784,686		Salary Expense	30.9%
Fixed Assets	481,195	Contract Allowance	-53,102	-1.9%	Fringe Benefits	5.4%
Other Assets	6,235,682	Operating Revenue	2,837,788	101.9%		
Total Assets	908,539	Operating Expense	2,931,582	103.3%	Current Ratio	(26.1)
Current Liabilities	222,802	Operating Margin	-93,794	-3.3%	Days to Collect	131.9
Long Term Liabilities	159,381	Other Income	-2,177	-0.1%	Avg Payment Days	5.6
Total Equity	526,356	Other Expense	0	0.0%	Depreciation Rate	11.6%
Total Liab. and Equity	908,539	Net Profit or Loss	(95,971)	-3.4%	Return on Equity	-18.2%

232607 NEWAYGO COUNTY DIALYSIS

1317 W MAIN

12/31/2021 365 Days Settled

FREMONT, MI 49412

NEWAYGO

BLUE CROSS (GEORGIA)

Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	2,834,724	Total Charges	2,464,124		Salary Expense	33.8%
Fixed Assets	222,715	Contract Allowance	-15,971	-0.6%	Fringe Benefits	7.2%
Other Assets	0	Operating Revenue	2,480,095	100.6%		
Total Assets	3,057,439	Operating Expense	2,181,539	88.0%	Current Ratio	12.8
Current Liabilities	221,402	Operating Margin	298,556	12.0%	Days to Collect	106.7
Long Term Liabilities	170,012	Other Income	23	0.0%	Avg Payment Days	25.2
Total Equity	2,666,025	Other Expense	0	0.0%	Depreciation Rate	7.0%
Total Liab. and Equity	3,057,439	Net Profit or Loss	298,579	12.0%	Return on Equity	11.2%

All Providers

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232511 NORTH OAKLAND DIALYSIS

450 N TELEGRAPH RD

12/31/2021 365 Days Settled

PONTIAC, MI 48341

OAKLAND

Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	16,820,012	Total Charges	5,023,561		Salary Expense	34.7%
Fixed Assets	1,976,396	Contract Allowance	-146,647	-2.9%	Fringe Benefits	6.4%
Other Assets	5,591,965	Operating Revenue	5,170,208	102.9%		
Total Assets	24,388,373	Operating Expense	4,263,558	82.5%	Current Ratio	71.0
Current Liabilities	236,963	Operating Margin	906,650	17.5%	Days to Collect	92.1
Long Term Liabilities	1,535,693	Other Income	-18,301	-0.4%	Avg Payment Days	6.1
Total Equity	22,615,715	Other Expense	0	0.0%	Depreciation Rate	9.3%
Total Liab. and Equity	24,388,371	Net Profit or Loss	888,349	17.2%	Return on Equity	3.9%

232315 NORTHERN MICHIGAN HOSPITAL

820 ARLINGTON AVE

Cost Report not filed.

PETOSKEY, MI 49770

EMMET

NATIONAL GOVERNMENT SERVICES

Balance S	iheet	Income	Statement			Key Performanace Inc	1.
Current Assets	0	Total Charges		0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance		0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue		0	0.0%		
Total Assets	0	Operating Expense		0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin		0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income		0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense		0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss		0	0.0%	Return on Equity	0.0%

All Providers

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

[
232670 NORTHLAN		SIS CENTER				
21000 NORTHWEST	ERN HIGHWAY	12/31/2021	365 Days Settled			
SOUTHFIELD, MI 48	075					
OAKLAND						
NATIONAL GOVERN	IMENT SERVIC	ES				
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	6,966,237	Total Charges	27,443,013		Salary Expense	38.1%
Fixed Assets	2,943,544	Contract Allowance	19,759,916	72.0%	Fringe Benefits	7.3%
Other Assets	1,877,619	Operating Revenue	7,683,097	28.0%		
Total Assets	11,787,400	Operating Expense	6,125,904	79.7%	Current Ratio	3.5
Current Liabilities	1,973,404	Operating Margin	1,557,193	20.3%	Days to Collect	148.5
Long Term Liabilities	3,376,024	Other Income	0	0.0%	Avg Payment Days	75.1
Total Equity	6,437,972	Other Expense	0	0.0%	Depreciation Rate	0.2%
Total Liab. and Equity	11,787,400	Net Profit or Loss	1,557,193	20.3%	Return on Equity	24.2%
232612 NORTHWE	ST DETROIT DI	ALYSIS - LAHSER SA	ATELLITE			
25664 LAHSER		12/31/2021	365 Days Settled			
SOUTHFIELD, MI 48	033					
OAKLAND						
NATIONAL GOVERN	IMENT SERVIC	ES				
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	6,966,237	Total Charges	18,332,610		Salary Expense	35.0%
Fixed Assets	2,943,544	Contract Allowance	13,480,851	73.5%	Fringe Benefits	7.1%
Other Assets	1,877,619	Operating Revenue	4,851,759	26.5%		
Total Assets	11,787,400	Operating Expense	4,811,458	99.2%	Current Ratio	3.5
Current Liabilities	1,973,404	Operating Margin	40,301	0.8%	Days to Collect	235.2
Long Term Liabilities	3,376,024	Other Income	0	0.0%	Avg Payment Days	95.6

Total Equity

Total Liab. and Equity

2/13/2024

Healthcare Almanac 561-594-7551

0

40,301

0.0% Depreciation Rate

0.8% Return on Equity

6,437,972 Other Expense

11,787,400 Net Profit or Loss

2.6%

0.6%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232544 NORTHWEST DETROIT DIALYSIS CENTER 7800 W OUTER DR 12/31/2021 365 Days Settled **DETROIT, MI 48235** WAYNE NATIONAL GOVERNMENT SERVICES **Income Statement Balance Sheet** Key Performanace Ind. 35.4% **Current Assets** 37,992,296 Salary Expense 6,966,237 Total Charges 76.0% Fringe Benefits 7.0% **Fixed Assets** 2,943,544 Contract Allowance 28,891,910 Other Assets 1,877,619 Operating Revenue 9,100,386 24.0% 11,787,400 Operating Expense **Total Assets** 8,437,493 92.7% Current Ratio 3.5 1,973,404 Operating Margin **Current Liabilities** 662,893 7.3% Days to Collect 506.1 Long Term Liabilities 3,376,024 Other Income 0.0% Avg Payment Days 0 54.5 6,437,972 Other Expense 0 4.0% Total Equity 0.0% Depreciation Rate Total Liab. and Equity 11,787,400 Net Profit or Loss 662,893 10.3% 7.3% Return on Equity 232689 NORTON SHORES DIALYSIS 955 SEMINOLE RD 12/31/2021 365 Days Settled NORTON SHORES, MI 49441 **MUSKEGON WPS - MICHIGAN**

Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-997,531	Total Charges	1,617,039		Salary Expense	32.8%
Fixed Assets	855,956	Contract Allowance	-69,957	-4.3%	Fringe Benefits	6.1%
Other Assets	6,250	Operating Revenue	1,686,996	104.3%		
Total Assets	-135,325	Operating Expense	1,700,291	100.8%	Current Ratio	(18.5)
Current Liabilities	54,002	Operating Margin	-13,295	-0.8%	Days to Collect	101.3
Long Term Liabilities	595,882	Other Income	-51	0.0%	Avg Payment Days	6.3
Total Equity	-785,209	Other Expense	0	0.0%	Depreciation Rate	9.1%
Total Liab. and Equity	-135,325	Net Profit or Loss	(13,346)	-0.8%	Return on Equity	1.7%

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232549 NOVI DIALYSIS

27150 PROVIDENCE PKWY, STE A 12/31/2021 365 Days Settled

NOVI, MI 48374

OAKLAND

Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	11,162,207	Total Charges	4,261,064		Salary Expense	34.7%
Fixed Assets	2,316,265	Contract Allowance	10,221	0.2%	Fringe Benefits	6.4%
Other Assets	1,922,973	Operating Revenue	4,250,843	99.8%		
Total Assets	15,401,445	Operating Expense	3,306,179	77.8%	Current Ratio	88.9
Current Liabilities	125,510	Operating Margin	944,664	22.2%	Days to Collect	75.6
Long Term Liabilities	1,576,936	Other Income	4	0.0%	Avg Payment Days	7.6
Total Equity	13,699,001	Other Expense	0	0.0%	Depreciation Rate	9.5%
Total Liab. and Equity	15,401,447	Net Profit or Loss	944,668	22.2%	Return on Equity	6.9%

232726 NOVI HOME TRAINING

27225 PROVIDENCE PARKWAY, STE 300 12/31/2021 365 Days Settled

NOVI, MI 48374

OAKLAND

WPS MI

Balance S	iheet	Income	e Statement		Key Performanace	Ind.	
Current Assets	-1,981,239	Total Charges	624,212		Salary Expense	24.1%	
Fixed Assets	943,088	Contract Allowance	1,094	0.2%	Fringe Benefits	4.4%	
Other Assets	0	Operating Revenue	623,118	99.8%			
Total Assets	-1,038,151	Operating Expense	910,704	146.2%	Current Ratio	(89.4)	
Current Liabilities	22,165	Operating Margin	-287,586	-46.2%	Days to Collect	100.2	
Long Term Liabilities	605,378	Other Income	0	0.0%	Avg Payment Days	7.8	
Total Equity	-1,665,692	Other Expense	0	0.0%	Depreciation Rate	17.6%	
Total Liab. and Equity	-1,038,149	Net Profit or Loss	(287,586)	-46.2%	Return on Equity	17.3%	

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232613 OAK PARK						
PARKSWOODS PLA ROAD	ZA, 13481 TEN	MILE 12/31/2021	365 Days Settle	d		
OAK PARK, MI 4823	7					
OAKLAND						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	8,689,615	Total Charges	4,588,873		Salary Expense	31.0%
Fixed Assets	1,235,950	Contract Allowance	-79,401	-1.7%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	4,668,274	101.7%		
Total Assets	9,925,565	Operating Expense	3,445,027	73.8%	Current Ratio	52.9
Current Liabilities	164,308	Operating Margin	1,223,247	26.2%	Days to Collect	125.0
Long Term Liabilities	751,644	Other Income	2,570	0.1%	Avg Payment Days	8.8
Total Equity	9,009,614	Other Expense	0	0.0%	Depreciation Rate	13.1%
Total Liab. and Equity	9,925,566	Net Profit or Loss	1,225,817	26.3%	Return on Equity	13.6%
232348 OAKLAWN	DIALYSIS CEN	TER				
310 E MICHIGAN AV	ENUE	Cost Repor	rt not filed.			
MARSHALL, MI 4906	68					
CALHOUN						
NATIONAL GOVERN	MENT SERVICE	ES				
Balance S	iheet	Income	e Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232716 OAKLAWN DIALYSIS CENTER OF ALBION

350 B DRIVE NORTH

12/31/2021 365 Days Settled

ALBION, MI 49224

CALHOUN

Balance S	Balance Sheet Income		e Statement		Key Performanace Ind.		
Current Assets	-906,620	Total Charges	3,053,249		Salary Expense	29.8%	
Fixed Assets	1,036,542	Contract Allowance	0	0.0%	Fringe Benefits	6.1%	
Other Assets	5,340,761	Operating Revenue	3,053,249	100.0%			
Total Assets	5,470,683	Operating Expense	2,631,740	86.2%	Current Ratio	(0.2)	
Current Liabilities	5,470,684	Operating Margin	421,509	13.8%	Days to Collect	80.6	
Long Term Liabilities	0	Other Income	62,384	2.0%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	16.6%	
Total Liab. and Equity	5,470,684	Net Profit or Loss	483,893	15.8%	Return on Equity	0.0%	

232702 OAKWOOD RENAL SERVICES

18100 OAKWOOD BLVD SUITE 206

12/31/2021 365 Days Settled

DEARBORN, MI 48124

WAYNE

WPS MI

Balance S	Sheet	Income	e Statement		Key Performanace I	e Ind.		
Current Assets	5,303,844	Total Charges	3,000,540		Salary Expense	32.7%		
Fixed Assets	745,856	Contract Allowance	-57,937	-1.9%	Fringe Benefits	6.8%		
Other Assets	4,181,669	Operating Revenue	3,058,477	101.9%				
Total Assets	10,231,369	Operating Expense	2,456,192	80.3%	Current Ratio	14.4		
Current Liabilities	368,155	Operating Margin	602,285	19.7%	Days to Collect	61.0		
Long Term Liabilities	676,746	Other Income	-150,583	-4.9%	Avg Payment Days	19.9		
Total Equity	9,186,467	Other Expense	0	0.0%	Depreciation Rate	19.7%		
Total Liab. and Equity	10,231,368	Net Profit or Loss	451,702	14.8%	Return on Equity	4.9%		

