Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232714 ALGER HEIGHTS DIALYSIS

705 28TH STREET

12/31/2020 366 Days Settled

GRAND RAPIDS, MI 49548

KENT

Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	-2,495,797	Total Charges	3,814,540		Salary Expense	29.6%
Fixed Assets	2,607,099	Contract Allowance	-263,093	-6.9%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	4,077,633	106.9%		
Total Assets	111,302	Operating Expense	3,154,293	77.4%	Current Ratio	(11.8)
Current Liabilities	212,180	Operating Margin	923,340	22.6%	Days to Collect	252.3
Long Term Liabilities	1,703,736	Other Income	2	0.0%	Avg Payment Days	4.9
Total Equity	-1,804,614	Other Expense	0	0.0%	Depreciation Rate	8.8%
Total Liab. and Equity	111,302	Net Profit or Loss	923,342	22.6%	Return on Equity	-51.2%

232676 ALMA DIALYSIS

1730 WRIGHT AVENUE

12/31/2020 366 Days Settled

ALMA, MI 48801

GRATIOT

NATIONAL GOVERNMENT SERVICES

Balance S	Sheet	Income	e Statement		Key Performanace I	nd.
Current Assets	4,585,757	Total Charges	4,537,143		Salary Expense	30.0%
Fixed Assets	760,699	Contract Allowance	-250,732	-5.5%	Fringe Benefits	6.1%
Other Assets	3,108,309	Operating Revenue	4,787,875	105.5%		
Total Assets	8,454,765	Operating Expense	3,358,404	70.1%	Current Ratio	40.7
Current Liabilities	112,724	Operating Margin	1,429,471	29.9%	Days to Collect	152.4
Long Term Liabilities	176,075	Other Income	16	0.0%	Avg Payment Days	9.9
Total Equity	8,165,965	Other Expense	0	0.0%	Depreciation Rate	8.4%
Total Liab. and Equity	8,454,764	Net Profit or Loss	1,429,487	29.9%	Return on Equity	17.5%

All Providers

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232553 ALPENA DIALYSIS SERVICES **301 OXBOW** 12/31/2020 366 Days Settled ALPENA, MI 49707 **ALPENA** NATIONAL GOVERNMENT SERVICES **Income Statement Balance Sheet** Key Performanace Ind. 33.3% 3,200,139 Salary Expense **Current Assets** -2,512,283 Total Charges -7.7% Fringe Benefits 5.3% **Fixed Assets** 1,704,080 Contract Allowance -246,067 Other Assets 3,986,679 Operating Revenue 3,446,206 107.7% 3,178,476 Operating Expense **Total Assets** 3,103,560 90.1% Current Ratio (9.8) 255,965 Operating Margin 342,646 **Current Liabilities** 9.9% Days to Collect 178.8 Long Term Liabilities 1,449,688 Other Income 0.0% Avg Payment Days 83 7.5 1,472,822 Other Expense 0 3.9% Total Equity 0.0% Depreciation Rate Total Liab. and Equity 3,178,475 Net Profit or Loss 342,729 23.3% 9.9% Return on Equity 232687 ANN ARBOR DIALYSIS 3147 OAK VALLEY DR 12/31/2020 366 Days Settled ANN ARBOR, MI 48108 WASHTENAW **WPS - MICHIGAN**

Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	158,635	Total Charges	1,398,113		Salary Expense	33.3%
Fixed Assets	376,570	Contract Allowance	-45,777	-3.3%	Fringe Benefits	4.5%
Other Assets	0	Operating Revenue	1,443,890	103.3%		
Total Assets	535,205	Operating Expense	1,473,126	102.0%	Current Ratio	1.8
Current Liabilities	89,202	Operating Margin	-29,236	-2.0%	Days to Collect	103.8
Long Term Liabilities	144,529	Other Income	-1,035	-0.1%	Avg Payment Days	10.5
Total Equity	301,473	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	535,204	Net Profit or Loss	(30,271)	-2.1%	Return on Equity	-10.0%

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232678 APPLE AV		;				
2480 E APPLE AVEN	IUE, UNIT E	12/31/2020	366 Days Settled	ł		
MUSKEGON, MI 494	.42					
MUSKEGON	72					
NATIONAL GOVERN	IMENT SERVICI	-s				
Balance S			Statement		Key Performanace	nd.
Current Assets	1,288,151	Total Charges	4,131,571		Salary Expense	31.1%
Fixed Assets		Contract Allowance	-98,397	-2.4%	Fringe Benefits	6.5%
Other Assets	0	Operating Revenue	4,229,968	102.4%		
Total Assets	1,814,687	Operating Expense	3,441,740	81.4%	Current Ratio	11.0
Current Liabilities	116,944	Operating Margin	788,228	18.6%	Days to Collect	53.7
Long Term Liabilities	340,302	Other Income	-78,674		Avg Payment Days	5.2
Total Equity	1,357,440	Other Expense	0	0.0%	Depreciation Rate	8.3%
Total Liab. and Equity	1,814,686	Net Profit or Loss	709,554	16.8%	Return on Equity	52.3%
232698 BAD AXE [DIALYSIS	·				
897 N VAN DYKE RE)	12/31/2020	366 Days Settled	ł		
BAD AXE, MI 48413						
HURON						
HURON WISCONSIN PHYSIC	CIANS SERVICE					
			Statement		Key Performanace	nd.
WISCONSIN PHYSIC	Sheet		Statement 2,181,255		Key Performanace I Salary Expense	n d. 32.1%
WISCONSIN PHYSIC Balance S	Sheet -205,653	Income		-3.1%	-	
WISCONSIN PHYSIC Balance S Current Assets	Sheet -205,653	Income Total Charges	2,181,255	-3.1% 103.1%	Salary Expense	32.1%
WISCONSIN PHYSIC Balance S Current Assets Fixed Assets	Sheet -205,653 703,537	Income Total Charges Contract Allowance	2,181,255 -68,256	103.1%	Salary Expense	32.1%
WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets	Sheet -205,653 703,537 0	Income Total Charges Contract Allowance Operating Revenue	2,181,255 -68,256 2,249,511	103.1% 89.9%	Salary Expense Fringe Benefits	32.1% 5.6%
WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet -205,653 703,537 0 497,884	Income Total Charges Contract Allowance Operating Revenue Operating Expense	2,181,255 -68,256 2,249,511 2,022,449	103.1% 89.9% 10.1%	Salary Expense Fringe Benefits Current Ratio	32.1% 5.6% (3.5)
WISCONSIN PHYSIC Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet -205,653 703,537 0 497,884 59,305	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,181,255 -68,256 2,249,511 2,022,449 227,062	103.1% 89.9% 10.1% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	32.1% 5.6% (3.5) 91.0

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232624 BALLENG	ER POINTE DIAI	LYSIS				
2262 S BALLENGER	HIGHWAY	12/31/2020	366 Days Settled	t		
FLINT, MI 48503						
GENESEE						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	8,004,774	Total Charges	6,344,302		Salary Expense	28.1%
Fixed Assets	1,723,291	Contract Allowance	-76,111	-1.2%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	6,420,413	101.2%		
Total Assets	9,728,065	Operating Expense	5,289,602	82.4%	Current Ratio	22.8
Current Liabilities	351,171	Operating Margin	1,130,811	17.6%	Days to Collect	98.2
Long Term Liabilities	1,128,890	Other Income	-2,547	0.0%	Avg Payment Days	5.4
Total Equity	8,248,005	Other Expense	0	0.0%	Depreciation Rate	3.7%
Total Liab. and Equity	9,728,066	Net Profit or Loss	1,128,264	17.6%	Return on Equity	13.7%
232617 BATTLE C		;				
220 E GOODALE		12/31/2020	366 Days Settled	t		
BATTLE CREEK, MI	49037					
CALHOUN						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	13,451,759	Total Charges	5,267,928		Salary Expense	30.1%
Fixed Assets	1,199,934	Contract Allowance	-10,350	-0.2%	Fringe Benefits	6.0%
Other Assets	4,666,454	Operating Revenue	5,278,278	100.2%		
Total Assets	19,318,147	Operating Expense	3,353,851	63.5%	Current Ratio	72.8
Current Liabilities	184,895	Operating Margin	1,924,427	36.5%	Days to Collect	78.2
Long Term Liabilities	451,023	Other Income	438	0.0%	Avg Payment Days	7.3
Total Equity	18,682,231	Other Expense	0	0.0%	Depreciation Rate	9.5%
Total Liab. and Equity	19,318,149	Net Profit or Loss	1,924,865	36.5%	Return on Equity	10.3%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232519 BAY AREA	REGIONAL DIA	ALYSIS CENTER				
4800 E. MCLEOD		12/31/2020	366 Days Settled	b		
SAGINAW, MI 48603						
SAGINAW						
BLUE CROSS (TEXA	NS)					
Balance S	heet	Income	e Statement		Key Performanace	Ind.
Current Assets	8,455,977	Total Charges	6,565,025		Salary Expense	31.5%
Fixed Assets	947,746	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	10,567,939	Operating Revenue	6,565,025	100.0%		
Total Assets	19,971,662	Operating Expense	4,884,018	74.4%	Current Ratio	0.4
Current Liabilities	19,971,663	Operating Margin	1,681,007	25.6%	Days to Collect	71.7
Long Term Liabilities	0	Other Income	96,565	1.5%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	8.5%
Total Liab. and Equity	19,971,663	Net Profit or Loss	1,777,572	27.1%	Return on Equity	0.0%
1536 CENTER ROAD ESSEXVILLE, MI 487 BAY		12/31/2020	0 366 Days Settled	b		
BLUE CROSS (TEXA	NS)					
Balance S	heet	Income	e Statement		Key Performanace	Ind.
Current Assets	2,888,356	Total Charges	3,307,529		Salary Expense	34.6%
Fixed Assets	373,199	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	4,435,851	Operating Revenue	3,307,529	100.0%		
Total Assets	7,697,406	Operating Expense	2,896,219	87.6%	Current Ratio	0.4
Current Liabilities	7,697,407	Operating Margin	411,310	12.4%	Days to Collect	93.7
Long Term Liabilities	0	Other Income	48,904	1.5%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	9.2%
Total Liab. and Equity	7,697,407	Net Profit or Loss	460,214	13.9%	Return on Equity	0.0%
-						

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

3170 S PROFESSIONAL DRIVE 12/31/2020 366 Days Settled BAY CITY, MI 48706 BAY NATIONAL GOVERNMENT SERVICES	
BAY	
NATIONAL GOVERNMENT SERVICES	
Balance Sheet Income Statement Key Pe	rformanace Ind.
Current Assets 5,622,033 Total Charges 3,740,989 Salary	Expense 34.5%
Fixed Assets 246,305 Contract Allowance -77,015 -2.1% Fringe E	Benefits 5.9%
Other Assets 1,265,813 Operating Revenue 3,818,004 102.1%	
Total Assets7,134,151Operating Expense3,124,58081.8%Current	Ratio 10.3
Current Liabilities 545,558 Operating Margin 693,424 18.2% Days to	Collect 91.2
Long Term Liabilities 175,252 Other Income -22,945 -0.6% Avg Pay	ment Days 10.0
Total Equity6,413,340Other Expense00.0%Deprecia	ation Rate 15.2%
Total Liab. and Equity7,134,150Net Profit or Loss670,47917.6%Return of	on Equity 10.5%
232598 BAY REGIONAL DIALYSIS CENTER	
920 N NIAGARA STREET 12/31/2020 366 Days Settled	
SAGINAW, MI 48602	
SAGINAW	
BLUE CROSS (TEXAS)	
Balance Sheet Income Statement Key Pe	rformanace Ind.
Current Assets 3,924,654 Total Charges 3,507,370 Salary	Expense 37.4%
Fixed Assets635,464Contract Allowance00.0%Fringe B	Benefits 9.5%
Other Assets 526,364 Operating Revenue 3,507,370 100.0%	
Total Assets5,086,482Operating Expense3,465,29498.8%Current	Ratio 0.8
Current Liabilities 5,086,481 Operating Margin 42,076 1.2% Days to	Collect 65.5
Long Term Liabilities0Other Income90,5882.6%Avg Pay	vment Days 0.0
Total Equity 0 Other Expense 0 0.0% Deprecia	ation Rate 8.4%
Total Liab. and Equity5,086,481Net Profit or Loss132,6643.8%Return of	on Equity 0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232724 BELLEVILLE DIALYSIS

10850 BELLEVILLE RD

12/31/2020 366 Days Settled

BELLEVILLE, MI 48111

WAYNE

Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	982,074	Total Charges	2,022,924		Salary Expense	30.6%
Fixed Assets	1,771,655	Contract Allowance	15,924	0.8%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	2,007,000	99.2%		
Total Assets	2,753,729	Operating Expense	1,890,404	94.2%	Current Ratio	4.3
Current Liabilities	227,523	Operating Margin	116,596	5.8%	Days to Collect	114.4
Long Term Liabilities	683,251	Other Income	-4,259	-0.2%	Avg Payment Days	6.1
Total Equity	1,842,954	Other Expense	0	0.0%	Depreciation Rate	9.4%
Total Liab. and Equity	2,753,728	Net Profit or Loss	112,337	5.6%	Return on Equity	6.1%

232693 BELTLINE HOME TRAINING

330 E BELTLINE AVE NE, STE 2047

12/31/2020 366 Days Settled

CASCADE, MI 49506

KENT

WPS - MICHIGAN

Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,376,472	Total Charges	4,274,281		Salary Expense	19.4%
Fixed Assets	368,974	Contract Allowance	-68,243	-1.6%	Fringe Benefits	3.9%
Other Assets	0	Operating Revenue	4,342,524	101.6%		
Total Assets	1,745,446	Operating Expense	2,666,831	61.4%	Current Ratio	6.5
Current Liabilities	211,226	Operating Margin	1,675,693	38.6%	Days to Collect	170.9
Long Term Liabilities	242,478	Other Income	-662,214	-15.2%	Avg Payment Days	5.4
Total Equity	1,291,743	Other Expense	0	0.0%	Depreciation Rate	16.0%
Total Liab. and Equity	1,745,447	Net Profit or Loss	1,013,479	23.3%	Return on Equity	78.5%

All Providers

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

LD HILLS HOM					
AVE	12/31/2020	366 Days Settled	1		
, MI 48304					
heet	Income	Statement		Key Performanace I	nd.
2,100,563	Total Charges	5,855,327		Salary Expense	25.5%
334,693	Contract Allowance	-253,518	-4.3%	Fringe Benefits	4.4%
0	- Operating Revenue	6,108,845	104.3%		
2,435,256	Operating Expense	4,059,324	66.4%	Current Ratio	8.0
262,767	- Operating Margin	2,049,521	33.6%	Days to Collect	158.8
170,162	Other Income	-988,853	-16.2%	Avg Payment Days	5.7
2,002,327	Other Expense	0	0.0%	Depreciation Rate	13.1%
2,435,256	Net Profit or Loss	1,060,668	17.4%	Return on Equity	53.0%
	DIT				
R AVE	12/31/2020				
		366 Days Settled	ł		
		366 Days Settled	1		
		366 Days Settled	1		
.S)		366 Days Settled	1		
S) heet		Statement	1	Key Performanace I	nd.
heet		-	1	Key Performanace I Salary Expense	nd. 38.5%
heet	Income Total Charges	Statement	0.0%	-	
heet 7,759,963	Income Total Charges	Statement 4,176,053		Salary Expense	38.5%
heet 7,759,963 713,123	Income Total Charges Contract Allowance	Statement 4,176,053 0	0.0%	Salary Expense Fringe Benefits	38.5%
heet 7,759,963 713,123 0	Income Total Charges Contract Allowance Operating Revenue	Statement 4,176,053 0 4,176,053	0.0% 100.0% 78.4%	Salary Expense Fringe Benefits	38.5% 8.6%
heet 7,759,963 713,123 0 8,473,086	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 4,176,053 0 4,176,053 3,274,493	0.0% 100.0% 78.4% 21.6%	Salary Expense Fringe Benefits Current Ratio	38.5% 8.6% 0.9
heet 7,759,963 713,123 0 8,473,086 8,473,087	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 4,176,053 0 4,176,053 3,274,493 901,560	0.0% 100.0% 78.4% 21.6% 2.3%	Salary Expense Fringe Benefits Current Ratio Days to Collect	38.5% 8.6% 0.9 92.6
	AVE , MI 48304 heet 2,100,563 334,693 0 2,435,256 262,767 170,162 2,002,327 2,435,256 HWEST DETRO	AVE 12/31/2020 MI 48304 heet Income 2,100,563 Total Charges 334,693 Contract Allowance 0 Operating Revenue 2,435,256 Operating Expense 2,62,767 Operating Margin 170,162 Other Income 2,002,327 Other Expense 2,435,256 Net Profit or Loss	MI 48304 Income Statement 2,100,563 Total Charges 5,855,327 334,693 Contract Allowance -253,518 0 Operating Revenue 6,108,845 2,435,256 Operating Expense 4,059,324 262,767 Operating Margin 2,049,521 170,162 Other Income -988,853 2,002,327 Other Expense 0 2,435,256 Net Profit or Loss 1,060,668	AVE 12/31/2020 366 Days Settled MI 48304 Income Statement keet Income Statement 2,100,563 Total Charges 5,855,327 334,693 Contract Allowance -253,518 -4.3% 0 Operating Revenue 6,108,845 104.3% 2,435,256 Operating Expense 4,059,324 66.4% 262,767 Operating Margin 2,049,521 33.6% 170,162 Other Income -988,853 -16.2% 2,002,327 Other Expense 0 0.0% 2,435,256 Net Profit or Loss 1,060,668 17.4%	MI 48304Income StatementKey Performanace I2,100,563Total Charges5,855,327Salary Expense334,693Contract Allowance-253,518-4.3%Fringe Benefits0Operating Revenue6,108,845104.3%Iot.3%2,435,256Operating Expense4,059,32466.4%Current Ratio262,767Operating Margin2,049,52133.6%Days to Collect170,162Other Income-988,853-16.2%Avg Payment Days2,002,327Other Expense00.0%Depreciation Rate2,435,256Net Profit or Loss1,060,66817.4%Return on Equity

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232501 BMA LIVO	NIA					
32423 SCHOOLCRA	FT RD	12/31/2020	366 Days Settled	k		
LIVONIA, MI 48150						
OAKLAND						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income Statement			Key Performanace I	nd.
Current Assets	17,200,015	Total Charges	2,661,260		Salary Expense	36.9%
Fixed Assets	608,126	Contract Allowance	0	0.0%	Fringe Benefits	8.0%
Other Assets	576,864	Operating Revenue	2,661,260	100.0%		
Total Assets	18,385,005	Operating Expense	2,562,530	96.3%	Current Ratio	0.9
Current Liabilities	18,385,008	Operating Margin	98,730	3.7%	Days to Collect	92.2
Long Term Liabilities	0	Other Income	86,323	3.2%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	4.4%
Total Liab. and Equity	18,385,008	Net Profit or Loss	185,053	7 0%	Deturn on Fauitu	0.0%
232551 BRIGHTON				1.078	Return on Equity	0.078
232551 BRIGHTON 7960 W GRAND RIV	I DIALYSIS ER AVE, SUITE		366 Days Settled		Return on Equity	0.078
232551 BRIGHTON	I DIALYSIS ER AVE, SUITE				Return on Equity	0.078
232551 BRIGHTON 7960 W GRAND RIV BRIGHTON, MI 4811	I DIALYSIS ER AVE, SUITE : 4	210 12/31/2020			Key Performanace I	
232551 BRIGHTON 7960 W GRAND RIV BRIGHTON, MI 4811 LIVINGSTON	I DIALYSIS ER AVE, SUITE 4 Sheet	210 12/31/2020	366 Days Settled			
232551 BRIGHTON 7960 W GRAND RIV BRIGHTON, MI 4811 LIVINGSTON Balance S	I DIALYSIS ER AVE, SUITE 4 Sheet	210 12/31/2020 Income Total Charges	366 Days Settled		Key Performanace I	nd.
232551 BRIGHTON 7960 W GRAND RIV BRIGHTON, MI 4811 LIVINGSTON Balance S Current Assets	I DIALYSIS ER AVE, SUITE 4 Sheet 6,265,364	210 12/31/2020 Income Total Charges Contract Allowance	366 Days Settled Statement 4,285,911	3	Key Performanace I Salary Expense	nd. 32.3%
232551 BRIGHTON 7960 W GRAND RIV BRIGHTON, MI 4811 LIVINGSTON Balance S Current Assets Fixed Assets	I DIALYSIS ER AVE, SUITE 4 Sheet 6,265,364 1,041,959	210 12/31/2020 Income Total Charges Contract Allowance	366 Days Settled Statement 4,285,911 277,559	6.5% 93.5%	Key Performanace I Salary Expense	nd. 32.3%
232551 BRIGHTON 7960 W GRAND RIV BRIGHTON, MI 4811 LIVINGSTON Balance S Current Assets Fixed Assets Other Assets	I DIALYSIS ER AVE, SUITE 4 Sheet 6,265,364 1,041,959 125,718	210 12/31/2020 Income Total Charges Contract Allowance Operating Revenue	366 Days Settled Statement 4,285,911 277,559 4,008,352	6.5% 93.5% 78.4%	Key Performanace I Salary Expense Fringe Benefits	nd. 32.3% 5.5%
232551 BRIGHTON 7960 W GRAND RIV BRIGHTON, MI 4811 LIVINGSTON Balance S Current Assets Fixed Assets Other Assets Total Assets	A DIALYSIS ER AVE, SUITE 4 6,265,364 1,041,959 125,718 7,433,041	210 12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense	366 Days Settled Statement 4,285,911 277,559 4,008,352 3,143,339	6.5% 93.5% 78.4% 21.6%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 32.3% 5.5% 29.8
232551 BRIGHTON 7960 W GRAND RIV BRIGHTON, MI 4811 LIVINGSTON Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	A DIALYSIS ER AVE, SUITE 4 6,265,364 1,041,959 125,718 7,433,041 210,212	210 12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	366 Days Settled Statement 4,285,911 277,559 4,008,352 3,143,339 865,013	6.5% 93.5% 78.4% 21.6% 0.0%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 32.3% 5.5% 29.8 204.2

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232663 BURTON DI	ALYSIS					
4015 DAVISON ROAD)	12/31/2020	366 Days Settled	ł		
BURTON, MI 48509						
GENESEE						
NATIONAL GOVERNI	MENT SERVICE	ES				
Balance Sh	neet	Income	Statement		Key Performanace I	nd.
Current Assets	2,369,173	Total Charges	6,202,730		Salary Expense	29.6%
Fixed Assets	575,980	Contract Allowance	-45,914	-0.7%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	6,248,644	100.7%		
- Total Assets	2,945,153	Operating Expense	4,407,374	70.5%	Current Ratio	5.9
- Current Liabilities	398,503	Operating Margin	1,841,270	29.5%	Days to Collect	95.0
Long Term Liabilities	308,002	Other Income	-173,385	-2.8%	Avg Payment Days	5.1
Total Equity	2,238,649	Other Expense	0	0.0%	Depreciation Rate	6.7%
Total Liab. and Equity	2,945,154	Net Profit or Loss	1,667,885	26.7%	Return on Equity	74.5%
232632 CHELSEA D	DIALYSIS					

1620 COMMERCE PARK DRIVE, SUITE 200 12/31/2020 366 Days Settled

CHELSEA, MI 48118

WASHTENAW

BLUE CROSS (TEXAS)

Balance S	Balance Sheet Incom		e Statement		Key Performanace Ind.	
Current Assets	1,801,507	Total Charges	1,855,780		Salary Expense	34.8%
Fixed Assets	465,886	Contract Allowance	110,186	5.9%	Fringe Benefits	6.9%
Other Assets	0	Operating Revenue	1,745,594	94.1%		
Total Assets	2,267,393	Operating Expense	1,428,144	81.8%	Current Ratio	13.0
Current Liabilities	138,762	Operating Margin	317,450	18.2%	Days to Collect	53.6
Long Term Liabilities	437,652	Other Income	-512	0.0%	Avg Payment Days	5.1
Total Equity	1,690,978	Other Expense	0	0.0%	Depreciation Rate	7.7%
Total Liab. and Equity	2,267,392	Net Profit or Loss	316,938	18.2%	Return on Equity	18.7%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232328 CHILDREN'S HOSPITAL OF MICHIGAN								
3950 BEAUBIEN BLVD		Cost Report	not filed.					
DETROIT, MI 48201								
WAYNE								
NATIONAL GOVERNMENT SERVICES								
Balance Sheet		Income	Statement			Key Performanace Ind.		
Current Assets	0	Total Charges		0		Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance		0	0.0%	Fringe Benefits	0.0%	
Other Assets	0	Operating Revenue		0	0.0%			
Total Assets	0	Operating Expense		0	0.0%	Current Ratio		
Current Liabilities	0	Operating Margin		0	0.0%	Days to Collect		
Long Term Liabilities	0	Other Income		0	0.0%	Avg Payment Days		
Total Equity	0	Other Expense		0	0.0%	Depreciation Rate	0.0%	
Total Liab. and Equity	0	Net Profit or Loss		0	0.0%	Return on Equity	0.0%	
232350 CHIPPEWA DIALYSIS	CEN	ITER						
509 OSBORN BLVD		Cost Report	t not filed.					
SAULT SAINTE MARIE, MI 49783								
CHIPPEWA								
NATIONAL GOVERNMENT SERV	/ICI	ES						
Balance Sheet		Income	Statement			Key Performanace Ind.		
Current Assets	0	Total Charges		0		Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance		0	0.0%	Fringe Benefits	0.0%	
Other Assets	0	Operating Revenue		0	0.0%			
Total Assets	0	Operating Expense		0	0.0%	Current Ratio		
Current Liabilities	0	Operating Margin		0	0.0%	Days to Collect		
Long Term Liabilities	0	Other Income		0	0.0%	Avg Payment Days		
Total Equity	0	Other Expense		0	0.0%	Depreciation Rate	0.0%	
						•		

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232575 CLARKSTON DIALYSIS CENTER

6770 DIXIE HIGHWAY

12/31/2020 366 Days Settled

CLARKSTON, MI 48346

OAKLAND

Balance S	Balance Sheet Incom		e Statement		Key Performanace	Ind.
Current Assets	13,869,572	Total Charges	3,639,844		Salary Expense	34.2%
Fixed Assets	444,560	Contract Allowance	233,372	6.4%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	3,406,472	93.6%		
Total Assets	14,314,132	Operating Expense	2,473,498	72.6%	Current Ratio	138.7
Current Liabilities	99,979	Operating Margin	932,974	27.4%	Days to Collect	107.2
Long Term Liabilities	396,467	Other Income	16	0.0%	Avg Payment Days	7.8
Total Equity	13,817,685	Other Expense	0	0.0%	Depreciation Rate	10.8%
Total Liab. and Equity	14,314,131	Net Profit or Loss	932,990	27.4%	Return on Equity	6.8%

232647 CLINTON TOWNSHIP DIALYSIS

15918 NINETEEN MILE ROAD, SUITE 110

12/31/2020 366 Days Settled

CLINTON TOWNSHIP, MI 48038

MACOMB

NATIONAL GOVERNMENT SERVICES

Balance S	Balance Sheet Incom		e Statement		Key Performanace Ind.	
Current Assets	1,179,248	Total Charges	5,014,316		Salary Expense	31.5%
Fixed Assets	1,045,048	Contract Allowance	5,047	0.1%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	5,009,269	99.9%		
Total Assets	2,224,296	Operating Expense	3,849,592	76.8%	Current Ratio	4.4
Current Liabilities	268,260	Operating Margin	1,159,677	23.2%	Days to Collect	99.9
Long Term Liabilities	829,997	Other Income	-447,419	-8.9%	Avg Payment Days	6.1
Total Equity	1,126,040	Other Expense	0	0.0%	Depreciation Rate	6.1%
Total Liab. and Equity	2,224,297	Net Profit or Loss	712,258	14.2%	Return on Equity	63.3%

All Providers

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232723 COLMARE DIALYSIS

6302 DIXIE HIGHWAY

12/31/2020 366 Days Settled

BRIDGEPORT, MI 48722

SAGINAW

Balance S	Balance Sheet Income		e Statement		Key Performanace Ind.	
Current Assets	-2,384,375	Total Charges	2,182,061		Salary Expense	30.5%
Fixed Assets	1,878,165	Contract Allowance	42,300	1.9%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	2,139,761	98.1%		
Total Assets	-506,210	Operating Expense	2,179,534	101.9%	Current Ratio	(36.1)
Current Liabilities	66,037	Operating Margin	-39,773	-1.9%	Days to Collect	312.2
Long Term Liabilities	637,022	Other Income	0	0.0%	Avg Payment Days	2.8
Total Equity	-1,209,269	Other Expense	0	0.0%	Depreciation Rate	9.3%
Total Liab. and Equity	-506,210	Net Profit or Loss	(39,773)	-1.9%	Return on Equity	3.3%

232637 COMMERCE TOWNSHIP DIALYSIS

120 W COMMERCE ROAD

12/31/2020 366 Days Settled

COMMERCE TOWNSHIP, MI 48382

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance S	Balance Sheet Incom		e Statement		Key Performanace Ind.	
Current Assets	528,233	Total Charges	2,744,053		Salary Expense	35.9%
Fixed Assets	253,141	Contract Allowance	-119,302	-4.3%	Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	2,863,355	104.3%		
Total Assets	781,374	Operating Expense	2,107,183	73.6%	Current Ratio	6.5
Current Liabilities	80,919	Operating Margin	756,172	26.4%	Days to Collect	43.6
Long Term Liabilities	155,442	Other Income	-332,456	-11.6%	Avg Payment Days	8.2
Total Equity	545,014	Other Expense	0	0.0%	Depreciation Rate	10.5%
Total Liab. and Equity	781,375	Net Profit or Loss	423,716	14.8%	Return on Equity	77.7%

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232742 CONCERTO MICHIGAN							
14700 FARMINGTON	I RD, SUITE 108	3 12/31/2020	121 Days Settled	ł			
LIVONIA, MI 48154							
WAYNE							
Balance S	heet	Income	Income Statement			nd.	
Current Assets	0	Total Charges	0		Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%	
Other Assets	0	Operating Revenue	0	0.0%			
Total Assets	0	Operating Expense	0	0.0%	Current Ratio		
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect		
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days		
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%	
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%	
232512 CORNERS		5					
23857 GREENFIELD		12/31/2020	366 Days Settled	ł			
SOUTHFIELD, MI 480	075						
OAKLAND							
WPS - MICHIGAN							
Balance S	heet	Income	Statement		Key Performanace I	nd.	
Current Assets	15,837,520	Total Charges	11,628,974		Salary Expense	30.7%	
Fixed Assets	2,993,162	Contract Allowance	-340,302	-2.9%	Fringe Benefits	5.6%	
Other Assets	8,882,651	Operating Revenue	11,969,276	102.9%			
- Total Assets	27,713,333	Operating Expense	10,246,005	85.6%	Current Ratio	7.8	
- Current Liabilities	2,030,397	Operating Margin	1,723,271	14.4%	Days to Collect	104.2	
Long Term Liabilities	1,741,083	Other Income	-3,011	0.0%	Avg Payment Days	7.0	
Total Equity	23,941,853	Other Expense	0	0.0%	Depreciation Rate	6.5%	
Total Liab. and Equity	27,713,333	Net Profit or Loss	1,720,260	14.4%	Return on Equity	7.2%	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232605 DAVISON						
1011 S STATE STRE	ET	12/31/2020	366 Days Settled	ł		
DAVISON, MI 48423			·			
GENESEE						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	2,429,352	Total Charges	1,834,661		Salary Expense	35.2%
Fixed Assets	427,983	Contract Allowance	-87,498	-4.8%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	1,922,159	104.8%		
Total Assets	2,857,335	Operating Expense	1,427,900	74.3%	Current Ratio	54.5
Current Liabilities	44,609	Operating Margin	494,259	25.7%	Days to Collect	62.6
Long Term Liabilities	157,092	Other Income	109	0.0%	Avg Payment Days	7.5
Total Equity	2,655,634	Other Expense	0	0.0%	Depreciation Rate	6.1%
Total Liab. and Equity	2,857,335	Net Profit or Loss	494,368	25.7%	Return on Equity	18.6%
232520 DEARBOR	N DIALYSIS					
1185 MONROE STR	EET	12/31/2020	366 Days Settled	ł		
DEARBORN, MI 4812	24		·			
WAYNE						
HCSC OF MICHIGAN	N					
Balance S	Sheet	Income Statement			Key Performanace Ind.	
		income	Statement		Key Performanace	Ind.
Current Assets		Total Charges	e Statement 4,065,085		Key Performanace Salary Expense	I nd. 32.5%
Current Assets Fixed Assets				-1.6%	-	
	7,220,674	Total Charges	4,065,085	-1.6% 101.6%	Salary Expense	32.5%
Fixed Assets	7,220,674 1,866,320	Total Charges Contract Allowance	4,065,085 -63,856		Salary Expense Fringe Benefits	32.5%
Fixed Assets Other Assets	7,220,674 1,866,320 7,487,234	Total Charges Contract Allowance Operating Revenue	4,065,085 -63,856 4,128,941	101.6% 87.7%	Salary Expense Fringe Benefits	32.5% 5.9%
Fixed Assets Other Assets Total Assets	7,220,674 1,866,320 7,487,234 16,574,228	Total Charges Contract Allowance Operating Revenue Operating Expense	4,065,085 -63,856 4,128,941 3,621,851	101.6% 87.7% 12.3%	Salary Expense Fringe Benefits Current Ratio	32.5% 5.9% 45.6
Fixed Assets Other Assets Total Assets Current Liabilities	7,220,674 1,866,320 7,487,234 16,574,228 158,404	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	4,065,085 -63,856 4,128,941 3,621,851 507,090	101.6% 87.7% 12.3% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	32.5% 5.9% 45.6 66.5

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232653 DEARBORN HOME DIALYSIS

22030 PARK STREET

12/31/2020 366 Days Settled

DEARBORN, MI 48124

WAYNE

Balance S	Balance Sheet Incom		e Statement		Key Performanace Ind.	
Current Assets	-885,023	Total Charges	3,539,554		Salary Expense	23.0%
Fixed Assets	359,322	Contract Allowance	-107,056	-3.0%	Fringe Benefits	3.7%
Other Assets	0	Operating Revenue	3,646,610	103.0%		
Total Assets	-525,701	Operating Expense	2,840,866	77.9%	Current Ratio	(1.4)
Current Liabilities	642,295	Operating Margin	805,744	22.1%	Days to Collect	79.7
Long Term Liabilities	313,083	Other Income	-193,904	-5.3%	Avg Payment Days	3.1
Total Equity	-1,481,079	Other Expense	0	0.0%	Depreciation Rate	8.2%
Total Liab. and Equity	-525,701	Net Profit or Loss	611,840	16.8%	Return on Equity	-41.3%

232694 DEARBORN KIDNEY CENTER

5111 AUTO CLUB DR, STE 120

12/31/2020 366 Days Settled

DEARBORN, MI 48126

WAYNE

WPS MI

Balance S	Balance Sheet Inco		ne Statement		Key Performanace Ind.	
Current Assets	1,168,081	Total Charges	4,319,114		Salary Expense	38.3%
Fixed Assets	338,899	Contract Allowance	516,127	11.9%	Fringe Benefits	11.1%
Other Assets	287,867	Operating Revenue	3,802,987	88.1%		
Total Assets	1,794,847	Operating Expense	3,236,806	85.1%	Current Ratio	1.5
Current Liabilities	761,814	Operating Margin	566,181	14.9%	Days to Collect	13.4
Long Term Liabilities	306,908	Other Income	35,869	0.9%	Avg Payment Days	22.0
Total Equity	726,123	Other Expense	0	0.0%	Depreciation Rate	11.3%
Total Liab. and Equity	1,794,845	Net Profit or Loss	602,050	15.8%	Return on Equity	82.9%

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232720 DETROIT KIDNEY CENTER

13437 SCHAEFER HWY

12/31/2020 366 Days Settled

DETROIT, MI 48227

WAYNE

Balance S	Balance Sheet Incom		e Statement		Key Performanace Ind.	
Current Assets	551,889	Total Charges	2,469,432		Salary Expense	27.7%
Fixed Assets	935,120	Contract Allowance	538,473	21.8%	Fringe Benefits	9.1%
Other Assets	800,855	Operating Revenue	1,930,959	78.2%		
Total Assets	2,287,864	Operating Expense	2,859,207	148.1%	Current Ratio	0.1
Current Liabilities	3,783,041	Operating Margin	-928,248	-48.1%	Days to Collect	10.4
Long Term Liabilities	762,586	Other Income	27,651	1.4%	Avg Payment Days	18.3
Total Equity	-2,257,761	Other Expense	0	0.0%	Depreciation Rate	14.8%
Total Liab. and Equity	2,287,866	Net Profit or Loss	(900,597)	-46.6%	Return on Equity	39.9%

232345 DEVOS CHILDREN'S HOSPITAL ESRD UNIT

35 MICHIGAN ST NE, STE 3121

Cost Report not filed.

