

# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232714 ALGER HEIGHTS DIALYSIS

705 28TH STREET

12/31/2020 366 Days Settled

GRAND RAPIDS, MI 49548

KENT

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |        |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|--------|
| Current Assets         | -2,495,797 | Total Charges      | 3,814,540 | Salary Expense       | 29.6%             |        |
| Fixed Assets           | 2,607,099  | Contract Allowance | -263,093  | -6.9%                | Fringe Benefits   | 5.6%   |
| Other Assets           | 0          | Operating Revenue  | 4,077,633 | 106.9%               |                   |        |
| Total Assets           | 111,302    | Operating Expense  | 3,154,293 | 77.4%                | Current Ratio     | (11.8) |
| Current Liabilities    | 212,180    | Operating Margin   | 923,340   | 22.6%                | Days to Collect   | 252.3  |
| Long Term Liabilities  | 1,703,736  | Other Income       | 2         | 0.0%                 | Avg Payment Days  | 4.9    |
| Total Equity           | -1,804,614 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 8.8%   |
| Total Liab. and Equity | 111,302    | Net Profit or Loss | 923,342   | 22.6%                | Return on Equity  | -51.2% |

## 232676 ALMA DIALYSIS

1730 WRIGHT AVENUE

12/31/2020 366 Days Settled

ALMA, MI 48801

GRATIOT

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 4,585,757 | Total Charges      | 4,537,143 | Salary Expense       | 30.0%             |       |
| Fixed Assets           | 760,699   | Contract Allowance | -250,732  | -5.5%                | Fringe Benefits   | 6.1%  |
| Other Assets           | 3,108,309 | Operating Revenue  | 4,787,875 | 105.5%               |                   |       |
| Total Assets           | 8,454,765 | Operating Expense  | 3,358,404 | 70.1%                | Current Ratio     | 40.7  |
| Current Liabilities    | 112,724   | Operating Margin   | 1,429,471 | 29.9%                | Days to Collect   | 152.4 |
| Long Term Liabilities  | 176,075   | Other Income       | 16        | 0.0%                 | Avg Payment Days  | 9.9   |
| Total Equity           | 8,165,965 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 8.4%  |
| Total Liab. and Equity | 8,454,764 | Net Profit or Loss | 1,429,487 | 29.9%                | Return on Equity  | 17.5% |

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## 232553 ALPENA DIALYSIS SERVICES

301 OXBOW 12/31/2020 366 Days Settled

ALPENA, MI 49707

ALPENA

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | -2,512,283 | Total Charges      | 3,200,139 |        | Salary Expense       | 33.3% |
| Fixed Assets           | 1,704,080  | Contract Allowance | -246,067  | -7.7%  | Fringe Benefits      | 5.3%  |
| Other Assets           | 3,986,679  | Operating Revenue  | 3,446,206 | 107.7% |                      |       |
| Total Assets           | 3,178,476  | Operating Expense  | 3,103,560 | 90.1%  | Current Ratio        | (9.8) |
| Current Liabilities    | 255,965    | Operating Margin   | 342,646   | 9.9%   | Days to Collect      | 178.8 |
| Long Term Liabilities  | 1,449,688  | Other Income       | 83        | 0.0%   | Avg Payment Days     | 7.5   |
| Total Equity           | 1,472,822  | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 3.9%  |
| Total Liab. and Equity | 3,178,475  | Net Profit or Loss | 342,729   | 9.9%   | Return on Equity     | 23.3% |

## 232687 ANN ARBOR DIALYSIS

3147 OAK VALLEY DR 12/31/2020 366 Days Settled

ANN ARBOR, MI 48108

WASHTENAW

WPS - MICHIGAN

| Balance Sheet          |         | Income Statement   |           |        | Key Performance Ind. |        |
|------------------------|---------|--------------------|-----------|--------|----------------------|--------|
| Current Assets         | 158,635 | Total Charges      | 1,398,113 |        | Salary Expense       | 33.3%  |
| Fixed Assets           | 376,570 | Contract Allowance | -45,777   | -3.3%  | Fringe Benefits      | 4.5%   |
| Other Assets           | 0       | Operating Revenue  | 1,443,890 | 103.3% |                      |        |
| Total Assets           | 535,205 | Operating Expense  | 1,473,126 | 102.0% | Current Ratio        | 1.8    |
| Current Liabilities    | 89,202  | Operating Margin   | -29,236   | -2.0%  | Days to Collect      | 103.8  |
| Long Term Liabilities  | 144,529 | Other Income       | -1,035    | -0.1%  | Avg Payment Days     | 10.5   |
| Total Equity           | 301,473 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 12.7%  |
| Total Liab. and Equity | 535,204 | Net Profit or Loss | (30,271)  | -2.1%  | Return on Equity     | -10.0% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232678 APPLE AVENUE DIALYSIS

2480 E APPLE AVENUE, UNIT E 12/31/2020 366 Days Settled

MUSKEGON, MI 49442

MUSKEGON

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 1,288,151 | Total Charges      | 4,131,571 |        | Salary Expense       | 31.1% |
| Fixed Assets           | 526,536   | Contract Allowance | -98,397   | -2.4%  | Fringe Benefits      | 6.5%  |
| Other Assets           | 0         | Operating Revenue  | 4,229,968 | 102.4% | Current Ratio        | 11.0  |
| Total Assets           | 1,814,687 | Operating Expense  | 3,441,740 | 81.4%  | Days to Collect      | 96.5  |
| Current Liabilities    | 116,944   | Operating Margin   | 788,228   | 18.6%  | Avg Payment Days     | 5.2   |
| Long Term Liabilities  | 340,302   | Other Income       | -78,674   | -1.9%  | Depreciation Rate    | 8.3%  |
| Total Equity           | 1,357,440 | Other Expense      | 0         | 0.0%   | Return on Equity     | 52.3% |
| Total Liab. and Equity | 1,814,686 | Net Profit or Loss | 709,554   | 16.8%  |                      |       |

## 232698 BAD AXE DIALYSIS

897 N VAN DYKE RD 12/31/2020 366 Days Settled

BAD AXE, MI 48413

HURON

WISCONSIN PHYSICIANS SERVICE

| Balance Sheet          |          | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | -205,653 | Total Charges      | 2,181,255 |        | Salary Expense       | 32.1% |
| Fixed Assets           | 703,537  | Contract Allowance | -68,256   | -3.1%  | Fringe Benefits      | 5.6%  |
| Other Assets           | 0        | Operating Revenue  | 2,249,511 | 103.1% | Current Ratio        | (3.5) |
| Total Assets           | 497,884  | Operating Expense  | 2,022,449 | 89.9%  | Days to Collect      | 91.0  |
| Current Liabilities    | 59,305   | Operating Margin   | 227,062   | 10.1%  | Avg Payment Days     | 6.1   |
| Long Term Liabilities  | 195,119  | Other Income       | -3        | 0.0%   | Depreciation Rate    | 9.8%  |
| Total Equity           | 243,461  | Other Expense      | 0         | 0.0%   | Return on Equity     | 93.3% |
| Total Liab. and Equity | 497,885  | Net Profit or Loss | 227,059   | 10.1%  |                      |       |

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## 232624 BALLENGER POINTE DIALYSIS

2262 S BALLENGER HIGHWAY

12/31/2020 366 Days Settled

FLINT, MI 48503

GENESEE

BLUE CROSS (TEXAS)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 8,004,774 | Total Charges      | 6,344,302 |        | Salary Expense       | 28.1% |
| Fixed Assets           | 1,723,291 | Contract Allowance | -76,111   | -1.2%  | Fringe Benefits      | 5.9%  |
| Other Assets           | 0         | Operating Revenue  | 6,420,413 | 101.2% | Current Ratio        | 22.8  |
| Total Assets           | 9,728,065 | Operating Expense  | 5,289,602 | 82.4%  | Days to Collect      | 98.2  |
| Current Liabilities    | 351,171   | Operating Margin   | 1,130,811 | 17.6%  | Avg Payment Days     | 5.4   |
| Long Term Liabilities  | 1,128,890 | Other Income       | -2,547    | 0.0%   | Depreciation Rate    | 3.7%  |
| Total Equity           | 8,248,005 | Other Expense      | 0         | 0.0%   | Return on Equity     | 13.7% |
| Total Liab. and Equity | 9,728,066 | Net Profit or Loss | 1,128,264 | 17.6%  |                      |       |

## 232617 BATTLE CREEK DIALYSIS

220 E GOODALE

12/31/2020 366 Days Settled

BATTLE CREEK, MI 49037

CALHOUN

BLUE CROSS (TEXAS)

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 13,451,759 | Total Charges      | 5,267,928 |        | Salary Expense       | 30.1% |
| Fixed Assets           | 1,199,934  | Contract Allowance | -10,350   | -0.2%  | Fringe Benefits      | 6.0%  |
| Other Assets           | 4,666,454  | Operating Revenue  | 5,278,278 | 100.2% | Current Ratio        | 72.8  |
| Total Assets           | 19,318,147 | Operating Expense  | 3,353,851 | 63.5%  | Days to Collect      | 78.2  |
| Current Liabilities    | 184,895    | Operating Margin   | 1,924,427 | 36.5%  | Avg Payment Days     | 7.3   |
| Long Term Liabilities  | 451,023    | Other Income       | 438       | 0.0%   | Depreciation Rate    | 9.5%  |
| Total Equity           | 18,682,231 | Other Expense      | 0         | 0.0%   | Return on Equity     | 10.3% |
| Total Liab. and Equity | 19,318,149 | Net Profit or Loss | 1,924,865 | 36.5%  |                      |       |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232519 BAY AREA REGIONAL DIALYSIS CENTER

4800 E. MCLEOD

12/31/2020 366 Days Settled

SAGINAW, MI 48603

SAGINAW

BLUE CROSS (TEXAS)

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 8,455,977  | Total Charges      | 6,565,025 |        | Salary Expense       | 31.5% |
| Fixed Assets           | 947,746    | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 7.6%  |
| Other Assets           | 10,567,939 | Operating Revenue  | 6,565,025 | 100.0% | Current Ratio        | 0.4   |
| Total Assets           | 19,971,662 | Operating Expense  | 4,884,018 | 74.4%  | Days to Collect      | 71.7  |
| Current Liabilities    | 19,971,663 | Operating Margin   | 1,681,007 | 25.6%  | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0          | Other Income       | 96,565    | 1.5%   | Depreciation Rate    | 8.5%  |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 19,971,663 | Net Profit or Loss | 1,777,572 | 27.1%  |                      |       |

## 232532 BAY AREA REGIONAL DIALYSIS CENTER-BAY CITY

1536 CENTER ROAD

12/31/2020 366 Days Settled

ESSEXVILLE, MI 48732

BAY

BLUE CROSS (TEXAS)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 2,888,356 | Total Charges      | 3,307,529 |        | Salary Expense       | 34.6% |
| Fixed Assets           | 373,199   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 8.7%  |
| Other Assets           | 4,435,851 | Operating Revenue  | 3,307,529 | 100.0% | Current Ratio        | 0.4   |
| Total Assets           | 7,697,406 | Operating Expense  | 2,896,219 | 87.6%  | Days to Collect      | 93.7  |
| Current Liabilities    | 7,697,407 | Operating Margin   | 411,310   | 12.4%  | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0         | Other Income       | 48,904    | 1.5%   | Depreciation Rate    | 9.2%  |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 7,697,407 | Net Profit or Loss | 460,214   | 13.9%  |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232531 BAY CITY DIALYSIS

3170 S PROFESSIONAL DRIVE

12/31/2020 366 Days Settled

BAY CITY, MI 48706

BAY

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 5,622,033 | Total Charges      | 3,740,989 |        | Salary Expense       | 34.5% |
| Fixed Assets           | 246,305   | Contract Allowance | -77,015   | -2.1%  | Fringe Benefits      | 5.9%  |
| Other Assets           | 1,265,813 | Operating Revenue  | 3,818,004 | 102.1% | Current Ratio        | 10.3  |
| Total Assets           | 7,134,151 | Operating Expense  | 3,124,580 | 81.8%  | Days to Collect      | 91.2  |
| Current Liabilities    | 545,558   | Operating Margin   | 693,424   | 18.2%  | Avg Payment Days     | 10.0  |
| Long Term Liabilities  | 175,252   | Other Income       | -22,945   | -0.6%  | Depreciation Rate    | 15.2% |
| Total Equity           | 6,413,340 | Other Expense      | 0         | 0.0%   | Return on Equity     | 10.5% |
| Total Liab. and Equity | 7,134,150 | Net Profit or Loss | 670,479   | 17.6%  |                      |       |

## 232598 BAY REGIONAL DIALYSIS CENTER

920 N NIAGARA STREET

12/31/2020 366 Days Settled

SAGINAW, MI 48602

SAGINAW

BLUE CROSS (TEXAS)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 3,924,654 | Total Charges      | 3,507,370 |        | Salary Expense       | 37.4% |
| Fixed Assets           | 635,464   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 9.5%  |
| Other Assets           | 526,364   | Operating Revenue  | 3,507,370 | 100.0% | Current Ratio        | 0.8   |
| Total Assets           | 5,086,482 | Operating Expense  | 3,465,294 | 98.8%  | Days to Collect      | 65.5  |
| Current Liabilities    | 5,086,481 | Operating Margin   | 42,076    | 1.2%   | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0         | Other Income       | 90,588    | 2.6%   | Depreciation Rate    | 8.4%  |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 5,086,481 | Net Profit or Loss | 132,664   | 3.8%   |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232724 BELLEVILLE DIALYSIS

10850 BELLEVILLE RD

12/31/2020 366 Days Settled

BELLEVILLE, MI 48111

WAYNE

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 982,074   | Total Charges      | 2,022,924 | Salary Expense       | 30.6%             |       |
| Fixed Assets           | 1,771,655 | Contract Allowance | 15,924    | 0.8%                 | Fringe Benefits   | 6.3%  |
| Other Assets           | 0         | Operating Revenue  | 2,007,000 | 99.2%                |                   |       |
| Total Assets           | 2,753,729 | Operating Expense  | 1,890,404 | 94.2%                | Current Ratio     | 4.3   |
| Current Liabilities    | 227,523   | Operating Margin   | 116,596   | 5.8%                 | Days to Collect   | 114.4 |
| Long Term Liabilities  | 683,251   | Other Income       | -4,259    | -0.2%                | Avg Payment Days  | 6.1   |
| Total Equity           | 1,842,954 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 9.4%  |
| Total Liab. and Equity | 2,753,728 | Net Profit or Loss | 112,337   | 5.6%                 | Return on Equity  | 6.1%  |

## 232693 BELTLINE HOME TRAINING

330 E BELTLINE AVE NE, STE 2047

12/31/2020 366 Days Settled

CASCADE, MI 49506

KENT

WPS - MICHIGAN

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 1,376,472 | Total Charges      | 4,274,281 | Salary Expense       | 19.4%             |       |
| Fixed Assets           | 368,974   | Contract Allowance | -68,243   | -1.6%                | Fringe Benefits   | 3.9%  |
| Other Assets           | 0         | Operating Revenue  | 4,342,524 | 101.6%               |                   |       |
| Total Assets           | 1,745,446 | Operating Expense  | 2,666,831 | 61.4%                | Current Ratio     | 6.5   |
| Current Liabilities    | 211,226   | Operating Margin   | 1,675,693 | 38.6%                | Days to Collect   | 170.9 |
| Long Term Liabilities  | 242,478   | Other Income       | -662,214  | -15.2%               | Avg Payment Days  | 5.4   |
| Total Equity           | 1,291,743 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 16.0% |
| Total Liab. and Equity | 1,745,447 | Net Profit or Loss | 1,013,479 | 23.3%                | Return on Equity  | 78.5% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232697 BLOOMFIELD HILLS HOME DIALYSIS

42886 WOODWARD AVE

12/31/2020 366 Days Settled

BLOOMFIELD HILLS, MI 48304

OAKLAND

WPS - MICHIGAN

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 2,100,563 | Total Charges      | 5,855,327 |        | Salary Expense       | 25.5% |
| Fixed Assets           | 334,693   | Contract Allowance | -253,518  | -4.3%  | Fringe Benefits      | 4.4%  |
| Other Assets           | 0         | Operating Revenue  | 6,108,845 | 104.3% | Current Ratio        | 8.0   |
| Total Assets           | 2,435,256 | Operating Expense  | 4,059,324 | 66.4%  | Days to Collect      | 158.8 |
| Current Liabilities    | 262,767   | Operating Margin   | 2,049,521 | 33.6%  | Avg Payment Days     | 5.7   |
| Long Term Liabilities  | 170,162   | Other Income       | -988,853  | -16.2% | Depreciation Rate    | 13.1% |
| Total Equity           | 2,002,327 | Other Expense      | 0         | 0.0%   | Return on Equity     | 53.0% |
| Total Liab. and Equity | 2,435,256 | Net Profit or Loss | 1,060,668 | 17.4%  |                      |       |

## 232526 BMA-NORTHWEST DETROIT

18944 GRAND RIVER AVE

12/31/2020 366 Days Settled

DETROIT, MI 48223

WAYNE

BLUE CROSS (TEXAS)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 7,759,963 | Total Charges      | 4,176,053 |        | Salary Expense       | 38.5% |
| Fixed Assets           | 713,123   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 8.6%  |
| Other Assets           | 0         | Operating Revenue  | 4,176,053 | 100.0% | Current Ratio        | 0.9   |
| Total Assets           | 8,473,086 | Operating Expense  | 3,274,493 | 78.4%  | Days to Collect      | 788.9 |
| Current Liabilities    | 8,473,087 | Operating Margin   | 901,560   | 21.6%  | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0         | Other Income       | 97,199    | 2.3%   | Depreciation Rate    | 2.9%  |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 8,473,087 | Net Profit or Loss | 998,759   | 23.9%  |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232501 BMA LIVONIA

32423 SCHOOLCRAFT RD

12/31/2020 366 Days Settled

LIVONIA, MI 48150

OAKLAND

BLUE CROSS (TEXAS)

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |      |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|------|
| Current Assets         | 17,200,015 | Total Charges      | 2,661,260 | Salary Expense       | 36.9%             |      |
| Fixed Assets           | 608,126    | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 8.0% |
| Other Assets           | 576,864    | Operating Revenue  | 2,661,260 | 100.0%               |                   |      |
| Total Assets           | 18,385,005 | Operating Expense  | 2,562,530 | 96.3%                | Current Ratio     | 0.9  |
| Current Liabilities    | 18,385,008 | Operating Margin   | 98,730    | 3.7%                 | Days to Collect   | 92.2 |
| Long Term Liabilities  | 0          | Other Income       | 86,323    | 3.2%                 | Avg Payment Days  | 0.0  |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 4.4% |
| Total Liab. and Equity | 18,385,008 | Net Profit or Loss | 185,053   | 7.0%                 | Return on Equity  | 0.0% |

## 232551 BRIGHTON DIALYSIS

7960 W GRAND RIVER AVE, SUITE 210

12/31/2020 366 Days Settled

BRIGHTON, MI 48114

LIVINGSTON

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 6,265,364 | Total Charges      | 4,285,911 | Salary Expense       | 32.3%             |       |
| Fixed Assets           | 1,041,959 | Contract Allowance | 277,559   | 6.5%                 | Fringe Benefits   | 5.5%  |
| Other Assets           | 125,718   | Operating Revenue  | 4,008,352 | 93.5%                |                   |       |
| Total Assets           | 7,433,041 | Operating Expense  | 3,143,339 | 78.4%                | Current Ratio     | 29.8  |
| Current Liabilities    | 210,212   | Operating Margin   | 865,013   | 21.6%                | Days to Collect   | 204.2 |
| Long Term Liabilities  | 374,901   | Other Income       | 60        | 0.0%                 | Avg Payment Days  | 7.2   |
| Total Equity           | 6,847,929 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 10.9% |
| Total Liab. and Equity | 7,433,042 | Net Profit or Loss | 865,073   | 21.6%                | Return on Equity  | 12.6% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232663 BURTON DIALYSIS

4015 DAVISON ROAD 12/31/2020 366 Days Settled

BURTON, MI 48509

GENESEE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 2,369,173 | Total Charges      | 6,202,730 |        | Salary Expense       | 29.6% |
| Fixed Assets           | 575,980   | Contract Allowance | -45,914   | -0.7%  | Fringe Benefits      | 6.1%  |
| Other Assets           | 0         | Operating Revenue  | 6,248,644 | 100.7% | Current Ratio        | 5.9   |
| Total Assets           | 2,945,153 | Operating Expense  | 4,407,374 | 70.5%  | Days to Collect      | 95.0  |
| Current Liabilities    | 398,503   | Operating Margin   | 1,841,270 | 29.5%  | Avg Payment Days     | 5.1   |
| Long Term Liabilities  | 308,002   | Other Income       | -173,385  | -2.8%  | Depreciation Rate    | 6.7%  |
| Total Equity           | 2,238,649 | Other Expense      | 0         | 0.0%   | Return on Equity     | 74.5% |
| Total Liab. and Equity | 2,945,154 | Net Profit or Loss | 1,667,885 | 26.7%  |                      |       |

## 232632 CHELSEA DIALYSIS

1620 COMMERCE PARK DRIVE, SUITE 200 12/31/2020 366 Days Settled

CHELSEA, MI 48118

WASHTENAW

BLUE CROSS (TEXAS)

| Balance Sheet          |           | Income Statement   |           |       | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|-------|----------------------|-------|
| Current Assets         | 1,801,507 | Total Charges      | 1,855,780 |       | Salary Expense       | 34.8% |
| Fixed Assets           | 465,886   | Contract Allowance | 110,186   | 5.9%  | Fringe Benefits      | 6.9%  |
| Other Assets           | 0         | Operating Revenue  | 1,745,594 | 94.1% | Current Ratio        | 13.0  |
| Total Assets           | 2,267,393 | Operating Expense  | 1,428,144 | 81.8% | Days to Collect      | 53.6  |
| Current Liabilities    | 138,762   | Operating Margin   | 317,450   | 18.2% | Avg Payment Days     | 5.1   |
| Long Term Liabilities  | 437,652   | Other Income       | -512      | 0.0%  | Depreciation Rate    | 7.7%  |
| Total Equity           | 1,690,978 | Other Expense      | 0         | 0.0%  | Return on Equity     | 18.7% |
| Total Liab. and Equity | 2,267,392 | Net Profit or Loss | 316,938   | 18.2% |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232328 CHILDREN'S HOSPITAL OF MICHIGAN

3950 BEAUBIEN BLVD

Cost Report not filed.

DETROIT, MI 48201

WAYNE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |   | Income Statement   |   | Key Performance Ind. |                   |      |
|------------------------|---|--------------------|---|----------------------|-------------------|------|
| Current Assets         | 0 | Total Charges      | 0 | Salary Expense       | 0.0%              |      |
| Fixed Assets           | 0 | Contract Allowance | 0 | 0.0%                 | Fringe Benefits   | 0.0% |
| Other Assets           | 0 | Operating Revenue  | 0 | 0.0%                 |                   |      |
| Total Assets           | 0 | Operating Expense  | 0 | 0.0%                 | Current Ratio     |      |
| Current Liabilities    | 0 | Operating Margin   | 0 | 0.0%                 | Days to Collect   |      |
| Long Term Liabilities  | 0 | Other Income       | 0 | 0.0%                 | Avg Payment Days  |      |
| Total Equity           | 0 | Other Expense      | 0 | 0.0%                 | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0%                 | Return on Equity  | 0.0% |

## 232350 CHIPPEWA DIALYSIS CENTER

509 OSBORN BLVD

Cost Report not filed.

SAULT SAINTE MARIE, MI 49783

CHIPPEWA

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |   | Income Statement   |   | Key Performance Ind. |                   |      |
|------------------------|---|--------------------|---|----------------------|-------------------|------|
| Current Assets         | 0 | Total Charges      | 0 | Salary Expense       | 0.0%              |      |
| Fixed Assets           | 0 | Contract Allowance | 0 | 0.0%                 | Fringe Benefits   | 0.0% |
| Other Assets           | 0 | Operating Revenue  | 0 | 0.0%                 |                   |      |
| Total Assets           | 0 | Operating Expense  | 0 | 0.0%                 | Current Ratio     |      |
| Current Liabilities    | 0 | Operating Margin   | 0 | 0.0%                 | Days to Collect   |      |
| Long Term Liabilities  | 0 | Other Income       | 0 | 0.0%                 | Avg Payment Days  |      |
| Total Equity           | 0 | Other Expense      | 0 | 0.0%                 | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0%                 | Return on Equity  | 0.0% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232575 CLARKSTON DIALYSIS CENTER

6770 DIXIE HIGHWAY  
 CLARKSTON, MI 48346  
 OAKLAND

12/31/2020 366 Days Settled

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 13,869,572 | Total Charges      | 3,639,844 | Salary Expense       | 34.2%             |       |
| Fixed Assets           | 444,560    | Contract Allowance | 233,372   | 6.4%                 | Fringe Benefits   | 5.9%  |
| Other Assets           | 0          | Operating Revenue  | 3,406,472 | 93.6%                |                   |       |
| Total Assets           | 14,314,132 | Operating Expense  | 2,473,498 | 72.6%                | Current Ratio     | 138.7 |
| Current Liabilities    | 99,979     | Operating Margin   | 932,974   | 27.4%                | Days to Collect   | 107.2 |
| Long Term Liabilities  | 396,467    | Other Income       | 16        | 0.0%                 | Avg Payment Days  | 7.8   |
| Total Equity           | 13,817,685 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 10.8% |
| Total Liab. and Equity | 14,314,131 | Net Profit or Loss | 932,990   | 27.4%                | Return on Equity  | 6.8%  |

## 232647 CLINTON TOWNSHIP DIALYSIS

15918 NINETEEN MILE ROAD, SUITE 110  
 CLINTON TOWNSHIP, MI 48038  
 MACOMB

12/31/2020 366 Days Settled

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 1,179,248 | Total Charges      | 5,014,316 | Salary Expense       | 31.5%             |       |
| Fixed Assets           | 1,045,048 | Contract Allowance | 5,047     | 0.1%                 | Fringe Benefits   | 6.0%  |
| Other Assets           | 0         | Operating Revenue  | 5,009,269 | 99.9%                |                   |       |
| Total Assets           | 2,224,296 | Operating Expense  | 3,849,592 | 76.8%                | Current Ratio     | 4.4   |
| Current Liabilities    | 268,260   | Operating Margin   | 1,159,677 | 23.2%                | Days to Collect   | 99.9  |
| Long Term Liabilities  | 829,997   | Other Income       | -447,419  | -8.9%                | Avg Payment Days  | 6.1   |
| Total Equity           | 1,126,040 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 6.1%  |
| Total Liab. and Equity | 2,224,297 | Net Profit or Loss | 712,258   | 14.2%                | Return on Equity  | 63.3% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232723 COLMARE DIALYSIS

6302 DIXIE HIGHWAY

12/31/2020 366 Days Settled

BRIDGEPORT, MI 48722

SAGINAW

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |        |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|--------|
| Current Assets         | -2,384,375 | Total Charges      | 2,182,061 | Salary Expense       | 30.5%             |        |
| Fixed Assets           | 1,878,165  | Contract Allowance | 42,300    | 1.9%                 | Fringe Benefits   | 6.1%   |
| Other Assets           | 0          | Operating Revenue  | 2,139,761 | 98.1%                |                   |        |
| Total Assets           | -506,210   | Operating Expense  | 2,179,534 | 101.9%               | Current Ratio     | (36.1) |
| Current Liabilities    | 66,037     | Operating Margin   | -39,773   | -1.9%                | Days to Collect   | 312.2  |
| Long Term Liabilities  | 637,022    | Other Income       | 0         | 0.0%                 | Avg Payment Days  | 2.8    |
| Total Equity           | -1,209,269 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 9.3%   |
| Total Liab. and Equity | -506,210   | Net Profit or Loss | (39,773)  | -1.9%                | Return on Equity  | 3.3%   |

## 232637 COMMERCE TOWNSHIP DIALYSIS

120 W COMMERCE ROAD

12/31/2020 366 Days Settled

COMMERCE TOWNSHIP, MI 48382

OAKLAND

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |         | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|---------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 528,233 | Total Charges      | 2,744,053 | Salary Expense       | 35.9%             |       |
| Fixed Assets           | 253,141 | Contract Allowance | -119,302  | -4.3%                | Fringe Benefits   | 5.2%  |
| Other Assets           | 0       | Operating Revenue  | 2,863,355 | 104.3%               |                   |       |
| Total Assets           | 781,374 | Operating Expense  | 2,107,183 | 73.6%                | Current Ratio     | 6.5   |
| Current Liabilities    | 80,919  | Operating Margin   | 756,172   | 26.4%                | Days to Collect   | 43.6  |
| Long Term Liabilities  | 155,442 | Other Income       | -332,456  | -11.6%               | Avg Payment Days  | 8.2   |
| Total Equity           | 545,014 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 10.5% |
| Total Liab. and Equity | 781,375 | Net Profit or Loss | 423,716   | 14.8%                | Return on Equity  | 77.7% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232742 CONCERTO MICHIGAN

14700 FARMINGTON RD, SUITE 108

12/31/2020 121 Days Settled

LIVONIA, MI 48154

WAYNE

| Balance Sheet          |   | Income Statement   |   | Key Performance Ind. |                   |      |
|------------------------|---|--------------------|---|----------------------|-------------------|------|
| Current Assets         | 0 | Total Charges      | 0 | Salary Expense       | 0.0%              |      |
| Fixed Assets           | 0 | Contract Allowance | 0 | 0.0% Fringe Benefits | 0.0%              |      |
| Other Assets           | 0 | Operating Revenue  | 0 | 0.0%                 |                   |      |
| Total Assets           | 0 | Operating Expense  | 0 | 0.0%                 | Current Ratio     |      |
| Current Liabilities    | 0 | Operating Margin   | 0 | 0.0%                 | Days to Collect   |      |
| Long Term Liabilities  | 0 | Other Income       | 0 | 0.0%                 | Avg Payment Days  |      |
| Total Equity           | 0 | Other Expense      | 0 | 0.0%                 | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0%                 | Return on Equity  | 0.0% |

## 232512 CORNERSTONE DIALYSIS

23857 GREENFIELD

12/31/2020 366 Days Settled

SOUTHFIELD, MI 48075

OAKLAND

WPS - MICHIGAN

| Balance Sheet          |            | Income Statement   |            | Key Performance Ind.  |                   |       |
|------------------------|------------|--------------------|------------|-----------------------|-------------------|-------|
| Current Assets         | 15,837,520 | Total Charges      | 11,628,974 | Salary Expense        | 30.7%             |       |
| Fixed Assets           | 2,993,162  | Contract Allowance | -340,302   | -2.9% Fringe Benefits | 5.6%              |       |
| Other Assets           | 8,882,651  | Operating Revenue  | 11,969,276 | 102.9%                |                   |       |
| Total Assets           | 27,713,333 | Operating Expense  | 10,246,005 | 85.6%                 | Current Ratio     | 7.8   |
| Current Liabilities    | 2,030,397  | Operating Margin   | 1,723,271  | 14.4%                 | Days to Collect   | 104.2 |
| Long Term Liabilities  | 1,741,083  | Other Income       | -3,011     | 0.0%                  | Avg Payment Days  | 7.0   |
| Total Equity           | 23,941,853 | Other Expense      | 0          | 0.0%                  | Depreciation Rate | 6.5%  |
| Total Liab. and Equity | 27,713,333 | Net Profit or Loss | 1,720,260  | 14.4%                 | Return on Equity  | 7.2%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232605 DAVISON DIALYSIS