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232656 ORCHARD SQUARE DIALYSIS 1900 TELEGRAPH, STE 200 12/31/2021 365 Days Settled **BLOOMFIELD HILLS, MI 48302** OAKLAND NATIONAL GOVERNMENT SERVICES **Balance Sheet Income Statement** Key Performanace Ind. 30.6% 2,554,598 Salary Expense **Current Assets** -3,483,767 Total Charges -1.4% Fringe Benefits 4.0% **Fixed Assets** 1,295,329 Contract Allowance -34,890 2,589,488 Other Assets 0 Operating Revenue 101.4% -2,188,438 Operating Expense **Total Assets** 2.351.057 90.8% Current Ratio (19.3)180,273 Operating Margin **Current Liabilities** 238,431 9.2% Days to Collect 98.3 617,725 Other Income Long Term Liabilities 0.0% Avg Payment Days 123 6.3 -2,986,435 Other Expense 0 12.2% Total Equity 0.0% Depreciation Rate Total Liab. and Equity -2,188,437 Net Profit or Loss 238,554 -8.0% 9.2% Return on Equity 232522 OWOSSO MEMORIAL DIALYSIS CENTER **500 HEALTH PARK DRIVE** 11/30/2021 334 Days Settled **OWOSSO, MI 48867** 12/31/2021 31 Days Settled SHIAWASSEE **BLUE CROSS (TEXAS) Balance Sheet** Income Statement Key Performanace Ind. 353.7% **Current Assets** Salary Expense 191,195 283,603 Total Charges 76.8% 1,323,191 Contract Allowance 0.0% Fringe Benefits **Fixed Assets** 0 Other Assets 3,087,897 Operating Revenue 191,195 100.0% 4,694,691 Operating Expense 0.1 **Total Assets** 246,163 128.7% Current Ratio 4,035,525 Operating Margin Current Liabilities -54,968 -28.7% Days to Collect 730.0 Long Term Liabilities 0 Other Income 0 0.0% Avg Payment Days 0.0 0 Other Expense **Total Equity** 0 0.0% Depreciation Rate 0.0%

Total Liab. and Equity

2/13/2024

(54, 968)

-28.7% Return on Equity

4,035,525 Net Profit or Loss

0.0%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	MEMORIAL DIA	LYSIS CENTER				
500 HEALTH PARK [DRIVE	11/30/2021	334 Days Settled	ł		
OWOSSO, MI 48867		12/31/2021	31 Days Settled			
SHIAWASSEE						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	15,467,897	Total Charges	3,068,240		Salary Expense	31.3%
Fixed Assets	3,436,341	Contract Allowance	0	0.0%	Fringe Benefits	6.8%
Other Assets	3,536,777	Operating Revenue	3,068,240	100.0%		
Total Assets	22,441,015	Operating Expense	2,781,911	90.7%	Current Ratio	0.8
Current Liabilities	20,161,602	Operating Margin	286,329	9.3%	Days to Collect	90.3
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	21.7%
Total Liab. and Equity	20,161,602	Net Profit or Loss	286,328	9.3%	Return on Equity	0.0%
232610 PARK PLA	ZA DIALYSIS					
G-1075 N BALLENG						
	ER HIGHWAY	12/31/2021	365 Days Settled	ł		
FLINT, MI 48532	ER HIGHWAY	12/31/2021	365 Days Settled	ł		
FLINT, MI 48532 GENESEE	ER HIGHWAY	12/31/2021	365 Days Settled	ł		
		12/31/2021	365 Days Settled	3		
GENESEE	AS)		365 Days Settled	3	Key Performanace	Ind.
GENESEE BLUE CROSS (TEXA	AS) Sheet			3	Key Performanace Salary Expense	I nd. 30.0%
GENESEE BLUE CROSS (TEXA Balance S	AS) Sheet	Income Total Charges	Statement	-1.4%	-	
GENESEE BLUE CROSS (TEXA Balance S Current Assets	AS) S heet 7,025,649 542,808	Income Total Charges	Statement 3,166,579		Salary Expense	30.0%
GENESEE BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	AS) S heet 7,025,649 542,808	Income Total Charges Contract Allowance	Statement 3,166,579 -43,298	-1.4%	Salary Expense Fringe Benefits	30.0%
GENESEE BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	AS) S heet 7,025,649 542,808 0	Income Total Charges Contract Allowance Operating Revenue	Statement 3,166,579 -43,298 3,209,877	-1.4% 101.4% 77.1%	Salary Expense Fringe Benefits	30.0% 6.3%
GENESEE BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	AS) Sheet 7,025,649 542,808 0 7,568,457	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 3,166,579 -43,298 3,209,877 2,475,099	-1.4% 101.4% 77.1% 22.9%	Salary Expense Fringe Benefits Current Ratio	30.0% 6.3% 56.5
GENESEE BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	AS) Sheet 7,025,649 542,808 0 7,568,457 124,369	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 3,166,579 -43,298 3,209,877 2,475,099 734,778	-1.4% 101.4% 77.1% 22.9% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	30.0% 6.3% 56.5 108.4

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

E CREEK DIAL	YSIS				
E	12/31/2021	365 Days Settled	ł		
48051					
heet	Income	Statement		Key Performanace	Ind.
-3,330,122	Total Charges	4,007,607		Salary Expense	30.9%
2,606,846	Contract Allowance	-17,915	-0.4%	Fringe Benefits	5.6%
0	Operating Revenue	4,025,522	100.4%		
-723,276	Operating Expense	3,229,043	80.2%	Current Ratio	(28.4)
117,067	Operating Margin	796,479	19.8%	Days to Collect	115.6
1,763,496	Other Income	123	0.0%	Avg Payment Days	7.8
-2,603,840	Other Expense	0	0.0%	Depreciation Rate	4.3%
-723,277	Net Profit or Loss	796,602	19.8%	Return on Equity	-30.6%
D HAVEN					
	12/31/2021	365 Days Settled	ł		
19417					
NS)					
heet	Income	Statement		Key Performanace	Ind.
-50,135	Total Charges	1,237,176		Salary Expense	34.4%
600,809	Contract Allowance	2,877	0.2%	Fringe Benefits	6.8%
353	Operating Revenue	1,234,299	99.8%		
551,027	Operating Expense	1,297,696	105.1%	Current Ratio	(1.5)
34,150	Operating Margin	-63,397	-5.1%	Days to Collect	90.7
488,850	Other Income	3	0.0%	Avg Payment Days	5.5
28,028	Other Expense	0	0.0%	Depreciation Rate	15.0%
	E 48051 heet -3,330,122 2,606,846 0 -723,276 117,067 1,763,496 -2,603,840 -723,277 D HAVEN 49417 A9417 A9417 A9417 S) heet -50,135 600,809 353 551,027 34,150 488,850	48051 Income -3,330,122 Total Charges 2,606,846 Contract Allowance 0 Operating Revenue -723,276 Operating Expense 117,067 Operating Margin 1,763,496 Other Income -2,603,840 Other Expense -723,277 Net Profit or Loss DHAVEN 12/31/2021 49417 Income -50,135 Total Charges 600,809 Contract Allowance -50,135 Total Charges 600,809 Contract Allowance 351,027 Operating Revenue -551,027 Operating Revenue 34,150 Operating Revenue 34,150 Operating Margin	Income Statement 48051 heet Income Statement -3,330,122 Total Charges 4,007,607 2,606,846 Contract Allowance -17,915 0 Operating Revenue 4,025,522 -723,276 Operating Expense 3,229,043 117,067 Operating Margin 796,479 1,763,496 Other Income 123 -2,603,840 Other Expense 0 -723,277 Net Profit or Loss 796,602 OHAVEN 12/31/2021 365 Days Settled Asyst Income Statement 12/31/2021 600,809 Contract Allowance 2,877 49417 Si Operating Revenue 1,234,299 551,027 Operating Revenue 1,234,299 551,027 Operating Revenue 1,234,299 551,027 Operating Revenue 1,234,299 34,150 Operating Margin -63,397 488,850 Other Income 3	12/31/2021 365 Days Settled 48051 Income Statement -3,330,122 Total Charges 4,007,607 2,606,846 Contract Allowance -17,915 -0.4% 0 Operating Revenue 4,025,522 100.4% -723,276 Operating Expense 3,229,043 80.2% 117,067 Operating Margin 796,479 19.8% 1,763,496 Other Income 123 0.0% -2,603,840 Other Expense 0 0.0% -723,277 Net Profit or Loss 796,602 19.8% OHAVEN 12/31/2021 365 Days Settled Income Statement 49417 -50,135 Total Charges 1,237,176 Sheet Income Statement -50,135 Total Charges 1,237,176 600,809 Contract Allowance 2,877 0.2% 353 Operating Revenue 1,234,299 99.8% 600,809 Contract Allowance 2,877 0.2% 353 Operating Revenue 1,234,299 99.8%	12/31/2021 365 Days Settled 48051 ket Key Performance -3,330,122 Total Charges 4,007,607 Salary Expense 2,606,846 Contract Allowance -17,915 -0.4% Fringe Benefits 0 Operating Revenue 4,025,522 100.4% Fringe Benefits 117,067 Operating Expense 3,229,043 80.2% Current Ratio 117,067 Operating Margin 796,479 19.8% Days to Collect 1,763,496 Other Income 123 0.0% Avg Payment Days -2,603,840 Other Expense 0 0.0% Depreciation Rate -723,277 Net Profit or Loss 796,602 19.8% Return on Equity Depreciation Rate -723,277 Net Profit or Loss 796,602 19.8% Return on Equity Depreciation Rate -723,277 Net Profit or Loss 796,602 19.8% Return on Equity Depreciation Rate -9417 12/31/2021 365 Days Settled Salary Expense 600,809 Salary Expens

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232749 PETOSKEY #12111

12/31/2021 92 Days Settled

PETOSKEY, MI

Invalid POS FIPS Codes

Balance S	Balance Sheet Income		Statement		Key Performanace	ind.		
Current Assets	-3,957,072	Total Charges	934,281		Salary Expense	26.8%		
Fixed Assets	1,785,598	Contract Allowance	83,133	8.9%	Fringe Benefits	3.9%		
Other Assets	3,370,170	Operating Revenue	851,148	91.1%				
Total Assets	1,198,696	Operating Expense	1,527,029	179.4%	Current Ratio	(23.2)		
Current Liabilities	170,391	Operating Margin	-675,881	-79.4%	Days to Collect	222.8		
Long Term Liabilities	1,704,187	Other Income	0	0.0%	Avg Payment Days	10.2		
Total Equity	-675,881	Other Expense	0	0.0%	Depreciation Rate	2.6%		
Total Liab. and Equity	1,198,697	Net Profit or Loss	(675,881)	-79.4%	Return on Equity	100.0%		

232565 PHYSICIANS DIALYSIS - GRAND RAPIDS

801 CHERRY STREET SE

12/31/2021 365 Days Settled

GRAND RAPIDS, MI 49506

KENT

BLUE CROSS (TEXAS)

Balance S	sheet	Income	Statement		Key Performanace	nd.
Current Assets	4,025,568	Total Charges	5,914,163		Salary Expense	32.0%
Fixed Assets	2,144,456	Contract Allowance	-232,917	-3.9%	Fringe Benefits	6.7%
Other Assets	8,250,376	Operating Revenue	6,147,080	103.9%		
Total Assets	14,420,400	Operating Expense	6,137,308	99.8%	Current Ratio	16.7
Current Liabilities	240,384	Operating Margin	9,772	0.2%	Days to Collect	173.8
Long Term Liabilities	1,193,568	Other Income	93	0.0%	Avg Payment Days	6.9
Total Equity	12,986,449	Other Expense	0	0.0%	Depreciation Rate	10.7%
Total Liab. and Equity	14,420,401	Net Profit or Loss	9,865	0.2%	Return on Equity	0.1%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232588 PHYSICIAN						
1230 ELKHART STR	EET NE	12/31/2021 3	865 Days Settled	t		
GRAND RAPIDS, MI	49503					
KENT						
BLUE CROSS (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	24,158,848	Total Charges	5,537,101		Salary Expense	32.3%
Fixed Assets	1,228,621	Contract Allowance	-42,717	-0.8%	Fringe Benefits	7.0%
Other Assets	0	- Operating Revenue	5,579,818	100.8%		
Total Assets	25,387,469	Operating Expense	4,512,826	80.9%	Current Ratio	131.3
Current Liabilities	183,987	- Operating Margin	1,066,992	19.1%	Days to Collect	146.5
Long Term Liabilities	498,932	Other Income	63	0.0%	Avg Payment Days	5.9
Total Equity	24,704,551	Other Expense	0	0.0%	Depreciation Rate	14.2%
Total Liab. and Equity	25,387,470	– Net Profit or Loss	1,067,055	19.1%	Return on Equity	4.3%
232570 PHYSICIAN 64 VICTOR	NS DIALYSIS - H	IGHLAND PARK				
		12/31/2021 3	365 Davs Settled	ł		
	11 48203	12/31/2021 3	365 Days Settled	ł		
HIGHLAND PARK, M	11 48203	12/31/2021 3	365 Days Settled	ł		
			365 Days Settled	ł		
HIGHLAND PARK, M WAYNE	IMENT SERVICI	ES	365 Days Settled Statement	ł	Key Performanace I	nd.
HIGHLAND PARK, M WAYNE NATIONAL GOVERN	IMENT SERVICI Sheet	ES		ł	Key Performanace I Salary Expense	nd. 31.6%
HIGHLAND PARK, M WAYNE NATIONAL GOVERN Balance S	IMENT SERVICI Sheet	ES Income s	Statement	-2.5%	-	
HIGHLAND PARK, M WAYNE NATIONAL GOVERN Balance S Current Assets	MENT SERVICI Sheet -8,888,104	ES Income S Total Charges	Statement 2,438,894		Salary Expense	31.6%
HIGHLAND PARK, M WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets	MENT SERVICI Sheet -8,888,104 1,988,609	ES Income S Total Charges Contract Allowance	Statement 2,438,894 -60,457	-2.5%	Salary Expense Fringe Benefits	31.6%
HIGHLAND PARK, M WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	MENT SERVICI Sheet -8,888,104 1,988,609 4,955,977	ES Income S Total Charges Contract Allowance Operating Revenue	Statement 2,438,894 -60,457 2,499,351	-2.5% 102.5% 106.7%	Salary Expense Fringe Benefits	31.6% 6.1%
HIGHLAND PARK, M WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	MENT SERVICI 5heet -8,888,104 1,988,609 4,955,977 -1,943,518	Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 2,438,894 -60,457 2,499,351 2,666,797	-2.5% 102.5% 106.7% -6.7%	Salary Expense Fringe Benefits Current Ratio	31.6% 6.1% (49.5)
HIGHLAND PARK, M WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	MENT SERVICI Sheet -8,888,104 1,988,609 4,955,977 -1,943,518 179,527	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 2,438,894 -60,457 2,499,351 2,666,797 -167,446	-2.5% 102.5% 106.7% -6.7% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	31.6% 6.1% (49.5) 119.9