GRAND RAPIDS, MI 49503

KENT

NATIONAL GOVERNMENT SERVICES

Balance Sheet Income		Statement			Key Performanace I	nd.	
Current Assets	0	Total Charges		0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance		0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue		0	0.0%		
Total Assets	0	Operating Expense		0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin		0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income		0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense		0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss		0	0.0%	Return on Equity	0.0%

All Providers

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232734 DIALYSIS (CARE CENTER	FREMONT				
1454 W MAIN ST		12/31/2020	366 Days Settled	Ł		
FREMONT, MI 49412	2					
NEWAYGO						
WPS MI						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	-250,092	Total Charges	1,103,868		Salary Expense	45.3%
Fixed Assets	524,948	Contract Allowance	0	0.0%	Fringe Benefits	4.5%
Other Assets	-34,573	Operating Revenue	1,103,868	100.0%		
Total Assets	240,283	Operating Expense	1,217,085	110.3%	Current Ratio	(2.8)
Current Liabilities	90,656	Operating Margin	-113,217	-10.3%	Days to Collect	(139.9)
Long Term Liabilities	12,944	Other Income	0	0.0%	Avg Payment Days	27.3
Total Equity	136,683	Other Expense	0	0.0%	Depreciation Rate	6.7%
Total Liab. and Equity	240,283	Net Profit or Loss	(113,217)	-10.3%	Return on Equity	-82.8%
232712 DIALYSIS	CENTERS OF M	ICHIGAN				
24931 KELLY RD		12/31/2020	366 Days Settled	ł		
EASTPOINTE, MI 480	021					
MACOMB						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	678,816	Total Charges	3,593,823		Salary Expense	28.6%
Fixed Assets	913,057	Contract Allowance	184,874	5.1%	Fringe Benefits	9.1%
Other Assets	308,014	Operating Revenue	3,408,949	94.9%		
- Total Assets	1,899,887	Operating Expense	3,361,350	98.6%	Current Ratio	0.3
Current Liabilities	1,968,127	Operating Margin	47,599	1.4%	Days to Collect	6.3
Long Term Liabilities	322,188	Other Income	8,114	0.2%	Avg Payment Days	25.8

All Providers

Total Equity

Total Liab. and Equity

12:47 AM

Healthcare Almanac 561-594-7551

0

55,713

0.0% Depreciation Rate

1.6% Return on Equity

-390,427 Other Expense

1,899,888 Net Profit or Loss

12.2%

-14.3%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232592 DOWNRIVER KIDNEY CENTER 5600 ALLEN ROAD 12/31/2020 366 Days Settled ALLEN PARK, MI 48101 WAYNE NATIONAL GOVERNMENT SERVICES **Balance Sheet Income Statement** Key Performanace Ind. 32.1% **Current Assets** 3,902,997 Salary Expense -1,495,878 Total Charges -1.9% Fringe Benefits 6.2% **Fixed Assets** 1,133,454 Contract Allowance -74,270 Other Assets 7,713,275 Operating Revenue 3,977,267 101.9% 7,350,851 Operating Expense **Total Assets** 3,197,030 80.4% Current Ratio (13.9) 108,001 Operating Margin 780,237 76.0 **Current Liabilities** 19.6% Days to Collect Long Term Liabilities 774,767 Other Income -1.0% Avg Payment Days 6.0 -40,123 6,468,083 Other Expense 0 10.3% Total Equity 0.0% Depreciation Rate Total Liab. and Equity 7,350,851 Net Profit or Loss 740,114 11.4% 18.6% Return on Equity

232718 EAST CHINA DIALYSIS

4180 HOSPITAL DR

12/31/2020 366 Days Settled

EAST CHINA, MI 48054

SAINT CLAIR

WPS MI

Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	748,858	Total Charges	2,115,041		Salary Expense	33.3%
Fixed Assets	1,517,673	Contract Allowance	-289,047	-13.7%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	2,404,088	113.7%		
Total Assets	2,266,531	Operating Expense	2,119,967	88.2%	Current Ratio	6.2
Current Liabilities	120,484	Operating Margin	284,121	11.8%	Days to Collect	76.1
Long Term Liabilities	785,197	Other Income	-111,082	-4.6%	Avg Payment Days	10.3
Total Equity	1,360,850	Other Expense	0	0.0%	Depreciation Rate	9.1%
Total Liab. and Equity	2,266,531	Net Profit or Loss	173,039	7.2%	Return on Equity	12.7%

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232631 EAST DEA		SIS					
13200 WEST WARRI	EN AVE	12/31/2020	366 Days Settled	ł			
DEARBORN, MI 4812	26						
WAYNE							
BLUE CROSS (TEXA	AS)						
Balance S	heet	Income Statement			Key Performanace Ind.		
Current Assets	1,760,634	Total Charges	3,439,715		Salary Expense	31.4%	
Fixed Assets	1,404,253	Contract Allowance	-184,068	-5.4%	Fringe Benefits	5.9%	
Other Assets	0	Operating Revenue	3,623,783	105.4%			
Total Assets	3,164,887	Operating Expense	3,320,147	91.6%	Current Ratio	13.9	
Current Liabilities	126,854	Operating Margin	303,636	8.4%	Days to Collect	81.6	
Long Term Liabilities	1,192,835	Other Income	142	0.0%	Avg Payment Days	5.6	
Total Equity	1,845,198	Other Expense	0	0.0%	Depreciation Rate	10.3%	
Total Liab. and Equity	3,164,887	Net Profit or Loss	303,778	8.4%	Return on Equity	16.5%	
232567 EASTPOIN	TE DIALYSIS C	ENTER					
21400 KELLY ROAD		12/31/2020	366 Days Settled	Ł			
EASTPOINTE, MI 48	021						
MACOMB							
NATIONAL GOVERN	IMENT SERVICI	ES					
Balance S	heet	Income	Statement		Key Performanace	Ind.	
Current Assets	880,114,226	Total Charges	22,857,265		Salary Expense	36.2%	
Fixed Assets	1,148,545,312	Contract Allowance	16,924,696	74.0%	Fringe Benefits	6.4%	
Other Assets	1,572,997,597	Operating Revenue	5,932,569	26.0%			
Total Assets	3,601,657,135	Operating Expense	5,014,376	84.5%	Current Ratio	1.0	
Current Liabilities	846,037,846	Operating Margin	918,193	15.5%	Days to Collect	42,816.9	
Long Term Liabilities	1,325,273,006	Other Income	0	0.0%	Avg Payment Days	35,847.6	
Total Equity	1,430,346,283	Other Expense	0	0.0%	Depreciation Rate	0.0%	
Total Liab. and Equity	3,601,657,135	Net Profit or Loss	918,193	15.5%	Return on Equity	0.1%	

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232681 ELIZABETI	H C HOSICK DIA	ALYSIS CENTER				
224 PARK AVENUE		6/30/2020 3	366 Days Settled			
FRANKFORT, MI 496	635					
BENZIE						
WPS IN						
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	2,701,327	Total Charges	2,612,623		Salary Expense	40.0%
Fixed Assets	942,917	Contract Allowance	1,909,663	73.1%	Fringe Benefits	0.0%
Other Assets	334,003	Operating Revenue	702,960	26.9%		
Total Assets	3,978,247	Operating Expense	637,642	90.7%	Current Ratio	8.1
Current Liabilities	335,294	Operating Margin	65,318	9.3%	Days to Collect	1,080.8
Long Term Liabilities	194,263	Other Income	0	0.0%	Avg Payment Days	147.4
Total Equity	3,448,690	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	3,978,247	Net Profit or Loss	65,318	9.3%	Return on Equity	1.9%
232584 ENGLISH V	ILLAGE DIALY	SIS				
232584 ENGLISH V			366 Days Settled	1		
			366 Days Settled	ł		
11707 WHITTIER AV			366 Days Settled	3		
11707 WHITTIER AV DETROIT, MI 48224	'ENUE	12/31/2020	366 Days Settled	3		
11707 WHITTIER AV DETROIT, MI 48224 WAYNE	'ENUE IMENT SERVICE	12/31/2020 ES	366 Days Settled	3	Key Performanace	Ind.
11707 WHITTIER AV DETROIT, MI 48224 WAYNE NATIONAL GOVERN	'ENUE IMENT SERVICE S heet	12/31/2020 ES		ł	Key Performanace Salary Expense	Ind. 29.5%
11707 WHITTIER AV DETROIT, MI 48224 WAYNE NATIONAL GOVERN Balance S	'ENUE IMENT SERVICE S heet -7,217,522	12/31/2020 ES Income	Statement	-4.9%	-	
11707 WHITTIER AV DETROIT, MI 48224 WAYNE NATIONAL GOVERN Balance S Current Assets	'ENUE IMENT SERVICE S heet -7,217,522	12/31/2020 ES Income Total Charges	Statement 3,402,839		Salary Expense	29.5%
11707 WHITTIER AV DETROIT, MI 48224 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets	ENUE IMENT SERVICE 5 heet -7,217,522 3,499,112	12/31/2020 ES Income Total Charges Contract Allowance	Statement 3,402,839 -166,359	-4.9%	Salary Expense Fringe Benefits	29.5%
11707 WHITTIER AV DETROIT, MI 48224 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	ENUE IMENT SERVICE Sheet -7,217,522 3,499,112 4,586,357	12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue	Statement 3,402,839 -166,359 3,569,198	-4.9% 104.9% 104.9%	Salary Expense Fringe Benefits	29.5% 4.6%
11707 WHITTIER AV DETROIT, MI 48224 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	ENUE IMENT SERVICE iheet -7,217,522 3,499,112 4,586,357 867,947	12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	• Statement 3,402,839 -166,359 3,569,198 3,742,320	-4.9% 104.9% 104.9% -4.9%	Salary Expense Fringe Benefits Current Ratio	29.5% 4.6% (34.5)
11707 WHITTIER AV DETROIT, MI 48224 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	ENUE IMENT SERVICE Sheet -7,217,522 3,499,112 4,586,357 867,947 208,942	12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	• Statement 3,402,839 -166,359 3,569,198 3,742,320 -173,122	-4.9% 104.9% 104.9% -4.9%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	29.5% 4.6% (34.5) 117.6

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232719 FASHION	SQUARE DIALY	SIS				
5641 BAY RD		12/31/2020	366 Days Settle	b		
SAGINAW, MI 48604	Ļ					
SAGINAW						
WPS MI						
Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	686,210	Total Charges	2,062,378		Salary Expense	26.4%
Fixed Assets	1,488,849	Contract Allowance	-9,642	-0.5%	Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	2,072,020	100.5%		
Total Assets	2,175,059	Operating Expense	2,121,498	102.4%	Current Ratio	7.9
Current Liabilities	87,346	Operating Margin	-49,478	-2.4%	Days to Collect	216.4
Long Term Liabilities	424,462	Other Income	18,467	0.9%	Avg Payment Days	6.4
Total Equity	1,663,251	Other Expense	0	0.0%	Depreciation Rate	9.5%
Total Liab. and Equity	2,175,059	Net Profit or Loss	(31,011)	-1.5%	Return on Equity	-1.9%
232635 FENTON D	IALYSIS					
17420 SILVER PARK	WAY	12/31/2020	366 Days Settle	b		
FENTON, MI 48430						
GENESEE						
NATIONAL GOVERN	NMENT SERVIC	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	5,456,964	Total Charges	3,524,246		Salary Expense	34.7%
Fixed Assets	714,430	Contract Allowance	-67,452	-1.9%	Fringe Benefits	5.6%
Other Assets	277,906	Operating Revenue	3,591,698	101.9%		
Total Assets	6,449,300	Operating Expense	2,442,915	68.0%	Current Ratio	16.6
Current Liabilities	329,036	Operating Margin	1,148,783	32.0%	Days to Collect	75.4
Long Term Liabilities	611,525	Other Income	-591	0.0%	Avg Payment Days	7.4
Total Equity	5,508,740	Other Expense	0	0.0%	Depreciation Rate	6.8%
Total Liab. and Equity	6,449,301	Net Profit or Loss	1,148,192	32.0%	Return on Equity	20.8%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232608 FLINT DIALYSIS CENTER ONE HURLEY PLAZA, SUITE 115 12/31/2020 366 Days Settled FLINT, MI 48504 GENESEE NATIONAL GOVERNMENT SERVICES **Balance Sheet Income Statement** Key Performanace Ind. 26.0% **Current Assets** 7,612,569 Salary Expense 5,009,813 Total Charges 5.2% -1.7% Fringe Benefits Fixed Assets 910,499 Contract Allowance -126,723 7,739,292 Other Assets 14,818,928 Operating Revenue 101.7% **Total Assets** 20,739,240 Operating Expense 5,727,886 74.0% Current Ratio 11.0 453,798 Operating Margin 82.5 **Current Liabilities** 2,011,406 26.0% Days to Collect Long Term Liabilities 398,810 Other Income 116 4.7 0.0% Avg Payment Days **Total Equity** 19,886,633 Other Expense 0 0.0% Depreciation Rate 13.7% 20,739,241 Net Profit or Loss Total Liab. and Equity 2,011,522 26.0% Return on Equity 10.1% 232601 FLUSHING DIALYSIS 3469 PIERSON PLACE 12/31/2020 366 Days Settled FLUSHING, MI 48433 GENESEE **BLUE CROSS (TEXAS) Balance Sheet** Key Performanace Ind. **Income Statement**

Current Assets	4,624,137	Total Charges	3,237,411		Salary Expense	33.9%
Fixed Assets	1,437,465	Contract Allowance	-15,946	-0.5%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	3,253,357	100.5%		
Total Assets	6,061,602	Operating Expense	2,584,215	79.4%	Current Ratio	56.6
Current Liabilities	81,660	Operating Margin	669,142	20.6%	Days to Collect	69.9
Long Term Liabilities	859,965	Other Income	12	0.0%	Avg Payment Days	6.2
Total Equity	5,119,976	Other Expense	0	0.0%	Depreciation Rate	5.2%
Total Liab. and Equity	6,061,601	Net Profit or Loss	669,154	20.6%	Return on Equity	13.1%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232580 FMC DIAL	YSIS SERVICES	-BEWICK					
7733 E JEFFERSON	, STE 120	12/31/2020	366 Days Settled	1			
DETROIT, MI 48214							
WAYNE							
BLUE CROSS (TEX	AS)						
Balance S	Sheet	Income Statement			Key Performanace Ind.		
Current Assets	-10,435,681	Total Charges	4,532,655		Salary Expense	32.3%	
Fixed Assets	1,153,983	Contract Allowance	0	0.0%	Fringe Benefits	7.9%	
Other Assets	3,206,593	Operating Revenue	4,532,655	100.0%			
Total Assets	-6,075,105	Operating Expense	4,668,430	103.0%	Current Ratio	1.7	
Current Liabilities	-6,075,106	Operating Margin	-135,775	-3.0%	Days to Collect	89.6	
Long Term Liabilities	0	Other Income	121,501	2.7%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	21.5%	
Total Liab. and Equity	-6,075,106	Net Profit or Loss	(14,274)	-0.3%	Return on Equity	0.0%	
232630 FMC DIAL	YSIS SERVICES	-CHESTERFIELD					
48656 GRATIOT AVE	ENUE	12/31/2020	366 Days Settled	1			
CHESTERFIELD, MI	48051						
MACOMB							
BLUE CROSS (TEX/	AS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.	
Current Assets	4,232,959	Total Charges	1,968,282		Salary Expense	39.8%	
Fixed Assets	306,563	Contract Allowance	0	0.0%	Fringe Benefits	10.1%	
Fixed Assets	500,505					10.170	
Other Assets	726,749	Operating Revenue	1,968,282	100.0%		10.176	
		Operating Revenue Operating Expense	1,968,282	100.0% 90.1%	Current Ratio	0.8	
Other Assets	726,749			90.1%	Current Ratio Days to Collect		
Other Assets Total Assets	726,749 5,266,271	Operating Expense	1,772,965	90.1% 9.9%		0.8	
Other Assets Total Assets Current Liabilities	726,749 5,266,271 5,266,272	Operating Expense Operating Margin	1,772,965	90.1% 9.9% 2.6%	Days to Collect	0.8 89.2	

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232554 FING DIAL	SIS SERVICES	CLINTON				
35351-A GRATIOT A	VE	12/31/2020	366 Days Settled	ł		
CLINTON TOWNSHI	P, MI 48035					
MACOMB						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	9,557,555	Total Charges	4,720,799		Salary Expense	36.3%
Fixed Assets	593,878	Contract Allowance	0	0.0%	Fringe Benefits	8.5%
Other Assets	5,496,084	Operating Revenue	4,720,799	100.0%		
Total Assets	15,647,517	Operating Expense	3,943,304	83.5%	Current Ratio	0.6
Current Liabilities	15,647,516	Operating Margin	777,495	16.5%	Days to Collect	91.5
Long Term Liabilities	0	Other Income	70,751	1.5%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	9.5%
Total Liab. and Equity	15,647,516	Net Profit or Loss	848,246	18.0%	Return on Equity	0.0%
232651 FMC DIAL	SIS SERVICES	DUNDEE				
129 HELLE BLVD		12/31/2020	366 Days Settled	ł		
DUNDEE, MI 48131						
MONROE						
NATIONAL GOVERN						
Balance Sheet		ES				
			Statement		Key Performanace I	nd.
	Sheet		Statement 1,978,109		Key Performanace I Salary Expense	nd. 32.4%
Balance S	Sheet	Income		0.0%	-	
Balance S Current Assets	686,296	Income Total Charges	1,978,109	0.0% 100.0%	Salary Expense	32.4%
Balance S Current Assets Fixed Assets	686,296 224,678	Income Total Charges Contract Allowance	1,978,109 0		Salary Expense Fringe Benefits	32.4%
Balance S Current Assets Fixed Assets Other Assets	5 heet -686,296 224,678 618,855	Income Total Charges Contract Allowance Operating Revenue	1,978,109 0 1,978,109	100.0%	Salary Expense Fringe Benefits Current Ratio	32.4% 5.7%
Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet -686,296 224,678 618,855 157,237	Income Total Charges Contract Allowance Operating Revenue Operating Expense	1,978,109 0 1,978,109 1,693,376	100.0% 85.6% 14.4%	Salary Expense Fringe Benefits Current Ratio	32.4% 5.7% (4.4)
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet -686,296 224,678 618,855 157,237 157,237	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	1,978,109 0 1,978,109 1,693,376 284,733	100.0% 85.6% 14.4%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	32.4% 5.7% (4.4) 97.3

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

		-EAST DETROIT					
22151 MOROSS RO	AD	12/31/2020	366 Days Settled	t			
DETROIT, MI 48236							
WAYNE							
BLUE CROSS (TEXA	۹S)						
Balance S	sheet	Income Statement			Key Performanace Ind.		
Current Assets	-8,080,557	Total Charges	2,260,573		Salary Expense	35.5%	
Fixed Assets	487,085	Contract Allowance	0	0.0%	Fringe Benefits	10.3%	
Other Assets	8,812,708	Operating Revenue	2,260,573	100.0%			
Total Assets	1,219,236	Operating Expense	2,275,934	100.7%	Current Ratio	(6.6)	
Current Liabilities	1,219,235	Operating Margin	-15,361	-0.7%	Days to Collect	85.0	
Long Term Liabilities	0	Other Income	52,432	2.3%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	12.0%	
Total Liab. and Equity	1,219,235	Net Profit or Loss	37,071	1.6%	Return on Equity	0.0%	
232633 FMC DIAL	SIS SERVICES	-KALAMAZOO EAST					
2901 E KILGORE RO	DAD	12/31/2020	366 Days Settled	ł			
KALAMAZOO, MI 49	001						
KALAMAZOO							
BLUE CROSS (TEN	NESSEE)						
	,	Income	Statement		Key Performanace I	nd.	
BLUE CROSS (TEN	Sheet	Income Total Charges	Statement 2,749,963		Key Performanace I Salary Expense	nd. 37.0%	
BLUE CROSS (TEN Balance S	Sheet			0.0%	-		
BLUE CROSS (TEN Balance S Current Assets	Sheet 4,207,292	Total Charges	2,749,963	0.0%	Salary Expense	37.0%	
BLUE CROSS (TEN Balance S Current Assets Fixed Assets	Sheet 4,207,292 545,436	Total Charges Contract Allowance	2,749,963 0	100.0%	Salary Expense	37.0%	
BLUE CROSS (TEN Balance S Current Assets Fixed Assets Other Assets	Sheet 4,207,292 545,436 560,136	Total Charges Contract Allowance Operating Revenue	2,749,963 0 2,749,963	100.0% 86.0%	Salary Expense Fringe Benefits	37.0% 7.9%	
BLUE CROSS (TEN Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 4,207,292 545,436 560,136 5,312,864	Total Charges Contract Allowance Operating Revenue Operating Expense	2,749,963 0 2,749,963 2,365,134	100.0% 86.0% 14.0%	Salary Expense Fringe Benefits Current Ratio	37.0% 7.9% 0.8	
BLUE CROSS (TEN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 4,207,292 545,436 560,136 5,312,864 5,312,865	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,749,963 0 2,749,963 2,365,134 384,829	100.0% 86.0% 14.0% 1.8%	Salary Expense Fringe Benefits Current Ratio Days to Collect	37.0% 7.9% 0.8 94.5	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232634 FMC DIAL	SIS SERVICES	-LANSING CENTRAL				
202004 1						
2710 S WASHINGTC	N, SUITE 100	12/31/2020 3	366 Days Settled	ł		
LANSING, MI 48910						
INGHAM						
BLUE CROSS (TEN	NESSEE)					
Balance S	heet	Income	Statement		Key Performanace I	n d .
Current Assets	3,483,994	Total Charges	6,716,640		Salary Expense	31.8%
Fixed Assets	1,465,460	Contract Allowance	0	0.0%	Fringe Benefits	9.8%
Other Assets	1,531,784	Operating Revenue	6,716,640	100.0%		
Total Assets	6,481,238	Operating Expense	4,997,241	74.4%	Current Ratio	0.5
Current Liabilities	6,481,238	Operating Margin	1,719,399	25.6%	Days to Collect	52.2
Long Term Liabilities	0	Other Income	164,336	2.4%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	15.3%
Total Liab. and Equity	6,481,238	Net Profit or Loss	1,883,735	28.0%	Return on Equity	0.0%
232509 FMC DIAL	SIS SERVICES	-PORT HURON				
2607 ELECTRIC AVE	INUE	12/31/2020 3	366 Days Settled	ł		
PORT HURON, MI 48	3060					
SAINT CLAIR						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace I	n d .
Current Assets	22,101,279	Total Charges	7,499,079		Salary Expense	36.7%
Fixed Assets	515,504	Contract Allowance	0	0.0%	Fringe Benefits	10.1%
Other Assets	3,958,080	Operating Revenue	7,499,079	100.0%		
Total Assets	26,574,863	Operating Expense	4,788,535	63.9%	Current Ratio	0.8
Current Liabilities	26,574,863	- Operating Margin	2,710,544	36.1%	Days to Collect	87.4
Long Term Liabilities	0	Other Income	78,055	1.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	13.2%
Total Liab. and Equity	26,574,863	– Net Profit or Loss	2,788,599	37.2%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

		-ROMEO PLANK				
46591 ROMEO PLAN	K, SUITE 101	12/31/2020 3	66 Days Settled	ł		
MACOMB, MI 48044						
MACOMB						
BLUE CROSS (TEXAS	S)					
Balance Sh	heet	Income S	Statement		Key Performanace I	nd.
Current Assets	7,998,995	Total Charges	2,012,106		Salary Expense	30.2%
Fixed Assets	356,315	Contract Allowance	0	0.0%	Fringe Benefits	9.7%
Other Assets	4,443,211	Operating Revenue	2,012,106	100.0%		
Total Assets	12,798,521	Operating Expense	2,155,412	107.1%	Current Ratio	0.6
Current Liabilities	12,798,523	Operating Margin	-143,306	-7.1%	Days to Collect	57.1
Long Term Liabilities	0	Other Income	105,728	5.3%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	22.1%
Total Liab. and Equity	12,798,523	Net Profit or Loss	(37,578)	-1.9%	Return on Equity	0.0%
Total Liab. and Equity 232555 FMC DIALYS			(37,578)	-1.9%	Return on Equity	0.0%
232555 FMC DIALYS 11200 METRO AIRPO ROMULUS, MI 48174	SIS SERVICES	-ROMULUS	(37,578) 666 Days Settled		Return on Equity	0.0%
232555 FMC DIALYS 11200 METRO AIRPO ROMULUS, MI 48174 WAYNE	SIS SERVICES	-ROMULUS			Return on Equity	0.0%
232555 FMC DIALYS 11200 METRO AIRPO ROMULUS, MI 48174 WAYNE BLUE CROSS (TEXAS	SIS SERVICES	-ROMULUS R 12/31/2020 3	66 Days Settled			
232555 FMC DIALYS 11200 METRO AIRPO ROMULUS, MI 48174 WAYNE BLUE CROSS (TEXAS Balance St	SIS SERVICES ORT CENTER D S) heet	-ROMULUS R 12/31/2020 3 Income S	66 Days Settled		Key Performanace I	nd.
232555 FMC DIALYS 11200 METRO AIRPO ROMULUS, MI 48174 WAYNE BLUE CROSS (TEXAS Balance Sh Current Assets	SIS SERVICES ORT CENTER D S) heet 3,907,204	-ROMULUS R 12/31/2020 3 Income S Total Charges	66 Days Settled Statement 2,199,700	3	Key Performanace I Salary Expense	nd. 38.1%
232555 FMC DIALYS 11200 METRO AIRPO ROMULUS, MI 48174 WAYNE BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets	SIS SERVICES ORT CENTER D S) heet 3,907,204 344,397	-ROMULUS R 12/31/2020 3 Income S Total Charges Contract Allowance	66 Days Settled Statement 2,199,700 0	0.0%	Key Performanace I	nd.
232555 FMC DIALYS 11200 METRO AIRPO ROMULUS, MI 48174 WAYNE BLUE CROSS (TEXAS Balance St Current Assets Fixed Assets Other Assets	SIS SERVICES ORT CENTER D S) heet 3,907,204 344,397 380,562	-ROMULUS R 12/31/2020 3 Income S Total Charges Contract Allowance Operating Revenue	66 Days Settled Statement 2,199,700 0 2,199,700	0.0% 100.0%	Key Performanace I Salary Expense Fringe Benefits	n d. 38.1% 8.6%
232555 FMC DIALYS 11200 METRO AIRPO ROMULUS, MI 48174 WAYNE BLUE CROSS (TEXAS Balance SH Current Assets Fixed Assets Other Assets Total Assets	SIS SERVICES ORT CENTER D S) heet 3,907,204 344,397 380,562 4,632,163	-ROMULUS R 12/31/2020 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	66 Days Settled Statement 2,199,700 0 2,199,700 1,635,362	0.0% 100.0% 74.3%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 38.1% 8.6% 0.8
232555 FMC DIALYS 11200 METRO AIRPO ROMULUS, MI 48174 WAYNE BLUE CROSS (TEXAS Balance St Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	SIS SERVICES ORT CENTER D S) heet 3,907,204 344,397 380,562	-ROMULUS R 12/31/2020 3 Income S Total Charges Contract Allowance Operating Revenue	66 Days Settled Statement 2,199,700 0 2,199,700	0.0% 100.0% 74.3%	Key Performanace I Salary Expense Fringe Benefits	n d. 38.1% 8.6%
232555 FMC DIALYS 11200 METRO AIRPO ROMULUS, MI 48174 WAYNE BLUE CROSS (TEXAS Balance St Current Assets Fixed Assets Other Assets Total Assets	SIS SERVICES ORT CENTER D S) heet 3,907,204 344,397 380,562 4,632,163	-ROMULUS R 12/31/2020 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	66 Days Settled Statement 2,199,700 0 2,199,700 1,635,362	0.0% 100.0% 74.3% 25.7%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 38.1% 8.6% 0.8
232555 FMC DIALYS 11200 METRO AIRPO ROMULUS, MI 48174 WAYNE BLUE CROSS (TEXAS Balance St Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	SIS SERVICES DRT CENTER D S) heet 3,907,204 344,397 380,562 4,632,163 4,632,163	-ROMULUS R 12/31/2020 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	66 Days Settled 5tatement 2,199,700 0 2,199,700 1,635,362 564,338	0.0% 100.0% 74.3% 25.7% 1.2%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 38.1% 8.6% 0.8 24.8