1011 S STATE STREET  
 12/31/2020 366 Days Settled  
 DAVISON, MI 48423  
 GENESEE  
 BLUE CROSS (TEXAS)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 2,429,352 | Total Charges      | 1,834,661 |        | Salary Expense       | 35.2% |
| Fixed Assets           | 427,983   | Contract Allowance | -87,498   | -4.8%  | Fringe Benefits      | 5.5%  |
| Other Assets           | 0         | Operating Revenue  | 1,922,159 | 104.8% | Current Ratio        | 54.5  |
| Total Assets           | 2,857,335 | Operating Expense  | 1,427,900 | 74.3%  | Days to Collect      | 62.6  |
| Current Liabilities    | 44,609    | Operating Margin   | 494,259   | 25.7%  | Avg Payment Days     | 7.5   |
| Long Term Liabilities  | 157,092   | Other Income       | 109       | 0.0%   | Depreciation Rate    | 6.1%  |
| Total Equity           | 2,655,634 | Other Expense      | 0         | 0.0%   | Return on Equity     | 18.6% |
| Total Liab. and Equity | 2,857,335 | Net Profit or Loss | 494,368   | 25.7%  |                      |       |

## 232520 DEARBORN DIALYSIS

1185 MONROE STREET  
 12/31/2020 366 Days Settled  
 DEARBORN, MI 48124  
 WAYNE  
 HCSC OF MICHIGAN

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 7,220,674  | Total Charges      | 4,065,085 |        | Salary Expense       | 32.5% |
| Fixed Assets           | 1,866,320  | Contract Allowance | -63,856   | -1.6%  | Fringe Benefits      | 5.9%  |
| Other Assets           | 7,487,234  | Operating Revenue  | 4,128,941 | 101.6% | Current Ratio        | 45.6  |
| Total Assets           | 16,574,228 | Operating Expense  | 3,621,851 | 87.7%  | Days to Collect      | 66.5  |
| Current Liabilities    | 158,404    | Operating Margin   | 507,090   | 12.3%  | Avg Payment Days     | 8.2   |
| Long Term Liabilities  | 1,482,899  | Other Income       | 28        | 0.0%   | Depreciation Rate    | 11.4% |
| Total Equity           | 14,932,926 | Other Expense      | 0         | 0.0%   | Return on Equity     | 3.4%  |
| Total Liab. and Equity | 16,574,229 | Net Profit or Loss | 507,118   | 12.3%  |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232653 DEARBORN HOME DIALYSIS

22030 PARK STREET  
DEARBORN, MI 48124  
WAYNE

12/31/2020 366 Days Settled

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |        |
|------------------------|------------|--------------------|-----------|--------|----------------------|--------|
| Current Assets         | -885,023   | Total Charges      | 3,539,554 |        | Salary Expense       | 23.0%  |
| Fixed Assets           | 359,322    | Contract Allowance | -107,056  | -3.0%  | Fringe Benefits      | 3.7%   |
| Other Assets           | 0          | Operating Revenue  | 3,646,610 | 103.0% |                      |        |
| Total Assets           | -525,701   | Operating Expense  | 2,840,866 | 77.9%  | Current Ratio        | (1.4)  |
| Current Liabilities    | 642,295    | Operating Margin   | 805,744   | 22.1%  | Days to Collect      | 79.7   |
| Long Term Liabilities  | 313,083    | Other Income       | -193,904  | -5.3%  | Avg Payment Days     | 3.1    |
| Total Equity           | -1,481,079 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 8.2%   |
| Total Liab. and Equity | -525,701   | Net Profit or Loss | 611,840   | 16.8%  | Return on Equity     | -41.3% |

## 232694 DEARBORN KIDNEY CENTER

5111 AUTO CLUB DR, STE 120  
DEARBORN, MI 48126  
WAYNE  
WPS MI

12/31/2020 366 Days Settled

| Balance Sheet          |           | Income Statement   |           |       | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|-------|----------------------|-------|
| Current Assets         | 1,168,081 | Total Charges      | 4,319,114 |       | Salary Expense       | 38.3% |
| Fixed Assets           | 338,899   | Contract Allowance | 516,127   | 11.9% | Fringe Benefits      | 11.1% |
| Other Assets           | 287,867   | Operating Revenue  | 3,802,987 | 88.1% |                      |       |
| Total Assets           | 1,794,847 | Operating Expense  | 3,236,806 | 85.1% | Current Ratio        | 1.5   |
| Current Liabilities    | 761,814   | Operating Margin   | 566,181   | 14.9% | Days to Collect      | 13.4  |
| Long Term Liabilities  | 306,908   | Other Income       | 35,869    | 0.9%  | Avg Payment Days     | 22.0  |
| Total Equity           | 726,123   | Other Expense      | 0         | 0.0%  | Depreciation Rate    | 11.3% |
| Total Liab. and Equity | 1,794,845 | Net Profit or Loss | 602,050   | 15.8% | Return on Equity     | 82.9% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232720 DETROIT KIDNEY CENTER

13437 SCHAEFER HWY

12/31/2020 366 Days Settled

DETROIT, MI 48227

WAYNE

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 551,889    | Total Charges      | 2,469,432 | Salary Expense       | 27.7%             |       |
| Fixed Assets           | 935,120    | Contract Allowance | 538,473   | 21.8%                | Fringe Benefits   | 9.1%  |
| Other Assets           | 800,855    | Operating Revenue  | 1,930,959 | 78.2%                |                   |       |
| Total Assets           | 2,287,864  | Operating Expense  | 2,859,207 | 148.1%               | Current Ratio     | 0.1   |
| Current Liabilities    | 3,783,041  | Operating Margin   | -928,248  | -48.1%               | Days to Collect   | 10.4  |
| Long Term Liabilities  | 762,586    | Other Income       | 27,651    | 1.4%                 | Avg Payment Days  | 18.3  |
| Total Equity           | -2,257,761 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 14.8% |
| Total Liab. and Equity | 2,287,866  | Net Profit or Loss | (900,597) | -46.6%               | Return on Equity  | 39.9% |

## 232345 DEVOS CHILDREN'S HOSPITAL ESRD UNIT

35 MICHIGAN ST NE, STE 3121

Cost Report not filed.

GRAND RAPIDS, MI 49503

KENT

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |   | Income Statement   |   | Key Performance Ind. |                   |      |
|------------------------|---|--------------------|---|----------------------|-------------------|------|
| Current Assets         | 0 | Total Charges      | 0 | Salary Expense       | 0.0%              |      |
| Fixed Assets           | 0 | Contract Allowance | 0 | 0.0%                 | Fringe Benefits   | 0.0% |
| Other Assets           | 0 | Operating Revenue  | 0 | 0.0%                 |                   |      |
| Total Assets           | 0 | Operating Expense  | 0 | 0.0%                 | Current Ratio     |      |
| Current Liabilities    | 0 | Operating Margin   | 0 | 0.0%                 | Days to Collect   |      |
| Long Term Liabilities  | 0 | Other Income       | 0 | 0.0%                 | Avg Payment Days  |      |
| Total Equity           | 0 | Other Expense      | 0 | 0.0%                 | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0%                 | Return on Equity  | 0.0% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232734 DIALYSIS CARE CENTER FREMONT

1454 W MAIN ST

12/31/2020 366 Days Settled

FREMONT, MI 49412

NEWAYGO

WPS MI

| Balance Sheet          |          | Income Statement   |           |        | Key Performance Ind. |         |
|------------------------|----------|--------------------|-----------|--------|----------------------|---------|
| Current Assets         | -250,092 | Total Charges      | 1,103,868 |        | Salary Expense       | 45.3%   |
| Fixed Assets           | 524,948  | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 4.5%    |
| Other Assets           | -34,573  | Operating Revenue  | 1,103,868 | 100.0% | Current Ratio        | (2.8)   |
| Total Assets           | 240,283  | Operating Expense  | 1,217,085 | 110.3% | Days to Collect      | (139.9) |
| Current Liabilities    | 90,656   | Operating Margin   | -113,217  | -10.3% | Avg Payment Days     | 27.3    |
| Long Term Liabilities  | 12,944   | Other Income       | 0         | 0.0%   | Depreciation Rate    | 6.7%    |
| Total Equity           | 136,683  | Other Expense      | 0         | 0.0%   | Return on Equity     | -82.8%  |
| Total Liab. and Equity | 240,283  | Net Profit or Loss | (113,217) | -10.3% |                      |         |

## 232712 DIALYSIS CENTERS OF MICHIGAN

24931 KELLY RD

12/31/2020 366 Days Settled

EASTPOINTE, MI 48021

MACOMB

| Balance Sheet          |           | Income Statement   |           |       | Key Performance Ind. |        |
|------------------------|-----------|--------------------|-----------|-------|----------------------|--------|
| Current Assets         | 678,816   | Total Charges      | 3,593,823 |       | Salary Expense       | 28.6%  |
| Fixed Assets           | 913,057   | Contract Allowance | 184,874   | 5.1%  | Fringe Benefits      | 9.1%   |
| Other Assets           | 308,014   | Operating Revenue  | 3,408,949 | 94.9% | Current Ratio        | 0.3    |
| Total Assets           | 1,899,887 | Operating Expense  | 3,361,350 | 98.6% | Days to Collect      | 6.3    |
| Current Liabilities    | 1,968,127 | Operating Margin   | 47,599    | 1.4%  | Avg Payment Days     | 25.8   |
| Long Term Liabilities  | 322,188   | Other Income       | 8,114     | 0.2%  | Depreciation Rate    | 12.2%  |
| Total Equity           | -390,427  | Other Expense      | 0         | 0.0%  | Return on Equity     | -14.3% |
| Total Liab. and Equity | 1,899,888 | Net Profit or Loss | 55,713    | 1.6%  |                      |        |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232592 DOWNRIVER KIDNEY CENTER

5600 ALLEN ROAD

12/31/2020 366 Days Settled

ALLEN PARK, MI 48101

WAYNE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |        |
|------------------------|------------|--------------------|-----------|--------|----------------------|--------|
| Current Assets         | -1,495,878 | Total Charges      | 3,902,997 |        | Salary Expense       | 32.1%  |
| Fixed Assets           | 1,133,454  | Contract Allowance | -74,270   | -1.9%  | Fringe Benefits      | 6.2%   |
| Other Assets           | 7,713,275  | Operating Revenue  | 3,977,267 | 101.9% |                      |        |
| Total Assets           | 7,350,851  | Operating Expense  | 3,197,030 | 80.4%  | Current Ratio        | (13.9) |
| Current Liabilities    | 108,001    | Operating Margin   | 780,237   | 19.6%  | Days to Collect      | 76.0   |
| Long Term Liabilities  | 774,767    | Other Income       | -40,123   | -1.0%  | Avg Payment Days     | 6.0    |
| Total Equity           | 6,468,083  | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 10.3%  |
| Total Liab. and Equity | 7,350,851  | Net Profit or Loss | 740,114   | 18.6%  | Return on Equity     | 11.4%  |

## 232718 EAST CHINA DIALYSIS

4180 HOSPITAL DR

12/31/2020 366 Days Settled

EAST CHINA, MI 48054

SAINT CLAIR

WPS MI

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 748,858   | Total Charges      | 2,115,041 |        | Salary Expense       | 33.3% |
| Fixed Assets           | 1,517,673 | Contract Allowance | -289,047  | -13.7% | Fringe Benefits      | 5.7%  |
| Other Assets           | 0         | Operating Revenue  | 2,404,088 | 113.7% |                      |       |
| Total Assets           | 2,266,531 | Operating Expense  | 2,119,967 | 88.2%  | Current Ratio        | 6.2   |
| Current Liabilities    | 120,484   | Operating Margin   | 284,121   | 11.8%  | Days to Collect      | 76.1  |
| Long Term Liabilities  | 785,197   | Other Income       | -111,082  | -4.6%  | Avg Payment Days     | 10.3  |
| Total Equity           | 1,360,850 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 9.1%  |
| Total Liab. and Equity | 2,266,531 | Net Profit or Loss | 173,039   | 7.2%   | Return on Equity     | 12.7% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232631 EAST DEARBORN DIALYSIS

13200 WEST WARREN AVE

12/31/2020 366 Days Settled

DEARBORN, MI 48126

WAYNE

BLUE CROSS (TEXAS)

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 1,760,634 | Total Charges      | 3,439,715 | Salary Expense       | 31.4%             |       |
| Fixed Assets           | 1,404,253 | Contract Allowance | -184,068  | -5.4%                | Fringe Benefits   | 5.9%  |
| Other Assets           | 0         | Operating Revenue  | 3,623,783 | 105.4%               | Current Ratio     | 13.9  |
| Total Assets           | 3,164,887 | Operating Expense  | 3,320,147 | 91.6%                | Days to Collect   | 81.6  |
| Current Liabilities    | 126,854   | Operating Margin   | 303,636   | 8.4%                 | Avg Payment Days  | 5.6   |
| Long Term Liabilities  | 1,192,835 | Other Income       | 142       | 0.0%                 | Depreciation Rate | 10.3% |
| Total Equity           | 1,845,198 | Other Expense      | 0         | 0.0%                 | Return on Equity  | 16.5% |
| Total Liab. and Equity | 3,164,887 | Net Profit or Loss | 303,778   | 8.4%                 |                   |       |

## 232567 EASTPOINTE DIALYSIS CENTER

21400 KELLY ROAD

12/31/2020 366 Days Settled

EASTPOINTE, MI 48021

MACOMB

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |               | Income Statement   |            | Key Performance Ind. |                   |          |
|------------------------|---------------|--------------------|------------|----------------------|-------------------|----------|
| Current Assets         | 880,114,226   | Total Charges      | 22,857,265 | Salary Expense       | 36.2%             |          |
| Fixed Assets           | 1,148,545,312 | Contract Allowance | 16,924,696 | 74.0%                | Fringe Benefits   | 6.4%     |
| Other Assets           | 1,572,997,597 | Operating Revenue  | 5,932,569  | 26.0%                | Current Ratio     | 1.0      |
| Total Assets           | 3,601,657,135 | Operating Expense  | 5,014,376  | 84.5%                | Days to Collect   | 63,106.8 |
| Current Liabilities    | 846,037,846   | Operating Margin   | 918,193    | 15.5%                | Avg Payment Days  | 35,847.6 |
| Long Term Liabilities  | 1,325,273,006 | Other Income       | 0          | 0.0%                 | Depreciation Rate | 0.0%     |
| Total Equity           | 1,430,346,283 | Other Expense      | 0          | 0.0%                 | Return on Equity  | 0.1%     |
| Total Liab. and Equity | 3,601,657,135 | Net Profit or Loss | 918,193    | 15.5%                |                   |          |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232681 ELIZABETH C HOSICK DIALYSIS CENTER

224 PARK AVENUE

6/30/2020 366 Days Settled

FRANKFORT, MI 49635

BENZIE

WPS IN

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |         |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|---------|
| Current Assets         | 2,701,327 | Total Charges      | 2,612,623 | Salary Expense       | 40.0%             |         |
| Fixed Assets           | 942,917   | Contract Allowance | 1,909,663 | 73.1%                | Fringe Benefits   | 0.0%    |
| Other Assets           | 334,003   | Operating Revenue  | 702,960   | 26.9%                |                   |         |
| Total Assets           | 3,978,247 | Operating Expense  | 637,642   | 90.7%                | Current Ratio     | 8.1     |
| Current Liabilities    | 335,294   | Operating Margin   | 65,318    | 9.3%                 | Days to Collect   | 1,080.8 |
| Long Term Liabilities  | 194,263   | Other Income       | 0         | 0.0%                 | Avg Payment Days  | 147.4   |
| Total Equity           | 3,448,690 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 0.0%    |
| Total Liab. and Equity | 3,978,247 | Net Profit or Loss | 65,318    | 9.3%                 | Return on Equity  | 1.9%    |

## 232584 ENGLISH VILLAGE DIALYSIS

11707 WHITTIER AVENUE

12/31/2020 366 Days Settled

DETROIT, MI 48224

WAYNE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |        |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|--------|
| Current Assets         | -7,217,522 | Total Charges      | 3,402,839 | Salary Expense       | 29.5%             |        |
| Fixed Assets           | 3,499,112  | Contract Allowance | -166,359  | -4.9%                | Fringe Benefits   | 4.6%   |
| Other Assets           | 4,586,357  | Operating Revenue  | 3,569,198 | 104.9%               |                   |        |
| Total Assets           | 867,947    | Operating Expense  | 3,742,320 | 104.9%               | Current Ratio     | (34.5) |
| Current Liabilities    | 208,942    | Operating Margin   | -173,122  | -4.9%                | Days to Collect   | 117.6  |
| Long Term Liabilities  | 2,118,362  | Other Income       | 27        | 0.0%                 | Avg Payment Days  | 4.5    |
| Total Equity           | -1,459,355 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 6.4%   |
| Total Liab. and Equity | 867,949    | Net Profit or Loss | (173,095) | -4.8%                | Return on Equity  | 11.9%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232719 FASHION SQUARE DIALYSIS

5641 BAY RD

12/31/2020 366 Days Settled

SAGINAW, MI 48604

SAGINAW

WPS MI

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 686,210   | Total Charges      | 2,062,378 |        | Salary Expense       | 26.4% |
| Fixed Assets           | 1,488,849 | Contract Allowance | -9,642    | -0.5%  | Fringe Benefits      | 5.2%  |
| Other Assets           | 0         | Operating Revenue  | 2,072,020 | 100.5% |                      |       |
| Total Assets           | 2,175,059 | Operating Expense  | 2,121,498 | 102.4% | Current Ratio        | 7.9   |
| Current Liabilities    | 87,346    | Operating Margin   | -49,478   | -2.4%  | Days to Collect      | 216.4 |
| Long Term Liabilities  | 424,462   | Other Income       | 18,467    | 0.9%   | Avg Payment Days     | 6.4   |
| Total Equity           | 1,663,251 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 9.5%  |
| Total Liab. and Equity | 2,175,059 | Net Profit or Loss | (31,011)  | -1.5%  | Return on Equity     | -1.9% |

## 232635 FENTON DIALYSIS

17420 SILVER PARKWAY

12/31/2020 366 Days Settled

FENTON, MI 48430

GENESEE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 5,456,964 | Total Charges      | 3,524,246 |        | Salary Expense       | 34.7% |
| Fixed Assets           | 714,430   | Contract Allowance | -67,452   | -1.9%  | Fringe Benefits      | 5.6%  |
| Other Assets           | 277,906   | Operating Revenue  | 3,591,698 | 101.9% |                      |       |
| Total Assets           | 6,449,300 | Operating Expense  | 2,442,915 | 68.0%  | Current Ratio        | 16.6  |
| Current Liabilities    | 329,036   | Operating Margin   | 1,148,783 | 32.0%  | Days to Collect      | 75.4  |
| Long Term Liabilities  | 611,525   | Other Income       | -591      | 0.0%   | Avg Payment Days     | 7.4   |
| Total Equity           | 5,508,740 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 6.8%  |
| Total Liab. and Equity | 6,449,301 | Net Profit or Loss | 1,148,192 | 32.0%  | Return on Equity     | 20.8% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232608 FLINT DIALYSIS CENTER

ONE HURLEY PLAZA, SUITE 115 12/31/2020 366 Days Settled

FLINT, MI 48504

GENESEE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 5,009,813  | Total Charges      | 7,612,569 | Salary Expense       | 26.0%             |       |
| Fixed Assets           | 910,499    | Contract Allowance | -126,723  | -1.7%                | Fringe Benefits   | 5.2%  |
| Other Assets           | 14,818,928 | Operating Revenue  | 7,739,292 | 101.7%               |                   |       |
| Total Assets           | 20,739,240 | Operating Expense  | 5,727,886 | 74.0%                | Current Ratio     | 11.0  |
| Current Liabilities    | 453,798    | Operating Margin   | 2,011,406 | 26.0%                | Days to Collect   | 82.5  |
| Long Term Liabilities  | 398,810    | Other Income       | 116       | 0.0%                 | Avg Payment Days  | 4.7   |
| Total Equity           | 19,886,633 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 13.7% |
| Total Liab. and Equity | 20,739,241 | Net Profit or Loss | 2,011,522 | 26.0%                | Return on Equity  | 10.1% |

## 232601 FLUSHING DIALYSIS

3469 PIERSON PLACE 12/31/2020 366 Days Settled

FLUSHING, MI 48433

GENESEE

BLUE CROSS (TEXAS)

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 4,624,137 | Total Charges      | 3,237,411 | Salary Expense       | 33.9%             |       |
| Fixed Assets           | 1,437,465 | Contract Allowance | -15,946   | -0.5%                | Fringe Benefits   | 6.0%  |
| Other Assets           | 0         | Operating Revenue  | 3,253,357 | 100.5%               |                   |       |
| Total Assets           | 6,061,602 | Operating Expense  | 2,584,215 | 79.4%                | Current Ratio     | 56.6  |
| Current Liabilities    | 81,660    | Operating Margin   | 669,142   | 20.6%                | Days to Collect   | 69.9  |
| Long Term Liabilities  | 859,965   | Other Income       | 12        | 0.0%                 | Avg Payment Days  | 6.2   |
| Total Equity           | 5,119,976 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 5.2%  |
| Total Liab. and Equity | 6,061,601 | Net Profit or Loss | 669,154   | 20.6%                | Return on Equity  | 13.1% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232580 FMC DIALYSIS SERVICES-BEWICK

7733 E JEFFERSON, STE 120

12/31/2020 366 Days Settled

DETROIT, MI 48214

WAYNE

BLUE CROSS (TEXAS)

| Balance Sheet          |             | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | -10,435,681 | Total Charges      | 4,532,655 |        | Salary Expense       | 32.3% |
| Fixed Assets           | 1,153,983   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 7.9%  |
| Other Assets           | 3,206,593   | Operating Revenue  | 4,532,655 | 100.0% |                      |       |
| Total Assets           | -6,075,105  | Operating Expense  | 4,668,430 | 103.0% | Current Ratio        | 1.7   |
| Current Liabilities    | -6,075,106  | Operating Margin   | -135,775  | -3.0%  | Days to Collect      | 89.6  |
| Long Term Liabilities  | 0           | Other Income       | 121,501   | 2.7%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0           | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 21.5% |
| Total Liab. and Equity | -6,075,106  | Net Profit or Loss | (14,274)  | -0.3%  | Return on Equity     | 0.0%  |

## 232630 FMC DIALYSIS SERVICES-CHESTERFIELD

48656 GRATIOT AVENUE

12/31/2020 366 Days Settled

CHESTERFIELD, MI 48051

MACOMB

BLUE CROSS (TEXAS)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 4,232,959 | Total Charges      | 1,968,282 |        | Salary Expense       | 39.8% |
| Fixed Assets           | 306,563   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 10.1% |
| Other Assets           | 726,749   | Operating Revenue  | 1,968,282 | 100.0% |                      |       |
| Total Assets           | 5,266,271 | Operating Expense  | 1,772,965 | 90.1%  | Current Ratio        | 0.8   |
| Current Liabilities    | 5,266,272 | Operating Margin   | 195,317   | 9.9%   | Days to Collect      | 89.2  |
| Long Term Liabilities  | 0         | Other Income       | 50,975    | 2.6%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 10.9% |
| Total Liab. and Equity | 5,266,272 | Net Profit or Loss | 246,292   | 12.5%  | Return on Equity     | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232554 FMC DIALYSIS SERVICES-CLINTON

35351-A GRATIOT AVE

12/31/2020 366 Days Settled

CLINTON TOWNSHIP, MI 48035

MACOMB

BLUE CROSS (TEXAS)

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 9,557,555  | Total Charges      | 4,720,799 |        | Salary Expense       | 36.3% |
| Fixed Assets           | 593,878    | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 8.5%  |
| Other Assets           | 5,496,084  | Operating Revenue  | 4,720,799 | 100.0% | Current Ratio        | 0.6   |
| Total Assets           | 15,647,517 | Operating Expense  | 3,943,304 | 83.5%  | Days to Collect      | 91.5  |
| Current Liabilities    | 15,647,516 | Operating Margin   | 777,495   | 16.5%  | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0          | Other Income       | 70,751    | 1.5%   | Depreciation Rate    | 9.5%  |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 15,647,516 | Net Profit or Loss | 848,246   | 18.0%  |                      |       |

## 232651 FMC DIALYSIS SERVICES-DUNDEE

129 HELLE BLVD

12/31/2020 366 Days Settled

DUNDEE, MI 48131

MONROE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |          | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | -686,296 | Total Charges      | 1,978,109 |        | Salary Expense       | 32.4% |
| Fixed Assets           | 224,678  | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 5.7%  |
| Other Assets           | 618,855  | Operating Revenue  | 1,978,109 | 100.0% | Current Ratio        | (4.4) |
| Total Assets           | 157,237  | Operating Expense  | 1,693,376 | 85.6%  | Days to Collect      | 97.3  |
| Current Liabilities    | 157,237  | Operating Margin   | 284,733   | 14.4%  | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0        | Other Income       | 33,328    | 1.7%   | Depreciation Rate    | 11.7% |
| Total Equity           | 0        | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 157,237  | Net Profit or Loss | 318,061   | 16.1%  |                      |       |

All Providers

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232503 FMC DIALYSIS SERVICES-EAST DETROIT

22151 MOROSS ROAD  
 12/31/2020 366 Days Settled  
 DETROIT, MI 48236  
 WAYNE  
 BLUE CROSS (TEXAS)

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | -8,080,557 | Total Charges      | 2,260,573 |        | Salary Expense       | 35.5% |
| Fixed Assets           | 487,085    | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 10.3% |
| Other Assets           | 8,812,708  | Operating Revenue  | 2,260,573 | 100.0% |                      |       |
| Total Assets           | 1,219,236  | Operating Expense  | 2,275,934 | 100.7% | Current Ratio        | (6.6) |
| Current Liabilities    | 1,219,235  | Operating Margin   | -15,361   | -0.7%  | Days to Collect      | 85.0  |
| Long Term Liabilities  | 0          | Other Income       | 52,432    | 2.3%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 12.0% |
| Total Liab. and Equity | 1,219,235  | Net Profit or Loss | 37,071    | 1.6%   | Return on Equity     | 0.0%  |

## 232633 FMC DIALYSIS SERVICES-KALAMAZOO EAST

2901 E KILGORE ROAD  
 12/31/2020 366 Days Settled  
 KALAMAZOO, MI 49001  
 KALAMAZOO  
 BLUE CROSS (TENNESSEE)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 4,207,292 | Total Charges      | 2,749,963 |        | Salary Expense       | 37.0% |
| Fixed Assets           | 545,436   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 7.9%  |
| Other Assets           | 560,136   | Operating Revenue  | 2,749,963 | 100.0% |                      |       |
| Total Assets           | 5,312,864 | Operating Expense  | 2,365,134 | 86.0%  | Current Ratio        | 0.8   |
| Current Liabilities    | 5,312,865 | Operating Margin   | 384,829   | 14.0%  | Days to Collect      | 94.5  |
| Long Term Liabilities  | 0         | Other Income       | 50,443    | 1.8%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 8.0%  |
| Total Liab. and Equity | 5,312,865 | Net Profit or Loss | 435,272   | 15.8%  | Return on Equity     | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232634 FMC DIALYSIS SERVICES-LANSING CENTRAL

2710 S WASHINGTON, SUITE 100

12/31/2020 366 Days Settled

LANSING, MI 48910

INGHAM

BLUE CROSS (TENNESSEE)

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 3,483,994 | Total Charges      | 6,716,640 | Salary Expense       | 31.8%             |       |
| Fixed Assets           | 1,465,460 | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 9.8%  |
| Other Assets           | 1,531,784 | Operating Revenue  | 6,716,640 | 100.0%               |                   |       |
| Total Assets           | 6,481,238 | Operating Expense  | 4,997,241 | 74.4%                | Current Ratio     | 0.5   |
| Current Liabilities    | 6,481,238 | Operating Margin   | 1,719,399 | 25.6%                | Days to Collect   | 52.2  |
| Long Term Liabilities  | 0         | Other Income       | 164,336   | 2.4%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 15.3% |
| Total Liab. and Equity | 6,481,238 | Net Profit or Loss | 1,883,735 | 28.0%                | Return on Equity  | 0.0%  |

## 232509 FMC DIALYSIS SERVICES-PORT HURON

2607 ELECTRIC AVENUE

12/31/2020 366 Days Settled

PORT HURON, MI 48060

SAINT CLAIR

BLUE CROSS (TEXAS)

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 22,101,279 | Total Charges      | 7,499,079 | Salary Expense       | 36.7%             |       |
| Fixed Assets           | 515,504    | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 10.1% |
| Other Assets           | 3,958,080  | Operating Revenue  | 7,499,079 | 100.0%               |                   |       |
| Total Assets           | 26,574,863 | Operating Expense  | 4,788,535 | 63.9%                | Current Ratio     | 0.8   |
| Current Liabilities    | 26,574,863 | Operating Margin   | 2,710,544 | 36.1%                | Days to Collect   | 87.4  |
| Long Term Liabilities  | 0          | Other Income       | 78,055    | 1.0%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 13.2% |
| Total Liab. and Equity | 26,574,863 | Net Profit or Loss | 2,788,599 | 37.2%                | Return on Equity  | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232523 FMC DIALYSIS SERVICES-ROMEO PLANK

46591 ROMEO PLANK, SUITE 101 12/31/2020 366 Days Settled

MACOMB, MI 48044

MACOMB

BLUE CROSS (TEXAS)

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 7,998,995  | Total Charges      | 2,012,106 |        | Salary Expense       | 30.2% |
| Fixed Assets           | 356,315    | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 9.7%  |
| Other Assets           | 4,443,211  | Operating Revenue  | 2,012,106 | 100.0% |                      |       |
| Total Assets           | 12,798,521 | Operating Expense  | 2,155,412 | 107.1% | Current Ratio        | 0.6   |
| Current Liabilities    | 12,798,523 | Operating Margin   | -143,306  | -7.1%  | Days to Collect      | 57.1  |
| Long Term Liabilities  | 0          | Other Income       | 105,728   | 5.3%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 22.1% |
| Total Liab. and Equity | 12,798,523 | Net Profit or Loss | (37,578)  | -1.9%  | Return on Equity     | 0.0%  |

## 232555 FMC DIALYSIS SERVICES-ROMULUS

11200 METRO AIRPORT CENTER DR 12/31/2020 366 Days Settled

ROMULUS, MI 48174

WAYNE

BLUE CROSS (TEXAS)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 3,907,204 | Total Charges      | 2,199,700 |        | Salary Expense       | 38.1% |
| Fixed Assets           | 344,397   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 8.6%  |
| Other Assets           | 380,562   | Operating Revenue  | 2,199,700 | 100.0% |                      |       |
| Total Assets           | 4,632,163 | Operating Expense  | 1,635,362 | 74.3%  | Current Ratio        | 0.8   |
| Current Liabilities    | 4,632,163 | Operating Margin   | 564,338   | 25.7%  | Days to Collect      | 24.8  |
| Long Term Liabilities  | 0         | Other Income       | 26,235    | 1.2%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 11.1% |
| Total Liab. and Equity | 4,632,163 | Net Profit or Loss | 590,573   | 26.8%  | Return on Equity     | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232627 FMC DIALYSIS SERVICES-SHELBY