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232347 PORTAGE HEALTH DIALYSIS CENTER **500 CAMPUS DRIVE** Cost Report not filed. HANCOCK, MI 49930 HOUGHTON **Balance Sheet Income Statement** Key Performanace Ind. 0.0% **Current Assets** 0 Salary Expense 0 Total Charges 0.0% Fringe Benefits 0.0% **Fixed Assets** 0 Contract Allowance 0 Other Assets 0 0 Operating Revenue 0.0% **Total Assets** 0 Operating Expense 0 0.0% Current Ratio 0 0 Operating Margin **Current Liabilities** 0.0% Days to Collect Long Term Liabilities 0 Other Income 0 0.0% Avg Payment Days 0 0 0.0% Total Equity Other Expense 0.0% Depreciation Rate 0 Net Profit or Loss Total Liab. and Equity 0 0.0% 0.0% Return on Equity 232743 PREMIER DIALYSIS SERVIICE LAPEER 1245 N MAIN ST 5/31/2021 237 Days Settled LAPEER, MI 48446 LAPEER **Balance Sheet** Income Statement Key Performanace Ind. Salary Expense 59.0% **Current Assets** 962,656 Total Charges 1,381,712 0.0% **Fringe Benefits** 0.0% **Fixed Assets** 0 Contract Allowance 0 1,381,712 Other Assets 0 Operating Revenue 100.0% 962,656 Operating Expense 30.5 **Total Assets** 282,383 20.4% Current Ratio 31,531 79.6% Days to Collect **Current Liabilities Operating Margin** 1,099,329 164.5 Long Term Liabilities 0 Other Income 0 26.5 0.0% Avg Payment Days 931,125 Other Expense **Total Equity** 0 0.0% Depreciation Rate 0.0% Total Liab. and Equity 962,656 Net Profit or Loss 1,099,329 118.1% 79.6% Return on Equity

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

4893 CLYDE PARK S	SOUTHWEST	12/31/2021 :	365 Days Settled	1		
WYOMING, MI 49509	9					
KENT						
BLUE CROSS (GEO	RGIA)					
Balance S	iheet	Income	Statement		Key Performanace I	nd.
Current Assets	16,300,604	Total Charges	8,553,973		Salary Expense	37.7%
Fixed Assets	209,756	Contract Allowance	0	0.0%	Fringe Benefits	9.5%
Other Assets	2,035,355	- Operating Revenue	8,553,973	100.0%		
Total Assets	18,545,715	Operating Expense	6,540,045	76.5%	Current Ratio	0.9
Current Liabilities	18,545,715	- Operating Margin	2,013,928	23.5%	Days to Collect	77.4
Long Term Liabilities	0	Other Income	-2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	31.0%
					•	
Total Liab. and Equity	18,545,715	- Net Profit or Loss	2,013,926		Return on Equity	0.0%
Total Liab. and Equity			2,013,926			0.0%
232640 RAI-HASTI	NGS AVENUE-H	- IOLLAND		23.5%		0.0%
232640 RAI-HASTI	NGS AVENUE-H	- IOLLAND	2,013,926	23.5%		0.0%
232640 RAI-HASTI 649 HASTINGS AVEI HOLLAND, MI 49423	NGS AVENUE-H	- IOLLAND		23.5%		0.0%
232640 RAI-HASTI 649 HASTINGS AVE HOLLAND, MI 49423 ALLEGAN	NGS AVENUE-H	- IOLLAND		23.5%		0.0%
232640 RAI-HASTI 649 HASTINGS AVE HOLLAND, MI 49423 ALLEGAN BLUE CROSS (GEO	NGS AVENUE-H NUE, SUITE B RGIA)	- IOLLAND 12/31/2021 :	365 Days Settled	23.5%	Return on Equity	
232640 RAI-HASTI 649 HASTINGS AVE HOLLAND, MI 49423 ALLEGAN	NGS AVENUE-H NUE, SUITE B RGIA) Sheet	- IOLLAND 12/31/2021 : Income		23.5%	Return on Equity	nd.
232640 RAI-HASTI 649 HASTINGS AVE HOLLAND, MI 49423 ALLEGAN BLUE CROSS (GEO	NGS AVENUE-H NUE, SUITE B RGIA) Sheet	- IOLLAND 12/31/2021 :	365 Days Settled	23.5%	Return on Equity	nd. 36.1%
232640 RAI-HASTI 649 HASTINGS AVE HOLLAND, MI 49423 ALLEGAN BLUE CROSS (GEO Balance S Current Assets	NGS AVENUE-H NUE, SUITE B RGIA) Sheet	- IOLLAND 12/31/2021 : Income Total Charges	365 Days Settled	23.5%	Return on Equity	nd. 36.1%
232640 RAI-HASTIN 649 HASTINGS AVEI HOLLAND, MI 49423 ALLEGAN BLUE CROSS (GEO Balance S	NGS AVENUE-H NUE, SUITE B RGIA) Sheet 9,391,544	HOLLAND 12/31/2021 : Income Total Charges Contract Allowance	365 Days Settled Statement 5,535,976	23.5%	Return on Equity Key Performanace I Salary Expense	nd. 36.1%
232640 RAI-HASTIN 649 HASTINGS AVEI HOLLAND, MI 49423 ALLEGAN BLUE CROSS (GEOI Balance S Current Assets Fixed Assets	NGS AVENUE-H NUE, SUITE B RGIA) Sheet 9,391,544 498,297	HOLLAND 12/31/2021 : Income Total Charges Contract Allowance	365 Days Settled Statement 5,535,976 0	23.5%	Return on Equity Key Performanace I Salary Expense Fringe Benefits	nd. 36.1% 9.7%
232640 RAI-HASTIN 649 HASTINGS AVEI HOLLAND, MI 49423 ALLEGAN BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets	NGS AVENUE-H NUE, SUITE B RGIA) Sheet 9,391,544 498,297 733,291	HOLLAND 12/31/2021 : Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 5,535,976 0 5,535,976	23.5% 0.0% 100.0% 62.6%	Return on Equity Key Performanace I Salary Expense Fringe Benefits	nd. 36.1% 9.7% 0.9
232640 RAI-HASTI 649 HASTINGS AVE HOLLAND, MI 49423 ALLEGAN BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	NGS AVENUE-H NUE, SUITE B RGIA) Sheet 9,391,544 498,297 733,291 10,623,132	HOLLAND 12/31/2021 : Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 5,535,976 0 5,535,976 3,464,370	23.5% 0.0% 100.0% 62.6% 37.4%	Return on Equity Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 36.1% 9.7% 0.9 55.9
232640 RAI-HASTIN 649 HASTINGS AVEI HOLLAND, MI 49423 ALLEGAN BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets Total Assets	NGS AVENUE-H NUE, SUITE B RGIA) Sheet 9,391,544 498,297 733,291 10,623,132 10,623,135	HOLLAND 12/31/2021 : Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 5,535,976 0 5,535,976 3,464,370 2,071,606	23.5% 0.0% 100.0% 62.6% 37.4% 1.0%	Return on Equity Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

FORD PARK-RC	OCKFORD				
RK DRIVE, NE	12/31/2021	365 Days Settled	ł		
41					
RGIA)					
heet	Income	Statement		Key Performanace I	nd.
6,925,007	Total Charges	3,509,018		Salary Expense	33.5%
470,372	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
269,078	Operating Revenue	3,509,018	100.0%		
7,664,457	Operating Expense	2,733,094	77.9%	Current Ratio	0.9
7,664,457	Operating Margin	775,924	22.1%	Days to Collect	77.4
0	Other Income	2	0.0%	Avg Payment Days	0.0
0	Other Expense	0	0.0%	Depreciation Rate	18.3%
7,664,457	Net Profit or Loss	775,926	22.1%	Return on Equity	0.0%
L PARK-ZEELAI	ND				
/E	12/31/2021	365 Days Settled	ł		
heet	Income	Statement		Fringe Benefits 8.3% Current Ratio 0.9 Days to Collect 77.4 Avg Payment Days 0.0 Depreciation Rate 18.3% Return on Equity 0.0% Key Performanace Ind. Salary Expense 37.8% Fringe Benefits 8.1%	
13,172,168	Total Charges	3,405,339		Salary Expense	37.8%
144,982	Contract Allowance	0	0.0%	Fringe Benefits	8.1%
897,204	Operating Revenue	3,405,339	100.0%		
14,214,354	Operating Expense	1,934,042	56.8%	Current Ratio	0.9
14,214,354	Operating Margin	1,471,297	43.2%	Days to Collect	132.5
0	Other Income	-1	0.0%	Avg Payment Days	0.0
0	Other Expense	0	0.0%	Depreciation Rate	27.6%
14,214,354	Net Profit or Loss	1,471,296	43.2%	Return on Equity	0.0%
	RK DRIVE, NE 41 (RGIA) heet 6,925,007 470,372 269,078 7,664,457 7,664,457 0 0 7,664,457 0 0 7,664,457 A PARK-ZEELA /E heet 13,172,168 144,982 897,204 14,214,354 0 0 0	A1 RGIA) Income heet Income 6,925,007 Total Charges 470,372 Contract Allowance 269,078 Operating Revenue 269,078 Operating Expense 7,664,457 Operating Margin 0 Other Income 0 Other Expense 7,664,457 Net Profit or Loss PARK-ZEELAND Income /E 12/31/2021 heet Income 13,172,168 Total Charges 144,982 Contract Allowance 897,204 Operating Revenue 14,214,354 Operating Expense 14,214,354 Operating Margin 0 Other Income 0 Other Income 14,214,3	RK DRIVE, NE 12/31/2021 365 Days Settled 41 RGIA) heet Income Statement 6,925,007 Total Charges 3,509,018 470,372 Contract Allowance 0 269,078 Operating Revenue 3,509,018 7,664,457 Operating Expense 2,733,094 7,664,457 Operating Margin 775,924 0 Other Income 2 0 Other Income 2 0 Other Expense 0 7,664,457 Net Profit or Loss 775,926 7,664,457 Net Profit or Loss 775,926 PARK-ZEELAND 12/31/2021 365 Days Settled //E 12/31/2021 365 Days Settled heet Income Statement 13,172,168 Total Charges 3,405,339 144,982 Contract Allowance 0 897,204 Operating Revenue 3,405,339 14,214,354 Operating Expense 1,934,042 14,214,354 Operating Expense 1,934,042 14,214,354 Operating Margin 1,471,297 <	RK DRIVE, NE 12/31/2021 365 Days Settled 41 RGIA) heet Income Statement 6,925,007 Total Charges 3,509,018 470,372 Contract Allowance 0 0.0% 269,078 Operating Revenue 3,509,018 100.0% 7,664,457 Operating Expense 2,733,094 77.9% 7,664,457 Operating Margin 775,924 22.1% 0 Other Income 2 0.0% 7,664,457 Operating Margin 775,926 22.1% 0 Other Expense 0 0.0% 7,664,457 Net Profit or Loss 775,926 22.1% ////////////////////////////////////	RK DRIVE, NE 12/31/2021 365 Days Settled Att Key Performance I RGIA) Key Performance I heet Income Statement Key Performance I 6,925,007 Total Charges 3,509,018 Salary Expense 470,372 Contract Allowance 0 0.0% Fringe Benefits 269,078 Operating Revenue 3,509,018 100.0% 100.0% 7,664,457 Operating Expense 2,733,094 77.9% Current Ratio 7,664,457 Operating Margin 775,924 22.1% Days to Collect 0 Other Income 2 0.0% Pereciation Rate 7,664,457 Net Profit or Loss 775,926 22.1% Return on Equity 0 Other Expense 0 0.0% Return on Equity 7,664,457 Net Profit or Loss 775,926 22.1% Return on Equity 7,664,457 Net Profit or Loss 3,405,339 Salary Expense 13,172,168 13,172,168 Total Charges 3,405,339 Salary Expense <t< td=""></t<>