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232627 FMC DIAL	YSIS SERVICES	-SHELBY				
56065 VAN DYKE AV	/ENUE	12/31/2020	366 Days Settle	d		
SHELBY TOWNSHIP	P, MI 48316					
MACOMB						
BLUE CROSS (TEX	AS)					
Balance S	Sheet	Income Statement			Key Performanace Ind.	
Current Assets	4,033,220	Total Charges	3,844,584		Salary Expense	35.4%
Fixed Assets	281,817	Contract Allowance	0	0.0%	Fringe Benefits	8.9%
Other Assets	949,378	Operating Revenue	3,844,584	100.0%		
Total Assets	5,264,415	Operating Expense	3,055,885	79.5%	Current Ratio	0.8
Current Liabilities	5,264,414	Operating Margin	788,699	20.5%	Days to Collect	76.6
Long Term Liabilities	0	Other Income	59,606	1.6%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	14.6%
Total Liab. and Equity	5,264,414	Net Profit or Loss	848,305	22.1%	Return on Equity	0.0%
232620 FMC DIAL	YSIS SERVICES	-TAWAS BAY				
1698 EAST HURON		12/31/2020	366 Days Settle	d		
EAST TAWAS, MI 48	3730					
IOSCO						
BLUE CROSS (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	4,232,800	Total Charges	1,924,249		Salary Expense	39.5%
Fixed Assets	240,087	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
Other Assets	118,130	Operating Revenue	1,924,249	100.0%		
Total Assets	4,591,017	Operating Expense	1,531,344	79.6%	Current Ratio	0.9
Current Liabilities	4,591,018	Operating Margin	392,905	20.4%	Days to Collect	82.1
Long Term Liabilities	0	Other Income	27,567	1.4%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	5.1%
Total Liab. and Equity	4,591,018	Net Profit or Loss	420,472	21.9%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232530 FMC DIAL	SIS SERVICES	-UNIVERSITY						
18430 LIVERNOIS 12/31/2020 366 Days Settled								
DETROIT, MI 48221								
WAYNE								
BLUE CROSS (TEXA	AS)							
Balance S	sheet	Income	Statement		Key Performanace	Ind.		
Current Assets	-7,297,300	Total Charges	3,491,042		Salary Expense	36.7%		
Fixed Assets	387,278	Contract Allowance	0	0.0%	Fringe Benefits	7.7%		
Other Assets	6,490,623	Operating Revenue	3,491,042	100.0%				
Total Assets	-419,399	Operating Expense	3,706,872	106.2%	Current Ratio	17.4		
Current Liabilities	-419,397	Operating Margin	-215,830	-6.2%	Days to Collect	116.6		
Long Term Liabilities	0	Other Income	128,240	3.7%	Avg Payment Days	0.0		
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	26.2%		
Total Liab. and Equity	-419,397	Net Profit or Loss	(87,590)	-2.5%	Return on Equity	0.0%		
232513 FMC DIAL	SIS SERVICES	-WARREN						
30330 HOOVER ROA	30330 HOOVER ROAD 12/31/2020 366 Days Settled							
WARREN, MI 48093								
WARREN, MI 48093	AD	12/31/2020	366 Days Settled	1				
WARREN, MI 48093 MACOMB	AD	12/31/2020	366 Days Settled	1				
		12/31/2020	366 Days Settled	ł				
MACOMB	AS)		366 Days Settled	1	Key Performanace	Ind.		
MACOMB BLUE CROSS (TEXA	AS) Sheet		·	1	Key Performanace Salary Expense	I nd. 38.9%		
MACOMB BLUE CROSS (TEXA Balance S	AS) Sheet	Income	Statement	0.0%	•			
MACOMB BLUE CROSS (TEXA Balance S Current Assets	AS) 5 heet 3,049,597	Income Total Charges	Statement 4,062,806		Salary Expense	38.9%		
MACOMB BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	AS) 5 heet 3,049,597 541,809	Income Total Charges Contract Allowance	Statement 4,062,806 0	0.0%	Salary Expense	38.9%		
MACOMB BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	AS) Sheet 3,049,597 541,809 4,035,789	Income Total Charges Contract Allowance Operating Revenue	Statement 4,062,806 0 4,062,806	0.0% 100.0%	Salary Expense Fringe Benefits	38.9% 9.6%		
MACOMB BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	AS) Sheet 3,049,597 541,809 4,035,789 7,627,195	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 4,062,806 0 4,062,806 3,546,254	0.0% 100.0% 87.3% 12.7%	Salary Expense Fringe Benefits Current Ratio	38.9% 9.6% 0.4		
MACOMB BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AS) Sheet 3,049,597 541,809 4,035,789 7,627,195 7,627,194	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	• Statement 4,062,806 0 4,062,806 3,546,254 516,552	0.0% 100.0% 87.3% 12.7%	Salary Expense Fringe Benefits Current Ratio Days to Collect	38.9% 9.6% 0.4 93.2		

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232582 FMC DIAL	SIS SERVICES	-WEST ANN ARBOR						
2355 W STADIUM BI	VD	12/31/2020	366 Days Settled	4				
ANN ARBOR, MI 48103								
WASHTENAW	00							
BLUE CROSS (TEXA	45)							
Balance S	,	Income	Statement		Key Performanace	nd.		
Current Assets		Total Charges	986,307		Salary Expense	40.9%		
Fixed Assets		Contract Allowance	0	0.0%	Fringe Benefits	6.6%		
Other Assets		Operating Revenue	986,307	100.0%	-			
Total Assets		Operating Expense	934,747	94.8%	Current Ratio	0.8		
Current Liabilities	2,151,601	Operating Margin	51,560	5.2%	Days to Collect	105.5		
Long Term Liabilities	0	Other Income	25,295	2.6%	Avg Payment Days	0.0		
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	10.8%		
Total Liab. and Equity	2,151,601	Net Profit or Loss	76,855	7.8%	Return on Equity	0.0%		
232732 FRESENIU	S KIDNEY CARI	E-BERKLEY						
2624 11 MILE ROAD		12/31/2020	366 Days Settled	b				
BERKLEY, MI 48072								
OAKLAND								
WPS MI								
Balance S	sheet	Income	Statement		Key Performanace	nd.		
Current Assets	1,794,569	Total Charges	10,801,188		Salary Expense	40.6%		
Fixed Assets	899,664	Contract Allowance	0	0.0%	Fringe Benefits	11.0%		
Other Assets	857,171	Operating Revenue	10,801,188	100.0%				
Total Assets	3,551,404	Operating Expense	6,134,565	56.8%	Current Ratio	0.5		
Current Liabilities	3,551,404	Operating Margin	4,666,623	43.2%	Days to Collect	98.9		
Long Term Liabilities	0	Other Income	209,426	1.9%	Avg Payment Days	0.0		
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	22.5%		

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232730 FRESENIUS KIDNEY CARE-BH ROCHESTER HILLS							
6700 NORTH ROCHI	ESTER ROAD	12/31/2020	366 Days Settled	b			
ROCHESTER HILLS	, MI 48306						
OAKLAND							
WPS MI							
Balance S	sheet	Income	e Statement		Key Performanace	Ind.	
Current Assets	245,615	Total Charges	2,291,196		Salary Expense	41.8%	
Fixed Assets	96,793	Contract Allowance	0	0.0%	Fringe Benefits	10.5%	
Other Assets	319,103	Operating Revenue	2,291,196	100.0%			
Total Assets	661,511	Operating Expense	1,456,043	63.5%	Current Ratio	0.4	
Current Liabilities	661,508	Operating Margin	835,153	36.5%	Days to Collect	59.7	
Long Term Liabilities	0	Other Income	24,945	1.1%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	81.7%	
Total Liab. and Equity	661,508	Net Profit or Loss	860,098	37.5%	Return on Equity	0.0%	
232673 FRESENIU	S KIDNEY CARI	E-DAVISION HOME					
2031 FAIRWAY DRIV	/E	12/31/2020	366 Days Settled	b			
DAVISON, MI 48423							
GENESEE							
NATIONAL GOVERN	MENT SERVICE	ES					
Balance S	Sheet	Income	e Statement		Key Performanace	Ind.	
Current Assets	3,478,137	Total Charges	1,911,075		Salary Expense	27.1%	
Fixed Assets	12,860	Contract Allowance	0	0.0%	Fringe Benefits	6.7%	
Other Assets	-71,219	Operating Revenue	1,911,075	100.0%			
Total Assets	3,419,778	Operating Expense	832,419	43.6%	Current Ratio	1.0	
Current Liabilities	3,419,779	Operating Margin	1,078,656	56.4%	Days to Collect	57.8	
Long Term Liabilities	0	Other Income	9,902	0.5%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	25.2%	
Total Liab. and Equity	3,419,779	Net Profit or Loss	1,088,558	57.0%	Return on Equity	0.0%	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232666 FRESENIUS KIDNEY CARE-FRANKLIN CENTER

26400 W 12 MILE ROAD, SUITE 112 12/31/2020 366 Days Settled

SOUTHFIELD, MI 48034

OAKLAND

Balance Sheet Incor		Income	e Statement		Key Performanace Ind.	
Current Assets	666,323	Total Charges	3,725,019		Salary Expense	43.9%
Fixed Assets	522,624	Contract Allowance	0	0.0%	Fringe Benefits	10.5%
Other Assets	881,556	Operating Revenue	3,725,019	100.0%		
Total Assets	2,070,503	Operating Expense	3,170,803	85.1%	Current Ratio	0.3
Current Liabilities	2,070,503	Operating Margin	554,216	14.9%	Days to Collect	100.3
Long Term Liabilities	0	Other Income	217,706	5.8%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	35.7%
Total Liab. and Equity	2,070,503	Net Profit or Loss	771,922	20.7%	Return on Equity	0.0%

232729 FRESENIUS KIDNEY CARE-HAZEL PARK DIALYSIS

23221 JOHN R ROAD

12/31/2020 366 Days Settled

HAZEL PARK, MI 48030

OAKLAND

Balance Sheet		Income Statement			Key Performanace Ind.		ĺ	
	Current Assets	766,145	Total Charges	4,128,784		Salary Expense	37.6%	
	Fixed Assets	599,663	Contract Allowance	0	0.0%	Fringe Benefits	10.3%	
	Other Assets	394,914	Operating Revenue	4,128,784	100.0%			
	Total Assets	1,760,722	Operating Expense	3,362,730	81.4%	Current Ratio	0.4	
	Current Liabilities	1,760,724	Operating Margin	766,054	18.6%	Days to Collect	106.8	
	Long Term Liabilities	0	Other Income	113,675	2.8%	Avg Payment Days	0.0	
	Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	24.1%	
	Total Liab. and Equity	1,760,724	Net Profit or Loss	879,729	21.3%	Return on Equity	0.0%	
								1

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232733 FRESENIUS KIDNEY CARE-STERLING HEIGHTS 44300 DEQUINDRE 12/31/2020 366 Days Settled STERLING HEIGHTS, MI 48314 MACOMB WPS MI **Balance Sheet Income Statement** Key Performanace Ind. 41.2% **Current Assets** 7,563,593 Salary Expense 1,366,291 Total Charges 0.0% Fringe Benefits 11.5% **Fixed Assets** 620,081 Contract Allowance 0 Other Assets 998,464 Operating Revenue 7,563,593 100.0% 2,984,836 Operating Expense **Total Assets** 5,097,938 67.4% Current Ratio 0.5 2,984,833 Operating Margin **Current Liabilities** 2,465,655 32.6% Days to Collect 113.1 Long Term Liabilities 0 Other Income 1.4% Avg Payment Days 102,593 0.0 0 0 39.7% Total Equity Other Expense 0.0% Depreciation Rate Total Liab. and Equity 2,984,833 Net Profit or Loss 0.0% 2,568,248 34.0% Return on Equity 232737 FRESENIUS KIDNEY CARE CLYDE PARK SOUTH 5311 CLYDE PARK AVE SW 12/31/2020 366 Days Settled GRAND RAPIDS, MI 49509 KENT

Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	-1,766,051	Total Charges	439,341		Salary Expense	41.4%
Fixed Assets	148,365	Contract Allowance	0	0.0%	Fringe Benefits	5.9%
Other Assets	1,371,185	Operating Revenue	439,341	100.0%		
Total Assets	-246,501	Operating Expense	849,363	193.3%	Current Ratio	7.2
Current Liabilities	-246,502	Operating Margin	-410,022	-93.3%	Days to Collect	50.3
Long Term Liabilities	0	Other Income	52,706	12.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	75.5%
Total Liab. and Equity	-246,502	Net Profit or Loss	(357,316)	-81.3%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232735 FRESENIUS KIDNEY CARE DEARBORN 5250 AUTO CLUB DR 12/31/2020 366 Days Settled DEARBORN, MI 48126 WAYNE **Balance Sheet Income Statement** Key Performanace Ind. 25.4% 846.987 Salary Expense **Current Assets** -3,235,998 Total Charges Fringe Benefits 5.2% **Fixed Assets** 1,666,667 Contract Allowance 0 0.0% Other Assets 1,208,068 Operating Revenue 846,987 100.0% -361,263 Operating Expense 1.431.069 169.0% Current Ratio 9.0 Total Assets -361,263 Operating Margin -584,082 **Current Liabilities** -69.0% Days to Collect 126.1 Long Term Liabilities Other Income 10.0% Avg Payment Days 0 84,301 0.0 0 17.7% Total Equity 0 Other Expense 0.0% Depreciation Rate Total Liab. and Equity -361,263 Net Profit or Loss 0.0% (499, 781)-59.0% Return on Equity 232585 FRESENIUS KIDNEY CARE ESCANABA 2405 LUDINGTON STREET 12/31/2020 366 Days Settled ESCANABA, MI 49829 DELTA NATIONAL GOVERNMENT SERVICES **Balance Sheet** Income Statement Key Performanace Ind. 30.2% **Current Assets** Salary Expense 2,036,483 -531,776 Total Charges 8.6% 2,114,062 Contract Allowance 0.0% Fringe Benefits **Fixed Assets** 0 Other Assets 1,883,689 Operating Revenue 2,036,483 100.0% 3,465,975 Operating Expense 2,203,294 **Total Assets** 108.2% Current Ratio (0.2)3,465,976 Operating Margin Current Liabilities -166,811 -8.2% Days to Collect 70.8 Long Term Liabilities 0 Other Income 50,204 2.5% Avg Payment Days 0.0 0 Other Expense **Total Equity** 0 0.0% Depreciation Rate 13.5%

All Providers

Total Liab. and Equity

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Healthcare Almanac 561-594-7551

(116,607)

-5.7% Return on Equity

3,465,976 Net Profit or Loss

0.0%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232727 FRESENIUS	KIDNEY CARI	E NOVI DIALYSIS						
49641 GRAND RIVER AVE 12/31/2020 366 Days Settled								
WIXOM, MI 48393								
OAKLAND								
WPS MI								
Balance Sh	eet	Income	Statement		Key Performanace	Ind.		
Current Assets	-2,354,202	Total Charges	983,859		Salary Expense	29.2%		
Fixed Assets	1,244,062	Contract Allowance	0	0.0%	Fringe Benefits	7.3%		
Other Assets	692,206	Operating Revenue	983,859	100.0%				
Total Assets	-417,934	Operating Expense	1,154,830	117.4%	Current Ratio	5.6		
Current Liabilities	-417,933	- Operating Margin	-170,971	-17.4%	Days to Collect	482.6		
Long Term Liabilities	0	Other Income	29,265	3.0%	Avg Payment Days	0.0		
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	15.8%		
Total Liab. and Equity	-417,933	Net Profit or Loss	(141,706)	-14.4%	Return on Equity	0.0%		
232731 FRESENIUS	KIDNEY CARI	E ROCHESTER HILLS	DIALYSIS					
1406 WALTON BLVD		12/31/2020 :	366 Days Settled	ł				
ROCHESTER HILLS, N	VI 48309							
OAKLAND								
Balance Sh	eet	Income	Statement		Key Performanace	Ind.		
Current Assets	-2,354,112	Total Charges	936,996		Salary Expense	27.2%		
Fixed Assets	1,326,155	Contract Allowance	0	0.0%	Fringe Benefits	3.3%		

Other Assets

Total Assets

Total Equity

Current Liabilities

Long Term Liabilities

Total Liab. and Equity

2/13/2024

Healthcare Almanac 561-594-7551

936,996

1,166,107

-229,111

(209,603)

19,508

0

100.0%

124.5% Current Ratio

-24.5% Days to Collect

2.1% Avg Payment Days

0.0% Depreciation Rate

-22.4% Return on Equity

1,180,883 Operating Revenue

152,926 Operating Expense

152,923 Operating Margin

0 Other Income

152,923 Net Profit or Loss

0 Other Expense

(15.4)

133.4

17.6%

0.0%

0.0

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232721 FRESENIUS KIDNEY CARE YPSILANTI

1266 ANNA J STEPP DR

12/31/2020 366 Days Settled

YPSILANTI, MI 48197

WASHTENAW

Balance S	Sheet	Income	Statement Ke		Key Performanace	Key Performanace Ind.	
Current Assets	-2,054,134	Total Charges	917,575		Salary Expense	32.6%	
Fixed Assets	922,986	Contract Allowance	0	0.0%	Fringe Benefits	5.8%	
Other Assets	575,602	Operating Revenue	917,575	100.0%			
Total Assets	-555,546	Operating Expense	1,297,036	141.4%	Current Ratio	3.7	
Current Liabilities	-555,547	Operating Margin	-379,461	-41.4%	Days to Collect	119.4	
Long Term Liabilities	0	Other Income	50,699	5.5%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	16.1%	
Total Liab. and Equity	-555,547	Net Profit or Loss	(328,762)	-35.8%	Return on Equity	0.0%	

232699 FRESENIUS MEDICAL CARE-ST JOHNS

975 E TOWNSEND RD

12/31/2020 366 Days Settled

SAINT JOHNS, MI 48879

CLINTON

WPS - MICHIGAN

Balance S	Sheet	Income	ome Statement		Key Performanace Ind.	
Current Assets	2,054,362	Total Charges	2,860,987		Salary Expense	34.7%
Fixed Assets	461,175	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	504,344	Operating Revenue	2,860,987	100.0%		
Total Assets	3,019,881	Operating Expense	1,883,940	65.8%	Current Ratio	0.7
Current Liabilities	3,019,881	Operating Margin	977,047	34.2%	Days to Collect	76.6
Long Term Liabilities	0	Other Income	47,918	1.7%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	19.9%
Total Liab. and Equity	3,019,881	Net Profit or Loss	1,024,965	35.8%	Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

		RE ADRIAN				
715 LAKESHIRE TR	AIL	12/31/2020	366 Days Settled	ł		
ADRIAN, MI 49221						
LENAWEE						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	8,858,046	Total Charges	4,491,841		Salary Expense	36.5%
Fixed Assets	367,171	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	690,292	- Operating Revenue	4,491,841	100.0%		
Total Assets	9,915,509	Operating Expense	3,511,361	78.2%	Current Ratio	0.9
Current Liabilities	9,915,511	- Operating Margin	980,480	21.8%	Days to Collect	92.8
Long Term Liabilities	0	Other Income	117,524	2.6%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	28.4%
		-				
Total Liab. and Equity	9,915,511	Net Profit or Loss	1,098,004	24.4%	Return on Equity	0.0%
	9,915,511 S MEDICAL CA	-	1,098,004	24.4%	Return on Equity	0.0%
	S MEDICAL CA	RE BALDWIN	1,098,004 366 Days Settled		Return on Equity	0.0%
232591 FRESENIU 37 SOUTH PERE MA	S MEDICAL CA	RE BALDWIN			Return on Equity	0.0%
232591 FRESENIU	S MEDICAL CA	RE BALDWIN			Return on Equity	0.0%
232591 FRESENIU 37 SOUTH PERE MA	S MEDICAL CA	- RE BALDWIN HWAY 12/31/2020			Return on Equity	0.0%
232591 FRESENIU 37 SOUTH PERE MA LUDINGTON, MI 494 MASON	S MEDICAL CAN ARQUETTE HIGH 131 IMENT SERVICE	- RE BALDWIN HWAY 12/31/2020			Return on Equity	
232591 FRESENIU 37 SOUTH PERE MA LUDINGTON, MI 494 MASON NATIONAL GOVERN	S MEDICAL CAN ARQUETTE HIGH 31 MENT SERVICE	- RE BALDWIN HWAY 12/31/2020	366 Days Settled			
232591 FRESENIU 37 SOUTH PERE MA LUDINGTON, MI 494 MASON NATIONAL GOVERN Balance S	S MEDICAL CAN ARQUETTE HIGH 31 MENT SERVICE Sheet -3,092,034	- RE BALDWIN HWAY 12/31/2020 ES	366 Days Settled		Key Performanace I Salary Expense	nd.
232591 FRESENIU 37 SOUTH PERE MA LUDINGTON, MI 494 MASON NATIONAL GOVERN Balance S Current Assets	S MEDICAL CAN ARQUETTE HIGH 31 MENT SERVICE Sheet -3,092,034	RE BALDWIN HWAY 12/31/2020 ES Income Total Charges Contract Allowance	366 Days Settled Statement 862,832	3	Key Performanace I Salary Expense	nd. 24.5%
232591 FRESENIU 37 SOUTH PERE MA LUDINGTON, MI 494 MASON NATIONAL GOVERN Balance S Current Assets Fixed Assets	S MEDICAL CAN ARQUETTE HIGH 31 MENT SERVICE Sheet -3,092,034 1,851,482	RE BALDWIN HWAY 12/31/2020 ES Income Total Charges Contract Allowance	366 Days Settled Statement 862,832 0	0.0% 100.0%	Key Performanace I Salary Expense	nd. 24.5%
232591 FRESENIU 37 SOUTH PERE MA LUDINGTON, MI 494 MASON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	S MEDICAL CA ARQUETTE HIGH 31 MENT SERVICE Sheet -3,092,034 1,851,482 2,570,434	RE BALDWIN HWAY 12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue	366 Days Settled Statement 862,832 0 862,832	0.0% 100.0% 145.3%	Key Performanace I Salary Expense Fringe Benefits	nd. 24.5% 3.4%
232591 FRESENIU 37 SOUTH PERE MA LUDINGTON, MI 494 MASON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	S MEDICAL CAN ARQUETTE HIGH 31 MENT SERVICE Sheet -3,092,034 1,851,482 2,570,434 1,329,882	RE BALDWIN HWAY 12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	366 Days Settled Statement 862,832 0 862,832 1,253,573	0.0% 100.0% 145.3% -45.3%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 24.5% 3.4% (2.3)
232591 FRESENIU 37 SOUTH PERE MA LUDINGTON, MI 494 MASON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	S MEDICAL CAI ARQUETTE HIGH 31 MENT SERVICE Sheet -3,092,034 1,851,482 2,570,434 1,329,882 1,329,880	RE BALDWIN HWAY 12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	366 Days Settled Statement 862,832 0 862,832 1,253,573 -390,741	0.0% 100.0% 145.3% -45.3% 3.9%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 24.5% 3.4% (2.3) 120.8

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232611 FRESENIU		RE BIG RAPIDS					
14307 NORTHLAND	DRIVE	12/31/2020	366 Days Settled	t			
BIG RAPIDS, MI 4930	07						
MECOSTA							
NATIONAL GOVERN	IMENT SERVICI	ΞS					
Balance Sheet		Income Statement		Key Performana		e Ind.	
Current Assets	2,928,553	Total Charges	2,094,517		Salary Expense	35.3%	
Fixed Assets	250,038	Contract Allowance	0	0.0%	Fringe Benefits	10.4%	
Other Assets	2,118,531	Operating Revenue	2,094,517	100.0%			
Total Assets	5,297,122	Operating Expense	1,707,410	81.5%	Current Ratio	0.6	
Current Liabilities	5,297,122	Operating Margin	387,107	18.5%	Days to Collect	102.4	
Long Term Liabilities	0	Other Income	32,686	1.6%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	16.8%	
Total Liab. and Equity	5,297,122	Net Profit or Loss	419,793	20.0%	Return on Equity	0.0%	
28425 W. EIGHT MIL		RE BOTSFORD PARI 12/31/2020	366 Days Settled	ł			
LIVONIA, MI 48152							
WAYNE		-0					
NATIONAL GOVERN Balance S			Statement			ابر ما	
Current Assets			6,498,434		Key Performanace Salary Expense	37.5%	
Fixed Assets	848,346	Total Charges	0,490,434	0.0%	Fringe Benefits	8.2%	
Other Assets	7,860,028	Contract Allowance	6,498,434	100.0%	r ninge Denents	0.27	
Total Assets	9,485,487	Operating Revenue	5,303,702	81.6%	Current Ratio	0.1	
Current Liabilities	9,485,487	Operating Expense Operating Margin	1,194,732		Days to Collect	84.3	
Long Term Liabilities	0,105,107	Operating Margin Other Income	126,257		Avg Payment Days	0.0	
Total Equity	0	Other Expense	0		Depreciation Rate	26.8%	
		•			•		
Total Liab. and Equity	9,485,487	Net Profit or Loss	1,320,989	20.3%	Return on Equity	0.0%	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232552 FRESENIU	S MEDICAL CA	RE BRIGHTON				
5757 WHITMORE LA	KE ROAD	12/31/2020	366 Days Settled	d		
BRIGHTON, MI 4811	6					
LIVINGSTON						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income Statement			Key Performanace	Ind.
Current Assets	4,361,123	Total Charges	3,235,692		Salary Expense	35.6%
Fixed Assets	743,084	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	551,914	Operating Revenue	3,235,692	100.0%		
Total Assets	5,656,121	Operating Expense	3,036,898	93.9%	Current Ratio	0.8
Current Liabilities	5,656,122	Operating Margin	198,794	6.1%	Days to Collect	94.7
Long Term Liabilities	0	Other Income	41,464	1.3%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	14.1%
Total Liab. and Equity	5,656,122	Net Profit or Loss	240,258	7.4%	Return on Equity	0.0%
232590 FRESENIU	S MEDICAL CA	RE CADILLAC				
203 PALUSTER ST		12/31/2020	366 Days Settle	b		
CADILLAC, MI 49601						
WEXFORD						
NATIONAL GOVERN	IMENT SERVICI	ES				
Balance S	heet	Income	Statement		Key Performanace	nd.
Current Assets	70,285	Total Charges	3,241,295		Salary Expense	32.4%
Fixed Assets	-46,540	Contract Allowance	0	0.0%	Fringe Benefits	8.4%
Other Assets	4,970,999	Operating Revenue	3,241,295	100.0%		
Total Assets	4,994,744	Operating Expense	2,926,373	90.3%	Current Ratio	0.0
Current Liabilities	4,994,743	Operating Margin	314,922	9.7%	Days to Collect	101.1
Long Term Liabilities	0	Other Income	41,948	1.3%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	96.1%
Total Liab. and Equity	4,994,743	Net Profit or Loss	356,870	11.0%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232657 FRESENIU	S MEDICAL CA	RE CARO				
95 ELMDOR DRIVE		12/31/2020	366 Days Settled	t		
CARO, MI 48723						
TUSCOLA						
NATIONAL GOVERN	NMENT SERVICE	ES				
Balance S	Sheet	Income Statement			Key Performanace	Ind.
Current Assets	4,570,050	Total Charges	2,839,083		Salary Expense	34.3%
Fixed Assets	42,021	Contract Allowance	0	0.0%	Fringe Benefits	6.2%
Other Assets	606,132	Operating Revenue	2,839,083	100.0%		
Total Assets	5,218,203	Operating Expense	1,496,223	52.7%	Current Ratio	0.9
Current Liabilities	5,218,202	Operating Margin	1,342,860	47.3%	Days to Collect	99.1
Long Term Liabilities	0	Other Income	37,656	1.3%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	43.5%
Total Liab. and Equity	5,218,202	Net Profit or Loss	1,380,516	48.6%	Return on Equity	0.0%
232709 FRESENIU	S MEDICAL CA	RE EAST ANN ARBO	R HOME DIALYS	SI		
232709 FRESENIUS MEDICAL CARE EAST ANN ARBOR HOME DIALYSI						
4949 WASHTENAW	AVE	12/31/2020	366 Days Settled			
4949 WASHTENAW ANN ARBOR, MI 481		12/31/2020				
		12/31/2020				
ANN ARBOR, MI 481		12/31/2020				
ANN ARBOR, MI 481 WASHTENAW	108				Key Performanace	Ind.
ANN ARBOR, MI 481 WASHTENAW WPS MI	108 Sheet		366 Days Settled		Key Performanace Salary Expense	I nd. 25.0%
ANN ARBOR, MI 481 WASHTENAW WPS MI Balance S	108 Sheet	Income	366 Days Settled		-	
ANN ARBOR, MI 481 WASHTENAW WPS MI Balance S Current Assets	108 Sheet -682,939	Income Total Charges	366 Days Settled Statement 2,475,447	ł	Salary Expense	25.0%
ANN ARBOR, MI 481 WASHTENAW WPS MI Balance S Current Assets Fixed Assets	108 Sheet -682,939 495,389	Income Total Charges Contract Allowance	366 Days Settled Statement 2,475,447 0	0.0%	Salary Expense Fringe Benefits	25.0%
ANN ARBOR, MI 481 WASHTENAW WPS MI Balance S Current Assets Fixed Assets Other Assets	108 Sheet -682,939 495,389 485,505	Income Total Charges Contract Allowance Operating Revenue	366 Days Settled • Statement 2,475,447 0 2,475,447	0.0% 100.0%	Salary Expense Fringe Benefits Current Ratio	25.0% 6.0%
ANN ARBOR, MI 481 WASHTENAW WPS MI Balance S Current Assets Fixed Assets Other Assets Total Assets	108 Sheet -682,939 495,389 485,505 297,955	Income Total Charges Contract Allowance Operating Revenue Operating Expense	366 Days Settled • Statement 2,475,447 0 2,475,447 2,161,946	0.0% 100.0% 87.3% 12.7%	Salary Expense Fringe Benefits Current Ratio	25.0% 6.0% (2.3)
ANN ARBOR, MI 481 WASHTENAW WPS MI Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	108 Sheet -682,939 495,389 485,505 297,955 297,955	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	366 Days Settled Statement 2,475,447 0 2,475,447 2,161,946 313,501	0.0% 100.0% 87.3% 12.7% 1.7%	Salary Expense Fringe Benefits Current Ratio Days to Collect	25.0% 6.0% (2.3) 120.3

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

r		,,,				
232667 FRESENIU	S MEDICAL CA	RE GARDEN CITY				
27201 W WARREN S	STREET	12/31/2020	366 Days Settle	d		
DEARBORN HEIGH	TS, MI 48127					
WAYNE						
NATIONAL GOVERN	MENT SERVICE	ES				
Balance Sheet		Income	Statement		Key Performanace	Ind.
Current Assets	3,072,198	Total Charges	3,345,273		Salary Expense	40.9%
Fixed Assets	108,584	Contract Allowance	0	0.0%	Fringe Benefits	10.1%
Other Assets	581,173	Operating Revenue	3,345,273	100.0%		
Total Assets	3,761,955	Operating Expense	2,736,453	81.8%	Current Ratio	0.8
Current Liabilities	3,761,955	Operating Margin	608,820	18.2%	Days to Collect	74.7
Long Term Liabilities	0	Other Income	77,700	2.3%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	11.8%
Total Liab. and Equity	3,761,955	Net Profit or Loss	686,520	20.5%	Return on Equity	0.0%
232659 FRESENIU	S MEDICAL CA	RE GULL ROAD				
5010 GULL ROAD, S	STE G	12/31/2020	366 Days Settle	d		
KALAMAZOO, MI 49	048		·			
KALAMAZOO						
NATIONAL GOVERN	MENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-467,824	Total Charges	2,033,400		Salary Expense	36.0%
Fixed Assets	356,529	Contract Allowance	0	0.0%	Fringe Benefits	8.0%
Other Assets	295,241	Operating Revenue	2,033,400	100.0%		
Total Assets	183,946	Operating Expense	1,986,671	97.7%	Current Ratio	(2.5)
Current Liabilities	183,945	Operating Margin	46,729	2.3%	Days to Collect	96.3
Long Term Liabilities	0	Other Income	49,955	2.5%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	8.3%
Total Liab. and Equity	183,945	Net Profit or Loss	96,684	4.8%	Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

1230 W STATE STRE	ET	12/31/2020 3	866 Days Settled	ł		
HASTINGS, MI 49058	3					
BARRY						
WPS MI						
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	2,807,438	Total Charges	2,351,943		Salary Expense	39.3%
Fixed Assets	414,729	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
Other Assets	82,716	Operating Revenue	2,351,943	100.0%		
Total Assets	3,304,883	Operating Expense	1,986,051	84.4%	Current Ratio	0.8
Current Liabilities	3,304,883	Operating Margin	365,892	15.6%	Days to Collect	74.2
Long Term Liabilities	0	Other Income	38,646	1.6%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	10.5%
Total Liab. and Equity	3,304,883	Net Profit or Loss	404,538	17.2%	Return on Equity	0.0%
1711 SOUTH STEPH		RE IRON MOUNTAIN				
130 IRON MOUNTAIN, M		12/01/2020 0	866 Days Settled	k		
	1 40904		366 Days Settled	1		
	I 49801	2,012 12/01/2020 0	366 Days Settled	1		
DICKINSON			366 Days Settled	3		
DICKINSON NATIONAL GOVERN	IMENT SERVICE	ES		3	Key Performanace I	nd.
DICKINSON NATIONAL GOVERN Balance S	IMENT SERVICI heet	ES Income S	366 Days Settled Statement 1,686,560	3	Key Performanace I Salary Expense	nd. 40.6%
DICKINSON NATIONAL GOVERN Balance S Current Assets	IMENT SERVICI heet	ES Income S Total Charges	Statement	0.0%	-	
DICKINSON NATIONAL GOVERN Balance S	IMENT SERVICI h eet 2,764,045	ES Income S Total Charges Contract Allowance	Statement 1,686,560		Salary Expense	40.6%
DICKINSON NATIONAL GOVERN Balance S Current Assets Fixed Assets	IMENT SERVICI h eet 2,764,045 36,470	ES Income S Total Charges	Statement 1,686,560 0	0.0%	Salary Expense Fringe Benefits	40.6%
DICKINSON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	IMENT SERVICI heet 2,764,045 36,470 564,021	ES Income S Total Charges Contract Allowance Operating Revenue	Statement 1,686,560 0 1,686,560	0.0% 100.0%	Salary Expense Fringe Benefits Current Ratio	40.6% 9.1%
DICKINSON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	IMENT SERVICI heet 2,764,045 36,470 564,021 3,364,536	Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 1,686,560 0 1,686,560 1,535,537	0.0% 100.0% 91.0% 9.0%	Salary Expense Fringe Benefits Current Ratio	40.6% 9.1% 0.8
DICKINSON NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	IMENT SERVICI heet 2,764,045 36,470 564,021 3,364,536 3,364,536	ES Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 1,686,560 0 1,686,560 1,535,537 151,023	0.0% 100.0% 91.0% 9.0% 3.2%	Salary Expense Fringe Benefits Current Ratio Days to Collect	40.6% 9.1% 0.8 126.4