56065 VAN DYKE AVENUE

12/31/2020 366 Days Settled

SHELBY TOWNSHIP, MI 48316

MACOMB

BLUE CROSS (TEXAS)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 4,033,220 | Total Charges      | 3,844,584 |        | Salary Expense       | 35.4% |
| Fixed Assets           | 281,817   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 8.9%  |
| Other Assets           | 949,378   | Operating Revenue  | 3,844,584 | 100.0% | Current Ratio        | 0.8   |
| Total Assets           | 5,264,415 | Operating Expense  | 3,055,885 | 79.5%  | Days to Collect      | 76.6  |
| Current Liabilities    | 5,264,414 | Operating Margin   | 788,699   | 20.5%  | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0         | Other Income       | 59,606    | 1.6%   | Depreciation Rate    | 14.6% |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 5,264,414 | Net Profit or Loss | 848,305   | 22.1%  |                      |       |

## 232620 FMC DIALYSIS SERVICES-TAWAS BAY

1698 EAST HURON

12/31/2020 366 Days Settled

EAST TAWAS, MI 48730

IOSCO

BLUE CROSS (TEXAS)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 4,232,800 | Total Charges      | 1,924,249 |        | Salary Expense       | 39.5% |
| Fixed Assets           | 240,087   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 7.9%  |
| Other Assets           | 118,130   | Operating Revenue  | 1,924,249 | 100.0% | Current Ratio        | 0.9   |
| Total Assets           | 4,591,017 | Operating Expense  | 1,531,344 | 79.6%  | Days to Collect      | 82.1  |
| Current Liabilities    | 4,591,018 | Operating Margin   | 392,905   | 20.4%  | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0         | Other Income       | 27,567    | 1.4%   | Depreciation Rate    | 5.1%  |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 4,591,018 | Net Profit or Loss | 420,472   | 21.9%  |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232530 FMC DIALYSIS SERVICES-UNIVERSITY

18430 LIVERNOIS 12/31/2020 366 Days Settled

DETROIT, MI 48221

WAYNE

BLUE CROSS (TEXAS)

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | -7,297,300 | Total Charges      | 3,491,042 |        | Salary Expense       | 36.7% |
| Fixed Assets           | 387,278    | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 7.7%  |
| Other Assets           | 6,490,623  | Operating Revenue  | 3,491,042 | 100.0% |                      |       |
| Total Assets           | -419,399   | Operating Expense  | 3,706,872 | 106.2% | Current Ratio        | 17.4  |
| Current Liabilities    | -419,397   | Operating Margin   | -215,830  | -6.2%  | Days to Collect      | 116.6 |
| Long Term Liabilities  | 0          | Other Income       | 128,240   | 3.7%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 26.2% |
| Total Liab. and Equity | -419,397   | Net Profit or Loss | (87,590)  | -2.5%  | Return on Equity     | 0.0%  |

## 232513 FMC DIALYSIS SERVICES-WARREN

30330 HOOVER ROAD 12/31/2020 366 Days Settled

WARREN, MI 48093

MACOMB

BLUE CROSS (TEXAS)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 3,049,597 | Total Charges      | 4,062,806 |        | Salary Expense       | 38.9% |
| Fixed Assets           | 541,809   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 9.6%  |
| Other Assets           | 4,035,789 | Operating Revenue  | 4,062,806 | 100.0% |                      |       |
| Total Assets           | 7,627,195 | Operating Expense  | 3,546,254 | 87.3%  | Current Ratio        | 0.4   |
| Current Liabilities    | 7,627,194 | Operating Margin   | 516,552   | 12.7%  | Days to Collect      | 93.2  |
| Long Term Liabilities  | 0         | Other Income       | 89,103    | 2.2%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 10.2% |
| Total Liab. and Equity | 7,627,194 | Net Profit or Loss | 605,655   | 14.9%  | Return on Equity     | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232582 FMC DIALYSIS SERVICES-WEST ANN ARBOR

2355 W STADIUM BLVD  
ANN ARBOR, MI 48103  
WASHTENAW  
BLUE CROSS (TEXAS)

12/31/2020 366 Days Settled

| Balance Sheet          |           | Income Statement   |         |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|---------|--------|----------------------|-------|
| Current Assets         | 1,652,702 | Total Charges      | 986,307 |        | Salary Expense       | 40.9% |
| Fixed Assets           | 269,868   | Contract Allowance | 0       | 0.0%   | Fringe Benefits      | 6.6%  |
| Other Assets           | 229,032   | Operating Revenue  | 986,307 | 100.0% |                      |       |
| Total Assets           | 2,151,602 | Operating Expense  | 934,747 | 94.8%  | Current Ratio        | 0.8   |
| Current Liabilities    | 2,151,601 | Operating Margin   | 51,560  | 5.2%   | Days to Collect      | 105.5 |
| Long Term Liabilities  | 0         | Other Income       | 25,295  | 2.6%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0         | Other Expense      | 0       | 0.0%   | Depreciation Rate    | 10.8% |
| Total Liab. and Equity | 2,151,601 | Net Profit or Loss | 76,855  | 7.8%   | Return on Equity     | 0.0%  |

## 232732 FRESENIUS KIDNEY CARE-BERKLEY

2624 11 MILE ROAD  
BERKLEY, MI 48072  
OAKLAND  
WPS MI

12/31/2020 366 Days Settled

| Balance Sheet          |           | Income Statement   |            |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|------------|--------|----------------------|-------|
| Current Assets         | 1,794,569 | Total Charges      | 10,801,188 |        | Salary Expense       | 40.6% |
| Fixed Assets           | 899,664   | Contract Allowance | 0          | 0.0%   | Fringe Benefits      | 11.0% |
| Other Assets           | 857,171   | Operating Revenue  | 10,801,188 | 100.0% |                      |       |
| Total Assets           | 3,551,404 | Operating Expense  | 6,134,565  | 56.8%  | Current Ratio        | 0.5   |
| Current Liabilities    | 3,551,404 | Operating Margin   | 4,666,623  | 43.2%  | Days to Collect      | 98.9  |
| Long Term Liabilities  | 0         | Other Income       | 209,426    | 1.9%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0         | Other Expense      | 0          | 0.0%   | Depreciation Rate    | 22.5% |
| Total Liab. and Equity | 3,551,404 | Net Profit or Loss | 4,876,049  | 45.1%  | Return on Equity     | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232730 FRESENIUS KIDNEY CARE-BH ROCHESTER HILLS

6700 NORTH ROCHESTER ROAD 12/31/2020 366 Days Settled

ROCHESTER HILLS, MI 48306

OAKLAND

WPS MI

| Balance Sheet          |         | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|---------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 245,615 | Total Charges      | 2,291,196 | Salary Expense       | 41.8%             |       |
| Fixed Assets           | 96,793  | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 10.5% |
| Other Assets           | 319,103 | Operating Revenue  | 2,291,196 | 100.0%               |                   |       |
| Total Assets           | 661,511 | Operating Expense  | 1,456,043 | 63.5%                | Current Ratio     | 0.4   |
| Current Liabilities    | 661,508 | Operating Margin   | 835,153   | 36.5%                | Days to Collect   | 59.7  |
| Long Term Liabilities  | 0       | Other Income       | 24,945    | 1.1%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0       | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 81.7% |
| Total Liab. and Equity | 661,508 | Net Profit or Loss | 860,098   | 37.5%                | Return on Equity  | 0.0%  |

## 232673 FRESENIUS KIDNEY CARE-DAVISON HOME

2031 FAIRWAY DRIVE 12/31/2020 366 Days Settled

DAVISON, MI 48423

GENESEE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 3,478,137 | Total Charges      | 1,911,075 | Salary Expense       | 27.1%             |       |
| Fixed Assets           | 12,860    | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 6.7%  |
| Other Assets           | -71,219   | Operating Revenue  | 1,911,075 | 100.0%               |                   |       |
| Total Assets           | 3,419,778 | Operating Expense  | 832,419   | 43.6%                | Current Ratio     | 1.0   |
| Current Liabilities    | 3,419,779 | Operating Margin   | 1,078,656 | 56.4%                | Days to Collect   | 57.8  |
| Long Term Liabilities  | 0         | Other Income       | 9,902     | 0.5%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 25.2% |
| Total Liab. and Equity | 3,419,779 | Net Profit or Loss | 1,088,558 | 57.0%                | Return on Equity  | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232666 FRESENIUS KIDNEY CARE-FRANKLIN CENTER

26400 W 12 MILE ROAD, SUITE 112

12/31/2020 366 Days Settled

SOUTHFIELD, MI 48034

OAKLAND

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 666,323   | Total Charges      | 3,725,019 | Salary Expense       | 43.9%             |       |
| Fixed Assets           | 522,624   | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 10.5% |
| Other Assets           | 881,556   | Operating Revenue  | 3,725,019 | 100.0%               |                   |       |
| Total Assets           | 2,070,503 | Operating Expense  | 3,170,803 | 85.1%                | Current Ratio     | 0.3   |
| Current Liabilities    | 2,070,503 | Operating Margin   | 554,216   | 14.9%                | Days to Collect   | 100.3 |
| Long Term Liabilities  | 0         | Other Income       | 217,706   | 5.8%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 35.7% |
| Total Liab. and Equity | 2,070,503 | Net Profit or Loss | 771,922   | 20.7%                | Return on Equity  | 0.0%  |

## 232729 FRESENIUS KIDNEY CARE-HAZEL PARK DIALYSIS

23221 JOHN R ROAD

12/31/2020 366 Days Settled

HAZEL PARK, MI 48030

OAKLAND

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 766,145   | Total Charges      | 4,128,784 | Salary Expense       | 37.6%             |       |
| Fixed Assets           | 599,663   | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 10.3% |
| Other Assets           | 394,914   | Operating Revenue  | 4,128,784 | 100.0%               |                   |       |
| Total Assets           | 1,760,722 | Operating Expense  | 3,362,730 | 81.4%                | Current Ratio     | 0.4   |
| Current Liabilities    | 1,760,724 | Operating Margin   | 766,054   | 18.6%                | Days to Collect   | 106.8 |
| Long Term Liabilities  | 0         | Other Income       | 113,675   | 2.8%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 24.1% |
| Total Liab. and Equity | 1,760,724 | Net Profit or Loss | 879,729   | 21.3%                | Return on Equity  | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232733 FRESENIUS KIDNEY CARE-STERLING HEIGHTS

44300 DEQUINDRE 12/31/2020 366 Days Settled

STERLING HEIGHTS, MI 48314

MACOMB

WPS MI

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 1,366,291 | Total Charges      | 7,563,593 |        | Salary Expense       | 41.2% |
| Fixed Assets           | 620,081   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 11.5% |
| Other Assets           | 998,464   | Operating Revenue  | 7,563,593 | 100.0% | Current Ratio        | 0.5   |
| Total Assets           | 2,984,836 | Operating Expense  | 5,097,938 | 67.4%  | Days to Collect      | 113.1 |
| Current Liabilities    | 2,984,833 | Operating Margin   | 2,465,655 | 32.6%  | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0         | Other Income       | 102,593   | 1.4%   | Depreciation Rate    | 39.7% |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 2,984,833 | Net Profit or Loss | 2,568,248 | 34.0%  |                      |       |

## 232737 FRESENIUS KIDNEY CARE CLYDE PARK SOUTH

5311 CLYDE PARK AVE SW 12/31/2020 366 Days Settled

GRAND RAPIDS, MI 49509

KENT

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | -1,766,051 | Total Charges      | 439,341   |        | Salary Expense       | 41.4% |
| Fixed Assets           | 148,365    | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 5.9%  |
| Other Assets           | 1,371,185  | Operating Revenue  | 439,341   | 100.0% | Current Ratio        | 7.2   |
| Total Assets           | -246,501   | Operating Expense  | 849,363   | 193.3% | Days to Collect      | 50.3  |
| Current Liabilities    | -246,502   | Operating Margin   | -410,022  | -93.3% | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0          | Other Income       | 52,706    | 12.0%  | Depreciation Rate    | 75.5% |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | -246,502   | Net Profit or Loss | (357,316) | -81.3% |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232735 FRESENIUS KIDNEY CARE DEARBORN

5250 AUTO CLUB DR  
 DEARBORN, MI 48126  
 WAYNE  
 12/31/2020 366 Days Settled

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | -3,235,998 | Total Charges      | 846,987   |        | Salary Expense       | 25.4% |
| Fixed Assets           | 1,666,667  | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 5.2%  |
| Other Assets           | 1,208,068  | Operating Revenue  | 846,987   | 100.0% |                      |       |
| Total Assets           | -361,263   | Operating Expense  | 1,431,069 | 169.0% | Current Ratio        | 9.0   |
| Current Liabilities    | -361,263   | Operating Margin   | -584,082  | -69.0% | Days to Collect      | 126.1 |
| Long Term Liabilities  | 0          | Other Income       | 84,301    | 10.0%  | Avg Payment Days     | 0.0   |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 17.7% |
| Total Liab. and Equity | -361,263   | Net Profit or Loss | (499,781) | -59.0% | Return on Equity     | 0.0%  |

## 232585 FRESENIUS KIDNEY CARE ESCANABA

2405 LUDINGTON STREET  
 ESCANABA, MI 49829  
 DELTA  
 NATIONAL GOVERNMENT SERVICES  
 12/31/2020 366 Days Settled

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | -531,776  | Total Charges      | 2,036,483 |        | Salary Expense       | 30.2% |
| Fixed Assets           | 2,114,062 | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 8.6%  |
| Other Assets           | 1,883,689 | Operating Revenue  | 2,036,483 | 100.0% |                      |       |
| Total Assets           | 3,465,975 | Operating Expense  | 2,203,294 | 108.2% | Current Ratio        | (0.2) |
| Current Liabilities    | 3,465,976 | Operating Margin   | -166,811  | -8.2%  | Days to Collect      | 70.8  |
| Long Term Liabilities  | 0         | Other Income       | 50,204    | 2.5%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 13.5% |
| Total Liab. and Equity | 3,465,976 | Net Profit or Loss | (116,607) | -5.7%  | Return on Equity     | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232727 FRESENIUS KIDNEY CARE NOVI DIALYSIS

49641 GRAND RIVER AVE  
 WIXOM, MI 48393  
 OAKLAND  
 WPS MI

12/31/2020 366 Days Settled

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | -2,354,202 | Total Charges      | 983,859   |        | Salary Expense       | 29.2% |
| Fixed Assets           | 1,244,062  | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 7.3%  |
| Other Assets           | 692,206    | Operating Revenue  | 983,859   | 100.0% |                      |       |
| Total Assets           | -417,934   | Operating Expense  | 1,154,830 | 117.4% | Current Ratio        | 5.6   |
| Current Liabilities    | -417,933   | Operating Margin   | -170,971  | -17.4% | Days to Collect      | 106.1 |
| Long Term Liabilities  | 0          | Other Income       | 29,265    | 3.0%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 15.8% |
| Total Liab. and Equity | -417,933   | Net Profit or Loss | (141,706) | -14.4% | Return on Equity     | 0.0%  |

## 232731 FRESENIUS KIDNEY CARE ROCHESTER HILLS DIALYSIS

1406 WALTON BLVD  
 ROCHESTER HILLS, MI 48309  
 OAKLAND

12/31/2020 366 Days Settled

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |        |
|------------------------|------------|--------------------|-----------|--------|----------------------|--------|
| Current Assets         | -2,354,112 | Total Charges      | 936,996   |        | Salary Expense       | 27.2%  |
| Fixed Assets           | 1,326,155  | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 3.3%   |
| Other Assets           | 1,180,883  | Operating Revenue  | 936,996   | 100.0% |                      |        |
| Total Assets           | 152,926    | Operating Expense  | 1,166,107 | 124.5% | Current Ratio        | (15.4) |
| Current Liabilities    | 152,923    | Operating Margin   | -229,111  | -24.5% | Days to Collect      | 133.4  |
| Long Term Liabilities  | 0          | Other Income       | 19,508    | 2.1%   | Avg Payment Days     | 0.0    |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 17.6%  |
| Total Liab. and Equity | 152,923    | Net Profit or Loss | (209,603) | -22.4% | Return on Equity     | 0.0%   |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232721 FRESENIUS KIDNEY CARE YPSILANTI

1266 ANNA J STEPP DR  
 YPSILANTI, MI 48197  
 WASHTENAW  
 12/31/2020 366 Days Settled

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | -2,054,134 | Total Charges      | 917,575   |        | Salary Expense       | 32.6% |
| Fixed Assets           | 922,986    | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 5.8%  |
| Other Assets           | 575,602    | Operating Revenue  | 917,575   | 100.0% |                      |       |
| Total Assets           | -555,546   | Operating Expense  | 1,297,036 | 141.4% | Current Ratio        | 3.7   |
| Current Liabilities    | -555,547   | Operating Margin   | -379,461  | -41.4% | Days to Collect      | 119.4 |
| Long Term Liabilities  | 0          | Other Income       | 50,699    | 5.5%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 16.1% |
| Total Liab. and Equity | -555,547   | Net Profit or Loss | (328,762) | -35.8% | Return on Equity     | 0.0%  |

## 232699 FRESENIUS MEDICAL CARE-ST JOHNS

975 E TOWNSEND RD  
 SAINT JOHNS, MI 48879  
 CLINTON  
 WPS - MICHIGAN  
 12/31/2020 366 Days Settled

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 2,054,362 | Total Charges      | 2,860,987 |        | Salary Expense       | 34.7% |
| Fixed Assets           | 461,175   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 7.4%  |
| Other Assets           | 504,344   | Operating Revenue  | 2,860,987 | 100.0% |                      |       |
| Total Assets           | 3,019,881 | Operating Expense  | 1,883,940 | 65.8%  | Current Ratio        | 0.7   |
| Current Liabilities    | 3,019,881 | Operating Margin   | 977,047   | 34.2%  | Days to Collect      | 76.6  |
| Long Term Liabilities  | 0         | Other Income       | 47,918    | 1.7%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 19.9% |
| Total Liab. and Equity | 3,019,881 | Net Profit or Loss | 1,024,965 | 35.8%  | Return on Equity     | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232514 FRESENIUS MEDICAL CARE ADRIAN

715 LAKESHIRE TRAIL 12/31/2020 366 Days Settled

ADRIAN, MI 49221

LENAWEE

BLUE CROSS (TEXAS)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 8,858,046 | Total Charges      | 4,491,841 |        | Salary Expense       | 36.5% |
| Fixed Assets           | 367,171   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 7.6%  |
| Other Assets           | 690,292   | Operating Revenue  | 4,491,841 | 100.0% | Current Ratio        | 0.9   |
| Total Assets           | 9,915,509 | Operating Expense  | 3,511,361 | 78.2%  | Days to Collect      | 92.8  |
| Current Liabilities    | 9,915,511 | Operating Margin   | 980,480   | 21.8%  | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0         | Other Income       | 117,524   | 2.6%   | Depreciation Rate    | 28.4% |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 9,915,511 | Net Profit or Loss | 1,098,004 | 24.4%  |                      |       |

## 232591 FRESENIUS MEDICAL CARE BALDWIN

37 SOUTH PERE MARQUETTE HIGHWAY 12/31/2020 366 Days Settled

LUDINGTON, MI 49431

MASON

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | -3,092,034 | Total Charges      | 862,832   |        | Salary Expense       | 24.5% |
| Fixed Assets           | 1,851,482  | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 3.4%  |
| Other Assets           | 2,570,434  | Operating Revenue  | 862,832   | 100.0% | Current Ratio        | (2.3) |
| Total Assets           | 1,329,882  | Operating Expense  | 1,253,573 | 145.3% | Days to Collect      | 120.8 |
| Current Liabilities    | 1,329,880  | Operating Margin   | -390,741  | -45.3% | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0          | Other Income       | 33,821    | 3.9%   | Depreciation Rate    | 14.0% |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 1,329,880  | Net Profit or Loss | (356,920) | -41.4% |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232611 FRESENIUS MEDICAL CARE BIG RAPIDS

14307 NORTHLAND DRIVE 12/31/2020 366 Days Settled

BIG RAPIDS, MI 49307

MECOSTA

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 2,928,553 | Total Charges      | 2,094,517 | Salary Expense       | 35.3%             |       |
| Fixed Assets           | 250,038   | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 10.4% |
| Other Assets           | 2,118,531 | Operating Revenue  | 2,094,517 | 100.0%               |                   |       |
| Total Assets           | 5,297,122 | Operating Expense  | 1,707,410 | 81.5%                | Current Ratio     | 0.6   |
| Current Liabilities    | 5,297,122 | Operating Margin   | 387,107   | 18.5%                | Days to Collect   | 65.7  |
| Long Term Liabilities  | 0         | Other Income       | 32,686    | 1.6%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 16.8% |
| Total Liab. and Equity | 5,297,122 | Net Profit or Loss | 419,793   | 20.0%                | Return on Equity  | 0.0%  |

## 232518 FRESENIUS MEDICAL CARE BOTSFORD PARK

28425 W. EIGHT MILE RD 12/31/2020 366 Days Settled

LIVONIA, MI 48152

WAYNE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 777,113   | Total Charges      | 6,498,434 | Salary Expense       | 37.5%             |       |
| Fixed Assets           | 848,346   | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 8.2%  |
| Other Assets           | 7,860,028 | Operating Revenue  | 6,498,434 | 100.0%               |                   |       |
| Total Assets           | 9,485,487 | Operating Expense  | 5,303,702 | 81.6%                | Current Ratio     | 0.1   |
| Current Liabilities    | 9,485,487 | Operating Margin   | 1,194,732 | 18.4%                | Days to Collect   | 84.3  |
| Long Term Liabilities  | 0         | Other Income       | 126,257   | 1.9%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 26.8% |
| Total Liab. and Equity | 9,485,487 | Net Profit or Loss | 1,320,989 | 20.3%                | Return on Equity  | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232552 FRESENIUS MEDICAL CARE BRIGHTON

5757 WHITMORE LAKE ROAD

12/31/2020 366 Days Settled

BRIGHTON, MI 48116

LIVINGSTON

BLUE CROSS (TEXAS)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 4,361,123 | Total Charges      | 3,235,692 |        | Salary Expense       | 35.6% |
| Fixed Assets           | 743,084   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 7.6%  |
| Other Assets           | 551,914   | Operating Revenue  | 3,235,692 | 100.0% | Current Ratio        | 0.8   |
| Total Assets           | 5,656,121 | Operating Expense  | 3,036,898 | 93.9%  | Days to Collect      | 94.7  |
| Current Liabilities    | 5,656,122 | Operating Margin   | 198,794   | 6.1%   | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0         | Other Income       | 41,464    | 1.3%   | Depreciation Rate    | 14.1% |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 5,656,122 | Net Profit or Loss | 240,258   | 7.4%   |                      |       |

## 232590 FRESENIUS MEDICAL CARE CADILLAC

203 PALUSTER ST

12/31/2020 366 Days Settled

CADILLAC, MI 49601

WEXFORD

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 70,285    | Total Charges      | 3,241,295 |        | Salary Expense       | 32.4% |
| Fixed Assets           | -46,540   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 8.4%  |
| Other Assets           | 4,970,999 | Operating Revenue  | 3,241,295 | 100.0% | Current Ratio        | 0.0   |
| Total Assets           | 4,994,744 | Operating Expense  | 2,926,373 | 90.3%  | Days to Collect      | 101.1 |
| Current Liabilities    | 4,994,743 | Operating Margin   | 314,922   | 9.7%   | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0         | Other Income       | 41,948    | 1.3%   | Depreciation Rate    | 96.1% |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 4,994,743 | Net Profit or Loss | 356,870   | 11.0%  |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232657 FRESENIUS MEDICAL CARE CARO

95 ELMDOR DRIVE  
 CARO, MI 48723  
 TUSCOLA  
 NATIONAL GOVERNMENT SERVICES

12/31/2020 366 Days Settled

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 4,570,050 | Total Charges      | 2,839,083 |        | Salary Expense       | 34.3% |
| Fixed Assets           | 42,021    | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 6.2%  |
| Other Assets           | 606,132   | Operating Revenue  | 2,839,083 | 100.0% | Current Ratio        | 0.9   |
| Total Assets           | 5,218,203 | Operating Expense  | 1,496,223 | 52.7%  | Days to Collect      | 99.1  |
| Current Liabilities    | 5,218,202 | Operating Margin   | 1,342,860 | 47.3%  | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0         | Other Income       | 37,656    | 1.3%   | Depreciation Rate    | 43.5% |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 5,218,202 | Net Profit or Loss | 1,380,516 | 48.6%  |                      |       |

## 232709 FRESENIUS MEDICAL CARE EAST ANN ARBOR HOME DIALYSI

4949 WASHTENAW AVE  
 ANN ARBOR, MI 48108  
 WASHTENAW  
 WPS MI

12/31/2020 366 Days Settled

| Balance Sheet          |          | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | -682,939 | Total Charges      | 2,475,447 |        | Salary Expense       | 25.0% |
| Fixed Assets           | 495,389  | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 6.0%  |
| Other Assets           | 485,505  | Operating Revenue  | 2,475,447 | 100.0% | Current Ratio        | (2.3) |
| Total Assets           | 297,955  | Operating Expense  | 2,161,946 | 87.3%  | Days to Collect      | 120.3 |
| Current Liabilities    | 297,955  | Operating Margin   | 313,501   | 12.7%  | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0        | Other Income       | 41,403    | 1.7%   | Depreciation Rate    | 16.9% |
| Total Equity           | 0        | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 297,955  | Net Profit or Loss | 354,904   | 14.3%  |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232667 FRESENIUS MEDICAL CARE GARDEN CITY

27201 W WARREN STREET

12/31/2020 366 Days Settled

DEARBORN HEIGHTS, MI 48127

WAYNE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 3,072,198 | Total Charges      | 3,345,273 | Salary Expense       | 40.9%             |       |
| Fixed Assets           | 108,584   | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 10.1% |
| Other Assets           | 581,173   | Operating Revenue  | 3,345,273 | 100.0%               |                   |       |
| Total Assets           | 3,761,955 | Operating Expense  | 2,736,453 | 81.8%                | Current Ratio     | 0.8   |
| Current Liabilities    | 3,761,955 | Operating Margin   | 608,820   | 18.2%                | Days to Collect   | 74.7  |
| Long Term Liabilities  | 0         | Other Income       | 77,700    | 2.3%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 11.8% |
| Total Liab. and Equity | 3,761,955 | Net Profit or Loss | 686,520   | 20.5%                | Return on Equity  | 0.0%  |

## 232659 FRESENIUS MEDICAL CARE GULL ROAD

5010 GULL ROAD, STE G

12/31/2020 366 Days Settled

KALAMAZOO, MI 49048

KALAMAZOO

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |          | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | -467,824 | Total Charges      | 2,033,400 | Salary Expense       | 36.0%             |       |
| Fixed Assets           | 356,529  | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 8.0%  |
| Other Assets           | 295,241  | Operating Revenue  | 2,033,400 | 100.0%               |                   |       |
| Total Assets           | 183,946  | Operating Expense  | 1,986,671 | 97.7%                | Current Ratio     | (2.5) |
| Current Liabilities    | 183,945  | Operating Margin   | 46,729    | 2.3%                 | Days to Collect   | 96.3  |
| Long Term Liabilities  | 0        | Other Income       | 49,955    | 2.5%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0        | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 8.3%  |
| Total Liab. and Equity | 183,945  | Net Profit or Loss | 96,684    | 4.8%                 | Return on Equity  | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232683 FRESENIUS MEDICAL CARE HASTINGS

1230 W STATE STREET  
 HASTINGS, MI 49058  
 BARRY  
 WPS MI

12/31/2020 366 Days Settled

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 2,807,438 | Total Charges      | 2,351,943 |        | Salary Expense       | 39.3% |
| Fixed Assets           | 414,729   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 8.3%  |
| Other Assets           | 82,716    | Operating Revenue  | 2,351,943 | 100.0% |                      |       |
| Total Assets           | 3,304,883 | Operating Expense  | 1,986,051 | 84.4%  | Current Ratio        | 0.8   |
| Current Liabilities    | 3,304,883 | Operating Margin   | 365,892   | 15.6%  | Days to Collect      | 74.2  |
| Long Term Liabilities  | 0         | Other Income       | 38,646    | 1.6%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 10.5% |
| Total Liab. and Equity | 3,304,883 | Net Profit or Loss | 404,538   | 17.2%  | Return on Equity     | 0.0%  |

## 232650 FRESENIUS MEDICAL CARE IRON MOUNTAIN

1711 SOUTH STEPHENSON AVENUE, STE 130  
 IRON MOUNTAIN, MI 49801  
 DICKINSON  
 NATIONAL GOVERNMENT SERVICES

12/31/2020 366 Days Settled

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 2,764,045 | Total Charges      | 1,686,560 |        | Salary Expense       | 40.6% |
| Fixed Assets           | 36,470    | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 9.1%  |
| Other Assets           | 564,021   | Operating Revenue  | 1,686,560 | 100.0% |                      |       |
| Total Assets           | 3,364,536 | Operating Expense  | 1,535,537 | 91.0%  | Current Ratio        | 0.8   |
| Current Liabilities    | 3,364,536 | Operating Margin   | 151,023   | 9.0%   | Days to Collect      | 126.4 |
| Long Term Liabilities  | 0         | Other Income       | 54,400    | 3.2%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 41.9% |
| Total Liab. and Equity | 3,364,536 | Net Profit or Loss | 205,423   | 12.2%  | Return on Equity     | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232662 FRESENIUS MEDICAL CARE JACKSON OAKS

128 N ELM AVENUE  
 JACKSON, MI 49202  
 JACKSON  
 NATIONAL GOVERNMENT SERVICES

12/31/2020 366 Days Settled

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 9,549,400  | Total Charges      | 6,225,131 |        | Salary Expense       | 35.6% |
| Fixed Assets           | 280,319    | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 7.3%  |
| Other Assets           | 933,502    | Operating Revenue  | 6,225,131 | 100.0% | Current Ratio        | 0.9   |
| Total Assets           | 10,763,221 | Operating Expense  | 4,642,256 | 74.6%  | Days to Collect      | 49.0  |
| Current Liabilities    | 10,763,220 | Operating Margin   | 1,582,875 | 25.4%  | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0          | Other Income       | 101,127   | 1.6%   | Depreciation Rate    | 30.2% |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 10,763,220 | Net Profit or Loss | 1,684,002 | 27.1%  |                      |       |

## 232703 FRESENIUS MEDICAL CARE KENTWOOD

4300 CALLANDER DRIVE SE  
 KENTWOOD, MI 49508  
 KENT  
 WPS MI

12/31/2020 366 Days Settled

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 5,831,429 | Total Charges      | 5,153,145 |        | Salary Expense       | 34.3% |
| Fixed Assets           | 541,977   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 9.2%  |
| Other Assets           | 291,116   | Operating Revenue  | 5,153,145 | 100.0% | Current Ratio        | 0.9   |
| Total Assets           | 6,664,522 | Operating Expense  | 3,036,865 | 58.9%  | Days to Collect      | 44.8  |
| Current Liabilities    | 6,664,521 | Operating Margin   | 2,116,280 | 41.1%  | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0         | Other Income       | 74,333    | 1.4%   | Depreciation Rate    | 18.3% |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 6,664,521 | Net Profit or Loss | 2,190,613 | 42.5%  |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232679 FRESENIUS MEDICAL CARE LANSING WEST