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232587 RAI-WEST	NORTON-MUSI	KEGON				
1080 W NORTON AV	E	12/31/2021	365 Days Settled	ł		
MUSKEGON, MI 4944	41					
MUSKEGON						
NATIONAL GOVERN	MENT SERVICI	ES				
Balance Sheet		Income	Statement		Key Performanace I	nd.
Current Assets	4,544,765	Total Charges	2,488,448		Salary Expense	33.4%
Fixed Assets	205,862	Contract Allowance	0	0.0%	Fringe Benefits	9.9%
Other Assets	-2,395,443	Operating Revenue	2,488,448	100.0%		
Total Assets	2,355,184	Operating Expense	2,716,886	109.2%	Current Ratio	1.9
- Current Liabilities	2,355,185	Operating Margin	-228,438	-9.2%	Days to Collect	91.4
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	31.3%
Total Liab. and Equity	2,355,185	Net Profit or Loss	(228,439)	-9.2%	Return on Equity	0.0%
232559 RCG ALLEC	GAN					
730 AIRWAY DRIVE		12/31/2021	365 Days Settled	ł		
ALLEGAN, MI 49010						
ALLEGAN						
BLUE CROSS (TENN	IESSEE)					
Balance S	heet	Income	Statement		Fringe Benefits 9.9% Current Ratio 1.9 Days to Collect 91.4 Avg Payment Days 0.0 Depreciation Rate 31.3% Return on Equity 0.0% Key Performanace Ind. 5 Salary Expense 36.4%	
Current Assets	4,771,457	Total Charges	2,424,304		Salary Expense	36.4%
Fixed Assets	459,688	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	174,259	Operating Revenue	2,424,304	100.0%		
Total Assets	5,405,404	Operating Expense	2,041,055	84.2%	Current Ratio	0.9
-	5,405,403	Operating Margin	383,249	15.8%	Dava to Collect	442.6
Current Liabilities	3,703,703	Operating Margin	505,249	10.070	Days to Collect	413.6

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Total Equity

Total Liab. and Equity

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0

383,249

0.0% Depreciation Rate

15.8% Return on Equity

0 Other Expense

5,405,403 Net Profit or Loss

8.9%

0.0%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

LE CREEK					
IUE SW, SUITE	104 12/31/2021	365 Days Settled	ł		
49015					
NESSEE)					
Sheet	Income	Statement		Key Performanace I	nd.
6,650,253	Total Charges	2,720,496		Salary Expense	36.9%
421,410	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
697,701	Operating Revenue	2,720,496	100.0%		
7,769,364	Operating Expense	2,608,972	95.9%	Current Ratio	0.9
7,769,363	Operating Margin	111,524	4.1%	Days to Collect	94.2
0	Other Income	1	0.0%	Avg Payment Days	0.0
0	Other Expense	0	0.0%	Depreciation Rate	11.9%
7,769,363	Net Profit or Loss	111,525	4.1%	Return on Equity	0.0%
LE CREEK NOF	тн				
ELT AVENUE E	12/31/2021	365 Days Settled	1		
40027					
49037					
NESSEE)	Income	Statement		Key Performanace I	nd
Sheet		Statement 3.432.760		Key Performanace I Salary Expense	nd. 35.3%
Sheet 3,811,540	Total Charges	3,432,760	0.0%	Salary Expense	
Sheet 3,811,540 714,225	Total Charges Contract Allowance	3,432,760 0	0.0%	-	35.3%
Sheet 3,811,540 714,225 303,610	Total Charges Contract Allowance Operating Revenue	3,432,760 0 3,432,760	100.0%	Salary Expense Fringe Benefits	35.3% 9.4%
Sheet 3,811,540 714,225 303,610 4,829,375	Total Charges Contract Allowance Operating Revenue Operating Expense	3,432,760 0 3,432,760 2,576,085	100.0% 75.0%	Salary Expense Fringe Benefits Current Ratio	35.3% 9.4% 0.8
Sheet 3,811,540 714,225 303,610	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	3,432,760 0 3,432,760	100.0% 75.0% 25.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	35.3% 9.4% 0.8 103.6
Sheet 3,811,540 714,225 303,610 4,829,375 4,829,375	Total Charges Contract Allowance Operating Revenue Operating Expense	3,432,760 0 3,432,760 2,576,085 856,675	100.0% 75.0% 25.0% 0.0%	Salary Expense Fringe Benefits Current Ratio	35.3% 9.4% 0.8
	UE SW, SUITE 49015 NESSEE) 5heet 6,650,253 421,410 697,701 7,769,364 7,769,363 0 0 7,769,363	AUE SW, SUITE 104 12/31/2021 49015 NESSEE) 6,650,253 Total Charges 421,410 Contract Allowance 697,701 Operating Revenue 7,769,364 Operating Expense 7,769,363 Operating Margin 0 Other Income 10 Other Expense 7,769,363 Net Profit or Loss	AUE SW, SUITE 104 12/31/2021 365 Days Settled 49015 NESSEE) Sheet Income Statement 6,650,253 Total Charges 2,720,496 421,410 Contract Allowance 0 697,701 Operating Revenue 2,720,496 7,769,364 Operating Expense 2,608,972 7,769,363 Operating Margin 111,524 0 Other Income 1 0 Other Expense 0 7,769,363 Net Profit or Loss 111,525 ILE CREEK NORTH	NUE SW, SUITE 104 12/31/2021 365 Days Settled 49015 Income Statement 6,650,253 Total Charges 2,720,496 421,410 Contract Allowance 0 0.0% 697,701 Operating Revenue 2,720,496 100.0% 7,769,364 Operating Expense 2,608,972 95.9% 7,769,363 Operating Margin 111,524 4.1% 0 Other Income 1 0.0% 0 Other Income 111,525 4.1% CLE CREEK NORTH 12/31/2021 365 Days Settled	AUE SW, SUITE 104 12/31/2021 365 Days Settled 49015 NESSEE) Sheet Income Statement Key Performanace I 6,650,253 Total Charges 2,720,496 Salary Expense 421,410 Contract Allowance 0 0.00% Fringe Benefits 697,701 Operating Revenue 2,720,496 100.0% 7,769,363 Operating Expense 2,608,972 95.9% Current Ratio 7,769,363 Operating Margin 111,524 4.1% Days to Collect 0 Other Income 1 0.0% Avg Payment Days 0 Other Expense 0 0.0% Depreciation Rate 7,769,363 Net Profit or Loss 111,525 4.1% Return on Equity LE CREEK NORTH

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232625 RCG CHAR	RLOTTE					
111 LANSING STREI	ET, SUITE 120	12/31/2021	365 Days Settled	ł		
CHARLOTTE, MI 488	313					
EATON						
BLUE CROSS (TEN	NESSEE)					
Balance S	heet	Income	Statement		Key Performanace	nd.
Current Assets	2,353,045	Total Charges	2,349,856		Salary Expense	37.9%
Fixed Assets	309,022	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	305,497	Operating Revenue	2,349,856	100.0%		
Total Assets	2,967,564	Operating Expense	1,706,006	72.6%	Current Ratio	0.8
Current Liabilities	2,967,561	Operating Margin	643,850	27.4%	Days to Collect	59.5
Long Term Liabilities	0	Other Income	13,908	0.6%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	11.6%
Total Liab. and Equity	2,967,561	Net Profit or Loss	657,758	28.0%	Return on Equity	0.0%
232508 RCG COLD	WATER					
360 E CHICAGO ST,	STE 112	12/31/2021	365 Days Settled	ł		
COLDWATER, MI 49	036					
BRANCH						
BLUE CROSS (TENN	NESSEE)					
Balance S	iheet	Income	Statement		Key Performanace	nd.
Current Assets	5,339,426	Total Charges	2,395,298		Salary Expense	35.6%
Fixed Assets	416,508	Contract Allowance	0	0.0%	Fringe Benefits	8.9%
Other Assets	370,737	Operating Revenue	2,395,298	100.0%		
Total Assets	6,126,671	Operating Expense	1,872,199	78.2%	Current Ratio	0.9
Current Liabilities	6,126,670	Operating Margin	523,099	21.8%	Days to Collect	110.9
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	8.7%
Total Liab. and Equity	6,126,670	Net Profit or Loss	523,100	21.8%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232548 RCG EAST	LANSING					
2601 COOLIDGE RC	DAD, STE A	12/31/2021	365 Days Settled	ł		
EAST LANSING, MI	48823					
INGHAM						
NATIONAL GOVERN	MENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	5,552,927	Total Charges	14,073,200		Salary Expense	32.9%
Fixed Assets	1,175,930	Contract Allowance	0	0.0%	Fringe Benefits	8.0%
Other Assets	34,224,755	Operating Revenue	14,073,200	100.0%		
Total Assets	40,953,612	Operating Expense	8,231,423	58.5%	Current Ratio	0.1
Current Liabilities	40,953,612	Operating Margin	5,841,777	41.5%	Days to Collect	38.1
Long Term Liabilities	-2,001,500	Other Income	60,033	0.4%	Avg Payment Days	0.0
Total Equity	-2,416,875	Other Expense	0	0.0%	Depreciation Rate	20.7%
Total Liab. and Equity	36,535,237	Net Profit or Loss	5,901,810	41.9%	Return on Equity	-244.2%
232561 RCG KALA	MAZOO					
521 E MICHIGAN AV	'ENUE	12/31/2021	365 Days Settled	ł		
KALAMAZOO, MI 49	007					
KALAMAZOO						
BLUE CROSS (TEN	NESSEE)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	4,240,975	Total Charges	3,639,615		Salary Expense	35.0%
Fixed Assets	373,711	Contract Allowance	0	0.0%	Fringe Benefits	0 70/
						8.7%
Other Assets	487,217	Operating Revenue	3,639,615	100.0%		8.7%
Other Assets Total Assets	487,217 5,101,903	Operating Revenue Operating Expense	3,639,615 2,807,023	100.0% 77.1%	Current Ratio	8.7%
				77.1%	Current Ratio Days to Collect	
Total Assets	5,101,903	Operating Expense	2,807,023	77.1% 22.9%		0.8
Total Assets Current Liabilities	5,101,903	Operating Expense Operating Margin	2,807,023	77.1% 22.9% 0.0%	Days to Collect	82.2

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232618 RCG LANS	ING					
3960 PATIENT CARE	E DRIVE, STE 11	2 12/31/2021	365 Days Settled	d		
LANSING, MI 48911						
INGHAM						
BLUE CROSS (TEN	NESSEE)					
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	639,982	Total Charges	3,763,380		Salary Expense	38.7%
Fixed Assets	588,886	Contract Allowance	0	0.0%	Fringe Benefits	10.4%
Other Assets	1,227,583	Operating Revenue	3,763,380	100.0%		
Total Assets	2,456,451	Operating Expense	3,013,131	80.1%	Current Ratio	0.3
Current Liabilities	2,456,451	Operating Margin	750,249	19.9%	Days to Collect	110.4
Long Term Liabilities	0	Other Income	24,274	0.6%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	27.6%
Total Liab. and Equity	2,456,451	Net Profit or Loss	774,523	20.6%	Return on Equity	0.0%
232560 RCG OSHT	ЕМО					
6739 SEECO DRIVE		12/31/2021	365 Days Settled	d		
KALAMAZOO, MI 490	009					
KALAMAZOO						
BLUE CROSS (TEN	NESSEE)					
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	17,200,424	Total Charges	4,759,441		Salary Expense	39.3%
Fixed Assets	1,137,552	Contract Allowance	0	0.0%	Fringe Benefits	10.6%
Other Assets	599,229	Operating Revenue	4,759,441	100.0%		
Total Assets	18,937,205	Operating Expense	3,523,355	74.0%	Current Ratio	0.9
Current Liabilities	18,937,206	Operating Margin	1,236,086	26.0%	Days to Collect	104.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	10.7%
Total Liab. and Equity	18,937,206	Net Profit or Loss	1,236,086	26.0%	Return on Equity	0.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232621 RCG SOUT	HAVEN					
199 VETERANS BLV	′D	12/31/2021	365 Days Settled	1		
SOUTH HAVEN, MI	49090					
VAN BUREN						
BLUE CROSS (TEN	NESSEE)					
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	834,929	Total Charges	1,638,677		Salary Expense	38.1%
Fixed Assets	208,464	Contract Allowance	0	0.0%	Fringe Benefits	6.9%
Other Assets	356,489	Operating Revenue	1,638,677	100.0%		
Total Assets	1,399,882	Operating Expense	1,709,154	104.3%	Current Ratio	0.6
Current Liabilities	1,399,882	Operating Margin	-70,477	-4.3%	Days to Collect	120.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	1,399,882	Net Profit or Loss	(70,477)	-4.3%	Return on Equity	0.0%
232606 RCG THRE						
601 S HEALTH PAR		12/31/2021	365 Days Settled	ł		
601 S HEALTH PAR	KWAY	12/31/2021	365 Days Settled	i		
	KWAY	12/31/2021	365 Days Settlec	i		
THREE RIVERS, MI	<way 49093</way 	12/31/2021	365 Days Settlec	1		
THREE RIVERS, MI	KWAY 49093 NESSEE)		365 Days Settled	1	Key Performanace	Ind.
THREE RIVERS, MI SAINT JOSEPH BLUE CROSS (TENN	<way 49093 NESSEE) Sheet</way 	Income		1	Key Performanace Salary Expense	I nd. 35.8%
THREE RIVERS, MI SAINT JOSEPH BLUE CROSS (TEN Balance S	<way 49093 NESSEE) Sheet</way 	Income	Statement	0.0%	-	
THREE RIVERS, MI SAINT JOSEPH BLUE CROSS (TENN Balance S Current Assets	<way 49093 NESSEE) 5heet 4,082,341</way 	Income Total Charges	Statement 2,419,548		Salary Expense	35.8%
THREE RIVERS, MI SAINT JOSEPH BLUE CROSS (TENN Balance S Current Assets Fixed Assets	<pre><way 4,082,341="" 49093="" 756,406<="" nessee)="" pre="" sheet=""></way></pre>	Income Total Charges Contract Allowance	Statement 2,419,548 0	0.0%	Salary Expense Fringe Benefits	35.8%
THREE RIVERS, MI SAINT JOSEPH BLUE CROSS (TENN Balance S Current Assets Fixed Assets Other Assets	<way 49093 NESSEE) Sheet 4,082,341 756,406 185,090</way 	Income Total Charges Contract Allowance Operating Revenue	Statement 2,419,548 0 2,419,548	0.0% 100.0% 102.8%	Salary Expense Fringe Benefits	35.8% 7.6%
THREE RIVERS, MI SAINT JOSEPH BLUE CROSS (TENN Balance S Current Assets Fixed Assets Other Assets Total Assets	<way 49093 NESSEE) Sheet 4,082,341 756,406 185,090 5,023,837</way 	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 2,419,548 0 2,419,548 2,487,788	0.0% 100.0% 102.8% -2.8%	Salary Expense Fringe Benefits Current Ratio	35.8% 7.6% 0.8
THREE RIVERS, MI SAINT JOSEPH BLUE CROSS (TENN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	<pre><way 185,090="" 4,082,341="" 49093="" 5,023,837="" 5,023,837<="" 756,406="" nessee)="" pre="" sheet=""></way></pre>	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 2,419,548 0 2,419,548 2,487,788 -68,240	0.0% 100.0% 102.8% -2.8% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	35.8% 7.6% 0.8 93.2