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232662 FRESENIUS MEDICAL CARE JACKSON OAKS 128 N ELM AVENUE 12/31/2020 366 Days Settled JACKSON, MI 49202 **JACKSON** NATIONAL GOVERNMENT SERVICES **Balance Sheet Income Statement** Key Performanace Ind. 35.6% 6,225,131 Salary Expense **Current Assets** 9,549,400 Total Charges 0.0% Fringe Benefits 7.3% **Fixed Assets** 280,319 Contract Allowance 0 Other Assets 933,502 Operating Revenue 6,225,131 100.0% 10,763,221 Operating Expense 4.642.256 0.9 Total Assets 74.6% Current Ratio 10,763,220 Operating Margin **Current Liabilities** 1,582,875 49.0 25.4% Days to Collect Long Term Liabilities 0 Other Income 101,127 1.6% Avg Payment Days 0.0 0 0 30.2% Total Equity Other Expense 0.0% Depreciation Rate 10,763,220 Net Profit or Loss Total Liab. and Equity 0.0% 1,684,002 27.1% Return on Equity 232703 FRESENIUS MEDICAL CARE KENTWOOD 4300 CALLANDER DRIVE SE 12/31/2020 366 Days Settled KENTWOOD, MI 49508 **KENT** WPS MI **Balance Sheet** Income Statement Key Performanace Ind. 34.3% Salary Expense 5.153.145 Current Assets 5,831,429 Total Charges Fringe Benefits 9.2% **Fixed Assets** 0.0% 541,977 Contract Allowance 0 Other Assets 291,116 Operating Revenue 5,153,145 100.0% 6,664,522 Operating Expense Total Assets 3,036,865 58.9% Current Ratio 0.9 6,664,521 **Current Liabilities Operating Margin** 2,116,280 41.1% Days to Collect 44.8 1.4% Avg Payment Days 0.0 Long Term Liabilities 0 Other Income 74,333 **Total Equity** 0 0 0.0% Depreciation Rate 18.3% Other Expense Total Liab. and Equity 6,664,521 Net Profit or Loss 2,190,613 42.5% Return on Equity 0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232679 FRESENIU	S MEDICAL CA	RE LANSING WEST					
916 MALL DRIVE EA	ST, STE 100	12/31/2020	366 Days Settled	b			
LANSING, MI 48917							
EATON							
NATIONAL GOVERN	IMENT SERVICE	ES					
Balance Sheet		Income Statement			Key Performanace Ind.		
Current Assets	1,328,671	Total Charges	3,309,685		Salary Expense	34.9%	
Fixed Assets	255,200	Contract Allowance	0	0.0%	Fringe Benefits	7.1%	
Other Assets	715,137	Operating Revenue	3,309,685	100.0%			
Total Assets	2,299,008	Operating Expense	2,602,144	78.6%	Current Ratio	0.6	
Current Liabilities	2,299,008	Operating Margin	707,541	21.4%	Days to Collect	32.4	
Long Term Liabilities	0	Other Income	71,970	2.2%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	19.8%	
Total Liab. and Equity	2,299,008	Net Profit or Loss	779,511	23.6%	Return on Equity	0.0%	
232589 FRESENIU	S MEDICAL CA	RE MANISTEE					
1293 E PARKDALE A	VENUE	12/31/2020	366 Days Settled	b			
MANISTEE, MI 4966	D						
MANISTEE							
NATIONAL GOVERN	IMENT SERVICE	ES					
Balance S	heet	Income	Statement		Key Performanace I	nd.	
Current Assets	-368,858	Total Charges	1,240,779		Salary Expense	39.6%	
Fixed Assets	164,945	Contract Allowance	0	0.0%	Fringe Benefits	9.2%	
Other Assets	1,599,763	Operating Revenue	1,240,779	100.0%			
Total Assets	1,395,850	Operating Expense	950,026	76.6%	Current Ratio	(0.3)	
Current Liabilities	1,395,850	Operating Margin	290,753	23.4%	Days to Collect	147.3	
Long Term Liabilities	0	Other Income	18,534	1.5%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	19.9%	
Total Liab. and Equity	1,395,850	Net Profit or Loss	309,287	24.9%	Return on Equity	0.0%	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232674 FRESENIUS MEDICAL CARE MARQUETTE 1009 HARBOR HILLS DR 12/31/2020 366 Days Settled MARQUETTE, MI 49855 MARQUETTE NATIONAL GOVERNMENT SERVICES **Balance Sheet Income Statement** Key Performanace Ind. 27.8% 2,522,012 Salary Expense **Current Assets** -2,100,873 Total Charges Fringe Benefits 7.0% **Fixed Assets** 775,120 Contract Allowance 0 0.0% Other Assets 4,087,063 Operating Revenue 2,522,012 100.0% 2,761,310 Operating Expense 2.727.907 108.2% Current Ratio (0.8)Total Assets 2,761,312 Operating Margin **Current Liabilities** -205,895 -8.2% Days to Collect 81.4 Long Term Liabilities 0 Other Income 53,926 2.1% Avg Payment Days 0.0 0 18.6% Total Equity 0 Other Expense 0.0% Depreciation Rate 2,761,312 Net Profit or Loss Total Liab. and Equity 0.0% (151, 969)-6.0% Return on Equity 232682 FRESENIUS MEDICAL CARE OF HILLSDALE 781 OLDS STREET 12/31/2020 366 Days Settled JONESVILLE, MI 49250 HILLSDALE **WPS - MICHIGAN Balance Sheet** Income Statement Key Performanace Ind. 33.8% **Current Assets** Salary Expense 1,461,815 -552,288 Total Charges 8.6% 0.0% Fringe Benefits **Fixed Assets** 673,853 Contract Allowance 0 Other Assets 332,680 Operating Revenue 1,461,815 100.0% 454,245 **Total Assets** 1,863,025 127.4% Current Ratio (1.2) **Operating Expense** 454,244 -27.4% Days to Collect Current Liabilities **Operating Margin** -401,210 78.2 Long Term Liabilities 0 Other Income 30,890 2.1% Avg Payment Days 0.0

Total Equity

2/13/2024

Healthcare Almanac 561-594-7551

0

(370,320)

0.0%

Depreciation Rate

-25.3% Return on Equity

0 Other Expense

10.4%

0.0%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232615 FRESENIU	S MEDICAL CA	RE OF ST CLAIR SHO	ORES				
26210 HARPER AVE	, SUITE 200	12/31/2020	366 Days Settled	ł			
SAINT CLAIR SHOR	ES, MI 48081						
МАСОМВ							
BLUE CROSS (TEXA	AS)						
Balance Sheet		Income Statement			Key Performanace	Ind.	
Current Assets	9,488,003	Total Charges	7,371,630		Salary Expense	35.2%	
Fixed Assets	2,872,139	Contract Allowance	0	0.0%	Fringe Benefits	10.5%	
Other Assets	4,308,142	Operating Revenue	7,371,630	100.0%			
Total Assets	16,668,284	Operating Expense	6,630,064	89.9%	Current Ratio	0.6	
Current Liabilities	16,668,283	Operating Margin	741,566	10.1%	Days to Collect	86.0	
Long Term Liabilities	0	Other Income	151,967	2.1%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	11.7%	
Total Liab. and Equity	16,668,283	Net Profit or Loss	893,533	12.1%	Return on Equity	0.0%	
232648 FRESENIU	S MEDICAL CA	RE SANDUSKY					
47 DAWSON ST, SU	IITE 3	12/31/2020	366 Days Settled	k			
SANDUSKY, MI 4847	71						
SANILAC							
NATIONAL GOVERN	MENT SERVICE	ES					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.	
Current Assets	732,700	Total Charges	2,861,044		Salary Expense	33.5%	
Fixed Assets	370,260	Contract Allowance	0	0.0%	Fringe Benefits	8.7%	
Other Assets	203,883	Operating Revenue	2,861,044	100.0%			
Total Assets	1,306,843	Operating Expense	2,003,835	70.0%	Current Ratio	0.6	
Current Liabilities	1,306,843	Operating Margin	857,209	30.0%	Days to Collect	91.3	
Long Term Liabilities	0	Other Income	38,787	1.4%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	4.6%	
Total Liab. and Equity	1,306,843	Net Profit or Loss	895,996	31.3%	Return on Equity	0.0%	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

		RE STURGIS				
1276 KITSON AVENU	JE	12/31/2020	366 Days Settled	t		
STURGIS, MI 49091						
SAINT JOSEPH						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance S	heet	Income Statement			Key Performanace I	nd.
Current Assets	2,002,971	Total Charges	2,165,842		Salary Expense	33.7%
Fixed Assets	214,632	Contract Allowance	0	0.0%	Fringe Benefits	6.9%
Other Assets	465,136	Operating Revenue	2,165,842	100.0%		
Total Assets	2,682,739	Operating Expense	1,177,724	54.4%	Current Ratio	0.7
Current Liabilities	2,682,738	Operating Margin	988,118	45.6%	Days to Collect	142.1
Long Term Liabilities	0	Other Income	23,540	1.1%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	7.3%
Total Liab. and Equity	2,682,738	Net Profit or Loss	1,011,658	46.7%	Return on Equity	0.0%
232619 FRESENIU	S MEDICAL CAI	RE TAYLOR				
232619 FRESENIUS 22970 NORTHLINE F TAYLOR, MI 48180 WAYNE			366 Days Settled	ł		
22970 NORTHLINE F TAYLOR, MI 48180	ROAD, SUITE 10	0 12/31/2020	366 Days Settled	ł		
22970 NORTHLINE F TAYLOR, MI 48180 WAYNE	ROAD, SUITE 10	0 12/31/2020 ES	366 Days Settled	t	Key Performanace I	nd.
22970 NORTHLINE F TAYLOR, MI 48180 WAYNE NATIONAL GOVERN	ROAD, SUITE 10 IMENT SERVICE heet	0 12/31/2020 ES	·	t	Key Performanace I Salary Expense	nd. 36.4%
22970 NORTHLINE F TAYLOR, MI 48180 WAYNE NATIONAL GOVERN Balance S	ROAD, SUITE 10 IMENT SERVICE heet	0 12/31/2020 ES Income	Statement	0.0%	-	
22970 NORTHLINE F TAYLOR, MI 48180 WAYNE NATIONAL GOVERN Balance S Current Assets	ROAD, SUITE 10 IMENT SERVICE heet -3,482,149	0 12/31/2020 ES Income Total Charges	Statement 1,569,353		Salary Expense	36.4%
22970 NORTHLINE F TAYLOR, MI 48180 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets	ROAD, SUITE 10 IMENT SERVICE heet -3,482,149 124,796	0 12/31/2020 ES Income Total Charges Contract Allowance	Statement 1,569,353 0	0.0% 100.0%	Salary Expense	36.4%
22970 NORTHLINE F TAYLOR, MI 48180 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	ROAD, SUITE 10 IMENT SERVICE heet -3,482,149 124,796 1,738,598	0 12/31/2020	Statement 1,569,353 0 1,569,353	0.0% 100.0% 99.9%	Salary Expense Fringe Benefits	36.4% 8.8%
22970 NORTHLINE F TAYLOR, MI 48180 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	ROAD, SUITE 10 IMENT SERVICE heet -3,482,149 124,796 1,738,598 -1,618,755	0 12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 1,569,353 0 1,569,353 1,567,343	0.0% 100.0% 99.9% 0.1%	Salary Expense Fringe Benefits Current Ratio	36.4% 8.8% 2.2
22970 NORTHLINE F TAYLOR, MI 48180 WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	ROAD, SUITE 10 IMENT SERVICE heet -3,482,149 124,796 1,738,598 -1,618,755 -1,618,756	0 12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 1,569,353 0 1,569,353 1,567,343 2,010	0.0% 100.0% 99.9% 0.1% 5.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	36.4% 8.8% 2.2 119.2

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232715 FRESENIUS MEDICAL CARE WEST MICHIGAN HOME

12180 N US HIGHWAY 131

12/31/2020 366 Days Settled

SCHOOLCRAFT, MI 49087

KALAMAZOO

Balance S	Balance Sheet Income		e Statement Key Performa		Key Performanace	anace Ind.	
Current Assets	2,908,655	Total Charges	4,057,251		Salary Expense	25.2%	
Fixed Assets	480,934	Contract Allowance	0	0.0%	Fringe Benefits	4.7%	
Other Assets	444,562	Operating Revenue	4,057,251	100.0%			
Total Assets	3,834,151	Operating Expense	2,358,598	58.1%	Current Ratio	0.8	
Current Liabilities	3,834,152	Operating Margin	1,698,653	41.9%	Days to Collect	53.6	
Long Term Liabilities	0	Other Income	30,890	0.8%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	23.5%	
Total Liab. and Equity	3,834,152	Net Profit or Loss	1,729,543	42.6%	Return on Equity	0.0%	

232550 GARDEN WEST DIALYSIS

5715 VENOY RD

12/31/2020 366 Days Settled

WESTLAND, MI 48185

WAYNE

BLUE CROSS (TEXAS)

Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	9,347,364	Total Charges	4,285,297		Salary Expense	36.4%
Fixed Assets	1,357,275	Contract Allowance	-137,686	-3.2%	Fringe Benefits	6.6%
Other Assets	0	Operating Revenue	4,422,983	103.2%		
Total Assets	10,704,639	Operating Expense	3,715,462	84.0%	Current Ratio	57.0
Current Liabilities	164,030	Operating Margin	707,521	16.0%	Days to Collect	81.1
Long Term Liabilities	961,339	Other Income	102	0.0%	Avg Payment Days	9.6
Total Equity	9,579,268	Other Expense	0	0.0%	Depreciation Rate	12.6%
Total Liab. and Equity	10,704,637	Net Profit or Loss	707,623	16.0%	Return on Equity	7.4%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Ind.
35.3%
7.0%
(5.4)
323.3
9.8
6.5%
30.8%
Ind.
37.5%
9.6%
0.9
110.3
0.0
17.4%
0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	DIALYSIS					
673 QUARTER STRE	EET	12/31/2020	366 Days Settled	ł		
GLADWIN, MI 48624						
GLADWIN						
CAHABA						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	860,553	Total Charges	2,683,088		Salary Expense	32.6%
Fixed Assets	385,369	Contract Allowance	-72,639	-2.7%	Fringe Benefits	5.3%
Other Assets	1,321,805	Operating Revenue	2,755,727	102.7%		
Total Assets	2,567,727	Operating Expense	2,321,319	84.2%	Current Ratio	8.9
Current Liabilities	96,873	Operating Margin	434,408	15.8%	Days to Collect	66.9
Long Term Liabilities	177,969	Other Income	-256	0.0%	Avg Payment Days	7.7
Total Equity	2,292,886	Other Expense	0	0.0%	Depreciation Rate	13.6%
Total Liab. and Equity	2,567,728	Net Profit or Loss	434,152	15.8%	Return on Equity	18.9%
232569 GRAND BL	ANC DIALYSIS	CENTER				
3625 GENESYS PAR	RKWAY	12/31/2020	366 Days Settled	ł		
3625 GENESYS PAR GRAND BLANC, MI 4		12/31/2020	366 Days Settled	ł		
		12/31/2020	366 Days Settled	1		
GRAND BLANC, MI	48439		366 Days Settled	1	Key Performanace	Ind.
GRAND BLANC, MI 4 GENESEE	48439 Sheet		·	ł	Key Performanace Salary Expense	Ind. 35.6%
GRAND BLANC, MI 4 GENESEE Balance S	48439 Sheet -23,360,658	Income	Statement	-0.8%	-	
GRAND BLANC, MI 4 GENESEE Balance S Current Assets	48439 Sheet -23,360,658	Income Total Charges	Statement 2,526,275		Salary Expense	35.6%
GRAND BLANC, MI 4 GENESEE Balance S Current Assets Fixed Assets	48439 Sheet -23,360,658 1,113,157	Income Total Charges Contract Allowance	Statement 2,526,275 -20,981	-0.8%	Salary Expense Fringe Benefits	35.6%
GRAND BLANC, MI 4 GENESEE Balance S Current Assets Fixed Assets Other Assets	48439 Sheet -23,360,658 1,113,157 0	Income Total Charges Contract Allowance Operating Revenue	Statement 2,526,275 -20,981 2,547,256	-0.8% 100.8% 83.4%	Salary Expense Fringe Benefits	35.6% 6.6%
GRAND BLANC, MI 4 GENESEE Balance S Current Assets Fixed Assets Other Assets Total Assets	48439 Sheet -23,360,658 1,113,157 0 -22,247,501	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 2,526,275 -20,981 2,547,256 2,124,881	-0.8% 100.8% 83.4% 16.6%	Salary Expense Fringe Benefits Current Ratio	35.6% 6.6% (179.7)
GRAND BLANC, MI 4 GENESEE Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	48439 Sheet -23,360,658 1,113,157 0 -22,247,501 129,979	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 2,526,275 -20,981 2,547,256 2,124,881 422,375	-0.8% 100.8% 83.4% 16.6% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	35.6% 6.6% (179.7) 72.5

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232711 GRAND BLANC HOME TRAINING

8195 S SAGINAW ST

12/31/2020 366 Days Settled

GRAND BLANC, MI 48439

GENESEE

Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	81,185	Total Charges	2,048,316		Salary Expense	24.7%
Fixed Assets	497,185	Contract Allowance	-212,415	-10.4%	Fringe Benefits	3.8%
Other Assets	0	Operating Revenue	2,260,731	110.4%		
Total Assets	578,370	Operating Expense	1,736,436	76.8%	Current Ratio	1.0
Current Liabilities	79,970	Operating Margin	524,295	23.2%	Days to Collect	76.4
Long Term Liabilities	182,269	Other Income	35	0.0%	Avg Payment Days	4.8
Total Equity	316,130	Other Expense	0	0.0%	Depreciation Rate	10.8%
Total Liab. and Equity	578,369	Net Profit or Loss	524,330	23.2%	Return on Equity	165.9%

232692 GRAYLING HOME TRAINING

125 E MICHIGAN AVE

12/31/2020 366 Days Settled

GRAYLING, MI 49738

CRAWFORD

WPS - MICHIGAN

Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	381,835	Total Charges	1,178,857		Salary Expense	22.5%
Fixed Assets	340,789	Contract Allowance	-14,256	-1.2%	Fringe Benefits	3.0%
Other Assets	0	Operating Revenue	1,193,113	101.2%		
Total Assets	722,624	Operating Expense	934,410	78.3%	Current Ratio	17.3
Current Liabilities	22,114	Operating Margin	258,703	21.7%	Days to Collect	58.8
Long Term Liabilities	136,168	Other Income	-31,168	-2.6%	Avg Payment Days	1.5
Total Equity	564,342	Other Expense	0	0.0%	Depreciation Rate	7.5%
Total Liab. and Equity	722,624	Net Profit or Loss	227,535	19.1%	Return on Equity	40.3%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232614 GREAT LA	KES DIALYSIS					
14614 KERCHEVAL		12/31/2020	366 Days Settled	d		
DETROIT, MI 48215						
WAYNE						
NATIONAL GOVERN	MENT SERVIC	ES				
Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	-1,063,663	Total Charges	2,459,774		Salary Expense	39.7%
Fixed Assets	8,440	Contract Allowance	0	0.0%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	2,459,774	100.0%		
Total Assets	-1,055,223	Operating Expense	2,989,081	121.5%	Current Ratio	(100.2)
Current Liabilities	10,616	Operating Margin	-529,307	-21.5%	Days to Collect	4.0
Long Term Liabilities	331,259	Other Income	0	0.0%	Avg Payment Days	1.3
Total Equity	-1,397,098	Other Expense	0	0.0%	Depreciation Rate	17.1%
Total Liab. and Equity	-1,055,223	Net Profit or Loss	(529,307)	-21.5%	Return on Equity	37.9%
	KES DIALYSIS					
992 S MONROE ST		12/31/2020	366 Days Settlee	d		
MONROE, MI 48161						
MONROE						
BLUE CROSS (TEX/	,	_				
Balance S			Statement		Key Performanace	
Current Assets	11,333,740	Total Charges	3,856,514		Salary Expense	36.8%
Fixed Assets	662,714	Contract Allowance	0	0.0%	Fringe Benefits	9.5%
Other Assets	544,567	Operating Revenue	3,856,514	100.0%		
Total Assets	12,541,021	Operating Expense	3,042,946	78.9%	Current Ratio	0.9
Current Liabilities	12,541,023	Operating Margin	813,568	21.1%	Days to Collect	83.5
Long Term Liabilities	0	Other Income	57,640	1.5%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	10.6%
Total Liab. and Equity	12,541,023	Net Profit or Loss	871,208	22.6%	Return on Equity	0.0%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232695 GREAT LAKES DIALYSIS WEST							
27150 W 8 MILE RD		12/31/2020	366 Days Settled	ł			
SOUTHFIELD, MI 480	033						
OAKLAND							
WPS - MICHIGAN							
Balance S	heet	Income	Statement		Key Performanace	Ind.	
Current Assets	-1,052,357	Total Charges	2,783,906		Salary Expense	38.5%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	6.6%	
Other Assets	0	Operating Revenue	2,783,906	100.0%			
Total Assets	-1,052,357	Operating Expense	2,440,083	87.6%	Current Ratio	(226.1)	
Current Liabilities	4,655	Operating Margin	343,823	12.4%	Days to Collect	(0.4)	
Long Term Liabilities	130,765	Other Income	0	0.0%	Avg Payment Days	0.7	
Total Equity	-1,187,777	Other Expense	0	0.0%	Depreciation Rate	0.0%	
Total Liab. and Equity	-1,052,357	Net Profit or Loss	343,823	12.4%	Return on Equity	-28.9%	
232685 GREENFIE	LD HEALTH SY	STEMS					
39525 WEST 14 MILE	E RD, STE 200	12/31/2020	366 Days Settled	Ł			
NOVI, MI 48377							
OAKLAND							
WPS MI							
Balance S	heet	Income	Statement		Key Performanace	Ind.	
Current Assets	880,114,226	Total Charges	6,842,295		Salary Expense	15.7%	
Fixed Assets	1,148,545,312	Contract Allowance	5,101,539	74.6%	Fringe Benefits	2.3%	
Other Assets	1,572,997,596	Operating Revenue	1,740,756	25.4%			
Total Assets	3,601,657,134	Operating Expense	1,529,559	87.9%	Current Ratio	1.0	
Current Liabilities	846,037,846	Operating Margin	211,197	12.1%	Days to Collect	215,070.7	
Long Term Liabilities	1,325,273,006	Other Income	0	0.0%	Avg Payment Days	117,519.7	
Total Equity	1,430,346,282	Other Expense	0	0.0%	Depreciation Rate	0.0%	
Total Liab. and Equity	3,601,657,134	Net Profit or Loss	211,197	12.1%	Return on Equity	0.0%	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232507 GREENFIELD HEALTH SYSTEMS-FAIRLANE 19001 HUBBARD DRIVE 12/31/2020 366 Days Settled DEARBORN, MI 48126 WAYNE NATIONAL GOVERNMENT SERVICES **Income Statement Balance Sheet** Key Performanace Ind. 39.2% 33,063,249 Salary Expense **Current Assets** 880,114,226 Total Charges 74.5% Fringe Benefits 6.0% **Fixed Assets** 1,148,545,312 Contract Allowance 24,617,342 Other Assets 1,572,997,596 Operating Revenue 8,445,907 25.5% 3,601,657,134 Operating Expense Total Assets 7,968,352 94.3% Current Ratio 1.0 846,037,845 Operating Margin 477,555 **Current Liabilities** 5.7% Days to Collect 44,327.5 Long Term Liabilities 1,325,273,006 Other Income 0.0% Avg Payment Days 0 22,558.4 1,430,346,283 Other Expense 0 0.0% Total Equity 0.0% Depreciation Rate 477,555 Total Liab. and Equity 3,601,657,134 Net Profit or Loss 0.0% 5.7% Return on Equity 232505 GREENFIELD HEALTH SYSTEMS-MAIN

2799 W GRAND BOULEVARD

12/31/2020 366 Days Settled

DETROIT, MI 48202

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance S	sheet	Income	me Statement Key Performanace		Ind.	
Current Assets	880,114,226	Total Charges	46,635,178		Salary Expense	37.1%
Fixed Assets	1,148,545,312	Contract Allowance	35,007,079	75.1%	Fringe Benefits	6.4%
Other Assets	1,572,997,596	Operating Revenue	11,628,099	24.9%		
Total Assets	3,601,657,134	Operating Expense	10,177,484	87.5%	Current Ratio	1.0
Current Liabilities	846,037,846	Operating Margin	1,450,615	12.5%	Days to Collect	32,196.6
Long Term Liabilities	1,325,273,006	Other Income	0	0.0%	Avg Payment Days	17,661.9
Total Equity	1,430,346,282	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	3,601,657,134	Net Profit or Loss	1,450,615	12.5%	Return on Equity	0.1%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232516 GREENFIELD HEA	LTH SYS	STEMS-PONTIAC				
44200 WOODWARD AVENU	E, SUITE	E 109 12/31/2020	366 Days Settled	1		
			·			
PONTIAC, MI 48341						
OAKLAND						
NATIONAL GOVERNMENT S	SERVICE	-	-			
Balance Sheet			Statement		Key Performanace	
Current Assets 880,1	14,226	Total Charges	17,942,150		Salary Expense	31.0%
Fixed Assets 1,148,	545,313	Contract Allowance	13,380,136	74.6%	Fringe Benefits	4.4%
Other Assets 1,572,	997,595	Operating Revenue	4,562,014	25.4%		
Total Assets 3,601,	657,134	Operating Expense	4,749,307	104.1%	Current Ratio	1.0
Current Liabilities 846,	037,845	Operating Margin	-187,293	-4.1%	Days to Collect	82,065.8
Long Term Liabilities 1,325,	273,006	Other Income	0	0.0%	Avg Payment Days	37,848.3
Total Equity 1,430,	346,283	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity 3,601,	657,134	Net Profit or Loss	(187,293)	-4.1%	Return on Equity	0.0%
232510 GREENFIELD HEA	LTH SYS	STEMS-TAYLOR				
24565 HAIG ROAD		12/31/2020	366 Days Settled	1		
TAYLOR, MI 48180						
WAYNE						
NATIONAL GOVERNMENT S	SERVICE	S				
Balance Sheet		Income	Statement		Key Performanace	Ind.
Current Assets 880,1	14,226	Total Charges	22,793,746		Salary Expense	37.3%
Fixed Assets 1,148,	545,313	Contract Allowance	16,385,472	71.9%	Fringe Benefits	6.6%
Other Assets 1,572,	997,595	Operating Revenue	6,408,274	28.1%		
Total Assets 3,601,	657,134	Operating Expense	5,125,614	80.0%	Current Ratio	1.0
Current Liabilities 846,	037,845	Operating Margin	1,282,660	20.0%	Days to Collect	58,422.2
		Operating Margin Other Income	1,282,660 0		Days to Collect Avg Payment Days	58,422.2 35,069.6

All Providers

Total Liab. and Equity

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1,282,660

20.0% Return on Equity

3,601,657,134 Net Profit or Loss

0.1%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232506 GREENFIELD HEALTH SYSTEMS-TROY 2050 LIVERNOIS, STE A 12/31/2020 366 Days Settled TROY, MI 48083 OAKLAND NATIONAL GOVERNMENT SERVICES **Income Statement Balance Sheet** Key Performanace Ind. 38.2% **Current Assets** 11,014,584 Salary Expense 880,114,226 Total Charges 73.1% Fringe Benefits 5.8% **Fixed Assets** 1,148,545,313 Contract Allowance 8,056,369 Other Assets 1,572,997,595 Operating Revenue 2,958,215 26.9% 3,601,657,134 Operating Expense **Total Assets** 2.768.529 93.6% Current Ratio 1.0 846,037,845 Operating Margin 189,686 **Current Liabilities** 6.4% Days to Collect 126,557.9 Long Term Liabilities 1,325,273,006 Other Income 64,927.4 0 0.0% Avg Payment Days 1,430,346,283 Other Expense 0 0.0% Depreciation Rate 0.0% Total Equity 3,601,657,134 Net Profit or Loss Total Liab. and Equity 0.0% 189,686 6.4% Return on Equity 232600 GREENVIEW DIALYSIS 18544 EIGHT MILE ROAD 12/31/2020 366 Days Settled SOUTHFIELD, MI 48075 OAKLAND **BLUE CROSS (GEORGIA) Balance Sheet** Income Statement Key Performanace Ind.

Balanoo e		moonie	otatomont		Rey I chomanade	
Current Assets	4,791,452	Total Charges	3,616,138		Salary Expense	29.3%
Fixed Assets	1,545,752	Contract Allowance	-210,209	-5.8%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	3,826,347	105.8%		
Total Assets	6,337,204	Operating Expense	3,223,090	84.2%	Current Ratio	20.3
Current Liabilities	236,386	Operating Margin	603,257	15.8%	Days to Collect	97.1
Long Term Liabilities	1,381,727	Other Income	114	0.0%	Avg Payment Days	6.3
Total Equity	4,719,092	Other Expense	0	0.0%	Depreciation Rate	8.4%
Total Liab. and Equity	6,337,205	Net Profit or Loss	603,371	15.8%	Return on Equity	12.8%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232677 GREENVIL	LE DIALYSIS					
101 S GREENVILLE	WEST DR	12/31/2020	366 Days Settled	t		
GREENVILLE, MI 48	838					
MONTCALM						
NATIONAL GOVERN	MENT SERVIC	ES				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	751,908	Total Charges	1,884,112		Salary Expense	34.1%
Fixed Assets	252,307	Contract Allowance	1,266	0.1%	Fringe Benefits	7.6%
Other Assets	3,676	Operating Revenue	1,882,846	99.9%		
Total Assets	1,007,891	Operating Expense	1,713,086	91.0%	Current Ratio	22.8
Current Liabilities	32,926	Operating Margin	169,760	9.0%	Days to Collect	75.5
Long Term Liabilities	77,378	Other Income	-949	-0.1%	Avg Payment Days	4.7
Total Equity	897,587	Other Expense	0	0.0%	Depreciation Rate	17.3%
Total Liab. and Equity	1,007,891	Net Profit or Loss	168,811	9.0%	Return on Equity	18.8%
232643 GROSSE P		S				
18000 E WARREN A	VENUE SUITE	100 12/31/2020	366 Days Settled	4		
				-		
DETROIT, MI 48224						
WAYNE						
NATIONAL GOVERN		-				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	1,456,120	Total Charges	7,841,766		Salary Expense	
Fixed Assets						30.1%
	3,957,658	Contract Allowance	-225,111	-2.9%	Fringe Benefits	30.1% 5.7%
Other Assets	3,957,658	Contract Allowance Operating Revenue	-225,111 8,066,877	-2.9% 102.9%	Fringe Benefits	
					-	
Other Assets	0	Operating Revenue	8,066,877	102.9% 79.6%	-	5.7%
Other Assets Total Assets	0 5,413,778	Operating Revenue Operating Expense	8,066,877 6,422,276	102.9% 79.6% 20.4%	Current Ratio	5.7%
Other Assets Total Assets Current Liabilities	0 5,413,778 844,155	Operating Revenue Operating Expense Operating Margin	8,066,877 6,422,276 1,644,601	102.9% 79.6% 20.4% -7.9%	Current Ratio Days to Collect	5.7% 1.7 139.1

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232609 HALLWOO	D DIALYSIS CE	NTER				
4929 CLIO ROAD, SI	JITE B	12/31/2020	366 Days Settled	b		
FLINT, MI 48504						
GENESEE						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance S	heet	Income	e Statement		Key Performanace	Ind.
Current Assets	3,668,538	Total Charges	1,475,598		Salary Expense	26.4%
Fixed Assets	296,303	Contract Allowance	-60,024	-4.1%	Fringe Benefits	4.4%
Other Assets	9,241	Operating Revenue	1,535,622	104.1%		
Total Assets	3,974,082	Operating Expense	1,598,755	104.1%	Current Ratio	37.2
Current Liabilities	98,601	Operating Margin	-63,133	-4.1%	Days to Collect	99.5
Long Term Liabilities	288,167	Other Income	-10,728	-0.7%	Avg Payment Days	0.8
Total Equity	3,587,315	Other Expense	0	0.0%	Depreciation Rate	19.3%
Total Liab. and Equity	3,974,083	Net Profit or Loss	(73,861)	-4.8%	Return on Equity	-2.1%
232684 HARPER W	OODS DIALYS	IS				
19265 VERNIER RD		12/31/2020	366 Days Settled	b		
HARPER WOODS, M	11 48225					
WAYNE						
WPS - MICHIGAN						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	1,495,879	Total Charges	3,775,143		Salary Expense	30.4%
Fixed Assets	767,152	Contract Allowance	-460,932	-12.2%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	4,236,075	112.2%		
Total Assets	2,263,031	Operating Expense	3,773,764	89.1%	Current Ratio	7.9
Current Liabilities	188,904	Operating Margin	462,311	10.9%	Days to Collect	105.1
Long Term Liabilities	686,785	Other Income	-216,369	-5.1%	Avg Payment Days	5.0
Total Equity	1,387,341	Other Expense	0	0.0%	Depreciation Rate	16.9%
Total Liab. and Equity	2,263,030	Net Profit or Loss	245,942	5.8%	Return on Equity	17.7%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232728 HOME AD	ANTAGE DIAL	rsis				
1621 44TH ST SW, S	STE 300	12/31/2020	366 Days Settled	ł		
WYOMING, MI 49509	9					
KENT						
WPS MI						
Balance S	Balance Sheet		Statement		Key Performanace	Ind.
Current Assets	1,456,649	Total Charges	3,837,882		Salary Expense	48.0%
Fixed Assets	1,041,051	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	389,156	Operating Revenue	3,837,882	100.0%		
Total Assets	2,886,856	Operating Expense	4,584,411	119.5%	Current Ratio	1.6
Current Liabilities	887,362	Operating Margin	-746,529	-19.5%	Days to Collect	138.9
Long Term Liabilities	2,400,562	Other Income	0	0.0%	Avg Payment Days	12.0
Total Equity	-401,068	Other Expense	0	0.0%	Depreciation Rate	1.1%
Total Liab. and Equity	2,886,856	Net Profit or Loss	(746,529)	-19.5%	Return on Equity	186.1%
232691 HOME DIA	LYSIS SPECIAL	TY CENTER				
29001 HARPER		12/31/2020	366 Days Settled	ł		
SAINT CLAIR SHOR	ES, MI 48081					
MACOMB						
WPS - MICHIGAN						
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	308,841	Total Charges	4,504,441		Salary Expense	21.3%
Fixed Assets	0	Contract Allowance	3,239,672	71.9%	Fringe Benefits	2.8%
Other Assets	0	Operating Revenue	1,264,769	28.1%		
Total Assets	308,841	Operating Expense	921,436	72.9%	Current Ratio	5.3
Current Liabilities	58,748	Operating Margin	343,333	27.1%	Days to Collect	31.0
Long Term Liabilities	0	Other Income	36,044	2.8%	Avg Payment Days	23.3
Total Equity	250,093	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	308,841	Net Profit or Loss	379,377	20.00/	Return on Equity	151.7%