916 MALL DRIVE EAST, STE 100 12/31/2020 366 Days Settled

LANSING, MI 48917

EATON

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 1,328,671 | Total Charges      | 3,309,685 | Salary Expense       | 34.9%             |       |
| Fixed Assets           | 255,200   | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 7.1%  |
| Other Assets           | 715,137   | Operating Revenue  | 3,309,685 | 100.0%               |                   |       |
| Total Assets           | 2,299,008 | Operating Expense  | 2,602,144 | 78.6%                | Current Ratio     | 0.6   |
| Current Liabilities    | 2,299,008 | Operating Margin   | 707,541   | 21.4%                | Days to Collect   | 32.4  |
| Long Term Liabilities  | 0         | Other Income       | 71,970    | 2.2%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 19.8% |
| Total Liab. and Equity | 2,299,008 | Net Profit or Loss | 779,511   | 23.6%                | Return on Equity  | 0.0%  |

## 232589 FRESENIUS MEDICAL CARE MANISTEE

1293 E PARKDALE AVENUE 12/31/2020 366 Days Settled

MANISTEE, MI 49660

MANISTEE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | -368,858  | Total Charges      | 1,240,779 | Salary Expense       | 39.6%             |       |
| Fixed Assets           | 164,945   | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 9.2%  |
| Other Assets           | 1,599,763 | Operating Revenue  | 1,240,779 | 100.0%               |                   |       |
| Total Assets           | 1,395,850 | Operating Expense  | 950,026   | 76.6%                | Current Ratio     | (0.3) |
| Current Liabilities    | 1,395,850 | Operating Margin   | 290,753   | 23.4%                | Days to Collect   | 147.3 |
| Long Term Liabilities  | 0         | Other Income       | 18,534    | 1.5%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 19.9% |
| Total Liab. and Equity | 1,395,850 | Net Profit or Loss | 309,287   | 24.9%                | Return on Equity  | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232674 FRESENIUS MEDICAL CARE MARQUETTE

1009 HARBOR HILLS DR 12/31/2020 366 Days Settled

MARQUETTE, MI 49855

MARQUETTE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | -2,100,873 | Total Charges      | 2,522,012 |        | Salary Expense       | 27.8% |
| Fixed Assets           | 775,120    | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 7.0%  |
| Other Assets           | 4,087,063  | Operating Revenue  | 2,522,012 | 100.0% |                      |       |
| Total Assets           | 2,761,310  | Operating Expense  | 2,727,907 | 108.2% | Current Ratio        | (0.8) |
| Current Liabilities    | 2,761,312  | Operating Margin   | -205,895  | -8.2%  | Days to Collect      | 81.4  |
| Long Term Liabilities  | 0          | Other Income       | 53,926    | 2.1%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 18.6% |
| Total Liab. and Equity | 2,761,312  | Net Profit or Loss | (151,969) | -6.0%  | Return on Equity     | 0.0%  |

## 232682 FRESENIUS MEDICAL CARE OF HILLSDALE

781 OLDS STREET 12/31/2020 366 Days Settled

JONESVILLE, MI 49250

HILLSDALE

WPS - MICHIGAN

| Balance Sheet          |          | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | -552,288 | Total Charges      | 1,461,815 |        | Salary Expense       | 33.8% |
| Fixed Assets           | 673,853  | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 8.6%  |
| Other Assets           | 332,680  | Operating Revenue  | 1,461,815 | 100.0% |                      |       |
| Total Assets           | 454,245  | Operating Expense  | 1,863,025 | 127.4% | Current Ratio        | (1.2) |
| Current Liabilities    | 454,244  | Operating Margin   | -401,210  | -27.4% | Days to Collect      | 78.2  |
| Long Term Liabilities  | 0        | Other Income       | 30,890    | 2.1%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0        | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 10.4% |
| Total Liab. and Equity | 454,244  | Net Profit or Loss | (370,320) | -25.3% | Return on Equity     | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232615 FRESENIUS MEDICAL CARE OF ST CLAIR SHORES

26210 HARPER AVE, SUITE 200

12/31/2020 366 Days Settled

SAINT CLAIR SHORES, MI 48081

MACOMB

BLUE CROSS (TEXAS)

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 9,488,003  | Total Charges      | 7,371,630 |        | Salary Expense       | 35.2% |
| Fixed Assets           | 2,872,139  | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 10.5% |
| Other Assets           | 4,308,142  | Operating Revenue  | 7,371,630 | 100.0% |                      |       |
| Total Assets           | 16,668,284 | Operating Expense  | 6,630,064 | 89.9%  | Current Ratio        | 0.6   |
| Current Liabilities    | 16,668,283 | Operating Margin   | 741,566   | 10.1%  | Days to Collect      | 86.0  |
| Long Term Liabilities  | 0          | Other Income       | 151,967   | 2.1%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 11.7% |
| Total Liab. and Equity | 16,668,283 | Net Profit or Loss | 893,533   | 12.1%  | Return on Equity     | 0.0%  |

## 232648 FRESENIUS MEDICAL CARE SANDUSKY

47 DAWSON ST, SUITE 3

12/31/2020 366 Days Settled

SANDUSKY, MI 48471

SANILAC

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 732,700   | Total Charges      | 2,861,044 |        | Salary Expense       | 33.5% |
| Fixed Assets           | 370,260   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 8.7%  |
| Other Assets           | 203,883   | Operating Revenue  | 2,861,044 | 100.0% |                      |       |
| Total Assets           | 1,306,843 | Operating Expense  | 2,003,835 | 70.0%  | Current Ratio        | 0.6   |
| Current Liabilities    | 1,306,843 | Operating Margin   | 857,209   | 30.0%  | Days to Collect      | 91.3  |
| Long Term Liabilities  | 0         | Other Income       | 38,787    | 1.4%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 4.6%  |
| Total Liab. and Equity | 1,306,843 | Net Profit or Loss | 895,996   | 31.3%  | Return on Equity     | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232655 FRESENIUS MEDICAL CARE STURGIS

1276 KITSON AVENUE 12/31/2020 366 Days Settled

STURGIS, MI 49091

SAINT JOSEPH

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 2,002,971 | Total Charges      | 2,165,842 |        | Salary Expense       | 33.7% |
| Fixed Assets           | 214,632   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 6.9%  |
| Other Assets           | 465,136   | Operating Revenue  | 2,165,842 | 100.0% |                      |       |
| Total Assets           | 2,682,739 | Operating Expense  | 1,177,724 | 54.4%  | Current Ratio        | 0.7   |
| Current Liabilities    | 2,682,738 | Operating Margin   | 988,118   | 45.6%  | Days to Collect      | 142.1 |
| Long Term Liabilities  | 0         | Other Income       | 23,540    | 1.1%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 7.3%  |
| Total Liab. and Equity | 2,682,738 | Net Profit or Loss | 1,011,658 | 46.7%  | Return on Equity     | 0.0%  |

## 232619 FRESENIUS MEDICAL CARE TAYLOR

22970 NORTHLINE ROAD, SUITE 100 12/31/2020 366 Days Settled

TAYLOR, MI 48180

WAYNE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | -3,482,149 | Total Charges      | 1,569,353 |        | Salary Expense       | 36.4% |
| Fixed Assets           | 124,796    | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 8.8%  |
| Other Assets           | 1,738,598  | Operating Revenue  | 1,569,353 | 100.0% |                      |       |
| Total Assets           | -1,618,755 | Operating Expense  | 1,567,343 | 99.9%  | Current Ratio        | 2.2   |
| Current Liabilities    | -1,618,756 | Operating Margin   | 2,010     | 0.1%   | Days to Collect      | 119.2 |
| Long Term Liabilities  | 0          | Other Income       | 78,107    | 5.0%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 16.6% |
| Total Liab. and Equity | -1,618,756 | Net Profit or Loss | 80,117    | 5.1%   | Return on Equity     | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232715 FRESENIUS MEDICAL CARE WEST MICHIGAN HOME

12180 N US HIGHWAY 131  
 SCHOOLCRAFT, MI 49087  
 KALAMAZOO

12/31/2020 366 Days Settled

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 2,908,655 | Total Charges      | 4,057,251 |        | Salary Expense       | 25.2% |
| Fixed Assets           | 480,934   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 4.7%  |
| Other Assets           | 444,562   | Operating Revenue  | 4,057,251 | 100.0% |                      |       |
| Total Assets           | 3,834,151 | Operating Expense  | 2,358,598 | 58.1%  | Current Ratio        | 0.8   |
| Current Liabilities    | 3,834,152 | Operating Margin   | 1,698,653 | 41.9%  | Days to Collect      | 53.6  |
| Long Term Liabilities  | 0         | Other Income       | 30,890    | 0.8%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 23.5% |
| Total Liab. and Equity | 3,834,152 | Net Profit or Loss | 1,729,543 | 42.6%  | Return on Equity     | 0.0%  |

## 232550 GARDEN WEST DIALYSIS

5715 VENOY RD  
 WESTLAND, MI 48185  
 WAYNE  
 BLUE CROSS (TEXAS)

12/31/2020 366 Days Settled

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 9,347,364  | Total Charges      | 4,285,297 |        | Salary Expense       | 36.4% |
| Fixed Assets           | 1,357,275  | Contract Allowance | -137,686  | -3.2%  | Fringe Benefits      | 6.6%  |
| Other Assets           | 0          | Operating Revenue  | 4,422,983 | 103.2% |                      |       |
| Total Assets           | 10,704,639 | Operating Expense  | 3,715,462 | 84.0%  | Current Ratio        | 57.0  |
| Current Liabilities    | 164,030    | Operating Margin   | 707,521   | 16.0%  | Days to Collect      | 19.3  |
| Long Term Liabilities  | 961,339    | Other Income       | 102       | 0.0%   | Avg Payment Days     | 9.6   |
| Total Equity           | 9,579,268  | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 12.6% |
| Total Liab. and Equity | 10,704,637 | Net Profit or Loss | 707,623   | 16.0%  | Return on Equity     | 7.4%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232556 GAYLORD DIALYSIS

1989 WALDEN DRIVE

12/31/2020 366 Days Settled

GAYLORD, MI 49735

OTSEGO

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | -353,959  | Total Charges      | 1,961,431 |        | Salary Expense       | 35.3% |
| Fixed Assets           | 663,804   | Contract Allowance | -19,409   | -1.0%  | Fringe Benefits      | 7.0%  |
| Other Assets           | 1,099,200 | Operating Revenue  | 1,980,840 | 101.0% |                      |       |
| Total Assets           | 1,409,045 | Operating Expense  | 1,715,773 | 86.6%  | Current Ratio        | (5.4) |
| Current Liabilities    | 65,005    | Operating Margin   | 265,067   | 13.4%  | Days to Collect      | 323.3 |
| Long Term Liabilities  | 482,756   | Other Income       | -2        | 0.0%   | Avg Payment Days     | 9.8   |
| Total Equity           | 861,283   | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 6.5%  |
| Total Liab. and Equity | 1,409,044 | Net Profit or Loss | 265,065   | 13.4%  | Return on Equity     | 30.8% |

## 232521 GENESEE VALLEY DIALYSIS CENTER

2222 SOUTH LINDEN ROAD

12/31/2020 366 Days Settled

FLINT, MI 48532

GENESEE

BLUE CROSS (TEXAS)

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 11,020,307 | Total Charges      | 4,424,196 |        | Salary Expense       | 37.5% |
| Fixed Assets           | 575,407    | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 9.6%  |
| Other Assets           | 272,485    | Operating Revenue  | 4,424,196 | 100.0% |                      |       |
| Total Assets           | 11,868,199 | Operating Expense  | 2,676,460 | 60.5%  | Current Ratio        | 0.9   |
| Current Liabilities    | 11,868,199 | Operating Margin   | 1,747,736 | 39.5%  | Days to Collect      | 110.3 |
| Long Term Liabilities  | 0          | Other Income       | 65,968    | 1.5%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 17.4% |
| Total Liab. and Equity | 11,868,199 | Net Profit or Loss | 1,813,704 | 41.0%  | Return on Equity     | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232649 GLADWIN DIALYSIS

673 QUARTER STREET

12/31/2020 366 Days Settled

GLADWIN, MI 48624

GLADWIN

CAHABA

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 860,553   | Total Charges      | 2,683,088 |        | Salary Expense       | 32.6% |
| Fixed Assets           | 385,369   | Contract Allowance | -72,639   | -2.7%  | Fringe Benefits      | 5.3%  |
| Other Assets           | 1,321,805 | Operating Revenue  | 2,755,727 | 102.7% |                      |       |
| Total Assets           | 2,567,727 | Operating Expense  | 2,321,319 | 84.2%  | Current Ratio        | 8.9   |
| Current Liabilities    | 96,873    | Operating Margin   | 434,408   | 15.8%  | Days to Collect      | 66.9  |
| Long Term Liabilities  | 177,969   | Other Income       | -256      | 0.0%   | Avg Payment Days     | 7.7   |
| Total Equity           | 2,292,886 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 13.6% |
| Total Liab. and Equity | 2,567,728 | Net Profit or Loss | 434,152   | 15.8%  | Return on Equity     | 18.9% |

## 232569 GRAND BLANC DIALYSIS CENTER

3625 GENESYS PARKWAY

12/31/2020 366 Days Settled

GRAND BLANC, MI 48439

GENESEE

| Balance Sheet          |             | Income Statement   |           |        | Key Performance Ind. |         |
|------------------------|-------------|--------------------|-----------|--------|----------------------|---------|
| Current Assets         | -23,360,658 | Total Charges      | 2,526,275 |        | Salary Expense       | 35.6%   |
| Fixed Assets           | 1,113,157   | Contract Allowance | -20,981   | -0.8%  | Fringe Benefits      | 6.6%    |
| Other Assets           | 0           | Operating Revenue  | 2,547,256 | 100.8% |                      |         |
| Total Assets           | -22,247,501 | Operating Expense  | 2,124,881 | 83.4%  | Current Ratio        | (179.7) |
| Current Liabilities    | 129,979     | Operating Margin   | 422,375   | 16.6%  | Days to Collect      | 72.5    |
| Long Term Liabilities  | 603,880     | Other Income       | 10        | 0.0%   | Avg Payment Days     | 16.2    |
| Total Equity           | -22,981,362 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 9.2%    |
| Total Liab. and Equity | -22,247,503 | Net Profit or Loss | 422,385   | 16.6%  | Return on Equity     | -1.8%   |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232711 GRAND BLANC HOME TRAINING

8195 S SAGINAW ST

12/31/2020 366 Days Settled

GRAND BLANC, MI 48439

GENESEE

| Balance Sheet          |         | Income Statement   |           |        | Key Performance Ind. |        |
|------------------------|---------|--------------------|-----------|--------|----------------------|--------|
| Current Assets         | 81,185  | Total Charges      | 2,048,316 |        | Salary Expense       | 24.7%  |
| Fixed Assets           | 497,185 | Contract Allowance | -212,415  | -10.4% | Fringe Benefits      | 3.8%   |
| Other Assets           | 0       | Operating Revenue  | 2,260,731 | 110.4% | Current Ratio        | 1.0    |
| Total Assets           | 578,370 | Operating Expense  | 1,736,436 | 76.8%  | Days to Collect      | 76.4   |
| Current Liabilities    | 79,970  | Operating Margin   | 524,295   | 23.2%  | Avg Payment Days     | 4.8    |
| Long Term Liabilities  | 182,269 | Other Income       | 35        | 0.0%   | Depreciation Rate    | 10.8%  |
| Total Equity           | 316,130 | Other Expense      | 0         | 0.0%   | Return on Equity     | 165.9% |
| Total Liab. and Equity | 578,369 | Net Profit or Loss | 524,330   | 23.2%  |                      |        |

## 232692 GRAYLING HOME TRAINING

125 E MICHIGAN AVE

12/31/2020 366 Days Settled

GRAYLING, MI 49738

CRAWFORD

WPS - MICHIGAN

| Balance Sheet          |         | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|---------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 381,835 | Total Charges      | 1,178,857 |        | Salary Expense       | 22.5% |
| Fixed Assets           | 340,789 | Contract Allowance | -14,256   | -1.2%  | Fringe Benefits      | 3.0%  |
| Other Assets           | 0       | Operating Revenue  | 1,193,113 | 101.2% | Current Ratio        | 17.3  |
| Total Assets           | 722,624 | Operating Expense  | 934,410   | 78.3%  | Days to Collect      | 58.8  |
| Current Liabilities    | 22,114  | Operating Margin   | 258,703   | 21.7%  | Avg Payment Days     | 1.5   |
| Long Term Liabilities  | 136,168 | Other Income       | -31,168   | -2.6%  | Depreciation Rate    | 7.5%  |
| Total Equity           | 564,342 | Other Expense      | 0         | 0.0%   | Return on Equity     | 40.3% |
| Total Liab. and Equity | 722,624 | Net Profit or Loss | 227,535   | 19.1%  |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232614 GREAT LAKES DIALYSIS

14614 KERCHEVAL 12/31/2020 366 Days Settled

DETROIT, MI 48215

WAYNE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |         |
|------------------------|------------|--------------------|-----------|--------|----------------------|---------|
| Current Assets         | -1,063,663 | Total Charges      | 2,459,774 |        | Salary Expense       | 39.7%   |
| Fixed Assets           | 8,440      | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 6.3%    |
| Other Assets           | 0          | Operating Revenue  | 2,459,774 | 100.0% |                      |         |
| Total Assets           | -1,055,223 | Operating Expense  | 2,989,081 | 121.5% | Current Ratio        | (100.2) |
| Current Liabilities    | 10,616     | Operating Margin   | -529,307  | -21.5% | Days to Collect      | 4.0     |
| Long Term Liabilities  | 331,259    | Other Income       | 0         | 0.0%   | Avg Payment Days     | 1.3     |
| Total Equity           | -1,397,098 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 17.1%   |
| Total Liab. and Equity | -1,055,223 | Net Profit or Loss | (529,307) | -21.5% | Return on Equity     | 37.9%   |

## 232533 GREAT LAKES DIALYSIS CENTER

992 S MONROE ST 12/31/2020 366 Days Settled

MONROE, MI 48161

MONROE

BLUE CROSS (TEXAS)

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |         |
|------------------------|------------|--------------------|-----------|--------|----------------------|---------|
| Current Assets         | 11,333,740 | Total Charges      | 3,856,514 |        | Salary Expense       | 36.8%   |
| Fixed Assets           | 662,714    | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 9.5%    |
| Other Assets           | 544,567    | Operating Revenue  | 3,856,514 | 100.0% |                      |         |
| Total Assets           | 12,541,021 | Operating Expense  | 3,042,946 | 78.9%  | Current Ratio        | 0.9     |
| Current Liabilities    | 12,541,023 | Operating Margin   | 813,568   | 21.1%  | Days to Collect      | 1,232.0 |
| Long Term Liabilities  | 0          | Other Income       | 57,640    | 1.5%   | Avg Payment Days     | 0.0     |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 10.6%   |
| Total Liab. and Equity | 12,541,023 | Net Profit or Loss | 871,208   | 22.6%  | Return on Equity     | 0.0%    |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232695 GREAT LAKES DIALYSIS WEST

27150 W 8 MILE RD 12/31/2020 366 Days Settled

SOUTHFIELD, MI 48033

OAKLAND

WPS - MICHIGAN

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |         |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|---------|
| Current Assets         | -1,052,357 | Total Charges      | 2,783,906 | Salary Expense       | 38.5%             |         |
| Fixed Assets           | 0          | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 6.6%    |
| Other Assets           | 0          | Operating Revenue  | 2,783,906 | 100.0%               |                   |         |
| Total Assets           | -1,052,357 | Operating Expense  | 2,440,083 | 87.6%                | Current Ratio     | (226.1) |
| Current Liabilities    | 4,655      | Operating Margin   | 343,823   | 12.4%                | Days to Collect   | (0.4)   |
| Long Term Liabilities  | 130,765    | Other Income       | 0         | 0.0%                 | Avg Payment Days  | 0.7     |
| Total Equity           | -1,187,777 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 0.0%    |
| Total Liab. and Equity | -1,052,357 | Net Profit or Loss | 343,823   | 12.4%                | Return on Equity  | -28.9%  |

## 232685 GREENFIELD HEALTH SYSTEMS

39525 WEST 14 MILE RD, STE 200 12/31/2020 366 Days Settled

NOVI, MI 48377

OAKLAND

WPS MI

| Balance Sheet          |               | Income Statement   |           | Key Performance Ind. |                   |           |
|------------------------|---------------|--------------------|-----------|----------------------|-------------------|-----------|
| Current Assets         | 880,114,226   | Total Charges      | 6,842,295 | Salary Expense       | 15.7%             |           |
| Fixed Assets           | 1,148,545,312 | Contract Allowance | 5,101,539 | 74.6%                | Fringe Benefits   | 2.3%      |
| Other Assets           | 1,572,997,596 | Operating Revenue  | 1,740,756 | 25.4%                |                   |           |
| Total Assets           | 3,601,657,134 | Operating Expense  | 1,529,559 | 87.9%                | Current Ratio     | 1.0       |
| Current Liabilities    | 846,037,846   | Operating Margin   | 211,197   | 12.1%                | Days to Collect   | 215,070.7 |
| Long Term Liabilities  | 1,325,273,006 | Other Income       | 0         | 0.0%                 | Avg Payment Days  | 117,519.7 |
| Total Equity           | 1,430,346,282 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 0.0%      |
| Total Liab. and Equity | 3,601,657,134 | Net Profit or Loss | 211,197   | 12.1%                | Return on Equity  | 0.0%      |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232507 GREENFIELD HEALTH SYSTEMS-FAIRLANE

19001 HUBBARD DRIVE 12/31/2020 366 Days Settled

DEARBORN, MI 48126

WAYNE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |               | Income Statement   |            | Key Performance Ind. |                   |          |
|------------------------|---------------|--------------------|------------|----------------------|-------------------|----------|
| Current Assets         | 880,114,226   | Total Charges      | 33,063,249 | Salary Expense       | 39.2%             |          |
| Fixed Assets           | 1,148,545,312 | Contract Allowance | 24,617,342 | 74.5%                | Fringe Benefits   | 6.0%     |
| Other Assets           | 1,572,997,596 | Operating Revenue  | 8,445,907  | 25.5%                |                   |          |
| Total Assets           | 3,601,657,134 | Operating Expense  | 7,968,352  | 94.3%                | Current Ratio     | 1.0      |
| Current Liabilities    | 846,037,845   | Operating Margin   | 477,555    | 5.7%                 | Days to Collect   | 44,327.5 |
| Long Term Liabilities  | 1,325,273,006 | Other Income       | 0          | 0.0%                 | Avg Payment Days  | 22,558.4 |
| Total Equity           | 1,430,346,283 | Other Expense      | 0          | 0.0%                 | Depreciation Rate | 0.0%     |
| Total Liab. and Equity | 3,601,657,134 | Net Profit or Loss | 477,555    | 5.7%                 | Return on Equity  | 0.0%     |

## 232505 GREENFIELD HEALTH SYSTEMS-MAIN

2799 W GRAND BOULEVARD 12/31/2020 366 Days Settled

DETROIT, MI 48202

WAYNE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |               | Income Statement   |            | Key Performance Ind. |                   |          |
|------------------------|---------------|--------------------|------------|----------------------|-------------------|----------|
| Current Assets         | 880,114,226   | Total Charges      | 46,635,178 | Salary Expense       | 37.1%             |          |
| Fixed Assets           | 1,148,545,312 | Contract Allowance | 35,007,079 | 75.1%                | Fringe Benefits   | 6.4%     |
| Other Assets           | 1,572,997,596 | Operating Revenue  | 11,628,099 | 24.9%                |                   |          |
| Total Assets           | 3,601,657,134 | Operating Expense  | 10,177,484 | 87.5%                | Current Ratio     | 1.0      |
| Current Liabilities    | 846,037,846   | Operating Margin   | 1,450,615  | 12.5%                | Days to Collect   | 32,196.6 |
| Long Term Liabilities  | 1,325,273,006 | Other Income       | 0          | 0.0%                 | Avg Payment Days  | 17,661.9 |
| Total Equity           | 1,430,346,282 | Other Expense      | 0          | 0.0%                 | Depreciation Rate | 0.0%     |
| Total Liab. and Equity | 3,601,657,134 | Net Profit or Loss | 1,450,615  | 12.5%                | Return on Equity  | 0.1%     |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232516 GREENFIELD HEALTH SYSTEMS-PONTIAC

44200 WOODWARD AVENUE, SUITE 109 12/31/2020 366 Days Settled

PONTIAC, MI 48341

OAKLAND

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |               | Income Statement   |            | Key Performance Ind. |                   |          |
|------------------------|---------------|--------------------|------------|----------------------|-------------------|----------|
| Current Assets         | 880,114,226   | Total Charges      | 17,942,150 | Salary Expense       | 31.0%             |          |
| Fixed Assets           | 1,148,545,313 | Contract Allowance | 13,380,136 | 74.6%                | Fringe Benefits   | 4.4%     |
| Other Assets           | 1,572,997,595 | Operating Revenue  | 4,562,014  | 25.4%                |                   |          |
| Total Assets           | 3,601,657,134 | Operating Expense  | 4,749,307  | 104.1%               | Current Ratio     | 1.0      |
| Current Liabilities    | 846,037,845   | Operating Margin   | -187,293   | -4.1%                | Days to Collect   | 82,065.8 |
| Long Term Liabilities  | 1,325,273,006 | Other Income       | 0          | 0.0%                 | Avg Payment Days  | 37,848.3 |
| Total Equity           | 1,430,346,283 | Other Expense      | 0          | 0.0%                 | Depreciation Rate | 0.0%     |
| Total Liab. and Equity | 3,601,657,134 | Net Profit or Loss | (187,293)  | -4.1%                | Return on Equity  | 0.0%     |

## 232510 GREENFIELD HEALTH SYSTEMS-TAYLOR

24565 HAIG ROAD 12/31/2020 366 Days Settled

TAYLOR, MI 48180

WAYNE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |               | Income Statement   |            | Key Performance Ind. |                   |          |
|------------------------|---------------|--------------------|------------|----------------------|-------------------|----------|
| Current Assets         | 880,114,226   | Total Charges      | 22,793,746 | Salary Expense       | 37.3%             |          |
| Fixed Assets           | 1,148,545,313 | Contract Allowance | 16,385,472 | 71.9%                | Fringe Benefits   | 6.6%     |
| Other Assets           | 1,572,997,595 | Operating Revenue  | 6,408,274  | 28.1%                |                   |          |
| Total Assets           | 3,601,657,134 | Operating Expense  | 5,125,614  | 80.0%                | Current Ratio     | 1.0      |
| Current Liabilities    | 846,037,845   | Operating Margin   | 1,282,660  | 20.0%                | Days to Collect   | 39,659.3 |
| Long Term Liabilities  | 1,325,273,006 | Other Income       | 0          | 0.0%                 | Avg Payment Days  | 35,069.6 |
| Total Equity           | 1,430,346,283 | Other Expense      | 0          | 0.0%                 | Depreciation Rate | 0.0%     |
| Total Liab. and Equity | 3,601,657,134 | Net Profit or Loss | 1,282,660  | 20.0%                | Return on Equity  | 0.1%     |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232506 GREENFIELD HEALTH SYSTEMS-TROY

2050 LIVERNOIS, STE A  
TROY, MI 48083  
OAKLAND  
NATIONAL GOVERNMENT SERVICES

12/31/2020 366 Days Settled

| Balance Sheet          |               | Income Statement   |            | Key Performance Ind. |                   |           |
|------------------------|---------------|--------------------|------------|----------------------|-------------------|-----------|
| Current Assets         | 880,114,226   | Total Charges      | 11,014,584 | Salary Expense       | 38.2%             |           |
| Fixed Assets           | 1,148,545,313 | Contract Allowance | 8,056,369  | 73.1%                | Fringe Benefits   | 5.8%      |
| Other Assets           | 1,572,997,595 | Operating Revenue  | 2,958,215  | 26.9%                |                   |           |
| Total Assets           | 3,601,657,134 | Operating Expense  | 2,768,529  | 93.6%                | Current Ratio     | 1.0       |
| Current Liabilities    | 846,037,845   | Operating Margin   | 189,686    | 6.4%                 | Days to Collect   | 126,557.9 |
| Long Term Liabilities  | 1,325,273,006 | Other Income       | 0          | 0.0%                 | Avg Payment Days  | 64,927.4  |
| Total Equity           | 1,430,346,283 | Other Expense      | 0          | 0.0%                 | Depreciation Rate | 0.0%      |
| Total Liab. and Equity | 3,601,657,134 | Net Profit or Loss | 189,686    | 6.4%                 | Return on Equity  | 0.0%      |

## 232600 GREENVIEW DIALYSIS

18544 EIGHT MILE ROAD  
SOUTHFIELD, MI 48075  
OAKLAND  
BLUE CROSS (GEORGIA)

12/31/2020 366 Days Settled

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 4,791,452 | Total Charges      | 3,616,138 | Salary Expense       | 29.3%             |       |
| Fixed Assets           | 1,545,752 | Contract Allowance | -210,209  | -5.8%                | Fringe Benefits   | 5.7%  |
| Other Assets           | 0         | Operating Revenue  | 3,826,347 | 105.8%               |                   |       |
| Total Assets           | 6,337,204 | Operating Expense  | 3,223,090 | 84.2%                | Current Ratio     | 20.3  |
| Current Liabilities    | 236,386   | Operating Margin   | 603,257   | 15.8%                | Days to Collect   | 97.1  |
| Long Term Liabilities  | 1,381,727 | Other Income       | 114       | 0.0%                 | Avg Payment Days  | 6.3   |
| Total Equity           | 4,719,092 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 8.4%  |
| Total Liab. and Equity | 6,337,205 | Net Profit or Loss | 603,371   | 15.8%                | Return on Equity  | 12.8% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232677 GREENVILLE DIALYSIS

101 S GREENVILLE WEST DR

12/31/2020 366 Days Settled

GREENVILLE, MI 48838

MONTCALM

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 751,908   | Total Charges      | 1,884,112 | Salary Expense       | 34.1%             |       |
| Fixed Assets           | 252,307   | Contract Allowance | 1,266     | 0.1%                 | Fringe Benefits   | 7.6%  |
| Other Assets           | 3,676     | Operating Revenue  | 1,882,846 | 99.9%                |                   |       |
| Total Assets           | 1,007,891 | Operating Expense  | 1,713,086 | 91.0%                | Current Ratio     | 22.8  |
| Current Liabilities    | 32,926    | Operating Margin   | 169,760   | 9.0%                 | Days to Collect   | 75.5  |
| Long Term Liabilities  | 77,378    | Other Income       | -949      | -0.1%                | Avg Payment Days  | 4.7   |
| Total Equity           | 897,587   | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 17.3% |
| Total Liab. and Equity | 1,007,891 | Net Profit or Loss | 168,811   | 9.0%                 | Return on Equity  | 18.8% |