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232543 REDFORD	DIALYSIS					
22711 GRAND RIVE	R	11/1/2021 3	05 Days Settled			
DETROIT, MI 48219						
WAYNE						
BLUE CROSS (GEO	RGIA)					
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	-3,865,853	Total Charges	1,307,312		Salary Expense	23.6%
Fixed Assets	525,302	Contract Allowance	-147,893	-11.3%	Fringe Benefits	3.5%
Other Assets	6,627,555	Operating Revenue	1,455,205	111.3%		
Total Assets	3,287,004	Operating Expense	2,680,069	184.2%	Current Ratio	(94.1)
Current Liabilities	41,091	Operating Margin	-1,224,864	-84.2%	Days to Collect	75.4
Long Term Liabilities	475,508	Other Income	-6	0.0%	Avg Payment Days	0.1
Total Equity	2,770,404	Other Expense	0	0.0%	Depreciation Rate	30.2%
Total Liab. and Equity	3,287,003	Net Profit or Loss	(1,224,870)	-84.2%	Return on Equity	-44.2%
232704 RIVERBEN	D DIALYSIS					
415 S TELEGRAPH I	RD	12/31/2021	365 Days Settled	Ł		
415 S TELEGRAPH I MONROE, MI 48161	RD	12/31/2021	365 Days Settled	ł		
	RD	12/31/2021	365 Days Settled	1		
MONROE, MI 48161	RD	12/31/2021	365 Days Settled	1		
MONROE, MI 48161 MONROE			365 Days Settled	ł	Key Performanace	Ind.
MONROE, MI 48161 MONROE WPS - MICHIGAN			·	3	Key Performanace Salary Expense	Ind. 36.0%
MONROE, MI 48161 MONROE WPS - MICHIGAN Balance S	Sheet	Income	Statement	d 0.0%	-	
MONROE, MI 48161 MONROE WPS - MICHIGAN Balance S Current Assets	S heet -2,088,471	Income Total Charges	Statement 2,058,540		Salary Expense	36.0%
MONROE, MI 48161 MONROE WPS - MICHIGAN Balance S Current Assets Fixed Assets	S heet -2,088,471 897,450	Income Total Charges Contract Allowance	Statement 2,058,540 -342	0.0%	Salary Expense Fringe Benefits	36.0%
MONROE, MI 48161 MONROE WPS - MICHIGAN Balance S Current Assets Fixed Assets Other Assets	S heet -2,088,471 897,450 0	Income Total Charges Contract Allowance Operating Revenue	Statement 2,058,540 -342 2,058,882	0.0% 100.0%	Salary Expense Fringe Benefits Current Ratio	36.0% 5.3%
MONROE, MI 48161 MONROE WPS - MICHIGAN Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet -2,088,471 897,450 0 -1,191,021	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 2,058,540 -342 2,058,882 1,963,190	0.0% 100.0% 95.4% 4.6%	Salary Expense Fringe Benefits Current Ratio	36.0% 5.3% (5.0)
MONROE, MI 48161 MONROE WPS - MICHIGAN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	Sheet -2,088,471 897,450 0 -1,191,021 420,898	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 2,058,540 -342 2,058,882 1,963,190 95,692	0.0% 100.0% 95.4% 4.6%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	36.0% 5.3% (5.0) 193.9

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232686 RIVERVIEW						
18236 FORT ST		12/31/2021	365 Days Settle	b		
RIVERVIEW, MI 481	93					
WAYNE						
WPS - MICHIGAN						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	5,854,488	Total Charges	3,755,650		Salary Expense	31.8%
Fixed Assets	724,354	Contract Allowance	-36,309	-1.0%	Fringe Benefits	6.7%
Other Assets	0	Operating Revenue	3,791,959	101.0%		
Total Assets	6,578,842	Operating Expense	2,880,383	76.0%	Current Ratio	17.9
Current Liabilities	326,284	Operating Margin	911,576	24.0%	Days to Collect	66.1
Long Term Liabilities	598,545	Other Income	-195,687	-5.2%	Avg Payment Days	7.5
Total Equity	5,654,012	Other Expense	0	0.0%	Depreciation Rate	10.4%
Total Liab. and Equity	6,578,841	Net Profit or Loss	715,889	18.9%	Return on Equity	12.7%
232665 RIVERWOO	OD DIALYSIS					
24467 W 10 MILE R0	DAD	12/31/2021	365 Days Settle	b		
SOUTHFIELD, MI 48	033					
OAKLAND						
NATIONAL GOVERN	MENT SERVICI	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-72,593	Total Charges	2,141,698		Salary Expense	36.8%
Fixed Assets	545,897	Contract Allowance	-176,568	-8.2%	Fringe Benefits	7.4%
Other Assets	0	Operating Revenue	2,318,266	108.2%		
Total Assets	473,304	Operating Expense	2,142,216	92.4%	Current Ratio	(0.2)
Current Liabilities	378,173	Operating Margin	176,050	7.6%	Days to Collect	99.8
Long Term Liabilities	497,321	Other Income	-1	0.0%	Avg Payment Days	8.3
Total Equity	-402,192	Other Expense	0	0.0%	Depreciation Rate	6.4%
Total Liab. and Equity	473,302	Net Profit or Loss	176,049	7.6%	Return on Equity	-43.8%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232628 ROCHEST	ER HILLS DIALY	'SIS				
1886 AUBURN ROAI	D, SUITE 100	12/31/2021	365 Days Settled	t		
ROCHESTER HILLS	MI 48309					
OAKLAND	, 111 10000					
NATIONAL GOVERN	MENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	776,775	Total Charges	3,422,601		Salary Expense	33.5%
Fixed Assets	730,797	Contract Allowance	-41,432	-1.2%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	3,464,033	101.2%		
Total Assets	1,507,572	Operating Expense	2,880,533	83.2%	Current Ratio	6.3
Current Liabilities	123,322	Operating Margin	583,500	16.8%	Days to Collect	83.6
Long Term Liabilities	602,908	Other Income	-222,161	-6.4%	Avg Payment Days	9.4
Total Equity	781,344	Other Expense	0	0.0%	Depreciation Rate	10.6%
Total Liab. and Equity	1,507,574	Net Profit or Loss	361,339	10.4%	Return on Equity	46.2%
232596 ROMULUS	DIALYSIS					
31470 ECORSE ROA	۹D	12/31/2021	365 Days Settled	ł		
ROMULUS, MI 48174	٨					
	4					
WAYNE	4					
BLUE CROSS (GEO						
	RGIA)	Income	Statement		Key Performanace	Ind.
BLUE CROSS (GEO	RGIA) Sheet	Income Total Charges	Statement 3,004,847		Key Performanace Salary Expense	I nd. 32.4%
BLUE CROSS (GEO Balance S	RGIA) Sheet 2,400,750			-2.7%	-	
BLUE CROSS (GEO Balance S Current Assets	RGIA) Sheet 2,400,750	Total Charges	3,004,847	-2.7% 102.7%	Salary Expense	32.4%
BLUE CROSS (GEO Balance S Current Assets Fixed Assets	RGIA) Sheet 2,400,750 1,181,592	Total Charges Contract Allowance	3,004,847 -81,002	102.7%	Salary Expense	32.4%
BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets	RGIA) Sheet 2,400,750 1,181,592 0	Total Charges Contract Allowance Operating Revenue	3,004,847 -81,002 3,085,849	102.7% 90.9%	Salary Expense Fringe Benefits	32.4% 6.5%
BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets Total Assets	RGIA) Sheet 2,400,750 1,181,592 0 3,582,342	Total Charges Contract Allowance Operating Revenue Operating Expense	3,004,847 -81,002 3,085,849 2,803,892	102.7% 90.9% 9.1%	Salary Expense Fringe Benefits Current Ratio	32.4% 6.5% 30.7
BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	RGIA) Sheet 2,400,750 1,181,592 0 3,582,342 78,129	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	3,004,847 -81,002 3,085,849 2,803,892 281,957	102.7% 90.9% 9.1% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	32.4% 6.5% 30.7 140.7

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232705 ROSCOMMON DIALYSIS

10450 N ROSCOMMON RD

12/31/2021 365 Days Settled

ROSCOMMON, MI 48653

ROSCOMMON

Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-2,507,070	Total Charges	1,239,340		Salary Expense	32.6%
Fixed Assets	1,033,021	Contract Allowance	-35,471	-2.9%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	1,274,811	102.9%		
Total Assets	-1,474,049	Operating Expense	1,505,220	118.1%	Current Ratio	(46.6)
Current Liabilities	53,819	Operating Margin	-230,409	-18.1%	Days to Collect	102.5
Long Term Liabilities	659,935	Other Income	4	0.0%	Avg Payment Days	9.0
Total Equity	-2,187,805	Other Expense	0	0.0%	Depreciation Rate	7.2%
Total Liab. and Equity	-1,474,051	Net Profit or Loss	(230,405)	-18.1%	Return on Equity	10.5%

232736 ROSEVILLE COMMONS DIALYSIS

18001 E 10 MILE RD

12/31/2021 365 Days Settled

ROSEVILLE, MI 48066

MACOMB

WPS MI

Balance S	iheet	Income	e Statement		Key Performanace	Ind.
Current Assets	844,415	Total Charges	3,117,047		Salary Expense	27.7%
Fixed Assets	3,204,675	Contract Allowance	148,101	4.8%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	2,968,946	95.2%		
Total Assets	4,049,090	Operating Expense	2,976,095	100.2%	Current Ratio	5.9
Current Liabilities	144,148	Operating Margin	-7,149	-0.2%	Days to Collect	218.6
Long Term Liabilities	1,809,767	Other Income	4,566	0.2%	Avg Payment Days	8.8
Total Equity	2,095,176	Other Expense	0	0.0%	Depreciation Rate	9.4%
Total Liab. and Equity	4,049,091	Net Profit or Loss	(2,583)	-0.1%	Return on Equity	-0.1%