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

ace Ind.
32.0%
6.6%
4.9
86.0
ys 6.5
e 13.0%
23.0%
ace Ind.
33.7%
5.6%
61.1
99.0
99.0 Iys 8.4

All Providers

Total Liab. and Equity

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Healthcare Almanac 561-594-7551

939,782

22.5% Return on Equity

8,324,696 Net Profit or Loss

12.5%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232639 KALAMAZOO CENTRAL DIALYSIS 535 S BURDICK, STE 110 12/31/2020 366 Days Settled KALAMAZOO, MI 49007 **KALAMAZOO** NATIONAL GOVERNMENT SERVICES **Balance Sheet Income Statement** Key Performanace Ind. 33.5% 2,782,118 Salary Expense **Current Assets** 1,054,020 Total Charges Fringe Benefits 5.6% **Fixed Assets** 200,990 Contract Allowance -32,616 -1.2% Other Assets 2,814,734 101.2% 0 Operating Revenue 1,255,010 Operating Expense 2.139.777 76.0% Current Ratio 10.4 **Total Assets** 101,242 Operating Margin 674,957 **Current Liabilities** 24.0% Days to Collect 119.4 170,704 Other Income Long Term Liabilities 0.0% Avg Payment Days 278 5.4 983,062 Other Expense 0 6.7% Total Equity 0.0% Depreciation Rate Total Liab. and Equity 1,255,008 Net Profit or Loss 675,235 68.7% 24.0% Return on Equity 232645 KALKASKA DIALYSIS CENTER **415 SECOND STREET** 6/30/2020 366 Days Settled KALKASKA, MI 49646 **KALKASKA** NATIONAL GOVERNMENT SERVICES **Balance Sheet** Income Statement Key Performanace Ind. 37.0% Salary Expense **Current Assets** 8,267,277 22,675,210 Total Charges 9.4% 39,821,361 Contract Allowance **Fringe Benefits Fixed Assets** 6,068,148 73.4% Other Assets 16,954,258 Operating Revenue 2,199,129 26.6% 79,450,829 Operating Expense 2,048,369 1.3 **Total Assets** 93.1% Current Ratio

18,088,902 Operating Margin

11,712,854 Other Income

49,649,073 Other Expense

79,450,829 Net Profit or Loss

Current Liabilities

Long Term Liabilities

Total Liab. and Equity

Total Equity

2/13/2024

Healthcare Almanac 561-594-7551

150,760

150,786

26

0

6.9%

0.0%

0.0%

6.9%

Days to Collect

Avg Payment Days

Depreciation Rate

Return on Equity

3,551.1

929.3

0.0%

0.3%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	IALYSIS					
4145 CASS AVENUE		12/31/2020	366 Days Settled	ł		
DETROIT, MI 48201						
WAYNE						
BLUE CROSS (GEOF	RGIA)					
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	4,654,676	Total Charges	5,131,744		Salary Expense	31.6%
Fixed Assets	1,557,144	Contract Allowance	-306,919	-6.0%	Fringe Benefits	6.0%
Other Assets	7,388,177	Operating Revenue	5,438,663	106.0%		
Total Assets	13,599,997	Operating Expense	5,184,840	95.3%	Current Ratio	21.7
- Current Liabilities	214,057	Operating Margin	253,823	4.7%	Days to Collect	97.9
Long Term Liabilities	1,351,744	Other Income	217	0.0%	Avg Payment Days	5.3
Total Equity	12,034,198	Other Expense	0	0.0%	Depreciation Rate	11.8%
- Total Liab. and Equity	13,599,999	Net Profit or Loss	254,040	4.7%	Return on Equity	2.1%
232646 LANSING H						
232646 LANSING H 4530 SOUTH HAGAD EAST LANSING, MI 4	ORN ROAD, ST		366 Days Settled			
4530 SOUTH HAGAD	ORN ROAD, ST					
4530 SOUTH HAGAD EAST LANSING, MI 4	OORN ROAD, ST 8823					
4530 SOUTH HAGAD EAST LANSING, MI 4 INGHAM	OORN ROAD, ST 8823 RNIA)	E B 12/31/2020			Key Performanace	
4530 SOUTH HAGAD EAST LANSING, MI 4 INGHAM PALMETTO (CALIFO	OORN ROAD, ST 8823 RNIA) heet	E B 12/31/2020	366 Days Settled			
4530 SOUTH HAGAD EAST LANSING, MI 4 INGHAM PALMETTO (CALIFO Balance Si	00RN ROAD, ST 8823 RNIA) heet -1,942,384	E B 12/31/2020 Income	366 Days Settled		Key Performanace	Ind.
4530 SOUTH HAGAD EAST LANSING, MI 4 INGHAM PALMETTO (CALIFO Balance Si Current Assets	00RN ROAD, ST 8823 RNIA) heet -1,942,384	E B 12/31/2020 Income Total Charges	366 Days Settled Statement 451,727	đ	Key Performanace Salary Expense	I nd. 31.4%
4530 SOUTH HAGAD EAST LANSING, MI 4 INGHAM PALMETTO (CALIFO Balance Si Current Assets Fixed Assets	00RN ROAD, ST 8823 RNIA) heet -1,942,384 39,049	E B 12/31/2020 Income Total Charges Contract Allowance	366 Days Settled Statement 451,727 -440	d -0.1% 100.1%	Key Performanace Salary Expense	I nd. 31.4%
4530 SOUTH HAGAD EAST LANSING, MI 4 INGHAM PALMETTO (CALIFO Balance Si Current Assets Fixed Assets Other Assets	DORN ROAD, ST 8823 RNIA) heet -1,942,384 39,049 0	E B 12/31/2020 Income Total Charges Contract Allowance Operating Revenue	366 Days Settled Statement 451,727 -440 452,167	-0.1% 100.1% 109.1%	Key Performanace Salary Expense Fringe Benefits	I nd. 31.4% 4.1%
4530 SOUTH HAGAD EAST LANSING, MI 4 INGHAM PALMETTO (CALIFO Balance SI Current Assets Fixed Assets Other Assets Total Assets	DORN ROAD, ST 8823 RNIA) heet -1,942,384 39,049 0 -1,903,335	E B 12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense	366 Days Settled Statement 451,727 -440 452,167 493,405	-0.1% 100.1% 109.1% -9.1%	Key Performanace Salary Expense Fringe Benefits Current Ratio	Ind. 31.4% 4.1% (117.2)
4530 SOUTH HAGAD EAST LANSING, MI 4 INGHAM PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	DORN ROAD, ST 8823 RNIA) heet -1,942,384 39,049 0 -1,903,335 16,571	E B 12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	366 Days Settled Statement 451,727 -440 452,167 493,405 -41,238	-0.1% 100.1% 109.1% -9.1% 0.0%	Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect	Ind. 31.4% 4.1% (117.2) 64.7

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232688 LIBERTY DIALYSIS AT LAKELAND BENTON HARBOR

338 8TH STREET

12/31/2020 366 Days Settled

BENTON HARBOR, MI 49022

BERRIEN

WISCONSIN PHYSICIANS SERVICE

Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	3,777,928	Total Charges	4,950,235		Salary Expense	36.8%
Fixed Assets	616,247	Contract Allowance	0	0.0%	Fringe Benefits	10.5%
Other Assets	291,331	Operating Revenue	4,950,235	100.0%		
Total Assets	4,685,506	Operating Expense	3,761,221	76.0%	Current Ratio	0.8
Current Liabilities	4,685,507	Operating Margin	1,189,014	24.0%	Days to Collect	51.2
Long Term Liabilities	-1,906	Other Income	82,798	1.7%	Avg Payment Days	0.0
Total Equity	1,906	Other Expense	0	0.0%	Depreciation Rate	16.3%
Total Liab. and Equity	4,685,507	Net Profit or Loss	1,271,812	25.7%	Return on Equity	66,726.8 %

232668 LIBERTY DIALYSIS AT LAKELAND NILES

8 LONGMEADOW VILLAGE DRIVE 12/31/2020 366 Days Settled

NILES, MI 49120

BERRIEN

NATIONAL GOVERNMENT SERVICES

Balance S	Sheet	Income	e Statement		Key Performanace	nd.
Current Assets	693,167	Total Charges	3,844,270		Salary Expense	39.6%
Fixed Assets	712,707	Contract Allowance	0	0.0%	Fringe Benefits	8.0%
Other Assets	1,358,033	Operating Revenue	3,844,270	100.0%		
Total Assets	2,763,907	Operating Expense	2,575,534	67.0%	Current Ratio	0.3
Current Liabilities	2,763,907	Operating Margin	1,268,736	33.0%	Days to Collect	113.2
Long Term Liabilities	0	Other Income	53,217	1.4%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	2,763,907	Net Profit or Loss	1,321,953	34.4%	Return on Equity	0.0%

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232664 LIBERTY DIALYSIS AT LAKELAND ROYALTON 3772 HOLLYWOOD ROAD 12/31/2020 366 Days Settled ST JOSEPH, MI 49085 BERRIEN NATIONAL GOVERNMENT SERVICES **Income Statement Balance Sheet** Key Performanace Ind. 30.9% **Current Assets** 1,685,393 Salary Expense 332,805 Total Charges 0.0% Fringe Benefits 6.1% **Fixed Assets** 78,467 Contract Allowance 0 Other Assets 1,937,994 Operating Revenue 1,685,393 100.0% 2,349,266 Operating Expense **Total Assets** 1,909,661 113.3% Current Ratio 0.1 2,349,266 Operating Margin 567.4 **Current Liabilities** -224,268 -13.3% Days to Collect Long Term Liabilities 0 Other Income 14,559 0.9% Avg Payment Days 0.0 ⁰ Other Expense 0 0.0% Depreciation Rate 17.5% Total Equity 2,349,266 Net Profit or Loss Total Liab. and Equity 0.0% (209,709) -12.4% Return on Equity 232722 LINCOLN PARK KIDNEY CENTER 1491 SOUTHFIELD RD 12/31/2020 366 Days Settled

LINCOLN PARK, MI 48146

WAYNE

WPS MI

Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	410,111	Total Charges	1,534,941		Salary Expense	29.4%
Fixed Assets	1,264,823	Contract Allowance	173,324	11.3%	Fringe Benefits	8.7%
Other Assets	1,417,138	Operating Revenue	1,361,617	88.7%		
Total Assets	3,092,072	Operating Expense	2,115,719	155.4%	Current Ratio	0.2
Current Liabilities	1,669,942	Operating Margin	-754,102	-55.4%	Days to Collect	14.8
Long Term Liabilities	2,636,482	Other Income	0	0.0%	Avg Payment Days	18.2
Total Equity	-1,214,353	Other Expense	0	0.0%	Depreciation Rate	19.6%
Total Liab. and Equity	3,092,071	Net Profit or Loss	(754,102)	-55.4%	Return on Equity	62.1%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232741 LIVONIA D	IALYSIS					
37290 FIVE MILE RD)	12/31/2020	252 Days Settled	ł		
LIVONIA, MI 48154						
WAYNE						
WPS MI						
Balance S	Sheet	Income	Income Statement			nd.
Current Assets	743,210	Total Charges	196,743		Salary Expense	32.4%
Fixed Assets	2,673,865	Contract Allowance	3,316	1.7%	Fringe Benefits	3.8%
Other Assets	0	Operating Revenue	193,427	98.3%		
Total Assets	3,417,075	Operating Expense	756,887	391.3%	Current Ratio	24.8
Current Liabilities	29,919	Operating Margin	-563,460	-291.3%	Days to Collect	264.0
Long Term Liabilities	855,506	Other Income	111,444	57.6%	Avg Payment Days	9.8
Total Equity	2,636,019	Other Expense	0	0.0%	Depreciation Rate	7.0%
Total Liab. and Equity	3,521,444	Net Profit or Loss	(452,016)	-233.7%	Return on Equity	-17.1%
232572 LUDINGTO	N DIALYSIS					
7 N ATKINSON DRIV	/E, SUITE 210	12/31/2020	366 Days Settled	t		
LUDINGTON, MI 494	31					
MASON						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	638,776	Total Charges	2,062,617		Salary Expense	32.6%
Fixed Assets	861,034	Contract Allowance	-10,913	-0.5%	Fringe Benefits	6.2%
Other Assets	703,169	Operating Revenue	2,073,530	100.5%		
Total Assets	2,202,979	Operating Expense	2,029,147	97.9%	Current Ratio	3.6
Current Liabilities	177,044	Operating Margin	44,383	2.1%	Days to Collect	67.4
Long Term Liabilities	689,330	Other Income	67	0.0%	Avg Payment Days	9.6
Total Equity	1,336,605	Other Expense	0	0.0%	Depreciation Rate	9.5%
Total Liab. and Equity	2,202,979	Net Profit or Loss	44,450	2.1%	Return on Equity	3.3%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232540 MACOMB KIDNEY CENTER

28295 SCHOENHERR ROAD, SUITE A 12/31/2020 366 Days Settled

WARREN, MI 48093

MACOMB

Balance S	Balance Sheet		Income Statement		ent Key Performanace Ind.	
Current Assets	14,534,495	Total Charges	4,369,797		Salary Expense	34.6%
Fixed Assets	1,434,717	Contract Allowance	-54,198	-1.2%	Fringe Benefits	7.2%
Other Assets	2,055,356	Operating Revenue	4,423,995	101.2%		
Total Assets	18,024,568	Operating Expense	3,644,370	82.4%	Current Ratio	54.9
Current Liabilities	264,802	Operating Margin	779,625	17.6%	Days to Collect	109.3
Long Term Liabilities	556,155	Other Income	-7,317	-0.2%	Avg Payment Days	6.0
Total Equity	17,203,610	Other Expense	0	0.0%	Depreciation Rate	6.9%
Total Liab. and Equity	18,024,567	Net Profit or Loss	772,308	17.5%	Return on Equity	4.5%

232642 MACOMB REGIONAL DIALYSIS CENTER

16151 NINETEEN MILE ROAD, SUITE 200 12/31/2020 366 Days Settled

CLINTON TOWNSHIP, MI 48038

MACOMB

NATIONAL GOVERNMENT SERVICES

Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	1,577,638	Total Charges	17,941,080		Salary Expense	32.7%
Fixed Assets	444,668	Contract Allowance	12,714,149	70.9%	Fringe Benefits	4.7%
Other Assets	891,637	Operating Revenue	5,226,931	29.1%		
Total Assets	2,913,943	Operating Expense	4,173,876	79.9%	Current Ratio	2.9
Current Liabilities	545,409	Operating Margin	1,053,055	20.1%	Days to Collect	58.4
Long Term Liabilities	774,384	Other Income	94,162	1.8%	Avg Payment Days	24.3
Total Equity	1,594,150	Other Expense	0	0.0%	Depreciation Rate	14.5%
Total Liab. and Equity	2,913,943	Net Profit or Loss	1,147,217	21.9%	Return on Equity	72.0%

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232525 MADISON		SIS CENTER				
25780 COMMERCE	DRIVE	12/31/2020	366 Days Settled	ł		
MADISON HEIGHTS	, MI 48071					
OAKLAND						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	4,490,204	Total Charges	3,083,101		Salary Expense	36.8%
Fixed Assets	340,988	Contract Allowance	0	0.0%	Fringe Benefits	9.7%
Other Assets	553,998	Operating Revenue	3,083,101	100.0%		
Total Assets	5,385,190	Operating Expense	3,182,114	103.2%	Current Ratio	0.8
Current Liabilities	5,385,190	Operating Margin	-99,013	-3.2%	Days to Collect	86.5
Long Term Liabilities	0	Other Income	87,444	2.8%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	17.8%
Total Liab. and Equity	5,385,190	Net Profit or Loss	(11,569)	-0.4%	Return on Equity	0.0%
2850 SOUTH INDUS 100	I RIAL HIGHWA	Y, STE 12/31/2020	366 Days Settled	1		
ANN ARBOR, MI 481	04					
WASHTENAW						
NATIONAL GOVT SE	ERVICES (NEW	YORK),,				
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	12,775,260	Total Charges	6,576,655		Salary Expense	37.2%
Fixed Assets	694,646	Contract Allowance	0	0.0%	Fringe Benefits	12.3%
Other Assets	727,182	Operating Revenue	6,576,655	100.0%		
Total Assets	14,197,088	Operating Expense	6,256,042	95.1%	Current Ratio	0.9
Current Liabilities	14,197,089	Operating Margin	320,613	4.9%	Days to Collect	63.1
Long Term Liabilities	0	Other Income	34,985	0.5%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	4.4%

All Providers

Total Liab. and Equity

12:47 AM

Healthcare Almanac 561-594-7551

355,598

5.4% Return on Equity

14,197,089 Net Profit or Loss

0.0%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232707 MICHIGAN	METROPOLITA					
2361 COOLIDGE HW	٧Y	12/31/2020	366 Days Settled	ł		
BERKLEY, MI 48072						
OAKLAND						
WISCONSIN PHYSIC	CIANS SERVICE					
Balance S	sheet	Income	Statement		Key Performanace	nd.
Current Assets	530,569	Total Charges	4,509,114		Salary Expense	21.5%
Fixed Assets	114,346	Contract Allowance	3,064,996	68.0%	Fringe Benefits	2.9%
Other Assets	0	Operating Revenue	1,444,118	32.0%		
Total Assets	644,915	Operating Expense	1,000,608	69.3%	Current Ratio	5.2
Current Liabilities	101,337	Operating Margin	443,510	30.7%	Days to Collect	59.1
Long Term Liabilities	0	Other Income	34,542	2.4%	Avg Payment Days	37.1
Total Equity	543,578	Other Expense	0	0.0%	Depreciation Rate	25.3%
Total Liab. and Equity	644,915	Net Profit or Loss	478,052	33.1%	Return on Equity	87.9%
232717 MID VALLE	EY PD HOME TR	AINING				
1205 N MICHIGAN A						
	VE	12/31/2020	366 Days Settled	1		
SAGINAW, MI 48602		12/31/2020	366 Days Settled	1		
		12/31/2020	366 Days Settled	1		
SAGINAW, MI 48602		12/31/2020	366 Days Settled	1		
SAGINAW, MI 48602 SAGINAW			366 Days Settled	1	Key Performanace	nd.
SAGINAW, MI 48602 SAGINAW WPS - MICHIGAN	Sheet		·	1	Key Performanace Salary Expense	nd. 20.4%
SAGINAW, MI 48602 SAGINAW WPS - MICHIGAN Balance S	Sheet	Income	Statement	-2.6%	-	
SAGINAW, MI 48602 SAGINAW WPS - MICHIGAN Balance S Current Assets	S heet 334,012	Income Total Charges	Statement 2,454,144		Salary Expense	20.4%
SAGINAW, MI 48602 SAGINAW WPS - MICHIGAN Balance S Current Assets Fixed Assets	S heet 334,012 921,685	Income Total Charges Contract Allowance	Statement 2,454,144 -63,867	-2.6%	Salary Expense	20.4%
SAGINAW, MI 48602 SAGINAW WPS - MICHIGAN Balance S Current Assets Fixed Assets Other Assets	S heet 334,012 921,685 0	Income Total Charges Contract Allowance Operating Revenue	Statement 2,454,144 -63,867 2,518,011	-2.6% 102.6% 81.0%	Salary Expense Fringe Benefits	20.4% 3.2%
SAGINAW, MI 48602 SAGINAW WPS - MICHIGAN Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 334,012 921,685 0 1,255,697	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 2,454,144 -63,867 2,518,011 2,038,836	-2.6% 102.6% 81.0% 19.0%	Salary Expense Fringe Benefits Current Ratio	20.4% 3.2% 3.2
SAGINAW, MI 48602 SAGINAW WPS - MICHIGAN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	Sheet 334,012 921,685 0 1,255,697 104,913	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 2,454,144 -63,867 2,518,011 2,038,836 479,175	-2.6% 102.6% 81.0% 19.0% -2.4%	Salary Expense Fringe Benefits Current Ratio Days to Collect	20.4% 3.2% 3.2 83.5

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232541 MIDLAND	DIALYSIS					
4901 JEFFERSON		12/31/2020	366 Days Settled	ł		
MIDLAND, MI 48640						
MIDLAND						
NATIONAL GOVER	MENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-472,084	Total Charges	5,013,731		Salary Expense	30.6%
Fixed Assets	2,194,378	Contract Allowance	-189,044	-3.8%	Fringe Benefits	6.3%
Other Assets	9,127,103	Operating Revenue	5,202,775	103.8%		
Total Assets	10,849,397	Operating Expense	4,037,797	77.6%	Current Ratio	(0.7)
Current Liabilities	634,579	Operating Margin	1,164,978	22.4%	Days to Collect	66.6
Long Term Liabilities	1,674,915	Other Income	-927	0.0%	Avg Payment Days	6.3
Total Equity	8,539,905	Other Expense	0	0.0%	Depreciation Rate	4.6%
Total Liab. and Equity	10,849,399	Net Profit or Loss	1,164,051	22.4%	Return on Equity	13.6%
232539 MOTOR CI	TY DIALYSIS					
4727 ST ANTOINE ,	SUITE 101	12/31/2020	366 Days Settled	ł		
DETROIT, MI 48201						
WAYNE						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	7,002,870	Total Charges	1,741,765		Salary Expense	31.8%
Fixed Assets	316,664	Contract Allowance	-336,251	-19.3%	Fringe Benefits	4.6%
Other Assets	1,371,309	Operating Revenue	2,078,016	119.3%		
Total Assets	8,690,843	Operating Expense	1,939,434	93.3%	Current Ratio	66.9
Current Liabilities	104,610	Operating Margin	138,582	6.7%	Days to Collect	58.9
Long Term Liabilities	293,319	Other Income	5	0.0%	Avg Payment Days	8.4
Total Equity	8,292,915	Other Expense	0	0.0%	Depreciation Rate	6.6%
Total Liab. and Equity	8,690,844	Net Profit or Loss	138,587	6.7%	Return on Equity	1.7%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232672 MT MORRI	S DIALYSIS								
6141 N SAGINAW	12/31/2020 366 Days Settled								
MOUNT MORRIS, M	48458								
GENESEE									
NATIONAL GOVERN	IMENT SERVICE	ES							
Balance Sheet		Income Statement			Key Performanace Ind.				
Current Assets	-58,955	Total Charges	1,723,804		Salary Expense	28.9%			
Fixed Assets	412,389	Contract Allowance	-49,602	-2.9%	Fringe Benefits	5.1%			
Other Assets	0	Operating Revenue	1,773,406	102.9%					
Total Assets	353,434	Operating Expense	1,790,297	101.0%	Current Ratio	(0.3)			
Current Liabilities	217,450	Operating Margin	-16,891	-1.0%	Days to Collect	131.8			
Long Term Liabilities	301,389	Other Income	47	0.0%	Avg Payment Days	7.5			
Total Equity	-165,404	Other Expense	0	0.0%	Depreciation Rate	9.0%			
Total Liab. and Equity	353,435	Net Profit or Loss	(16,844)	-0.9%	Return on Equity	10.2%			
232675 MT PLEAS	ANT DIALYSIS								
404 SOUTH CRAPO 12/31/2020 366 Days Settled									
404 SOUTH CRAPO		12/31/2020	366 Days Settled	t					
404 SOUTH CRAPO MOUNT PLEASANT,	MI 48858	12/31/2020	366 Days Settled	b					
	MI 48858	12/31/2020	366 Days Settled	t					
MOUNT PLEASANT,			366 Days Settled	ł					
MOUNT PLEASANT, ISABELLA	IMENT SERVICE	ES	366 Days Settled	ł	Key Performanace	Ind.			
MOUNT PLEASANT, ISABELLA NATIONAL GOVERN	IMENT SERVICI S heet	ES		ł	Key Performanace Salary Expense	I nd. 31.6%			
MOUNT PLEASANT, ISABELLA NATIONAL GOVERN Balance S	IMENT SERVICI S heet	ES Income	Statement	-12.0%	-				
MOUNT PLEASANT, ISABELLA NATIONAL GOVERN Balance S Current Assets	IMENT SERVICI S heet 2,758,055	ES Income Total Charges	Statement 3,763,209		Salary Expense	31.6%			
MOUNT PLEASANT, ISABELLA NATIONAL GOVERN Balance S Current Assets Fixed Assets	IMENT SERVICI S heet 2,758,055 1,234,287	ES Income Total Charges Contract Allowance	Statement 3,763,209 -450,173	-12.0%	Salary Expense Fringe Benefits	31.6%			
MOUNT PLEASANT, ISABELLA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	IMENT SERVICI Sheet 2,758,055 1,234,287 5,162,749	ES Income Total Charges Contract Allowance Operating Revenue	Statement 3,763,209 -450,173 4,213,382	-12.0% 112.0% 68.5%	Salary Expense Fringe Benefits	31.6% 5.8%			
MOUNT PLEASANT, ISABELLA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	IMENT SERVICE Sheet 2,758,055 1,234,287 5,162,749 9,155,091	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 3,763,209 -450,173 4,213,382 2,886,413	-12.0% 112.0% 68.5% 31.5%	Salary Expense Fringe Benefits Current Ratio	31.6% 5.8% 17.2			
MOUNT PLEASANT, ISABELLA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	IMENT SERVICE Sheet 2,758,055 1,234,287 5,162,749 9,155,091 160,183	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 3,763,209 -450,173 4,213,382 2,886,413 1,326,969	-12.0% 112.0% 68.5% 31.5% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	31.6% 5.8% 17.2 259.7			

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232528 MUNSON DIALYSIS CENTER 4062 WEST ROYAL DRIVE 6/30/2020 366 Days Settled TRAVERSE CITY, MI 49684 **GRAND TRAVERSE** NATIONAL GOVERNMENT SERVICES **Income Statement Balance Sheet** Key Performanace Ind. 36.7% 18,718,232 Salary Expense **Current Assets** 2,701,327 Total Charges 73.5% Fringe Benefits 12.8% **Fixed Assets** 942,917 Contract Allowance 13,748,744 Other Assets 334,003 Operating Revenue 4,969,488 26.5% 3,978,247 Operating Expense **Total Assets** 5,080,241 102.2% Current Ratio 8.1 335,294 Operating Margin **Current Liabilities** -110,753 -2.2% Days to Collect 152.9 Long Term Liabilities 194,263 Other Income 1.7% Avg Payment Days 84,803 18.5 3,448,690 0 2.6% Total Equity Other Expense 0.0% Depreciation Rate Total Liab. and Equity 3,978,247 Net Profit or Loss (25,950) -0.8% -0.5% Return on Equity

232562 MUSKEGON DIALYSIS

1250 MERCY DRIVE, STE 201

12/31/2020 366 Days Settled

MUSKEGON, MI 49444

MUSKEGON

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	16,169,611	Total Charges	6,909,897		Salary Expense	30.7%
Fixed Assets	3,750,410	Contract Allowance	-181,835	-2.6%	Fringe Benefits	5.1%
Other Assets	5,316,780	Operating Revenue	7,091,732	102.6%		
Total Assets	25,236,801	Operating Expense	6,364,965	89.8%	Current Ratio	28.0
Current Liabilities	578,356	Operating Margin	726,767	10.2%	Days to Collect	80.1
Long Term Liabilities	3,510,261	Other Income	112	0.0%	Avg Payment Days	11.9
Total Equity	21,148,183	Other Expense	0	0.0%	Depreciation Rate	9.5%
Total Liab. and Equity	25,236,800	Net Profit or Loss	726,879	10.2%	Return on Equity	3.4%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232529 NEW CENTER DIALYSIS

7700 SECOND AVE, STE 130

12/31/2020 366 Days Settled

DETROIT, MI 48202

WAYNE

Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-5,522,138	Total Charges	2,859,322		Salary Expense	30.9%
Fixed Assets	768,320	Contract Allowance	-112,064	-3.9%	Fringe Benefits	5.1%
Other Assets	5,985,692	Operating Revenue	2,971,386	103.9%		
Total Assets	1,231,874	Operating Expense	3,260,523	109.7%	Current Ratio	(17.2)
Current Liabilities	321,723	Operating Margin	-289,137	-9.7%	Days to Collect	153.1
Long Term Liabilities	287,827	Other Income	39	0.0%	Avg Payment Days	6.0
Total Equity	622,325	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	1,231,875	Net Profit or Loss	(289,098)	-9.7%	Return on Equity	-46.5%

232607 NEWAYGO COUNTY DIALYSIS

1317 W MAIN

12/31/2020 366 Days Settled

FREMONT, MI 49412

NEWAYGO

BLUE CROSS (GEORGIA)

Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	2,538,098	Total Charges	2,108,823		Salary Expense	34.0%
Fixed Assets	256,458	Contract Allowance	-83,026	-3.9%	Fringe Benefits	6.9%
Other Assets	0	Operating Revenue	2,191,849	103.9%		
Total Assets	2,794,556	Operating Expense	1,972,784	90.0%	Current Ratio	13.4
Current Liabilities	188,963	Operating Margin	219,065	10.0%	Days to Collect	91.3
Long Term Liabilities	238,146	Other Income	-4	0.0%	Avg Payment Days	24.5
Total Equity	2,367,448	Other Expense	0	0.0%	Depreciation Rate	6.2%
Total Liab. and Equity	2,794,557	Net Profit or Loss	219,061	10.0%	Return on Equity	9.3%

All Providers

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232511 NORTH OAKLAND DIALYSIS

450 N TELEGRAPH RD

12/31/2020 366 Days Settled

PONTIAC, MI 48341

OAKLAND

Balance S	Sheet	Income	e Statement		Key Performanace Ind.	
Current Assets	16,211,137	Total Charges	5,357,538		Salary Expense	32.1%
Fixed Assets	1,855,988	Contract Allowance	-142,586	-2.7%	Fringe Benefits	6.1%
Other Assets	5,956,393	Operating Revenue	5,500,124	102.7%		
Total Assets	24,023,518	Operating Expense	4,779,215	86.9%	Current Ratio	27.4
Current Liabilities	592,658	Operating Margin	720,909	13.1%	Days to Collect	86.8
Long Term Liabilities	1,703,489	Other Income	100	0.0%	Avg Payment Days	5.8
Total Equity	21,727,369	Other Expense	0	0.0%	Depreciation Rate	5.8%
Total Liab. and Equity	24,023,516	Net Profit or Loss	721,009	13.1%	Return on Equity	3.3%

232315 NORTHERN MICHIGAN HOSPITAL

820 ARLINGTON AVE

Cost Report not filed.