## 232643 GROSSE POINTE DIALYSIS

18000 E WARREN AVENUE, SUITE 100

12/31/2020 366 Days Settled

DETROIT, MI 48224

WAYNE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |        |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|--------|
| Current Assets         | 1,456,120 | Total Charges      | 7,841,766 | Salary Expense       | 30.1%             |        |
| Fixed Assets           | 3,957,658 | Contract Allowance | -225,111  | -2.9%                | Fringe Benefits   | 5.7%   |
| Other Assets           | 0         | Operating Revenue  | 8,066,877 | 102.9%               |                   |        |
| Total Assets           | 5,413,778 | Operating Expense  | 6,422,276 | 79.6%                | Current Ratio     | 1.7    |
| Current Liabilities    | 844,155   | Operating Margin   | 1,644,601 | 20.4%                | Days to Collect   | 139.1  |
| Long Term Liabilities  | 4,053,265 | Other Income       | -639,329  | -7.9%                | Avg Payment Days  | 13.4   |
| Total Equity           | 516,358   | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 9.1%   |
| Total Liab. and Equity | 5,413,778 | Net Profit or Loss | 1,005,272 | 12.5%                | Return on Equity  | 194.7% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232609 HALLWOOD DIALYSIS CENTER

4929 CLIO ROAD, SUITE B

12/31/2020 366 Days Settled

FLINT, MI 48504

GENESEE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 3,668,538 | Total Charges      | 1,475,598 |        | Salary Expense       | 26.4% |
| Fixed Assets           | 296,303   | Contract Allowance | -60,024   | -4.1%  | Fringe Benefits      | 4.4%  |
| Other Assets           | 9,241     | Operating Revenue  | 1,535,622 | 104.1% |                      |       |
| Total Assets           | 3,974,082 | Operating Expense  | 1,598,755 | 104.1% | Current Ratio        | 37.2  |
| Current Liabilities    | 98,601    | Operating Margin   | -63,133   | -4.1%  | Days to Collect      | 99.5  |
| Long Term Liabilities  | 288,167   | Other Income       | -10,728   | -0.7%  | Avg Payment Days     | 0.8   |
| Total Equity           | 3,587,315 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 19.3% |
| Total Liab. and Equity | 3,974,083 | Net Profit or Loss | (73,861)  | -4.8%  | Return on Equity     | -2.1% |

## 232684 HARPER WOODS DIALYSIS

19265 VERNIER RD

12/31/2020 366 Days Settled

HARPER WOODS, MI 48225

WAYNE

WPS - MICHIGAN

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 1,495,879 | Total Charges      | 3,775,143 |        | Salary Expense       | 30.4% |
| Fixed Assets           | 767,152   | Contract Allowance | -460,932  | -12.2% | Fringe Benefits      | 5.9%  |
| Other Assets           | 0         | Operating Revenue  | 4,236,075 | 112.2% |                      |       |
| Total Assets           | 2,263,031 | Operating Expense  | 3,773,764 | 89.1%  | Current Ratio        | 7.9   |
| Current Liabilities    | 188,904   | Operating Margin   | 462,311   | 10.9%  | Days to Collect      | 105.1 |
| Long Term Liabilities  | 686,785   | Other Income       | -216,369  | -5.1%  | Avg Payment Days     | 5.0   |
| Total Equity           | 1,387,341 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 16.9% |
| Total Liab. and Equity | 2,263,030 | Net Profit or Loss | 245,942   | 5.8%   | Return on Equity     | 17.7% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232728 HOME ADVANTAGE DIALYSIS

1621 44TH ST SW, STE 300

12/31/2020 366 Days Settled

WYOMING, MI 49509

KENT

WPS MI

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |        |
|------------------------|-----------|--------------------|-----------|--------|----------------------|--------|
| Current Assets         | 1,456,649 | Total Charges      | 3,837,882 |        | Salary Expense       | 48.0%  |
| Fixed Assets           | 1,041,051 | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 6.6%   |
| Other Assets           | 389,156   | Operating Revenue  | 3,837,882 | 100.0% |                      |        |
| Total Assets           | 2,886,856 | Operating Expense  | 4,584,411 | 119.5% | Current Ratio        | 1.6    |
| Current Liabilities    | 887,362   | Operating Margin   | -746,529  | -19.5% | Days to Collect      | 138.9  |
| Long Term Liabilities  | 2,400,562 | Other Income       | 0         | 0.0%   | Avg Payment Days     | 12.0   |
| Total Equity           | -401,068  | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 1.1%   |
| Total Liab. and Equity | 2,886,856 | Net Profit or Loss | (746,529) | -19.5% | Return on Equity     | 186.1% |

## 232691 HOME DIALYSIS SPECIALTY CENTER

29001 HARPER

12/31/2020 366 Days Settled

SAINT CLAIR SHORES, MI 48081

MACOMB

WPS - MICHIGAN

| Balance Sheet          |         | Income Statement   |           |       | Key Performance Ind. |        |
|------------------------|---------|--------------------|-----------|-------|----------------------|--------|
| Current Assets         | 308,841 | Total Charges      | 4,504,441 |       | Salary Expense       | 21.3%  |
| Fixed Assets           | 0       | Contract Allowance | 3,239,672 | 71.9% | Fringe Benefits      | 2.8%   |
| Other Assets           | 0       | Operating Revenue  | 1,264,769 | 28.1% |                      |        |
| Total Assets           | 308,841 | Operating Expense  | 921,436   | 72.9% | Current Ratio        | 5.3    |
| Current Liabilities    | 58,748  | Operating Margin   | 343,333   | 27.1% | Days to Collect      | 31.0   |
| Long Term Liabilities  | 0       | Other Income       | 36,044    | 2.8%  | Avg Payment Days     | 23.3   |
| Total Equity           | 250,093 | Other Expense      | 0         | 0.0%  | Depreciation Rate    | 0.0%   |
| Total Liab. and Equity | 308,841 | Net Profit or Loss | 379,377   | 30.0% | Return on Equity     | 151.7% |

All Providers

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7/24/2024

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232638 IONIA DIALYSIS

2622 HEARTLAND BLVD

12/31/2020 366 Days Settled

IONIA, MI 48846

IONIA

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 734,883   | Total Charges      | 2,614,208 |        | Salary Expense       | 32.0% |
| Fixed Assets           | 354,146   | Contract Allowance | -11,866   | -0.5%  | Fringe Benefits      | 6.6%  |
| Other Assets           | 0         | Operating Revenue  | 2,626,074 | 100.5% |                      |       |
| Total Assets           | 1,089,029 | Operating Expense  | 2,335,919 | 89.0%  | Current Ratio        | 4.9   |
| Current Liabilities    | 150,048   | Operating Margin   | 290,155   | 11.0%  | Days to Collect      | 86.0  |
| Long Term Liabilities  | 200,072   | Other Income       | -119,837  | -4.6%  | Avg Payment Days     | 6.5   |
| Total Equity           | 738,911   | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 13.0% |
| Total Liab. and Equity | 1,089,031 | Net Profit or Loss | 170,318   | 6.5%   | Return on Equity     | 23.0% |

## 232571 JACKSON DIALYSIS

234 LOUIS-GLICK HIGHWAY

12/31/2020 366 Days Settled

JACKSON, MI 49201

JACKSON

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 7,280,893 | Total Charges      | 4,086,051 |        | Salary Expense       | 33.7% |
| Fixed Assets           | 1,023,038 | Contract Allowance | -88,926   | -2.2%  | Fringe Benefits      | 5.6%  |
| Other Assets           | 20,765    | Operating Revenue  | 4,174,977 | 102.2% |                      |       |
| Total Assets           | 8,324,696 | Operating Expense  | 3,235,209 | 77.5%  | Current Ratio        | 61.1  |
| Current Liabilities    | 119,227   | Operating Margin   | 939,768   | 22.5%  | Days to Collect      | 99.0  |
| Long Term Liabilities  | 667,371   | Other Income       | 14        | 0.0%   | Avg Payment Days     | 8.4   |
| Total Equity           | 7,538,098 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 13.4% |
| Total Liab. and Equity | 8,324,696 | Net Profit or Loss | 939,782   | 22.5%  | Return on Equity     | 12.5% |

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7/24/2024

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232639 KALAMAZOO CENTRAL DIALYSIS

535 S BURDICK, STE 110

12/31/2020 366 Days Settled

KALAMAZOO, MI 49007

KALAMAZOO

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 1,054,020 | Total Charges      | 2,782,118 |        | Salary Expense       | 33.5% |
| Fixed Assets           | 200,990   | Contract Allowance | -32,616   | -1.2%  | Fringe Benefits      | 5.6%  |
| Other Assets           | 0         | Operating Revenue  | 2,814,734 | 101.2% | Current Ratio        | 10.4  |
| Total Assets           | 1,255,010 | Operating Expense  | 2,139,777 | 76.0%  | Days to Collect      | 119.4 |
| Current Liabilities    | 101,242   | Operating Margin   | 674,957   | 24.0%  | Avg Payment Days     | 5.4   |
| Long Term Liabilities  | 170,704   | Other Income       | 278       | 0.0%   | Depreciation Rate    | 6.7%  |
| Total Equity           | 983,062   | Other Expense      | 0         | 0.0%   | Return on Equity     | 68.7% |
| Total Liab. and Equity | 1,255,008 | Net Profit or Loss | 675,235   | 24.0%  |                      |       |

## 232645 KALKASKA DIALYSIS CENTER

415 SECOND STREET

6/30/2020 366 Days Settled

KALKASKA, MI 49646

KALKASKA

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |            | Income Statement   |           |       | Key Performance Ind. |         |
|------------------------|------------|--------------------|-----------|-------|----------------------|---------|
| Current Assets         | 22,675,210 | Total Charges      | 8,267,277 |       | Salary Expense       | 37.0%   |
| Fixed Assets           | 39,821,361 | Contract Allowance | 6,068,148 | 73.4% | Fringe Benefits      | 9.4%    |
| Other Assets           | 16,954,258 | Operating Revenue  | 2,199,129 | 26.6% | Current Ratio        | 1.3     |
| Total Assets           | 79,450,829 | Operating Expense  | 2,048,369 | 93.1% | Days to Collect      | 3,551.1 |
| Current Liabilities    | 18,088,902 | Operating Margin   | 150,760   | 6.9%  | Avg Payment Days     | 929.3   |
| Long Term Liabilities  | 11,712,854 | Other Income       | 26        | 0.0%  | Depreciation Rate    | 0.0%    |
| Total Equity           | 49,649,073 | Other Expense      | 0         | 0.0%  | Return on Equity     | 0.3%    |
| Total Liab. and Equity | 79,450,829 | Net Profit or Loss | 150,786   | 6.9%  |                      |         |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232545 KRESGE DIALYSIS

4145 CASS AVENUE  
 DETROIT, MI 48201  
 WAYNE  
 BLUE CROSS (GEORGIA)

12/31/2020 366 Days Settled

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 4,654,676  | Total Charges      | 5,131,744 |        | Salary Expense       | 31.6% |
| Fixed Assets           | 1,557,144  | Contract Allowance | -306,919  | -6.0%  | Fringe Benefits      | 6.0%  |
| Other Assets           | 7,388,177  | Operating Revenue  | 5,438,663 | 106.0% | Current Ratio        | 21.7  |
| Total Assets           | 13,599,997 | Operating Expense  | 5,184,840 | 95.3%  | Days to Collect      | 97.9  |
| Current Liabilities    | 214,057    | Operating Margin   | 253,823   | 4.7%   | Avg Payment Days     | 5.3   |
| Long Term Liabilities  | 1,351,744  | Other Income       | 217       | 0.0%   | Depreciation Rate    | 11.8% |
| Total Equity           | 12,034,198 | Other Expense      | 0         | 0.0%   | Return on Equity     | 2.1%  |
| Total Liab. and Equity | 13,599,999 | Net Profit or Loss | 254,040   | 4.7%   |                      |       |

## 232646 LANSING HOME TRAINING

4530 SOUTH HAGADORN ROAD, STE B  
 EAST LANSING, MI 48823  
 INGHAM  
 PALMETTO (CALIFORNIA)

12/31/2020 366 Days Settled

| Balance Sheet          |            | Income Statement   |          |        | Key Performance Ind. |         |
|------------------------|------------|--------------------|----------|--------|----------------------|---------|
| Current Assets         | -1,942,384 | Total Charges      | 451,727  |        | Salary Expense       | 31.4%   |
| Fixed Assets           | 39,049     | Contract Allowance | -440     | -0.1%  | Fringe Benefits      | 4.1%    |
| Other Assets           | 0          | Operating Revenue  | 452,167  | 100.1% | Current Ratio        | (117.2) |
| Total Assets           | -1,903,335 | Operating Expense  | 493,405  | 109.1% | Days to Collect      | 64.7    |
| Current Liabilities    | 16,571     | Operating Margin   | -41,238  | -9.1%  | Avg Payment Days     | 1.7     |
| Long Term Liabilities  | 0          | Other Income       | 0        | 0.0%   | Depreciation Rate    | 2.5%    |
| Total Equity           | -1,919,906 | Other Expense      | 0        | 0.0%   | Return on Equity     | 2.1%    |
| Total Liab. and Equity | -1,903,335 | Net Profit or Loss | (41,238) | -9.1%  |                      |         |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232688 LIBERTY DIALYSIS AT LAKELAND BENTON HARBOR

338 8TH STREET

12/31/2020 366 Days Settled

BENTON HARBOR, MI 49022

BERRIEN

WISCONSIN PHYSICIANS SERVICE

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |           |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-----------|
| Current Assets         | 3,777,928 | Total Charges      | 4,950,235 |        | Salary Expense       | 36.8%     |
| Fixed Assets           | 616,247   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 10.5%     |
| Other Assets           | 291,331   | Operating Revenue  | 4,950,235 | 100.0% | Current Ratio        | 0.8       |
| Total Assets           | 4,685,506 | Operating Expense  | 3,761,221 | 76.0%  | Days to Collect      | 51.2      |
| Current Liabilities    | 4,685,507 | Operating Margin   | 1,189,014 | 24.0%  | Avg Payment Days     | 0.0       |
| Long Term Liabilities  | -1,906    | Other Income       | 82,798    | 1.7%   | Depreciation Rate    | 16.3%     |
| Total Equity           | 1,906     | Other Expense      | 0         | 0.0%   | Return on Equity     | 66,726.8% |
| Total Liab. and Equity | 4,685,507 | Net Profit or Loss | 1,271,812 | 25.7%  |                      |           |

## 232668 LIBERTY DIALYSIS AT LAKELAND NILES

8 LONGMEADOW VILLAGE DRIVE

12/31/2020 366 Days Settled

NILES, MI 49120

BERRIEN

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 693,167   | Total Charges      | 3,844,270 |        | Salary Expense       | 39.6% |
| Fixed Assets           | 712,707   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 8.0%  |
| Other Assets           | 1,358,033 | Operating Revenue  | 3,844,270 | 100.0% | Current Ratio        | 0.3   |
| Total Assets           | 2,763,907 | Operating Expense  | 2,575,534 | 67.0%  | Days to Collect      | 113.2 |
| Current Liabilities    | 2,763,907 | Operating Margin   | 1,268,736 | 33.0%  | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0         | Other Income       | 53,217    | 1.4%   | Depreciation Rate    | 9.6%  |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 2,763,907 | Net Profit or Loss | 1,321,953 | 34.4%  |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232664 LIBERTY DIALYSIS AT LAKELAND ROYALTON

3772 HOLLYWOOD ROAD 12/31/2020 366 Days Settled

ST JOSEPH, MI 49085

BERRIEN

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 332,805   | Total Charges      | 1,685,393 |        | Salary Expense       | 30.9% |
| Fixed Assets           | 78,467    | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 6.1%  |
| Other Assets           | 1,937,994 | Operating Revenue  | 1,685,393 | 100.0% |                      |       |
| Total Assets           | 2,349,266 | Operating Expense  | 1,909,661 | 113.3% | Current Ratio        | 0.1   |
| Current Liabilities    | 2,349,266 | Operating Margin   | -224,268  | -13.3% | Days to Collect      | 114.5 |
| Long Term Liabilities  | 0         | Other Income       | 14,559    | 0.9%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 17.5% |
| Total Liab. and Equity | 2,349,266 | Net Profit or Loss | (209,709) | -12.4% | Return on Equity     | 0.0%  |

## 232722 LINCOLN PARK KIDNEY CENTER

1491 SOUTHFIELD RD 12/31/2020 366 Days Settled

LINCOLN PARK, MI 48146

WAYNE

WPS MI

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 410,111    | Total Charges      | 1,534,941 |        | Salary Expense       | 29.4% |
| Fixed Assets           | 1,264,823  | Contract Allowance | 173,324   | 11.3%  | Fringe Benefits      | 8.7%  |
| Other Assets           | 1,417,138  | Operating Revenue  | 1,361,617 | 88.7%  |                      |       |
| Total Assets           | 3,092,072  | Operating Expense  | 2,115,719 | 155.4% | Current Ratio        | 0.2   |
| Current Liabilities    | 1,669,942  | Operating Margin   | -754,102  | -55.4% | Days to Collect      | 14.8  |
| Long Term Liabilities  | 2,636,482  | Other Income       | 0         | 0.0%   | Avg Payment Days     | 18.2  |
| Total Equity           | -1,214,353 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 19.6% |
| Total Liab. and Equity | 3,092,071  | Net Profit or Loss | (754,102) | -55.4% | Return on Equity     | 62.1% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232741 LIVONIA DIALYSIS

37290 FIVE MILE RD

12/31/2020 252 Days Settled

LIVONIA, MI 48154

WAYNE

WPS MI

| Balance Sheet          |           | Income Statement   |           |         | Key Performance Ind. |        |
|------------------------|-----------|--------------------|-----------|---------|----------------------|--------|
| Current Assets         | 743,210   | Total Charges      | 196,743   |         | Salary Expense       | 32.4%  |
| Fixed Assets           | 2,673,865 | Contract Allowance | 3,316     | 1.7%    | Fringe Benefits      | 3.8%   |
| Other Assets           | 0         | Operating Revenue  | 193,427   | 98.3%   |                      |        |
| Total Assets           | 3,417,075 | Operating Expense  | 756,887   | 391.3%  | Current Ratio        | 24.8   |
| Current Liabilities    | 29,919    | Operating Margin   | -563,460  | -291.3% | Days to Collect      | 264.0  |
| Long Term Liabilities  | 855,506   | Other Income       | 111,444   | 57.6%   | Avg Payment Days     | 9.8    |
| Total Equity           | 2,636,019 | Other Expense      | 0         | 0.0%    | Depreciation Rate    | 7.0%   |
| Total Liab. and Equity | 3,521,444 | Net Profit or Loss | (452,016) | -233.7% | Return on Equity     | -17.1% |

## 232572 LUDINGTON DIALYSIS

7 N ATKINSON DRIVE, SUITE 210

12/31/2020 366 Days Settled

LUDINGTON, MI 49431

MASON

BLUE CROSS (GEORGIA)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 638,776   | Total Charges      | 2,062,617 |        | Salary Expense       | 32.6% |
| Fixed Assets           | 861,034   | Contract Allowance | -10,913   | -0.5%  | Fringe Benefits      | 6.2%  |
| Other Assets           | 703,169   | Operating Revenue  | 2,073,530 | 100.5% |                      |       |
| Total Assets           | 2,202,979 | Operating Expense  | 2,029,147 | 97.9%  | Current Ratio        | 3.6   |
| Current Liabilities    | 177,044   | Operating Margin   | 44,383    | 2.1%   | Days to Collect      | 67.4  |
| Long Term Liabilities  | 689,330   | Other Income       | 67        | 0.0%   | Avg Payment Days     | 9.6   |
| Total Equity           | 1,336,605 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 9.5%  |
| Total Liab. and Equity | 2,202,979 | Net Profit or Loss | 44,450    | 2.1%   | Return on Equity     | 3.3%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232540 MACOMB KIDNEY CENTER

28295 SCHOENHERR ROAD, SUITE A 12/31/2020 366 Days Settled

WARREN, MI 48093

MACOMB

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 14,534,495 | Total Charges      | 4,369,797 | Salary Expense       | 34.6%             |       |
| Fixed Assets           | 1,434,717  | Contract Allowance | -54,198   | -1.2%                | Fringe Benefits   | 7.2%  |
| Other Assets           | 2,055,356  | Operating Revenue  | 4,423,995 | 101.2%               |                   |       |
| Total Assets           | 18,024,568 | Operating Expense  | 3,644,370 | 82.4%                | Current Ratio     | 54.9  |
| Current Liabilities    | 264,802    | Operating Margin   | 779,625   | 17.6%                | Days to Collect   | 109.3 |
| Long Term Liabilities  | 556,155    | Other Income       | -7,317    | -0.2%                | Avg Payment Days  | 6.0   |
| Total Equity           | 17,203,610 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 6.9%  |
| Total Liab. and Equity | 18,024,567 | Net Profit or Loss | 772,308   | 17.5%                | Return on Equity  | 4.5%  |

## 232642 MACOMB REGIONAL DIALYSIS CENTER

16151 NINETEEN MILE ROAD, SUITE 200 12/31/2020 366 Days Settled

CLINTON TOWNSHIP, MI 48038

MACOMB

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |            | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|------------|----------------------|-------------------|-------|
| Current Assets         | 1,577,638 | Total Charges      | 17,941,080 | Salary Expense       | 32.7%             |       |
| Fixed Assets           | 444,668   | Contract Allowance | 12,714,149 | 70.9%                | Fringe Benefits   | 4.7%  |
| Other Assets           | 891,637   | Operating Revenue  | 5,226,931  | 29.1%                |                   |       |
| Total Assets           | 2,913,943 | Operating Expense  | 4,173,876  | 79.9%                | Current Ratio     | 2.9   |
| Current Liabilities    | 545,409   | Operating Margin   | 1,053,055  | 20.1%                | Days to Collect   | 58.4  |
| Long Term Liabilities  | 774,384   | Other Income       | 94,162     | 1.8%                 | Avg Payment Days  | 24.3  |
| Total Equity           | 1,594,150 | Other Expense      | 0          | 0.0%                 | Depreciation Rate | 14.5% |
| Total Liab. and Equity | 2,913,943 | Net Profit or Loss | 1,147,217  | 21.9%                | Return on Equity  | 72.0% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232525 MADISON HEIGHTS DIALYSIS CENTER

25780 COMMERCE DRIVE  
 12/31/2020 366 Days Settled  
 MADISON HEIGHTS, MI 48071  
 OAKLAND  
 BLUE CROSS (TEXAS)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 4,490,204 | Total Charges      | 3,083,101 |        | Salary Expense       | 36.8% |
| Fixed Assets           | 340,988   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 9.7%  |
| Other Assets           | 553,998   | Operating Revenue  | 3,083,101 | 100.0% |                      |       |
| Total Assets           | 5,385,190 | Operating Expense  | 3,182,114 | 103.2% | Current Ratio        | 0.8   |
| Current Liabilities    | 5,385,190 | Operating Margin   | -99,013   | -3.2%  | Days to Collect      | 86.5  |
| Long Term Liabilities  | 0         | Other Income       | 87,444    | 2.8%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 17.8% |
| Total Liab. and Equity | 5,385,190 | Net Profit or Loss | (11,569)  | -0.4%  | Return on Equity     | 0.0%  |

## 232576 MICHIGAN DIALYSIS SERVICES OF ANN ARBOR

2850 SOUTH INDUSTRIAL HIGHWAY, STE 100  
 12/31/2020 366 Days Settled  
 ANN ARBOR, MI 48104  
 WASHTENAW  
 NATIONAL GOVT SERVICES (NEW YORK),,

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 12,775,260 | Total Charges      | 6,576,655 |        | Salary Expense       | 37.2% |
| Fixed Assets           | 694,646    | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 12.3% |
| Other Assets           | 727,182    | Operating Revenue  | 6,576,655 | 100.0% |                      |       |
| Total Assets           | 14,197,088 | Operating Expense  | 6,256,042 | 95.1%  | Current Ratio        | 0.9   |
| Current Liabilities    | 14,197,089 | Operating Margin   | 320,613   | 4.9%   | Days to Collect      | 63.1  |
| Long Term Liabilities  | 0          | Other Income       | 34,985    | 0.5%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 4.4%  |
| Total Liab. and Equity | 14,197,089 | Net Profit or Loss | 355,598   | 5.4%   | Return on Equity     | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232707 MICHIGAN METROPOLITAN DIALYSIS

2361 COOLIDGE HWY  
 12/31/2020 366 Days Settled  
 BERKLEY, MI 48072  
 OAKLAND  
 WISCONSIN PHYSICIANS SERVICE

| Balance Sheet          |         | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|---------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 530,569 | Total Charges      | 4,509,114 | Salary Expense       | 21.5%             |       |
| Fixed Assets           | 114,346 | Contract Allowance | 3,064,996 | 68.0%                | Fringe Benefits   | 2.9%  |
| Other Assets           | 0       | Operating Revenue  | 1,444,118 | 32.0%                |                   |       |
| Total Assets           | 644,915 | Operating Expense  | 1,000,608 | 69.3%                | Current Ratio     | 5.2   |
| Current Liabilities    | 101,337 | Operating Margin   | 443,510   | 30.7%                | Days to Collect   | 59.1  |
| Long Term Liabilities  | 0       | Other Income       | 34,542    | 2.4%                 | Avg Payment Days  | 37.1  |
| Total Equity           | 543,578 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 25.3% |
| Total Liab. and Equity | 644,915 | Net Profit or Loss | 478,052   | 33.1%                | Return on Equity  | 87.9% |

## 232717 MID VALLEY PD HOME TRAINING

1205 N MICHIGAN AVE  
 12/31/2020 366 Days Settled  
 SAGINAW, MI 48602  
 SAGINAW  
 WPS - MICHIGAN

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 334,012   | Total Charges      | 2,454,144 | Salary Expense       | 20.4%             |       |
| Fixed Assets           | 921,685   | Contract Allowance | -63,867   | -2.6%                | Fringe Benefits   | 3.2%  |
| Other Assets           | 0         | Operating Revenue  | 2,518,011 | 102.6%               |                   |       |
| Total Assets           | 1,255,697 | Operating Expense  | 2,038,836 | 81.0%                | Current Ratio     | 3.2   |
| Current Liabilities    | 104,913   | Operating Margin   | 479,175   | 19.0%                | Days to Collect   | 83.5  |
| Long Term Liabilities  | 242,477   | Other Income       | -60,173   | -2.4%                | Avg Payment Days  | 7.9   |
| Total Equity           | 908,308   | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 10.1% |
| Total Liab. and Equity | 1,255,698 | Net Profit or Loss | 419,002   | 16.6%                | Return on Equity  | 46.1% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232541 MIDLAND DIALYSIS

4901 JEFFERSON

12/31/2020 366 Days Settled

MIDLAND, MI 48640

MIDLAND

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | -472,084   | Total Charges      | 5,013,731 |        | Salary Expense       | 30.6% |
| Fixed Assets           | 2,194,378  | Contract Allowance | -189,044  | -3.8%  | Fringe Benefits      | 6.3%  |
| Other Assets           | 9,127,103  | Operating Revenue  | 5,202,775 | 103.8% | Current Ratio        | (0.7) |
| Total Assets           | 10,849,397 | Operating Expense  | 4,037,797 | 77.6%  | Days to Collect      | 66.6  |
| Current Liabilities    | 634,579    | Operating Margin   | 1,164,978 | 22.4%  | Avg Payment Days     | 6.3   |
| Long Term Liabilities  | 1,674,915  | Other Income       | -927      | 0.0%   | Depreciation Rate    | 4.6%  |
| Total Equity           | 8,539,905  | Other Expense      | 0         | 0.0%   | Return on Equity     | 13.6% |
| Total Liab. and Equity | 10,849,399 | Net Profit or Loss | 1,164,051 | 22.4%  |                      |       |

## 232539 MOTOR CITY DIALYSIS

4727 ST ANTOINE , SUITE 101

12/31/2020 366 Days Settled

DETROIT, MI 48201

WAYNE

BLUE CROSS (GEORGIA)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 7,002,870 | Total Charges      | 1,741,765 |        | Salary Expense       | 31.8% |
| Fixed Assets           | 316,664   | Contract Allowance | -336,251  | -19.3% | Fringe Benefits      | 4.6%  |
| Other Assets           | 1,371,309 | Operating Revenue  | 2,078,016 | 119.3% | Current Ratio        | 66.9  |
| Total Assets           | 8,690,843 | Operating Expense  | 1,939,434 | 93.3%  | Days to Collect      | 58.9  |
| Current Liabilities    | 104,610   | Operating Margin   | 138,582   | 6.7%   | Avg Payment Days     | 8.4   |
| Long Term Liabilities  | 293,319   | Other Income       | 5         | 0.0%   | Depreciation Rate    | 6.6%  |
| Total Equity           | 8,292,915 | Other Expense      | 0         | 0.0%   | Return on Equity     | 1.7%  |
| Total Liab. and Equity | 8,690,844 | Net Profit or Loss | 138,587   | 6.7%   |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232672 MT MORRIS DIALYSIS

6141 N SAGINAW

12/31/2020 366 Days Settled

MOUNT MORRIS, MI 48458

GENESEE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |          | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | -58,955  | Total Charges      | 1,723,804 |        | Salary Expense       | 28.9% |
| Fixed Assets           | 412,389  | Contract Allowance | -49,602   | -2.9%  | Fringe Benefits      | 5.1%  |
| Other Assets           | 0        | Operating Revenue  | 1,773,406 | 102.9% |                      |       |
| Total Assets           | 353,434  | Operating Expense  | 1,790,297 | 101.0% | Current Ratio        | (0.3) |
| Current Liabilities    | 217,450  | Operating Margin   | -16,891   | -1.0%  | Days to Collect      | 131.8 |
| Long Term Liabilities  | 301,389  | Other Income       | 47        | 0.0%   | Avg Payment Days     | 7.5   |
| Total Equity           | -165,404 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 9.0%  |
| Total Liab. and Equity | 353,435  | Net Profit or Loss | (16,844)  | -0.9%  | Return on Equity     | 10.2% |

## 232675 MT PLEASANT DIALYSIS

404 SOUTH CRAPO

12/31/2020 366 Days Settled

MOUNT PLEASANT, MI 48858

ISABELLA

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 2,758,055 | Total Charges      | 3,763,209 |        | Salary Expense       | 31.6% |
| Fixed Assets           | 1,234,287 | Contract Allowance | -450,173  | -12.0% | Fringe Benefits      | 5.8%  |
| Other Assets           | 5,162,749 | Operating Revenue  | 4,213,382 | 112.0% |                      |       |
| Total Assets           | 9,155,091 | Operating Expense  | 2,886,413 | 68.5%  | Current Ratio        | 17.2  |
| Current Liabilities    | 160,183   | Operating Margin   | 1,326,969 | 31.5%  | Days to Collect      | 259.7 |
| Long Term Liabilities  | 1,012,235 | Other Income       | 12        | 0.0%   | Avg Payment Days     | 7.6   |
| Total Equity           | 7,982,674 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 6.7%  |
| Total Liab. and Equity | 9,155,092 | Net Profit or Loss | 1,326,981 | 31.5%  | Return on Equity     | 16.6% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232528 MUNSON DIALYSIS CENTER