All Providers

2/13/2024

Healthcare Almanac 561-594-7551

www.halmanac.com

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

SON					
/E	12/31/2021	365 Days Settled	ł		
IMENT SERVICE	ES				
heet	Income	Statement		Key Performanace	Ind.
3,488,879	Total Charges	2,812,065		Salary Expense	35.6%
698,353	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
1,276,574	Operating Revenue	2,812,065	100.0%		
5,463,806	Operating Expense	2,083,957	74.1%	Current Ratio	0.6
5,463,806	Operating Margin	728,108	25.9%	Days to Collect	68.2
0	Other Income	39,261	1.4%	Avg Payment Days	0.0
0	Other Expense	0	0.0%	Depreciation Rate	13.1%
5,463,806	Net Profit or Loss	767,369	27.3%	Return on Equity	0.0%
ER					
	12/31/2021	365 Days Settled	ł		
IMENT SERVICE	ES				
heet	Income	Statement		Key Performanace	Ind.
6,313,434	Total Charges	2,583,583		Salary Expense	42.3%
184,382	Contract Allowance	0	0.0%	Fringe Benefits	6.9%
1,132,986	Operating Revenue	2,583,583	100.0%		
7,630,802	Operating Expense	1,842,392	71.3%	Current Ratio	0.8
	Operating Margin	741,191	28.7%	Days to Collect	158.7
7,630,802	oporating margin				
7,630,802	Other Income	42,788	1.7%	Avg Payment Days	0.0
	1 0 0	42,788 0		Avg Payment Days Depreciation Rate	
	/E IMENT SERVICE heet 3,488,879 698,353 1,276,574 5,463,806 0 0 5,463,806 ER IMENT SERVICE heet 6,313,434 184,382 1,132,986	VE 12/31/2021 IMENT SERVICES Income 3,488,879 Total Charges 698,353 Contract Allowance 1,276,574 Operating Revenue 5,463,806 Operating Margin 0 Other Income 0 Other Expense 5,463,806 Net Profit or Loss 5,463,806 Net Profit or Loss ER 12/31/2021 IMENT SERVICES Income 6,313,434 Total Charges 184,382 Contract Allowance 1,132,986 Operating Revenue	VE 12/31/2021 365 Days Settled IMENT SERVICES Income Statement 3,488,879 Total Charges 2,812,065 698,353 Contract Allowance 0 1,276,574 Operating Revenue 2,812,065 5,463,806 Operating Revenue 2,812,065 5,463,806 Operating Revenue 2,812,065 5,463,806 Operating Margin 728,108 0 Other Income 39,261 0 Other Expense 0 5,463,806 Net Profit or Loss 767,369 ER INENT SERVICES Income Statement 6,313,434 Total Charges 2,583,583 184,382 Contract Allowance 0 1,132,986 Operating Revenue 2,583,583	VE 12/31/2021 365 Days Settled IMENT SERVICES Income Statement 3,488,879 Total Charges 2,812,065 698,353 Contract Allowance 0 0.0% 1,276,574 Operating Revenue 2,812,065 100.0% 1,276,574 Operating Expense 2,083,957 74.1% 5,463,806 Operating Margin 728,108 25.9% 0 Other Income 39,261 1.4% 0 Other Expense 0 0.0% 5,463,806 Net Profit or Loss 767,369 27.3% IMENT SERVICES Income Statement 6,313,434 Total Charges 2,583,583 184,382 Contract Allowance 0 0.0% 1,132,986 Operating Revenue 2,583,583 100.0%	Image: Memory Service Income Statement Key Performance sheet Income Statement Salary Expense 3,488,879 Total Charges 2,812,065 Salary Expense 698,353 Contract Allowance 0 0.0% Fringe Benefits 1,276,574 Operating Revenue 2,812,065 100.0% Image: Contract Allowance 5,463,806 Operating Margin 728,108 25.9% Days to Collect 0 Other Income 39,261 1.4% Avg Payment Days 0 Other Expense 0 0.0% Depreciation Rate 12/31/2021 365 Days Settled Salary Expense Image: Contract Allowance 0 Key Performance Avg Payment Days 0 Other Expense 767,369 27.3% Return on Equity Er Income Statement Key Performance Avg Payment Days Income Statement Key Performance Avg Payment Days Income Statement Key Performance Avg Payment Pays

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232700 RRC LAPE	ER HOME CHOI	CE				
582 S MAIN ST		12/31/2021	365 Days Settled	Ł		
LAPEER, MI 48446						
LAPEER						
WPS - MICHIGAN						
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	-959,038	Total Charges	1,214,906		Salary Expense	26.8%
Fixed Assets	160,784	Contract Allowance	0	0.0%	Fringe Benefits	5.0%
Other Assets	145,962	Operating Revenue	1,214,906	100.0%		
Total Assets	-652,292	Operating Expense	1,220,768	100.5%	Current Ratio	1.5
Current Liabilities	-652,292	Operating Margin	-5,862	-0.5%	Days to Collect	49.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	8.4%
Total Liab. and Equity	-652,292	Net Profit or Loss	(5,862)	-0.5%	Return on Equity	0.0%
232594 RRC MOU						
7220 N SAGINAW		12/31/2021	365 Days Settled	ł		
7220 N SAGINAW MOUNT MORRIS, M	I 48458	12/31/2021	365 Days Settled	ł		
	I 48458	12/31/2021	365 Days Settled	ł		
MOUNT MORRIS, M			365 Days Settled	ł		
MOUNT MORRIS, M GENESEE	MENT SERVICE	ES	365 Days Settled	ł	Key Performanace	nd.
MOUNT MORRIS, M GENESEE NATIONAL GOVERN	NMENT SERVICE Sheet	ES	·	ł	Key Performanace Salary Expense	n d. 35.5%
MOUNT MORRIS, M GENESEE NATIONAL GOVERN Balance S	NMENT SERVICE Sheet	∃S Income	Statement	d 0.0%	Salary Expense	
MOUNT MORRIS, M GENESEE NATIONAL GOVERN Balance S Current Assets	NMENT SERVICE Sheet 3,748,507	ES Income Total Charges	Statement 2,838,610		Salary Expense	35.5%
MOUNT MORRIS, M GENESEE NATIONAL GOVERN Balance S Current Assets Fixed Assets	NMENT SERVICE Sheet 3,748,507 329,211	ES Income Total Charges Contract Allowance	Statement 2,838,610 0	0.0%	Salary Expense Fringe Benefits	35.5%
MOUNT MORRIS, M GENESEE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	NMENT SERVICE Sheet 3,748,507 329,211 81,355	ES Income Total Charges Contract Allowance Operating Revenue	Statement 2,838,610 0 2,838,610	0.0% 100.0% 82.1%	Salary Expense Fringe Benefits	35.5% 7.3%
MOUNT MORRIS, M GENESEE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	NMENT SERVICE Sheet 3,748,507 329,211 81,355 4,159,073	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 2,838,610 0 2,838,610 2,329,808	0.0% 100.0% 82.1% 17.9%	Salary Expense Fringe Benefits Current Ratio	35.5% 7.3% 0.9
MOUNT MORRIS, M GENESEE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	MENT SERVICE Sheet 3,748,507 329,211 81,355 4,159,073 4,159,072	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 2,838,610 0 2,838,610 2,329,808 508,802	0.0% 100.0% 82.1% 17.9% 1.9%	Salary Expense Fringe Benefits Current Ratio Days to Collect	35.5% 7.3% 0.9 60.8

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232644 RRC WES	T FLINT					
G4007 CORUNNA R	OAD	12/31/2021	365 Days Settled	b		
FLINT, MI 48532						
GENESEE						
NATIONAL GOVER	MENT SERVICI	ΞS				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	9,677,914	Total Charges	6,429,796		Salary Expense	35.8%
Fixed Assets	608,482	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	-552,177	Operating Revenue	6,429,796	100.0%		
Total Assets	9,734,219	Operating Expense	4,231,413	65.8%	Current Ratio	1.0
Current Liabilities	9,734,219	Operating Margin	2,198,383	34.2%	Days to Collect	55.3
Long Term Liabilities	0	Other Income	61,095	1.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	8.1%
Total Liab. and Equity	9,734,219	Net Profit or Loss	2,259,478	35.1%	Return on Equity	0.0%
232586 SAGINAW	DIALYSIS					
311 HOYT AVE		12/31/2021	365 Days Settled	b		
SAGINAW, MI 48607	7					
SAGINAW						
NATIONAL GOVER	MENT SERVICI	≣S				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-2,606,489	Total Charges	2,548,705		Salary Expense	30.4%
Fixed Assets	1,237,864	Contract Allowance	-58,537	-2.3%	Fringe Benefits	5.6%
Other Assets	1,478,112	Operating Revenue	2,607,242	102.3%		
Total Assets	109,487	Operating Expense	2,514,674	96.4%	Current Ratio	(23.2)
Current Liabilities	112,560	Operating Margin	92,568	3.6%	Days to Collect	107.0
Long Term Liabilities	1,122,244	Other Income	37	0.0%	Avg Payment Days	11.6
Total Equity	-1,125,317	Other Expense	0	0.0%	Depreciation Rate	9.1%
Total Liab. and Equity	109,487	Net Profit or Loss	92,605	3.6%	Return on Equity	-8.2%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232745 SAINT MARINA HOME DIALYSIS 28202 FRANKLIN RD 12/31/2021 285 Days Settled SOUTHFIELD, MI 48034 OAKLAND **Balance Sheet Income Statement** Key Performanace Ind. 10.8% **Current Assets** 3.709 Salary Expense 10,684 Total Charges 0.0% Fringe Benefits 1.2% **Fixed Assets** 0 Contract Allowance 0 Other Assets 3,709 88,693 Operating Revenue 100.0% 99,377 Operating Expense 77,283 2,083.7% Current Ratio 0.1 Total Assets 163,712 Operating Margin **Current Liabilities** -73,574 821.0 Days to Collect -1,983.7% Long Term Liabilities 0 Other Income 0 0.0 0.0% Avg Payment Days -64,335 Other Expense 0 24.9% Total Equity 0.0% Depreciation Rate 99,377 Net Profit or Loss Total Liab. and Equity (73, 574)114.4% Return on Equity 1,983.7% 232583 SCHAEFER DRIVE DIALYSIS 18100 SCHAEFER HIGHWAY 12/31/2021 365 Days Settled **DETROIT, MI 48235** WAYNE **BLUE CROSS (GEORGIA)** Income Statement **Balance Sheet** Key Performanace Ind. 32.9% Current Assets 3.046.149 Salary Expense 354,003 Total Charges 5.8% -3.2% Fringe Benefits **Fixed Assets** 1,252,439 Contract Allowance -96,453 Other Assets 1,835,921 Operating Revenue 3,142,602 103.2% 3,442,363 Operating Expense 3,142,911 Total Assets 100.0% Current Ratio 2.8 **Current Liabilities** 125,745 Operating Margin -309 0.0% 97.1 Days to Collect Long Term Liabilities 871,879 Other Income -9,536 -0.3% Avg Payment Days 7.2 2,444,740 Other Expense Total Equity 0 0.0% **Depreciation Rate** 8.6% Total Liab. and Equity 3,442,364 Net Profit or Loss -0.4% (9,845) -0.3% Return on Equity

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

202000 01122 011	CORNERS DIAI	YSIS				
6064 N SHELDON R	OAD	12/31/2021	365 Days Settled	ł		
CANTON, MI 48187						
WAYNE						
NATIONAL GOVERN	MENT SERVICI	ES				
Balance S	iheet	Income	Statement		Key Performanace	nd.
Current Assets	11,596,355	Total Charges	5,481,249		Salary Expense	38.1%
Fixed Assets	769,139	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	1,443,147	Operating Revenue	5,481,249	100.0%		
Total Assets	13,808,641	Operating Expense	4,389,448	80.1%	Current Ratio	0.8
Current Liabilities	13,808,640	Operating Margin	1,091,801	19.9%	Days to Collect	96.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	8.5%
Total Liab. and Equity	13,808,640	Net Profit or Loss	1,091,801	19.9%	Return on Equity	0.0%
232574 SOUTHEAS	STERN MICHIG	AN KIDNEY CENTER				
1695 12 MILE RD, SI	JITE 250	12/31/2021	365 Days Settled	ł		
1695 12 MILE RD, St BERKLEY, MI 48072		12/31/2021	365 Days Settled	ł		
		12/31/2021	365 Days Settled	ł		
BERKLEY, MI 48072			365 Days Settled	3		
BERKLEY, MI 48072 OAKLAND	IMENT SERVICI	ES	365 Days Settled	1	Key Performanace	nd.
BERKLEY, MI 48072 OAKLAND NATIONAL GOVERN	IMENT SERVICI Sheet	ES	·	1	Key Performanace Salary Expense	nd. 20.2%
BERKLEY, MI 48072 OAKLAND NATIONAL GOVERN Balance S	IMENT SERVICI Sheet	ES Income Total Charges	Statement	69.7%	-	
BERKLEY, MI 48072 OAKLAND NATIONAL GOVERN Balance S Current Assets	IMENT SERVICI S heet 580,480	ES Income Total Charges	Statement 7,275,973		Salary Expense	20.2%
BERKLEY, MI 48072 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets	IMENT SERVICI S heet 580,480 1,643	ES Income Total Charges Contract Allowance	Statement 7,275,973 5,068,462	69.7% 30.3%	Salary Expense	20.2%
BERKLEY, MI 48072 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	IMENT SERVICI Sheet 580,480 1,643 0	ES Income Total Charges Contract Allowance Operating Revenue	Statement 7,275,973 5,068,462 2,207,511	69.7% 30.3% 63.6%	Salary Expense Fringe Benefits	20.2% 3.5%
BERKLEY, MI 48072 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	MENT SERVICI Sheet 580,480 1,643 0 582,123	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 7,275,973 5,068,462 2,207,511 1,403,326	69.7% 30.3% 63.6% 36.4%	Salary Expense Fringe Benefits Current Ratio	20.2% 3.5% 8.8
BERKLEY, MI 48072 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	IMENT SERVICI Sheet 580,480 1,643 0 582,123 66,062	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 7,275,973 5,068,462 2,207,511 1,403,326 804,185	69.7% 30.3% 63.6% 36.4% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	20.2% 3.5% 8.8 92.0