PETOSKEY, MI 49770

EMMET

NATIONAL GOVERNMENT SERVICES

Balance S	Sheet	Income	Statement			Key Performanace Inc	1.
Current Assets	0	Total Charges		0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance		0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue		0	0.0%		
Total Assets	0	Operating Expense		0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin		0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income		0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense		0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss		0	0.0%	Return on Equity	0.0%

All Providers

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

[
232670 NORTHLA	ND PARK DIAL	YSIS CENTER				
21000 NORTHWEST	ERN HIGHWAY	12/31/2020	366 Days Settled			
SOUTHFIELD, MI 48	075					
OAKLAND						
NATIONAL GOVERN	MENT SERVIC	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	7,277,301	Total Charges	28,076,568		Salary Expense	36.8%
Fixed Assets	3,254,806	Contract Allowance	20,429,414	72.8%	Fringe Benefits	5.9%
Other Assets	2,260,531	Operating Revenue	7,647,154	27.2%		
Total Assets	12,792,638	Operating Expense	6,022,021	78.7%	Current Ratio	4.0
Current Liabilities	1,797,101	Operating Margin	1,625,133	21.3%	Days to Collect	224.1
Long Term Liabilities	3,928,196	Other Income	227,690	3.0%	Avg Payment Days	75.4
Total Equity	7,067,341	Other Expense	0	0.0%	Depreciation Rate	2.3%
Total Liab. and Equity	12,792,638	Net Profit or Loss	1,852,823	24.2%	Return on Equity	26.2%
232612 NORTHWE	ST DETROIT DI	ALYSIS - LAHSER SA	ATELLITE			
25664 LAHSER		12/31/2020	366 Days Settled			
SOUTHFIELD, MI 48	033					
OAKLAND						
NATIONAL GOVERN	MENT SERVIC	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	7,277,301	Total Charges	20,072,836		Salary Expense	38.5%
Fixed Assets	3,254,806	Contract Allowance	14,522,093	72.3%	Fringe Benefits	6.7%
Other Assets	2,260,531	Operating Revenue	5,550,743	27.7%		
Total Assets	12,792,638	Operating Expense	4,952,268	89.2%	Current Ratio	4.0
Current Liabilities	1,797,101	Operating Margin	598,475	10.8%	Days to Collect	308.7
Long Term Liabilities	3,928,196	Other Income	131,141	2.4%	Avg Payment Days	91.7

All Providers

Total Equity

Total Liab. and Equity

12:47 AM

Healthcare Almanac 561-594-7551

0

729,616

0.0% Depreciation Rate

13.1% Return on Equity

7,067,341 Other Expense

12,792,638 Net Profit or Loss

2.6%

10.3%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232544 NORTHWEST DETROIT DIALYSIS CENTER 7800 W OUTER DR 12/31/2020 366 Days Settled **DETROIT, MI 48235** WAYNE NATIONAL GOVERNMENT SERVICES **Income Statement Balance Sheet** Key Performanace Ind. 37.0% **Current Assets** 38,519,290 Salary Expense 7,277,301 Total Charges 76.1% Fringe Benefits 6.2% **Fixed Assets** 3,254,807 Contract Allowance 29,323,812 Other Assets 2,260,531 Operating Revenue 9,195,478 23.9% 12,792,639 Operating Expense **Total Assets** 8,548,251 93.0% Current Ratio 4.0 1,797,101 Operating Margin 647,227 **Current Liabilities** 7.0% Days to Collect 531.1 Long Term Liabilities 3,928,196 Other Income 3.6% Avg Payment Days 331,304 53.1 7,067,342 Other Expense 0 4.0% Total Equity 0.0% Depreciation Rate Total Liab. and Equity 12,792,639 Net Profit or Loss 978,531 10.6% Return on Equity 13.8%

232689 NORTON SHORES DIALYSIS

955 SEMINOLE RD

12/31/2020 366 Days Settled

NORTON SHORES, MI 49441

MUSKEGON

WPS - MICHIGAN

Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	-683,606	Total Charges	1,761,982		Salary Expense	28.6%
Fixed Assets	552,015	Contract Allowance	-57,381	-3.3%	Fringe Benefits	5.6%
Other Assets	6,250	Operating Revenue	1,819,363	103.3%		
Total Assets	-125,341	Operating Expense	1,865,430	102.5%	Current Ratio	(1.6)
Current Liabilities	436,669	Operating Margin	-46,067	-2.5%	Days to Collect	131.9
Long Term Liabilities	209,854	Other Income	68	0.0%	Avg Payment Days	6.3
Total Equity	-771,862	Other Expense	0	0.0%	Depreciation Rate	10.8%
Total Liab. and Equity	-125,339	Net Profit or Loss	(45,999)	-2.5%	Return on Equity	6.0%

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232549 NOVI DIALYSIS

27150 PROVIDENCE PKWY, STE A 12/31/2020 366 Days Settled

NOVI, MI 48374

OAKLAND

Balance S	sheet	Income	ne Statement Key Performanace Ind			nd.
Current Assets	10,084,711	Total Charges	4,353,612		Salary Expense	33.3%
Fixed Assets	1,848,638	Contract Allowance	-133,818	-3.1%	Fringe Benefits	7.0%
Other Assets	1,922,973	Operating Revenue	4,487,430	103.1%		
Total Assets	13,856,322	Operating Expense	3,188,596	71.1%	Current Ratio	73.3
Current Liabilities	137,644	Operating Margin	1,298,834	28.9%	Days to Collect	54.4
Long Term Liabilities	964,345	Other Income	17	0.0%	Avg Payment Days	7.7
Total Equity	12,754,334	Other Expense	0	0.0%	Depreciation Rate	11.7%
Total Liab. and Equity	13,856,323	Net Profit or Loss	1,298,851	28.9%	Return on Equity	10.2%

232726 NOVI HOME TRAINING

27225 PROVIDENCE PARKWAY, STE 300 12/31/2020 366 Days Settled

NOVI, MI 48374

OAKLAND

WPS MI

Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	-1,771,453	Total Charges	188,356		Salary Expense	24.2%
Fixed Assets	1,117,820	Contract Allowance	-562,256	-298.5%	Fringe Benefits	4.6%
Other Assets	0	Operating Revenue	750,612	398.5%		
Total Assets	-653,633	Operating Expense	996,725	132.8%	Current Ratio	(102.8)
Current Liabilities	17,228	Operating Margin	-246,113	-32.8%	Days to Collect	85.7
Long Term Liabilities	707,245	Other Income	0	0.0%	Avg Payment Days	5.6
Total Equity	-1,378,106	Other Expense	0	0.0%	Depreciation Rate	16.1%
Total Liab. and Equity	-653,633	Net Profit or Loss	(246,113)	-32.8%	Return on Equity	17.9%

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232613 OAK PARK						
PARKSWOODS PLA ROAD	ZA, 13481 TEN	MILE 12/31/2020	366 Days Settled	d		
OAK PARK, MI 4823	7					
OAKLAND						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	7,464,961	Total Charges	4,364,528		Salary Expense	29.9%
Fixed Assets	668,928	Contract Allowance	-7,156	-0.2%	Fringe Benefits	6.4%
Other Assets	275,523	Operating Revenue	4,371,684	100.2%		
Total Assets	8,409,412	Operating Expense	3,717,248	85.0%	Current Ratio	17.9
Current Liabilities	417,349	Operating Margin	654,436	15.0%	Days to Collect	92.5
Long Term Liabilities	208,266	Other Income	247	0.0%	Avg Payment Days	8.7
Total Equity	7,783,796	Other Expense	0	0.0%	Depreciation Rate	16.7%
Total Liab. and Equity	8,409,411	Net Profit or Loss	654,683	15.0%	Return on Equity	8.4%
232348 OAKLAWN	I DIALYSIS CEN	TER				
310 E MICHIGAN AV	'ENUE	Cost Repor	t not filed.			
MARSHALL, MI 4906	8					
CALHOUN						
NATIONAL GOVERN	MENT SERVICI	ES				
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232716 OAKLAWN DIALYSIS CENTER OF ALBION

350 B DRIVE NORTH

12/31/2020 366 Days Settled

ALBION, MI 49224

CALHOUN

Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-1,086,276	Total Charges	2,552,784		Salary Expense	30.6%
Fixed Assets	1,144,735	Contract Allowance	0	0.0%	Fringe Benefits	6.3%
Other Assets	5,434,600	Operating Revenue	2,552,784	100.0%		
Total Assets	5,493,059	Operating Expense	2,381,561	93.3%	Current Ratio	(0.2)
Current Liabilities	5,493,059	Operating Margin	171,223	6.7%	Days to Collect	83.7
Long Term Liabilities	0	Other Income	62,840	2.5%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	13.3%
Total Liab. and Equity	5,493,059	Net Profit or Loss	234,063	9.2%	Return on Equity	0.0%

232702 OAKWOOD RENAL SERVICES

18100 OAKWOOD BLVD SUITE 206

12/31/2020 366 Days Settled

DEARBORN, MI 48124

WAYNE

WPS MI

Balance S	heet	Income	e Statement		Key Performanace	nd.
Current Assets	4,655,881	Total Charges	2,741,576		Salary Expense	29.9%
Fixed Assets	983,492	Contract Allowance	-999,452	-36.5%	Fringe Benefits	6.1%
Other Assets	4,180,414	Operating Revenue	3,741,028	136.5%		
Total Assets	9,819,787	Operating Expense	2,443,614	65.3%	Current Ratio	15.2
Current Liabilities	307,301	Operating Margin	1,297,414	34.7%	Days to Collect	66.1
Long Term Liabilities	928,299	Other Income	-324,356	-8.7%	Avg Payment Days	18.6
Total Equity	8,584,187	Other Expense	0	0.0%	Depreciation Rate	17.2%
Total Liab. and Equity	9,819,787	Net Profit or Loss	973,058	26.0%	Return on Equity	11.3%

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232656 UKCHARD	SQUARE DIAL	YSIS				
1900 TELEGRAPH, S	STE 200	12/31/2020	366 Days Settled	b		
BLOOMFIELD HILLS	5, MI 48302					
OAKLAND						
NATIONAL GOVERN	MENT SERVICI	ES				
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-3,859,618	Total Charges	2,103,349		Salary Expense	31.2%
Fixed Assets	1,597,487	Contract Allowance	-222,882	-10.6%	Fringe Benefits	5.1%
Other Assets	0	Operating Revenue	2,326,231	110.6%		
Total Assets	-2,262,131	Operating Expense	2,297,736	98.8%	Current Ratio	(18.8)
Current Liabilities	205,756	Operating Margin	28,495	1.2%	Days to Collect	184.1
Long Term Liabilities	757,101	Other Income	28	0.0%	Avg Payment Days	7.9
Total Equity	-3,224,988	Other Expense	0	0.0%	Depreciation Rate	11.7%
Total Liab. and Equity	-2,262,131	Net Profit or Loss	28,523	1.2%	Return on Equity	-0.9%
232522 OWOSSO	MEMORIAL DIA	LYSIS CENTER				
500 HEALTH PARK I	DRIVE	12/31/2020	366 Days Settled	b		
OWOSSO, MI 48867						
SHIAWASSEE						
SHIAWASSEE BLUE CROSS (TEXA						
	AS)	Income	Statement		Key Performanace I	nd.
BLUE CROSS (TEXA	AS) Sheet	Income Total Charges	Statement 3,835,586		Key Performanace I Salary Expense	nd. 31.2%
BLUE CROSS (TEXA Balance S	AS) Sheet 15,265,064			0.0%	-	
BLUE CROSS (TEXA Balance S Current Assets	AS) Sheet 15,265,064	Total Charges	3,835,586	0.0% 100.0%	Salary Expense	31.2%
BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	AS) Sheet 15,265,064 1,525,082	Total Charges Contract Allowance	3,835,586 0		Salary Expense Fringe Benefits	31.2%
BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	AS) Sheet 15,265,064 1,525,082 3,585,899	Total Charges Contract Allowance Operating Revenue	3,835,586 0 3,835,586	100.0%	Salary Expense Fringe Benefits Current Ratio	31.2% 7.7%
BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	AS) Sheet 15,265,064 1,525,082 3,585,899 20,376,045	Total Charges Contract Allowance Operating Revenue Operating Expense	3,835,586 0 3,835,586 3,236,361	100.0% 84.4% 15.6%	Salary Expense Fringe Benefits Current Ratio	31.2% 7.7% 0.7
BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AS) Sheet 15,265,064 1,525,082 3,585,899 20,376,045 20,376,044	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	3,835,586 0 3,835,586 3,236,361 599,225	100.0% 84.4% 15.6% 2.5%	Salary Expense Fringe Benefits Current Ratio Days to Collect	31.2% 7.7% 0.7 88.5

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232610 PARK PLA	ZA DIALYSIS					
G-1075 N BALLENG	ER HIGHWAY	12/31/2020	366 Days Settled	b		
FLINT, MI 48532						
GENESEE						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	6,122,802	Total Charges	2,974,994		Salary Expense	30.0%
Fixed Assets	830,638	Contract Allowance	-62,631	-2.1%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	3,037,625	102.1%		
Total Assets	6,953,440	Operating Expense	2,450,410	80.7%	Current Ratio	38.5
Current Liabilities	158,956	Operating Margin	587,215	19.3%	Days to Collect	101.3
Long Term Liabilities	212,072	Other Income	222,259	7.3%	Avg Payment Days	8.1
Total Equity	6,582,413	Other Expense	0	0.0%	Depreciation Rate	16.7%
Total Liab. and Equity	6,953,441	Net Profit or Loss	809,474	26.6%	Return on Equity	12.3%
232713 PARTRIDG	E CREEK DIAL	YSIS				
46360 GRATIOT AVE	Ξ	12/31/2020	366 Days Settled	b		
CHESTERFIELD, MI	48051					
MACOMB						
WPS MI						
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	-4,154,852	Total Charges	2,526,786		Salary Expense	28.3%
Fixed Assets	2,127,116	Contract Allowance	-668,910	-26.5%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	3,195,696	126.5%		
Total Assets	-2,027,736	Operating Expense	3,213,994	100.6%	Current Ratio	(11.9)
Current Liabilities	350,612	Operating Margin	-18,298	-0.6%	Days to Collect	99.5
Long Term Liabilities	1,022,093	Other Income	157	0.0%	Avg Payment Days	24.0
Total Equity	-3,400,442	Other Expense	0	0.0%	Depreciation Rate	8.9%
Total Liab. and Equity	-2,027,737	Net Profit or Loss	(18,141)	-0.6%	Return on Equity	0.5%

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232563 PDI-GRAN	D HAVEN					
16964 ROBBINS RD		12/31/2020	366 Days Settled	t		
GRAND HAVEN, MI	49417					
OTTAWA						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	-19,006	Total Charges	1,350,115		Salary Expense	37.4%
Fixed Assets	267,328	Contract Allowance	-3,823	-0.3%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	1,353,938	100.3%		
Total Assets	248,322	Operating Expense	1,333,948	98.5%	Current Ratio	(0.6)
Current Liabilities	34,320	Operating Margin	19,990	1.5%	Days to Collect	68.2
Long Term Liabilities	122,578	Other Income	0	0.0%	Avg Payment Days	5.4
Total Equity	91,424	Other Expense	0	0.0%	Depreciation Rate	21.0%
Total Liab. and Equity	248,322	Net Profit or Loss	19,990	1.5%	Return on Equity	21.9%
232565 PHYSICIAN	NS DIALYSIS - G	RAND RAPIDS				
801 CHERRY STREE	ET SE	12/31/2020	366 Days Settled	t		
GRAND RAPIDS, MI	49506					
KENT						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	3,981,347	Total Charges	5,919,204		Salary Expense	33.7%
Fixed Assets	2,515,198	Contract Allowance	-298,555	-5.0%	Fringe Benefits	7.2%
Other Assets	8,250,376	Operating Revenue	6,217,759	105.0%		
Total Assets	14,746,921	Operating Expense	6,517,465	104.8%	Current Ratio	10.2
Current Liabilities	390,028	Operating Margin	-299,706	-4.8%	Days to Collect	139.5
Long Term Liabilities	1,380,309	Other Income	-8,005	-0.1%	Avg Payment Days	7.2
Total Equity	12,976,585	Other Expense	0	0.0%	Depreciation Rate	8.5%
Total Liab. and Equity	14,746,922	Net Profit or Loss	(307,711)	-4.9%	Return on Equity	-2.4%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232588 PHYSICIAN	NS DIALYSIS - G	RAND RAPIDS EAST	Г			
1230 ELKHART STR	EET NE	12/31/2020	366 Days Settled	Ł		
GRAND RAPIDS, MI	49503					
KENT						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	23,734,652	Total Charges	5,675,491		Salary Expense	33.5%
Fixed Assets	1,556,483	Contract Allowance	-203,851	-3.6%	Fringe Benefits	6.6%
Other Assets	0	Operating Revenue	5,879,342	103.6%		
Total Assets	25,291,135	Operating Expense	4,833,207	82.2%	Current Ratio	23.2
Current Liabilities	1,021,622	Operating Margin	1,046,135	17.8%	Days to Collect	77.6
Long Term Liabilities	632,016	Other Income	108	0.0%	Avg Payment Days	5.4
Total Equity	23,637,498	Other Expense	0	0.0%	Depreciation Rate	12.2%
Total Liab. and Equity	25,291,136	Net Profit or Loss	1,046,243	17.8%	Return on Equity	4.4%
232570 PHYSICIAN						
	0 DIAL 1 010 - 1	IIGHLAND PARK				
64 VICTOR			366 Days Settled	Ł		
64 VICTOR HIGHLAND PARK, M			366 Days Settled	b		
			366 Days Settled	Ł		
HIGHLAND PARK, M	II 48203	12/31/2020	366 Days Settled	ł		
HIGHLAND PARK, M WAYNE	II 48203 IMENT SERVICI	12/31/2020 ES	366 Days Settled	ł	Key Performanace	Ind.
HIGHLAND PARK, M WAYNE NATIONAL GOVERN	II 48203 IMENT SERVICI S heet	12/31/2020 ES		ł	Key Performanace Salary Expense	I nd. 32.1%
HIGHLAND PARK, M WAYNE NATIONAL GOVERN Balance S	II 48203 IMENT SERVICI S heet	12/31/2020 ES Income	Statement	-4.2%	-	
HIGHLAND PARK, M WAYNE NATIONAL GOVERN Balance S Current Assets	II 48203 IMENT SERVICI S heet -9,202,376	12/31/2020 ES Income Total Charges	Statement 2,538,895		Salary Expense	32.1%
HIGHLAND PARK, M WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets	II 48203 IMENT SERVICI Sheet -9,202,376 1,945,887	12/31/2020 ES Income Total Charges Contract Allowance	Statement 2,538,895 -106,700	-4.2%	Salary Expense Fringe Benefits	32.1%
HIGHLAND PARK, M WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	II 48203 IMENT SERVICI Sheet -9,202,376 1,945,887 5,833,524	12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue	Statement 2,538,895 -106,700 2,645,595	-4.2% 104.2% 110.6%	Salary Expense Fringe Benefits	32.1% 5.5%
HIGHLAND PARK, M WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	II 48203 IMENT SERVICI Sheet -9,202,376 1,945,887 5,833,524 -1,422,965	12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 2,538,895 -106,700 2,645,595 2,926,747	-4.2% 104.2% 110.6% -10.6%	Salary Expense Fringe Benefits Current Ratio	32.1% 5.5% (25.3)
HIGHLAND PARK, M WAYNE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	II 48203 IMENT SERVICE Sheet -9,202,376 1,945,887 5,833,524 -1,422,965 364,215	12/31/2020 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 2,538,895 -106,700 2,645,595 2,926,747 -281,152	-4.2% 104.2% 110.6% -10.6% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	32.1% 5.5% (25.3) 85.7

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

]
232347 PORTAGE	HEALTH DIALY	SIS CENTER				
500 CAMPUS DRIVE		Cost Report not	filed.			
HANCOCK, MI 49930)					
HOUGHTON						
Balance S	iheet	Income State	ement		Key Performanace Ind	•
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
232743 PREMIER I	DIALYSIS SERV	IICE LAPEER LLC				
1245 N MAIN ST		Cost Report not	filed.			
LAPEER, MI 48446						
LAPEER						
Balance S	iheet	Income State	ement		Key Performanace Ind	
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232566 RAI-CLYDE	E PARK-WYOMI	NG				
4893 CLYDE PARK S	SOUTHWEST	12/31/2020	366 Days Settled	ł		
WYOMING, MI 49509	Э					
KENT						
BLUE CROSS (GEO	RGIA)					
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	15,193,042	Total Charges	9,443,922		Salary Expense	35.3%
Fixed Assets	233,611	Contract Allowance	0	0.0%	Fringe Benefits	10.5%
Other Assets	896,006	Operating Revenue	9,443,922	100.0%		
Total Assets	16,322,659	Operating Expense	6,869,804	72.7%	Current Ratio	(0.9)
Current Liabilities	-16,322,659	Operating Margin	2,574,118	27.3%	Days to Collect	73.6
Long Term Liabilities	0	Other Income	141,015	1.5%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	29.4%
Total Liab. and Equity	-16,322,659	Net Profit or Loss	2,715,133	28.8%	Return on Equity	0.0%
232640 RAI-HASTI	NGS AVENUE-H	IOLLAND				
649 HASTINGS AVE	NUE, SUITE B	12/31/2020	366 Days Settled	ł		
HOLLAND, MI 49423						
ALLEGAN						
BLUE CROSS (GEO	RGIA)					
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	8,349,258	Total Charges	5,100,745		Salary Expense	33.5%
Fixed Assets	234,474	Contract Allowance	0	0.0%	Fringe Benefits	8.4%
Other Assets	858,718	Operating Revenue	5,100,745	100.0%		
Total Assets	9,442,450	Operating Expense	3,371,536	66.1%	Current Ratio	(0.9)
Current Liabilities	-9,442,451	Operating Margin	1,729,209	33.9%	Days to Collect	51.7
Long Term Liabilities	0	Other Income	57,834	1.1%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	17.1%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232599 RAI-ROCK	FORD PARK-RC	OCKFORD				
311 ROCKFORD PA	RK DRIVE, NE	12/31/2020	366 Days Settled	d		
ROCKFORD, MI 493	41					
KENT						
BLUE CROSS (GEO	RGIA)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	6,343,010	Total Charges	5,069,324		Salary Expense	33.1%
Fixed Assets	566,797	Contract Allowance	0	0.0%	Fringe Benefits	7.5%
Other Assets	377,950	Operating Revenue	5,069,324	100.0%		
Total Assets	7,287,757	Operating Expense	2,669,096	52.7%	Current Ratio	(0.9)
Current Liabilities	-7,287,757	Operating Margin	2,400,228	47.3%	Days to Collect	51.2
Long Term Liabilities	0	Other Income	74,051	1.5%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	19.2%
Total Liab. and Equity	-7,287,757	Net Profit or Loss	2,474,279	48.8%	Return on Equity	0.0%
232564 RAI-ROYAL 2 ROYAL PARK DRIV			366 Days Settled	d		
ZEELAND, MI 49464						
OTTAWA						
WPS - MICHIGAN						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	11,834,527	Total Charges	3,208,891		Salary Expense	38.0%
Fixed Assets	166,502	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	952,088	Operating Revenue	3,208,891	100.0%		
Total Assets	12,953,117	Operating Expense	2,017,296	62.9%	Current Ratio	0.9
Current Liabilities	12,953,118	Operating Margin	1,191,595	37.1%	Days to Collect	100.9
Long Term Liabilities	0	Other Income	40,189	1.3%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	24.5%
Total Liab. and Equity	12,953,118	Net Profit or Loss	1,231,784	38.4%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232587 RAI-WEST N	ORTON-MUSI	KEGON				
1080 W NORTON AVE		12/31/2020	366 Days Settled	ł		
MUSKEGON, MI 49441						
MUSKEGON						
NATIONAL GOVERNM	IENT SERVICI	ES				
Balance She	eet	Income	Statement		Key Performanace	Ind.
Current Assets	5,165,476	Total Charges	2,392,899		Salary Expense	30.7%
Fixed Assets	218,212	Contract Allowance	0	0.0%	Fringe Benefits	8.4%
Other Assets	-2,286,308	Operating Revenue	2,392,899	100.0%		
Total Assets	3,097,380	Operating Expense	2,896,896	121.1%	Current Ratio	1.7
Current Liabilities	3,097,380	Operating Margin	-503,997	-21.1%	Days to Collect	100.1
Long Term Liabilities	0	Other Income	45,038	1.9%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	24.4%
Total Liab. and Equity	3,097,380	Net Profit or Loss	(458,959)	-19.2%	Return on Equity	0.0%
232559 RCG ALLEG	AN					
730 AIRWAY DRIVE		12/31/2020	366 Days Settled	t		
ALLEGAN, MI 49010						
ALLEGAN						
BLUE CROSS (TENNE	SSEE)					
Balance She	eet	Income	Statement		Key Performanace	Ind.
Current Assets	4,967,030	Total Charges	2,586,855		Salary Expense	36.1%
Fixed Assets	116,060	Contract Allowance	0	0.0%	Fringe Benefits	9.7%
	000 050	On enertine Devenue	2 500 055	400.00/		

All Providers

Other Assets

Total Assets

Total Equity

Current Liabilities

Long Term Liabilities

Total Liab. and Equity

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Healthcare Almanac 561-594-7551

2,586,855

2,089,240

497,615

42,577

540,192

0

100.0%

80.8% Current Ratio

19.2% Days to Collect

1.6% Avg Payment Days

0.0% Depreciation Rate

20.9% Return on Equity

283,059 Operating Revenue

Operating Margin

5,366,149 Operating Expense

0 Other Income

5,366,148 Net Profit or Loss

0 Other Expense

5,366,148

0.9

92.9

0.0

10.8%

0.0%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232547 RCG BATT	LE CREEK					
2845 CAPITAL AVEN	NUE SW, SUITE	104 12/31/2020	366 Days Settled	ł		
BATTLE CREEK, MI	49015					
CALHOUN						
BLUE CROSS (TEN	NESSEE)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	6,406,205	Total Charges	3,216,456		Salary Expense	34.5%
Fixed Assets	516,592	Contract Allowance	0	0.0%	Fringe Benefits	8.1%
Other Assets	884,726	Operating Revenue	3,216,456	100.0%		
Total Assets	7,807,523	Operating Expense	3,005,212	93.4%	Current Ratio	(0.8)
Current Liabilities	-7,807,521	Operating Margin	211,244	6.6%	Days to Collect	77.5
Long Term Liabilities	0	Other Income	45,503	1.4%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	-7,807,521	Net Profit or Loss	256,747	8.0%	Return on Equity	0.0%
232623 RCG BATT	LE CREEK NOR	RTH				
233 EAST ROOSEVE	ELT AVENUE E	12/31/2020	366 Days Settled	ł		
			,			
BATTLE CREEK, MI	49037					
CALHOUN						
BLUE CROSS (TEN						
Balance S			Statement		Key Performanace	
Current Assets	3,490,922	Total Charges	2,908,012		Salary Expense	37.8%
Fixed Assets	637,913	Contract Allowance	0	0.0%	Fringe Benefits	10.2%
Other Assets	402,078	Operating Revenue	2,908,012	100.0%		
Total Assets	4,530,913	Operating Expense	2,583,969	88.9%	Current Ratio	0.8
Current Liabilities	4,530,914	Operating Margin	324,043	11.1%	Days to Collect	96.8
Long Term Liabilities	0	Other Income	43,867	1.5%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	9.1%
Total Liab. and Equity	4,530,914	Net Profit or Loss	367,910	12.7%	Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232625 RCG CHAR	RLOTTE					
111 LANSING STREI	ET, SUITE 120	12/31/2020	366 Days Settled	b		
CHARLOTTE, MI 488	313					
EATON						
BLUE CROSS (TEN	NESSEE)					
Balance S	sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	2,404,222	Total Charges	2,178,774		Salary Expense	38.3%
Fixed Assets	363,682	Contract Allowance	0	0.0%	Fringe Benefits	7.5%
Other Assets	394,244	Operating Revenue	2,178,774	100.0%		
Total Assets	3,162,148	Operating Expense	1,574,997	72.3%	Current Ratio	0.8
Current Liabilities	3,162,146	Operating Margin	603,777	27.7%	Days to Collect	67.2
Long Term Liabilities	0	Other Income	58,466	2.7%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	11.1%
Total Liab. and Equity	3,162,146	Net Profit or Loss	662,243	30.4%	Return on Equity	0.0%
232508 RCG COLD	WATER					
360 E CHICAGO ST,	STE 112	12/31/2020	366 Days Settled	b		
COLDWATER, MI 49	036					
BRANCH						
BLUE CROSS (TEN	NESSEE)					
Balance S	sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	4,896,872	Total Charges	2,472,709		Salary Expense	35.0%
Fixed Assets	295,111	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	234,652	Operating Revenue	2,472,709	100.0%		
Total Assets	5,426,635	Operating Expense	1,905,348	77.1%	Current Ratio	0.9
Current Liabilities	5,426,635	Operating Margin	567,361	22.9%	Days to Collect	98.2
Long Term Liabilities	0	Other Income	36,168	1.5%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	9.0%
Total Liab. and Equity	5,426,635	Net Profit or Loss	603,529	24.4%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232548 RCG EAST						
2601 COOLIDGE RC	AD, STE A	12/31/2020	366 Days Settlec	ł		
EAST LANSING, MI	48823					
INGHAM						
NATIONAL GOVERN	IMENT SERVICI	ES				
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	6,379,593	Total Charges	15,077,757		Salary Expense	32.5%
Fixed Assets	312,870	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	34,673,209	Operating Revenue	15,077,757	100.0%		
Total Assets	41,365,672	Operating Expense	7,824,555	51.9%	Current Ratio	(0.2)
Current Liabilities	-41,365,671	Operating Margin	7,253,202	48.1%	Days to Collect	61.7
Long Term Liabilities	1,131,500	Other Income	176,544	1.2%	Avg Payment Days	0.0
Total Equity	-4,105,875	Other Expense	0	0.0%	Depreciation Rate	31.1%
Total Liab. and Equity	-44,340,046	Net Profit or Loss	7,429,746	49.3%	Return on Equity	-181.0%
232561 RCG KALA	MAZOO					
521 E MICHIGAN AV	ENUE	12/31/2020	366 Days Settled	ł		
KALAMAZOO, MI 49	007					
KALAMAZOO						
BLUE CROSS (TEN	NESSEE)					
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	3,686,302	Total Charges	3,722,444		Salary Expense	34.5%
Fixed Assets	419,188	Contract Allowance	0	0.0%	Fringe Benefits	8.5%
Other Assets	669,923	Operating Revenue	3,722,444	100.0%		
Total Assets	4,775,413	Operating Expense	3,097,904	83.2%	Current Ratio	0.8
						0.0
Current Liabilities	4,775,414	Operating Margin	624,540	16.8%	Days to Collect	63.8
Current Liabilities Long Term Liabilities		Operating Margin Other Income	624,540 70,291		Days to Collect Avg Payment Days	
	4,775,414	5 5		1.9%	-	63.8

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

527 E MICHIGAN AV	ENUE	12/31/2020	366 Days Settled	ł		
KALAMAZOO, MI 490	007					
KALAMAZOO						
BLUE CROSS (TENN	NESSEE)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	8,089,473	Total Charges	1,349,134		Salary Expense	27.0%
Fixed Assets	52,091	Contract Allowance	0	0.0%	Fringe Benefits	5.5%
Other Assets	600,398	Operating Revenue	1,349,134	100.0%		
Total Assets	8,741,962	Operating Expense	1,510,895	112.0%	Current Ratio	0.9
Current Liabilities	8,741,962	- Operating Margin	-161,761	-12.0%	Days to Collect	73.5
Long Term Liabilities	0	Other Income	9,428	0.7%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	48.8%
-		-				
Total Liab. and Equity 232618 RCG LANS		Net Profit or Loss	(152,333)	-11.3%	Return on Equity	0.0%
232618 RCG LANS 3960 PATIENT CARE LANSING, MI 48911	ING		(152,333) 366 Days Settled		Return on Equity	0.0%
232618 RCG LANS 3960 PATIENT CARE LANSING, MI 48911 INGHAM	ING E DRIVE, STE 11		<u>_</u>		Return on Equity	0.0%
232618 RCG LANS 3960 PATIENT CARE LANSING, MI 48911	ING E DRIVE, STE 11 NESSEE)	-	<u>_</u>		Return on Equity	
232618 RCG LANS 3960 PATIENT CARE LANSING, MI 48911 INGHAM BLUE CROSS (TENN	ING E DRIVE, STE 11 NESSEE) heet	-	366 Days Settled			
232618 RCG LANS 3960 PATIENT CARE LANSING, MI 48911 INGHAM BLUE CROSS (TENN Balance S	ING E DRIVE, STE 11 NESSEE) heet	- 2 12/31/2020 Income	366 Days Settled		Key Performanace I	nd.
232618 RCG LANS 3960 PATIENT CARE LANSING, MI 48911 INGHAM BLUE CROSS (TENN Balance S Current Assets	ING E DRIVE, STE 11 NESSEE) heet 744,066	2 12/31/2020 Income Total Charges	366 Days Settled Statement 3,987,211	3	Key Performanace I Salary Expense	nd. 36.7%
232618 RCG LANS 3960 PATIENT CARE LANSING, MI 48911 INGHAM BLUE CROSS (TENN Balance S Current Assets Fixed Assets	ING E DRIVE, STE 11 NESSEE) heet 744,066 497,501	2 12/31/2020 Income Total Charges Contract Allowance	366 Days Settled Statement 3,987,211 0	0.0% 100.0%	Key Performanace I Salary Expense	nd. 36.7%
232618 RCG LANS 3960 PATIENT CARE LANSING, MI 48911 INGHAM BLUE CROSS (TENN Balance S Current Assets Fixed Assets Other Assets	ING E DRIVE, STE 11 NESSEE) heet 744,066 497,501 1,381,031	2 12/31/2020 Income Total Charges Contract Allowance Operating Revenue	366 Days Settled Statement 3,987,211 0 3,987,211	0.0% 100.0% 77.1%	Key Performanace I Salary Expense Fringe Benefits	nd. 36.7% 8.7%
232618 RCG LANS 3960 PATIENT CARE LANSING, MI 48911 INGHAM BLUE CROSS (TENN Balance S Current Assets Fixed Assets Other Assets Total Assets	ING E DRIVE, STE 11 NESSEE) heet 744,066 497,501 1,381,031 2,622,598	2 12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense	366 Days Settled Statement 3,987,211 0 3,987,211 3,073,928	0.0% 100.0% 77.1% 22.9%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 36.7% 8.7% 0.3
232618 RCG LANS 3960 PATIENT CARE LANSING, MI 48911 INGHAM BLUE CROSS (TENN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	ING E DRIVE, STE 11 NESSEE) heet 744,066 497,501 1,381,031 2,622,598 2,622,600	2 12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	366 Days Settled Statement 3,987,211 0 3,987,211 3,073,928 913,283	0.0% 100.0% 77.1% 22.9% 3.2%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 36.7% 8.7% 0.3 116.0