4062 WEST ROYAL DRIVE

6/30/2020 366 Days Settled

TRAVERSE CITY, MI 49684

GRAND TRAVERSE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |            |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|------------|--------|----------------------|-------|
| Current Assets         | 2,701,327 | Total Charges      | 18,718,232 |        | Salary Expense       | 36.7% |
| Fixed Assets           | 942,917   | Contract Allowance | 13,748,744 | 73.5%  | Fringe Benefits      | 12.8% |
| Other Assets           | 334,003   | Operating Revenue  | 4,969,488  | 26.5%  |                      |       |
| Total Assets           | 3,978,247 | Operating Expense  | 5,080,241  | 102.2% | Current Ratio        | 8.1   |
| Current Liabilities    | 335,294   | Operating Margin   | -110,753   | -2.2%  | Days to Collect      | 152.9 |
| Long Term Liabilities  | 194,263   | Other Income       | 84,803     | 1.7%   | Avg Payment Days     | 18.5  |
| Total Equity           | 3,448,690 | Other Expense      | 0          | 0.0%   | Depreciation Rate    | 2.6%  |
| Total Liab. and Equity | 3,978,247 | Net Profit or Loss | (25,950)   | -0.5%  | Return on Equity     | -0.8% |

## 232562 MUSKEGON DIALYSIS

1250 MERCY DRIVE, STE 201

12/31/2020 366 Days Settled

MUSKEGON, MI 49444

MUSKEGON

BLUE CROSS (GEORGIA)

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 16,169,611 | Total Charges      | 6,909,897 |        | Salary Expense       | 30.7% |
| Fixed Assets           | 3,750,410  | Contract Allowance | -181,835  | -2.6%  | Fringe Benefits      | 5.1%  |
| Other Assets           | 5,316,780  | Operating Revenue  | 7,091,732 | 102.6% |                      |       |
| Total Assets           | 25,236,801 | Operating Expense  | 6,364,965 | 89.8%  | Current Ratio        | 28.0  |
| Current Liabilities    | 578,356    | Operating Margin   | 726,767   | 10.2%  | Days to Collect      | 80.1  |
| Long Term Liabilities  | 3,510,261  | Other Income       | 112       | 0.0%   | Avg Payment Days     | 11.9  |
| Total Equity           | 21,148,183 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 9.5%  |
| Total Liab. and Equity | 25,236,800 | Net Profit or Loss | 726,879   | 10.2%  | Return on Equity     | 3.4%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232529 NEW CENTER DIALYSIS

7700 SECOND AVE, STE 130

12/31/2020 366 Days Settled

DETROIT, MI 48202

WAYNE

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |        |
|------------------------|------------|--------------------|-----------|--------|----------------------|--------|
| Current Assets         | -5,522,138 | Total Charges      | 2,859,322 |        | Salary Expense       | 30.9%  |
| Fixed Assets           | 768,320    | Contract Allowance | -112,064  | -3.9%  | Fringe Benefits      | 5.1%   |
| Other Assets           | 5,985,692  | Operating Revenue  | 2,971,386 | 103.9% | Current Ratio        | (17.2) |
| Total Assets           | 1,231,874  | Operating Expense  | 3,260,523 | 109.7% | Days to Collect      | 153.1  |
| Current Liabilities    | 321,723    | Operating Margin   | -289,137  | -9.7%  | Avg Payment Days     | 6.0    |
| Long Term Liabilities  | 287,827    | Other Income       | 39        | 0.0%   | Depreciation Rate    | 10.9%  |
| Total Equity           | 622,325    | Other Expense      | 0         | 0.0%   | Return on Equity     | -46.5% |
| Total Liab. and Equity | 1,231,875  | Net Profit or Loss | (289,098) | -9.7%  |                      |        |

## 232607 NEWAYGO COUNTY DIALYSIS

1317 W MAIN

12/31/2020 366 Days Settled

FREMONT, MI 49412

NEWAYGO

BLUE CROSS (GEORGIA)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 2,538,098 | Total Charges      | 2,108,823 |        | Salary Expense       | 34.0% |
| Fixed Assets           | 256,458   | Contract Allowance | -83,026   | -3.9%  | Fringe Benefits      | 6.9%  |
| Other Assets           | 0         | Operating Revenue  | 2,191,849 | 103.9% | Current Ratio        | 13.4  |
| Total Assets           | 2,794,556 | Operating Expense  | 1,972,784 | 90.0%  | Days to Collect      | 91.3  |
| Current Liabilities    | 188,963   | Operating Margin   | 219,065   | 10.0%  | Avg Payment Days     | 24.5  |
| Long Term Liabilities  | 238,146   | Other Income       | -4        | 0.0%   | Depreciation Rate    | 6.2%  |
| Total Equity           | 2,367,448 | Other Expense      | 0         | 0.0%   | Return on Equity     | 9.3%  |
| Total Liab. and Equity | 2,794,557 | Net Profit or Loss | 219,061   | 10.0%  |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232511 NORTH OAKLAND DIALYSIS

450 N TELEGRAPH RD

12/31/2020 366 Days Settled

PONTIAC, MI 48341

OAKLAND

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 16,211,137 | Total Charges      | 5,357,538 |        | Salary Expense       | 32.1% |
| Fixed Assets           | 1,855,988  | Contract Allowance | -142,586  | -2.7%  | Fringe Benefits      | 6.1%  |
| Other Assets           | 5,956,393  | Operating Revenue  | 5,500,124 | 102.7% | Current Ratio        | 27.4  |
| Total Assets           | 24,023,518 | Operating Expense  | 4,779,215 | 86.9%  | Days to Collect      | 86.8  |
| Current Liabilities    | 592,658    | Operating Margin   | 720,909   | 13.1%  | Avg Payment Days     | 5.8   |
| Long Term Liabilities  | 1,703,489  | Other Income       | 100       | 0.0%   | Depreciation Rate    | 5.8%  |
| Total Equity           | 21,727,369 | Other Expense      | 0         | 0.0%   | Return on Equity     | 3.3%  |
| Total Liab. and Equity | 24,023,516 | Net Profit or Loss | 721,009   | 13.1%  |                      |       |

## 232315 NORTHERN MICHIGAN HOSPITAL

820 ARLINGTON AVE

Cost Report not filed.

PETOSKEY, MI 49770

EMMET

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |   | Income Statement   |   |      | Key Performance Ind. |      |
|------------------------|---|--------------------|---|------|----------------------|------|
| Current Assets         | 0 | Total Charges      | 0 |      | Salary Expense       | 0.0% |
| Fixed Assets           | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits      | 0.0% |
| Other Assets           | 0 | Operating Revenue  | 0 | 0.0% | Current Ratio        |      |
| Total Assets           | 0 | Operating Expense  | 0 | 0.0% | Days to Collect      |      |
| Current Liabilities    | 0 | Operating Margin   | 0 | 0.0% | Avg Payment Days     |      |
| Long Term Liabilities  | 0 | Other Income       | 0 | 0.0% | Depreciation Rate    | 0.0% |
| Total Equity           | 0 | Other Expense      | 0 | 0.0% | Return on Equity     | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% |                      |      |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232670 NORTHLAND PARK DIALYSIS CENTER

21000 NORTHWESTERN HIGHWAY 12/31/2020 366 Days Settled

SOUTHFIELD, MI 48075

OAKLAND

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |            | Income Statement   |            | Key Performance Ind. |                   |       |
|------------------------|------------|--------------------|------------|----------------------|-------------------|-------|
| Current Assets         | 7,277,301  | Total Charges      | 28,076,568 | Salary Expense       | 36.8%             |       |
| Fixed Assets           | 3,254,806  | Contract Allowance | 20,429,414 | 72.8%                | Fringe Benefits   | 5.9%  |
| Other Assets           | 2,260,531  | Operating Revenue  | 7,647,154  | 27.2%                |                   |       |
| Total Assets           | 12,792,638 | Operating Expense  | 6,022,021  | 78.7%                | Current Ratio     | 4.0   |
| Current Liabilities    | 1,797,101  | Operating Margin   | 1,625,133  | 21.3%                | Days to Collect   | 224.1 |
| Long Term Liabilities  | 3,928,196  | Other Income       | 227,690    | 3.0%                 | Avg Payment Days  | 75.4  |
| Total Equity           | 7,067,341  | Other Expense      | 0          | 0.0%                 | Depreciation Rate | 2.3%  |
| Total Liab. and Equity | 12,792,638 | Net Profit or Loss | 1,852,823  | 24.2%                | Return on Equity  | 26.2% |

## 232612 NORTHWEST DETROIT DIALYSIS - LAHSER SATELLITE

25664 LAHSER 12/31/2020 366 Days Settled

SOUTHFIELD, MI 48033

OAKLAND

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |            | Income Statement   |            | Key Performance Ind. |                   |       |
|------------------------|------------|--------------------|------------|----------------------|-------------------|-------|
| Current Assets         | 7,277,301  | Total Charges      | 20,072,836 | Salary Expense       | 38.5%             |       |
| Fixed Assets           | 3,254,806  | Contract Allowance | 14,522,093 | 72.3%                | Fringe Benefits   | 6.7%  |
| Other Assets           | 2,260,531  | Operating Revenue  | 5,550,743  | 27.7%                |                   |       |
| Total Assets           | 12,792,638 | Operating Expense  | 4,952,268  | 89.2%                | Current Ratio     | 4.0   |
| Current Liabilities    | 1,797,101  | Operating Margin   | 598,475    | 10.8%                | Days to Collect   | 308.7 |
| Long Term Liabilities  | 3,928,196  | Other Income       | 131,141    | 2.4%                 | Avg Payment Days  | 91.7  |
| Total Equity           | 7,067,341  | Other Expense      | 0          | 0.0%                 | Depreciation Rate | 2.6%  |
| Total Liab. and Equity | 12,792,638 | Net Profit or Loss | 729,616    | 13.1%                | Return on Equity  | 10.3% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232544 NORTHWEST DETROIT DIALYSIS CENTER

7800 W OUTER DR 12/31/2020 366 Days Settled

DETROIT, MI 48235

WAYNE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |            | Income Statement   |            |       | Key Performance Ind. |       |
|------------------------|------------|--------------------|------------|-------|----------------------|-------|
| Current Assets         | 7,277,301  | Total Charges      | 38,519,290 |       | Salary Expense       | 37.0% |
| Fixed Assets           | 3,254,807  | Contract Allowance | 29,323,812 | 76.1% | Fringe Benefits      | 6.2%  |
| Other Assets           | 2,260,531  | Operating Revenue  | 9,195,478  | 23.9% |                      |       |
| Total Assets           | 12,792,639 | Operating Expense  | 8,548,251  | 93.0% | Current Ratio        | 4.0   |
| Current Liabilities    | 1,797,101  | Operating Margin   | 647,227    | 7.0%  | Days to Collect      | 186.4 |
| Long Term Liabilities  | 3,928,196  | Other Income       | 331,304    | 3.6%  | Avg Payment Days     | 53.1  |
| Total Equity           | 7,067,342  | Other Expense      | 0          | 0.0%  | Depreciation Rate    | 4.0%  |
| Total Liab. and Equity | 12,792,639 | Net Profit or Loss | 978,531    | 10.6% | Return on Equity     | 13.8% |

## 232689 NORTON SHORES DIALYSIS

955 SEMINOLE RD 12/31/2020 366 Days Settled

NORTON SHORES, MI 49441

MUSKEGON

WPS - MICHIGAN

| Balance Sheet          |          | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | -683,606 | Total Charges      | 1,761,982 |        | Salary Expense       | 28.6% |
| Fixed Assets           | 552,015  | Contract Allowance | -57,381   | -3.3%  | Fringe Benefits      | 5.6%  |
| Other Assets           | 6,250    | Operating Revenue  | 1,819,363 | 103.3% |                      |       |
| Total Assets           | -125,341 | Operating Expense  | 1,865,430 | 102.5% | Current Ratio        | (1.6) |
| Current Liabilities    | 436,669  | Operating Margin   | -46,067   | -2.5%  | Days to Collect      | 131.9 |
| Long Term Liabilities  | 209,854  | Other Income       | 68        | 0.0%   | Avg Payment Days     | 6.3   |
| Total Equity           | -771,862 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 10.8% |
| Total Liab. and Equity | -125,339 | Net Profit or Loss | (45,999)  | -2.5%  | Return on Equity     | 6.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232549 NOVI DIALYSIS

27150 PROVIDENCE PKWY, STE A 12/31/2020 366 Days Settled

NOVI, MI 48374

OAKLAND

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 10,084,711 | Total Charges      | 4,353,612 |        | Salary Expense       | 33.3% |
| Fixed Assets           | 1,848,638  | Contract Allowance | -133,818  | -3.1%  | Fringe Benefits      | 7.0%  |
| Other Assets           | 1,922,973  | Operating Revenue  | 4,487,430 | 103.1% | Current Ratio        | 73.3  |
| Total Assets           | 13,856,322 | Operating Expense  | 3,188,596 | 71.1%  | Days to Collect      | 54.4  |
| Current Liabilities    | 137,644    | Operating Margin   | 1,298,834 | 28.9%  | Avg Payment Days     | 7.7   |
| Long Term Liabilities  | 964,345    | Other Income       | 17        | 0.0%   | Depreciation Rate    | 11.7% |
| Total Equity           | 12,754,334 | Other Expense      | 0         | 0.0%   | Return on Equity     | 10.2% |
| Total Liab. and Equity | 13,856,323 | Net Profit or Loss | 1,298,851 | 28.9%  |                      |       |

## 232726 NOVI HOME TRAINING

27225 PROVIDENCE PARKWAY, STE 300 12/31/2020 366 Days Settled

NOVI, MI 48374

OAKLAND

WPS MI

| Balance Sheet          |            | Income Statement   |           |         | Key Performance Ind. |         |
|------------------------|------------|--------------------|-----------|---------|----------------------|---------|
| Current Assets         | -1,771,453 | Total Charges      | 188,356   |         | Salary Expense       | 24.2%   |
| Fixed Assets           | 1,117,820  | Contract Allowance | -562,256  | -298.5% | Fringe Benefits      | 4.6%    |
| Other Assets           | 0          | Operating Revenue  | 750,612   | 398.5%  | Current Ratio        | (102.8) |
| Total Assets           | -653,633   | Operating Expense  | 996,725   | 132.8%  | Days to Collect      | 85.7    |
| Current Liabilities    | 17,228     | Operating Margin   | -246,113  | -32.8%  | Avg Payment Days     | 5.6     |
| Long Term Liabilities  | 707,245    | Other Income       | 0         | 0.0%    | Depreciation Rate    | 16.1%   |
| Total Equity           | -1,378,106 | Other Expense      | 0         | 0.0%    | Return on Equity     | 17.9%   |
| Total Liab. and Equity | -653,633   | Net Profit or Loss | (246,113) | -32.8%  |                      |         |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232613 OAK PARK DIALYSIS

PARKSWOODS PLAZA, 13481 TEN MILE ROAD  
 OAK PARK, MI 48237  
 OAKLAND  
 NOVITAS (TEXAS)

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 7,464,961 | Total Charges      | 4,364,528 | Salary Expense       | 29.9%             |       |
| Fixed Assets           | 668,928   | Contract Allowance | -7,156    | -0.2%                | Fringe Benefits   | 6.4%  |
| Other Assets           | 275,523   | Operating Revenue  | 4,371,684 | 100.2%               |                   |       |
| Total Assets           | 8,409,412 | Operating Expense  | 3,717,248 | 85.0%                | Current Ratio     | 17.9  |
| Current Liabilities    | 417,349   | Operating Margin   | 654,436   | 15.0%                | Days to Collect   | 92.5  |
| Long Term Liabilities  | 208,266   | Other Income       | 247       | 0.0%                 | Avg Payment Days  | 8.7   |
| Total Equity           | 7,783,796 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 16.7% |
| Total Liab. and Equity | 8,409,411 | Net Profit or Loss | 654,683   | 15.0%                | Return on Equity  | 8.4%  |

## 232348 OAKLAWN DIALYSIS CENTER

310 E MICHIGAN AVENUE  
 MARSHALL, MI 49068  
 CALHOUN  
 NATIONAL GOVERNMENT SERVICES

Cost Report not filed.

| Balance Sheet          |   | Income Statement   |   | Key Performance Ind. |                   |      |
|------------------------|---|--------------------|---|----------------------|-------------------|------|
| Current Assets         | 0 | Total Charges      | 0 | Salary Expense       | 0.0%              |      |
| Fixed Assets           | 0 | Contract Allowance | 0 | 0.0%                 | Fringe Benefits   | 0.0% |
| Other Assets           | 0 | Operating Revenue  | 0 | 0.0%                 |                   |      |
| Total Assets           | 0 | Operating Expense  | 0 | 0.0%                 | Current Ratio     |      |
| Current Liabilities    | 0 | Operating Margin   | 0 | 0.0%                 | Days to Collect   |      |
| Long Term Liabilities  | 0 | Other Income       | 0 | 0.0%                 | Avg Payment Days  |      |
| Total Equity           | 0 | Other Expense      | 0 | 0.0%                 | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0%                 | Return on Equity  | 0.0% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232716 OAKLAWN DIALYSIS CENTER OF ALBION

350 B DRIVE NORTH

12/31/2020 366 Days Settled

ALBION, MI 49224

CALHOUN

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | -1,086,276 | Total Charges      | 2,552,784 | Salary Expense       | 30.6%             |       |
| Fixed Assets           | 1,144,735  | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 6.3%  |
| Other Assets           | 5,434,600  | Operating Revenue  | 2,552,784 | 100.0%               |                   |       |
| Total Assets           | 5,493,059  | Operating Expense  | 2,381,561 | 93.3%                | Current Ratio     | (0.2) |
| Current Liabilities    | 5,493,059  | Operating Margin   | 171,223   | 6.7%                 | Days to Collect   | 83.7  |
| Long Term Liabilities  | 0          | Other Income       | 62,840    | 2.5%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 13.3% |
| Total Liab. and Equity | 5,493,059  | Net Profit or Loss | 234,063   | 9.2%                 | Return on Equity  | 0.0%  |

## 232702 OAKWOOD RENAL SERVICES

18100 OAKWOOD BLVD SUITE 206

12/31/2020 366 Days Settled

DEARBORN, MI 48124

WAYNE

WPS MI

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 4,655,881 | Total Charges      | 2,741,576 | Salary Expense       | 29.9%             |       |
| Fixed Assets           | 983,492   | Contract Allowance | -999,452  | -36.5%               | Fringe Benefits   | 6.1%  |
| Other Assets           | 4,180,414 | Operating Revenue  | 3,741,028 | 136.5%               |                   |       |
| Total Assets           | 9,819,787 | Operating Expense  | 2,443,614 | 65.3%                | Current Ratio     | 15.2  |
| Current Liabilities    | 307,301   | Operating Margin   | 1,297,414 | 34.7%                | Days to Collect   | 66.1  |
| Long Term Liabilities  | 928,299   | Other Income       | -324,356  | -8.7%                | Avg Payment Days  | 18.6  |
| Total Equity           | 8,584,187 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 17.2% |
| Total Liab. and Equity | 9,819,787 | Net Profit or Loss | 973,058   | 26.0%                | Return on Equity  | 11.3% |

All Providers

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232656 ORCHARD SQUARE DIALYSIS

1900 TELEGRAPH, STE 200

12/31/2020 366 Days Settled

BLOOMFIELD HILLS, MI 48302

OAKLAND

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |        |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|--------|
| Current Assets         | -3,859,618 | Total Charges      | 2,103,349 | Salary Expense       | 31.2%             |        |
| Fixed Assets           | 1,597,487  | Contract Allowance | -222,882  | -10.6%               | Fringe Benefits   | 5.1%   |
| Other Assets           | 0          | Operating Revenue  | 2,326,231 | 110.6%               |                   |        |
| Total Assets           | -2,262,131 | Operating Expense  | 2,297,736 | 98.8%                | Current Ratio     | (18.8) |
| Current Liabilities    | 205,756    | Operating Margin   | 28,495    | 1.2%                 | Days to Collect   | 74.2   |
| Long Term Liabilities  | 757,101    | Other Income       | 28        | 0.0%                 | Avg Payment Days  | 7.9    |
| Total Equity           | -3,224,988 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 11.7%  |
| Total Liab. and Equity | -2,262,131 | Net Profit or Loss | 28,523    | 1.2%                 | Return on Equity  | -0.9%  |

## 232522 OWOSSO MEMORIAL DIALYSIS CENTER

500 HEALTH PARK DRIVE

12/31/2020 366 Days Settled

OWOSSO, MI 48867

SHIAWASSEE

BLUE CROSS (TEXAS)

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 15,265,064 | Total Charges      | 3,835,586 | Salary Expense       | 31.2%             |       |
| Fixed Assets           | 1,525,082  | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 7.7%  |
| Other Assets           | 3,585,899  | Operating Revenue  | 3,835,586 | 100.0%               |                   |       |
| Total Assets           | 20,376,045 | Operating Expense  | 3,236,361 | 84.4%                | Current Ratio     | 0.7   |
| Current Liabilities    | 20,376,044 | Operating Margin   | 599,225   | 15.6%                | Days to Collect   | 88.5  |
| Long Term Liabilities  | 0          | Other Income       | 94,456    | 2.5%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 19.1% |
| Total Liab. and Equity | 20,376,044 | Net Profit or Loss | 693,681   | 18.1%                | Return on Equity  | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232610 PARK PLAZA DIALYSIS

G-1075 N BALLENGER HIGHWAY

12/31/2020 366 Days Settled

FLINT, MI 48532

GENESEE

BLUE CROSS (TEXAS)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 6,122,802 | Total Charges      | 2,974,994 |        | Salary Expense       | 30.0% |
| Fixed Assets           | 830,638   | Contract Allowance | -62,631   | -2.1%  | Fringe Benefits      | 6.0%  |
| Other Assets           | 0         | Operating Revenue  | 3,037,625 | 102.1% | Current Ratio        | 38.5  |
| Total Assets           | 6,953,440 | Operating Expense  | 2,450,410 | 80.7%  | Days to Collect      | 101.3 |
| Current Liabilities    | 158,956   | Operating Margin   | 587,215   | 19.3%  | Avg Payment Days     | 8.1   |
| Long Term Liabilities  | 212,072   | Other Income       | 222,259   | 7.3%   | Depreciation Rate    | 16.7% |
| Total Equity           | 6,582,413 | Other Expense      | 0         | 0.0%   | Return on Equity     | 12.3% |
| Total Liab. and Equity | 6,953,441 | Net Profit or Loss | 809,474   | 26.6%  |                      |       |

## 232713 PARTRIDGE CREEK DIALYSIS

46360 GRATIOT AVE

12/31/2020 366 Days Settled

CHESTERFIELD, MI 48051

MACOMB

WPS MI

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |        |
|------------------------|------------|--------------------|-----------|--------|----------------------|--------|
| Current Assets         | -4,154,852 | Total Charges      | 2,526,786 |        | Salary Expense       | 28.3%  |
| Fixed Assets           | 2,127,116  | Contract Allowance | -668,910  | -26.5% | Fringe Benefits      | 4.7%   |
| Other Assets           | 0          | Operating Revenue  | 3,195,696 | 126.5% | Current Ratio        | (11.9) |
| Total Assets           | -2,027,736 | Operating Expense  | 3,213,994 | 100.6% | Days to Collect      | 99.5   |
| Current Liabilities    | 350,612    | Operating Margin   | -18,298   | -0.6%  | Avg Payment Days     | 24.0   |
| Long Term Liabilities  | 1,022,093  | Other Income       | 157       | 0.0%   | Depreciation Rate    | 8.9%   |
| Total Equity           | -3,400,442 | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.5%   |
| Total Liab. and Equity | -2,027,737 | Net Profit or Loss | (18,141)  | -0.6%  |                      |        |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232563 PDI-GRAND HAVEN

16964 ROBBINS RD 12/31/2020 366 Days Settled

GRAND HAVEN, MI 49417

OTTAWA

BLUE CROSS (TEXAS)

| Balance Sheet          |         | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|---------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | -19,006 | Total Charges      | 1,350,115 |        | Salary Expense       | 37.4% |
| Fixed Assets           | 267,328 | Contract Allowance | -3,823    | -0.3%  | Fringe Benefits      | 5.7%  |
| Other Assets           | 0       | Operating Revenue  | 1,353,938 | 100.3% |                      |       |
| Total Assets           | 248,322 | Operating Expense  | 1,333,948 | 98.5%  | Current Ratio        | (0.6) |
| Current Liabilities    | 34,320  | Operating Margin   | 19,990    | 1.5%   | Days to Collect      | 68.2  |
| Long Term Liabilities  | 122,578 | Other Income       | 0         | 0.0%   | Avg Payment Days     | 5.4   |
| Total Equity           | 91,424  | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 21.0% |
| Total Liab. and Equity | 248,322 | Net Profit or Loss | 19,990    | 1.5%   | Return on Equity     | 21.9% |

## 232565 PHYSICIANS DIALYSIS - GRAND RAPIDS

801 CHERRY STREET SE 12/31/2020 366 Days Settled

GRAND RAPIDS, MI 49506

KENT

BLUE CROSS (TEXAS)

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 3,981,347  | Total Charges      | 5,919,204 |        | Salary Expense       | 33.7% |
| Fixed Assets           | 2,515,198  | Contract Allowance | -298,555  | -5.0%  | Fringe Benefits      | 7.2%  |
| Other Assets           | 8,250,376  | Operating Revenue  | 6,217,759 | 105.0% |                      |       |
| Total Assets           | 14,746,921 | Operating Expense  | 6,517,465 | 104.8% | Current Ratio        | 10.2  |
| Current Liabilities    | 390,028    | Operating Margin   | -299,706  | -4.8%  | Days to Collect      | 139.5 |
| Long Term Liabilities  | 1,380,309  | Other Income       | -8,005    | -0.1%  | Avg Payment Days     | 7.2   |
| Total Equity           | 12,976,585 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 8.5%  |
| Total Liab. and Equity | 14,746,922 | Net Profit or Loss | (307,711) | -4.9%  | Return on Equity     | -2.4% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232588 PHYSICIANS DIALYSIS - GRAND RAPIDS EAST

1230 ELKHART STREET NE

12/31/2020 366 Days Settled

GRAND RAPIDS, MI 49503

KENT

BLUE CROSS (TEXAS)

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 23,734,652 | Total Charges      | 5,675,491 |        | Salary Expense       | 33.5% |
| Fixed Assets           | 1,556,483  | Contract Allowance | -203,851  | -3.6%  | Fringe Benefits      | 6.6%  |
| Other Assets           | 0          | Operating Revenue  | 5,879,342 | 103.6% | Current Ratio        | 23.2  |
| Total Assets           | 25,291,135 | Operating Expense  | 4,833,207 | 82.2%  | Days to Collect      | 77.6  |
| Current Liabilities    | 1,021,622  | Operating Margin   | 1,046,135 | 17.8%  | Avg Payment Days     | 5.4   |
| Long Term Liabilities  | 632,016    | Other Income       | 108       | 0.0%   | Depreciation Rate    | 12.2% |
| Total Equity           | 23,637,498 | Other Expense      | 0         | 0.0%   | Return on Equity     | 4.4%  |
| Total Liab. and Equity | 25,291,136 | Net Profit or Loss | 1,046,243 | 17.8%  |                      |       |

## 232570 PHYSICIANS DIALYSIS - HIGHLAND PARK

64 VICTOR

12/31/2020 366 Days Settled

HIGHLAND PARK, MI 48203

WAYNE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |        |
|------------------------|------------|--------------------|-----------|--------|----------------------|--------|
| Current Assets         | -9,202,376 | Total Charges      | 2,538,895 |        | Salary Expense       | 32.1%  |
| Fixed Assets           | 1,945,887  | Contract Allowance | -106,700  | -4.2%  | Fringe Benefits      | 5.5%   |
| Other Assets           | 5,833,524  | Operating Revenue  | 2,645,595 | 104.2% | Current Ratio        | (25.3) |
| Total Assets           | -1,422,965 | Operating Expense  | 2,926,747 | 110.6% | Days to Collect      | 85.7   |
| Current Liabilities    | 364,215    | Operating Margin   | -281,152  | -10.6% | Avg Payment Days     | 6.9    |
| Long Term Liabilities  | 1,713,776  | Other Income       | 75        | 0.0%   | Depreciation Rate    | 7.3%   |
| Total Equity           | -3,500,955 | Other Expense      | 0         | 0.0%   | Return on Equity     | 8.0%   |
| Total Liab. and Equity | -1,422,964 | Net Profit or Loss | (281,077) | -10.6% |                      |        |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232347 PORTAGE HEALTH DIALYSIS CENTER

500 CAMPUS DRIVE  
HANCOCK, MI 49930  
HOUGHTON

Cost Report not filed.

| Balance Sheet          |   | Income Statement   |   | Key Performance Ind. |                   |      |
|------------------------|---|--------------------|---|----------------------|-------------------|------|
| Current Assets         | 0 | Total Charges      | 0 | Salary Expense       | 0.0%              |      |
| Fixed Assets           | 0 | Contract Allowance | 0 | 0.0% Fringe Benefits | 0.0%              |      |
| Other Assets           | 0 | Operating Revenue  | 0 | 0.0%                 |                   |      |
| Total Assets           | 0 | Operating Expense  | 0 | 0.0%                 | Current Ratio     |      |
| Current Liabilities    | 0 | Operating Margin   | 0 | 0.0%                 | Days to Collect   |      |
| Long Term Liabilities  | 0 | Other Income       | 0 | 0.0%                 | Avg Payment Days  |      |
| Total Equity           | 0 | Other Expense      | 0 | 0.0%                 | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0%                 | Return on Equity  | 0.0% |

## 232743 PREMIER DIALYSIS SERVICE LAPEER LLC

1245 N MAIN ST  
LAPEER, MI 48446  
LAPEER

Cost Report not filed.

| Balance Sheet          |   | Income Statement   |   | Key Performance Ind. |                   |      |
|------------------------|---|--------------------|---|----------------------|-------------------|------|
| Current Assets         | 0 | Total Charges      | 0 | Salary Expense       | 0.0%              |      |
| Fixed Assets           | 0 | Contract Allowance | 0 | 0.0% Fringe Benefits | 0.0%              |      |
| Other Assets           | 0 | Operating Revenue  | 0 | 0.0%                 |                   |      |
| Total Assets           | 0 | Operating Expense  | 0 | 0.0%                 | Current Ratio     |      |
| Current Liabilities    | 0 | Operating Margin   | 0 | 0.0%                 | Days to Collect   |      |
| Long Term Liabilities  | 0 | Other Income       | 0 | 0.0%                 | Avg Payment Days  |      |
| Total Equity           | 0 | Other Expense      | 0 | 0.0%                 | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0%                 | Return on Equity  | 0.0% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232566 RAI-CLYDE PARK-WYOMING

4893 CLYDE PARK SOUTHWEST 12/31/2020 366 Days Settled

WYOMING, MI 49509

KENT

BLUE CROSS (GEORGIA)

| Balance Sheet          |             | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-------------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 15,193,042  | Total Charges      | 9,443,922 | Salary Expense       | 35.3%             |       |
| Fixed Assets           | 233,611     | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 10.5% |
| Other Assets           | 896,006     | Operating Revenue  | 9,443,922 | 100.0%               |                   |       |
| Total Assets           | 16,322,659  | Operating Expense  | 6,869,804 | 72.7%                | Current Ratio     | (0.9) |
| Current Liabilities    | -16,322,659 | Operating Margin   | 2,574,118 | 27.3%                | Days to Collect   | 73.6  |
| Long Term Liabilities  | 0           | Other Income       | 141,015   | 1.5%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0           | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 29.4% |
| Total Liab. and Equity | -16,322,659 | Net Profit or Loss | 2,715,133 | 28.8%                | Return on Equity  | 0.0%  |