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232604 SOUTHFIE	LD WEST DIAL	YSIS				
21900 MELROSE, SI	JITE 4	12/31/2021	365 Days Settled	ł		
SOUTHFIELD, MI 48	075					
OAKLAND						
NOVITAS (TEXAS)						
Balance Sheet		Income	e Statement		Key Performanace I	n d .
Current Assets	10,493,221	Total Charges	3,729,738		Salary Expense	33.4%
Fixed Assets	1,304,898	Contract Allowance	61,483	1.6%	Fringe Benefits	7.0%
Other Assets	0	Operating Revenue	3,668,255	98.4%		
Total Assets	11,798,119	Operating Expense	3,242,024	88.4%	Current Ratio	36.5
Current Liabilities	287,364	Operating Margin	426,231	11.6%	Days to Collect	118.5
Long Term Liabilities	1,125,967	Other Income	-19,513	-0.5%	Avg Payment Days	5.8
Total Equity	10,384,789	Other Expense	0	0.0%	Depreciation Rate	4.8%
Total Liab. and Equity	11,798,120	Net Profit or Loss	406,718	11.1%	Return on Equity	3.9%
232535 SOUTHGA	TE DIALYSIS					
14752 NORTHLINE F	RD	12/31/2021	365 Days Settled	ł		
SOUTHGATE, MI 48	195					
WAYNE						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	19,662,324	Total Charges	5,958,644		Salary Expense	33.6%
Fixed Assets	2,774,000	Contract Allowance	-156,878	-2.6%	Fringe Benefits	8.1%
Other Assets	3,271,068	Operating Revenue	6,115,522	102.6%		
Total Assets	25,707,392	Operating Expense	4,872,120	79.7%	Current Ratio	74.8
Current Liabilities	262,919	Operating Margin	1,243,402	20.3%	Days to Collect	93.7
Long Term Liabilities	2,545,690	Other Income	1	0.0%	Avg Payment Days	7.5
	~~ ~~ ~~		0	0.00/	Depression Data	0.00/
Total Equity	22,898,787	Other Expense	0	0.0%	Depreciation Rate	8.8%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232706 SPARTAN DIALYSIS

4530 SOUTH HAGADORN RD, STE A 12/31/2021 365 Days Settled

EAST LANSING, MI 48823

INGHAM

Balance S	Balance Sheet Income		e Statement		Key Performanace Ind.	
Current Assets	-1,981,235	Total Charges	2,213,749		Salary Expense	31.0%
Fixed Assets	744,657	Contract Allowance	207,309	9.4%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	2,006,440	90.6%		
Total Assets	-1,236,578	Operating Expense	1,709,851	85.2%	Current Ratio	(36.5)
Current Liabilities	54,308	Operating Margin	296,589	14.8%	Days to Collect	102.6
Long Term Liabilities	360,719	Other Income	6	0.0%	Avg Payment Days	7.8
Total Equity	-1,651,605	Other Expense	0	0.0%	Depreciation Rate	10.7%
Total Liab. and Equity	-1,236,578	Net Profit or Loss	296,595	14.8%	Return on Equity	-18.0%

232515 ST MARY HOSPITAL DIALYSIS CENTER

14555 LEVAN

12/31/2021 365 Days Settled

LIVONIA, MI 48154

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income	Income Statement			Ind.
Current Assets	863,174,106	Total Charges	13,841,656		Salary Expense	31.3%
Fixed Assets	1,259,222,900	Contract Allowance	9,901,386	71.5%	Fringe Benefits	5.4%
Other Assets	1,650,001,036	Operating Revenue	3,940,270	28.5%		
Total Assets	3,772,398,042	Operating Expense	3,487,041	88.5%	Current Ratio	0.9
Current Liabilities	1,013,026,065	Operating Margin	453,229	11.5%	Days to Collect	96,251.0
Long Term Liabilities	1,175,923,280	Other Income	0	0.0%	Avg Payment Days	62,103.8
Total Equity	1,583,448,697	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	3,772,398,042	Net Profit or Loss	453,229	11.5%	Return on Equity	0.0%

All Providers

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232708 STARRWO	OD DIALYSIS					
3425 STARR RD, ST	EB	12/31/2021	365 Days Settled	ł		
ROYAL OAK, MI 480	73					
OAKLAND						
WPS MI						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	962,974	Total Charges	3,319,377		Salary Expense	35.7%
Fixed Assets	1,462,181	Contract Allowance	-79,218	-2.4%	Fringe Benefits	6.2%
Other Assets	0	Operating Revenue	3,398,595	102.4%		
Total Assets	2,425,155	Operating Expense	3,171,492	93.3%	Current Ratio	3.8
Current Liabilities	253,219	Operating Margin	227,103	6.7%	Days to Collect	118.0
Long Term Liabilities	1,063,381	Other Income	-102,771	-3.0%	Avg Payment Days	8.8
Total Equity	1,108,559	Other Expense	0	0.0%	Depreciation Rate	9.2%
Total Liab. and Equity	2,425,159	Net Profit or Loss	124,332	3.7%	Return on Equity	11.2%
232710 STARRWO	OD HOME TRAI	NING				
3425 STARR RD, ST	ΕA	12/31/2021	365 Days Settled	t		
ROYAL OAK, MI 480	73					
OAKLAND						
WPS MI						
Balance S	heet	Income	e Statement		Key Performanace I	nd.
Current Assets	1,462,260	Total Charges	5,013,853		Salary Expense	26.7%
Fixed Assets	499,813	Contract Allowance	109,296	2.2%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	4,904,557	97.8%		
Total Assets	1,962,073	Operating Expense	3,196,059	65.2%	Current Ratio	8.5
Current Liabilities	171,864	Operating Margin	1,708,498	34.8%	Days to Collect	111.8
Long Term Liabilities	391,685	Other Income	-832,456	-17.0%	Avg Payment Days	3.8
Total Equity	1,398,524	Other Expense	0	0.0%	Depreciation Rate	10.0%
Total Liab. and Equity	1,962,073	Net Profit or Loss	876,042	17.9%	Return on Equity	62.6%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232578 STATE FA	IR DIALYSIS CE	NTER						
19800 WOODWARD	AVENUE	12/31/2021	365 Days Settled	Ł				
DETROIT, MI 48203								
WAYNE								
NATIONAL GOVERN	MENT SERVICE	-s						
Balance S			Statement		Key Performanace I	Ind.		
Current Assets	-2,221,122	Total Charges	2,534,118		Salary Expense	36.5%		
Fixed Assets	592,441	Contract Allowance	-31,802	-1.3%	Fringe Benefits	6.4%		
Other Assets	1,536,410	Operating Revenue	2,565,920	101.3%				
Total Assets	-92,271	Operating Expense	2,521,234	98.3%	Current Ratio	(15.9)		
Current Liabilities	140,107	Operating Margin	44,686	1.7%	Days to Collect	111.8		
Long Term Liabilities	520,008	Other Income	23	0.0%	Avg Payment Days	8.1		
Total Equity	-752,385	Other Expense	0	0.0%	Depreciation Rate	8.4%		
Total Liab. and Equity	-92,270	Net Profit or Loss	44,709	1.7%	Return on Equity	-5.9%		
232680 TOWN CEM	232680 TOWN CENTER DIALYSIS							
222 N MICHICAN AVE 12/21/2021 265 Dave Settled								
323 N MICHIGAN AV	/E	12/31/2021	365 Days Settled	Ł				
323 N MICHIGAN AV SAGINAW, MI 48602		12/31/2021	365 Days Settled	ł				
		12/31/2021	365 Days Settled	ł				
SAGINAW, MI 48602	2		365 Days Settled	ł				
SAGINAW, MI 48602 SAGINAW	2 NMENT SERVICE	ΞS	365 Days Settled	ł	Key Performanace I	Ind.		
SAGINAW, MI 48602 SAGINAW NATIONAL GOVERN	2 NMENT SERVICE Sheet	ΞS	·	ł	Key Performanace I Salary Expense	I nd. 32.8%		
SAGINAW, MI 48602 SAGINAW NATIONAL GOVERN Balance S	2 NMENT SERVICE Sheet	ES Income Total Charges	Statement	-4.0%	-			
SAGINAW, MI 48602 SAGINAW NATIONAL GOVERN Balance S Current Assets	2 NMENT SERVICE Sheet 1,409,744	ES Income Total Charges Contract Allowance	Statement 3,866,568		Salary Expense	32.8%		
SAGINAW, MI 48602 SAGINAW NATIONAL GOVERN Balance S Current Assets Fixed Assets	2 NMENT SERVICE Sheet 1,409,744 483,930	ES Income Total Charges Contract Allowance	Statement 3,866,568 -153,025	-4.0%	Salary Expense Fringe Benefits	32.8%		
SAGINAW, MI 48602 SAGINAW NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	2 NMENT SERVICE Sheet 1,409,744 483,930 0	ES Income Total Charges Contract Allowance Operating Revenue	Statement 3,866,568 -153,025 4,019,593	-4.0% 104.0% 96.4%	Salary Expense Fringe Benefits	32.8% 6.9%		
SAGINAW, MI 48602 SAGINAW NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	2 Sheet 1,409,744 483,930 0 1,893,674	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 3,866,568 -153,025 4,019,593 3,875,031	-4.0% 104.0% 96.4% 3.6%	Salary Expense Fringe Benefits Current Ratio	32.8% 6.9% 5.1		
SAGINAW, MI 48602 SAGINAW NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	2 NMENT SERVICE Sheet 1,409,744 483,930 0 1,893,674 277,617	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 3,866,568 -153,025 4,019,593 3,875,031 144,562	-4.0% 104.0% 96.4% 3.6% -0.1%	Salary Expense Fringe Benefits Current Ratio Days to Collect	32.8% 6.9% 5.1 219.9		

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232739 TROY DIAL	YSIS					
2391 15 MILE RD		12/31/2021	365 Days Settled			
STERLING HEIGHTS,	, MI 48310					
МАСОМВ						
WISCONSIN PHYSIC	IANS SERVICE					
Balance Sł	Balance Sheet		Statement		Key Performanace I	nd.
Current Assets	1,053,736	Total Charges	3,268,404		Salary Expense	34.7%
Fixed Assets	2,331,050	Contract Allowance	233,382	7.1%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	3,035,022	92.9%		
- Total Assets	3,384,786	Operating Expense	2,406,536	79.3%	Current Ratio	7.7
- Current Liabilities	136,989	- Operating Margin	628,486	20.7%	Days to Collect	162.9
Long Term Liabilities	1,180,540	Other Income	-309,933	-10.2%	Avg Payment Days	12.5
Total Equity	2,067,258	Other Expense	0	0.0%	Depreciation Rate	7.8%
Total Liab. and Equity	3,384,787	Net Profit or Loss	318,553	10.5%	Return on Equity	15.4%
232740 UNIVERSITY	Y OF MICHIGA	N CANTON DIALYSIS	CLINIC			
275 N CANTON RD		12/31/2021	365 Days Settled			

CANTON, MI 48187

WAYNE

Balance S	Balance Sheet Income		e Statement		Key Performanace Ind.	
Current Assets	415,432	Total Charges	3,923,541		Salary Expense	33.0%
Fixed Assets	1,764,157	Contract Allowance	0	0.0%	Fringe Benefits	11.8%
Other Assets	1,473,944	Operating Revenue	3,923,541	100.0%		
Total Assets	3,653,533	Operating Expense	3,928,553	100.1%	Current Ratio	0.1
Current Liabilities	3,653,533	Operating Margin	-5,012	-0.1%	Days to Collect	59.9
Long Term Liabilities	0	Other Income	18,198	0.5%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	17.5%
Total Liab. and Equity	3,653,533	Net Profit or Loss	13,186	0.3%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232309 UNIVERSITY OF MICHIGAN HOSPITAL								
MED INN C201, 1500 E. MEDICAL CENTER Cost Report not filed. DR, SPC 5825								
ANN ARBOR, MI 481	109							
WASHTENAW								
NATIONAL GOVERNMENT SERVICES								
Balance S	Sheet	Income	Statement		Key Performanace	nd.		
Current Assets	0	Total Charges	0		Salary Expense	0.0%		
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%		
Other Assets	0	Operating Revenue	0	0.0%				
Total Assets	0	Operating Expense	0	0.0%	Current Ratio			
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect			
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days			
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%		
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%		
232577 UNIVERSI	TY OF MICHIGA	N LIVONIA DIALYSIS	CLINIC					
19900 HAGGERTY F	RD, SUITE 106	12/31/2021	365 Days Settled	b				
LIVONIA, MI 48152								
WAYNE								
NATIONAL GOVERN	MENT SERVICE	ES						
Balance S	Sheet	Income	Statement		Key Performanace	nd.		
Current Assets	-4,937,585	Total Charges	5,039,633		Salary Expense	36.9%		
Fixed Assets	360,599	Contract Allowance	0	0.0%	Fringe Benefits	10.9%		
Other Assets	6,441,345	Operating Revenue	5,039,633	100.0%				
Total Assets	1,864,359	Operating Expense	4,535,920	90.0%	Current Ratio	(2.6)		
Current Liabilities	1,864,360	Operating Margin	503,713	10.0%	Days to Collect	19.4		
Long Term Liabilities	0	Other Income	267,804	5.3%	Avg Payment Days	0.0		
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	14.5%		
Total Liab. and Equity	1,864,360	Net Profit or Loss	771,517	15.3%	Return on Equity	0.0%		