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232560 RCG OSH1	ΓΕΜΟ					
6739 SEECO DRIVE		12/31/2020	366 Days Settled	b		
KALAMAZOO, MI 49	009					
KALAMAZOO						
BLUE CROSS (TEN	NESSEE)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	15,977,120	Total Charges	5,191,509		Salary Expense	39.0%
Fixed Assets	1,266,349	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	733,403	Operating Revenue	5,191,509	100.0%		
Total Assets	17,976,872	Operating Expense	3,715,802	71.6%	Current Ratio	0.9
Current Liabilities	17,976,873	Operating Margin	1,475,707	28.4%	Days to Collect	82.2
Long Term Liabilities	0	Other Income	81,307	1.6%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	10.6%
Total Liab. and Equity	17,976,873	Net Profit or Loss	1,557,014	30.0%	Return on Equity	0.0%
232621 RCG SOUT	TH HAVEN					
199 VETERANS BLV	/D	12/31/2020	366 Days Settled	4		
SOUTH HAVEN, MI			eee Baye Coulor	1		
	49090		ooo Dayo Como			
VAN BUREN	49090			4		
VAN BUREN BLUE CROSS (TEN						
	NESSEE)	Income	Statement		Key Performanace	Ind.
BLUE CROSS (TEN	NESSEE) Sheet	Income Total Charges			Key Performanace Salary Expense	I nd. 40.0%
BLUE CROSS (TEN Balance S	NESSEE) Sheet	Total Charges	Statement	0.0%	-	
BLUE CROSS (TEN Balance S Current Assets	NESSEE) Sheet 1,186,680	Total Charges	e Statement 1,878,244		Salary Expense	40.0%
BLUE CROSS (TEN Balance S Current Assets Fixed Assets	NESSEE) Sheet 1,186,680 218,163	Total Charges Contract Allowance Operating Revenue	e Statement 1,878,244 0	0.0%	Salary Expense Fringe Benefits	40.0%
BLUE CROSS (TEN Balance S Current Assets Fixed Assets Other Assets	NESSEE) Sheet 1,186,680 218,163 485,269	Total Charges Contract Allowance Operating Revenue	e Statement 1,878,244 0 1,878,244	0.0% 100.0% 80.3%	Salary Expense Fringe Benefits	40.0% 7.2%
BLUE CROSS (TEN Balance S Current Assets Fixed Assets Other Assets Total Assets	NESSEE) Sheet 1,186,680 218,163 485,269 1,890,112	Total Charges Contract Allowance Operating Revenue Operating Expense	e Statement 1,878,244 0 1,878,244 1,507,676	0.0% 100.0% 80.3% 19.7%	Salary Expense Fringe Benefits Current Ratio	40.0% 7.2% 0.6
BLUE CROSS (TEN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	NESSEE) Sheet 1,186,680 218,163 485,269 1,890,112 1,890,110	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	e Statement 1,878,244 0 1,878,244 1,507,676 370,568	0.0% 100.0% 80.3% 19.7% 2.3%	Salary Expense Fringe Benefits Current Ratio Days to Collect	40.0% 7.2% 0.6 54.4

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232606 RCG THRE	E RIVERS					
601 S HEALTH PAR	KWAY	12/31/2020	366 Days Settled	b		
THREE RIVERS, MI	49093					
SAINT JOSEPH						
BLUE CROSS (TEN	NESSEE)					
Balance Sheet		Income Statement			Key Performanace	Ind.
Current Assets	4,743,977	Total Charges	2,687,226		Salary Expense	36.7%
Fixed Assets	529,959	Contract Allowance	0	0.0%	Fringe Benefits	9.0%
Other Assets	309,232	Operating Revenue	2,687,226	100.0%		
Total Assets	5,583,168	Operating Expense	2,293,655	85.4%	Current Ratio	0.8
Current Liabilities	5,583,168	Operating Margin	393,571	14.6%	Days to Collect	70.0
Long Term Liabilities	0	Other Income	45,621	1.7%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	5,583,168	Net Profit or Loss	439,192	16.3%	Return on Equity	0.0%
232543 REDFORD	DIALYSIS					
22711 GRAND RIVE	R	12/31/2020	366 Days Settled	b		
DETROIT, MI 48219						
WAYNE						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-3,315,714	Total Charges	2,229,841		Salary Expense	29.8%
Fixed Assets	1,505,074	Contract Allowance	-338,930	-15.2%	Fringe Benefits	6.6%
Other Assets	6,627,555	Operating Revenue	2,568,771	115.2%		
Total Assets	4,816,915	Operating Expense	2,774,154	108.0%	Current Ratio	(17.0)
Current Liabilities	195,382	Operating Margin	-205,383	-8.0%	Days to Collect	104.6
Long Term Liabilities	626,261	Other Income	49	0.0%	Avg Payment Days	3.7
Total Equity	3,995,271	Other Expense	0	0.0%	Depreciation Rate	9.2%
Total Liab. and Equity	4,816,914	Net Profit or Loss	(205,334)	-8.0%	Return on Equity	-5.1%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232704 RIVERBEN	ID DIALYSIS					
415 S TELEGRAPH	RD	12/31/2020	366 Days Settled	ł		
MONROE, MI 48161						
MONROE						
WPS - MICHIGAN						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-2,202,910	Total Charges	768,397		Salary Expense	36.0%
Fixed Assets	1,143,267	Contract Allowance	-1,335,881	-173.9%	Fringe Benefits	4.8%
Other Assets	0	Operating Revenue	2,104,278	273.9%		
Total Assets	-1,059,643	Operating Expense	1,942,902	92.3%	Current Ratio	(4.2)
Current Liabilities	523,026	Operating Margin	161,376	7.7%	Days to Collect	43.1
Long Term Liabilities	538,393	Other Income	55	0.0%	Avg Payment Days	16.1
Total Equity	-2,121,062	Other Expense	0	0.0%	Depreciation Rate	10.3%
Total Liab. and Equity	-1,059,643	Net Profit or Loss	161,431	7.7%	Return on Equity	-7.6%
232686 RIVERVIEW	W DIALYSIS					
18236 FORT ST		12/31/2020	366 Days Settled	ł		
RIVERVIEW, MI 481	93					
WAYNE						
WPS - MICHIGAN						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	4,902,846	Total Charges	1,562,917		Salary Expense	27.8%
Fixed Assets	1,093,391	Contract Allowance	-2,982,475	-190.8%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	4,545,392	290.8%		
			3,232,714	71.1%	Current Ratio	
Total Assets	5,996,237	Operating Expense	0,202,714		ourion nado	10.0
	5,996,237	Operating Expense Operating Margin	1,312,678	28.9%		10.0 87.3
Total Assets				28.9%		
Total Assets Current Liabilities	489,665	Operating Margin	1,312,678	28.9% -6.5%	Days to Collect	87.3

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232665 RIVERWOO	D DIALYSIS					
24467 W 10 MILE RO	AD	12/31/2020	366 Days Settled	ł		
SOUTHFIELD, MI 480)33					
OAKLAND						
NATIONAL GOVERNI	MENT SERVICE	ES				
Balance Sł	heet	Income Statement			Key Performanace	Ind.
Current Assets	-264,857	Total Charges	2,908,352		Salary Expense	32.7%
Fixed Assets	661,728	Contract Allowance	-83,479	-2.9%	Fringe Benefits	7.5%
Other Assets	0	Operating Revenue	2,991,831	102.9%		
- Total Assets	396,871	Operating Expense	2,396,658	80.1%	Current Ratio	(0.7)
- Current Liabilities	382,353	Operating Margin	595,173	19.9%	Days to Collect	70.7
Long Term Liabilities	592,758	Other Income	120	0.0%	Avg Payment Days	4.5
Total Equity	-578,241	Other Expense	0	0.0%	Depreciation Rate	6.3%
– Total Liab. and Equity	396,870	Net Profit or Loss	595,293	19.9%	Return on Equity	-102.9%
232628 ROCHESTE		/SIS				
1886 AUBURN ROAD), SUITE 100	12/31/2020	366 Days Settled	Ł		
ROCHESTER HILLS,	MI 48309					
OAKLAND	101 40303					
	MENT SERVICE	-s				
Balance Sh			Statement		Key Performanace	Ind.
Current Assets	814,288	Total Charges	3,783,778		Salary Expense	35.4%
Fixed Assets	921,463	Contract Allowance	-64,344	-1.7%	Fringe Benefits	5 00/
						5.9%
Other Assets	20,065	Operating Revenue	3,848,122	101.7%		5.9%
Other Assets Total Assets	20,065	Operating Revenue Operating Expense	3,848,122 3,067,316		Current Ratio	9.4
-				79.7%	Current Ratio Days to Collect	
- Total Assets	1,755,816	Operating Expense	3,067,316	79.7% 20.3%		9.4
Total Assets Current Liabilities	1,755,816 86,604	Operating Expense Operating Margin	3,067,316	79.7% 20.3% -7.8%	Days to Collect	9.4 65.1

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

31470 ECORSE ROA	٩D	12/31/2020	366 Days Settled	1		
ROMULUS, MI 48174	4					
WAYNE						
BLUE CROSS (GEO	RGIA)					
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	2,429,572	Total Charges	2,956,410		Salary Expense	28.5%
Fixed Assets	1,306,565	Contract Allowance	-92,064	-3.1%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	3,048,474	103.1%		
Total Assets	3,736,137	Operating Expense	3,033,415	99.5%	Current Ratio	5.9
Current Liabilities	414,489	Operating Margin	15,059	0.5%	Days to Collect	127.6
Long Term Liabilities	1,346,470	Other Income	48	0.0%	Avg Payment Days	5.5
Total Equity	1,975,177	Other Expense	0	0.0%	Depreciation Rate	11.8%
Total Liab. and Equity	3,736,136	Net Profit or Loss	15,107	0.5%	Return on Equity	0.8%
232705 ROSCOMN	ION DIALYSIS					
10450 N ROSCOMM	ON RD	12/31/2020	366 Days Settlec	ł		
10450 N ROSCOMM ROSCOMMON, MI 44		12/31/2020	366 Days Settlec	1		
		12/31/2020	366 Days Settlec	1		
ROSCOMMON, MI 4	8653		366 Days Settlec	1	Key Performanace I	nd.
ROSCOMMON, MI 44 ROSCOMMON	8653 Sheet			1	Key Performanace I Salary Expense	nd. 30.8%
ROSCOMMON, MI 44 ROSCOMMON Balance S	8653 Sheet -2,435,514	Income	Statement	-1.2%	-	
ROSCOMMON, MI 44 ROSCOMMON Balance S Current Assets	8653 Sheet -2,435,514	Income Total Charges	Statement 1,465,377		Salary Expense	30.8%
ROSCOMMON, MI 44 ROSCOMMON Balance S Current Assets Fixed Assets	8653 Sheet -2,435,514 1,232,095	Income Total Charges Contract Allowance	Statement 1,465,377 -17,882	-1.2% 101.2%	Salary Expense	30.8%
ROSCOMMON, MI 44 ROSCOMMON Balance S Current Assets Fixed Assets Other Assets	8653 Sheet -2,435,514 1,232,095 0	Income Total Charges Contract Allowance Operating Revenue	Statement 1,465,377 -17,882 1,483,259	-1.2% 101.2% 105.0%	Salary Expense Fringe Benefits	30.8% 5.2%
ROSCOMMON, MI 44 ROSCOMMON Balance S Current Assets Fixed Assets Other Assets Total Assets	8653 Sheet -2,435,514 1,232,095 0 -1,203,419	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 1,465,377 -17,882 1,483,259 1,557,204	-1.2% 101.2% 105.0% -5.0%	Salary Expense Fringe Benefits Current Ratio	30.8% 5.2% (58.6)
ROSCOMMON, MI 44 ROSCOMMON Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	8653 Sheet -2,435,514 1,232,095 0 -1,203,419 41,572	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 1,465,377 -17,882 1,483,259 1,557,204 -73,945	-1.2% 101.2% 105.0% -5.0% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	30.8% 5.2% (58.6) 76.4

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet Income Statement Key Performanace Ind. Current Assets 1,591,922 Total Charges 2,254,772 Salary Expense 30.39 Fixed Assets 3,578,572 Contract Allowance -18,407 -0.8% Fringe Benefits 5.57 Other Assets Operating Revenue 2,273,179 100.8% Fringe Benefits 5.57 Other Assets Operating Expense 2,348,953 103.3% Current Ratio 7.7 Current Liabilities 1.967,689 Other Income 23,388 1.0% Avg Payment Days 8.8 Total Equity 2.996,348 Other Expense	232736 ROSEVILL	E COMMONS D	IALYSIS				
MACOMB Balance Sheet Income Statement Key Performanace Ind. Current Assets 1,591,922 Total Charges 2,254,772 Salary Expense 30.39 Fixed Assets 3,578,572 Contract Allowance -18,407 -0.08 Fringe Benefits 5.59 Other Assets	18001 E 10 MILE RD		12/31/2020	366 Days Settled	b		
Balance Sheet Income Statement Key Performanace Ind. Current Assets 1,591,922 Total Charges 2,254,772 Salary Expense 30.39 Fixed Assets 3,578,572 Contract Allowance -18,407 -0.8% Fringe Benefits 5.57 Other Assets Operating Revenue 2,273,179 100.8% Fringe Benefits 5.57 Other Assets Operating Expense 2,348,953 103.3% Current Ratio 7.7 Current Liabilities 1.967,689 Other Income 23,388 1.0% Avg Payment Days 8.8 Total Equity 2.996,348 Other Expense	ROSEVILLE, MI 4806	66					
Balance Sheet Income Statement Key Performanace Ind. Current Assets 1,591,922 Total Charges 2,254,772 Salary Expense 30.39 Fixed Assets 3,578,572 Contract Allowance -18,407 -0.8% Fringe Benefits 5.59 Other Assets 0 Operating Revenue 2,273,179 100.8% Total Assets 5,170,494 Operating Expense 2,348,953 103.3% Current Ratio 7.7 Current Liabilities 206,459 Operating Margin -75.774 -3.3% Days to Collect 0.0 Long Term Liabilities 1,967,689 Other Income 23,388 1.0% Avg Payment Days 8.8 Total Equity 2,996,348 Other Expense 0 0.0% Depreciation Rate 9.2% Za2602 RRC DAVISON 12/31/2020 366 Days Settled 0.4% Total Liab. and Equity 5.170,496 Net Profit or Loss (52,386) -2.3% Return on Equity -1.7% Z32602 RRC DAVISON 12/31/2020 366 Days Settled DAVISON, MI 48423 GENESE Sa	MACOMB						
Current Assets 1,591,922 Total Charges 2,254,772 Salary Expense 30.39 Fixed Assets 3,578,572 Contract Allowance -18,407 -0.8% Fringe Benefits 5.59 Other Assets 0 Operating Revenue 2,273,179 100.8% 7.7 Total Assets 5,170,494 Operating Expense 2,348,953 103.3% Current Ratio 7.7 Current Liabilities 206,459 Operating Margin -75,774 -3.3% Days to Collect 0.0 Long Term Liabilities 1,967,689 Other Income 23,388 1.0% Avg Payment Days 8.8 Total Equity 2,996,348 Other Expense 0 0.0% Depreciation Rate 9.2% Total Liab. and Equity 5,170,496 Net Profit or Loss (52,386) -2.3% Return on Equity -1.7% 232602 RRC DAVISON 2 12/31/2020 366 Days Settled DAVISON, MI 48423 GENESE NationAL GOVERNMENT SERVICES Salary Expense 33.59 Fixed Assets 795,537 Contract Al	WPS MI						
Content Assets1,501,522Contract Allowance-18,407-0.8%Fringe Benefits5.59Fixed Assets0Operating Revenue2,273,179100.8%7.7Current Assets0Operating Expense2,348,953103,3%Current Ratio7.7Current Liabilities206,459Operating Margin-75,774-3.3%Days to Collect0.0Long Term Liabilities1,967,689Other Income23,3881.0%Avg Payment Days8.8Total Equity2,996,348Other Expense00.0%Depreciation Rate9.2%Total Liab. and Equity5,170,496Net Profit or Loss(52,386)-2.3%Return on Equity-1.7%232602RRC DAVISON2031 FAIRWAY DRIVE12/31/2020 366 Days SettledDAVISON, MI 48423GENESEENATIONAL GOVERNMENT SERVICESSalary Expense33.5%Balance SheetIncome StatementKey Performanace Ind.Current Assets2,941,868Total Charges2,597,835Salary Expense33.5%Fixed Assets795,537Contract Allowance00.0%Fringe Benefits7.2%Other Assets1,455,283Operating Revenue2,597,835100.0%7.2%Current Liabilities5,192,687Operating Expense2,273,17187.5%Current Ratio0.6%Current Liabilities5,192,687Operating Expense2,273,17187.5%Current Ratio0.6%Current Liabilities5,192,687Operating Expense2,273,171	Balance S	Sheet	Income Statement			Key Performanace Ind.	
Other Assets0Operating Revenue2,273,179100.8%Total Assets5,170,494Operating Expense2,348,953103.3%Current Ratio7.7Current Liabilities206,459Operating Margin-75,774-3.3%Days to Collect0.0Long Term Liabilities1,967,689Other Income23,3881.0%Avg Payment Days8.8Total Equity2,996,348Other Expense00.0%Depreciation Rate9.2%Total Liab. and Equity5,170,496Net Profit or Loss(52,386)-2.3%Return on Equity-1.7%232602 RRC DAVISON2031 FAIRWAY DRIVE12/31/2020 366 Days SettledDAVISON, MI 48423GENESEENATIONAL GOVERNMENT SERVICESBalance SheetIncome StatementKey Performanace Ind.Current Assets2,941,868Total Charges2,597,835Salary Expense33.5%Fixed Assets795,537Contract Allowance00.0%Fringe Benefits7.2%Other Assets5,192,687Operating Revenue2,597,835100.0%Fringe Benefits7.2%Other Assets5,192,687Operating Revenue2,597,835100.0%Fringe Benefits7.2%Current Liabilities5,192,687Operating Revenue2,597,835100.0%Fringe Benefits7.2%Current Liabilities5,192,687Operating Margin324,66412.5%Days to Collect55.8%Long Term Liabilities	Current Assets	1,591,922	Total Charges	2,254,772		Salary Expense	30.3%
Total Assets5,170,494Operating Expense2,348,953103.3%Current Ratio7.7Current Liabilities206,459Operating Margin-75,774-3.3%Days to Collect0.0Long Term Liabilities1,967,689Other Income23,3881.0%Avg Payment Days8.8Total Equity2,996,348Other Expense00.0%Depreciation Rate9.2%Total Liab. and Equity5,170,496Net Profit or Loss(52,386)-2.3%Return on Equity-1.7%232602RRC DAVISON12/31/2020 366 Days SettledDAVISON, MI 4842312/31/2020 366 Days SettledDAVISON, MI 48423GENESEENATIONAL GOVERNMENT SERVICESIncome StatementKey Performanace Ind.Current Assets2,941,868Total Charges2,597,835Salary Expense33.59Fixed Assets795,537Contract Allowance00.0%Fringe Benefits7.29Other Assets5,192,688Operating Expense2,273,17187.5%Current Ratio0.6Current Liabilities5,192,687Operating Expense2,273,17187.5%Current Ratio0.6Current Liabilities5,192,687Operating Margin324,66412.5%Days to Collect55.6Long Term Liabilities0Other Income75,1752.9%Avg Payment Days0.0Total Equity0Other Income75,1752.9%Avg Payment Days0.0	Fixed Assets	3,578,572	Contract Allowance	-18,407	-0.8%	Fringe Benefits	5.5%
Current Liabilities206,459Operating Margin-75,774-3.3%Days to Collect0.0Long Term Liabilities1,967,689Other Income23,3881.0%Avg Payment Days8.8Total Equity2,996,348Other Expense00.0%Depreciation Rate9.2%Total Liab. and Equity5,170,496Net Profit or Loss(52,386)-2.3%Return on Equity-1.7%232602 RRC DAVISON2031 FAIRWAY DRIVE12/31/2020 366 Days SettledDAVISON, MI 48423GENESEENATIONAL GOVERNMENT SERVICESBalance SheetIncome StatementKey Performanace Ind.Current Assets2,941,868Total Charges2,597,835Salary Expense33.59Fixed Assets795,537Contract Allowance00.0%Fringe Benefits7.29Other Assets5,192,688Operating Revenue2,597,835100.0%Current Ratio0.6Current Liabilities5,192,687Operating Rargin324,66412.5%Days to Collect55.8Long Term Liabilities0Other Income75,1752.9%Avg Payment Days0.0Total Equity0Other Income75,1752.9%Avg Payment Days0.0	Other Assets	0	Operating Revenue	2,273,179	100.8%		
Long Term Liabilities1,967,689Other Income23,3881.0%Avg Payment Days8.8Total Equity2,996,348Other Expense00.0%Depreciation Rate9.2%Total Liab. and Equity5,170.496Net Profit or Loss(52,386)-2.3%Return on Equity-1.7%232602 RRC DAVISON2031 FAIRWAY DRIVE12/31/2020 366 Days SettledDAVISON2031 FAIRWAY DRIVE12/31/2020 366 Days SettledDAVISON, MI 48423GENESEENATIONAL GOVERNMENT SERVICESIncome StatementKey Performanace Ind.Current Assets2,941,868Total Charges2,597,835Salary Expense33.59Fixed Assets795,537Contract Allowance00.0%Fringe Benefits7.29Other Assets1,455,283Operating Revenue2,597,835100.0%100.0%Total Assets5,192,686Operating Expense2,273,17187.5%Current Ratio0.6Current Liabilities5,192,687Operating Margin324,66412.5%Days to Collect55.8Long Term Liabilities0Other Income75,1752.9%Avg Payment Days0.0Total Equity0Other Expense00.0%Depreciation Rate20.4%	Total Assets	5,170,494	Operating Expense	2,348,953	103.3%	Current Ratio	7.7
Total Equity2,996,348 2,996,348Other Expense00.0%Depreciation Rate9.2%Total Liab. and Equity5,170,496Net Profit or Loss(52,386)-2.3%Return on Equity-1.7%232602 RRC DAVISON2031 FAIRWAY DRIVE12/31/2020 366 Days SettledDAVISON2031 FAIRWAY DRIVE12/31/2020 366 Days SettledDAVISON, MI 48423GENESEENATIONAL GOVERNMENT SERVICESBalance SheetIncome StatementKey Performanace Ind.Current Assets2,941,868Total Charges2,597,835Salary Expense33.59Fixed Assets795,537Contract Allowance00.0%Fringe Benefits7.29Other Assets1,455,283Operating Revenue2,597,835100.0%Total Assets5,192,688Operating Expense2,273,17187.5%Current Ratio0.6Current Liabilities5,192,687Operating Margin324,66412.5%Days to Collect55.8Long Term Liabilities0Other Income75,1752.9%Avg Payment Days0.0Total Equity0Other Expense00.0%Depreciation Rate20.4%	Current Liabilities	206,459	Operating Margin	-75,774	-3.3%	Days to Collect	0.0
Total Liab. and Equity5,170,496Net Profit or Loss(52,386)-2.3%Return on Equity-1.7%232602RRC DAVISON2031 FAIRWAY DRIVE12/31/2020 366 Days SettledDAVISON, MI 48423GENESEENATIONAL GOVERNMENT SERVICESBalance SheetIncome StatementKey Performanace Ind.Current Assets2,941,868Total Charges2,597,835Salary Expense33.59Fixed Assets795,537Contract Allowance00.0%Fringe Benefits7.29Other Assets1,455,283Operating Revenue2,597,835100.0%Current Liabilities5,192,6880Other Income75,1752.9%Avg Payment Days0.0Total Equity00Other Expense000.0%Depreciation Rate20.4%	Long Term Liabilities	1,967,689	Other Income	23,388	1.0%	Avg Payment Days	8.8
Z32602 RRC DAVISON 2031 FAIRWAY DRIVE 12/31/2020 366 Days Settled DAVISON, MI 48423 GENESEE Balance Sheet Income Statement Key Performanace Ind. Current Assets 2,941,868 Total Charges 2,597,835 Salary Expense 33.59 Fixed Assets 795,537 Contract Allowance 0 0.0% Fringe Benefits 7.29 Other Assets 1,455,283 Operating Revenue 2,597,835 100.0% Fringe Benefits 7.29 Other Assets 5,192,688 Operating Expense 2,273,171 87.5% Current Ratio 0.6 Current Liabilities 5,192,687 Operating Margin 324,664 12.5% Days to Collect 55.8 Long Term Liabilities 0 Other Income 75,175 2.9% Avg Payment Days 0.0 Total Equity 0 Other Expense 0 0.0% Depreciation Rate 20.4%	Total Equity	2,996,348	Other Expense	0	0.0%	Depreciation Rate	9.2%
2031 FAIRWAY DRIVE12/31/2020 366 Days SettledDAVISON, MI 48423GENESEENATIONAL GOVERNMENT SERVICESIncome StatementKey Performanace Ind.Balance SheetIncome StatementSalary Expense33.59Fixed Assets2,941,868Total Charges2,597,835Salary Expense33.59Fixed Assets795,537Contract Allowance00.0%Fringe Benefits7.29Other Assets1,455,283Operating Revenue2,597,835100.0%Total Assets5,192,687Operating Expense2,273,17187.5%Current Ratio0.6Current Liabilities5,192,687Operating Margin324,66412.5%Days to Collect55.855.8Long Term Liabilities0Other Income75,1752.9%Avg Payment Days0.0%Total Equity0Other Expense00.0%Depreciation Rate20.4%	Total Liab. and Equity	5,170,496	Net Profit or Loss	(52,386)	-2.3%	Return on Equity	-1.7%
DAVISON, MI 48423GENESEENATIONAL GOVERNMENT SERVICESBalance SheetIncome StatementKey Performanace Ind.Current Assets2,941,868Total Charges2,597,835Salary Expense33.59Fixed Assets795,537Contract Allowance00.0%Fringe Benefits7.29Other Assets1,455,283Operating Revenue2,597,835100.0%Total Assets5,192,688Operating Expense2,273,17187.5%Current Ratio0.6Current Liabilities5,192,687Operating Margin324,66412.5%Days to Collect55.855.8Long Term Liabilities0Other Income75,1752.9%Avg Payment Days0.0Total Equity0Other Expense00.0%Depreciation Rate20.4%	232602 RRC DAVIS	SON					
GENESEENATIONAL GOVERNMENT SERVICESIncome StatementKey Performanace Ind.Current Assets2,941,868Total Charges2,597,835Salary Expense33.59Fixed Assets795,537Contract Allowance00.0%Fringe Benefits7.29Other Assets1,455,283Operating Revenue2,597,835100.0%Total Assets5,192,688Operating Expense2,273,17187.5%Current Ratio0.6Current Liabilities5,192,687Operating Margin324,66412.5%Days to Collect55.8Long Term Liabilities0Other Income75,1752.9%Avg Payment Days0.0Total Equity0Other Expense00.0%Depreciation Rate20.4%	2031 FAIRWAY DRIN	/E	12/31/2020	366 Days Settled	b		
NATIONAL GOVERNMENT SERVICESBalance SheetKey Performanace Ind.Current Assets2,941,868Total Charges2,597,835Salary Expense33.59Fixed Assets795,537Contract Allowance00.0%Fringe Benefits7.29Other Assets1,455,283Operating Revenue2,597,835100.0%Fringe Benefits7.29Total Assets5,192,688Operating Expense2,273,17187.5%Current Ratio0.6Current Liabilities5,192,687Operating Margin324,66412.5%Days to Collect55.82Long Term Liabilities0Other Income75,1752.9%Avg Payment Days0.0%Total Equity0Other Expense00.0%Depreciation Rate20.4%	DAVISON, MI 48423						
Balance SheetIncome StatementKey Performanace Inc.Current Assets2,941,868Total Charges2,597,835Salary Expense33.59Fixed Assets795,537Contract Allowance00.0%Fringe Benefits7.29Other Assets1,455,283Operating Revenue2,597,835100.0%Total Assets5,192,688Operating Expense2,273,17187.5%Current Ratio0.66Current Liabilities5,192,687Operating Margin324,66412.5%Days to Collect55.88Long Term Liabilities0Other Income75,1752.9%Avg Payment Days0.0%Total Equity0Other Expense00.0%Depreciation Rate20.4%	GENESEE						
Current Assets2,941,868Total Charges2,597,835Salary Expense33.5%Fixed Assets795,537Contract Allowance00.0%Fringe Benefits7.2%Other Assets1,455,283Operating Revenue2,597,835100.0%Fringe Benefits7.2%Total Assets5,192,688Operating Expense2,273,17187.5%Current Ratio0.6%Current Liabilities5,192,687Operating Margin324,66412.5%Days to Collect55.8%Long Term Liabilities0Other Income75,1752.9%Avg Payment Days0.0%Total Equity0Other Expense00.0%Depreciation Rate20.4%	NATIONAL GOVERN	MENT SERVIC	ES				
Fixed Assets795,537Contract Allowance00.0%Fringe Benefits7.2%Other Assets1,455,283Operating Revenue2,597,835100.0%Total Assets5,192,688Operating Expense2,273,17187.5%Current Ratio0.6Current Liabilities5,192,687Operating Margin324,66412.5%Days to Collect55.8Long Term Liabilities0Other Income75,1752.9%Avg Payment Days0.0%Total Equity0Other Expense00.0%Depreciation Rate20.4%	Balance S	sheet	Income	Statement		Key Performanace	Ind.
Other Assets1,455,283Operating Revenue2,597,835100.0%Total Assets5,192,688Operating Expense2,273,17187.5%Current Ratio0.6Current Liabilities5,192,687Operating Margin324,66412.5%Days to Collect55.8Long Term Liabilities0Other Income75,1752.9%Avg Payment Days0.0%Total Equity0Other Expense00.0%Depreciation Rate20.4%	Current Assets	2,941,868	Total Charges	2,597,835		Salary Expense	33.5%
Total Assets5,192,688Operating Expense2,273,17187.5%Current Ratio0.6Current Liabilities5,192,687Operating Margin324,66412.5%Days to Collect55.8Long Term Liabilities0Other Income75,1752.9%Avg Payment Days0.0Total Equity0Other Expense00.0%Depreciation Rate20.4%	Fixed Assets	795,537	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Current Liabilities5,192,687Operating Margin324,66412.5%Days to Collect55.8Long Term Liabilities0Other Income75,1752.9%Avg Payment Days0.0Total Equity0Other Expense00.0%Depreciation Rate20.4%	Other Assets	1,455,283	Operating Revenue	2,597,835	100.0%		
Long Term Liabilities 0 Other Income 75,175 2.9% Avg Payment Days 0.0 Total Equity 0 Other Expense 0 0.0% Depreciation Rate 20.4%	Total Assets	5,192,688	Operating Expense	2,273,171	87.5%	Current Ratio	0.6
Total Equity 0 Other Expense 0 0.0% Depreciation Rate 20.4%	Current Liabilities	5,192,687	Operating Margin	324,664	12.5%	Days to Collect	55.8
	Long Term Liabilities	0	Other Income	75,175	2.9%	Avg Payment Days	0.0
Total Liab, and Equity 5,192,687 Net Profit or Loss 399,839 15,4% Return on Equity 0.0%	Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	20.4%
	Total Liab. and Equity	5,192,687	Net Profit or Loss	399,839	15.4%	Return on Equity	0.0%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232629 RRC LAPE	ER							
1375 MAIN STREET		12/31/2020	366 Days Settled	t				
LAPEER, MI 48446								
LAPEER								
NATIONAL GOVERN	MENT SERVICE	ES						
Balance S	Sheet	Income	Statement		Key Performanace	nace Ind.		
Current Assets	5,843,783	Total Charges	2,601,471		Salary Expense	44.8%		
Fixed Assets	180,169	Contract Allowance	0	0.0%	Fringe Benefits	7.9%		
Other Assets	1,305,809	Operating Revenue	2,601,471	100.0%				
Total Assets	7,329,761	Operating Expense	1,983,311	76.2%	Current Ratio	0.8		
Current Liabilities	7,329,760	Operating Margin	618,160	23.8%	Days to Collect	131.6		
Long Term Liabilities	0	Other Income	57,959	2.2%	Avg Payment Days	0.0		
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	17.9%		
Total Liab. and Equity	7,329,760	Net Profit or Loss	676,119	26.0%	Return on Equity	0.0%		
232700 RRC LAPE	ER HOME CHO	CE						
582 S MAIN ST								
		12/31/2020	366 Days Settled	ł				
LAPEER, MI 48446		12/31/2020	366 Days Settled	ł				
LAPEER, MI 48446 LAPEER		12/31/2020	366 Days Settled	k				
		12/31/2020	366 Days Settled	3				
LAPEER	Sheet		366 Days Settled	1	Key Performanace	Ind.		
LAPEER WPS - MICHIGAN				3	Key Performanace Salary Expense	Ind. 30.8%		
LAPEER WPS - MICHIGAN Balance S		Income	Statement	0.0%	-			
LAPEER WPS - MICHIGAN Balance S Current Assets	-909,889	Income Total Charges	e Statement 946,755		Salary Expense	30.8%		
LAPEER WPS - MICHIGAN Balance S Current Assets Fixed Assets	-909,889 266,601	Income Total Charges Contract Allowance	e Statement 946,755 0	0.0% 100.0%	Salary Expense	30.8%		
LAPEER WPS - MICHIGAN Balance S Current Assets Fixed Assets Other Assets	-909,889 266,601 190,932	Income Total Charges Contract Allowance Operating Revenue	e Statement 946,755 0 946,755	0.0% 100.0% 144.4%	Salary Expense Fringe Benefits	30.8% 5.2%		
LAPEER WPS - MICHIGAN Balance S Current Assets Fixed Assets Other Assets Total Assets	-909,889 266,601 190,932 -452,356	Income Total Charges Contract Allowance Operating Revenue Operating Expense	e Statement 946,755 0 946,755 1,367,556	0.0% 100.0% 144.4% -44.4%	Salary Expense Fringe Benefits Current Ratio	30.8% 5.2% 2.0		
LAPEER WPS - MICHIGAN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	-909,889 266,601 190,932 -452,356 -452,356	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	e Statement 946,755 0 946,755 1,367,556 -420,801	0.0% 100.0% 144.4% -44.4% 1.7%	Salary Expense Fringe Benefits Current Ratio Days to Collect	30.8% 5.2% 2.0 1,245.2		