## 232640 RAI-HASTINGS AVENUE-HOLLAND

649 HASTINGS AVENUE, SUITE B 12/31/2020 366 Days Settled

HOLLAND, MI 49423

ALLEGAN

BLUE CROSS (GEORGIA)

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 8,349,258  | Total Charges      | 5,100,745 | Salary Expense       | 33.5%             |       |
| Fixed Assets           | 234,474    | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 8.4%  |
| Other Assets           | 858,718    | Operating Revenue  | 5,100,745 | 100.0%               |                   |       |
| Total Assets           | 9,442,450  | Operating Expense  | 3,371,536 | 66.1%                | Current Ratio     | (0.9) |
| Current Liabilities    | -9,442,451 | Operating Margin   | 1,729,209 | 33.9%                | Days to Collect   | 51.7  |
| Long Term Liabilities  | 0          | Other Income       | 57,834    | 1.1%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 17.1% |
| Total Liab. and Equity | -9,442,451 | Net Profit or Loss | 1,787,043 | 35.0%                | Return on Equity  | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232599 RAI-ROCKFORD PARK-ROCKFORD

311 ROCKFORD PARK DRIVE, NE 12/31/2020 366 Days Settled

ROCKFORD, MI 49341

KENT

BLUE CROSS (GEORGIA)

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 6,343,010  | Total Charges      | 5,069,324 | Salary Expense       | 33.1%             |       |
| Fixed Assets           | 566,797    | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 7.5%  |
| Other Assets           | 377,950    | Operating Revenue  | 5,069,324 | 100.0%               |                   |       |
| Total Assets           | 7,287,757  | Operating Expense  | 2,669,096 | 52.7%                | Current Ratio     | (0.9) |
| Current Liabilities    | -7,287,757 | Operating Margin   | 2,400,228 | 47.3%                | Days to Collect   | 51.2  |
| Long Term Liabilities  | 0          | Other Income       | 74,051    | 1.5%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 19.2% |
| Total Liab. and Equity | -7,287,757 | Net Profit or Loss | 2,474,279 | 48.8%                | Return on Equity  | 0.0%  |

## 232564 RAI-ROYAL PARK-ZEELAND

2 ROYAL PARK DRIVE 12/31/2020 366 Days Settled

ZEELAND, MI 49464

OTTAWA

WPS - MICHIGAN

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 11,834,527 | Total Charges      | 3,208,891 | Salary Expense       | 38.0%             |       |
| Fixed Assets           | 166,502    | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 8.2%  |
| Other Assets           | 952,088    | Operating Revenue  | 3,208,891 | 100.0%               |                   |       |
| Total Assets           | 12,953,117 | Operating Expense  | 2,017,296 | 62.9%                | Current Ratio     | 0.9   |
| Current Liabilities    | 12,953,118 | Operating Margin   | 1,191,595 | 37.1%                | Days to Collect   | 100.9 |
| Long Term Liabilities  | 0          | Other Income       | 40,189    | 1.3%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 24.5% |
| Total Liab. and Equity | 12,953,118 | Net Profit or Loss | 1,231,784 | 38.4%                | Return on Equity  | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232587 RAI-WEST NORTON-MUSKEGON

1080 W NORTON AVE 12/31/2020 366 Days Settled

MUSKEGON, MI 49441

MUSKEGON

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 5,165,476  | Total Charges      | 2,392,899 |        | Salary Expense       | 30.7% |
| Fixed Assets           | 218,212    | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 8.4%  |
| Other Assets           | -2,286,308 | Operating Revenue  | 2,392,899 | 100.0% |                      |       |
| Total Assets           | 3,097,380  | Operating Expense  | 2,896,896 | 121.1% | Current Ratio        | 1.7   |
| Current Liabilities    | 3,097,380  | Operating Margin   | -503,997  | -21.1% | Days to Collect      | 100.1 |
| Long Term Liabilities  | 0          | Other Income       | 45,038    | 1.9%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 24.4% |
| Total Liab. and Equity | 3,097,380  | Net Profit or Loss | (458,959) | -19.2% | Return on Equity     | 0.0%  |

## 232559 RCG ALLEGAN

730 AIRWAY DRIVE 12/31/2020 366 Days Settled

ALLEGAN, MI 49010

ALLEGAN

BLUE CROSS (TENNESSEE)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 4,967,030 | Total Charges      | 2,586,855 |        | Salary Expense       | 36.1% |
| Fixed Assets           | 116,060   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 9.7%  |
| Other Assets           | 283,059   | Operating Revenue  | 2,586,855 | 100.0% |                      |       |
| Total Assets           | 5,366,149 | Operating Expense  | 2,089,240 | 80.8%  | Current Ratio        | 0.9   |
| Current Liabilities    | 5,366,148 | Operating Margin   | 497,615   | 19.2%  | Days to Collect      | 92.9  |
| Long Term Liabilities  | 0         | Other Income       | 42,577    | 1.6%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 10.8% |
| Total Liab. and Equity | 5,366,148 | Net Profit or Loss | 540,192   | 20.9%  | Return on Equity     | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232547 RCG BATTLE CREEK

2845 CAPITAL AVENUE SW, SUITE 104 12/31/2020 366 Days Settled

BATTLE CREEK, MI 49015

CALHOUN

BLUE CROSS (TENNESSEE)

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 6,406,205  | Total Charges      | 3,216,456 | Salary Expense       | 34.5%             |       |
| Fixed Assets           | 516,592    | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 8.1%  |
| Other Assets           | 884,726    | Operating Revenue  | 3,216,456 | 100.0%               |                   |       |
| Total Assets           | 7,807,523  | Operating Expense  | 3,005,212 | 93.4%                | Current Ratio     | (0.8) |
| Current Liabilities    | -7,807,521 | Operating Margin   | 211,244   | 6.6%                 | Days to Collect   | 77.5  |
| Long Term Liabilities  | 0          | Other Income       | 45,503    | 1.4%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 12.7% |
| Total Liab. and Equity | -7,807,521 | Net Profit or Loss | 256,747   | 8.0%                 | Return on Equity  | 0.0%  |

## 232623 RCG BATTLE CREEK NORTH

233 EAST ROOSEVELT AVENUE E 12/31/2020 366 Days Settled

BATTLE CREEK, MI 49037

CALHOUN

BLUE CROSS (TENNESSEE)

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 3,490,922 | Total Charges      | 2,908,012 | Salary Expense       | 37.8%             |       |
| Fixed Assets           | 637,913   | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 10.2% |
| Other Assets           | 402,078   | Operating Revenue  | 2,908,012 | 100.0%               |                   |       |
| Total Assets           | 4,530,913 | Operating Expense  | 2,583,969 | 88.9%                | Current Ratio     | 0.8   |
| Current Liabilities    | 4,530,914 | Operating Margin   | 324,043   | 11.1%                | Days to Collect   | 96.8  |
| Long Term Liabilities  | 0         | Other Income       | 43,867    | 1.5%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 9.1%  |
| Total Liab. and Equity | 4,530,914 | Net Profit or Loss | 367,910   | 12.7%                | Return on Equity  | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232625 RCG CHARLOTTE

111 LANSING STREET, SUITE 120

12/31/2020 366 Days Settled

CHARLOTTE, MI 48813

EATON

BLUE CROSS (TENNESSEE)

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 2,404,222 | Total Charges      | 2,178,774 | Salary Expense       | 38.3%             |       |
| Fixed Assets           | 363,682   | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 7.5%  |
| Other Assets           | 394,244   | Operating Revenue  | 2,178,774 | 100.0%               |                   |       |
| Total Assets           | 3,162,148 | Operating Expense  | 1,574,997 | 72.3%                | Current Ratio     | 0.8   |
| Current Liabilities    | 3,162,146 | Operating Margin   | 603,777   | 27.7%                | Days to Collect   | 67.2  |
| Long Term Liabilities  | 0         | Other Income       | 58,466    | 2.7%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 11.1% |
| Total Liab. and Equity | 3,162,146 | Net Profit or Loss | 662,243   | 30.4%                | Return on Equity  | 0.0%  |

## 232508 RCG COLDWATER

360 E CHICAGO ST, STE 112

12/31/2020 366 Days Settled

COLDWATER, MI 49036

BRANCH

BLUE CROSS (TENNESSEE)

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |      |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|------|
| Current Assets         | 4,896,872 | Total Charges      | 2,472,709 | Salary Expense       | 35.0%             |      |
| Fixed Assets           | 295,111   | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 9.4% |
| Other Assets           | 234,652   | Operating Revenue  | 2,472,709 | 100.0%               |                   |      |
| Total Assets           | 5,426,635 | Operating Expense  | 1,905,348 | 77.1%                | Current Ratio     | 0.9  |
| Current Liabilities    | 5,426,635 | Operating Margin   | 567,361   | 22.9%                | Days to Collect   | 98.2 |
| Long Term Liabilities  | 0         | Other Income       | 36,168    | 1.5%                 | Avg Payment Days  | 0.0  |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 9.0% |
| Total Liab. and Equity | 5,426,635 | Net Profit or Loss | 603,529   | 24.4%                | Return on Equity  | 0.0% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232548 RCG EAST LANSING

2601 COOLIDGE ROAD, STE A

12/31/2020 366 Days Settled

EAST LANSING, MI 48823

INGHAM

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |             | Income Statement   |            | Key Performance Ind. |                   |         |
|------------------------|-------------|--------------------|------------|----------------------|-------------------|---------|
| Current Assets         | 6,379,593   | Total Charges      | 15,077,757 | Salary Expense       | 32.5%             |         |
| Fixed Assets           | 312,870     | Contract Allowance | 0          | 0.0%                 | Fringe Benefits   | 7.8%    |
| Other Assets           | 34,673,209  | Operating Revenue  | 15,077,757 | 100.0%               |                   |         |
| Total Assets           | 41,365,672  | Operating Expense  | 7,824,555  | 51.9%                | Current Ratio     | (0.2)   |
| Current Liabilities    | -41,365,671 | Operating Margin   | 7,253,202  | 48.1%                | Days to Collect   | 61.7    |
| Long Term Liabilities  | 1,131,500   | Other Income       | 176,544    | 1.2%                 | Avg Payment Days  | 0.0     |
| Total Equity           | -4,105,875  | Other Expense      | 0          | 0.0%                 | Depreciation Rate | 31.1%   |
| Total Liab. and Equity | -44,340,046 | Net Profit or Loss | 7,429,746  | 49.3%                | Return on Equity  | -181.0% |

## 232561 RCG KALAMAZOO

521 E MICHIGAN AVENUE

12/31/2020 366 Days Settled

KALAMAZOO, MI 49007

KALAMAZOO

BLUE CROSS (TENNESSEE)

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 3,686,302 | Total Charges      | 3,722,444 | Salary Expense       | 34.5%             |       |
| Fixed Assets           | 419,188   | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 8.5%  |
| Other Assets           | 669,923   | Operating Revenue  | 3,722,444 | 100.0%               |                   |       |
| Total Assets           | 4,775,413 | Operating Expense  | 3,097,904 | 83.2%                | Current Ratio     | 0.8   |
| Current Liabilities    | 4,775,414 | Operating Margin   | 624,540   | 16.8%                | Days to Collect   | 63.8  |
| Long Term Liabilities  | 0         | Other Income       | 70,291    | 1.9%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 18.0% |
| Total Liab. and Equity | 4,775,414 | Net Profit or Loss | 694,831   | 18.7%                | Return on Equity  | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232626 RCG KALAMAZOO HOME PROGRAM

527 E MICHIGAN AVENUE  
 KALAMAZOO, MI 49007  
 KALAMAZOO  
 BLUE CROSS (TENNESSEE)

12/31/2020 366 Days Settled

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 8,089,473 | Total Charges      | 1,349,134 |        | Salary Expense       | 27.0% |
| Fixed Assets           | 52,091    | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 5.5%  |
| Other Assets           | 600,398   | Operating Revenue  | 1,349,134 | 100.0% | Current Ratio        | 0.9   |
| Total Assets           | 8,741,962 | Operating Expense  | 1,510,895 | 112.0% | Days to Collect      | 73.5  |
| Current Liabilities    | 8,741,962 | Operating Margin   | -161,761  | -12.0% | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0         | Other Income       | 9,428     | 0.7%   | Depreciation Rate    | 48.8% |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 8,741,962 | Net Profit or Loss | (152,333) | -11.3% |                      |       |

## 232618 RCG LANSING

3960 PATIENT CARE DRIVE, STE 112  
 LANSING, MI 48911  
 INGHAM  
 BLUE CROSS (TENNESSEE)

12/31/2020 366 Days Settled

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 744,066   | Total Charges      | 3,987,211 |        | Salary Expense       | 36.7% |
| Fixed Assets           | 497,501   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 8.7%  |
| Other Assets           | 1,381,031 | Operating Revenue  | 3,987,211 | 100.0% | Current Ratio        | 0.3   |
| Total Assets           | 2,622,598 | Operating Expense  | 3,073,928 | 77.1%  | Days to Collect      | 116.0 |
| Current Liabilities    | 2,622,600 | Operating Margin   | 913,283   | 22.9%  | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0         | Other Income       | 129,388   | 3.2%   | Depreciation Rate    | 39.2% |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 2,622,600 | Net Profit or Loss | 1,042,671 | 26.2%  |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232560 RCG OSHTEMO

6739 SEECO DRIVE  
 KALAMAZOO, MI 49009  
 KALAMAZOO  
 BLUE CROSS (TENNESSEE)

12/31/2020 366 Days Settled

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 15,977,120 | Total Charges      | 5,191,509 |        | Salary Expense       | 39.0% |
| Fixed Assets           | 1,266,349  | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 9.4%  |
| Other Assets           | 733,403    | Operating Revenue  | 5,191,509 | 100.0% | Current Ratio        | 0.9   |
| Total Assets           | 17,976,872 | Operating Expense  | 3,715,802 | 71.6%  | Days to Collect      | 82.2  |
| Current Liabilities    | 17,976,873 | Operating Margin   | 1,475,707 | 28.4%  | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0          | Other Income       | 81,307    | 1.6%   | Depreciation Rate    | 10.6% |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 17,976,873 | Net Profit or Loss | 1,557,014 | 30.0%  |                      |       |

## 232621 RCG SOUTH HAVEN

199 VETERANS BLVD  
 SOUTH HAVEN, MI 49090  
 VAN BUREN  
 BLUE CROSS (TENNESSEE)

12/31/2020 366 Days Settled

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 1,186,680 | Total Charges      | 1,878,244 |        | Salary Expense       | 40.0% |
| Fixed Assets           | 218,163   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 7.2%  |
| Other Assets           | 485,269   | Operating Revenue  | 1,878,244 | 100.0% | Current Ratio        | 0.6   |
| Total Assets           | 1,890,112 | Operating Expense  | 1,507,676 | 80.3%  | Days to Collect      | 54.4  |
| Current Liabilities    | 1,890,110 | Operating Margin   | 370,568   | 19.7%  | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0         | Other Income       | 42,601    | 2.3%   | Depreciation Rate    | 12.5% |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 1,890,110 | Net Profit or Loss | 413,169   | 22.0%  |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232606 RCG THREE RIVERS

601 S HEALTH PARKWAY  
 12/31/2020 366 Days Settled  
 THREE RIVERS, MI 49093  
 SAINT JOSEPH  
 BLUE CROSS (TENNESSEE)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 4,743,977 | Total Charges      | 2,687,226 |        | Salary Expense       | 36.7% |
| Fixed Assets           | 529,959   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 9.0%  |
| Other Assets           | 309,232   | Operating Revenue  | 2,687,226 | 100.0% |                      |       |
| Total Assets           | 5,583,168 | Operating Expense  | 2,293,655 | 85.4%  | Current Ratio        | 0.8   |
| Current Liabilities    | 5,583,168 | Operating Margin   | 393,571   | 14.6%  | Days to Collect      | 70.0  |
| Long Term Liabilities  | 0         | Other Income       | 45,621    | 1.7%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 9.6%  |
| Total Liab. and Equity | 5,583,168 | Net Profit or Loss | 439,192   | 16.3%  | Return on Equity     | 0.0%  |

## 232543 REDFORD DIALYSIS

22711 GRAND RIVER  
 12/31/2020 366 Days Settled  
 DETROIT, MI 48219  
 WAYNE  
 BLUE CROSS (GEORGIA)

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |        |
|------------------------|------------|--------------------|-----------|--------|----------------------|--------|
| Current Assets         | -3,315,714 | Total Charges      | 2,229,841 |        | Salary Expense       | 29.8%  |
| Fixed Assets           | 1,505,074  | Contract Allowance | -338,930  | -15.2% | Fringe Benefits      | 6.6%   |
| Other Assets           | 6,627,555  | Operating Revenue  | 2,568,771 | 115.2% |                      |        |
| Total Assets           | 4,816,915  | Operating Expense  | 2,774,154 | 108.0% | Current Ratio        | (17.0) |
| Current Liabilities    | 195,382    | Operating Margin   | -205,383  | -8.0%  | Days to Collect      | 104.6  |
| Long Term Liabilities  | 626,261    | Other Income       | 49        | 0.0%   | Avg Payment Days     | 3.7    |
| Total Equity           | 3,995,271  | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 9.2%   |
| Total Liab. and Equity | 4,816,914  | Net Profit or Loss | (205,334) | -8.0%  | Return on Equity     | -5.1%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232704 RIVERBEND DIALYSIS

415 S TELEGRAPH RD  
 12/31/2020 366 Days Settled  
 MONROE, MI 48161  
 MONROE  
 WPS - MICHIGAN

| Balance Sheet          |            | Income Statement   |            |         | Key Performance Ind. |       |
|------------------------|------------|--------------------|------------|---------|----------------------|-------|
| Current Assets         | -2,202,910 | Total Charges      | 768,397    |         | Salary Expense       | 36.0% |
| Fixed Assets           | 1,143,267  | Contract Allowance | -1,335,881 | -173.9% | Fringe Benefits      | 4.8%  |
| Other Assets           | 0          | Operating Revenue  | 2,104,278  | 273.9%  | Current Ratio        | (4.2) |
| Total Assets           | -1,059,643 | Operating Expense  | 1,942,902  | 92.3%   | Days to Collect      | 43.1  |
| Current Liabilities    | 523,026    | Operating Margin   | 161,376    | 7.7%    | Avg Payment Days     | 16.1  |
| Long Term Liabilities  | 538,393    | Other Income       | 55         | 0.0%    | Depreciation Rate    | 10.3% |
| Total Equity           | -2,121,062 | Other Expense      | 0          | 0.0%    | Return on Equity     | -7.6% |
| Total Liab. and Equity | -1,059,643 | Net Profit or Loss | 161,431    | 7.7%    |                      |       |

## 232686 RIVERVIEW DIALYSIS

18236 FORT ST  
 12/31/2020 366 Days Settled  
 RIVERVIEW, MI 48193  
 WAYNE  
 WPS - MICHIGAN

| Balance Sheet          |           | Income Statement   |            |         | Key Performance Ind. |       |
|------------------------|-----------|--------------------|------------|---------|----------------------|-------|
| Current Assets         | 4,902,846 | Total Charges      | 1,562,917  |         | Salary Expense       | 27.8% |
| Fixed Assets           | 1,093,391 | Contract Allowance | -2,982,475 | -190.8% | Fringe Benefits      | 5.8%  |
| Other Assets           | 0         | Operating Revenue  | 4,545,392  | 290.8%  | Current Ratio        | 10.0  |
| Total Assets           | 5,996,237 | Operating Expense  | 3,232,714  | 71.1%   | Days to Collect      | 87.3  |
| Current Liabilities    | 489,665   | Operating Margin   | 1,312,678  | 28.9%   | Avg Payment Days     | 6.2   |
| Long Term Liabilities  | 808,162   | Other Income       | -293,533   | -6.5%   | Depreciation Rate    | 10.4% |
| Total Equity           | 4,698,411 | Other Expense      | 0          | 0.0%    | Return on Equity     | 21.7% |
| Total Liab. and Equity | 5,996,238 | Net Profit or Loss | 1,019,145  | 22.4%   |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232665 RIVERWOOD DIALYSIS

24467 W 10 MILE ROAD 12/31/2020 366 Days Settled

SOUTHFIELD, MI 48033

OAKLAND

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |          | Income Statement   |           |        | Key Performance Ind. |         |
|------------------------|----------|--------------------|-----------|--------|----------------------|---------|
| Current Assets         | -264,857 | Total Charges      | 2,908,352 |        | Salary Expense       | 32.7%   |
| Fixed Assets           | 661,728  | Contract Allowance | -83,479   | -2.9%  | Fringe Benefits      | 7.5%    |
| Other Assets           | 0        | Operating Revenue  | 2,991,831 | 102.9% | Current Ratio        | (0.7)   |
| Total Assets           | 396,871  | Operating Expense  | 2,396,658 | 80.1%  | Days to Collect      | 70.7    |
| Current Liabilities    | 382,353  | Operating Margin   | 595,173   | 19.9%  | Avg Payment Days     | 4.5     |
| Long Term Liabilities  | 592,758  | Other Income       | 120       | 0.0%   | Depreciation Rate    | 6.3%    |
| Total Equity           | -578,241 | Other Expense      | 0         | 0.0%   | Return on Equity     | -102.9% |
| Total Liab. and Equity | 396,870  | Net Profit or Loss | 595,293   | 19.9%  |                      |         |

## 232628 ROCHESTER HILLS DIALYSIS

1886 AUBURN ROAD, SUITE 100 12/31/2020 366 Days Settled

ROCHESTER HILLS, MI 48309

OAKLAND

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 814,288   | Total Charges      | 3,783,778 |        | Salary Expense       | 35.4% |
| Fixed Assets           | 921,463   | Contract Allowance | -64,344   | -1.7%  | Fringe Benefits      | 5.9%  |
| Other Assets           | 20,065    | Operating Revenue  | 3,848,122 | 101.7% | Current Ratio        | 9.4   |
| Total Assets           | 1,755,816 | Operating Expense  | 3,067,316 | 79.7%  | Days to Collect      | 65.1  |
| Current Liabilities    | 86,604    | Operating Margin   | 780,806   | 20.3%  | Avg Payment Days     | 6.5   |
| Long Term Liabilities  | 744,337   | Other Income       | -298,677  | -7.8%  | Depreciation Rate    | 10.1% |
| Total Equity           | 924,876   | Other Expense      | 0         | 0.0%   | Return on Equity     | 52.1% |
| Total Liab. and Equity | 1,755,817 | Net Profit or Loss | 482,129   | 12.5%  |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232596 ROMULUS DIALYSIS

31470 ECORSE ROAD

12/31/2020 366 Days Settled

ROMULUS, MI 48174

WAYNE

BLUE CROSS (GEORGIA)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 2,429,572 | Total Charges      | 2,956,410 |        | Salary Expense       | 28.5% |
| Fixed Assets           | 1,306,565 | Contract Allowance | -92,064   | -3.1%  | Fringe Benefits      | 5.7%  |
| Other Assets           | 0         | Operating Revenue  | 3,048,474 | 103.1% | Current Ratio        | 5.9   |
| Total Assets           | 3,736,137 | Operating Expense  | 3,033,415 | 99.5%  | Days to Collect      | 127.6 |
| Current Liabilities    | 414,489   | Operating Margin   | 15,059    | 0.5%   | Avg Payment Days     | 5.5   |
| Long Term Liabilities  | 1,346,470 | Other Income       | 48        | 0.0%   | Depreciation Rate    | 11.8% |
| Total Equity           | 1,975,177 | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.8%  |
| Total Liab. and Equity | 3,736,136 | Net Profit or Loss | 15,107    | 0.5%   |                      |       |

## 232705 ROSCOMMON DIALYSIS

10450 N ROSCOMMON RD

12/31/2020 366 Days Settled

ROSCCOMMON, MI 48653

ROSCCOMMON

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |        |
|------------------------|------------|--------------------|-----------|--------|----------------------|--------|
| Current Assets         | -2,435,514 | Total Charges      | 1,465,377 |        | Salary Expense       | 30.8%  |
| Fixed Assets           | 1,232,095  | Contract Allowance | -17,882   | -1.2%  | Fringe Benefits      | 5.2%   |
| Other Assets           | 0          | Operating Revenue  | 1,483,259 | 101.2% | Current Ratio        | (58.6) |
| Total Assets           | -1,203,419 | Operating Expense  | 1,557,204 | 105.0% | Days to Collect      | 76.4   |
| Current Liabilities    | 41,572     | Operating Margin   | -73,945   | -5.0%  | Avg Payment Days     | 8.1    |
| Long Term Liabilities  | 712,407    | Other Income       | 0         | 0.0%   | Depreciation Rate    | 7.3%   |
| Total Equity           | -1,957,399 | Other Expense      | 0         | 0.0%   | Return on Equity     | 3.8%   |
| Total Liab. and Equity | -1,203,420 | Net Profit or Loss | (73,945)  | -5.0%  |                      |        |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232736 ROSEVILLE COMMONS DIALYSIS

18001 E 10 MILE RD  
 ROSEVILLE, MI 48066  
 MACOMB  
 WPS MI

12/31/2020 366 Days Settled

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 1,591,922 | Total Charges      | 2,254,772 |        | Salary Expense       | 30.3% |
| Fixed Assets           | 3,578,572 | Contract Allowance | -18,407   | -0.8%  | Fringe Benefits      | 5.5%  |
| Other Assets           | 0         | Operating Revenue  | 2,273,179 | 100.8% |                      |       |
| Total Assets           | 5,170,494 | Operating Expense  | 2,348,953 | 103.3% | Current Ratio        | 7.7   |
| Current Liabilities    | 206,459   | Operating Margin   | -75,774   | -3.3%  | Days to Collect      | 201.8 |
| Long Term Liabilities  | 1,967,689 | Other Income       | 23,388    | 1.0%   | Avg Payment Days     | 8.8   |
| Total Equity           | 2,996,348 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 9.2%  |
| Total Liab. and Equity | 5,170,496 | Net Profit or Loss | (52,386)  | -2.3%  | Return on Equity     | -1.7% |

## 232602 RRC DAVISON

2031 FAIRWAY DRIVE  
 DAVISON, MI 48423  
 GENESEE  
 NATIONAL GOVERNMENT SERVICES

12/31/2020 366 Days Settled

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 2,941,868 | Total Charges      | 2,597,835 |        | Salary Expense       | 33.5% |
| Fixed Assets           | 795,537   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 7.2%  |
| Other Assets           | 1,455,283 | Operating Revenue  | 2,597,835 | 100.0% |                      |       |
| Total Assets           | 5,192,688 | Operating Expense  | 2,273,171 | 87.5%  | Current Ratio        | 0.6   |
| Current Liabilities    | 5,192,687 | Operating Margin   | 324,664   | 12.5%  | Days to Collect      | 55.8  |
| Long Term Liabilities  | 0         | Other Income       | 75,175    | 2.9%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 20.4% |
| Total Liab. and Equity | 5,192,687 | Net Profit or Loss | 399,839   | 15.4%  | Return on Equity     | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232629 RRC LAPEER

1375 MAIN STREET

12/31/2020 366 Days Settled

LAPEER, MI 48446

LAPEER

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 5,843,783 | Total Charges      | 2,601,471 |        | Salary Expense       | 44.8% |
| Fixed Assets           | 180,169   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 7.9%  |
| Other Assets           | 1,305,809 | Operating Revenue  | 2,601,471 | 100.0% | Current Ratio        | 0.8   |
| Total Assets           | 7,329,761 | Operating Expense  | 1,983,311 | 76.2%  | Days to Collect      | 131.6 |
| Current Liabilities    | 7,329,760 | Operating Margin   | 618,160   | 23.8%  | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0         | Other Income       | 57,959    | 2.2%   | Depreciation Rate    | 17.9% |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 7,329,760 | Net Profit or Loss | 676,119   | 26.0%  |                      |       |

## 232700 RRC LAPEER HOME CHOICE

582 S MAIN ST

12/31/2020 366 Days Settled

LAPEER, MI 48446

LAPEER

WPS - MICHIGAN

| Balance Sheet          |          | Income Statement   |           |        | Key Performance Ind. |         |
|------------------------|----------|--------------------|-----------|--------|----------------------|---------|
| Current Assets         | -909,889 | Total Charges      | 946,755   |        | Salary Expense       | 30.8%   |
| Fixed Assets           | 266,601  | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 5.2%    |
| Other Assets           | 190,932  | Operating Revenue  | 946,755   | 100.0% | Current Ratio        | 2.0     |
| Total Assets           | -452,356 | Operating Expense  | 1,367,556 | 144.4% | Days to Collect      | 1,245.2 |
| Current Liabilities    | -452,356 | Operating Margin   | -420,801  | -44.4% | Avg Payment Days     | 0.0     |
| Long Term Liabilities  | 0        | Other Income       | 16,022    | 1.7%   | Depreciation Rate    | 11.3%   |
| Total Equity           | 0        | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%    |
| Total Liab. and Equity | -452,356 | Net Profit or Loss | (404,779) | -42.8% |                      |         |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232594 RRC MOUNT MORRIS

7220 N SAGINAW

12/31/2020 366 Days Settled

MOUNT MORRIS, MI 48458

GENESEE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 3,405,813 | Total Charges      | 3,096,389 |        | Salary Expense       | 32.8% |
| Fixed Assets           | 393,602   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 7.0%  |
| Other Assets           | 236,918   | Operating Revenue  | 3,096,389 | 100.0% | Current Ratio        | 0.8   |
| Total Assets           | 4,036,333 | Operating Expense  | 2,390,555 | 77.2%  | Days to Collect      | 53.5  |
| Current Liabilities    | 4,036,334 | Operating Margin   | 705,834   | 22.8%  | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0         | Other Income       | 56,821    | 1.8%   | Depreciation Rate    | 19.3% |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 4,036,334 | Net Profit or Loss | 762,655   | 24.6%  |                      |       |

## 232644 RRC WEST FLINT

G4007 CORUNNA ROAD

12/31/2020 366 Days Settled

FLINT, MI 48532

GENESEE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 8,468,527 | Total Charges      | 6,300,114 |        | Salary Expense       | 35.7% |
| Fixed Assets           | 191,835   | Contract Allowance | 0         | 0.0%   | Fringe Benefits      | 7.4%  |
| Other Assets           | -371,737  | Operating Revenue  | 6,300,114 | 100.0% | Current Ratio        | 1.0   |
| Total Assets           | 8,288,625 | Operating Expense  | 4,432,913 | 70.4%  | Days to Collect      | 53.5  |
| Current Liabilities    | 8,288,625 | Operating Margin   | 1,867,201 | 29.6%  | Avg Payment Days     | 0.0   |
| Long Term Liabilities  | 0         | Other Income       | 98,679    | 1.6%   | Depreciation Rate    | 8.4%  |
| Total Equity           | 0         | Other Expense      | 0         | 0.0%   | Return on Equity     | 0.0%  |
| Total Liab. and Equity | 8,288,625 | Net Profit or Loss | 1,965,880 | 31.2%  |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232586 SAGINAW DIALYSIS