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232671 US RENAL	CARE WATER					
8816 RED ARROW H	IIGHWAY	12/31/2021	365 Days Settled	ł		
WATERVLIET, MI 49	098					
BERRIEN						
WPS - MICHIGAN						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	467,850	Total Charges	2,401,848		Salary Expense	36.6%
Fixed Assets	1,202,079	Contract Allowance	0	0.0%	Fringe Benefits	7.0%
Other Assets	196,022	Operating Revenue	2,401,848	100.0%		
Total Assets	1,865,951	Operating Expense	2,038,614	84.9%	Current Ratio	1.9
Current Liabilities	245,416	Operating Margin	363,234	15.1%	Days to Collect	65.0
Long Term Liabilities	12,401	Other Income	45	0.0%	Avg Payment Days	15.5
Total Equity	1,608,134	Other Expense	0	0.0%	Depreciation Rate	13.8%
Total Liab. and Equity	1,865,951	Net Profit or Loss	363,279	15.1%	Return on Equity	22.6%
232331 VETERANS	ADMINISTRAT	TION				
		9/30/2021 3	365 Days Settled			
IRON MOUNTAIN, M	I	0,00,20210				
Invalid POS FIPS Cod						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
۹						

All Providers

Total Liab. and Equity

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Healthcare Almanac 561-594-7551

0

0.0% Return on Equity

0 Net Profit or Loss

0.0%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

W, STE A	12/31/2021	365 Days Settled	ł		
Balance Sheet		Statement		Key Performanace I	nd.
3,090,290	Total Charges	3,779,967		Salary Expense	32.6%
539,929	Contract Allowance	68,908	1.8%	Fringe Benefits	6.6%
0	Operating Revenue	3,711,059	98.2%		
3,630,219	Operating Expense	2,918,108	78.6%	Current Ratio	37.0
83,418	Operating Margin	792,951	21.4%	Days to Collect	139.0
292,964	Other Income	-11	0.0%	Avg Payment Days	7.1
3,253,837	Other Expense	0	0.0%	Depreciation Rate	9.2%
3,630,219	Net Profit or Loss	792,940	21.4%	Return on Equity	24.4%
W REGIONAL	DIALYSIS CENTER				
E	12/31/2021	365 Days Settled	ł		
S)					
neet	Income	Statement		Key Performanace I	nd.
20,659,649	Total Charges	2,886,387		Salary Expense	41.4%
251,464	Contract Allowance	0	0.0%	Fringe Benefits	11.6%
8,139,247	Operating Revenue	2,886,387	100.0%		
29,050,360	Operating Expense	2,950,565	102.2%	Current Ratio	0.7
29,050,362	Operating Margin	-64,178	-2.2%	Days to Collect	87.2
0	Other Income	2	0.0%	Avg Payment Days	0.0
0	Other Expense	0	0.0%	Depreciation Rate	21.8%
29,050,362	Net Profit or Loss	(64,176)	-2.2%	Return on Equity	0.0%
	neet 3,090,290 539,929 0 3,630,219 83,418 292,964 3,253,837 3,630,219 W REGIONAL E S) neet 20,659,649 251,464 8,139,247 29,050,360 29,050,362 0	neetIncome3,090,290Total Charges539,929Contract Allowance0Operating Revenue3,630,219Operating Expense83,418Operating Margin292,964Other Income3,253,837Other Expense3,630,219Net Profit or LossWREGIONAL JALYSIS CENTER12/31/2021E12/31/2021SheetIncome20,659,649Total Charges251,464Contract Allowance8,139,247Operating Revenue29,050,360Operating Expense29,050,362Operating Margin0Other Income	Income Statement 3,090,290 Total Charges 3,779,967 539,929 Contract Allowance 68,908 0 Operating Revenue 3,711,059 3,630,219 Operating Expense 2,918,108 83,418 Operating Margin 792,951 292,964 Other Income -11 3,253,837 Other Expense 0 3,630,219 Net Profit or Loss 792,940 W REGIONAL DIALYSIS CENTER 792,940 W REGIONAL DIALYSIS CENTER 12/31/2021 S) Income 50 neet 12/31/2021 365 Days Settled S) Income 2,886,387 20,659,649 Total Charges 2,886,387 251,464 Contract Allowance 0 8,139,247 Operating Revenue 2,886,387 29,050,360 Operating Expense 2,950,565 29,050,362 Operating Margin -64,178 0 Other Income 2 0 Other Income 2	Income Statement 3,090,290 Total Charges 3,779,967 539,929 Contract Allowance 68,908 1.8% 0 Operating Revenue 3,711,059 98,2% 3,630,219 Operating Expense 2,918,108 78.6% 83,418 Operating Margin 792,951 21.4% 292,964 Other Income -11 0.0% 3,630,219 Net Profit or Loss 792,940 21.4% 292,964 Other Expense 0 0.0% 3,630,219 Net Profit or Loss 792,940 21.4% WREGIONAL UALYSIS CENTER E 12/31/2021 365 Days Settled St Income Statement 20,659,649 Total Charges 2,886,387 251,464 Contract Allowance 0 0.0% 8,139,247 Operating Revenue 2,886,387 100.0% 29,050,360 Operating Expense 2,950,565 102.2% 29,050,362 Operating Margin -64,178 -2.2% 0 Other Income 2 </td <td>neetIncome StatementKey Performanace In3,090,290Total Charges3,779,967Salary Expense539,929Contract Allowance68,9081.8%Fringe Benefits0Operating Revenue3,711,05998.2%Urrent Ratio3,630,219Operating Expense2,918,10878.6%Current Ratio83,418Operating Margin792,95121.4%Days to Collect292,964Other Income-110.0%Avg Payment Days3,253,837Other Expense00.0%Depreciation Rate3,630,219Net Profit or Loss792,94021.4%Return on EquityW REGIONAL DIALYSIS CENTER12/31/2021 365 Days SettledSiary ExpenseSalary Expense50Income StatementKey Performanace In20,659,649Total Charges2,886,387Salary Expense251,464Contract Allowance00.0%Fringe Benefits8,139,247Operating Revenue2,886,387100.0%Fringe Benefits29,050,360Operating Expense2,950,565102.2%Current Ratio29,050,362Operating Expense2,950,565102.2%Days to Collect0Other Income20.0%Avg Payment Days20,050,362Operating Margin-64,178-2.2%Days to Collect0Other Income20.0%Avg Payment Days20,050,362Operating Margin-64,178-2.2%Days to Collect0Other Income20</td>	neetIncome StatementKey Performanace In3,090,290Total Charges3,779,967Salary Expense539,929Contract Allowance68,9081.8%Fringe Benefits0Operating Revenue3,711,05998.2%Urrent Ratio3,630,219Operating Expense2,918,10878.6%Current Ratio83,418Operating Margin792,95121.4%Days to Collect292,964Other Income-110.0%Avg Payment Days3,253,837Other Expense00.0%Depreciation Rate3,630,219Net Profit or Loss792,94021.4%Return on EquityW REGIONAL DIALYSIS CENTER12/31/2021 365 Days SettledSiary ExpenseSalary Expense50Income StatementKey Performanace In20,659,649Total Charges2,886,387Salary Expense251,464Contract Allowance00.0%Fringe Benefits8,139,247Operating Revenue2,886,387100.0%Fringe Benefits29,050,360Operating Expense2,950,565102.2%Current Ratio29,050,362Operating Expense2,950,565102.2%Days to Collect0Other Income20.0%Avg Payment Days20,050,362Operating Margin-64,178-2.2%Days to Collect0Other Income20.0%Avg Payment Days20,050,362Operating Margin-64,178-2.2%Days to Collect0Other Income20

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232658 WAYNE CO	DUNTY DIALYSI	S CENTER				
20001 LIVERNOIS, S	SUITE 500	12/31/2021	365 Days Settled	ł		
DETROIT, MI 48221						
WAYNE						
NATIONAL GOVERN	MENT SERVICE	ES				
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	615,270	Total Charges	3,350,224		Salary Expense	37.8%
Fixed Assets	35,139	Contract Allowance	213,650	6.4%	Fringe Benefits	14.5%
Other Assets	1,349,798	Operating Revenue	3,136,574	93.6%		
Total Assets	2,000,207	Operating Expense	3,022,525	96.4%	Current Ratio	0.5
Current Liabilities	1,261,120	Operating Margin	114,049	3.6%	Days to Collect	0.6
Long Term Liabilities	247,312	Other Income	10,913	0.3%	Avg Payment Days	20.2
Total Equity	491,774	Other Expense	0	0.0%	Depreciation Rate	10.0%
Total Liab. and Equity	2,000,206	Net Profit or Loss	124,962	4.0%	Return on Equity	25.4%
232661 WEST BLC	OMFIELD DIAL	YSIS				
6010 W MAPLE ROA	D, STE 215	12/31/2021	365 Days Settled	t		
W BLOOMFIELD, MI	48322					
OAKLAND						
NATIONAL GOVERN	MENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	3,326,517	Total Charges	2,782,671		Salary Expense	31.2%
Fixed Assets	379,092	Contract Allowance	-25,796	-0.9%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	2,808,467	100.9%		
Total Assets	3,705,609	Operating Expense	2,158,634	76.9%	Current Ratio	34.3
Current Liabilities	97,114	Operating Margin	649,833	23.1%	Days to Collect	110.3
Long Term Liabilities	172,682	Other Income	-7,435	-0.3%	Avg Payment Days	9.3
Total Equity	3,435,811	Other Expense	0	0.0%	Depreciation Rate	8.1%
Total Liab. and Equity	3,705,607	Net Profit or Loss	642,398	22.00/	Return on Equity	18.7%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232534 WEST BRANCH DIALYSIS **599 COURT STREET** 12/31/2021 365 Days Settled WEST BRANCH, MI 48661 OGEMAW NATIONAL GOVERNMENT SERVICES **Balance Sheet Income Statement** Key Performanace Ind. 30.1% **Current Assets** 2,420,005 Salary Expense -1,103,168 Total Charges 1.7% Fringe Benefits 6.1% **Fixed Assets** 1,096,987 Contract Allowance 40,730 Other Assets 3,736,542 Operating Revenue 2,379,275 98.3% 3,730,361 Operating Expense **Total Assets** 2.114.571 88.9% Current Ratio (16.3)67,612 Operating Margin 264,704 307.6 **Current Liabilities** 11.1% Days to Collect Long Term Liabilities 411,552 Other Income 0.0% Avg Payment Days -146 7.9 3,251,197 Other Expense 0 12.6% Total Equity 0.0% Depreciation Rate 3,730,361 Net Profit or Loss 264,558 Total Liab. and Equity 8.1% 11.1% Return on Equity

232622 WESTLAND DIALYSIS

36588 FORD ROAD

12/31/2021 365 Days Settled

WESTLAND, MI 48185

WAYNE

BLUE CROSS (TEXAS)

Balance S	Balance Sheet Incom		e Statement		Key Performanace Ind.	
Current Assets	4,498,766	Total Charges	3,381,425		Salary Expense	37.7%
Fixed Assets	1,303,223	Contract Allowance	-36,453	-1.1%	Fringe Benefits	6.7%
Other Assets	3,012	Operating Revenue	3,417,878	101.1%		
Total Assets	5,805,001	Operating Expense	2,817,158	82.4%	Current Ratio	46.6
Current Liabilities	96,592	Operating Margin	600,720	17.6%	Days to Collect	86.9
Long Term Liabilities	417,858	Other Income	6	0.0%	Avg Payment Days	8.1
Total Equity	5,290,551	Other Expense	0	0.0%	Depreciation Rate	7.5%
Total Liab. and Equity	5,805,001	Net Profit or Loss	600,726	17.6%	Return on Equity	11.4%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232738 WYOMING STREET DIALYSIS

13945 WYOMING ST

12/31/2021 365 Days Settled

DETROIT, MI 48238

WAYNE

Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	502,157	Total Charges	2,081,067		Salary Expense	31.2%
Fixed Assets	2,101,424	Contract Allowance	88,342	4.2%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	1,992,725	95.8%		
Total Assets	2,603,581	Operating Expense	2,600,848	130.5%	Current Ratio	5.3
Current Liabilities	94,008	Operating Margin	-608,123	-30.5%	Days to Collect	205.0
Long Term Liabilities	590,709	Other Income	35,318	1.8%	Avg Payment Days	5.8
Total Equity	1,918,864	Other Expense	0	0.0%	Depreciation Rate	9.7%
Total Liab. and Equity	2,603,581	Net Profit or Loss	(572,805)	-28.7%	Return on Equity	-29.9%

232568 YPSILANTI DIALYSIS

2766 WASHTENAW AVE

12/31/2021 365 Days Settled

YPSILANTI, MI 48197

WASHTENAW

Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	12,220,148	Total Charges	4,172,361		Salary Expense	32.6%
Fixed Assets	956,642	Contract Allowance	-23,128	-0.6%	Fringe Benefits	6.8%
Other Assets	0	Operating Revenue	4,195,489	100.6%		
Total Assets	13,176,790	Operating Expense	3,732,067	89.0%	Current Ratio	67.0
Current Liabilities	182,353	Operating Margin	463,422	11.0%	Days to Collect	112.0
Long Term Liabilities	717,800	Other Income	-8	0.0%	Avg Payment Days	11.6
Total Equity	12,276,637	Other Expense	0	0.0%	Depreciation Rate	7.6%
Total Liab. and Equity	13,176,790	Net Profit or Loss	463,414	11.0%	Return on Equity	3.8%

All Providers

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