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232594 RRC MOUN	IT MORRIS					
7220 N SAGINAW		12/31/2020	366 Days Settled	1		
MOUNT MORRIS, MI	48458					
GENESEE						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance S	Balance Sheet		Statement		Key Performanace	ind.
Current Assets	3,405,813	Total Charges	3,096,389		Salary Expense	32.8%
Fixed Assets	393,602	Contract Allowance	0	0.0%	Fringe Benefits	7.0%
Other Assets	236,918	Operating Revenue	3,096,389	100.0%		
Total Assets	4,036,333	Operating Expense	2,390,555	77.2%	Current Ratio	0.8
Current Liabilities	4,036,334	Operating Margin	705,834	22.8%	Days to Collect	53.5
Long Term Liabilities	0	Other Income	56,821	1.8%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	19.3%
Total Liab. and Equity	4,036,334	Net Profit or Loss	762,655	24.6%	Return on Equity	0.0%
232644 RRC WEST	FLINT					
G4007 CORUNNA RO	DAD	12/31/2020	366 Days Settled	1		
FLINT, MI 48532						
GENESEE						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance S	heet	Income	Statement		Key Performanace	ind.
Current Assets	8,468,527	Total Charges	6,300,114		Salary Expense	35.7%
Fixed Assets	191,835	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	-371,737	Operating Revenue	6,300,114	100.0%		
Total Assets	8,288,625	Operating Expense	4,432,913	70.4%	Current Ratio	1.0
Current Liabilities	8,288,625	Operating Margin	1,867,201		Days to Collect	53.5

		-				
Current Liabilities	8,288,625	Operating Margin	1,867,201	29.6%	Days to Collect	53.5
Long Term Liabilities	0	Other Income	98,679	1.6%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	8.4%
Total Liab. and Equity	8,288,625	Net Profit or Loss	1,965,880	31.2%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

311 HOYT AVE		12/21/2020	366 Days Settled	4		
		12/31/2020	Soo Days Sellier	1		
SAGINAW, MI 48607 SAGINAW						
NATIONAL GOVERNM		- 0				
Balance Sh			Statement		Key Performanace I	nd
Current Assets		Total Charges	2,685,416		Salary Expense	32.5%
Fixed Assets		Contract Allowance	-15,793	-0.6%	Fringe Benefits	5.8%
Other Assets		-	2,701,209		r ninge Denenits	0.070
-		Operating Revenue		100.6%	Ourseat Datia	(20.0)
Total Assets		Operating Expense	2,641,228		Current Ratio	(29.9)
Current Liabilities		Operating Margin	59,981		Days to Collect	86.8
Long Term Liabilities		Other Income	-388		Avg Payment Days	8.1
Total Equity	-1,217,921	Other Expense	0	0.0%	Depreciation Rate	8.6%
		-				
Total Liab. and Equity	-344,566 DRIVE DIALYS	Net Profit or Loss	59,593	2.2%	Return on Equity	-4.9%
Total Liab. and Equity 232583 SCHAEFER 18100 SCHAEFER HIC DETROIT, MI 48235	DRIVE DIALYS		59,593 366 Days Settled		Return on Equity	-4.9%
Total Liab. and Equity 232583 SCHAEFER 18100 SCHAEFER HIG DETROIT, MI 48235 WAYNE	DRIVE DIALYS				Return on Equity	-4.9%
Total Liab. and Equity 232583 SCHAEFER 18100 SCHAEFER HIC DETROIT, MI 48235	DRIVE DIALYS GHWAY GIA)					
Total Liab. and Equity 232583 SCHAEFER 18100 SCHAEFER HIG DETROIT, MI 48235 WAYNE BLUE CROSS (GEOR Balance Sh	DRIVE DIALYS GHWAY GIA) neet		366 Days Settled		Return on Equity Key Performanace I Salary Expense	
Total Liab. and Equity 232583 SCHAEFER 18100 SCHAEFER HIG DETROIT, MI 48235 WAYNE BLUE CROSS (GEOR	DRIVE DIALYS GHWAY GIA) heet 431,673	5IS 12/31/2020 Income	366 Days Settled		Key Performanace I	nd.
Total Liab. and Equity 232583 SCHAEFER 18100 SCHAEFER HIG DETROIT, MI 48235 WAYNE BLUE CROSS (GEOR Balance Sh Current Assets	DRIVE DIALYS GHWAY GIA) heet 431,673	SIS 12/31/2020 Income Total Charges Contract Allowance	366 Days Settled Statement 2,896,123	3	Key Performanace I Salary Expense	nd. 31.7%
Total Liab. and Equity 232583 SCHAEFER 18100 SCHAEFER HIC DETROIT, MI 48235 WAYNE BLUE CROSS (GEOR Balance Sh Current Assets Fixed Assets Other Assets	DRIVE DIALYS GHWAY GIA) heet 431,673 1,373,012	SIS 12/31/2020 Income Total Charges Contract Allowance Operating Revenue	366 Days Settled Statement 2,896,123 -157,154	-5.4% 105.4%	Key Performanace I Salary Expense Fringe Benefits	nd. 31.7%
Total Liab. and Equity 232583 SCHAEFER 18100 SCHAEFER HIG DETROIT, MI 48235 WAYNE BLUE CROSS (GEOR Balance Sh Current Assets Fixed Assets	DRIVE DIALYS GHWAY GIA) neet 431,673 1,373,012 1,835,921	SIS 12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense	366 Days Settled Statement 2,896,123 -157,154 3,053,277	-5.4% 105.4% 108.4%	Key Performanace I Salary Expense	nd. 31.7% 5.9%
Total Liab. and Equity 232583 SCHAEFER 18100 SCHAEFER HIC DETROIT, MI 48235 WAYNE BLUE CROSS (GEOR Balance Sh Current Assets Fixed Assets Other Assets Total Assets	DRIVE DIALYS GHWAY GIA) neet 431,673 1,373,012 1,835,921 3,640,606	SIS 12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense	366 Days Settled Statement 2,896,123 -157,154 3,053,277 3,309,300	-5.4% 105.4% 108.4% -8.4%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 31.7% 5.9% 1.9
Total Liab. and Equity 232583 SCHAEFER 18100 SCHAEFER HIC DETROIT, MI 48235 WAYNE BLUE CROSS (GEOR Balance Sh Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	DRIVE DIALYS GHWAY GIA) neet 431,673 1,373,012 1,835,921 3,640,606 232,563	SIS 12/31/2020 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	366 Days Settled Statement 2,896,123 -157,154 3,053,277 3,309,300 -256,023	-5.4% 105.4% 108.4% -8.4% 0.0%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 31.7% 5.9% 1.9 113.5

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232660 SHELDON	CORNERS DIAL	YSIS					
6064 N SHELDON R	OAD	12/31/2020	366 Days Settled	ł			
CANTON, MI 48187							
WAYNE							
NATIONAL GOVERN	IMENT SERVICE	ES					
Balance S	heet	Income Statement			Key Performanace Ind.		
Current Assets	11,063,070	Total Charges	6,442,670		Salary Expense	35.5%	
Fixed Assets	391,347	Contract Allowance	0	0.0%	Fringe Benefits	9.3%	
Other Assets	675,097	Operating Revenue	6,442,670	100.0%			
Total Assets	12,129,514	Operating Expense	4,460,104	69.2%	Current Ratio	0.9	
Current Liabilities	12,129,513	Operating Margin	1,982,566	30.8%	Days to Collect	86.4	
Long Term Liabilities	0	Other Income	97,366	1.5%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	9.9%	
Total Liab. and Equity	12,129,513	Net Profit or Loss	2,079,932	32.3%	Return on Equity	0.0%	
232574 SOUTHEAS	STERN MICHIG	AN KIDNEY CENTER					
1695 12 MILE RD, SU	JITE 250	12/31/2020	366 Days Settled	ł			
1695 12 MILE RD, SU BERKLEY, MI 48072		12/31/2020	366 Days Settled	1			
-		12/31/2020	366 Days Settled	ł			
BERKLEY, MI 48072			366 Days Settled	3			
BERKLEY, MI 48072 OAKLAND	IMENT SERVICE	ES	366 Days Settled	3	Key Performanace	Ind.	
BERKLEY, MI 48072 OAKLAND NATIONAL GOVERN	IMENT SERVICE	ES	·	3	Key Performanace Salary Expense	Ind. 17.8%	
BERKLEY, MI 48072 OAKLAND NATIONAL GOVERN Balance S	IMENT SERVICE	∃S Income	Statement	69.8%	-		
BERKLEY, MI 48072 OAKLAND NATIONAL GOVERN Balance S Current Assets	IMENT SERVICE 5 heet 530,466 1,643	ES Income Total Charges	Statement 8,423,275		Salary Expense	17.8%	
BERKLEY, MI 48072 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets	IMENT SERVICE 5 heet 530,466 1,643	ES Income Total Charges Contract Allowance	Statement 8,423,275 5,879,179	69.8%	Salary Expense Fringe Benefits	17.8%	
BERKLEY, MI 48072 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	IMENT SERVICE 5 heet 1,643 0	ES Income Total Charges Contract Allowance Operating Revenue	Statement 8,423,275 5,879,179 2,544,096	69.8% 30.2% 70.7%	Salary Expense Fringe Benefits	17.8% 2.4%	
BERKLEY, MI 48072 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	IMENT SERVICE 5 heet 1,643 0 532,109	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 8,423,275 5,879,179 2,544,096 1,799,622	69.8% 30.2% 70.7% 29.3%	Salary Expense Fringe Benefits Current Ratio	17.8% 2.4% 8.1	
BERKLEY, MI 48072 OAKLAND NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	IMENT SERVICE 530,466 1,643 0 532,109 65,733	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 8,423,275 5,879,179 2,544,096 1,799,622 744,474	69.8% 30.2% 70.7% 29.3% 1.8%	Salary Expense Fringe Benefits Current Ratio Days to Collect	17.8% 2.4% 8.1 120.0	

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	LD WEST DIAL	YSIS				
21900 MELROSE, SI	UITE 4	12/31/2020	366 Days Settled	ł		
SOUTHFIELD, MI 48	075					
OAKLAND						
NOVITAS (TEXAS)						
Balance S	Sheet	Income Statement			Key Performanace Ind.	
Current Assets	11,066,230	Total Charges	4,104,731		Salary Expense	30.0%
Fixed Assets	1,262,052	Contract Allowance	-178,762	-4.4%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	4,283,493	104.4%		
Total Assets	12,328,282	Operating Expense	3,311,035	77.3%	Current Ratio	9.8
Current Liabilities	1,132,238	Operating Margin	972,458	22.7%	Days to Collect	87.6
Long Term Liabilities	1,217,972	Other Income	315	0.0%	Avg Payment Days	3.6
Total Equity	9,978,072	Other Expense	0	0.0%	Depreciation Rate	5.7%
Total Liab. and Equity	12,328,282	Net Profit or Loss	972,773	22.7%	Return on Equity	9.7%
232535 SOUTHGA						
14752 NORTHLINE						
	RD	12/31/2020	366 Days Settled	ł		
SOUTHGATE, MI 48		12/31/2020	366 Days Settled	ł		
		12/31/2020	366 Days Settled	ł		
SOUTHGATE, MI 48	195	12/31/2020	366 Days Settled	ł		
SOUTHGATE, MI 48 WAYNE	195 RGIA)		366 Days Settled	1	Key Performanace I	nd.
SOUTHGATE, MI 48 WAYNE BLUE CROSS (GEO	195 RGIA) Sheet		·	3	Key Performanace I Salary Expense	nd. 34.6%
SOUTHGATE, MI 48 WAYNE BLUE CROSS (GEO Balance S	195 RGIA) Sheet	Income Total Charges	Statement	-3.4%	-	
SOUTHGATE, MI 48 WAYNE BLUE CROSS (GEO Balance S Current Assets	195 RGIA) Sheet 18,573,644	Income Total Charges	Statement 5,361,607		Salary Expense	34.6%
SOUTHGATE, MI 48 WAYNE BLUE CROSS (GEO Balance S Current Assets Fixed Assets	195 RGIA) Sheet 18,573,644 2,766,182	Income Total Charges Contract Allowance	Statement 5,361,607 -180,314	-3.4%	Salary Expense	34.6%
SOUTHGATE, MI 48 WAYNE BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets	195 RGIA) Sheet 18,573,644 2,766,182 3,271,068	Income Total Charges Contract Allowance Operating Revenue	Statement 5,361,607 -180,314 5,541,921	-3.4% 103.4%	Salary Expense Fringe Benefits Current Ratio	34.6% 8.3%
SOUTHGATE, MI 48 WAYNE BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets Total Assets	195 RGIA) Sheet 18,573,644 2,766,182 3,271,068 24,610,894	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 5,361,607 -180,314 5,541,921 4,724,557	-3.4% 103.4% 85.3% 14.7%	Salary Expense Fringe Benefits Current Ratio	34.6% 8.3% 73.9
SOUTHGATE, MI 48 WAYNE BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	195 RGIA) Sheet 18,573,644 2,766,182 3,271,068 24,610,894 251,352	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 5,361,607 -180,314 5,541,921 4,724,557 817,364	-3.4% 103.4% 85.3% 14.7% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	34.6% 8.3% 73.9 84.0

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232706 SPARTAN DIALYSIS

4530 SOUTH HAGADORN RD, STE A 12/31/2020 366 Days Settled

EAST LANSING, MI 48823

INGHAM

Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-2,394,869	Total Charges	1,459,534		Salary Expense	33.8%
Fixed Assets	987,921	Contract Allowance	-16,344	-1.1%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	1,475,878	101.1%		
Total Assets	-1,406,948	Operating Expense	1,322,545	89.6%	Current Ratio	(57.9)
Current Liabilities	41,385	Operating Margin	153,333	10.4%	Days to Collect	128.5
Long Term Liabilities	499,868	Other Income	0	0.0%	Avg Payment Days	8.4
Total Equity	-1,948,200	Other Expense	0	0.0%	Depreciation Rate	10.1%
Total Liab. and Equity	-1,406,947	Net Profit or Loss	153,333	10.4%	Return on Equity	-7.9%

232515 ST MARY HOSPITAL DIALYSIS CENTER

14555 LEVAN

12/31/2020 366 Days Settled

LIVONIA, MI 48154

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income	Income Statement		Key Performanace Ind.	
Current Assets	880,114,226	Total Charges	13,333,533		Salary Expense	34.1%
Fixed Assets	1,148,545,313	Contract Allowance	9,560,889	71.7%	Fringe Benefits	5.3%
Other Assets	1,572,997,595	Operating Revenue	3,772,644	28.3%		
Total Assets	3,601,657,134	Operating Expense	3,158,222	83.7%	Current Ratio	1.0
Current Liabilities	846,037,845	Operating Margin	614,422	16.3%	Days to Collect	99,236.9
Long Term Liabilities	1,325,273,006	Other Income	0	0.0%	Avg Payment Days	56,916.0
Total Equity	1,430,346,283	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	3,601,657,134	Net Profit or Loss	614,422	16.3%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232708 STARRWO	OD DIALYSIS					
3425 STARR RD, ST	ЕB	12/31/2020	366 Days Settled	b		
ROYAL OAK, MI 480	73					
OAKLAND						
WPS MI						
Balance S	heet	Income Statement			Key Performanace Ind.	
Current Assets	1,735,165	Total Charges	3,745,900		Salary Expense	33.6%
Fixed Assets	1,704,910	Contract Allowance	-7,093	-0.2%	Fringe Benefits	6.2%
Other Assets	0	Operating Revenue	3,752,993	100.2%		
Total Assets	3,440,075	Operating Expense	3,096,096	82.5%	Current Ratio	2.7
Current Liabilities	651,487	Operating Margin	656,897	17.5%	Days to Collect	89.6
Long Term Liabilities	1,163,993	Other Income	-308,821	-8.2%	Avg Payment Days	6.2
Total Equity	1,624,595	Other Expense	0	0.0%	Depreciation Rate	9.0%
Total Liab. and Equity	3,440,075	Net Profit or Loss	348,076	9.3%	Return on Equity	21.4%
232710 STARRWO	OD HOME TRAI	NING				
3425 STARR RD, ST	ΕA	12/31/2020	366 Days Settled	ł		
ROYAL OAK, MI 480	73					
OAKLAND						
WPS MI						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	995,033	Total Charges	2,174,794		Salary Expense	28.6%
Fixed Assets	592,583	Contract Allowance	-993,693	-45.7%	Fringe Benefits	5.1%
Other Assets	0	Operating Revenue	3,168,487	145.7%		
Total Assets	1,587,616	Operating Expense	2,402,178	75.8%	Current Ratio	7.8
Current Liabilities	127,310	Operating Margin	766,309	24.2%	Days to Collect	107.4
Long Term Liabilities	428,744	Other Income	-369,418	-11.7%	Avg Payment Days	5.4
Total Equity	1,031,561	Other Expense	0	0.0%	Depreciation Rate	9.7%
Total Liab. and Equity	1,587,615	Net Profit or Loss	396,891	12.5%	Return on Equity	38.5%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	R DIALYSIS CE	NTER					
19800 WOODWARD	AVENUE	12/31/2020	366 Days Settled	1			
DETROIT, MI 48203							
WAYNE							
NATIONAL GOVERN	MENT SERVICI	ES					
Balance SI	heet	Income	Income Statement			Key Performanace Ind.	
Current Assets	-2,288,879	Total Charges	2,195,669		Salary Expense	34.6%	
Fixed Assets	734,300	Contract Allowance	-155,988	-7.1%	Fringe Benefits	5.7%	
Other Assets	1,536,397	Operating Revenue	2,351,657	107.1%			
- Total Assets	-18,182	Operating Expense	2,742,402	116.6%	Current Ratio	(16.3)	
- Current Liabilities	140,450	Operating Margin	-390,745	-16.6%	Days to Collect	99.9	
Long Term Liabilities	638,463	Other Income	-2,301	-0.1%	Avg Payment Days	8.5	
Total Equity	-797,095	Other Expense	0	0.0%	Depreciation Rate	12.3%	
- Total Liab. and Equity -	-18,182	Net Profit or Loss	(393,046)	-16.7%	Return on Equity	49.3%	
232680 TOWN CEN	TER DIALYSIS						
323 N MICHIGAN AVE	Ξ	12/31/2020	366 Days Settled	ł			
SAGINAW, MI 48602							
SAGINAW							
NATIONAL GOVERN	MENT SERVICE	ES					
Balance SI	neet	Income	Statement		Key Performanace I	nd.	
Current Assets	1,892,481	Total Charges	3,939,369		Salary Expense	31.0%	
Fixed Assets	570,409	Contract Allowance	84,232	2.1%	Fringe Benefits		
Tixed Assets	010,400				-	5.8%	
Other Assets	0	Operating Revenue	3,855,137	97.9%		5.8%	
		Operating Revenue Operating Expense	3,855,137 3,342,395		Current Ratio	5.8%	
Other Assets	0			86.7%	Current Ratio Days to Collect		
Other Assets Total Assets	0 2,462,890	Operating Expense	3,342,395	86.7% 13.3%		6.4	
Other Assets Total Assets Current Liabilities	0 2,462,890 295,689	Operating Expense Operating Margin	3,342,395 512,742	86.7% 13.3% -1.5%	Days to Collect	6.4 306.8	

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232739 TROY DIAL	YSIS					
2391 15 MILE RD		12/31/2020	366 Days Settled			
STERLING HEIGHTS	s, MI 48310					
МАСОМВ						
WISCONSIN PHYSIC	CIANS SERVICE					
Balance Sheet		Income	Income Statement		Key Performanace Ind.	
Current Assets	549,903	Total Charges	1,855,175		Salary Expense	33.3%
Fixed Assets	2,589,157	Contract Allowance	159,122	8.6%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	1,696,053	91.4%		
Total Assets	3,139,060	Operating Expense	1,937,374	114.2%	Current Ratio	5.9
Current Liabilities	93,778	Operating Margin	-241,321	-14.2%	Days to Collect	444.2
Long Term Liabilities	1,239,263	Other Income	121,261	7.1%	Avg Payment Days	10.4
Total Equity	1,806,021	Other Expense	0	0.0%	Depreciation Rate	8.1%
Total Liab. and Equity	3,139,062	Net Profit or Loss	(120,060)	-7.1%	Return on Equity	-6.6%
232740 UNIVERSIT	Y OF MICHIGA	N CANTON DIALYSIS				
275 N CANTON RD		12/31/2020	366 Days Settled			

CANTON, MI 48187

WAYNE

Balance S	Balance Sheet Income		e Statement		Key Performanace Ind.	
Current Assets	428,816	Total Charges	1,938,882		Salary Expense	37.8%
Fixed Assets	2,032,327	Contract Allowance	0	0.0%	Fringe Benefits	11.4%
Other Assets	1,526,899	Operating Revenue	1,938,882	100.0%		
Total Assets	3,988,042	Operating Expense	2,956,611	152.5%	Current Ratio	0.1
Current Liabilities	3,988,042	Operating Margin	-1,017,729	-52.5%	Days to Collect	131.2
Long Term Liabilities	0	Other Income	39,403	2.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	17.6%
Total Liab. and Equity	3,988,042	Net Profit or Loss	(978,326)	-50.5%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232309 UNIVERSITY OF MICHIGAN HOSPITAL							
MED INN C201, 1500 E. MEDICAL CENTER Cost Report not filed. DR, SPC 5825							
ANN ARBOR, MI 481	109						
WASHTENAW							
NATIONAL GOVERN	NMENT SERVICE	ES					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.	
Current Assets	0	Total Charges	0		Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%	
Other Assets	0	Operating Revenue	0	0.0%			
Total Assets	0	Operating Expense	0	0.0%	Current Ratio		
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect		
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days		
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%	
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%	
232577 UNIVERSI	TY OF MICHIGAI	N LIVONIA DIALYSIS	CLINIC				
19900 HAGGERTY F	RD, SUITE 106	12/31/2020	366 Days Settle	d			
LIVONIA, MI 48152							
WAYNE							
NATIONAL GOVERN	MENT SERVICE	ES					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.	
Current Assets	-4,486,879	Total Charges	4,779,158		Salary Expense	32.3%	
Fixed Assets	443,016	Contract Allowance	0	0.0%	Fringe Benefits	9.4%	
Other Assets	3,939,937	Operating Revenue	4,779,158	100.0%			
Total Assets	-103,926	Operating Expense	5,319,675	111.3%	Current Ratio	43.2	
Current Liabilities	-103,927	Operating Margin	-540,517	-11.3%	Days to Collect	(91.8)	
Long Term Liabilities	0	Other Income	40,326	0.8%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	14.3%	
Total Liab. and Equity	-103,927	Net Profit or Loss	(500,191)	-10.5%	Return on Equity	0.0%	

All Providers

12:47 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232671 US RENAL	CARE WATER	VLIET DIALYSIS				
8816 RED ARROW H	IIGHWAY	12/31/2020	366 Days Settled	ł		
WATERVLIET, MI 490	098					
BERRIEN						
WPS - MICHIGAN						
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	700,495	Total Charges	2,593,591		Salary Expense	32.1%
Fixed Assets	27,993	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
Other Assets	196,022	Operating Revenue	2,593,591	100.0%		
Total Assets	924,510	Operating Expense	2,154,545	83.1%	Current Ratio	3.1
Current Liabilities	226,374	Operating Margin	439,046	16.9%	Days to Collect	48.9
Long Term Liabilities	15,708	Other Income	-65	0.0%	Avg Payment Days	13.8
Total Equity	682,428	Other Expense	0	0.0%	Depreciation Rate	15.9%
Total Liab. and Equity	924,510	Net Profit or Loss	438,981	16.9%	Return on Equity	64.3%
232331 VETERANS	ADMINISTRAT	ION				
		9/30/2020 3	366 Days Settled			
IRON MOUNTAIN, M	I					
Invalid POS FIPS Cod	des					
		Income Ctatement			Kay Derformances Ind	
Balance S	heet	Income	Statement		Kev Performanace I	nd.
Balance S Current Assets	heet 0		e Statement		Key Performanace I Salary Expense	nd. 0.0%
Current Assets		Total Charges		0.0%	-	
	0		0	0.0% 0.0%	Salary Expense	0.0%
Current Assets Fixed Assets	0 0	Total Charges Contract Allowance	0		Salary Expense Fringe Benefits	0.0%
Current Assets Fixed Assets Other Assets	0 0 0	Total Charges Contract Allowance Operating Revenue	0 0 0	0.0% 0.0%	Salary Expense Fringe Benefits	0.0%
Current Assets Fixed Assets Other Assets Total Assets	0 0 0 0 0	Total Charges Contract Allowance Operating Revenue Operating Expense	0 0 0 0	0.0% 0.0% 0.0%	Salary Expense Fringe Benefits Current Ratio	0.0%
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	0 0 0 0 0	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	0 0 0 0 0	0.0% 0.0% 0.0% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232690 WALKER [DIALYSIS					
2680 WALKER AVE	NW, STE A	12/31/2020	366 Days Settled	ł		
WALKER, MI 49544						
KENT						
WPS - MICHIGAN						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	2,240,843	Total Charges	3,441,506		Salary Expense	32.7%
Fixed Assets	710,744	Contract Allowance	-53,559	-1.6%	Fringe Benefits	6.8%
Other Assets	0	Operating Revenue	3,495,065	101.6%		
Total Assets	2,951,587	Operating Expense	2,628,053	75.2%	Current Ratio	20.0
Current Liabilities	112,181	Operating Margin	867,012	24.8%	Days to Collect	72.1
Long Term Liabilities	378,511	Other Income	53	0.0%	Avg Payment Days	8.6
Total Equity	2,460,895	Other Expense	0	0.0%	Depreciation Rate	9.2%
Total Liab. and Equity	2,951,587	Net Profit or Loss	867,065	24.8%	Return on Equity	35.2%
232502 WASHTEN						
5205 MCAULEY DRI	VE	12/31/2020	366 Days Settled	ţ		
YPSILANTI, MI 4819	7					
WASHTENAW						
BLUE CROSS (TEXA	,					
Balance S	Sheet	Income	Statement		Key Performanace	
Current Assets	21,104,518	Total Charges	3,147,923		Salary Expense	37.4%
Fixed Assets	298,490	Contract Allowance	0	0.0%	Fringe Benefits	9.8%
Other Assets	8,276,582	Operating Revenue	3,147,923	100.0%		
Total Assets	29,679,590	Operating Expense	3,054,755	97.0%	Current Ratio	0.7
Current Liabilities	29,679,588	Operating Margin	93,168	3.0%	Days to Collect	76.4
Long Term Liabilities	0	Other Income	55,416	1.8%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	21.6%
Total Liab. and Equity	29,679,588	Net Profit or Loss	148,584	4.7%	Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

		S CENTER				
20001 LIVERNOIS, S	SUITE 500	12/31/2020	366 Days Settled	t		
DETROIT, MI 48221						
WAYNE						
NATIONAL GOVERN	MENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	639,626	Total Charges	3,432,676		Salary Expense	35.7%
Fixed Assets	25,961	Contract Allowance	-420,317	-12.2%	Fringe Benefits	11.9%
Other Assets	1,441,813	Operating Revenue	3,852,993	112.2%		
Total Assets	2,107,400	Operating Expense	3,220,352	83.6%	Current Ratio	0.5
Current Liabilities	1,415,716	Operating Margin	632,641	16.4%	Days to Collect	0.8
Long Term Liabilities	375,241	Other Income	26,609	0.7%	Avg Payment Days	19.9
Total Equity	316,443	Other Expense	0	0.0%	Depreciation Rate	11.4%
Total Liab. and Equity	2,107,400	Net Profit or Loss	659,250	17.1%	Return on Equity	208.3%
232661 WEST BLC	OMFIELD DIAL	YSIS				
6010 W MAPLE ROA	D, STE 215	12/31/2020	366 Days Settled	t		
W BLOOMFIELD, MI	48322					
OAKLAND	ICOLL					
	10022					
NATIONAL GOVERN		∃S				
NATIONAL GOVERN Balance S	IMENT SERVICE		Statement		Key Performanace	Ind.
	IMENT SERVICI Sheet		e Statement 2,613,546		Key Performanace Salary Expense	Ind. 31.9%
Balance S	IMENT SERVICI Sheet	Income		-0.7%	-	
Balance S Current Assets	MENT SERVICE Sheet 3,043,265	Income Total Charges	2,613,546	-0.7% 100.7%	Salary Expense	31.9%
Balance S Current Assets Fixed Assets	MENT SERVICE Sheet 3,043,265 507,231	Income Total Charges Contract Allowance	2,613,546 -19,262	100.7%	Salary Expense	31.9%
Balance S Current Assets Fixed Assets Other Assets	MENT SERVICE Sheet 3,043,265 507,231 0	Income Total Charges Contract Allowance Operating Revenue	2,613,546 -19,262 2,632,808	100.7% 81.3%	Salary Expense Fringe Benefits	31.9% 6.1%
Balance S Current Assets Fixed Assets Other Assets Total Assets	MENT SERVICE Sheet 3,043,265 507,231 0 3,550,496	Income Total Charges Contract Allowance Operating Revenue Operating Expense	2,613,546 -19,262 2,632,808 2,140,861	100.7% 81.3% 18.7%	Salary Expense Fringe Benefits Current Ratio	31.9% 6.1% 5.9
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	MENT SERVICE Sheet 3,043,265 507,231 0 3,550,496 516,359	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,613,546 -19,262 2,632,808 2,140,861 491,947	100.7% 81.3% 18.7% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	31.9% 6.1% 5.9 94.4

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232534 WEST BRANCH DIALYSIS **599 COURT STREET** 12/31/2020 366 Days Settled WEST BRANCH, MI 48661 OGEMAW NATIONAL GOVERNMENT SERVICES **Income Statement Balance Sheet** Key Performanace Ind. 31.5% **Current Assets** 2,738,689 Salary Expense -1,790,204 Total Charges 1.4% Fringe Benefits 5.9% 37,385 **Fixed Assets** 560,199 Contract Allowance Other Assets 4,764,844 Operating Revenue 2,701,304 98.6% 3,534,839 Operating Expense **Total Assets** 2,158,941 79.9% Current Ratio (29.1) 61,424 Operating Margin 542,363 **Current Liabilities** 20.1% Days to Collect 185.7 486,780 Other Income Long Term Liabilities 0.0% Avg Payment Days -3 5.7 2,986,637 Other Expense 0 4.6% Total Equity 0.0% Depreciation Rate 3,534,841 Net Profit or Loss Total Liab. and Equity 18.2% 542,360 20.1% Return on Equity 232622 WESTLAND DIALYSIS

232622 WESTLAND DIAL IS

36588 FORD ROAD

12/31/2020 366 Days Settled

WESTLAND, MI 48185

WAYNE

BLUE CROSS (TEXAS)

Balance S	Balance Sheet Income		Statement		Key Performanace I	nd.
Current Assets	4,877,643	Total Charges	3,573,190		Salary Expense	37.6%
Fixed Assets	555,679	Contract Allowance	-54,903	-1.5%	Fringe Benefits	7.1%
Other Assets	0	Operating Revenue	3,628,093	101.5%		
Total Assets	5,433,322	Operating Expense	2,854,306	78.7%	Current Ratio	26.5
Current Liabilities	184,107	Operating Margin	773,787	21.3%	Days to Collect	66.1
Long Term Liabilities	559,393	Other Income	28	0.0%	Avg Payment Days	7.7
Total Equity	4,689,824	Other Expense	0	0.0%	Depreciation Rate	8.9%
Total Liab. and Equity	5,433,324	Net Profit or Loss	773,815	21.3%	Return on Equity	16.5%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232738 WYOMING STREET DIALYSIS

13945 WYOMING ST

12/31/2020 366 Days Settled

DETROIT, MI 48238

WAYNE

Balance S	Balance Sheet Income		e Statement		Key Performanace	Ind.
Current Assets	440,612	Total Charges	1,647,863		Salary Expense	32.0%
Fixed Assets	2,416,895	Contract Allowance	240,220	14.6%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	1,407,643	85.4%		
Total Assets	2,857,507	Operating Expense	2,155,085	153.1%	Current Ratio	7.0
Current Liabilities	63,355	Operating Margin	-747,442	-53.1%	Days to Collect	418.0
Long Term Liabilities	667,176	Other Income	68,254	4.8%	Avg Payment Days	6.2
Total Equity	2,126,976	Other Expense	0	0.0%	Depreciation Rate	9.7%
Total Liab. and Equity	2,857,507	Net Profit or Loss	(679,188)	-48.3%	Return on Equity	-31.9%

232568 YPSILANTI DIALYSIS

2766 WASHTENAW AVE

12/31/2020 366 Days Settled

YPSILANTI, MI 48197

WASHTENAW

Balance Sheet Incon		Income	e Statement		Key Performanace Ind.	
Current Assets	11,657,557	Total Charges	4,605,412		Salary Expense	32.8%
Fixed Assets	494,385	Contract Allowance	-105,853	-2.3%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	4,711,265	102.3%		
Total Assets	12,151,942	Operating Expense	3,878,883	82.3%	Current Ratio	64.9
Current Liabilities	179,725	Operating Margin	832,382	17.7%	Days to Collect	75.1
Long Term Liabilities	158,990	Other Income	77	0.0%	Avg Payment Days	8.6
Total Equity	11,813,226	Other Expense	0	0.0%	Depreciation Rate	7.2%
Total Liab. and Equity	12,151,941	Net Profit or Loss	832,459	17.7%	Return on Equity	7.0%

All Providers

12:47 AM