311 HOYT AVE

12/31/2020 366 Days Settled

SAGINAW, MI 48607

SAGINAW

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |        |
|------------------------|------------|--------------------|-----------|--------|----------------------|--------|
| Current Assets         | -2,861,935 | Total Charges      | 2,685,416 |        | Salary Expense       | 32.5%  |
| Fixed Assets           | 1,039,257  | Contract Allowance | -15,793   | -0.6%  | Fringe Benefits      | 5.8%   |
| Other Assets           | 1,478,112  | Operating Revenue  | 2,701,209 | 100.6% |                      |        |
| Total Assets           | -344,566   | Operating Expense  | 2,641,228 | 97.8%  | Current Ratio        | (29.9) |
| Current Liabilities    | 95,876     | Operating Margin   | 59,981    | 2.2%   | Days to Collect      | 86.8   |
| Long Term Liabilities  | 777,479    | Other Income       | -388      | 0.0%   | Avg Payment Days     | 8.1    |
| Total Equity           | -1,217,921 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 8.6%   |
| Total Liab. and Equity | -344,566   | Net Profit or Loss | 59,593    | 2.2%   | Return on Equity     | -4.9%  |

## 232583 SCHAEFER DRIVE DIALYSIS

18100 SCHAEFER HIGHWAY

12/31/2020 366 Days Settled

DETROIT, MI 48235

WAYNE

BLUE CROSS (GEORGIA)

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |        |
|------------------------|-----------|--------------------|-----------|--------|----------------------|--------|
| Current Assets         | 431,673   | Total Charges      | 2,896,123 |        | Salary Expense       | 31.7%  |
| Fixed Assets           | 1,373,012 | Contract Allowance | -157,154  | -5.4%  | Fringe Benefits      | 5.9%   |
| Other Assets           | 1,835,921 | Operating Revenue  | 3,053,277 | 105.4% |                      |        |
| Total Assets           | 3,640,606 | Operating Expense  | 3,309,300 | 108.4% | Current Ratio        | 1.9    |
| Current Liabilities    | 232,563   | Operating Margin   | -256,023  | -8.4%  | Days to Collect      | 113.5  |
| Long Term Liabilities  | 953,461   | Other Income       | 40        | 0.0%   | Avg Payment Days     | 5.7    |
| Total Equity           | 2,454,583 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 7.2%   |
| Total Liab. and Equity | 3,640,607 | Net Profit or Loss | (255,983) | -8.4%  | Return on Equity     | -10.4% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232660 SHELDON CORNERS DIALYSIS

6064 N SHELDON ROAD  
 CANTON, MI 48187  
 WAYNE  
 NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |      |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|------|
| Current Assets         | 11,063,070 | Total Charges      | 6,442,670 | Salary Expense       | 35.5%             |      |
| Fixed Assets           | 391,347    | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 9.3% |
| Other Assets           | 675,097    | Operating Revenue  | 6,442,670 | 100.0%               |                   |      |
| Total Assets           | 12,129,514 | Operating Expense  | 4,460,104 | 69.2%                | Current Ratio     | 0.9  |
| Current Liabilities    | 12,129,513 | Operating Margin   | 1,982,566 | 30.8%                | Days to Collect   | 86.4 |
| Long Term Liabilities  | 0          | Other Income       | 97,366    | 1.5%                 | Avg Payment Days  | 0.0  |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 9.9% |
| Total Liab. and Equity | 12,129,513 | Net Profit or Loss | 2,079,932 | 32.3%                | Return on Equity  | 0.0% |

## 232574 SOUTHEASTERN MICHIGAN KIDNEY CENTER

1695 12 MILE RD, SUITE 250  
 BERKLEY, MI 48072  
 OAKLAND  
 NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |         | Income Statement   |           | Key Performance Ind. |                   |        |
|------------------------|---------|--------------------|-----------|----------------------|-------------------|--------|
| Current Assets         | 530,466 | Total Charges      | 8,423,275 | Salary Expense       | 17.8%             |        |
| Fixed Assets           | 1,643   | Contract Allowance | 5,879,179 | 69.8%                | Fringe Benefits   | 2.4%   |
| Other Assets           | 0       | Operating Revenue  | 2,544,096 | 30.2%                |                   |        |
| Total Assets           | 532,109 | Operating Expense  | 1,799,622 | 70.7%                | Current Ratio     | 8.1    |
| Current Liabilities    | 65,733  | Operating Margin   | 744,474   | 29.3%                | Days to Collect   | 120.0  |
| Long Term Liabilities  | 0       | Other Income       | 44,743    | 1.8%                 | Avg Payment Days  | 13.4   |
| Total Equity           | 466,376 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 187.0% |
| Total Liab. and Equity | 532,109 | Net Profit or Loss | 789,217   | 31.0%                | Return on Equity  | 169.2% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232604 SOUTHFIELD WEST DIALYSIS

21900 MELROSE, SUITE 4

12/31/2020 366 Days Settled

SOUTHFIELD, MI 48075

OAKLAND

NOVITAS (TEXAS)

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 11,066,230 | Total Charges      | 4,104,731 |        | Salary Expense       | 30.0% |
| Fixed Assets           | 1,262,052  | Contract Allowance | -178,762  | -4.4%  | Fringe Benefits      | 6.4%  |
| Other Assets           | 0          | Operating Revenue  | 4,283,493 | 104.4% | Current Ratio        | 9.8   |
| Total Assets           | 12,328,282 | Operating Expense  | 3,311,035 | 77.3%  | Days to Collect      | 87.6  |
| Current Liabilities    | 1,132,238  | Operating Margin   | 972,458   | 22.7%  | Avg Payment Days     | 3.6   |
| Long Term Liabilities  | 1,217,972  | Other Income       | 315       | 0.0%   | Depreciation Rate    | 5.7%  |
| Total Equity           | 9,978,072  | Other Expense      | 0         | 0.0%   | Return on Equity     | 9.7%  |
| Total Liab. and Equity | 12,328,282 | Net Profit or Loss | 972,773   | 22.7%  |                      |       |

## 232535 SOUTHGATE DIALYSIS

14752 NORTHLINE RD

12/31/2020 366 Days Settled

SOUTHGATE, MI 48195

WAYNE

BLUE CROSS (GEORGIA)

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 18,573,644 | Total Charges      | 5,361,607 |        | Salary Expense       | 34.6% |
| Fixed Assets           | 2,766,182  | Contract Allowance | -180,314  | -3.4%  | Fringe Benefits      | 8.3%  |
| Other Assets           | 3,271,068  | Operating Revenue  | 5,541,921 | 103.4% | Current Ratio        | 73.9  |
| Total Assets           | 24,610,894 | Operating Expense  | 4,724,557 | 85.3%  | Days to Collect      | 84.0  |
| Current Liabilities    | 251,352    | Operating Margin   | 817,364   | 14.7%  | Avg Payment Days     | 8.2   |
| Long Term Liabilities  | 2,704,161  | Other Income       | 14        | 0.0%   | Depreciation Rate    | 8.6%  |
| Total Equity           | 21,655,381 | Other Expense      | 0         | 0.0%   | Return on Equity     | 3.8%  |
| Total Liab. and Equity | 24,610,894 | Net Profit or Loss | 817,378   | 14.7%  |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232706 SPARTAN DIALYSIS

4530 SOUTH HAGADORN RD, STE A 12/31/2020 366 Days Settled

EAST LANSING, MI 48823

INGHAM

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |        |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|--------|
| Current Assets         | -2,394,869 | Total Charges      | 1,459,534 | Salary Expense       | 33.8%             |        |
| Fixed Assets           | 987,921    | Contract Allowance | -16,344   | -1.1%                | Fringe Benefits   | 4.9%   |
| Other Assets           | 0          | Operating Revenue  | 1,475,878 | 101.1%               |                   |        |
| Total Assets           | -1,406,948 | Operating Expense  | 1,322,545 | 89.6%                | Current Ratio     | (57.9) |
| Current Liabilities    | 41,385     | Operating Margin   | 153,333   | 10.4%                | Days to Collect   | 128.5  |
| Long Term Liabilities  | 499,868    | Other Income       | 0         | 0.0%                 | Avg Payment Days  | 8.4    |
| Total Equity           | -1,948,200 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 10.1%  |
| Total Liab. and Equity | -1,406,947 | Net Profit or Loss | 153,333   | 10.4%                | Return on Equity  | -7.9%  |

## 232515 ST MARY HOSPITAL DIALYSIS CENTER

14555 LEVAN 12/31/2020 366 Days Settled

LIVONIA, MI 48154

WAYNE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |               | Income Statement   |            | Key Performance Ind. |                   |          |
|------------------------|---------------|--------------------|------------|----------------------|-------------------|----------|
| Current Assets         | 880,114,226   | Total Charges      | 13,333,533 | Salary Expense       | 34.1%             |          |
| Fixed Assets           | 1,148,545,313 | Contract Allowance | 9,560,889  | 71.7%                | Fringe Benefits   | 5.3%     |
| Other Assets           | 1,572,997,595 | Operating Revenue  | 3,772,644  | 28.3%                |                   |          |
| Total Assets           | 3,601,657,134 | Operating Expense  | 3,158,222  | 83.7%                | Current Ratio     | 1.0      |
| Current Liabilities    | 846,037,845   | Operating Margin   | 614,422    | 16.3%                | Days to Collect   | 99,236.9 |
| Long Term Liabilities  | 1,325,273,006 | Other Income       | 0          | 0.0%                 | Avg Payment Days  | 56,916.0 |
| Total Equity           | 1,430,346,283 | Other Expense      | 0          | 0.0%                 | Depreciation Rate | 0.0%     |
| Total Liab. and Equity | 3,601,657,134 | Net Profit or Loss | 614,422    | 16.3%                | Return on Equity  | 0.0%     |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232708 STARRWOOD DIALYSIS

3425 STARR RD, STE B

12/31/2020 366 Days Settled

ROYAL OAK, MI 48073

OAKLAND

WPS MI

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 1,735,165 | Total Charges      | 3,745,900 |        | Salary Expense       | 33.6% |
| Fixed Assets           | 1,704,910 | Contract Allowance | -7,093    | -0.2%  | Fringe Benefits      | 6.2%  |
| Other Assets           | 0         | Operating Revenue  | 3,752,993 | 100.2% | Current Ratio        | 2.7   |
| Total Assets           | 3,440,075 | Operating Expense  | 3,096,096 | 82.5%  | Days to Collect      | 89.6  |
| Current Liabilities    | 651,487   | Operating Margin   | 656,897   | 17.5%  | Avg Payment Days     | 6.2   |
| Long Term Liabilities  | 1,163,993 | Other Income       | -308,821  | -8.2%  | Depreciation Rate    | 9.0%  |
| Total Equity           | 1,624,595 | Other Expense      | 0         | 0.0%   | Return on Equity     | 21.4% |
| Total Liab. and Equity | 3,440,075 | Net Profit or Loss | 348,076   | 9.3%   |                      |       |

## 232710 STARRWOOD HOME TRAINING

3425 STARR RD, STE A

12/31/2020 366 Days Settled

ROYAL OAK, MI 48073

OAKLAND

WPS MI

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 995,033   | Total Charges      | 2,174,794 |        | Salary Expense       | 28.6% |
| Fixed Assets           | 592,583   | Contract Allowance | -993,693  | -45.7% | Fringe Benefits      | 5.1%  |
| Other Assets           | 0         | Operating Revenue  | 3,168,487 | 145.7% | Current Ratio        | 7.8   |
| Total Assets           | 1,587,616 | Operating Expense  | 2,402,178 | 75.8%  | Days to Collect      | 107.4 |
| Current Liabilities    | 127,310   | Operating Margin   | 766,309   | 24.2%  | Avg Payment Days     | 5.4   |
| Long Term Liabilities  | 428,744   | Other Income       | -369,418  | -11.7% | Depreciation Rate    | 9.7%  |
| Total Equity           | 1,031,561 | Other Expense      | 0         | 0.0%   | Return on Equity     | 38.5% |
| Total Liab. and Equity | 1,587,615 | Net Profit or Loss | 396,891   | 12.5%  |                      |       |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232578 STATE FAIR DIALYSIS CENTER

19800 WOODWARD AVENUE

12/31/2020 366 Days Settled

DETROIT, MI 48203

WAYNE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |        |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|--------|
| Current Assets         | -2,288,879 | Total Charges      | 2,195,669 | Salary Expense       | 34.6%             |        |
| Fixed Assets           | 734,300    | Contract Allowance | -155,988  | -7.1%                | Fringe Benefits   | 5.7%   |
| Other Assets           | 1,536,397  | Operating Revenue  | 2,351,657 | 107.1%               |                   |        |
| Total Assets           | -18,182    | Operating Expense  | 2,742,402 | 116.6%               | Current Ratio     | (16.3) |
| Current Liabilities    | 140,450    | Operating Margin   | -390,745  | -16.6%               | Days to Collect   | 99.9   |
| Long Term Liabilities  | 638,463    | Other Income       | -2,301    | -0.1%                | Avg Payment Days  | 8.5    |
| Total Equity           | -797,095   | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 12.3%  |
| Total Liab. and Equity | -18,182    | Net Profit or Loss | (393,046) | -16.7%               | Return on Equity  | 49.3%  |

## 232680 TOWN CENTER DIALYSIS

323 N MICHIGAN AVE

12/31/2020 366 Days Settled

SAGINAW, MI 48602

SAGINAW

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 1,892,481 | Total Charges      | 3,939,369 | Salary Expense       | 31.0%             |       |
| Fixed Assets           | 570,409   | Contract Allowance | 84,232    | 2.1%                 | Fringe Benefits   | 5.8%  |
| Other Assets           | 0         | Operating Revenue  | 3,855,137 | 97.9%                |                   |       |
| Total Assets           | 2,462,890 | Operating Expense  | 3,342,395 | 86.7%                | Current Ratio     | 6.4   |
| Current Liabilities    | 295,689   | Operating Margin   | 512,742   | 13.3%                | Days to Collect   | 306.8 |
| Long Term Liabilities  | 387,519   | Other Income       | -57,304   | -1.5%                | Avg Payment Days  | 6.8   |
| Total Equity           | 1,779,681 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 8.3%  |
| Total Liab. and Equity | 2,462,889 | Net Profit or Loss | 455,438   | 11.8%                | Return on Equity  | 25.6% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232739 TROY DIALYSIS

2391 15 MILE RD

12/31/2020 366 Days Settled

STERLING HEIGHTS, MI 48310

MACOMB

WISCONSIN PHYSICIANS SERVICE

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 549,903   | Total Charges      | 1,855,175 |        | Salary Expense       | 33.3% |
| Fixed Assets           | 2,589,157 | Contract Allowance | 159,122   | 8.6%   | Fringe Benefits      | 5.3%  |
| Other Assets           | 0         | Operating Revenue  | 1,696,053 | 91.4%  |                      |       |
| Total Assets           | 3,139,060 | Operating Expense  | 1,937,374 | 114.2% | Current Ratio        | 5.9   |
| Current Liabilities    | 93,778    | Operating Margin   | -241,321  | -14.2% | Days to Collect      | 444.2 |
| Long Term Liabilities  | 1,239,263 | Other Income       | 121,261   | 7.1%   | Avg Payment Days     | 10.4  |
| Total Equity           | 1,806,021 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 8.1%  |
| Total Liab. and Equity | 3,139,062 | Net Profit or Loss | (120,060) | -7.1%  | Return on Equity     | -6.6% |

## 232740 UNIVERSITY OF MICHIGAN CANTON DIALYSIS CLINIC

275 N CANTON RD

12/31/2020 366 Days Settled

CANTON, MI 48187

WAYNE

| Balance Sheet          |           | Income Statement   |            |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|------------|--------|----------------------|-------|
| Current Assets         | 428,816   | Total Charges      | 1,938,882  |        | Salary Expense       | 37.8% |
| Fixed Assets           | 2,032,327 | Contract Allowance | 0          | 0.0%   | Fringe Benefits      | 11.4% |
| Other Assets           | 1,526,899 | Operating Revenue  | 1,938,882  | 100.0% |                      |       |
| Total Assets           | 3,988,042 | Operating Expense  | 2,956,611  | 152.5% | Current Ratio        | 0.1   |
| Current Liabilities    | 3,988,042 | Operating Margin   | -1,017,729 | -52.5% | Days to Collect      | 131.2 |
| Long Term Liabilities  | 0         | Other Income       | 39,403     | 2.0%   | Avg Payment Days     | 0.0   |
| Total Equity           | 0         | Other Expense      | 0          | 0.0%   | Depreciation Rate    | 17.6% |
| Total Liab. and Equity | 3,988,042 | Net Profit or Loss | (978,326)  | -50.5% | Return on Equity     | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232309 UNIVERSITY OF MICHIGAN HOSPITAL

MED INN C201, 1500 E. MEDICAL CENTER Cost Report not filed.  
DR, SPC 5825

ANN ARBOR, MI 48109

WASHTENAW

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |   | Income Statement   |   | Key Performance Ind. |                        |
|------------------------|---|--------------------|---|----------------------|------------------------|
| Current Assets         | 0 | Total Charges      | 0 | Salary Expense       | 0.0%                   |
| Fixed Assets           | 0 | Contract Allowance | 0 | 0.0%                 | Fringe Benefits 0.0%   |
| Other Assets           | 0 | Operating Revenue  | 0 | 0.0%                 |                        |
| Total Assets           | 0 | Operating Expense  | 0 | 0.0%                 | Current Ratio          |
| Current Liabilities    | 0 | Operating Margin   | 0 | 0.0%                 | Days to Collect        |
| Long Term Liabilities  | 0 | Other Income       | 0 | 0.0%                 | Avg Payment Days       |
| Total Equity           | 0 | Other Expense      | 0 | 0.0%                 | Depreciation Rate 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0%                 | Return on Equity 0.0%  |

## 232577 UNIVERSITY OF MICHIGAN LIVONIA DIALYSIS CLINIC

19900 HAGGERTY RD, SUITE 106 12/31/2020 366 Days Settled

LIVONIA, MI 48152

WAYNE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                         |
|------------------------|------------|--------------------|-----------|----------------------|-------------------------|
| Current Assets         | -4,486,879 | Total Charges      | 4,779,158 | Salary Expense       | 32.3%                   |
| Fixed Assets           | 443,016    | Contract Allowance | 0         | 0.0%                 | Fringe Benefits 9.4%    |
| Other Assets           | 3,939,937  | Operating Revenue  | 4,779,158 | 100.0%               |                         |
| Total Assets           | -103,926   | Operating Expense  | 5,319,675 | 111.3%               | Current Ratio 43.2      |
| Current Liabilities    | -103,927   | Operating Margin   | -540,517  | -11.3%               | Days to Collect 385.1   |
| Long Term Liabilities  | 0          | Other Income       | 40,326    | 0.8%                 | Avg Payment Days 0.0    |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%                 | Depreciation Rate 14.3% |
| Total Liab. and Equity | -103,927   | Net Profit or Loss | (500,191) | -10.5%               | Return on Equity 0.0%   |

All Providers

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232671 US RENAL CARE WATERVLIET DIALYSIS

8816 RED ARROW HIGHWAY

12/31/2020 366 Days Settled

WATERVLIET, MI 49098

BERRIEN

WPS - MICHIGAN

| Balance Sheet          |         | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|---------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 700,495 | Total Charges      | 2,593,591 | Salary Expense       | 32.1%             |       |
| Fixed Assets           | 27,993  | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 8.3%  |
| Other Assets           | 196,022 | Operating Revenue  | 2,593,591 | 100.0%               |                   |       |
| Total Assets           | 924,510 | Operating Expense  | 2,154,545 | 83.1%                | Current Ratio     | 3.1   |
| Current Liabilities    | 226,374 | Operating Margin   | 439,046   | 16.9%                | Days to Collect   | 48.9  |
| Long Term Liabilities  | 15,708  | Other Income       | -65       | 0.0%                 | Avg Payment Days  | 13.8  |
| Total Equity           | 682,428 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 15.9% |
| Total Liab. and Equity | 924,510 | Net Profit or Loss | 438,981   | 16.9%                | Return on Equity  | 64.3% |

## 232331 VETERANS ADMINISTRATION

9/30/2020 366 Days Settled

IRON MOUNTAIN, MI

Invalid POS FIPS Codes

| Balance Sheet          |   | Income Statement   |   | Key Performance Ind. |                   |      |
|------------------------|---|--------------------|---|----------------------|-------------------|------|
| Current Assets         | 0 | Total Charges      | 0 | Salary Expense       | 0.0%              |      |
| Fixed Assets           | 0 | Contract Allowance | 0 | 0.0%                 | Fringe Benefits   | 0.0% |
| Other Assets           | 0 | Operating Revenue  | 0 | 0.0%                 |                   |      |
| Total Assets           | 0 | Operating Expense  | 0 | 0.0%                 | Current Ratio     |      |
| Current Liabilities    | 0 | Operating Margin   | 0 | 0.0%                 | Days to Collect   |      |
| Long Term Liabilities  | 0 | Other Income       | 0 | 0.0%                 | Avg Payment Days  |      |
| Total Equity           | 0 | Other Expense      | 0 | 0.0%                 | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0%                 | Return on Equity  | 0.0% |

All Providers

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232690 WALKER DIALYSIS

2680 WALKER AVE NW, STE A

12/31/2020 366 Days Settled

WALKER, MI 49544

KENT

WPS - MICHIGAN

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 2,240,843 | Total Charges      | 3,441,506 | Salary Expense       | 32.7%             |       |
| Fixed Assets           | 710,744   | Contract Allowance | -53,559   | -1.6%                | Fringe Benefits   | 6.8%  |
| Other Assets           | 0         | Operating Revenue  | 3,495,065 | 101.6%               |                   |       |
| Total Assets           | 2,951,587 | Operating Expense  | 2,628,053 | 75.2%                | Current Ratio     | 20.0  |
| Current Liabilities    | 112,181   | Operating Margin   | 867,012   | 24.8%                | Days to Collect   | 72.1  |
| Long Term Liabilities  | 378,511   | Other Income       | 53        | 0.0%                 | Avg Payment Days  | 8.6   |
| Total Equity           | 2,460,895 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 9.2%  |
| Total Liab. and Equity | 2,951,587 | Net Profit or Loss | 867,065   | 24.8%                | Return on Equity  | 35.2% |

## 232502 WASHTENAW REGIONAL DIALYSIS CENTER

5205 MCAULEY DRIVE

12/31/2020 366 Days Settled

YPSILANTI, MI 48197

WASHTENAW

BLUE CROSS (TEXAS)

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 21,104,518 | Total Charges      | 3,147,923 | Salary Expense       | 37.4%             |       |
| Fixed Assets           | 298,490    | Contract Allowance | 0         | 0.0%                 | Fringe Benefits   | 9.8%  |
| Other Assets           | 8,276,582  | Operating Revenue  | 3,147,923 | 100.0%               |                   |       |
| Total Assets           | 29,679,590 | Operating Expense  | 3,054,755 | 97.0%                | Current Ratio     | 0.7   |
| Current Liabilities    | 29,679,588 | Operating Margin   | 93,168    | 3.0%                 | Days to Collect   | 76.4  |
| Long Term Liabilities  | 0          | Other Income       | 55,416    | 1.8%                 | Avg Payment Days  | 0.0   |
| Total Equity           | 0          | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 21.6% |
| Total Liab. and Equity | 29,679,588 | Net Profit or Loss | 148,584   | 4.7%                 | Return on Equity  | 0.0%  |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232658 WAYNE COUNTY DIALYSIS CENTER

20001 LIVERNOIS, SUITE 500

12/31/2020 366 Days Settled

DETROIT, MI 48221

WAYNE

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |        |
|------------------------|-----------|--------------------|-----------|--------|----------------------|--------|
| Current Assets         | 639,626   | Total Charges      | 3,432,676 |        | Salary Expense       | 35.7%  |
| Fixed Assets           | 25,961    | Contract Allowance | -420,317  | -12.2% | Fringe Benefits      | 11.9%  |
| Other Assets           | 1,441,813 | Operating Revenue  | 3,852,993 | 112.2% |                      |        |
| Total Assets           | 2,107,400 | Operating Expense  | 3,220,352 | 83.6%  | Current Ratio        | 0.5    |
| Current Liabilities    | 1,415,716 | Operating Margin   | 632,641   | 16.4%  | Days to Collect      | 0.8    |
| Long Term Liabilities  | 375,241   | Other Income       | 26,609    | 0.7%   | Avg Payment Days     | 19.9   |
| Total Equity           | 316,443   | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 11.4%  |
| Total Liab. and Equity | 2,107,400 | Net Profit or Loss | 659,250   | 17.1%  | Return on Equity     | 208.3% |

## 232661 WEST BLOOMFIELD DIALYSIS

6010 W MAPLE ROAD, STE 215

12/31/2020 366 Days Settled

W BLOOMFIELD, MI 48322

OAKLAND

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|-----------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 3,043,265 | Total Charges      | 2,613,546 |        | Salary Expense       | 31.9% |
| Fixed Assets           | 507,231   | Contract Allowance | -19,262   | -0.7%  | Fringe Benefits      | 6.1%  |
| Other Assets           | 0         | Operating Revenue  | 2,632,808 | 100.7% |                      |       |
| Total Assets           | 3,550,496 | Operating Expense  | 2,140,861 | 81.3%  | Current Ratio        | 5.9   |
| Current Liabilities    | 516,359   | Operating Margin   | 491,947   | 18.7%  | Days to Collect      | 94.4  |
| Long Term Liabilities  | 240,721   | Other Income       | 204       | 0.0%   | Avg Payment Days     | 10.0  |
| Total Equity           | 2,793,414 | Other Expense      | 0         | 0.0%   | Depreciation Rate    | 7.6%  |
| Total Liab. and Equity | 3,550,494 | Net Profit or Loss | 492,151   | 18.7%  | Return on Equity     | 17.6% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232534 WEST BRANCH DIALYSIS

599 COURT STREET

12/31/2020 366 Days Settled

WEST BRANCH, MI 48661

OGEMAW

NATIONAL GOVERNMENT SERVICES

| Balance Sheet          |            | Income Statement   |           | Key Performance Ind. |                   |        |
|------------------------|------------|--------------------|-----------|----------------------|-------------------|--------|
| Current Assets         | -1,790,204 | Total Charges      | 2,738,689 | Salary Expense       | 31.5%             |        |
| Fixed Assets           | 560,199    | Contract Allowance | 37,385    | 1.4%                 | Fringe Benefits   | 5.9%   |
| Other Assets           | 4,764,844  | Operating Revenue  | 2,701,304 | 98.6%                |                   |        |
| Total Assets           | 3,534,839  | Operating Expense  | 2,158,941 | 79.9%                | Current Ratio     | (29.1) |
| Current Liabilities    | 61,424     | Operating Margin   | 542,363   | 20.1%                | Days to Collect   | 185.7  |
| Long Term Liabilities  | 486,780    | Other Income       | -3        | 0.0%                 | Avg Payment Days  | 5.7    |
| Total Equity           | 2,986,637  | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 4.6%   |
| Total Liab. and Equity | 3,534,841  | Net Profit or Loss | 542,360   | 20.1%                | Return on Equity  | 18.2%  |

## 232622 WESTLAND DIALYSIS

36588 FORD ROAD

12/31/2020 366 Days Settled

WESTLAND, MI 48185

WAYNE

BLUE CROSS (TEXAS)

| Balance Sheet          |           | Income Statement   |           | Key Performance Ind. |                   |       |
|------------------------|-----------|--------------------|-----------|----------------------|-------------------|-------|
| Current Assets         | 4,877,643 | Total Charges      | 3,573,190 | Salary Expense       | 37.6%             |       |
| Fixed Assets           | 555,679   | Contract Allowance | -54,903   | -1.5%                | Fringe Benefits   | 7.1%  |
| Other Assets           | 0         | Operating Revenue  | 3,628,093 | 101.5%               |                   |       |
| Total Assets           | 5,433,322 | Operating Expense  | 2,854,306 | 78.7%                | Current Ratio     | 26.5  |
| Current Liabilities    | 184,107   | Operating Margin   | 773,787   | 21.3%                | Days to Collect   | 66.1  |
| Long Term Liabilities  | 559,393   | Other Income       | 28        | 0.0%                 | Avg Payment Days  | 7.7   |
| Total Equity           | 4,689,824 | Other Expense      | 0         | 0.0%                 | Depreciation Rate | 8.9%  |
| Total Liab. and Equity | 5,433,324 | Net Profit or Loss | 773,815   | 21.3%                | Return on Equity  | 16.5% |

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# ESRD Profile Report - 2020

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232738 WYOMING STREET DIALYSIS

13945 WYOMING ST

12/31/2020 366 Days Settled

DETROIT, MI 48238

WAYNE

| Balance Sheet          |           | Income Statement   |           |        | Key Performance Ind. |        |
|------------------------|-----------|--------------------|-----------|--------|----------------------|--------|
| Current Assets         | 440,612   | Total Charges      | 1,647,863 |        | Salary Expense       | 32.0%  |
| Fixed Assets           | 2,416,895 | Contract Allowance | 240,220   | 14.6%  | Fringe Benefits      | 5.4%   |
| Other Assets           | 0         | Operating Revenue  | 1,407,643 | 85.4%  | Current Ratio        | 7.0    |
| Total Assets           | 2,857,507 | Operating Expense  | 2,155,085 | 153.1% | Days to Collect      | 418.0  |
| Current Liabilities    | 63,355    | Operating Margin   | -747,442  | -53.1% | Avg Payment Days     | 6.2    |
| Long Term Liabilities  | 667,176   | Other Income       | 68,254    | 4.8%   | Depreciation Rate    | 9.7%   |
| Total Equity           | 2,126,976 | Other Expense      | 0         | 0.0%   | Return on Equity     | -31.9% |
| Total Liab. and Equity | 2,857,507 | Net Profit or Loss | (679,188) | -48.3% |                      |        |

## 232568 YPSILANTI DIALYSIS

2766 WASHTENAW AVE

12/31/2020 366 Days Settled

YPSILANTI, MI 48197

WASHTENAW

| Balance Sheet          |            | Income Statement   |           |        | Key Performance Ind. |       |
|------------------------|------------|--------------------|-----------|--------|----------------------|-------|
| Current Assets         | 11,657,557 | Total Charges      | 4,605,412 |        | Salary Expense       | 32.8% |
| Fixed Assets           | 494,385    | Contract Allowance | -105,853  | -2.3%  | Fringe Benefits      | 5.9%  |
| Other Assets           | 0          | Operating Revenue  | 4,711,265 | 102.3% | Current Ratio        | 64.9  |
| Total Assets           | 12,151,942 | Operating Expense  | 3,878,883 | 82.3%  | Days to Collect      | 75.1  |
| Current Liabilities    | 179,725    | Operating Margin   | 832,382   | 17.7%  | Avg Payment Days     | 8.6   |
| Long Term Liabilities  | 158,990    | Other Income       | 77        | 0.0%   | Depreciation Rate    | 7.2%  |
| Total Equity           | 11,813,226 | Other Expense      | 0         | 0.0%   | Return on Equity     | 7.0%  |
| Total Liab. and Equity | 12,151,941 | Net Profit or Loss | 832,459   | 17.7%  |                      |       |

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